FISCAL YEAR
# 2019

MAYOR KEVIN L. FAULCONER

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**Kevin L. Faulconer**
Mayor

**Barbara Bry**
Council President Pro Tem
District 1

**Lorie Zapf**
Councilmember
District 2

**Christopher Ward**
Councilmember
District 3

**Myrtle Cole**
Council President
District 4

**Mark Kersey**
Councilmember
District 5

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**Scott Sherman**
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District 7

**David Alvarez**
Councilmember
District 8

**Georgette Gomez**
Councilmember
District 9

**Kris Michell**
Chief Operating Officer

**Mara W. Elliott**
City Attorney


# PROPOSED BUDGET

The City of SAN DIEGO

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

# *Distinguished Budget Presentation Award*

**PRESENTED TO**

## City of San Diego

## California

For the Fiscal Year Beginning

**July 1, 2017**

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# California Society of Municipal Finance Officers

*Certificate of Award*

## *Operating Budget Excellence Award*
## *Fiscal Year 2017-2018*

*Presented to the*

## *City of San Diego*

For meeting the criteria established to achieve the Operating Budget Excellence Award.

***February 7, 2018***




***Drew Corbett***
***CSMFO President***

***Craig Boyer, Chair***
***Professional Standards and Recognition Committee***

***Dedicated Excellence in Municipal Financial Reporting***

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***Dedicated Excellence in Municipal Financial Reporting***

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# Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.

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The City of SAN DIEGO

To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2019 Proposed Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, create a better quality of life for all communities, and maintain restored services throughout the city. This is a structurally-balanced plan that keeps the focus on core community services San Diegans value such as a Clean San Diego, road repair, parks, libraries, and public safety.

The Proposed Budget preserves neighborhood services added over the last four budget years and continues to prioritize investments in streets and infrastructure while maintaining responsible financial management. I have directed departments to hold the line on spending in order to allocate critical funds needed to enhance neighborhood services and expand citywide cleanup efforts to keep San Diego neighborhoods clean and safe.

San Diego's economy remains strong, and the Proposed Budget projects moderate growth in all of the City's four Major General Fund revenue categories – Property Tax, Sales Tax, Transient Occupancy Tax (TOT), and Franchise Fees. The Proposed Budget balances the continuing trend of positive key economic indicators with a corresponding softening in the year-over-year rate of growth in some major revenues, including property tax and TOT.

The Proposed Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; police recruitment and retention; citywide coordination of the Climate Action Plan; staffing for new and expanded recreation facilities; staffing for new library facilities and protection of library and recreation center hours; increased homeless services and housing affordability initiatives; and increased funding for the Pure Water program that will create a drought-proof, independent local water supply.

Even though the City is projecting modestly improving revenue in Fiscal Year 2019 to help fund these priorities, Fiscal Year 2019 continues to be a lean budget year. This Proposed Budget is fiscally responsible; we continue to fully fund our pension payment, which significantly grew last year due to actuarial changes and experience losses. We are fully funding reserves to their target levels and plan to contribute to the pension stability reserve. The difficult choices we made in Fiscal Year 2018, including a reduction of $18 million in General Fund ongoing costs, have provided relief in this and future budgets so that we can expand funding for neighborhood services and programs San Diegans have told me are critical.

The Proposed Budget protects neighborhood services and expands the Clean SD initiative with more crews for cleaner communities. Public safety and investments in infrastructure continue to be funded as priorities in all communities. We have embraced new ideas and taken new approaches to address homelessness, and this Proposed Budget has increased funding for Bridge Shelters, safe parking programs, transitional storage and operations of the new Housing Navigation Center.

# Mayor's Budget Message

The Proposed Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

Fiscal Year 2019 is the second year since implementation of Charter Section 77.1 (Proposition H), which requires the City to dedicate specific revenue sources to fund new General Fund infrastructure such as streets, sidewalks, bridges, and buildings, and requires the maintenance and repair of such infrastructure. The Proposed Budget includes a $16.2 million transfer from the General Fund to the Infrastructure Fund. Supplementing other infrastructure funding throughout the Proposed Budget, this fund provides for critical road repairs, sidewalk repair and reconstruction, street lights and park security lighting, bike facilities and new infrastructure projects based on needs identified in recent facility condition assessments.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. On April 2, 2018 the City passed the 800$^{th}$ mile marker on my pledge to fix 1,000 miles of streets in five years. This is a record pace for road repair and well ahead of the five-year schedule. The Proposed Budget includes $75.9 million in funding to pave, repair, and replace 390 miles of streets, which will help the City maintain the long-term goal of an average OCI of 70, or good condition.

Other important infrastructure investments funded in the Proposed Budget include park improvements, streetlights, sidewalk repair and replacement, infrastructure to support energy and conservation elements of the Climate Action Plan, Pure Water, and water main replacements.

Clean, Safe and Livable Neighborhoods

Every neighborhood deserves clean streets and sidewalks. The Proposed Budget expands the Clean SD initiative by adding 16 positions and more than $4 million in funding for responding more frequently to the removal of sidewalk debris, illegal dumping, street sweeping, on-call litter removal and expanding sidewalk sanitization in downtown and other areas based on need. There is also a new penalty structure with increased fines of up to $1,000 for any individuals found illegally dumping trash and other waste in our neighborhoods. There is also funding for continued handwashing stations at 11 sites, 8 portable public restrooms with security services and security services at the civic center public restrooms.

San Diego is one of the safest big cities in the country, and overall crime is at its lowest point in half a century. The Proposed Budget includes $28 million in salary and fringe benefit increases for the largest recruitment and retention package in San Diego Police Department (SDPD) history. This new police contract, approved by City Council on December 5, 2017, makes SDPD competitive with other law enforcement agencies, with a goal to fully staff SDPD by 2020.

The Proposed Budget also includes the addition of $1 million for 13 civilian positions to support operations in SDPD's Communications and Special Events unit which are expected to increase officer availability to address crime and proactively contribute to public safety.

Additions to the Neighborhood Policing Administration to provide support for police-related quality of life issues throughout the City are also proposed.

The Proposed Budget funds resources to improve citywide response times by Fire-Rescue crews and other emergency first responders. Funding is provided for the expansion of the fire academy from 24 to 36 recruits; this will maintain projected full staffing levels throughout Fiscal Year 2019 which in turn will help control overtime costs. The Proposed Budget also includes funding for 9 Fire-Rescue Emergency Command and Data Center staff to support constant staffing and reduce mandatory overtime; funding to replace two specially designed lifeguard watercraft; and critical safety and communications equipment for firefighters.

Further, the Proposed Budget preserves the critical public safety staff additions from Fiscal Year 2017 of lifeguards for Ocean Beach, Mission Bay, and seasonal lifeguards at Sunset Cliffs.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Proposed Budget protects all parks service improvements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 44 over the last three budget years. The Proposed Budget also provides additional funding to support operation and maintenance needs for 60 additional hours per week at 10 new and expanded Parks and Recreation facilities opening to the public during Fiscal Year 2019. Funding is also included for transit station facility maintenance, expanded restroom hours at Balboa Park, and recreation center council administration support.

The Proposed Budget protects our community centers for lifelong learning by maintaining library hours and the popular "Do Your Homework @ the Library" program. There is also additional funding included for staff and operations for new library facilities in Mission Hills and San Ysidro which will increase library hours by 102 hours per week. Additional library funding is included to increase security services at the Central Library and for self-service kiosks hours.

We've taken new actions to address homelessness this year, focusing on our strategy to "Connect, Support, House." The Proposed Budget includes $8 million from the General Fund for homelessness programs and services. Three bridge shelters will continue to service up to 700 individuals per day with beds and supportive services, including housing navigators to help people find homes. Two safe parking zones with capacity for 120 total cars will continue to provide those temporarily living in their cars with a safe place to park at night.

The new Housing Navigation Center will open as the region's first comprehensive homeless facility; funding for its operations is included in this Proposed Budget. There is also funding for the Homeless Outreach Team (HOT) within the SDPD and San Diego Misdemeanants at Risk Track (SMART) program within the City Attorney's office.

There is also $12.9 million in anticipated Community Development Block Grant (CDBG) program entitlement allocations and CDBG program income for the City's Reinvestment Initiative to fund

homelessness programs and services. These allocations are contingent upon funding being secured and are proposed for Housing Navigation Center operations, homeless facility/permanent supportive housing acquisitions, and other homelessness programs.

Housing SD is a strategy to increase housing supply and boost affordability in San Diego. The Proposed Budget includes funding for the Affordable Housing Density Program which fully implements the housing plan for the middle-income residents.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Proposed Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The Proposed Budget continues to invest in the "Get It Done" customer experience platform and software implementation and staffing.

The Proposed Budget also continues to invest in a more efficient management system for public records requests and an in-house training program to help City employees identify waste and implement streamlining measures and efficiencies.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong oversight promotes a healthy financial future as well as saves taxpayer money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and comprehensive efforts to address both pension and retiree healthcare costs.

Conclusion

The Proposed Budget keeps the focus on key services the public, City Council and I have worked hard to prioritize. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

The City is projecting modestly improving revenue from property, sales, hotel, and franchise taxes in the Proposed Budget, but that growth continues to soften when compared to previous fiscal years. That being considered, this is the City's 14$^{th}$ consecutive year of fully fund its annual pension payment. The Proposed Budget does so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This proposal fully funds reserves to target levels and also contributes to the pension stability reserve, protects and expands current library and recreation center hours, increases funding for housing affordability initiatives, and funds key parks projects. It will add staff to operate and maintain new parks and library facilities, funds negotiated labor contracts – including the new police contract approved December 5, 2017, provides new public safety resources and invests in road repairs to maintain good street conditions.

Balancing the budget again involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every public employee and stakeholder who is helping to maintain the financial health of our City by contributing to this budget plan. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities.

Sincerely,



Kevin L. Faulconer
Mayor

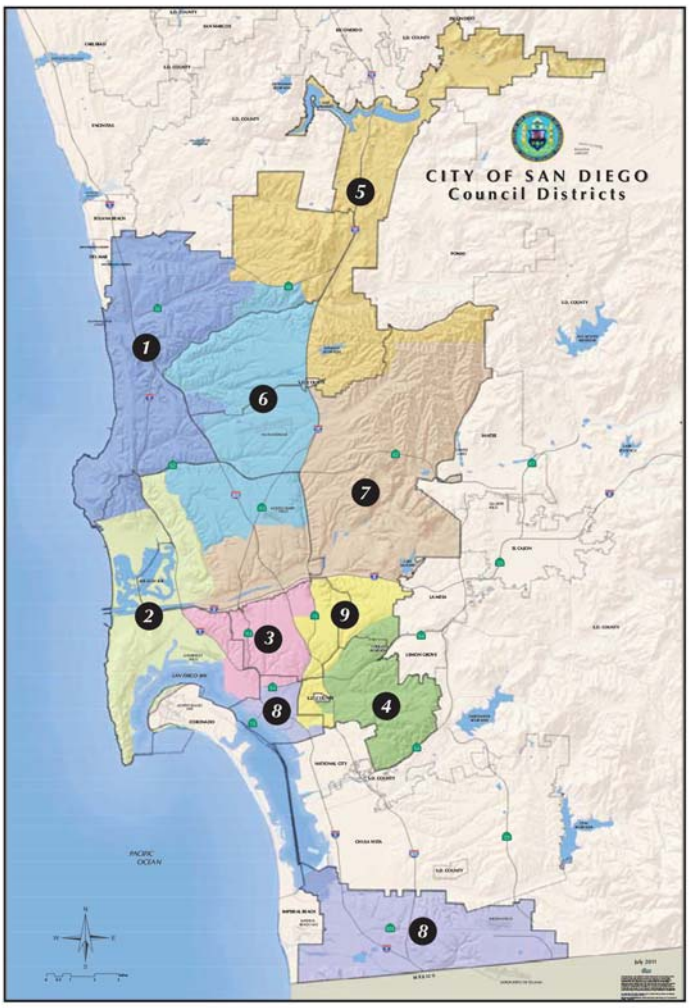
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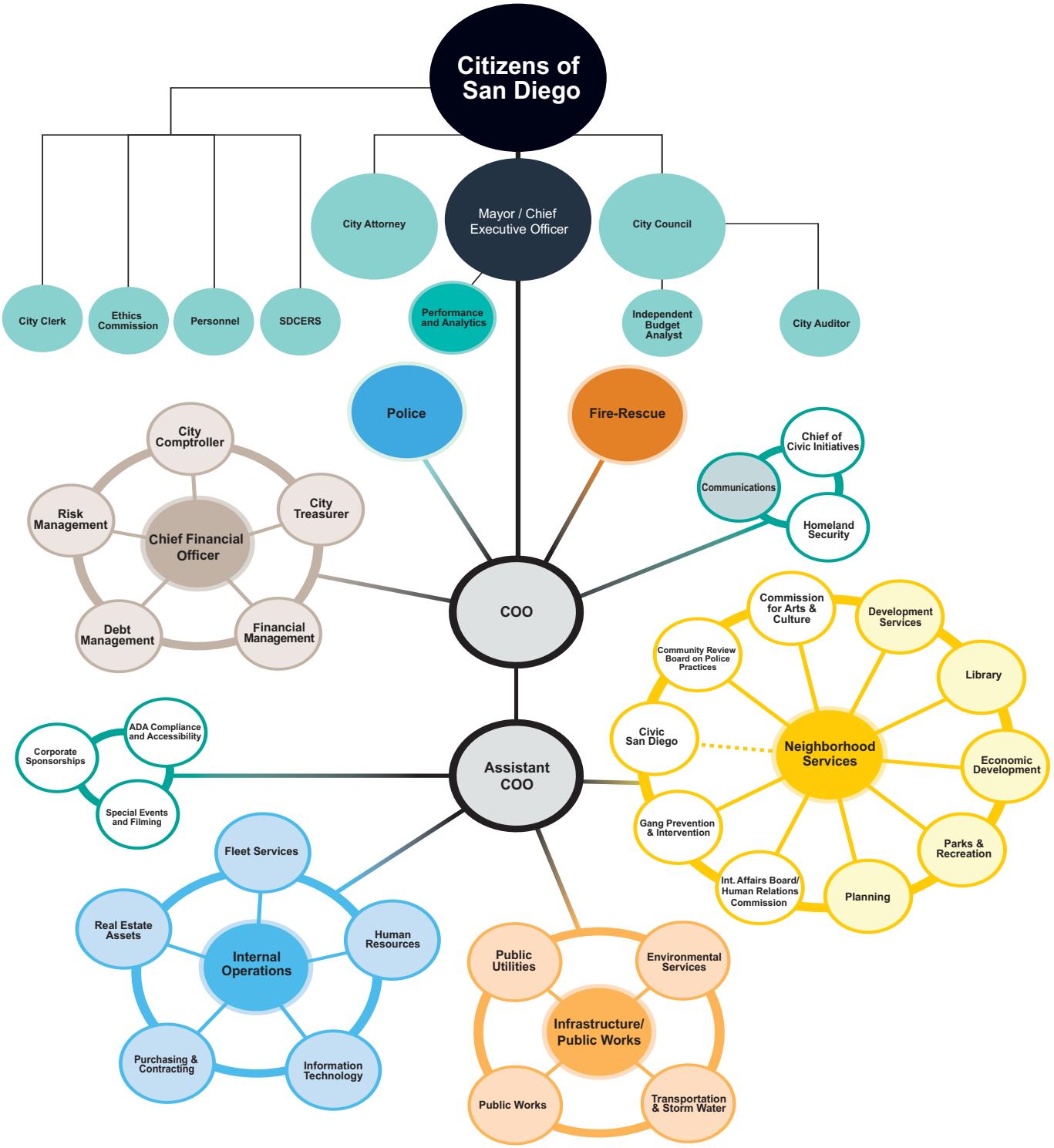


**Mara W. Elliott**
City Attorney

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# Citywide Organizational Structure

The City of SAN DIEGO ORGANIZATION




REVISED: 04/03/2018

The City of SAN DIEGO

# City Strategic Plan



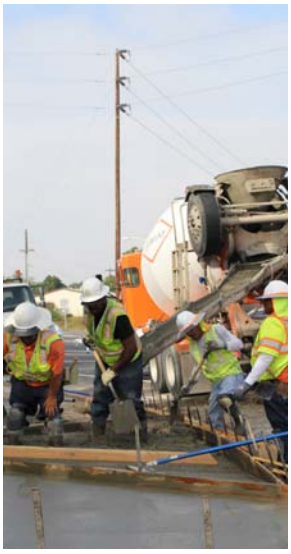
## Mission

*To effectively serve and support our communities*



## Vision

*A world-class city for all*



## Values

### Integrity

- *Do the right thing*
- *Be ethical, truthful, and fair*
- *Take responsibility for our actions*

### People

- *Value customers and employees as partners*
- *Recognize that an engaged City workforce is the key to quality customer service*
- *Promote diversity as a strength*

### Service

- *Exhibit pride in all that we do*
- *Treat others as we would like to be treated*
- *Anticipate and promptly respond to requests*

### Excellence

- *Foster a high-performing culture*
- *Establish clear standards and predictable processes*
- *Measure results and seek improvement in everything we do*



## Goals

**Goal 1:** *Provide high quality public service*

**Goal 2:** *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

**Goal 3:** *Create and sustain a resilient and economically prosperous City with opportunity in every community*

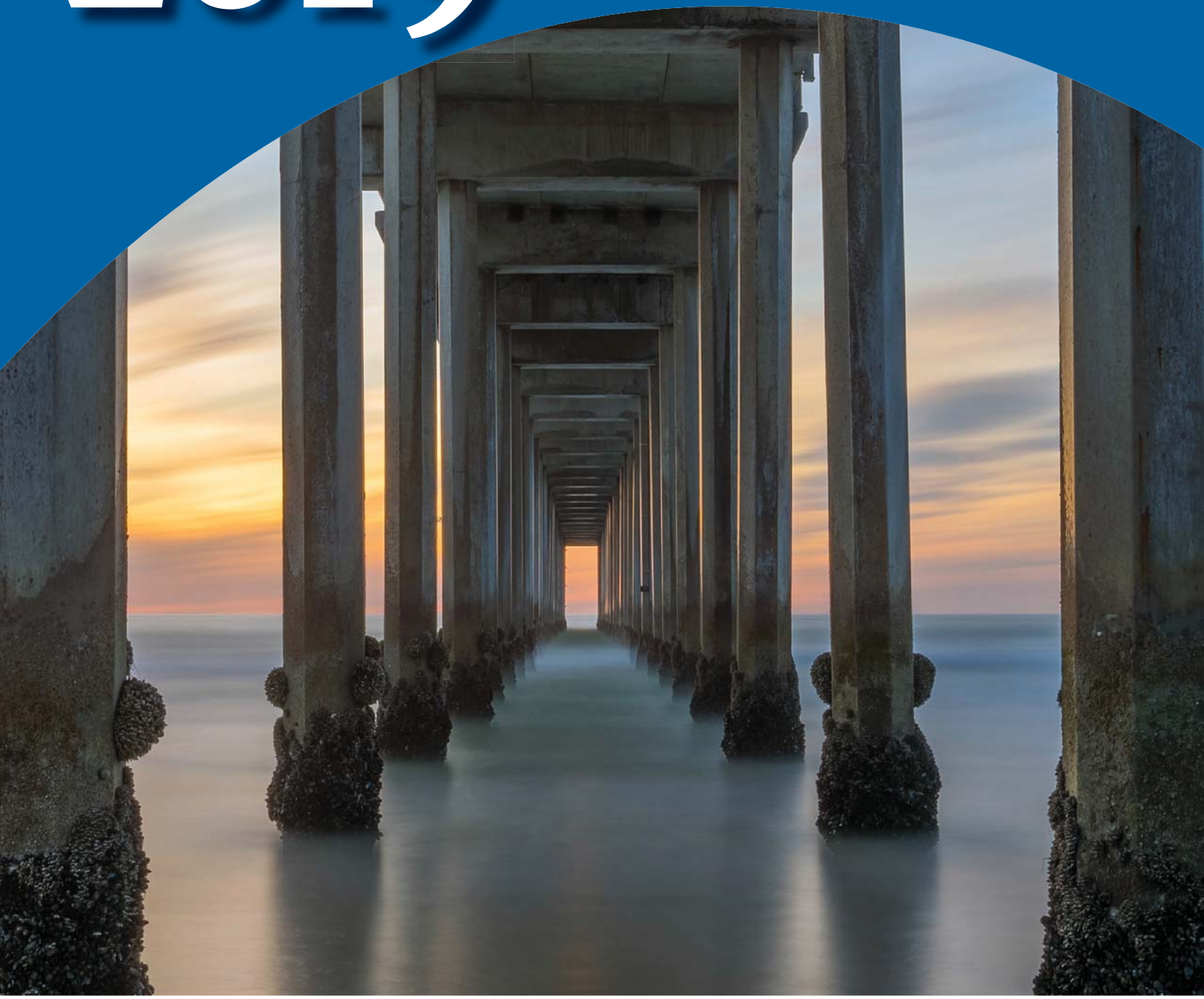
sandiego.gov

FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

Executive Summary



# PROPOSED BUDGET

The City of SAN DIEGO

# Executive Summary

The City of San Diego's Fiscal Year 2019 Proposed Budget is $3.80 billion and is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds; and
- Internal Service Funds

This represents an increase of $158.7 million or 4.4 percent compared to the Fiscal Year 2018 Adopted Budget. This increase is primarily in support of the Capital Improvements Program, the Mayor's Clean SD initiative, Police Officer recruitment and retention compensation package, street repair, homeless services, housing affordability efforts, and support for the Climate Action Plan implementation.

The Fiscal Year 2019 Proposed Budget includes a total of 11,523.35 Full-Time Equivalent (FTE) positions, representing an increase of 103.84 FTE positions or 0.9 percent compared to the Fiscal Year 2018 Adopted Budget. This increase is primarily due to new positions in support of the Mayor's Clean SD initiative and Capital Improvements Program.

**Total City Expenditures Fiscal Years 2018-2019 by Fund Type/Program**

**(in millions)**

| Fund Type/Program | FY 2018 | FY 2019 |
|---|---|---|
| General Fund | $ 1,433.8 | $ 1,447.7 |
| Special Revenue Funds | 555.3 | 600.4 |
| Capital Project Funds | 19.4 | 13.6 |
| Enterprise Funds | 1,029.2 | 1,061.8 |
| Internal Service Funds | 129.3 | 124.6 |
| Capital Improvements Program | 475.6 | 553.2 |
| **Total** | **$ 3,642.6** | **$ 3,801.3** |

**Total City FTE Positions Fiscal Years 2018-2019 by Fund Type**

| Fund Type | FY 2018 | FY 2019 |
|---|---|---|
| General Fund | 7,527.43 | 7,596.24 |
| Special Revenue Funds | 988.15 | 1,017.90 |
| Enterprise Funds | 2,500.35 | 2,501.88 |
| Internal Service Funds | 340.58 | 344.33 |
| Other Funds | 63.00 | 63.00 |
| **Total** | **11,419.51** | **11,523.35** |

## Budget Process

The annual operating budget is developed in conjunction with the Mayor, City Council, City departments, Independent Budget Analyst, and public input. The Budget Process consists of three main phases: budget development, budget review, and budget adoption.

The Budget Development phase began with the release of the Fiscal Year 2019-2023 Five-Year Financial Outlook, which created the framework for the development of the Fiscal Year 2019 Proposed Budget.

Next, City departments submitted budget requests and reduction proposals that were analyzed, reviewed, and prioritized by City management. General Fund revenues were projected and expenditures balanced through the budgeting process and included in the Fiscal Year 2019 Proposed Budget, along with changes to the non-general funds and CIP.

During the Budget Review phase, the City Council will hold a series of public meetings to obtain input from San Diego residents on spending priorities. The Mayor and City Council will use the information at these hearings to recommend changes to the Fiscal Year 2019 Proposed Budget. Once the City Council approves the budget and final changes have been made, the City Council will be presented with the Appropriation Ordinance, where it is

anticipated that the Fiscal Year 2019 budget will be enacted into law.

## General Fund Overview

The Fiscal Year 2019 Proposed Budget includes General Fund expenditures of $1.45 billion to provide core community services, as well as funding for new critical strategic expenditures. These expenditures are primarily supported by major General Fund revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major General Fund revenue sources account for $1.05 billion, or 73.0 percent, of the revenue in the Fiscal Year 2019 Proposed Budget. Projected growth rates for these revenue sources are as follows:

- **Property Tax:** 5.5 percent
- **Sales Tax:** 3.0 percent
- **Transient Occupancy Tax:** 5.3 percent
- **Franchise Fees:**
  - SDG&E: 2.0 percent
  - Cable: (-2.0) percent

The remainder of revenues in the General Fund are generated by a variety of sources and are discussed in the General Fund Revenues section of this Volume. Additionally, the Fiscal Year 2019 General Fund Proposed Budget includes the use of one-time fund balance (Excess Equity) based on the Fiscal Year 2018 Mid-Year Budget Monitoring Report. After incorporating all adjustments, the Fiscal Year 2019 Proposed Budget adheres to the City's Budget Policy, maintaining a structurally balanced budget, where ongoing expenditures are supported by ongoing revenues. Additional detail on both revenue and expenditure adjustments are provided later in the Volume.

### Critical Strategic Expenditures

The Fiscal Year 2019 Proposed Budget includes critical expenditures that focus on three strategic goals:

- Achieve clean, safe, and liveable neighborhoods
- Create an economically prosperous City
- Provide high quality public service

The list below highlights some of the General Fund critical strategic expenditures.

#### Achieve Clean, Safe, and Liveable Neighborhoods

***City Attorney's Office:*** funding and positions for services related to the Family Justice Center, civil litigation defense, domestic violence and elder abuse enforcement, and community outreach.

***Clean SD:*** funding and positions to provide further support for the Mayor's Clean SD Initiative.

***Emergency Command and Data Center:*** funding and positions to support constant staffing and provide sufficient second level supervision of dispatch and command operations.

***Expansion of Fire Academy Participants:*** funding to increase class size up to thirty-six recruits for one fire academy.

***Infrastructure Fund*****:** funding for the transfer to the Infrastructure Fund in support of General Fund infrastructure.

***Lifeguard Vessel Replacement:*** funding to purchase two specially designed watercraft used in patrol, rescue, and enforcement operations.

***Neighborhood Policing Administration:*** funding and positions in support of the neighborhood policing administration.

***Police Officer Recruitment and Retention Compensation:*** funding for increases in police compensation.

***Public Restroom Facilities:*** funding for portable restroom services and handwashing station in the Downtown area, and expansion of hours at Balboa Park restroom facilities.

***Zero-Based Budgeting Overtime:*** funding for overtime as a result of the zero-based budgeting

exercise in the Fire-Rescue, Police and Transportation & Storm Water Departments.

## Create an Economically Prosperous City

***Bridge Shelters:*** funding for various services at three Bridge Shelter locations: Father Joe's, Veteran's Village and 16th and Newton.

***Homeless Safe Parking Program:*** funding to support the homeless safe parking program operated by Jewish Family Services of San Diego.

***Housing Navigation Center*:** funding associated with the new Housing Navigation Center to be operated by San Diego Housing Commission.

***Mixed Income Housing Density Bonus Program:*** funding to prepare an ordinance and environmental impact report for a density bonus program.

***Pension Payment Stabilization Reserve Repayment:*** funding for the planned replenishment of the Pension Payment Stabilization Reserve Fund over the course of the next five fiscal years.

## Provide High Quality Public Service

***Contractual Obligations with REO's:*** funding to support current Memoranda Of Understanding (MOU) with all six Recognized Employee Organizations (REO).

***Library New Facilities:*** funding and positions to support the opening of the Mission Hills Library and San Ysidro Library.

***Mission Beach Summer Trash Collection:*** funding for biweekly waste collection in Mission Beach due to increased activity in the summer months.

***Parks and Recreation New Facilities:*** funding and positions to support maintenance and operations of new park facilities.

***Pipe Repair Crew Full Staffing:*** funding and positions to support the pipe repair crew.

***Recreation Center Council Support:*** funding and positions to provide administrative support to the newly created Recreation Center Council funds.

***Relocation to 101 Ash Street:*** funding for the relocation of various departments into the 101 Ash Street building.

***Sidewalk Repair and Replacement Support:*** funding and positions for sidewalk repair and replacement.

***Tax, Lease, & Franchise Revenue Audit Support:*** funding, positions and associated revenues to administer and audit receipts related to Cannabis Business Tax collection and to audit current lease and franchise agreements with the City.

## Budget Reduction Proposals

In order to support new General Fund critical expenditures, the Fiscal Year 2019 Proposed Budget includes budget reduction proposals. The list below highlights these budgeted reduction proposals grouped by organizational branch.

## Infrastructure / Public Works

***Environmental Impact Mitigation:*** reduction of funding for mitigation payments and long-term mitigation searches.

***Facilities Maintenance:*** reduction of funding and positions for facility services.

***Private Property Graffiti Abatement:*** reduction of funding associated with private property graffiti abatement services.

***Tipping Fee Subsidization Program:*** reduction of funding to continue the $2 per ton tipping fee discount to City forces for refuse disposed at the Miramar Landfill.

***Transportation & Storm Water Overtime Expenditures:*** reduction of funding due to operational efficiencies.

# Executive Summary

### Neighborhood Services

***Citywide Park Maintenance:*** reduction of funding and positions for managerial maintenance support, mowing services, and pesticide applications in parks across the City.

***Citywide Planning Efforts:*** reduction of funding for contractual services.

***Economic Development Program Support:*** reduction of funding for the Business Cooperation Program, Small Business Enhancement Program, and San Diego Housing Commission programs.

***Habitat Restoration Services:*** reduction of funding to remove of non-native plants, habitat restoration, and general maintenance.

***Water Conservation Efforts:*** reduction of funding for with the planned decrease in water usage.

### Non-Mayoral

***Personnel Certification:*** reduction of funding and a position for pre-employment screening activities related to certifying department hiring lists.

### Public Safety

***Fire-Rescue and Police Overtime Expenditures:*** reduction of funding for public safety overtime expenditures due to operational efficiencies.

***Helicopter Maintenance:*** reduction of funding for helicopter maintenance and repair services.

## Non-General Fund Overview

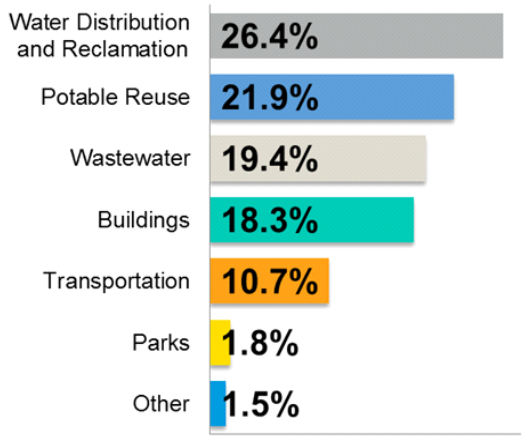
In addition to the General Fund, the Fiscal Year 2019 Proposed Budget includes the following major changes in other non-general funds:

- **Engineering & Capital Projects:** additional funding and positions to support the Capital Improvements Program.
- **Public Utilities:** funding for Pure Water Program, and condition assessments, offset by budget reduction proposals.

## Capital Improvements Program Overview

The Fiscal Year 2019 Proposed CIP Budget for all funds is $553.2 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources, as well as a review of project needs and priorities.

**Proposed Fiscal Year 2019 CIP Budget by Project**




## Conclusion

The Fiscal Year 2019 Proposed Budget continues the focus on the City's three strategic goals. This proposed budget provides funding for core community services, new critical strategic expenditures, budget reduction proposals with minimal service level impacts, and is a structurally balanced budget. Additional details are included throughout this Volume.

FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

City Profile




# PROPOSED BUDGET

The City of SAN DIEGO

# City Profile

## San Diego at a Glance



The City of San Diego is best known for its ideal climate, beautiful beaches, and array of world-class attractions. San Diego is considered one of the top five leisure destinations in the U.S. and a top 10 business destination.[1] As the eighth largest city in the nation and the second largest city in California, the City's total population was estimated at 1,406,318 as of January 1, 2017.[2] San Diego's population grew by approximately seven percent between the 2000 Census and the 2010 Census for an aggregate increase of 84,002.[3]

San Diego presently covers 325 square miles of land area and an additional 47 square miles of water area for an aggregate total of 372 square miles.[4] The coast has 70 miles of beaches, including famous destinations such as Mission Beach and La Jolla Shores. The topography is generally composed of mesas intersected by canyons with elevations ranging mostly from sea level to 600 feet. High points include Mt. Soledad, Black Mountain, and Cowles Mountain which is nearly 1,600 feet high. Summer high temperatures average in the low 70s near the beach areas to the mid to upper 80s in the inland areas. In Water Year (October-September) 2016, annual rainfall was 8.2 inches, or 79 percent of the normal rainfall of approximately 10.3 inches per year.[5]

### Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University, Point Loma Nazarene University, the University of San Diego, and the University of California San Diego (UC San Diego) are the most well-known higher education institutions in San Diego. UC San Diego in particular is internationally recognized as an important center for research and development (R&D).[6] Research centers under the umbrella of UC San Diego include the Scripps Institution of Oceanography (Scripps Oceanography), San Diego Supercomputer Center, and California Institute for Telecommunications and Information Technology. Scripps Oceanography is one of the largest and most important centers for ocean, earth, and atmospheric science research in the world. The Scripps Oceanography fleet of three oceanographic research vessels and the 355 foot long FLoating Instrument Platform (FLIP) make up one of the

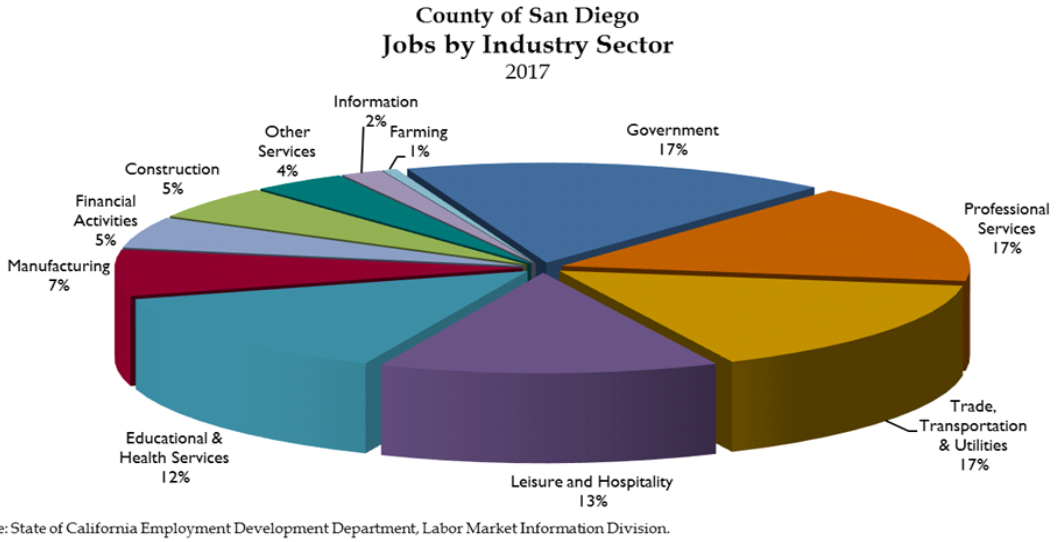
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[2] Forecasting - E1 Population Estimates. California Department of Finance website. Retrieved March 2018.
[3] California State Data Center. Census 2010. California Department of Finance website. Retrieved March 2016.
[4] 2017 Census Gazetteer Files - Places. United States Census Bureau website. Retrieved March 2018.
[5] Annual rainfall - Lindbergh Field. San Diego County Water Authority website. Retrieved March 2018.
[6] Rankings by Total R&D expenditures. Academic Institution Profiles - National Science Foundation. Retrieved March 2018.

largest academic fleets in the world.[1] San Diego is also served by the San Diego Community College District, which includes San Diego City College, San Diego Mesa College, San Diego Miramar College, and seven San Diego continuing education campuses serving serving approximately 100,000 students.[2] San Diego continues to attract unique, world class business ventures with a highly educated workforce attracting $1.2 billion in venture capital in 2017.[3] The resulting capital investments have created 3.9 patents per 1,000 workers, which ranks second in the nation and further magnifies San Diego's and the region's importance in cutting edge medical and technological research and development.[4]

## Economic Diversity

San Diego policymakers, businesses and educators are working collaboratively to create a thriving innovation ecosystem, consisting of some of the world's smartest companies, a talented and loyal workforce, and easy access to international markets. San Diego's local economy accounts for 50 percent of the regional economy, and includes healthcare, retailers and restaurants, and professional and business service providers with expertise in technology sectors.[5]

San Diego offers cutting edge healthcare and is considered a leader in technology-driven health innovation, including the emerging wireless health sub-sector.[6] At the forefront of developments in aerospace technology are ViaSat, Brain Corporation, 5D Robotics and the Center of Excellence for Northrop Grumman's autonomous systems division. San Diego participated in the Global Cities Initiative, a joint project of the Brookings Institute and JP Morgan Chase. The project is aimed at helping leaders of metropolitan cities strengthen their regional economies. The $10 million, five-year project provides an international network of leaders the ability to discuss and foster ideas that promote expansion of economies while learning best practices from around the world.[7]




Source: State of California Employment Development Department, Labor Market Information Division.

[1] Office of Research Affairs. University of California, San Diego website. Retrieved March 2018.
[2] About the District. San Diego Community College District. Retrieved March 2018.
[3] National Aggregate Data MoneyTree Report, Historical Trend Investment Data. PricewaterhouseCoopers website. Retrieved March 2018.
[4] Economic Indicator Dashboard. Research Center, San Diego Regional EDC website. Retrieved March 2018.
[5] Our Economy. San Diego Regional EDC website. Retrieved March 2018.
[6] Ibid.
[7] Events archive. The Brookings Institution website. February 13, 2015. Retrieved March 2018.

San Diego's economic base, which in the past had a greater reliance on federal defense spending, has undergone a transformation in recent years to become even more diversified. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in international trade, high-tech manufacturing and research, and a growing tourism industry. In addition, other contributors to the San Diego economy are basic manufacturing, health services, and local government.

In October 2017, the City pledged $2.5 million over four years to open the first business accelerator designed to grow local early-stage businesses in San Diego's most underserved communities. The partnership with the Jacobs Center for Neighborhood Innovation and CONNECT will help entrepreneurs, startups and early-stage businesses gain access to the resources they need for success. Businesses will have access to a dedicated flexible co-working space with office equipment, as well as business management assistance, mentorship, and capital to foster their development at an "accelerated" pace.[1]

The defense and military industries in the San Diego region continue to thrive and evolve, contributing an estimated $50.0 billion of gross regional product (GRP) in FY 2017. This represented 22 percent of the region's total GRP.[2] San Diego County's military and defense economy employs a workforce of 328,000, which include uniformed military and civilian employees of the Department of Defense, as well as private defense contractors. San Diego is also the home port to more than 60 percent of the ships in the Pacific Fleet and as a result, is a leader in U.S. defense and homeland security initiatives, with prominent companies such as the Space and Naval Warfare System Center (SPAWAR), Lockheed Martin, Science Applications International Corporation (SAIC), UTC Aerospace Systems, Northrop Grumman, General Dynamics NASSCO, L-3 Communications, and General Atomics.[3]

In 2017, the City of San Diego was awarded a $1.6 million grant from the Department of Defense's Office of Economic Adjustment to support the resiliency and growth of local defense contractors. San Diego and key partners which include the San Diego Regional Economic Development Corporation, County of San Diego, San Diego Military Advisory Council, East County Economic Development Corporation and South County Economic Development Corporation, will initiate programs to support the region's defense contractors. By creating a more stable environment for local defense contractors, the region will be able to retain more skilled jobs.[4] As a national leader in providing resources and support for service members, the City of San Diego was also recognized in 2017 as one of the best places for improving the quality of life for members of the military and their families. The Association of Defense Communities named the San Diego region to the 2018 class of Great American Defense Communities.[5]

## International Trade

The Port of San Diego's transportation and economic initiatives have made San Diego a center for international trade. The Port of San Diego offers world class maritime facilities built around a natural harbor. According to the International Trade Administration, $18.1 billion worth of exports passed

[1] First Business Accelerator to Open in Southeastern San Diego. Mayor Kevin Faulconer Newsroom. City of San Diego website. Retrieved March 2018.
[2] Our Economy. San Diego Regional EDC. Retrieved March 2018.
[3] Our Economy. San Diego Regional EDC website. Retrieved March 2018.
[4] Department of Defense Funds Enable County-Wide Effort to Support Key San Diego Industry. March 17, 2017. City of San Diego website. Retrieved March 2018.
[5] San Diego Named Among Best Places for Service Members and Military Families. Communications Department Newsroom, City of San Diego website. Retrieved March 2018.

through the San Diego-Carlsbad metropolitan statistical area in 2016. This places San Diego as the 20th largest export market in the United States, represents a 33 percent increase since 2006 export figures, and accounts for 11 percent of the State of California's total goods exports. The region benefited immensely from free trade agreements, with exports in this area representing 38 percent of the 2016 total goods exports. Top trading partners included Mexico, Canada, China and Japan.[1]

The San Diego Association of Governments (SANDAG), Caltrans and a number of local, state and federal agencies are executing a plan to construct a new border crossing in the San Diego/Baja California region known as the State Route 11/Otay Mesa East Port of Entry Project. The new port of entry will connect roadways in the United States and Mexico east of the existing Otay Mesa border crossing and will reduce congestion. The goal of the project is to have minimal wait time to arrive at the primary inspection. The port of entry is expected to feature a four lane toll road to help fund construction and reduce the need to public funds. Other funding sources are being explored on both sides of the border.[2]

The $120 million Cross Border Xpress opened in December 2015. The Cross Border Xpress allows ticketed airline passengers to pay a toll to travel between Tijuana, Mexico's A.L. Rodriguez International Airport and a secure passenger facility in Otay Mesa. The Cross Border Xpress serves approximately 2.4 million passengers who already cross the border as part of their travels. The Cross Border Xpress helps alleviate traffic congestion at the San Ysidro and Otay Mesa border crossings and improves economic activity in the region by reducing border crossing delays.[3]

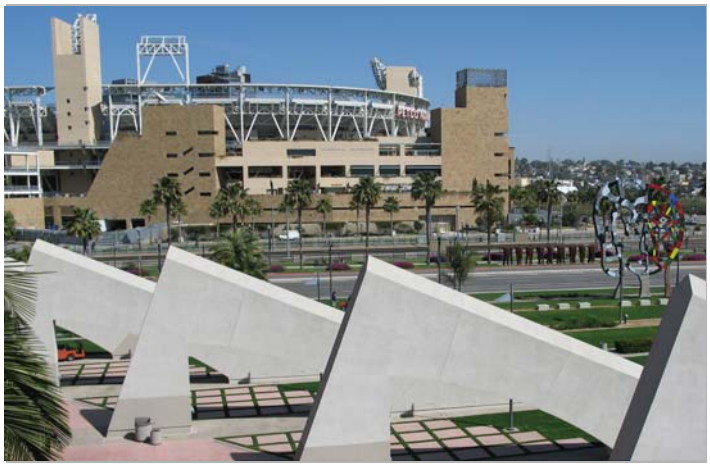
## Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States, with companies focused on information and communication technology, biotech and life sciences, clean-tech, and maritime technology. In December 2016, the City of San Diego was recognized by the White House as a TechHire City for its successful programs that help potential candidates attain jobs in information technology and other similar developing fields. The TechHire initiative was launched in March 2015 to expand local technological sectors by building and developing local tech talent pipelines in communities across the nation.[4]





[1] Data & Analysis. Metro Exports Home. International Trade Administration website. Retrieved March 2018.
[2] State Route 11 and Otay Mesa East Port of Entry. Borders. Programs. SANDAG website. Retrieved March 2018.
[3] Cross Border Xpress website. Retrieved March 2018.
[4] City Recognized for Investing In the Technology Workforce of Tomorrow. December 21, 2016. City of San Diego website. Retrieved March 2018.



In 2015, San Diego was selected as the only North American city to be featured in the "World Smart Cities" documentary cities due to its strong technology sector, local innovators, green practices, smart public planning, and quality of life.[1] An example of this is the City's deployment of 3,200 smart sensors. In partnership with GE, the City is upgrading streetlights to reduce energy costs by 60 percent as well as transform them into a connected digital network that can optimize parking and traffic, enhance public safety and track air quality. The smart nodes can use real-time anonymous sensor data to do things such as direct drivers to open parking spaces, help first responders during emergencies, track carbon emissions and identify intersections that can be improved for pedestrians and cyclists.

The City of San Diego continues to be a leader in its commitments to reduce greenhouse gas (GHG), and for a second consecutive year, it is ahead of pace in reducing GHG emissions.[2] The City's Climate Action Plan, which calls for eliminating half of all GHG emissions in the City, aims for all electricity used in the City to be from renewable sources by 2035. Additionally, it was announced in 2017 that San Diego will become a "2030 District" – an urban area where the private sector and local building industry leaders commit to sustainability and economic growth. The goal is to have a 50 percent reduction in energy, water and transportation emissions in participating buildings by 2030.[3] Recently, the City of San Diego was ranked number one in solar energy capacity nationwide as a result of increased solar energy installations, and has increased its solar energy capacity by 60 percent, leading the nation in solar capacity among the various cities surveyed.[4]

San Diego is recognized around the world as a center for scientific breakthroughs and discoveries. Anchored by its research institutions, scientific research and development is a critical part of San Diego's innovation economy. Research institutions as well as commercial research and development businesses make up one of the largest and most significant economic contributors to the region, generating $14.4 billion in gross regional product (GRP).[5] For instance, San Diego based genome sequencing company Illumina was ranked in the 50 Smartest Companies of 2017 by the Massachusetts Institute of Technology (MIT) Technology Review list, rated higher than companies like Facebook, Microsoft, Tesla, IBA, and others.[6] San Diego, with the assistance of the San Diego Regional Economic Development Corporation announced a collaborative effort that would help Illumina expand in San Diego; the City provided a tax rebate in exchange for keeping 300 well-paying jobs in San Diego.[7] Additionally, in October 2017 the City awarded the Maritime Alliance with

[1] Smart City San Diego. San Diego Tourism Authority website. Retrieved March 2018.
[2] 2017 Annual Report: Climate Action Plan. City of San Diego website. Retrieved March 2018.
[3] Smart City. City of San Diego website. Retrieved March 2018.
[4] Shining Cities 2017 Report. April 04, 2017. Environment California website. Retrieved March 2018.
[5] Research Institutes: Economic Impact Study. Our Economy. San Diego Regional Economic Development Corp website. Retrieved March 2018.
[6] 50 Smartest Companies 2017. MIT Technology Review website. Retrieved March 2018.
[7] Illumina, City reach proposed deal. July 15, 2014. NBC San Diego website. Retrieved March 2018.

a $50,000 grant to launch a Blue Tech incubator designed to grow ocean- and water-based industries and put San Diego front and center globally for blue technology.[1]

## Tourism

In 2017, San Diego had approximately 35 million visitors, who spent over $10.8 billion at thousands of San Diego area businesses.[2] San Diego is a top five travel destination for Americans, and the 11th most visited City by overseas visitors.[3] In 2016, Money magazine named San Diego the top travel destination in its inaugural Best in Travel awards because San Diego has "beautiful beaches, a fantastic climate, [and] plenty to see and do (and eat)".[4]

San Diego is home to the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park, is a 1,200-acre urban park with 17 museums and cultural institutions, several performing arts venues, gardens, hikes, and various cultural attractions that brings millions of people to visit the park each year. In 2016, the San Diego City Council approved to the Plaza de Panama project, which will create a pedestrian friendly plaza in Balboa Park. The project includes creating more than six acres of vehicle free parkland, gardens, reflecting pools, a rooftop park and plazas. The project will also include the construction of a three level underground parking garage and additional paid parking spaces.[5]



The San Diego Convention Center (Convention Center) is a 2.6 million square foot convention center located on San Diego Bay and next to San Diego's historic Gaslamp Quarter. During Fiscal Year 2017, the Convention Center drew more than 898,000 attendees participating in one of the 149 events, with attendees directly spending $673.9 million in our region.[6] In 2017, Comic-Con International agreed to stay in San Diego through 2021.[7] Other major revenue contributors included a record 21 medical meetings that accounted for 49 percent of the convention center's regional economic impact. In 2018, the Convention Center is projected to generate $27.5 million in tax revenue to the City of San Diego, and have a $1.2 billion regional impact, making it one of San Diego's most important economic drivers for growth in sales, lodging and tourism revenue.[8] The number of people in attendance is projected to exceed 860,000, each participating in one of the 108 projected events hosted at the Convention Center. In Fiscal Year 2018, the convention center is expected to host 17

[1] San Diego Launches Business incubator to Grow Blue Teach Industry. Mayor Kevin Faulconer Newsroom. City of San Diego Website. Retrieved March 2018.
[2] 2018 Visitor Industry General Facts. San Diego Tourism Authority website. Retrieved March 2018.
[3] 2016 Annual Report. San Diego Tourism Authority website. Retrieved March 2018.
[4] Money. March 14, 2016. Best in Travel. Time.com. Retrieved March 2018.
[5] Transformation Plaza de Panama Project Wins City Council Approval. November 15, 2016. City of San Diego website. Retrieved March 2018.
[6] San Diego Convention Center FY 2017 Annual Report.
[7] Comic-Con is Here to Stay - through 2021. San Diego Union Tribune website. Retrieved March 2018.
[8] San Diego Convention Center 2018 Forecast. San Diego Convention Center Corporation website. Retrieved March 2018.

medical meetings. The top four medical meetings that will take place in 2018 are the Society for Neuroscience, American Society of Hematology, American Academy of Dermatology, and American Thoracic Society. [1]

## Major Events

Aside from the many permanent attractions available to visitors, San Diego is also the host to several annual major sporting events such as the Rock 'n' Roll San Diego Marathon, the San Diego Crew Classic, and the Holiday Bowl. According to the San Diego Tourism Authority, Golf Digest cites San Diego as one of the “top 50 golf destinations in the world” due to its high number of playable days. San Diego’s Torrey Pines Municipal Golf Course is home to the annual Farmers Insurance Open played each January.[2] This year the City of San Diego hosted first and second round 2018 NCAA Men’s Basketball games, the San Diego Bayfair, 2019 Rugby World Cup Qualifier and Women’s National Team Exhibition, and Wonderspaces. PETCO Park in downtown San Diego is home to the San Diego Padres, and is one of the top ballparks in the country. After more than a dozen years in operation, Petco Park hosted the 2016 Major League Baseball All-Star Game for the first time on July 12, 2016.



In addition, as part of its commitment to deliver world-class major championship competition and its long-standing support of public golf, the United States Golf Association announced Torrey Pines Golf Course as the site of the 2021 U.S. Open Championship (U.S. Open).[3] With the announcement of the U.S. Open, it is expected that Torrey Pines will be an tourist destination in the coming years, and serve as a major benefit to the local economy. It is projected to have similar attendance as the previous U.S. Open held in San Diego in 2008 with approximately 295,000 attendees.[4] San Diego hosts major holiday celebrations including the Big Bay Boom on the Fourth of July and Balboa Park’s December Nights during the winter holiday season. San Diego is also home to the MCAS Miramar Air Show, an air show featuring civilian and military aircraft, and the annual San Diego Pride Festival and Parade, which is among the largest in the United States.

## Transportation

Passage in and out of the region is provided by four major freeways running north and south, and four freeways running east and west. San Diego is served by the San Diego International Airport at Lindbergh Field. In 2017, the Airport Authority announced that for the second time since its inception, it exceeded the 20 million passenger mark in a single year.[5] The 21.1 million passengers in Fiscal

[1] San Diego Convention Center 2018 Forecast. San Diego Convention Center Corporation website. Retrieved March 2018.
[2] A Year-Round Golf Paradise. San Diego Tourism Authority website. Retrieved March 2018.
[3] News Release. 2021 U.S. Open at Torrey Pines. City of San Diego website. Retrieved April 2016.
[4] U.S. Open Returns to Torrey Pines in 2021. SanDiego.org website. Retrieved March 2018.

# City Profile

Year 2017 was an increase of 3.6 percent over 2016's total of 20.4 million passengers. San Diego International Airport has seen strong and steady growth in recent years due to many factors including an increase in the number of nonstop flights, new routes and destinations, enhancements of airport and airline capacity, and a steady improvement in the economy.[1] Additionally, the Airport Authority is constructing a parking plaza adjacent to the newly expanded Terminal 2. The parking plaza construction will be a parking structure with three parking levels and approximately 3,000 parking stalls with integrated parking technology and customer service measures.[2] It is scheduled to open in time for summer travel in 2018.

Besides its system of freeways and surface streets, San Diego, in cooperation with the San Diego Metropolitan Transit System, has established a light-rail system that connects San Diego's downtown with outlying communities in the eastern and southern portions of the county. The Coaster Commuter rail line links communities along the coast from Oceanside to downtown San Diego, and is a service provided by the North County Transit District.

The Coaster and Amtrak trains provide passenger rail service to San Diego along the coastal rail corridor. Passenger and freight trains also share the predominately single-track corridor. The Coaster provides commuter rail service between Oceanside and downtown San Diego. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo.

The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions throughout San Diego. The Mid-Coast Corridor Transit Project, began in fall of 2016, with service projecting to begin in 2021. The trolley project will extend Trolley service from the Santa Fe Depot in Downtown San Diego to the University City community.[3] Metropolitan Transit System also operates 95 bus routes, including eight high-frequency, limited-stop Rapid bus service lines. In March 2018, Metropolitan Transit System opened the region's first freeway-level transit stations to enhance reliability and efficiency of a service that connects the Mid-City communities with Downtown San Diego, as well as Escondido.

San Diego is providing greater access to efficient and sustainable transit options. The "Free Ride Everywhere Downtown" also known as FRED was launched in the summer of 2016. This program is designed to increase existing transportation options and facilitate trips within Downtown to residents and visitors for free via electrically powered vehicles.[4]

## Achievements

In January 2018, the City of San Diego was honored with a first-of-its-kind national certification for using data to drive effective results for residents. Bloomberg Philanthropies' What Works Cities Initiative recognized the City for its use of innovative public outreach tools including resident satisfaction surveys, the Get It Done mobile app and a progressive open data policy. The award encourages cities across the country to emulate awardees in their approach to using data and evidence to enhance government effectiveness.[5]

[5] Comprehensive Annual Financial Report - Fiscal Years Ended June 30, 2017 & 2016. San Diego County Regional Airport Authority website. Retrieved March 2018.
[1] Ibid.
[2] Ibid.
[3] Mid-Coast Trolley. Transportation. SANDAG website, Retrieved March 2018.
[4] Civic San Diego, Downtown San Diego Partnership Team Up to Launch Downtown Circulator Program. August 09, 2016. City of San Diego website. Retrieved March 2018.
[5] City of San Diego Recognized for Effective Modern Governance. Communications Department Newsroom, City of San Diego website. Retrieved March 2018.

The City's Get It Done app is another data-based innovation to facilitate effective resource allocation. With over 34,000 downloads on the Apple and Android app stores to date, Get It Done allows the public to report issues and send accompanying photos directly to the City. Since the launch of Get It Done, the City has used the app to address complaints and provide responses once the work has been completed. For example, in an effort to address graffiti, City workers utilize smart tablets to locate the complaint and upload a work summary with an "after" photo. As a result, customer satisfaction scores for graffiti have increased by nearly 40 percent. This year, the City will offer additional services on Get It Done by expanding functionality across 10 City departments.[1]

The City of San Diego is also pioneering automation in the use of open data to increase transparency and efficiency for its customers. San Diego's Open Data Policy mandates that all high value public datasets in the City's inventory be released by 2020. Forty-four datasets were released with the launch of the Open Data Portal (https://data.sandiego.gov) in 2016, and 30 more datasets were added in 2017 when City staff recoded the portal to maximize speed and efficiency. Today the City's online open data inventory holds 155 datasets, allowing customers and City staff to avoid otherwise cumbersome searches by locating the City information they need within minutes.[2]

## General City Statistics

The following tables provide general statistics for the City of San Diego as of the publication date. The statistics are provided by the Parks and Recreation, Library, Public Safety, and Public Utilities Departments.

| General Information[1] | |
|---|---|
| Area of City (square miles)[2] | 325 |
| Population[3] | 1,406,318 |
| Median Age | 33.8 |
| Housing Units | 515,412 |
| 2010 Median Household Income | $61,118 |
| Ethnicity-Persons | |
| Hispanic | 28.8% |
| Non-Hispanic | 71.2% |
| White | 45.1% |
| Asian & Pacific Islander | 16.1% |
| Black | 6.2% |
| Other | 3.8% |

[1] Demographics and Socioeconomic Profile 2010. SANDAG website. Retrieved March 2018, unless otherwise footnoted.
[2] 2017 Census Gazetteer Files - Places. United States Census Bureau website. Retrieved March 2018.
[3] E-1 Population Estimates. Demographics. California Department of Finance website. Retrieved March 2018.

| Parks and Recreation | |
|---|---|
| Acres of Park Land (excluding water acres) | 36,127 |
| Acres of Regional Parks (Balboa Park, Mission Bay, and Mission Regional Trails) | 12,607 |
| Acres of Major Open Space Parks (Black Mountain Park, Los Penasquitos Canyon Preserve, Otay Valley Regional Park, San Pasqual, and Tri-Canyon Open Space Parks) | 9,881 |

[1] City of San Diego Recognized for Effective Modern Governance. Communications Department Newsroom, City of San Diego website. Retrieved March 2018.
[2] Ibid.

# City Profile

| Parks and Recreation | |
|---|---|
| Number of Recreation Centers | 57 |
| Golf Courses | 3 |
| Swimming Pools | 13 |
| Tennis Courts | 153 |
| Seniors Centers | 12 |
| Skate Parks | 7 |

| Libraries | |
|---|---|
| Number of Libraries | 36 |
| Library Books and Audio-Visual Materials | 3,025,168 |
| Government Documents | 1,679,827 |
| Items Checked-Out (Circulation) | 6,322,664 |

| Public Safety | |
|---|---|
| Fire Equipment | |
| Number of Fire Stations | 49 |
| Type I Engines | 48 |
| Truck Companies | 13 |
| Crash Rescue (Airport) | 2 |
| Type III Engines | 11 |
| Water Tenders | 3 |
| Water Fire Hydrants | 25,534 |
| Lifeguard Equipment | |
| 4-wheel Drive/All-terrain Vehicles | 56 |
| Surf Rescue Patrol Vessels | 9 |
| Fire Boats | 3 |
| Personal Watercraft for Rescue and Patrol | 12 |
| Multi-Purpose Emergency Rescue Vehicle (MERV) | 1 |
| Police Equipment | |
| Police Vehicles | 1,374 |
| Motorcycles and Scooters | 116 |
| Canines | 37 |
| Aircraft | 4 |
| Police Stations | 10 |

| Public Utilities | |
|---|---|
| Miles of Water Mains | 3,294 |
| Number of Meters in Service | 283,751 |
| Number of Impounding Dams and Reservoirs | 10 |
| Number of Water Treatment Plants | 3 |
| Miles of Sewer Mains | 3,032 |
| Millions of Gallons of Sewage Treated Per Day (on average) | 156 |

FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

Budget Process

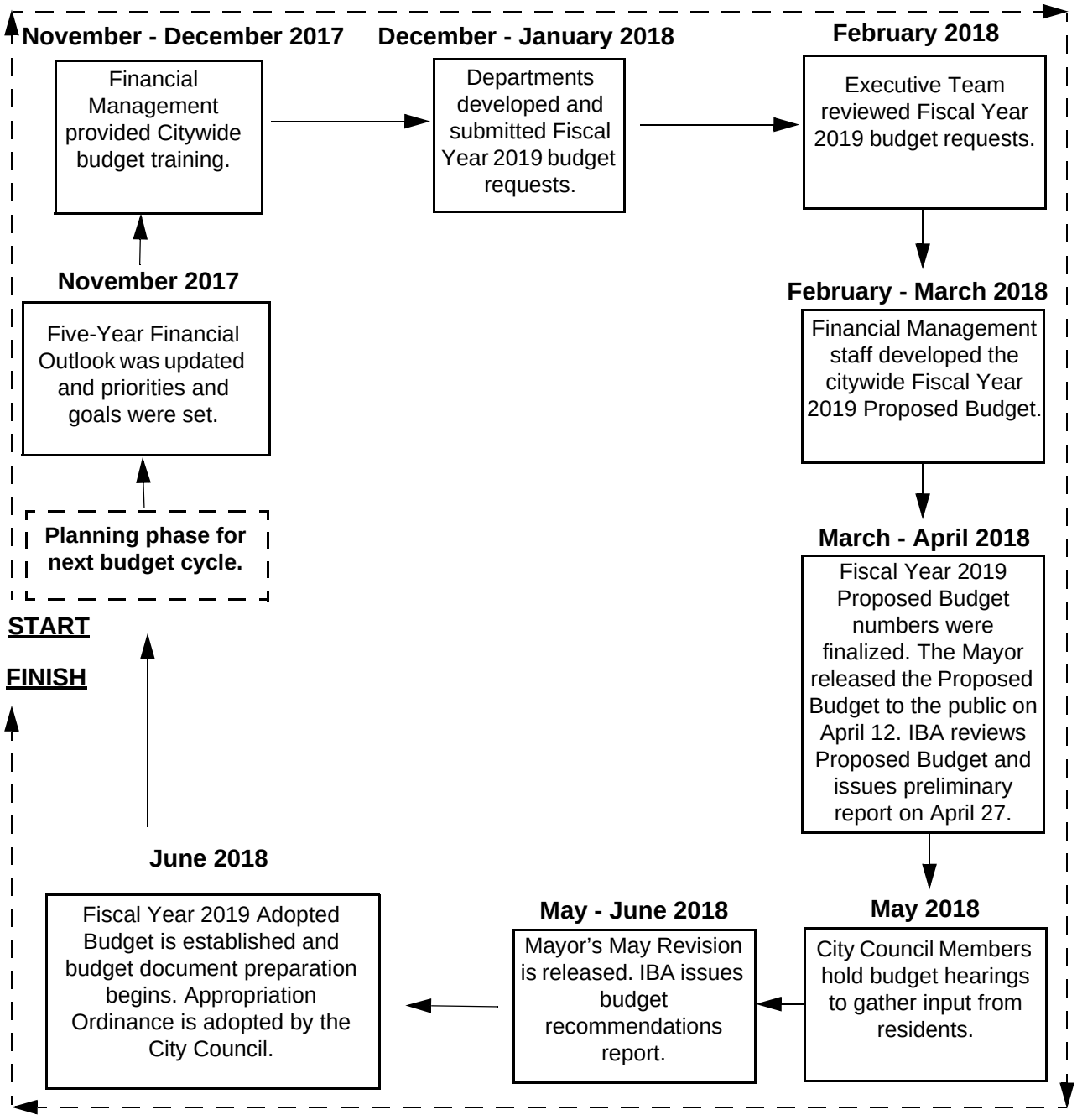


# PROPOSED BUDGET

The City *of* SAN DIEGO

# Budget Process

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2019. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



# Budget Process

The Budget Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

## Budget Development

| | |
|---|---|
| **November 2017: Fiscal Planning** | The Five-Year Financial Outlook for Fiscal Years 2019 through 2023 was released on November 8, 2017 and served as the framework for the development of the Fiscal Year 2019 Proposed Budget by incorporating a variety of economic assumptions, and priority initiative expenditure requirements into the budget document. |
| **November - December 2017: Citywide Budget Development Training** | Budget development training on the budgeting system and the current budget process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2019 Proposed Budget. |
| **December 2017 - January 2018: Budget Submission** | Departments developed and submitted proposed budget requests for the coming fiscal year. Financial Management staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs). |
| **February 2018: Budget Meetings** | The EBRs took place throughout the month of February. In these meetings, Department Directors and department support staff met with the Chief Operating Officer, Assistant Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, and the Financial Management Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests were aligned with the City's fiscal policies. |
| **February - March 2018: Budget Development** | Based on information provided by management, Financial Management staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities. |

**March - April 2018:**
**Proposed Budget Finalized**

In March, General Fund expenditures and revenues were balanced, along with changes to the non-general funds and capital improvement projects, and the Fiscal Year 2019 Proposed Budget numbers were finalized. The budget document was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2019 Proposed Budget to the public on April 12, 2018 in compliance with the City of San Diego Charter [Article VII, Section 69, Item (c)]. The Mayor will present the Proposed Budget to the City Council on April 16, 2018. The Office of the Independent Budget Analyst (IBA) will review the Fiscal Year 2019 Proposed Budget and is anticipated to issue a preliminary report on April 27, 2018.

## Budget Review

**May 2018:**
**City Council Budget Hearings**

During the month of May, the City Council is scheduled to hold a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members will use the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2019 Proposed Budget.

**May - June 2018:**
**Mayor's/IBA Recommended Revision Reports**

On May 15, 2018, the Mayor's May Revision to the Fiscal Year 2018 Proposed Budget is scheduled to be released. In this report, the Mayor will recommend changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2018 year-end revenue and expenditure projections. On June 4, 2018, the IBA is anticipated to issue a report of budget recommendations to the City Council based on the Fiscal Year 2018 Proposed Budget and the Mayor's May Revision Report.

## Budget Adoption

**May - June 2018:**
**Adopted Budget**

On May 17, 2018, the Budget Review Committee will begin their review of the Mayor's May Revision and the Year-End Budget Monitoring Report. The final modifications to the budget will be presented to the City Council on June 12, 2018. The Mayor's veto period will begin on June 13, 2018 and end on June 19, 2018.

**June 2018:**
**Adopted Budget Finalized**

In June, the final changes to the Fiscal Year 2019 budget will be implemented. Once these changes are made, the Fiscal Year 2019 Adopted Budget will be completed. The Change Letter will be created to summarize the May Revision and Council Action changes to the Fiscal Year 2019 Proposed Budget by fund and department.

# Budget Process

**June 2018:**
**Appropriation Ordinance**

On June 20, 2018, the Fiscal Year 2019 Appropriation Ordinance is scheduled to be presented to the Budget and Government Efficiency Committee. On June 26, 2018, the Appropriation Ordinance will be presented and is anticipated to be adopted by the City Council, codifying the Fiscal Year 2019 Adopted Budget into law.

FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

Citywide Budget Overview



# PROPOSED BUDGET

The City *of* SAN DIEGO

# Citywide Budget Overview

The City of San Diego's Fiscal Year 2019 Proposed Budget of $3.80 billion is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds;
- Internal Service Funds; and
- Capital Improvements Program

**Table 1** shows the change in expenditures from Fiscal Year 2017 to Fiscal Year 2019 by fund type/program.

**Table 1: Total City Expenditure Changes Fiscal Years 2017 - 2019 by Fund Type/Program**

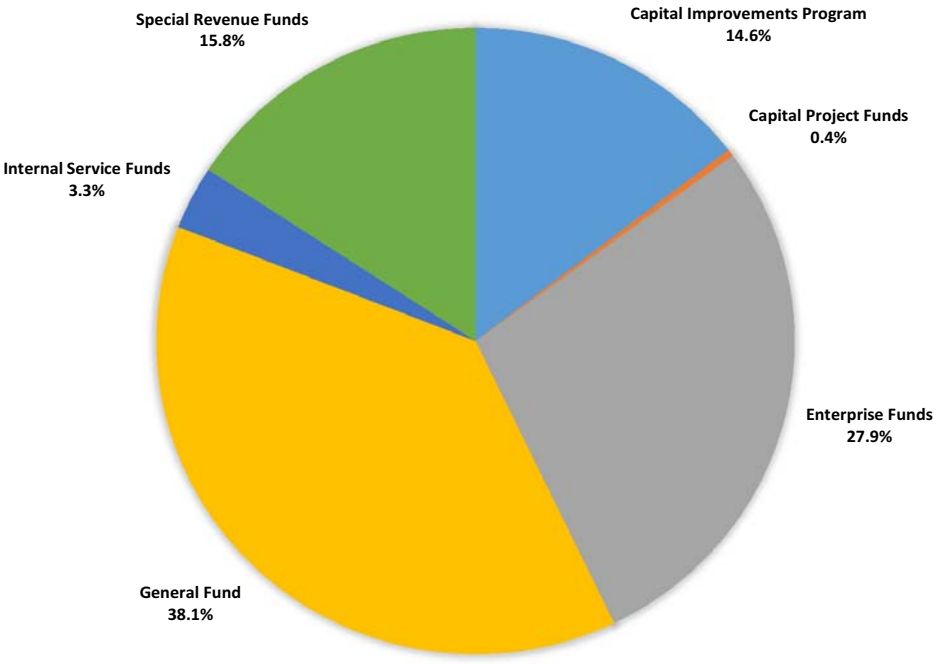
| Fund Type | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget | FY 2018 - FY 2019 Change | Percent Change |
|---|---|---|---|---|---|
| General Fund | $ 1,320,631,691 | $ 1,433,823,658 | $ 1,447,704,207 | $ 13,880,549 | 1.0% |
| Special Revenue Funds | 463,184,730 | 555,299,448 | 600,388,000 | 45,088,552 | 8.1% |
| Capital Project Funds | 13,169,231 | 19,371,372 | 13,601,446 | (5,769,926) | (29.8)% |
| Enterprise Funds | 932,857,308 | 1,029,151,055 | 1,061,768,529 | 32,617,474 | 3.2% |
| Internal Service Funds | 121,289,606 | 129,282,569 | 124,627,531 | (4,655,038) | (3.6)% |
| Capital Improvements Program | 495,022,683 | 475,643,273 | 553,222,784 | 77,579,511 | 16.3% |
| **Total** | **$ 3,346,155,249** | **$ 3,642,571,374** | **$ 3,801,312,497** | **$ 158,741,123** | **4.4%** |



# Citywide Budget Overview

**Figure 1** displays the Fiscal Year 2019 Proposed Expenditure Budget by Fund Type/Program.

**Figure 1: Fiscal Year 2019 Proposed Expenditure Budget by Fund Type/Program**




**Note:** Numbers may not add to 100% due to rounding.

**Table 2** presents the changes in revenues from Fiscal Year 2017 to Fiscal Year 2019 by fund type.

**Table 2: Total City Revenue Changes Fiscal Years 2017 - 2019 by Fund Type**

| Fund Type | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget | FY 2018 - FY 2019 Change | Percent Change |
|---|---|---|---|---|---|
| General Fund | $ 1,346,436,529 | $ 1,407,748,305 | $ 1,435,417,147 | $ 27,668,842 | 2.0% |
| Special Revenue Funds | 514,624,385 | 535,338,950 | 572,731,392 | 37,392,442 | 7.0% |
| Capital Project Funds | 67,549,518 | 43,630,218 | 43,528,940 | (101,278) | (0.2)% |
| Enterprise Funds | 1,149,259,611 | 1,260,673,364 | 1,301,523,029 | 40,849,665 | 3.2% |
| Internal Service Funds | 124,506,218 | 112,558,726 | 110,883,955 | (1,674,771) | (1.5)% |
| **Total [1]** | **$ 3,202,376,261** | **$ 3,359,949,563** | **$ 3,464,084,463** | **$ 104,134,900** | **3.1%** |

[1] Operating revenues may be less than operating expenditures due to the use of fund balance in excess of reserves.

## Expenditure Overview by Fund Type/Program

### General Fund



Departments within the General Fund provide core community services, such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2019 Proposed Budget reflects General Fund expenditures totaling $1.45 billion, which is an increase of $13.9 million or 1.0 percent from the Fiscal Year 2018 Adopted Budget. Detail on the total net increase in the General Fund is described in the General Fund Expenditures section of this Volume.

### Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall CIP, which can be supported by all fund types. The Fiscal Year 2019 Proposed Budget for Capital Project Funds is $13.6 million, which is a decrease of $5.8 million or 29.8 percent from the Fiscal Year 2018 Adopted Budget. This decrease is primarily attributed to the removal of one-time expenditures related to debt service payments for deferred capital bonds from the Capital Outlay Fund.

### Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The two largest special revenue funds are Transient Occupancy Tax (TOT) and Engineering & Capital Projects. The Fiscal Year 2019 Proposed Budget for Special Revenue Funds is $600.4 million, representing an increase of $45.1 million or 8.1 percent from the Fiscal Year 2018 Adopted Budget. This net increase is primarily due to the following adjustments:

- $32.0 million in the newly budgeted Low and Moderate Income Housing Asset Fund;
- $6.6 million in the Transient Occupancy Tax Fund to support the safety and maintenance of visitor-related facilities; and
- $2.4 million in the Engineering & Capital Projects Fund related to position transfers from the General Fund to improve the management and oversight of contracting functions that support the Capital Improvements Program.

### Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2019 Proposed Budget for Enterprise Funds is $1.06 billion,

representing an increase of $32.6 million or 3.2 percent from the Fiscal Year 2018 Adopted Budget. This net increase is primarily due to the following adjustments:

- $19.3 million in the Water Utility Operating Fund for water purchases from the San Diego County Water Authority;
- $8.6 million in the Water and Sewer Funds to support the Pure Water Program;
- $3.9 million in the Water and Sewer Funds for condition assessments associated with programmatic wastewater pipelines and project planning; and
- $2.8 million in the Metropolitan Sewer Utility Fund for pump station and treatment plant condition assessments.

### Internal Service Funds

Internal Service Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal Year 2019 Proposed Budget for Internal Service Funds totals $124.6 million, which is a net decrease of $4.7 million or 3.6 percent from the Fiscal Year 2018 Adopted Budget. This net decrease is primarily due to the removal of one-time expenditures of $9.7 million included in the Fiscal Year 2018 Adopted Budget. These adjustments are offset by the following additions:

- $3.4 million in the Fleet Operations Replacement Fund for a transfer to the General Fund as a result of savings in facility improvement funds that will not be utilized in Fiscal Year 2019; and
- $1.0 million in the Energy Conservation Program Fund in support for citywide energy conservation efforts and establishment of the Office of Sustainability.

### Capital Improvements Program

The CIP budget allocates available revenue to rehabilitate, restore, improve, enhance and increase the City's capital facilities. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2019 Adopted CIP Budget totals $553.2 million. This is an increase of $77.6 million or 16.3 percent from the Fiscal Year 2018 Adopted CIP Budget of $475.6 million, primarily due to an increase in Public Utilities Department Enterprise Fund projects for Pure Water and water main replacements.




The CIP budget projects *Anticipated* funding in the CIP project pages. For Fiscal Year 2019, a total of $376.1 million in anticipated funding for CIP projects is included but will not be appropriated in the Fiscal Year 2019 Proposed Budget. Anticipated funding includes a variety of funding such as commercial paper, lease revenue bonds, donations, grants, developer funding, and Facilities Benefit Assessments. As anticipated sources of funds are received, a separate Council action will be brought forward to appropriate any anticipated funding during Fiscal Year 2019.

## Citywide Reorganization/Restructuring

The Fiscal Year 2019 Proposed Budget reflects the restructuring of several departments and programs as a result of executive management decisions and department-initiated reorganizations. Reorganizations include restructuring of departments and major divisions within a department and are intended to increase the overall efficiency and effectiveness of City operations. The following provides an overview of significant changes to the City's organizational structure that are included in the Fiscal Year 2019 Proposed Budget.

### Family Justice Center

Family Justice Center functions have been transferred from the Police Department to the Office of the City Attorney. The Family Justice Center provides resources to residents such as legal help, counseling, food, clothing, medical assistance and many other services. These functions have been transferred to increase the efficiency of providing assistance to victims of family violence. This transfer will continue the partnership between the Police Department and the Office of the City Attorney to help stop family violence.



### Publishing Services

Publishing services functions performed in the Public Works Department have been transferred to the Purchasing and Contracting Department.

### Facility Maintenance Consolidation

Facility maintenance functions performed in the Parks and Recreation, Library, Fire-Rescue, Police Department, and Stadium Operations Fund have been transferred to the Facilities Division within the Public Works Department. These functions have been centralized to increase the efficiency and effectiveness of facility maintenance services citywide.

### Public Works - Contracts Division

The Contracts Division within the Public Works Department, which manages the procurement process of the Capital Improvements Program (CIP) construction contracts, have been transferred to the Engineering & Capital Projects Fund. These functions have been transferred to improve the management and oversight of these functions.

### Department of Finance

The Department of Finance is a newly created department by centralizing the functions and duties of the Office of the City Comptroller and the Financial Management Department. The Department of Finance will continue to provide internal fiscal management and perform general accounting and financial reporting functions for the City of San Diego.

### Government Affairs

Government Affairs is a newly created department to centralize the City’s engagement with non-City government agencies. The Government Affairs Department will act as a resource for the Mayor to

advise on federal, State, county, and other regional government issues, legislation, and other public policy or political issues that may impact the City.

### Office of Sustainability

The Office of Sustainability is a newly created department to centralize the City's effort to reach Climate Action Plan goals. The Office of Sustainability will lead the implementation of the City's Climate Action Plan which aims to achieve the greenhouse gas reduction targets set forth by the State of California. The Office will facilitate innovative efforts across multiple City departments to enhance economic, social and environmental sustainability. These efforts will promote renewable electricity; water and energy efficiency; zero waste; bicycling, walking, transit, smart growth and land use; and resiliency measures.

### Office of Boards and Commissions

The Office of Boards and Commissions is a newly created department to support the day-to-day operations for the City's boards and commissions and serves as an access point to the volunteer members appointed by the Mayor and City Council. These entities serve in a fiduciary, regulatory, policy-setting and/or advisory capacity. The Office includes the existing Executive Directors and staff positions that support the following: Accessibility Advisory Board, Commission for Arts and Culture, Citizens' Review Board on Police Practices, Commission on Gang Prevention & Intervention, and the Human Relations Commission.

### Low and Moderate Income Housing Asset Fund

The Low and Moderate Income Housing Asset Fund was established to conduct the dissolution of operations related to housing assets and activities of the former Redevelopment Agency (Housing Successor) of the City of San Diego. The Low and Moderate Income Housing Asset Fund will now be included in the budget development process and the Annual Appropriation Ordinance.

### Long Range Property Management Fund

The Long Range Property Management Fund was established to address the disposition and use of non-housing real properties owned by the former Redevelopment Agency (Housing Successor) of the City of San Diego. The Long Range Property Management Fund will now be included in the budget development process and the Annual Appropriation Ordinance.

## Summary of Adjustments in the General Fund

The Fiscal Year 2019 Proposed Budget includes General Fund expenditures of $1.45 billion to provide core community services, as well as funding for new critical strategic expenditures. These expenditures are primarily supported by major General Fund revenues sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major General Fund revenue sources account for $1.05 billion or 73.0 percent of the revenue in the Fiscal Year 2019 Proposed Budget, with the remainder of revenues generated by a variety of sources. In total, the Fiscal Year 2019 Proposed Budget includes General Fund revenues of $1.44 billion and are discussed in detail in the General Fund Revenues Section of this Volume. Additionally, the Fiscal Year 2019 General Fund Proposed Budget includes the use of one-time fund balance (Excess Equity) of $12.3 million, as estimated in the Fiscal Year 2018 Mid-Year Budget Monitoring Report, issued in January 2018. After incorporating all adjustments, the Fiscal Year 2019 Proposed Budget adheres to the City's Budget Policy, maintaining a structurally balanced budget, where ongoing expenditures are supported by ongoing revenues.

The following information provides a summary of select initiatives, budget reduction proposals and other fiscal actions included in the Fiscal Year 2019 Proposed Budget for the General Fund. For a

summary of all significant budget adjustments included in the General Fund please refer to the General Fund Expenditures Section of this Volume.

## Clean SD Initiative

In May of 2017, the City began a pilot program for littering and graffiti abatements throughout the City called Clean SD. The Clean SD initiative proactively addressed illegal dumping in nine hotspot areas around the City and responded to requests throughout the City using the Get It Done mobile application. In Fiscal Year 2018, there was an increase in services for:

- Waste abatements in the Downtown area
- Sidewalk sanitation in the Downtown area and throughout the City
- Additional street sweeping in the East Village area
- Expanded waste abatements in the San Diego River and Chollas Channel
- Additional litter removal throughout the City

The Fiscal Year 2019 Proposed Budget includes $4.4 million in expenditures to expand Clean SD to a citywide trash and debris cleanup program. The following table displays the Fiscal Year 2019 Proposed Budget for Clean SD efforts by Department.

| General Fund | FY 2019 Proposed Budget |
|---|---|
| **Environmental Services Department** | |
| Waste Abatements | $ 2,780,713 |
| Sidewalk Sanitation | $ 1,300,000 |
| Clean SD Administrative Support | $ 137,257 |
| **Total Environmental Services Department** | $ **4,217,430** |
| **Transportation and Stormwater Department** | |
| Street Sweeping | $ 150,000 |
| **Total Council Administration** | $ **150,000** |
| **Total General Fund** | $ **4,367,430** |

The Fiscal Year 2019 Proposed Budget includes enhanced street sweeping four times a week, in East Village, sidewalk sanitation in downtown and surrounding areas, and flexible crews to clean up illegal dumping and perform curbside cleanups. The curbside cleanups will be conducted in areas throughout the City where a high number of reports related to illegal dumping occurs, high volume of trash and debris is removed and a high number of requests for litter removal are received.

Additionally, waste abatements will occur at least two times per week in downtown, and as reported and needed in various locations throughout the City based on resources. There will also be five on call litter removal crews to address illegal dumping, lead curbside and community cleanups and perform waste abatements associated with illegal camps.

## Homeless Programs and Services

The Fiscal Year 2019 Proposed Budget includes $7.9 million in funding for homeless programs and services, with $7.7 million budgeted in the General Fund and $250,000 budgeted in the Low-

Moderate Income Housing Asset Fund. At the end of April, the City Council will review an item that includes $12.9 million in Community Development Block Grant (CDBG) program entitlement allocations and Fiscal Year 2019 CDBG program income fund allocations for the City's CDBG Reinvestment Initiative.

**Table 3** displays the Fiscal Year 2019 Proposed Budget for homeless programs and services by fund and department.[1]

**Table 3: Homeless Programs and Services by Department and Fund**

| General Fund | FY 2019 Proposed Budget |
|---|---|
| **Citywide Program Expenditures Department** | |
| Bridge Shelters | $ 2,762,000 |
| **Total Citywide Program Expenditures Department** | $ **2,762,000** |
| **Economic Development Department** | |
| Homeless Shelters and Services Programs | $ 2,287,106 |
| Safe Parking Program | 308,000 |
| Housing Navigation Center | 300,000 |
| San Diego Misdemeanants At Risk Track (SMART) Program | 40,000 |
| **Total Economic Development Department** | $ **2,935,106** |
| **Police Department** | |
| Homeless Outreach Team (HOT) | $ 1,924,902 |
| **Total Police Department** | $ **1,924,902** |
| **Council Administration** | |
| Consultant for Select Committee on Homelessness | $ 38,000 |
| **Total Council Administration** | $ **38,000** |
| **Total General Fund** | $ **7,660,008** |

| Low-Moderate Income Housing Asset Fund | FY 2019 Proposed Budget |
|---|---|
| Housing Navigation Center Operations | $ 250,000 |
| **Total Low-Moderate Income Housing Asset Fund** | $ **250,000** |

## Bridge Shelters

The Fiscal Year 2019 Proposed Budget includes $2.8 million in the Citywide Program Expenditures budget for three Bridge Shelter locations: Father Joe's, Veteran's Village, and 16th and Newton. The purpose of the Bridge Shelters is to provide individuals and families experiencing homelessness with access to safe and sanitary shelter, and assistance in obtaining permanent supportive housing. The

1 Note the table is not intended to capture all staff related costs.

shelters offer beds for up to 700 people a day, and include meals, showers, restrooms, 24-hour security, alcohol and substance abuse counseling, job training, and mental health services. Pending approval by the Housing Authority of the extension of service provider contracts, funding will allow for the continued rental of mobile offices, restrooms, sinks, showers, laundry units, storage units, energy services, lighting, and equipment.

### Homeless Shelters and Services Program

The Fiscal Year 2019 Proposed Budget includes $2.3 million from the General Fund in the Economic Development Department for the following four homeless programs and services:

- Year-Round Interim Housing Program
- Connections Housing/PATH Interim Bed Program
- Serial Inebriate Program (SIP)
- Transitional Storage Center located at 252 16$^{th}$ Street

Per a Memorandum of Understanding with the San Diego Housing Commission (Housing Commission), the Housing Commission administers the contracts for these programs. The $2.3 million included in the Fiscal Year 2019 Proposed Budget includes a reduction of $28,000 from the amount budgeted in Fiscal Year 2018. This adjustment is not anticipated to have a service level impact.

### Safe Parking Program

The Fiscal Year 2019 Proposed Budget includes $308,000 from the General Fund in the Economic Development Department for the Safe Parking Program, which was expanded in October 2017. The Program provides individuals and families who are temporarily living in their cars with a safe and secure place to park at night. Participants are provided with case management, food assistance, access to bathrooms and showers, and assistance in finding permanent housing. This program is operated by the Jewish Family Services of San Diego, and Dreams for Change.

### Housing Navigation Center

The Housing Navigation Center is expected to open in Fall 2018 and will provide onsite intake, assessment, triage and referrals for permanent housing opportunities. On January 29, 2018, the City Council authorized the allocation of $7.3 million in CDBG funds to acquire the property at 1401 Imperial Avenue for the center. The Fiscal Year 2019 Proposed Budget includes $550,000 for the Housing Navigation Center, including $300,000 from the General Fund and $250,000 from the Low-Moderate Income Housing Asset Fund. An additional $1.0 million from the CDBG Reinvestment Initiative is also proposed for Housing Navigation Center operations in Fiscal Year 2019, pending approval by the State's Department of Finance as part of the Successor Agency Recognized Obligation Payment Schedule (ROPS) process, and City Council approval in April 2018. The $1.0 million in funding from the CDBG Reinvestment Initiative is shown in the table in the following section.

### Other Homeless Programs and Services in the Proposed Budget

The Fiscal Year 2019 Proposed Budget also includes the following:

- $1.9 million for the Police Department's Homeless Outreach Team (HOT). Together with the Psychiatric Emergency Response Team (PERT), the Homeless Outreach Team seeks out and engages with chronically homeless persons and places willing participants in housing linked with the appropriate services needed.[1]

- $40,000 in the Economic Development Department for the San Diego Misdemeanants At Risk Track (SMART) Program to provide additional contract support in Fiscal Year 2019.
- $38,000 for a Committee Consultant for the Select Committee on Homelessness, which is expected to conclude by December 31, 2018.

**Other Funding Allocations Proposed for Homeless Programs, Services, and Projects**

In Fiscal Year 2019, $12.9 million from CDBG program entitlement allocations and from CDBG program income funds for the City's Reinvestment Initiative is anticipated to fund homeless programs, services, and projects. However, CDBG program entitlement allocations and program income for the Reinvestment Initiative are contingent upon funding being secured.[1] At the end of April, the City Council will be asked to approve these recommendations.

**Table 4** displays the homeless programs, services, and project budget by funding source in Fiscal Year 2019.

**Table 4: Proposed CDBG Entitlement Allocations and Reinvestment Initiative Expenditures for Homeless Programs, Services, or Projects**

| Program, Service, or Project by Funding Source | FY 2019 |
|---|---|
| **CDBG Entitlement Allocations** | |
| Day Center for Homeless Adults | $ 541,250 |
| Connections Housing Interim Bed Program | 303,575 |
| Interim Housing for Homeless Adults | 267,351 |
| Cortez Hill Family Center | 205,902 |
| Homeless related Public Services projects proposed for funding | 585,337 |
| **Total CDBG Entitlement Allocations** | $ **1,903,415** |

| | |
|---|---|
| **CDBG Reinvestment Initiative** | |
| Housing Navigation Center Operations | $ 1,000,000 |
| Homeless Facility/Permanent Supportive Housing Acquisition/ Rehabilitation | 10,000,000 |
| **Total CDBG Reinvestment Initiative** | $ **11,000,000** |

## Infrastructure Fund (Charter Section 77.1)

In June 2016, voters approved Proposition H, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

1 This does not include expenditures for the Police Department's Quality of Life Team, new Neighborhood Policing Administration, and Patrol divisions whose officers also work with homeless individuals as part of their assigned duties.
1 CDBG entitlement funds are contingent upon funding secured from the U.S. Department of Housing and Urban Development; and repayments to the CDBG program are contingent upon approval by the State's Department of Finance as part of the Successor Agency Recognized Obligation Payment Schedule (ROPS) process.

The calculation to fund the new Infrastructure Fund is based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts, inflated annually by the lessor of California Consumer Price Index (CCPI) or two percent for Fiscal Year 2018 through Fiscal Year 2042
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2042

Based on the definitions in Charter Section 77.1, the only required deposit to the Infrastructure Fund for Fiscal Year 2019 is the Major Revenues Increment. The Fiscal Year 2019 Proposed Budget for the Infrastructure Fund totals $16.2 million and includes the following Major Revenue Increments:

- Property Tax: $13.2 million
- Transient Occupancy Tax: $3.2 million
- Franchise Fees: $0.2 million

The proposed uses for the $16.2 million are:

- $5.0 million for overlay and reconstruction of streets and roads;
- $5.0 million for the repair and reconstruction of sidewalk;
- $2.1 million for City facilities improvements including
    - Roof repairs at the Rancho Penasquitos Library, Mingei Museum, and the Air and Space Museum
    - Foundation repairs at the Mira Mesa Library
    - Mitigation of moisture intrusion at the Martin Luther King Jr. Recreation Center
- $1.3 million for new street lights;
- $1.3 million to repair basketball courts in City parks;
- $800,000 for minor bike facilities included in the Bicycle Master Plan;
- $345,000 for security lighting in City parks; and
- $200,000 for expansion of the Tierrasanta Library.

## Commercial Paper

The Commercial Paper Program is a strong cash management tool that provides a “just in time” seamless funding source for Capital Improvement Program (CIP) projects. The Commercial Paper Program will allow the General Fund to take advantage of the low short-term borrowing rates and provide the General Fund with greater financial flexibility to funding CIP projects. The Commercial Paper Program will enable the General Fund to:

- Facilitate quick access to the debt market with the flexibility to tailor borrowings to both external conditions and specific cash requirements,
- Borrow funds as needed and in the amounts required (as capital project spending occurs),

- Immediate proceeds from the sale of commercial paper to avoid negative arbitrage (the risk of over-borrowing and incurring additional interest costs.)

Volume 3 of the Fiscal Year 2019 Proposed Budget shows $80.0 million in anticipated budget for the proposed General Fund Commercial Paper Program. The Fiscal Year 2019 Proposed Budget for the General Fund also includes funding for expected debt service payments and fees associated with the issuance of this short-term debt. The request for CIP appropriations will be formally presented to City Council in May 2018 and are shown in the proposed budget to provide context to other General Fund appropriations in the Fiscal Year 2019 Capital Budget.

The following projects are expected to receive commercial paper appropriations:

- ABT00001 - City Facilities Improvements
- ACA00001 - Drainage Projects
- ACC00001 - Watershed CIP
- AID00005 - Street Resurfacing and Reconstruction
- AIE00002 - Guard Rails
- AIL00004 - Traffic Signals – Citywide
- P18002- Ocean Beach Pier Condition Assessment
- S00880 - Miramar Road-I-805 Easterly Ramps
- S01083 - Fairbrook Neighborhood Park Development
- S11003 - Coolidge Street Storm Drain
- S14017 - Fire Station No. 51 - Skyline Hills
- S14018 - Fairmount Avenue Fire Station
- S15035 - EB Scripps Pk Comfort Station Replacement
- S15038 - Skyline Hills Community Park ADA Improve
- S17000 - Balboa Pk Bud Kearns Aquatic Complex Imp
- S17009 - 101 Ash Improvements

Additional information regarding the projects listed above can be located in the “Capital Improvement Projects” Section in Volume 3.

## Vision Zero

In June 2015, Mayor Kevin Faulconer joined Circulate San Diego, Councilmember Mark Kersey, and Councilmember Marti Emerald to announce the City’s support for the Vision Zero campaign to eliminate all traffic fatalities and severe injuries in San Diego by 2025. Vision Zero is supported through the integration of the 3 E’s of traffic safety: Engineering, Education, and Enforcement.

- Engineering – to develop and implement a data driven strategy that employs best planning, design and engineering practices.
- Education – to develop and implement an array of educational strategies that will serve to inform bicyclists, pedestrians, drivers and regional stakeholders about the Vision Zero campaign in an effort to decrease severe injuries and fatalities across all modes of transportation.

- Enforcement – ensure the City of San Diego employs proven methods of traffic safety enforcement and proactively seeks opportunities to enhance existing techniques.

In Fiscal Year 2019, $18.0 million will be allocated towards projects that support the City's Vision Zero goals including over $6.0 million for sidewalks and $1.2 million for traffic calming.

The proposed allocation of funds to projects are listed below:

**Bicycle Facilities**

- AIA00001- Minor Bike Facilities: $900,000

**Sidewalks**

- AIK00001- New Walkways: $1.2 million
- AIK00003- Sidewalk Repair and Reconstruction: $5.0 million
- S16022- Market St-Euclid to Pitta-Improvements: $200,000

**Roadway - Improvements**

- S15045- Park Boulevard At-Grade Crossing: $5.1 million
- S18000- Streamview Drive Improvements Phase 2: $900,000
- S00915- University Avenue Mobility: $500,000
- S17001- Talmadge Traffic Calming Infrastructure: $20,000

**Signals - Calming/Speed Abatement**

- AIL00001- Traffic Calming: $1.2 million
- S18001- University Avenue Complete Street Phase1: $200,000

**Traffic Signals**

- AIL00004- Traffic Signals – Citywide: $1.6 million
- AIL00005- Traffic Signals Modification: $1.8 million

## Implementation of the Climate Action Plan

In December 2015, City Council adopted the Climate Action Plan (CAP). The CAP set greenhouse gas (GHG) emissions reduction targets for 2020 (15% reduction) and 2035 (50% reduction) from a 2010 baseline.

The CAP identifies goals and actions in the following five strategic areas to reach or exceed GHG targets and ensure the City is prepared for a changing climate:

- Energy & Water Efficient Buildings
- Clean & Renewable Energy
- Bicycling, Walking, Transit & Land Use
- Zero Waste
- Climate Resiliency

Principles of sustainability and projects that reduce GHG emissions or improve the economic, social, or environmental sustainability of the City are woven throughout many departments and functions within City operations. However, the City budget is structured by functional departments and not by

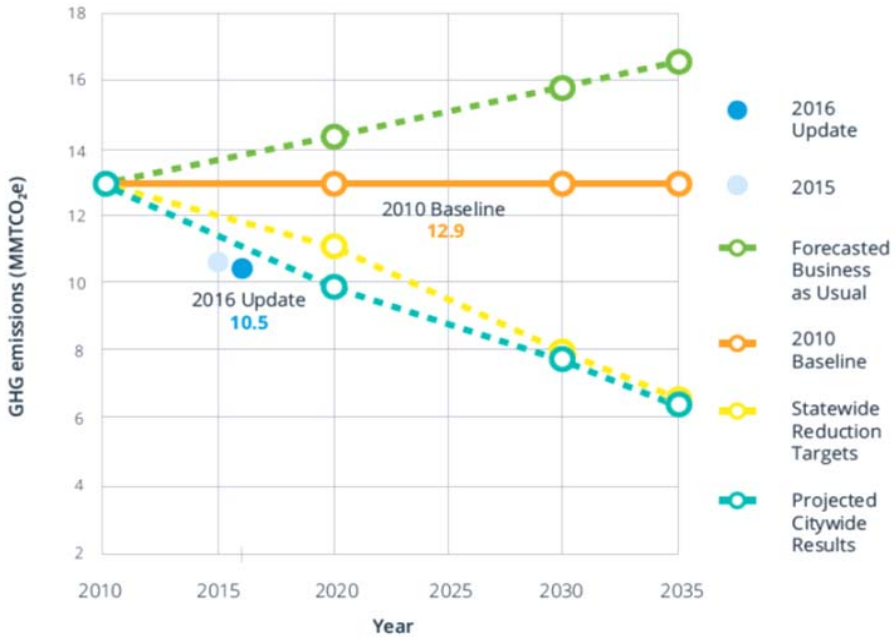
sector or initiatives. Because the efforts that support the CAP cross many departments and are embedded in many different projects and initiatives, the CAP Implementation Budget Summary presented here highlights new funding which is requested through the City's official budget process to support the different strategic areas of the CAP in order to facilitate a discussion about implementation of the CAP. It is important to note that throughout the year there are other sources of funding (e.g. Community Development Block Grants) or budget adjustments that are not captured in this report, but do assist in achieving the City's CAP goals.

San Diego's CAP is considered a national model. The City is breaking new ground in policies, programs, and methodologies to implement the plan. As a national leader, techniques for implementing evolve and improve over time as processes are established, metrics are created or improved, and annual monitoring begins. The Fiscal Year 2019 Proposed Budget demonstrates that the City remains committed to keeping the economic, social, and environmental principles of sustainability at the forefront of decision-making.

## Progress towards Achieving Climate Action Plan Goals

The City is making significant progress towards achieving its GHG reduction targets. **Figure 2** shows the citywide GHG inventory update for 2016 shows a GHG emissions reduction of 19 percent below the 2010 baseline. This is four percent ahead of the 2020 target of 20 percent described above.

**Figure 2: Citywide Greenhouse Emissions Inventory and Projections**




## Summary of Climate Action Plan Proposed Budget

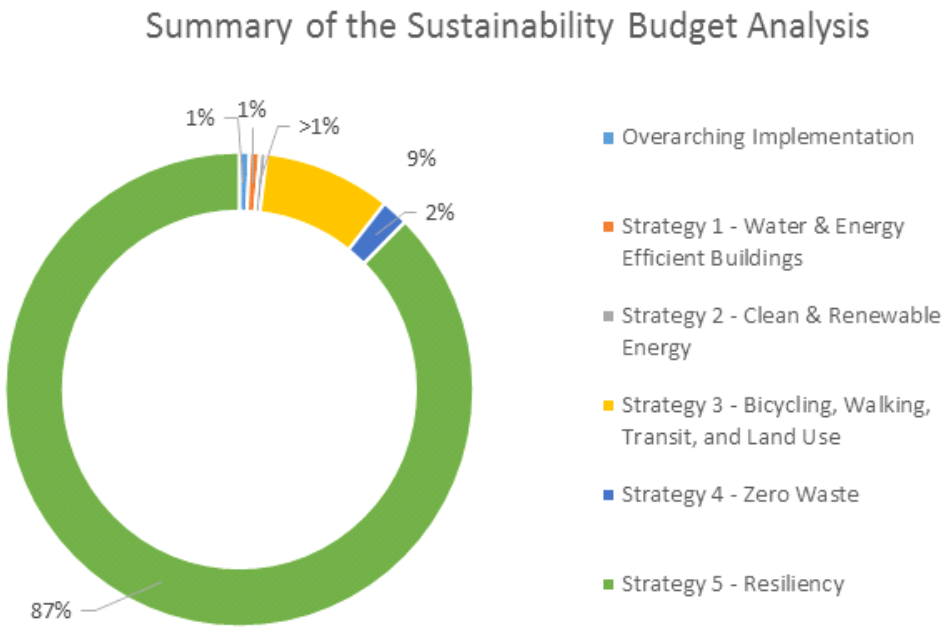
**Table 5** is a summary of investments across City departments that support the five strategic areas of the CAP. The investment amounts represent new resources included in the Fiscal Year 2019 Proposed Budget. These new resources are added to existing CAP investment in the departments'

base budgets (continuing appropriations). **Figure 3** is a representation of these investments as a percentage of each CAP strategy.

**Table 5: Funding Across City Departments**

| Climate Action Plan Fiscal Year 2019 Proposed Budget | | | |
|---|---|---|---|
| **Strategy** | **Direct** | **Indirect** | **Total** |
| Strategy 1 - Energy & Water Efficient Buildings | $ 1,103,938 | $ (27,500) | $ 1,076,438 |
| Strategy 2 - Clean & Renewable Energy | 712,456 | - | 712,456 |
| Strategy 3 - Bicycling, Walking, Transit & Land Use | 13,422,533 | - | 13,422,533 |
| Strategy 4 - Zero Waste | 2,840,509 | - | 2,840,509 |
| Strategy 5 - Climate Resiliency | 540,334 | 133,187,376 | 133,727,710 |
| Overarching Implementation | 1,074,715 | - | 1,074,715 |
| **Total** | $ **19,694,486** | $ **133,159,876** | $ **152,854,362** |

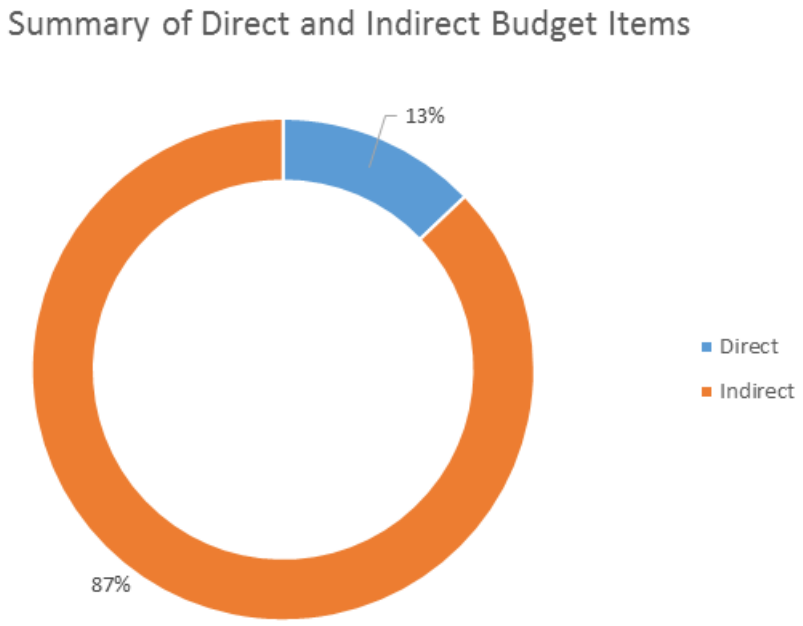
**Figure 3: Climate Action Plan Fiscal Year 2019 Proposed Budget**




## Climate Action Plan Fiscal Year 2019 Proposed Budget

This budget analysis identifies both *CAP-direct* and *CAP-indirect* efforts. CAP-direct efforts are explicitly identified as actions in the CAP (e.g. landfill gas capture) or directly support the CAP GHG reduction goals (e.g. increasing sidewalks or bikeways to increase walking or biking). CAP-indirect efforts are not explicitly specific in the CAP or only partially support the CAP through climate change efforts (e.g. funding for the San Diego Pure Water Program, which supports climate resiliency through a diversified water supply and water results to help prepare or prevent periods of drought). **Figure 4** is a representation of the percentage of the budget analysis that is identified as being *CAP-direct* and *CAP-indirect*.

**Figure 4: Climate Action Plan Fiscal Year 2019 Proposed Budget Direct and Indirect Items**




## Budget Reduction Proposals

As part of the budget development process, General Fund departments were required to submit budget reduction proposals equating to 2.0 percent of the department's Fiscal Year 2018 Adopted Budget. Approximately, $20.2 million of budget reduction proposals were submitted and reviewed by management to ensure the overall impact to service levels provided to residents would be minimal.

Of the $20.2 million of budget reduction proposals submitted, the Fiscal Year 2019 Proposed Budget includes $14.1 million of ongoing expenditure budget reductions, including the elimination of 29.64 FTE positions. The budget reduction proposals identified in the Fiscal Year 2019 Proposed Budget are focused on efficiencies and minimizing the impact to service levels. These ongoing expenditure budget reductions are required to allow ongoing expenditures to be funded by ongoing revenues, ensuring the City maintains a structurally balanced budget. **Table 6** provides the total for budget reduction proposals by department included in the Fiscal Year 2019 Proposed Budget.

**Table 6: General Fund Budget Reduction Proposals by Department**

| Department | Budgeted FTE Positions | FY 2019 Proposed Budget |
|---|---|---|
| City Clerk | - | $ 14,000 |
| City Treasurer | 0.70 | $ 89,824 |
| Communications | 1.00 | $ 70,276 |
| Debt Management | 1.00 | $ 103,319 |
| Department of Finance | 5.00 | $ 553,380 |
| Development Services | - | $ 30,168 |

**Table 6: General Fund Budget Reduction Proposals by Department**

| Department | Budgeted FTE Positions | FY 2019 Proposed Budget |
|---|---|---|
| Economic Development | - | $ 267,894 |
| Environmental Services | 0.85 | $ 778,099 |
| Fire-Rescue | 1.00 | $ 3,773,529 |
| Human Resources | 1.00 | $ 175,451 |
| Infrastructure/Public works | 2.00 | $ 239,676 |
| Internal Operations | - | $ 945 |
| Library | - | $ 382,205 |
| Neighborhood Services | - | $ 21,104 |
| Office of Homeland Security | 1.00 | $ 87,865 |
| Office of the Assistant COO | 1.00 | $ 96,343 |
| Office of the Chief Financial Officer | - | $ 12,379 |
| Office of the Chief Operating Officer | 0.35 | $ 42,168 |
| Office of the Mayor | 0.74 | $ 78,442 |
| Parks and Recreation | 5.00 | $ 1,733,991 |
| Performance & Analytics | 1.00 | $ 69,390 |
| Personnel | 1.00 | $ 79,061 |
| Planning | - | $ 201,987 |
| Police | - | $ 3,000,000 |
| Public Works - General Services | 5.00 | $ 410,719 |
| Purchasing & Contracting | 2.00 | $ 168,032 |
| Real Estate Assets | - | $ 23,063 |
| Transportation & Storm Water | - | $ 1,627,178 |
| **Total General Fund** | **29.64** | $ **14,130,488** |

For additional information on General Fund budget reduction proposals, please refer to the General Fund Expenditures Section of this Volume.

## Other Fiscal Actions

In addition to the budget reduction proposals detailed above, the Fiscal Year 2019 Proposed Budget includes the following fiscal actions to ensure the City maintains a balanced General Fund budget:

- Use of $12.3 million in one-time fund balance (Excess Equity), as estimated in the Fiscal Year 2018 Mid-Year Budget Monitoring Report, to fund one-time expenditures in the General Fund.
- Use of $5.0 million in excess Workers' Compensations Fund reserves to support workers' compensation operating expenses, of which approximately $4.0 million will be used for the

General Fund. As initially planned in the Fiscal Year 2018 Adopted Budget, the estimated remaining excess Workers' Compensation Fund reserves of $6.2 million will be used to fund workers' compensation operating expenses through Fiscal Year 2020.

- Use of $2.4 million in excess Long-Term Disability Fund reserves to support long-term disability operating expenses, of which approximately $1.6 million will be used for the General Fund. As initially planned in the Fiscal Year 2018 Adopted Budget, the estimated remaining excess Long-Term Disability Fund reserves of $7.9 million will be used to fund future long-term disability operating expenses and the death and disability benefit that is being negotiated with the City's recognized employee organizations.
- $3.6 million to replenish the Pension Payment Stabilization Reserve Fund, reserves were used in the Fiscal Year 2018 Adopted Budget to offset the unanticipated increase in the pension payment for the General Fund. This contribution to the Pension Payment Stabilization Reserve Fund is the first of five contributions to fully replenish the Pension Payment Stabilization Reserve Fund by Fiscal Year 2023.
- $554,424 to the General Fund reserve to maintain the policy target level of 15.25 percent for Fiscal Year 2019. This contribution is in addition to the $10.3 million that was pre-funded in the Fiscal Year 2018 Adopted Budget which otherwise would have been the required contribution in the Fiscal Year 2019 Proposed Budget.

## Special Revenue and Internal Service Fund Budget Reduction Proposals

As part of the budget development process, non-general fund departments which impact the General Fund were required to submit budget reduction proposals. The non-general fund budget reduction proposals which impact the General Fund are as follows:

### Central Stores Fund

The Fiscal Year 2019 Proposed Budget includes the reduction of 2.00 FTE positions and expenditures of $152,533 as a result of the consolidation of operations and operational efficiencies at central store locations.

### Energy Conservation Program Fund

The Fiscal Year 2019 Proposed Budget includes the reduction of $59,940 for energy consultant services and replacement of equipment.

### Fleet Services Operating Fund

The Fiscal Year 2019 Proposed Budget includes the reduction of $629,275 in expenditures and 2.75 FTE positions. $454,000 in expenditure reductions is associated with a right-sizing analysis to identify underutilized vehicles. Due to the utilization of these vehicles they will not be replaced at the end of life resulting in savings in annual fleet replacement costs. The remaining $175,000 in expenditure reductions is associated with the implementation of new procedures to enforce the City's Idling Reduction Policy (A.R. 90.72) resulting in savings related to fuel costs.

### Information Technology Fund

The Fiscal Year 2019 Proposed Budget includes the reduction of $241,609 in expenditures primarily related to budgetary savings in facility maintenance services.

### OneSD Support Fund

The Fiscal Year 2019 Proposed Budget includes the reduction of $7,600 in expenditures for miscellaneous supplies, contractual services, and travel.

### Risk Management Administration Fund

The Fiscal Year 2019 Proposed Budget includes the reduction of 1.00 FTE position and expenditures of $221,526 due to a reduction to contractual services for temporary administrative support and the closure of the lobby reception area for the Risk Management Department.

### Transient Occupancy Tax Fund - Commission for Arts & Culture

The Fiscal Year 2019 Proposed Budget for the Commission for Arts & Culture allocation is $14.5 million, representing a decrease of $149,651 or 1.0 percent from the Fiscal Year 2018 Adopted Budget. This net decrease is due to a:

- Reduction of $264,346 or 2.0 percent in the Arts, Culture, and Community Festivals programming allocation; and
- Addition of $114,695 or 8.2 percent in the Commission for Arts and Culture organization in the newly created Office of Boards and Commissions Department.

### Transient Occupancy Tax Fund - Special Events and Filming Department

The Fiscal Year 2019 Proposed Budget includes the reduction of $24,325 primarily due to a reduction to film marketing in the Special Events & Filming Department. This reduces the Department's advertisement budget but does not impact the ability to provide permitting or core services for the filming program.

### Wireless Communications Technology Fund

The Fiscal Year 2019 Proposed Budget includes the reduction of 2.00 FTE positions and expenditures of $199,373 related to administrative and engineering support. This decrease will require the Fund to distribute this support amongst existing staff.

## Enterprise Fund Budget Reduction Proposals

As part of the budget development process, certain enterprise funds were required to submit budget reduction proposals. The enterprise funds budget reduction proposals are as follows:

### Sewer Funds

The Fiscal Year 2019 Proposed Budget includes an expenditure reduction of $4.9 million in the Metropolitan Sewer Utility and Municipal Sewer Revenue Funds. The budget reduction proposals for the Fiscal Year 2019 Proposed Budget are outlined below.

- $2.5 million for incremental funding for various contracts and supplies based on historical savings;
- $1.9 million for waste water collection and treatment system enhancements which will now be supported with current staff resulting in savings in contractual expenditures; and
- $515,386 for capital expenditures related to equipment purchases based on historical savings.

### Water Utility Operating Fund

The Fiscal Year 2019 Proposed Budget includes an expenditure reduction of $4.0 million in the Water Utility Operating Fund. The budget reduction proposals for the Fiscal Year 2019 Proposed Budget are outlined below.

- $2.5 million for incremental funding of various contracts based on historical savings; and

- $1.4 million for vehicle replacement costs as a result of reexamining the Fund's replacement schedule and available fund balances for future replacements.

## Citywide Personnel Expenditures

The Fiscal Year 2019 Proposed Budget includes a total of $834.8 million for salaries and wages, and $616.9 million for fringe expenditures, resulting in a total budget of $1.45 billion in personnel expenditures citywide. **Table 7** illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type.

**Table 7: Fiscal Year 2019 Proposed Personnel Expenditures Budget**

| Fund Type | Budgeted FTE Positions | Budgeted Salaries and Wages | Budgeted Benefits | Budgeted Personnel Expenses |
|---|---|---|---|---|
| General Fund | 7,596.24 | 581,627,795 | 437,851,867 | 1,019,479,662 |
| Special Revenue Funds | 1,017.90 | 73,168,631 | 48,305,445 | 121,474,076 |
| Enterprise Funds | 2,501.88 | 153,361,152 | 110,661,661 | 264,022,813 |
| Internal Service Funds | 344.33 | 21,372,612 | 16,628,682 | 38,001,294 |
| Other Funds[1] | 63.00 | 5,235,379 | 3,500,420 | 8,735,799 |
| **Total** | **11,523.35** | **$ 834,765,569** | **$ 616,948,075** | **$ 1,451,713,644** |

[1] Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

### Total City Personnel

The Fiscal Year 2019 Proposed Budget includes a total of 11,523.35 FTE positions with 7,596.24 or 65.9 percent of these positions budgeted within the General Fund. **Table 8** presents the change in positions based on job classification from Fiscal Year 2018 to Fiscal Year 2019.

**Table 8: Total City FTE Position Changes Fiscal Year 2018 - 2019**

| Fund Type | FY 2018 Adopted Budget | Additions | Reductions | Reorganizations | FY 2019 Proposed Budget | FY 2018 - FY 2019 Change | Percent Change |
|---|---|---|---|---|---|---|---|
| General Fund | 7,527.43 | 124.86 | (61.06) | 5.01 | 7,596.24 | 68.81 | 0.9% |
| Special Revenue Funds[1] | 988.15 | 41.15 | (5.40) | (6.00) | 1,017.90 | 29.75 | 3.0% |
| Enterprise Funds | 2,500.35 | 10.85 | (8.31) | (1.01) | 2,501.88 | 1.53 | 0.1% |
| Internal Service Funds | 340.58 | 7.50 | (5.75) | 2.00 | 344.33 | 3.75 | 1.1% |

**Table 8: Total City FTE Position Changes Fiscal Year 2018 - 2019**

| Fund Type | FY 2018 Adopted Budget | Additions | Reductions | Reorganizations | FY 2019 Proposed Budget | FY 2018 - FY 2019 Change | Percent Change |
|---|---|---|---|---|---|---|---|
| Other Funds [2] | 63.00 | - | - | - | 63.00 | - | -% |
| **TOTAL** | **11,419.51** | **184.36** | **(80.52)** | **(0.00)** | **11,523.35** | **103.84** | **0.9%** |

[1] Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

[2] Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE positions.

For details on all position changes, refer to Attachment A - Fiscal Year 2019 Changes in Full-time Equivalent (FTE) Positions in the Appendix.

**Table 9** represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, the Municipal Employees Association (MEA), represents 35.2 percent of General Fund positions and 45.0 percent of all City positions.

**Table 9: Fiscal Year 2019 Proposed FTE Positions by Labor Group**

| Labor Group | General Fund | Special Revenue Funds | Enterprise Funds | Internal Service Funds | Other Funds[1] | Labor Group Total |
|---|---|---|---|---|---|---|
| MEA | 2,677.24 | 830.40 | 1,503.15 | 136.23 | 37.00 | **5,184.02** |
| IAFF LOCAL 145 | 935.00 | 9.00 | - | - | - | **944.00** |
| AFSCME LOCAL 127 | 1,050.19 | 43.00 | 840.37 | 160.25 | - | **2,093.81** |
| POA | 2,034.35 | - | - | - | - | **2,034.35** |
| Teamsters Local 911 | 159.50 | - | - | - | - | **159.50** |
| DCAA | 152.98 | - | - | - | - | **152.98** |
| Classified / Unrepresented | 147.09 | 39.00 | 76.24 | 20.00 | 7.00 | **289.33** |
| Unclassified / Unrepresented | 428.89 | 96.50 | 82.12 | 27.85 | 19.00 | **654.36** |
| Elected Officials | 11.00 | - | - | - | - | **11.00** |
| **Fund Total** | **7,596.24** | **1,017.90** | **2,501.88** | **344.33** | **63.00** | **11,523.35** |

[1] Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

## Salaries and Wages

The Fiscal Year 2019 Proposed Budget includes $834.8 million in budgeted salaries and wages, with $581.6 million or 69.7 percent budgeted in the General Fund. **Table 10** displays the Fiscal Year 2019 Proposed Budget for salaries and wages by fund type.

# Citywide Budget Overview

**Table 10: Fiscal Year 2019 Proposed Budgeted Salaries and Wages**

| Salary and Wage Type | General Fund | Special Revenue Funds | Enterprise Funds | Internal Service Funds | Other Funds[1] | Budgeted Salaries and Wages |
|---|---|---|---|---|---|---|
| Salaries/Add-on-Pays | $ 533,828,685 | $ 76,062,152 | $ 148,293,661 | $ 21,052,441 | $ 5,243,403 | $ 784,480,342 |
| Vacancy Savings | (32,672,567) | (4,583,573) | (8,782,641) | (250,039) | - | (46,288,820) |
| Salary Savings | (1,893,344) | (258,440) | (619,829) | (38,879) | (10,402) | (2,820,894) |
| Vacation Pay in Lieu | 6,881,919 | 33,500 | 514,200 | 4,000 | - | 7,433,619 |
| Termination Pay/ Annual Leave | 2,367,471 | 92,046 | 398,564 | 74,282 | - | 2,932,363 |
| Hourly Wages | 13,421,723 | 324,864 | 1,907,702 | 54,791 | 2,378 | 15,711,458 |
| Overtime | 59,693,908 | 1,498,082 | 11,649,495 | 476,016 | - | 73,317,501 |
| **TOTAL** | **$ 581,627,795** | **$ 73,168,631** | **$ 153,361,152** | **$ 21,372,612** | **$ 5,235,379** | **$ 834,765,569** |

[1] Other Funds includes San Diego City Employees' Retirement System (SDCERS) FTE positions

The Fiscal Year 2019 Proposed Budget reflects the current Memoranda of Understanding (MOU) with the City's six Recognized Employee Organizations (REO). The current MOUs between the City and the Municipal Employees Association (MEA), International Association of Firefighters (Local 145), American Federation of State, County, and Municipal Employees (Local 127), Teamsters (Local 911) and the Deputy City Attorneys Association provide for a 3.3 percent general salary increase on July 1, 2018. The Fiscal Year 2019 Proposed Budget includes $20.6 million for the negotiated salary increases with these five REOs. Additionally, the City reached an agreement with the San Diego Police Officers Association (POA) on October 18, 2017 which provides that effective July 1, 2018 POA members receive an 8.3 percent general salary increase, and on January 1, 2019 POA members receive an additional 5.0 percent general salary increase. The Fiscal Year 2019 Proposed Budget includes $17.0 million in increased salaries for the members of POA. In addition to the agreed upon salary increases in the current MOUs between the City and the six REOs, the Fiscal Year 2019 Proposed Budget includes an estimate of $3.1 million for anticipated salary adjustments to select job classifications that is currently being negotiated and anticipated to be brought to the City Council for approval in April 2018.

The Healthy Workplaces, Healthy Families Act of 2014 (A.B. 1522) requires that any employee who, on or after July 1, 2015, works in California for 30 or more days within a year from the beginning of employment is entitled to paid sick leave. Hourly non-benefitted employees, will earn one hour of paid Hourly Sick Leave (A.B. 1522) for every 30 hours worked, up to a maximum accrual of 48 hours. The Fiscal Year 2019 Proposed Budget includes $244,201 in the General Fund and $291,658 citywide for Hourly Sick Leave (A.B. 1522), these amounts are based on projected expenditures in Fiscal Year 2018.

On June 7, 2016, the City of San Diego voters approved the Earned Sick Leave and Minimum Wage Ordinance. Starting January 1, 2019, employees who perform at least two (2) hours of work in one work week (per calendar year) within the geographic boundaries of the City of San Diego must be paid wages of not less than $11.82 per hour for all hours worked within the City's geographic boundaries. In addition, all employers must provide paid earned sick leave to each employee (including temporary and part-time employees) beginning on July 11, 2016. The earned sick leave

requirements set forth in San Diego's Earned Sick Leave and Minimum Wage Ordinance, San Diego Municipal Code Chapter 3, Article 9, Division 1, applies to adult and minor employees who work two (2) or more hours in one workweek (per calendar year) within the City's geographic boundaries.

## Vacancy Savings

Vacancy savings is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2019 Proposed Budget, the City is estimating an amount of personnel savings or vacancy savings by department that is attributable to normal attrition, extended leaves of absence, under-filled positions, and newly hired employees that may start at a lower salary than the salary of the prior incumbent. Savings from vacant reimbursable positions have been excluded from the estimated vacancy savings as the City does not realize savings due to offsetting revenue for these unfilled positions. These estimates of vacancy savings will require that departments monitor Fiscal Year 2019 personnel expenditures to remain within available allocated appropriations. The Fiscal Year 2019 vacancy savings is $46.3 million, representing an increase of $2.0 million or 4.4 percent from the Fiscal Year 2018 Adopted Budget.

**Table 11** displays the changes in budgeted vacancy savings from Fiscal Year 2018 to Fiscal Year 2019.

**Table 11: Budgeted Vacancy Savings Fiscal Year 2017 - 2019**

| Departments/Funds | FY 2017 Adopted Budget | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| City Attorney | 775,166 | 602,112 | 596,494 |
| City Clerk | 32,968 | 74,797 | 39,084 |
| City Comptroller | 236,278 | 93,745 | - |
| City Treasurer | 187,491 | 211,286 | 258,567 |
| Communications | 54,059 | 87,028 | 44,950 |
| Debt Management | - | 54,059 | - |
| Department of Finance | - | - | 184,611 |
| Development Services | 202,655 | 141,773 | 176,360 |
| Economic Development | 109,346 | 254,634 | 120,152 |
| Environmental Services | 338,964 | 332,592 | 355,877 |
| Financial Management | 59,467 | 65,291 | - |
| Fire-Rescue | 7,327,282 | 3,398,859 | 3,383,127 |
| Human Resources | - | - | 55,843 |
| Library | 787,452 | 541,547 | 565,921 |
| Office of Homeland Security | - | 59,363 | 43,983 |
| Parks and Recreation | 974,299 | 970,217 | 696,569 |

# Citywide Budget Overview

| Departments/Funds | FY 2017 Adopted Budget | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| Performance & Analytics | 109,855 | - | - |
| Personnel | 53,893 | 53,893 | 37,236 |
| Planning | 146,079 | 153,588 | 252,271 |
| Police | 16,313,637 | 19,860,629 | 23,236,338 |
| Public Works - Contracts | 57,866 | 57,866 | - |
| Public Works - General Services | 314,580 | 466,648 | 311,833 |
| Purchasing & Contracting | 134,659 | 157,019 | 414,987 |
| Real Estate Assets | 66,768 | 54,059 | 117,165 |
| Transportation & Storm Water | 2,052,197 | 2,008,505 | 1,781,199 |
| **Total General Fund** | **$ 30,334,961** | **$ 29,699,510** | **$ 32,672,567** |
| Airports Fund | $ 33,322 | $ 59,363 | $ 32,810 |
| Central Stores Fund | 29,931 | 30,056 | - |
| Development Services Fund | 4,551,001 | 3,534,927 | 2,972,655 |
| Energy Conservation Program Fund | - | 31,491 | - |
| Engineering & Capital Projects Fund | 2,051,733 | 2,998,684 | 4,209,968 |
| Facilities Financing Fund | - | 50,003 | - |
| Fleet Operations Operating Fund | - | 325,185 | 134,400 |
| Golf Course Fund | 132,652 | 163,528 | 63,084 |
| Information Technology Fund | 109,855 | 80,454 | 144,431 |
| Local Enforcement Agency Fund | 60,674 | 60,674 | - |
| Maintenance Assessment District (MAD) Management Fund | 59,363 | - | - |
| Metropolitan Sewer Utility Fund | 1,251,724 | 1,546,641 | 1,283,169 |
| Municipal Sewer Revenue Fund | 1,063,422 | 1,583,690 | 1,179,582 |
| OneSD Support Fund | 219,855 | 80,454 | - |
| Parking Meter Operations Fund | 41,330 | 41,330 | - |
| Recycling Fund | 304,572 | 369,700 | 307,275 |
| Refuse Disposal Fund | 289,208 | 382,729 | 396,154 |
| Risk Management Administration Fund | 321,859 | 318,615 | 115,639 |

| Departments/Funds | FY 2017 Adopted Budget | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| Stadium Operations Fund | 109,855 | 59,363 | - |
| Underground Surcharge Fund | - | - | 119,550 |
| Water Utility Operating Fund | 2,263,691 | 2,851,234 | 2,547,912 |
| Wireless Communications Technology Fund | 97,053 | 58,157 | 109,624 |
| **Total Non-General Fund** | **$ 12,991,100** | **$ 14,626,278** | **$ 13,616,253** |
| **Total** | **$ 43,326,061** | **$ 44,325,788** | **$ 46,288,820** |

## Total Budgeted Fringe Allocations

Total budgeted fringe allocations represent personnel costs that are non-wage related. A significant portion of the total budgeted fringe allocations are considered fixed fringe costs. Fixed fringe costs are expenditures that meet specific obligations established through agreements with the labor unions, City ordinances, or the City's Reserve Policy, regardless of current FTE position count or salary amounts. Fixed fringe costs include the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC), as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for $423.5 million or 68.7 percent of budgeted fringe in Fiscal Year 2019. The remaining budgeted fringe allocations are variable to payroll activity such as reductions or additions in staff and salary increases or decreases.

**Table 12** displays the citywide fringe allocation which totals $616.9 million for Fiscal Year 2019, of which $437.9 million or 71.0 percent is budgeted in the General Fund.

**Table 12: Fiscal Year 2019 Annual Budgeted Fringe by Fund Type**

| Fringe Type | General Fund | Special Revenue Funds | Enterprise Funds | Internal Service Funds | Other Funds[1] | Fringe Totals |
|---|---|---|---|---|---|---|
| Employee Offset Savings | 6,020,373 | 411,533 | 672,214 | 105,309 | 54,353 | **7,263,782** |
| Flexible Benefits | 94,087,843 | 11,222,645 | 26,752,707 | 4,024,327 | 810,499 | **136,898,021** |
| Long-Term Disability | - | - | - | - | - | - |
| Medicare | 7,039,247 | 995,138 | 1,939,621 | 291,464 | 74,045 | **10,339,515** |
| Retiree Medical Trust | 856,879 | 82,613 | 122,817 | 21,342 | 6,207 | **1,089,858** |
| Retiree Health/Other Post-Employment Benefits | 41,658,203 | 5,686,507 | 14,002,117 | 2,067,671 | 386,253 | **63,800,751** |
| Retirement 401 Plan | 218,996 | 60,521 | 81,155 | 12,081 | 4,406 | **377,159** |
| Retirement ADC | 238,972,928 | 23,002,927 | 51,814,800 | 7,479,394 | 1,630,102 | **322,900,151** |
| Retirement DROP | 1,855,934 | 200,555 | 569,140 | 65,188 | 17,731 | **2,708,548** |

**Table 12: Fiscal Year 2019 Annual Budgeted Fringe by Fund Type**

| Fringe Type | General Fund | Special Revenue Funds | Enterprise Funds | Internal Service Funds | Other Funds[1] | Fringe Totals |
|---|---|---|---|---|---|---|
| Risk Management Administration | 7,161,630 | 977,584 | 2,407,105 | 355,461 | 66,402 | **10,968,182** |
| Supplemental Pension Savings Plan | 19,453,319 | 4,568,951 | 9,020,652 | 1,377,413 | 355,563 | **34,775,898** |
| Unemployment Insurance | 809,170 | 115,754 | 232,892 | 34,154 | 8,831 | **1,200,801** |
| Workers' Compensation | 19,717,345 | 980,717 | 3,046,441 | 794,848 | 86,028 | **24,625,409** |
| **Fund Type Totals** | **$ 437,851,867** | **$ 48,305,445** | **$ 110,661,661** | **$ 16,628,682** | **$ 3,500,420** | **$ 616,948,075** |

[1] Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

## City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year Proposed 2019 is budgeted at $326.3 million and is described below:

- In September 2017, the SDCERS Board of Administration (Board) approved the lowering of the discount rate from 7.00 percent to 6.75 percent and is scheduled to be reduced from 6.75 percent to 6.50 percent for the June 30, 2018 Actuarial Valuation. Also the Board approved incorporating a five year layering method for certain components of the UAL to improve the projected stability of future employer contributions. Based on the assumptions accepted by the Board, Cheiron prepared the City's Actuarial Valuation Report as of June 30, 2017, which includes the City's ADC for Fiscal Year 2019. The City's pension payment for Fiscal Year 2019 is $322.9 million, a decrease of $1.6 million from Fiscal Year 2018 Adopted Budget; approximately $239.0 million or 74.0 percent of the ADC is budgeted in the General Fund. The two significant offsetting changes which led to the decrease in the pension payment was the discount rate decrease of 7.00 percent to 6.75 percent which increased the ADC by $17.5 million, and the Board incorporating a five year layering method for certain components of the UAL decreased the ADC by $22.5 million. Additionally, there were net asset experience gains which decreased the ADC by $10.3 million and liability experience loss which increased the ADC by $8.8 million.
- $1.5 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits. Note this figure is not reflected in **Table 12**.
- $1.9 million has been budgeted citywide ($1.5 million in the General Fund) to fund the pay-go costs for the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was established by San Diego Ordinance O-18608, adopted on January 11, 1999, to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at least ten years of service credit and whose benefits had fallen below 75 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with $35.0 million in surplus earnings from the previous fiscal year to fund this benefit. However, this reserve

was depleted in Fiscal Year 2015. As a result, Ordinance O-20282 was adopted on July 23, 2013 and the City funds the supplemental COLA benefit annually. Note this figure is not reflected in **Table 12**.

## Retiree Health/Other Post Employment Benefits

The Retiree Health or Other Post Employment Benefits (OPEB) Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2017 is approximately $553.9 million and the Actuarially Determined Contribution (ADC) for Fiscal Year 2019 was determined to be $51.6 million.

In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its labor organizations and provided the same terms to unrepresented employees regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements set the City's annual OPEB budget at $57.8 million for Fiscal Years 2013 through 2015, with annual increases of up to 2.5 percent after 2015. The City has budgeted $63.8 million in Fiscal Year 2019 for retiree health care benefits. If the retiree health defined contribution and pay-as-you-go actuals exceed $63.8 million, then the excess will be withdrawn from the City's CalPERS Employer Retiree Benefit Trust (CERBT) account.

## Employee Offset Savings (EOS)

The Fiscal Year 2019 Proposed Budget includes Employee Offset Savings of $7.3 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The $7.3 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.



## Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2019 Proposed Budget for Retirement DROP contributions is $2.7 million.

## Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related injuries or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City.

In February 2017, City Council approved amendments to the City's Reserve Policy (Council Policy 100-20) to reduce the Workers' Compensation Reserve target from 25 percent to 12 percent of the three-year average of outstanding actuarial liabilities. As a result of this amendment to the Reserve Policy, the excess Worker's Compensation Reserve available for use is $11.2 million, of which $5.0 million will be used to reduce workers' compensation operating expenses in Fiscal Year 2019. The remaining excess reserves will be used to continue the reduction in workers' compensation operating expenses through Fiscal Year 2020. The workers' compensation contribution in the Fiscal Year 2019 Proposed Budget is $24.6 million.

## Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Fiscal Year 2018 ending reserve balance is projected to be $15.8 million, exceeding the policy goal of $5.5 million, which is the current three year average of the annual actuarial liability. The Fiscal Year 2019 Proposed Budget includes the use of $2.4 million in excess reserves from the Long-Term Disability (LTD) Fund to support LTD operating expenses.

## Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2019 Proposed Budget for Flexible Benefits is $136.9 million, representing an decrease of $1.8 million from the Fiscal Year 2018 Adopted Budget. This decrease is primarily the result of the decrease in flexible benefit allotments for sworn police officers who have eight or more years of service as outlined in the labor agreement between the City and San Diego Police Officer Association; per the agreement, flexible benefit allotments for fiscal year 2019 is $9,317, a decrease from $11,400.

The City currently offers healthcare coverage to all of its full time, three-quarter time, half-time employees, and non-standard hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act (ACA), through the Flexible Benefits Plan. The majority of City employees qualify for the Flexible Benefits Plan, thus complying with a key component of the ACA. The City continues to monitor ACA mandates and clarifications to assess the impacts on City benefit plans.

## Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In 1982, the City opted out of Social Security and established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must contribute a mandatory 3 percent. Employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2019 Proposed Budget for SPSP is $16.0 million.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2019 Proposed Budget for the City’s contribution match is $375,661, based on 584.50 FTE general members as of November 2016.

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter. As a result, all employees hired on or after July 20, 2012, other than sworn police officers, are no longer eligible to participate in the City's defined benefit plan and are only eligible to participate in a defined contribution plan. New hires with offers of employment made on or after July 20, 2012, with no prior City service, are placed in the SPSP-H Plan, which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions is 11.0 percent of compensation. In December 2015, the Public Employment Relations Board (PERB) issued a decision in favor of the

City unions in an Unfair Practice Charge (UPC) filed by the San Diego Municipal Employees Association (MEA), the International Association of Firefighters (IAFF) Local 145, the American Federation of State County And Municipal Employees (AFSCME) Local 127, and the Deputy City Attorneys Association of San Diego (DCAA), ruling that the City had violated the Meyers-Milias-Brown Act (MMBA) when it failed to meet and confer over the language of Proposition B. On April 11, 2017, the Fourth District Court of Appeals issued an opinion concluding the PERB erred when it applied agency principles to transform the Citizens Pension Reform Initiative (CPRI) from a citizen-sponsored initiative into a City sponsored initiative and that Proposition B did not violate MMBA. On July 26, 2017, the California Supreme Court granted review of the appellate decision. Argument at the California Supreme Court is not expected until 2018 or 2019.

The Fiscal Year 2019 Proposed Budget for the City's Interim Defined Contribution Retirement Plan is $17.9 million, which represents an increase of $2.5 million over the Fiscal Year 2018 Adopted Budget. This increase is primarily due to the assumption that vacant and new positions being added to the budget will be filled by employees in the Interim Defined Contribution Retirement Plan. Additionally, the Fiscal Year 2019 Proposed Budget includes $860,665 in the SPSP-H account for hourly employees.

### Retiree Medical Trust (RMT)

The Fiscal Year 2019 Proposed Budget for retiree health trust contributions is $1.1 million. General members hired on or after July 1, 2009 must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2019 Proposed Budget for the City's contribution match to general members is $1.7 million. In addition, $584,351 is included in the Fiscal Year 2019 Proposed Budget for contributions to the Southern California Firefighters Benefit Trust for each active International Association of Firefighters (IAFF) Local 145 member.

### Risk Management Administration

The Risk Management Administration (RMA) rate is established to support the appropriated expenditures that fund all of the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, and Long-Term Disability. The Fiscal Year 2019 Proposed Budget for Risk Management Administration is $11.0 million.

### Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay.

The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime or other employee special pays. The Fiscal Year 2019 Proposed Budget for Medicare is $10.3 million.

# Citywide Budget Overview

## Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2019 Proposed Budget for Unemployment Insurance is $1.2 million.



FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

General Fund Revenues



# PROPOSED BUDGET

The City *of* SAN DIEGO

# General Fund Revenues


**Economic Environment**

**Property Tax**

**General Fund Transient Occupancy Tax (TOT)**

**Franchise Fees**

**Property Transfer Tax**

**Licenses and Permits**

**Fines, Forfeitures, and Penalties**

**Revenue from Money and Property**
- **Rents and Concessions**
- **Interest Earnings**

**Revenue from Federal & Other Agencies**

**Charges for Current Services**

**Transfers In**

**Other Revenue**

**State of California Budget Impacts**

**Annual Tax Appropriations Limit (Gann Limit)**


The Fiscal Year 2019 General Fund revenue budget is $1.44 billion, which represents an increase of $27.7 million or 2.0 percent from the Fiscal Year 2018 Adopted Budget. The General Fund Revenues section provides a detailed description of the revenue categories listed to the right on this page. In the narrative below, background information describing growth trends, economic factors, and methods of allocation are provided for each revenue source. This information provides insight into the formulation of the Fiscal Year 2019 Proposed Budget for the General Fund revenues, which funds essential City services including police, fire, refuse collection, library services, and park and recreation programs. Volume II details the budgeted revenues that are generated by departments. Each revenue source budgeted, by individual General Fund departments, also falls under one of the revenue categories listed to the right on this page and is discussed in this section of the budget document.

**Table 1:** Fiscal Year 2019 General Fund Revenue Change illustrates the components of the projected $27.2 million, or 2.0 percent increase, in General Fund revenues from the Fiscal Year 2018 Adopted Budget. The four major General Fund revenue sources are property taxes, sales taxes, transient occupancy taxes (TOT), and franchise fees. These sources account for 73.0 percent of the City's General Fund revenue in the Fiscal Year 2019 Proposed Budget and are projected to increase by $42.1 million, or 4.2 percent, from the Fiscal Year 2018 Adopted Budget.

**Table 1: Fiscal Year 2019 General Fund Revenue Change**

| | Percent Change from FY 2018 Adopted Budget | Change (in millions) |
|---|---|---|
| Major Revenues | 4.2% | $ 42.1 |
| Other Revenue Sources | (3.6)% | (14.4) |
| **Total** | **2.0%** | **$ 27.7** |

**Table 2:** Fiscal Year 2019 General Fund Revenues displays each of the revenue categories in the General Fund and includes Fiscal Year 2017 actual amounts, as well the Fiscal Year 2018 Adopted Budget.

# General Fund Revenues

**Table 2: Fiscal Year 2019 General Fund Revenues - $1.44 Billion (in millions)**

| Revenue Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget | FY 2018 - FY 2019 Change | Percent Change | % of Total General Fund Revenue |
|---|---|---|---|---|---|---|
| Property Tax | $ 506.2 | $ 534.6 | $ 559.5 | $ 24.9 | 4.7% | 39.0% |
| Sales Tax | 271.5 | 275.3 | 281.9 | 6.6 | 2.4% | 19.6% |
| Transient Occupancy Tax | 116.9 | 121.1 | 127.9 | 6.8 | 5.7% | 8.9% |
| Franchise Fees | 73.1 | 75.1 | 78.9 | 3.8 | 3.8% | 5.5% |
| Property Transfer Tax | 9.5 | 10.1 | 10.9 | 0.9 | 8.7% | 0.8% |
| Licenses & Permits | 24.5 | 21.7 | 25.3 | 3.6 | 16.8% | 1.8% |
| Fines, Forfeitures, and Penalties | 31.0 | 31.9 | 31.4 | (0.5) | (1.5)% | 2.2% |
| Revenue from Money and Property | 60.8 | 57.8 | 59.2 | 1.4 | 2.4% | 4.1% |
| Interest Earnings | 1.9 | 0.7 | 0.7 | (0.0) | (3.2)% | 0.0% |
| Revenue from Other Agencies | 22.7 | 4.5 | 5.5 | 1.0 | 22.1% | 0.4% |
| Charges for Current Services | 141.8 | 152.8 | 159.3 | 6.5 | 4.3% | 11.1% |
| Transfers In | 80.6 | 117.8 | 91.9 | (-25.9) | (22.0)% | 6.4% |
| Other Revenue | 5.8 | 4.6 | 3.0 | (1.5) | (33.2)% | 0.2% |
| **Total** | **$ 1,346.4** | **$ 1,407.7** | **$ 1,435.4** | **$ 27.7** | **2.0%** | **100.0%** |

As required by City Charter section 77.1, the Fiscal Year 2019 Proposed Budget includes the deposit of major revenue increment into an Infrastructure Fund to be used for new infrastructure costs. This includes financing costs related to General Fund capital improvements such as streets, sidewalks and buildings, and the maintenance and repair of such improvements. The deposit of $16.2 million to the Infrastructure Fund is calculated according to the following:

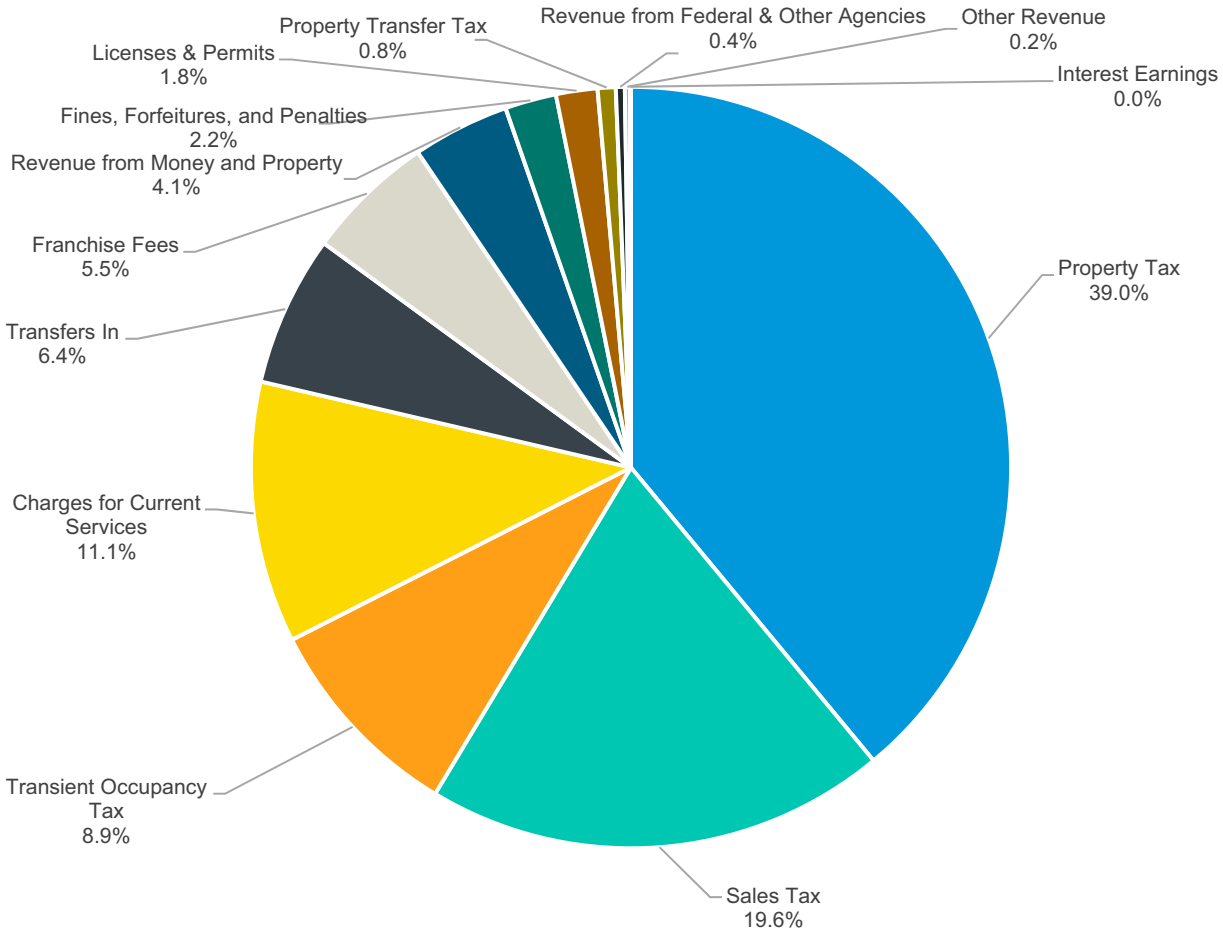
- Major revenue increment - For Fiscal Years 2018 through 2022, an amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees.
- Sales tax increment - For Fiscal Years 2018 through 2042, an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline (FY 2016) as inflated by the lessor of the California Consumer Price Index (CCPI) or two percent.
- General Fund Pension Cost Reduction - For Fiscal Years 2018 through 2042 any amount of pension costs for any fiscal year that are less than the base year (FY 2016).

The Fiscal Year 2019 Proposed Budget includes a contribution to the Infrastructure fund from the major revenue increment component only. The Fiscal Year 2019 sales tax component of this calculation is below the inflated baseline, and pension costs are above the base year costs, resulting in no contributions from these components of the Infrastructure Fund calculation.

The major General Fund revenue projections included in the Fiscal Year 2019 Proposed Budget are based on Fiscal Year 2018 year-end projections and economic data through December 2017. It is based on the most recent information available at the time the proposed budget was developed.

Changes in the local, state, and national economies can impact each of the General Fund revenue sources and the possible effects on the City's finances in Fiscal Year 2019 are outlined below. As such, the City maintains its strong financial position by developing prudent estimates, adhering to reserve policies and closely monitoring revenue receipts.

**Figure 1: Fiscal Year 2019 General Fund Revenues - $1.44 Billion**




## San Diego's Economic Environment[1]

Development of the Fiscal Year 2019 Proposed Budget incorporates a positive economic outlook that balances the continuing trend of positive key economic factors with the corresponding softening in the year-over-year rate of growth in the City's Major Revenues. Local economic indicators improved during Fiscal Year 2018; however, the rate of improvement is lower than the prior year. Additionally, uncertainty exists with inflation, interest rates, and other pending federal policies that may affect these indicators in the future. The overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant, the San Diego Tourism Authority, the UCLA Anderson Forecast and Beacon Economics.

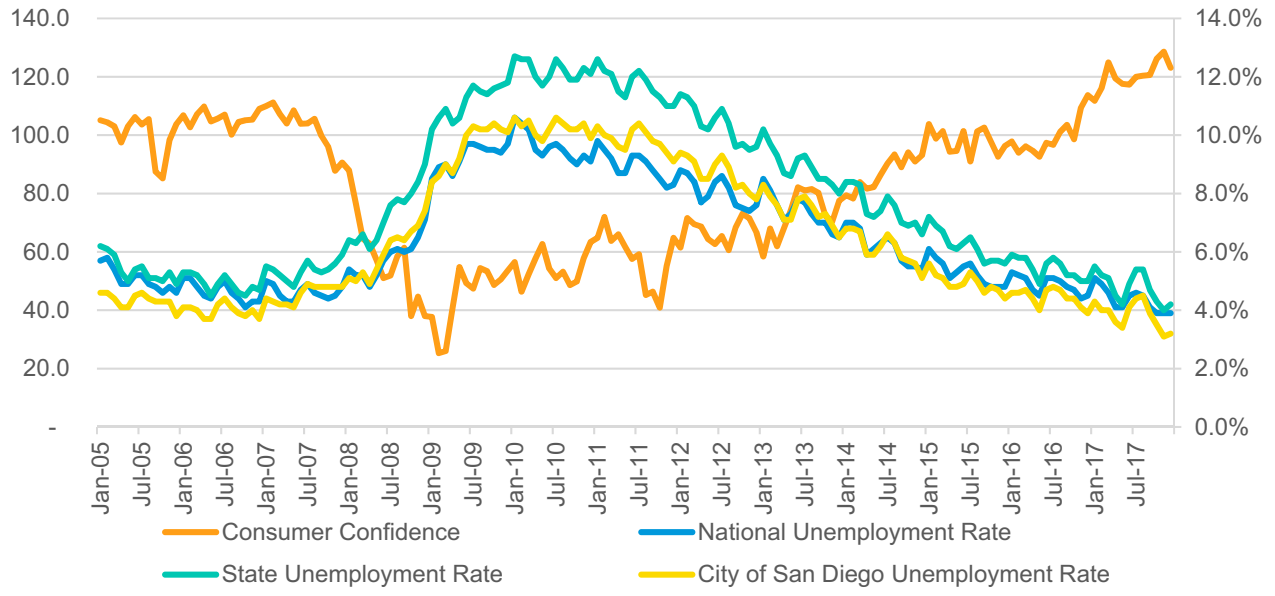
[1] The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, University of San Diego Index of Leading Economic Indicators, CoreLogic ®, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, UCLA Anderson Forecast, San Diego Tourism Authority, Colliers International, and The Conference Board.

# General Fund Revenues

In comparison to the Fiscal Year 2018 Adopted Budget, the Fiscal Year 2019 Proposed Budget includes projected increases to the four General Fund major revenues - property tax, sales tax, TOT and franchise fees - based on the continued, yet tempered, improvement in local economic indicators. The Fiscal Year 2019 Proposed Budget for property tax assumes that the City will experience 5.5 percent growth based on increasing home prices tempered by fewer home sales. This is a higher growth rate than projected Fiscal Year 2019-2023 Five-Year Financial Outlook (Outlook). The Fiscal Year 2019 Proposed Budget for sales tax assumes a 3.0 percent growth rate as assumed in the Outlook. The projected growth rate for TOT is 5.3 percent. This growth rate has been lowered slightly from the Outlook assumptions, due to lower tourism activity forecasted by the San Diego Tourism Authority. The Fiscal Year 2019 Proposed Budget for franchise fees is based on the Fiscal Year 2018 year-end projections and are anticipated to grow moderately. The four General Fund major revenues are discussed in further detail in the following sections.

Main economic drivers of General Fund revenues include consumer discretionary spending and housing market indicators, such as home sales and prices. Consumer discretionary spending is greatly influenced by employment levels and consumer confidence. Consumer confidence has increased steadily since its low in March 2009 to a new high of 128.6 in November 2017, and ended the year at 123.1 in December 2017. Since the end of the recession, the employment rate for the City of San Diego has continued to improve steadily. In November 2017, State and national unemployment rates reached their lowest levels since 2001.

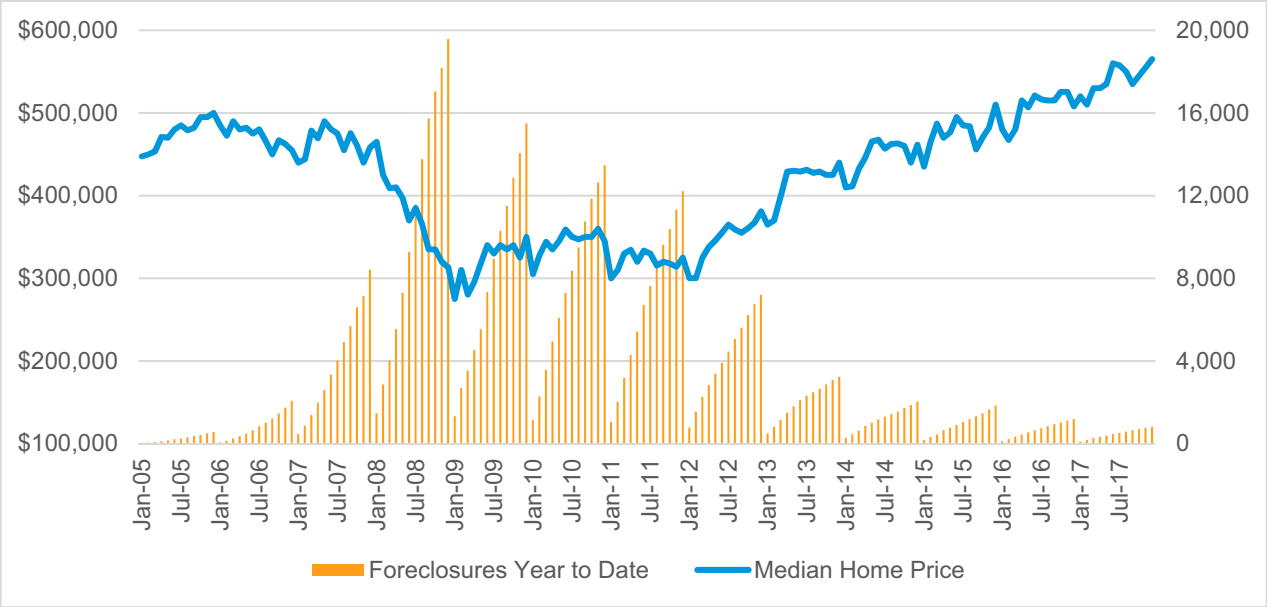
**Figure 2: Consumer Confidence and Unemployment**




Source: The Conference Board, California Employment Development Department

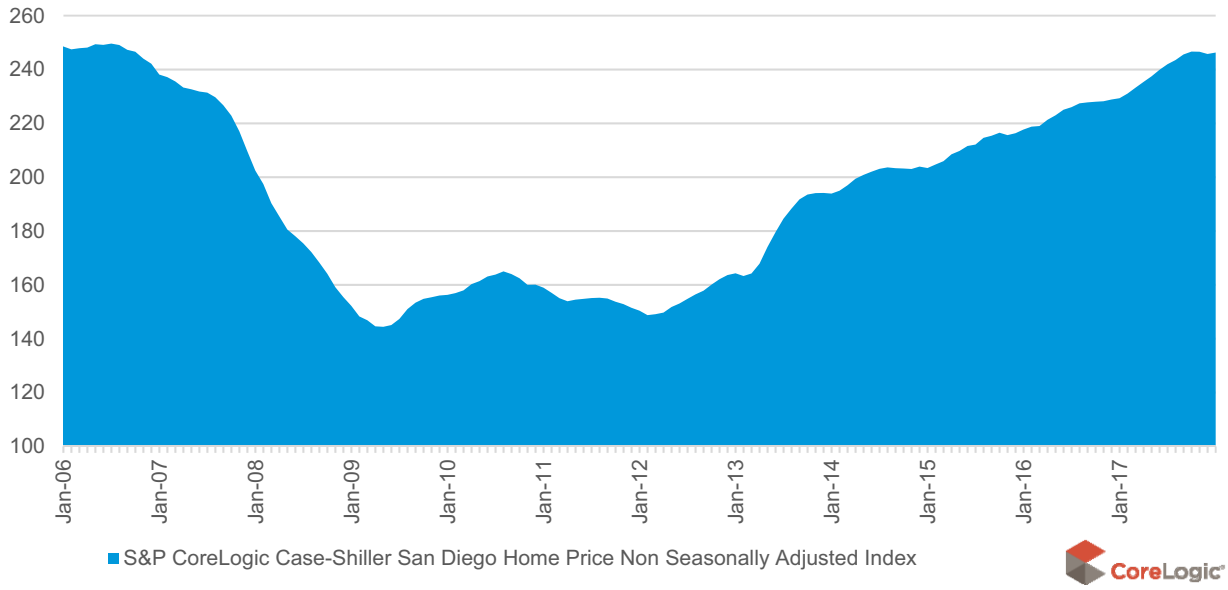
Citywide median home prices have rebounded from low of $279,000 in January 2009 to a new all-time high of $565,000 in December 2017. The number of home sales for 2017, however, fell to 16,372, a 3.1 percent decrease from 2016 home sales. As reported by CoreLogic, a data and analytics company, the S&P/ Case-Shiller San Diego Home Price Non-Seasonally Adjusted Index continues to climb towards its November 2005 market peak of 250.3. The home price index as of December 2017 was 246.3, which is a 7.4 percent increase over the December 2016 index of 229.3.

**Figure 3: County of San Diego Monthly Median Home Price and Foreclosures**




Source: CoreLogic ®, San Diego County Assessor/Recorder/Clerk's Office

**Figure 4: City of San Diego S&P/Case-Shiller Home Price Index Graph**




Source: CoreLogic ® S&P Dow Jones Indices LLC / Case -Shiller

# General Fund Revenues

Development of the Fiscal Year 2019 General Fund revenue budget incorporates a wide variety of economic data to forecast revenue amounts. The following are some of the economic indicators and assumptions that were used in the preparation of the Fiscal Year 2019 Proposed Budget:

- The Index of Leading Economic Indicators for San Diego County as of December 2017 was 149.0, which is an increase of 5.2 percent from the December 2016 index level of 141.3 (University of San Diego Index of Leading Economic Indicators).
- Home sales in the City of San Diego for the calendar year 2017 totaled 16,372 which is a decrease of 3.1 percent from the 16,897 homes sold in 2016 (CoreLogic ®).
- As of December 2017, the citywide median home price was $565,000 which is an 11.2 percent increase from the December 2016 median home price of $508,000 (CoreLogic ®).
- The S&P/CoreLogic Case-Shiller Home Price NSA Index for the City of San Diego was 246.3 as of December 2017, a 7.4 percent increase over the December 2016 index of 229.3.(S&P Dow Jones Indicies / CoreLogic ® Case-Shiller)
- Countywide foreclosures 2017 totaled 811 which is a decline of 32.1 percent from the 2016 total of 1,194. Notices of default, an indicator of potential future foreclosure levels, totaled 3,494 for 2017 , a decline of 19.7 percent from the 4,352 experienced the prior year (County of San Diego Assessor/Recorder/Clerk's Office).
- The City of San Diego's unemployment rate was 3.2 percent as of December 2017, which is a decrease from 3.9 percent in the prior year. (State of California Employment Development Department).
- As of December 2017, the National Consumer Confidence Index, a barometer of the health of the U.S economy from the perspective of the consumer, was 123.1, which is an increase of 8.3 percent from the December 2016 index of 113.7 (The Conference Board).

According to the UCLA Anderson Forecast for the Nation and California March 2018 Report, the economy is operating at full employment and further notes that “the outlook is for continued 3 percent growth, but as we enter 2019 the economy could very well begin to sputter under the strains of higher inflation and interest rates and by 2020 it could very well stall out.”

The Spring 2018 Beacon Economics United States Forecast notes that “2018 will be a good year overall for the economy. But the turmoil generated by these competing forces is likely to begin creating imbalances in the system. While Beacon Economics still sees no recession in the works for the next 24 months, we may well look back at 2018 as the year in which the cause of the next downturn took hold in the U.S. economy.”

## Property Tax

### Background

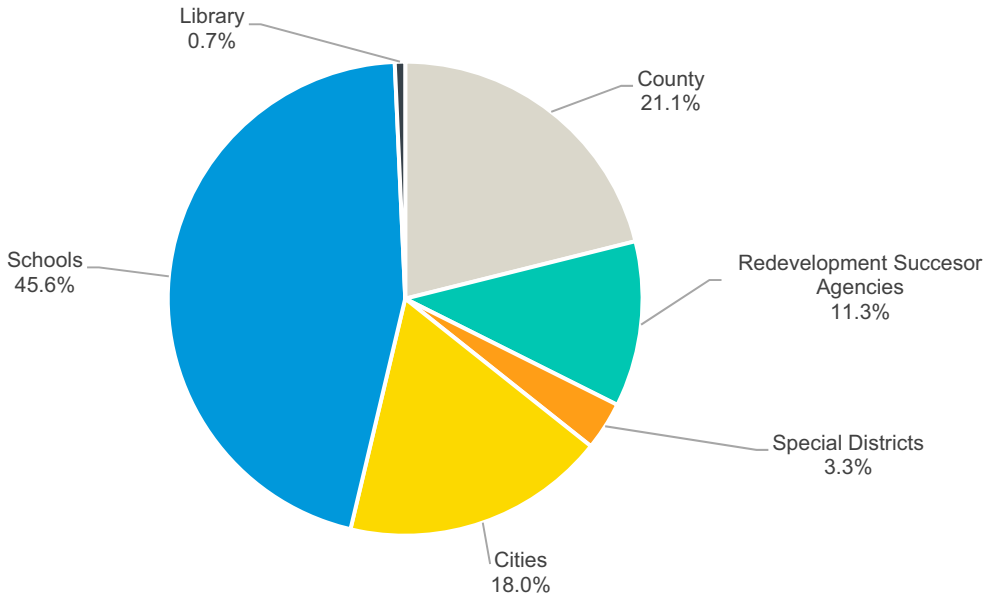
**General Fund Revenue**
**$559.5 million**

**Percent of General Fund Revenues**
**39.0 percent**

Property tax revenue is the City's largest revenue source, representing 39.0 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California Consumer Price Index. But, cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

The 1.0 percent property tax levy is collected and distributed to a number of agencies including the County, the City, school districts, and special districts. According to the County of San Diego Assessor's Office, for every $100 collected in Fiscal Year 2018, the allocation to the cities in San Diego County total $18.00, which includes offsets for Motor Vehicle License Fees. Additionally, per City Charter requirement, a special tax levy of $0.005 per $100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

**Figure 5: Fiscal Year 2018 Countywide Property Tax Distribution**




Source: County of San Diego Assessor's Office

The following factors have contributed to changes in property tax revenues:

- The State authorized counties to charge cities an administrative fee in order to collect and distribute property tax, further reducing the City's annual property tax receipts. For Fiscal Year 2019, the property tax administration fee for the City is estimated to be $4.6 million, which is an increase of $0.1 million over the FY 2018 Adopted Budget of $4.5 million
- As a result of dissolution of the redevelopment agencies in Fiscal Year 2012, funding for continuing obligations as approved by the State Department of Finance are distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF). Residual funds in the RPTTF are distributed to the local taxing entities per appropriate allocation formulas at a rate ranging from 17.0 to 22.0 percent. The City's residual tax sharing amount is estimated to be $12.2 million in Fiscal Year 2019, which is a decrease of $6.3 million from the FY 2018 Adopted Budget of $18.5 million.
- There are two outstanding lawsuits regarding the distribution of residual funds in the RPTTF. Both lawsuits have the potential to correct certain prior residual distributions. One correction could positively impact property tax, while the other could negatively impact property tax. Further, one of the lawsuits contests the methodology of residual distributions and could increase the City's allocated percentage of future residual distributions.

# General Fund Revenues

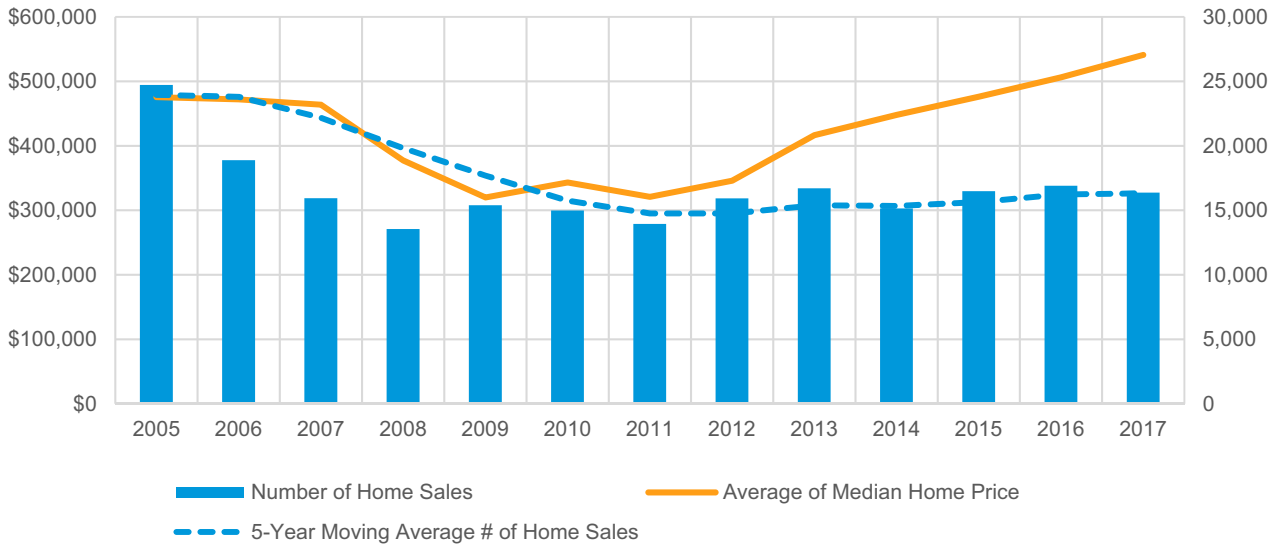
## Economic Trends

While the local residential housing market continued to experience improvement in Fiscal Year 2018, the growth rate for the Fiscal Year 2019 Proposed Budget is based on calendar year 2016 market activity. This is due to a lag between the time assessed valuation is set by the County Assessor's Office and property tax revenue is received by the City. The assessed value of each property is determined as of January 1st each year; however, the resulting property tax payments based on this assessed valuation are not due from property owners until December and April of the following year. Due to this delay, property tax revenue projections do not fully reflect recent market activity.

The economic recession that began late in Calendar Year 2007 had a significant negative impact on median home price, home sales, and foreclosures, which led to a decline in property tax revenue. However, with the slow and extended recovery that followed, all of these indicators have improved. Foreclosures and notices of defaults continue to decline to record lows as home prices increase to record highs. However, while the number of homes sold has increased steadily since 2007, it has not returned to the levels seen during the previous real estate boom.

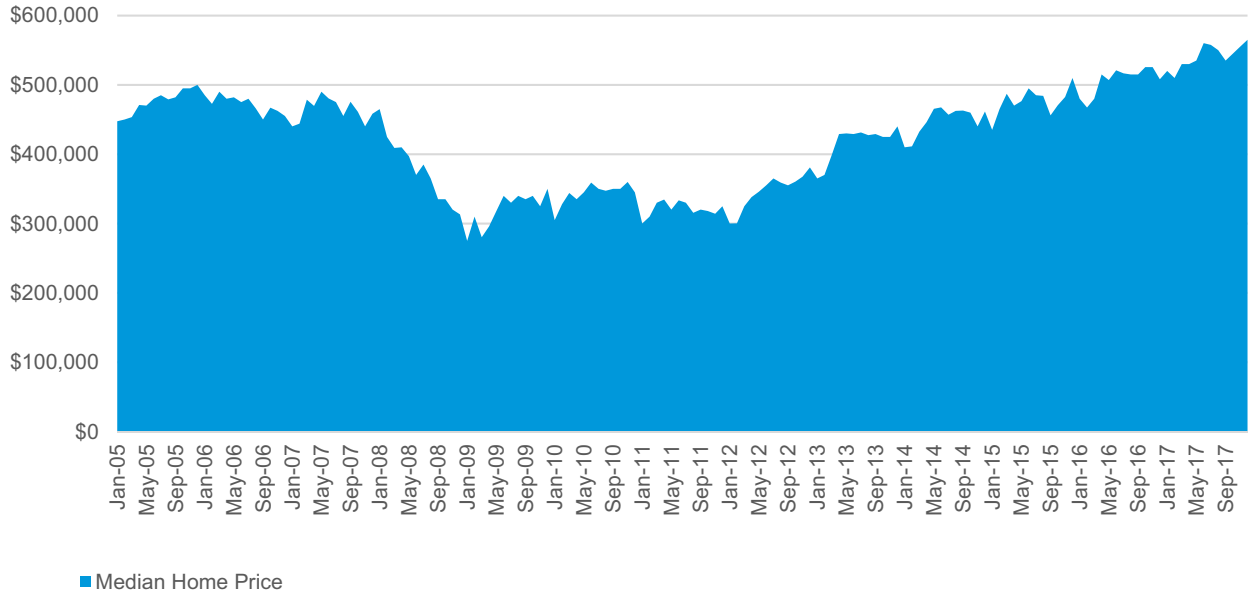
Home sales in the City of San Diego decreased slightly in Calendar Year 2017, as the City recorded 16,372 sales, which is a 3.1 percent decrease over the Calendar Year 2016 home sales total of 16,897. Home sales in 2017 were slightly above the five-year average. Median home sales price showed continued improvement during Calendar Year 2017. The monthly median home price in the City for Calendar Year 2017 averaged $541,042 which is an increase of 6.9 percent from the Calendar Year 2016 average monthly median home price of $506,313. The median home price reached a new all-time high in December 2017 at $565,000.

**Figure 6: City of San Diego Home Sales (Calendar Year)**



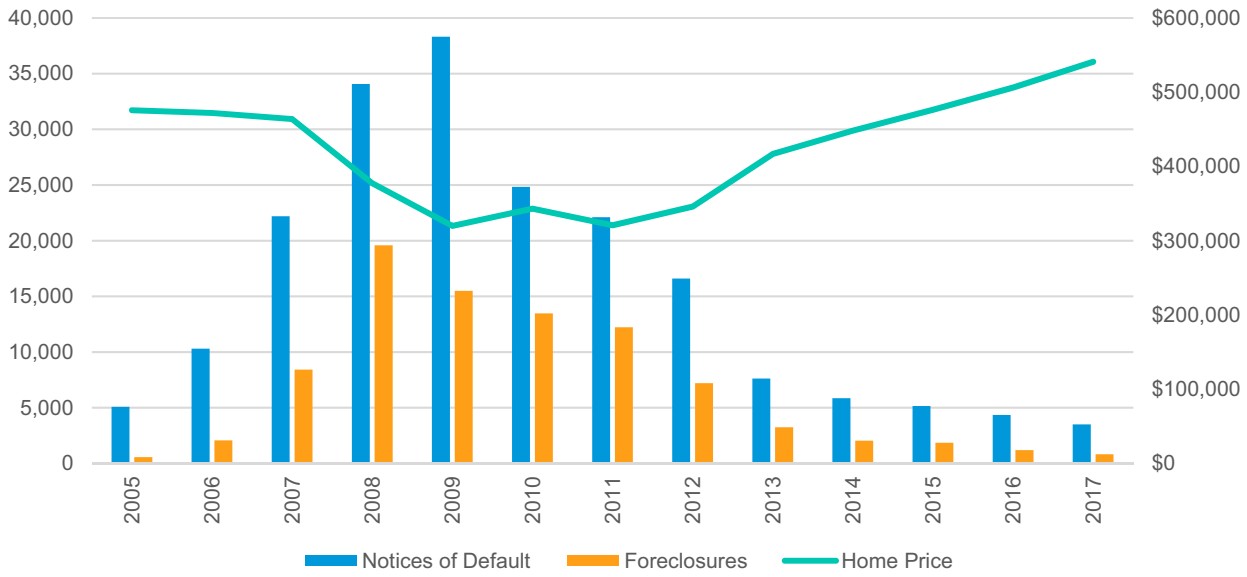

Source: CoreLogic ®

**Figure 7: City of San Diego Annual Median Home Price**




Source: CoreLogic®

**Figure 8: San Diego County Home Foreclosures (Calendar Year)**




Source: San Diego County Assessor/Recorder/County Clerk / CoreLogic ®

The CCPI plays an important part in the assessed valuation of properties that do not sell or are not improved within a given year. As previously stated, a property's value may increase at the rate of the CCPI, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2017 was 265.5, which is a 3.0 percent increase over the October 2016 CCPI of 257.8. Therefore, assessed value for those properties, not otherwise sold or improved, will increase by 2.0 percent.

Improvements to the labor market has lowered unemployment rates contributing to the growth in the local real estate market. The City of San Diego's unemployment rate reached a new low for the decade in November 2017 at 3.1 percent, but settled at 3.2 percent as of December 2017. The State of California's unemployment rate also achieved a twenty-seven year low of 4.0 percent in November 2017, but ended the year at 4.2 percent in December 2017.

According to Colliers International Fourth Quarter 2017 Research & Forecast Report, completed commercial construction in San Diego County during Calendar Year 2017 was 635,461 square feet, which is an increase from the previous year construction of 155,333 square feet. Likewise, industrial construction increased in square footage from 426,227 to 850,935 in 2017. Commercial and industrial property represents approximately 20.0 and 6.3 percent, respectively, of the assessed property value within the City. Given the difference in commercial and industrial development between 2016 and 2017, property tax growth in Fiscal Year 2019 is anticipated to increase from the prior year in these categories.

In December 2015, the Federal Open Market Committee (FOMC) began raising the target range for the federal funds rate, for the first time in nine years, to a range of 0.25 to 0.50 percent. Subsequently, the FOMC raised the target range to 1.50 to 1.75 percent by with increases in five of the last eleven meetings. The committee notes in its March 21, 2018 press release that “The Committee expects that economic conditions will evolve in a manner that will warrant further gradual increases in the federal funds rate; the federal funds rate is likely to remain, for some time, below levels that are expected to prevail in the longer run.”

Lastly, while the 30-year mortgage rate has steadily decreased over the last nine years, 2017 generally experienced higher rates when compared to 2016. Mortgage rates are likely to continue to rise as the FOMC continues with its normalization of the federal funds rate and implementation of other monetary policy to maintain stable growth in the economy while curbing inflation.

### Fiscal Year 2019 Proposed Budget

The increase in the October 2017 CCPI, increased median home prices, low unemployment, and continued strength in the commercial real estate market, will drive the growth in assessed valuation for Fiscal Year 2018 and result in increased base property tax receipts. While the number of home sales in 2017 dropped decreased to 2016, the volume of home sales continues to sustain at levels that provide growth to the property tax base. These factors support the increased growth rate assumed for the Fiscal Year 2019 property tax budget. This growth, however, will be constrained by increased borrowing costs and increases in median home prices.

The Fiscal Year 2019 Proposed Budget for property tax is $559.5 million, which assumes 5.5 percent growth for the base property tax (Proposition 13) and "in-lieu of motor vehicle license fee" payment. This growth rate is higher than projected in the Fiscal Year 2019-2023 Financial Outlook due to continued strength in the real estate market. The $559.5 million property tax budget consists of an estimated $395.1 million in base property tax (Proposition 13), $145.0 million "in-lieu of motor vehicle license fee" payment, $7.1 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and $12.2 million in anticipated residual property tax payments.

As a result of the dissolution of the RDA, the tax sharing pass-through payments will be received as part of the Recognized Obligations Payment Schedule (ROPS) and will be recognized as property tax revenue. The residual property tax payments are the City's proportionate share of funds remaining in the RPTTF after ROPS requirements have been met. The total property tax for the Fiscal Year 2019 Proposed Budget is lower than Outlook due to additional ROPS obligations paid from the RPTTF, thereby reducing residual RPTTF property tax. These additional ROPS obligations include an accelerated loan repayment to the City's Community Development Block Grants program,

which will directly benefit on a dollar-for-dollar basis as opposed to a 17.0-22.0% distribution to the General Fund of residual RPTTF distributions.

**Table 3: Fiscal Year 2019 Proposed Property Tax Budget**

| | | (in millions) |
|---|---|---|
| Base Property Tax | $ | 395.1 |
| Property Tax "In-Lieu" of MVLF | | 145.0 |
| Tax Sharing Distribution | | 7.1 |
| Residual Tax Sharing | | 12.2 |
| **Total Property Tax** | **$** | **559.5** |

## Sales Tax

### Background

**General Fund Revenues**
**$281.9 million**

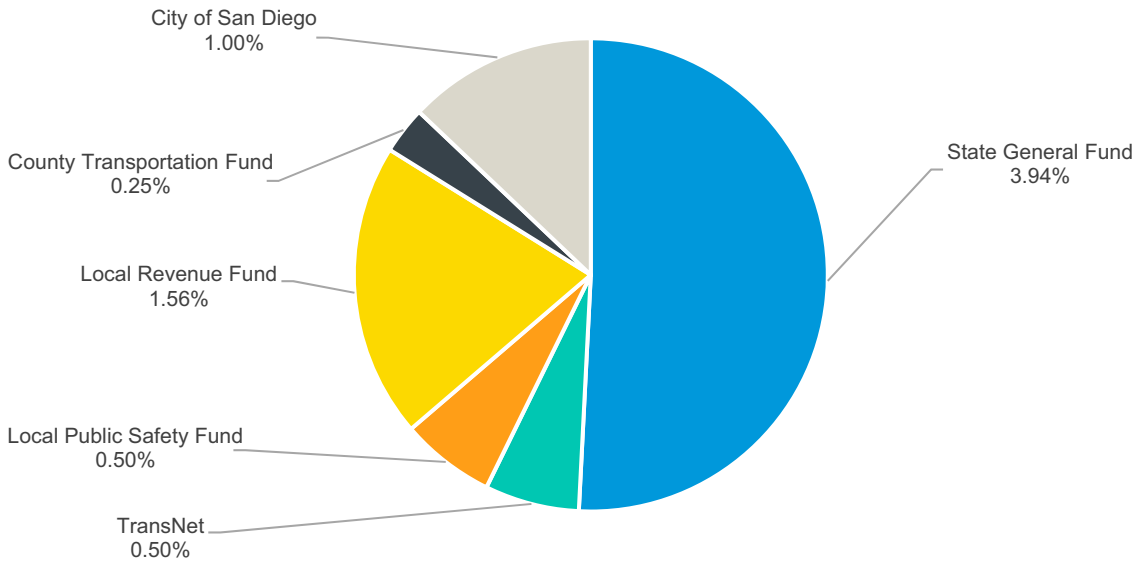
**Percent of General Fund Revenues**
**19.6 percent**

Sales tax is the second largest General Fund revenue source, representing 19.6 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the California Department of Tax and Fee Administration (formerly the Board of Equalization), which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

The total citywide sales tax rate in San Diego is 7.75 percent. Included in the 7.75 percent sales tax rate are three voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet); safety sales tax; and Proposition 30, Temporary Taxes to Fund Education. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures. The revenue from this half-cent sales tax, known as the safety sales tax, is discussed in the following section.

# General Fund Revenues

**Figure 9: City of San Diego Sales Tax Rate (7.75 percent)**



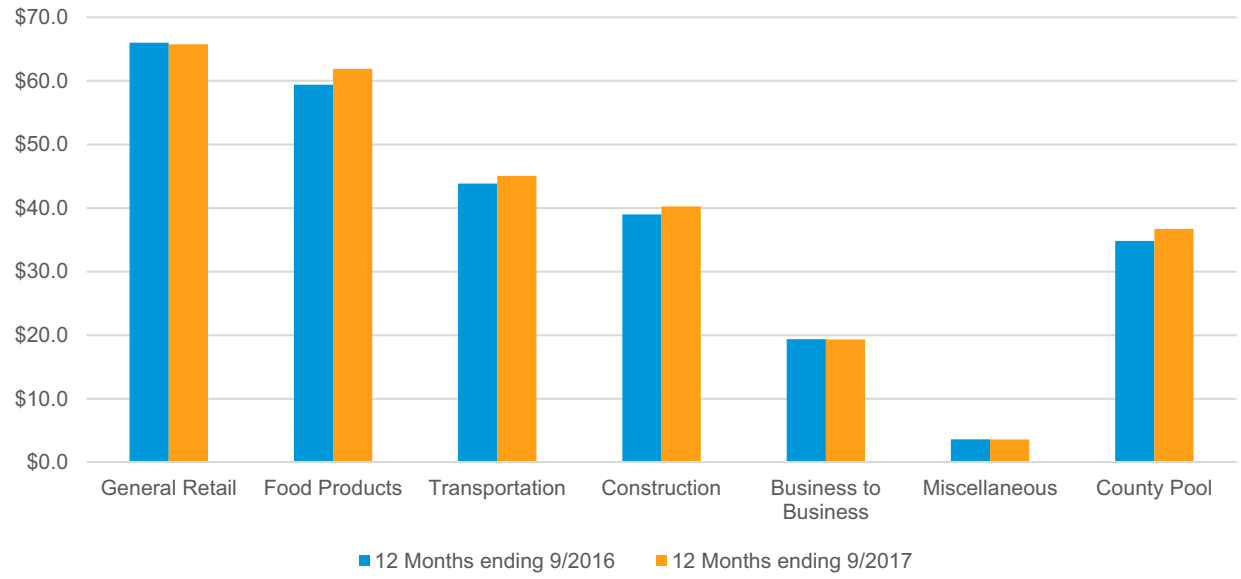

Source: State Board of Equalization

## Economic Trends

The Fiscal Year 2019 Proposed Budget for Sales Tax was developed utilizing a 3.0 percent growth rate. **Figure 10:** Sales Tax Revenues by Economic Category displays sales tax for purchases made during the twelve months period ending September 2017 compared to the twelve month period ending September 2016.

Sales tax from the General Retail category, the City's largest sales tax economic category, continues to grow slowly as sales in this category continue to shift away from brick and mortar stores to online sales. Sales tax to the City from online sales are received through the County Pool, which is distributed to the City at a rate of approximately 48 percent of the total County Pool receipts based on the City's pro rata share of total countywide sales tax receipts. Tourism trends continue to be strong along with the associated Food Products category reflecting strong receipts in hotels, fine dining and other restaurants. The transportation category which includes fuel and automobile sales, also grew in Fiscal Year 2018 driven by increases in fuel prices.

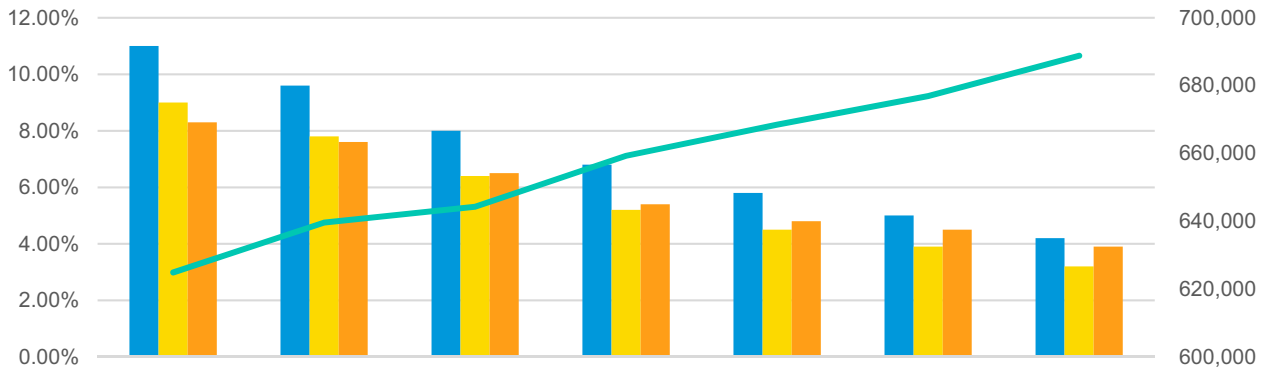
**Figure 10: Sales Tax Revenues by Economic Category (in millions)**




Source: MuniServices, LLC

Economic indicators that drive spending and therefore sales tax receipts include the unemployment rate, total number of persons employed, and consumer confidence. Calendar Year 2017 showed record numbers for these indicators. The City of San Diego's Unemployment Rate saw a 17-year low in November 2017 of 3.1 percent with an new high of 689,900 persons employed. Furthermore, consumer confidence saw a resurgence within the last year reaching a new high of 128.6 in November 2017 before settling at 123.1 in December 2017. Likewise, the University of San Diego Index of Leading Economic Indicators reached an all-time high in December 2017 at 149.0. The San Diego Consumer Price Index has also increased by 3.0 percent from 274.7 to 283.0, leading to higher prices of goods, and therefore sales tax. It is unclear how long the highs experienced within the last year will continue. The City will closely monitor sales tax revenues and adjust the projections as necessary.

**Figure 11: Unemployment Rates**




Source: State of California, Employment Development Department

# General Fund Revenues

## Fiscal Year 2019 Proposed Budget

The growth rate for sales tax for Fiscal Year 2019 is 3.0 percent as forecasted in the Fiscal Year 2019-2023 Five-Year Financial Outlook. This growth rate reflects anticipated higher fuel prices, marginal to flat growth in general retail due to continued shift away from brick-and-mortar retail stores to online purchases, stable automotive sales in light of higher interest rates, and a continued overall optimistic outlook for the economy in Fiscal Year 2019. The Fiscal Year 2019 Proposed Budget for sales tax is $281.9 million.

# General Fund Transient Occupancy Tax (TOT)

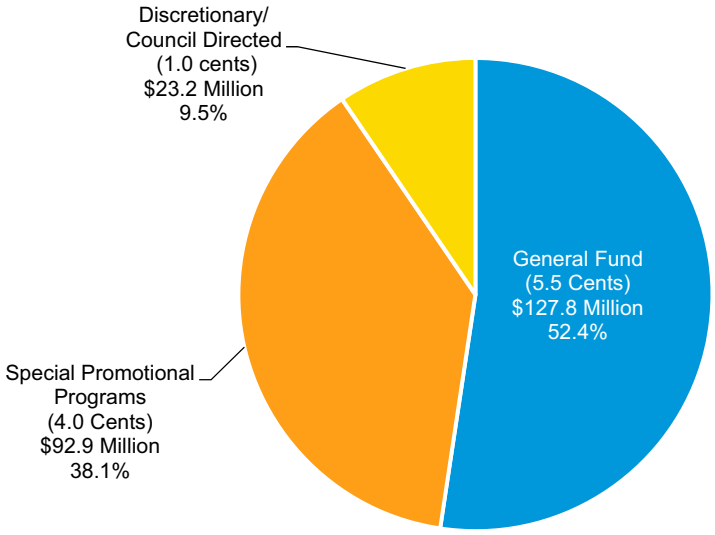
**General Fund Revenues**
**$127.9 million**

**Percent of General Fund Revenues**
**8.9 percent**

## Background

Transient Occupancy Tax makes up 8.9 percent of the City's General Fund revenue budget. TOT is levied at 10.5 cents per dollar on taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general government purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council. TOT totals $244.2 million, of which, $127.9 million is applied directly to the General Fund.

**Figure 12: City of San Diego Transient Occupancy Tax Allocation**



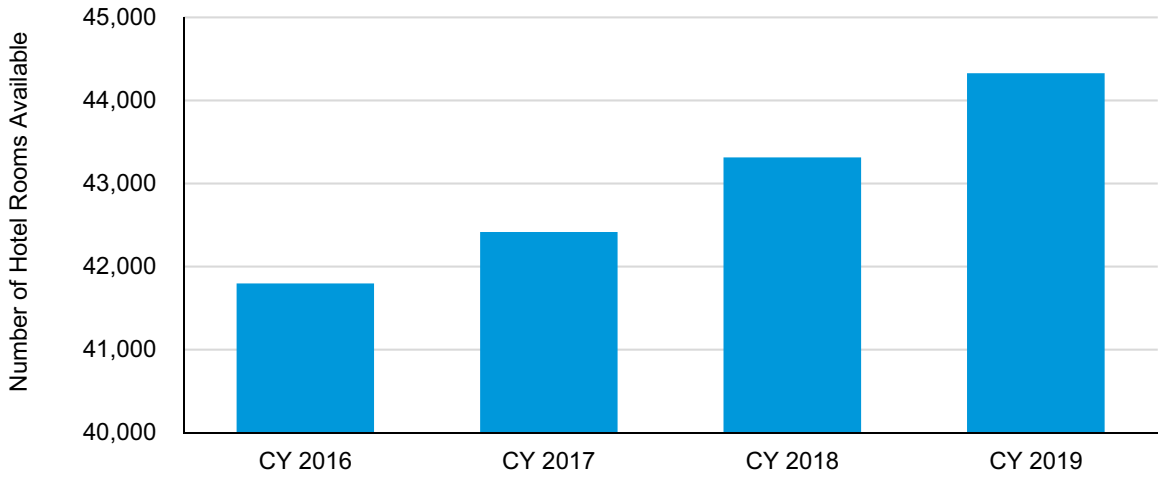

## Economic Indicators

The San Diego hotel sector, which generates the majority of TOT receipts, performed strongly over the past several years. The continued growth in room demand and supply, coupled with the rise in the average daily room rate (ADR) in San Diego have led to the sustained yearly growth in TOT revenue. While the City is projected to see continued growth in TOT revenue in Fiscal Year 2019, growth is projected at a lower rate than previous years as a result of a recent slowing growth of TOT related economic indicators.

According to the San Diego Travel Forecast prepared for the San Diego Tourism Authority by Tourism Economics, overnight visits to San Diego County are projected to grow by 2.0 percent in calendar years (CY) 2018 and 2019. Even with increased overnight visits, the projected average hotel occupancy rate in CY 2018 and 2019 is projected to average 77.0 percent, which is decrease from prior year hotel occupancy rate of 77.6. These indicators drive the projected room demand in CY 2018 to 2.3 percent and decreasing in CY 2019 to 1.6 percent.

The supply of rooms is projected to increase in CY 2018 before slowing in CY 2019. As illustrated in the graph above, the total supply of rooms is projected to grow by 3.0 percent in CY 2018 and slow to 2.3 percent growth in CY 2019. This is an increase of approximately 1,000 hotel rooms within the City by CY 2019.

**Figure 13: Total Projected Hotel Rooms In San Diego CY 2016 - 2019**



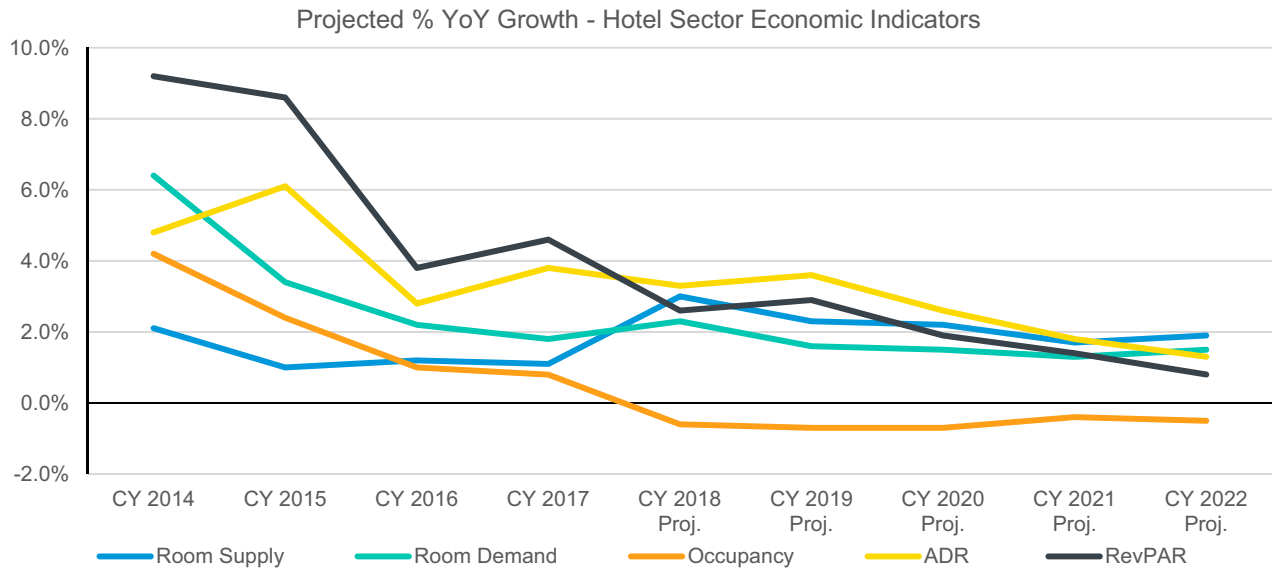

Source: San Diego Tourism Authority and Tourism Economics

Finally, the ADR and the revenue per available room (RevPAR) are also projected to show continued growth. San Diego is expected to outperform the nation as room rates are expected to be higher than the national average. As seen in the table below, the ADR is projected to grow an average of 3.5 percent in CY 2018 and CY 2019

With sustained growth in TOT receipts in the first half of Fiscal Year 2018, and increases in TOT related economic indicators projected for Calendar Year 2018 and 2019, the Fiscal Year 2019 growth rate for the City's TOT revenue is projected at 5.3 percent.

# General Fund Revenues

**Figure 14: Hotel Sector Economic Indicators**




| | CY 2014 | CY 2015 | CY 2016 | CY 2017[1] | CY 2018[1] | CY 2019[1] |
|---|---|---|---|---|---|---|
| **Visitors** | | | | | | |
| Total Visits (millions) | 33.8 | 34.3 | 34.6 | 35.2 | 35.8 | 36.3 |
| Overnight Visits (millions) | 16.9 | 17.2 | 17.4 | 17.7 | 18.1 | 18.3 |
| **Hotel Sector** | | | | | | |
| Avg. Occupancy | 74.6% | 76.4% | 76.4% | 77.1% | 77.4% | 76.9% |
| Avg. Daily Rate | $ 141.4 | $ 150.0 | $ 154.2 | $ 159.3 | $ 165.0 | $ 171.5 |
| Rev PAR[2] | $ 105.5 | $ 114.6 | $ 117.9 | $ 122.8 | $ 127.7 | $ 131.9 |
| Room Demand (growth) | 6.4% | 3.4% | 1.3% | 2.5% | 1.7% | 1.1% |

Source: San Diego Tourism Authority and Tourism Economics

[1] Forecast - Tourism Economics, December 2017

[2] Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

## Fiscal Year 2019 Proposed Budget

The Fiscal Year 2019 total Transient Occupancy Tax (TOT) budget for the City of San Diego is $244.2 million which reflects a 5.3 percent growth rate. The Fiscal Year 2019 projected growth rate of 5.3 percent is a decrease from the projected growth rate of 5.9 percent as reported in the Fiscal Year 2019-2023 Five-Year Outlook. This decrease is primarily due to a decline in occupancy levels. The decline in occupancy levels can be attributed to slower visitor growth and continued supply growth, coupled with a slowdown in demand. The FY 2019 growth rate reflects a slower growth in TOT receipts as a result of projected declines in TOT related economic indicators.

Of the $244.2 million of total TOT, $127.9 million represents the 5.5 cents allocable to the general government purposes, will be recognized in the General Fund. The remaining funds are allocated to

Special Promotional Programs, which includes the one-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and other TOT allocated for reimbursement of General Fund tourism-related expenditures.

## Franchise Fees

### Background

**General Fund Revenues**
**$78.9 million**

**Percent of General Fund Revenues**
**5.5 percent**

Franchise fee revenue makes up 5.5 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for use of the City's rights-of-way. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Spectrum (formerly known as Time Warner), and AT&T pay a franchise fee to the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E, cable companies, and Cal AM is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage. SDG&E is the single largest generator of franchise fee revenue in the General Fund and remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego. Revenue from SDG&E is split between the General Fund (75.0%) and the Environmental Growth Funds (25.0%) based on the City Charter. Cable providers, which are the second largest contributors to franchise fees, remit 5.0 percent of gross revenues

### Fiscal Year 2019 Proposed Budget

**SAN DIEGO GAS & ELECTRIC.** The Fiscal Year 2019 Proposed Budget for total SDG&E franchise fee revenue of $63.6 million is based on the Fiscal Year 2018 year-end projection and assumes a 2.0 percent growth rate for Fiscal Year 2019. Historically, revenue receipts have shown positive growth rates, and in the few years that revenues declined, the following periods showed modest growth. As such, revenue growth for Fiscal Year 2019 is budgeted at 2.0 percent, consistent with the Fiscal Year 2019 - 2023 Five-Year Financial Outlook.

In accordance with the City Charter, 75.0 percent of the revenue received from SDG&E, or $47.7 million, is allocated to the General Fund. The remaining 25.0 percent of revenue received from SDG&E, or $15.9 million, is deposited into special revenue funds called the Environmental Growth Funds (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. With no debt currently outstanding in the EGF, this will provide funding for park and open space maintenance in Fiscal Year 2019.

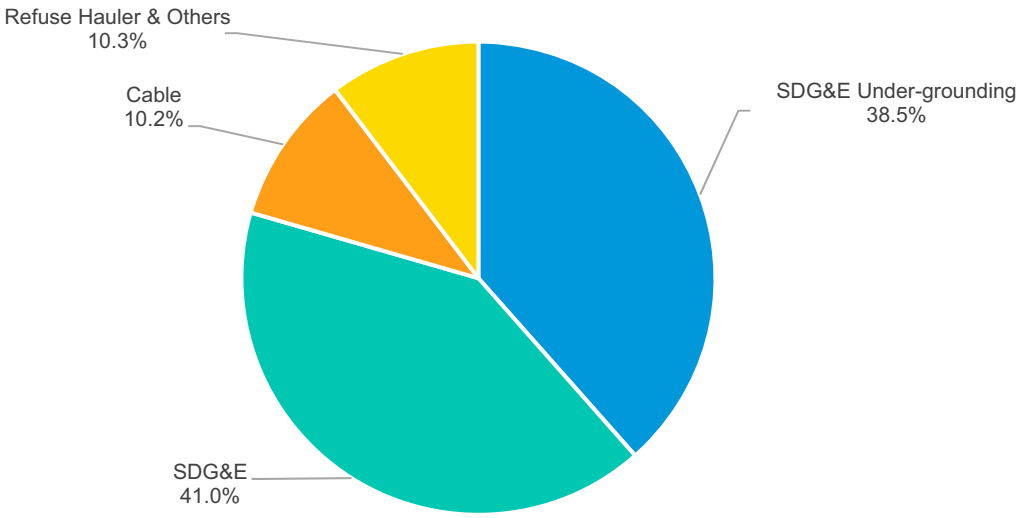
**CABLE COMPANIES.** The Fiscal Year 2019 Proposed Budget for cable franchise fee revenue of $15.8 million is based on the Fiscal Year 2018 year-end projection and assumes a negative 2.0 percent growth rate for Fiscal Year 2019. The projected growth rate is based on current market conditions and lower revenues from cable providers experienced over the past couple of years.

**REFUSE HAULERS AND OTHER FRANCHISES.** The Fiscal Year 2019 Proposed Budget for refuse hauler and other franchise fee revenues is $15.5 million and is based on the Fiscal Year 2018 year-end projection. The City anticipates $12.7 million from refuse collection fees, $1.6 million in revenue related to the Police Department vehicle tow program, $0.8 million in franchise fees from the EDCO and Sycamore Landfill facilities, and $0.4 million from other franchise fee sources.

# General Fund Revenues

**UNDERGROUNDING UTILITY FEE.** The Fiscal Year 2019 Proposed Budget for SDG&E undergrounding utility fee revenue of $59.7 million is based on the current Fiscal Year 2018 year-end revenue projection. This revenue is budgeted in the Underground Surcharge Fund.

**Figure 15: Franchise Fee Revenue Breakdown**




## Property Transfer Tax

### Background

Property transfer tax makes up 0.8 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects $1.10 per $1,000 of the sale price when any real property is sold. The City is credited $0.55 per $1,000 against the County's charge, giving both the County and City each $0.55 per $1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

**General Fund Revenues**
**$10.9 million**

**Percent of General Fund Revenues**
**0.8 percent**

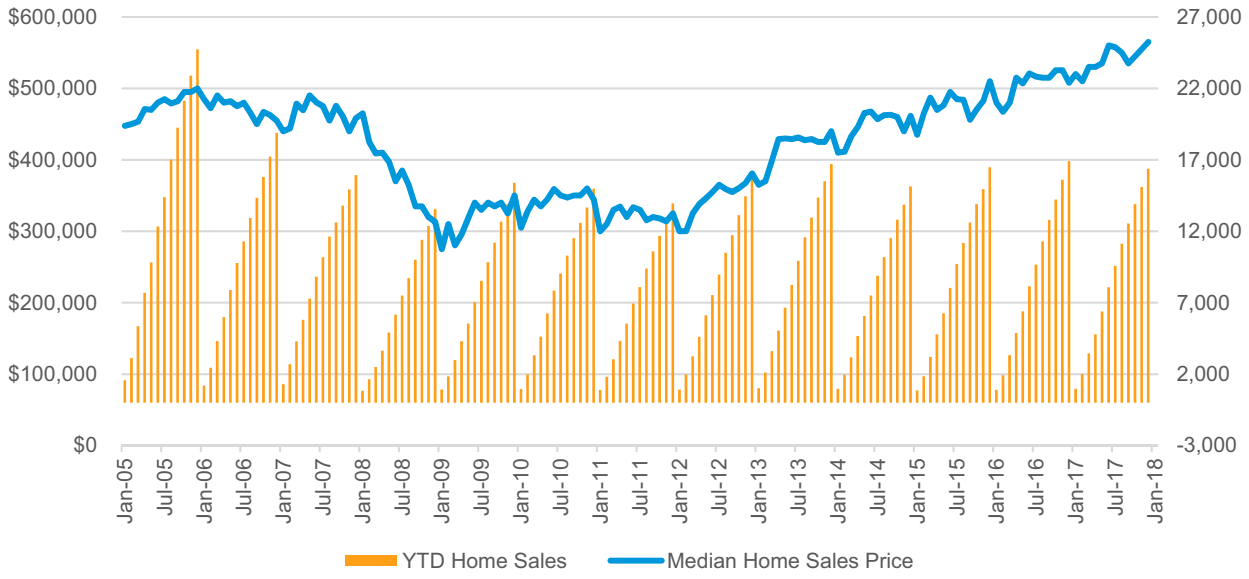
### Economic Trends

Unlike property tax revenue, property transfer tax revenue reflects changes to current economic conditions since it does not experience a time lag as with property tax. The economic factors that primarily affect property transfer tax revenue are home sales and prices. The citywide median home price an all-time high of $565,000 which is an increase of 11.2 percent from last December's median home price of $508,000. Home sales in San Diego during calender year 2017 totaled 16,372 which is a decrease of 3.1 percent of home sales totaling 16,897 during calender year 2016. In addition, foreclosure activity totals declined from 1,194 in calender year 2016 to 811 in calender year 2017, which is a 32.1 percent decrease. While the number of homes sold has decreased slightly, the overall volume of sales, along with increased prices will continue to provide growth in property transfer tax.

### Fiscal Year 2019 Proposed Budget

The Fiscal Year 2019 proposed property transfer tax budget of $10.9 million is based on Fiscal Year 2018 year-end projections and assumes a 4.0 percent growth rate. The positive growth rate is based on anticipated continued growth in median home prices projected to occur during Fiscal Year 2019.

**Figure 16: City of San Diego Home Sales**




Source: CoreLogic®

## Licenses and Permits

### Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits.

**General Fund Revenues**
**$25.3 million**

**Percent of General Fund Revenues**
**1.8 percent**

### Fiscal Year 2019 Proposed Budget

The Fiscal Year 2019 Proposed Budget for licenses and permits is $25.3 million or 1.8 percent of the General Fund revenue budget. This represents an increase of $3.6 million or 16.8 percent from the Fiscal Year 2018 Adopted Budget. The primary reason for the variance in revenue is an increase of $3.6 million in cannabis business tax. The City began collecting cannabis business tax began in January 2018, and therefore only six months of taxes were budgeted in Fiscal Year 2018. This increase represents the change to twelve months of cannabis business tax budgeted for Fiscal Year 2019.

# General Fund Revenues

## Fines, Forfeitures, and Penalties

### Background

**General Fund Revenues**
**$31.4 million**

**Percent of General Fund Revenues**
**2.2 percent**

The fines, forfeitures, and penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

### Fiscal Year 2019 Proposed Budget

The Fiscal Year 2019 Proposed Budget for fines, forfeitures, and penalties revenue is $31.4 million or 2.2 percent of the General Fund revenue budget. The Fiscal Year 2019 Proposed Budget is $0.5 million or 1.5 percent lower than the Fiscal Year 2018 Adopted Budget. The decrease for fines, forfeitures, and penalties is primarily due to a projected decrease in parking citation revenue.

## Revenue from Money and Property

### Rents and Concessions

**General Fund Revenues**
**$59.2 million**

**Percent of General Fund Revenues**
**4.1 percent**

The rents and concessions category includes revenue generated from Mission Bay Park, Balboa Park, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rentals and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for Midway/Frontier property and City Pueblo lands.

Per City Charter Section 55.2, the threshold amount of $20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 35.0 percent of revenues in excess of the threshold amount or $3.5 million, whichever is greater, with 65.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

### Fiscal Year 2019 Proposed Budget

The Fiscal Year 2019 Proposed Budget for rents and concessions revenue is $59.2 million or 4.1 percent of the General Fund revenue budget. This represents a $1.4 million or 2.4 percent increase from the Fiscal Year 2018 Adopted Budget.

The increase is attributed to a $0.6 million re-categorization of office space rent from Non-General Funds from the transfers in category to the rents and concessions category. Additionally, rents and concessions of city owned property is increasing by $1.9 million, however, this is offset by a $1.0 decrease in Mission Bay lease revenue primarily due to lower lease revenues from Sea World.

## Interest Earnings

### Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund

investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results. Interest earnings of the Fund are allocated to the participating City funds based on their pro rata share.

### Interest Earnings Outlook

The Federal Open Market Committee (FOMC) began raising the target range for the federal funds rate for the first time in nine years in December 2015 to a range of 0.25 to 0.50 percent. Subsequently, the FOMC raised the target range to 1.50 to 1.75 percent with increases in five of the last eleven meetings. The Committee notes in the March 21, 2018 press release that "The Committee expects that economic conditions will evolve in a manner that will warrant further gradual increases in the federal funds rate; the federal funds rate is likely to remain, for some time, below levels that are expected to prevail in the longer run."

### Fiscal Year 2019 Proposed Budget

The Fiscal Year 2019 Proposed Budget for interest earnings revenue is unchanged from the Fiscal Year 2018 Adopted Budget of $0.7 million.

## Revenue from Federal & Other Agencies

### Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

**General Fund Revenues**
**$5.5 million**

**Percent of**
**General Fund Revenues**
**0.4 percent**

### Fiscal Year 2019 Proposed Budget

The Fiscal Year 2019 Proposed Budget for revenue from federal and other agencies is $5.5 million or 0.4 percent of the General Fund revenue budget. This represents an approximate $1.0 million or 22.1 percent increase from the Fiscal Year 2018 Adopted Budget. The increase from the Fiscal Year 2018 Adopted Budget is primarily attributable to reimbursements for Fire-Rescue and Office of Homeland Security.

# General Fund Revenues

## Charges for Current Services

### Background

**General Fund Revenues**
**$159.3 million**

**Percent of**
**General Fund Revenues**
**11.1 percent**

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, City Comptroller, City Attorney, City Clerk, and Financial Management to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments. Transient Occupancy Tax (TOT) revenue is allocated to several departments for General Fund reimbursable expenditures for the safety and maintenance of visitor related facilities.

### Fiscal Year 2019 Proposed Budget

The Fiscal Year 2019 Proposed Budget for charges for current services revenue is $159.3 million or 11.1 percent of the General Fund revenue budget. This represents a net increase of $6.5 million or 4.3 percent increase from the Fiscal Year 2018 Adopted Budget. The Fire-Rescue Lifeguard Division and Police Department are anticipated to receive an increase of $4.9 million and $1.0 million, respectively in TOT revenues to support the safety and maintenance of visitor related facilities.

## Transfers In

### Background

**General FundRevenues**
**$91.9 million**

**Percent of**
**General Fund Revenues**
**6.4 percent**

The transfers in revenue category includes revenues received by the General Fund from other non-general funds such as the transient occupancy tax (TOT) 1.0 cent transfer, safety sales tax transfer, and gas tax revenue.

### Fiscal Year 2019 Proposed Budget

The Fiscal Year 2019 Proposed Budget for transfers in is $91.9 million or 6.4 percent of the General Fund revenue budget. This represents an approximate $25.9 million or 22.0 percent decrease from the Fiscal Year 2018 Adopted Budget.

The change is primarily attributed to the removal of prior year one-time transfers in, and the addition of new one-time transfers in for Fiscal Year 2019. The removal of one-time transfers in were as follow: Pension Stabilization Reserve Fund $16.0 million, Workers Compensation Reserve Fund $10.1 million, Stadium Operations Fund $8.5 million, Concourse Fund $1.5 million and various fund closures $0.3 million.

One-time transfers in for Fiscal Year 2019 include a transfer from the Compensated Absences Fund of $4.7 million representing the General Fund's portion of an overcharge to various departments of deferred compensation of overtime add-on pay. Additionally, a one-time transfer in of $3.4 million from the Fleet Replacement Fund representing surplus funds also increases the transfers in.

Increases in transfers in also includes $3.0 million in revenue from a restructure of personnel from the Stadium Fund to Public Works - General Services, $1.3 million in City Council 1-cent discretionary TOT from the TOT Fund, and $0.6 million in transfers in to Fire-Rescue from the Public

Safety Services and Fire EMS funds. These are offset by a redistribution of revenue from Parks and Recreation of $1.0 million and removal of one-time transfer in for Transportation and Storm Water Department in the amounts $0.7 million. Lastly, the reclassification of Development Services Department's rent for City Operations Building from transfers in to the rents and concessions category in the amount of $0.6 million completes the changes of transfers in.

## Other Revenue

**General Fund Revenues**
**$3.0 million**

**Percent of General Fund Revenues**
**0.2 percent**

### Fiscal Year 2019 Proposed Budget

Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damages to City property and other miscellaneous revenues. The Fiscal Year 2019 Proposed Budget for other revenue is $3.0 million or 0.2 percent of the General Fund revenue budget. This represents an approximate $1.5 million decrease from the Fiscal Year 2018 Adopted Budget primarily attributable to end of an ongoing donation to the Library.

## State of California Budget Impacts

On January 10, 2018, Governor Brown released the 2018-2019 Proposed Budget appropriating $190.3 billion, including $131.7 billion in the State's General Fund. The Governor's budget includes more than $4.5 billion in increasing the State's General Fund spending. Additionally, the 2018-2019 proposed budget will see a revenue growth of 4.6%, or $5.9 billion, due to the increase in the personal income tax revenue. In accordance with Proposition 2, which sets a goal of having 10 percent of tax revenues to save for the next recession, the budget proposal provides funding to achieve the 100 percent of the Rainy Day Fund target this fiscal year. Increases in revenues also provides for increases in constitutionally required spending on education per Proposition 98. The budget also allocates money toward infrastructure proposals, including $375 million for design and construction of trial courts and $135 million for correctional facilities. Also included in the proposed budget is $200 million for business tax credits intended to expand employment and investment within California. The City does not anticipate any negative impacts to the City's General Fund Revenues as a result of the State's Budget Proposal. The May Revision of the Governor's Proposed Budget will give more information on the impacts of cannabis taxes and SB-1 gas taxes.

## Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIIIB to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIIIB. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Tax Appropriations Limit was based on actual appropriations during the Fiscal Years 1978-79, and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIIIB. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

# General Fund Revenues

The Tax Appropriations Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds $100,000).

The San Diego City Council adopted a resolution in June 2017 that established the Tax Appropriations Limit for Fiscal Year 2018 at $2,640,584,949. Using the Fiscal Year 2018 Proposed Budget and Fiscal Year 2018 May Revision, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt, of which the City has none, and qualified capital outlays) were calculated to be $1.0 billion, which was $1.6 billion lower than the Gann Limit.

The Fiscal Year 2019 Gann Limit calculation will be presented to City Council in June 2018. Adjustment factors used for the computation are released by the California Department of Finance in late May 2018. Therefore, the Fiscal Year 2019 Gann Limit will not be established before the release of the Fiscal Year 2019 Proposed Budget.

FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

## General Fund Expenditures



# PROPOSED BUDGET

The City *of* SAN DIEGO

# General Fund Expenditures

The Fiscal Year 2019 Proposed Budget for General Fund expenditures is $1.45 billion, which represents an increase of $13.9 million or 1.0 percent from the Fiscal Year 2018 Adopted Budget. **Table 1** represents the expenditure change in the General Fund from Fiscal Year 2017 to Fiscal Year 2019.

**Table 1: General Fund Expenditure Summary Fiscal Years 2017 - 2019**

| | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| Total General Fund Budget | 1,320,631,691 | 1,433,823,658 | 1,447,704,207 |
| Percent Change from Previous Year | | 8.6% | 1.0% |

**Table 2: Fiscal Year 2019 General Fund Expenditures (in millions)**

| Expenditure Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget | FY 2018 - FY 2019 Change | Percent Change |
|---|---|---|---|---|---|
| **PERSONNEL** | | | | | |
| Personnel Cost | $ 536.4 | $ 547.1 | $ 581.6 | 34.6 | 6.3% |
| Fringe Benefits | 369.1 | 438.4 | 437.9 | (0.5) | (0.1%) |
| **PERSONNEL SUBTOTAL** | **905.5** | **985.4** | **1,019.5** | **34.1** | **3.5%** |
| **NON-PERSONNEL** | | | | | |
| Supplies | 37.2 | 34.7 | 30.2 | (4.5) | (12.9)% |
| Contracts | 240.3 | 244.6 | 236.8 | (7.7) | (3.2)% |
| Information Technology | 26.5 | 31.8 | 32.0 | 0.1 | 0.4% |
| Energy and Utilities | 42.2 | 43.4 | 49.0 | 5.6 | 12.8% |
| Other | 5.0 | 5.7 | 5.2 | (0.5) | (8.5)% |
| Transfers Out | 52.5 | 81.2 | 63.4 | (17.8) | (22.0)% |
| Capital Expenditures | 2.1 | 1.6 | 2.1 | 0.6 | 36.2% |
| Debt | 9.3 | 5.4 | 9.6 | 4.1 | 76.0% |
| **NON-PERSONNEL SUBTOTAL** | **415.1** | **448.4** | **428.2** | **(20.2)** | **(4.5)%** |
| **Total General Fund** | **$ 1,320.6** | **$ 1,433.8** | **$ 1,447.7** | **$ 13.9** | **1.0%** |

## Personnel Cost

The General Fund Fiscal Year 2019 Proposed Budget includes a total of $581.6 million for salaries and wages, which reflects a net increase of $34.6 million or 6.3 percent from the Fiscal Year 2018 Adopted Budget. This increase is primarily due to terms of the current Memoranda of Understanding (MOU) with the City's six Recognized Employee Organizations (REO). The current MOUs between the City and the Municipal Employees Association (MEA), International Association of Firefighters (Local 145), American Federation of State, County, and Municipal Employees (Local 127), Teamsters (Local 911) and the Deputy City Attorneys Association provide for a 3.3 percent general salary increase on July 1, 2018. The Fiscal Year 2019 Proposed Budget includes $12.3 million for the negotiated salary increases with these five REOs. Additionally, the City reached an agreement with San Diego Police Officers Association (POA) on October 18, 2017 which provides that effective July 1, 2018 POA members receive an 8.3 percent general salary increase, and on January 1, 2019

# General Fund Expenditures

POA members receive an additional 5.0 percent general salary increase. The Fiscal Year 2019 Proposed Budget includes $17.0 million in increased salaries for the members of POA. In addition to the agreed upon salary increases in the current MOUs between the City and its' six REOs, the Fiscal Year 2019 Proposed Budget includes an estimated $1.2 million in funding for anticipated special salary adjustments for select job classifications that are currently being negotiated and expected to be brought to the City Council for approval in April 2018.

The Fiscal Year 2019 Proposed Budget includes the addition of 124.86 FTE positions based on job classifications. The increase is primarily due to the addition of positions for staffing in the Emergency Command and Data Center, department support and oversight in the Fire-Rescue and Department of Finance, and litigation support in the Office of the City Attorney. Additionally, the Fiscal Year 2019 Proposed Budget includes the addition of 5.01 FTE positions based on job classification due to reorganizations from non-general funds. Offsetting the additional positions is a reduction of 61.06 FTE positions based on job classifications. These position changes are described in detail later in this section. In total the Fiscal Year 2019 Proposed Budget, General Fund positions increased by a net 68.81 FTE positions or 0.9 percent from the Fiscal Year 2018 Adopted Budget. **Table 3** shows the change in the number of budgeted positions in the General Fund over the last three fiscal years.

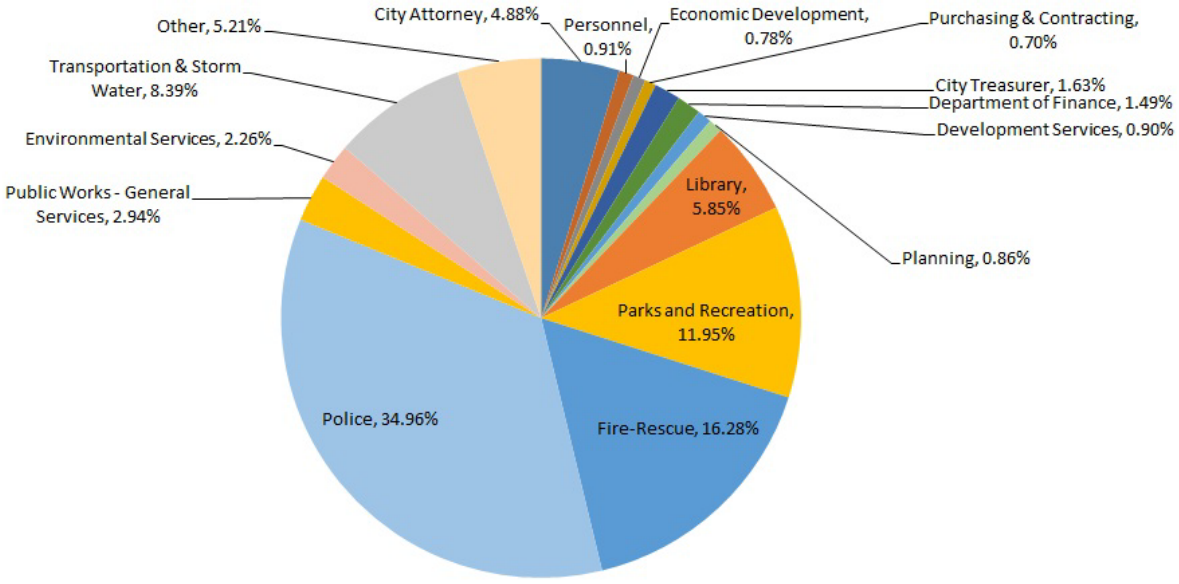
**Table 3: General Fund FTE Position Summary Fiscal Years 2017 - 2019**

| | FY 2017 Adopted Budget | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| Total General Fund Budgeted FTE Positions | 7,530.69 | 7,527.43 | 7,596.24 |
| Percent Change from Previous Year | | (0.0)% | 0.9% |

Further details on position changes in the General Fund are reflected in Attachment A - Fiscal Year 2019 Changes in Full-time Equivalent (FTE) Positions in the Appendix A.

**Figure 1** summarizes the Fiscal Year 2019 Proposed General Fund FTE positions by department. Only those departments with over 50.00 FTE budgeted positions are displayed. All other General Fund departments are combined under the Other category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

**Figure 1: Fiscal Year 2019 Proposed General Fund FTE Positions by Department**




**Note:** The Other category includes: City Auditor, City Clerk, City Council, Communications, Debt Management, Ethics Commission, Government Affairs, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Boards & Commissions, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Purchasing & Contracting, Real Estate Assets.

As displayed in **Figure 1** above, the Police Department and the Fire-Rescue Department account for approximately 51.3 percent of the total budgeted positions in the General Fund for Fiscal Year 2019.

## Fringe Benefits

The General Fund Fiscal Year 2019 Proposed Budget includes fringe benefit expenditures totaling $437.9 million, which reflects a net decrease of $0.5 million or 0.1 percent from the Fiscal Year 2018 Adopted Budget. This net decrease is primarily due to adjustments in the following fringe benefits:

- $2.6 million decrease in flexible benefit allotments for sworn police officers who have eight or more years of service as outlined in the labor agreement between the City and San Diego Police Officer Association. Per the agreement, flexible benefit allotments for Fiscal Year 2019 is $9,317, a decrease from the Fiscal Year 2019 amount of $11,400;
- $2.6 million decrease in Workers' Compensation primarily due to the use of excess workers' compensation reserves;

Offsetting these decreases are increases in the following fringe benefits:

- $2.6 million in Retirement ADC due to the increase in eligible employees allocated to the General Fund;
- $0.9 million in Supplemental Pension Savings Plan due to the increase in Post Prop B employees.

**Table 4** shows the change in fringe benefits in the General Fund from the Fiscal Year 2019 Proposed Budget by fringe type.

**Table 4: Fiscal Year 2019 General Fund Fringe Benefits by Fringe Type**

| Fringe Type | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget | FY 2017 - FY 2018 Change | Percent Change |
|---|---|---|---|---|---|
| **Fixed** | | | | | |
| Long-Term Disability | $ 1,169,585 | $ - | $ - | $ - | 0.0% |
| Retiree Health/Other Post-Employment Benefits | 39,025,318 | 40,894,411 | 41,658,203 | 763,792 | 1.9% |
| Retirement ADC[1] | 185,542,970 | 236,395,172 | 238,972,928 | 2,577,756 | 1.1% |
| Risk Management Administration | 6,800,142 | 6,889,539 | 7,161,630 | 272,091 | 3.9% |
| Unemployment Insurance | 819,063 | 812,473 | 809,170 | (3,303) | (0.4)% |
| Workers' Compensation | 23,240,020 | 22,351,788 | 19,717,345 | (2,634,443) | (11.8)% |
| **Fixed Subtotal** | **256,597,098** | **307,343,383** | **308,319,276** | **975,893** | **0.3%** |
| **Variable** | | | | | |
| Employee Offset Savings | 6,576,745 | 6,028,253 | 6,020,373 | (7,880) | (0.1)% |
| Flexible Benefits | 77,877,146 | 96,617,481 | 94,087,843 | (2,529,638) | (2.6)% |
| Medicare | 7,908,632 | 7,100,854 | 7,039,247 | (61,607) | (0.9)% |
| Retiree Medical Trust | 795,972 | 785,761 | 856,879 | 71,118 | 9.1% |
| Retirement 401 Plan | 219,804 | 212,743 | 218,996 | 6,253 | 2.9% |
| Retirement DROP | 1,765,120 | 1,786,545 | 1,855,934 | 69,389 | 3.9% |
| Supplemental Pension Savings Plan | 17,338,229 | 18,490,685 | 19,453,319 | 962,634 | 5.2% |
| **Variable Subtotal** | **112,481,648** | **131,022,322** | **129,532,591** | **(1,489,731)** | **(1.,)%** |
| **Fringe Benefits** | **$ 363,045,234** | **$ 438,365,705** | **$ 437,851,867** | **$ (513,838)** | **(0.1)%** |

[1] Based on actuarial valuation prepared for SDCERS by Cheiron as of June 30, 2017

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

## Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials, among others. The Supplies category for the Fiscal Year 2019 Proposed Budget totals $30.2 million, a decrease of $4.5 million or a 12.9 percent from the Fiscal Year 2018 Adopted Budget. This net decrease is attributed to the removal of one-time additions in the Supplies category in the amount of $5.5 million included in the Fiscal Year 2018 Adopted Budget. This amount is primarily offset by the following additions:

- $470,925 for uniform allowances budgeted on a zero-based approach and $241,500 in the Fire-Rescue Department for the replacement of structural personal protective equipment;
- $150,000 in the Transportation & Storm Water Department for supplies to repair storm water drain pipes; and

- $90,748 in the Fire-Rescue Department for supplies associated with the expansion of the one Fire Academy to thirty-six recruits.

### Contracts

The Contracts category includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, and other contractual expenses. The Contracts category for the Fiscal Year 2019 Proposed Budget totals $236.8 million, a decrease of $7.7 million or 3.2 percent from the Fiscal Year 2018 Adopted Budget. This net decrease is primarily due to the following adjustments:

- Reduction of $1.5 million in the Citywide Program Expenditures Department for public liability insurance premiums;
- Reduction of $600,000 in the Environmental Services Department associated with the continuation of the $2 per ton tipping fee discount to City forces for loads disposed at the Miramar Landfill; and
- Removal of one-time additions in the Contracts category in the amount of $13.6 million included in the Fiscal Year 2018 Adopted budget.

This amount is offset by the following additions:

- $2.8 million in the Citywide Program Expenditures Department for services at three Bridge Shelter locations: Father Joe's, Veteran's Village, and 16$^{th}$ and Newton;
- $2.5 million in the Environmental Services Department in support of Clean SD Initiatives including $1.3 million for sidewalk sanitation services and $1.2 million for waste abatement services (For additional information on the Clean SD Initiative refer to the Citywide Budget Overview Section of this Volume);
- $2.1 million in the Real Estate Assets Department related to office improvement and relocation costs for the 101 Ash Street building; and
- $862,160 in the Parks and Recreation Department for eight portable restrooms and associated maintenance and security in the Downtown area.

### Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2019 Proposed Budget totals $32.0 million, an increase of $139,741 or 0.4 percent from the Fiscal Year 2018 Adopted Budget. The primary reason for this increase is due to minor increases in IT expenses citywide.

### Energy and Utilities

The Energy and Utilities category includes the cost for electricity, fuel, gas, and other energy utility and energy expenses. The Energy and Utilities category for the Fiscal Year 2019 Proposed Budget totals $49.0 million, an increase of $5.6 million or 12.8 percent from the Fiscal Year 2018 Adopted Budget. This net increase is primarily due to anticipated rate and consumption increases in water and fuel.

### Other

The Other category includes miscellaneous expenditures that do not fall under one of the other expenditure categories. The Fiscal Year 2019 Proposed Budget for the Other category totals $5.2 million, a decrease of $479,473 or 8.5 percent from the Fiscal Year 2018 Adopted Budget. This net

decrease is primarily due to a removal of one-time expenditures budgeted in Fiscal Year 2018 of $520,000 in the Fire Rescue Department associated with the replacement of self-contained breathing apparatus (SCBA) equipment.

### Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the allocation of funds to City reserves and transfers of funding for annual debt service payments for outstanding bonds. The Transfers Out category for the Fiscal Year 2019 Proposed Budget totals $63.4 million, a decrease of $17.8 million or 22.0 percent from the Fiscal Year 2018 Adopted Budget. This decrease is primarily due to the removal of one-time expenditures budgeted in Fiscal Year 2018 of $40.3 million for contributions to the Infrastructure Fund, General Fund Reserve, Public Liability Reserve, and Public Utilities Department for the Low Flow Diversion Program. This decrease is offset by the following additions:

- $16.2 million related to the contribution to the Infrastructure Fund per Charter Section 77.1;
- $3.6 million to replenish the Pension Payment Stabilization Reserve; and
- $3.6 million related to the General Fund deferred capital bond debt service expenses.

### Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2019 Proposed Budget totals $2.1 million, an increase of $557,680 or 36.2 percent from the Fiscal Year 2018 Adopted Budget. This net increase is due to the following adjustments:

- $290,000 in the Environmental Services Department for vehicle and equipment purchases to support waste abatement services related to the Clean SD Initiative; and
- $256,000 in the Fire-Rescue Department for vessel replacements in support of Lifeguard operations.

### Debt

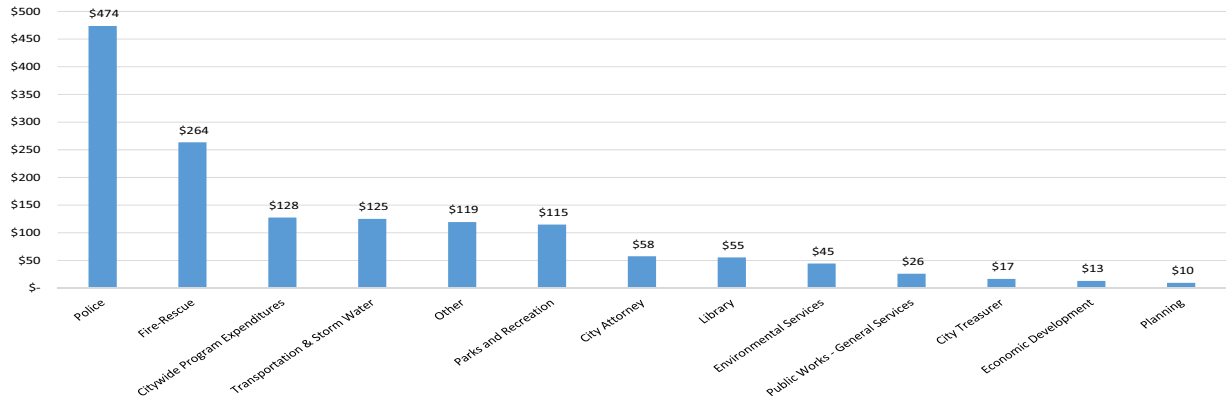
The Debt category for the Fiscal Year 2019 Proposed Budget totals $9.6 million, an increase of $4.1 or 76.0 percent from the Fiscal Year 2018 Adopted Budget. This net increase is primarily due to the following adjustments:

- $2.3 million in the Transportation & Storm Water Department for debt service payments related to the Intelligent Cities Lighting Project to retrofit City-owned outdoor lighting;
- $1.3 million in the Fire-Rescue Department for debt service payments related to the procurement of a Sikorsky S-70i Firehawk helicopter; and
- $212,500 in the Performance & Analytics Department for debt service payments in support of the 311 Get It Done Customer Experience Program.

## General Fund Departments

**Figure 2** summarizes the Fiscal Year 2019 Proposed General Fund budgeted expenses by department. Only those departments with a total General Fund expenditure budget of over $10.0 million are displayed. All other General Fund departments are combined in the Other category. For a complete review of expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

**Figure 3: Fiscal Year 2019 Proposed General Fund Expenditures by Department (in millions)**




**Note:** The Other category includes: Boards and Commissions, City Auditor, City Clerk, City Council, Communications, Debt Management, Department of Finance, Department of Information Technology, Development Services, Ethics Commission, Government Affairs, Human Resources, Infrastructure/Public Works, Internal Operations, Neighborhood Services, Office of Homeland Security, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Office of Sustainability, Performance & Analytics, Personnel, Public Utilities, Public Works - Contracting, Purchasing & Contracting, and Real Estate Assets.

## Significant Budget Adjustments

The following is a summary of critical strategic expenditures and budget reduction proposals included in the Fiscal Year 2019 Proposed Budget. After incorporating all adjustments, the Fiscal Year 2019 Proposed Budget adheres to the City's Budget Policy, maintaining a structurally balanced budget, where ongoing expenditures are supported by ongoing revenues.

## Critical Strategic Expenditures

### City Attorney

#### Support for the Family Justice Center

This adjustment includes the addition of 4.00 FTE positions and expenditures of $504,127 in the Office of the City Attorney to support the Family Justice Center. The Family Justice Center will be transferred from the Police Department to the Office of the City Attorney while continuing to function as a multi-agency, multi-disciplinary center designed to provide comprehensive and coordinated services to victims of domestic violence and their children, as well as to victims of other forms of family violence.

#### Deputy City Attorney – Civil Division

This adjustment includes the addition of 1.00 Deputy City Attorney-Unrepresented and expenditures of $183,250 in the Office of the City Attorney in the Civil Division to support the Public Services & Public Safety Section. This Section provides legal services to various City departments, including the Police Department, Fire-Rescue Department, and Office of Homeland Security.

#### Deputy City Attorney – Criminal Division

This adjustment includes the addition of 1.00 Deputy City Attorney and expenditures of $148,446 in the Criminal Division to support the Domestic Violence and Sex Crimes Unit. This position will work with and represent the Police Department when petitioning the Superior Court of San Diego for

Temporary and Permanent Gun Violence Restraining Orders. The position will also expand training and outreach to the community and law enforcement for dealing with elder abuse, and elders with various mental health concerns including Alzheimer's disease and other types of dementia.

**Deputy City Attorney – Civil Litigation Division**
This adjustment includes the addition of 1.00 Deputy City Attorney and expenditures of $146,021 to support the City in civil lawsuits.

**Assistant for Community Outreach**
This adjustment includes the addition of 1.00 Assistant for Community Outreach and expenditures of $123,109 in the Office of the City Attorney to support community outreach and external communications.

## City Council

**Consulting Services for Select Committee on Homelessness**
This adjustment includes the addition of $38,000 in one-time non-personnel expenditures in Council Administration for consulting services for the Select Committee on Homelessness.

## City Treasurer

**Cannabis Business Tax Collection**
This adjustment includes the addition of 1.00 Accountant 4, 2.00 Administrative Aide 2s, expenditures of $432,837, and revenue of $250,000 in the Office of the City Treasurer to support the administration and revenue audit functions of Cannabis Business Tax collection.

**Lease and Franchise Audit Support**
This adjustment includes the addition of 2.00 Accountant 3s, expenditures of $210,096, and revenue of $206,764 in the Office of the City Treasurer for revenue audit support. These positions will provide revenue audit support to ensure compliance with current lease and franchise agreements of City owned property.

**Repurpose of Unclassified Positions**
This adjustment includes the repurpose of unclassified positions, including 1.00 Deputy Director to Assistant Director, 2.00 Fiscal Operations Managers to Deputy Directors, and 1.00 Principal Accountant to Fiscal Operations Manager in the Office of the City Treasurer. These position adjustments will better align the position classifications with the needs of the Department.

## Citywide Program Expenditures

**Commission for Arts and Culture Allocation**
This adjustment includes the addition of $3.9 million in one-time non-personnel expenditures for a transfer to the Transient Occupancy Tax Fund for the Commission for Arts and Culture Allocation in support of Arts, Culture, and Community Festivals Programming.

**Pension Payment Stabilization Reserve**
This adjustment includes the addition of $3.6 million in one-time non-personnel expenditures for the planned replenishment of the Pension Payment Stabilization Reserve Fund over the course of the next five fiscal years. The Fiscal Year 2018 Adopted Budget included the use of the Pension

Payment Stabilization Reserve Fund to offset a significant increase to the City's Actuarially Determined Contribution pension payment.

**Bridge Shelters**
This adjustment includes the addition of $2.8 million in non-personnel expenditures for various services at three Bridge Shelter locations: Father Joe's, Veteran's Village and 16th and Newton. For additional information on Homelessness Programs and Services please refer to the Citywide Budget Overview Section of this Volume.

**General Fund Contributions to CIP**
This adjustment includes the addition of $1.2 million in one-time non-personnel expenditures for contributions to the Capital Improvements Program (CIP) for technology projects determined to result in a capital asset. For additional information on these projects please refer to Volume III: Capital Improvements Program.

**Salary Adjustments**
The Fiscal Year 2019 Proposed Budget includes an estimate of $1.2 million for anticipated special salary adjustments to select job classifications that is currently being negotiated and anticipated to be brought to the City Council for approval in April 2018.

**General Fund Reserve**
This adjustment includes the addition of $554,424 in one-time non-personnel expenditures to maintain the pre-funded policy target level of 15.25 percent obtained in Fiscal Year 2018. The Fiscal Year 2018 Adopted Budget included additional funding to obtain the Fiscal Year 2019 policy target one year ahead of schedule.

**Office Relocation from 1010 2nd Avenue**
This adjustment includes the addition of $450,000 in one-time non-personnel expenditures for costs related to the unanticipated relocation of City staff formerly located at 1010 2nd Avenue (Executive Complex building).

**Assessments to Public Property**
This adjustment includes the addition of $178,093 in non-personnel expenditures for assessments levied by Maintenance Assessment Districts (MADs) and Business Improvement Districts (BIDs) on properties that are owned by the City.

## Debt Management

**Otay Mesa Enhanced Infrastructure Financing District**
This adjustment includes the addition of $20,000 in one-time non-personnel expenditures in the Debt Management Department for general election ballot costs in support of the formation of the Otay Mesa Enhanced Infrastructure Financing District (EIFD).

**Debt Issuance Reporting Fees**
This adjustment includes the addition of $15,000 in non-personnel expenditures in the Debt Management Department associated with reporting fees for new debt issuances. This addition is expected to allow the City to maintain compliance with California Debt and Investment Advisory Committee reporting requirements.

## Economic Development

### Homeless Safe Parking Program

This adjustment includes the addition of $308,000 in the Economic Development Department to support the homeless safe parking program operated by Jewish Family Services of San Diego. This additional funding will provide homeless individuals designated parking lots to safely park their vehicles overnight.

### Housing Navigation Center

This adjustment includes the addition of $300,000 in non-personnel expenditures in the Economic Development Department associated with a contribution to the San Diego Housing Commission for the Housing Navigation Center. This addition is expected to provide a wide variety of support services to assist homeless individuals with permanent housing solutions.

### San Diego Misdemeanants At-Risk Track (SMART) Program

This adjustment includes the addition of $40,000 in one-time non-personnel expenditures in the Economic Development Department in support of the SMART Program. This addition will provide homeless individuals with low-level misdemeanor offenses, with housing, case management, job training and other supportive services required to end the cycle of homelessness.

## Environmental Services

### Clean SD Initiative

This adjustment includes the addition of 16.00 FTE positions and expenditures of $4.2 million in the Environmental Services Department. This addition will provide further support to the Mayor's Clean SD Initiative. For additional information on the Clean SD Initiative, please to the Citywide Budget Overview Section of this Volume.

### Refuse Disposal

This adjustment includes the addition of $150,000 in non-personnel expenditures in the Environmental Services Department related to increases in refuse disposal costs for General Fund Departments.

### Mission Beach Summer Trash Collection

This adjustment includes the addition of $70,000 in one-time non-personnel expenditures in the Environmental Services Department for waste collection in Mission Beach. This funding will increase services from one collection to two collections per week due to increased activity in the summer months.

### Get It Done Service Request Support

This adjustment includes the addition of 1.00 Public Information Clerk and expenditures of $55,080 in the Environmental Services Department. This addition will support an increase in service requests related to the Get It Done application and will allow the Department to respond to over 100 more service transactions per day.

## Fire-Rescue

### Fire-Rescue Zero-Based Overtime Budget

This adjustment includes the addition of $5.9 million in personnel expenditures to align with historical overtime expenditure levels. For additional information please refer to Appendix B of this Volume.

### Emergency Command and Data Center Staffing

This adjustment includes the addition of 8.00 Fire Dispatchers and 1.00 Fire Battalion Chief and expenditures of $811,871 in the Fire-Rescue Department to support constant staffing in the Emergency Command and Data Center (ECDC). This addition is expected to fully staff the ECDC with standard scheduling, provide sufficient second level supervision of dispatch and command operations, reduce mandatory and scheduled overtime expenditures, and increase call taking performance during peak hours. The ECDC is staffed 24 hours a day, 7 days a week, and is responsible for all medical, fire, and rescue operations in the City of San Diego and is also contracted to dispatch for the cities of Poway, Chula Vista, Imperial Beach, and National City.

### Vessel Replacements

This adjustment includes the addition of $256,000 in the Fire-Rescue Department for one-time non-personnel expenditures to replace two specially designed watercraft vessels. The replacement of these vessels is required due to the end of the serviceable life of the Department's current vessels. Lifeguard staff use specially designed vessels to perform patrol, rescue and enforcement functions.

### Expansion of Fire Academy Participants

This adjustment includes the addition of $242,450 in the Fire Rescue Department to provide additional funding for one fire academy by increasing the academy class size to thirty-six recruits. This addition is expected to help maintain full staffing in the Fire-Rescue Department.

### Personal Protective Equipment

This adjustment includes the addition of $241,500 in one-time non-personnel expenditures in the Fire-Rescue Department for the replacement of structural personal protective equipment (PPE). This is the second year of a planned three-year replacement program.

### Addition of Program Manager

This adjustment includes the addition of 1.00 Program Manager and expenditures of $119,925 in the Fire-Rescue Department to support emergency medical services provided to the San Diego County Regional Airport Authority (SDCRAA). This fully reimbursed position is expected to oversee City staff and operations in support of the Aircraft Rescue & Fire Fighting Services (ARFF) contract with the SDCRAA.

## Government Affairs

### Department Director

This adjustment includes the repurpose of 1.00 Mayor Representative 2 to a Department Director in the newly created Government Affairs Department to oversee operations.

**Grants Management Program Coordinator**
This adjustment includes the addition of 1.00 Program Coordinator and expenditures of $132,332 in the Government Affairs Department in support of grants management.

## Library

**New Library Branches**
This adjustment includes the addition of 3.37 FTE positions and expenditures of $324,299 in the Library Department to support the opening of the Mission Hills Branch Library and the San Ysidro Branch Library. This addition will support the opening of the new, larger branch libraries and will provide enhanced technology and additional materials to the local communities.

**Janitorial Services at Central Library**
This adjustment includes the addition of $129,744 in non-personnel expenditures in the Library Department for janitorial services at the Central Library. This addition will fund an increase in janitorial services to provide the Central Library with more frequent cleanings to ensure a safe and sterile environment for patrons and staff.

**Self-Service Kiosks**
This adjustment includes the addition of $20,000 in non-personnel expenditures in the Library Department for implementation of a cashless payment solution. This addition will provide library patrons with new payment options and supports the Department's goal of increasing cashless transactions.

## Office of Boards & Commissions

**Addition of Associate Management Analyst**
This adjustment includes the addition of 1.00 Associate Management Analyst and expenditures of $81,016 to support the Office of Boards & Commissions to provide administrative and analytical support. The addition of this position is offset by a reduction of an Associate Management Analyst in the Office of the Assistant Chief Operating Officer.

## Office of Homeland Security

**Homeland Security Programs**
This adjustment includes the addition of 2.00 Program Coordinators and expenditures of $242,270 in the Office of Homeland Security to support the Countering Violent Extremism (CVE) Task Force and to coordinate the Urban Area Security Initiative (UASI) regional training program.

## Office of the Chief Operating Officer

**Chief of Civic Initiatives**
This adjustment includes the addition of 1.00 Deputy Chief Operating Officer and expenditures of $239,634 in the Office of the Chief Operating Officer to oversee major civic projects and initiatives. The Chief of Civic Initiatives will oversee the proposed Convention Center expansion, potential redevelopment projects, and the ongoing efforts related to homelessness.

## Parks and Recreation

### New Parks Support

This adjustment includes the addition of 7.50 Grounds Maintenance Worker 2s, 1.00 Recreation Center Director 3, 1.00 Assistant Recreation Center Director, 1.00 Recreation Leader 1 - hourly and expenditures of $1,227,716 in the Parks and Recreation Department to support the maintenance and operations of the following new parks and joint use facilities anticipated to open during Fiscal Year 2019: Encanto Elementary, Pacific Highlands Ranch, Hawk Pocket Park, Holmes Elementary, Linda Vista Elementary, Marvin Elementary School, Pacific Trails Middle School, Horton Elementary, Paradise Hills Elementary, and Torrey Meadows Park.

### Downtown Portable Restrooms

This adjustment includes the addition of $898,160 in non-personnel expenditures in the Parks and Recreation Department associated with portable restroom services. This addition is expected to support eight portable restrooms across the Downtown area.

### Recreation Center Fund Support

This adjustment includes the addition of 1.00 Account Clerk, 1.00 Program Manager, 1.00 Senior Management Analyst and expenditures of $290,605 in the Parks and Recreation Department to provide administrative support to the newly created Recreation Center funds.

### Senior Park Ranger – San Diego River

This adjustment includes the addition of 1.00 Senior Park Ranger and expenditures of $133,236 in the Parks and Recreation Department. This position is expected to manage operations and various projects along the San Diego River within City limits and is partially offset with supporting revenue from the Public Utilities Department.

### Murphy Canyon Road Training Facility Pool Maintenance

This adjustment includes the addition of 1.00 Aquatic Technician 2 and expenditures of $122,037 in the Parks and Recreation Department to support the maintenance and operation of the pool located at the Murphy Canyon Road Training Facility.

### Transit Station Facilities Staff

This adjustment includes the addition of 1.00 Grounds Maintenance Supervisor and 1.00 Grounds Maintenance Worker 2 and expenditures of $119,281 in the Parks and Recreation Department to support maintenance and operations at the Virginia Avenue, El Cajon Boulevard and University Avenue Transit Station facilities.

### Brush Management Services

This adjustment includes the addition of $72,847 in non-personnel expenditures in the Parks and Recreation Department to support a contractual increase for brush management services.

**Handwashing Stations**
This adjustment includes the addition of $50,808 in non-personnel expenditures in the Parks and Recreation Department associated with handwashing stations. This addition is expected to support 11 handwashing stations throughout the City of San Diego.

**Civic Center Security Services**
This adjustment includes the addition of $50,000 in non-personnel expenditures in the Parks and Recreation Department for security services at the Civic Center public restroom.

**User Fee Study Consultant**
This adjustment includes the addition of $50,000 in one-time non-personnel expenditures in the Parks and Recreation Department for a consultant to perform a cost of service study related to the Department's user fees.

**Expansion of Restroom Hours at Balboa Park**
This adjustment includes the addition of 1.50 Grounds Maintenance Worker 1 – Hourly and expenditure of $46,920in the Parks and Recreation Department to support 24-hour maintenance of restrooms at Balboa Park.

**MADs – Administrative and Maintenance Support**
This adjustment includes the addition of $20,043 in non-personnel expenditures in the Parks and Recreation Department associated with Maintenance Assessment Districts (MADs) administrative costs and an increase in the State-mandated funding contribution for City parks managed by MADs.

**Summer Movies in the Park Program**
This adjustment includes the addition of $15,000 in non-personnel expenditures in the Parks and Recreation Department. This addition is fully supported by the Corporate Partnership Agreement with Sharp Healthcare for the Summer Movies in the Park Program.

**Joint-Use Facilities Security Services**
This adjustment includes the addition of $14,000 in non-personnel expenditures in the Parks and Recreation Department for security services at Gage Elementary and Creative and Performing Media Arts joint-use facilities.

## Performance & Analytics

**311 Get It Done Customer Experience Program**
This adjustment includes the addition of 1.00 Program Coordinator and expenditures of $126,667 in the Performance & Analytics Department to support the 311 Get It Done Customer Experience Program. This position will provide support to departments and the public on complex and critical incidents reported in the 311 Get It Done Customer Experience Program.

## Planning

### Mixed Income Housing Density Bonus Program

This adjustment includes the addition of $250,000 in one-time non-personnel expenditures in the Planning Department for contractual expenditures related to the preparation of an ordinance and environmental impact report for a proposed Mixed Income Housing Density Bonus Program. The proposed Mixed Income Housing Density Bonus Program is designed to promote the development of housing for first-time homebuyers.

## Police

### Police Zero-Based Overtime Budget

This adjustment includes the addition of $5.0 million in personnel expenditures to align with historical overtime expenditure levels. For additional information please refer to Appendix B of this Volume.

### Civilian Supplemental Positions

This adjustment includes the addition of 13.00 FTE supplemental civilian positions and expenditures of $981,132 to support Police Department operations in the Communications and Special Events units. This addition is expected to increase officer availability to address crime and proactively contribute to public safety.

### Towing Services

This adjustment includes the addition of $500,000 in non-personnel expenditures in the Police Department associated with a projected increase in towing service activity. This addition is expected to be offset with a projected increase in revenue as a result of additional tows being authorized by Patrol Officers.

### Neighborhood Policing Administration

This adjustment includes the addition of 1.00 Police Captain and 1.00 Supervising Management Analyst and expenditures of $394,695 to the new Neighborhood Policing Administration division. This addition is expected to provide management level oversight, coordination of services, and analytical support for Police-related quality of life issues throughout the City.

## Public Utilities

### Waste Pumping Contract

This adjustment includes the addition of $100,417 in non-personnel expenditures in the Public Utilities Department associated with a contract for restroom waste pumping at six City reservoirs.

### San Dieguito Joint Powers Authority

This adjustment includes the addition of $16,000 in non-personnel expenditures in the Public Utilities Department to support the San Dieguito River Park Joint Powers Authority (JPA) member agency contribution. This addition is expected to support the agency responsible for creating natural open park space in the San Dieguito River Valley.

## Purchasing & Contracting

### Administrative Appeals and Hearing Program Expansion

This adjustment includes the addition of 1.00 Program Manager and expenditures of $147,312 in the Purchasing and Contracting Department to support the expansion of the Administrative Appeals Hearing Program. This addition is expected to allow the Department to conduct various types of administrative hearings quickly and efficiently.

## Real Estate Assets

### Relocation to 101 Ash Street

This adjustment includes the addition of one-time non-personnel expenditures of $2.1 million for the relocation of various departments into the 101 Ash Street building.

### Civic Theatre Maintenance

This adjustment includes the addition of $75,000 in one-time non-personnel expenditures for the repair of a main switch and circuit breakers at the San Diego Civic Theatre. This addition is expected to fulfill the City's contractual obligation for maintenance at this facility.

## Transportation & Storm Water

### TSW Zero-Based Overtime Budget

This adjustment includes the addition of $1.8 million in personnel expenditures to align with historical overtime expenditure levels. For additional information please refer to Appendix B of this Volume.

### Pipe Repair Crew

This adjustment includes the addition of 9.00 FTE positions and expenditures of $872,713 in the Transportation & Storm Water Department to support the pipe repair team. This addition is expected to provide full staffing of the pipe repair team and the completion of currently needed repairs within ten years.

### Regional Water Quality Control Board Penalty and Supplemental Environmental Projects

This adjustment includes the addition of $501,166 in non-personnel expenditures associated with a Regional Water Quality Control Board penalty and Supplemental Environmental Projects (SEPs). The SEPs scheduled to take place in Fiscal Year 2019 will be partially reimbursed by the Development Services and Public Works Departments.

### Sidewalk Repair and Replacement Engineers

This adjustment includes the addition of 2.00 Assistant Civil Engineer and expenditures of $198,028 to support sidewalk repair and replacement contract management. This addition will help address the backlog of sidewalk repair and replacements.

### Clean SD Initiative

This adjustment includes the addition of $150,000 in personnel and non-personnel expenditures for street sweeping and parking enforcement activities in support of the Clean San Diego initiative. For additional information on the Clean SD Initiative, please refer to the Citywide Budget Overview Section of this Volume.

**Trench Restoration Support**
This adjustment includes the addition of 1.00 Public Works Superintendent and expenditures of $116,663 in the Transportation & Storm Water Department. This addition is expected to be fully reimbursable through a service level agreement with the Public Utilities Department, and will provide enhanced oversight of the Trench Restoration section while allowing the current supervisor to refocus on street and sidewalk repair.

**Transportation and Engineering Operation (TEO) Programs**
This adjustment includes the addition of 1.00 Program Manager and expenditures of $58,030 to support the Bike Share Program, Vision Zero Program, Climate Action Plan, Downtown Mobility Plan, and Capital Improvement Projects. This addition is expected to meet the Department's programmatic objectives, allow coordination with other City departments to ensure resolution of safety issues, assist with future policy and strategy planning, and provide supervision to four sections within the TEO Division.

**Storm Water Compliance Planning**
The adjustment includes the addition of 1.00 Program Manager and expenditures of $57,691 to support long-range storm water compliance planning and related long-range storm drain system planning and asset management functions. This addition is expected to significantly increase the scope and magnitude of the storm water compliance obligations issued to the City by the San Diego Regional Water Quality Control Board, along with the identification of ongoing and deferred storm drain maintenance needs.

## Budget Reduction Proposals

In order to balance the General Fund, a total of $14.1 million of ongoing operating expenditure reductions were included in the Fiscal Year 2019 Proposed Budget.

### City Clerk

**Reduction of Non-Personnel Expenditures**
This adjustment includes the reduction of $14,000 in non-personnel expenditures in the Office of the City Clerk associated with anticipated savings related to travel and training expenses, printing services and supplies, and other miscellaneous expenses.

### City Treasurer

**Business Tax and Treasury Accounting Support**
This adjustment includes the reduction of 0.35 Administrative Aide 2-Hourly and 0.35 Account Clerk-Hourly and expenditures of $29,824 in the Office of the City Treasurer associated with the Business Tax and Treasury Accounting sections. This reduction is expected to require existing staff to absorb duties currently performed by these positions.

**Miscellaneous Contractual Services**
This adjustment includes the reduction of $60,000 in non-personnel expenditures in the Office of the City Treasurer related to banking services and administrative appeal hearing services. This reduction is based on historical savings and is not expected to impact service levels.

# General Fund Expenditures

## Communications

### Reduction of Public Information Officer

This adjustment includes the reduction of 1.00 Public Information Officer and expenditures of $70,276 in the Communications Department in support of public information services to General Fund departments.

## Citywide Program Expenditures

### Public Liability Insurance Premiums

This adjustment includes the reduction of $1.5 million in non-personnel expenditures due to a reduction in annual insurance premiums that support public liability claims against the City.

## Debt Management

### Reduction of Program Coordinator

This adjustment includes the reduction of 1.00 Program Coordinator and expenditures of $103,319 in the Debt Management Department associated with debt issuance and post-issuance administration. This reduction is expected to require existing staff to absorb duties currently performed by this position.

## Department of Finance

### Reallocation of Positions

This adjustment includes the reduction of 3.00 Deputy Directors and the addition of 2.00 Assistant Department Directors, 1.00 Chief Accountant and expenditures of $27,253 to better align the position classifications with the operations of the newly merged Department of Finance.

### Reclassification of Positions

This adjustment includes the reduction of 6.00 Program Coordinators and 3.00 Accountant 4s, and the addition of 6.00 Financial Operations Managers and 4.00 Principal Accountants and expenditures of $230,767 to better align the position classifications with the operation of the newly merged Department of Finance.

### Reduction of City Comptroller

This adjustment includes the reduction of 1.00 City Comptroller and expenditures of $327,329 in the Department of Finance. The duties performed by this position will be absorbed by the existing Department Director. This adjustment is due to efficiencies created by merging the Office of the City Comptroller and the Financial Management Department to create the Department of Finance.

### Reduction of Staff

This adjustment includes the reduction 5.00 FTE positions and expenditures of $553,330 in the Department of Finance. The work performed by these positions will be absorbed by existing staff and is anticipated to be offset with efficiencies gained through the merge of the Office of the City Comptroller and the Financial Management Department to create the Department of Finance.

## Development Services

### Code Enforcement Overtime

This adjustment includes the reduction of $30,168 in overtime personnel expenditures in the Development Services Department related to code enforcement cases for non-complex violations. This reduction is expected to be mitigated with the implementation of an alternative compliance program for these types of complaints.

## Economic Development

### CONNECT2Careers Program

This adjustment includes the reduction of $100,000 in the Economic Development Department related to the San Diego Workforce Partnership CONNECT2Careers Program. This reduction is not expected to impact service levels due to the program's eligibility for Community Development Block Grant Program funding.

### Reduction in Economic Development Program Support

This adjustment includes the reduction of $167,894 in the Economic Development Department for economic development programs, including the Business Cooperation Program, Small Business Enhancement Program, and San Diego Housing Commission Programs. This reduction is not expected to impact current service levels and corresponds with historical spending levels in these programs.

## Environmental Services

### Overtime

This adjustment includes the reduction of $18,706 in overtime personnel expenditures in the Environmental Services Department. This reduction is not expected to impact service levels.

### Miscellaneous Supplies and Services

This adjustment includes the reduction of $42,735 in the Environmental Services Department for contractual services. This adjustment is based on historical savings and is not expected to impact service levels.

### Reserve Refuse Fleet

This adjustment includes the reduction of $54,027 in the Environmental Services Department related to Fleet assignment fees for three rear loading refuse trucks. This adjustment will reduce the replacement of these trucks which are considered reserve fleet vehicles.

### Reallocation of Positions to Enterprise Funds

This adjustment includes the reduction of 0.85 FTE positions and expenditures of $62,631 in the Environmental Services Department. This reduction is for position transfers from the General Fund to the Refuse Disposal Fund and Recycling Fund to better align the positions' budget and duties with Department operations.

### Tipping Fee

This adjustment includes the reduction of $600,000 in one-time non-personnel expenditures associated with the continuation of the $2 per ton tipping fee discount to City forces for loads disposed at the Miramar Landfill.

## Fire-Rescue

### Grant Funded Lifeguard Sergeant

This adjustment includes the reduction of 1.00 Lifeguard Sergeant in the Fire-Rescue Department. This position was grant funded and is no longer required due to the completion of the grant.

### Reduction of Helicopter Maintenance

This adjustment includes the reduction of $228,000 in helicopter maintenance and repair services in the Fire-Rescue Department. In Fiscal Year 2018, the Fire-Rescue Department procured a Sikorsky S-70i – "Firehawk" helicopter. The addition of this new helicopter increases the Department's helicopter fleet to three helicopters and is expected to reduce maintenance and repair expenditures for the older, existing fleet.

### Reduction of Overtime Expenditures

This adjustment includes the reduction of $3.4 million in overtime expenditures in the Fire-Rescue Department due to operational efficiencies. For additional information please refer to Appendix B of this Volume.

## Human Resources

### Internship and Work Readiness Program

This adjustment includes the reduction of 1.00 Program Coordinator and expenditures of $175,451 in the Human Resources Department associated with the Internship and Work Readiness Program. This reduction is expected to decrease the number of volunteers and interns available to be staffed within the City's Departments to assist with special projects. Subsequent to finalization of the Fiscal Year 2019 Proposed Budget, the Economic Development determined that this position is eligible for Community Development Block Grant Program funding. As such, it is anticipated that this position will be transferred to Economic Development Department in the Mayor's May Revision to the Proposed Budget.

## Infrastructure/Public Works

### Reduction of Program Manager and Associate Management Analyst

This adjustment includes the reduction of 1.00 Program Manager, 1.00 Associate Management Analyst, and expenditures of $239,676 in the Infrastructure/Public Works Branch Department. These positions provided support for Phase 1 of the Infrastructure Asset Management implementation project that has now concluded.

## Internal Operations

### Miscellaneous Contractual Services

This adjustment includes the reduction of $945 in the Internal Operations Branch Department related to miscellaneous contractual services. This reduction is based on historical activity and is not expected to impact service levels.

## Library

### Miscellaneous Supplies and Services

This adjustment includes the reduction of $382,205 in non-personnel expenditures in the Library Department associated with transportation costs, office supplies, and other miscellaneous services. This reduction is based on historical savings and operational efficiencies and is not expected to impact service levels.

## Neighborhood Services

### Consulting Services

This adjustment includes the reduction of $21,104 in the Neighborhood Services branch for consulting services related to the Citizens' Review Board on Police Practices.

## Office of Homeland Security

### Associate Management Analyst – Administrative Support

This adjustment includes the reduction of 1.00 Associate Management Analyst position and expenditures of $87,865 in the Office of Homeland Security. This reduction is expected to require existing staff to absorb administrative and analytical duties currently performed by this position.

## Office of the Assistant COO

### Reduction of Associate Management Analyst

This adjustment includes the reduction of 1.00 Associate Management Analyst and expenditures of $96,343 in the Office of the Assistant Chief Operating Officer. This position currently provides analytical and administrative support for the Office of Americans with Disabilities Act (ADA) Compliance and Accessibility. The Office of ADA Compliance and Accessibility Program was transferred to the newly created Office of Board & Commissions.

## Office of the Chief Financial Officer

### Professional Contractual Services

This adjustment includes the reduction of $12,379 in non-personnel expenditures in the Office of the Chief Financial Officer associated with historical savings for professional contractual services. This reduction is not expected to impact service levels.

## Office of the Chief Operating Officer

### Reduction in Hourly Support

This adjustment includes the reduction of 0.35 Program Manager-Hourly and expenditures of $42,168 in the Office of the Chief Operating Officer in support of the legislative docketing process. This provisional position assisted with the implementation of the new legislative docketing software.

# General Fund Expenditures

## Office of the Mayor

### Reduction in Hourly Support

This adjustment includes the reduction of 0.74 FTE positions and expenditures of $19,829 in the Office of the Mayor associated with research, policy and outreach efforts. This reduction is expected to require existing staff to absorb duties currently performed by this position.

### Miscellaneous Supplies and Services

This adjustment includes the reduction of $58,613 in non-personnel expenditures in the Office of the Mayor associated with various supplies and contractual services. This reduction is not expected to impact service levels.

## Park and Recreation

### Senior Planner – Open Space Division

This adjustment includes the reduction of 1.00 Senior Planner and expenditures of $111,006 in the Parks and Recreation Department associated with the implementation and management of complex projects. This reduction is expected to require existing staff to absorb duties currently performed by this position.

### Reduction of Habitat Restoration Services

This adjustment includes the reduction of $155,000 in non-personnel expenditures in the Parks and Recreation Department for habitat restoration services. This reduction is expected to result in less services provided for the removal of non-native plants, habitat restoration, and general maintenance.

### Citywide Park Maintenance

This adjustment includes the reduction of 1.00 Grounds Maintenance Manager, 1.00 Light Equipment Operator, 2.00 Pesticide Applicators, and expenditures of $266,865 in the Parks and Recreation Department. This reduction is expected to result in less frequent managerial maintenance support, mowing services, and pesticide applications in parks across the City.

### Water Usage

This adjustment includes the reduction of $1,201,120 in non-personnel expenditures in the Parks and Recreation Department associated with water usage. This reduction is expected to fund 90 percent of the Fiscal Year 2019 projected water needs with plans to focus water resources on irrigating athletic, permitted, active, joint-use, and reclaimed turf areas.

## Performance & Analytics

### Administrative Aide 2

This adjustment includes the reduction of 1.00 Administrative Aide 2 and expenditures of $69,390 in the Performance & Analytics Department. This reduction is expected to require existing staff to absorb to duties currently performed by this position.

## Personnel

### Reduction of Non-Personnel Expenditures

This adjustment includes the reduction of $10,000 in non-personnel expenditures in the Personnel Department associated with contractual services for pre-employment medical evaluation services. This reduction is based on historical savings and is not expected to impact service levels.

### Reduction of Personnel Assistant 2

This adjustment includes the reduction of 1.00 Personnel Assistant 2 and expenditures of $69,061 in the Personnel Department. This reduction will decrease the number of staff available to certify lists of eligible prospective employees which may impact the hiring timeline for hiring departments.

## Planning

### Reduction of Non-Personnel Expenditures

This adjustment includes the reduction of $201,987 in non-personnel expenditures in the Planning Department for contractual services related to citywide planning efforts. This reduction is expected to delay the completion of the Mira Mesa Community Plan Update.

## Police

### Extension of Shift Overtime

This adjustment includes the reduction of $3.0 million in personnel expenditures in the Police Department associated with extension of shift overtime. For additional information please refer to Appendix B of this Volume.

## Public Works

### Facilities Maintenance

This adjustment includes the reduction of 5.00 FTE positions and expenditures of $410,719 in the Public Works - General Services Department. This reduction is expected to require the Department to reallocate existing staff to maintain core facility services, decrease carpet and window cleaning services at the City Administration Building, and delay the replacement of specialized maintenance equipment.

## Purchasing & Contracting

### Reduction of Associate Contract Officer

This adjustment includes the reduction of 2.00 Associate Procurement Contracting Officers and expenditures of $168,032 in the Purchasing and Contracting Department. This reduction is expected to require existing staff to absorb duties currently performed by these positions but is not expected to impact service levels due to operational efficiencies in the Department.

## Real Estate Assets

### Central Plant Maintenance

This adjustment includes the reduction of $23,063 in non-personnel expenditures for Central Plant maintenance projects.

### Transportation & Storm Water

#### Rain Harvesting Rebate Program

This adjustment includes the reduction of $55,000 in non-personnel expenditures in the Transportation & Storm Water Department related to rainwater harvesting rebate program. This reduction is expected to require a revision to the current service level agreement with the Public Utilities Department for administration of the rainwater harvesting rebate program.

#### Street Sweeping Mapping Software

This adjustment includes the reduction of $144,000 in non-personnel expenditures for contractual services for the Street Sweeping Heads Up Display Pilot Program. This reduction is expected to delay the assessment and evaluation of mapping software and the user interface for displaying street sweeping routes in real-time.

#### Reduction of Overtime Expenditures

This adjustment includes the reduction of $288,178 in overtime expenditures due to operational efficiencies. For additional information please refer to Appendix B of this Volume.

#### Private Property Graffiti Abatement

This adjustment includes the reduction of $300,000 in non-personnel expenditures in the Transportation & Storm Water Department associated with private property graffiti abatement services. This reduction is expected to eliminate this service which currently results in approximately 100,000 square feet of abatement annually. The Department will continue to perform in-house graffiti abatement on infrastructure within the right-of-way which amounts to approximately 200,000 square feet annually.

#### Environmental Impact Mitigation Payments

This adjustment includes the reduction of $840,000 in non-personnel expenditures associated with mitigation payments and long-term mitigation searches. This adjustment is not expected to impact service levels for current searches.

## One-Time Resources and Uses

The Fiscal Year 2019 Proposed Budget includes $26.7 million in one-time resources as displayed in **Table 5**.

**Table 5: Fiscal Year 2019 One-Time Resources**

| One-Time Resources | Amount |
|---|---|
| Use of Excess Equity | $12,287,060 |
| Compensated Absences Leave Fund Balance | 4,752,491 |
| Fleet Operations Operating Fund Balance | 4,609,306 |
| Fleet Operations Replacement Fund Transfer | 3,400,000 |
| Reimbursement for National Incident Based Reporting System | 814,000 |
| Supplemental Environmental Projects - Regional Water Quality Control Board | 491,143 |
| Reimbursement for Debt Management services from Public Utilities Department | 175,626 |
| Otay Mesa Enhanced Infrastructure Financing District (EIFD) Election | 124,000 |
| **Total** | **$26,653,626** |

This compares to approximately $30.8 million in one-time uses as displayed in **Table 6**. The information shown in the table below reflects that there are $4.1 million more in one-time uses than one-time resources being utilized. In keeping with the City's Budget Policy and best practices in governmental budgeting; ongoing expenditures are supported by ongoing revenues.

**Table 6: Fiscal Year 2019 One-Time Uses**

| One-Time Uses | Amount |
|---|---|
| Transfer to the Infrastructure Fund (Charter Section 77.1) | $16,156,068 |
| Commission for Arts & Culture Funding | 3,949,600 |
| Transfer to Replenish the Pension Payment Stabilization Reserve | 3,612,662 |
| 101 Ash Relocation Costs | 2,100,000 |
| Contributions to the Capital Improvements Program for IT Projects | 1,168,000 |
| Community Projects, Programs, and Services (CPPS) Funds | 921,418 |
| Contributions to Maintain General Fund Reserves - FY 2019 Reserve Target of 15.25% | 554,424 |
| Regional Water Quality Control Board - Supplemental Environmental Projects | 501,166 |
| Executive Complex Relocation Costs | 450,000 |
| Parks and Recreation New Park and Facilities | 404,920 |
| Lifeguard Vessel Replacements | 256,000 |
| Personal Protective Equipment (PPE) | 241,500 |
| Vehicle Purchases - Parks and Recreation | 97,500 |
| Civic Theatre Maintenance | 75,000 |
| Mission Hills Library | 68,088 |
| Parks and Recreation User Fee Study | 50,000 |
| Pipe Repair Team Vehicle Purchases - Transportation & Storm Water | 43,145 |
| SMART Program Funding | 40,000 |
| Consultant for Select Committee on Homelessness | 38,000 |
| San Ysidro Library | 20,611 |
| Otay Mesa Enhanced Infrastructure Financing District (EIFD) General Election Ballot | 20,000 |
| **Total** | **$30,768,102** |

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FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

## Fiscal Policies



# PROPOSED BUDGET

The City *of* SAN DIEGO

# Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning, develop the adopted budget and establish reserves. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place that guide fiscal decision-making.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

## Legal Authority *(Charter Section 69)*

The City Council will enact an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

## Planning – Five-Year Financial Outlook *(Council Policy 000-02)*

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2017 and continues to present a comprehensive examination of the City's fiscal condition over the next five years. The Outlook focuses on the General Fund and is an important planning tool for the City. Beginning with Fiscal Year 2007, the Outlook has guided the City in developing the adopted budgets, and has served as the basis for the City's long-term fiscal decision-making. The Outlook communicates the City's fiscal priorities, strengths, and challenges in achieving a balanced General Fund budget.

## Interim Financial Reporting *(Charter Sections 39 and 89, Council Policy 000-02)*

The Chief Financial Officer provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

Financial Management provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the Adopted Budget, the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

## Mid-Year Budget Adjustments *(Municipal Code section 22.0229)*

During any fiscal year after the City has five or six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve the Mayor’s recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor.

# Fiscal Policies

Beginning in Fiscal Year 2017, Financial Management prepared the Mid-Year Budget Monitoring Report using five months of actual data as a streamlining effort for Financial Management and City departments. This allowed management and City Council to receive annual projections and recommend adjustments in a timelier manner, and allowed Financial Management to re-allocate staff resources with greater efficiency and save in overtime expenditures. As a result, Financial Management amended the Budget Policy (Council Policy 000-002) in November 2017, and is currently reviewing the Municipal Code with the City Attorney and will be proposing recommendations to City Council to allow for flexibility in the number of months used to develop the Mid-Year Budget Monitoring Report going forward.

## Budget Policy *(Council Policy 000-02)*

The City adopted a Budgetary Policy in March of 1962 to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The Policy guides the creation of the City's budget and outlines standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). As stated earlier, on November 20, 2017, City Council amended the Budget Policy, establishing that the Mid-Year Budget Monitoring Report shall present year-end projections of revenues and expenditures incorporating no more than six months of actual results and anticipated spending trends for the remaining months of the fiscal year. This document is reviewed on a regular basis to incorporate the highest standards of fiscal management and the City's budgetary goals.

## Balanced Budget *(Charter Section 69)*

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

## Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds, and Internal Service Funds, shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the liability is incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Enterprise Funds and Internal Service Funds shall be prepared on the full accrual basis of accounting for all operating revenues and most operating expenses (revenues are recognized when they are earned and expenses are recognize when the liability is incurred). Certain expenses for long-term liabilities, such as net-pension liability, are budgeted on the modified accrual basis of accounting.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments.

## Community Projects, Programs, and Services *(Council Policy 100-06)*

The City adopted a policy on July 7, 2011, and amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure

of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for Community Projects, Programs, and Services for each Council Office is included each year in the Mayor's Proposed Budget. Proposed funding levels for the following fiscal year may be initially determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances and prior year results for the General Fund and reserves.

## Capital Improvements Program (CIP) Prioritization *(Council Policy 800-14)*

The City's Prioritizing Capital Improvement Program Projects Policy was adopted on January 16, 2007 and last amended by City Council on November 13, 2013. This Policy establishes an objective process for evaluating CIP projects with respect to the overall needs of the City through the ranking of CIP projects. The ranking of projects is used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

## CIP Transparency *(Council Policy 000-31)*

The Capital Improvements Program Transparency Policy was adopted by City Council on April 5, 2012. This Policy establishes standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's website. This Policy was developed as part of the CIP streamlining process.

## Proceeds of Sale of City-Owned Real Property *(Charter Section 77)*

The Proceeds of Sale of City-Owned Real Property Charter Section 77 was amended by voters in June 2016, establishing that all proceeds received from the sale of City-owned real property shall be used exclusively for the acquisition and construction of permanent public improvements, including public buildings and such initial furnishings, equipment, supplies, inventory and stock as will establish the public improvement as a going concern. Proceeds may also be used to reimburse the General Fund for prior capital expenditures and for the financing costs, if any, associated with the acquisition and construction of such permanent public improvements. The funds may also be used for the replacement of permanent public improvements but not the repair or maintenance thereof.

## Debt Management *(City Debt Policy)*

The City adopted a Debt Policy in November 2007 and last amended by the City Council on May 5, 2017. The Policy documents the procedures and goals for the use of various debt instruments to finance City needs and the sound management of the existing debt obligations.

The Debt Policy establishes guidelines to address the following: purpose and need for financing; credit ratings; types of financing instruments; debt ratios guidelines; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance compliance and administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.

# Fiscal Policies

Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also included in the Debt Policy is the San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program (Appendix B to the Debt Policy).

## Infrastructure Fund *(Charter Section 77.1)*

The Infrastructure Fund Charter Section 77.1 was approved by voters in June 2016, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculations to fund the Infrastructure Fund are based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts inflated by the lessor of California Consumer Price Index (CCPI) or two percent for Fiscal Year 2018 through Fiscal Year 2043
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2043

## Investment *(City Treasurer's Investment Policy)*

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The Investment Policy was last adopted on January 1, 2018.

## Reserves Policy *(Council Policy 100-20)*

The City adopted a Reserve Policy in October 2002 and last amended by City Council on November 20, 2017. The Policy defines the City's reserves and sets policy targets for reserves across City operations, including General Fund, risk management and enterprise operations. These reserves are intended to be the foundation for strong fiscal management guides for future City decisions.

### General Fund Reserves

The City's Reserve Policy includes a funding schedule to achieve the 16.7 percent policy goal for the General Fund Reserve by Fiscal Year 2025. The Mayor and/or City Council may reevaluate the funding schedule for achieving the General Fund Reserve goal in budget surplus years to accelerate reserve contributions to achieve the reserve goal in a shorter time period. Total General Fund Reserves consist of the total of the Emergency Reserve and the Stability Reserve. The Emergency Reserve shall be set at a target level of 8.0 percent, and the Stability Reserve shall be set at a target level of 8.7 percent.

Total General Fund Reserves will be based on, and reconciled to, the General Fund fund balance.

The sum of the Emergency Reserve, Stability Reserve, and any amounts determined to be Excess Equity, shall equal the sum of unassigned fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

**Emergency Reserve**

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/ or City Council and ultimately approved by City Council. The Emergency Reserve will not be accessed to meet operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council when such expenditures are necessary to ensure the safety of the City's residents and property. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the Policy level.

**Stability Reserve**

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not serve as an alternative funding source for new programs. The Stability Reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Stability Reserve balance to the policy level.

**Excess Equity**

Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue. Consistent with City Council Budget Policy (Policy No. 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall affecting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

## Pension Payment Stabilization Reserve

A Pension Reserve will be maintained to mitigate service delivery risk due to increases in the annual pension payment, the Actuarially Determined Contribution (ADC).

The Pension Reserve shall only be used to supplement increases in the ADC payment as calculated in the most recent Actuarial Valuation Report (Report) produced by the San Diego City Employee's Retirement System (SDCERS) actuary. The purpose of the Pension Reserve is to provide a source of funding for the ADC when these conditions occur and the ADC has increased year over year.

Recommendations to appropriate from the Pension Reserve may be brought forward by the Mayor in the annual budget process and will require approval by a majority of the City Council. The budgeting of an amount from the Pension Reserve as described by this policy may occur when the City is faced with an increase in the ADC payment, and as warranted based on the current fiscal conditions of the City. During the adoption of the annual budget, the City Council has the authority to propose the use of the Pension Reserve consistent with the Pension Reserve Policy and the City Charter. In the event the Pension Reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Pension Reserve balance to the Policy level.

### Workers' Compensation Fund Reserve

The City will maintain reserves equal to 12 percent of the value of the outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level.

### Public Liability Fund Reserve

The City will maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding public liability claims for purposes of calculating the reserve level.

### Long-Term Disability Fund Reserve

The City will maintain reserves equal to 100 percent of the value of outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level. The target reserve balance will be maintained to support the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self-insurance.

## User Fees *(Council Policy 100-05)*

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study on the General Fund user fees during Fiscal Year 2018 with implementation taking place with the commencement of Fiscal Year 2019. The next comprehensive study of General Fund user fees is scheduled to occur during Fiscal Year 2021 with implementation taking place with the commencement of Fiscal Year 2022.

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.

FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

Performance Management



# PROPOSED BUDGET

The City *of* SAN DIEGO

# Performance Management

## About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget decision-making process. The goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents most effectively and efficiently. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City and support data-enabled decision-making. Performance management helps the City create and adhere to its goals and priorities while strategic planning enables the City to manage the resources necessary for achieving them.

## City Strategic Plan

The City Strategic Plan is the foundation of the City's performance management efforts. It defines the City's mission, vision, values, goals, objectives, and key performance indicators.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The values form the foundation on which City employees perform work and conduct themselves. The goals are broad areas of focus for the City supported by each mayoral department. Objectives are more specific, mid-term achievements that will help the City achieve its goals. Key performance indicators demonstrate the targets and results associated with the City's performance.

The current City Strategic Plan focuses on Fiscal Years 2017 - 2021. With a five year lifecycle, it is designed to be evaluated annually and updated as necessary. It provides the framework for City employees' activities and gives branches and departments the foundation necessary to develop more detailed tactical plans.

## Tactical Plans

Along with the City Strategic Plan and newly-developed branch tactical plans came the citywide effort to update department tactical plans for all mayoral departments which occurred between July 2015 and January 2016. The citywide department tactical plan updates resulted in new and modified key performance indicators for Fiscal Year 2017 and continue to be used for Fiscal Year 2019. Please refer to Volume II for more details.

The City of SAN DIEGO

# City Strategic Plan



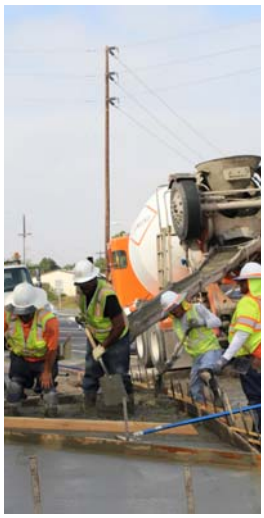
## Mission

*To effectively serve and support our communities*



## Vision

*A world-class city for all*



## Values

### Integrity

- *Do the right thing*
- *Be ethical, truthful, and fair*
- *Take responsibility for our actions*

### People

- *Value customers and employees as partners*
- *Recognize that an engaged City workforce is the key to quality customer service*
- *Promote diversity as a strength*

### Service

- *Exhibit pride in all that we do*
- *Treat others as we would like to be treated*
- *Anticipate and promptly respond to requests*

### Excellence

- *Foster a high-performing culture*
- *Establish clear standards and predictable processes*
- *Measure results and seek improvement in everything we do*



## Goals

**Goal 1:** *Provide high quality public service*

**Goal 2:** *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

**Goal 3:** *Create and sustain a resilient and economically prosperous City with opportunity in every community*

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## Key Performance Indicators

To measure the City's progress in meeting goals and objectives, the City uses performance indicators to show results against expectations. These indicators help stakeholders and decision-makers understand how well the City is delivering its services.

The City Strategic Plan contains the following citywide performance indicators:

### Goal #1 Provide high quality public service

**Objective: 1.1 Promote a customer-focused culture that prizes accessible, consistent, and predictable delivery of services**

- Ensure completion of biennial training on professional customer service by all employees
- Achieve an average of at least 90% "good" or "excellent" customer service scores on citywide resident satisfaction survey

**Objective: 1.2 Improve external and internal coordination and communication**

- Deploy a 311-style customer experience program
- Implement a City Communication Plan
- Launch of a new City internal website

**Objective: 1.3 Consistently collect meaningful customer feedback**

- Increase the percentage of customer touch points with feedback loops

**Objective: 1.4 Ensure equipment and technology are in place so that employees can achieve high quality public service**

- Achieve an average of at least 90% "good" or "excellent" scores for City-provided resources and job aids on citywide employee satisfaction survey

### Goal #2 Work in partnership with all of our communities to achieve safe and livable neighborhoods

**Objective: 2.1 Protect lives, property, and the environment through timely and effective response in all communities**

- Improve police, fire, and emergency medical response times
- Decrease the fire cost/loss index
- Increase the percentage of fires confined to area/room of origin or vegetation fires confined to 3 or less acres
- Decrease percentage of days beaches are closed due to water quality

**Objective: 2.2 Reduce and prevent crime**

- Reduce the total number and per capita rate of Part 1 crimes
- Increase Part I crime clearance rates

**Objective: 2.3 Invest in quality infrastructure**

- Invest 50% of year over year major general fund revenue growth in infrastructure
- Repair 1,000 miles of streets in five years

- Improve timeliness of project delivery
- Improve infrastructure quality

**Objective: 2.4 Foster services that improve quality of life**

- Maintain quality services and programming at City libraries and recreation centers

**Objective: 2.5 Cultivate civic engagement and participation**

- Develop civic applications and tools to connect government with those we serve
- Increase community policing efforts

### Goal #3 Create and sustain a resilient and economically prosperous City with opportunity in every community

**Objective: 3.1 Create dynamic neighborhoods that incorporate mobility, connectivity, and sustainability**

- Expand the number of bike-friendly miles
- Increase opportunities for alternative modes of transportation
- Increase accessibility for people with disabilities

**Objective: 3.2 Increase water independence**

- Implement the Pure Water program on schedule
- Reduce per capita water consumption

**Objective: 3.3 Diversify and grow the local economy**

- Increase the number of businesses and associated jobs in the traded sectors
- Increase outreach efforts to diverse business sectors

**Objective: 3.4 Prepare and respond to climate change**

- Implement the City's Climate Action Plan

**Objective: 3.5 Enhance San Diego's global standing**

- Build and maintain national and international partnerships
- Increase the number of companies that are exporting

FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

## Debt Obligations



# PROPOSED BUDGET

The City *of* SAN DIEGO

# Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. Reliance on short term and long term financing instruments can facilitate better allocation of resources and increased financial flexibility and represents an important component of the City's Five-Year Financial Outlook for the General Fund and the Public Utilities Department's capital planning for meeting the City's infrastructure needs.

## City of San Diego's outstanding long term debt obligations[1]

***Projected Outstanding Principal as of June 30, 2018***

- General Fund backed Lease-Revenue Bond Obligations: $554.0 million
- Public Utilities - Wastewater (Sewer) System Obligations: $766.3 million
- Public Utilities - Water System Obligations: $636.6 million

## Issuer Rating/General Fund Lease Revenue Bond Obligations Ratings as of March 2018

- Standard & Poor's: AA/AA-, Stable Outlook
- Fitch Ratings: AA/AA-, Stable Outlook
- Moody's Investors Service: Aa2/Aa3, Stable Outlook

## Public Utilities - Water and Sewer Bond Ratings as of March 2018

***Water (Subordinate)***

- Standard & Poor's: Not Rated
- Fitch Ratings: AA-, Stable Outlook
- Moody's Investors Service: Aa3, Stable Outlook

***Water Commercial Paper Notes (Subordinate)***

- Fitch Ratings: F1
- Moody’s Investors Service: P-1

***Sewer (Senior)***

- Standard & Poor's: AA+, Stable Outlook
- Fitch Ratings: AA, Stable Outlook
- Moody's Investors Service: Aa2, Stable Outlook

[1] Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts.

# Debt Obligations

## Long Term Bond Obligations

**Lease Revenue Bonds** are lease obligations secured by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation, and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which use and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

**Revenue Bonds** are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's outstanding utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues by the City.

## Other Short and Long Term Debt Instruments

**Commercial Paper Notes** provide an as needed borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on a short term basis as capital project spending occurs. Note maturity of 1 to 6 months and up to 270 days, and hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

**The City’s Equipment and Vehicle Financing Program** provides a mechanism for the lease purchase of essential equipment in addition to pay-as-you-go funding. The terms of the lease purchases are typically over a three-year to ten-year term and based on useful life expectancy of the equipment. These purchases span various lease terms and cover a variety of essential purpose assets. Examples include fire trucks, refuse packers, service trucks, IT Projects and Equipment, Automated Water Meters, fire and police helicopters, and the City's Enterprise Resource Planning System.

**State Revolving Fund (SRF) Loans** are obtained through the Clean Water SRF and Drinking Water SRF programs to fund certain eligible water and wastewater infrastructure projects. These low interest loan programs are administered by the State Water Resources Control Board. The City has relied on low cost SRF funding for various water and wastewater projects. SRF loans typically carry a repayment term of 30 years from the construction completion date of the project.

**Table 1** summarizes the City's projected outstanding debt obligations as of June 30, 2018, and the projected bond debt/lease payment for each outstanding issuance for Fiscal Year 2019.

# Debt Obligations

| | | Principal Outstanding 6/30/2018 | Projected FY 2019 Debt/Lease Payment | Final Maturity | Primary Funding Source |
|---|---|---|---|---|---|
| **General Fund Lease Revenue Bond Obligations[1]** | | | | | |
| **Lease Revenue Bonds** | | | | | |
| 2010A | Master Refunding Bonds<br>• General Fund CIP Bonds<br>• 1996A Stadium Operations Fund Bonds<br>• 1996B Balboa Park/Mission Bay Park Refunding COPs | $ 95,165,000<br>$ 34,020,000<br>$ 3,365,000 | $ 7,314,894[2]<br>$ 4,744,213<br>$ 936,475 | FY 2040<br>FY 2027<br>FY 2022 | General Fund<br>Stadium<br>Transient Occupancy Tax |
| 2011 | Qualified Energy Conservation Bonds (Broad Spectrum Street Lighting Project)[3] | $ 7,578,385 | $ 1,337,497 | FY 2026 | Street Light Energy and Maintenance Cost Savings |
| 2012A | Convention Center Expansion Refunding Bonds | $ 98,245,000 | $ 12,561,050 | FY 2028 | Transient Occupancy Tax |
| 2012A | Deferred CIP Lease Revenue Bonds | $ 64,985,000 | $ 4,597,325 | FY 2042 | General Fund |
| 2012B | Fire & Life Safety Refunding Bonds | $ 14,790,000 | $ 1,383,969 | FY 2032 | Safety Sales Tax |
| 2013A | Lease Revenue Bonds<br>• General Fund CIP Bonds<br>• 2003 Old Town Light Rail Extension Refunding | $ 31,460,000<br>$ 4,705,000 | $ 2,153,706<br>$ 1,064,000 | FY 2043<br>FY 2023 | General Fund<br>Transient Occupancy Tax |
| 2013B | Lease Revenue Bonds - 2003 Balboa Park/Mission Bay Park Refunding Bonds | $ 3,820,000 | $ 737,000 | FY 2024 | Transient Occupancy Tax |
| 2015A&B | General Fund CIP Bonds | $ 102,220,000 | $ 6,900,125 | FY 2045 | General Fund |
| 2016 | Ballpark Refunding Bonds | $ 93,650,000 | $ 9,293,350 | FY 2032 | Transient Occupancy Tax |
| **Total General Fund Lease Revenue Bond Obligations** | | **$ 554,003,385** | **$ 53,023,604** | | |
| **General Fund Commercial Paper Obligations** | | | | | |
| | General Fund Commercial Paper Notes Program[4] | $ -- | $ 540,000 | -- | General Fund |
| **Public Utilities - Sewer and Water Revenue, Note, Bond, and Loan Obligations** | | | | | |
| **Sewer Revenue Bond Obligations** | | | | | |
| 2009A | Sewer Revenue Bonds | $ 9,435,000 | $ 9,835,988 | FY 2039 | Net Wastewater System Revenues |
| 2009B | Sewer Revenue Refunding Bonds | $ 51,775,000 | $ 54,298,000 | FY 2025 | Net Wastewater System Revenues |

# Debt Obligations

| | | Principal Outstanding 6/30/2018 | Projected FY 2019 Debt/Lease Payment | Final Maturity | Primary Funding Source |
|---|---|---|---|---|---|
| 2015 | Sewer Revenue Refunding Bonds | $ 308,435,000 | $ 14,658,900 | FY 2027 | Net Wastewater System Revenues |
| 2016A | Sewer Revenue Refunding Bonds | $ 396,605,000 | $ 19,315,400 | FY 2039 | Net Wastewater System Revenues |
| **Total Sewer Revenue Bond Obligations** | | **$ 766,250,000** | **$ 98,108,288** | | |
| **Water Revenue Bond Obligations** | | | | | |
| 2012A | Subordinated Water Revenue Bonds | $ 125,150,000 | $ 11,835,650 | FY 2033 | Net Water System Revenues |
| 2016A | Subordinated Water Revenue Bonds | $ 39,845,000 | $ 2,615,450 | FY 2046 | Net Water System Revenues |
| 2016B | Subordinated Water Revenue Refunding Bonds | $ 471,605,000 | $ 46,312,375 | FY 2040 | Net Water System Revenues |
| **Total Water Revenue Bond Obligations** | | **$ 636,600,000** | **$ 60,763,475** | | |
| **Water Revenue Commercial Paper Obligations** | | | | | |
| | Subordinated Commercial Paper Notes Program[5] | $178,040,000 | $4,865,000 | -- | Net Water System Revenues |
| **State Revolving Fund Obligations** | | | | | |
| | Water State Revolving Fund Loans | $78,928,201 | $5,184,810 | FY 2050 | Net Water System Revenues |
| | Sewer State Revolving Fund Loans | $114,015,447 | $11,799,489 | FY 2052 | Net Wastewater System Revenues |
| **Total State Revolving Fund Obligations** | | **$192,943,648** | **$16,984,299** | | |

1 In addition to bonds, the City has various medium and long term capital lease obligations. As of June 30, 2018, the medium and long term capital leases are expected to carry an outstanding principal balance of approximately $183.3 million.

2 Lease payments are made payable to the Trustee six months in advance of actual debt service payment dates.

3 Full lease payment. Does not include estimated $263,221 in federal subsidy to off-set the lease payment.

4 Subject to City Council approval of an $80 million program to issue commercial paper notes over a 2 year period. The interest costs and program fees are estimates assuming $40 million in note issuance in Fiscal Year 2019.

5 The program authorization amount is $250 million to fund up to 24 months of Water System capital program activity. The Fiscal Year 2019 interest costs and program fees are an estimate based on the projected note issuance activity in Fiscal Year 2018 and 2019.

## Debt Without Government Commitment - Special Assessment and Community Facilities (Mello-Roos) Districts

Under various provisions of State law, the City has established several **Special Assessment and Community Facilities** (Mello-Roos) **Districts**. These districts are located in the City. There is currently one Special Assessment District and four Community Facilities Districts with outstanding debt. The districts or the City, acting as a conduit issuer, have issued limited obligation bonds to

finance infrastructure facilities and other public improvements necessary to facilitate development of the residential and commercial properties within each district. The bonds are secured solely by the properties in the district and are repaid through revenues generated by the annual levy of special assessments or special taxes on the properties. These bonds are not fiscal obligations of the City. Additional information about these districts and the associated special taxes and assessments can be found on the City Web page for Community Facilities Districts & 1913/1915 Act Assessment Districts.

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FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

## Financial Summary and Schedules



# PROPOSED BUDGET

The City of SAN DIEGO

# Financial Summary and Schedules

The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.



## Schedule I

*Part I: Summary of General Fund Revenues by Department*

*Part II: Summary of General Fund Expenditures by Department*

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

## Schedule II

*Part I: Summary of Revenues by Fund*

*Part II: Summary of Expenditures by Fund*

This schedule summarizes the City's revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

## Schedule III

*Summary of General Fund FTE Positions by Department*

- This schedule summarizes General Fund FTE positions by department.

# Financial Summary and Schedules

## Schedule IV

*Summary of FTE Positions by Fund*

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

## Schedule V

*Summary of Revenues by Category by Fund*

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

## Schedule VI

*Summary of Expenditures by Category by Fund*

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

## Schedule VII

*Summary of Revenues, Expenditures, and Fund Balance*

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

## Schedule VIII

*Summary of Maintenance Assessment Districts Expenditures*

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the *Fiscal Year 2019 Financial Summary and Schedules* may not add exactly due to rounding.

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## Schedule I - Summary of General Fund Revenues by Department

| Department | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| City Attorney | $ 3,103,919 | $ 3,910,296 | $ **4,159,963** |
| City Auditor | 852 | - | **-** |
| City Clerk | 171,815 | 94,582 | **94,582** |
| City Comptroller | 1,883,094 | 2,124,873 | **-** |
| City Council | 1,089 | - | **-** |
| City Treasurer | 20,436,952 | 23,125,337 | **26,956,241** |
| Communications | 575,353 | 967,604 | **417,384** |
| Debt Management | 1,050,430 | 736,019 | **1,035,645** |
| Department of Finance | - | - | **1,950,000** |
| Department of Information Technology | 799 | - | **-** |
| Development Services | 652,609 | 596,269 | **596,269** |
| Economic Development | 6,529,873 | 5,595,573 | **5,590,753** |
| Environmental Services | 1,461,551 | 1,479,446 | **1,321,446** |
| Ethics Commission | 38,006 | - | **-** |
| Financial Management | 531 | - | **-** |
| Fire-Rescue | 29,280,155 | 35,004,383 | **41,657,981** |
| Government Affairs | - | - | **147,260** |
| Human Resources | 5,339 | 249,901 | **249,901** |
| Infrastructure/Public Works | 146,923 | 73,457 | **-** |
| Library | 4,613,794 | 4,532,285 | **2,655,941** |
| Major Revenues | 1,062,998,173 | 1,120,298,614 | **1,136,872,029** |
| Neighborhood Services | 194 | - | **-** |
| Office of Homeland Security | 1,051,007 | 901,367 | **1,035,245** |
| Office of the Assistant COO | 375,499 | 391,021 | **391,021** |
| Office of the Mayor | 328,426 | 328,245 | **180,000** |
| Parks and Recreation | 42,882,801 | 44,267,244 | **44,348,891** |
| Performance & Analytics | 8,129 | - | **-** |
| Personnel | 5,811 | 1,000 | **6,200** |
| Planning | 3,511,687 | 1,362,454 | **1,293,287** |
| Police | 48,051,628 | 46,403,911 | **47,264,979** |
| Public Utilities | 1,314,291 | 1,409,000 | **1,605,146** |
| Public Works - Contracts | 1,261,348 | 1,181,777 | **-** |
| Public Works - General Services | 2,709,307 | 3,666,682 | **6,499,103** |
| Purchasing & Contracting | 1,482,166 | 1,458,716 | **1,093,716** |
| Real Estate Assets | 54,127,535 | 50,480,890 | **51,289,438** |
| Transportation & Storm Water | 56,375,443 | 57,107,359 | **56,704,726** |
| **Total General Fund Revenues** | $ **1,346,436,529** | $ **1,407,748,305** | $ **1,435,417,147** |

## Schedule I - Summary of General Fund Expenditures by Department

| Department | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| City Attorney | $ 49,614,239 | $ 54,278,909 | $ **57,655,280** |
| City Auditor | 3,680,913 | 3,989,063 | **4,096,721** |
| City Clerk | 5,034,207 | 5,684,824 | **5,876,176** |
| City Comptroller | 11,160,820 | 12,275,241 | **-** |
| City Council | 12,139,039 | 14,257,846 | **14,851,966** |
| City Treasurer | 14,713,259 | 16,594,023 | **16,782,706** |
| Citywide Program Expenditures | 106,231,980 | 156,248,640 | **127,372,560** |
| Communications | 3,377,490 | 3,941,971 | **4,666,127** |
| Debt Management | 2,730,496 | 3,161,639 | **3,104,943** |
| Department of Finance | - | - | **16,287,440** |
| Department of Information Technology | 494,454 | 482,500 | **1,139,200** |
| Development Services | 7,087,406 | 7,883,880 | **7,495,505** |
| Economic Development | 13,312,646 | 13,383,702 | **13,151,936** |
| Environmental Services | 38,654,865 | 40,719,189 | **44,635,167** |
| Ethics Commission | 972,488 | 1,229,147 | **1,284,085** |
| Financial Management | 3,958,937 | 4,371,216 | **-** |
| Fire-Rescue | 241,230,125 | 257,611,257 | **263,561,907** |
| Government Affairs | - | - | **787,530** |
| Human Resources | 3,977,199 | 5,598,569 | **4,824,197** |
| Infrastructure/Public Works | 673,146 | 991,637 | **653,508** |
| Internal Operations | 435,548 | 460,738 | **473,799** |
| Library | 50,907,293 | 54,196,358 | **55,481,287** |
| Neighborhood Services | 967,949 | 1,055,177 | **371,412** |
| Office of Boards & Commissions | - | - | **1,371,382** |
| Office of Homeland Security | 2,473,423 | 2,604,719 | **2,819,219** |
| Office of the Assistant COO | 1,648,177 | 2,046,623 | **1,041,814** |
| Office of the Chief Financial Officer | 512,783 | 618,939 | **607,500** |
| Office of the Chief Operating Officer | 1,149,736 | 1,451,737 | **1,785,084** |
| Office of the IBA | 1,870,698 | 2,152,935 | **2,130,608** |
| Office of the Mayor | 4,324,919 | 4,601,867 | **3,756,231** |
| Parks and Recreation | 105,277,466 | 109,496,092 | **115,500,010** |
| Performance & Analytics | 2,775,808 | 2,811,650 | **3,872,984** |
| Personnel | 8,115,940 | 8,653,902 | **8,860,337** |
| Planning | 9,479,926 | 10,099,339 | **9,609,518** |
| Police | 439,642,132 | 469,041,315 | **473,582,341** |
| Public Utilities | 2,501,889 | 2,495,029 | **2,606,490** |
| Public Works - Contracts | 1,855,631 | 2,339,773 | **-** |
| Public Works - General Services | 22,418,522 | 20,032,795 | **26,170,082** |
| Purchasing & Contracting | 5,662,409 | 6,730,516 | **16,643,878** |
| Real Estate Assets | 5,478,024 | 7,996,671 | **7,963,386** |
| Transportation & Storm Water | 134,089,706 | 122,234,231 | **124,829,891** |
| **Total General Fund Expenditures** | **$ 1,320,631,691** | **$ 1,433,823,658** | **$ 1,447,704,207** |

## Schedule II - Summary of Revenues by Fund

| Fund Type/Title | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **General Fund** | | | |
| General Fund | $ 1,346,436,529 | $ 1,407,748,305 | **$ 1,435,417,147** |
| **Total General Fund** | **$ 1,346,436,529** | **$ 1,407,748,305** | **$ 1,435,417,147** |
| **Special Revenue Funds** | | | |
| Automated Refuse Container Fund | $ 1,145,007 | $ 900,000 | **$ 1,000,000** |
| Concourse and Parking Garages Operating Fund | 3,688,496 | 4,181,430 | **3,993,726** |
| Convention Center Expansion Administration Fund | 13,466,753 | 13,003,993 | **13,003,993** |
| Engineering & Capital Projects Fund | 76,368,376 | 95,314,239 | **103,134,758** |
| Environmental Growth 1/3 Fund | 4,685,628 | 4,956,991 | **5,049,524** |
| Environmental Growth 2/3 Fund | 9,327,213 | 9,920,981 | **10,106,047** |
| Facilities Financing Fund | 2,410,824 | 2,908,283 | **2,880,866** |
| Fire and Lifeguard Facilities Fund | 1,386,214 | 1,383,570 | **1,383,570** |
| Fire/Emergency Medical Services Transport Program Fund | 12,546,632 | 12,344,106 | **12,359,004** |
| GIS Fund | 1,639,332 | 2,283,550 | **2,581,074** |
| Gas Tax Fund | 25,548,888 | 30,727,282 | **32,854,099** |
| General Plan Maintenance Fund | - | 2,650,000 | **2,650,000** |
| Information Technology Fund | 10,614,143 | 11,202,127 | **13,188,511** |
| Infrastructure Fund | - | 17,826,547 | **16,156,068** |
| Junior Lifeguard Program Fund | 510,012 | 609,877 | **615,150** |
| Local Enforcement Agency Fund | 764,354 | 786,417 | **1,150,496** |
| Los Penasquitos Canyon Preserve Fund | 188,160 | 186,000 | **266,776** |
| Low and Moderate Income Housing Asset Fund | 22,693,231 | - | **3,558,119** |
| Maintenance Assessment District (MAD) Funds | 24,185,526 | 23,989,750 | **24,351,085** |
| Mission Bay/Balboa Park Improvement Fund | 2,025,000 | 2,029,225 | **2,133,684** |
| New Convention Facility Fund | 3,436,000 | 3,436,000 | **2,133,025** |
| OneSD Support Fund | 26,973,663 | 25,990,774 | **27,824,407** |
| PETCO Park Fund | 15,816,133 | 16,618,304 | **17,017,688** |
| Parking Meter Operations Fund | 11,135,446 | 10,767,852 | **11,017,852** |
| Prop 42 Replacement - Transportation Relief Fund | 3,869,539 | - | **-** |
| Public Art Fund | 700,548 | 467,819 | **154,643** |
| Public Safety Services & Debt Service Fund | 9,048,750 | 9,203,815 | **9,707,927** |
| Road Maintenance and Rehabilitation Fund | - | 8,025,413 | **23,353,385** |
| Seized Assets - California Fund | 76,744 | 11,881 | **11,881** |
| Seized Assets - Federal DOJ Fund | 578,272 | 1,069,307 | **1,069,307** |
| Seized Assets - Federal Treasury Fund | 27,275 | 118,812 | **118,812** |
| Stadium Operations Fund | 34,953,459 | 13,844,638 | **10,781,052** |
| State COPS | 2,867,383 | 2,140,000 | **2,140,000** |
| Storm Drain Fund | 5,616,646 | 5,700,000 | **5,700,000** |

## Schedule II - Summary of Revenues by Fund

| Fund Type/Title | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| Successor Agency Admin & Project - CivicSD Fund | - | 2,654,407 | **1,974,470** |
| Long Range Property Management Fund | 1,547,584 | - | **805,650** |
| Transient Occupancy Tax Fund | 105,648,400 | 114,374,588 | **120,300,906** |
| Trolley Extension Reserve Fund | 1,060,939 | 1,058,250 | **1,064,000** |
| Underground Surcharge Fund | 56,230,690 | 60,564,328 | **61,070,315** |
| Wireless Communications Technology Fund | 8,753,366 | 8,900,590 | **10,115,149** |
| Zoological Exhibits Maintenance Fund | 13,089,757 | 13,187,804 | **13,954,373** |
| **Total Special Revenue Funds** | **$ 514,624,385** | **$ 535,338,950** | **$ 572,731,392** |
| **Capital Project Funds** | | | |
| Capital Outlay Fund | $ 18,537,585 | $ - | $ **-** |
| Mission Bay Park Improvement Fund | 6,622,302 | 7,252,192 | **6,591,611** |
| San Diego Regional Parks Improvement Fund | 3,595,326 | 3,905,026 | **3,549,329** |
| TransNet ARRA Exchange Fund | 1,217,141 | - | **-** |
| TransNet Extension Administration & Debt Fund | 225,692 | 324,730 | **333,880** |
| TransNet Extension Congestion Relief Fund | 27,771,997 | 22,503,789 | **23,137,884** |
| TransNet Extension Maintenance Fund | 9,579,476 | 9,644,481 | **9,916,236** |
| **Total Capital Project Funds** | **$ 67,549,518** | **$ 43,630,218** | **$ 43,528,940** |
| **Enterprise Funds** | | | |
| Airports Fund | $ 5,320,326 | $ 5,371,548 | $ **4,934,289** |
| Development Services Fund | 61,940,225 | 61,982,205 | **64,279,323** |
| Golf Course Fund | 18,355,928 | 20,470,347 | **20,475,022** |
| Metropolitan Sewer Utility Fund | 90,178,870 | 93,803,626 | **150,467,126** |
| Municipal Sewer Revenue Fund | 286,637,175 | 281,895,762 | **282,403,641** |
| Recycling Fund | 24,333,870 | 22,237,651 | **22,343,726** |
| Refuse Disposal Fund | 34,313,675 | 30,762,190 | **31,916,974** |
| Sewer Utility - AB 1600 Fund | 19,961,091 | 16,080,000 | **16,160,000** |
| Water Utility - AB 1600 Fund | 15,466,907 | 12,000,000 | **12,000,000** |
| Water Utility Operating Fund | 592,751,545 | 716,070,035 | **696,542,928** |
| **Total Enterprise Funds** | **$ 1,149,259,611** | **$ 1,260,673,364** | **$ 1,301,523,029** |
| **Internal Service Funds** | | | |
| Central Stores Fund | $ 8,973,017 | $ 9,943,246 | $ **7,533,914** |
| Energy Conservation Program Fund | 3,200,922 | 3,235,275 | **4,425,706** |
| Fleet Operations Operating Fund | 51,771,015 | 53,307,543 | **46,992,311** |
| Fleet Ops Replacement-Rental | 45,753,346 | 31,882,696 | **38,422,045** |
| Publishing Services Fund | 3,588,755 | 3,660,657 | **2,498,676** |
| Risk Management Administration Fund | 11,219,163 | 10,529,309 | **11,011,303** |
| **Total Internal Service Funds** | **$ 124,506,218** | **$ 112,558,726** | **$ 110,883,955** |
| **Total Combined Budget Revenues** | **$ 3,202,376,261** | **$ 3,359,949,563** | **$ 3,464,084,463** |

## Schedule II - Summary of Operating Expenditures by Fund

| Fund Type/Title | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **General Fund** | | | |
| General Fund | $ 1,320,631,691 | $ 1,433,823,658 | $ **1,447,704,207** |
| **Total General Fund** | **$ 1,320,631,691** | **$ 1,433,823,658** | **$ 1,447,704,207** |
| **Special Revenue Funds** | | | |
| Automated Refuse Container Fund | $ 1,678,811 | $ 1,100,000 | $ **1,300,000** |
| Concourse and Parking Garages Operating Fund | 3,145,681 | 5,101,218 | **3,802,665** |
| Convention Center Expansion Administration Fund | 13,320,321 | 13,396,450 | **13,401,050** |
| Engineering & Capital Projects Fund | 76,400,998 | 95,307,769 | **103,134,758** |
| Environmental Growth 1/3 Fund | 8,170,421 | 4,406,822 | **4,854,402** |
| Environmental Growth 2/3 Fund | 10,149,554 | 10,303,909 | **10,203,909** |
| Facilities Financing Fund | 2,547,568 | 2,908,111 | **2,880,866** |
| Fire and Lifeguard Facilities Fund | 1,385,088 | 1,388,181 | **1,389,181** |
| Fire/Emergency Medical Services Transport Program Fund | 13,059,230 | 12,319,815 | **12,582,274** |
| GIS Fund | 1,868,087 | 2,417,743 | **2,643,470** |
| Gas Tax Fund | 25,534,255 | 30,727,282 | **32,854,099** |
| General Plan Maintenance Fund | - | 2,650,000 | **2,650,000** |
| Information Technology Fund | 11,069,218 | 12,080,430 | **12,955,305** |
| Infrastructure Fund | - | 6,440,002 | **-** |
| Junior Lifeguard Program Fund | 618,066 | 609,858 | **615,150** |
| Local Enforcement Agency Fund | 691,146 | 1,069,186 | **1,150,496** |
| Los Penasquitos Canyon Preserve Fund | 231,828 | 262,146 | **266,776** |
| Low and Moderate Income Housing Asset Fund | 5,881,284 | - | **32,017,817** |
| Maintenance Assessment District (MAD) Funds | 22,210,863 | 40,470,717 | **41,780,423** |
| Major Events Revolving Fund | 915,693 | - | **-** |
| Mission Bay/Balboa Park Improvement Fund | 2,279,764 | 2,125,166 | **2,128,475** |
| New Convention Facility Fund | 3,436,000 | 3,436,000 | **2,133,025** |
| OneSD Support Fund | 26,265,905 | 26,781,896 | **28,226,926** |
| PETCO Park Fund | 15,829,610 | 16,761,105 | **17,261,846** |
| Parking Meter Operations Fund | 11,072,288 | 10,313,775 | **10,598,817** |
| Prop 42 Replacement - Transportation Relief Fund | 11,958,843 | - | **-** |
| Public Art Fund | 298,036 | 467,819 | **154,643** |
| Public Safety Services & Debt Service Fund | 9,057,790 | 9,203,815 | **9,707,927** |
| Road Maintenance and Rehabilitation Fund | - | 8,025,413 | **13,842,506** |
| Seized Assets - California Fund | - | 11,919 | **11,919** |
| Seized Assets - Federal DOJ Fund | 774,194 | 1,608,456 | **1,620,758** |
| Seized Assets - Federal Treasury Fund | - | 119,187 | **119,187** |
| Stadium Operations Fund | 21,982,334 | 23,861,280 | **15,756,305** |
| State COPS | 1,673,524 | 2,140,000 | **2,140,000** |

## Schedule II - Summary of Operating Expenditures by Fund

| Fund Type/Title | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| Storm Drain Fund | 6,077,211 | 5,700,000 | **5,700,000** |
| Successor Agency Admin & Project - CivicSD Fund | - | 2,654,407 | **1,974,470** |
| Long Range Property Management Fund | 231,519 | - | **1,039,523** |
| Transient Occupancy Tax Fund | 108,778,103 | 116,242,274 | **123,176,508** |
| Trolley Extension Reserve Fund | 1,061,305 | 1,058,250 | **1,067,000** |
| Underground Surcharge Fund | 22,535,722 | 59,528,799 | **59,955,753** |
| Wireless Communications Technology Fund | 8,589,186 | 9,112,444 | **9,335,398** |
| Zoological Exhibits Maintenance Fund | 12,405,283 | 13,187,804 | **13,954,373** |
| **Total Special Revenue Funds** | **$ 463,184,730** | **$ 555,299,448** | **$ 600,388,000** |
| **Capital Project Funds** | | | |
| Capital Outlay Fund | $ - | $ 6,050,831 | **$ -** |
| TransNet Extension Administration & Debt Fund | 225,692 | 324,730 | **333,880** |
| TransNet Extension Congestion Relief Fund | 3,351,330 | 3,351,330 | **3,351,330** |
| TransNet Extension Maintenance Fund | 9,592,209 | 9,644,481 | **9,916,236** |
| **Total Capital Project Funds** | **$ 13,169,231** | **$ 19,371,372** | **$ 13,601,446** |
| **Enterprise Funds** | | | |
| Airports Fund | $ 3,802,493 | $ 5,722,739 | **$ 5,409,779** |
| Development Services Fund | 63,581,657 | 70,459,837 | **72,678,217** |
| Golf Course Fund | 17,006,017 | 18,229,824 | **18,857,670** |
| Metropolitan Sewer Utility Fund | 206,851,427 | 224,055,992 | **231,530,275** |
| Municipal Sewer Revenue Fund | 124,142,838 | 128,128,232 | **131,708,713** |
| Recycling Fund | 19,830,065 | 25,510,649 | **25,816,944** |
| Refuse Disposal Fund | 29,971,415 | 35,917,863 | **33,678,879** |
| Water Utility Operating Fund | 467,671,397 | 521,125,919 | **542,088,052** |
| **Total Enterprise Funds** | **$ 932,857,308** | **$ 1,029,151,055** | **$ 1,061,768,529** |
| **Internal Service Funds** | | | |
| Central Stores Fund | $ 9,014,454 | $ 10,120,970 | **$ 7,533,914** |
| Energy Conservation Program Fund | 2,874,113 | 3,879,906 | **4,907,117** |
| Fleet Operations Operating Fund | 51,102,495 | 57,840,115 | **53,307,597** |
| Fleet Ops Replacement-Rental | 44,323,474 | 42,773,746 | **44,759,750** |
| Publishing Services Fund | 3,680,218 | 3,660,565 | **2,498,676** |
| Risk Management Administration Fund | 10,294,852 | 11,007,266 | **11,620,477** |
| **Total Internal Service Funds** | **$ 121,289,606** | **$ 129,282,569** | **$ 124,627,531** |
| **Total Combined Budget Expenditures** | **$ 2,851,132,566** | **$ 3,166,928,101** | **$ 3,248,089,713** |

## Schedule II - Summary of Capital Expenditures by Fund

| Capital Improvements Program | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Special Revenue Funds** | | | |
| Antenna Lease Revenue Fund | $ 107,028 | $ 300,000 | $ - |
| CIP Lease Financing | 3,313,245 | 1,018,572 | - |
| Convention Center Exp Surety | 935 | - | - |
| Developer Contributions CIP | 986,761 | - | **2,081,000** |
| EGF CIP Fund 1/3 | 219,198 | 1,927,365 | - |
| Energy Conservation Program CIP Fund | 802,861 | - | - |
| Environmental Growth 2/3 Fund | 195,382 | - | - |
| First SD River Improvement Project CIP Fund | 7,265 | - | - |
| Gas Tax Fund | 140,394 | - | **3,000,000** |
| Infrastructure Fund | - | 11,386,545 | **16,156,068** |
| IT CIP Contributions | - | - | **299,679** |
| Library System Improvement Fund | 13,003 | 1,884,482 | - |
| Maintenance Assessment District (MAD) Funds | 502,411 | 450,000 | **170,000** |
| Mission Bay Park Improvement Fund | 472,168 | 6,825,570 | **6,591,611** |
| Mission Trails Regional Park Fund | 281,871 | - | - |
| North Park CIP Fund | -60,242 | - | - |
| Ocean Beach Pier (Concessions) Fund | - | 670,981 | - |
| OneSD Support Fund | 3,571,640 | - | - |
| Otay Mesa EIFD | - | - | **369,048** |
| Peg Fee (City Tv) | 41,875 | - | - |
| Prop 42 Replacement - Transportation Relief Fund | 653,675 | - | - |
| Redevelopment Obligation Retirement Fund | - | - | **2,500,000** |
| Road Maintenance and Rehabilitation Fund | - | - | **9,510,879** |
| San Diego Regional Parks Improvement Fund | 1,457,277 | 3,675,307 | **3,549,329** |
| SC-RDA Contribution to CIP Fund | 15,689 | - | - |
| Sea World Traffic Mitigation Fund | 524,571 | - | - |
| Stadium Operations-CIP Fund | 217,359 | - | - |
| Street Division CIP Fund | 111,942 | - | - |
| Sunset Cliffs Natural Park | (17,359) | - | - |
| Tow Dispatch Computer Interface Fund | 573,759 | - | - |
| Trench Cut Fees/Excavation Fee Fund | 1,029,918 | 2,000,000 | **2,000,000** |
| Unappropriated Reserve - Balboa Park CIP Fund | 145,336 | - | - |
| Underground Surcharge CIP Fund | 8,598,759 | - | **5,100,000** |
| **Total Special Revenue Funds** | **$ 23,906,719** | **$ 30,138,822** | **$ 51,327,614** |
| **Enterprise Funds** | | | |
| Balboa Park Golf Course CIP Fund | $ 76,446 | $ - | $ - |
| Brown Field Special Aviation | 249,772 | - | - |
| EDCO Community Fund | 61,515 | - | - |
| Metro Sewer Utility - CIP Funding Source | 22,414,637 | 46,122,838 | **100,540,878** |

## Schedule II - Summary of Capital Expenditures by Fund

| Capital Improvements Program | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| Mission Bay Golf Course CIP Fund | 264,630 | - | **-** |
| Montgomery Field Special Aviation | 217,603 | - | **-** |
| Muni Sewer Utility - CIP Funding Source | 96,129,282 | 84,089,498 | **111,911,364** |
| PFFA-Water Rev Bonds Series 2016A | 9,573,042 | - | **-** |
| Recycling Fund CIP Fund | 1,329,380 | - | **55,200** |
| Refuse Disposal CIP Fund | 651,971 | 13,000,000 | **4,076,800** |
| Refuse Disposal Fund | 178 | - | **-** |
| Torrey Pines Golf Course CIP Fund | 4,967,681 | 5,500,000 | **-** |
| Water Utility - CIP Funding Source | 144,280,829 | 243,082,290 | **261,358,994** |
| **Total Enterprise Funds** | **$ 280,216,967** | **$ 391,794,626** | **$ 477,943,236** |
| | | | |
| **Capital Project Funds** | | | |
| 101 Ash Facility Improvements | $ 190,213 | $ - | **$ -** |
| 2001A(TE)Bonds(Oper)-Ctr City | 54,179 | - | **-** |
| 99A(TE)Bonds(Oper)-City Hts | 168 | - | **-** |
| Balboa Park West-Major Dist | 295,964 | - | **-** |
| Ballpark Infra-2001 Bonds | 3,839 | - | **-** |
| Barrio Logan | 255,310 | 6,300 | **-** |
| Belmont/Mission Beach Develop | 85,909 | - | **-** |
| Bus Stop Capital Improvement Fund | 19,193 | - | **-** |
| C.O.-Pueblo Land/Pol. Decentra | 22,230 | - | **-** |
| CCE-2004A (TE) Bonds (Oper) | 2,482,684 | - | **-** |
| CH-TAB 2010A (TE) Proceeds | 2,349,913 | - | **-** |
| CH-TAB 2010B (T) Proceeds | 699,492 | - | **-** |
| CIP Contributions from General Fund | 8,769,412 | - | **1,336,800** |
| CR-TAB 2010A (TE) Proceeds | 783,352 | - | **-** |
| Capital Outlay Fund | 2,144,538 | 1,500,000 | **-** |
| Capital Outlay-Sales Tax | 28,307 | - | **-** |
| Carmel Valley Consolidated FBA | 307,173 | - | **-** |
| Carmel Valley Development Impact Fee | 147,641 | 250,000 | **-** |
| Centre City DIF-Admin | 1,908,210 | 12,615,000 | **-** |
| Clairemont Mesa - Urban Comm | 271,111 | 35,000 | **-** |
| College Area | 138,519 | 150,000 | **-** |
| Del Mar Mesa FBA | 1,610,887 | - | **-** |
| East Village-Pedestrian Bridge | - | - | **2,578,580** |
| Encanto Neighborhoods DIF | - | 618,487 | **-** |
| Excess Redevelopment Bond Proceeds Exp | 3,499,067 | - | **-** |
| FY09 Sunset Cliffs Natural Par | 35,081 | - | **-** |
| Fleet Services CIP Fund | 461,725 | - | **250,000** |
| Gen Dyna-Community Improvement | 34,085 | - | **-** |
| Golden Hill - Major District | 9,164 | - | **-** |
| Golden Hill Urban Comm | 201,905 | - | **-** |
| Kearny Mesa - Major District | 171 | - | **-** |

## Schedule II - Summary of Capital Expenditures by Fund

| Capital Improvements Program | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| Kearny Mesa Imprvmnts 20% | 4,405 | - | - |
| Kearny Mesa-Urban Comm | 164,670 | - | - |
| La Jolla - Major District | 34,382 | - | - |
| La Jolla Urban Comm | 195,695 | 155,000 | - |
| Linda Vista Urban Comm | 33,788 | 40,000 | - |
| Mid City Urban Comm | 625,424 | 460,000 | - |
| Mid-City - Park Dev Fund | 465,656 | - | - |
| Midway/Pacific Hwy Urban Comm | 17,397 | 2,045,000 | - |
| Mira Mesa - FBA | 5,226,541 | - | - |
| Mission Valley-Urban Comm. | 5,642,287 | - | - |
| Montgomery/Waller-Major Dist | 15,831 | - | - |
| NP 2000 TE Bonds Rf-Oper | 11,271 | - | - |
| NP 2003A (T)Bonds Rf Oper | 5,292 | - | - |
| NP 2003B(TE)Bonds Oper | 2,670 | - | - |
| NP-Tab 2009A (TE) Proceeds | 367,131 | - | - |
| Navajo Urban Comm | 172,262 | 2,076,500 | - |
| North Park Urban Comm | 263,746 | 475,000 | - |
| North University City DIF | 239,164 | - | - |
| North University City-FBA | 3,057,783 | - | - |
| Ocean Beach Urban Comm | 55,000 | - | - |
| Otay Mesa Facilities Benefit Assessment | 1,625,945 | 10,383,480 | - |
| Otay Mesa South-Major District | 144,056 | - | - |
| Otay Mesa-East (From 39062) | 320,295 | - | - |
| Otay Mesa-Eastern DIF | 35,971 | - | - |
| Otay Mesa-West (From 39067) | 5,704,707 | 266,520 | - |
| Otay Mesa-Western DIF | 37,920 | - | - |
| Otay Mesa/Nestor Urb Comm | 20,440 | 1,141,000 | - |
| PFFA Lease Revenue Bonds 2015A-Projects | 37,809,067 | - | - |
| PFFA Lease Revenue Bonds 2015B-Project | 16,246,059 | - | - |
| PV Est-Other P & R Facilities | 51,880 | - | - |
| Pacific Beach Urban Comm | 40,163 | 105,000 | - |
| Pacific Highlands Ranch FBA | 26,487,028 | - | - |
| Park North-East - Park Dev Fd | 58,368 | 184,865 | - |
| Penasquitos East-Pk Dev Fund | - | 146,464 | - |
| Penasquitos South-Major Dist | 1,438 | - | - |
| Peninsula Urban Comm | 223,332 | - | - |
| Private & Others Contrib-CIP | 1,124,376 | - | - |
| Prop A-(Bikeway) | 59,103 | - | - |
| Rancho Bernardo-Fac Dev Fund | 71,812 | 22,450 | - |
| Rancho Penasquitos FBA | 152,688 | - | - |
| S.E. San Diego Urban Comm | 462,746 | - | - |
| SC/TE TI Bonds 2007B | 383,009 | - | - |
| SD Unified School Dist-Cap Out | - | 500,000 | - |

## Schedule II - Summary of Capital Expenditures by Fund

| Capital Improvements Program | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| SR 209 & 274 Coop with State | 373,668 | - | - |
| SY-TAB 2010A (TE) Proceeds | 425,612 | - | - |
| SY-TAB 2010B (T) Proceeds | 7,566 | - | - |
| Sabre Springs-FBA | 39,349 | - | - |
| San Diego Park Dist. No 3 | 58,814 | - | - |
| San Ysidro Urban Comm | 628,565 | - | - |
| Sc/Taxable TI Bonds 2007A | 38,549 | - | - |
| Scripps Miramar Ranch FBA | 183,397 | 300,000 | - |
| Scripps/Miramar Misc | 15,784 | - | - |
| Scripps/Miramar-Major District | 317,630 | - | - |
| Serra Mesa - Major District | 95,543 | - | - |
| Serra Mesa - Urban Community | 248,091 | 133,850 | - |
| Skyline Hills - Major District | 7,729 | - | - |
| Skyline/Paradise Urb Comm | 33,329 | - | - |
| Tierrasanta - DIF | 192,030 | - | - |
| Torrey Highlands | 4,672,004 | - | - |
| Torrey Pines - Urban Community | - | 177,450 | - |
| TransNet (Prop A 1/2% Sales Tax) | 1,255,182 | - | - |
| TransNet ARRA Exchange Fund | 1,095,584 | - | - |
| TransNet Extension Congestion Relief Fund | 23,259,733 | 19,152,459 | **19,786,554** |
| TransNet Extension Major Corri | 5,236 | 35,000 | - |
| TransNet Extension RTCI Fee | 3,244,090 | - | - |
| Univ City North - Sub Dist | 860 | - | - |
| University City So.-Urban Comm | 317,124 | - | - |
| Uptown Urban Comm | 694,715 | 735,000 | - |
| **Total Capital Project Funds** | **$ 171,680,423** | **$ 53,709,825** | **$ 23,951,934** |
| | | | |
| **Grant Enterprise Funds** | | | |
| Grant Fund-Enterprise-Federal | $ 1,205,003 | $ - | $ - |
| Grant Fund-Enterprise-State | 203,938 | - | - |
| **Total Grant Enterprise Funds** | **$ 1,408,941** | **$ -** | **$ -** |
| | | | |
| **Grant Government Funds** | | | |
| Grant Fund - Federal | $ 10,589,684 | $ - | $ - |
| Grant Fund - Other | 33,367 | - | - |
| Grant Fund - State | 7,186,582 | - | - |
| **Total Grant Government Funds** | **$ 17,809,633** | **$ -** | **$ -** |
| **Total Capital Budget Expenditures** | **$ 495,022,683** | **$ 475,643,273** | **$ 553,222,784** |
| **Total Combined Operating and Capital Budget Expenditures** | **$ 3,346,155,249** | **$ 3,642,571,374** | **$ 3,801,312,497** |

## Schedule III - Summary of General Fund FTE Positions by Department

| Department | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| City Attorney | 361.10 | 358.73 | **370.73** |
| City Auditor | 22.00 | 22.00 | **22.00** |
| City Clerk | 46.32 | 47.32 | **47.32** |
| City Comptroller | 87.51 | 87.26 | **–** |
| City Council | 106.37 | 106.37 | **106.37** |
| City Treasurer | 111.38 | 119.70 | **124.00** |
| Communications | 33.50 | 31.00 | **33.00** |
| Debt Management | 21.00 | 21.00 | **20.00** |
| Department of Finance | – | – | **113.27** |
| Development Services | 70.00 | 69.00 | **68.00** |
| Economic Development | 56.00 | 63.85 | **59.35** |
| Environmental Services | 157.11 | 155.56 | **171.72** |
| Ethics Commission | 5.00 | 5.00 | **5.00** |
| Financial Management | 32.00 | 31.00 | **–** |
| Fire-Rescue | 1,220.53 | 1,230.65 | **1,236.64** |
| Government Affairs | – | – | **5.00** |
| Human Resources | 25.50 | 32.92 | **28.72** |
| Infrastructure/Public Works | 5.00 | 5.00 | **2.00** |
| Internal Operations | 1.50 | 1.50 | **1.50** |
| Library | 475.86 | 453.72 | **444.59** |
| Neighborhood Services | 6.50 | 6.50 | **1.50** |
| Office of Boards & Commissions | – | – | **10.00** |
| Office of Homeland Security | 18.05 | 17.05 | **18.05** |
| Office of the Assistant COO | 12.00 | 12.00 | **5.00** |
| Office of the Chief Financial Officer | 2.00 | 2.00 | **2.00** |
| Office of the Chief Operating Officer | 5.35 | 6.35 | **8.00** |
| Office of the IBA | 10.00 | 10.00 | **10.00** |
| Office of the Mayor | 29.50 | 28.50 | **24.32** |
| Parks and Recreation | 899.78 | 896.83 | **908.05** |
| Performance & Analytics | 15.00 | 15.00 | **14.00** |
| Personnel | 71.00 | 69.99 | **68.99** |
| Planning | 65.07 | 64.95 | **64.95** |
| Police | 2,644.01 | 2,653.01 | **2,656.01** |
| Public Works - Contracts | 21.00 | 21.00 | **–** |
| Public Works - General Services | 174.00 | 168.00 | **223.50** |
| Purchasing & Contracting | 59.96 | 57.96 | **52.96** |
| Real Estate Assets | 34.00 | 32.00 | **32.00** |
| Transportation & Storm Water | 625.79 | 624.71 | **637.70** |
| **Total Budget FTE Positions** | **7,530.69** | **7,527.43** | **7,596.24** |

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## Schedule IV - Summary of FTE Positions by Fund

| Fund Type/Title | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **General Fund** | | | |
| General Fund | 7,530.69 | 7,527.43 | **7,596.24** |
| **Total General Fund** | **7,530.69** | **7,527.43** | **7,596.24** |
| **Special Revenue Funds** | | | |
| Concourse and Parking Garages Operating Fund | 2.00 | 2.00 | **2.00** |
| Engineering & Capital Projects Fund | 644.70 | 715.80 | **774.75** |
| Facilities Financing Fund | 16.35 | 16.35 | **16.00** |
| Fire/Emergency Medical Services Transport Program Fund | 31.00 | 17.00 | **17.00** |
| GIS Fund | 2.00 | 2.00 | **2.00** |
| Information Technology Fund | 42.00 | 44.00 | **45.00** |
| Junior Lifeguard Program Fund | 1.00 | 1.00 | **1.00** |
| Local Enforcement Agency Fund | 6.00 | 6.00 | **6.00** |
| Los Penasquitos Canyon Preserve Fund | 2.00 | 2.00 | **2.00** |
| Maintenance Assessment District (MAD) Funds | 25.00 | 25.00 | **25.00** |
| OneSD Support Fund | 28.00 | 28.00 | **29.00** |
| PETCO Park Fund | 1.00 | 1.00 | **1.00** |
| Parking Meter Operations Fund | 15.00 | 15.00 | **15.00** |
| Stadium Operations Fund | 38.00 | 36.00 | **2.00** |
| Transient Occupancy Tax Fund | 14.00 | 14.00 | **14.00** |
| Underground Surcharge Fund | 11.00 | 17.00 | **22.15** |
| Wireless Communications Technology Fund | 46.00 | 46.00 | **44.00** |
| **Total Special Revenue Funds** | **925.05** | **988.15** | **1,017.90** |
| **Enterprise Funds** | | | |
| Airports Fund | 22.00 | 22.00 | **22.00** |
| Development Services Fund | 472.45 | 472.65 | **470.10** |
| Golf Course Fund | 101.76 | 102.08 | **102.08** |
| Metropolitan Sewer Utility Fund | 462.20 | 458.86 | **473.24** |
| Municipal Sewer Revenue Fund | 400.71 | 401.04 | **398.50** |
| Recycling Fund | 108.25 | 111.76 | **111.48** |
| Refuse Disposal Fund | 132.60 | 140.94 | **140.30** |
| Water Utility Operating Fund | 781.83 | 791.02 | **784.18** |
| **Total Enterprise Funds** | **2,481.79** | **2,500.35** | **2,501.88** |
| **Internal Service Funds** | | | |
| Central Stores Fund | 23.00 | 22.00 | **20.00** |
| Energy Conservation Program Fund | 17.35 | 17.35 | **24.35** |
| Fleet Operations Operating Fund | 207.00 | 206.00 | **205.75** |
| Publishing Services Fund | 10.00 | 10.00 | **9.00** |

## Schedule IV - Summary of FTE Positions by Fund

| Fund Type/Title | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| Risk Management Administration Fund | 87.23 | 85.23 | **85.23** |
| **Total Internal Service Funds** | **344.58** | **340.58** | **344.33** |
| | | | |
| **Other Funds** | | | |
| City Employee's Retirement System Fund | 63.00 | 63.00 | **63.00** |
| **Total Other Funds** | **63.00** | **63.00** | **63.00** |
| **Total Budget FTE Positions** | **11,345.11** | **11,419.51** | **11,523.35** |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **General Fund** | | | |
| **General Fund** | | | |
| **Property Tax Revenue** | **$ 506,196,681** | **$ 534,621,331** | **$ 559,518,653** |
| Property Taxes | 506,196,681 | 534,621,331 | 559,518,653 |
| **Sales Tax** | **$ 271,522,274** | **$ 275,307,632** | **$ 281,876,321** |
| Sales Tax | 271,522,274 | 275,307,632 | 281,876,321 |
| **Transient Occupancy Tax** | **$ 116,869,403** | **$ 121,054,914** | **$ 127,903,938** |
| Transient Occupancy Taxes | 116,869,403 | 121,054,914 | 127,903,938 |
| **Other Local Taxes** | **$ 82,609,233** | **$ 85,155,995** | **$ 89,828,403** |
| Property Transfer Taxes | 9,528,879 | 10,068,772 | 10,945,737 |
| SDG&E | 41,639,740 | 44,531,915 | 47,712,970 |
| CATV | 16,509,307 | 15,999,308 | 15,813,696 |
| Refuse Collection Franchise | 10,993,506 | 11,200,000 | 12,700,000 |
| Other Franchises | 3,937,801 | 3,356,000 | 2,656,000 |
| **Licenses and Permits** | **$ 24,501,860** | **$ 21,663,270** | **$ 25,312,898** |
| Business Tax | 7,483,202 | 7,501,297 | 13,486,297 |
| Rental Unit Tax | 7,432,266 | 7,459,502 | 7,459,502 |
| Refuse Collector Business Tax | 1,180,823 | 1,100,000 | 1,100,000 |
| Other Licenses and Permits | 8,405,570 | 5,602,471 | 3,267,099 |
| **Fines Forfeitures and Penalties** | **$ 31,015,218** | **$ 31,851,640** | **$ 31,363,846** |
| Parking Citations | 22,247,900 | 22,142,605 | 22,362,006 |
| Municipal Court | 4,818,605 | 5,527,700 | 4,812,505 |
| Other Fines & Forfeitures | 3,948,713 | 4,181,335 | 4,189,335 |
| **Rev from Money and Prop** | **$ 62,758,685** | **$ 58,442,690** | **$ 59,833,041** |
| Interest and Dividends | 1,920,149 | 671,348 | 650,000 |
| Mission Bay | 29,783,877 | 31,157,218 | 30,140,940 |
| Pueblo Lands | 7,074,707 | 6,447,852 | 6,887,451 |
| Other Rents and Concessions | 23,979,951 | 20,166,272 | 22,154,650 |
| **Rev from Federal Agencies** | **$ 103,762** | **$ 220,000** | **$ -** |
| Revenue from Federal Agencies | 103,762 | 220,000 | - |
| **Rev from Other Agencies** | **$ 22,635,652** | **$ 4,263,013** | **$ 5,475,810** |
| Motor Vehicle License Fees | 623,450 | - | - |
| Revenue from Other Agencies | 22,012,201 | 4,263,013 | 5,475,810 |
| **Charges for Services** | **$ 141,848,545** | **$ 152,803,611** | **$ 159,346,208** |
| Charges for Current Services | 141,848,545 | 152,803,611 | 159,346,208 |
| **Other Revenue** | **$ 5,775,983** | **$ 4,575,137** | **$ 3,049,789** |
| Other Revenue | 5,775,983 | 4,575,137 | 3,049,789 |
| **Transfers In** | **$ 80,599,235** | **$ 117,789,072** | **$ 91,908,240** |
| Transfers In | 80,599,235 | 117,789,072 | 91,908,240 |
| **Total General Fund** | **$ 1,346,436,529** | **$ 1,407,748,305** | **$ 1,435,417,147** |
| **Total General Fund** | **$ 1,346,436,529** | **$ 1,407,748,305** | **$ 1,435,417,147** |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Special Revenue Funds** | | | |
| **Automated Refuse Container Fund** | | | |
| **Rev from Money and Prop** | **$ 15,376** | **$ -** | **$ -** |
| Interest and Dividends | 15,376 | - | - |
| **Charges for Services** | **$ 1,129,631** | **$ 900,000** | **$ 1,000,000** |
| Charges for Current Services | 1,129,631 | 900,000 | 1,000,000 |
| **Total Automated Refuse Container Fund** | **$ 1,145,007** | **$ 900,000** | **$ 1,000,000** |
| **Concourse and Parking Garages Operating Fund** | | | |
| **Rev from Money and Prop** | **$ 3,688,496** | **$ 4,181,430** | **$ 3,993,726** |
| Other Rents and Concessions | 3,688,496 | 4,181,430 | 3,993,726 |
| **Total Concourse and Parking Garages Operating Fund** | **$ 3,688,496** | **$ 4,181,430** | **$ 3,993,726** |
| **Convention Center Expansion Administration Fund** | | | |
| **Rev from Money and Prop** | **$ 58,760** | **$ -** | **$ -** |
| Interest and Dividends | 58,760 | - | - |
| **Transfers In** | **$ 13,407,993** | **$ 13,003,993** | **$ 13,003,993** |
| Transfers In | 13,407,993 | 13,003,993 | 13,003,993 |
| **Total Convention Center Expansion Administration Fund** | **$ 13,466,753** | **$ 13,003,993** | **$ 13,003,993** |
| **Engineering & Capital Projects Fund** | | | |
| **Fines Forfeitures and Penalties** | **$ 24,900** | **$ -** | **$ -** |
| Other Fines & Forfeitures | 24,900 | - | - |
| **Rev from Money and Prop** | **$ (8,766)** | **$ -** | **$ -** |
| Interest and Dividends | (8,766) | - | - |
| **Charges for Services** | **$ 76,345,935** | **$ 95,314,239** | **$ 103,115,483** |
| Charges for Current Services | 76,345,935 | 95,314,239 | 103,115,483 |
| **Other Revenue** | **$ 6,307** | **$ -** | **$ -** |
| Other Revenue | 6,307 | - | - |
| **Transfers In** | **$ -** | **$ -** | **$ 19,275** |
| Transfers In | - | - | 19,275 |
| **Total Engineering & Capital Projects Fund** | **$ 76,368,376** | **$ 95,314,239** | **$ 103,134,758** |
| **Environmental Growth 1/3 Fund** | | | |
| **Other Local Taxes** | **$ 4,637,178** | **$ 4,947,991** | **$ 5,040,524** |
| SDG&E | 4,626,638 | 4,947,991 | 5,040,524 |
| Other Franchises | 10,541 | - | - |
| **Rev from Money and Prop** | **$ 48,450** | **$ 9,000** | **$ 9,000** |
| Interest and Dividends | 48,450 | 9,000 | 9,000 |
| **Total Environmental Growth 1/3 Fund** | **$ 4,685,628** | **$ 4,956,991** | **$ 5,049,524** |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Environmental Growth 2/3 Fund** | | | |
| **Other Local Taxes** | **$ 9,274,676** | **$ 9,895,981** | **$ 10,081,047** |
| SDG&E | 9,253,276 | 9,895,981 | 10,081,047 |
| Other Franchises | 21,401 | - | - |
| **Rev from Money and Prop** | **$ 52,537** | **$ 25,000** | **$ 25,000** |
| Interest and Dividends | 52,537 | 25,000 | 25,000 |
| **Total Environmental Growth 2/3 Fund** | **$ 9,327,213** | **$ 9,920,981** | **$ 10,106,047** |
| **Facilities Financing Fund** | | | |
| **Licenses and Permits** | **$ 59,000** | **$ 50,000** | **$ 50,000** |
| Other Licenses and Permits | 59,000 | 50,000 | 50,000 |
| **Rev from Money and Prop** | **$ (1,292)** | **$ 600** | **$ 600** |
| Interest and Dividends | (1,292) | 600 | 600 |
| **Charges for Services** | **$ 2,353,116** | **$ 2,857,683** | **$ 2,830,266** |
| Charges for Current Services | 2,353,116 | 2,857,683 | 2,830,266 |
| **Total Facilities Financing Fund** | **$ 2,410,824** | **$ 2,908,283** | **$ 2,880,866** |
| **Fire and Lifeguard Facilities Fund** | | | |
| **Rev from Money and Prop** | **$ 2,644** | **$ -** | **$ -** |
| Interest and Dividends | 2,644 | - | - |
| **Transfers In** | **$ 1,383,570** | **$ 1,383,570** | **$ 1,383,570** |
| Transfers In | 1,383,570 | 1,383,570 | 1,383,570 |
| **Total Fire and Lifeguard Facilities Fund** | **$ 1,386,214** | **$ 1,383,570** | **$ 1,383,570** |
| **Fire/Emergency Medical Services Transport Program Fund** | | | |
| **Rev from Money and Prop** | **$ 22,542** | **$ 30,000** | **$ 30,000** |
| Interest and Dividends | 22,542 | 30,000 | 30,000 |
| **Charges for Services** | **$ 12,521,602** | **$ 11,904,871** | **$ 11,904,871** |
| Charges for Current Services | 12,521,602 | 11,904,871 | 11,904,871 |
| **Other Revenue** | **$ 2,487** | **$ 409,235** | **$ 409,235** |
| Other Revenue | 2,487 | 409,235 | 409,235 |
| **Transfers In** | **$ -** | **$ -** | **$ 14,898** |
| Transfers In | - | - | 14,898 |
| **Total Fire/Emergency Medical Services Transport Program Fund** | **$ 12,546,632** | **$ 12,344,106** | **$ 12,359,004** |
| **GIS Fund** | | | |
| **Rev from Money and Prop** | **$ 4,868** | **$ -** | **$ -** |
| Interest and Dividends | 4,868 | - | - |
| **Rev from Other Agencies** | **$ 186,526** | **$ 195,303** | **$ 195,303** |
| Revenue from Other Agencies | 186,526 | 195,303 | 195,303 |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Charges for Services** | **$ 1,447,938** | **$ 2,088,247** | **$ 2,385,771** |
| Charges for Current Services | 1,447,938 | 2,088,247 | 2,385,771 |
| **Total GIS Fund** | **$ 1,639,332** | **$ 2,283,550** | **$ 2,581,074** |
| | | | |
| **Gas Tax Fund** | | | |
| **Other Local Taxes** | **$ 23,012,523** | **$ 30,612,766** | **$ 32,739,583** |
| Other Local Tax | 23,012,523 | 30,612,766 | 32,739,583 |
| **Rev from Money and Prop** | **$ 133,661** | **$ 114,516** | **$ 114,516** |
| Interest and Dividends | 70,369 | 50,000 | 50,000 |
| Other Rents and Concessions | 63,292 | 64,516 | 64,516 |
| **Other Revenue** | **$ 2,402,704** | **$ -** | **$ -** |
| Other Revenue | 2,402,704 | - | - |
| **Total Gas Tax Fund** | **$ 25,548,888** | **$ 30,727,282** | **$ 32,854,099** |
| | | | |
| **General Plan Maintenance Fund** | | | |
| **Licenses and Permits** | **$ -** | **$ 2,650,000** | **$ 2,650,000** |
| Other Licenses and Permits | - | 2,650,000 | 2,650,000 |
| **Total General Plan Maintenance Fund** | **$ -** | **$ 2,650,000** | **$ 2,650,000** |
| | | | |
| **Information Technology Fund** | | | |
| **Rev from Money and Prop** | **$ 24,884** | **$ -** | **$ -** |
| Interest and Dividends | 24,884 | - | - |
| **Charges for Services** | **$ 10,585,478** | **$ 11,202,127** | **$ 13,128,511** |
| Charges for Current Services | 10,585,478 | 11,202,127 | 13,128,511 |
| **Other Revenue** | **$ 3,782** | **$ -** | **$ 60,000** |
| Other Revenue | 3,782 | - | 60,000 |
| **Total Information Technology Fund** | **$ 10,614,143** | **$ 11,202,127** | **$ 13,188,511** |
| | | | |
| **Infrastructure Fund** | | | |
| **Transfers In** | **$ -** | **$ 17,826,547** | **$ 16,156,068** |
| Transfers In | - | 17,826,547 | 16,156,068 |
| **Total Infrastructure Fund** | **$ -** | **$ 17,826,547** | **$ 16,156,068** |
| | | | |
| **Junior Lifeguard Program Fund** | | | |
| **Charges for Services** | **$ 508,204** | **$ 609,877** | **$ 615,150** |
| Charges for Current Services | 508,204 | 609,877 | 615,150 |
| **Other Revenue** | **$ 1,809** | **$ -** | **$ -** |
| Other Revenue | 1,809 | - | - |
| **Total Junior Lifeguard Program Fund** | **$ 510,012** | **$ 609,877** | **$ 615,150** |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Local Enforcement Agency Fund** | | | |
| **Licenses and Permits** | **$ 597,327** | **$ 501,830** | **$ 501,830** |
| Other Licenses and Permits | 597,327 | 501,830 | 501,830 |
| **Rev from Money and Prop** | **$ 8,306** | **$ 10,724** | **$ 10,724** |
| Interest and Dividends | 8,306 | 10,724 | 10,724 |
| **Charges for Services** | **$ 158,537** | **$ 273,863** | **$ 637,942** |
| Charges for Current Services | 158,537 | 273,863 | 637,942 |
| **Other Revenue** | **$ 185** | **$ -** | **$ -** |
| Other Revenue | 185 | - | - |
| **Total Local Enforcement Agency Fund** | **$ 764,354** | **$ 786,417** | **$ 1,150,496** |
| **Los Penasquitos Canyon Preserve Fund** | | | |
| **Rev from Money and Prop** | **$ 38,160** | **$ 36,000** | **$ 36,000** |
| Other Rents and Concessions | 38,160 | 36,000 | 36,000 |
| **Transfers In** | **$ 150,000** | **$ 150,000** | **$ 230,776** |
| Transfers In | 150,000 | 150,000 | 230,776 |
| **Total Los Penasquitos Canyon Preserve Fund** | **$ 188,160** | **$ 186,000** | **$ 266,776** |
| **Low and Moderate Income Housing Asset Fund** | | | |
| **Rev from Money and Prop** | **$ 3,307,443** | **$ -** | **$ 3,555,615** |
| Interest and Dividends | 819,071 | - | 2,150,057 |
| Other Rents and Concessions | 2,488,372 | - | 1,405,558 |
| **Other Revenue** | **$ 19,385,788** | **$ -** | **$ 2,504** |
| Other Revenue | 19,385,788 | - | 2,504 |
| **Total Low and Moderate Income Housing Asset Fund** | **$ 22,693,231** | **$ -** | **$ 3,558,119** |
| **Maintenance Assessment District (MAD) Funds** | | | |
| **Property Tax Revenue** | **$ 15,561,281** | **$ 16,575,608** | **$ 16,567,582** |
| Property Taxes | 15,561,281 | 16,575,608 | 16,567,582 |
| **Special Assessments** | **$ 513,484** | **$ 3,000** | **$ 3,000** |
| Special Assessments | 513,484 | 3,000 | 3,000 |
| **Rev from Money and Prop** | **$ 217,556** | **$ 79,599** | **$ 112,190** |
| Interest and Dividends | 217,556 | 79,599 | 112,190 |
| **Charges for Services** | **$ 2,409,420** | **$ 2,655,254** | **$ 2,687,184** |
| Charges for Current Services | 2,409,420 | 2,655,254 | 2,687,184 |
| **Other Revenue** | **$ 86,743** | **$ -** | **$ -** |
| Other Revenue | 86,743 | - | - |
| **Transfers In** | **$ 5,397,043** | **$ 4,676,289** | **$ 4,981,129** |
| Transfers In | 5,397,043 | 4,676,289 | 4,981,129 |
| **Total Maintenance Assessment District (MAD) Funds** | **$ 24,185,526** | **$ 23,989,750** | **$ 24,351,085** |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Mission Bay/Balboa Park Improvement Fund** | | | |
| **Transfers In** | **$ 2,025,000** | **$ 2,029,225** | **$ 2,133,684** |
| Transfers In | 2,025,000 | 2,029,225 | 2,133,684 |
| **Total Mission Bay/Balboa Park Improvement Fund** | **$ 2,025,000** | **$ 2,029,225** | **$ 2,133,684** |
| **New Convention Facility Fund** | | | |
| **Transfers In** | **$ 3,436,000** | **$ 3,436,000** | **$ 2,133,025** |
| Transfers In | 3,436,000 | 3,436,000 | 2,133,025 |
| **Total New Convention Facility Fund** | **$ 3,436,000** | **$ 3,436,000** | **$ 2,133,025** |
| **OneSD Support Fund** | | | |
| **Rev from Money and Prop** | **$ 64,710** | **$ -** | **$ -** |
| Interest and Dividends | 64,710 | - | - |
| **Charges for Services** | **$ 26,908,953** | **$ 25,990,774** | **$ 27,824,407** |
| Charges for Current Services | 26,908,953 | 25,990,774 | 27,824,407 |
| **Total OneSD Support Fund** | **$ 26,973,663** | **$ 25,990,774** | **$ 27,824,407** |
| **PETCO Park Fund** | | | |
| **Rev from Money and Prop** | **$ 2,136,307** | **$ 1,852,285** | **$ 1,847,518** |
| Interest and Dividends | (2,493) | 4,767 | - |
| Other Rents and Concessions | 2,138,800 | 1,847,518 | 1,847,518 |
| **Other Revenue** | **$ 1,206,412** | **$ 1,430,000** | **$ 1,430,000** |
| Other Revenue | 1,206,412 | 1,430,000 | 1,430,000 |
| **Transfers In** | **$ 12,473,414** | **$ 13,336,019** | **$ 13,740,170** |
| Transfers In | 12,473,414 | 13,336,019 | 13,740,170 |
| **Total PETCO Park Fund** | **$ 15,816,133** | **$ 16,618,304** | **$ 17,017,688** |
| **Parking Meter Operations Fund** | | | |
| **Licenses and Permits** | **$ 11,093,665** | **$ 10,767,852** | **$ 11,017,852** |
| Parking Meters | 10,867,087 | 10,497,852 | 10,847,852 |
| Other Licenses and Permits | 226,578 | 270,000 | 170,000 |
| **Rev from Money and Prop** | **$ 40,512** | **$ -** | **$ -** |
| Interest and Dividends | 40,512 | - | - |
| **Other Revenue** | **$ 1,269** | **$ -** | **$ -** |
| Other Revenue | 1,269 | - | - |
| **Total Parking Meter Operations Fund** | **$ 11,135,446** | **$ 10,767,852** | **$ 11,017,852** |
| **Prop 42 Replacement - Transportation Relief Fund** | | | |
| **Other Local Taxes** | **$ 3,667,734** | **$ -** | **$ -** |
| Other Local Tax | 3,667,734 | - | - |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Rev from Money and Prop** | **$ 201,806** | **$ -** | **$ -** |
| Interest and Dividends | 201,806 | - | - |
| **Total Prop 42 Replacement - Transportation Relief Fund** | **$ 3,869,539** | **$ -** | **$ -** |
| **Public Art Fund** | | | |
| **Other Revenue** | **$ 103,676** | **$ -** | **$ -** |
| Other Revenue | 103,676 | - | - |
| **Transfers In** | **$ 596,872** | **$ 467,819** | **$ 154,643** |
| Transfers In | 596,872 | 467,819 | 154,643 |
| **Total Public Art Fund** | **$ 700,548** | **$ 467,819** | **$ 154,643** |
| **Public Safety Services & Debt Service Fund** | | | |
| **Sales Tax** | **$ 9,036,062** | **$ 9,203,815** | **$ 9,707,927** |
| Safety Sales Tax | 9,036,062 | 9,203,815 | 9,707,927 |
| **Rev from Money and Prop** | **$ 12,688** | **$ -** | **$ -** |
| Interest and Dividends | 12,688 | - | - |
| **Total Public Safety Services & Debt Service Fund** | **$ 9,048,750** | **$ 9,203,815** | **$ 9,707,927** |
| **Road Maintenance and Rehabilitation Fund** | | | |
| **Other Local Taxes** | **$ -** | **$ 8,025,413** | **$ 23,353,385** |
| Other Local Tax | - | 8,025,413 | 23,353,385 |
| **Total Road Maintenance and Rehabilitation Fund** | **$ -** | **$ 8,025,413** | **$ 23,353,385** |
| **Seized Assets - California Fund** | | | |
| **Rev from Money and Prop** | **$ 673** | **$ -** | **$ -** |
| Interest and Dividends | 673 | - | - |
| **Rev from Federal Agencies** | **$ -** | **$ 11,881** | **$ -** |
| Revenue from Federal Agencies | - | 11,881 | - |
| **Rev from Other Agencies** | **$ 76,071** | **$ -** | **$ 11,881** |
| Revenue from Other Agencies | 76,071 | - | 11,881 |
| **Total Seized Assets - California Fund** | **$ 76,744** | **$ 11,881** | **$ 11,881** |
| **Seized Assets - Federal DOJ Fund** | | | |
| **Rev from Money and Prop** | **$ 23,026** | **$ -** | **$ -** |
| Interest and Dividends | 23,026 | - | - |
| **Rev from Federal Agencies** | **$ 538,038** | **$ 1,069,307** | **$ 1,069,307** |
| Revenue from Federal Agencies | 538,038 | 1,069,307 | 1,069,307 |
| **Rev from Other Agencies** | **$ 17,208** | **$ -** | **$ -** |
| Revenue from Other Agencies | 17,208 | - | - |
| **Total Seized Assets - Federal DOJ Fund** | **$ 578,272** | **$ 1,069,307** | **$ 1,069,307** |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Seized Assets - Federal Treasury Fund** | | | |
| **Rev from Money and Prop** | **$ 3,581** | **$ -** | **$ -** |
| Interest and Dividends | 3,581 | - | - |
| **Rev from Federal Agencies** | **$ 23,694** | **$ 118,812** | **$ 118,812** |
| Revenue from Federal Agencies | 23,694 | 118,812 | 118,812 |
| **Total Seized Assets - Federal Treasury Fund** | **$ 27,275** | **$ 118,812** | **$ 118,812** |
| **Stadium Operations Fund** | | | |
| **Licenses and Permits** | **$ 8,400** | **$ 8,000** | **$ 8,000** |
| Other Licenses and Permits | 8,400 | 8,000 | 8,000 |
| **Rev from Money and Prop** | **$ 9,233,756** | **$ 2,972,500** | **$ 2,972,500** |
| Interest and Dividends | 141,980 | 20,000 | 20,000 |
| Other Rents and Concessions | 9,091,776 | 2,952,500 | 2,952,500 |
| **Rev from Other Agencies** | **$ 12,575,000** | **$ -** | **$ -** |
| Revenue from Other Agencies | 12,575,000 | - | - |
| **Charges for Services** | **$ 255,479** | **$ 48,809** | **$ 48,809** |
| Charges for Current Services | 255,479 | 48,809 | 48,809 |
| **Other Revenue** | **$ 1,187** | **$ 1,000** | **$ 1,000** |
| Other Revenue | 1,187 | 1,000 | 1,000 |
| **Transfers In** | **$ 12,879,637** | **$ 10,814,329** | **$ 7,750,743** |
| Transfers In | 12,879,637 | 10,814,329 | 7,750,743 |
| **Total Stadium Operations Fund** | **$ 34,953,459** | **$ 13,844,638** | **$ 10,781,052** |
| **State COPS** | | | |
| **Rev from Money and Prop** | **$ 31,249** | **$ -** | **$ -** |
| Interest and Dividends | 31,249 | - | - |
| **Rev from Federal Agencies** | **$ -** | **$ 2,140,000** | **$ -** |
| Revenue from Federal Agencies | - | 2,140,000 | - |
| **Rev from Other Agencies** | **$ 2,836,134** | **$ -** | **$ 2,140,000** |
| Revenue from Other Agencies | 2,836,134 | - | 2,140,000 |
| **Total State COPS** | **$ 2,867,383** | **$ 2,140,000** | **$ 2,140,000** |
| **Storm Drain Fund** | | | |
| **Charges for Services** | **$ 5,616,646** | **$ 5,700,000** | **$ 5,700,000** |
| Charges for Current Services | 5,616,646 | 5,700,000 | 5,700,000 |
| **Total Storm Drain Fund** | **$ 5,616,646** | **$ 5,700,000** | **$ 5,700,000** |
| **Successor Agency Admin & Project - CivicSD Fund** | | | |
| **Rev from Other Agencies** | **$ -** | **$ 2,654,407** | **$ 1,974,470** |
| Revenue from Other Agencies | - | 2,654,407 | 1,974,470 |
| **Total Successor Agency Admin & Project - CivicSD Fund** | **$ -** | **$ 2,654,407** | **$ 1,974,470** |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Long Range Property Management Fund** | | | |
| **Rev from Money and Prop** | **$ 1,509,953** | **$ -** | **$ 805,650** |
| Interest and Dividends | 11,795 | - | 10,650 |
| Other Rents and Concessions | 1,498,158 | - | 795,000 |
| **Other Revenue** | **$ 37,631** | **$ -** | **$ -** |
| Other Revenue | 37,631 | - | - |
| **Total Long Range Property Management Fund** | **$ 1,547,584** | **$ -** | **$ 805,650** |
| **Transient Occupancy Tax Fund** | | | |
| **Transient Occupancy Tax** | **$ 105,358,999** | **$ 110,085,646** | **$ 116,276,306** |
| Transient Occupancy Taxes | 105,358,999 | 110,085,646 | 116,276,306 |
| **Licenses and Permits** | **$ 107,190** | **$ 75,000** | **$ 75,000** |
| Other Licenses and Permits | 107,190 | 75,000 | 75,000 |
| **Rev from Money and Prop** | **$ 960** | **$ -** | **$ -** |
| Interest and Dividends | 960 | - | - |
| **Charges for Services** | **$ 130** | **$ -** | **$ -** |
| Charges for Current Services | 130 | - | - |
| **Other Revenue** | **$ 18,001** | **$ -** | **$ -** |
| Other Revenue | 18,001 | - | - |
| **Transfers In** | **$ 163,121** | **$ 4,213,942** | **$ 3,949,600** |
| Transfers In | 163,121 | 4,213,942 | 3,949,600 |
| **Total Transient Occupancy Tax Fund** | **$ 105,648,400** | **$ 114,374,588** | **$ 120,300,906** |
| **Trolley Extension Reserve Fund** | | | |
| **Rev from Money and Prop** | **$ (2,711)** | **$ -** | **$ -** |
| Interest and Dividends | (2,711) | - | - |
| **Transfers In** | **$ 1,063,650** | **$ 1,058,250** | **$ 1,064,000** |
| Transfers In | 1,063,650 | 1,058,250 | 1,064,000 |
| **Total Trolley Extension Reserve Fund** | **$ 1,060,939** | **$ 1,058,250** | **$ 1,064,000** |
| **Underground Surcharge Fund** | | | |
| **Other Local Taxes** | **$ 54,949,816** | **$ 59,750,315** | **$ 59,750,315** |
| SDG&E | 54,949,816 | 59,750,315 | 59,750,315 |
| **Rev from Money and Prop** | **$ 1,280,874** | **$ 814,013** | **$ 1,320,000** |
| Interest and Dividends | 1,280,874 | 814,013 | 1,320,000 |
| **Total Underground Surcharge Fund** | **$ 56,230,690** | **$ 60,564,328** | **$ 61,070,315** |
| **Wireless Communications Technology Fund** | | | |
| **Rev from Money and Prop** | **$ 51,790** | **$ 48,261** | **$ 48,261** |
| Interest and Dividends | 1,718 | - | - |
| Other Rents and Concessions | 50,072 | 48,261 | 48,261 |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Rev from Other Agencies** | $ | **35,281** | $ | **-** | $ | **-** |
| Revenue from Other Agencies | | 35,281 | | - | | - |
| **Charges for Services** | $ | **8,633,935** | $ | **8,852,329** | $ | **10,064,011** |
| Charges for Current Services | | 8,633,935 | | 8,852,329 | | 10,064,011 |
| **Other Revenue** | $ | **32,360** | $ | **-** | $ | **-** |
| Other Revenue | | 32,360 | | - | | - |
| **Transfers In** | $ | **-** | $ | **-** | $ | **2,877** |
| Transfers In | | - | | - | | 2,877 |
| **Total Wireless Communications Technology Fund** | $ | **8,753,366** | $ | **8,900,590** | $ | **10,115,149** |
| | | | | | | |
| **Zoological Exhibits Maintenance Fund** | | | | | | |
| **Property Tax Revenue** | $ | **13,089,757** | $ | **13,187,804** | $ | **13,954,373** |
| Property Taxes | | 13,089,757 | | 13,187,804 | | 13,954,373 |
| **Total Zoological Exhibits Maintenance Fund** | $ | **13,089,757** | $ | **13,187,804** | $ | **13,954,373** |
| **Total Special Revenue Funds** | $ | **514,624,385** | $ | **535,338,950** | $ | **572,731,392** |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Capital Project Funds** | | | |
| **Capital Outlay Fund** | | | |
| **Other Revenue** | **$ 18,537,585** | **$ -** | **$ -** |
| Other Revenue | 18,537,585 | - | - |
| **Total Capital Outlay Fund** | **$ 18,537,585** | **$ -** | **$ -** |
| **Mission Bay Park Improvement Fund** | | | |
| **Rev from Money and Prop** | **$ 300,425** | **$ -** | **$ -** |
| Interest and Dividends | 300,425 | - | - |
| **Transfers In** | **$ 6,321,877** | **$ 7,252,192** | **$ 6,591,611** |
| Transfers In | 6,321,877 | 7,252,192 | 6,591,611 |
| **Total Mission Bay Park Improvement Fund** | **$ 6,622,302** | **$ 7,252,192** | **$ 6,591,611** |
| **San Diego Regional Parks Improvement Fund** | | | |
| **Rev from Money and Prop** | **$ 128,346** | **$ -** | **$ -** |
| Interest and Dividends | 128,346 | - | - |
| **Transfers In** | **$ 3,466,980** | **$ 3,905,026** | **$ 3,549,329** |
| Transfers In | 3,466,980 | 3,905,026 | 3,549,329 |
| **Total San Diego Regional Parks Improvement Fund** | **$ 3,595,326** | **$ 3,905,026** | **$ 3,549,329** |
| **TransNet ARRA Exchange Fund** | | | |
| **Sales Tax** | **$ 1,217,141** | **$ -** | **$ -** |
| Sales Tax | 1,217,141 | - | - |
| **Total TransNet ARRA Exchange Fund** | **$ 1,217,141** | **$ -** | **$ -** |
| **TransNet Extension Administration & Debt Fund** | | | |
| **Sales Tax** | **$ 225,692** | **$ 324,730** | **$ 333,880** |
| Sales Tax | 225,692 | 324,730 | 333,880 |
| **Total TransNet Extension Administration & Debt Fund** | **$ 225,692** | **$ 324,730** | **$ 333,880** |
| **TransNet Extension Congestion Relief Fund** | | | |
| **Sales Tax** | **$ 27,705,845** | **$ 22,503,789** | **$ 23,137,884** |
| Sales Tax | 27,705,845 | 22,503,789 | 23,137,884 |
| **Rev from Money and Prop** | **$ 48,285** | **$ -** | **$ -** |
| Interest and Dividends | 48,285 | - | - |
| **Other Revenue** | **$ 170** | **$ -** | **$ -** |
| Other Revenue | 170 | - | - |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Transfers In** | $ | **17,697** | $ | **-** | $ | **-** |
| Transfers In | | 17,697 | | - | | - |
| **Total TransNet Extension Congestion Relief Fund** | $ | **27,771,997** | $ | **22,503,789** | $ | **23,137,884** |
| **TransNet Extension Maintenance Fund** | | | | | | |
| **Sales Tax** | $ | **9,563,383** | $ | **9,644,481** | $ | **9,916,236** |
| Sales Tax | | 9,563,383 | | 9,644,481 | | 9,916,236 |
| **Rev from Money and Prop** | $ | **11,751** | $ | **-** | $ | **-** |
| Interest and Dividends | | 11,751 | | - | | - |
| **Transfers In** | $ | **4,342** | $ | **-** | $ | **-** |
| Transfers In | | 4,342 | | - | | - |
| **Total TransNet Extension Maintenance Fund** | $ | **9,579,476** | $ | **9,644,481** | $ | **9,916,236** |
| **Total Capital Project Funds** | $ | **67,549,518** | $ | **43,630,218** | $ | **43,528,940** |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Enterprise Funds** | | | |
| **Airports Fund** | | | |
| **Fines Forfeitures and Penalties** | **$ 250** | **$ -** | **$ -** |
| Other Fines & Forfeitures | 250 | - | - |
| **Rev from Money and Prop** | **$ 4,689,021** | **$ 4,738,328** | **$ 4,293,677** |
| Interest and Dividends | 159,393 | 110,000 | 110,000 |
| Other Rents and Concessions | 4,529,628 | 4,628,328 | 4,183,677 |
| **Charges for Services** | **$ 626,614** | **$ 633,220** | **$ 640,612** |
| Charges for Current Services | 626,614 | 633,220 | 640,612 |
| **Other Revenue** | **$ 4,441** | **$ -** | **$ -** |
| Other Revenue | 4,441 | - | - |
| **Total Airports Fund** | **$ 5,320,326** | **$ 5,371,548** | **$ 4,934,289** |
| **Development Services Fund** | | | |
| **Licenses and Permits** | **$ 48,154,352** | **$ 49,458,880** | **$ 53,427,616** |
| Other Licenses and Permits | 48,154,352 | 49,458,880 | 53,427,616 |
| **Fines Forfeitures and Penalties** | **$ 6,500** | **$ -** | **$ -** |
| Other Fines & Forfeitures | 6,500 | - | - |
| **Rev from Money and Prop** | **$ 338,296** | **$ 110,072** | **$ 110,072** |
| Interest and Dividends | 338,296 | 110,072 | 110,072 |
| **Charges for Services** | **$ 10,257,099** | **$ 9,782,173** | **$ 9,482,173** |
| Charges for Current Services | 10,257,099 | 9,782,173 | 9,482,173 |
| **Other Revenue** | **$ 1,199,036** | **$ 1,216,023** | **$ 1,216,023** |
| Other Revenue | 1,199,036 | 1,216,023 | 1,216,023 |
| **Transfers In** | **$ 1,984,943** | **$ 1,415,057** | **$ 43,439** |
| Transfers In | 1,984,943 | 1,415,057 | 43,439 |
| **Total Development Services Fund** | **$ 61,940,225** | **$ 61,982,205** | **$ 64,279,323** |
| **Golf Course Fund** | | | |
| **Rev from Money and Prop** | **$ 1,282,807** | **$ 1,268,100** | **$ 1,268,100** |
| Interest and Dividends | 240,034 | 143,000 | 143,000 |
| Other Rents and Concessions | 1,042,772 | 1,125,100 | 1,125,100 |
| **Charges for Services** | **$ 16,635,030** | **$ 19,022,747** | **$ 19,022,747** |
| Charges for Current Services | 16,635,030 | 19,022,747 | 19,022,747 |
| **Other Revenue** | **$ 438,091** | **$ 179,500** | **$ 179,500** |
| Other Revenue | 438,091 | 179,500 | 179,500 |
| **Transfers In** | **$ -** | **$ -** | **$ 4,675** |
| Transfers In | - | - | 4,675 |
| **Total Golf Course Fund** | **$ 18,355,928** | **$ 20,470,347** | **$ 20,475,022** |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Metropolitan Sewer Utility Fund** | | | |
| **Rev from Money and Prop** | **$ 1,460,525** | **$ 1,300,000** | **$ 1,300,000** |
| Interest and Dividends | 902,331 | 1,100,000 | 1,100,000 |
| Other Rents and Concessions | 558,194 | 200,000 | 200,000 |
| **Rev from Federal Agencies** | **$ 1,580,800** | **$ 1,350,000** | **$ -** |
| Revenue from Federal Agencies | 1,580,800 | 1,350,000 | - |
| **Rev from Other Agencies** | **$ 40,509** | **$ -** | **$ -** |
| Revenue from Other Agencies | 40,509 | - | - |
| **Charges for Services** | **$ 81,127,000** | **$ 80,163,726** | **$ 86,388,022** |
| Charges for Current Services | 81,127,000 | 80,163,726 | 86,388,022 |
| **Other Revenue** | **$ 1,341,318** | **$ 100,000** | **$ 100,000** |
| Other Revenue | 1,341,318 | 100,000 | 100,000 |
| **Transfers In** | **$ 4,628,718** | **$ 10,889,900** | **$ 62,679,104** |
| Transfers In | 4,628,718 | 10,889,900 | 62,679,104 |
| **Total Metropolitan Sewer Utility Fund** | **$ 90,178,870** | **$ 93,803,626** | **$ 150,467,126** |
| **Municipal Sewer Revenue Fund** | | | |
| **Fines Forfeitures and Penalties** | **$ 1,327** | **$ -** | **$ -** |
| Other Fines & Forfeitures | 1,327 | - | - |
| **Rev from Money and Prop** | **$ 3,216,699** | **$ 2,110,400** | **$ 2,140,000** |
| Interest and Dividends | 3,192,925 | 2,100,000 | 2,100,000 |
| Other Rents and Concessions | 23,774 | 10,400 | 40,000 |
| **Rev from Other Agencies** | **$ 14,792** | **$ -** | **$ -** |
| Revenue from Other Agencies | 14,792 | - | - |
| **Charges for Services** | **$ 280,913,851** | **$ 279,785,362** | **$ 280,208,600** |
| Charges for Current Services | 280,913,851 | 279,785,362 | 280,208,600 |
| **Other Revenue** | **$ 176,350** | **$ -** | **$ -** |
| Other Revenue | 176,350 | - | - |
| **Transfers In** | **$ 2,314,156** | **$ -** | **$ 55,041** |
| Transfers In | 2,314,156 | - | 55,041 |
| **Total Municipal Sewer Revenue Fund** | **$ 286,637,175** | **$ 281,895,762** | **$ 282,403,641** |
| **Recycling Fund** | | | |
| **Other Local Taxes** | **$ 934,201** | **$ 2,060,000** | **$ 2,060,000** |
| Other Franchises | 934,201 | 2,060,000 | 2,060,000 |
| **Fines Forfeitures and Penalties** | **$ 2,296,533** | **$ 1,000,000** | **$ 1,000,000** |
| Other Fines & Forfeitures | 2,296,533 | 1,000,000 | 1,000,000 |
| **Rev from Money and Prop** | **$ 597,002** | **$ 451,100** | **$ 451,100** |
| Interest and Dividends | 424,712 | 240,000 | 240,000 |
| Other Rents and Concessions | 172,290 | 211,100 | 211,100 |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Rev from Other Agencies** | **$** | **638,439** | **$** | **350,000** | **$** | **350,000** |
| Revenue from Other Agencies | | 638,439 | | 350,000 | | 350,000 |
| **Charges for Services** | **$** | **19,184,351** | **$** | **18,346,551** | **$** | **18,446,551** |
| Charges for Current Services | | 19,184,351 | | 18,346,551 | | 18,446,551 |
| **Other Revenue** | **$** | **30,049** | **$** | **30,000** | **$** | **30,000** |
| Other Revenue | | 30,049 | | 30,000 | | 30,000 |
| **Transfers In** | **$** | **653,295** | **$** | **-** | **$** | **6,075** |
| Transfers In | | 653,295 | | - | | 6,075 |
| **Total Recycling Fund** | **$** | **24,333,870** | **$** | **22,237,651** | **$** | **22,343,726** |
| | | | | | | |
| **Refuse Disposal Fund** | | | | | | |
| **Licenses and Permits** | **$** | **1,882** | **$** | **-** | **$** | **-** |
| Other Licenses and Permits | | 1,882 | | - | | - |
| **Fines Forfeitures and Penalties** | **$** | **150** | **$** | **15,000** | **$** | **15,000** |
| Other Fines & Forfeitures | | 150 | | 15,000 | | 15,000 |
| **Rev from Money and Prop** | **$** | **1,162,048** | **$** | **509,439** | **$** | **509,439** |
| Interest and Dividends | | 1,001,968 | | 350,000 | | 350,000 |
| Other Rents and Concessions | | 160,080 | | 159,439 | | 159,439 |
| **Charges for Services** | **$** | **31,556,764** | **$** | **29,547,751** | **$** | **30,667,751** |
| Charges for Current Services | | 31,556,764 | | 29,547,751 | | 30,667,751 |
| **Other Revenue** | **$** | **785,397** | **$** | **690,000** | **$** | **690,000** |
| Other Revenue | | 785,397 | | 690,000 | | 690,000 |
| **Transfers In** | **$** | **807,434** | **$** | **-** | **$** | **34,784** |
| Transfers In | | 807,434 | | - | | 34,784 |
| **Total Refuse Disposal Fund** | **$** | **34,313,675** | **$** | **30,762,190** | **$** | **31,916,974** |
| | | | | | | |
| **Sewer Utility - AB 1600 Fund** | | | | | | |
| **Rev from Money and Prop** | **$** | **349,954** | **$** | **-** | **$** | **-** |
| Interest and Dividends | | 349,954 | | - | | - |
| **Charges for Services** | **$** | **19,611,138** | **$** | **16,080,000** | **$** | **16,160,000** |
| Charges for Current Services | | 19,611,138 | | 16,080,000 | | 16,160,000 |
| **Total Sewer Utility - AB 1600 Fund** | **$** | **19,961,091** | **$** | **16,080,000** | **$** | **16,160,000** |
| | | | | | | |
| **Water Utility - AB 1600 Fund** | | | | | | |
| **Rev from Money and Prop** | **$** | **197,325** | **$** | **-** | **$** | **-** |
| Interest and Dividends | | 197,325 | | - | | - |
| **Charges for Services** | **$** | **15,269,582** | **$** | **12,000,000** | **$** | **12,000,000** |
| Charges for Current Services | | 15,269,582 | | 12,000,000 | | 12,000,000 |
| **Total Water Utility - AB 1600 Fund** | **$** | **15,466,907** | **$** | **12,000,000** | **$** | **12,000,000** |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Water Utility Operating Fund** | | | | | | |
| **Fines Forfeitures and Penalties** | $ | **811** | $ | **-** | $ | **-** |
| Other Fines & Forfeitures | | 811 | | - | | - |
| **Rev from Money and Prop** | $ | **7,853,872** | $ | **6,458,100** | $ | **6,438,000** |
| Interest and Dividends | | 2,018,956 | | 800,000 | | 800,000 |
| Other Rents and Concessions | | 5,834,915 | | 5,658,100 | | 5,638,000 |
| **Rev from Federal Agencies** | $ | **3,359,200** | $ | **3,650,000** | $ | **90,000** |
| Revenue from Federal Agencies | | 3,359,200 | | 3,650,000 | | 90,000 |
| **Rev from Other Agencies** | $ | **1,615,941** | $ | **1,191,000** | $ | **74,500** |
| Revenue from Other Agencies | | 1,615,941 | | 1,191,000 | | 74,500 |
| **Charges for Services** | $ | **499,909,229** | $ | **524,028,635** | $ | **555,532,191** |
| Charges for Current Services | | 499,909,229 | | 524,028,635 | | 555,532,191 |
| **Other Revenue** | $ | **71,848,019** | $ | **117,345,000** | $ | **93,607,200** |
| Other Revenue | | 71,848,019 | | 117,345,000 | | 93,607,200 |
| **Transfers In** | $ | **8,164,473** | $ | **63,397,300** | $ | **40,801,037** |
| Transfers In | | 8,164,473 | | 63,397,300 | | 40,801,037 |
| **Total Water Utility Operating Fund** | $ | **592,751,545** | $ | **716,070,035** | $ | **696,542,928** |
| **Total Enterprise Funds** | $ | **1,149,259,611** | $ | **1,260,673,364** | $ | **1,301,523,029** |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Internal Service Funds** | | | |
| **Central Stores Fund** | | | |
| **Rev from Money and Prop** | **$ 13,648** | **$ -** | **$ -** |
| Interest and Dividends | 13,648 | - | - |
| **Charges for Services** | **$ 8,844,294** | **$ 9,767,246** | **$ 7,357,914** |
| Charges for Current Services | 8,844,294 | 9,767,246 | 7,357,914 |
| **Other Revenue** | **$ 115,075** | **$ 176,000** | **$ 176,000** |
| Other Revenue | 115,075 | 176,000 | 176,000 |
| **Total Central Stores Fund** | **$ 8,973,017** | **$ 9,943,246** | **$ 7,533,914** |
| **Energy Conservation Program Fund** | | | |
| **Rev from Money and Prop** | **$ 37,289** | **$ -** | **$ -** |
| Interest and Dividends | 37,289 | - | - |
| **Rev from Other Agencies** | **$ 500** | **$ -** | **$ -** |
| Revenue from Other Agencies | 500 | - | - |
| **Charges for Services** | **$ 3,163,133** | **$ 3,235,275** | **$ 4,425,706** |
| Charges for Current Services | 3,163,133 | 3,235,275 | 4,425,706 |
| **Total Energy Conservation Program Fund** | **$ 3,200,922** | **$ 3,235,275** | **$ 4,425,706** |
| **Fleet Operations Operating Fund** | | | |
| **Rev from Money and Prop** | **$ 112,161** | **$ -** | **$ -** |
| Interest and Dividends | 112,161 | - | - |
| **Charges for Services** | **$ 51,233,299** | **$ 49,516,104** | **$ 46,448,333** |
| Charges for Current Services | 51,233,299 | 49,516,104 | 46,448,333 |
| **Other Revenue** | **$ 425,555** | **$ 391,439** | **$ 391,439** |
| Other Revenue | 425,555 | 391,439 | 391,439 |
| **Transfers In** | **$ -** | **$ 3,400,000** | **$ 152,539** |
| Transfers In | - | 3,400,000 | 152,539 |
| **Total Fleet Operations Operating Fund** | **$ 51,771,015** | **$ 53,307,543** | **$ 46,992,311** |
| **Fleet Ops Replacement-Rental** | | | |
| **Charges for Services** | **$ 33,916,328** | **$ 30,382,696** | **$ 36,922,045** |
| Charges for Current Services | 33,916,328 | 30,382,696 | 36,922,045 |
| **Other Revenue** | **$ 11,837,018** | **$ 1,500,000** | **$ 1,500,000** |
| Other Revenue | 11,837,018 | 1,500,000 | 1,500,000 |
| **Total Fleet Ops Replacement-Rental** | **$ 45,753,346** | **$ 31,882,696** | **$ 38,422,045** |
| **Publishing Services Fund** | | | |
| **Rev from Money and Prop** | **$ 10,240** | **$ -** | **$ -** |
| Interest and Dividends | 10,240 | - | - |

## Schedule V - Summary of Revenues by Category by Fund

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Charges for Services** | $ | **3,572,868** | $ | **3,660,657** | $ | **2,498,676** |
| Charges for Current Services | | 3,572,868 | | 3,660,657 | | 2,498,676 |
| **Other Revenue** | $ | **5,647** | $ | **-** | $ | **-** |
| Other Revenue | | 5,647 | | - | | - |
| **Total Publishing Services Fund** | $ | **3,588,755** | $ | **3,660,657** | $ | **2,498,676** |
| | | | | | | |
| **Risk Management Administration Fund** | | | | | | |
| **Rev from Money and Prop** | $ | **16,656** | $ | **-** | $ | **-** |
| Interest and Dividends | | 16,656 | | - | | - |
| **Charges for Services** | $ | **75,415** | $ | **39,402** | $ | **39,402** |
| Charges for Current Services | | 75,415 | | 39,402 | | 39,402 |
| **Other Revenue** | $ | **11,127,092** | $ | **10,489,907** | $ | **10,969,908** |
| Other Revenue | | 11,127,092 | | 10,489,907 | | 10,969,908 |
| **Transfers In** | $ | **-** | $ | **-** | $ | **1,993** |
| Transfers In | | - | | - | | 1,993 |
| **Total Risk Management Administration Fund** | $ | **11,219,163** | $ | **10,529,309** | $ | **11,011,303** |
| **Total Internal Service Funds** | $ | **124,506,218** | $ | **112,558,726** | $ | **110,883,955** |
| **Total Combined Budget Revenues** | $ | **3,202,376,261** | $ | **3,359,949,563** | $ | **3,464,084,463** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **General Fund** | | | |
| **General Fund** | | | |
| **PERSONNEL** | **$ 905,517,090** | **$ 985,422,105** | **$ 1,019,479,662** |
| Personnel Cost | 536,418,848 | 547,056,400 | 581,627,795 |
| Fringe Benefits | 369,098,241 | 438,365,705 | 437,851,867 |
| **NON-PERSONNEL** | **$ 415,114,602** | **$ 448,401,553** | **$ 428,224,545** |
| Supplies | 37,249,533 | 34,716,269 | 30,220,672 |
| Contracts | 240,300,912 | 244,578,538 | 236,833,138 |
| Information Technology | 26,512,154 | 31,827,661 | 31,967,402 |
| Energy and Utilities | 42,182,355 | 43,397,602 | 48,954,269 |
| Other | 4,984,783 | 5,657,063 | 5,177,590 |
| Transfers Out | 52,541,476 | 81,231,677 | 63,382,119 |
| Capital Expenditures | 2,090,499 | 1,552,513 | 2,114,450 |
| Debt | 9,252,891 | 5,440,230 | 9,574,905 |
| **Total General Fund** | **$ 1,320,631,691** | **$ 1,433,823,658** | **$ 1,447,704,207** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Special Revenue Funds** | | | |
| **Automated Refuse Container Fund** | | | |
| **NON-PERSONNEL** | **$ 1,678,811** | **$ 1,100,000** | **$ 1,300,000** |
| Supplies | 950,230 | 950,000 | 1,150,000 |
| Contracts | 128,508 | 150,000 | 150,000 |
| Other | 73 | - | - |
| Transfers Out | 600,000 | - | - |
| **Total Automated Refuse Container Fund** | **$ 1,678,811** | **$ 1,100,000** | **$ 1,300,000** |
| **Concourse and Parking Garages Operating Fund** | | | |
| **PERSONNEL** | **$ 175,345** | **$ 176,884** | **$ 211,998** |
| Personnel Cost | 119,068 | 121,934 | 126,779 |
| Fringe Benefits | 56,277 | 54,950 | 85,219 |
| **NON-PERSONNEL** | **$ 2,970,336** | **$ 4,924,334** | **$ 3,590,667** |
| Supplies | 34,094 | 65,400 | 65,400 |
| Contracts | 1,707,418 | 1,846,322 | 2,014,267 |
| Information Technology | 7,074 | 21,780 | 13,139 |
| Energy and Utilities | 83,994 | 90,332 | 97,361 |
| Other | 89 | 500 | 500 |
| Transfers Out | 1,137,663 | 2,900,000 | 1,400,000 |
| Capital Expenditures | 4 | - | - |
| **Total Concourse and Parking Garages Operating Fund** | **$ 3,145,681** | **$ 5,101,218** | **$ 3,802,665** |
| **Convention Center Expansion Administration Fund** | | | |
| **NON-PERSONNEL** | **$ 13,320,321** | **$ 13,396,450** | **$ 13,401,050** |
| Contracts | 759,871 | 840,000 | 840,000 |
| Transfers Out | 12,560,450 | 12,556,450 | 12,561,050 |
| **Total Convention Center Expansion Administration Fund** | **$ 13,320,321** | **$ 13,396,450** | **$ 13,401,050** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Engineering & Capital Projects Fund** | | | | | | |
| **PERSONNEL** | **$** | **66,080,638** | **$** | **79,622,265** | **$** | **86,915,924** |
| Personnel Cost | | 40,717,913 | | 46,519,788 | | 52,275,556 |
| Fringe Benefits | | 25,362,726 | | 33,102,477 | | 34,640,368 |
| **NON-PERSONNEL** | **$** | **10,320,359** | **$** | **15,685,504** | **$** | **16,218,834** |
| Supplies | | 477,567 | | 932,500 | | 1,074,643 |
| Contracts | | 4,153,098 | | 7,915,543 | | 7,934,320 |
| Information Technology | | 3,382,316 | | 5,386,467 | | 5,686,719 |
| Energy and Utilities | | 369,644 | | 368,662 | | 347,296 |
| Other | | 741,669 | | 859,053 | | 861,553 |
| Transfers Out | | 473 | | 158,080 | | 249,103 |
| Capital Expenditures | | 1,195,593 | | 64,726 | | 64,726 |
| Debt | | - | | 473 | | 474 |
| **Total Engineering & Capital Projects Fund** | **$** | **76,400,998** | **$** | **95,307,769** | **$** | **103,134,758** |
| **Environmental Growth 1/3 Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **8,170,421** | **$** | **4,406,822** | **$** | **4,854,402** |
| Supplies | | - | | 78,123 | | 78,123 |
| Contracts | | 1,547,536 | | 216,425 | | 211,036 |
| Energy and Utilities | | 2,322,262 | | 2,294,684 | | 2,582,908 |
| Transfers Out | | 4,300,623 | | 1,817,590 | | 1,982,335 |
| **Total Environmental Growth 1/3 Fund** | **$** | **8,170,421** | **$** | **4,406,822** | **$** | **4,854,402** |
| **Environmental Growth 2/3 Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **10,149,554** | **$** | **10,303,909** | **$** | **10,203,909** |
| Contracts | | 10,149,554 | | - | | - |
| Transfers Out | | - | | 10,303,909 | | 10,203,909 |
| **Total Environmental Growth 2/3 Fund** | **$** | **10,149,554** | **$** | **10,303,909** | **$** | **10,203,909** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Facilities Financing Fund** | | | | | | |
| **PERSONNEL** | $ | **1,916,035** | $ | **2,078,987** | $ | **2,115,465** |
| Personnel Cost | | 1,120,278 | | 1,125,150 | | 1,184,100 |
| Fringe Benefits | | 795,757 | | 953,837 | | 931,365 |
| **NON-PERSONNEL** | $ | **631,533** | $ | **829,124** | $ | **765,401** |
| Supplies | | 5,145 | | 12,611 | | 10,000 |
| Contracts | | 521,620 | | 454,090 | | 357,014 |
| Information Technology | | 95,193 | | 147,170 | | 176,604 |
| Energy and Utilities | | - | | 1,246 | | 1,190 |
| Other | | 10 | | 1,294 | | 500 |
| Transfers Out | | - | | 212,563 | | 219,943 |
| Capital Expenditures | | 9,565 | | 150 | | 150 |
| **Total Facilities Financing Fund** | $ | **2,547,568** | $ | **2,908,111** | $ | **2,880,866** |
| **Fire and Lifeguard Facilities Fund** | | | | | | |
| **NON-PERSONNEL** | $ | **1,385,088** | $ | **1,388,181** | $ | **1,389,181** |
| Contracts | | 1,519 | | 5,212 | | 5,212 |
| Transfers Out | | 1,383,569 | | 1,382,969 | | 1,383,969 |
| **Total Fire and Lifeguard Facilities Fund** | $ | **1,385,088** | $ | **1,388,181** | $ | **1,389,181** |
| **Fire/Emergency Medical Services Transport Program Fund** | | | | | | |
| **PERSONNEL** | $ | **5,253,028** | $ | **3,855,996** | $ | **3,906,894** |
| Personnel Cost | | 3,041,533 | | 2,494,427 | | 2,526,134 |
| Fringe Benefits | | 2,211,495 | | 1,361,569 | | 1,380,760 |
| **NON-PERSONNEL** | $ | **7,806,202** | $ | **8,463,819** | $ | **8,675,380** |
| Supplies | | 265,742 | | 260,108 | | 253,409 |
| Contracts | | 1,656,254 | | 1,325,851 | | 1,398,557 |
| Information Technology | | 492,628 | | 709,484 | | 162,470 |
| Energy and Utilities | | 6,631 | | 29,396 | | 28,688 |
| Other | | 59,675 | | 42,710 | | 42,710 |
| Transfers Out | | 5,291,660 | | 5,883,485 | | 6,606,246 |
| Capital Expenditures | | 33,613 | | 212,785 | | 183,300 |
| **Total Fire/Emergency Medical Services Transport Program Fund** | $ | **13,059,230** | $ | **12,319,815** | $ | **12,582,274** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **GIS Fund** | | | | | | |
| **PERSONNEL** | **$** | **196,210** | **$** | **210,146** | **$** | **216,531** |
| Personnel Cost | | 121,016 | | 123,094 | | 127,156 |
| Fringe Benefits | | 75,194 | | 87,052 | | 89,375 |
| **NON-PERSONNEL** | **$** | **1,671,877** | **$** | **2,207,597** | **$** | **2,426,939** |
| Contracts | | 864,609 | | 852,690 | | 817,845 |
| Information Technology | | 806,933 | | 1,354,907 | | 1,609,094 |
| Capital Expenditures | | 335 | | - | | - |
| **Total GIS Fund** | **$** | **1,868,087** | **$** | **2,417,743** | **$** | **2,643,470** |
| **Gas Tax Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **25,534,255** | **$** | **30,727,282** | **$** | **32,854,099** |
| Contracts | | 12,549,848 | | 17,691,941 | | 19,566,423 |
| Energy and Utilities | | 175,447 | | 245,180 | | 195,826 |
| Other | | 9,767 | | - | | - |
| Transfers Out | | 12,799,193 | | 12,790,161 | | 13,091,850 |
| **Total Gas Tax Fund** | **$** | **25,534,255** | **$** | **30,727,282** | **$** | **32,854,099** |
| **General Plan Maintenance Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **-** | **$** | **2,650,000** | **$** | **2,650,000** |
| Contracts | | - | | 2,650,000 | | 2,650,000 |
| **Total General Plan Maintenance Fund** | **$** | **-** | **$** | **2,650,000** | **$** | **2,650,000** |
| **Information Technology Fund** | | | | | | |
| **PERSONNEL** | **$** | **6,253,924** | **$** | **6,854,184** | **$** | **7,035,280** |
| Personnel Cost | | 3,968,949 | | 4,177,322 | | 4,335,694 |
| Fringe Benefits | | 2,284,975 | | 2,676,862 | | 2,699,586 |
| **NON-PERSONNEL** | **$** | **4,815,295** | **$** | **5,226,246** | **$** | **5,920,025** |
| Supplies | | 14,791 | | 18,982 | | 14,174 |
| Contracts | | 1,247,721 | | 1,423,630 | | 2,068,663 |
| Information Technology | | 2,592,913 | | 3,016,103 | | 3,104,848 |
| Energy and Utilities | | 116,380 | | 224,134 | | 20,405 |
| Other | | 6,870 | | 9,500 | | 9,500 |
| Transfers Out | | - | | 533,897 | | 702,435 |
| Capital Expenditures | | 139,803 | | - | | - |
| Debt | | 696,818 | | - | | - |
| **Total Information Technology Fund** | **$** | **11,069,218** | **$** | **12,080,430** | **$** | **12,955,305** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Infrastructure Fund** | | | |
| **NON-PERSONNEL** | **$ -** | **$ 6,440,002** | **$ -** |
| Contracts | - | 6,440,002 | - |
| **Total Infrastructure Fund** | **$ -** | **$ 6,440,002** | **$ -** |
| **Junior Lifeguard Program Fund** | | | |
| **PERSONNEL** | **$ 137,231** | **$ 151,137** | **$ 155,839** |
| Personnel Cost | 72,036 | 71,760 | 74,128 |
| Fringe Benefits | 65,195 | 79,377 | 81,711 |
| **NON-PERSONNEL** | **$ 480,835** | **$ 458,721** | **$ 459,311** |
| Supplies | 18,403 | 21,400 | 21,400 |
| Contracts | 461,579 | 432,138 | 432,728 |
| Information Technology | 797 | - | - |
| Energy and Utilities | 56 | 183 | 183 |
| Capital Expenditures | - | 5,000 | 5,000 |
| **Total Junior Lifeguard Program Fund** | **$ 618,066** | **$ 609,858** | **$ 615,150** |
| **Local Enforcement Agency Fund** | | | |
| **PERSONNEL** | **$ 523,094** | **$ 575,889** | **$ 697,781** |
| Personnel Cost | 330,849 | 337,500 | 421,445 |
| Fringe Benefits | 192,245 | 238,389 | 276,336 |
| **NON-PERSONNEL** | **$ 168,052** | **$ 493,297** | **$ 452,715** |
| Supplies | 1,783 | 6,000 | 6,000 |
| Contracts | 132,671 | 240,223 | 203,494 |
| Information Technology | 27,946 | 24,869 | 13,737 |
| Energy and Utilities | 3,034 | 3,068 | 2,967 |
| Other | 2,602 | 6,574 | 6,574 |
| Transfers Out | - | 212,563 | 219,943 |
| Capital Expenditures | 16 | - | - |
| **Total Local Enforcement Agency Fund** | **$ 691,146** | **$ 1,069,186** | **$ 1,150,496** |
| **Los Penasquitos Canyon Preserve Fund** | | | |
| **PERSONNEL** | **$ 222,517** | **$ 245,249** | **$ 250,301** |
| Personnel Cost | 113,329 | 111,301 | 114,652 |
| Fringe Benefits | 109,188 | 133,948 | 135,649 |
| **NON-PERSONNEL** | **$ 9,311** | **$ 16,897** | **$ 16,475** |
| Supplies | 1,638 | 4,125 | 4,125 |
| Contracts | 7,673 | 12,772 | 12,350 |
| **Total Los Penasquitos Canyon Preserve Fund** | **$ 231,828** | **$ 262,146** | **$ 266,776** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Low and Moderate Income Housing Asset Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **5,881,284** | **$** | **-** | **$** | **32,017,817** |
| Contracts | | 2,232,917 | | - | | 32,016,717 |
| Information Technology | | 6,744,982 | | - | | - |
| Energy and Utilities | | -3,096,616 | | - | | 1,100 |
| **Total Low and Moderate Income Housing Asset Fund** | **$** | **5,881,284** | **$** | **-** | **$** | **32,017,817** |
| **Maintenance Assessment District (MAD) Funds** | | | | | | |
| **PERSONNEL** | **$** | **2,871,973** | **$** | **3,075,559** | **$** | **3,059,182** |
| Personnel Cost | | 1,632,057 | | 1,600,203 | | 1,653,553 |
| Fringe Benefits | | 1,239,917 | | 1,475,356 | | 1,405,629 |
| **NON-PERSONNEL** | **$** | **19,338,890** | **$** | **37,395,158** | **$** | **38,721,241** |
| Supplies | | 204,543 | | 534,218 | | 448,930 |
| Contracts | | 12,512,424 | | 19,507,578 | | 19,855,266 |
| Information Technology | | 52,309 | | 65,395 | | 60,385 |
| Energy and Utilities | | 3,049,183 | | 2,922,855 | | 3,503,203 |
| Other | | 3,478,836 | | 3,470,327 | | 3,653,216 |
| Contingencies | | 15,900 | | 10,870,285 | | 11,175,741 |
| Capital Expenditures | | 26 | | - | | - |
| Transfers Out | | 25,668 | | 24,500 | | 24,500 |
| **Total Maintenance Assessment District (MAD) Funds** | **$** | **22,210,863** | **$** | **40,470,717** | **$** | **41,780,423** |
| **Major Events Revolving Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **915,693** | **$** | **-** | **$** | **-** |
| Contracts | | 788,856 | | - | | - |
| Transfers Out | | 126,837 | | - | | - |
| **Total Major Events Revolving Fund** | **$** | **915,693** | **$** | **-** | **$** | **-** |
| **Mission Bay/Balboa Park Improvement Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **2,279,764** | **$** | **2,125,166** | **$** | **2,128,475** |
| Contracts | | 422,958 | | 432,406 | | 432,406 |
| Energy and Utilities | | (8,529) | | 22,594 | | 22,594 |
| Transfers Out | | 1,865,334 | | 1,670,166 | | 1,673,475 |
| **Total Mission Bay/Balboa Park Improvement Fund** | **$** | **2,279,764** | **$** | **2,125,166** | **$** | **2,128,475** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **New Convention Facility Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **3,436,000** | **$** | **3,436,000** | **$** | **2,133,025** |
| Contracts | | 3,436,000 | | 3,436,000 | | 2,133,025 |
| **Total New Convention Facility Fund** | **$** | **3,436,000** | **$** | **3,436,000** | **$** | **2,133,025** |
| **OneSD Support Fund** | | | | | | |
| **PERSONNEL** | **$** | **4,288,785** | **$** | **4,765,305** | **$** | **5,179,512** |
| Personnel Cost | | 2,844,312 | | 3,012,502 | | 3,373,924 |
| Fringe Benefits | | 1,444,473 | | 1,752,803 | | 1,805,588 |
| **NON-PERSONNEL** | **$** | **21,977,120** | **$** | **22,016,591** | **$** | **23,047,414** |
| Supplies | | 11,524 | | 17,802 | | 15,092 |
| Contracts | | 2,358,037 | | 2,922,340 | | 3,012,227 |
| Information Technology | | 17,692,724 | | 18,062,553 | | 18,833,009 |
| Energy and Utilities | | 9,050 | | 7,478 | | 6,500 |
| Other | | 100 | | 1,000 | | - |
| Transfers Out | | - | | 306,100 | | 481,268 |
| Capital Expenditures | | 89,320 | | 50,000 | | 50,000 |
| Debt | | 1,816,366 | | 649,318 | | 649,318 |
| **Total OneSD Support Fund** | **$** | **26,265,905** | **$** | **26,781,896** | **$** | **28,226,926** |
| **PETCO Park Fund** | | | | | | |
| **PERSONNEL** | **$** | **143,893** | **$** | **145,137** | **$** | **148,183** |
| Personnel Cost | | 109,419 | | 109,000 | | 112,597 |
| Fringe Benefits | | 34,473 | | 36,137 | | 35,586 |
| **NON-PERSONNEL** | **$** | **15,685,717** | **$** | **16,615,968** | **$** | **17,113,663** |
| Supplies | | 900 | | 936 | | 936 |
| Contracts | | 6,389,572 | | 7,317,080 | | 7,811,310 |
| Information Technology | | 2,242 | | 3,486 | | 2,214 |
| Energy and Utilities | | 5,298 | | 5,491 | | 5,853 |
| Transfers Out | | 9,287,704 | | 9,288,975 | | 9,293,350 |
| Capital Expenditures | | 1 | | - | | - |
| **Total PETCO Park Fund** | **$** | **15,829,610** | **$** | **16,761,105** | **$** | **17,261,846** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Parking Meter Operations Fund** | | | | | | |
| **PERSONNEL** | **$** | **1,212,151** | **$** | **1,452,589** | **$** | **1,579,743** |
| Personnel Cost | | 664,534 | | 776,229 | | 867,072 |
| Fringe Benefits | | 547,617 | | 676,360 | | 712,671 |
| **NON-PERSONNEL** | **$** | **9,860,137** | **$** | **8,861,186** | **$** | **9,019,074** |
| Supplies | | 60,081 | | 31,327 | | 44,417 |
| Contracts | | 2,391,136 | | 2,330,348 | | 2,577,874 |
| Information Technology | | 11,938 | | 14,634 | | 14,386 |
| Energy and Utilities | | 26,681 | | 32,223 | | 14,808 |
| Other | | 8,040 | | - | | - |
| Transfers Out | | 7,362,255 | | 6,152,154 | | 6,152,154 |
| Capital Expenditures | | 6 | | 300,500 | | 215,435 |
| **Total Parking Meter Operations Fund** | **$** | **11,072,288** | **$** | **10,313,775** | **$** | **10,598,817** |
| **Prop 42 Replacement - Transportation Relief Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **11,958,843** | **$** | **-** | **$** | **-** |
| Contracts | | 11,958,843 | | - | | - |
| **Total Prop 42 Replacement - Transportation Relief Fund** | **$** | **11,958,843** | **$** | **-** | **$** | **-** |
| **Public Art Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **298,036** | **$** | **467,819** | **$** | **154,643** |
| Contracts | | 276,992 | | 467,819 | | 154,643 |
| Information Technology | | 21,044 | | - | | - |
| **Total Public Art Fund** | **$** | **298,036** | **$** | **467,819** | **$** | **154,643** |
| **Public Safety Services & Debt Service Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **9,057,790** | **$** | **9,203,815** | **$** | **9,707,927** |
| Transfers Out | | 9,057,790 | | 9,203,815 | | 9,707,927 |
| **Total Public Safety Services & Debt Service Fund** | **$** | **9,057,790** | **$** | **9,203,815** | **$** | **9,707,927** |
| **Road Maintenance and Rehabilitation Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **-** | **$** | **8,025,413** | **$** | **13,842,506** |
| Contracts | | - | | 8,025,413 | | 13,842,506 |
| **Total Road Maintenance and Rehabilitation Fund** | **$** | **-** | **$** | **8,025,413** | **$** | **13,842,506** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Seized Assets - California Fund** | | | |
| **NON-PERSONNEL** | **$ -** | **$ 11,919** | **$ 11,919** |
| Contracts | - | 11,919 | 11,919 |
| **Total Seized Assets - California Fund** | **$ -** | **$ 11,919** | **$ 11,919** |
| **Seized Assets - Federal DOJ Fund** | | | |
| **NON-PERSONNEL** | **$ 774,194** | **$ 1,608,456** | **$ 1,620,758** |
| Supplies | 21,421 | - | - |
| Contracts | 378,873 | 705,171 | 719,654 |
| Information Technology | 70,603 | - | - |
| Energy and Utilities | 303,296 | 903,285 | 901,104 |
| **Total Seized Assets - Federal DOJ Fund** | **$ 774,194** | **$ 1,608,456** | **$ 1,620,758** |
| **Seized Assets - Federal Treasury Fund** | | | |
| **NON-PERSONNEL** | **$ -** | **$ 119,187** | **$ 119,187** |
| Contracts | - | 119,187 | 119,187 |
| **Total Seized Assets - Federal Treasury Fund** | **$ -** | **$ 119,187** | **$ 119,187** |
| **Stadium Operations Fund** | | | |
| **PERSONNEL** | **$ 3,487,717** | **$ 3,613,998** | **$ 553,388** |
| Personnel Cost | 2,092,191 | 1,964,020 | 386,699 |
| Fringe Benefits | 1,395,526 | 1,649,978 | 166,689 |
| **NON-PERSONNEL** | **$ 18,494,617** | **$ 20,247,282** | **$ 15,202,917** |
| Supplies | 1,366,028 | 1,040,680 | 1,040,770 |
| Contracts | 7,663,571 | 3,810,572 | 3,965,157 |
| Information Technology | 56,556 | 70,309 | 31,207 |
| Energy and Utilities | 1,890,468 | 2,022,230 | 2,243,820 |
| Other | 59 | - | - |
| Transfers Out | 6,108,822 | 13,255,491 | 7,873,963 |
| Capital Expenditures | 1,409,113 | 48,000 | 48,000 |
| **Total Stadium Operations Fund** | **$ 21,982,334** | **$ 23,861,280** | **$ 15,756,305** |
| **State COPS** | | | |
| **NON-PERSONNEL** | **$ 1,673,524** | **$ 2,140,000** | **$ 2,140,000** |
| Supplies | 1,644,125 | 2,140,000 | 2,140,000 |
| Contracts | 8,119 | - | - |
| Information Technology | 21,280 | - | - |
| **Total State COPS** | **$ 1,673,524** | **$ 2,140,000** | **$ 2,140,000** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Storm Drain Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **6,077,211** | **$** | **5,700,000** | **$** | **5,700,000** |
| Contracts | | 96,511 | | 65,000 | | 65,000 |
| Transfers Out | | 5,980,699 | | 5,635,000 | | 5,635,000 |
| **Total Storm Drain Fund** | **$** | **6,077,211** | **$** | **5,700,000** | **$** | **5,700,000** |
| **Successor Agency Admin & Project - CivicSD Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **-** | **$** | **2,654,407** | **$** | **1,974,470** |
| Contracts | | - | | 2,654,407 | | 1,974,470 |
| **Total Successor Agency Admin & Project - CivicSD Fund** | **$** | **-** | **$** | **2,654,407** | **$** | **1,974,470** |
| **Long Range Property Management Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **231,519** | **$** | **-** | **$** | **1,039,523** |
| Contracts | | 229,291 | | - | | 1,037,023 |
| Energy and Utilities | | 2,227 | | - | | 2,500 |
| **Total Long Range Property Management Fund** | **$** | **231,519** | **$** | **-** | **$** | **1,039,523** |
| **Transient Occupancy Tax Fund** | | | | | | |
| **PERSONNEL** | **$** | **1,366,361** | **$** | **1,664,621** | **$** | **1,743,080** |
| Personnel Cost | | 892,885 | | 1,093,213 | | 1,153,449 |
| Fringe Benefits | | 473,476 | | 571,408 | | 589,631 |
| **NON-PERSONNEL** | **$** | **107,411,743** | **$** | **114,577,653** | **$** | **121,433,428** |
| Supplies | | 23,437 | | 16,604 | | 16,459 |
| Contracts | | 40,675,011 | | 51,282,994 | | 57,866,605 |
| Information Technology | | 196,829 | | 348,670 | | 435,306 |
| Energy and Utilities | | 6,134 | | 6,235 | | 6,500 |
| Other | | 710 | | 500 | | 500 |
| Transfers Out | | 66,509,194 | | 62,922,650 | | 63,108,058 |
| Capital Expenditures | | 428 | | - | | - |
| **Total Transient Occupancy Tax Fund** | **$** | **108,778,103** | **$** | **116,242,274** | **$** | **123,176,508** |
| **Trolley Extension Reserve Fund** | | | | | | |
| **NON-PERSONNEL** | **$** | **1,061,305** | **$** | **1,058,250** | **$** | **1,067,000** |
| Contracts | | 655 | | 3,000 | | 3,000 |
| Transfers Out | | 1,060,650 | | 1,055,250 | | 1,064,000 |
| **Total Trolley Extension Reserve Fund** | **$** | **1,061,305** | **$** | **1,058,250** | **$** | **1,067,000** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Underground Surcharge Fund** | | | | | | |
| **PERSONNEL** | $ | **1,069,404** | $ | **1,930,068** | $ | **2,171,617** |
| Personnel Cost | | 660,504 | | 1,162,181 | | 1,405,315 |
| Fringe Benefits | | 408,901 | | 767,887 | | 766,302 |
| **NON-PERSONNEL** | $ | **21,466,318** | $ | **57,598,731** | $ | **57,784,136** |
| Supplies | | 22,575 | | 21,100 | | 25,200 |
| Contracts | | 7,340,037 | | 17,373,942 | | 17,648,341 |
| Information Technology | | 65,412 | | 192,938 | | 99,595 |
| Energy and Utilities | | 9,659 | | 7,751 | | 7,000 |
| Other | | 14,019,594 | | 40,003,000 | | 40,004,000 |
| Capital Expenditures | | 9,041 | | - | | - |
| **Total Underground Surcharge Fund** | $ | **22,535,722** | $ | **59,528,799** | $ | **59,955,753** |
| **Wireless Communications Technology Fund** | | | | | | |
| **PERSONNEL** | $ | **5,160,429** | $ | **5,706,244** | $ | **5,533,358** |
| Personnel Cost | | 3,043,196 | | 3,144,667 | | 3,030,378 |
| Fringe Benefits | | 2,117,234 | | 2,561,577 | | 2,502,980 |
| **NON-PERSONNEL** | $ | **3,428,757** | $ | **3,406,200** | $ | **3,802,040** |
| Supplies | | 254,423 | | 320,795 | | 320,795 |
| Contracts | | 1,543,919 | | 1,493,421 | | 2,033,689 |
| Information Technology | | 160,952 | | 453,498 | | 208,650 |
| Energy and Utilities | | 280,466 | | 307,816 | | 356,344 |
| Other | | 19 | | 1,400 | | 1,400 |
| Transfers Out | | - | | - | | 51,679 |
| Capital Expenditures | | 348,702 | | - | | - |
| Debt | | 840,275 | | 829,270 | | 829,483 |
| **Total Wireless Communications Technology Fund** | $ | **8,589,186** | $ | **9,112,444** | $ | **9,335,398** |
| **Zoological Exhibits Maintenance Fund** | | | | | | |
| **NON-PERSONNEL** | $ | **12,405,283** | $ | **13,187,804** | $ | **13,954,373** |
| Contracts | | 12,405,283 | | 13,187,804 | | 13,954,373 |
| **Total Zoological Exhibits Maintenance Fund** | $ | **12,405,283** | $ | **13,187,804** | $ | **13,954,373** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Special Revenue Funds** | | | | | | |
| **PERSONNEL** | **$** | **100,358,735** | **$** | **116,124,258** | **$** | **121,474,076** |
| Personnel Cost | | 61,544,068 | | 67,944,291 | | 73,168,631 |
| Fringe Benefits | | 38,814,667 | | 48,179,967 | | 48,305,445 |
| **NON-PERSONNEL** | **$** | **362,825,995** | **$** | **439,175,190** | **$** | **478,913,924** |
| Supplies | | 5,378,450 | | 6,472,711 | | 6,729,873 |
| Contracts | | 148,998,486 | | 177,643,240 | | 219,896,301 |
| Information Technology | | 32,502,671 | | 29,872,263 | | 30,451,363 |
| Energy and Utilities | | 5,554,764 | | 9,494,843 | | 10,348,150 |
| Other | | 18,328,114 | | 44,395,858 | | 44,580,453 |
| Contingencies | | 15,900 | | 10,870,285 | | 11,175,741 |
| Transfers Out | | 145,458,586 | | 158,265,768 | | 153,686,157 |
| Capital Expenditures | | 3,235,565 | | 681,161 | | 566,611 |
| Debt | | 3,353,459 | | 1,479,061 | | 1,479,275 |
| **Total Special Revenue Funds** | **$** | **463,184,730** | **$** | **555,299,448** | **$** | **600,388,000** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Capital Project Funds** | | | |
| **Capital Outlay Fund** | | | |
| **NON-PERSONNEL** | **$ -** | **$ 6,050,831** | **$ -** |
| Transfers Out | - | 6,050,831 | - |
| **Total Capital Outlay Fund** | **$ -** | **$ 6,050,831** | **$ -** |
| **TransNet Extension Administration & Debt Fund** | | | |
| **NON-PERSONNEL** | **$ 225,692** | **$ 324,730** | **$ 333,880** |
| Supplies | 4 | - | - |
| Contracts | 225,688 | 324,730 | 333,880 |
| **Total TransNet Extension Administration & Debt Fund** | **$ 225,692** | **$ 324,730** | **$ 333,880** |
| **TransNet Extension Congestion Relief Fund** | | | |
| **NON-PERSONNEL** | **$ 3,351,330** | **$ 3,351,330** | **$ 3,351,330** |
| Contracts | 3,351,330 | 3,351,330 | 3,351,330 |
| **Total TransNet Extension Congestion Relief Fund** | **$ 3,351,330** | **$ 3,351,330** | **$ 3,351,330** |
| **TransNet Extension Maintenance Fund** | | | |
| **NON-PERSONNEL** | **$ 9,592,209** | **$ 9,644,481** | **$ 9,916,236** |
| Transfers Out | 9,592,209 | 9,644,481 | 9,916,236 |
| **Total TransNet Extension Maintenance Fund** | **$ 9,592,209** | **$ 9,644,481** | **$ 9,916,236** |
| **Capital Project Funds** | | | |
| **NON-PERSONNEL** | **$ 13,169,231** | **$ 19,371,372** | **$ 13,601,446** |
| Supplies | 4 | - | - |
| Contracts | 3,577,018 | 3,676,060 | 3,685,210 |
| Transfers Out | 9,592,209 | 15,695,312 | 9,916,236 |
| **Total Capital Project Funds** | **$ 13,169,231** | **$ 19,371,372** | **$ 13,601,446** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Enterprise Funds** | | | | | | |
| **Airports Fund** | | | | | | |
| **PERSONNEL** | **$** | **1,870,664** | **$** | **2,045,606** | **$** | **2,171,485** |
| Personnel Cost | | 1,156,387 | | 1,190,271 | | 1,287,846 |
| Fringe Benefits | | 714,276 | | 855,335 | | 883,639 |
| **NON-PERSONNEL** | **$** | **1,931,829** | **$** | **3,677,133** | **$** | **3,238,294** |
| Supplies | | 105,194 | | 171,042 | | 166,223 |
| Contracts | | 1,432,903 | | 3,100,089 | | 2,759,360 |
| Information Technology | | 166,744 | | 181,762 | | 50,861 |
| Energy and Utilities | | 197,669 | | 207,389 | | 233,766 |
| Other | | 7,390 | | 5,251 | | 5,251 |
| Transfers Out | | 756 | | 844 | | 12,077 |
| Capital Expenditures | | 21,173 | | 10,000 | | 10,000 |
| Debt | | - | | 756 | | 756 |
| **Total Airports Fund** | **$** | **3,802,493** | **$** | **5,722,739** | **$** | **5,409,779** |
| **Development Services Fund** | | | | | | |
| **PERSONNEL** | **$** | **45,016,155** | **$** | **49,207,068** | **$** | **51,768,252** |
| Personnel Cost | | 28,557,399 | | 29,336,835 | | 31,322,738 |
| Fringe Benefits | | 16,458,756 | | 19,870,233 | | 20,445,514 |
| **NON-PERSONNEL** | **$** | **18,565,502** | **$** | **21,252,769** | **$** | **20,909,965** |
| Supplies | | 1,737,795 | | 1,401,852 | | 1,403,118 |
| Contracts | | 10,420,558 | | 9,932,933 | | 9,614,446 |
| Information Technology | | 3,238,867 | | 2,272,176 | | 2,120,642 |
| Energy and Utilities | | 620,097 | | 635,238 | | 678,108 |
| Other | | 561,616 | | 483,127 | | 483,127 |
| Transfers Out | | - | | 4,542,500 | | 4,625,579 |
| Capital Expenditures | | 1,626 | | - | | - |
| Debt | | 1,984,943 | | 1,984,943 | | 1,984,945 |
| **Total Development Services Fund** | **$** | **63,581,657** | **$** | **70,459,837** | **$** | **72,678,217** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Golf Course Fund** | | | | | | |
| **PERSONNEL** | **$** | **7,397,893** | **$** | **8,040,749** | **$** | **8,109,508** |
| Personnel Cost | | 4,273,194 | | 4,344,280 | | 4,639,119 |
| Fringe Benefits | | 3,124,699 | | 3,696,469 | | 3,470,389 |
| **NON-PERSONNEL** | **$** | **9,608,124** | **$** | **10,189,075** | **$** | **10,748,162** |
| Supplies | | 1,146,921 | | 1,458,930 | | 1,459,201 |
| Contracts | | 5,895,904 | | 6,408,155 | | 6,432,718 |
| Information Technology | | 202,429 | | 164,018 | | 176,070 |
| Energy and Utilities | | 2,264,777 | | 2,084,237 | | 2,558,188 |
| Other | | 39,016 | | 40,826 | | 40,826 |
| Transfers Out | | - | | 10,259 | | 58,509 |
| Capital Expenditures | | 59,077 | | 22,650 | | 22,650 |
| **Total Golf Course Fund** | **$** | **17,006,017** | **$** | **18,229,824** | **$** | **18,857,670** |
| **Metropolitan Sewer Utility Fund** | | | | | | |
| **PERSONNEL** | **$** | **47,822,285** | **$** | **51,278,688** | **$** | **54,543,752** |
| Personnel Cost | | 29,325,756 | | 29,474,819 | | 32,235,765 |
| Fringe Benefits | | 18,496,528 | | 21,803,869 | | 22,307,987 |
| **NON-PERSONNEL** | **$** | **159,029,142** | **$** | **172,777,304** | **$** | **176,986,523** |
| Supplies | | 27,792,742 | | 21,662,766 | | 21,333,645 |
| Contracts | | 40,353,990 | | 45,984,234 | | 50,139,532 |
| Information Technology | | 3,884,150 | | 6,710,133 | | 6,516,479 |
| Energy and Utilities | | 17,054,151 | | 16,265,567 | | 16,275,777 |
| Other | | 188,326 | | 310,316 | | 309,618 |
| Contingencies | | - | | 3,500,000 | | 3,500,000 |
| Transfers Out | | 66,772,825 | | 74,743,616 | | 76,191,918 |
| Capital Expenditures | | 2,708,426 | | 3,585,417 | | 2,704,299 |
| Debt | | 274,532 | | 15,255 | | 15,255 |
| **Total Metropolitan Sewer Utility Fund** | **$** | **206,851,427** | **$** | **224,055,992** | **$** | **231,530,275** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Municipal Sewer Revenue Fund** | | | | | | |
| **PERSONNEL** | **$** | **36,199,865** | **$** | **40,292,400** | **$** | **41,056,734** |
| Personnel Cost | | 21,159,030 | | 22,182,890 | | 23,209,719 |
| Fringe Benefits | | 15,040,835 | | 18,109,510 | | 17,847,015 |
| **NON-PERSONNEL** | **$** | **87,942,974** | **$** | **87,835,832** | **$** | **90,651,979** |
| Supplies | | 4,474,789 | | 5,426,572 | | 5,109,110 |
| Contracts | | 33,894,981 | | 37,175,902 | | 41,338,245 |
| Information Technology | | 2,767,241 | | 4,528,011 | | 3,259,284 |
| Energy and Utilities | | 5,316,076 | | 5,762,418 | | 5,918,199 |
| Other | | 134,405 | | 120,475 | | 117,769 |
| Transfers Out | | 40,815,612 | | 33,990,470 | | 34,133,519 |
| Capital Expenditures | | 446,351 | | 625,927 | | 569,797 |
| Debt | | 93,519 | | 206,057 | | 206,056 |
| **Total Municipal Sewer Revenue Fund** | **$** | **124,142,838** | **$** | **128,128,232** | **$** | **131,708,713** |
| **Recycling Fund** | | | | | | |
| **PERSONNEL** | **$** | **8,900,676** | **$** | **10,898,910** | **$** | **11,060,505** |
| Personnel Cost | | 4,990,284 | | 5,709,543 | | 6,036,350 |
| Fringe Benefits | | 3,910,392 | | 5,189,367 | | 5,024,155 |
| **NON-PERSONNEL** | **$** | **10,929,389** | **$** | **14,611,739** | **$** | **14,756,439** |
| Supplies | | 1,065,753 | | 1,658,615 | | 1,668,477 |
| Contracts | | 8,809,630 | | 10,882,431 | | 11,254,846 |
| Information Technology | | 228,051 | | 641,153 | | 303,201 |
| Energy and Utilities | | 803,329 | | 961,620 | | 998,288 |
| Other | | 22,385 | | 27,089 | | 27,562 |
| Reserves | | - | | - | | 200,000 |
| Transfers Out | | - | | - | | 56,163 |
| Capital Expenditures | | 241 | | 440,831 | | 247,902 |
| **Total Recycling Fund** | **$** | **19,830,065** | **$** | **25,510,649** | **$** | **25,816,944** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Refuse Disposal Fund** | | | | | | |
| **PERSONNEL** | $ | **13,128,478** | $ | **14,542,501** | $ | **14,358,804** |
| Personnel Cost | | 7,679,524 | | 7,793,521 | | 7,892,284 |
| Fringe Benefits | | 5,448,954 | | 6,748,980 | | 6,466,520 |
| **NON-PERSONNEL** | $ | **16,842,937** | $ | **21,375,362** | $ | **19,320,075** |
| Supplies | | 576,596 | | 901,786 | | 973,560 |
| Contracts | | 13,233,772 | | 15,116,196 | | 14,625,676 |
| Information Technology | | 1,385,652 | | 1,144,703 | | 618,617 |
| Energy and Utilities | | 903,699 | | 1,324,215 | | 1,357,990 |
| Other | | 34,859 | | 41,317 | | 33,503 |
| Reserves | | - | | 920,000 | | 500,000 |
| Transfers Out | | 669,551 | | 1,000,000 | | 1,071,962 |
| Capital Expenditures | | 38,809 | | 910,889 | | 122,511 |
| Debt | | - | | 16,256 | | 16,256 |
| **Total Refuse Disposal Fund** | $ | **29,971,415** | $ | **35,917,863** | $ | **33,678,879** |
| **Water Utility Operating Fund** | | | | | | |
| **PERSONNEL** | $ | **73,065,509** | $ | **81,419,770** | $ | **80,953,773** |
| Personnel Cost | | 43,162,203 | | 45,042,888 | | 46,737,331 |
| Fringe Benefits | | 29,903,305 | | 36,376,882 | | 34,216,442 |
| **NON-PERSONNEL** | $ | **394,605,888** | $ | **439,706,149** | $ | **461,134,279** |
| Supplies | | 210,834,069 | | 231,825,714 | | 248,229,968 |
| Contracts | | 94,639,374 | | 106,966,132 | | 111,874,609 |
| Information Technology | | 4,946,008 | | 9,948,244 | | 7,492,841 |
| Energy and Utilities | | 11,867,075 | | 12,808,692 | | 14,409,864 |
| Other | | 2,644,703 | | 2,700,692 | | 2,893,335 |
| Contingencies | | - | | 3,500,000 | | 3,500,000 |
| Transfers Out | | 58,082,251 | | 67,132,452 | | 70,175,663 |
| Capital Expenditures | | 1,252,545 | | 4,613,589 | | 2,347,365 |
| Debt | | 10,339,862 | | 210,634 | | 210,634 |
| **Total Water Utility Operating Fund** | $ | **467,671,397** | $ | **521,125,919** | $ | **542,088,052** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Enterprise Funds** | | | |
| **PERSONNEL** | **$ 233,401,523** | **$ 257,725,692** | **$ 264,022,813** |
| Personnel Cost | 140,303,778 | 145,075,047 | 153,361,152 |
| Fringe Benefits | 93,097,745 | 112,650,645 | 110,661,661 |
| **NON-PERSONNEL** | **$ 699,455,785** | **$ 771,425,363** | **$ 797,745,716** |
| Supplies | 247,733,859 | 264,507,277 | 280,343,302 |
| Contracts | 208,681,114 | 235,566,072 | 248,039,432 |
| Information Technology | 16,819,142 | 25,590,200 | 20,537,995 |
| Energy and Utilities | 39,026,873 | 40,049,376 | 42,430,180 |
| Other | 3,632,700 | 3,729,093 | 3,910,991 |
| Contingencies | - | 7,000,000 | 7,000,000 |
| Reserves | - | 920,000 | 700,000 |
| Transfers Out | 166,340,995 | 181,420,141 | 186,325,390 |
| Capital Expenditures | 4,528,247 | 10,209,303 | 6,024,524 |
| Debt | 12,692,856 | 2,433,901 | 2,433,902 |
| **Total Enterprise Funds** | **$ 932,857,308** | **$ 1,029,151,055** | **$ 1,061,768,529** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Internal Service Funds** | | | |
| **Central Stores Fund** | | | |
| **PERSONNEL** | **$ 1,495,128** | **$ 1,711,822** | **$ 1,642,940** |
| Personnel Cost | 747,169 | 786,129 | 783,662 |
| Fringe Benefits | 747,959 | 925,693 | 859,278 |
| **NON-PERSONNEL** | **$ 7,519,326** | **$ 8,409,148** | **$ 5,890,974** |
| Supplies | 6,737,743 | 7,716,980 | 5,307,919 |
| Contracts | 635,864 | 516,738 | 389,927 |
| Information Technology | 29,943 | 46,768 | 51,432 |
| Energy and Utilities | 115,724 | 127,734 | 140,768 |
| Other | 33 | 928 | 928 |
| Capital Expenditures | 19 | - | - |
| **Total Central Stores Fund** | **$ 9,014,454** | **$ 10,120,970** | **$ 7,533,914** |
| **Energy Conservation Program Fund** | | | |
| **PERSONNEL** | **$ 1,845,853** | **$ 2,184,393** | **$ 3,347,074** |
| Personnel Cost | 1,123,058 | 1,267,033 | 2,075,996 |
| Fringe Benefits | 722,795 | 917,360 | 1,271,078 |
| **NON-PERSONNEL** | **$ 1,028,260** | **$ 1,695,513** | **$ 1,560,043** |
| Supplies | 13,641 | 11,152 | 12,242 |
| Contracts | 808,654 | 649,651 | 1,094,363 |
| Information Technology | 187,484 | 997,104 | 137,484 |
| Energy and Utilities | 16,119 | 18,950 | 14,875 |
| Other | 2,282 | 5,300 | 5,300 |
| Transfers Out | - | - | 287,363 |
| Capital Expenditures | 80 | 13,356 | 8,416 |
| **Total Energy Conservation Program Fund** | **$ 2,874,113** | **$ 3,879,906** | **$ 4,907,117** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Fleet Operations Operating Fund** | | | |
| **PERSONNEL** | **$ 19,167,605** | **$ 21,398,096** | **$ 22,659,647** |
| Personnel Cost | 11,105,721 | 11,487,093 | 12,474,732 |
| Fringe Benefits | 8,061,884 | 9,911,003 | 10,184,915 |
| **NON-PERSONNEL** | **$ 31,934,889** | **$ 36,442,019** | **$ 30,647,950** |
| Supplies | 13,963,950 | 7,645,527 | 9,810,464 |
| Contracts | 5,603,885 | 15,967,601 | 6,930,069 |
| Information Technology | 677,712 | 1,460,451 | 1,304,723 |
| Energy and Utilities | 10,164,864 | 10,853,146 | 12,019,230 |
| Other | 4,248 | - | - |
| Transfers Out | 1,001,633 | - | - |
| Capital Expenditures | 254,937 | 250,000 | 450,000 |
| Debt | 263,659 | 265,294 | 133,464 |
| **Total Fleet Operations Operating Fund** | **$ 51,102,495** | **$ 57,840,115** | **$ 53,307,597** |
| **Fleet Ops Replacement-Rental** | | | |
| **NON-PERSONNEL** | **$ 44,323,474** | **$ 42,773,746** | **$ 44,759,750** |
| Supplies | 2,095,157 | - | - |
| Contracts | 266,478 | - | - |
| Information Technology | 32,196 | - | - |
| Transfers Out | - | 3,400,000 | 3,400,000 |
| Capital Expenditures | 35,557,001 | 28,279,215 | 28,279,215 |
| Debt | 6,372,642 | 11,094,531 | 13,080,535 |
| **Total Fleet Ops Replacement-Rental** | **$ 44,323,474** | **$ 42,773,746** | **$ 44,759,750** |
| **Publishing Services Fund** | | | |
| **PERSONNEL** | **$ 827,710** | **$ 891,367** | **$ 759,259** |
| Personnel Cost | 484,624 | 497,726 | 461,084 |
| Fringe Benefits | 343,086 | 393,641 | 298,175 |
| **NON-PERSONNEL** | **$ 2,852,508** | **$ 2,769,198** | **$ 1,739,417** |
| Supplies | 226,908 | 334,594 | 333,492 |
| Contracts | 2,429,666 | 2,130,504 | 1,026,241 |
| Information Technology | 66,437 | 146,321 | 163,551 |
| Energy and Utilities | 95,981 | 108,008 | 116,362 |
| Transfers Out | 4,492 | 3,279 | 53,279 |
| Capital Expenditures | 29,024 | 42,000 | 42,000 |
| Debt | - | 4,492 | 4,492 |
| **Total Publishing Services Fund** | **$ 3,680,218** | **$ 3,660,565** | **$ 2,498,676** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | | FY 2017 Actual | | FY 2018 Adopted Budget | | FY 2019 Proposed Budget |
|---|---|---|---|---|---|---|
| **Risk Management Administration Fund** | | | | | | |
| **PERSONNEL** | **$** | **8,187,826** | **$** | **8,693,142** | **$** | **9,592,374** |
| Personnel Cost | | 4,911,472 | | 5,110,677 | | 5,577,138 |
| Fringe Benefits | | 3,276,354 | | 3,582,465 | | 4,015,236 |
| **NON-PERSONNEL** | **$** | **2,107,026** | **$** | **2,314,124** | **$** | **2,028,103** |
| Supplies | | 85,134 | | 79,882 | | 86,592 |
| Contracts | | 1,280,811 | | 906,426 | | 1,270,835 |
| Information Technology | | 710,602 | | 842,132 | | 632,706 |
| Energy and Utilities | | 7,284 | | 5,413 | | 5,898 |
| Other | | 22,754 | | 24,125 | | 15,000 |
| Transfers Out | | - | | 456,146 | | 17,072 |
| Capital Expenditures | | 441 | | - | | - |
| **Total Risk Management Administration Fund** | **$** | **10,294,852** | **$** | **11,007,266** | **$** | **11,620,477** |
| **Internal Service Funds** | | | | | | |
| **PERSONNEL** | **$** | **31,524,123** | **$** | **34,878,820** | **$** | **38,001,294** |
| Personnel Cost | | 18,372,045 | | 19,148,658 | | 21,372,612 |
| Fringe Benefits | | 13,152,078 | | 15,730,162 | | 16,628,682 |
| **NON-PERSONNEL** | **$** | **89,765,483** | **$** | **94,403,749** | **$** | **86,626,237** |
| Supplies | | 23,122,534 | | 15,788,135 | | 15,550,709 |
| Contracts | | 11,025,358 | | 20,170,920 | | 10,711,435 |
| Information Technology | | 1,704,373 | | 3,492,777 | | 2,289,896 |
| Energy and Utilities | | 10,399,972 | | 11,113,251 | | 12,297,133 |
| Other | | 29,317 | | 30,353 | | 21,228 |
| Transfers Out | | 1,006,125 | | 3,859,425 | | 3,757,714 |
| Capital Expenditures | | 35,841,502 | | 28,584,571 | | 28,779,631 |
| Debt | | 6,636,302 | | 11,364,317 | | 13,218,491 |
| **Total Internal Service Funds** | **$** | **121,289,606** | **$** | **129,282,569** | **$** | **124,627,531** |

## Schedule VI - Summary of Operating Expenditures by Category by Fund Type

| Fund/Category | FY 2017 Actual | FY 2018 Adopted Budget | FY 2019 Proposed Budget |
|---|---|---|---|
| **Operating Budget Expenditures** | | | |
| **PERSONNEL** | **$ 1,270,801,471** | **$ 1,394,150,875** | **$ 1,442,977,845** |
| Personnel Cost | 756,638,739 | 779,224,396 | 829,530,190 |
| Fringe Benefits | 514,162,732 | 614,926,479 | 613,447,655 |
| **NON-PERSONNEL** | **$ 1,580,331,096** | **$ 1,772,777,226** | **$ 1,805,111,868** |
| Supplies | 313,484,380 | 321,484,392 | 332,844,556 |
| Contracts | 612,582,887 | 681,634,830 | 719,165,516 |
| Information Technology | 77,538,340 | 90,782,900 | 85,246,656 |
| Energy and Utilities | 97,163,964 | 104,055,072 | 114,029,732 |
| Other | 26,974,913 | 53,812,367 | 53,690,262 |
| Contingencies | 15,900 | 17,870,285 | 18,175,741 |
| Reserves | - | 920,000 | 700,000 |
| Transfers Out | 374,939,391 | 440,472,323 | 417,067,616 |
| Capital Expenditures | 45,695,813 | 41,027,548 | 37,485,216 |
| Debt | 31,935,507 | 20,717,509 | 26,706,573 |
| **Total Operating Budget Expenditures** | **$ 2,851,132,566** | **$ 3,166,928,101** | **$ 3,248,089,713** |
| **Total Capital Budget Expenditures** | **$ 495,022,683** | **$ 475,643,273** | **$ 553,222,784** |
| **Total Combined Operating and Capital Budget Expenditures** | **$ 3,346,155,249** | **$ 3,642,571,374** | **$ 3,801,312,497** |

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## Schedule VII - Summary of Revenues, Expenditures and Fund Balances

| Fund Type/Title | Estimated Reserves and Fund Balance as of 7/01/18 | CIP and Operating Revenue | Total Resources | CIP Project Expenditures | Operating Expenditures |
|---|---|---|---|---|---|
| General Fund | $ 203,970,136[1] | $1,435,417,147 | $1,639,387,283 | $ - | $1,447,149,783 |
| **Total General Fund** | **$ 203,970,136** | **$1,435,417,147** | **$1,639,387,283** | **$ -** | **$1,447,149,783** |
| **Special Revenue Funds** | | | | | |
| Automated Refuse Container | $ 1,210,243 | $ 1,000,000 | $ 2,210,243 | $ - | $ 1,300,000 |
| Concourse and Parking Garages | 119,756 | 3,993,726 | 4,113,482 | - | 3,802,665 |
| Convention Center Expansion | 1,152,068 | 13,003,993 | 14,156,061 | - | 13,401,050 |
| Engineering & Capital Projects | (4,784,397) | 103,134,758 | 98,350,361 | - | 103,134,758 |
| Environmental Growth 1/3 | 10,923,008 | 5,049,524 | 15,972,532 | - | 4,854,402 |
| Environmental Growth 2/3 | 3,035,639 | 10,106,047 | 13,141,686 | - | 10,203,909 |
| Facilities Financing | 7,720 | 2,880,866 | 2,888,586 | - | 2,880,866 |
| Fire and Lifeguard Facilities | 215,508 | 1,383,570 | 1,599,078 | - | 1,389,181 |
| Fire/EMS Transport Program | 264,076 | 12,359,004 | 12,623,080 | - | 12,582,274 |
| Gas Tax | 4,622,255 | 32,854,099 | 37,476,354 | 3,000,000 | 32,854,099 |
| General Plan Maintenance | - | 2,650,000 | 2,650,000 | - | 2,650,000 |
| GIS | 84,218 | 2,581,074 | 2,665,292 | - | 2,643,470 |
| Information Technology | 184,356 | 13,188,511 | 13,372,867 | - | 12,955,305 |
| Infrastructure | 7,386,545 | 16,156,068 | 23,542,613 | 16,156,068 | - |
| Junior Lifeguard Program | 677,045 | 615,150 | 1,292,195 | - | 615,150 |
| Local Enforcement Agency | 677,156 | 1,150,496 | 1,827,652 | - | 1,150,496 |
| Long Range Property Management | 1,385,239 | 805,650 | 2,190,889 | - | 1,039,523 |
| Los Penasquitos Canyon Preserve | 365 | 266,776 | 267,141 | - | 266,776 |
| Low and Moderate Income Housing Asset | 51,220,898 | 3,558,119 | 54,779,017 | - | 32,017,817 |
| Maintenance Assessment Districts | 22,887,049 | 24,351,085 | 47,238,134 | 170,000 | 41,780,423 |
| Mission Bay Improvements | 34,348,941 | 6,591,611 | 40,940,552 | 6,591,611 | - |
| Mission Bay/Balboa Park Improv. | 17,541 | 2,133,684 | 2,151,225 | - | 2,128,475 |
| New Convention Facility | 6,185 | 2,133,025 | 2,139,210 | - | 2,133,025 |
| OneSD Support | 542,462 | 27,824,407 | 28,366,869 | - | 28,226,926 |
| Parking Meter Operations | 823,185 | 11,017,852 | 11,841,037 | - | 10,598,817 |
| PETCO Park | 1,012,952 | 17,017,688 | 18,030,640 | - | 17,261,846 |
| Prop 42 - Transportation Relief | 2,435,299 | - | 2,435,299 | - | - |
| Public Art | 2,738,458 | 154,643 | 2,893,101 | - | 154,643 |
| Public Safety Needs & Debt Svc | 717,535 | 9,707,927 | 10,425,462 | - | 9,707,927 |
| Regional Park Improvements | 13,776,258 | 3,549,329 | 17,325,587 | 3,549,329 | - |
| Road Maintenance and Rehabilitation | 3,525,413 | 23,353,385 | 26,878,798 | 9,510,879 | 13,842,506 |
| Seized Assets | 2,108,497 | 1,200,000 | 3,308,497 | - | 1,751,864 |
| Stadium Operations | 12,000,236 | 10,781,052 | 22,781,288 | - | 15,756,305 |
| State COPS | 3,672,536 | 2,140,000 | 5,812,536 | - | 2,140,000 |
| Storm Drain | 798,194 | 5,700,000 | 6,498,194 | - | 5,700,000 |
| Successor Agency Admin & Project | - | 1,974,470 | 1,974,470 | - | 1,974,470 |
| Transient Occupancy Tax | 2,875,602 | 120,300,906 | 123,176,508 | - | 123,176,508 |
| Trolley Extension Reserve | 151,316 | 1,064,000 | 1,215,316 | - | 1,067,000 |

## Schedule VII - Summary of Revenues, Expenditures and Fund Balances

| Total Expenditures | Expenditure of Prior Year Funds | Reserves | Estimated Fund Balance as of 6/30/19 | Fund Type/Title |
|---|---|---|---|---|
| 1,447,149,783 | - | 192,237,500 [2] | - | General Fund |
| **$ 1,447,149,783** | **$ -** | **$ 192,237,500** | **$ -** | **Total General Fund** |
| | | | | **Special Revenue Funds** |
| $ 1,300,000 | $ - | $ - | $ 910,243 | Automated Refuse Container |
| 3,802,665 | - | - | 310,817 | Concourse and Parking Garages |
| 13,401,050 | - | - | 755,011 | Convention Center Expansion |
| 103,134,758 | - | - | (4,784,397) | Engineering & Capital Projects |
| 4,854,402 | - | 4,231,035 | 6,887,095 | Environmental Growth 1/3 |
| 10,203,909 | - | 1,905,041 | 1,032,736 | Environmental Growth 2/3 |
| 2,880,866 | - | - | 7,720 | Facilities Financing |
| 1,389,181 | - | 75,572 | 134,325 | Fire and Lifeguard Facilities |
| 12,582,274 | - | - | 40,806 | Fire/EMS Transport Program |
| 35,854,099 | - | 1,622,255 | - | Gas Tax |
| 2,650,000 | - | - | - | General Plan Maintenance |
| 2,643,470 | - | - | 21,822 | GIS |
| 12,955,305 | - | - | 417,562 | Information Technology |
| 16,156,068 | - | 7,386,545 | - | Infrastructure |
| 615,150 | - | - | 677,045 | Junior Lifeguard Program |
| 1,150,496 | - | - | 677,156 | Local Enforcement Agency |
| 1,039,523 | - | - | 1,151,366 | Long Range Property Management |
| 266,776 | - | - | 365 | Los Penasquitos Canyon Preserve |
| 32,017,817 | - | - | 22,761,200 | Low and Moderate Income Housing Asset |
| 41,950,423 | - | - | 5,287,711 | Maintenance Assessment Districts |
| 6,591,611 | - | 34,348,941 | - | Mission Bay Improvements |
| 2,128,475 | - | - | 22,750 | Mission Bay/Balboa Park Improv. |
| 2,133,025 | - | - | 6,185 | New Convention Facility |
| 28,226,926 | - | - | 139,943 | OneSD Support |
| 10,598,817 | - | 30,000 | 1,212,220 | Parking Meter Operations |
| 17,261,846 | - | - | 768,794 | PETCO Park |
| - | - | 2,315,299 | 120,000 | Prop 42 - Transportation Relief |
| 154,643 | - | - | 2,738,458 | Public Art |
| 9,707,927 | - | - | 717,535 | Public Safety Needs & Debt Svc |
| 3,549,329 | - | 13,527,605 | 248,653 | Regional Park Improvements |
| 23,353,385 | - | 3,525,413 | - | Road Maintenance and Rehabilitation |
| 1,751,864 | - | - | 1,556,633 | Seized Assets |
| 15,756,305 | - | 808,734 | 6,216,249 | Stadium Operations |
| 2,140,000 | - | - | 3,672,536 | State COPS |
| 5,700,000 | - | - | 798,194 | Storm Drain |
| 1,974,470 | - | - | - | Successor Agency Admin. & Project |
| 123,176,508 | - | - | - | Transient Occupancy Tax |
| 1,067,000 | - | - | 148,316 | Trolley Extension Reserve |

## Schedule VII - Summary of Revenues, Expenditures and Fund Balances

| Fund Type/Title | Estimated Reserves and Fund Balance as of 7/01/18 | CIP and Operating Revenue | Total Resources | CIP Project Expenditures | Operating Expenditures |
|---|---|---|---|---|---|
| Underground Surcharge | 170,571,041 | 61,070,315 | 231,641,356 | - | 59,955,753 |
| Wireless Comm. Technology | (215,747) | 10,115,149 | 9,899,402 | - | 9,335,398 |
| Zoological Exhibits | - | 13,954,373 | 13,954,373 | - | 13,954,373 |
| **Total Special Revenue Funds** | **$ 353,174,651** | **$ 582,872,332** | **$ 936,046,983** | **$ 38,977,887** | **$ 600,388,000** |
| **Enterprise Funds** | | | | | |
| Airports | $ 15,392,099 | $ 4,934,289 | $ 20,326,388 | $ - | $ 5,409,779 |
| Development Services | 2,860,659 | 64,279,323 | 67,139,982 | - | 72,678,217 |
| Golf Course | 26,593,439 | 20,475,022 | 47,068,461 | - | 18,857,670 |
| Recycling | 27,632,447 | 22,343,726 | 49,976,173 | 55,200 | 25,816,944 |
| Refuse Disposal | 41,181,691 | 31,866,974 | 73,048,665 | 4,076,800 | 33,678,879 |
| Refuse Disposal - Miramar Closure | 30,190,004 | 50,000 | 30,240,004 | - | - |
| Sewer | 432,035,262 | 449,030,767 | 881,066,032 | 212,452,242 | 363,238,988 |
| Water Utility | 253,776,923 | 708,542,928 | 962,319,851 | 261,358,994 | 542,088,052 |
| **Total Enterprise Funds** | **$ 829,662,527** | **$1,301,523,029** | **$2,131,185,556** | **$ 477,943,236** | **$1,061,768,529** |
| **Capital Project Funds** | | | | | |
| Capital Outlay | $ 20,319,118 | $ - | $ 20,319,118 | $ - | $ - |
| TransNet Extension | 32,503,425 | 33,388,000 | 65,891,425 | 19,786,554 | 13,601,446 |
| Other Capital Project Funds[2] | 16,265,107 | - | 16,265,107 | 16,265,107 | - |
| **Total Capital Project Funds** | **$ 69,087,650** | **$ 33,388,000** | **$ 102,475,650** | **$ 36,051,661** | **$ 13,601,446** |
| **Internal Service Funds** | | | | | |
| Central Stores | $ - | $ 7,533,914 | $ 7,533,914 | $ - | $ 7,533,914 |
| Energy Conservation Program | 1,867,858 | 4,425,706 | 6,293,564 | - | 4,907,117 |
| Fleet Services (Operating) | 9,068,364 | 46,992,311 | 56,060,675 | 250,000 | 53,307,597 |
| Fleet Services Replacement | 89,385,370 | 38,422,045 | 127,807,415 | - | 44,759,750 |
| Publishing Services | 1,136,462 | 2,498,676 | 3,635,138 | - | 2,498,676 |
| Risk Management | 693,264 | 11,011,303 | 11,704,567 | - | 11,620,477 |
| **Total Internal Service Funds** | **$ 102,151,318** | **$ 110,883,955** | **$ 213,035,273** | **$ 250,000** | **$ 124,627,531** |
| **Total Combined Budget** | **$1,558,046,282** | **$3,464,084,463** | **$5,022,130,745** | **$ 553,222,784** | **$3,247,535,289** |

1 Includes the City's Emergency Reserve of 8.00% and Stability Reserve of 7.25% totaling 15.25% per the City's revised Reserve Policy.

2 CIP Project Expenditures for Other Capital Project Funds is supported by unbudgeted revenue in those funds.

## Schedule VII - Summary of Revenues, Expenditures and Fund Balances

| Total Expenditures | Expenditure of Prior Year Funds | Reserves | Estimated Fund Balance as of 6/30/19 | Fund Type/Title |
|---|---|---|---|---|
| 59,955,753 | - | 21,838,018 | 149,847,585 | Underground Surcharge |
| 9,335,398 | - | - | 564,004 | Wireless Comm. Technology |
| 13,954,373 | - | - | - | Zoological Exhibits |
| **$ 639,365,887** | **$ -** | **$ 91,614,458** | **$ 205,066,638** | **Total Special Revenue Funds** |
| | | | | **Enterprise Funds** |
| $ 5,409,779 | $ - | $ 5,915,728 | $ 9,000,881 | Airports |
| 72,678,217 | - | - | (5,538,235) | Development Services |
| 18,857,670 | - | 26,285,094 | 1,925,697 | Golf Course |
| 25,872,144 | - | 3,756,945 | 20,347,084 | Recycling |
| 37,755,679 | - | 31,685,044 | 3,607,942 | Refuse Disposal |
| - | - | - | 30,240,004 | Refuse Disposal - Miramar Closure |
| 575,691,230 | - | 305,374,802 | - | Sewer |
| 803,447,046 | - | 158,872,805 | - | Water Utility |
| **$ 1,539,711,765** | **$ -** | **$ 531,890,418** | **$ 59,583,373** | **Total Enterprise Funds** |
| | | | | **Capital Project Funds** |
| $ - | $ - | $ 12,831,631 | $ 7,487,487 | Capital Outlay |
| 33,388,000 | - | 31,889,139 | 614,286 | TransNet Extension |
| 16,265,107 | - | - | - | Other Capital Project Funds[2] |
| **$ 49,653,107** | **$ -** | **$ 44,720,770** | **$ 8,101,773** | **Total Capital Project Funds** |
| | | | | **Internal Service Funds** |
| $ 7,533,914 | $ - | $ - | $ - | Central Stores |
| 4,907,117 | - | 1,307,325 | 79,122 | Energy Conservation Program |
| 53,557,597 | - | 1,723,745 | 779,333 | Fleet Services (Operating) |
| 44,759,750 | - | - | 83,047,665 | Fleet Services Replacement |
| 2,498,676 | - | - | 1,136,462 | Publishing Services |
| 11,620,477 | - | - | 84,090 | Risk Management |
| **$ 124,877,531** | **$ -** | **$ 3,031,070** | **$ 85,126,672** | **Total Internal Service Funds** |
| **$ 3,800,758,073** | **$ -** | **$ 863,494,216** | **$ 376,878,456** | **Total Combined Budget** |

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## Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

| Title | Position | Personnel Expenditures | Non-Personnel Expenditures | FY 2019 Proposed Budget |
|---|---|---|---|---|
| Adams Avenue MAD Fund | – | $ – | $ 63,194 | $ **63,194** |
| Barrio Logan Community Benefit MAD Fund | – | – | 638,569 | **638,569** |
| Bay Terraces - Honey Drive MAD Fund | – | – | 32,060 | **32,060** |
| Bay Terraces - Parkside MAD Fund | – | – | 102,576 | **102,576** |
| Bird Rock MAD Fund | – | – | 301,287 | **301,287** |
| Black Mountain Ranch North MAD Fund | – | – | 579,282 | **579,282** |
| Black Mountain Ranch South MAD Fund | – | – | 1,205,869 | **1,205,869** |
| C&ED MAD Management Fund | – | – | 430,000 | **430,000** |
| Calle Cristobal MAD Fund | – | – | 377,875 | **377,875** |
| Camino Santa Fe MAD Fund | – | – | 204,328 | **204,328** |
| Campus Point MAD Fund | – | – | 80,155 | **80,155** |
| Carmel Mountain Ranch MAD Fund | – | – | 753,820 | **753,820** |
| Carmel Valley MAD Fund | – | – | 4,163,979 | **4,163,979** |
| Carmel Valley NBHD #10 MAD Fund | – | – | 453,882 | **453,882** |
| Central Commercial MAD Fund | – | – | 409,103 | **409,103** |
| City Heights MAD Fund | – | – | 427,872 | **427,872** |
| Civita MAD Fund | – | – | 1,381,009 | **1,381,009** |
| College Heights Enhanced MAD Fund | – | – | 575,643 | **575,643** |
| Coral Gate MAD Fund | – | – | 228,787 | **228,787** |
| Coronado View MAD Fund | – | – | 72,764 | **72,764** |
| Del Mar Terrace MAD Fund | – | – | 489,051 | **489,051** |
| Eastgate Technology Park MAD Fund | – | – | 297,179 | **297,179** |
| El Cajon Boulevard MAD Fund | – | – | 782,979 | **782,979** |
| First SD River Imp. Project MAD Fund | – | – | 465,110 | **465,110** |
| Gateway Center East MAD Fund | – | – | 399,473 | **399,473** |
| Genesee/North Torrey Pines Road MAD Fund | – | – | 497,828 | **497,828** |
| Hillcrest Commercial Core MAD Fund | – | – | 138,182 | **138,182** |
| Hillcrest MAD Fund | – | – | 42,108 | **42,108** |
| Kensington Heights MAD | – | – | 100,355 | **100,355** |
| Kensington Manor MAD | – | – | 103,245 | **103,245** |
| Kensington Park North MAD | – | – | 80,882 | **80,882** |
| Kings Row MAD Fund | – | – | 26,156 | **26,156** |
| La Jolla Village Drive MAD Fund | – | – | 107,318 | **107,318** |
| Liberty Station/NTC MAD Fund | – | – | 215,502 | **215,502** |
| Linda Vista Community MAD Fund | – | – | 332,442 | **332,442** |
| Little Italy MAD Fund | – | – | 1,251,440 | **1,251,440** |

## Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

| Title | Position | Personnel Expenditures | Non-Personnel Expenditures | FY 2019 Proposed Budget |
|---|---|---|---|---|
| Maintenance Assessment District (MAD) Management Fund | 25.00 | 3,059,182 | 1,485,615 | **4,544,797** |
| Mira Mesa MAD Fund | – | – | 1,419,304 | **1,419,304** |
| Miramar Ranch North MAD Fund | – | – | 1,807,099 | **1,807,099** |
| Mission Boulevard MAD Fund | – | – | 146,231 | **146,231** |
| Mission Hills Special Lighting MAD Fund | – | – | 41,849 | **41,849** |
| Newport Avenue MAD Fund | – | – | 87,072 | **87,072** |
| North Park MAD Fund | – | – | 889,987 | **889,987** |
| Ocean View Hills MAD Fund | – | – | 931,681 | **931,681** |
| Otay International Center MAD Fund | – | – | 709,701 | **709,701** |
| Pacific Highlands Ranch MAD Fund | – | – | 801,751 | **801,751** |
| Park Village MAD Fund | – | – | 592,155 | **592,155** |
| Penasquitos East MAD Fund | – | – | 595,564 | **595,564** |
| Rancho Bernardo MAD Fund | – | – | 916,077 | **916,077** |
| Rancho Encantada MAD Fund | – | – | 186,211 | **186,211** |
| Remington Hills MAD Fund | – | – | 56,171 | **56,171** |
| Robinhood Ridge MAD Fund | – | – | 204,740 | **204,740** |
| Sabre Springs MAD Fund | – | – | 391,459 | **391,459** |
| Scripps/Miramar Ranch MAD Fund | – | – | 2,526,986 | **2,526,986** |
| Stonecrest Village MAD Fund | – | – | 861,647 | **861,647** |
| Street Light District #1 MAD Fund | – | – | 840,512 | **840,512** |
| Talmadge MAD Fund | – | – | 177,475 | **177,475** |
| Talmadge Park North MAD | – | – | 29,173 | **29,173** |
| Talmadge Park South MAD | – | – | 59,746 | **59,746** |
| Tierrasanta MAD Fund | – | – | 2,275,704 | **2,275,704** |
| Torrey Highlands MAD Fund | – | – | 974,984 | **974,984** |
| Torrey Hills MAD Fund | – | – | 1,598,857 | **1,598,857** |
| University Heights MAD Fund | – | – | 92,421 | **92,421** |
| Washington Street MAD Fund | – | – | 152,605 | **152,605** |
| Webster-Federal Boulevard MAD Fund | – | – | 57,160 | **57,160** |
| **Total Combined Budget** | **25.00** | **$ 3,059,182** | **$ 38,721,241** | **$ 41,780,423** |

FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

Capital Improvements Program



# PROPOSED BUDGET

The City *of* SAN DIEGO

# Capital Improvements Program



The Fiscal Year 2019 Proposed Capital Improvements Program (CIP) Budget is $553.2 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's $9.04 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Proposed CIP budget is constrained by the availability of funds. The Fiscal Year 2019 Proposed CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, development impact fees and park improvement funds. Further details on these funding sources and the specific projects included in the Proposed CIP Budget can be found in Volume III of the Fiscal Year 2019 Proposed Budget.

**Table 1: Fiscal Year 2019 Proposed CIP Budget**

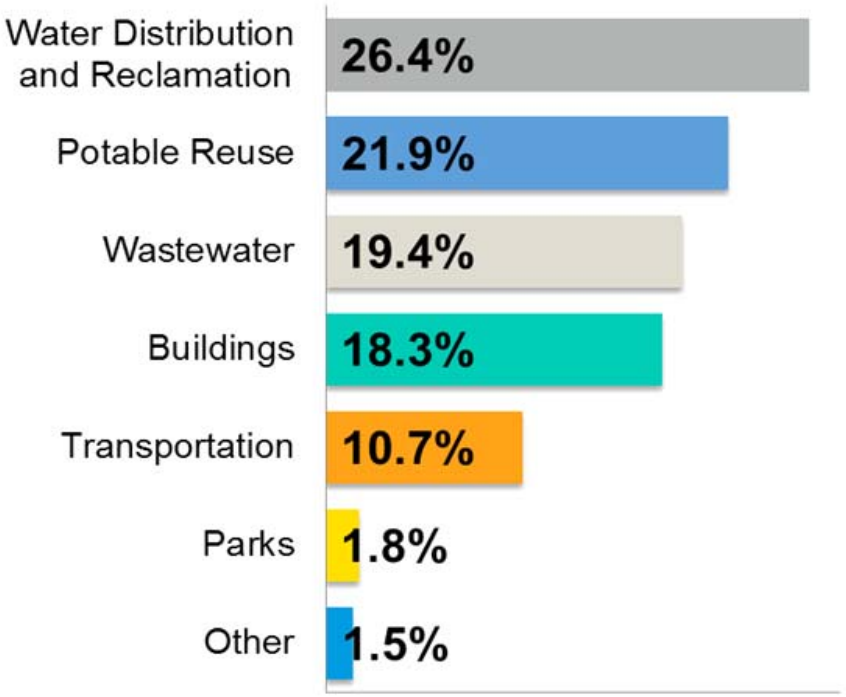
| Funding Source | | FY2019 Proposed Budget | Percent of Total CIP Budget |
|---|---|---|---|
| Developer Funding | $ | 2,081,000 | 0.38% |
| Enhanced Infrastructure Financing District Fund | | 369,048 | 0.07% |
| Fleet Services Internal Service Fund | | 250,000 | 0.05% |
| Gas Tax Fund | | 12,510,879 | 2.26% |
| General Fund | | 1,336,800 | 0.24% |
| Infrastructure Fund | | 16,156,068 | 2.92% |
| Maintenance Assessment Districts | | 170,000 | 0.03% |
| Mission Bay Park Improvement Fund | | 6,591,611 | 1.19% |
| OneSD/ERP Funding | | 299,679 | 0.05% |
| Other Funding | | 2,578,580 | 0.47% |
| Recycling Fund | | 55,200 | 0.01% |
| Redevelopment Funding | | 2,500,000 | 0.45% |
| Refuse Disposal Fund | | 4,076,800 | 0.74% |
| San Diego Regional Parks Improvement Fund | | 3,549,329 | 0.64% |
| Sewer Funds | | 212,452,242 | 38.40% |
| TransNet Funds | | 19,786,554 | 3.58% |
| Trench Cut/Excavation Fee Fund | | 2,000,000 | 0.36% |
| Utilities Undergrounding Progroam Fund | | 5,100,000 | 0.92% |
| Water Fund | | 261,358,994 | 47.24% |
| **Grand Total** | $ | 553,222,784 | |

# Capital Improvements Program

An additional $374.3 million of funding is anticipated to be received during Fiscal Year 2019. This anticipated funding is not included in the Proposed Budget amount of $553.2 million because the funding sources either require additional City Council approval, such as Facilities Benefit Assessments and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments.

The Fiscal Year 2019 Proposed CIP Budget of $553.2 million will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 96.2 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

**Figure 1: Fiscal Year 2019 Proposed Budget by Project Type**




The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown in **Table 2**. The largest funding allocation in the Fiscal Year 2019 Proposed CIP Budget is for the Public Utilities Department's projects, receiving $471.3 million, or 84.7 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with $59.1 million, or 10.6 percent, of the Proposed CIP Budget. This

distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

**Table 2: Multi-Year CIP**

| Department | Prior Year | FY2019 Proposed | Future Years | Total |
|---|---|---|---|---|
| Airports | $ 26,279,067 | - | $ - | $ 26,279,067 |
| Citywide | 63,651,736 | 3,590,800 | 681,640,478 | 748,883,014 |
| Department of Information Technology | - | 501,679 | - | 501,679 |
| Environmental Services | 94,690,791 | 4,000,000 | 11,400,000 | 110,090,791 |
| Fire-Rescue | 100,107,854 | - | 75,322,921 | 175,40,775 |
| Library | 252,387,917 | 200,000 | 34,523,442 | 287,111,359 |
| Parks and Recreation | 393,066,492 | 11,755,940 | 248,075,468 | 652,897,900 |
| Police | 22,611,045 | - | 150,000 | 22,761,045 |
| Public Utilities | 1,480,864,068 | 471,337,236 | 1,698,774,770 | 3,650,976,074 |
| Public Works - General Services | 33,468,223 | 2,740,000 | 201,460,863 | 237,669,086 |
| Real Estate Assets | 5,000,000 | - | 22,000,000 | 27,000,000 |
| Transportation & Storm Water | 845,747,168 | 59,097,129 | 2,195,651,888 | 3,100,496,185 |
| **Grand Total** | **$ 3,317,874,367** | **$ 553,222,784** | **$ 5,168,999,830** | **$ 9,040,096,981** |

The Fiscal Year 2019 Proposed CIP Budget will add $553.2 million to the City's $9.04 billion multi-year CIP. City Council previously approved $3.32 billion towards projects that are continuing from previous fiscal years. An estimated $5.17 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvement Program (CIP). Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. This policy takes into account the emergency status of a project, the risk to environment, the sustainability of resources, and provides guidelines and procedures to maintain consistency in application across all asset-managing departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2019 Proposed Budget.

## Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

# Capital Improvements Program

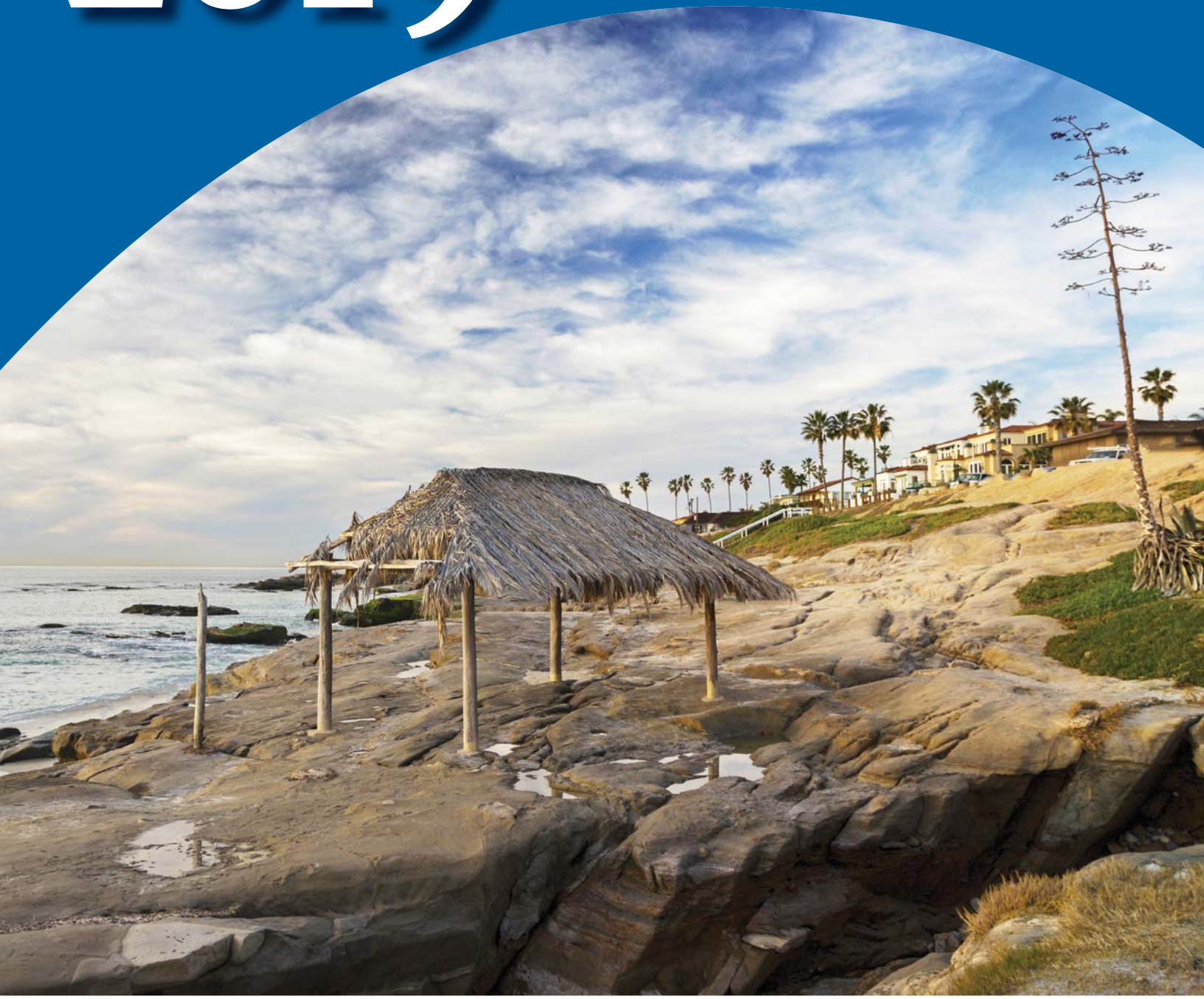
On February 5, 2018, the Public Works Department released its Fiscal Year 2019-2023 Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of services level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

City Agencies



# PROPOSED BUDGET

The City *of* SAN DIEGO

# City Agencies

The detailed Fiscal Year 2019 Proposed Budgets for the four City agencies (Civic San Diego, San Diego Housing Commission, San Diego City Employees' Retirement System, and the San Diego Convention Center Corporation) can be found on their respective web sites. For each of these agencies, the budget development process is not completely integrated with the process for City departments. Notwithstanding, agency staff and City staff collaborate throughout the budget development process for each agency.

- **Civic San Diego:**

  Mission: To be the entrepreneurial partner for improving economic and social well being in a better built environment for targeted urban neighborhoods.

  To explore Civic San Diego's budget visit: http://civicsd.com/wp-content/uploads/2017/10/Mar-2018-BD-Item-10-FY18-19-Administrative-Budget-Work-Plan.pdf

- **San Diego Housing Commission (SDHC):**

  Mission: To provide affordable, safe and quality homes for low- and moderate-income families and individuals in the City of San Diego and to provide opportunities to improve the quality of life for the families that the San Diego Housing Commission serves.

  To explore SDHC's budget visit: http://www.sdhc.org/uploadedFiles/About/Budget/FY19_Proposed-Budget.pdf

- **San Diego City Employees' Retirement System (SDCERS):**

  Mission: To deliver accurate and timely benefits to participants and ensure the Trust Fund's safety, integrity, and growth.

  To explore SDCERS' budget visit: https://board.sdcers.org/sirepub/cache/2vlpfsx4hpoeehdpz5bhhaazg/14146004042018113038287.PDF

- **San Diego Convention Center Corporation (SDCCC):**

  Mission: To serve as the region's premiere gathering place, hosting conventions, trade shows and community events that economically benefit the City of San Diego and advances our convention and tourism industry.

  To explore SDCCC's budget visit: http://visitsandiego.com/about/current-budget

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FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

Glossary




# PROPOSED BUDGET

The City of SAN DIEGO

# Glossary

**ACCOUNTING PERIOD**: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

**ACCRUAL BASIS OF ACCOUNTING**: The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

**ACTUARIALLY DETERMINED CONTRIBUTION (ADC)**: The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

**ADOPTED BUDGET**: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

**AD VALOREM**: In proportion to value, it is commonly applied to a tax imposed on the value of property.

**AMERICANS WITH DISABILITIES ACT (ADA)**: Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

**ANNUALIZATION**: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

**APPROPRIATION**: A legal authorization to make expenditures and to incur obligations for specific purposes.

**APPROPRIATION ORDINANCE**: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

**ASSESSED VALUATION**: An official government value placed upon real estate or other property as a basis for levying taxes.

**BALANCE (FUND BALANCE)**: Revenues and assets in excess of the expenditure and reserve obligations of a fund at year end.

**BALANCED BUDGET**: The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

**BEGINNING BALANCE**: The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

**BOND**: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

**BOND, GENERAL OBLIGATION**: A limited tax bond which is secured by the City's property tax.

**BOND PROCEEDS**: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

**BOND RATING**: A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

**BUDGET**: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

**BUDGET CALENDAR**: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

**BUDGET DELIBERATIONS**: After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

**BUDGET DOCUMENT**: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

**BUSINESS AREA**: A basic organizational unit of government that may be sub-divided into divisions,

programs, activity groups, and/or activities. Also referred to as a department.

**BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS**: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

**CALENDAR YEAR (CY)**: A 12-month term from January through December.

**CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET**: A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

**CAPITAL IMPROVEMENT PROJECT (CIP)**: A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

**CAPITAL EXPENDITURE**: This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

**CASH BASIS OF ACCOUNTING**: The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

**CHARGES FOR CURRENT SERVICES**: This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

**COMMERCIAL PAPER**: Provide a just-in-time borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on an as-needed basis as capital project spending occurs. The notes have maturities of 270 days or less, and hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

**COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS**: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

**COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)**: A report prepared by the City Comptroller's Office that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

**CONSUMER PRICE INDEX (CPI)**: An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

**CONTINUING APPROPRIATIONS**: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

**CONTRACTUAL SERVICE**: A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

**CONTRACTS**: This expenditure category consists of contractual agreement expenses for services provided.

**DEBT**: Payment of interest and principal on an obligation resulting from the issuance of bonds.

**DEFERRED CAPITAL**: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

**DEFERRED RETIREMENT OPTION PLAN (DROP)**: A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lump

sum benefit, in addition to the normal monthly retirement allowance, at retirement.

**DEPARTMENT**: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

**DISBURSEMENTS**: Funds actually expended.

**DISCRETIONARY FUNDS**: Funds for which there are no restrictions on the use of fees or taxes collected.

**DIVISION**: An organizational component of a department, possibly sub-divided into sections and groups.

**EMERGENCY RESERVE**: This reserve was established for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council.

**ENCUMBRANCE**: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

**ENERGY AND UTILITIES**: This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

**ENTERPRISE FUNDS**: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

**ENVIRONMENTAL GROWTH FUND (EGF)**: This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

**EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP)**: A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

**ESTIMATED REVENUE AND EXPENSE**: The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

**EXCESS EQUITY**: Spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds.

**EXPENDITURE**: The actual outlay of monies from the City treasury.

**EXPENDITURE CATEGORY**: Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

**EXPENSES**: Charges incurred for operations, maintenance, interest, or other charges.

**FEDERAL GRANT FUNDS**: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

**FINES, FORFEITURES, AND PENALTIES**: Revenue resulting from violations of various City and State laws and from damage to City property.

**FISCAL YEAR (FY)**: A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

**FIVE-YEAR FINANCIAL OUTLOOK**: The Five-Year Financial Outlook includes General Fund revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

**FIXED FRINGE**: Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarily Determined Contribution for pension, Other Post Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

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**FLEXIBLE (FLEX) BENEFITS**: An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, three-quarters, or full-time status employees.

**FRANCHISE FEES**: Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

**FRINGE BENEFITS**: This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

**FULL-TIME EQUIVALENT (FTE)**: The decimal equivalent of a part-time position converted to a full-time basis, i.e., one person working half-time would count as a 0.50 FTE position.

**FUND**: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

**GANN LIMIT (PROPOSITION 4)**: Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

**GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)**: The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

**GENERAL FUND**: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

**GENERAL FUND RESERVES**: The General Fund Reserve is comprised of the Emergency Reserve and Stability Reserve. The target level for total General Fund Reserves shall be 16.7% of the most recent three-year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8%, and the Stability Reserve shall be set at a target level of 8.7%.

**GENERAL GOVERNMENT SERVICES BILLING (GGSB)**: A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the City Comptroller to the Water Department based on an auditable formula.

**GRANT**: A contribution by a government or other organization to support a particular function.

**GROWTH RATE**: The level at which expenditures and revenues are expected to increase annually.

**HOURLY AND TEMPORARY WAGE POSITIONS**: Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

**HUMAN CAPITAL MANAGEMENT (HCM)**: HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

**INFORMATION TECHNOLOGY (IT)**: This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

**INFRASTRUCTURE FUND (CHARTER 77.1)**: This fund was established to expend monies for General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure and is supported specific sources of revenue as outlined in Section 77.1 of City Charter.

**INTEREST AND RENTS**: These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

**INTERFUND TRANSFERS**: A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

**INTERNAL SERVICE FUND**: A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

**LEVY**: To impose taxes, special assessments, or charges for the support of City activities.

**LICENSES AND PERMITS**: This revenue category includes revenue raised for the purpose of recovering

the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

**MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS**: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

**MANDATED PROGRAM**: A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

**MISCELLANEOUS REVENUE**: This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

**MISSION STATEMENT**: A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

**MODIFIED ACCRUAL BASIS OF ACCOUNTING**: Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

**MODIFIED CASH BASIS OF ACCOUNTING**: A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

**MOTIVE EQUIPMENT ASSIGNMENT AND USAGE**: Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

**MOTOR VEHICLE LICENSE FEES (MVLF)**: Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

**NET TOTAL COMBINED BUDGET**: The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

**NON-DISCRETIONARY:** Non-discretionary expenditures are generally expense allocation adjustments that are determined outside of the department's direct control and are generally based on prior year expenditure trends. Examples include utilities, insurance, and rent.

**NON-GENERAL FUND**: A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

**NON-PERSONNEL EXPENDITURE (NPE)**: Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

**ONESD**: A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

**ONE-TIME EXPENDITURES AND/OR REVENUES**: Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

**OPERATING BUDGET**: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

**ORDINANCE**: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

**OTHER FINANCIAL SOURCES AND USES**: Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balances whose original source was the General Fund, and other inter-departmental transfers.

**OTHER LOCAL TAXES**: Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

# Glossary

**OTHER POST EMPLOYMENT BENEFITS (OPEB)**: Post employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

**PERFORMANCE MEASURE**: An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

**PERFORMANCE MONITORING**: A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

**PERSONNEL EXPENDITURE (PE)**: Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

**POLICY ISSUES**: The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

**PROPERTY TAX**: An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

**PROPERTY TRANSFER TAX**: A tax imposed whenever the ownership of real property changes.

**PROPOSED BUDGET**: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

**PUBLIC BUDGET FORMULATION (PBF)**: The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

**PUBLIC LIABILITY CLAIMS FUND**: A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

**REDISTRIBUTION**: Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred and revenues are collected.

**REIMBURSEMENT**: Fees received as payment for the provision of specific municipal services.

**REQUEST FOR PROPOSAL (RFP)**: A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

**RESERVE**: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

**RESOLUTION**: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

**REVENUE**: Funds received from various sources and treated as income to finance expenditures.

**REVENUE AND EXPENSE (R&E) STATEMENT**: The revenue and expense statement reflects financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

**REVENUE CATEGORIES**: The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

**REVENUE FROM MONEY AND PROPERTY**: This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

**REVENUE FROM OTHER AGENCIES**: This category includes revenues from federal grants, State grants

and allocations, and reimbursement from the Unified Port District for services provided.

**SALARY AND BENEFIT ADJUSTMENT**: Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

**SALARIES AND WAGES**: This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

**SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS)**: The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

**SCHEDULES**: The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds, and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

**SERVICE LEVEL AGREEMENT (SLA)**: A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

**SPECIAL DISTRICT**: A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

**SPECIAL REVENUE FUNDS**: These funds account for revenues received that have specific purposes for which they can be used.

**STABILITY RESERVE**: This reserve was established to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. This reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve are brought forward by the Mayor and require approval by a majority of the City Council.

**STATEMENT OF WORK (SOW)**: A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

**STRATEGIC GOALS**: Broad, multi-year areas of priority and focus.

**STRATEGIC OBJECTIVES**: Attainable, mid-term achievements that help to accomplish strategic goals.

**STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS**: Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

**STRONG MAYOR FORM OF GOVERNANCE**: The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

**SUPPLIES:** This expenditure category consists of materials, supplies, and other services.

**SUPPLEMENTAL POSITIONS**: Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

**TARGET(S)**: Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

**TAX AND REVENUE ANTICIPATION NOTES (TRANs)**: Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

**TAX RATE ORDINANCE**: This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

**TRANSFERS**: Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

**TRANSIENT OCCUPANCY TAX (TOT)**: A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

# Glossary

**TRANSIENT OCCUPANCY TAX FUND**: A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

**UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL)**: A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

**USER FEE:** A charge for services provided by the City to residents and businesses.

**VACANCY SAVINGS:** Adjustments that reduce the funding of personnel expenses due to vacant and/or under-filled positions, salary step savings, and any other circumstances that might contribute to personnel expense savings. The vacancy savings adjustments do not reduce positions.

**VARIABLE FRINGE**: Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

**VISION STATEMENT**: A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

**WORKERS' COMPENSATION**: State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

**ZERO-BASED BUDGETING**: Method of budgeting in which all expenses must be justified in complete detail starting from zero base.

**ZOOLOGICAL EXHIBITS FUND**: This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

Appendix



# PROPOSED BUDGET

The City of SAN DIEGO

# Appendix

**Fiscal Year 2019 Changes in Full-time Equivalent (FTE) Positions** **ATTACHMENT A**

Information reflecting changes in FTE positions from the Fiscal Year 2018 Adopted Budget by fund and department.

**Fiscal Year 2019 Zero-Based Budgeting Process** **ATTACHMENT B**

Information on the zero-based budgeting process for overtime expenditures for the Fire-Rescue, Police, and Transportation & Storm Water Departments.

**Fiscal Year 2019-2023 Five-Year Financial Outlook** **ATTACHMENT C**

A report that guides long-range fiscal planning and serves as the framework for the development of the Fiscal Year 2019 Proposed Budget.

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**Table 1** below reflects the changes in Full-time Equivalent (FTE) positions in the General Fund from the Fiscal Year 2018 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

**Table 1: General Fund FTE Changes by Department**

| Department | FY 2018 Adopted | FY 2019 Proposed | FTE Change |
|---|---|---|---|
| City Attorney | 358.73 | 370.73 | 12.00 |
| City Auditor | 22.00 | 22.00 | - |
| City Clerk | 47.32 | 47.32 | - |
| City Comptroller | 87.26 | - | (87.26) |
| City Treasurer | 119.70 | 124.00 | 4.30 |
| Communications | 31.00 | 33.00 | 2.00 |
| Council Administration | 16.37 | 16.37 | - |
| Council District 1 | 10.00 | 10.00 | - |
| Council District 2 | 10.00 | 10.00 | - |
| Council District 3 | 10.00 | 10.00 | - |
| Council District 4 | 10.00 | 10.00 | - |
| Council District 5 | 10.00 | 10.00 | - |
| Council District 6 | 10.00 | 10.00 | - |
| Council District 7 | 10.00 | 10.00 | - |
| Council District 8 | 10.00 | 10.00 | - |
| Council District 9 | 10.00 | 10.00 | - |
| Debt Management | 21.00 | 20.00 | (1.00) |
| Department of Finance | - | 113.27 | 113.27 |
| Development Services | 69.00 | 68.00 | (1.00) |
| Economic Development | 63.85 | 59.35 | (4.50) |
| Environmental Services | 155.56 | 171.72 | 16.16 |
| Ethics Commission | 5.00 | 5.00 | - |
| Financial Management | 31.00 | - | (31.00) |
| Fire-Rescue | 1,230.65 | 1,236.64 | 5.99 |
| Government Affairs | - | 5.00 | 5.00 |
| Human Resources | 32.92 | 28.72 | (4.20) |
| Infrastructure/Public Works | 5.00 | 2.00 | (3.00) |
| Internal Operations | 1.50 | 1.50 | - |
| Library | 453.72 | 444.59 | (9.13) |
| Neighborhood Services | 6.50 | 1.50 | (5.00) |
| Office of Boards & Commissions | - | 10.00 | 10.00 |
| Office of Homeland Security | 17.05 | 18.05 | 1.00 |
| Office of the Assistant COO | 12.00 | 5.00 | (7.00) |
| Office of the Chief Financial Officer | 2.00 | 2.00 | - |
| Office of the Chief Operating Officer | 6.35 | 8.00 | 1.65 |
| Office of the IBA | 10.00 | 10.00 | - |
| Office of the Mayor | 28.50 | 24.32 | (4.18) |
| Parks and Recreation | 896.83 | 908.05 | 11.22 |
| Performance & Analytics | 15.00 | 14.00 | (1.00) |
| Personnel | 69.99 | 68.99 | (1.00) |
| Planning | 64.95 | 64.95 | - |
| Police | 2,653.01 | 2,656.01 | 3.00 |
| Public Works - Contracts | 21.00 | - | (21.00) |
| Public Works - General Services | 168.00 | 223.50 | 55.50 |
| Purchasing & Contracting | 57.96 | 52.96 | (5.00) |
| Real Estate Assets | 32.00 | 32.00 | - |
| Transportation & Storm Water | 624.71 | 637.70 | 12.99 |
| **Total General Fund FTE Changes** | **7,527.43** | **7,596.24** | **68.81** |

# General Fund FTE Changes

## City Attorney: 12.00 FTE Increase

| | |
|---|---|
| 4.00 | Addition of 4.00 FTE positions to support the Family Justice Center. |
| 4.00 | Transfer of the Family Justice Center from the Police Department to the Office of the City Attorney. |
| 1.00 | Addition of 1.00 Deputy City Attorney to support the Civil Litigation Unit. |
| 1.00 | Addition of 1.00 Assistant for Community Outreach to support community outreach and external communications. |
| 1.00 | Addition of 1.00 Deputy City Attorney to support the Domestic Violence and Sex Crimes Unit. |
| 1.00 | Addition of 1.00 Deputy City Attorney to support the Public Services & Public Safety Section. |

## City Comptroller: 87.26 FTE Decrease

| | |
|---|---|
| (87.26) | Restructure of 87.26 FTE positions from the Office of the City Comptroller to the newly created Department of Finance. |

## City Treasurer: 4.30 FTE Increase

| | |
|---|---|
| 2.00 | Addition of 2.00 Administrative Aide 2s to support the administration of the Cannabis Business Tax. |
| 2.00 | Addition of 2.00 Accountant 3s to support the Lease and Franchise Audit section. |
| 1.00 | Addition of 1.00 Accountant 4 for audit support of the Cannabis Business Tax. |
| (0.70) | Reduction of 0.35 Administrative Aide 2-Hourly and 0.35 Account Clerk-Hourly in the Business Tax and Treasury Accounting sections. |

## Communications: 2.00 FTE Increase

| | |
|---|---|
| 3.00 | Transfer of 3.00 FTE positions from the Human Resources Department to the Communications Department in support of the Public Records Act Program. |
| (1.00) | Reduction of 1.00 Public Information Officer in the Public Information Section. |

## Debt Management: 1.00 FTE Decrease

| | |
|---|---|
| (1.00) | Reduction of 1.00 Program Coordinator providing support for debt issuance and post-issuance administration. |

## Department of Finance: 113.27 FTE Increase

| | |
|---|---|
| 86.00 | Restructure of 86.00 FTE positions from the Office of the City Comptroller to the newly created Department of Finance. |
| 30.00 | Restructure of 30.00 FTE positions from the Financial Management Department to the newly created Department of Finance. |
| 2.27 | Funding allocated according to a zero-based annual review of hourly funding requirements. |
| 1.00 | Reduction of 6.00 Program Coordinators and 3.00 Accountant 4s, and the addition of 6.00 Financial Operations Managers and 4.00 Principal Accountants to better align the position classifications with the operations of the newly merged Department of Finance. |
| (1.00) | Reduction of 1.00 City Comptroller and the addition of personnel expenditures associated with the Department of Finance Director. |
| (5.00) | Reduction of 2.00 Associate Budget Development Analysts, 2.00 Accountant 2s, and 1.00 Account Audit Clerk. |

## Development Services: 1.00 FTE Decrease

| | |
|---|---|
| (1.00) | Transfer of 1.00 Horticulturalist from the Development Services Department to the Transportation & Storm Water Department to support the Urban Forester Program. |

## Economic Development: 4.50 FTE Decrease

| | |
|---|---|
| (2.00) | Transfer of 2.00 FTE positions from the Economic Development Department to the newly created Office of Sustainability supported by the General Fund. |
| (2.50) | Funding allocated according to a zero-based annual review of hourly funding requirements. |

## Environmental Services: 16.16 FTE Increase

| | |
|---|---|
| 16.00 | Addition of expenditures to support the Mayor's Clean SD Initiative. For additional information on Clean SD please refer to the Citywide Budget Overview section of Volume I. |
| 1.00 | Addition of 1.00 Public Information Clerk to support increase in Get It Done application service requests. |
| (0.84) | Redistribution of positions to better align the budget with department operations. |

## Financial Management: 31.00 FTE Decrease

| | |
|---|---|
| (31.00) | Restructure of 31.00 FTE positions from the Financial Management Department to the newly created Department of Finance. |

## Fire-Rescue: 5.99 FTE Increase

| | |
|---|---|
| 8.00 | Addition of 8.00 Fire Dispatchers to support constant staffing within the Emergency Command and Data Center. |
| 5.00 | Annualization of Bayside Fire Station FTE positions implemented in Fiscal Year 2018. |
| 1.00 | Addition of 1.00 Program Manager to support the contract for emergency medical services with the Airport Authority. |
| 1.00 | Addition of 1.00 Fire Battalion Chief to manage dispatch and command operations of the Emergency Command and Data Center. |
| (1.00) | Reduction of 1.00 Lifeguard Sergeant as a result of grant completion. |
| (3.00) | Transfer of 3.00 FTE positions to the Public Works Department for centralization of facilities maintenance functions. |
| (5.01) | Funding allocated according to a zero-based annual review of hourly funding requirements. |

## Government Affairs: 5.00 FTE Increase

| | |
|---|---|
| 2.00 | Transfer of 2.00 Mayor Representative 2s from the Office of the Mayor to the newly created Government Affairs Department. |
| 1.00 | Transfer of 1.00 Program Manager from the Public Utilities Department to the newly created Government Affairs Department. |
| 1.00 | Addition of 1.00 Program Coordinator in Government Affairs for grant management support. |
| 1.00 | Transfer of 1.00 Mayor Representative 2 from the Office of the Mayor to repurpose to Department Director in the newly created Government Affairs Department. |

## Human Resources: 4.20 FTE Decrease

| | |
|---|---|
| (0.20) | Funding allocated according to a zero-based annual review of hourly funding requirements. |
| (1.00) | Reduction of 1.00 Program Coordinator in the Internship and Work Readiness Program. |
| (3.00) | Transfer of 3.00 FTE positions from the Human Resources Department to the Communications Department in support of the Public Records Act Program. |

## Infrastructure/Public Works: 3.00 FTE Decrease

| | |
|---|---|
| (1.00) | Transfer of 1.00 Program Coordinator from the Public Works Department to the Department of Information Technology to support SAP system security. |
| (2.00) | Reduction of 1.00 Program Manager and 1.00 Associate Management Analyst associated with completion of Phase 1 of Infrastructure Asset Management implementation project. |

## Library: 9.13 FTE Decrease

| | |
|---|---|
| 1.75 | Addition of 0.50 Librarian 2, 1.25 Library Aide to support the new San Ysidro Library. |
| 1.62 | Addition of 1.00 Librarian 2, 0.50 Library Clerk, 0.12 Library Aide to support the new Mission Hills Library. |
| (12.50) | Transfer of 12.50 FTE positions to the Public Works Department for the centralization of facilities maintenance functions. |

## Neighborhood Services: 5.00 FTE Decrease

| | |
|---|---|
| (5.00) | Transfer of 5.00 FTE positions from the Citizens' Review Board on Police Practices, Human Relations Commission, and the Commission on Gang Prevention & Intervention to the newly created Office of Boards & Commissions. |

## Office of Boards & Commissions: 10.00 FTE Increase

| | |
|---|---|
| 9.00 | Restructure of 9.00 FTE positions from the Office of ADA Compliance and Accessibility, Citizens' Review Board on Police Practices, Human Relations Commission, and the Commission on Gang Prevention & Intervention to the newly created Office of Boards & Commissions. |
| 1.00 | Addition of 1.00 Associate Management Analyst to support the Office of Boards & Commissions offset by the reduction of 1.00 Associate Management Analyst from the Office of the Assistant Chief Operating Officer. |

## Office of Homeland Security: 1.00 FTE Increase

| | |
|---|---|
| 2.00 | Addition of 2.00 Program Coordinators to provide operational coordination related to countering local terrorism efforts and the Urban Area Security Initiative (UASI) program. |
| (1.00) | Reduction of 1.00 Associate Management Analyst within the Grant Management and Financial Compliance Section. |

## Office of the Assistant COO: 7.00 FTE Decrease

| | |
|---|---|
| (1.00) | Reduction of 1.00 Associate Management Analyst in the ADA Compliance Section. |
| (1.00) | Transfer of 1.00 Program Manager from the Office of the Assistant Chief Operating Officer to the Office of the Chief Operating Officer to manage major civic projects and initiatives. |
| (1.00) | Transfer of 1.00 Assistant to the Director from the Office of the Assistant Chief Operating Officer to the Purchasing & Contracting Department to support the Animal Services Program. |
| (4.00) | Transfer of 4.00 FTE positions from the Office of ADA Compliance and Accessibility to the newly created Office of Boards & Commissions. |

## Office of the Chief Operating Officer: 1.65 FTE Increase

| | |
|---|---|
| 1.00 | Addition of 1.00 Deputy Chief Operating Officer to oversee major civic projects and initiatives. |
| 1.00 | Transfer of 1.00 Program Manager from the Office of the Assistant Chief Operating Officer to the Office of the Chief Operating Officer to manage major civic projects and initiatives. |
| (0.35) | Reduction of 0.35 Program Manager-Hourly providing support for the legislative docketing process. |

## Office of the Mayor: 4.18 FTE Decrease

| | |
|---|---|
| (0.44) | Funding allocated according to a zero-based annual review of hourly funding requirements. |
| (0.74) | Reduction in hourly funding support. |
| (3.00) | Transfer of 3.00 Mayor Representative 2s from the Office of the Mayor to the newly created Government Affairs Department. |

## Parks and Recreation: 11.22 FTE Increase

| | |
|---|---|
| 5.50 | Addition of 5.50 FTE positions to support the maintenance and operations of the Pacific Highlands Ranch Recreation Center and Community Park. |
| 2.00 | Addition of 1.00 Grounds Maintenance Supervisor and 1.00 Grounds Maintenance Worker 2 to support maintenance and operations at the Virginia Avenue, El Cajon Boulevard and University Avenue Transit Station facilities. |
| 1.50 | Addition of 1.50 Grounds Maintenance Worker 1-Hourly to support 24-hour maintenance at restrooms in Balboa Park. |
| 1.00 | Addition of 1.00 Account Clerk to support accounts payable and receivable of recreation center funds. |
| 1.00 | Addition of 1.00 Aquatic Technician 2 to support the maintenance and operations of the new pool at the Murphy Canyon Road Training Facility. |
| 1.00 | Addition of 1.00 Grounds Maintenance Worker 2 to support the maintenance and operations of the Torrey Meadows Neighborhood Park. |
| 1.00 | Addition of 1.00 Program Manager to oversee the administration of recreation center funds. |
| 1.00 | Addition of 1.00 Senior Management Analyst to support the fiscal management of recreation center funds. |
| 1.00 | Addition of 1.00 Senior Park Ranger to manage operations of the ranger work unit at the San Diego River. |
| 0.50 | Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Encanto Elementary joint-use park. |
| 0.50 | Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Hawk Pocket Park joint-use park. |
| 0.50 | Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Holmes Elementary joint-use park. |
| 0.50 | Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Horton Elementary joint-use park. |
| 0.50 | Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Linda Vista Elementary joint-use park. |
| 0.50 | Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Marvin Elementary School joint-use park. |
| 0.50 | Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Pacific Trails Middle School joint-use park. |
| 0.50 | Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the new Paradise Hills Elementary joint-use park. |
| 0.22 | Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. |
| (1.00) | Reduction of 1.00 Senior Planner associated with supervision of the Code Compliance section in the Open Space Division. |
| (3.00) | Transfer of 3.00 FTE positions to the Public Works Department for centralization of facilities maintenance functions. |
| (4.00) | Reduction of 4.00 FTE in the Developed Regional Parks and Open Space Divisions. |

## Performance & Analytics: 1.00 FTE Decrease

| | |
|---|---|
| 1.00 | Addition of 1.00 Program Coordinator to provide support to departments and the public using the 311 Get It Done Customer Experience Program. |
| (1.00) | Reduction of 1.00 Administrative Aide 2 in the Performance & Analytics Department. |
| (1.00) | Transfer of 1.00 Program Manager from the Performance & Analytics Department to the Police Department. |

## Personnel: 1.00 FTE Decrease

| | |
|---|---|
| (1.00) | Reduction of 1.00 Personnel Assistant 2 from the Liaison Section. |

## Police: 3.00 FTE Increase

| | |
|---|---|
| 13.00 | Addition of 13.00 FTE supplemental civilian positions to support operations. |
| 2.00 | Addition of 1.00 Police Captain and 1.00 Supervising Management Analyst to support operations in the Neighborhood Policing Administration. |
| 1.00 | Transfer and repurpose of 1.00 Program Manager from the Performance & Analytics Department to an Assistant Police Chief in the Police Department. |
| (4.00) | Transfer of the Family Justice Center from the Police Department to the Office of the City Attorney. |
| (9.00) | Transfer of 9.00 FTE positions to the Public Works Department for the centralization of facilities maintenance functions. |

## Public Works - Contracts: 21.00 FTE Decrease

| | |
|---|---|
| (21.00) | Transfer of 21.00 FTE positions from the Public Works-Contracts General Fund to the Engineering & Capital Projects Fund. |

## Public Works - General Services: 55.50 FTE Increase

| | |
|---|---|
| 33.00 | Transfer of 33.00 FTE positions from the Stadium Operations Fund for centralization of facilities maintenance functions. |
| 12.50 | Transfer of 12.50 FTE positions from the Library Department for centralization of facilities maintenance functions. |
| 9.00 | Transfer of 9.00 FTE positions from the Police Department for centralization of facilities maintenance functions. |
| 3.00 | Transfer of 3.00 FTE positions from the Fire-Rescue Department for centralization of facilities maintenance functions. |
| 3.00 | Transfer of 3.00 FTE positions from the Parks and Recreation Department for centralization of facilities maintenance functions. |
| (5.00) | Reduction of 2.00 Carpenters, 1.00 Plumber, 1.00 Painter, 1.00 HVACR Technician in the Facilities Division. |

## Purchasing & Contracting: 5.00 FTE Decrease

| | |
|---|---|
| 1.00 | Addition of 1.00 Program Manager due to the expansion of the Administrative Appeals Hearing Program. |
| 1.00 | Transfer of 1.00 Assistant to the Director from the Office of the Assistant Chief Operating Officer to the Purchasing & Contracting Department to support the Animal Services Program. |
| 1.00 | Transfer of 1.00 Program Manager from the Department of Information Technology to the Purchasing & Contracting Department for information technology services. |
| (2.00) | Reduction of 2.00 Associate Procurement Contracting Officer related to the administration and management of goods & services contracts. |
| (6.00) | Transfer of 6.00 FTE from the Purchasing & Contracting Department to the Public Works Department related to the Prevailing Wage Program. |

## Transportation & Storm Water: 12.99 FTE Increase

| | |
|---|---|
| 9.00 | Addition of 9.00 FTE positions to support Storm Water pipe repairs. |
| 2.00 | Addition of 2.00 Assistant Civil Engineers to support sidewalk repair and replacements. |
| 1.00 | Addition of 1.00 Public Works Superintendent to oversee the Trench Restoration section and other special assignments. |
| 1.00 | Transfer of 1.00 Horticulturalist from the Development Services Department to the Transportation & Storm Water Department to support the Urban Forester Program. |
| (0.01) | Funding allocated according to a zero-based annual review of hourly funding requirements. |

**Table 2** below reflects the changes in Full-time Equivalent (FTE) positions in the Non-General Fund from the Fiscal Year 2018 Adopted Budget by fund. Descriptions of these changes in positions immediately follow.

**Table 2: Non-General Funds FTE Changes by Fund**

| Fund | FY 2018 Adopted Budget | FY 2019 Proposed Budget | FTE Change |
|---|---|---|---|
| Airports Fund | 22.00 | 22.00 | - |
| Central Stores Fund | 22.00 | 20.00 | (2.00) |
| City Employee's Retirement System Fund | 63.00 | 63.00 | - |
| Concourse and Parking Garages Operating Fund | 2.00 | 2.00 | - |
| Development Services Fund | 472.65 | 470.10 | (2.55) |
| Energy Conservation Program Fund | 17.35 | 24.35 | 7.00 |
| Engineering & Capital Projects Fund | 715.80 | 774.75 | 58.95 |
| Facilities Financing Fund | 16.35 | 16.00 | (0.35) |
| Fire/Emergency Medical Services Transport Program Fund | 17.00 | 17.00 | - |
| Fleet Operations Operating Fund | 206.00 | 205.75 | (0.25) |
| GIS Fund | 2.00 | 2.00 | - |
| Golf Course Fund | 102.08 | 102.08 | - |
| Information Technology Fund | 44.00 | 45.00 | 1.00 |
| Junior Lifeguard Program Fund | 1.00 | 1.00 | - |
| Local Enforcement Agency Fund | 6.00 | 6.00 | - |
| Los Penasquitos Canyon Preserve Fund | 2.00 | 2.00 | - |
| Maintenance Assessment District (MAD) Management Fund | 25.00 | 25.00 | - |
| Metropolitan Sewer Utility Fund | 458.86 | 473.24 | 14.38 |
| Municipal Sewer Revenue Fund | 401.04 | 398.50 | (2.54) |
| OneSD Support Fund | 28.00 | 29.00 | 1.00 |
| Parking Meter Operations Fund | 15.00 | 15.00 | - |
| PETCO Park Fund | 1.00 | 1.00 | - |
| Publishing Services Fund | 10.00 | 9.00 | (1.00) |
| Recycling Fund | 111.76 | 111.48 | (0.28) |
| Refuse Disposal Fund | 140.94 | 140.30 | (0.64) |
| Risk Management Administration Fund | 85.23 | 85.23 | - |
| Stadium Operations Fund | 36.00 | 2.00 | (34.00) |
| Transient Occupancy Tax Fund | 14.00 | 14.00 | - |
| Underground Surcharge Fund | 17.00 | 22.15 | 5.15 |
| Water Utility Operating Fund | 791.02 | 784.18 | (6.84) |
| Wireless Communications Technology Fund | 46.00 | 44.00 | (2.00) |
| **Total Non-General Fund FTE Changes** | **3,892.08** | **3,927.11** | **35.03** |

# Non-General Fund FTE Changes

## Central Stores Fund: 2.00 FTE Decrease

| | |
|---|---|
| (1.00) | Reduction of 1.00 Auto Messenger providing delivery services in Central Stores. |
| (1.00) | Reduction of 1.00 Stock Clerk due to consolidation of stores locations. |

## Development Services Fund: 2.55 FTE Decrease

| | |
|---|---|
| (2.00) | Reduction of 2.00 FTE positions associated with operational efficiencies and streamlining efforts. |
| (0.55) | Funding allocated according to a zero-based annual review of hourly funding requirements. |

## Energy Conservation Program Fund: 7.00 FTE Increase

| | |
|---|---|
| 2.00 | Addition of 2.00 FTE positions to support the Climate Action Plan (CAP). |
| 2.00 | Transfer of 2.00 FTE positions from the Economic Development Department to the newly created Office of Sustainability supported by the General Fund. |
| 1.00 | Addition of 1.00 Department Director in the newly created Office of Sustainability. |
| 1.00 | Addition of 1.00 Program Manager to create and implement the Municipal Energy Strategy Plan which supports the CAP. |
| 1.00 | Addition of 1.00 Senior Management Analyst to implement a Commercial Energy Benchmarking Ordinance and a Residential Energy Disclosure Ordinance to support the CAP. |

## Engineering & Capital Projects Fund: 58.95 FTE Increase

| | |
|---|---|
| 21.00 | Transfer of 21.00 FTE from the Public Works-Contracts General Fund to the Engineering & Capital Projects Fund. |
| 8.00 | Addition of 1.00 Senior Engineer-Civil, 2.00 Associate Engineers-Civil, 4.00 Assistant Engineers-Civil, and 1.00 Project Assistant for asset management planning. |
| 6.00 | Addition of 6.00 FTE positions to optimize contractual management and oversight. |
| 6.00 | Transfer of 6.00 FTE from the Purchasing & Contracting Department to the Public Works Department related to the Prevailing Wage Program. |
| 6.00 | Addition of 6.00 Associate Engineers-Civil to assist with construction management of the Pure Water Program. |
| 4.00 | Addition of 1.00 Principal Survey Aide and 3.00 Land Surveying Assistants to service survey monuments. |
| 3.00 | Addition of 3.00 Senior Engineering Aides to support the Materials Test Lab. |
| 1.00 | Addition of 1.00 Assistant Engineer-Civil position to provide design support to address increase in Americans with Disabilities Act (ADA) and utilities underground projects. |
| 1.00 | Addition of 1.00 Deputy Director to lead the new CIP Technical Support Division. |
| 1.00 | Addition of 1.00 Associate Engineer-Mechanical to provide in house design services. |
| 1.00 | Addition of 1.00 Assistant Engineer-Civil to support minor contracts and facility upgrades projects. |
| 1.00 | Addition of 1.00 Information System Analyst 4 for information technologies software, support hardware, and maintenance. |
| 1.00 | Addition of 1.00 Assistant Engineer- Civil to provide support for drainage projects. |
| (1.05) | Funding allocated according to a zero-based annual review of hourly funding requirements. |

## Facilities Financing Fund: 0.35 FTE Decrease

| | |
|---|---|
| (0.35) | Funding allocated according to a zero-based annual review of hourly funding requirements. |

## Fleet Operations Operating Fund: 0.25 FTE Decrease

| | |
|---|---|
| 1.00 | Addition of 1.00 Associate Management Analyst to provide operational support and implement departmental procedures. |
| 1.00 | Transfer of 1.00 Fleet Technician from the Stadium Operations Fund to the Fleet Operations Department. |
| 0.50 | Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements. |
| (0.50) | Reduction of 0.50 Fleet Technician associated with the removal of 13 underutilized dump trucks. |
| (2.25) | Reduction of 2.25 Fleet Technician associated with the reduction of 164 vehicles citywide. |

## Information Technology Fund: 1.00 FTE Increase

| | |
|---|---|
| 1.00 | Addition of 1.00 Program Coordinator to support Payment Card Industry (PCI) compliance. |
| 1.00 | Transfer of 1.00 Administrative Aide 2 from the Public Works Department to the Department of Information Technology related to publishing services operations. |
| (1.00) | Transfer of 1.00 Program Manager from the Department of Information Technology to the Purchasing & Contracting Department for information technology services. |

## Metropolitan Sewer Utility Fund: 14.38 FTE Increase

| | |
|---|---|
| 10.05 | Reallocation among funds as a result of departmental efficiency efforts. |
| 2.82 | Addition of 0.43 Senior Water Operations Supervisor, 0.43 Plant Process Control Supervisor, and 1.96 Senior Wastewater Plant Operator to support the Pure Water Program. |
| 0.98 | Addition of 0.98 Plant Technician 3 to support Pump Station 1,Pump Station 2, and the Point Loma Wastewater Treatment Plant. |
| 0.56 | Addition of 0.56 Assistant Chemist to support storm water testing at wastewater facilities for the industrial general permit. |
| 0.30 | Addition of 0.30 Program Manager to support the External Affairs section. |
| (0.33) | Transfer of 0.33 Program Manager from the from the Public Utilities Department to the Government Affairs Department to support water related policies and issues. |

## Municipal Sewer Revenue Fund: 2.54 FTE Decrease

| | |
|---|---|
| 0.23 | Addition of 0.23 Program Manager to support the External Affairs Section. |
| 0.19 | Addition of 0.19 Assistant Chemist to support storm water testing at wastewater facilities for the industrial general permit. |
| 0.04 | Addition of 0.04 Senior Wastewater Plant Operator to support the Pure Water Program. |
| 0.02 | Addition of 0.02 Plant Technician 3 to support Pump Station 1, Pump Station 2, and the Point Loma Wastewater Treatment Plant. |
| (0.18) | Transfer of 0.18 Program Manager from the from the Public Utilities Department to the Government Affairs Department to support water related policies and issues. |
| (2.84) | Reallocation among funds as a result of departmental efficiency efforts. |

## OneSD Support Fund: 1.00 FTE Increase

| | |
|---|---|
| 1.00 | Transfer of 1.00 Program Coordinator from the Public Works Department to the Department of Information Technology to support SAP system security. |

## Publishing Services Fund: 1.00 FTE Decrease

(1.00) Transfer of 1.00 Administrative Aide 2 from the Public Works Department to the Department of Information Technology related to publishing services operations.

## Recycling Fund: 0.28 FTE Decrease

1.48 Redistribution of positions to better align the budget with department operations.
(1.76) Funding allocated according to a zero-based annual review of hourly funding requirements.

## Refuse Disposal Fund: 0.64 FTE Decrease

(0.64) Redistribution of positions to better align the budget with department operations.

## Risk Management Administration Fund: 0.00 FTE Decrease

1.00 Addition of 1.00 Account Clerk to support accounts payable functions.
(1.00) Reduction of 1.00 Clerical Assistant 2 in the Finance and Administration Division.

## Stadium Operations Fund: 34.00 FTE Decrease

(1.00) Transfer of 1.00 Fleet Technician from the Stadium Operations Fund to the Fleet Operations Department.

(33.00) Transfer of 33.00 FTE positions to the Public Works Department for centralization of facilities maintenance functions.

## Underground Surcharge Fund: 5.15 FTE Increase

1.15 Funding allocated according to a zero-based annual review of hourly funding requirements.
4.00 Addition of 4.00 FTE positions to support the increase of Utilities Undergrounding Program projects.

## Water Utility Operating Fund: 6.84 FTE Decrease

1.14 Addition of 0.57 Senior Water Operations Supervisor and 0.57 Plant Process Control Supervisor to support the Pure Water Program.
1.00 Addition of 1.00 Senior Water Distribution Operations Supervisor to drive efficiencies in operations and maintenance within SWDOS.
0.47 Addition of 0.47 Program Manager to support the External Affairs Section.
0.25 Addition of 0.25 Assistant Chemist to support storm water testing at wastewater facilities for the industrial general permit.
(0.49) Transfer of 0.49 Program Manager from the from the Public Utilities Department to the Government Affairs Department to support water related policies and issues.
(2.00) Reduction of 1.00 Building Maintenance Technician and 1.00 Clerical Assistant 2 due to operational efficiencies.
(7.21) Reallocation among funds as a result of departmental efficiency efforts.

# Wireless Communications Technology Fund: 2.00 FTE Decrease

(1.00) Reduction of 1.00 Account Clerk in the administrative and accounting section.
(1.00) Reduction of 1.00 Senior Communications Engineer in the engineering support section.

# Fiscal Year 2019 Zero-Based Budgeting Process: Overtime Expenditures

The Fiscal Year 2019 Proposed Budget includes a zero-based budgeting process for overtime expenditures in three departments: Fire-Rescue, Police, and Transportation & Storm Water. These departments were selected to participate in this process since they represent the three largest overtime expenditure budgets in the General Fund, representing over 98 percent of the overtime expenditures budget in the Fiscal Year 2018 Adopted Budget. The following overtime expenditures budget information is presented by department and includes a brief summary of overtime expenditure budgets by category, work activities within each category, and the methodology and key assumptions used in the calculation of each category and associated work activity.

## Overtime Expenditure Budget Categories

The overtime expenditure budget categories reflected in this report were created by each department in collaboration with the Financial Management Department. This part of the process required departments to perform a holistic evaluation of overtime work activities. These activities were then grouped with other like-activities to establish the department overtime expenditure budget categories.

Once these categories were established, the Financial Management Department provided a financial workbook to collect overtime expenditure budget data from departments, including the methodology and key assumptions used in the calculations for each work activity. This workbook was analyzed and validated by Financial Management Staff.

For additional information about zero-based budgeting please refer to Report No. 16-085, Fiscal Year 2017 Zero-Base Budget Pilot Process Assessment Report.

# Fire Rescue Department

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

For the purposes of the zero-based budgeting process, Fire-Rescue has structured the overtime reporting to reflect the operational structure of the services and programs. The following table provides the breakdown of the overtime expenditures budget categories and the corresponding amounts.

| Fire-Rescue Overtime Reporting Structure | |
|---|---|
| **Category** | **Initial ZBB** |
| Constant Staffing | $ 24,233,005 |
| Divisional Overtime | $ 4,818,104 |
| Deployments | $ 1,859,400 |
| Special Assignment | $ 1,727,258 |
| Weather Related | $ 1,291,250 |
| Fire Academies | $ 569,493 |
| **Total** | **$ 34,498,510** |

The following sections outline the Fire-Rescue Department's zero-based overtime budget in additional detail by the budget categories noted above.

## Constant Staffing

The *Constant Staffing* category reflects the overtime needed to staff each fire station 24 hours per day, seven days per week. *Constant Staffing* overtime is the Department's primary source of overtime and is comprised of the following work activities: Overtime for Annual Leave; Scheduled Overtime; and Staffing Shortfall.

| Constant Staffing | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Overtime for Annual Leave | **Staff use of annual leave:** requires "backfill" of position to ensure full coverage of fire stations. This overtime expense is incurred when a staff member works to provide coverage for an employee who has made use of their annual leave hours. | $ 17,881,204 |
| Scheduled Overtime | **The Fair Labor Standards Act (FLSA):** requires an employer to pay premium rates (1.5x) for all overtime worked that exceed a 40 hour workweek. Section 7(k) of the FLSA provides alternative guidelines for fire protection and law enforcement employees allowing the establishment of a "work period" of up to 28 days. Overtime is then incurred for all hours worked in excess of 212 hours during the 28 day work period or any ratio therein.<br><br>**Fire-Rescue Standard Schedule Overtime:** implementation of a standard schedule of 56 hours during a 7 day work period resulting in three hours of premium overtime pay per employee per 7 day work period. | $ 5,774,819 |
| Staffing Shortfall | **Overtime related to vacancies:** due to DROP, Paramedic School, extended leave, retirement, or resignation. These vacancy types are forecasted in advance to maintain public safety and ensure full coverage of fire stations. When a staff member works to provide coverage they are paid premium overtime. | $ 576,982 |
| | **Total** | **$ 24,233,005** |

## Methodology and Key Assumptions

As noted above, the *Constant Staffing* category is comprised of three related, yet distinct work activities. The data used in this analysis is sourced from the department's internal scheduling

system, payroll reporting, and the citywide financial system. Prior-year actuals are not used in the methodology due to the changing staffing needs of the department driven by current year activity and trends.

The methodology and key assumptions used in the calculation of each work activity reflect the unique nature of the activity and are highlighted in the table below:

| Constant Staffing | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Scheduled Overtime | Estimated number of staff required per shift per month minus Section 7k exemption (212 hours) multiplied by premium overtime rates. | No change in departments staff scheduling calendar |
| Staffing Shortfall | Staffing variance (shortfall) by job classification for the given month is multiplied by premium overtime rates by classification. | Overstaffing will contribute to savings in overtime expense |
| Overtime for Annual Leave | Current year trend of annual leave usage | Mandatory Vacation Draw |

## Divisional Overtime

The *Divisional Overtime* category is for overtime incurred by personnel working in a Department Division other than Emergency Operations/Fire Suppression Division. The organization of this expenditure budget category is based on work activities performed by the Department Divisions. The work activities within this expenditure budget category are reflected below.

| Divisional Overtime | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Lifeguard Services | **Provides safety services:** in the coastal and aquatic environments for the public through rescue, education, outreach, medical aid, beach management, enforcement and prevention. | $ 2,427,550 |
| Special Operations | **Administers specialized teams:** Air Operations; Bomb Squad; Emergency Management; Environmental Response Team; Hazardous Materials; Heavy Rescue; Metro Arson Strike Team (MAST); Urban Search and Rescue (USAR). | $ 842,789 |
| Communications | **Manages the Emergency Command and Data Center (ECDC):** The ECDC is a secondary public safety answering point (PSAP) that handles calls transferred from a primary PSAP. | $ 692,110 |
| Community Risk Reduction | **Administers programmatic community services:** Fire Company Inspection Program (FCIP); Brush Management and Weed Abatement Program; High Rise Program; Knox Box Program. | $ 557,377 |
| Administrative Operations | **Provides administrative support:** grant administration, contract administration, budget development and monitoring, capital projects, invoicing, payroll services. | $ 108,465 |
| Logistics | **Manages multiple services in support of the Department:** facilities/infrastructure planning & maintenance; specification development, procurement and outfitting of new vehicles; equipment inventory management. | $ 106,399 |
| Emergency Medical Services | **Provides oversight and administration of EMS contract:** City's contracts for EMS and medical transportation services; City EMS Medical Director | $ 83,415 |
| | **Total** | **$ 4,818,105** |

## Methodology and Key Assumptions

*Divisional Overtime* combines prior year actuals, and in some cases requires the modification of overtime for work activities related to Special Assignment and Deployments, as well as for seasonality. The table below highlights the methods and key assumptions used:

| Divisional Overtime | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Administrative Operations | Average of prior year actuals and current year trend | None |
| Communications/IT | Average of prior year actuals | None |
| Community Risk Reduction | Modified average of prior year actuals | Removal of Special Event and Deployment related overtime |
| Emergency Medical Services | Average of prior year actuals | None |
| Lifeguard Services | Modified average of prior year actuals | Adjusted to account for seasonality |
| Logistics | Average of prior year actuals | None |
| Special Operations | Modified average of prior year actuals | Removal of Special Event and Deployment related overtime |

## Backfill for Deployments

The *Backfill for Deployments* category is for overtime incurred to maintain full fire station coverage while personnel are deployed to major emergency incidents by federal, State or local agencies. Examples of these incidents include wildfires, flooding, and other natural disasters.

| Backfill for Deployment | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Backfill for Deployment | **Deployments:** for major emergency incidents. | $ 1,859,400 |
| | **Total** | **$ 1,859,400** |

### Methodology and Key Assumptions

*Backfill for Deployments* is derived by utilizing prior year actuals, and adjusting for seasonality. The table below highlights the methods and key assumptions used.

| Backfill for Deployments | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Backfill for Deployments | Modified average of prior year actuals and current year trend | Adjusted to account for seasonality |

## Weather - Related Staffing

*Weather - Related Staffing* is overtime incurred to support an elevated staffing pattern based on the Fire Potential Index (FPI) and other emergency situations. FPI is a moisture-based indicator of vegetation flammability.

| Weather-Related Staffing | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Weather-Related Staffing | **Elevated staffing pattern:** based on the Fire Potential Index (FPI). | $ 1,291,250 |
| | **Total** | **$ 1,291,250** |

### Methodology & Key Assumptions

The calculation used in this analysis is a combination of current year trends and prior year actuals to forecast the expected needs of this activity; however, every fire season is unpredictable, and therefore true costs cannot be reliably forecasted based on trends.

| Weather-Related Staffing | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Weather-Related Staffing | Modified average of prior year actuals and current year trend | Adjusted to account for seasonality |

## Fire Academies

The *Fire Academies* category is for overtime related to the administrative and instructor costs to conduct the Department's fire academies.

| Fire Academies | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Fire Academies | **Fire Academies:** overtime related to the administration of fire academies. | $ 569,493 |
| | **Total** | **$ 569,493** |

## Methodology and Key Assumptions

The methodology incorporates the fire academy class size and instructional staff needed to create for the required number of fire academies per fiscal year.

| Fire Academies | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Fire Academies | Costing for one 36 recruit academy | Duration, class size, and instructional staff required for one academy |

## Special Assignment

The *Special Assignment* category is for overtime incurred for staff assigned to special events, training, continuing education and other administrative tasks.

| Special Assignment | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Training/Education/Other Admin. | **Training/Education/Other Admin:** training, continued education and other administrative tasks not associated with normal, operational duties. | $ 1,305,085 |
| Special Events | **Special Events:** provides services to ensure events in the City and throughout the county receive quality medical support services. | $ 422,172 |
| | **Total** | **$ 1,727,257** |

## Methodology and Key Assumptions

The calculation is based on an average of prior year actuals with no assumptions.

| Special Assignment | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Training, Education & Other | Average of prior year actuals | None |
| Special Events | Average of prior year actuals | None |

## Fiscal Year 2019 Proposed Budget Reduction Proposal

Fire-Rescue is proposing to reduce the Department's overtime budget by $3.4 million, or 10% of the zero-based budget. This reduction is primarily the result of full-staffing of firefighting job classifications achieved in Fiscal Year 2018. The table below reflects this change to the overtime expenditure budget categories. To maintain full-staffing, the Department is proposing an increase in the budgeted academy size from 24 to 36 recruits beginning in Fiscal Year 2019. Additional academies and/or size increases may be required during Fiscal Year 2019 if attrition exceeds current expectations and will be brought before City Council for consideration.

| Fire-Rescue - Reduction Proposal | | | |
|---|---|---|---|
| **Category** | **Initial ZBB** | **10% Reduction to ZBB** | **Revised ZBB** |
| Constant Staffing | $ 24,233,005 | $ (1,363,324) | $ 22,869,681 |
| Divisional Overtime | $ 4,818,104 | $ (795,277) | $ 4,022,827 |
| Deployments | $ 1,859,400 | $ - | $ 1,859,400 |
| Special Assignment | $ 1,727,258 | $ - | $ 1,727,258 |
| Weather Related | $ 1,291,250 | $ (1,291,250) | $ - |
| Fire Academies | $ 569,493 | $ - | $ 569,493 |
| **Total** | **$ 34,498,510** | **$ 3,449,851** | **$ 31,048,659** |

## Fiscal Year 2019 Proposed Budget for Overtime Expenditures

The Fire-Rescue Department's Fiscal Year 2019 Proposed Budget for overtime expenditures is $31,186,484. This is a decrease of $1,639,706, or 5.0 percent from the Fiscal Year 2018 Adopted Budget for overtime expenditures. In addition to the ZBB figures and reduction proposal presented, and as mentioned above, the Department has requested additional overtime outside the parameters of this report. The table below shows the proposed budget by category and includes a requested increase in overtime expenditures related to an expanded class size of thirty-six recruits for the one fire academy scheduled during the upcoming fiscal year.

| Fire Rescue Final Overtime Budget - All Adjustments | | | | | |
|---|---|---|---|---|---|
| **Category** | **Initial ZBB** | **10% Reduction to ZBB** | **Revised ZBB** | **Other Adjustments** | **Proposed Budget** |
| Constant Staffing | $ 24,233,005 | $ (1,363,324) | $ 22,869,681 | $ - | **$ 22,869,681** |
| Divisional Overtime | $ 4,818,104 | $ (795,277) | $ 4,022,827 | $ - | **$ 4,022,827** |
| Deployments | $ 1,859,400 | $ - | $ 1,859,400 | $ - | **$ 1,859,400** |
| Special Assignment | $ 1,727,258 | $ - | $ 1,727,258 | $ - | **$ 1,727,258** |
| Weather Related | $ 1,291,250 | $ (1,291,250) | $ - | $ - | **$ -** |
| Fire Academies | $ 569,493 | $ - | $ 569,493 | $ 137,825 | **$ 707,318** |
| **Total** | **$ 34,498,510** | **$ 3,449,851** | **$ 31,048,659** | **$ 137,825** | **$ 31,186,484** |

## Looking Forward

Challenges to implementing the proposed reduction are related to the *Constant Staffing* category and include promotions of Proposition B employees to higher job classifications and the continued use of annual leave requiring backfill on overtime.

The Fire-Rescue Department will implement additional payroll procedures and controls to enhance its ability to track overtime. These controls will include establishing specific payroll codes corresponding to each work activity and implementing programmatic controls that require the use of these payroll codes. These enhancements will allow for improved tracking of the Fire-Rescue Department's overtime and align more closely with the Department's overtime budget.

# Police Department

The Police Department maintains the peace and order of the City, and serves residents through community-based policing and problem solving. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

For the purposes of the zero-based budgeting process, the Police Department has structured its overtime expenditure budget categories to reflect current operational realities of its services and programs. The following table provides the breakdown of the overtime expenditures budget categories and the corresponding amounts.

| Police Overtime Reporting Structure | |
|---|---|
| **Category** | **Initial ZBB** |
| Extension of Shift | $ 13,685,000 |
| Holidays | $ 3,765,000 |
| Grants/Task Forces | $ 3,335,000 |
| Special Events | $ 2,885,000 |
| Court | $ 2,420,000 |
| Call Back | $ 1,170,000 |
| Other Overtime | $ 310,000 |
| **Total** | **$ 27,570,000** |

The following sections outline the Police Department's zero-based overtime budget in additional detail by the budget categories noted above.

## Extension of Shift

The *Extension of Shift* category is associated with overtime that is scheduled in advance, and extends an employee's shift beyond its normal hours. The organization of the *Extension of Shift* category is based on specific work activities performed by employees in the Department's various divisions. The following table provides a high-level description of work activities within the *Extension of Shift* category and the corresponding proposed budget amounts.

| Extension of Shift Overtime | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Extension of Shift—Other | **Overtime scheduled in advance that extends an employee's shift beyond its normal hours:** for other activities that do not fall into the categories below. | $ 5,550,000 |
| Patrol Staffing Backfill | **Overtime scheduled in advance that extends an employee's shift beyond its normal hours:** for patrol staffing backfill. For example, this overtime is utilized when officers work at different patrol area commands than their normal assignments to assist with staffing needs. | $ 4,510,000 |
| Communications Staffing | **Overtime scheduled in advance that extends an employee's shift beyond its normal hours:** for communications staffing. This overtime is related to ensuring and maintaining accurate levels of staffing for Communications, which is the unit that answers primary emergency 9-1-1 calls. | $ 2,010,000 |
| Training & Support | **Overtime scheduled in advance that extends an employee's shift beyond its normal hours:** for training and support, including providing or receiving training. | $ 760,000 |
| Reports | **Overtime scheduled in advance that extends an employee's shift beyond its normal hours:** for report writing. | $ 715,000 |
| Community Policing | **Overtime scheduled in advance that extends an employee's shift beyond its normal hours:** for community policing. For example, when officers work beyond their shifts to attend community events that bring citizens, community agencies, and officers together to design/implement crime prevention strategies and problem-solving measures. | $ 130,000 |
| Emergency Calls | **Overtime scheduled in advance that extends an employee's shift beyond its normal hours:** for emergency calls. | $ 10,000 |
| | **Total** | **$ 13,685,000** |

## Methodology and Key Assumptions

The *Extension of Shift* category is comprised of seven distinct work activities. For the majority of the work activities in this category, the corresponding proposed budget amounts are based on the first five periods (or months) of actuals from Fiscal Year 2018 in order to reflect recent trends in these work activities. Differing methodologies were applied to determine Patrol Staffing Backfill and Communications staffing, as is noted in the following table.

With the exception of the Communications Staffing activity, each of the work activities in the *Extension of Shift* category include the assumption that sworn police officers will receive two pay increases in Fiscal Year 2019: 1) an 8.3 percent increase on July 1, 2018; and 2) a 5 percent increase on January 1, 2019. For Communications staffing activity, a 3.3 percent increase in compensation beginning July 1, 2018 is assumed for non-sworn positions. The following table provides additional details regarding the methodologies used, and key assumptions applied for each of the seven activities.

| Extension of Shift Overtime | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Reports | Average of Fiscal Year 2018 Actuals in the first five periods of the year. | Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers. |
| Training & Support | | |
| Emergency Calls | | |
| Patrol Staffing Backfill | Sum of Fiscal Year 2018 Actuals (Periods 1-5) and Fiscal Year 2017 Actuals (Periods 6-12). | |
| Community Policing | Average of Fiscal Year 2018 Actuals in the first five periods of the year. | |
| Communications Staffing | Fiscal Year 2018 Budget. | Assumes a 3.3% increase in compensation scheduled for July 1, 2018 for non-sworn staff. |
| Extension of Shift—Other | Average of Fiscal Year 2018 Actuals in the first five periods of the year. | Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers. |

## Holidays

The *Holidays* category is for overtime for sworn police officers who work on holidays, or on City-observed holidays. Employees receive overtime compensation of time and a half for all hours worked on the holiday, and receive straight time pay equal to the amount of hours of one work day as holiday compensation. The table provides a high-level description of *Holiday* overtime and the corresponding proposed budget amount.

| Holiday Overtime | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Holiday | **Overtime compensation for:** an employee who is regularly scheduled to work on a holiday, or a City-observed holiday, and performs work. | $ 3,765,000 |
| | **Total** | **$ 3,765,000** |

### Methodology and Key Assumptions

The *Holidays* category is comprised of one work activity: overtime for sworn police officers who work on holidays, or on City-observed holidays. The Fiscal Year 2019 Proposed Budget for the *Holidays* category is based on the first five periods of actuals in Fiscal Year 2018. As is noted in the following table, the Fiscal Year 2019 Proposed Budget includes the assumption that sworn officers will receive two pay increases in FY 2019: 1) an 8.3 percent increase on July 1, 2018; and 2) a 5 percent increase on January 1, 2019.

| Holidays Overtime | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Holidays | Average of Fiscal Year 2018 Actuals in the first five periods of the year. | Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers. |

## Grants/Task Forces

The *Grants/Task Forces* category is for overtime that supports a grant or a task force, and is fully reimbursable. For instance, this includes overtime related to the following work activities:

- *Operation Lengua,* which is a task force agreement with the Department of Homeland Security/Customs and Border Protection. Officers are assigned to the border to provide translation services for Customs and Border Protection officers when needed.

- *National Incident-Based Reporting System*, which is a grant awarded by the Department of Justice that provides financial assistance to large agencies for the implementation of the Department of Justice reporting system.
- *Innocence Lost,* which is a task force funded by the Department of Justice to combat human trafficking and internet crimes against children. The Police Department provides oversight for the task force.
- *Narcotics Task Force,* which is an agreement that funds overtime for Police Department staff to participate in different operations to fight narcotics.

The following table provides a high-level description of overtime activities within the *Grants/Task Forces* category, and the corresponding proposed budget amount.

| Grants/Task Forces Overtime | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Grants/Task Forces | **Overtime related to:** Grants and/or Task Forces. For example, task forces like Operation Lengua, Innocence Lost, and the Narcotics Task Force; and grants like the National Incident-Based Reporting System. | $ 3,335,000 |
| | **Total** | **$ 3,335,000** |

## Methodology and Key Assumptions

The *Grants/Task Forces* overtime category is comprised of work related to grants or participation in task forces. The Fiscal Year 2019 Proposed Budget for the *Grants/Task Forces* overtime category is based on the grants projected to be received, and task forces the Department expects it will participate in.

The following table provides additional detail regarding the methodology used for these types of activities. Please note that salary increases were not assumed due to grants being capped at certain dollar amounts.

| Grants/Task Forces | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Grants/Task Forces | Based on grants projected to be received, and projected participation in task forces in Fiscal Year 2019. | None. |

## Special Events

The *Special Events* category is for overtime that is related to working special events like street fairs, 5K and 10K runs, as well as Petco Park and SDCCU Stadium events. The organization of the *Special Events* category is based on the type of events that employees work. The following section and table provide a high-level description of overtime activities within the *Special Events* category, and the corresponding proposed budget amounts.

| Special Events Overtime | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Ball Park Events | **Overtime related to:** events at Petco Park. | $ 915,000 |
| Special Events Non-Profit | **Overtime related to:** non-profit special events (e.g., a 5K run). | $ 875,000 |
| Special Events Commercial | **Overtime related to:** commercial special events (e.g., a commercial block party/street fair). | $ 620,000 |
| Stadium Events | **Overtime related to:** SDCCU Stadium special events (e.g., San Diego State football games or concerts held at the stadium). | $ 285,000 |
| July 4th Holiday Support | **Overtime related to:** July 4th coverage. | $ 190,000 |
| | **Total** | **$ 2,885,000** |

## Methodology and Key Assumptions

The *Special Events* overtime category is comprised of five distinct activities. The methodology used to produce the Fiscal Year 2019 Proposed Budget for *Special Events* is largely based on the actuals in the last seven periods of Fiscal Year 2017, and the first five periods of Fiscal Year 2018. The exception is July 4th Holiday Support, which is based on actual expenditures from the activity in Fiscal Year 2018. Overtime expenditures associated with special events are partially reimbursable, depending on the type of event.

All work activities include assumptions for compensation increases in Fiscal Year 2018, which is outlined in more detail in the following table.

| Special Events Overtime | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Special Events Commercial | Sum of Fiscal Year 2018 Actuals (Periods 1-5) and Fiscal Year 2017 Actuals (Periods 6-12). | Assumes the following compensation increases during FY 2019:<br>-Sworn officers: 8.3% increase on July 1, 2018 and a 5% increase on January 1, 2019.<br>-Non-sworn staff: 3.3% increase in compensation scheduled for July 1, 2018. |
| Special Events Non-Profit | | |
| July 4th Holiday Support | Average of Fiscal Year 2018 Actuals in the first five periods of the year. | |
| Ball Park Events | Sum of Fiscal Year 2018 Actuals (Periods 1-5) and Fiscal Year 2017 Actuals (Periods 6-12). | |
| Stadium Events | | |

## Court

The *Court* category is for overtime that is required due to a subpoena, or other formal notification to appear in court or any other administrative hearing (excluding telephone hearings) during non-duty hours. The following section and table provide a high-level description of overtime activities within the *Court* overtime category, and the corresponding proposed budget amount.

| Court Overtime | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Court | **Overtime required:** for a subpoena, or a formal notification to appear in court or at an administrative hearing (excluding telephone hearings) during non-duty hours. | $ 2,420,000 |
| | **Total** | **$ 2,420,000** |

## Methodology and Key Assumptions

The *Court* overtime category is comprised of one work activity: overtime required due to a subpoena or formal notification to appear in court. The Fiscal Year 2019 Proposed Budget for *Court* overtime is based on the first five periods of actuals in Fiscal Year 2018 to reflect the most

recent trend in this form of overtime. As noted in the following table, the Fiscal Year 2019 Proposed Budget for *Court* overtime includes the assumption that sworn officers will receive two pay increases in Fiscal Year 2019: 1) an 8.3 percent increase on July 1, 2018; and 2) a 5 percent increase on January 1, 2019.

| Court Overtime | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Court | Average of Fiscal Year 2018 Actuals in the first five periods of the year. | Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers. |

## Call Back

The *Call Back* category is for unplanned overtime that is used on an as needed basis. It is primarily used in situations where an officer has been released from work, has left the work premises, and is called back to duty from home or any other non-work location. When employees are called back, they receive premium compensation for a reasonable estimate of the time required to travel from their residence to the work site, and for the time they work. The total time of call-back pay, including travel time, shall not be less than four hours of premium compensation.

The following table provides a high-level description of work activities within the *Call Back* category and the corresponding proposed budget amount.

| Call Back Overtime | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Call Back | **Unplanned overtime:** that is used on an as needed basis. For example, when an officer has been released from work, has left the work premises, and is called back to duty from home or any other non-work location. | $ 1,170,000 |
| | **Total** | **$ 1,170,000** |

### Methodology and Key Assumptions

*Call Back* overtime is comprised of one activity: unplanned overtime that is used on an as needed basis. The methodology used to produce the Fiscal Year 2019 Proposed Budget for *Call Back* overtime is based on the first five periods of actuals in Fiscal Year 2018. As noted in the following table, the Fiscal Year 2019 Proposed Budget for *Call Back* overtime includes the assumption that sworn police officers will receive two pay increases in Fiscal Year 2019: 1) an 8.3 percent increase on July 1, 2018; and 2) a 5 percent increase on January 1, 2019.

| Call Back Overtime | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Call Back | Average of Fiscal Year 2018 Actuals in the first five periods of the year. | Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers. |

## Other Overtime

The *Other Overtime* category is for miscellaneous overtime that is not included in the categories above. This category includes overtime for presidential and dignitary visits, protests, and other events and purposes. The organization of the *Other Overtime* category is based on specific activities performed by employees in the Department's various divisions. The following table

provides a high-level description of overtime activities within the *Other Overtime* category, and the corresponding proposed budget figures.

| Other Overtime | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Protests & Other Events | **Overtime related to:** protests and other events. | $ 225,000 |
| Other | **Overtime related to:** Overtime for other purposes not previously categorized above. For example, Public Records Act (PRA), and (CAD) replacement project related overtime. | $ 70,000 |
| Presidential/Dignitary Visits | **Overtime related to:** presidential/dignitary visits. | $ 15,000 |
| | **Total** | **$ 310,000** |

## Methodology and Key Assumptions

The *Other Overtime* category is comprised of three distinct activities. The Fiscal Year 2019 Proposed Budget for the *Other Overtime* category is based on the first five periods of actuals in Fiscal Year 2018 to reflect the most recent trend in these activities.

All three work activities include the key assumption for compensation increases in Fiscal Year 2018, which is outlined in more detail in the following table. Additional key assumptions include, the Protests and Other Events work activity removes the overtime related to the border wall protests that occurred in Fiscal Year 2018. The *Other Overtime* category removes overtime related to Hepatitis A response efforts, Bridge Shelters, the Computer-Aided Dispatch (CAD) replacement project, and the Sexual Assault Response Team (SART) Kit Historical Inventory Project.

The following table provides additional details regarding the methodology used and key assumptions applied for each of the three activities.

| Other Overtime | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Presidential/Dignitary Visits | Average of Fiscal Year 2018 Actuals in the first five periods of the year. | Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers. |
| Protests & Other Events | | Removal of overtime related to Border Wall protests. Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers. |
| Other | | Removal of overtime related to Hepatitis A, Bridge Shelters, CAD replacement, and testing of SART kits. Assumes an 8.3% increase in compensation scheduled for July 1, 2018 and a 5% increase scheduled for January 1, 2019 for sworn officers. |

## Fiscal Year 2019 Budget Reduction Proposals

With the ongoing recruitment and training of officers, and streamlining of work, the Police Department is proposing to reduce the Extension of Shift related overtime budget by $3.0 million. This reduction would result in a 10.9 percent decrease in the overtime budget. Moving forward, the Department will require approval from Commanding Officers for *Extension of Shift* overtime,

and Commanding Officers will ensure that *Extension of Shift* overtime is only approved when absolutely necessary. Through the use of this new control, the Department expects *Extension of Shift* overtime to decrease. As always, the Department will ensure to appropriately respond to crimes and/or major emergencies to protect the public's safety.

The following table outlines the expected budgetary impact from this additional control.

| Police - Reduction Proposal | | | |
|---|---|---|---|
| **Category** | **Initial ZBB** | **10% Reduction to ZBB** | **Revised ZBB** |
| Extension of Shift | $ 13,685,000 | $ 3,000,000 | $ 10,685,000 |
| Call Back | $ 1,170,000 | $ - | $ 1,170,000 |
| Court | $ 2,420,000 | $ - | $ 2,420,000 |
| Holidays | $ 3,765,000 | $ - | $ 3,765,000 |
| Special Events | $ 2,885,000 | $ - | $ 2,885,000 |
| Grants/Task Force | $ 3,335,000 | $ - | $ 3,335,000 |
| Other Overtime | $ 310,000 | $ - | $ 310,000 |
| **Total** | **$ 27,570,000** | **$ 3,000,000** | **$ 24,570,000** |

## Fiscal Year 2019 Proposed Budget for Overtime Expenditures

The Police Department's Fiscal Year 2019 Proposed Budget for overtime expenditures is $24,570,000. This is a decrease of $1,751,017 or 6.7 percent from the Fiscal Year 2018 Adopted Budget for overtime expenditures. The table below shows the proposed overtime budget by category for the upcoming fiscal year.

| Police Proposed Overtime Budget - All Adjustments | | | | | |
|---|---|---|---|---|---|
| **Category** | **Initial ZBB** | **10% Reduction to ZBB** | **Revised ZBB** | **Other Adjustments** | **Proposed Budget** |
| Extension of Shift | $ 13,685,000 | $ 3,000,000 | $ 10,685,000 | $ - | **$ 10,685,000** |
| Call Back | $ 1,170,000 | $ - | $ 1,170,000 | $ - | **$ 1,170,000** |
| Court | $ 2,420,000 | $ - | $ 2,420,000 | | **$ 2,420,000** |
| Holidays | $ 3,765,000 | $ - | $ 3,765,000 | $ - | **$ 3,765,000** |
| Special Events | $ 2,885,000 | $ - | $ 2,885,000 | $ - | **$ 2,885,000** |
| Grants/Task Force | $ 3,335,000 | $ - | $ 3,335,000 | $ - | **$ 3,335,000** |
| Other Overtime | $ 310,000 | $ - | $ 310,000 | $ - | **$ 310,000** |
| **Total** | **$ 27,570,000** | **$ 3,000,000** | **$ 24,570,000** | **$ -** | **$ 24,570,000** |

## Looking Forward

The Police Department has implemented additional payroll procedures to enhance its ability to track overtime. The Department also added additional controls to ensure that discretionary overtime, like *Extension of Shift*, is only approved when absolutely necessary. These enhancements will allow the Police Department's overtime to be more heavily scrutinized, and align more closely with the Department's overtime budget.

# Transportation & Storm Water

The Transportation & Storm Water Department is comprised of four divisions: Right-of-Way (ROW), Storm Water, Street, and Transportation and Engineering Operations (TEO). The department's divisions manage and enhance the City's transportation network, maintain the City's street network (maintenance and repair services), reduce flood risk, improve storm water quality, and improve the quality of life of the residents of San Diego. The Department also plans, implements, and manages the removal and relocation of overhead utility lines in accordance with the Utilities Undergrounding Program.

For the purpose of the zero-based budgeting process, the Transportation & Storm Water Department has structured its overtime expenditure budget categories into four categories: *Regular Operations, Reimbursable, Emergency/Call Back, and Storm Patrol*. Each category is then broken down by the work activity specific for that category. The following table provide the breakdown of the overtime expenditures budget categories and the corresponding amounts.

| TSW Overtime Reporting Structure | | |
|---|---|---|
| **Category** | **Initial ZBB** | |
| Regular Operations | $ | 1,887,491 |
| Reimbursable | $ | 433,752 |
| Emergency/Call Back | $ | 368,097 |
| Storm Patrol | $ | 192,421 |
| **Total** | **$** | **2,881,761** |

The following section will provide additional detail by the overtime expenditure budget categories noted above in the Transportation & Storm Water Department's zero-based overtime budget.

## Regular Operations

The *Regular Operations* category is for work related to regular repair and maintenance of storm water and transportation infrastructure. Since Fiscal Year 2013, and with the implementation of the Get it Done application in 2016, the Department's Street Division has seen an increase in work related to potholes, street lights, graffiti abatement, and sidewalk ramping. In addition, core services provided by the Storm Water's Division - including street sweeping, pipe repair, and storm drain/inlet and channel maintenance, and non-storm flood prevention – have also increased.

The work activities reflect the financial structure of the Transportation & Storm Water Department. The following table provides a high-level description of the work activities within the *Regular Operations* category and the corresponding proposed budget amounts.

| Regular Operations | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Structures | **Structural cleaning for:** locations that need to be cleaned out in the early morning or late afternoon hours during the low tide. | $ 584,493 |
| Other | **Other regular operations:** including traffic striping, weed abatement, curb painting, etc. | $ 382,428 |
| Pipe Repair | **Pipe repair work:** primarily as a result of vendor deliveries of shorter loads of concrete/mud later in the day and any problems with digging during pipe repairs cuasing extended work days. | $ 268,703 |
| Traffic Signals | **Traffic signals:** for routine maintenance and repair. | $ 188,652 |
| Channels | **Channel dredging:** requires working extended shifts (days and weekends) for work completion. | $ 163,460 |
| Roadways (Streets and Sidewalks) | **Regular roadways operations:** including asphalt and sidewalk repair. | $ 129,099 |
| Street Sweeping | **Street sweeping services:** including MOU with Park & Rec for sweeping of Mission Bay Park and sweeping of Low Impact Development (LIDs) areas. | $ 115,889 |
| Street Lights | **Street lights:** for routine street light maintenance and repair. | $ 54,767 |
| | **Total** | **$1,887,491** |

## Methodology and Key Assumptions

The *Regular Operations* category is composed of eight distinct work activities. The methodology used is based on three years of prior year data and the current year trend. The *Regular Operations* and *Emergency/Call Back* categories share many of the same work activities. In order to differentiate between the two overtime expenditure categories, modifications to the methodology for each category were required.

The *Regular Operations* category key assumption used in the methodology is the use of payroll reports to determine and separate normal operational work activity from *Emergency/Call Back* work activity. With actuals determined and separated, the analysis applied the weighted average of the *Regular Operations* category activities to produce the corresponding proposed budget amounts.

| Regular Operations | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Channel | Average of prior year actuals and current year trend | Payroll overtime reports were used to determine the proportional split between 'regular' and 'call back' overtime. Assumes 3.3% increase in compensation scheduled for July 1, 2018. |
| Structures | | |
| Pipe Repair | | |
| Roadways (Streets and Sidewalks) | | |
| Street Sweeping | | |
| Traffic Signals | | |
| Street Lights | | |
| Other | | |

## Reimbursable

The *Reimbursable* category is for work related to the Department's Service Level Agreements (SLA), Capital Improvement Projects (CIP), and other billable projects. Since 2013 and the

implementation of the Get it Done application in 2016, Street Division's potholes, street lights, graffiti abatement, and sidewalk ramping core services have increased, along with, core services for Storm Water's storm street sweeping, pipe repair, and storm drain/inlet and channel maintenance, and non-storm flood prevention.

The work activities reflect the operational and financial structure of the Transportation & Storm Water Department. The following table provides a high-level description of overtime activities within the *Reimbursable* category, and the corresponding proposed budget amounts.

| Reimbursable | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Capital Improvement Projects (CIP) | **CIP Projects:** including Resurfacing, Sidewalk Repair & Replacement, ADA projects. | $ 239,504 |
| Other Billable | **Other reimburseable projects:** including the Slurry Seal Program and asphalt repair for water/sewer utility failures causing damage to the roadway. | $ 132,583 |
| Service Level Agreements (SLA) | **SLAs for:** Public Works Dispatch, Trench Restoration, Emergency Call Out - all with PUD; Stadium Operations Street Sweeping, and READ Airport Division. | $ 61,665 |
| | **Total** | **$ 433,752** |

## Methodology and Key Assumptions

The *Reimbursable* category is composed of three distinct work activities. The methodology used to produce the Fiscal Year 2019 Proposed Budget for the *Reimbursable* category is based on three years of prior fiscal year data and current fiscal year trend.

Key assumptions include an outside analysis using payroll overtime reports to determine the billable internal orders that referenced SLA, CIP, or other billable projects.

The following table goes into additional detail regarding the methodologies used and key assumptions applied for each of the three distinct work activities in the *Reimbursable* category.

| Reimbursable | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Service Level Agreements (SLA) | Average of prior year actuals and current year trend | Analysis referenced specific billable internal orders labeled for SLA projects. |
| Capital Improvement Projects (CIP) | | Analysis referenced specific billable internal orders labeled for CIP projects. |
| Other Billable Projects | | Analysis referenced specific billable internal orders labeled for other billable projects. |

## Emergency/Call Back

The *Emergency/Call Back* category is for emergency related repair or maintenance work that requires immediate attention. Since 2013, and with the implementation of the Get it Done application in 2016, Street Division's potholes, street lights, graffiti abatement, and sidewalk ramping core services have increased, along with, core services for Storm Water's street sweeping, pipe repair, storm drain/inlet, channel maintenance, and non-storm flood prevention.

In addition, these activities reflect the operational and financial structure of the Transportation and Storm Water Department. The following table provides a high-level description of overtime work activities within *Emergency/Call Back* category, and the corresponding proposed budget amounts.

| Emergency/Call Back | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Other | Any other issues that require immediate repair including debris removal from right-of-way. | $ 122,069 |
| Traffic Signals | Traffic signal repair when signal lights are out. | $ 97,877 |
| Roadways (Streets and Sidewalks) | Asphalt repair for road failures and sidewalk repair. | $ 60,402 |
| High Wet Well Warnings | Responding to high wet well warnings during a rain event that can indicate a possible pump failure. If one pump fails; other pumps can't keep up with the amount of water. | $ 32,162 |
| Tree Maintenance | Emergency tree maintenance | $ 23,326 |
| Flood Prevention-Non Storm | Check for debris/sediment in drains caused by water main breaks and fire hydrant knock overs. | $ 16,719 |
| Storm Drain/Inlet Repair | Replacement of storm grates and drain covers in the right-of-way, and the retrieval of personal items, phones, keys, etc. | $ 15,541 |
| | **Total** | **$ 368,097** |

## Methodology and Key Assumptions

The *Emergency/Call Back* category is comprised of seven distinct work activities. The methodology used to produce the Fiscal Year 2019 Proposed Budget for the *Emergency/Call Back* category is based on three years of prior year actuals data and the current year trend.

The *Emergency/Call Back* category key assumption used in the methodology is the use of payroll reports to determine and separate normal operational work activity from *Regular Operations* work activity. With actuals determined and separated, the analysis applied the weighted average of the *Emergency/Call Back* category activities to produce the corresponding proposed budget amounts.

The following table summarizes the methodology and key assumption used for the seven work activities in the *Emergency/Call Back* category and the corresponding proposed budget amounts.

| Emergency/Call Back | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Flood Prevention-Non Storm | Average of prior year actuals and current year trend | Payroll overtime reports were used to determine the proportional split between 'regular' and 'call back' overtime. |
| High Wet Well Warnings | | |
| Roadways (Streets and Sidewalks) | | |
| Storm Drain/Inlet Repair | | |
| Traffic Signals | | |
| Tree Maintenance | | |
| Other | | |

## Storm Patrol

The *Storm Patrol* category is for work related to pre-storm, during storm, and post-storm events. Since Fiscal Year 2013, and with the implementation of the Get it Done application in Fiscal Year 2016, the Department's Street Division has seen an increase in work related to potholes, street lights, graffiti abatement, and sidewalk ramping. In addition, core services provided by the Storm

Water Division - including street sweeping, pipe repair, storm drain/inlet and channel maintenance, and non-storm flood prevention – have also increased.

The work activities reflect the operational and financial structure of the Transportation & Storm Water Department. The following table provides a high-level overview of the work activities within the *Storm Patrol* category and the corresponding proposed budget amounts.

| Storm Patrol | | |
|---|---|---|
| **Work Activity** | **Description of Work Activity** | **Proposed Budget** |
| Debris Removal | **Removal of debris:** blocking drainage structures and within the right-of-way including downed trees/branches. | $ 111,438 |
| Flood Prevention | **Street sweeping:** for leaves/debris to clear drain grates, pre-staging of temporary pumps. | $ 36,268 |
| Temporary Pump Watch | **Deploy temporary pump(s):** to area where water does not freely flow causing flooding (if needed). | $ 25,820 |
| Pump Station Watch | **Site visit:** each pump station facility (A through N) to ensure pump area is clear of trash/debris, motors/pumps are run at full capacity, ensure generator(s) are working, and determine if additional generator is needed. | $ 9,591 |
| Other | **Mission Beach area:** Placing type 3 barricades, flood signs, road closure signs at river crossing roads and monitor tide gates in the Mission Beach area. | $ 6,300 |
| Dispatch | **Public Works Dispatch Center:** work during any storm related event. | $ 3,004 |
| | **Total** | **$ 192,421** |

## Methodology and Key Assumptions

The *Storm Patrol* category is comprised of six distinct activities. The methodology used to produce the Fiscal Year 2019 Proposed Budget is the utilization of three years of prior year actuals data and the current year trend.

The key assumption used is an outside analysis using payroll overtime reports that was needed to identify various statistical *Storm Patrol* category internal orders used to track related work activities.

The following table provides a high-level overview of the *Storm Patrol* category and the methodology used and the key assumption applied in the analysis.

| Storm Patrol | | |
|---|---|---|
| **Work Activity** | **Methodology** | **Key Assumptions** |
| Debris Removal | Average of prior year actuals and current year trend | Analysis referenced internal orders for each activity in the Storm Patrol category. |
| Flood Prevention | | |
| Pump Station Watch | | |
| Temporary Pump Watch | | |
| Dispatch | | |
| Other | | |

## Fiscal Year 2019 Budget Reduction Proposal

The Transportation & Storm Water Department is proposing to reduce the overtime budget by ten percent due to operational efficiencies and needs realized through the zero-based budgeting process. This reduction proposal is expected to impact the *Regular Operations* category as the

remaining categories - *Storm Patrol*, *Emergency/Call Back*, and *Reimbursable* – are outside the Departments direct control.

The table below provides additional detail regarding the budget reduction proposal and its expected budgetary impact to the overtime expenditure categories.

| TSW - Reduction Proposal | | | |
|---|---|---|---|
| **Category** | **Initial ZBB** | **10% Reduction to ZBB** | **Revised ZBB** |
| Regular Operations | $ 1,887,491 | $ (288,176) | $ 1,599,315 |
| Reimbursable | $ 433,752 | $ - | $ 433,752 |
| Emergency/Call Back | $ 368,097 | $ - | $ 368,097 |
| Storm Patrol | $ 192,421 | $ - | $ 192,421 |
| **Total** | **$ 2,881,761** | **$ 288,176** | **$ 2,593,585** |

## Fiscal Year 2019 Proposed Budget for Overtime Expenditures

The Transportation & Storm Water Department's Fiscal Year 2019 Proposed Budget for overtime expenditures is $2,715,585. This is an increase of $1,641,579, or 152.8 percent from the Fiscal Year 2018 Adopted Budget for overtime expenditures. In addition to the ZBB figures presented, the Department has requested additional overtime outside the parameters of this report. The table below shows the proposed budget by overtime category and includes a requested increase in overtime expenditures related to an expansion of the CleanSD initiative for Fiscal Year 2019.

| TSW Final Overtime Budget - All Adjustments | | | | | |
|---|---|---|---|---|---|
| **Category** | **Initial ZBB** | **10% Reduction to ZBB** | **Revised ZBB** | **Other Adjustments** | **Proposed Budget** |
| Regular Operations | $ 1,887,491 | $ (288,176) | $ 1,599,315 | $ 122,000 | **$ 1,721,315** |
| Reimbursable | $ 433,752 | $ - | $ 433,752 | $ - | **$ 433,752** |
| Emergency/Call Back | $ 368,097 | $ - | $ 368,097 | $ - | **$ 368,097** |
| Storm Patrol | $ 192,421 | $ - | $ 192,421 | $ - | **$ 192,421** |
| **Total** | **$ 2,881,761** | **$ 288,176** | **$ 2,593,585** | **$ 122,000** | **$ 2,715,585** |

## Looking Forward

The Transportation & Storm Water Department will continue to closely monitor its overtime budget and will report upon any significant variances in the Mid-Year and Year-End Budget Monitoring Reports. Further, the *Regular Operations* category will see increased scrutiny in overtime approval procedures as a form of budgetary control.

The City of SAN DIEGO

# FISCAL YEAR 2019-2023
## FIVE-YEAR FINANCIAL OUTLOOK


Kevin L. Faulconer
Mayor

Scott Chadwick
Chief Operating Officer

Rolando Charvel
Chief Financial Officer

Tracy McCraner
Financial Management Director

David Oñate
Budget Coordinator


NOVEMBER 2017

Disclaimer:
The City files its disclosure documents, including official statements, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rule Making Board's Electronic Municipal Market Access ("EMMA") system. The Five-Year Financial Outlook is not filed on EMMA and investors should not rely upon the Five-Year Financial Outlook to make any investment decisions. The City will provide the Five-Year Financial Outlook to the rating agencies, its bond insurers and other interested parties, and welcomes and encourages their careful review of this document. Readers are cautioned that the numbers presented in this document are the City's best estimate for the next five years based on facts and factors currently known to the City and do not represent actual performance. No representation is made by the City that, as of the date this document is read, there is not a material difference between the City's actual performance as of such date and the financial data presented in the Five-Year Financial Outlook. Certain statements in this document constitute forward-looking statements or statements which may be deemed or construed to be forward-looking statements. Forward-looking statements involve, and are subject to known and unknown risks, uncertainties and other factors which could cause the City's actual results, performance (financial or operating) or achievements to differ materially from the future results, performance (financial or operating) or achievements expressed or implied by such forward-looking statements. All forward-looking statements herein are expressly qualified in their entirety by the abovementioned cautionary statement. The City disclaims any obligation to update forward-looking statements contained in this document.

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# EXECUTIVE SUMMARY

The City of San Diego Fiscal Year 2019-2023 Five-Year Financial Outlook (Outlook) is provided to guide long-range fiscal planning and serve as the framework for the development of the Fiscal Year (FY) 2019 Adopted Budget for the General Fund. The overall purpose of the report is to encourage discussion to effectively address the City's long-range needs as currently forecasted.

The FY 2019-2023 Five-Year Financial Outlook focuses on baseline revenues and expenditures, including quantifying new costs that are critical to accomplishing the City's strategic goals over the next five-year period. These goals include:

- Provide high quality public service
- Work in partnership with all communities to achieve safe and livable neighborhoods
- Create and sustain a resilient and economically prosperous City

The Outlook is not a budget. The Outlook is a planning tool to assist in budget decisions and the allocation of General Fund resources required to meet the City's strategic goals that are critical to core services. The Outlook provides the City Council, key stakeholders, and the public with information in advance of the budget meetings to facilitate an informed discussion during the development of the FY 2019 Adopted Budget. To the extent projected expenditures exceed estimated revenues in any given year of the Outlook, the City will address these shortfalls through mitigating actions as described in the Potential Mitigation Actions section of the report. As required by the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2018.

## SUMMARY OF KEY FINANCIAL DATA

Overall, the FY 2019-2023 Outlook forecasts revenue growth to soften, increasing moderately over the upcoming five years. Major General Fund revenues are anticipated to increase in each year of the Outlook; however, the rate of increase has slowed to a more moderate level. The Outlook also projects increases in nearly all expenditure categories.

Based upon baseline projections, growth in ongoing revenues is anticipated to outpace growth in ongoing expenditures during the Outlook period; however, a short-term structural shortfall is forecasted once the following key factors are accounted for:

- Moderate growth in revenue
- Employee Organization Agreements entered into in FY 2015 and FY 2016
- Police Officers Association Tentative Agreement to be ratified in November 2017
- Critical Strategic Expenditures
- Reserve Contributions

As depicted in Table 1.1, and detailed in Attachment 1, projected expenditures exceed revenues in FY 2019 through 2021. Beginning in FY 2022, revenue growth is projected exceed anticipated expenditure growth.

| Table 1.1 - Fiscal Year 2019-2023 Financial Outlook<br>Summary of Key Financial Data ($ in Millions) | Fiscal Year 2019 | Fiscal Year 2020 | Fiscal Year 2021 | Fiscal Year 2022 | Fiscal Year 2023 |
|---|---|---|---|---|---|
| Property Tax | $563.7 | $590.2 | $622.6 | $651.6 | $679.9 |
| Sales Tax | $281.8 | $289.7 | $297.5 | $305.5 | $313.5 |
| Transient Occupancy Tax | $130.6 | $138.1 | $145.8 | $153.8 | $162.0 |
| Franchise Fees | $77.6 | $79.0 | $80.3 | $81.6 | $82.9 |
| All Other Revenue Categories | $380.6 | $389.2 | $404.2 | $415.1 | $426.6 |
| **BASELINE GENERAL FUND REVENUES** | **$1,434.3** | **$1,486.1** | **$1,550.4** | **$1,607.6** | **$1,664.8** |
| Salaries & Wages | $549.5 | $550.4 | $551.1 | $551.0 | $550.5 |
| Recognized Employee Organization Agreements | $40.3 | $66.6 | $72.1 | $72.1 | $72.1 |
| Retirement Actuarially Determined Contributions (ADC) | $227.5 | $239.3 | $248.5 | $248.3 | $248.3 |
| All other Personnel Expenditures | $192.7 | $197.3 | $201.2 | $203.2 | $205.2 |
| Non-Personnel Expenditures | $400.0 | $409.6 | $420.2 | $433.3 | $444.8 |
| Charter Section 77.1 - Infrastructure Fund | $16.9 | $17.7 | $20.7 | $19.2 | $0.0 |
| Reserve Contributions | $5.0 | $14.9 | $15.1 | $17.4 | $17.3 |
| **BASELINE GENERAL FUND EXPENDITURES** | **$1,431.9** | **$1,495.7** | **$1,528.8** | **$1,544.5** | **$1,538.3** |
| **BASELINE REVENUE (LESS)/ GREATER THAN EXPENDITURES** | **$2.4** | **($9.6)** | **$21.6** | **$63.1** | **$126.5** |
| **CRITICAL STRATEGIC EXPENDITURES** | **$12.5** | **$25.0** | **$41.5** | **$57.5** | **$67.2** |
| **(AMOUNT TO BE MITIGATED) / AVAILABLE RESOURCES** | **($10.1)** | **($34.6)** | **($19.8)** | **$5.6** | **$59.3** |

It should be noted that the Outlook does not forecast the result of any ballot initiatives, referendums, recalls, legal challenges, or any changes to current or tentative labor agreements.

# REPORT OUTLINE

The Outlook includes a discussion on baseline projections for revenues and expenditures, summarizes upcoming critical strategic expenditures that will require additional resources, and identifies potential options that could be used to mitigate projected revenue shortfalls in the near term.

The baseline projections section of the Outlook primarily consists of the City's projections for the next five years for the General Fund's ongoing revenues and expenditures, as displayed in Table 1.1 – Fiscal Year 2019-2023 Financial Outlook. The baseline projections section includes revenue and expenditure adjustments necessary to support current service levels provided by the City. The FY 2018 Adopted Budget, with one-time revenues and expenditures removed, serves as the starting point for the baseline projections unless otherwise noted. One-time revenues and expenditures that have been

removed from the baseline projections are detailed in Attachment 2: One-Time Resources and Uses of Funds.

Following the baseline projection discussion, the Critical Strategic Expenditures section quantifies department submissions that have been preliminarily identified as necessary in meeting core service levels and the City's strategic goals in FY 2019; however, these expenditures will be discussed and further refined during the FY 2019 budget development process.

Finally, to address the anticipated near-term shortfall identified in the report, potential mitigation actions are discussed. No specific solution is identified, but rather concepts are reviewed that could mitigate the anticipated shortfall.

Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2018.

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# BASELINE PROJECTIONS

The Baseline Projections section identifies and discusses forecasted changes based on known and anticipated events at the time of the preparation of this report. This section first reviews forecasted growth rates for revenues, including an overview of the revenue category, key economic trends, and a discussion of varying scenarios that could impact the forecast for the major revenue categories. General Fund expenditures are reviewed thereafter, including major changes and growth assumptions within each category.

Unless otherwise noted, baseline projections assume growth based upon the FY 2018 base budget, which will differ from the FY 2018 Adopted Budget due to the removal of one-time resources and uses of funds. The Outlook discusses only the General Fund.

## BASELINE GENERAL FUND REVENUES

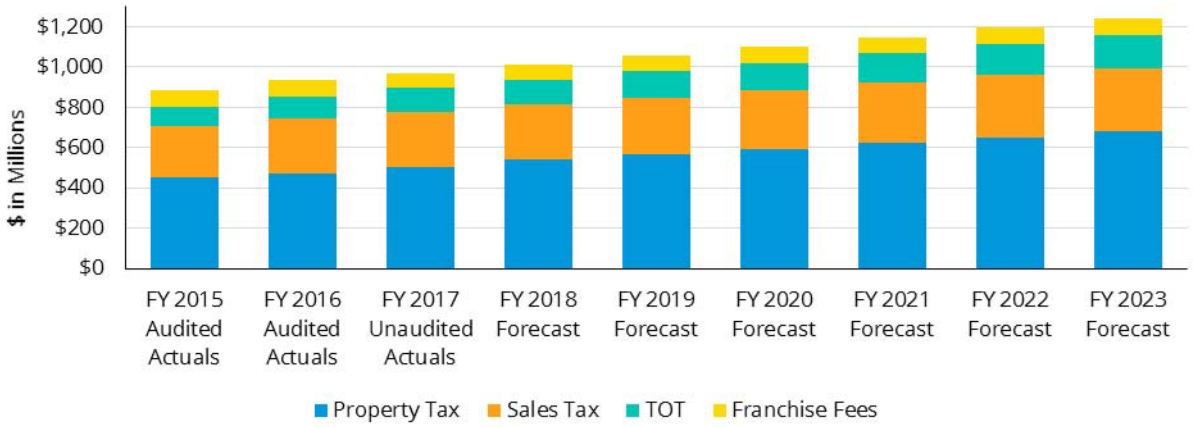
The following section provides details of the City of San Diego's FY 2019-2023 Five-Year Financial Outlook revenue projections. The details provided for each revenue category include a description of the revenue source, the economic indicators affecting the revenue source, the projected growth rates, and a scenario analysis that addresses any potential risks that may cause actual revenue receipts to vary from the projection for major General Fund revenue categories.

The U.S. economy never boomed or robustly bounced back from the Great Recession; rather the economy has improved slowly and steadily since 2009. This recovery period has exceeded the average duration and is the second longest in history. An economic recession, based on historical averages (approximately every five years) could occur during this Outlook period. However, such a prediction of when or the extent of such a recession is not within the scope of the Outlook, but it is an important risk factor, along with others, which are discussed later in the report.

It should be noted that in addition to growth rate percentages applied in each of the revenue categories, other adjustments have been included based on known and anticipated events that are detailed within each category. To assist in evaluating potential risks to revenue projections, a "High" and "Low" projection to quantify the impacts of potential risks or uncertainties has been included for property tax, sales tax, and transient occupancy tax.

The City's four major revenues sources, property tax, sales tax, transient occupancy tax, and franchise fees, represent 71.5 percent of the City's General Fund FY 2018 Adopted Budget. As depicted in Figure 2.1, all four major revenue sources are projected to increase through the Outlook period; however, the rate of increase is expected to slow in the outer years. This overall expectation and projection for the City's revenues is based on actual trends, and is consistent with information received from the City's sales tax consultant (MuniServices, LLC), the San Diego Tourism Authority, Beacon Economics, the UCLA Anderson Forecast, and the State of California's Legislative Analyst's Office Economic Outlook. In addition to the major revenue projections, the baseline projections for the General Fund's other departmental revenue sources are based on various economic assumptions, known and anticipated events, and historical trend analysis. Figure 2.1 below details the forecasted Outlook revenues as well as recent actual revenues.

Figure 2.1 - Major General Fund Revenues




# PROPERTY TAX

Property tax is the City's largest revenue source representing 38.0 percent of the General Fund FY 2018 Adopted Budget. The primary component of the property tax category is the 1.0 percent levy on the assessed value of all real property within the City limits. The property tax category also includes the Motor Vehicle License Fee (MVLF) backfill payment, which is a result of MVLF being reduced from 2.0 percent to 0.65 percent in 2005. Additionally, the category includes pass-through and residual property tax payments as a result of the dissolution of Redevelopment Agencies (RDA) statewide.

## FORECAST

The following table shows the budget and year-end projection for FY 2018 and the forecast for FY 2019 through FY 2023 for revenue from property tax. The FY 2018 projection for the property tax category of $539.3 million is a $4.7 million increase over the FY 2018 Adopted Budget and serves as the base for the Outlook projections. In conjunction with the FY 2018 First Quarter Budget Monitoring Report, the FY 2018 Adopted Budget growth rate of 5.0 percent has been revised to 6.0 percent based on final assessed valuation data for FY 2018.

**Table 2.1 - Property Tax Five-Year Forecast ($ in Millions)**

| | FY 2018 Adopted | FY 2018 Projection | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|---|
| Growth Rate | 5.00% | 6.00% | 5.00% | 4.75% | 4.50% | 4.50% | 4.25% |
| Projection | $ 534.6 | $ 539.3 | $ 563.7 | $ 590.2 | $ 622.6 | $ 651.6 | $ 679.9 |

The forecast for property tax was determined using an analysis of the relationship of property tax to assessed values over the past 20 years, and assessed valuation growth over the same period. These results were then adjusted based on the assumptions and economic factors discussed below. Figure 2.2 represents the historical and projected 1.0 percent property tax amounts.

Figure 2.2 - 1% Property Tax Five-Year Forecast




## ECONOMIC TRENDS

The major factors influencing property tax revenue are the California Consumer Price Index (CCPI), home sales, home price, and foreclosures. The CCPI limits assessed valuation growth under Proposition 13 which specifies that a property's value may increase at the rate of the CCPI, but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

In compliance with Revenue and Taxation Code section 51, the San Diego County Assessor's Office uses the October CCPI to assess property values under Proposition 13. However, at the time of preparing this report, the October CCPI has not been released. The latest CCPI released by the California Department of Finance (DOF) was 263.473 as of August 2017, a 2.88 percent increase from the August 2016 CCPI of 256.097. Assuming the CCPI holds constant, the assessed valuation of properties not improved or sold will increase by 2.0 percent for FY 2019, the maximum allowable increase.

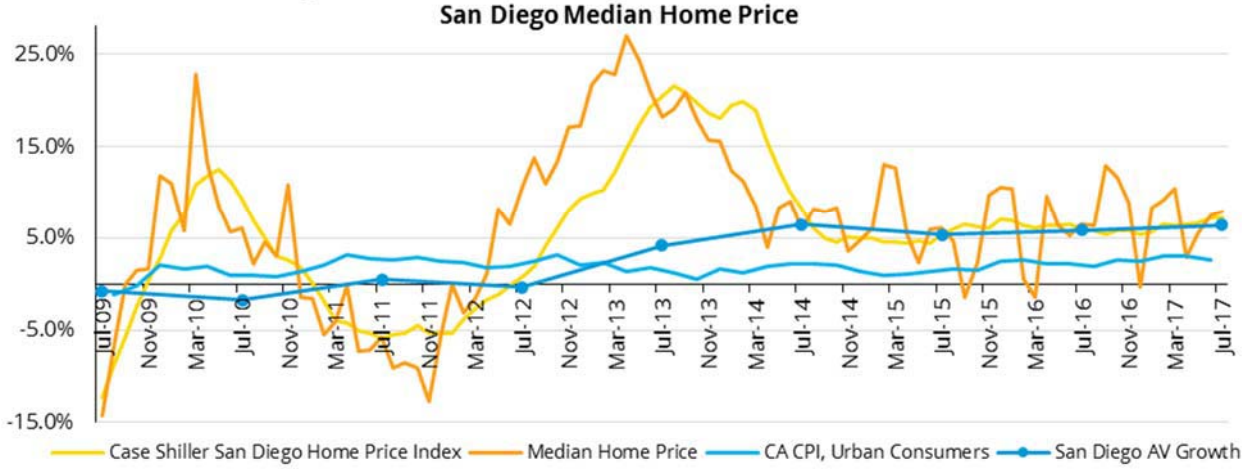
The City has experienced positive growth in home prices, with an increase of 6.8 percent in the median home price from August 2016 to August 2017. Despite the rise in home prices, the growth in the number of home sales has slowed. Home sales year-to-date as of August 2017 have decreased by 3.9 percent compared to year-to-date as of August 2016.

Based on property sales that have occurred as of August 2017 and an approximate 2.0 percent increase in the CCPI, it is estimated the City's assessed valuation will see a positive increase in assessed valuation for FY 2019.

- In addition to positive home price growth in the City, there are year-to-date declines in notices of default and foreclosures of 23.2 and 37.0 percent, respectively, in the County of San Diego as of September 2017.
- The Case-Shiller home price index as of July 2017 is 243.6, a 7.1 percent increase over the August 2016 index of 227.8.

The Case-Shiller graph depicted in Figure 2.3 displays the correlation of several economic factors described above since 2009 and the resulting impact on the City's assessed valuation. The graph shows that while the Case-Shiller Home Price Index and median home price has fluctuated significantly over the years, the CCPI has remained relatively stable. As CCPI is the main driver of the change in the City's assessed valuation, the stability in this indicator has allowed the annual change in assessed valuation to remain steadier than the Case-Shiller Home Price Index and the local median home price. Finally, the graph displays the lag of approximately 12-18 months between activity in the local real estate market and the resulting impact on the City's assessed valuation.

**Figure 2.3 - Case-Shiller Home Price Index, California CPI, San Diego Median Home Price**




Other factors to consider in developing a revenue projection for property tax include mortgage rates and property tax refunds. Over the past year, interest rates have remained relatively low. However, continued strength in the economy supports the case for a rise in mortgage rates which would likely contribute to a restrained housing market. While property tax revenue growth is expected to remain positive throughout the Outlook period, property tax growth is anticipated to slowly return to lower levels of growth in outer years.

Additionally, as the economy has continued to improve, fewer property owners have requested reassessments, indicating that more properties are fairly valued and a larger portion of assessed valuation growth will continue at the Proposition 13 limited maximum growth rate of 2.0 percent.

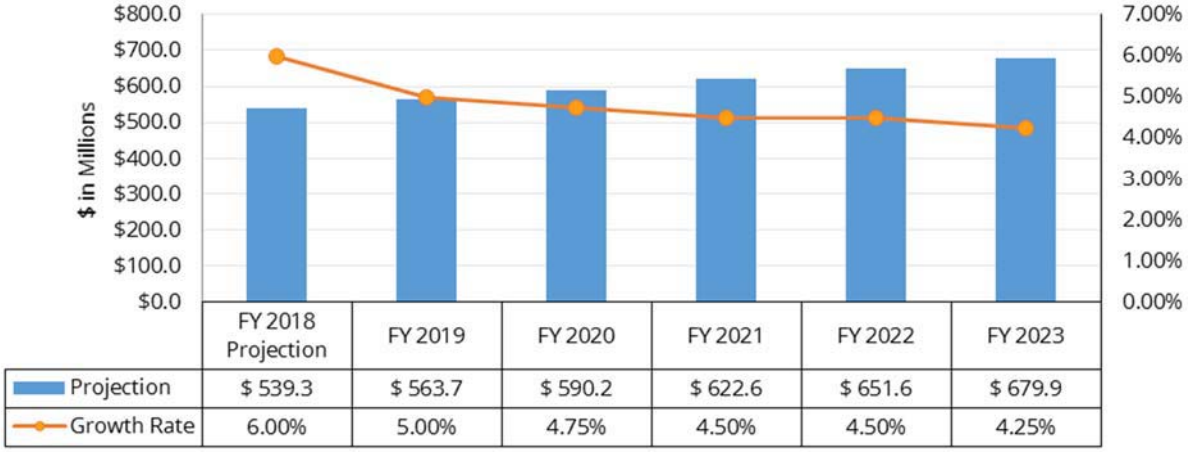
Therefore, with the slowdown of property sales, anticipated mortgage rate increases, and fewer reassessments of property values, the growth in property tax is expected to slow.

As a result of the dissolution of the RDA, pass–through and residual property tax payments to the City from the Redevelopment Property Tax Trust Fund (RPTTF) are included in the property tax forecast. Pass-through payments are agreements between former redevelopment areas and the local entities to provide payments from the RPTTF deposits to local entities. The residual property tax payment is the City's proportionate share of funds remaining in the RPTTF after the Recognized Obligation Payment Schedule (ROPS) requirements have been met.

The following table and graph provides details on the components of the FY 2018 Adopted Budget for property tax and the forecasted property tax revenue for FY 2019 through FY 2023.

| Table 2.2 - Property Tax Components ($ in Millions) | | | | | | | |
|---|---|---|---|---|---|---|---|
| | FY 2018 Adopted | FY 2018 Projection | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
| Growth Rate | 5.00% | 6.00% | 5.00% | 4.75% | 4.50% | 4.50% | 4.25% |
| 1% Property Tax | $ 372.0 | $ 374.7 | $ 393.0 | $ 411.6 | $ 430.2 | $ 449.6 | $ 468.8 |
| MVLF Backfill | $ 135.8 | $ 137.5 | $ 144.4 | $ 151.2 | $ 158.0 | $ 165.1 | $ 172.2 |
| RPTTF Pass-Through Tax Sharing Payment | $ 8.3 | $ 6.7 | $ 7.0 | $ 7.3 | $ 7.7 | $ 8.0 | $ 8.3 |
| RPTTF Residual Property Tax Payment | $ 18.5 | $ 20.5 | $ 19.4 | $ 20.1 | $ 26.7 | $ 28.9 | $ 30.6 |
| Total Property Tax Projection | $ 534.6 | $ 539.3 | $ 563.7 | $ 590.2 | $ 622.6 | $ 651.6 | $ 679.9 |

**Figure 2.4 - Property Tax Revenue Projections: Fiscal Years 2019 - 2023**
Projections including Redevelopment Property Tax Trust Fund (RPTTF)




## SCENARIO ANALYSIS

The factors described above combine to make up the projection; however, should one or several of these factors not perform as projected, property tax revenues will vary from the current projection. To account for variances in these factors, "High" and "Low" projections were also prepared utilizing analysis of historical property tax receipts.

The "Low" scenario assumes that mortgage interest rates will increase rapidly in the next five years. Increased mortgage rates raise the cost of home ownership, thereby slowing the number of home sales and median home price growth. In addition, the "Low" scenario assumes that due to the higher than anticipated positive assessed valuation growth from FY 2014 through FY 2018, increases in the median home price, and home sales count, not as many homes will see as large of a reassessment in FY 2019 as in previous years. This will lead to lower annual assessed valuation growth rates for FY 2019 through FY 2023 of 3.0 percent across all years.

A "High" scenario is projected to exist should homes sales and valuations continue at the current levels for the next two years, with slightly restrained growth for FY 2021 through FY 2023. In this scenario, interest rates would rise slowly over the next several years, continuing high demand for housing and

tightening inventory, further fueled by continued growth in higher income labor markets. These conditions would likely yield a "High" property tax scenario environment. The projections for a "High" scenario in the near-term reflect higher levels of growth similar to those seen in recent years, while slowing in the later years.

Figure 2.5 reflects the current scenario as well as the "High" and "Low" scenario. In addition, Table 2.3 details the assumed growth rates for each scenario for FY 2018 through FY 2023.

**Figure 2.5 - Property Tax Revenue Five-Year Forecast: Fiscal Years 2019 - 2023**

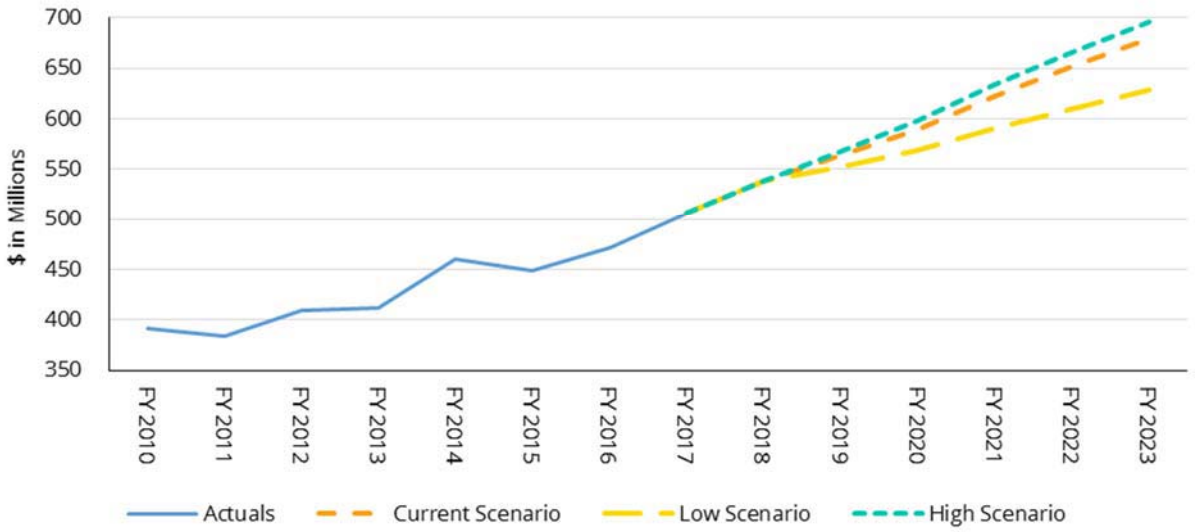



**Table 2.3 - Property Tax Five-Year Forecast: Growth Rate Scenarios**

| | FY 2018 Projection | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Current Growth Rate | 6.00% | 5.00% | 4.75% | 4.50% | 4.50% | 4.25% |
| High Growth Rate | 6.00% | 5.75% | 5.50% | 5.00% | 4.75% | 4.50% |
| Low Growth Rate | 6.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |

Another factor that may influence the property tax forecast relates to the California Department of Finance's (DOF) review and denial or approval of enforceable obligations on the ROPS. If enforceable obligations are denied, the ROPS payment will decrease and lead to an increase in the RPTTF residual balance available for distribution to local entities. A decrease in enforceable obligations due to a denial will increase the City's RPTTF residual payment throughout all fiscal years of the Outlook. A significant variable in the ROPS enforceable obligations is the dollar amount and terms of the repayment of various outstanding loan agreements.

Lastly, there are two outstanding legal challenges that may influence the property tax forecast for the City. First, a dispute between the County of San Diego and various local entities within the County, involves how the RPTTF residual payments are calculated and distributed every six months. The trial court's decision in favor of the City and other local entities is currently on appeal, and an appellate decision is expected in late 2018 or early 2019. If the trial court's decision is upheld, the City would be

compensated for any past underpayment of RPTTF residual amounts and would receive an increase in RPTTF residual payments going forward throughout the Outlook period. Currently, the alleged underpayments are estimated to be at least $35.0 million.

The second dispute involves the San Diego County Office of Education and other school districts against numerous city successor agencies including the City of San Diego Successor Agency regarding the distribution of funds from the RPTTF to taxing entities. Should the school districts receive a favorable decision, the City liability is estimated to be between $2.0 to $13.0 million.

# SALES TAX

The City's second largest revenue source is sales tax and represents 19.6 percent of the General Fund FY 2018 Adopted Budget. Sales tax is collected at the point of sale and remitted to the California Department of Tax and Fee Administration (formerly, the State Board of Equalization), which allocates tax revenue owed to the City in monthly payments. The total citywide sales tax rate in San Diego is 8.0 percent, of which the City receives 1.0 percent of all point of sale transactions within the City.

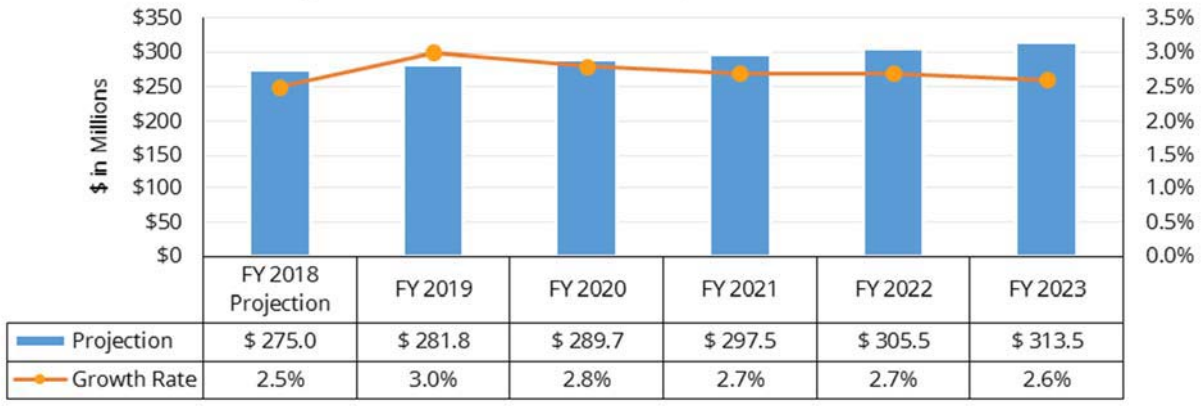
## FORECAST

The following table displays the budget and year-end projection for FY 2018 as well as the forecast for FY 2019 through FY 2023 for revenue from sales tax. The FY 2018 projection for sales tax of $275.0 million, slightly lower than the FY 2018 Adopted Budget, serves as the base for the Outlook projections. For the FY 2018 First Quarter Budget Monitoring Report, there is no change in the budgeted growth rate.

**Table 2.4 - Sales Tax Five-Year Forecast ($ in Millions)**

| | FY 2018 Adopted | FY 2018 Projection | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|---|
| Growth Rate | 2.5% | 2.5% | 3.0% | 2.8% | 2.7% | 2.7% | 2.6% |
| Projection | $ 275.3 | $ 275.0 | $ 281.8 | $ 289.7 | $ 297.5 | $ 305.5 | $ 313.5 |

**Figure 2.6 - Sales Tax Revenue Projection: Fiscal Years 2019 - 2023**

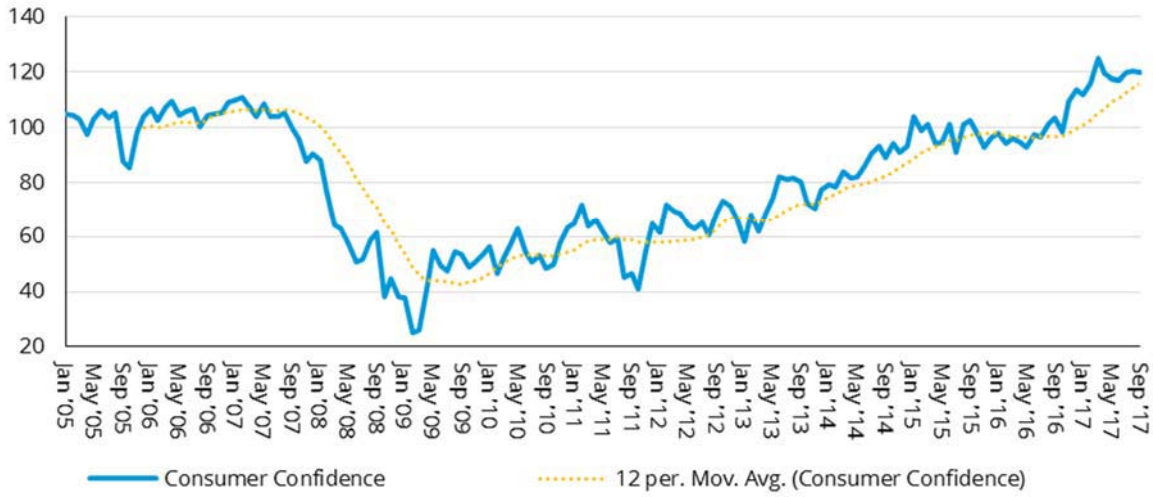



## ECONOMIC TRENDS

The major local economic drivers of the City's sales tax include the unemployment rate, consumer confidence, and consumer spending. The sales tax projection for FY 2018 assumes that the

unemployment rate will continue to remain within its historical average for the region experienced prior to the Great Recession (between 4.0 - 5.0 percent). As of August 2017, the City unemployment rate was 4.5 percent, compared to a rate of 4.7 percent in August 2016, as reported by the California Employment Development Department. Consumer confidence, a measurement of the consumer's willingness to spend, had experienced significant growth since 2009, reaching an all-time high in March 2017 at 124.9 before settling at 119.8 in September 2017.

**Figure 2.7 - Consumer Confidence**




Sales tax revenue is primarily driven by consumer spending. While consumer confidence has steadily increased in the last seven years, it is unclear how long this sustained trend will continue. Furthermore, as consumers continue to shift from in-store to online sales, the City receives a smaller portion of those sales tax revenues. Sales tax revenues from online sales Countywide are distributed to the City through the county pool at a current rate of 0.48 percent compared to 1.0 percent for point of sales transactions within the City.

The forecast for sales tax reflects the stability in employment and consistent growth in consumer confidence, and therefore, continues with moderate strength in the near term while tapering off in the outer years due to uncertainty of the sustained growth and stability. Retail sales in brick and mortar stores are expected to remain relatively flat during the Outlook period. This is expected to be offset partially by growth in the county pool, reflecting the shift from brick and mortar to online sales. The food products category (including restaurants), and the transportation category (including fuel and automobile sales) are also expected to lead the growth in the sales tax during the Outlook period.

This forecast is consistent with recent reports from Beacon Economics and the UCLA Anderson Forecast. Both have reported that California is operating at near full employment with stable economic fundamentals over the next two years while housing and labor shortages will continue to constrain growth in California.

## SCENARIO ANALYSIS

The number of factors described above combine to make up the sales tax projection; however, should one or several of these factors not perform as projected, sales tax revenues will vary from the current

projection. To account for variances in these factors, "High" and "Low" projections were prepared for the Outlook period.

The "Low" scenario reflects higher unemployment and lower consumer confidence in the local and State economies. This scenario also reflects an increased transition to online sales reducing point of sales transactions for brick and mortar stores within the City limits. Additionally, this projection assumes reduction of oil prices further reducing sales tax revenue from fuel sales. Lastly, the "Low" scenario assumes a rise in the federal lending rates, which would increase the cost to purchase vehicles. Correspondingly this scenario anticipates a reduction in City receipts from the auto sales industry. The "Low" projection forecasts growth in sales tax from 2.9 percent to 2.5 percent from FY 2019 to FY 2023.

The "High" scenario includes sustained growth in consumer confidence, continuing low unemployment, constrained by housing availability and full employment already having been achieved.

Figure 2.8 and Table 2.5 depict historical data as well as the current, "High", and "Low" forecast scenarios for sales tax projections for FY 2019 through 2023.

**Figure 2.8 - Sales Tax Projections: Fiscal Years 2019 - 2023**

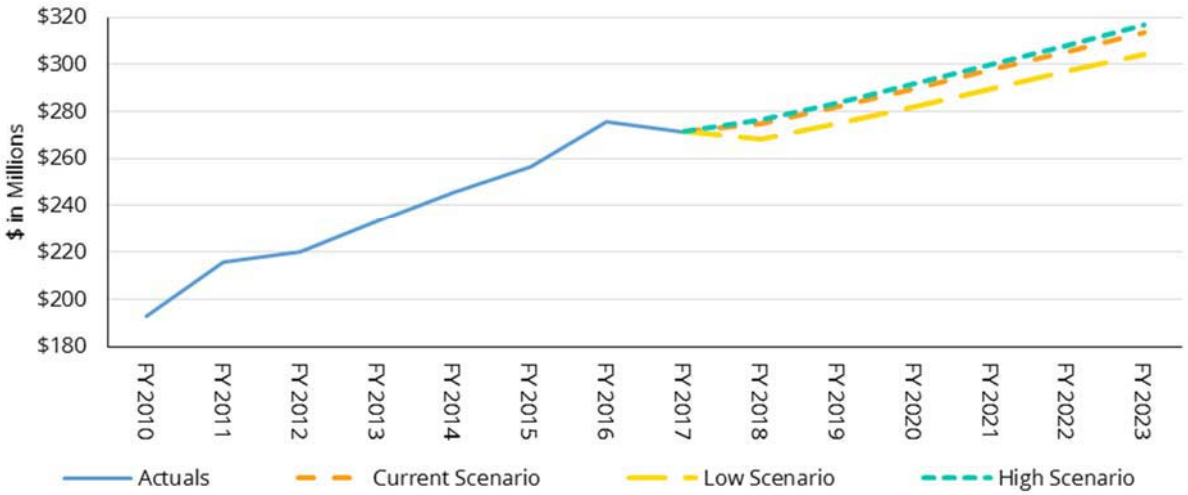



**Table 2.5 - Sales Tax Five-Year Forecast: Growth Rate Scenarios**

| | FY 2018 Projection | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Current Growth Rates | 2.5% | 3.0% | 2.8% | 2.7% | 2.7% | 2.6% |
| High Growth Rates | 3.0% | 3.1% | 2.9% | 2.8% | 2.8% | 2.7% |
| Low Growth Rates | 0.0% | 2.9% | 2.7% | 2.6% | 2.6% | 2.5% |

# TRANSIENT OCCUPANCY TAX (TOT)

Transient occupancy tax makes up 8.6 percent of the City's General Fund FY 2018 Adopted Budget. TOT is levied at 10.5 cents per dollar of taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general governmental purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council.

## FORECAST

The following table displays the budget and year-end projection for FY 2018 and the forecast for FY 2019 through FY 2023 for revenue from TOT. The FY 2018 projection for total Citywide TOT receipts is $216.8 million. The General Fund's 5.5 cent portion of total TOT projected receipts is $123.3 million and serves as the base for the Outlook projections. For the FY 2018 First Quarter Budget Monitoring Report, there is no change in the budgeted growth rate.

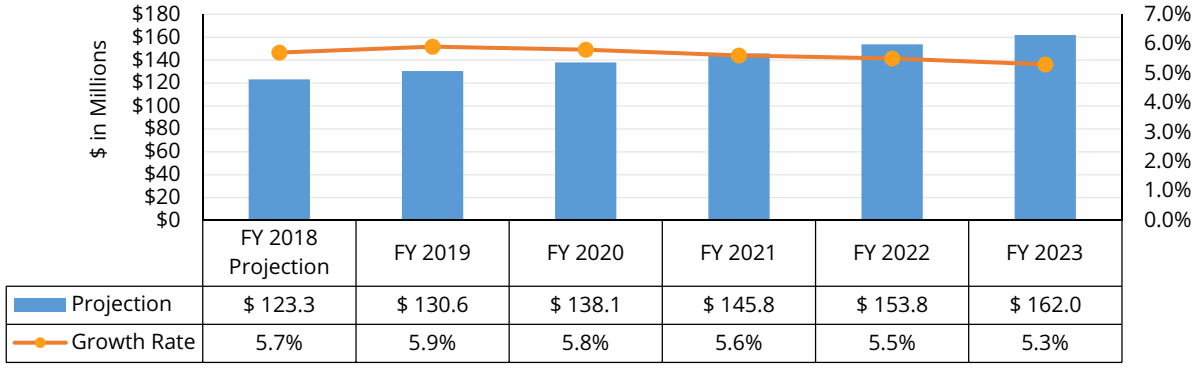
**Table 2.6 - Transient Occupancy Tax (TOT) Five-Year Forecast ($ in Millions)**

| | FY 2018 Adopted | FY 2018 Projection | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|---|
| Growth Rate | 5.7% | 5.7% | 5.9% | 5.8% | 5.6% | 5.5% | 5.3% |
| Projection | $ 121.1 | $ 123.3 | $ 130.6 | $ 138.1 | $ 145.8 | $ 153.8 | $ 162.0 |

Table 2.6 represents only the General Fund portion of total TOT (5.5 cents of the total 10.5 cents TOT).

The five-year forecast for TOT was calculated using historical actuals and relevant economic indicators. The resulting graph below reflects the growth rates generated by the analysis which were then applied to actual TOT receipts from FY 2017.

**Figure 2.9 - Transient Occupancy Tax (TOT) General Fund Revenue Projection: Fiscal Years 2019 - 2023**




As depicted in the graph above, TOT revenue is projected to have continued but tempered growth for the five-year period. The growth rates for TOT are projected to reduce from 5.9 percent in FY 2019 to 5.3 percent in FY 2023.

## ECONOMIC TRENDS

Room rates, occupancy, and overnight visitor growth are the primary economic indicators that provide insight as to how TOT revenue will perform in the coming fiscal years. According to the San Diego County Travel Forecast prepared for the San Diego Tourism Authority by Tourism Economics overnight visits, room supply, and room demand are projected to grow in calendar year 2017 before experiencing a long-term easing of growth. This is depicted in the table below.

**Table 2.7 - San Diego Tourism Summary Outlook (Annual % Growth)**

| | CY 2017 | CY 2018 | CY 2019 | CY 2020 | CY 2021 |
|---|---|---|---|---|---|
| Visits | 0.6% | 1.2% | 1.5% | 1.5% | 1.8% |
| Overnight | 1.1% | 1.5% | 1.6% | 1.5% | 2.2% |
| Hotel Sector | | | | | |
| Room Supply | 1.4% | 3.1% | 2.1% | 1.8% | 1.5% |
| Room Demand | 2.5% | 2.2% | 1.9% | 2.1% | 2.1% |
| Occupancy | 77.9% | 77.2% | 77.1% | 77.3% | 77.8% |
| Avg. Daily Room Rate | $ 159.95 | $ 167.32 | $ 172.39 | $ 178.21 | $ 179.88 |

Source: San Diego Tourism Authority and Tourism Economics

The City is projected to see continued growth in TOT revenue as a result of the long-term projected increases in the supply of rooms and room rates, however, at slower rate of growth in the outer years.

## SCENARIO ANALYSIS

Any changes to major economic drivers or indicators could have a corresponding change in TOT revenues. To account for variances in these factors, a "High" and "Low" projection were prepared for the Outlook period.

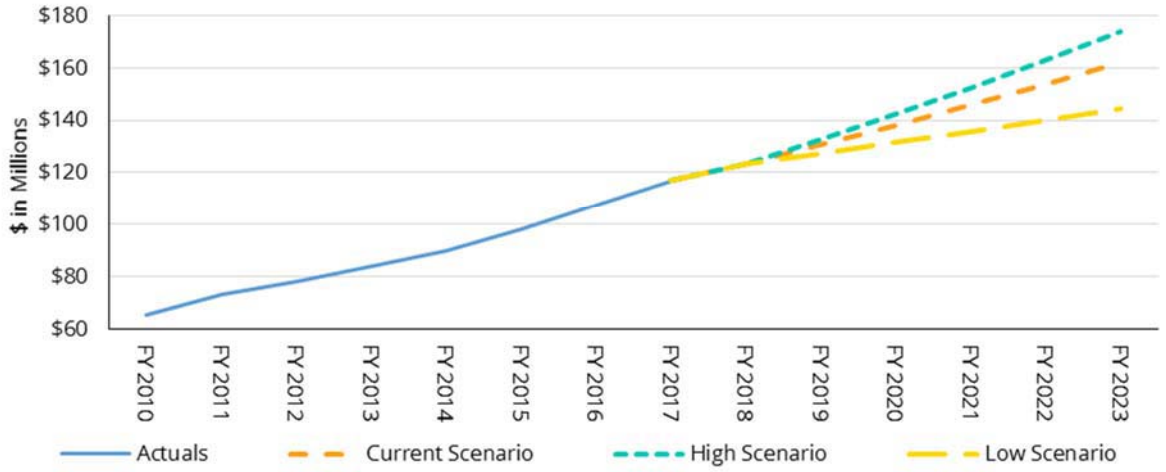
Analysis of historical TOT activity compared to hotel and visitor data (TOT Indicators) was used to develop a model to be used in conjunction with the San Diego Tourism Authority's forecast to develop the current forecast as well as a "High" and "Low" scenario.

The "Low" forecast looked at long-term TOT indicators which included periods of low or negative growth and applied the averages over the long-term of each TOT indicator to the model to forecast TOT growth rates. The "Low" forecast scenario has annual growth in TOT revenues increasing by 3.3 percent in FY 2019 and softening to 3.1 percent in FY 2023.

The "High" forecast assumed the continuation of activity similar to past three years which had sustained strong growth in TOT revenues. The averages of each TOT indicator during this period were applied to the model to generate the "High" Growth rates. As seen in Figure 2.10, the "High" forecast scenario has the annual growth in TOT revenues increasing 7.6 percent in FY 2019 and softening to 6.7 percent in FY 2023.

It should be noted that all three forecasts have positive growth in the five-year period and do not project any potential impact from a possible economic recession or any other unforeseen events that may negatively impact the tourism industry.

Figure 2.10 - Transient Occupancy Tax (TOT) Projections: Fiscal Years 2019 - 2023




| Table 2.8 - Transient Occupancy Tax (TOT) Five-Year Forecast: Growth Rate Scenarios | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2018 Projection | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
| Current Growth Rates | 5.9% | 5.9% | 5.8% | 5.6% | 5.5% | 5.3% |
| High Growth Rates | 7.7% | 7.6% | 7.3% | 7.1% | 6.9% | 6.7% |
| Low Growth Rates | 3.1% | 3.3% | 3.3% | 3.2% | 3.2% | 3.1% |

# FRANCHISE FEES

Revenue from franchise fees makes up 5.3 percent of the City's General Fund FY 2018 Adopted Budget and results from agreements with private utility companies in exchange for use of the City's right-of-ways. Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Time Warner Cable, and AT&T pay a franchise fee to the City. In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with utility companies is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage.

## FORECAST

The following table displays the budget and year-end projection for FY 2018 and the forecast for FY 2019 through FY 2023 for revenue from franchise fees. The FY 2018 projection for franchise fees of $75.1 million is as budgeted in the FY 2018 Adopted Budget and serves as the base for the Outlook projections. For the FY 2018 First Quarter Budget Monitoring Report, there is no change in the budgeted growth rate.

| Table 2.9 - Franchise Fees Five-Year Forecast ($ in Millions) | | | | | | | |
|---|---|---|---|---|---|---|---|
| | FY 2018 Adopted | FY 2018 Projection | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
| SDG&E Growth Rate | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% |
| Cable Growth Rate | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Projection | $ 75.1 | $ 75.6 | $ 77.6 | $ 79.0 | $ 80.3 | $ 81.6 | $ 82.9 |

Franchise fee revenue growth rates were projected utilizing historical year-end actuals. These growth rates were then applied to FY 2018 first quarter projection and to each subsequent year in order to develop the five-year projections.

## ECONOMIC TRENDS

Generating approximately 80.6 percent of Franchise Fees, SDG&E and cable companies are the largest contributors of Franchise Fees. The growth rate for SDG&E is expected to remain steady at 2.0 percent for the forecast period. Franchise fees from cable companies are expected to remain flat during the Outlook period.

Additionally, the Outlook takes into account the redistribution of revenue from the General Fund to the Recycling Fund per the Sycamore Canyon Landfill Franchise Agreement. Franchise fee revenue received at the Sycamore Canyon Landfill is currently distributed 40/60 between the General Fund and Recycling Fund. The General Fund's allocation will reduce by 20 percent to $0.7 million in FY 2019 and will be eliminated for FY 2020 and beyond.

## SCENARIO ANALYSIS

Given the significance of franchise fee revenue from SDG&E and cable, changes to any of the economic factors for these revenue sources could alter future projections. In the case of SDG&E, changes in price or consumption of electricity can cause fluctuations in revenue growth. SDG&E is currently implementing a phased-in electric rate restructure to be completed in 2020. Additionally, a new franchise agreement with SDG&E is anticipated to begin in FY 2021, which may change the terms of the franchise fee from that point going forward. The General Fund impact for these events is unknown at this time. For cable revenue, variances in subscription levels and pricing may impact franchise fee growth.

# PROPERTY TRANSFER TAX

Property transfer tax is levied on the sale of real property. The County of San Diego collects $1.10 per $1,000 of the sale price when any real property is sold, of which the City receives half, or $0.55 per $1,000. Property Transfer Tax revenue is remitted to the City on a monthly basis, and represents 0.7 percent of the City's General Fund FY 2018 Adopted Budget.

## FORECAST

The following table displays the budget and year-end projection for FY 2018 and the forecast for FY 2019 through FY 2023 for revenue from property transfer tax. The FY 2018 projection for property transfer tax is as budgeted for FY 2018 Adopted Budget and serves as the base for the Outlook

projections. For the FY 2018 First Quarter Budget Monitoring Report, there is no change in the budgeted amount of property transfer tax.

**Table 2.10 - Property Transfer Tax Five-Year Forecast ($ in Millions)**

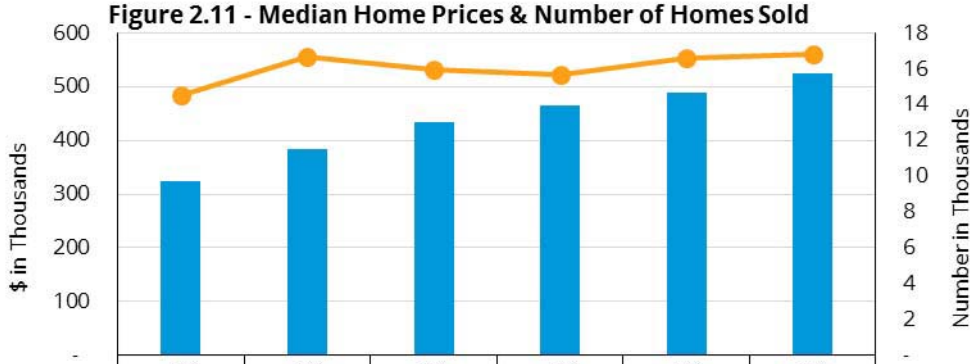
| | FY 2018 Adopted | FY 2018 Projection | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|---|
| Growth Rate | 3.0% | 6.0% | 4.0% | 3.5% | 3.0% | 3.0% | 3.0% |
| Projection | $ 10.1 | $ 10.1 | $ 10.5 | $ 10.8 | $ 11.2 | $ 11.5 | $ 11.8 |

Property transfer tax growth rates were developed using historical receipts and growth rates.

## ECONOMIC TRENDS

Unlike the 1.0 percent property tax revenue, Property Transfer Tax receipts reflect current economic conditions without lag time. The volume of property sales and home prices determine Property Transfer Tax revenue. While the median home price has continued to grow over the past several years, the growth in the number of home sales has leveled, such that home sales are relatively flat when comparing current year-to-date data with the same time period last year. The graph below illustrates the median home prices and number of homes sold. Property Transfer Tax revenue is anticipated to continue increasing annually, but at a modest rate before leveling off.

**Figure 2.11 - Median Home Prices & Number of Homes Sold**




| | FY 2012 | FY 2013 | FY 2014 | FY 2015 | FY 2016 | FY 2017 |
|---|---|---|---|---|---|---|
| Median Home Price | 323,896 | 384,167 | 434,218 | 464,375 | 488,188 | 524,208 |
| Number of Homes Sold | 14,539 | 16,639 | 15,950 | 15,669 | 16,597 | 16,829 |

Source: DQNews/CoreLogic

# LICENSES AND PERMITS

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating certain activities within the City and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits. Licenses and Permits represent 1.5 percent of the City's General Fund FY 2018 Adopted Budget.

The following table displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for revenue from licenses and permits.

| Table 2.11 - Licenses and Permits Five-Year Forecast ($ in Millions) | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
| Growth Rate | | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% |
| Projection | $ 21.7 | $ 25.2 | $ 30.0 | $ 31.6 | $ 33.3 | $ 35.0 |

A constant growth rate of 2.0 percent is applied from FY 2019 to FY 2023. The Outlook reflects revenue adjustments based on five years of historical data.

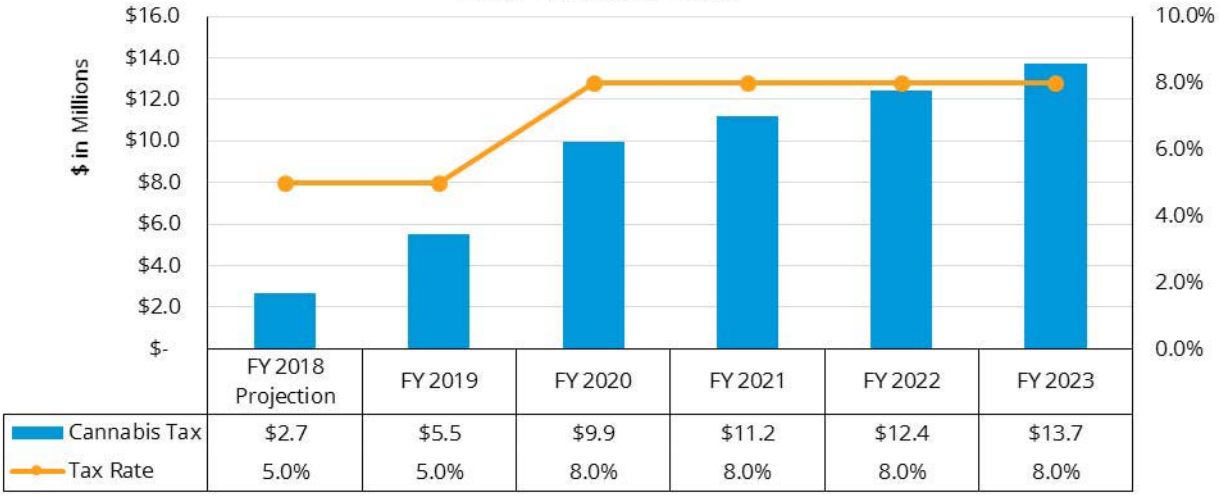
## CANNABIS TAX

Included within the Licenses and Permits category is business tax received from the sale, distribution and cultivation of non-medical cannabis products. The State of California has authorized the sale of non-medical cannabis beginning January 1, 2018. The City Council has further authorized and regulated the sale of non-medical cannabis. The City will levy a gross receipts tax of 5.0 percent on non-medical cannabis sales, production, and distribution beginning January 1, 2018. This tax rate will increase to 8.0 percent in FY 2020.

To develop the projection, sales tax data from current medical dispensaries is used as the base and takes into account the tax rate change and a slight growth in the number of permitted dispensaries. However, this is a conservative approach and captures only revenue that will be received from the point-of-sale of non-medical cannabis and not the cultivation, production, or distribution. There are no data points to build a projection from because the cultivation, production, and distribution of non-medical cannabis are not currently subject to a tax.

Additionally, this projection does not contemplate potential changes to State, Federal, and local regulations including compliance with respect to non-medical cannabis and the payment of related taxes. As the industry matures, the City will continue to monitor and update projections from all cannabis businesses.

**Figure 2.12 Cannabis Tax**
**Fiscal Years 2019 - 2023**



# FINES, FORFEITURES, AND PENALTIES

The Fines, Forfeitures, and Penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards. This revenue source represents approximately 2.3 percent of the City's General Fund FY 2018 Adopted Budget.

The following table displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for revenue from fines, forfeitures, and penalties.

**Table 2.12 - Fines, Forfeitures and Penalties Five-Year Forecast ($ in Millions)**

| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Growth rate | | 0.5% | 0.5% | 0.5% | 0.5% | 0.5% |
| Projection | $ 31.9 | $ 32.0 | $ 32.2 | $ 32.3 | $ 32.5 | $ 32.7 |

Revenue from fines, forfeitures, and penalties is projected to increase at a constant rate of 0.5 percent for FY 2019 through FY 2023 based on historical averages.

# REVENUE FROM MONEY AND PROPERTY

The Revenue from Money and Property category primarily consists of rental revenue generated from City-owned properties including Mission Bay, Pueblo Lands, and the Midway properties. This revenue source represents 4.1 percent of the City's General Fund FY 2018 Adopted Budget.

The following table displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for the Revenue from Money and Property category.

**Table 2.13 - Revenue from Money and Property Five-Year Forecast ($ in Millions)**

| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Growth Rate | | 3.3% | 3.3% | 3.3% | 3.3% | 3.3% |
| Projection | $ 58.4 | $ 60.3 | $ 62.3 | $ 64.3 | $ 66.4 | $ 68.6 |

A growth rate of 3.25 percent is applied from FY 2019 to FY 2023 based on the annual growth rate from historical revenues.

Revenue from Money and Property includes revenue from Mission Bay rents and concessions which the Real Estate Assets Department projects to increase during the Outlook period. Per City Charter Section 55.2 (as modified by the voters in November, 2016 through Measure J), the threshold amount of $20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Parks Improvement Fund and the Mission Bay Park Improvement Fund. The San Diego Regional Parks Improvement Fund is to receive 35.0 percent of revenues in excess of the threshold amount or $3.5 million, whichever is greater, with 65.0 percent or the remaining amount allocated to the Mission Bay Park Improvement Fund.

# REVENUE FROM FEDERAL AND OTHER AGENCIES

The Revenue from Federal and Other Agencies category includes federal and State grants, and reimbursements to the City from other agencies, including court crime lab revenue, urban search and rescue grants, and service level agreements. This revenue source represents 0.3 percent of the City's General Fund FY 2018 Adopted Budget.

Table 2.14 displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for revenue from federal and other agencies.

**Table 2.14 - Revenue From Federal and Other Agencies Five-Year Forecast ($ in Millions)**

| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Growth Rate | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Projection | $ 4.5 | $ 4.5 | $ 4.5 | $ 4.5 | $ 4.5 | $ 4.5 |

No adjustments or growth is projected within the Revenue from Federal and Other Agencies category for the FY 2019 through FY 2023 Outlook period.

# CHARGES FOR SERVICES

The revenue forecasted in the Charges for Services category is comprised of cost reimbursements for services rendered to public and other City funds. This category includes the 4.0 cent TOT reimbursements to the General Fund, General Government Services Billings (GGSB), and other user fee revenues. This revenue source represents 10.9 percent of the City's General Fund FY 2018 Adopted Budget.

The following table displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for revenue from charges for services.

**Table 2.15 - Charges for Services Five-Year Forecast ($ in Millions)**

| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Growth Rate | | 2.3% | 2.1% | 0.6% | 0.4% | 0.4% |
| Projection | $ 152.8 | $ 163.5 | $ 163.1 | $ 173.0 | $ 177.8 | $ 183.2 |

The projected growth of Charges for Services is primarily attributable to the projected increase of TOT reimbursements to the General Fund for the safety and maintenance of visitor related facilities.

One-time adjustments were also made for Infrastructure Asset Management (IAM) project in the amount of $1.4 million and for a reimbursement for National Incident Based Reporting System in the amount of $1.2 million, reducing the base for the Charges for Services by $2.6 million.

# OTHER REVENUE

The Other Revenue category includes library donations, ambulance fuel reimbursements, corporate sponsorships, and other miscellaneous revenues. This revenue source represents 0.3 percent of the City's General Fund FY 2018 Adopted Budget.

The following table displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for revenue from other sources.

**Table 2.16 - Other Revenue Five-Year Forecast ($ in Millions)**

| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Growth rate | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Projection | $ 4.6 | $ 2.5 | $ 2.5 | $ 2.5 | $ 2.5 | $ 2.5 |

The growth rate for Other Revenue is projected to remain flat for all five fiscal years. However, beginning in FY 2019, Other Revenue will decrease by $2.0 million due to the end of a $10.0 million donation from the Friends of the Library that was utilized in increments of $2.0 million annually for the first five years of operations of the New Central Library. An amount of $80,000 was removed from the FY 2018 Adopted Budget, establishing a new baseline, due to the one-time refunds of Supplemental Pension Savings Plan (SPSP) forfeiture due to terminations.

# TRANSFERS IN

The Transfers In category represents transfers to the General Fund from non-general funds and other agencies. The major components in this category are transfers from the Public Safety Services Fund, storm drain fees, gas taxes and TransNet funds, the one-cent TOT revenue transfer from the Transient Occupancy Tax Fund, and the backfill of the tobacco securitized revenue. This revenue source represents 8.4 percent of the City's General Fund FY 2018 Adopted Budget.

Table 2.17 displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for revenue from Transfers In.

**Table 2.17 - Transfers In Five-Year Forecast ($ in Millions)**

| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Growth Rate | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Projection | $ 117.8 | $ 82.2 | $ 83.8 | $ 84.9 | $ 86.6 | $ 88.3 |

No growth rate is applied to the Transfers In category for the Outlook period; however, the projections are developed from a new baseline that includes removal of $36.6 million in one-time revenues from the FY 2018 Adopted Budget. The one-time revenues removed from the FY 2018 Adopted Budget include transfers from the Stadium Operations Fund ($8.5M), Workers Compensation Reserve Fund ($10.2M), Pension Stabilization Reserve Fund ($16.0M), Parking Garage Fund ($1.5M), and the Vessel Replacement Fund ($0.4M).

Safety sales tax reimbursements to the Police and Fire-Rescue Departments are projected to increase consistent with sales tax revenue, as this revenue is a component of the citywide sales tax rate. Safety sales tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Annually, a certain amount of safety sales tax revenue is allocated to the Fire and Lifeguard Facilities Fund for the payment of debt obligations associated with Fire and Lifeguard facility

improvements. The remaining revenue is distributed to the General Fund equally between the Police and Fire-Rescue Departments' budgets to support public safety needs.

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# BASELINE EXPENDITURES

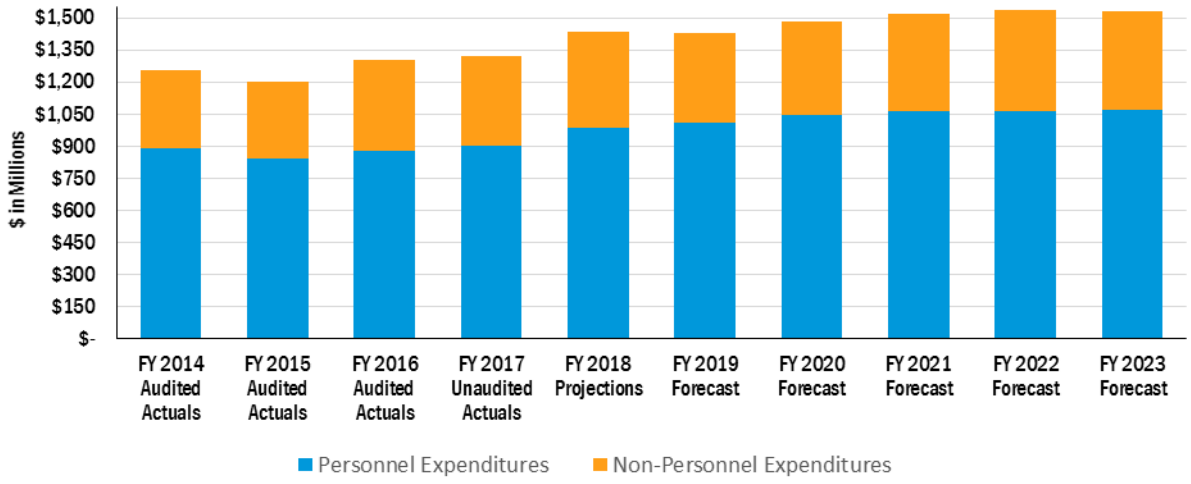
General Fund expenditures are comprised of both personnel and non-personnel expenditures including debt service and other non-discretionary payments.

Personnel expenses represent 68.7 percent of the City's General Fund FY 2018 Adopted Budget. This section discusses the following key components of personnel expenses: Salaries and Wages, the cost of multi-year recognized employee organization agreements; the City's pension payment or Actuarially Determined Contribution (ADC); flexible benefits, retiree health or Other Post-Employment Benefits (OPEB); workers' compensation; Supplemental Pension Savings Plan (SPSP); and other fringe benefits. Baseline personnel expenses are projected to increase during the Outlook period, primarily as a result of the inclusion of pensionable and non-pensionable compensation increases resulting from negotiated agreements between the City and its recognized employee labor organizations.

Projections for ongoing non-personnel expenses are also included in the baseline projections and are based on anticipated events and historical trend analysis. Beyond inflationary increases in supplies, contracts, and energy and utilities, the most significant non-personnel expenses are for reserve contributions consistent with the City's Reserve Policy and transfers to the Infrastructure Fund in accordance with Charter Section 77.1.

Figure 2.13 depicts the growth in Baseline Personnel and Non-Personnel Expenditures.

**Figure 2.13 - Baseline Expenditures**



# SALARIES AND WAGES

The Salaries and Wages category is the largest General Fund expenditure category and is comprised of regular salaries and wages, special pays, overtime, step increases, and vacation pay in lieu. The FY 2018 Adopted Budget for General Fund salaries and wages was $547.1 million and included 7,527.43 full-time equivalents (FTE). The following table displays the FY 2018 Adopted Budget and the forecast for FY 2019 through FY 2023 for salaries and wages.

**Table 2.18 - Salaries and Wages ($ in Millions)**

| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Projection | $ 547.1 | $ 549.5 | $ 550.4 | $ 551.1 | $ 551.0 | $ 550.5 |

Forecast excludes expenses related to agreements with the City's recognized employee organizations which are reflected in the Recognized Employee Organization Agreements section.

Adjustments within the Salaries and Wages category incorporate only those expenditures associated with staff included in the FY 2018 Adopted Budget. Position additions identified for FY 2019-2023 to support critical strategic expenditures are discussed later in this report. One-time adjustments to vacancy savings and overtime totaling $0.1 million in the FY 2018 Adopted Budget have been removed to establish the baseline for the Salaries and Wages expenditure category.

Step increases included in the Outlook are equal to the average of the amount budgeted for step increases over the past three fiscal years. The amount projected for step increases is anticipated to remain constant, at $1.8 million annually, throughout the Outlook period.

The Salaries and Wages category also includes an adjustment for annual leave payouts for Deferred Retirement Option Plan (DROP) members, which are projected based on DROP participants' exit dates and projected annual leave balances. While a portion of future leave liability expense will be absorbed in departmental budgets, there are a large number of employees with high leave balances expected to retire over the next several years. The number of DROP participants anticipated to retire and the resulting projected terminal leave payout amounts for FY 2019 through FY 2023 are displayed in the table below.

**Table 2.19 - Annual Leave (DROP) ($ in Millions)**

| | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|
| Projected Number of Retirees | 115 | 149 | 166 | 160 | 148 |
| Projection | $ 3.2 | $ 4.1 | $ 4.8 | $ 4.8 | $ 4.2 |

An estimate for the number of DROP participants anticipated to retire in FY 2023 is not yet available as DROP is a five-year program. Therefore, the FY 2023 projected number of retirees and the Terminal Leave (DROP) projection are based on the averages of the FY 2018 through FY 2022.

# RECOGNIZED EMPLOYEE ORGANIZATION AGREEMENTS

In FY 2015 and FY 2016, the City and its Recognized Employee Organizations entered into separate Memoranda of Understanding (MOU) as summarized in the section below. These multi-year agreements expire in FY 2020, with the exception of the agreement with the Deputy City Attorneys Association of San Diego (DCAA), which expires in FY 2019. The San Diego Police Officers Association (POA) MOU included a provision to re-open salary negotiations in FY 2018.

## POA TENTATIVE AGREEMENT

On October 18, 2017, the City reached a tentative agreement with the San Diego Police Officers Association (POA). Pending City Council ratification in November 2017, this agreement will begin July 1, 2018 and includes the following compensation increases:

- July 1, 2018: 8.3% increase (Includes 3.3% increase in the existing MOU)
- Jan. 1, 2019: 5.0% increase
- July 1, 2019: 3.3% increase (Includes 3.3% increase in the existing MOU)
- July 1, 2019: 5.0% increase for officers with 20 or more years of sworn service in law enforcement
- July 1, 2019: 4.0% increase for all officers in exchange for flexible benefit allotment increases in FY 2020
- Jan. 1, 2020: 5.0% increase

The following table summarizes the projected impact from the tentative agreement. Pension costs are based on a preliminary estimate prepared by San Diego City Employees Retirement System's (SDCERS) actuary on the impact of a 1.0 percent increase in pensionable pay for POA members. The City then used this estimate to project the annual pension payment for the Outlook period based on the salary increases described above. This preliminary estimate could vary from the final actuarial analysis currently being conducted by the SDCERS' actuary, which is expected to be finalized in November 2017.

**Table 2.20 - Police Officers Assocation Tenative Agreement ($ in Millions)**

| | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|
| Salaries & Wages | $ 18.1 | $ 44.8 | $ 50.3 | $ 50.3 | $ 50.3 |
| Flexible Benefits | $ 11.3 | $ (0.0) | $ (0.0) | $ (0.0) | $ (0.0) |
| Pension Costs (ADC) | $ - | $ 6.4 | $ 15.9 | $ 15.9 | $ 15.9 |
| Total | $ 29.3 | $ 51.2 | $ 66.2 | $ 66.2 | $ 66.2 |

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## EXISTING RECOGNIZED EMPLOYEE ORGANIZATION AGREEMENTS

| Table 2.21 - Multi-Year Employee Organization Agreements | | | | | |
|---|---|---|---|---|---|
| | San Diego Municipal Employees Association (MEA) | San Diego City Firefighters, I.A.F.F. Local 145 (Local 145) | American Federation of State, County and Municipal Employees, AFL-CIO (Local 127) | Deputy City Attorneys Association of San Diego (DCAA) | California Teamsters Local 911 (Local 911) |
| Agreement Date | July 1, 2016 | July 1, 2016 | July 1, 2016 | July 1, 2016 | July 1, 2016 |
| Agreement Period | FY 2017 - FY 2020 | FY 2017 - FY 2020 | FY 2017 - FY 2020 | FY 2017 - FY 2019 | FY 2017 - FY 2020 |
| Resolution | R-310513 | R-310508 | R-310513 | R-310511 | R-310512 |

The specific terms of these agreements vary by Recognized Employee Organization and include increases to salary and flexible benefits. Adjustments are included for pensionable compensation increases in FY 2019 and 2020 totaling $11.0 million and $21.8 million, respectively. The table below summarizes the total increase in costs associated with the Recognized Employee Organization agreements.

| Table 2.22 - Five-Year Employee Recognized Organization Agreements & Unclassified Employee Contracts ($ in Millions) | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2018 Adopted Budget FTE | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
| DCAA | 151.06 | $ 1.0 | $ 1.0 | $ 1.0 | $ 1.0 | $ 1.0 |
| Local 127 | 1,011.32 | 1.5 | 3.0 | 3.0 | 3.0 | 3.0 |
| Local 145 | 929.00 | 0.3 | 2.6 | 2.6 | 2.6 | 2.6 |
| Teamsters 911 | 165.51 | 0.7 | 1.0 | 1.0 | 1.0 | 1.0 |
| MEA | 2,663.52 | 5.6 | 10.4 | 10.4 | 10.4 | 10.4 |
| Unrepresented | 573.67 | 1.9 | 3.7 | 3.7 | 3.7 | 3.7 |
| Total | 5,494.08 | $ 11.0 | $ 21.8 | $ 21.8 | $ 21.8 | $ 21.8 |

Renegotiations for successor memoranda of understanding with the City's Recognized Employee Organizations may impact the City's expenditure projections following FY 2020.

# RETIREMENT ACTUARIALLY DETERMINED CONTRIBUTION (ADC)

The pension payment or Actuarially Determined Contribution (ADC) paid by the City in on July 1, 2017 for FY 2018 was based on the SDCERS Actuarial Valuation Report prepared by the system actuary, Cheiron, as of June 30, 2016.

The City's FY 2018 ADC payment was $324.5 million, with $236.4 million allocated to the General Fund. Based on current estimates, the ADC for FY 2019 is projected to be $312.3 million, a decrease of $12.2 million or 3.8 percent. The General Fund allocation is expected to be $227.5 million or 72.9 percent of the City's total ADC, representing a decrease of $8.9 million to the General Fund. The final amount of the City's FY 2019 ADC payment will not be known until the June 30, 2017 actuarial valuation report is released, which is expected to be presented to the SDCERS Board of Administration in January 2018.

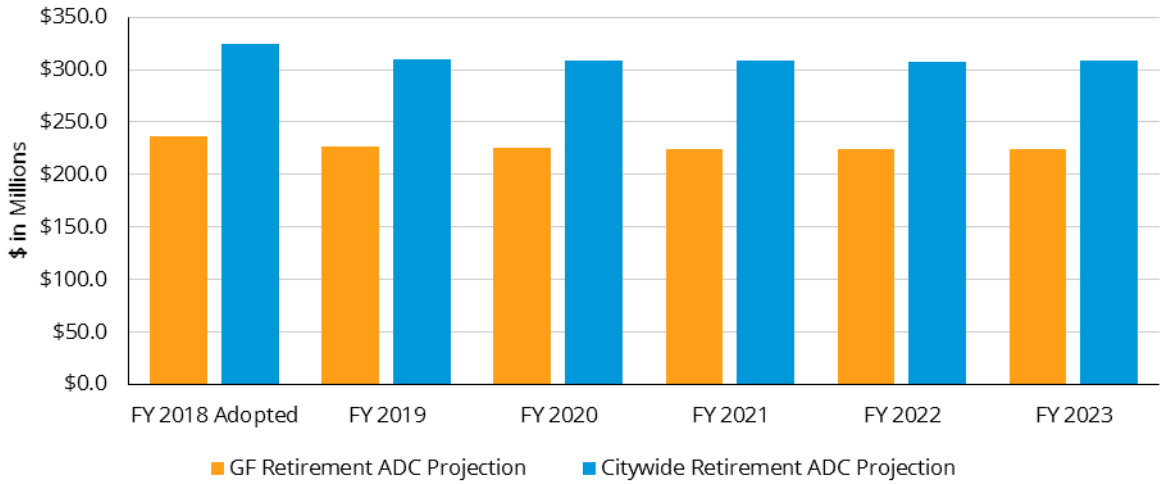
The FY 2019 Adopted Budget will include the full ADC amount determined by the actuary in the 2017 valuation report.

The following table displays both the Citywide ADC and the General Fund's proportionate share for FY 2019 through FY 2023. Table 2.23 incorporates preliminary projections of the ADC from the SDCERS actuary.

**Table 2.23 - ADC Pension Payment ($ in Millions)**

| | FY 2018 Adopted | FY 18 GF % of Citywide | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|---|
| GF ADC Estimate | $ 236.4 | 72.9% | $ 227.5 | $ 232.9 | $ 232.5 | $ 232.4 | $ 232.4 |
| Citywide ADC Estimate | $ 324.5 | | $ 312.3 | $ 319.7 | $ 319.2 | $ 319.0 | $ 319.0 |

**Figure 2.14 - Retirement ADC**




# ADC ASSUMPTIONS

On September 8, 2017, the SDCERS Board of Administration (Board) approved changes to actuarial assumptions, including the lowering of actuarially assumed investment earnings on an incremental basis over the next two valuation reports and a smoothing of future pension payments. SDCERS provided the City with updated estimates based on the actuarial assumptions, data, and methods that were used in the preparation of the Actuarial Valuation Report as of June 30, 2016 with specific changes to certain assumptions and methods as described below:

- Investment earnings of 12.0 percent for FY 2017, followed by 6.64 percent returns thereafter.
- An actuarially assumed rate of return of 6.75 percent for FY 2017, followed thereafter by actuarially assumed returns of 6.5 percent.
- A smoothing of future payments requiring notably higher City contributions in 2029 to 2033; the smoothing or revised amortization of unfunded liabilities was designed to achieve a more consistent and level cash flow into the pension system,

It is important to note that the City generally relies on the most recently completed actuarial valuation for development of the Outlook. However, due to significant changes in assumptions as described above, we have included these most recent estimates prepared by SDCERS' actuary in September

2017. This information was developed for SDCERS' use, to better understand how expected returns will affect future payments.

Additionally, the 12.0 percent rate of return assumed for FY 2017 is an estimate and does not represent the final actual rate of return. The actual rate of return for FY2017 is 13.5 percent. Moreover, the actuary does not normally model "expected returns" from the investment consultant; rather, the actuarial valuation uses assumed investment rates of return (6.75 percent for FY 2019 and 6.5 percent for each fiscal year thereafter). Because SDCERS expected returns of 6.64 percent are slightly higher than the assumed returns of 6.5 percent for FY 2019 and beyond, there are slight investment gains incorporated into these figures that serve to lower the City's estimated pension payments.

An economic recession, based on historical averages (approximately every five years), could occur during the Outlook period. The pension payment estimates assume 6.64 percent earnings for all years beginning in FY 2018, whereas it is likely that actual earnings will be lower than assumed should a market correction take place in the near term. Therefore, the actual pension payments may be higher than what is reflected in the Outlook period.

Updated information will be available in January 2018 once the actuary has completed the June 30, 2017 valuation. The 2017 valuation will incorporate the new assumptions described above and the actual rate of return for FY 2017. At that point, SDCERS will know the results of actual experience for all actuarial assumptions, including increased actual and projected wage increases, in addition to differences that may result from using data from FY 2016, as was used in this most recent estimate; new 2017 member census data will be the basis for the June 30, 2017 valuation.

# EMPLOYEE FLEXIBLE BENEFITS

The City offers flexible benefits to all eligible employees under an Internal Revenue Service (IRS) qualified benefits program (Flexible Benefits Plan). The Flexible Benefits Plan allows employees in one-half, three-quarter, or full-time status to choose benefit plans tailored to the employee's individual needs. The City provides each eligible employee an individual credit amount on a biweekly basis for use in various options offered within the Flexible Benefits Plan. The credit each employee receives varies by employee association, standard working hours, years of service and other factors.

Flexible benefits include optional and required benefits, such as medical, dental, vision, and basic life insurance plans. For the FY 2018 Adopted Budget, $96.6 million was budgeted in flexible benefits. The following table displays the projection for flexible benefits for FY 2019 through FY 2023.

**Table 2.24 - Flexible Benefits ($ in Millions)**

| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Projection | $ 96.6 | $ 82.8 | $ 82.8 | $ 82.8 | $ 82.8 | $ 82.8 |

Forecast excludes expenses related to the City's MOU with POA which are reflected in the Recognized Employee Organization Agreements section

Individual flexible benefit costs vary by each employee's benefits selection and the total flexible benefit cost varies by the total number of employees. As a result, the Flexible Benefits projection is held constant throughout the Outlook period since position additions are not included as part of the baseline projections. Rather, they are reflected within the Critical Strategic Expenditures section of

this report. Changes in Flexible Benefit costs related to the Recognized Employee Organizations agreements are discussed in that section of the Outlook. Flexible benefits related to the tentative POA MOU were removed from this section for FY 2019-2023, as they are accounted for in POA Tentative Agreement section above.

# OTHER POST-EMPLOYMENT BENEFITS (OPEB)

Other Post-Employment Benefits (OPEB) represent the cost of retiree healthcare. The Retiree Health or Other Post-Employment Benefits (OPEB) Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2016 was approximately $537.8 million and the annual required contribution was determined to be $48.8 million.

In FY 2012, the City entered into a 15-year memorandum of understanding with each of the Recognized Employee Organizations regarding reforms to the retiree healthcare benefit for health-eligible employees (Healthcare MOU). The Healthcare MOU sets the City's OPEB contribution at $57.8 million for FY 2013 through FY 2015, with annual increases of up to 2.5 percent based on actuarial valuations. Beginning in FY 2015, the terms of the Healthcare MOU may be renegotiated. The following table displays both the Citywide OPEB projection and the General Fund's proportionate share for FY 2019 through FY 2023.

**Table 2.25 - Other Post Employment Benefits (OPEB)**
**($ in Millions)**

| | FY 2018 Adopted | FY 18 GF % of Citywide | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|---|
| Growth Rate | | 65.7% | 2.5% | 2.5% | 2.5% | 2.5% | 2.5% |
| GF OPEB Projection | $ 40.9 | | $ 41.9 | $ 43.0 | $ 44.0 | $ 45.1 | $ 46.3 |
| Citywide OPEB Projection | $ 62.2 | | $ 63.8 | $ 65.4 | $ 67.0 | $ 68.7 | $ 70.4 |

The FY 2018 Adopted Budget included $40.9 million for the General Fund portion of OPEB. The General Fund portion is determined by the percentage of FTE positions budgeted within the General Fund versus non-general funds. The General Fund's proportionate share of the OPEB payment is projected to increase by 2.5 percent annually for FY 2019 through FY 2023.

# WORKERS' COMPENSATION

State workers' compensation laws ensure that employees who are injured or disabled on the job are provided with monetary compensation. These laws are intended to reduce litigation and to provide benefits for workers (and dependents) who suffer work-related injuries or illnesses. State workers' compensation statutes establish the framework of laws for the City.

The City's Workers' Compensation expenses are comprised of two components. Operating expenses are the first component, which cover the costs of current medical expenses and claims. The second component covers contributions to the Workers' Compensation Reserve. The following table displays the General Fund's projected share of Workers' Compensation expenses for FY 2019 through FY 2023.

| Table 2.26 - Workers' Compensation ($ in Millions) | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
| Operating | $ 22.4 | $ 23.2 | $ 25.8 | $ 28.6 | $ 29.6 | $ 30.5 |
| Reserves | - | $ 1.4 | $ 0.9 | $ 0.8 | $ 0.9 | $ 0.9 |
| Total | $ 22.4 | $ 24.6 | $ 26.7 | $ 29.5 | $ 30.4 | $ 31.4 |

The projections for operating expenses are based on actual prior year experience and forecasted to increase by 3.2 percent annually based on the Consumer Price Index for Medical Care. Additional information on the Workers' Compensation Reserve can be found in the Reserve Contributions section of this report.

## SUPPLEMENTAL PENSION SAVINGS PLAN (SPSP)

In January 1982, the City established the Supplemental Pension Savings Plan (SPSP), a defined contribution plan. This benefit provides a way for eligible employees to supplement retirement income, with employee contributions matched by the City. Employee eligibility for SPSP is determined by hire date and labor organization. Employees hired between July 1, 2009 and July 20, 2012 are not eligible for entry into SPSP but rather were placed in 401(a) and retiree medical trust plans. Employees other than sworn police officers hired after July 20, 2012, the effective date of Proposition B, are placed in the SPSP-H Plan, which is being used as an interim defined contribution retirement plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contribution is 11.0 percent of compensation. The following table displays the projection for SPSP for FY 2019 through FY 2023.

| Table 2.27 - Supplemental Pension Savings Plan (SPSP) ($ in Millions) | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
| Projection | $ 18.5 | $ 18.9 | $ 19.3 | $ 19.4 | $ 19.4 | $ 19.3 |

SPSP is a fringe benefit that is projected based on a percentage of employees' salaries. In the FY 2018 Adopted Budget, SPSP was approximately 3.4 percent of General Fund salaries. For the Outlook period, SPSP as a percentage of salaries is projected to remain consistent at 3.4 percent since the baseline for salaries does not project additional new employees. New employee costs including fringe are included in Critical Strategic Expenditures. A minor increase from the FY 2018 Adopted Budget to the FY 2019 through FY 2023 projections is a result of anticipated salary step increases, which are included within the Salaries and Wages category. Additionally, this projection is based on the number of employees that were enrolled in the SPSP-H Plan during the development of the FY 2018 Adopted Budget. All position additions included in the Critical Strategic Expenditures section of this report are based on the assumption that new employees are hired post Proposition B.

## OTHER FRINGE BENEFITS

The Other Fringe Benefits category is comprised of Long-Term Disability, Medicare, Retiree Medical Trust, 401(a) contributions, Retirement DROP contributions, Employee Offset Savings, Risk

Management Administration, and Unemployment Insurance expenditures. The following table displays the projection for Other Fringe Benefits for FY 2019 through FY 2023.

**Table 2.28 - Other Fringe Benefits ($ in Millions)**

| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Projection | $ 23.6 | $ 25.9 | $ 26.3 | $ 26.4 | $ 26.4 | $ 26.3 |

Other Fringe Benefits are projected based on a percentage of employees' salaries. In the FY 2018 Adopted Budget, Other Fringe Benefits were approximately 4.3 percent of General Fund salaries. For the Outlook period, Other Fringe Benefits as a percentage of salaries are projected to remain consistent at 4.3 percent. Minor increases during the Outlook period are a result of anticipated salary step increases and salary annual leave payouts included within the Salaries and Wages category.

The City is negotiating a Long-term Death and Disability benefit plan for employees hired on or after July 20, 2012 with the Recognized Employee Organizations. This plan is anticipated to provide disability benefits for employees not eligible for membership in SDCERS due to Proposition B.

Additionally, the Long-term Disability Reserve and Public Liability Reserve are discussed in detail in the Reserves Contribution section of this report.

# SUPPLIES

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials. The following table displays the FY 2019 through FY 2023 projections for the Supplies category.

**Table 2.29 - Supplies ($ in millions)**

| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Growth Rate | | 5.1% | 5.1% | 5.1% | 5.1% | 5.1% |
| Projection | $ 34.7 | $ 31.2 | $ 32.8 | $ 34.4 | $ 36.2 | $ 38.1 |

The FY 2018 Adopted Budget includes $5.1 million in one-time expenditures for recruitment and retention of police officers and costs associated with the purchase of self-contained breathing apparatus in the Fire-Rescue Department. These one-time expenditures have been removed from the FY 2019 through FY 2023 baseline projections. Additionally, a 5.1 percent increase has been applied for FY 2019 through FY 2023 based on historical average increases in the Supplies category over the past several years.

# CONTRACTS

Contracts are a non-personnel expense category that includes the cost of professional consultant fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rental expenses, and other contractual expenses. The following table displays the FY 2019 through FY 2023 projections for the Contracts category.

| Table 2.30 - Contracts ($ in Millions) | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
| Growth Rate | | 3.5% | 3.5% | 3.5% | 3.5% | 3.5% |
| Projection | $ 244.6 | $ 236.9 | $ 242.4 | $ 248.3 | $ 254.5 | $ 261.5 |

The annual growth rate of 3.5 percent is based on a historical analysis, and other adjustments made on known and anticipated events. The FY 2018 Adopted Budget included $17.0 million in one-time expenditures within the Contracts category. The following summarizes the one-time expenditures that have been removed from the FY 2019 through FY 2023 baseline projections:

- $5.0 million for special election costs for the transient occupancy tax ballot initiative
- $4.4 million for relocation and additional rent costs during construction in order to move staff into the 101 Ash Street building
- $1.1 million to fund the San Diego Housing Commission's homeless prevention and diversion programs
- $0.9 million for tree trimming services
- $0.8 million for the littering and graffiti abatement pilot program
- $0.8 million for community projects, programs, and services (CPPS)
- $0.5 million associated with police recruitment and retention study
- Funding for miscellaneous contractual services, including City Attorney office funding, sexual assault kit testing, facility improvements, tree planting, code enforcement abatement, transit priority area parking standards, workforce housing density program, and Horton Plaza security support

Additionally, for FY 2019 though FY 2023, Contracts expense projections were adjusted to include the relocation costs to move staff into 101 Ash Street per the current schedule, general election costs in FY 2019 and FY 2021, and City Council redistricting after the 2020 census.

# INFORMATION TECHNOLOGY

The Information Technology category includes both discretionary expenses and non-discretionary allocations to General Fund departments. The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The following table displays the FY 2019 through FY 2023 projections for the Information Technology category.

| Table 2.31 - Information Technology ($ in Millions) | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
| Growth Rate | | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% |
| Projection | $ 31.8 | $ 34.5 | $ 33.8 | $ 34.7 | $ 35.6 | $ 36.5 |

The projections include estimates of IT costs related to desktop support, networks, data-centers, and applications for FY 2019 through FY 2023, and all other base IT costs are inflated by the California Consumer Price Index. An adjustment to the FY 2018 Adopted Budget for one-time fixed costs for

transition of IT network and desktop services as well as discretionary expenditures totaling $4.2 million serves as the baseline for this category.

# ENERGY AND UTILITIES

The Energy and Utilities category includes the General Fund's costs for electricity, fuel, and other utility and energy expenses. The following table displays the FY 2019 through FY 2023 projections for the Energy and Utilities category.

**Table 2.32 - Energy and Utilities ($ in Millions)**

| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Growth Rate | | 4.9% | 4.6% | 3.8% | 4.7% | 3.3% |
| Projection | $ 43.4 | $ 45.5 | $ 47.6 | $ 49.4 | $ 51.7 | $ 53.5 |

The Energy and Utilities category includes various costs. Each cost component has a different applicable rate. Growth rates for each category are based the Annual Energy Outlook 2017 report prepared by the U.S. Energy Information Administration. Fuel growth rates range from 2.8 percent to 11.7 percent depending on the year and the type of fuel. Electrical growth rates range from 2.7 percent to 5.4 percent.

Water rates, on the other hand, are determined by the Public Utilities Department. In FY 2016, City Council approved adjustments to increase the water rate by 6.9 percent in FY 2017, 6.9 percent in FY 2018, 5.0 percent in FY 2019 and 7.0 percent in FY 2020. As a result, the growth rate for the Energy and Utilities category represents a weighted growth rate that was calculated after applying the corresponding growth rate for each component.

# RESERVE CONTRIBUTIONS

The City's Reserve Fund Policy requires that reserve funds are maintained at certain levels. The City's Reserves include the General Fund Reserve (Emergency Reserve and Stability Reserve), Pension Payment Stabilization Reserve, Public Liability Fund Reserve, Long-Term Disability Fund Reserve, and Workers' Compensation Fund Reserve. The City also maintains other reserves for various enterprise funds which are not included in this report.

Table 2.33 details the FY 2018 projected reserve balance in the funds, the percentage targets, and contribution forecasted to maintain the City's reserve funds.

| Table 2.33 - Reserve Target Levels | | | | | | |
|---|---|---|---|---|---|---|
| | FY 2018 Proj. | Fiscal Year 2019 | Fiscal Year 2020 | Fiscal Year 2021 | Fiscal Year 2022 | Fiscal Year 2023 |
| General Fund Target (%) | 15.00% | 15.25% | 15.50% | 15.75% | 16.00% | 16.25% |
| General Fund Reserve Level ($) | $ 181.3 | $ 191.7 | $ 201.8 | $ 212.3 | $ 225.1 | $ 237.7 |
| General Fund Contribution Amount [1] | $ 10.3 | $ 0.1 | $ 10.0 | $ 10.6 | $ 12.7 | $ 12.7 |
| | | | | | | |
| Pension Stability Target (%) | 8.0% | 8.0% | 8.0% | 8.0% | 8.0% | 8.0% |
| Pension Stability Reserve Target ($) | $ - | $ 23.9 | $ 25.5 | $ 25.4 | $ 25.5 | $ 25.5 |
| Pension Stability Reserve Level Projection ($) | $ - | $ 4.8 | $ 10.2 | $ 15.2 | $ 20.4 | $ 25.5 |
| Pension Stability Contribution Amount | $ - | $ 4.8 | $ 5.4 | $ 5.0 | $ 5.2 | $ 5.1 |
| Pension Stability Contribution Amount (GF) | $ - | $ 3.5 | $ 3.9 | $ 3.7 | $ 3.8 | $ 3.7 |
| | | | | | | |
| Public Liability Target (%) | 47.0% | 50.0% | 50.0% | 50.0% | 50.0% | 50.0% |
| Public Liability Reserve Level Goal ($) | $ 32.6 | $ 34.7 | $ 34.7 | $ 34.7 | $ 34.7 | $ 34.7 |
| Public Liability Reserve Level Projection ($) | $ 36.7 | $ 36.7 | $ 36.7 | $ 36.7 | $ 36.7 | $ 36.7 |
| Public Liability Contribution Amount | | - | - | - | - | - |
| | | | | | | |
| Long-Term Disability Fund Target (%) | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| Long-Term Disability Fund Reserve Target($) | $ 5.5 | $ 5.5 | $ 5.5 | $ 5.5 | $ 5.5 | $ 5.5 |
| Long-Term Disability Fund Reserve Level Projection ($) | $ 15.8 | $ 15.8 | $ 15.8 | $ 15.8 | $ 15.8 | $ 15.8 |
| Long-Term Disability Contribution Amount | - | - | - | - | - | - |
| | | | | | | |
| Workers' Compensation Target (%) | 12.0% | 12.0% | 12.0% | 12.0% | 12.0% | 12.0% |
| Workers' Compensation Reserve Target ($) | $ 30.0 | $ 31.7 | $ 32.8 | $ 33.9 | $ 35.0 | $ 36.1 |
| Workers' Compensation Reserve Level Projection ($) | $ 37.0 | $ 34.1 | $ 32.8 | $ 33.9 | $ 35.0 | $ 36.1 |
| Workers' Compensation Contribution Amount | $ - | $ 1.8 | $ 1.1 | $ 1.1 | $ 1.1 | $ 1.1 |
| Workers' Compensation Contribution Amount (GF) | $ - | $ 1.4 | $ 0.9 | $ 0.8 | $ 0.9 | $ 0.9 |

[1] The FY 2018 Adopted Budget included $10.3 million to prefund the FY 2019 General Fund Reserve contribution

The FY 2019 General Fund Reserve target is 15.25 percent or $191.7 million. The increase from the FY 2018 target is $10.4 million. However, the FY 2018 Adopted Budget included $10.3 million to prefund the FY 2019 contribution amount; therefore, only the difference of $0.1 million is included in the forecast for FY 2019.

The FY 2018 Adopted Budget included full utilization of the Pension Payment Stabilization Reserve to minimize the impact from the significant increase in the City's ADC pension payment. Per the City's Reserve Policy, use of the reserve requires the Mayor to prepare a plan to replenish the balance to policy levels. The forecast for Reserve Contributions includes a plan to replenish the reserve on an incremental basis to achieve target by FY 2023.

Public Liability Reserve exceeds its target level of 50.0 percent of outstanding claims and no additional contributions are anticipated in the Outlook period.

The Long-Term Disability Fund exceeds its target level of 100 percent of outstanding claims. As discussed in the Other Fringe Benefits section of this report, the City is developing a long-term death and disability benefit plan for employees hired on or after July 20, 2012. The use of excess reserves in the Long-Term Disability Fund is a potential source to fund the death and disability plan. No additional contributions to the Long-Term Disability Fund are anticipated in the Outlook period.

City Council approved amending the Workers' Compensation Reserve target from 25.0 percent to 12.0 percent of the three-year average of outstanding actuarial liabilities in February 2016. As a result of this amendment, the Workers' Compensation Reserve exceeds its target level. The FY 2018 Adopted

Budget included both the use of a portion of these funds for one-time contributions to General Fund Reserves, and a plan to offset workers' compensation operating expenses for multiple fiscal years. Only the General Fund contributions due to changes in the three-year average of outstanding actuarial liabilities are included in the forecast.

# OTHER EXPENDITURES

Expenses included in this category are debt service payments, transfers out to other funds, capital expenses, and other miscellaneous expenditures. The following table displays the FY 2019 through FY 2023 projections for the Other Expenditures Category.

**Table 2.34 - Other Expenditures ($ in Millions)**

| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Growth Rate | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Projection | $ 76.1 | $ 51.9 | $ 53.0 | $ 53.3 | $ 55.3 | $ 55.3 |

The one-time expenditures included in the FY 2018 Adopted Budget are detailed below:

- $17.4 million transfer to General Fund Reserve to meet the FY 2018 and FY 2019 target levels
- $4.2 million transfer related to the Commission for Arts and Culture allocation
- $3.1 million transfer to the Public Liability Reserve

# CHARTER SECTION 77.1 – INFRASTRUCTURE FUND

In accordance with a recent amendment to the City Charter, passed assed by the voters on June 7, 2016, the City is required to place certain unrestricted General Fund revenues into an Infrastructure Fund to be used for new infrastructure costs, including financing costs, related to General Fund capital improvements such as streets, sidewalks and buildings, and the maintenance and repair of such improvements.

The deposits to the Infrastructure Fund are calculated based upon the following:

- Major revenue increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees (FY 2018 through FY 2022 only)
- Sales tax increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline (FY 2016) as inflated by the lessor of CCPI or 2.0 percent
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year that are less than the base year (FY 2016)

Table 2.35 shows the forecasted Infrastructure Fund deposits for the Outlook period.

**Table 2.35 - Infrastructure Deposits ($ in Millions)**

| | FY 2018 Adopted | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Projection | $ 17.8 | $ 16.9 | $ 17.7 | $ 20.7 | $ 19.2 | $ - |

The portion of the deposit calculation from major revenue increment is only in effect for five years (FY 2018 through FY 2022). Commencing in FY 2023, no deposits are forecasted since there is no sales tax increment or General Fund pension cost savings projected.

Eligible infrastructure expenses are defined to include costs incurred in the acquisition of real property; the construction, reconstruction, rehabilitation, and repair and maintenance of infrastructure; including all costs associated with financing such expenses. The Outlook does not designate the specific uses of these funds. The FY 2019 Proposed Budget presented by the Mayor will include the programs, projects, and services to be budgeted with infrastructure funds to comply with Charter Section 77.1.

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# CRITICAL STRATEGIC EXPENDITURES

The Outlook identifies future potential critical needs for the City that are supported by the General Fund. Such critical needs encompass a number of issues such as critical operational funding, State and Federal mandates, legal obligations, and new facilities.

As noted previously, the Outlook is not a budget. The Outlook is a planning tool to assist in budget decisions and the allocation of General Fund resources required to meet the City's strategic goals that are critical to core services. The purpose of this section is the identification of future known needs and the estimated fiscal impact as currently assumed.

## TOTAL CRITICAL STRATEGIC EXPENDITURES

| | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| **Total Critical Strategic Expenditures** | **Dept. Total FTE** | **55.91** | **124.91** | **172.04** | **199.13** | **204.89** |
| | **Dept. Total Expense** | **12,507,992** | **25,533,349** | **42,535,055** | **58,558,392** | **68,260,721** |
| | **Dept. Total Revenue** | **36,800** | **564,376** | **1,077,132** | **1,080,082** | **1,083,237** |

The table above summarizes the total critical strategic expenditures including costs associated with the mitigation of Hepatitis A, homelessness initiatives, staffing for new facilities and departmental critical strategic expenditures as described below. It should be noted that department expenditures that were identified as budgetary requests or capital improvement projects are not included in the Outlook. Capital improvement projects will be addressed in the FY 2019-2023 Five-Year Capital Infrastructure Planning Outlook to be released in January 2018.

## CITY CLERK

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Replace and Maintain Electronic Voting System & AV Equipment | FTE | - | - | - | - | - |
| | Expense | - | 505,000 | 5,000 | 5,000 | 5,000 |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **-** | **-** | **-** | **-** | **-** |
| | **Dept. Total Expense** | **-** | **505,000** | **5,000** | **5,000** | **5,000** |
| | **Dept. Total Revenue** | **-** | **-** | **-** | **-** | **-** |

The Outlook for the City Clerk's Department supports the City's Strategic Plan to ensure equipment and technology are in place that allows employees to achieve high quality public service. Funding needs have been identified for one-time costs to replace the twelve year old voting system and audio visual equipment in the City Council chambers. Ongoing maintenance costs for the new system are also identified.

## CHIEF OPERATING OFFICER

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Deputy Chief Operating Officer - Special Projects | FTE | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| | Expense | 310,050 | 316,536 | 316,536 | 316,536 | 316,536 |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **1.00** | **1.00** | **1.00** | **1.00** | **1.00** |
| | **Dept. Total Expense** | **310,050** | **316,536** | **316,536** | **316,536** | **316,536** |
| | **Dept. Total Revenue** | **-** | **-** | **-** | **-** | **-** |

The Outlook for the Chief Operating Officer's Department includes the new Deputy Chief Operating Officer for Special Projects that was added during FY 2018. This position is primarily responsible for large public project coordination and other high priority issues.

## CITY TREASURER

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Cannabis Business Tax Administration | FTE | 4.00 | 4.00 | 4.00 | 4.00 | 4.00 |
| | Expense | 275,773 | 284,829 | 284,829 | 284,829 | 284,829 |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **4.00** | **4.00** | **4.00** | **4.00** | **4.00** |
| | **Dept. Total Expense** | **275,773** | **284,829** | **284,829** | **284,829** | **284,829** |
| | **Dept. Total Revenue** | **-** | **-** | **-** | **-** | **-** |

The Outlook for the City's Treasurer identifies funding for the administration of the Cannabis Business Tax. Upon passage of Measure N to establish a cannabis business tax on non-medical cannabis businesses in November 2016, a gross receipts tax on non-medical cannabis businesses becomes effective on January 1, 2018. The City Treasurer is responsible for administering the business tax program including responding to public questions, ensuring gross receipts returns are completed accurately and monies are deposited timely. The FY 2018 Adopted Budget included $250,000 to support administration of the Cannabis Business Tax program. This amount represents the incremental increase above baseline.

## CITYWIDE PROGRAM EXPENDITURES

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Citywide Debt Service | FTE | - | - | - | - | - |
| | Expense | 20,000 | 600,000 | 3,990,000 | 10,200,000 | 12,400,000 |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **-** | **-** | **-** | **-** | **-** |
| | **Dept. Total Expense** | **20,000** | **600,000** | **3,990,000** | **10,200,000** | **12,400,000** |
| | **Dept. Total Revenue** | **-** | **-** | **-** | **-** | **-** |

The Outlook for Citywide Program identifies $270 million in financing proceeds to continue to fund the City's ongoing General Fund supported capital improvements program in FY 2019 through FY 2023. Commercial paper note issuance, a short-term financing mechanism, will allow for just-in-time, lower cost borrowing based on short-term interest rates instead of issuing a large long-term bond upfront. An estimated $75 million commercial paper program is anticipated to be approved by City Council in the second half of FY 2018 to provide as-needed financing proceeds for project spending through FY 2021.

The borrowing amounts and debt service cost projections above assumes a long-term bond issuance in FY 2021 of $172.5 million to pay down/refund the commercial paper notes of $75 million and provide new money proceeds in the amount of $97.5 million. A subsequent new money long-term bond issuance of $97.5 million is projected in FY 2023. The timing of each of these bond issuances and a cost effective financing mechanism (commercial paper or long-term bonds) will be further evaluated based on cash needs and market conditions.

# ENVIRONMENTAL SERVICES

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Elimination of Tipping Fee Discount | FTE | - | - | - | - | - |
| | Expense | - | 300,000 | 600,000 | 600,000 | 600,000 |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **-** | **-** | **-** | **-** | **-** |
| | **Dept. Total Expense** | **-** | **300,000** | **600,000** | **600,000** | **600,000** |
| | **Dept. Total Revenue** | **-** | **-** | **-** | **-** | **-** |

The Outlook for the City's Environmental Services Department identifies increased costs to comply with approved policies that eliminated General Fund tipping fee discounts at the Miramar Landfill.

# FIRE-RESCUE

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire Dispatcher Staffing | FTE | 8.00 | 8.00 | 8.00 | 8.00 | 8.00 |
| | Expense | 658,875 | 675,676 | 675,676 | 675,676 | 675,676 |
| | Revenue | - | - | - | - | - |
| Replace one Fire-Rescue Helicopter | FTE | - | - | - | - | - |
| | Expense | 1,700,000 | 2,300,000 | 2,300,000 | 2,300,000 | 2,300,000 |
| | Revenue | - | - | - | - | - |
| Peak Hour Engines | FTE | - | 24.00 | 48.00 | 48.00 | 48.00 |
| | Expense | | 3,157,952 | 6,328,115 | 6,328,115 | 6,328,115 |
| | Revenue | - | - | - | - | - |
| Fire Stations (North University City, Black Mountain Ranch, and UCSD) | FTE | - | 12.00 | 24.00 | 36.00 | 36.00 |
| | Expense | 925,000 | 1,759,333 | 4,443,666 | 5,277,999 | 5,277,999 |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **8.00** | **44.00** | **80.00** | **92.00** | **92.00** |
| | **Dept. Total Expense** | **3,283,875** | **7,892,962** | **13,747,457** | **14,581,790** | **14,581,790** |
| | **Dept. Total Revenue** | **-** | **-** | **-** | **-** | **-** |

The Outlook for the City's Fire-Rescue Department supports the City's Strategic Plan to foster safe and livable neighborhoods through timely and effective response in all communities. The table above shows the addition of eight fire dispatchers to meet a 12-person constant staffing model in the Emergency Command and Data Center as implemented in FY 2018, replacement of one helicopter, institution of peak hour engines and the addition of three new fire stations.

The Fire-Rescue Department has identified gaps in service due to planned trainings or peak periods of traffic congestion and intends to fill these gaps by phasing-in six Citygate recommended peak hour engine (PHE) companies over two years (three PHE per fiscal year). This will significantly improve response time performance citywide without having to build new fire stations that are not already in some form of design or construction. The PHE would be in operation 12 hours per day, seven days per week.

The operational expenses for three fully funded fire stations are projected after construction is completed as follows:

- FY 2020 – North University City Fire Station
- FY 2021 – Black Mountain Fire Station
- FY 2022 – UCSD Fire Station

# FLEET OPERATIONS

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fleet Non-Discretionary Assignment Fees | FTE | - | - | - | - | - |
| | Expense | - | 4,609,202 | 9,218,403 | 16,218,403 | 23,218,403 |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **-** | **-** | **-** | **-** | **-** |
| | **Dept. Total Expense** | **-** | **4,609,202** | **9,218,403** | **16,218,403** | **23,218,403** |
| | **Dept. Total Revenue** | **-** | **-** | **-** | **-** | **-** |

The Outlook for the City's Fleet Operations Department supports the City's Strategic Plan and meets greenhouse gas emissions reduction goals identified in the Climate Action Plan. The table above identifies increased costs related to the General Fund portion of vehicle assignment fees. These fees are transferred to the Fleet Operations Replacement Fund for planned replacement of the City's fleet. Potential replacements include critical pieces of the fleet, including police vehicles, fire trucks, street sweepers and trash trucks.

# HEPATITIS A RESPONSE

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Hepatitis A Response | FTE | - | - | - | - | - |
| | Expense | 1,966,668 | - | - | - | - |
| | Revenue | - | - | - | - | - |
| Sanitation | FTE | - | - | - | - | - |
| | Expense | 699,216 | 699,216 | 699,216 | 699,216 | 699,216 |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **-** | **-** | **-** | **-** | **-** |
| | **Dept. Total Expense** | **2,665,884** | **699,216** | **699,216** | **699,216** | **699,216** |
| | **Dept. Total Revenue** | **-** | **-** | **-** | **-** | **-** |

San Diego County is in the midst of a Hepatitis A outbreak. On August 31, 2017, the County of San Diego (County) Chief Public Health Officer issued a directive to the City, which outlined a number of actions required to respond to the ongoing Hepatitis A outbreak. Subsequently, on September 1, 2017, the County Public Health Officer declared the spread of Hepatitis A in San Diego County a threat to public health and a local health emergency. This declaration was ratified by the County Board of Supervisors on September 6, 2017. In direct response, the City took immediate action to address the public health threat and fully comply with the County directive by providing additional vaccination, sanitation, and education related services.

These Hepatitis A response and sanitation services were not anticipated in the FY 2018 Adopted Budget. The level of effort for and associated funding required in FY 2019 will be finalized during the budget process; however, the amounts identified above are based on the most up-to-date known information at the time the Outlook was prepared. The FY 2018 Mid-Year Budget Monitoring Report will provide an update to the Hepatitis A response.

# HOMELESSNESS

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Safe Parking Program | FTE | - | - | - | - | - |
| | Expense | 338,000 | 169,000 | - | - | - |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **-** | **-** | **-** | **-** | **-** |
| | **Dept. Total Expense** | **338,000** | **169,000** | **-** | **-** | **-** |
| | **Dept. Total Revenue** | **-** | **-** | **-** | **-** | **-** |

The City's homeless programs are funded through a variety of General Fund and non-General Fund sources, including State and Federal funds and San Diego Housing Commission resources. Highlighted above is one new General Fund contract that has been identified in the Outlook and approved for up to two years beginning in FY 2018. The Mayor will continue to work with the City Council to move forward on new initiatives to address the homelessness crisis.

# INFORMATION TECHNOLOGY

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Baseline Adjustments | FTE | - | - | - | - | - |
| | Expense | (682,825) | (682,825) | (682,825) | (682,825) | (682,825) |
| | Revenue | - | - | - | - | - |
| Motorola Public Safety Contract | FTE | - | - | - | - | - |
| | Expense | 478,500 | 565,500 | 652,500 | 1,087,500 | 1,522,500 |
| | Revenue | - | - | - | - | - |
| Support of Cyber Security Initiative | FTE | - | - | - | - | - |
| | Expense | 58,177 | 59,843 | 59,843 | 59,843 | 59,843 |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **-** | **-** | **-** | **-** | **-** |
| | **Dept. Total Expense** | **(146,148)** | **(57,482)** | **29,518** | **464,518** | **899,518** |
| | **Dept. Total Revenue** | **-** | **-** | **-** | **-** | **-** |

The Outlook for the City's Department of Information Technology supports the City's Strategic Plan through equipment and technology that allow employees to provide high quality public service. The table above identifies the General Fund costs associated with maintaining and improving existing hardware and software managed by the Department of IT.

# LIBRARY

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| New Libraries (Mission Hills, San Ysidro, and Pacific Highlands Ranch) | FTE | 1.00 | 3.67 | 7.92 | 12.17 | 12.17 |
| | Expense | 142,809 | 592,684 | 1,065,989 | 1,539,295 | 1,539,295 |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **1.00** | **3.67** | **7.92** | **12.17** | **12.17** |
| | **Dept. Total Expense** | **142,809** | **592,684** | **1,065,989** | **1,539,295** | **1,539,295** |
| | **Dept. Total Revenue** | **-** | **-** | **-** | **-** | **-** |

The Outlook for the City's Library Department supports the City's Strategic Plan to foster services that improve quality of life in all neighborhoods. The table identifies staffing and operating costs for new facilities opening beginning in FY 2019, which include Mission Hills, San Ysidro, and Pacific Highlands branch libraries.

# PARKS AND RECREATION

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| New Facilities | FTE | 18.91 | 39.24 | 42.12 | 48.96 | 54.72 |
| | Expense | 2,167,505 | 3,977,408 | 4,093,554 | 4,819,984 | 5,551,980 |
| | Revenue | - | 15,000 | 15,000 | 15,000 | 15,000 |
| MADs Proposition 218 | FTE | - | - | - | - | - |
| Compliance/General Benefit | Expense | 192,861 | 202,504 | 212,147 | 221,790 | 231,433 |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **18.91** | **39.24** | **42.12** | **48.96** | **54.72** |
| | **Dept. Total Expense** | **2,360,366** | **4,179,912** | **4,305,701** | **5,041,774** | **5,783,413** |
| | **Dept. Total Revenue** | **-** | **15,000** | **15,000** | **15,000** | **15,000** |

The Outlook for the City's Parks & Recreation Department supports the City's Strategic Plan to improve quality of life in all neighborhoods. The table above identifies the addition of personnel and non-personnel expenditures for the operation and maintenance of 22 new facilities and 32 new play all day joint use facilities. Attachment 3 identifies these facilities. Additionally, the expenses to comply with Proposition 218 for the City's Maintenance Assessment Districts (MADS) are identified.

# PERFORMANCE AND ANALYTICS

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| 311 Customer Experience (Cx)/ | FTE | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Get It Done - Phase I | Expense | 723,155 | 735,224 | 744,446 | 753,899 | 763,589 |
| | Revenue | 36,800 | 39,376 | 42,132 | 45,082 | 48,237 |
| | **Dept. Total FTE** | **1.00** | **1.00** | **1.00** | **1.00** | **1.00** |
| | **Dept. Total Expense** | **723,155** | **735,224** | **744,446** | **753,899** | **763,589** |
| | **Dept. Total Revenue** | **36,800** | **39,376** | **42,132** | **45,082** | **48,237** |

The Outlook for Performance and Analytics supports the City's Strategic Plan to provide high quality public service by promoting a customer-focused culture that prizes consistent, predictable delivery of services. The funding needs identified in the Outlook represents non-capitalizable costs, such as licenses and maintenance that will expand the 311 Customer Experience/Get It Done application for services in additional departments including: City Clerk, Development Services, and Environmental Services. The debt service expense related to capitalizable expenses will be funded from the Capital Outlay Fund.

# PLANNING

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Middle Income Density Bonus | FTE | - | - | - | - | - |
| Program | Expense | 250,000 | - | - | - | - |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **-** | **-** | **-** | **-** | **-** |
| | **Dept. Total Expense** | **250,000** | **-** | **-** | **-** | **-** |
| | **Dept. Total Revenue** | **-** | **-** | **-** | **-** | **-** |

The Outlook for the City's Planning Department supports the City's Strategic Plan for fostering safe and livable neighborhoods. To promote housing for middle income families, the policy development for the Middle Income Density Housing Bonus Program has already begun, and funding need for environmental review (CEQA) has been identified.

# POLICE

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Addition of Civilian Positions and Equipment | FTE | 13.00 | 13.00 | 13.00 | 13.00 | 13.00 |
| | Expense | 991,432 | 1,015,365 | 1,015,365 | 1,015,365 | 1,015,365 |
| | Revenue | - | - | - | - | - |
| Body Worn Cameras and Tasers | FTE | - | - | - | - | - |
| | Expense | | 393,500 | 1,301,020 | 1,301,020 | 1,301,020 |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **13.00** | **13.00** | **13.00** | **13.00** | **13.00** |
| | **Dept. Total Expense** | **991,432** | **1,408,865** | **2,316,385** | **2,316,385** | **2,316,385** |
| | **Dept. Total Revenue** | **-** | **-** | **-** | **-** | **-** |

The Outlook for the City's Police Department supports the City's Strategic Plan for fostering safe and livable neighborhoods through the protection of lives, property and the environment through timely and effective response in all communities. The table above identifies the conversion of 13.00 civilian supplemental positions into budgeted positions. Also, funding for new body worn cameras and tasers to replace outdated and/or damaged equipment is identified. Additional expenses related to the tentative agreement with the POA are described in the Baseline Expenditures section of the Outlook.

# TRANSPORTATION AND STORM WATER

| Request | FTE/Rev/Exp | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Pothole Repair | FTE | | 4.00 | 4.00 | 4.00 | 4.00 |
| | Expense | 170,000 | 250,157 | 250,157 | 250,157 | 250,157 |
| | Revenue | - | - | - | - | - |
| Pipe Maintenance & Repair | FTE | 8.0 | 8.0 | 8.0 | 8.0 | 8.0 |
| | Expense | 765,080 | 786,016 | 786,016 | 786,016 | 786,016 |
| | Revenue | - | - | - | - | - |
| Street Sweeping | FTE | 1.00 | 7.00 | 11.00 | 15.00 | 15.00 |
| | Expense | 107,716 | 1,461,228 | 1,575,400 | 1,900,573 | 1,216,573 |
| | Revenue | - | 510,000 | 1,020,000 | 1,020,000 | 1,020,000 |
| Slurry Seal Maintenance | FTE | - | - | - | - | - |
| | Expense | - | - | 2,600,000 | 2,600,000 | 2,600,000 |
| | Revenue | - | - | - | - | - |
| Stop Guide | FTE | - | - | - | - | - |
| | Expense | 250,000 | - | - | - | - |
| | Revenue | - | - | - | - | - |
| Pavement Assessment | FTE | - | - | - | - | - |
| | Expense | - | 800,000 | - | - | - |
| | Revenue | - | - | - | - | - |
| | **Dept. Total FTE** | **9.00** | **19.00** | **23.00** | **27.00** | **27.00** |
| | **Dept. Total Expense** | **1,292,796** | **3,297,401** | **5,211,574** | **5,536,746** | **4,852,746** |
| | **Dept. Total Revenue** | **-** | **510,000** | **1,020,000** | **1,020,000** | **1,020,000** |

The Outlook for the City's Transportation and Storm Water Department supports the City's Strategic Plan in achieving safe and livable neighborhoods by performing the services summarized in the table above. The expenditures assist the City in meeting its targeted service level of repairing reported potholes within 10 working days, addressing the maintenance and repair of failing storm drain pipes throughout the City, providing enhanced street sweeping through expanding routes, and performing slurry sealing of City streets which helps fill cracks and preserve pavement surfaces.

Furthermore, the City has to comply with the Regional Water Quality Control Board (RWQCB) storm water permit requirements creating significant operational and capital needs. The Capital Improvement Program (CIP) needs for storm water flood risk management and water quality

improvement projects have been identified and will be discussed in the Five-Year Capital Infrastructure Planning Outlook scheduled to be released in January 2018.

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# POTENTIAL MITIGATION ACTIONS

The Outlook has identified the potential need to identify additional sources of funds as a result of the growth in ongoing expenditures outpacing the growth in ongoing revenues. The Mayor will present a balanced FY 2019 budget in April 2018 to the City Council. If the projected revenues and sources of funds do not improve, several mitigation actions, including budget reductions, will need to be considered. The following section presents potential measures to address the potential need for additional resources in FY 2019.

## ONE-TIME RESOURCES

Resources are available from excess equity and in reserve accounts; however, these resources are one-time in nature and therefore are only available for one-time purposes.

- The Public Liability Reserve exceeds FY 2018 policy goal of 47 percent of outstanding claims. Funds available at the end of FY 2018 could be available in FY 2019.
- The current Long-Term Disability Fund Reserve is funded beyond the policy goal of 100 percent of a three year average of outstanding claims' liability. Some amount of the excess funding will be needed to establish a new death and disability benefit for employees hired after Proposition B became effective in 2012, subject to negotiations with the employee organizations.
- The Workers' Compensation Reserve is currently over funded in comparison to its target level of 12 percent of the three-year average of outstanding actuarial liabilities. The FY 2018 Adopted Budget incorporated a plan to provide rate relief for three years. There are no additional funds available, at this time, above what is currently planned to be utilized.
- In the FY 2018 First Quarter Budget Monitoring Report, the FY 2017 ending fund balance (excess equity) is projected to be $17.9 million. The FY 2017 ending fund balance projection will be updated during the FY 2018 Mid-Year Budget Monitoring Report once the audit of the General Fund is complete. These funds could be available during the Outlook period, however, the potential for utilizing this one-time resource could be needed during FY 2018.

## BUDGET REDUCTIONS

To address the projected shortfall, General Fund departments will be requested to submit budget reduction proposals. Any budget reduction proposals submitted for consideration are only proposals. All potential solutions to mitigate the projected revenue shortfall will be carefully considered to ensure the overall impact to the services provided is minimized and that the City continues to provide the high level of service that is expected.

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# CONCLUSION

The Outlook guides long-range fiscal planning by focusing on baseline revenues and expenditures, including quantifying new costs that are critical to accomplishing the City's strategic goals over the next five-year period.

Based upon baseline projections, growth in ongoing expenditures is anticipated to outpace growth in ongoing revenues in FY 2019 and FY 2020. A structural shortfall is forecasted once the following key factors are accounted for:

- Moderate growth in revenue
- Employee Organization Agreements entered into in FY 2015 and FY 2016
- Impact from tentative agreement with the Police Officers' Association

The Outlook is not a budget. The Outlook provides the City Council, key stakeholders, and the public with information in advance of the budget meetings to facilitate an informed discussion during the development of the FY 2019 Adopted Budget.

Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2018.

# ATTACHMENT 1
# FY 2019 – 2023 FIVE-YEAR FINANCIAL OUTLOOK
($ in millions)

| GENERAL FUND REVENUES | Fiscal Year 2019 | Fiscal Year 2020 | Fiscal Year 2021 | Fiscal Year 2022 | Fiscal Year 2023 |
|---|---|---|---|---|---|
| Property Tax | $ 563.7 | $ 590.2 | $ 622.6 | $ 651.6 | $ 679.9 |
| Sales Tax | 281.8 | 289.7 | 297.5 | 305.5 | 313.5 |
| Transient Occupancy Tax | 130.6 | 138.1 | 145.8 | 153.8 | 162.0 |
| Franchise Fees | 77.6 | 79.0 | 80.3 | 81.6 | 82.9 |
| Property Transfer Tax | 10.5 | 10.8 | 11.2 | 11.5 | 11.8 |
| Licenses and Permits | 19.7 | 20.1 | 20.5 | 20.9 | 21.3 |
| Cannabis Business Tax | 5.5 | 9.9 | 11.2 | 12.4 | 13.7 |
| Fines, Forfeitures and Penalties | 32.0 | 32.2 | 32.3 | 32.5 | 32.7 |
| Revenue from Money and Property | 60.3 | 62.3 | 64.3 | 66.4 | 68.6 |
| Revenue from Federal and Other Agencies | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 |
| Charges for Services | 163.5 | 163.1 | 173.0 | 177.8 | 183.2 |
| Other Revenue | 2.5 | 2.5 | 2.5 | 2.5 | 2.5 |
| Transfers In | 82.2 | 83.8 | 84.9 | 86.6 | 88.3 |
| **BASELINE GENERAL FUND REVENUES** | **$ 1,434.3** | **$ 1,486.1** | **$ 1,550.4** | **$ 1,607.6** | **$ 1,664.8** |

| GENERAL FUND EXPENDITURES | Fiscal Year 2019 | Fiscal Year 2020 | Fiscal Year 2021 | Fiscal Year 2022 | Fiscal Year 2023 |
|---|---|---|---|---|---|
| Salaries & Wages | $ 549.5 | $ 550.4 | $ 551.1 | $ 551.0 | $ 550.5 |
| Recognized Employee Organization Agreements | 11.0 | 21.8 | 21.8 | 21.8 | 21.8 |
| Police Officers Association (Tentative as of October 2017) | 29.3 | 51.2 | 66.2 | 66.2 | 66.2 |
| Retirement Actuarially Determined Contribution (ADC)[1] | 227.5 | 232.9 | 232.5 | 232.4 | 232.4 |
| Employee Flexible Benefits | 82.8 | 82.8 | 82.8 | 82.8 | 82.8 |
| Other Post Employment Benefits (OPEB) | 41.9 | 43.0 | 44.0 | 45.1 | 46.3 |
| Workers' Compensation | 23.2 | 25.8 | 28.6 | 29.6 | 30.5 |
| Supplemental Pension Savings Plan (SPSP) | 18.9 | 19.3 | 19.4 | 19.4 | 19.3 |
| Other Fringe Benefits | 25.9 | 26.3 | 26.4 | 26.4 | 26.3 |
| **Personnel Expenditures** | **$ 1,010.0** | **$ 1,053.6** | **$ 1,072.9** | **$ 1,074.7** | **$ 1,076.2** |
| Supplies | $ 31.2 | $ 32.8 | $ 34.4 | $ 36.2 | $ 38.1 |
| Contracts | 236.9 | 242.4 | 248.3 | 254.5 | 261.5 |
| Information Technology | 34.5 | 33.8 | 34.7 | 35.6 | 36.5 |
| Energy and Utilities | 45.5 | 47.6 | 49.4 | 51.7 | 53.5 |
| Reserve Contributions | 5.0 | 14.9 | 15.1 | 17.4 | 17.3 |
| Charter Section 77.1 - Infrastructure Fund Contribution | 16.9 | 17.7 | 20.7 | 19.2 | 0.0 |
| Other Expenditures | 51.9 | 53.0 | 53.3 | 55.3 | 55.3 |
| **Non-Personnel Expenditures** | **$ 421.9** | **$ 442.2** | **$ 455.9** | **$ 469.9** | **$ 462.1** |
| **BASELINE GENERAL FUND EXPENDITURES** | **$ 1,431.9** | **$ 1,495.7** | **$ 1,528.8** | **$ 1,544.5** | **$ 1,538.3** |
| **BASELINE REVENUES (LESS)/ GREATER THAN EXPENDITURES** | **$ 2.4** | **$ (9.6)** | **$ 21.6** | **$ 63.1** | **$ 126.5** |
| **CRITICAL STRATEGIC EXPENDITURES** | **$ 12.5** | **$ 25.0** | **$ 41.5** | **$ 57.5** | **$ 67.2** |
| **(AMOUNT TO BE MITIGATED) /AVAILABLE RESOURCES[2]** | **$ (10.1)** | **$ (34.6)** | **$ (19.8)** | **$ 5.6** | **$ 59.3** |

Numbers may not add to exact figures due to rounding.

[1] The final amount of the City's FY 2019 ADC payment will not be known until the June 30, 2017 actuarial valuation report is released, which is expected to be presented to the SDCERS Board of Administration in January 2018.

[2] Per City Charter Section 69, the Mayor will propose a balanced budget by the 15th of April preceding each fiscal year.

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# ATTACHMENT 2
# ONE-TIME RESOURCES AND USES OF FUNDS

The tables below detail the one-time resources and expenditures that were included in the Fiscal Year 2018 Adopted Budget that were adjusted to develop FY 2019-2023 Five-Year Financial Outlook baseline budget.

| One-Time Resources | |
|---|---|
| Use of Pension Payment Stabilization Reserve | $16,019,163 |
| Transfer from QUALCOMM Stadium Fund for Special Elections and One-Time Expenditures | 8,500,000 |
| Transfer of Excess Workers Compensation Reserve for General Fund Reserve | 7,038,799 |
| Transfer of Excess Workers Compensation Reserve for Public Liability Reserve | 3,127,665 |
| Redevelopment Agency Land Sales | 1,700,000 |
| Transfer from Concourse and Parking Garages Operating Fund | 1,500,000 |
| Infrastructure Asset Management Project Reimbursements | 1,419,544 |
| Reimbursement for National Incident Based Reporting System | 1,172,244 |
| Transfer of Vessel Replacement Plan Fund Balance | 436,661 |
| Major General Fund Revenue Adjustments | 80,000 |
| **Total** | **$40,994,076** |

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| One-Time Uses | |
|---|---|
| Transfer to the Infrastructure Fund (Charter Section 77.1) | $17,826,547 |
| Contributions to General Fund Reserves - FY 2019 Reserve Policy Target of 15.25% | 17,356,375 |
| Police Flexible Benefits | 13,839,600 |
| Special Election for Transient Occupancy Tax Ballot Initiative | 5,000,000 |
| Commission for Arts & Culture Funding | 4,213,942 |
| Police Officer Recruitment and Retention Efforts | 4,000,000 |
| Transfer to the Public Liability Reserve | 3,127,665 |
| Transfer to the Public Utilities Department for Low Flow Diversion Program Costs | 3,031,776 |
| Police Department Overtime | 3,000,000 |
| Information Technology Network and Desktop Services | 2,682,274 |
| Executive Complex Rent | 2,270,909 |
| 101 Ash Relocation Costs | 2,100,000 |
| Information Technology Discretionary Requests | 1,532,504 |
| Homeless Prevention and Diversion Program (SDHC) | 1,066,086 |
| Transfer to Qualcomm Stadium for Debt Service Payment | 1,000,000 |
| Tree Trimming Services | 881,746 |
| Littering and Graffiti Abatement Pilot Program | 800,000 |
| Community Projects, Programs, and Services (CPPS) Funds | 763,902 |
| Sales Tax and Face Masks Related to Self-Contained Breathing Apparatus | 733,000 |
| Restoration of reduced expenditures from use of Non-General Fund Excess Equity Balances | 668,314 |
| Police Officer Recruitment and Retention Study | 500,000 |
| City Attorney Office Funding - Climate Action Plan initiatives, Homelessness, and Labor Issues | 500,000 |
| Funding for Testing of Sexual Assualt Kits | 500,000 |
| Police Department Facility Improvements | 413,000 |
| Code Enforcement Abatement Fund Support | 250,000 |
| Transit Priority Area Parking Standards | 250,000 |
| Workforce Housing Density Program | 250,000 |
| City Treasurer Information Technology Projects | 215,000 |
| Police Department AB 953 Implementation | 200,000 |
| Tree Planting Services | 200,000 |
| Fire-Rescue APX Portable Radio Replacements | 189,000 |
| Infrastructure Asset Management (IAM) Expenditures | 164,700 |
| Police Property Room Relocation Costs | 150,000 |
| Horton Plaza Park Security Support | 150,000 |
| Formation of Otay Mesa Enhanced Infrastructure Financing District | 145,000 |
| Vehicles for New Park and Recreation Facilities | 113,000 |
| Police Compensation Survey | 100,000 |
| Police Chief Recruitment Services | 100,000 |
| Library Programming | 100,000 |
| Tree Plantings Contract | 100,000 |
| Mission Beach Trash Collection | 70,000 |
| Fire-Rescue VHF Portable Radio Replacements | 53,000 |
| Vehicle in Support of Vernal Pool Habitat Conservation Plan | 44,000 |
| Sexual Harassment Prevention Training | 40,000 |
| Supplies for Administrative Appeals Hearing Program Staff | 2,791 |
| Use of Excess Long-Term Disability LTD Reserves for Operating Expense Relief | -1,420,567 |
| Police Department Vacancy Savings | -3,000,000 |
| Deferred Capital 2A Bond Debt Service to Capital Outlay Fund | -3,950,831 |
| **Total** | **$82,322,733** |

# ATTACHMENT 3
# PARK AND RECREATION NEW FACILITIES

| Park and Recreation New Facilities | |
|---|---|
| Encanto Elementary JU (PAD) | 2019 |
| Hawk Pocket Park (Guymon Street) | 2019 |
| Holmes Elementary JU (PAD) | 2019 |
| Horton Elementary JU (PAD) | 2019 |
| Linda Vista Elementary JU (PAD) | 2019 |
| Marvin Elementary JU (PAD) | 2019 |
| NTC Building 619 | 2019 |
| Pacific Highlands Ranch Community Park - CIP S10079 | 2019 |
| Pacific Trails Middle School JU | 2019 |
| Paradise Hills Elementary JU (PAD) | 2019 |
| Torrey Meadows Neighborhood Park | 2019 |
| Transit Station Maintenance | 2019 |
| 14th Street Promenade | 2020 |
| Audubon Elementary JU (PAD) | 2020 |
| Bay Terrace Recreation and Senior Center | 2020 |
| East Village Green NP - CIP S16012 | 2020 |
| Fairbrook Neighborhood Park - CIP S01083 | 2020 |
| Innovation (MacDowell) Middle School JU (PAD) | 2020 |
| Noth Park Mini Park | 2020 |
| Olive Street Mini Park - CIP S10051 | 2020 |
| Pacific View Leadership Academy JU (PAD) | 2020 |
| Riviera Del Sol Neighborhood Park - CIP S00999 | 2020 |
| Rolando Park Elementary JU (PAD) | 2020 |
| Rowan Elementary JU (PAD) | 2020 |
| Salk Neighborhood Park and JU Development (PAD) | 2020 |
| Sandburg Elementary JU (PAD) | 2020 |
| Spreckels Elementary JU (PAD) | 2020 |
| Standley Middle School JU Pool (PAD) | 2020 |
| Taft Middle JU (PAD) | 2020 |
| Tubman Charter Elementary JU (PAD) | 2020 |
| Valencia Mini Park - CIP S11103 | 2020 |
| Wangenheim Middle School JU (PAD) | 2020 |
| Cañon Street Pocket Park - CIP S16047 | 2021 |
| Franklin Ridge Pocket Park | 2021 |
| Hidden Trails Neighborhood Park - CIP S00995 | 2021 |
| Lindbergh-Schweitzer Elementary School JU (PAD) | 2021 |

| Park and Recreation New Facilities (Continued) | |
|---|---|
| Standley Middle School JU (PAD) | 2021 |
| Hawthorne Elementary JU (PAD) | 2022 |
| Hickman Elementary JU (PAD) | 2022 |
| Johnson Elementary JU (PAD) | 2022 |
| Jones Elementary JU (PAD) | 2022 |
| Lafayette Elementary JU (PAD) | 2022 |
| Mira Mesa Community Park (Phase II) - CIP L16002 | 2022 |
| Pacific Beach Elementary School JU Expansion (PAD) | 2022 |
| Benchley / Weinberger Elementary JU (PAD) | 2023 |
| Canyon Hills Resource NP Improvements - CIP S15006 | 2023 |
| Carmel Valley Neighborhood Park - CIP S00642 | 2023 |
| Dennery Ranch Neighborhood Park - CIP S00636 | 2023 |
| Dewey Elementary JU (PAD) | 2023 |
| Grant K-8 JU (PAD) | 2023 |
| Logan/Memorial K-8/Middle School JU (PAD) | 2023 |
| Marie Curie Elementary JU (PAD) | 2023 |
| Toler Elementary JU (PAD) | 2023 |

FISCAL YEAR
# 2019

MAYOR KEVIN L. FAULCONER

**Volume 2**
Department Detail



**Kevin L. Faulconer**
Mayor

**Barbara Bry**
Council President Pro Tem
District 1

**Lorie Zapf**
Councilmember
District 2

**Christopher Ward**
Councilmember
District 3

**Myrtle Cole**
Council President
District 4

**Mark Kersey**
Councilmember
District 5

**Chris Cate**
Councilmember
District 6

**Scott Sherman**
Councilmember
District 7

**David Alvarez**
Councilmember
District 8

**Georgette Gómez**
Councilmember
District 9

**Kris Michell**
Chief Operating Officer

**Mara W. Elliott**
City Attorney

# PROPOSED BUDGET

The City of SAN DIEGO

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

# *Distinguished Budget Presentation Award*

**PRESENTED TO**

## City of San Diego

## California

For the Fiscal Year Beginning

**July 1, 2017**

Christopher P. Morrill

Executive Director

# California Society of Municipal Finance Officers

*Certificate of Award*

## *Operating Budget Excellence Award*
## *Fiscal Year 2017-2018*

*Presented to the*

## *City of San Diego*

For meeting the criteria established to achieve the Operating Budget Excellence Award.

***February 7, 2018***




***Drew Corbett***
***CSMFO President***

***Craig Boyer, Chair***
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***Recognition Committee***

***Dedicated Excellence in Municipal Financial Reporting***

# Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.

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The City of SAN DIEGO

To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2019 Proposed Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, create a better quality of life for all communities, and maintain restored services throughout the city. This is a structurally-balanced plan that keeps the focus on core community services San Diegans value such as a Clean San Diego, road repair, parks, libraries, and public safety.

The Proposed Budget preserves neighborhood services added over the last four budget years and continues to prioritize investments in streets and infrastructure while maintaining responsible financial management. I have directed departments to hold the line on spending in order to allocate critical funds needed to enhance neighborhood services and expand citywide cleanup efforts to keep San Diego neighborhoods clean and safe.

San Diego's economy remains strong, and the Proposed Budget projects moderate growth in all of the City's four Major General Fund revenue categories – Property Tax, Sales Tax, Transient Occupancy Tax (TOT), and Franchise Fees. The Proposed Budget balances the continuing trend of positive key economic indicators with a corresponding softening in the year-over-year rate of growth in some major revenues, including property tax and TOT.

The Proposed Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; police recruitment and retention; citywide coordination of the Climate Action Plan; staffing for new and expanded recreation facilities; staffing for new library facilities and protection of library and recreation center hours; increased homeless services and housing affordability initiatives; and increased funding for the Pure Water program that will create a drought-proof, independent local water supply.

Even though the City is projecting modestly improving revenue in Fiscal Year 2019 to help fund these priorities, Fiscal Year 2019 continues to be a lean budget year. This Proposed Budget is fiscally responsible; we continue to fully fund our pension payment, which significantly grew last year due to actuarial changes and experience losses. We are fully funding reserves to their target levels and plan to contribute to the pension stability reserve. The difficult choices we made in Fiscal Year 2018, including a reduction of $18 million in General Fund ongoing costs, have provided relief in this and future budgets so that we can expand funding for neighborhood services and programs San Diegans have told me are critical.

The Proposed Budget protects neighborhood services and expands the Clean SD initiative with more crews for cleaner communities. Public safety and investments in infrastructure continue to be funded as priorities in all communities. We have embraced new ideas and taken new approaches to address homelessness, and this Proposed Budget has increased funding for Bridge Shelters, safe parking programs, transitional storage and operations of the new Housing Navigation Center.

The Proposed Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

Fiscal Year 2019 is the second year since implementation of Charter Section 77.1 (Proposition H), which requires the City to dedicate specific revenue sources to fund new General Fund infrastructure such as streets, sidewalks, bridges, and buildings, and requires the maintenance and repair of such infrastructure. The Proposed Budget includes a $16.2 million transfer from the General Fund to the Infrastructure Fund. Supplementing other infrastructure funding throughout the Proposed Budget, this fund provides for critical road repairs, sidewalk repair and reconstruction, street lights and park security lighting, bike facilities and new infrastructure projects based on needs identified in recent facility condition assessments.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. On April 2, 2018 the City passed the 800$^{th}$ mile marker on my pledge to fix 1,000 miles of streets in five years. This is a record pace for road repair and well ahead of the five-year schedule. The Proposed Budget includes $75.9 million in funding to pave, repair, and replace 390 miles of streets, which will help the City maintain the long-term goal of an average OCI of 70, or good condition.

Other important infrastructure investments funded in the Proposed Budget include park improvements, streetlights, sidewalk repair and replacement, infrastructure to support energy and conservation elements of the Climate Action Plan, Pure Water, and water main replacements.

Clean, Safe and Livable Neighborhoods

Every neighborhood deserves clean streets and sidewalks. The Proposed Budget expands the Clean SD initiative by adding 16 positions and more than $4 million in funding for responding more frequently to the removal of sidewalk debris, illegal dumping, street sweeping, on-call litter removal and expanding sidewalk sanitization in downtown and other areas based on need. There is also a new penalty structure with increased fines of up to $1,000 for any individuals found illegally dumping trash and other waste in our neighborhoods. There is also funding for continued handwashing stations at 11 sites, 8 portable public restrooms with security services and security services at the civic center public restrooms.

San Diego is one of the safest big cities in the country, and overall crime is at its lowest point in half a century. The Proposed Budget includes $28 million in salary and fringe benefit increases for the largest recruitment and retention package in San Diego Police Department (SDPD) history. This new police contract, approved by City Council on December 5, 2017, makes SDPD competitive with other law enforcement agencies, with a goal to fully staff SDPD by 2020.

The Proposed Budget also includes the addition of $1 million for 13 civilian positions to support operations in SDPD's Communications and Special Events unit which are expected to increase officer availability to address crime and proactively contribute to public safety.

Additions to the Neighborhood Policing Administration to provide support for police-related quality of life issues throughout the City are also proposed.

The Proposed Budget funds resources to improve citywide response times by Fire-Rescue crews and other emergency first responders. Funding is provided for the expansion of the fire academy from 24 to 36 recruits; this will maintain projected full staffing levels throughout Fiscal Year 2019 which in turn will help control overtime costs. The Proposed Budget also includes funding for 9 Fire-Rescue Emergency Command and Data Center staff to support constant staffing and reduce mandatory overtime; funding to replace two specially designed lifeguard watercraft; and critical safety and communications equipment for firefighters.

Further, the Proposed Budget preserves the critical public safety staff additions from Fiscal Year 2017 of lifeguards for Ocean Beach, Mission Bay, and seasonal lifeguards at Sunset Cliffs.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Proposed Budget protects all parks service improvements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 44 over the last three budget years. The Proposed Budget also provides additional funding to support operation and maintenance needs for 60 additional hours per week at 10 new and expanded Parks and Recreation facilities opening to the public during Fiscal Year 2019. Funding is also included for transit station facility maintenance, expanded restroom hours at Balboa Park, and recreation center council administration support.

The Proposed Budget protects our community centers for lifelong learning by maintaining library hours and the popular "Do Your Homework @ the Library" program. There is also additional funding included for staff and operations for new library facilities in Mission Hills and San Ysidro which will increase library hours by 102 hours per week. Additional library funding is included to increase security services at the Central Library and for self-service kiosks hours.

We've taken new actions to address homelessness this year, focusing on our strategy to "Connect, Support, House." The Proposed Budget includes $8 million from the General Fund for homelessness programs and services. Three bridge shelters will continue to service up to 700 individuals per day with beds and supportive services, including housing navigators to help people find homes. Two safe parking zones with capacity for 120 total cars will continue to provide those temporarily living in their cars with a safe place to park at night.

The new Housing Navigation Center will open as the region's first comprehensive homeless facility; funding for its operations is included in this Proposed Budget. There is also funding for the Homeless Outreach Team (HOT) within the SDPD and San Diego Misdemeanants at Risk Track (SMART) program within the City Attorney's office.

There is also $12.9 million in anticipated Community Development Block Grant (CDBG) program entitlement allocations and CDBG program income for the City's Reinvestment Initiative to fund

homelessness programs and services. These allocations are contingent upon funding being secured and are proposed for Housing Navigation Center operations, homeless facility/permanent supportive housing acquisitions, and other homelessness programs.

Housing SD is a strategy to increase housing supply and boost affordability in San Diego. The Proposed Budget includes funding for the Affordable Housing Density Program which fully implements the housing plan for the middle-income residents.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Proposed Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The Proposed Budget continues to invest in the "Get It Done" customer experience platform and software implementation and staffing.

The Proposed Budget also continues to invest in a more efficient management system for public records requests and an in-house training program to help City employees identify waste and implement streamlining measures and efficiencies.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong oversight promotes a healthy financial future as well as saves taxpayer money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and comprehensive efforts to address both pension and retiree healthcare costs.

Conclusion

The Proposed Budget keeps the focus on key services the public, City Council and I have worked hard to prioritize. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

The City is projecting modestly improving revenue from property, sales, hotel, and franchise taxes in the Proposed Budget, but that growth continues to soften when compared to previous fiscal years. That being considered, this is the City's 14th consecutive year of fully fund its annual pension payment. The Proposed Budget does so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This proposal fully funds reserves to target levels and also contributes to the pension stability reserve, protects and expands current library and recreation center hours, increases funding for housing affordability initiatives, and funds key parks projects. It will add staff to operate and maintain new parks and library facilities, funds negotiated labor contracts – including the new police contract approved December 5, 2017, provides new public safety resources and invests in road repairs to maintain good street conditions.

Balancing the budget again involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every public employee and stakeholder who is helping to maintain the financial health of our City by contributing to this budget plan. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities.

Sincerely,



Kevin L. Faulconer
Mayor

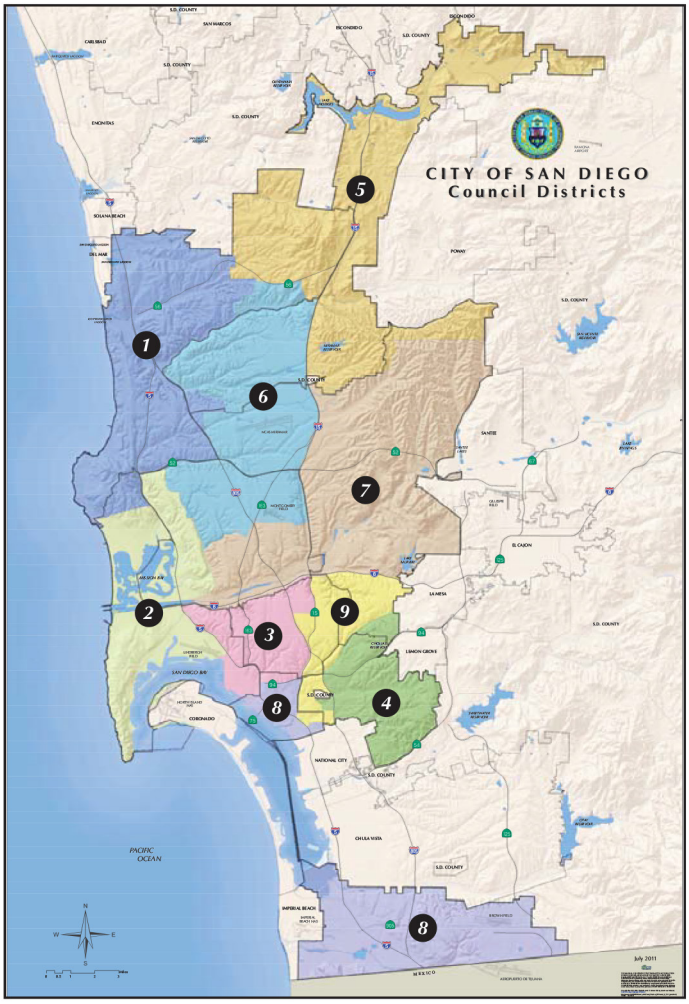
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**Kevin L. Faulconer**
**Mayor**



**Barbara Bry**
Council President Pro Tem
District 1






**Myrtle Cole**
Council President
District 4



**Lorie Zapf**
Councilmember
District 2



**Mark Kersey**
Councilmember
District 5



**Christopher Ward**
Councilmember
District 3



**Chris Cate**
Councilmember
District 6



**Scott Sherman**
Councilmember
District 7



**David Alvarez**
Councilmember
District 8



**Georgette Gómez**
Councilmember
District 9



**Kris Michell**
Chief Operating Officer

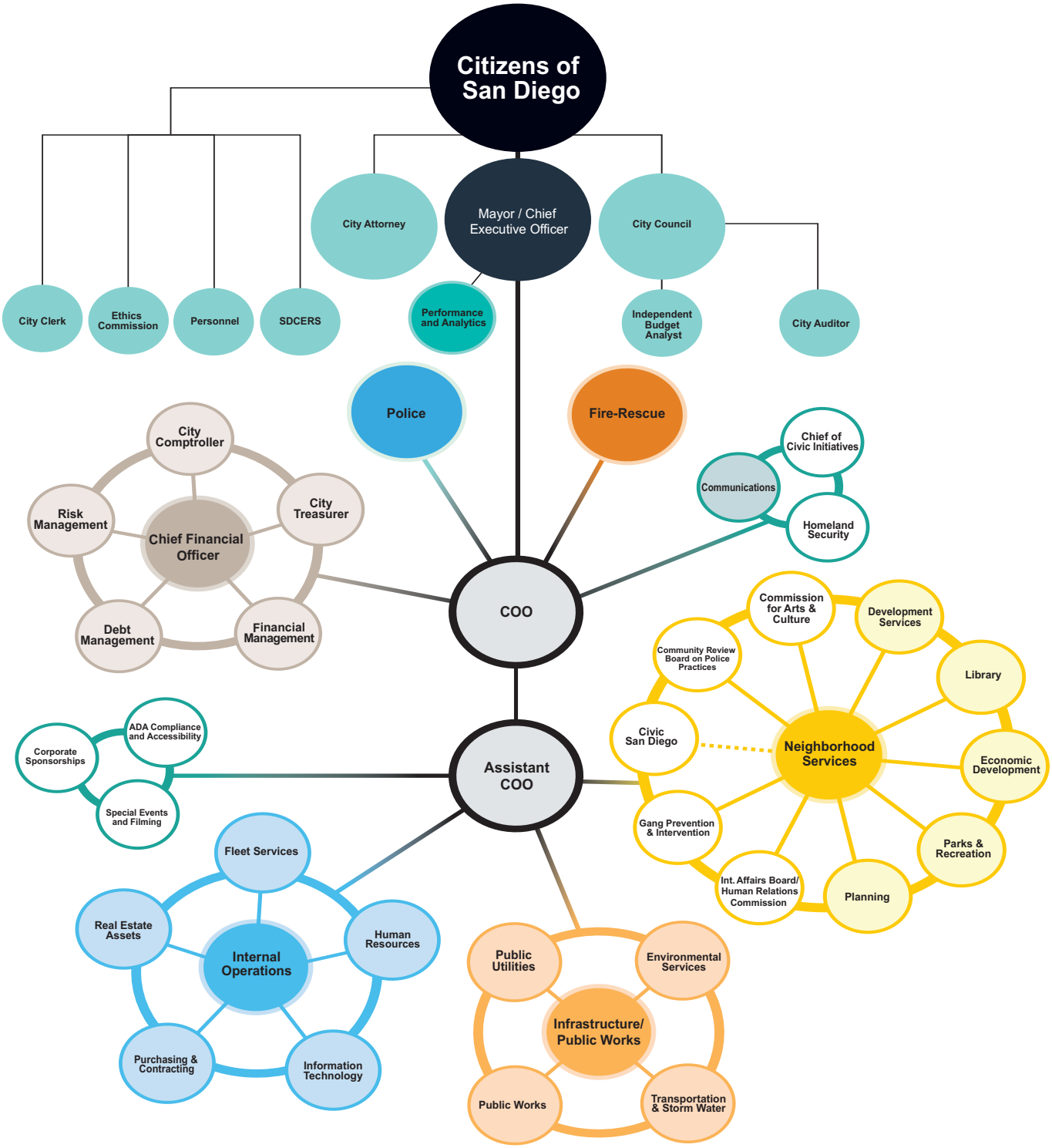


**Mara W. Elliott**
City Attorney

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# Citywide Organizational Structure

## The City of SAN DIEGO ORGANIZATION




REVISED: 04/03/2018

The City of SAN DIEGO

# City Strategic Plan



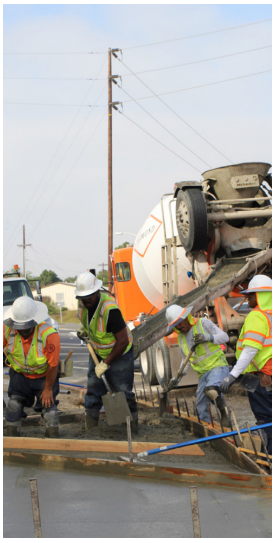
## Mission

*To effectively serve and support our communities*



## Vision

*A world-class city for all*



## Values

### Integrity

- *Do the right thing*
- *Be ethical, truthful, and fair*
- *Take responsibility for our actions*

### People

- *Value customers and employees as partners*
- *Recognize that an engaged City workforce is the key to quality customer service*
- *Promote diversity as a strength*

### Service

- *Exhibit pride in all that we do*
- *Treat others as we would like to be treated*
- *Anticipate and promptly respond to requests*

### Excellence

- *Foster a high-performing culture*
- *Establish clear standards and predictable processes*
- *Measure results and seek improvement in everything we do*



## Goals

**Goal 1:** *Provide high quality public service*

**Goal 2:** *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

**Goal 3:** *Create and sustain a resilient and economically prosperous City with opportunity in every community*

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## Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the narratives:

- Department Description
- Did you know?
- Goals and Objectives
- Key Performance Indicators
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

## Department Description

This section is a brief overview of the department which includes its purpose, mission and vision statements, and the services it provides. This section can be found in the budget narratives contained in Volume II.

## Did you know?

In this section, departments can identify, list, and describe 'fast facts' in bulleted format. These items can include a department's workload volume, accomplishments, and/or resources. This section is optional.

## Goals and Objectives

This section lists the goals and objectives that make up the tactical plan for a department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

## Key Performance Indicators

This section lists the key performance indicators (KPIs) chosen by the department. These indicators show metrics related to the department's performance. KPIs provide context for City services and enables the City to quantify service levels for each department.

Actual and target metrics for Fiscal Year 2017, actual metrics for Fiscal Year 2018, and target metrics for Fiscal Year 2019 have been included for each performance indicator. Footnotes may be included to provide contextual information for the metrics reported.

# Guide to the Budget

## Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

### Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 115.00 | 118.00 | **120.00** | 2.00 |
| Personnel Expenditures | $ 13,750,936 | $ 15,464,801 | **$ 17,535,879** | $ 2,071,078 |
| Non-Personnel Expenditures | 34,465,265 | 34,595,340 | **33,339,134** | (1,256,206) |
| **Total Department Expenditures** | **$ 48,216,202** | **$ 50,060,141** | **$ 50,875,013** | **$ 814,872** |
| **Total Department Revenue** | **$ 47,749,969** | **$ 48,056,705** | **$ 48,377,041** | **$ 320,336** |

## Department Expenditures and Personnel

The Department Expenditures and Department Personnel sections display expenditures and positions by fund and division.

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Enterprise IT Sourcing Operations | $ 2,409,607 | $ 2,667,168 | **$ 1,817,283** | $ (849,885) |
| Enterprise Resource Planning | 2,125 | - | **-** | - |
| Financial & Support Services | 2,145,409 | 3,665,706 | **3,993,373** | 327,667 |
| IT Contract Management | 533,783 | 533,595 | **565,867** | 32,272 |
| Information Technology | 7,613,140 | 4,542,937 | **5,315,177** | 772,240 |
| Project Management Office | 201,105 | 342,044 | **388,730** | 46,686 |
| **Total** | **$ 12,905,168** | **$ 11,751,450** | **$ 12,080,430** | **$ 328,980** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Enterprise IT Sourcing Operations | 10.00 | 10.00 | **10.00** | 0.00 |
| Financial & Support Services | 7.00 | 8.00 | **6.00** | (2.00) |
| IT Contract Management | 0.00 | 3.00 | **3.00** | 0.00 |
| Information Technology | 26.00 | 19.00 | **23.00** | 4.00 |
| Project Management Office | 1.00 | 2.00 | **2.00** | 0.00 |
| **Total** | **44.00** | **42.00** | **44.00** | **2.00** |

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding. In addition, the figures displayed in the Fiscal Year 2018 Budget column by revenue and expenditure category may not match the Fiscal Year 2018 Adopted Budget publication due to the reclassification of commitment items between commitment item groups.

## Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

**Significant Budget Adjustments**

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Support for Information Technology** Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | $ 530,026 | $ - |
| **Salary and Benefit Adjustments** Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 23,636 | - |
| **Non-Discretionary Adjustment** Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (21,908) | - |
| **Revised Revenue** Adjustment to reflect revised revenue projections. | 0.00 | - | 640,309 |
| **Total** | **0.00** | **$ 531,754** | **$ 640,309** |

## Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

**Expenditures by Category**

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 2,950,509 | $ 3,056,180 | **$ 3,144,667** | $ 88,487 |
| Fringe Benefits | 2,071,618 | 2,192,623 | **2,561,577** | 368,954 |
| **PERSONNEL SUBTOTAL** | **5,022,127** | **5,248,803** | **5,706,244** | **457,441** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 610,815 | $ 384,392 | **$ 320,795** | $ (63,597) |
| Contracts | 1,781,846 | 1,750,736 | **1,493,421** | (257,315) |
| Information Technology | 97,789 | 151,506 | **453,498** | 301,992 |
| Energy and Utilities | 289,532 | 320,747 | **307,816** | (12,931) |
| Other | 585 | 1,400 | **1,400** | - |
| Capital Expenditures | 93,721 | 38,752 | **-** | (38,752) |
| Debt | 346,291 | 833,769 | **829,270** | (4,499) |
| **NON-PERSONNEL SUBTOTAL** | **3,220,579** | **3,481,302** | **3,406,200** | **(75,102)** |
| **Total** | **$ 8,242,705** | **$ 8,730,105** | **$ 9,112,444** | **$ 382,339** |

# Guide to the Budget

## Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

**Revenues by Category**

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 1,485,106 | $ 1,447,938 | **$ 2,088,247** | $ 640,309 |
| Rev from Money and Prop | (336) | - | **-** | - |
| Rev from Other Agencies | 112,554 | 195,303 | **195,303** | - |
| **Total** | **$ 1,597,324** | **$ 1,643,241** | **$ 2,283,550** | **$ 640,309** |

## Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

**Personnel Expenditures**

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000119 | Associate Management Analyst | 0.00 | 0.00 | **1.00** | $54,059 - $65,333 | $ 59,656 |
| 20001247 | Business Systems Analyst 2 | 3.00 | 1.00 | **1.00** | 59,467 - 71,864 | 71,864 |
| 20001246 | Business Systems Analyst 3 | 1.00 | 0.00 | **0.00** | 65,416 - 79,061 | - |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 46,966 - 172,744 | 138,000 |
| 20001261 | Information Systems Administrator | 4.00 | 1.00 | **1.00** | 73,466 - 88,982 | 88,982 |
| 20001234 | Program Coordinator | 7.00 | 15.00 | **14.00** | 23,005 - 137,904 | 1,510,454 |
| 20001222 | Program Manager | 7.00 | 10.00 | **10.00** | 46,966 - 172,744 | 1,224,000 |
| | Budgeted Vacancy Savings | | | | | (80,454) |
| **FTE, Salaries, and Wages Subtotal** | | **23.00** | **28.00** | **28.00** | | **$ 3,012,502** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 23,645 | $ 23,790 | $ 31,572 | $ 7,782 |
| Flexible Benefits | 177,236 | 334,358 | 407,759 | 73,401 |
| Long-Term Disability | 5,305 | 8,732 | - | (8,732) |
| Medicare | 23,779 | 39,815 | 43,683 | 3,868 |
| Other Post-Employment Benefits | 96,707 | 153,786 | 162,027 | 8,241 |
| Retiree Medical Trust | 2,024 | 4,883 | 4,206 | (677) |
| Retirement 401 Plan | 5,905 | 6,554 | 8,639 | 2,085 |
| Retirement ADC | 489,579 | 488,485 | 898,122 | 409,637 |
| Risk Management Administration | 16,254 | 26,572 | 27,297 | 725 |
| Supplemental Pension Savings Plan | 66,388 | 165,259 | 138,610 | (26,649) |
| Unemployment Insurance | 3,034 | 4,993 | 5,395 | 402 |
| Workers' Compensation | 4,442 | 26,765 | 25,493 | (1,272) |
| **Fringe Benefits Subtotal** | **$ 914,298** | **$ 1,283,992** | **$ 1,752,803** | **$ 468,811** |
| **Total Personnel Expenditures** | | | **$ 4,765,305** | |

## Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

**Revenue and Expense Statement (Non–General Fund)**

| GIS Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 490,820 | $ 353,823 | $ 134,336 |
| **TOTAL BALANCE AND RESERVES** | **$ 490,820** | **$ 353,823** | **$ 134,336** |
| **REVENUE** | | | |
| Charges for Services | $ 1,485,106 | $ 1,447,938 | $ 2,088,247 |
| Revenue from Other Agencies | 112,554 | 195,303 | 195,303 |
| Revenue from Use of Money and Property | (336) | – | – |
| **TOTAL REVENUE** | **$ 1,597,324** | **$ 1,643,241** | **$ 2,283,550** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 2,088,144** | **$ 1,997,064** | **$ 2,417,886** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 71,718 | $ 110,697 | $ 123,094 |
| Fringe Benefits | 56,088 | 75,813 | 87,052 |
| Contracts | 620,689 | 874,598 | 852,690 |
| Information Technology | 963,560 | 824,881 | 1,354,907 |
| Capital Expenditures | 22,266 | – | – |
| **TOTAL OPERATING EXPENSE** | **$ 1,734,321** | **$ 1,885,989** | **$ 2,417,743** |
| **TOTAL EXPENSE** | **$ 1,734,321** | **$ 1,885,989** | **$ 2,417,743** |
| **BALANCE** | **$ 353,823** | **$ 111,075** | **$ 143** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 2,088,144** | **$ 1,997,064** | **$ 2,417,886** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2019 ending balance.

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# Airports

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## Division Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating the City's two General Aviation airports, Montgomery-Gibbs Executive Airport and Brown Field, within the City of San Diego. General Aviation includes all aviation activities except scheduled airline and military flights (although Brown Field accommodates a sizable number of military operations). The two airports support a significant portion of the San Diego region's total annual flight operations and can accommodate a variety of General Aviation aircraft. Montgomery-Gibbs is the busiest General Aviation airport in the San Diego region and Brown Field has the longest available civilian runway in the region. Aviation lessees include Fixed Base Operators (FBO) that provide fuel, aircraft maintenance, and aircraft storage facilities; flight schools; San Diego Fire-Rescue helicopter operations; San Diego Police Air Support Unit; emergency medical transport operations, and several hundred individual aircraft owners. The majority of the Airport's revenues are derived from non-aviation lessees that include a hotel business park, restaurants, Fire Station 43, San Diego Police Department Eastern Division, office space tenants , and other individual lessees. Airport staff has the responsibility of maintaining the airports in conformance with Federal Aviation Administration (FAA) regulations and grant assurances, as well as administering various leases.

The Division's mission is:

***To develop, operate, and maintain Montgomery-Gibbs Executive Airport and Brown Field Airport as world-class General Aviation Reliever Airports, providing access to the National Air Transportation System in a safe, efficient, economically self-sufficient, environmentally sensitive, and professional manner.***

The Division's vision is:

***World renowned General Aviation Airports, to serve a world-class city.***

# Airports

## Goals and Objectives

***Goal 1: Ensure City Airports are operated safely and efficiently***

- Inspect the airports everyday, morning and evening per FAA standards
- Pass annual CALTRANS Aeronautics inspections
- Maintain Capability for emergency repairs

***Goal 2: Ensure the Airports comply with all applicable Federal, State and local regulations as access portals to the National Air Transportation System***

- Ensure that the Airport Master Plans for both Brown Field and Montgomery-Gibbs Airport are current and valid
- Update Airport Layout Plans as required and include narratives for new projects
- Publish an Airports Operations Policy Manual to ensure compliance with all FAA requirements regarding Airport Operations and all FAA Airport Improvement Program grant assurances
- Conduct annual hangar and facility inspections

***Goal 3: Ensure the financial self-sufficiency of City's airports, maximize aviation uses , and invest in Airports infrastructure***

- Ensure that all available Airports properties are held under appropriate leases or use agreements with no lease in a "hold-over" status
- Maximize the City's return on investment by ensuring that all leases are in compliance with City policies, monitored regularly, and based on market-rate studies
- Ensure that Airports "Rates and Charges" are evaluated annually for fairness and reasonableness and are adjusted appropriately in accordance with City policy

***Goal 4: Create a climate in which airport businesses and local business are able to thrive and contribute to a resilient and economically prosperous City***

- Publish and keep updated a "Minimum Standards" document
- Publish, use, and update an "Airports Division Property Management Manual" that addresses day-to-day Airports property management functions

***Goal 5: Be customer-focused and responsive to residents' concerns, particularly ones related to noise and safety***

- Seek and embrace public input
- Create and distribute a "Customer Satisfaction Survey" for both internal and external customers to provide feedback seeking at least an 80% approval rating
- Involve the Airports Advisory Committee, users, residents, and other interested parties in the operation, utilization, and development of the Airports
- Publish a staggered, bi-annual, airport-specific electronic newsletter

***Goal 6: Be extraordinary stewards of airports property, especially environmentally unique and sensitive habitats***

- Ensure that all Airports properties and real property improvements are maintained in the best possible condition
- Maintain and protect environmentally sensitive habitat on the Airports in accordance with appropriate standards
- Conduct annual inspections of all Airports property
- Update the inventory of all Airport Lease Agreements and Airport-owned real property assets
- Identify all aeronautical and non-aeronautical leases
- Manage and enforce all lease terms

***Goal 7: Retain and recruit experienced professionals well-versed in airport management and provide recurring training to maintain a high level of competency***

- Place emphasis on education and aviation experience in the selection of new employees
- Encourage membership in professional organizations such as the American Association of Airport Executives
- Encourage certification and/or accreditation from the American Association of Airport Executives
- Encourage attendance at professional conferences and workshops related to the airport industry
- Recognize and promote employees who demonstrate exceptional performance and knowledge in the airport management field

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY 2018 Projection | FY 2019 Target |
|---|---|---|---|---|---|
| 1. Average number of working days to respond to a noise complaint | 1 | 1 | 1 | 1 | 1 |
| 2. Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System | 0 | 0 | 0 | 0 | 0 |
| 3. Percent deviation between cost of services at City airports and other similar regional airports | 10% | 10% | 10% | 10% | 10% |
| 4. Percent of total revenue derived from aviation-related activities | 41% | 41% | 41% | 41% | 41% |

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 22.00 | 22.00 | **22.00** | 0.00 |
| Personnel Expenditures | $ 1,870,664 | $ 2,045,606 | **$ 2,171,485** | $ 125,879 |
| Non-Personnel Expenditures | 1,931,829 | 3,677,133 | **3,238,294** | (438,839) |
| **Total Department Expenditures** | **$ 3,802,493** | **$ 5,722,739** | **$ 5,409,779** | **$ (312,960)** |
| **Total Department Revenue** | **$ 5,320,326** | **$ 5,371,548** | **$ 4,934,289** | **$ (437,259)** |

# Airports Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Airports | $ 3,802,493 | $ 5,722,739 | **$ 5,409,779** | $ (312,960) |
| **Total** | **$ 3,802,493** | **$ 5,722,739** | **$ 5,409,779** | **$ (312,960)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Airports | 22.00 | 22.00 | **22.00** | 0.00 |
| **Total** | **22.00** | **22.00** | **22.00** | **0.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Brown Field Terminal Repair**<br>Addition of one-time non-personnel expenditures for structural repair of the Brown Field Airport Terminal. | 0.00 | $ 250,000 | $ - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 125,879 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 33,744 | - |
| **Street Sweeping Services**<br>Addition of one-time non-personnel expenditures for street sweeping services at Brown Field and Montgomery-Gibbs Executive Airport. | 0.00 | 16,500 | - |
| **Pension Payment Stabilization Reserve**<br>Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve. | 0.00 | 11,233 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (130,901) | - |

# Airports

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures related to maintenance and repairs services, and various supplies. | 0.00 | (184,415) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (435,000) | (489,666) |
| **Revised Revenue**<br>Adjustments to reflect revised revenue projections. | 0.00 | - | 52,407 |
| **Total** | **0.00** | **$ (312,960)** | **$ (437,259)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 1,156,387 | $ 1,190,271 | **$ 1,287,846** | $ 97,575 |
| Fringe Benefits | 714,276 | 855,335 | **883,639** | 28,304 |
| **PERSONNEL SUBTOTAL** | **1,870,664** | **2,045,606** | **2,171,485** | **125,879** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 105,194 | $ 171,042 | **$ 166,223** | $ (4,819) |
| Contracts | 1,432,903 | 3,100,089 | **2,759,360** | (340,729) |
| Information Technology | 166,744 | 181,762 | **50,861** | (130,901) |
| Energy and Utilities | 197,669 | 207,389 | **233,766** | 26,377 |
| Other | 7,390 | 5,251 | **5,251** | - |
| Transfers Out | 756 | 844 | **12,077** | 11,233 |
| Capital Expenditures | 21,173 | 10,000 | **10,000** | - |
| Debt | - | 756 | **756** | - |
| **NON-PERSONNEL SUBTOTAL** | **1,931,829** | **3,677,133** | **3,238,294** | **(438,839)** |
| **Total** | **$ 3,802,493** | **$ 5,722,739** | **$ 5,409,779** | **$ (312,960)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 626,614 | $ 633,220 | **$ 640,612** | $ 7,392 |
| Fines Forfeitures and Penalties | 250 | - | **-** | - |
| Other Revenue | 4,441 | - | **-** | - |
| Rev from Money and Prop | 4,689,021 | 4,738,328 | **4,293,677** | (444,651) |
| **Total** | **$ 5,320,326** | **$ 5,371,548** | **$ 4,934,289** | **$ (437,259)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000012 | Administrative Aide 1 | 1.00 | 1.00 | **1.00** | $38,181 - $46,002 | $ 44,392 |
| 20000036 | Airport Manager | 2.00 | 2.00 | **2.00** | 52,964 - 63,836 | 125,438 |
| 20000035 | Airport Operations Assistant | 4.00 | 4.00 | **4.00** | 36,097 - 43,016 | 171,915 |
| 20000119 | Associate Management Analyst | 1.00 | 1.00 | **1.00** | 55,843 - 67,489 | 63,108 |
| 20000648 | Biologist 3 | 1.00 | 0.00 | **0.00** | 64,051 - 77,544 | - |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000649 | Biologist 3 | 0.00 | 1.00 | **1.00** | 64,051 - 77,544 | 77,544 |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 129,125 |
| 20000426 | Equipment Operator 1 | 1.00 | 1.00 | **1.00** | 38,933 - 46,604 | 46,604 |
| 20000468 | Grounds Maintenance Worker 2 | 1.00 | 1.00 | **1.00** | 32,810 - 39,019 | 32,810 |
| 20001222 | Program Manager | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 107,432 |
| 20000768 | Property Agent | 2.00 | 2.00 | **2.00** | 61,322 - 74,128 | 146,145 |
| 20000831 | Senior Airport Operations Assistant | 2.00 | 2.00 | **2.00** | 39,642 - 47,313 | 91,646 |
| 20000927 | Senior Clerk/Typist | 1.00 | 1.00 | **1.00** | 37,257 - 44,950 | 44,950 |
| 20001003 | Supervising Property Agent | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 81,594 |
| 20001053 | Utility Worker 2 | 2.00 | 2.00 | **2.00** | 34,421 - 40,975 | 78,672 |
| 20000756 | Word Processing Operator | 1.00 | 1.00 | **1.00** | 32,530 - 39,170 | 39,170 |
| | Bilingual - Regular | | | | | 4,368 |
| | Budgeted Vacancy Savings | | | | | (32,810) |
| | Overtime Budgeted | | | | | 26,380 |
| | Pesticide App Licens | | | | | 5,200 |
| | Right Of Way Cert | | | | | 4,163 |
| **FTE, Salaries, and Wages Subtotal** | | **22.00** | **22.00** | **22.00** | | **$ 1,287,846** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 5,051 | $ 5,093 | $ 5,357 | $ 264 |
| Flexible Benefits | 193,239 | 238,520 | 241,519 | 2,999 |
| Long-Term Disability | 2,986 | - | - | - |
| Medicare | 17,884 | 16,907 | 18,341 | 1,434 |
| Other Post-Employment Benefits | 118,924 | 126,021 | 128,751 | 2,730 |
| Retiree Medical Trust | 1,543 | 1,588 | 1,904 | 316 |
| Retirement 401 Plan | 609 | 809 | - | (809) |
| Retirement ADC | 252,140 | 334,612 | 337,125 | 2,513 |
| Retirement DROP | 2,151 | 2,755 | 1,403 | (1,352) |
| Risk Management Administration | 20,727 | 21,231 | 22,134 | 903 |
| Supplemental Pension Savings Plan | 77,602 | 78,869 | 96,050 | 17,181 |
| Unemployment Insurance | 2,037 | 2,072 | 2,109 | 37 |
| Workers' Compensation | 19,385 | 26,858 | 28,946 | 2,088 |
| **Fringe Benefits Subtotal** | **$ 714,276** | **$ 855,335** | **$ 883,639** | **$ 28,304** |
| **Total Personnel Expenditures** | | | **$ 2,171,485** | |

# Airports

## Revenue and Expense Statement (Non–General Fund)

| Airports Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 8,227,639 | $ 9,745,473 | $ 9,438,782 |
| Continuing Appropriation - CIP | 6,039,472 | 5,572,097 | 5,240,728 |
| Operating Reserve | 675,000 | 675,000 | 675,000 |
| Pension Stability Reserve | 37,590 | 37,590 | 37,590 |
| **TOTAL BALANCE AND RESERVES** | **$ 14,979,700** | **$ 16,030,160** | **$ 15,392,099** |
| **REVENUE** | | | |
| Charges for Services | $ 626,614 | $ 633,220 | $ 640,612 |
| Fines Forfeitures and Penalties | 250 | – | – |
| Other Revenue | 4,441 | – | – |
| Revenue from Use of Money and Property | 4,689,021 | 4,738,328 | 4,293,677 |
| **TOTAL REVENUE** | **$ 5,320,326** | **$ 5,371,548** | **$ 4,934,289** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 20,300,027** | **$ 21,401,708** | **$ 20,326,388** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 1,156,387 | $ 1,190,271 | $ 1,287,846 |
| Fringe Benefits | 714,276 | 855,335 | 883,639 |
| Supplies | 105,194 | 171,042 | 166,223 |
| Contracts | 1,432,903 | 3,100,089 | 2,759,360 |
| Information Technology | 166,744 | 181,762 | 50,861 |
| Energy and Utilities | 197,669 | 207,389 | 233,766 |
| Other Expenses | 7,390 | 5,251 | 5,251 |
| Transfers Out | 756 | 844 | 12,077 |
| Capital Expenditures | 21,173 | 10,000 | 10,000 |
| Debt Expenses | – | 756 | 756 |
| **TOTAL OPERATING EXPENSE** | **$ 3,802,493** | **$ 5,722,739** | **$ 5,409,779** |
| **EXPENDITURE OF PRIOR YEAR FUNDS** | | | |
| CIP Expenditures | $ 467,375 | $ – | $ – |
| **TOTAL EXPENDITURE OF PRIOR YEAR FUNDS** | **$ 467,375** | **$ –** | **$ –** |
| **TOTAL EXPENSE** | **$ 4,269,868** | **$ 5,722,739** | **$ 5,409,779** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 5,572,097 | $ 5,572,097 | $ 5,240,728 |
| Operating Reserve | 675,000 | 675,000 | 675,000 |
| Pension Stability Reserve | 37,590 | 37,590 | – |
| **TOTAL RESERVES** | **$ 6,284,687** | **$ 6,284,687** | **$ 5,915,728** |
| **BALANCE** | **$ 9,745,472** | **$ 9,394,282** | **$ 9,000,881** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 20,300,027** | **$ 21,401,708** | **$ 20,326,388** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Capital Outlay Fund

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## Fund Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City-owned property. The Capital Outlay Fund is used exclusively for "the acquisition, construction, and completion of permanent public improvements." Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | - | 6,050,831 | **-** | (6,050,831) |
| **Total Department Expenditures** | **$ -** | **$ 6,050,831** | **$ -** | **$ (6,050,831)** |
| **Total Department Revenue** | **$ 18,537,585** | **$ -** | **$ -** | **$ -** |

# Capital Outlay Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Capital Outlay Fund | $ - | $ 6,050,831 | **$ -** | $ (6,050,831) |
| **Total** | **$ -** | **$ 6,050,831** | **$ -** | **$ (6,050,831)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | $ (2,100,000) | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (3,950,831) | - |
| **Total** | **0.00** | **$ (6,050,831)** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Transfers Out | $ - | $ 6,050,831 | **$ -** | $ (6,050,831) |
| **NON-PERSONNEL SUBTOTAL** | **-** | **6,050,831** | **-** | **(6,050,831)** |
| **Total** | **$ -** | **$ 6,050,831** | **$ -** | **$ (6,050,831)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Revenue | $ 18,537,585 | $ - | **$ -** | $ - |
| **Total** | **$ 18,537,585** | **$ -** | **$ -** | **$ -** |

# Capital Outlay Fund

## Revenue and Expense Statement (Non–General Fund)

| Capital Outlay Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 137,736 | $ 10,679,819 | $ 7,487,488 |
| Continuing Appropriation - CIP | 11,684,948 | 17,535,911 | 12,831,631 |
| **TOTAL BALANCE AND RESERVES** | **$ 11,822,684** | **$ 28,215,730** | **$ 20,319,118** |
| **REVENUE** | | | |
| Other Revenue | $ 18,537,585 | $ – | $ – |
| **TOTAL REVENUE** | **$ 18,537,585** | **$ –** | **$ –** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 30,360,268** | **$ 28,215,730** | **$ 20,319,118** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ 2,144,538 | $ 1,500,000 | $ – |
| **TOTAL CIP EXPENSE** | **$ 2,144,538** | **$ 1,500,000** | **$ –** |
| **OPERATING EXPENSE** | | | |
| Transfers Out | $ – | $ 6,050,831 | $ – |
| **TOTAL OPERATING EXPENSE** | **$ –** | **$ 6,050,831** | **$ –** |
| **TOTAL EXPENSE** | **$ 2,144,538** | **$ 7,550,831** | **$ –** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 17,535,911 | $ 17,535,911 | $ 12,831,631 |
| **TOTAL RESERVES** | **$ 17,535,911** | **$ 17,535,911** | **$ 12,831,631** |
| **BALANCE** | **$ 10,679,819** | **$ 3,128,988** | **$ 7,487,487** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 30,360,268** | **$ 28,215,730** | **$ 20,319,118** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# City Attorney

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## Office Description

The Office of the City Attorney advises the Mayor, City Council, and all City departments; prosecutes or defends lawsuits or cases to which the City may be a party; and prosecutes violations of State and local laws occurring within the City's jurisdiction on behalf of the People of the State of California.

The Office is divided into five divisions. Each division is subdivided into units and sections which specialize in areas of practice:

The Civil Advisory Division provides advice to the City Council, Mayor, and all City departments.

The Civil Litigation Division defends or prosecutes civil lawsuits in which the City is a party.

The Special Projects and Operations Division provides advice to the City on issues of unique complexity or urgency; oversees recruitment, training, professional development programs, and diversity efforts; creates office policies and procedures; and oversees the legal intern and volunteer program.

The Criminal Division prosecutes criminal misdemeanors and infractions committed within City limits.

The Community Justice Division prosecutes cases that the community and City have identified as important to quality of life. The Division also manages the Community Justice Initiative and collaborative courts program.

The Office's mission is:

***The City Attorney's Office protects the City of San Diego through its dedication to justice and the welfare of our people. We advise the City on the law, the responsible management of public funds, and the fairness and efficiency of neighborhood services. We enforce and prosecute laws that protect our natural resources, ensure fair wages, strengthen community character, and halt unscrupulous business practices. We protect the taxpayer by defending the City from lawsuits, and we prosecute crimes that harm our quality of life and endanger our citizens, especially the most vulnerable. We live up to the highest standards of ethics, performance, and service.***

# City Attorney

The Office's vision is:

***To make a difference in people's lives by providing exceptional legal services characterized by quality and excellence.***

# Goals and Objectives

***Goal 1: Protect our most vulnerable citizens by increasing the reach and effectiveness of programs under the Domestic Violence and Sex Crimes Unit, particularly as they relate to domestic violence, elder abuse, and gun violence.***

- Work with and represent the San Diego Police Department (SDPD) petitioning the Superior Court of San Diego for Temporary and Permanent Gun Violence Restraining Orders (GVROs).
- Assume responsibility for the San Diego Family Justice Center and expand its scope and reach to transform it into a regional asset with support from government and non-government partners.
- Increase the effectiveness of law enforcement's response to situations involving elder abuse and elder crime involving persons suffering from Alzheimer's Disease and dementia-related conditions through expanded training protocols, policies, and community outreach, and by coordinating a Rapid Response Team to address non-law enforcement problems that arise when law enforcement responds to a scene involving elders.

***Goal 2: Reorganize and expand the Community Justice Division to reflect new proprieties of the Mayor, City Council and San Diego Police Department with respect to code enforcement, homelessness, and the creation of innovative restorative justice programs.***

- Expand the S.M.A.R.T. (San Diego Misdemeanants At-Risk Track) Program to serve approximately 70 people under one roof, providing them with a one-stop shop for social services, case management, medical care and housing navigation.
- Offer Instant Justice opportunities to homeless offenders.
- Regulate the enforcement of short-term rentals, consistent with City Council action.
- Increase focus on substandard housing and nuisance properties (including locations of human trafficking activity).
- Provide SDPD with additional resources to assist it in creating and running a specialized division to handle quality of life issues in neighborhoods, with an emphasis on new restorative justice programs and opportunities.

***Goal 3: Protect the City by expanding the Civil Litigation Division so that it can build on its success in 2017, when it saved taxpayers millions of dollars defending increasingly complex lawsuits, went to trial five times more often than in previous years and handled all defense work in-house without reliance on outside counsel.***

- Address workload increases with an additional Deputy City Attorney to defend the City against civil lawsuits.

***Goal 4: Expand the Civil Advisory Division to reflect growth and changes in the Mayor's priorities and departmental workloads.***

- Provide City departments with additional advisory attorney support in Police Legal and in the Environment and Land Use Section to deal with issues related to the environment, energy, and the Climate Action Plan.

***Goal 5: Expand the Consumer and Environmental Unit to protect consumers from unlawful disposal of personal and confidential information and increased risk of identity theft.***

- Investigate complaints, conduct waste audits, and better protect citizens from fraudulent activities.

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 361.10 | 358.73 | **370.73** | 12.00 |
| Personnel Expenditures | $ 46,183,771 | $ 50,164,192 | **$ 54,194,770** | $ 4,030,578 |
| Non-Personnel Expenditures | 3,430,468 | 4,114,717 | **3,460,510** | (654,207) |
| **Total Department Expenditures** | **$ 49,614,239** | **$ 54,278,909** | **$ 57,655,280** | **$ 3,376,371** |
| **Total Department Revenue** | **$ 3,103,919** | **$ 3,910,296** | **$ 4,159,963** | **$ 249,667** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administration | $ 5,866,714 | $ 7,293,026 | **$ 6,348,418** | $ (944,608) |
| Civil Advisory | 14,291,421 | 15,294,601 | **16,882,753** | 1,588,152 |
| Civil Litigation | 11,320,464 | 11,602,059 | **12,732,820** | 1,130,761 |
| Community Justice | 5,687,606 | 5,813,314 | **6,323,070** | 509,756 |
| Criminal Litigation | 12,448,035 | 14,275,909 | **14,369,342** | 93,433 |
| Family Justice Center | - | - | **998,877** | 998,877 |
| **Total** | **$ 49,614,239** | **$ 54,278,909** | **$ 57,655,280** | **$ 3,376,371** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administration | 29.35 | 31.00 | **31.00** | 0.00 |
| Civil Advisory | 85.05 | 83.36 | **85.71** | 2.35 |
| Civil Litigation | 75.00 | 74.27 | **78.35** | 4.08 |
| Community Justice | 42.15 | 43.55 | **41.69** | (1.86) |
| Criminal Litigation | 129.55 | 126.55 | **125.98** | (0.57) |
| Family Justice Center | 0.00 | 0.00 | **8.00** | 8.00 |
| **Total** | **361.10** | **358.73** | **370.73** | **12.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 2,579,101 | $ - |
| **Family Justice Center Support**<br>Addition of 4.00 FTE positions and associated non-personnel expenditures to support the Family Justice Center. | 4.00 | 504,391 | - |
| **Transfer of Family Justice Center**<br>Transfer of the Family Justice Center from the Police Department to the Office of the City Attorney. | 4.00 | 494,486 | - |

# City Attorney

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Public Services and Public Safety Section**<br>Addition of 1.00 Deputy City Attorney and associated non-personnel expenditures to support the Public Services & Public Safety Section. | 1.00 | 183,316 | - |
| **Domestic Violence and Sex Crimes Unit**<br>Addition of 1.00 Deputy City Attorney and associated non-personnel expenditures to support the Domestic Violence and Sex Crimes Unit. | 1.00 | 148,512 | - |
| **Civil Litigation Division**<br>Addition of 1.00 Deputy City Attorney and associated non-personnel expenditures to support the Civil Litigation Division. | 1.00 | 146,012 | - |
| **Community Outreach**<br>Addition of 1.00 Assistant for Community Outreach and associated non-personnel expenditures to support community outreach and external communications. | 1.00 | 123,175 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | 50,398 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (87,838) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (189,055) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (576,127) | 249,667 |
| **Total** | **12.00** | **$ 3,376,371** | **$ 249,667** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 28,161,773 | $ 28,356,542 | **$ 31,500,965** | $ 3,144,423 |
| Fringe Benefits | 18,021,998 | 21,807,650 | **22,693,805** | 886,155 |
| **PERSONNEL SUBTOTAL** | **46,183,771** | **50,164,192** | **54,194,770** | **4,030,578** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 346,406 | $ 318,536 | **$ 355,639** | $ 37,103 |
| Contracts | 1,733,575 | 2,033,838 | **1,428,342** | (605,496) |
| Information Technology | 1,216,832 | 1,618,325 | **1,429,270** | (189,055) |
| Energy and Utilities | 38,743 | 29,694 | **32,535** | 2,841 |
| Other | 94,059 | 104,024 | **204,424** | 100,400 |
| Capital Expenditures | 853 | 10,300 | **10,300** | - |
| **NON-PERSONNEL SUBTOTAL** | **3,430,468** | **4,114,717** | **3,460,510** | **(654,207)** |
| **Total** | **$ 49,614,239** | **$ 54,278,909** | **$ 57,655,280** | **$ 3,376,371** |

# City Attorney

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 2,749,764 | $ 3,448,162 | **$ 3,572,086** | $ 123,924 |
| Fines Forfeitures and Penalties | 155,865 | 300,000 | **300,000** | - |
| Licenses and Permits | 3,915 | 3,500 | **3,500** | - |
| Other Revenue | 6,748 | - | **-** | - |
| Rev from Other Agencies | 187,627 | 158,634 | **284,377** | 125,743 |
| **Total** | **$ 3,103,919** | **$ 3,910,296** | **$ 4,159,963** | **$ 249,667** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000011 | Account Clerk | 1.00 | 1.00 | **1.00** | $32,530 - | $39,170 | $ 37,021 |
| 20000012 | Administrative Aide 1 | 2.00 | 2.00 | **2.00** | 38,181 - | 46,002 | 90,394 |
| 20001076 | Assistant City Attorney | 5.00 | 4.00 | **4.00** | 75,417 - | 301,218 | 731,364 |
| 21000179 | Assistant Dispute Resolution Officer | 1.00 | 0.00 | **0.00** | 45,938 - | 55,843 | - |
| 20000050 | Assistant Management Analyst | 0.00 | 0.00 | **2.00** | 45,938 - | 55,843 | 108,410 |
| 20000041 | Assistant Management Analyst | 0.00 | 1.00 | **1.00** | 45,938 - | 55,843 | 55,843 |
| 20001154 | Assistant for Community Outreach | 0.00 | 0.00 | **1.00** | 19,961 - | 156,851 | 90,000 |
| 20000119 | Associate Management Analyst | 2.00 | 3.00 | **3.00** | 55,843 - | 67,489 | 182,737 |
| 20000171 | Auto Messenger 1 | 2.00 | 2.00 | **2.00** | 27,073 - | 32,530 | 65,060 |
| 20001070 | City Attorney | 1.00 | 1.00 | **1.00** | 200,038 - | 200,038 | 193,648 |
| 90000610 | City Attorney Investigator | 1.40 | 0.97 | **0.90** | 60,140 - | 72,753 | 54,127 |
| 20000610 | City Attorney Investigator | 23.00 | 23.00 | **23.00** | 60,140 - | 72,753 | 1,644,425 |
| 20000539 | Clerical Assistant 2 | 20.00 | 19.00 | **19.00** | 30,919 - | 37,257 | 695,006 |
| 20001159 | Confidential Secretary to the City Attorney | 1.00 | 1.00 | **1.00** | 17,383 - | 109,001 | 82,640 |
| 20000351 | Court Support Clerk 1 | 18.00 | 16.00 | **16.00** | 32,530 - | 39,170 | 601,569 |
| 20000353 | Court Support Clerk 2 | 18.00 | 19.00 | **20.00** | 34,056 - | 41,125 | 803,429 |
| 20001117 | Deputy City Attorney | 149.00 | 150.00 | **152.00** | 159,373 - | 185,002 | 18,241,245 |
| 90001117 | Deputy City Attorney | 1.40 | 1.06 | **0.98** | 159,373 - | 185,002 | 168,745 |
| 20001258 | Deputy City Attorney - Unrepresented | 5.00 | 5.00 | **6.00** | 159,373 - | 185,002 | 843,710 |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 48,516 - | 178,445 | 144,625 |
| 20000392 | Dispute Resolution Officer | 1.00 | 0.00 | **0.00** | 55,843 - | 67,489 | - |
| 20001220 | Executive Director | 0.00 | 0.00 | **1.00** | 48,516 - | 178,445 | 115,845 |
| 20000924 | Executive Secretary | 0.00 | 0.00 | **1.00** | 44,993 - | 54,404 | 54,404 |
| 20000290 | Information Systems Analyst 2 | 1.00 | 2.00 | **2.00** | 55,843 - | 67,489 | 134,978 |
| 20000293 | Information Systems Analyst 3 | 1.00 | 1.00 | **1.00** | 61,322 - | 74,128 | 74,128 |
| 20000377 | Information Systems Technician | 2.00 | 1.00 | **1.00** | 43,983 - | 53,028 | 53,028 |
| 90001128 | Legal Intern | 1.00 | 1.00 | **1.50** | 40,287 - | 48,989 | 60,431 |
| 20000587 | Legal Secretary 2 | 35.25 | 35.00 | **36.00** | 44,993 - | 54,404 | 1,845,654 |
| 90000587 | Legal Secretary 2 | 0.35 | 0.35 | **0.35** | 44,993 - | 54,404 | 15,747 |
| 20000911 | Librarian 3 | 1.00 | 1.00 | **1.00** | 57,089 - | 69,315 | 68,275 |

# City Attorney

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000614 | Paralegal | 21.00 | 21.00 | **21.00** | 54,103 - 65,276 | 1,315,148 |
| 20000680 | Payroll Specialist 2 | 2.00 | 2.00 | **2.00** | 35,753 - 43,166 | 79,091 |
| 20001141 | Principal Assistant to the City Attorney | 1.00 | 1.00 | **1.00** | 27,266 - 165,725 | 165,724 |
| 20000747 | Principal City Attorney Investigator | 1.00 | 1.00 | **1.00** | 72,538 - 87,858 | 86,540 |
| 20000741 | Principal Clerk | 1.00 | 1.00 | **1.00** | 44,993 - 54,404 | 54,404 |
| 20000380 | Principal Legal Secretary | 1.00 | 1.00 | **1.00** | 52,062 - 62,740 | 60,544 |
| 20000063 | Principal Paralegal | 1.00 | 1.00 | **1.00** | 65,684 - 79,027 | 79,027 |
| 20001234 | Program Coordinator | 0.00 | 0.00 | **1.00** | 23,764 - 142,455 | 97,475 |
| 20001222 | Program Manager | 2.00 | 3.00 | **3.00** | 48,516 - 178,445 | 323,369 |
| 90000933 | Senior City Attorney Investigator | 0.35 | 0.35 | **0.00** | 65,899 - 79,865 | - |
| 20000933 | Senior City Attorney Investigator | 5.00 | 5.00 | **5.00** | 65,899 - 79,865 | 396,929 |
| 20000935 | Senior City Attorney Investigator | 1.00 | 1.00 | **1.00** | 65,899 - 79,865 | 79,865 |
| 20000927 | Senior Clerk/Typist | 8.00 | 8.00 | **8.00** | 37,257 - 44,950 | 341,002 |
| 20001144 | Senior Legal Intern | 1.00 | 1.00 | **1.00** | 49,032 - 59,560 | 59,560 |
| 20000843 | Senior Legal Secretary | 6.00 | 6.00 | **6.00** | 49,591 - 59,754 | 349,824 |
| 20000015 | Senior Management Analyst | 1.00 | 1.00 | **2.00** | 61,322 - 74,128 | 132,855 |
| 20000845 | Senior Paralegal | 5.00 | 5.00 | **5.00** | 59,560 - 71,700 | 352,404 |
| 90001146 | Student Intern | 0.35 | 0.00 | **0.00** | 19,230 - 24,709 | - |
| 20000970 | Supervising Management Analyst | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20001057 | Victim Services Coordinator | 4.00 | 4.00 | **5.00** | 38,181 - 46,002 | 220,114 |
| 20000756 | Word Processing Operator | 4.00 | 4.00 | **3.00** | 32,530 - 39,170 | 103,642 |
| | Bilingual - Regular | | | | | 29,120 |
| | Budgeted Vacancy Savings | | | | | (596,494) |
| | Master Library Degree | | | | | 3,466 |
| | Overtime Budgeted | | | | | 10,512 |
| | Sick Leave - Hourly | | | | | 1,499 |
| | Special Pay Adjustment | | | | | 378,667 |
| | Termination Pay Annual Leave | | | | | 36,629 |
| **FTE, Salaries, and Wages Subtotal** | | **361.10** | **358.73** | **370.73** | | **$ 31,500,965** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 342,929 | $ 350,178 | $ 349,398 | $ (780) |
| Flexible Benefits | 3,773,793 | 4,378,101 | 4,600,687 | 222,586 |
| Long-Term Disability | 74,526 | - | - | - |
| Medicare | 417,636 | 403,274 | 449,972 | 46,698 |
| Other | 28 | - | - | - |
| Other Post-Employment Benefits | 2,035,633 | 2,082,346 | 2,201,030 | 118,684 |
| Retiree Medical Trust | 24,635 | 25,127 | 33,284 | 8,157 |
| Retirement 401 Plan | 31,748 | 32,355 | 35,272 | 2,917 |
| Retirement ADC | 8,935,258 | 11,969,167 | 11,963,929 | (5,238) |
| Retirement DROP | 74,390 | 77,791 | 65,126 | (12,665) |
| Risk Management Administration | 354,704 | 350,818 | 378,386 | 27,568 |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Supplemental Pension Savings Plan | 1,573,925 | 1,648,270 | 1,924,438 | 276,168 |
| Unemployment Insurance | 51,027 | 50,537 | 52,456 | 1,919 |
| Workers' Compensation | 331,766 | 439,686 | 639,827 | 200,141 |
| **Fringe Benefits Subtotal** | **$ 18,021,998** | **$ 21,807,650** | **$ 22,693,805** | **$ 886,155** |
| **Total Personnel Expenditures** | | | **$ 54,194,770** | |

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# City Auditor

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## Office Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The Office's mission is:

***To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government***

The Office's vision is:

***Building public trust in government through GREATness in our work: GROWTH by owning our own personal and professional development; RESPECT by representing the office with integrity and treating all colleagues with consideration; EFFECTIVENESS by providing timely, objective, and accurate reviews of City programs and achieving solutions wherever problems are found; ACCOUNTABILITY by adhering to government auditing standards and committing to every project; TRUST by working on behalf of the San Diego community and conducting ourselves with high ethics, independence, and objectivity.***

# City Auditor

## Goals and Objectives

***Goal 1: Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations***

To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual citywide risk assessment model. The Office will move to wards accomplishing this goal by focusing on the following objectives:

- Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

***Goal 2: Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders***

The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide audit results, including findings and recommendations, to relevant stakeholders

***Goal 3: Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline***

The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated. The Office will move towards accomplishing this goal by focusing on the following objective:

- Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Percentage of audit recommendations management agrees to implement | 100% | 100% | 95% | 100 | 100 |
| 2. Percentage of audit workplan completed during the fiscal year | 90% | 87% | 90% | 89.2 | 90 |
| 3. Percentage of hotline investigation recommendations management agrees to implement | 100% | 100% | 90% | 100 | 100 |

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 22.00 | 22.00 | **22.00** | 0.00 |
| Personnel Expenditures | $ 3,116,658 | $ 3,344,105 | **$ 3,471,412** | $ 127,307 |
| Non-Personnel Expenditures | 564,256 | 644,958 | **625,309** | (19,649) |
| **Total Department Expenditures** | **$ 3,680,913** | **$ 3,989,063** | **$ 4,096,721** | **$ 107,658** |
| **Total Department Revenue** | **$ 852** | **$ -** | **$ -** | **$ -** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| City Auditor | $ 3,680,913 | $ 3,989,063 | **$ 4,096,721** | $ 107,658 |
| **Total** | **$ 3,680,913** | **$ 3,989,063** | **$ 4,096,721** | **$ 107,658** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| City Auditor | 22.00 | 22.00 | **22.00** | 0.00 |
| **Total** | **22.00** | **22.00** | **22.00** | **0.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 127,307 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 2,805 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (22,454) | - |
| **Total** | **0.00** | **$ 107,658** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 2,026,483 | $ 2,049,577 | **$ 2,117,625** | $ 68,048 |
| Fringe Benefits | 1,090,175 | 1,294,528 | **1,353,787** | 59,259 |
| **PERSONNEL SUBTOTAL** | **3,116,658** | **3,344,105** | **3,471,412** | **127,307** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 11,143 | $ 16,893 | **$ 16,703** | $ (190) |

# City Auditor

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Contracts | 423,982 | 487,976 | **491,791** | 3,815 |
| Information Technology | 122,031 | 132,736 | **110,282** | (22,454) |
| Energy and Utilities | - | 333 | **333** | - |
| Other | 6,726 | 7,020 | **6,200** | (820) |
| Capital Expenditures | 374 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **564,256** | **644,958** | **625,309** | **(19,649)** |
| **Total** | **$ 3,680,913** | **$ 3,989,063** | **$ 4,096,721** | **$ 107,658** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Revenue | $ 852 | $ - | **$ -** | $ - |
| **Total** | **$ 852** | **$ -** | **$ -** | **$ -** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 21000000 | Assistant City Auditor | 1.00 | 1.00 | **1.00** | $35,839 - $214,048 | $ 165,797 |
| 20001233 | Assistant to the Director | 2.00 | 2.00 | **2.00** | 48,516 - 178,445 | 121,625 |
| 20001252 | City Auditor | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 185,940 |
| 21000001 | Performance Audit Manager | 2.00 | 1.00 | **1.00** | 48,516 - 178,445 | 121,377 |
| 20001135 | Performance Auditor | 16.00 | 17.00 | **17.00** | 19,961 - 156,851 | 1,522,886 |
| **FTE, Salaries, and Wages Subtotal** | | **22.00** | **22.00** | **22.00** | | **$ 2,117,625** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 22,136 | $ 22,207 | $ 23,166 | $ 959 |
| Flexible Benefits | 248,841 | 293,943 | 290,485 | (3,458) |
| Insurance | 1,310 | - | - | - |
| Long-Term Disability | 5,381 | - | - | - |
| Medicare | 30,801 | 29,719 | 30,706 | 987 |
| Other Post-Employment Benefits | 129,388 | 132,022 | 134,882 | 2,860 |
| Retiree Medical Trust | 2,971 | 3,107 | 3,186 | 79 |
| Retirement 401 Plan | 5,177 | 5,587 | 4,976 | (611) |
| Retirement ADC | 501,565 | 655,220 | 668,025 | 12,805 |
| Risk Management Administration | 22,545 | 22,242 | 23,188 | 946 |
| Supplemental Pension Savings Plan | 107,827 | 109,160 | 119,715 | 10,555 |
| Unemployment Insurance | 3,701 | 3,668 | 3,579 | (89) |
| Workers' Compensation | 8,532 | 17,653 | 51,879 | 34,226 |
| **Fringe Benefits Subtotal** | **$ 1,090,175** | **$ 1,294,528** | **$ 1,353,787** | **$ 59,259** |
| **Total Personnel Expenditures** | | | **$ 3,471,412** | |

# City Clerk

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## Office Description

From the City's earliest days of government, the City Clerk (Clerk) has played a role. The 1931 Charter outlined the duties of the Clerk, and the core functions of the Office remain, which include the following: supporting the legislative body, coordinating municipal elections, and managing the City's records management program. Today, the Office of the City Clerk has built upon these important services to strengthen its role of being a vital access point to local government.

In recent years, the Clerk has sought additional ways to serve the City's customers. The creative use of social media like Twitter and Facebook has allowed the Clerk to reach more customers. Tweets from Council Chambers provide immediate information about the disposition of an item.

The Clerk’s Passport Acceptance Facility has proven to be a success. With its location in the lobby of the City Administration Building, it is a valuable resource that is easily accessible and centrally located.

The Clerk’s Archives Access and Preservation Program provides ongoing efforts to preserve and digitize the City's valuable historical material. Each new service builds on the commitment of the City Clerk to act as a centralized resource for access to local government.

The Office's mission is:

***To provide accurate information and maximize access to municipal government***

The Office's vision is:

***To enhance access to local government***

# City Clerk

## Goals and Objectives

***Goal 1: Provide support to the Mayor and City Council as they work to serve the residents of San Diego***

- Make City Council meeting dockets, supporting materials, docket summary sheets, results, minutes, late-arriving (SB 343) materials, and Closed Session dockets public
- Coordinate the noticing, oath of office, and tracking process for the City's boards and commissions
- Promptly process and respond as appropriate to requests for public records
- Provide reports and information at various Council and Committee meetings on topics related to the Department's core services
- Assist all City departments in keeping their retention file plans viable and current

***Goal 2: Administer the City's election process and serve as the filing officer for a variety of disclosure documents***

- Effectively administer and coordinate municipal elections and citizen petition processes
- Serve as filing officer of the City's campaign finance disclosure reports, statements of economic interests, and municipal lobbyist registrations and reports

***Goal 3: Embrace continuous improvement in order to maximize customer access to core services and official documents***

- Continue to expand electronic filing options within the City of San Diego where appropriate
- Provide online passport appointment scheduling
- Expand historical material available online through the Clerk's digital archives
- Make the City Council meeting dockets and supporting materials available to the public five days prior to a regularly scheduled Council meeting and provide email updates of all docket revisions and updates prior to the start of the Council meetings
- Supplemental docket items and supporting materials are available to the public at least 72 hours prior to the Council meeting and the Summary Sheet of the Docket is available by close of business Friday prior to regularly scheduled Council meeting
- Upload the results of the Council meetings and all late-arriving (SB 343) documents within 48 hours of the close of the meeting

***Goal 4: Continue to coordinate the City's records management program***

- Provide records management training to departments, Records Coordinators, Council staff, and Mayoral staff on best practices to expedite legislative and regulatory compliance of City records
- Establish guidelines, training, and resources for departments to maintain vital records to ensure continuity after a disruption or disaster
- Provide greater accessibility to the historical records of San Diego and preserve extremely fragile books, maps, and documents using proven conservation methods and materials

***Goal 5: Explore and develop new public access initiatives to make City government more transparent and accessible***

- Seek out access improvements to Council Chambers in order to maximize participation by all customer groups and minimize any challenges identified by the Office of ADA Compliance and Accessibility or based on language barriers
- Introduce a new and improved electronic docketing management system to streamline the City Council docket and make it easier to locate items of interest and review supporting documents online
- Provide accurate and efficient passport application processing services
- Expand the City's records management training by incorporating online and self-guided options to maximize participation

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Percentage of customer service provided with accurate and thorough responses in a courteous, timely, and user-friendly manner | 89% | 94% | 92% | 93% | 94% |
| 2. Percentage of cutting-edge technology and industry best practices that enhanced efficiency, transparency, and accessibility | 90% | 93% | 92% | 92% | 93% |
| 3. Percentage of legal requirements adhered to including State and local mandates and deadlines relating to city government | 99% | 100% | 98% | 97% | 100% |
| 4. Percentage of specific City legislative-, election- and records-related actions and proceedings professionally facilitated and coordinated | 100% | 100% | 100% | 100% | 100% |

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 46.32 | 47.32 | **47.32** | 0.00 |
| Personnel Expenditures | $ 4,001,746 | $ 4,593,637 | **$ 4,836,355** | $ 242,718 |
| Non-Personnel Expenditures | 1,032,462 | 1,091,187 | **1,039,821** | (51,366) |
| **Total Department Expenditures** | **$ 5,034,207** | **$ 5,684,824** | **$ 5,876,176** | **$ 191,352** |
| **Total Department Revenue** | **$ 171,815** | **$ 94,582** | **$ 94,582** | **$ -** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| City Clerk | $ 1,756,768 | $ 1,851,355 | **$ 1,951,732** | $ 100,377 |
| Elections & Information Services | 733,826 | 935,935 | **1,054,089** | 118,154 |
| Legislative Services | 1,527,541 | 1,827,789 | **1,807,177** | (20,612) |
| Records Management | 1,016,072 | 1,069,745 | **1,063,178** | (6,567) |
| **Total** | **$ 5,034,207** | **$ 5,684,824** | **$ 5,876,176** | **$ 191,352** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| City Clerk | 6.50 | 6.82 | **6.50** | (0.32) |
| Elections & Information Services | 10.50 | 11.50 | **11.50** | 0.00 |
| Legislative Services | 19.32 | 19.00 | **18.32** | (0.68) |
| Records Management | 10.00 | 10.00 | **11.00** | 1.00 |
| **Total** | **46.32** | **47.32** | **47.32** | **0.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 242,112 | $ - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | 606 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (8,922) | - |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures due to anticipated savings in travel and training expenses, printing services and supplies, and other miscellaneous expenses. | 0.00 | (14,000) | - |

# City Clerk

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (28,444) | - |
| **Total** | **0.00** | **$ 191,352** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 2,258,240 | $ 2,461,483 | **$ 2,629,958** | $ 168,475 |
| Fringe Benefits | 1,743,505 | 2,132,154 | **2,206,397** | 74,243 |
| **PERSONNEL SUBTOTAL** | **4,001,746** | **4,593,637** | **4,836,355** | **242,718** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 84,194 | $ 128,486 | **$ 121,167** | $ (7,319) |
| Contracts | 339,925 | 336,236 | **310,309** | (25,927) |
| Information Technology | 473,189 | 490,905 | **462,461** | (28,444) |
| Energy and Utilities | 117,812 | 130,799 | **141,123** | 10,324 |
| Other | 4,706 | 4,761 | **4,761** | - |
| Capital Expenditures | 12,636 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **1,032,462** | **1,091,187** | **1,039,821** | **(51,366)** |
| **Total** | **$ 5,034,207** | **$ 5,684,824** | **$ 5,876,176** | **$ 191,352** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 160,325 | $ 82,782 | **$ 82,782** | $ - |
| Fines Forfeitures and Penalties | - | 1,000 | **1,000** | - |
| Licenses and Permits | 11,244 | 10,800 | **10,800** | - |
| Other Revenue | 245 | - | **-** | - |
| **Total** | **$ 171,815** | **$ 94,582** | **$ 94,582** | **$ -** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000012 | Administrative Aide 1 | 1.00 | 1.00 | **1.00** | $38,181 - $46,002 | $ 44,927 |
| 20000024 | Administrative Aide 2 | 5.00 | 5.00 | **5.00** | 43,983 - 53,028 | 255,456 |
| 20000119 | Associate Management Analyst | 6.00 | 6.00 | **6.00** | 55,843 - 67,489 | 363,016 |
| 20001106 | City Clerk | 1.00 | 1.00 | **1.00** | 35,839 - 214,048 | 154,981 |
| 90000539 | Clerical Assistant 2 | 0.15 | 0.15 | **0.15** | 30,919 - 37,257 | 5,589 |
| 20000370 | Deputy City Clerk 1 | 18.00 | 18.00 | **17.00** | 34,056 - 41,125 | 667,130 |
| 20000371 | Deputy City Clerk 2 | 3.00 | 3.00 | **4.00** | 39,084 - 47,292 | 176,736 |
| 20001168 | Deputy Director | 3.00 | 3.00 | **3.00** | 48,516 - 178,445 | 363,616 |
| 20000293 | Information Systems Analyst 3 | 1.00 | 1.00 | **1.00** | 61,322 - 74,128 | 74,128 |
| 90000347 | Legislative Recorder 2 | 0.17 | 0.17 | **0.17** | 45,057 - 54,511 | 9,267 |
| 20000347 | Legislative Recorder 2 | 4.00 | 4.00 | **4.00** | 45,057 - 54,511 | 214,943 |
| 20000172 | Payroll Specialist 1 | 1.00 | 1.00 | **1.00** | 34,185 - 41,146 | 41,146 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20001234 | Program Coordinator | 1.00 | 1.00 | **1.00** | 23,764 - 142,455 | 108,465 |
| 20000779 | Public Information Specialist | 0.00 | 1.00 | **1.00** | 34,056 - 41,125 | 40,303 |
| 20000950 | Stock Clerk | 1.00 | 1.00 | **1.00** | 31,048 - 37,472 | 35,334 |
| 20000955 | Storekeeper 1 | 1.00 | 1.00 | **1.00** | 35,753 - 42,887 | 35,753 |
| | Bilingual - Regular | | | | | 23,296 |
| | Budgeted Vacancy Savings | | | | | (39,084) |
| | Overtime Budgeted | | | | | 10,116 |
| | Termination Pay Annual Leave | | | | | 12,344 |
| | Vacation Pay In Lieu | | | | | 32,496 |
| **FTE, Salaries, and Wages Subtotal** | | **46.32** | **47.32** | **47.32** | | **$ 2,629,958** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 22,517 | $ 20,586 | $ 23,538 | $ 2,952 |
| Flexible Benefits | 432,633 | 545,006 | 559,709 | 14,703 |
| Insurance | 1,092 | - | - | - |
| Long-Term Disability | 5,808 | - | - | - |
| Medicare | 34,408 | 34,293 | 37,267 | 2,974 |
| Other Post-Employment Benefits | 242,751 | 270,045 | 282,026 | 11,981 |
| Retiree Medical Trust | 1,137 | 1,625 | 1,833 | 208 |
| Retirement 401 Plan | 976 | 888 | 1,778 | 890 |
| Retirement ADC | 775,403 | 1,005,277 | 1,049,408 | 44,131 |
| Retirement DROP | 11,366 | 12,706 | 12,713 | 7 |
| Risk Management Administration | 42,304 | 45,495 | 48,484 | 2,989 |
| Supplemental Pension Savings Plan | 125,350 | 146,844 | 145,864 | (980) |
| Unemployment Insurance | 4,005 | 4,301 | 4,312 | 11 |
| Workers' Compensation | 43,754 | 45,088 | 39,465 | (5,623) |
| **Fringe Benefits Subtotal** | **$ 1,743,505** | **$ 2,132,154** | **$ 2,206,397** | **$ 74,243** |
| **Total Personnel Expenditures** | | | **$ 4,836,355** | |

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# City Comptroller

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## Office Description

The Office of the City Comptroller (Comptroller) performs the general accounting and financial reporting functions for the City of San Diego. It is also responsible for payment services, including payroll processing for the City's approximately 11,400 employees and centralized processing for all vendor payments. In addition, the Comptroller is responsible for implementing and monitoring internal controls over financial reporting. The Comptroller prepares numerous financial reports for internal and external use. The most significant external financial report is the Comprehensive Annual Financial Report (CAFR) which includes an accounting of all City funds and its component units, including related disclosures. The Comptroller also prepares the Schedule of Expenditures of Federal Awards included as part of the City's Single Audit of federal assistance programs. As required, the Comptroller prepares other financial reports to comply with grant agreements and State regulations. Additionally, the Comptroller prepares the Charter Section 39 report to provide the Mayor and City Council a summary statement of revenues and expenditures for each month, including appropriations and prior year comparable revenue and expenditure data. For more information on the Comptroller's Office please visit https://www.sandiego.gov/comptroller.

The Office of the City Comptroller and Financial Management department will be merged to create the Department of Finance in fiscal year 2019. This merger maximizes efficiencies and minimizes redundancies within the fiscal management of the City.

The Office's mission is:

***To provide the highest quality financial services with integrity, transparency, and accountability.***

The Office's vision is:

***To be the leader in municipal financial management.***

# City Comptroller

## Goals and Objectives

***Goal 1: Safeguard public assets through strong financial management.***

- Produce transparent financial reporting
- Maintain strong internal controls over financial reporting

***Goal 2: Optimize financial resources through long-term fiscal planning.***

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues

***Goal 3: Provide excellent customer service.***

- Provide accurate and timely financial information
- Reach out to customers and collaborate to meet their goals
- Own the problem until it is resolved

***Goal 4: Strengthen the City's financial knowledge, skills, and abilities.***

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Number of months after the end of the fiscal year when the Comprehensive Annual Financial Report (CAFR) is issued[1] | 6 | 6 | 6 | 6 | 6 |
| 2. Percentage of invoices paid by the city on time per the monthly "On Time Invoice Payment Report"[2] | 80% | 67% | 80% | 71% | 80% |
| 3. Percentage of invoices processed in an automated fashion | 33% | 68% | 100% | 100% | 100% |

1. The Comprehensive Annual Financial Report (CAFR) is completed one fiscal year in arrears.
2. A new vendor payment software was implemented in Fiscal Year 2017. Performance was impacted during the implementation and training phase.

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 87.51 | 87.26 | **0.00** | (87.26) |
| Personnel Expenditures | $ 10,367,124 | $ 11,417,205 | **$ -** | $ (11,417,205) |
| Non-Personnel Expenditures | 793,696 | 858,036 | **-** | (858,036) |
| **Total Department Expenditures** | **$ 11,160,820** | **$ 12,275,241** | **$ -** | **$ (12,275,241)** |
| **Total Department Revenue** | **$ 1,883,094** | **$ 2,124,873** | **$ -** | **$ (2,124,873)** |

# General Fund[1]

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| City Comptroller | $ 11,160,820 | $ 12,275,241 | **$ -** | $ (12,275,241) |
| **Total** | **$ 11,160,820** | **$ 12,275,241** | **$ -** | **$ (12,275,241)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| City Comptroller | 87.51 | 87.26 | **0.00** | (87.26) |
| **Total** | **87.51** | **87.26** | **0.00** | **(87.26)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Department of Finance Restructure**<br>Restructure of 87.26 FTE positions and non-personnel expenditures from the Office of the City Comptroller to the newly created Department of Finance. | (87.26) | (12,275,241) | (2,124,873) |
| **Total** | **(87.26)** | **$ (12,275,241)** | **$ (2,124,873)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 5,905,973 | $ 6,088,526 | **$ -** | $ (6,088,526) |
| Fringe Benefits | 4,461,151 | 5,328,679 | **-** | (5,328,679) |
| **PERSONNEL SUBTOTAL** | **10,367,124** | **11,417,205** | **-** | **(11,417,205)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 94,511 | $ 96,502 | **$ -** | $ (96,502) |
| Contracts | 365,097 | 417,015 | **-** | (417,015) |
| Information Technology | 267,492 | 271,299 | **-** | (271,299) |
| Energy and Utilities | 62,647 | 68,220 | **-** | (68,220) |
| Other | 3,760 | 5,000 | **-** | (5,000) |
| Capital Expenditures | 189 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **793,696** | **858,036** | **-** | **(858,036)** |
| **Total** | **$ 11,160,820** | **$ 12,275,241** | **$ -** | **$ (12,275,241)** |

1. In the Fiscal Year 2019 Proposed Budget, the budgets for the Financial Management Department and the Office of the City Comptroller were consolidated into the Department of Finance.

# City Comptroller

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 1,798,519 | $ 2,124,873 | $ - | $ (2,124,873) |
| Other Revenue | 84,575 | - | - | - |
| **Total** | **$ 1,883,094** | **$ 2,124,873** | **$ -** | **$ (2,124,873)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000010 | Account Audit Clerk | 7.00 | 5.00 | **0.00** | $34,206 - $41,146 | $ - |
| 20000866 | Accountant 2 | 24.00 | 24.00 | **0.00** | 55,843 - 67,489 | - |
| 20000007 | Accountant 3 | 16.00 | 19.00 | **0.00** | 61,322 - 74,128 | - |
| 20000102 | Accountant 4 | 13.00 | 14.00 | **0.00** | 68,971 - 91,919 | - |
| 20000024 | Administrative Aide 2 | 4.00 | 3.00 | **0.00** | 43,983 - 53,028 | - |
| 20001105 | Comptroller | 1.00 | 1.00 | **0.00** | 35,839 - 214,048 | - |
| 20001168 | Deputy Director | 3.00 | 3.00 | **0.00** | 48,516 - 178,445 | - |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **0.00** | 44,993 - 54,404 | - |
| 20000681 | Payroll Audit Specialist 2 | 5.00 | 5.00 | **0.00** | 40,996 - 49,655 | - |
| 20000936 | Payroll Audit Supervisor | 1.00 | 1.00 | **0.00** | 49,569 - 59,861 | - |
| 20000680 | Payroll Specialist 2 | 0.00 | 1.00 | **0.00** | 35,753 - 43,166 | - |
| 20001182 | Principal Accountant | 9.25 | 8.00 | **0.00** | 19,961 - 156,851 | - |
| 20000054 | Senior Account Audit Clerk | 1.00 | 1.00 | **0.00** | 39,127 - 47,184 | - |
| 20000015 | Senior Management Analyst | 1.00 | 0.00 | **0.00** | 61,322 - 74,128 | - |
| 90001146 | Student Intern | 1.26 | 1.26 | **0.00** | 19,230 - 24,709 | - |
| **FTE, Salaries, and Wages Subtotal** | | **87.51** | **87.26** | **0.00** | | **$ –** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 89,156 | $ 85,833 | $ - | $ (85,833) |
| Flexible Benefits | 902,691 | 1,076,059 | - | (1,076,059) |
| Long-Term Disability | 15,643 | - | - | - |
| Medicare | 87,646 | 88,383 | - | (88,383) |
| Other Post-Employment Benefits | 484,786 | 505,584 | - | (505,584) |
| Retiree Medical Trust | 3,693 | 4,407 | - | (4,407) |
| Retirement 401 Plan | 3,068 | 2,854 | - | (2,854) |
| Retirement ADC | 2,371,205 | 3,019,174 | - | (3,019,174) |
| Retirement DROP | 8,315 | 8,910 | - | (8,910) |
| Risk Management Administration | 84,478 | 85,177 | - | (85,177) |
| Supplemental Pension Savings Plan | 364,183 | 388,273 | - | (388,273) |
| Unemployment Insurance | 10,737 | 10,869 | - | (10,869) |
| Workers' Compensation | 35,551 | 53,156 | - | (53,156) |
| **Fringe Benefits Subtotal** | **$ 4,461,151** | **$ 5,328,679** | **$ –** | **$ (5,328,679)** |
| **Total Personnel Expenditures** | | | **$ –** | |

# City Council

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## City Council Offices

San Diego City Charter Article XV, Section 270(a):

***"The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City."***

San Diego City Charter Article III, Section 11:

***"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."***

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget while the Council President is responsible for the Council Administration budget.

***City Council - District 1***

The first Council district includes the community areas of Birdrock, Carmel Valley, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and University City.

***City Council - District 2***

The second Council district includes the community areas of Bay Ho, Bay Park, La Playa, Loma Portal, Midway, Mission Beach, Morena, Ocean Beach, Pacific Beach, Point Loma, Sunset Cliffs, West Linda Vista, and West Clairemont.

***City Council - District 3***

The third Council district includes the community areas of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

# City Council

***City Council - District 4***

The fourth Council district includes Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Knox, Lincoln Park, Lomita Village, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Rolando Park, Rosemont, Skyline Hills, South Bay Terraces, Valencia Park, and Webster.

***City Council - District 5***

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Miramar Ranch North, Rancho Bernardo, Rancho Encantada, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Miramar Ranch, and Torrey Highlands.

***City Council - District 6***

The sixth Council district includes the community areas of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station

Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

***City Council - District 7***

The seventh Council district includes the community areas of Allied Gardens, Birdland, Del Cerro, Grantville, Linda

Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

***City Council - District 8***

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

***City Council - District 9***

The ninth Council district includes the communities of Alvarado Estates, Azalea Park, Bayridge, Castle, Cherokee Point, Chollas Creek, Colina Park, the College Area, College View Estates, Corridor, El Cerrito, Fairmount Park, Fairmount Village, Fox Canyon, Hollywood Park, Islenair, Kensington, Mount Hope, Mountain View, Ridgeview, Rolando, Southcrest, Swan Canyon, Talmadge, Teralta East and Teralta West.

***Council Administration***

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. Council committee consultants provide consultation to eight standing committees of the City Council: Audit; Budget & Government Efficiency; Economic Development & Intergovernmental Relations; Environment; Infrastructure; Public Safety & Livable Neighborhoods; Rules; and Smart Growth & Land Use; as well as administrative support to the Select Committee on Homelessness.

***Community Projects, Programs, and Services***

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 106.37 | 106.37 | **106.37** | 0.00 |
| Personnel Expenditures | $ 10,362,172 | $ 11,677,747 | **$ 12,094,148** | $ 416,401 |
| Non-Personnel Expenditures | 1,776,867 | 2,580,099 | **2,757,818** | 177,719 |
| **Total Department Expenditures** | **$ 12,139,039** | **$ 14,257,846** | **$ 14,851,966** | **$ 594,120** |
| **Total Department Revenue** | **$ 1,089** | **$ -** | **$ -** | **$ -** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Council District 1 | $ 1,022,332 | $ 1,173,814 | **$ 1,272,395** | $ 98,581 |
| Council District 1 - CPPS | 27,000 | 25,000 | **129,159** | 104,159 |
| Council District 2 | 1,090,097 | 1,313,370 | **1,354,563** | 41,193 |
| Council District 2 - CPPS | 79,809 | 104,638 | **89,966** | (14,672) |
| Council District 3 | 1,048,801 | 1,115,779 | **1,185,788** | 70,009 |
| Council District 3 - CPPS | 66,368 | 25,000 | **51,785** | 26,785 |
| Council District 4 | 978,746 | 1,213,816 | **1,257,440** | 43,624 |
| Council District 4 - CPPS | 91,000 | 101,509 | **109,689** | 8,180 |
| Council District 5 | 967,934 | 1,126,344 | **1,181,555** | 55,211 |
| Council District 5 - CPPS | 87,966 | 82,173 | **197,278** | 115,105 |
| Council District 6 | 947,135 | 1,108,471 | **1,185,739** | 77,268 |
| Council District 6 - CPPS | 92,173 | 46,820 | **90,044** | 43,224 |
| Council District 7 | 1,032,780 | 1,148,487 | **1,170,044** | 21,557 |
| Council District 7 - CPPS | 84,324 | 76,101 | **53,156** | (22,945) |
| Council District 8 | 1,101,976 | 1,369,081 | **1,367,816** | (1,265) |
| Council District 8 - CPPS | 34,470 | 54,113 | **110,035** | 55,922 |
| Council District 9 | 1,033,492 | 1,296,467 | **1,343,481** | 47,014 |
| Council District 9 - CPPS | 85,840 | 248,548 | **90,306** | (158,242) |
| Council Administration | 2,266,796 | 2,628,315 | **2,611,727** | (16,588) |
| **Total** | **$ 12,139,039** | **$ 14,257,846** | **$ 14,851,966** | **$ 594,120** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Council District 1 | 10.00 | 10.00 | **10.00** | 0.00 |
| Council District 2 | 10.00 | 10.00 | **10.00** | 0.00 |
| Council District 3 | 10.00 | 10.00 | **10.00** | 0.00 |
| Council District 4 | 10.00 | 10.00 | **10.00** | 0.00 |
| Council District 5 | 10.00 | 10.00 | **10.00** | 0.00 |
| Council District 6 | 10.00 | 10.00 | **10.00** | 0.00 |
| Council District 7 | 10.00 | 10.00 | **10.00** | 0.00 |
| Council District 8 | 10.00 | 10.00 | **10.00** | 0.00 |
| Council District 9 | 10.00 | 10.00 | **10.00** | 0.00 |
| Council Administration | 16.37 | 16.37 | **16.37** | 0.00 |
| **Total** | **106.37** | **106.37** | **106.37** | **0.00** |

# City Council

## Council District 1

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 103,713 | $ - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (2,064) | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (3,068) | - |
| **Total** | **0.00** | **$ 98,581** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 563,306 | $ 606,985 | **$ 655,747** | $ 48,762 |
| Fringe Benefits | 377,523 | 424,230 | **479,181** | 54,951 |
| **PERSONNEL SUBTOTAL** | **940,829** | **1,031,215** | **1,134,928** | **103,713** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 4,236 | $ 23,597 | **$ 14,597** | $ (9,000) |
| Contracts | 35,217 | 60,696 | **61,665** | 969 |
| Information Technology | 33,026 | 41,719 | **39,655** | (2,064) |
| Energy and Utilities | 4,956 | 587 | **5,550** | 4,963 |
| Other | 4,054 | 15,000 | **15,000** | - |
| Capital Expenditures | 14 | 1,000 | **1,000** | - |
| **NON-PERSONNEL SUBTOTAL** | **81,504** | **142,599** | **137,467** | **(5,132)** |
| **Total** | **$ 1,022,332** | **$ 1,173,814** | **$ 1,272,395** | **$ 98,581** |

### Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001102 | Council Assistant | 1.00 | 1.00 | **1.00** | $21,100 - $154,251 | $ 121,935 |
| 20001071 | Council Member | 1.00 | 1.00 | **1.00** | 77,874 - 77,874 | 75,386 |
| 20001165 | Council Representative 1 | 5.00 | 5.00 | **5.00** | 17,189 - 108,291 | 250,287 |
| 20001166 | Council Representative 2A | 3.00 | 3.00 | **3.00** | 17,189 - 108,291 | 208,139 |
| **FTE, Salaries, and Wages Subtotal** | | **10.00** | **10.00** | **10.00** | | **$ 655,747** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 8,948 | $ 9,255 | $ 8,082 | $ (1,173) |
| Flexible Benefits | 84,380 | 131,780 | 130,801 | (979) |
| Long-Term Disability | 1,435 | - | - | - |
| Medicare | 8,602 | 9,472 | 9,509 | 37 |
| Other Post-Employment Benefits | 42,686 | 60,010 | 61,310 | 1,300 |
| Retiree Medical Trust | 422 | 862 | 778 | (84) |
| Retirement 401 Plan | 227 | - | 284 | 284 |
| Retirement ADC | 186,804 | 148,290 | 198,974 | 50,684 |
| Risk Management Administration | 7,443 | 10,110 | 10,540 | 430 |
| Supplemental Pension Savings Plan | 31,913 | 47,128 | 45,379 | (1,749) |
| Unemployment Insurance | 1,005 | 1,168 | 1,108 | (60) |
| Workers' Compensation | 3,658 | 6,155 | 12,416 | 6,261 |
| **Fringe Benefits Subtotal** | **$ 377,523** | **$ 424,230** | **$ 479,181** | **$ 54,951** |
| **Total Personnel Expenditures** | | | **$ 1,134,928** | |

# Council District 1 - CPPS

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Community Projects, Programs, and Services** Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services. | 0.00 | $ 129,159 | $ - |
| **One-Time Reductions and Annualizations** Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (25,000) | - |
| **Total** | **0.00** | **$ 104,159** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 27,000 | $ 25,000 | **$ 129,159** | $ 104,159 |
| **NON-PERSONNEL SUBTOTAL** | **27,000** | **25,000** | **129,159** | **104,159** |
| **Total** | **$ 27,000** | **$ 25,000** | **$ 129,159** | **$ 104,159** |

# City Council

## Council District 2

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 41,829 | $ - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 2,258 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (2,894) | - |
| **Total** | **0.00** | **$ 41,193** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 606,952 | $ 632,547 | **$ 660,915** | $ 28,368 |
| Fringe Benefits | 393,900 | 494,928 | **508,389** | 13,461 |
| **PERSONNEL SUBTOTAL** | **1,000,852** | **1,127,475** | **1,169,304** | **41,829** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 3,881 | $ 12,406 | **$ 12,406** | $ - |
| Contracts | 42,110 | 116,331 | **112,450** | (3,881) |
| Information Technology | 29,990 | 36,745 | **39,003** | 2,258 |
| Energy and Utilities | 1,828 | 2,413 | **3,400** | 987 |
| Other | 11,425 | 15,000 | **15,000** | - |
| Capital Expenditures | 12 | 3,000 | **3,000** | - |
| **NON-PERSONNEL SUBTOTAL** | **89,246** | **185,895** | **185,259** | **(636)** |
| **Total** | **$ 1,090,097** | **$ 1,313,370** | **$ 1,354,563** | **$ 41,193** |

### Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001102 | Council Assistant | 1.00 | 1.00 | **1.00** | $21,100 - $154,251 | $ 101,265 |
| 20001071 | Council Member | 1.00 | 1.00 | **1.00** | 77,874 - 77,874 | 75,386 |
| 20001165 | Council Representative 1 | 4.00 | 4.00 | **4.00** | 17,189 - 108,291 | 206,617 |
| 20001166 | Council Representative 2A | 4.00 | 4.00 | **4.00** | 17,189 - 108,291 | 277,647 |
| **FTE, Salaries, and Wages Subtotal** | | **10.00** | **10.00** | **10.00** | | **$ 660,915** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 7,108 | $ 7,083 | $ 7,378 | $ 295 |
| Flexible Benefits | 103,977 | 132,193 | 131,620 | (573) |
| Insurance | 550 | - | - | - |
| Long-Term Disability | 1,585 | - | - | - |
| Medicare | 9,540 | 9,170 | 9,584 | 414 |
| Other Post-Employment Benefits | 53,241 | 60,010 | 61,310 | 1,300 |
| Retiree Medical Trust | 572 | 803 | 673 | (130) |
| Retirement 401 Plan | 450 | 680 | - | (680) |
| Retirement ADC | 164,505 | 225,640 | 229,826 | 4,186 |
| Risk Management Administration | 9,277 | 10,110 | 10,540 | 430 |
| Supplemental Pension Savings Plan | 37,603 | 41,513 | 45,384 | 3,871 |
| Unemployment Insurance | 1,087 | 1,132 | 1,117 | (15) |
| Workers' Compensation | 4,404 | 6,594 | 10,957 | 4,363 |
| **Fringe Benefits Subtotal** | **$ 393,900** | **$ 494,928** | **$ 508,389** | **$ 13,461** |
| **Total Personnel Expenditures** | | | **$ 1,169,304** | |

# Council District 2 - CPPS

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Community Projects, Programs, and Services** Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services. | 0.00 | $ 89,966 | $ - |
| **One-Time Reductions and Annualizations** Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (104,638) | - |
| **Total** | **0.00** | **$ (14,672)** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 75,809 | $ 104,638 | **$ 89,966** | $ (14,672) |
| Transfers Out | 4,000 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **79,809** | **104,638** | **89,966** | **(14,672)** |
| **Total** | **$ 79,809** | **$ 104,638** | **$ 89,966** | **$ (14,672)** |

# City Council

## Council District 3

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 71,499 | $ - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 1,746 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (3,236) | - |
| **Total** | **0.00** | **$ 70,009** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 597,964 | $ 616,696 | **$ 684,656** | $ 67,960 |
| Fringe Benefits | 350,826 | 359,906 | **363,445** | 3,539 |
| **PERSONNEL SUBTOTAL** | **948,790** | **976,602** | **1,048,101** | **71,499** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 4,152 | $ 8,162 | **$ 9,162** | $ 1,000 |
| Contracts | 42,669 | 70,720 | **65,857** | (4,863) |
| Information Technology | 31,633 | 37,622 | **39,368** | 1,746 |
| Energy and Utilities | 11,838 | 8,673 | **9,300** | 627 |
| Other | 9,707 | 13,000 | **13,000** | - |
| Capital Expenditures | 13 | 1,000 | **1,000** | - |
| **NON-PERSONNEL SUBTOTAL** | **100,011** | **139,177** | **137,687** | **(1,490)** |
| **Total** | **$ 1,048,801** | **$ 1,115,779** | **$ 1,185,788** | **$ 70,009** |

### Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001102 | Council Assistant | 1.00 | 1.00 | **1.00** | $21,100 - $154,251 | $ 102,275 |
| 20001071 | Council Member | 1.00 | 1.00 | **1.00** | 77,874 - 77,874 | 75,386 |
| 20001165 | Council Representative 1 | 5.00 | 5.00 | **6.00** | 17,189 - 108,291 | 346,104 |
| 20001166 | Council Representative 2A | 3.00 | 3.00 | **2.00** | 17,189 - 108,291 | 160,891 |
| **FTE, Salaries, and Wages Subtotal** | | **10.00** | **10.00** | **10.00** | | **$ 684,656** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 6,795 | $ 11,532 | $ 2,945 | $ (8,587) |
| Flexible Benefits | 86,131 | 131,780 | 131,577 | (203) |
| Insurance | 412 | - | - | - |
| Long-Term Disability | 1,537 | - | - | - |
| Medicare | 9,503 | 9,635 | 9,928 | 293 |
| Other Post-Employment Benefits | 47,936 | 60,010 | 61,310 | 1,300 |
| Retiree Medical Trust | 687 | 700 | 1,278 | 578 |
| Retirement ADC | 141,162 | 70,501 | 71,346 | 845 |
| Risk Management Administration | 8,343 | 10,110 | 10,540 | 430 |
| Supplemental Pension Savings Plan | 43,526 | 58,138 | 59,898 | 1,760 |
| Unemployment Insurance | 1,034 | 1,189 | 1,158 | (31) |
| Workers' Compensation | 3,758 | 6,311 | 13,465 | 7,154 |
| **Fringe Benefits Subtotal** | **$ 350,826** | **$ 359,906** | **$ 363,445** | **$ 3,539** |
| **Total Personnel Expenditures** | | | **$ 1,048,101** | |

# Council District 3 - CPPS

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Community Projects, Programs, and Services** Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services. | 0.00 | $ 51,785 | $ - |
| **One-Time Reductions and Annualizations** Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (25,000) | - |
| **Total** | **0.00** | **$ 26,785** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 66,368 | $ 25,000 | **$ 51,785** | $ 26,785 |
| **NON-PERSONNEL SUBTOTAL** | **66,368** | **25,000** | **51,785** | **26,785** |
| **Total** | **$ 66,368** | **$ 25,000** | **$ 51,785** | **$ 26,785** |

# City Council

## Council District 4

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 43,527 | $ - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 2,513 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (2,416) | - |
| **Total** | **0.00** | **$ 43,624** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 543,849 | $ 630,663 | **$ 654,485** | $ 23,822 |
| Fringe Benefits | 335,440 | 437,952 | **457,657** | 19,705 |
| **PERSONNEL SUBTOTAL** | **879,289** | **1,068,615** | **1,112,142** | **43,527** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 6,410 | $ 7,435 | **$ 7,435** | $ - |
| Contracts | 38,700 | 70,430 | **68,035** | (2,395) |
| Information Technology | 32,899 | 41,065 | **43,578** | 2,513 |
| Energy and Utilities | 2,671 | 4,271 | **4,250** | (21) |
| Other | 18,763 | 21,000 | **21,000** | - |
| Capital Expenditures | 14 | 1,000 | **1,000** | - |
| **NON-PERSONNEL SUBTOTAL** | **99,457** | **145,201** | **145,298** | **97** |
| **Total** | **$ 978,746** | **$ 1,213,816** | **$ 1,257,440** | **$ 43,624** |

### Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001102 | Council Assistant | 1.00 | 1.00 | **1.00** | $21,100 - $154,251 | $ 119,851 |
| 20001071 | Council Member | 1.00 | 1.00 | **1.00** | 77,874 - 77,874 | 75,386 |
| 20001165 | Council Representative 1 | 7.00 | 7.00 | **7.00** | 17,189 - 108,291 | 364,604 |
| 20001166 | Council Representative 2A | 1.00 | 1.00 | **1.00** | 17,189 - 108,291 | 82,659 |
| | Termination Pay Annual Leave | | | | | 11,985 |
| **FTE, Salaries, and Wages Subtotal** | | **10.00** | **10.00** | **10.00** | | **$ 654,485** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 3,886 | $ 4,663 | $ 4,742 | $ 79 |
| Flexible Benefits | 96,871 | 127,600 | 132,396 | 4,796 |
| Long-Term Disability | 1,442 | - | - | - |
| Medicare | 8,598 | 9,145 | 9,317 | 172 |
| Other Post-Employment Benefits | 50,697 | 60,010 | 61,310 | 1,300 |
| Retiree Medical Trust | 715 | 900 | 911 | 11 |
| Retirement 401 Plan | 390 | 386 | 399 | 13 |
| Retirement ADC | 118,553 | 171,962 | 172,986 | 1,024 |
| Retirement DROP | 3,495 | 3,539 | 3,655 | 116 |
| Risk Management Administration | 8,833 | 10,110 | 10,540 | 430 |
| Supplemental Pension Savings Plan | 37,613 | 43,478 | 46,686 | 3,208 |
| Unemployment Insurance | 980 | 1,130 | 1,085 | (45) |
| Workers' Compensation | 3,367 | 5,029 | 13,630 | 8,601 |
| **Fringe Benefits Subtotal** | **$ 335,440** | **$ 437,952** | **$ 457,657** | **$ 19,705** |
| **Total Personnel Expenditures** | | | **$ 1,112,142** | |

## Council District 4 - CPPS

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Community Projects, Programs, and Services** Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services. | 0.00 | $ 109,689 | $ - |
| **One-Time Reductions and Annualizations** Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (101,509) | - |
| **Total** | **0.00** | **$ 8,180** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 91,000 | $ 101,509 | **$ 109,689** | $ 8,180 |
| **NON-PERSONNEL SUBTOTAL** | **91,000** | **101,509** | **109,689** | **8,180** |
| **Total** | **$ 91,000** | **$ 101,509** | **$ 109,689** | **$ 8,180** |

# City Council

## Council District 5

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 56,768 | $ - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 1,149 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (2,706) | - |
| **Total** | **0.00** | **$ 55,211** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 627,626 | $ 669,411 | **$ 656,447** | $ (12,964) |
| Fringe Benefits | 245,778 | 267,679 | **337,411** | 69,732 |
| **PERSONNEL SUBTOTAL** | **873,404** | **937,090** | **993,858** | **56,768** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 8,961 | $ 32,570 | **$ 32,570** | $ - |
| Contracts | 45,929 | 95,471 | **92,922** | (2,549) |
| Information Technology | 30,426 | 38,356 | **39,505** | 1,149 |
| Energy and Utilities | 3,086 | 5,357 | **5,200** | (157) |
| Other | 6,114 | 15,000 | **15,000** | - |
| Capital Expenditures | 13 | 2,500 | **2,500** | - |
| **NON-PERSONNEL SUBTOTAL** | **94,530** | **189,254** | **187,697** | **(1,557)** |
| **Total** | **$ 967,934** | **$ 1,126,344** | **$ 1,181,555** | **$ 55,211** |

### Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001102 | Council Assistant | 1.00 | 1.00 | **1.00** | $21,100 - $154,251 | $ 113,630 |
| 20001071 | Council Member | 1.00 | 1.00 | **1.00** | 77,874 - 77,874 | 75,386 |
| 20001165 | Council Representative 1 | 8.00 | 8.00 | **8.00** | 17,189 - 108,291 | 467,431 |
| **FTE, Salaries, and Wages Subtotal** | | **10.00** | **10.00** | **10.00** | | **$ 656,447** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 1,246 | $ - | $ 2,324 | $ 2,324 |
| Flexible Benefits | 88,243 | 118,976 | 121,401 | 2,425 |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Long-Term Disability | 1,631 | - | - | - |
| Medicare | 9,936 | 9,707 | 9,518 | (189) |
| Other Post-Employment Benefits | 51,158 | 60,010 | 61,310 | 1,300 |
| Retiree Medical Trust | 1,840 | 1,486 | 1,258 | (228) |
| Retirement ADC | 24,243 | - | 56,320 | 56,320 |
| Risk Management Administration | 8,912 | 10,110 | 10,540 | 430 |
| Supplemental Pension Savings Plan | 53,898 | 61,586 | 57,952 | (3,634) |
| Unemployment Insurance | 1,105 | 1,198 | 1,109 | (89) |
| Workers' Compensation | 3,566 | 4,606 | 15,679 | 11,073 |
| **Fringe Benefits Subtotal** | **$ 245,778** | **$ 267,679** | **$ 337,411** | **$ 69,732** |
| **Total Personnel Expenditures** | | | **$ 993,858** | |

# Council District 5 - CPPS

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Community Projects, Programs, and Services** Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services. | 0.00 | $ 197,278 | $ - |
| **One-Time Reductions and Annualizations** Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (82,173) | - |
| **Total** | **0.00** | **$ 115,105** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 79,500 | $ 82,173 | **$ 197,278** | $ 115,105 |
| Transfers Out | 8,466 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **87,966** | **82,173** | **197,278** | **115,105** |
| **Total** | **$ 87,966** | **$ 82,173** | **$ 197,278** | **$ 115,105** |

# City Council

## Council District 6

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 80,720 | $ - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 444 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (3,896) | - |
| **Total** | **0.00** | **$ 77,268** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 582,031 | $ 669,023 | **$ 717,527** | $ 48,504 |
| Fringe Benefits | 222,093 | 273,213 | **305,429** | 32,216 |
| **PERSONNEL SUBTOTAL** | **804,124** | **942,236** | **1,022,956** | **80,720** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 34,347 | $ 24,727 | **$ 29,727** | $ 5,000 |
| Contracts | 60,735 | 89,285 | **80,621** | (8,664) |
| Information Technology | 32,865 | 41,191 | **41,635** | 444 |
| Energy and Utilities | 5,798 | 1,032 | **800** | (232) |
| Other | 9,252 | 10,000 | **10,000** | - |
| Capital Expenditures | 14 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **143,011** | **166,235** | **162,783** | **(3,452)** |
| **Total** | **$ 947,135** | **$ 1,108,471** | **$ 1,185,739** | **$ 77,268** |

### Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001102 | Council Assistant | 1.00 | 1.00 | **1.00** | $21,100 - $154,251 | $ 100,212 |
| 20001071 | Council Member | 1.00 | 1.00 | **1.00** | 77,874 - 77,874 | 75,386 |
| 20001165 | Council Representative 1 | 8.00 | 8.00 | **8.00** | 17,189 - 108,291 | 541,929 |
| **FTE, Salaries, and Wages Subtotal** | | **10.00** | **10.00** | **10.00** | | **$ 717,527** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 2,270 | $ 2,262 | $ 2,262 | $ - |
| Flexible Benefits | 95,178 | 123,826 | 134,821 | 10,995 |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Long-Term Disability | 1,564 | - | - | - |
| Medicare | 9,247 | 9,700 | 10,404 | 704 |
| Other Post-Employment Benefits | 50,245 | 60,010 | 61,310 | 1,300 |
| Retiree Medical Trust | 1,225 | 1,484 | 1,607 | 123 |
| Retirement 401 Plan | 1,327 | 1,300 | 1,390 | 90 |
| Retirement ADC | 11,625 | 13,089 | 15,401 | 2,312 |
| Risk Management Administration | 8,751 | 10,110 | 10,540 | 430 |
| Supplemental Pension Savings Plan | 36,103 | 45,673 | 49,305 | 3,632 |
| Unemployment Insurance | 1,061 | 1,198 | 1,213 | 15 |
| Workers' Compensation | 3,495 | 4,561 | 17,176 | 12,615 |
| **Fringe Benefits Subtotal** | **$ 222,093** | **$ 273,213** | **$ 305,429** | **$ 32,216** |
| **Total Personnel Expenditures** | | | **$ 1,022,956** | |

## Council District 6 - CPPS

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Community Projects, Programs, and Services** Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services. | 0.00 | $ 90,044 | $ - |
| **One-Time Reductions and Annualizations** Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (46,820) | - |
| **Total** | **0.00** | **$ 43,224** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 61,173 | $ 46,820 | **$ 90,044** | $ 43,224 |
| Transfers Out | 31,000 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **92,173** | **46,820** | **90,044** | **43,224** |
| **Total** | **$ 92,173** | **$ 46,820** | **$ 90,044** | **$ 43,224** |

# City Council

## Council District 7

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 23,046 | $ - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 886 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (2,375) | - |
| **Total** | **0.00** | **$ 21,557** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 662,702 | $ 691,071 | **$ 697,912** | $ 6,841 |
| Fringe Benefits | 290,139 | 293,964 | **310,169** | 16,205 |
| **PERSONNEL SUBTOTAL** | **952,841** | **985,035** | **1,008,081** | **23,046** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 4,563 | $ 13,510 | **$ 13,510** | $ - |
| Contracts | 36,503 | 93,894 | **91,535** | (2,359) |
| Information Technology | 34,546 | 39,232 | **40,118** | 886 |
| Energy and Utilities | 1,389 | 1,816 | **1,800** | (16) |
| Other | 2,922 | 15,000 | **15,000** | - |
| Capital Expenditures | 16 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **79,938** | **163,452** | **161,963** | **(1,489)** |
| **Total** | **$ 1,032,780** | **$ 1,148,487** | **$ 1,170,044** | **$ 21,557** |

### Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001102 | Council Assistant | 1.00 | 1.00 | **1.00** | $21,100 - $154,251 | $ 108,485 |
| 20001071 | Council Member | 1.00 | 1.00 | **1.00** | 77,874 - 77,874 | 75,386 |
| 20001165 | Council Representative 1 | 8.00 | 8.00 | **8.00** | 17,189 - 108,291 | 514,041 |
| **FTE, Salaries, and Wages Subtotal** | | **10.00** | **10.00** | **10.00** | | **$ 697,912** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Flexible Benefits | $ 112,495 | $ 140,763 | $ 140,560 | $ (203) |
| Long-Term Disability | 1,757 | - | - | - |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Medicare | 10,129 | 10,021 | 10,119 | 98 |
| Other Post-Employment Benefits | 54,434 | 60,010 | 61,310 | 1,300 |
| Retiree Medical Trust | 1,222 | 1,541 | 1,556 | 15 |
| Retirement 401 Plan | 1,045 | 710 | 1,509 | 799 |
| Retirement ADC | 49,636 | 14,706 | 16,715 | 2,009 |
| Risk Management Administration | 9,477 | 10,110 | 10,540 | 430 |
| Supplemental Pension Savings Plan | 44,762 | 50,143 | 50,330 | 187 |
| Unemployment Insurance | 1,213 | 1,235 | 1,179 | (56) |
| Workers' Compensation | 3,968 | 4,725 | 16,351 | 11,626 |
| **Fringe Benefits Subtotal** | **$ 290,139** | **$ 293,964** | **$ 310,169** | **$ 16,205** |
| **Total Personnel Expenditures** | | | **$ 1,008,081** | |

## Council District 7 - CPPS

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Community Projects, Programs, and Services** Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services. | 0.00 | $ 53,156 | $ - |
| **One-Time Reductions and Annualizations** Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (76,101) | - |
| **Total** | **0.00** | **$ (22,945)** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 66,539 | $ 76,101 | **$ 53,156** | $ (22,945) |
| Transfers Out | 17,785 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **84,324** | **76,101** | **53,156** | **(22,945)** |
| **Total** | **$ 84,324** | **$ 76,101** | **$ 53,156** | **$ (22,945)** |

# City Council

## Council District 8

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 5,901 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (2,277) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (4,889) | - |
| **Total** | **0.00** | **$ (1,265)** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 610,317 | $ 637,102 | **$ 628,780** | $ (8,322) |
| Fringe Benefits | 401,721 | 486,251 | **500,474** | 14,223 |
| **PERSONNEL SUBTOTAL** | **1,012,038** | **1,123,353** | **1,129,254** | **5,901** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 3,416 | $ 8,843 | **$ 8,843** | $ - |
| Contracts | 45,876 | 166,212 | **162,947** | (3,265) |
| Information Technology | 38,014 | 50,361 | **45,472** | (4,889) |
| Energy and Utilities | 975 | 312 | **1,300** | 988 |
| Other | 1,640 | 15,000 | **15,000** | - |
| Capital Expenditures | 17 | 5,000 | **5,000** | - |
| **NON-PERSONNEL SUBTOTAL** | **89,938** | **245,728** | **238,562** | **(7,166)** |
| **Total** | **$ 1,101,976** | **$ 1,369,081** | **$ 1,367,816** | **$ (1,265)** |

### Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001102 | Council Assistant | 1.00 | 1.00 | **1.00** | $21,100 - $154,251 | $ 125,760 |
| 20001071 | Council Member | 1.00 | 1.00 | **1.00** | 77,874 - 77,874 | 75,386 |
| 20001165 | Council Representative 1 | 8.00 | 8.00 | **8.00** | 17,189 - 108,291 | 427,634 |
| **FTE, Salaries, and Wages Subtotal** | | **10.00** | **10.00** | **10.00** | | **$ 628,780** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Flexible Benefits | $ 118,206 | $ 144,018 | $ 144,018 | $ - |
| Insurance | 550 | - | - | - |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Long-Term Disability | 1,636 | - | - | - |
| Medicare | 9,372 | 9,236 | 9,119 | (117) |
| Other Post-Employment Benefits | 55,087 | 60,010 | 61,310 | 1,300 |
| Retiree Medical Trust | 960 | 1,100 | 1,069 | (31) |
| Retirement 401 Plan | 2,620 | 2,569 | 2,652 | 83 |
| Retirement ADC | 175,774 | 224,886 | 229,282 | 4,396 |
| Risk Management Administration | 9,599 | 10,110 | 10,540 | 430 |
| Supplemental Pension Savings Plan | 23,194 | 28,782 | 27,111 | (1,671) |
| Unemployment Insurance | 1,115 | 1,141 | 1,062 | (79) |
| Workers' Compensation | 3,608 | 4,399 | 14,311 | 9,912 |
| **Fringe Benefits Subtotal** | **$ 401,721** | **$ 486,251** | **$ 500,474** | **$ 14,223** |
| **Total Personnel Expenditures** | | | **$ 1,129,254** | |

## Council District 8 - CPPS

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Community Projects, Programs, and Services** Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services. | 0.00 | $ 110,035 | $ - |
| **One-Time Reductions and Annualizations** Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (54,113) | - |
| **Total** | **0.00** | **$ 55,922** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 21,444 | $ 54,113 | **$ 110,035** | $ 55,922 |
| Transfers Out | 13,026 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **34,470** | **54,113** | **110,035** | **55,922** |
| **Total** | **$ 34,470** | **$ 54,113** | **$ 110,035** | **$ 55,922** |

# City Council

## Council District 9

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 47,779 | $ - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 1,713 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (2,478) | - |
| **Total** | **0.00** | **$ 47,014** | **$ -** |

### Expenditures by Category

| | | | | |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 549,858 | $ 632,402 | **$ 662,659** | $ 30,257 |
| Fringe Benefits | 378,102 | 511,802 | **529,324** | 17,522 |
| **PERSONNEL SUBTOTAL** | **927,961** | **1,144,204** | **1,191,983** | **47,779** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 6,376 | $ 12,150 | **$ 12,150** | $ - |
| Contracts | 47,982 | 80,495 | **75,103** | (5,392) |
| Information Technology | 32,666 | 39,232 | **40,945** | 1,713 |
| Energy and Utilities | 7,150 | 2,386 | **5,300** | 2,914 |
| Other | 11,343 | 15,000 | **15,000** | - |
| Capital Expenditures | 14 | 3,000 | **3,000** | - |
| **NON-PERSONNEL SUBTOTAL** | **105,531** | **152,263** | **151,498** | **(765)** |
| **Total** | **$ 1,033,492** | **$ 1,296,467** | **$ 1,343,481** | **$ 47,014** |

### Revenue by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 99 | $ - | **$ -** | $ - |
| **Total** | **$ 99** | **$ -** | **$ -** | **$ -** |

### Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001102 | Council Assistant | 1.00 | 1.00 | **1.00** | $21,100 - $154,251 | $ 113,642 |
| 20001071 | Council Member | 1.00 | 1.00 | **1.00** | 77,874 - 77,874 | 75,386 |
| 20001165 | Council Representative 1 | 7.00 | 7.00 | **7.00** | 17,189 - 108,291 | 410,891 |

### Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20001166 | Council Representative 2A | 1.00 | 1.00 | **1.00** | 17,189 - 108,291 | 62,740 |
| **FTE, Salaries, and Wages Subtotal** | | **10.00** | **10.00** | **10.00** | | **$ 662,659** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 5,959 | $ 5,712 | $ 5,579 | $ (133) |
| Flexible Benefits | 89,027 | 134,205 | 131,780 | (2,425) |
| Insurance | 180 | - | - | - |
| Long-Term Disability | 1,360 | - | - | - |
| Medicare | 8,803 | 9,169 | 9,610 | 441 |
| Other Post-Employment Benefits | 47,727 | 60,010 | 61,310 | 1,300 |
| Retiree Medical Trust | 671 | 1,105 | 1,003 | (102) |
| Retirement 401 Plan | 542 | 1,200 | - | (1,200) |
| Retirement ADC | 181,692 | 238,558 | 243,659 | 5,101 |
| Risk Management Administration | 8,320 | 10,110 | 10,540 | 430 |
| Supplemental Pension Savings Plan | 29,687 | 45,739 | 49,834 | 4,095 |
| Unemployment Insurance | 930 | 1,132 | 1,118 | (14) |
| Workers' Compensation | 3,205 | 4,862 | 14,891 | 10,029 |
| **Fringe Benefits Subtotal** | **$ 378,102** | **$ 511,802** | **$ 529,324** | **$ 17,522** |
| **Total Personnel Expenditures** | | | **$ 1,191,983** | |

## Council District 9 - CPPS

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Community Projects, Programs, and Services**<br>Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services. | 0.00 | $ 90,306 | $ - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (248,548) | - |
| **Total** | **0.00** | **$ (158,242)** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 85,840 | $ 248,548 | **$ 90,306** | $ (158,242) |
| **NON-PERSONNEL SUBTOTAL** | **85,840** | **248,548** | **90,306** | **(158,242)** |
| **Total** | **$ 85,840** | **$ 248,548** | **$ 90,306** | **$ (158,242)** |

# City Council

## Council Administration

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Addition of Consultant for Select Committee on Homelessness**<br>Addition of non-personnel expenditures to support a consultant for the Select Committee on Homelessness. | 0.00 | $ 38,000 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 4,498 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | 259 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (705) | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | (58,640) | - |
| **Total** | **0.00** | **$ (16,588)** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 1,248,401 | $ 1,306,582 | **$ 1,345,329** | $ 38,747 |
| Fringe Benefits | 773,643 | 1,035,340 | **938,212** | (97,128) |
| **PERSONNEL SUBTOTAL** | **2,022,044** | **2,341,922** | **2,283,541** | **(58,381)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 28,037 | $ 25,535 | **$ 25,806** | $ 271 |
| Contracts | 101,183 | 116,051 | **152,467** | 36,416 |
| Information Technology | 40,663 | 57,438 | **56,733** | (705) |
| Energy and Utilities | 71,785 | 80,769 | **86,580** | 5,811 |
| Other | 3,066 | 4,100 | **4,100** | - |
| Capital Expenditures | 18 | 2,500 | **2,500** | - |
| **NON-PERSONNEL SUBTOTAL** | **244,752** | **286,393** | **328,186** | **41,793** |
| **Total** | **$ 2,266,796** | **$ 2,628,315** | **$ 2,611,727** | **$ (16,588)** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Revenue | $ 990 | $ - | **$ -** | $ - |
| **Total** | **$ 990** | **$ -** | **$ -** | **$ -** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 90000539 | Clerical Assistant 2 | 0.12 | 0.12 | **0.12** | $30,919 - $37,257 | $ 3,710 |
| 20001164 | Council Committee Consultant | 8.00 | 8.00 | **8.00** | 19,961 - 156,851 | 689,095 |
| 20001165 | Council Representative 1 | 4.00 | 4.00 | **4.00** | 17,189 - 108,291 | 247,726 |
| 20001166 | Council Representative 2A | 1.00 | 1.00 | **1.00** | 17,189 - 108,291 | 108,291 |
| 20001167 | Council Representative 2B | 1.00 | 1.00 | **1.00** | 19,961 - 156,851 | 113,641 |
| 90001074 | Management Intern-Mayor/ Council | 0.25 | 0.25 | **0.25** | 25,075 - 30,167 | 6,269 |
| 20001222 | Program Manager | 2.00 | 2.00 | **2.00** | 48,516 - 178,445 | 176,597 |
| **FTE, Salaries, and Wages Subtotal** | | **16.37** | **16.37** | **16.37** | | **$ 1,345,329** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 18,275 | $ 20,307 | $ 15,577 | $ (4,730) |
| Flexible Benefits | 175,546 | 211,877 | 214,618 | 2,741 |
| Long-Term Disability | 3,272 | - | - | - |
| Medicare | 19,028 | 18,945 | 19,507 | 562 |
| Other Post-Employment Benefits | 88,081 | 96,016 | 98,096 | 2,080 |
| Retiree Medical Trust | 1,320 | 1,105 | 1,578 | 473 |
| Retirement 401 Plan | 2,916 | 2,372 | 3,380 | 1,008 |
| Retirement ADC | 366,650 | 577,177 | 466,524 | (110,653) |
| Retirement DROP | 2,323 | 3,355 | 3,466 | 111 |
| Risk Management Administration | 15,354 | 16,176 | 16,864 | 688 |
| Supplemental Pension Savings Plan | 60,566 | 61,913 | 67,875 | 5,962 |
| Unemployment Insurance | 2,226 | 2,338 | 2,275 | (63) |
| Workers' Compensation | 18,085 | 23,759 | 28,452 | 4,693 |
| **Fringe Benefits Subtotal** | **$ 773,643** | **$ 1,035,340** | **$ 938,212** | **$ (97,128)** |
| **Total Personnel Expenditures** | | | **$ 2,283,541** | |

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# City Treasurer

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## Office Description

The Office of the City Treasurer is responsible for the receipt, custody, and reconciliation of all City revenue, banking and cash management, tax administration, enforcement of the Earned Sick Leave and Minimum Wage Ordinance, parking administration and meter operations, and collection of delinquent accounts. The City Treasurer is also responsible for the investment of all operating and capital improvement funds which total $2.53 billion as of June 30, 2017. In addition, the City Treasurer serves as a member of the Funds Commission and Trustee for the SPSP/401(k) Plans. Please visit our website at https://www.sandiego.gov/treasurer for additional information.

The Office's mission is:

***To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service***

The Office's vision is:

***To be the leader in municipal treasury services***

## Goals and Objectives

***Goal 1: Safeguard public assets through strong financial management***

- Maintain strong internal controls
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

***Goal 2: Optimize financial resources through long-term fiscal planning***

- Identify and implement continuous business process improvements

# City Treasurer

***Goal 3: Provide excellent customer service***

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

***Goal 4: Strengthen the City's financial knowledge, skills, and abilities***

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Percentage of Annual User Access Reveiws completed for Treasury Systems | 95% | 100% | 95% | 95% | 95% |
| 2. Percentage within revenue projections at fiscal year end | 15% | 1% | 15% | 15% | 15% |
| 3. Percentage of satisfied customers from lobby surveys | 90% | 97% | 90% | 90% | 90% |
| 4. Percentage by which City outperforms the ACA International (Association of Credit & Collection Professionals) recovery rate on government debt | 50% | 62% | 60% | 60% | 60% |

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 126.38 | 134.70 | **139.00** | 4.30 |
| Personnel Expenditures | $ 11,479,365 | $ 13,513,734 | **$ 14,428,978** | $ 915,244 |
| Non-Personnel Expenditures | 14,306,183 | 13,394,064 | **12,952,545** | (441,519) |
| **Total Department Expenditures** | **$ 25,785,548** | **$ 26,907,798** | **$ 27,381,523** | **$ 473,725** |
| **Total Department Revenue** | **$ 31,572,398** | **$ 33,893,189** | **$ 37,974,093** | **$ 4,080,904** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administration | $ 3,119,969 | $ 3,285,499 | **$ 2,929,912** | $ (355,587) |
| Revenue Collections | 5,695,354 | 5,821,545 | **5,348,547** | (472,998) |
| Treasury Operations | 5,897,936 | 7,486,979 | **8,504,247** | 1,017,268 |
| **Total** | **$ 14,713,259** | **$ 16,594,023** | **$ 16,782,706** | **$ 188,683** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administration | 14.68 | 14.00 | **14.00** | 0.00 |
| Revenue Collections | 50.00 | 50.00 | **50.00** | 0.00 |
| Treasury Operations | 46.70 | 55.70 | **60.00** | 4.30 |
| **Total** | **111.38** | **119.70** | **124.00** | **4.30** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Cannabis Business Tax Collection**<br>Addition of 1.00 Accountant 4, non-personnel expenditures, and associated revenue for audit support of Cannabis Business Tax. | 1.00 | $ 373,284 | $ 250,000 |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 268,971 | - |
| **Lease and Franchise Audit Support**<br>Addition of 2.00 Accountant 3s, non-personnel expenditures, and associated revenue to support the Lease and Franchise Audit section. | 2.00 | 210,096 | 206,764 |
| **Repurpose of Unclassified Positions**<br>Repurpose of unclassified positions: 1.00 Deputy Director to Assistant Director, 2.00 Fiscal Operations Managers to Deputy Directors, and 1.00 Principal Accountant to Fiscal Operations Manager to better align the position classifications with the needs of the Department. | 0.00 | 61,423 | - |

# City Treasurer

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Cannabis Business Tax Collection**<br>Addition of 2.00 Administrative Aide 2s and non-personnel expenditures to support the administration of Cannabis Business Tax. | 2.00 | 59,553 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 44,952 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | (2,213) | - |
| **Reduction of Non-Standard Hourly Personnel Funding**<br>Reduction of 0.35 Administrative Aide 2-Hourly and 0.35 Account Clerk-Hourly in the Business Tax and Treasury Accounting sections. | (0.70) | (29,824) | - |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures due to anticipated savings in contractual services. | 0.00 | (60,000) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (215,000) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (522,559) | - |
| **Cannabis Business Tax**<br>Adjustment to reflect revised revenue projection for Cannabis Business Tax. | 0.00 | - | 3,355,422 |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 18,718 |
| **Total** | **4.30** | **$ 188,683** | **$ 3,830,904** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 6,067,584 | $ 6,904,100 | **$ 7,470,127** | $ 566,027 |
| Fringe Benefits | 4,199,630 | 5,157,045 | **5,379,108** | 222,063 |
| **PERSONNEL SUBTOTAL** | **10,267,214** | **12,061,145** | **12,849,235** | **788,090** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 277,919 | $ 295,310 | **$ 295,871** | $ 561 |
| Contracts | 1,832,027 | 2,259,719 | **2,182,910** | (76,809) |
| Information Technology | 2,319,892 | 1,941,017 | **1,418,458** | (522,559) |
| Energy and Utilities | 4,901 | 20,576 | **19,976** | (600) |
| Other | 9,976 | 10,006 | **10,006** | - |
| Capital Expenditures | 1,331 | 6,250 | **6,250** | - |
| **NON-PERSONNEL SUBTOTAL** | **4,446,045** | **4,532,878** | **3,933,471** | **(599,407)** |
| **Total** | **$ 14,713,259** | **$ 16,594,023** | **$ 16,782,706** | **$ 188,683** |

# City Treasurer

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 1,300,680 | $ 1,113,689 | **$ 1,186,381** | $ 72,692 |
| Fines Forfeitures and Penalties | 4,028,669 | 4,034,006 | **4,184,006** | 150,000 |
| Licenses and Permits | 15,082,668 | 17,500,865 | **21,109,077** | 3,608,212 |
| Other Revenue | 17,023 | - | **-** | - |
| Rev from Other Agencies | 7,912 | 15,000 | **15,000** | - |
| Transfers In | - | 461,777 | **461,777** | - |
| **Total** | **$ 20,436,952** | **$ 23,125,337** | **$ 26,956,241** | **$ 3,830,904** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 4.00 | 6.00 | **6.00** | $32,530 - $39,170 | $ 232,082 |
| 90000011 | Account Clerk | 0.35 | 0.35 | **0.00** | 32,530 - 39,170 | - |
| 20000866 | Accountant 2 | 7.00 | 11.00 | **10.00** | 55,843 - 67,489 | 576,212 |
| 20000007 | Accountant 3 | 4.00 | 4.00 | **5.00** | 61,322 - 74,128 | 356,722 |
| 20000102 | Accountant 4 | 1.00 | 2.00 | **5.00** | 68,971 - 91,919 | 412,110 |
| 20000024 | Administrative Aide 2 | 9.00 | 10.00 | **12.00** | 43,983 - 53,028 | 606,525 |
| 90000024 | Administrative Aide 2 | 0.35 | 0.35 | **0.00** | 43,983 - 53,028 | - |
| 20000017 | Assistant Department Director | 0.00 | 0.00 | **1.00** | 32,788 - 179,712 | 149,784 |
| 20001208 | Assistant Investment Officer | 2.00 | 2.00 | **2.00** | 23,764 - 142,455 | 216,930 |
| 20000119 | Associate Management Analyst | 2.00 | 4.00 | **4.00** | 55,843 - 67,489 | 240,151 |
| 20000539 | Clerical Assistant 2 | 7.00 | 5.00 | **5.00** | 30,919 - 37,257 | 178,015 |
| 20000268 | Collections Investigator 1 | 1.00 | 1.00 | **1.00** | 41,512 - 50,128 | 50,128 |
| 20000267 | Collections Investigator 1 | 16.00 | 16.00 | **16.00** | 41,512 - 50,128 | 741,564 |
| 20000269 | Collections Investigator 2 | 4.00 | 4.00 | **4.00** | 46,690 - 56,359 | 221,765 |
| 20000270 | Collections Investigator 3 | 5.00 | 4.00 | **4.00** | 51,353 - 62,053 | 244,488 |
| 20000287 | Collections Manager | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20000013 | Deputy Director | 0.00 | 0.00 | **1.00** | 48,516 - 178,445 | 139,455 |
| 20000014 | Deputy Director | 0.00 | 0.00 | **1.00** | 48,516 - 178,445 | 139,455 |
| 20001168 | Deputy Director | 2.75 | 2.75 | **1.75** | 48,516 - 178,445 | 253,085 |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **1.00** | 44,993 - 54,404 | 50,101 |
| 20001172 | Financial Operations Manager | 2.00 | 2.00 | **0.00** | 26,213 - 153,091 | - |
| 20000016 | Financial Operations Manager | 0.00 | 0.00 | **1.00** | 26,213 - 153,091 | 129,125 |
| 20000293 | Information Systems Analyst 3 | 1.00 | 1.00 | **1.00** | 61,322 - 74,128 | 74,128 |
| 20000998 | Information Systems Analyst 4 | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20000377 | Information Systems Technician | 1.00 | 1.00 | **1.00** | 43,983 - 53,028 | 43,983 |
| 20001194 | Investment Officer | 1.00 | 1.00 | **1.00** | 35,839 - 214,048 | 149,785 |
| 90001073 | Management Intern | 0.68 | 0.00 | **0.00** | 25,075 - 30,167 | - |
| 20000680 | Payroll Specialist 2 | 1.00 | 1.00 | **1.00** | 35,753 - 43,166 | 38,191 |
| 20001182 | Principal Accountant | 3.00 | 3.00 | **2.00** | 19,961 - 156,851 | 202,036 |
| 20000741 | Principal Clerk | 1.00 | 1.00 | **1.00** | 44,993 - 54,404 | 54,404 |
| 20001234 | Program Coordinator | 0.00 | 3.00 | **3.00** | 23,764 - 142,455 | 262,851 |
| 20001222 | Program Manager | 2.50 | 3.50 | **3.50** | 48,516 - 178,445 | 380,150 |

# City Treasurer

### Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000783 | Public Information Clerk | 19.75 | 18.75 | **18.75** | 32,530 - 39,170 | 686,774 |
| 20000869 | Senior Account Clerk | 3.00 | 3.00 | **3.00** | 37,257 - 44,950 | 131,929 |
| 20000927 | Senior Clerk/Typist | 3.00 | 2.00 | **2.00** | 37,257 - 44,950 | 88,327 |
| 20000015 | Senior Management Analyst | 2.00 | 2.00 | **2.00** | 61,322 - 74,128 | 147,144 |
| 20000970 | Supervising Management Analyst | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20001148 | Treasurer | 1.00 | 1.00 | **1.00** | 32,788 - 179,712 | 170,445 |
| | Bilingual - Regular | | | | | 44,775 |
| | Budgeted Vacancy Savings | | | | | (258,567) |
| | Overtime Budgeted | | | | | 25,102 |
| | Sick Leave - Hourly | | | | | 898 |
| | Termination Pay Annual Leave | | | | | 39,392 |
| **FTE, Salaries, and Wages Subtotal** | | **111.38** | **119.70** | **124.00** | | **$ 7,470,127** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 55,518 | $ 52,754 | $ 56,086 | $ 3,332 |
| Flexible Benefits | 1,097,682 | 1,404,422 | 1,464,712 | 60,290 |
| Insurance | 1,201 | - | - | - |
| Long-Term Disability | 16,125 | - | - | - |
| Medicare | 91,520 | 95,734 | 105,568 | 9,834 |
| Other Post-Employment Benefits | 608,917 | 684,115 | 729,590 | 45,475 |
| Retiree Medical Trust | 5,533 | 7,677 | 9,375 | 1,698 |
| Retirement 401 Plan | 6,194 | 6,224 | 5,995 | (229) |
| Retirement ADC | 1,723,781 | 2,207,579 | 2,215,632 | 8,053 |
| Retirement DROP | 25,252 | 27,718 | 21,102 | (6,616) |
| Risk Management Administration | 106,101 | 115,254 | 125,426 | 10,172 |
| Supplemental Pension Savings Plan | 361,119 | 440,241 | 500,247 | 60,006 |
| Unemployment Insurance | 10,976 | 12,249 | 12,436 | 187 |
| Workers' Compensation | 89,711 | 103,078 | 132,939 | 29,861 |
| **Fringe Benefits Subtotal** | **$ 4,199,630** | **$ 5,157,045** | **$ 5,379,108** | **$ 222,063** |
| **Total Personnel Expenditures** | | | **$ 12,849,235** | |

# Parking Meter Operations Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Revenue Collections | $ 11,072,288 | $ 10,313,775 | **$ 10,598,817** | $ 285,042 |
| **Total** | **$ 11,072,288** | **$ 10,313,775** | **$ 10,598,817** | **$ 285,042** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Revenue Collections | 15.00 | 15.00 | **15.00** | 0.00 |
| **Total** | **15.00** | **15.00** | **15.00** | **0.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Mobile Payment Readers**<br>Addition of one-time non-personnel expenditures for mobile payment readers on parking meters. | 0.00 | $ 214,935 | $ - |
| **Community Parking Districts**<br>Addition of non-personnel expenditures to support the administration of Community Parking Districts. | 0.00 | 130,000 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 127,154 | - |
| **Banking Services**<br>Addition of non-personnel expenditures for banking services related to parking meter transactions. | 0.00 | 125,000 | - |
| **Uniform Allowance**<br>Addition of non-personnel expenditures for uniform allowances. | 0.00 | 13,000 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (248) | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (24,799) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (300,000) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 250,000 |
| **Total** | **0.00** | **$ 285,042** | **$ 250,000** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 664,534 | $ 776,229 | **$ 867,072** | $ 90,843 |
| Fringe Benefits | 547,617 | 676,360 | **712,671** | 36,311 |
| **PERSONNEL SUBTOTAL** | **1,212,151** | **1,452,589** | **1,579,743** | **127,154** |

# City Treasurer

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Supplies | $ 60,081 | $ 31,327 | **$ 44,417** | $ 13,090 |
| Contracts | 2,391,136 | 2,330,348 | **2,577,874** | 247,526 |
| Information Technology | 11,938 | 14,634 | **14,386** | (248) |
| Energy and Utilities | 26,681 | 32,223 | **14,808** | (17,415) |
| Other | 8,040 | - | **-** | - |
| Transfers Out | 7,362,255 | 6,152,154 | **6,152,154** | - |
| Capital Expenditures | 6 | 300,500 | **215,435** | (85,065) |
| **NON-PERSONNEL SUBTOTAL** | **9,860,137** | **8,861,186** | **9,019,074** | **157,888** |
| **Total** | **$ 11,072,288** | **$ 10,313,775** | **$ 10,598,817** | **$ 285,042** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Licenses and Permits | $ 11,093,665 | $ 10,767,852 | **$ 11,017,852** | $ 250,000 |
| Other Revenue | 1,269 | - | **-** | - |
| Rev from Money and Prop | 40,512 | - | **-** | - |
| **Total** | **$ 11,135,446** | **$ 10,767,852** | **$ 11,017,852** | **$ 250,000** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001168 | Deputy Director | 0.25 | 0.25 | **0.25** | $48,516 - $178,445 | $ 36,155 |
| 20000678 | Parking Meter Supervisor | 2.00 | 2.00 | **3.00** | 48,903 - 58,464 | 170,506 |
| 20000674 | Parking Meter Technician | 11.00 | 11.00 | **10.00** | 42,693 - 51,030 | 485,798 |
| 20001222 | Program Manager | 0.50 | 0.50 | **0.50** | 48,516 - 178,445 | 56,809 |
| 20000783 | Public Information Clerk | 0.25 | 0.25 | **0.25** | 32,530 - 39,170 | 9,697 |
| 20000827 | Senior Parking Meter Technician | 1.00 | 1.00 | **1.00** | 44,907 - 53,501 | 52,770 |
| | Bilingual - Regular | | | | | 4,729 |
| | Overtime Budgeted | | | | | 50,608 |
| **FTE, Salaries, and Wages Subtotal** | | **15.00** | **15.00** | **15.00** | | **$ 867,072** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 3,666 | $ 3,644 | $ 3,961 | $ 317 |
| Flexible Benefits | 132,001 | 163,419 | 176,164 | 12,745 |
| Long-Term Disability | 1,776 | - | - | - |
| Medicare | 10,003 | 10,518 | 11,814 | 1,296 |
| Other Post-Employment Benefits | 76,648 | 84,013 | 91,965 | 7,952 |
| Retiree Medical Trust | 583 | 699 | 875 | 176 |
| Retirement ADC | 243,498 | 330,675 | 339,098 | 8,423 |
| Risk Management Administration | 13,365 | 14,154 | 15,810 | 1,656 |
| Supplemental Pension Savings Plan | 43,495 | 49,099 | 56,694 | 7,595 |
| Unemployment Insurance | 1,208 | 1,284 | 1,369 | 85 |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Workers' Compensation | 21,374 | 18,855 | 14,921 | (3,934) |
| **Fringe Benefits Subtotal** | **$ 547,617** | **$ 676,360** | **$ 712,671** | **$ 36,311** |
| **Total Personnel Expenditures** | | | **$ 1,579,743** | |

# City Treasurer

## Revenue and Expense Statement (Non–General Fund)

| Parking Meter Operations Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 222,751 | $ 285,909 | $ 793,185 |
| Continuing Appropriation - CIP | 30,000 | 30,000 | 30,000 |
| **TOTAL BALANCE AND RESERVES** | **$ 252,751** | **$ 315,909** | **$ 823,185** |
| **REVENUE** | | | |
| Licenses and Permits | $ 11,093,665 | $ 10,767,852 | $ 11,017,852 |
| Other Revenue | 1,269 | – | – |
| Revenue from Use of Money and Property | 40,512 | – | – |
| **TOTAL REVENUE** | **$ 11,135,446** | **$ 10,767,852** | **$ 11,017,852** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 11,388,197** | **$ 11,083,761** | **$ 11,841,037** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 664,534 | $ 776,229 | $ 867,072 |
| Fringe Benefits | 547,617 | 676,360 | 712,671 |
| Supplies | 60,081 | 31,327 | 44,417 |
| Contracts | 2,391,136 | 2,330,348 | 2,577,874 |
| Information Technology | 11,938 | 14,634 | 14,386 |
| Energy and Utilities | 26,681 | 32,223 | 14,808 |
| Other Expenses | 8,040 | – | – |
| Transfers Out | 7,362,255 | 6,152,154 | 6,152,154 |
| Capital Expenditures | 6 | 300,500 | 215,435 |
| **TOTAL OPERATING EXPENSE** | **$ 11,072,288** | **$ 10,313,775** | **$ 10,598,817** |
| **TOTAL EXPENSE** | **$ 11,072,288** | **$ 10,313,775** | **$ 10,598,817** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 30,000 | $ 30,000 | $ 30,000 |
| **TOTAL RESERVES** | **$ 30,000** | **$ 30,000** | **$ 30,000** |
| **BALANCE** | **$ 285,909** | **$ 739,986** | **$ 1,212,220** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 11,388,197** | **$ 11,083,761** | **$ 11,841,037** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Citywide Program Expenditures

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## Fund Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department, as well as the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditure budget is administered by the Financial Management Department with input from responsible departments throughout the City.

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# Citywide Program Expenditures

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ 1,179,607** | $ 1,179,607 |
| Non-Personnel Expenditures | 106,231,980 | 156,248,640 | **126,192,953** | (30,055,687) |
| **Total Department Expenditures** | **$ 106,231,980** | **$ 156,248,640** | **$ 127,372,560** | **$ (28,876,080)** |
| **Total Department Revenue** | **$ -** | **$ -** | **$ -** | **$ -** |

## General Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Animal Services | $ 9,549,742 | $ 10,503,418 | **$ -** | $ (10,503,418) |
| Assessments to Public Property | 719,754 | 673,467 | **851,560** | 178,093 |
| Citywide Elections | 4,556,784 | 6,500,000 | **1,781,321** | (4,718,679) |
| Corporate Master Lease Rent | 16,546,172 | 21,422,563 | **19,783,387** | (1,639,176) |
| Deferred Capital Debt Service | 20,683,158 | 17,513,391 | **21,486,050** | 3,972,659 |
| Engineering & Capital Projects | 367,796 | 250,000 | **250,000** | - |
| General Fund Reserve | - | 17,356,375 | **554,424** | (16,801,951) |
| Insurance | 2,121,924 | 1,896,097 | **2,406,578** | 510,481 |
| Memberships | 752,063 | 735,000 | **735,000** | - |
| Pension Payment Stabilization Reserve | - | - | **3,612,662** | 3,612,662 |
| Preservation of Benefits | 1,484,000 | 1,500,000 | **1,500,000** | - |
| Property Tax Administration | 4,127,242 | 4,497,492 | **4,593,620** | 96,128 |
| Public Liab. Claims Transfer-Claims Fund | 14,400,000 | 17,100,000 | **17,100,000** | - |
| Public Liab. Claims Transfer-Insurance | 10,800,000 | 12,400,000 | **10,900,000** | (1,500,000) |
| Public Liab. Claims Transfer-Reserves | 2,800,000 | 3,127,665 | **-** | (3,127,665) |
| Public Use Leases | 1,582,144 | 1,582,144 | **1,582,144** | - |
| Special Consulting Services | 3,533,396 | 3,045,000 | **6,836,607** | 3,791,607 |
| Supplemental COLA Benefit | 1,464,039 | 1,489,219 | **1,525,497** | 36,278 |
| Transfer to Capital Improvements Program | 495,807 | 5,213,942 | **5,117,600** | (96,342) |
| Transfer to Infrastructure Fund | - | 17,826,547 | **16,156,068** | (1,670,479) |
| Transfer to Park Improvement Funds | 9,788,857 | 11,157,218 | **10,140,940** | (1,016,278) |
| Transportation Subsidy | 459,102 | 459,102 | **459,102** | - |
| **Total** | **$ 106,231,980** | **$ 156,248,640** | **$ 127,372,560** | **$ (28,876,080)** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Transfer to Infrastructure Fund**<br>Addition of non-personnel expenditures for the transfer to the Infrastructure Fund per City Charter Section 77.1. | 0.00 | $ 16,156,068 | $ - |
| **Commission for Arts & Culture Allocation**<br>Addition of one-time non-personnel expenditures for the transfer to the Transient Occupancy Tax Fund for the Commission for Arts & Culture. | 0.00 | 3,949,600 | - |
| **Pension Payment Stabilization Reserve**<br>Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve. | 0.00 | 3,612,662 | - |

# Citywide Program Expenditures

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 3,343,964 | - |
| **Bridge Shelters**<br>Addition of non-personnel expenditures for various services at three Bridge Shelters. | 0.00 | 2,762,000 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 1,179,607 | - |
| **Transfer to the IT CIP Contributions Fund**<br>Transfer from the General Fund to the IT CIP Contributions Fund in support of IT projects that will benefit General Fund Departments. | 0.00 | 1,168,000 | - |
| **General Fund Reserve Transfer**<br>Addition of one-time non-personnel expenditures related to the contribution to the General Fund Reserve to maintain the Fiscal Year 2019 policy target level of 15.25 percent. | 0.00 | 554,424 | - |
| **Office Relocation from 1010 2nd Avenue**<br>Addition of one-time non-personnel expenditures for costs related to the unanticipated relocation of City staff formerly located at 1010 2nd Avenue. | 0.00 | 450,000 | - |
| **Citywide Elections**<br>Addition of non-personnel expenditures for anticipated citywide elections. | 0.00 | 281,321 | - |
| **Assessments to Public Property**<br>Addition of non-personnel expenditures related to assessments levied on public property. | 0.00 | 178,093 | - |
| **Property Tax Administration Fees**<br>Addition of non-personnel expenditures related to the property tax administration fees paid to the County of San Diego. | 0.00 | 96,128 | - |
| **Supplemental Cost of Living Adjustment (COLA)**<br>Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA. | 0.00 | 36,278 | - |
| **Commercial Paper**<br>Reduction due to recategorizing commercial paper from discretionary to non-discretionary account. | 0.00 | (500,000) | - |
| **Mission Bay and Regional Park Improvement Funds**<br>Adjustment to the transfer to the improvement funds based on projected Mission Bay rents and concessions revenue per the Mission Bay Ordinance. | 0.00 | (1,016,278) | - |
| **Public Liability Insurance Premiums**<br>Reduction of non-personnel expenditures for insurance premiums. | 0.00 | (1,500,000) | - |

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Animal Services Contract**<br>Transfer of non-personnel expenditures from Citywide Program Expenditures to the Purchasing & Contracting Department related to animal services. | 0.00 | (10,503,418) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (49,124,529) | - |
| **Total** | **0.00** | **$ (28,876,080)** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ - | $ - | **$ 1,179,607** | $ 1,179,607 |
| **PERSONNEL SUBTOTAL** | **-** | **-** | **1,179,607** | **1,179,607** |
| **NON-PERSONNEL** | | | | |
| Contracts | $ 61,187,050 | $ 78,769,644 | **$ 64,013,206** | $ (14,756,438) |
| Energy and Utilities | 2,598 | 39,028 | **2,802** | (36,226) |
| Other | 3,667,794 | 3,662,686 | **3,877,057** | 214,371 |
| Transfers Out | 34,838,261 | 73,777,282 | **58,299,888** | (15,477,394) |
| Debt | 6,536,278 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **106,231,980** | **156,248,640** | **126,192,953** | **(30,055,687)** |
| **Total** | **$ 106,231,980** | **$ 156,248,640** | **$ 127,372,560** | **$ (28,876,080)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| | Adjust Budget To Approved Levels | | | | | 1,179,607 |
| **FTE, Salaries, and Wages Subtotal** | | **132.60** | **140.94** | **140.30** | | **$ 7,646,127** |

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# Commission for Arts & Culture

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## Commission Description

The Commission was established in 1988 by ordinance to advise the Mayor and City Council on promoting, encouraging, and increasing support for arts and culture. The Commission comprises 15 Mayor-appointed, volunteer Commissioners and full-time City staff led by an Executive Director. The Commission's purpose is to support the region's cultural assets, integrate arts and culture into community life and showcase San Diego as an international tourist destination. The Commission administers two core programs and several special initiatives. The Public Art Program engages artists and residents through three primary areas: a) management of the City's Civic Art Collection b) integration of new public art commissions into the City's own capital projects and public places, and c) inclusion of public art in selected private development projects. The Arts and Culture Funding Programs include two areas that provide Transient Occupancy Tax (TOT) funding to nonprofits: 1) the Organizational Support Program (OSP), which provides unrestricted general operating support to nonprofits whose mission supports the delivery of arts and culture services that impact San Diego's quality of life and tourism; and 2) Creative Communities San Diego (CCSD), which provides project support to nonprofits for festivals and parades that promote neighborhood pride and encourage people of diverse backgrounds to share their heritage and culture. Some of the initiatives implemented through the Commission include cultural tourism, arts education, and professional development for nonprofit arts and culture workers and artists.

For Fiscal Year 2019, the Commission will operate within the newly formed Office of Boards and Commissions; for more details visit the budget pages for the Office of Boards and Commissions.

The Commission's mission is:

***To vitalize the City by supporting the region's cultural assets, integrating arts and culture into community life, and showcasing San Diego as an international cultural destination***

The Commission's vision is:

***To expand our world by celebrating creativity in San Diego***

# Commission for Arts & Culture

## Goals and Objectives

***Goal 1: Cultivate a dynamic arts ecosystem***

- Invest in artists, non-profit arts and culture organizations, and audiences
- Support a robust environment for artistic practice, creativity and collaboration

***Goal 2: Connect people with arts, culture and creative experiences***

- Provide publicly accessible arts, culture and creative experiences
- Motivate people to experience arts, culture and creativity

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Percentage increase to number of non-profits submitting applications for the TOT funding distributed through the Commission for Arts and Culture[1] | 7% | 9% | 6% | 11% | 4% |
| 2. Percentage of artworks in the Civic Art Collection on exhibit[2] | 80% | 80% | 70% | 70% | 70% |

1. This KPI has been adjusted to reflect the percentage of "true-new" applicants entering the TOT funding process each year as a measure of the diversification of the pool of funding applicants.
2. As the number of artworks in the Civic Art Collection increases, the percentage of the collection that can be on exhibit decreases due to artworks rotating off exhibit for treatment and preservation or artworks in storage awaiting the identification of exhibition sites.

# Commission for Arts & Culture

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 8.00 | 8.00 | **0.00** | (8.00) |
| Personnel Expenditures | $ 630,857 | $ 928,620 | **$ -** | $ (928,620) |
| Non-Personnel Expenditures | 533,266 | 931,768 | **-** | (931,768) |
| **Total Department Expenditures** | **$ 1,161,125** | **$ 1,860,388** | **$ -** | **$ (1,860,388)** |
| **Total Department Revenue** | **$ 718,661** | **$ 467,819** | **$ -** | **$ (467,819)** |

## Public Art Fund[1]

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Public Art | $ 298,036 | $ 467,819 | **$ -** | $ (467,819) |
| **Total** | **$ 298,036** | **$ 467,819** | **$ -** | **$ (467,819)** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Office of Boards & Commissions Restructure** Restructure of non-personnel expenditures from the Commission for Arts & Culture Department to the newly created Office of Boards & Commissions. | 0.00 | $ (467,819) | $ (467,819) |
| **Total** | **0.00** | **$ (467,819)** | **$ (467,819)** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 276,992 | $ 467,819 | **$ -** | $ (467,819) |
| Information Technology | 21,044 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **298,036** | **467,819** | **-** | **(467,819)** |
| **Total** | **$ 298,036** | **$ 467,819** | **$ -** | **$ (467,819)** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Revenue | $ 103,676 | $ - | **$ -** | $ - |
| Transfers In | 596,872 | 467,819 | **-** | (467,819) |
| **Total** | **$ 700,548** | **$ 467,819** | **$ -** | **$ (467,819)** |

1. In the Fiscal Year 2019 Proposed Budget, the Public Art Fund is no longer budgeted in the Commission for Arts & Culture Department. This fund is now budgeted in the Office of Boards & Commissions Department.

# Commission for Arts & Culture

## Transient Occupancy Tax Fund[1]

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Commission for Arts & Culture | $ 759,067 | $ 1,283,688 | $ - | $ (1,283,688) |
| Public Art | 107,022 | 108,881 | - | (108,881) |
| **Total** | **$ 866,089** | **$ 1,392,569** | **$ -** | **$ (1,392,569)** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Commission for Arts & Culture | 7.00 | 7.00 | **0.00** | (7.00) |
| Public Art | 1.00 | 1.00 | **0.00** | (1.00) |
| **Total** | **8.00** | **8.00** | **0.00** | **(8.00)** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Office of Boards & Commissions Restructure** Restructure of 8.00 FTE positions and non-personnel expenditures from the Commission for Arts & Culture Department to the newly created Office of Boards & Commissions. | (8.00) | (1,392,569) | - |
| **Total** | **(8.00)** | **$ (1,392,569)** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 423,705 | $ 624,645 | $ - | $ (624,645) |
| Fringe Benefits | 207,153 | 303,975 | - | (303,975) |
| **PERSONNEL SUBTOTAL** | **630,857** | **928,620** | **-** | **(928,620)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 8,372 | $ 8,302 | $ - | $ (8,302) |
| Contracts | 168,397 | 183,969 | - | (183,969) |
| Information Technology | 53,990 | 48,919 | - | (48,919) |
| Energy and Utilities | 4,040 | 4,147 | - | (4,147) |
| Other | 416 | 500 | - | (500) |
| Transfers Out | - | 218,112 | - | (218,112) |
| Capital Expenditures | 16 | - | - | - |
| **NON-PERSONNEL SUBTOTAL** | **235,231** | **463,949** | **-** | **(463,949)** |
| **Total** | **$ 866,089** | **$ 1,392,569** | **$ -** | **$ (1,392,569)** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 130 | $ - | $ - | $ - |
| Other Revenue | 17,983 | - | - | - |
| **Total** | **$ 18,113** | **$ -** | **$ -** | **$ -** |

1.In the Fiscal Year 2019 Proposed Budget, the Transient Occupancy Tax Fund is no longer budgeted in the Commission for Arts & Culture Department. This fund is now budgeted in the Office of Boards & Commissions Department.

# Commission for Arts & Culture

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000024 | Administrative Aide 2 | 1.00 | 0.00 | **0.00** | $43,983 - $53,028 | $ - |
| 20000132 | Associate Management Analyst | 2.00 | 3.00 | **0.00** | 55,843 - 67,489 | - |
| 20001220 | Executive Director | 1.00 | 1.00 | **0.00** | 48,516 - 178,445 | - |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **0.00** | 44,993 - 54,404 | - |
| 20001222 | Program Manager | 1.00 | 1.00 | **0.00** | 48,516 - 178,445 | - |
| 20000778 | Public Art Program Administrator | 2.00 | 2.00 | **0.00** | 68,971 - 83,561 | - |
| **FTE, Salaries, and Wages Subtotal** | | **8.00** | **8.00** | **0.00** | | **$ –** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 3,615 | $ 3,510 | $ - | $ (3,510) |
| Flexible Benefits | 49,940 | 89,929 | - | (89,929) |
| Long-Term Disability | 1,102 | - | - | - |
| Medicare | 6,645 | 9,058 | - | (9,058) |
| Other Post-Employment Benefits | 33,006 | 48,008 | - | (48,008) |
| Retiree Medical Trust | 759 | 1,269 | - | (1,269) |
| Retirement 401 Plan | 812 | 809 | - | (809) |
| Retirement ADC | 78,643 | 94,960 | - | (94,960) |
| Risk Management Administration | 5,756 | 8,088 | - | (8,088) |
| Supplemental Pension Savings Plan | 23,903 | 42,772 | - | (42,772) |
| Unemployment Insurance | 777 | 1,118 | - | (1,118) |
| Workers' Compensation | 2,195 | 4,454 | - | (4,454) |
| **Fringe Benefits Subtotal** | **$ 207,153** | **$ 303,975** | **$ –** | **$ (303,975)** |
| **Total Personnel Expenditures** | | | **$ –** | |

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# Communications

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## Department Description

The Communications Department develops creative, timely, relevant and strategic communications regarding City department operations, programs and services. These communications, shared with the public, City employees and the media, come in the form of public information, (community outreach, news media, social media, communications collateral), event support, graphic design, video production and the broadcast of Council, Committee and other meetings and City programming aired on CityTV.

The Communications Department is also responsible for creating communication campaigns for internal and external audiences for City initiatives including the Climate Action Plan, Vision Zero, Ariba, Accela and Get It Done, developing content for and managing the City's employee intranet, CityNet, and sending out Employee Notification emails.

The Communications Department works to ensure the consistent and effective management of information which improves the ability of the Mayor and the Council to reach the public and the workforce.

The Department's mission is:

***To inform, engage, and serve the public***

The Department's vision is:

***To be the lens through which San Diegans and the world view our city***

## Goals and Objectives

***Goal 1: Shift from reactive to active media relations by showcasing stories of the City***

- Maintain accessibility of public proceedings and events via available technology
- Continue to refine sandiego.gov as a central information hub for the City of San Diego
- Share educational and engaging information about the City of San Diego with community members

# Communications

***Goal 2: Provide communication support to all City departments, offices and programs***

- Provide media training and presentation training to potential City spokespersons
- Provide strategic guidance and support to help achieve the City's goals

***Goal 3: Maintain a City Communications Plan as mandated by the City Strategic Plan***

- Continue implementing a citywide communication plan for both internal and external audiences
- Work with all departments every spring to identify ongoing and one-time communications needs for the development of the Citywide communications work plan for the next fiscal year

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Number of features posted to Insidesandiego.org annually[1] | 52 | 49 | 52 | 85 | 52 |
| 2. Number of updates posted to the CityNet homepage[2] | N/A | N/A | 26 | 130 | 100 |
| 3. Percentage of Public Record Act requests responded to within the statutory timeframe[3] | N/A | N/A | 100% | 100% | N/A |

1. Due to the evolution of social media and media consumption, the Communications Department shifted features from posting on InsideSanDiego.org to sharing via its various social media channels. Content will be shifted to the sandiego.gov website. InsideSanDiego.org is no longer operational.
2. The revised CityNet launched on June 26, 2017. The Communications Department's goal was to keep the content updated and engaging for City employees. Understanding the critical importance of sharing City news with employees, the Communications Department posted 90 news items and 30 Show and Tell feature cards through Feb. 5, 2018. Some items are based on news being shared in other formats, including news releases and public video features.
3. The Public Records Administrative Program will transfer from the Human Resources department to the Communications department in Fiscal Year 2019.

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 33.50 | 31.00 | **33.00** | 2.00 |
| Personnel Expenditures | $ 3,075,022 | $ 3,631,364 | **$ 4,358,914** | $ 727,550 |
| Non-Personnel Expenditures | 302,468 | 310,607 | **307,213** | (3,394) |
| **Total Department Expenditures** | **$ 3,377,490** | **$ 3,941,971** | **$ 4,666,127** | **$ 724,156** |
| **Total Department Revenue** | **$ 575,353** | **$ 967,604** | **$ 417,384** | **$ (550,220)** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Communications | $ 3,377,490 | $ 3,941,971 | **$ 4,666,127** | $ 724,156 |
| **Total** | **$ 3,377,490** | **$ 3,941,971** | **$ 4,666,127** | **$ 724,156** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Communications | 33.50 | 31.00 | **33.00** | 2.00 |
| **Total** | **33.50** | **31.00** | **33.00** | **2.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Transfer of Public Records Act Program**<br>Transfer of 3.00 FTE positions from the Human Resources Department to the Communications Department in support of the Public Records Act Program. | 3.00 | $ 497,214 | $ - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 300,612 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 7,192 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (10,586) | - |
| **Reduction of Public Information Officer**<br>Reduction of 1.00 Public Information Officer in the Public Information Section. | (1.00) | (70,276) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | (550,220) |
| **Total** | **2.00** | **$ 724,156** | **$ (550,220)** |

# Communications

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 1,843,791 | $ 2,038,365 | **$ 2,404,580** | $ 366,215 |
| Fringe Benefits | 1,231,232 | 1,592,999 | **1,954,334** | 361,335 |
| **PERSONNEL SUBTOTAL** | **3,075,022** | **3,631,364** | **4,358,914** | **727,550** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 21,361 | $ 24,925 | **$ 23,046** | $ (1,879) |
| Contracts | 121,973 | 156,809 | **164,715** | 7,906 |
| Information Technology | 127,680 | 109,260 | **98,674** | (10,586) |
| Energy and Utilities | 15,873 | 8,463 | **7,628** | (835) |
| Other | 15,373 | 10,000 | **12,000** | 2,000 |
| Capital Expenditures | 206 | 1,150 | **1,150** | - |
| **NON-PERSONNEL SUBTOTAL** | **302,468** | **310,607** | **307,213** | **(3,394)** |
| **Total** | **$ 3,377,490** | **$ 3,941,971** | **$ 4,666,127** | **$ 724,156** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 574,194 | $ 967,604 | **$ 417,384** | $ (550,220) |
| Other Revenue | 1,159 | - | **-** | - |
| **Total** | **$ 575,353** | **$ 967,604** | **$ 417,384** | **$ (550,220)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000403 | Communications Technician | 1.00 | 1.00 | **1.00** | $60,076 - $72,044 | $ 72,044 |
| 20001101 | Department Director | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 144,620 |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 123,960 |
| 20000924 | Executive Secretary | 1.00 | 0.00 | **0.00** | 44,993 - 54,404 | - |
| 20000487 | Graphic Designer | 2.00 | 2.00 | **2.00** | 44,692 - 53,695 | 107,388 |
| 90001073 | Management Intern | 0.50 | 0.00 | **0.00** | 25,075 - 30,167 | - |
| 20000170 | Multimedia Production Coordinator | 3.00 | 3.00 | **3.00** | 50,515 - 61,150 | 182,533 |
| 20000165 | Multimedia Production Specialist | 1.00 | 1.00 | **1.00** | 44,692 - 53,695 | 52,372 |
| 20000672 | Parking Enforcement Officer 1 | 1.00 | 0.00 | **0.00** | 38,588 - 46,404 | - |
| 20001234 | Program Coordinator | 0.00 | 0.00 | **2.00** | 23,764 - 142,455 | 165,280 |
| 20001222 | Program Manager | 2.00 | 3.00 | **4.00** | 48,516 - 178,445 | 402,870 |
| 20000784 | Public Information Officer | 4.00 | 4.00 | **3.00** | 44,950 - 54,447 | 151,069 |
| 20000015 | Senior Management Analyst | 0.00 | 1.00 | **1.00** | 61,322 - 74,128 | 74,128 |
| 20000916 | Senior Public Information Officer | 10.00 | 9.00 | **9.00** | 55,843 - 67,489 | 590,395 |
| 20001021 | Supervising Public Information Officer | 5.00 | 5.00 | **5.00** | 61,322 - 74,128 | 368,978 |
| 20000756 | Word Processing Operator | 1.00 | 0.00 | **0.00** | 32,530 - 39,170 | - |
| | Bilingual - Regular | | | | | 4,368 |
| | Budgeted Vacancy Savings | | | | | (44,950) |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| | Overtime Budgeted | | | | | 9,525 |
| **FTE, Salaries, and Wages Subtotal** | | **33.50** | **31.00** | **33.00** | | **$ 2,404,580** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 15,079 | $ 15,643 | $ 25,028 | $ 9,385 |
| Flexible Benefits | 259,254 | 337,668 | 389,386 | 51,718 |
| Long-Term Disability | 4,846 | - | - | - |
| Medicare | 28,140 | 29,427 | 34,794 | 5,367 |
| Other Post-Employment Benefits | 154,238 | 174,029 | 196,192 | 22,163 |
| Retiree Medical Trust | 1,556 | 1,991 | 2,058 | 67 |
| Retirement 401 Plan | 1,320 | 1,251 | 1,326 | 75 |
| Retirement ADC | 607,570 | 832,462 | 1,062,531 | 230,069 |
| Retirement DROP | 4,108 | 3,995 | 4,126 | 131 |
| Risk Management Administration | 26,869 | 29,319 | 33,728 | 4,409 |
| Supplemental Pension Savings Plan | 99,159 | 121,482 | 134,155 | 12,673 |
| Unemployment Insurance | 3,265 | 3,622 | 4,039 | 417 |
| Workers' Compensation | 25,826 | 42,110 | 66,971 | 24,861 |
| **Fringe Benefits Subtotal** | **$ 1,231,232** | **$ 1,592,999** | **$ 1,954,334** | **$ 361,335** |
| **Total Personnel Expenditures** | | | **$ 4,358,914** | |

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# Convention Center

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## Fund Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Financial Management Department.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | 16,756,321 | 16,832,450 | **15,534,075** | (1,298,375) |
| **Total Department Expenditures** | **$ 16,756,321** | **$ 16,832,450** | **$ 15,534,075** | **$ (1,298,375)** |
| **Total Department Revenue** | **$ 16,902,753** | **$ 16,439,993** | **$ 15,137,018** | **$ (1,302,975)** |

# Convention Center Expansion Administration Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Convention Center Expansion Administration Fund | $ 13,320,321 | $ 13,396,450 | **$ 13,401,050** | $ 4,600 |
| **Total** | **$ 13,320,321** | **$ 13,396,450** | **$ 13,401,050** | **$ 4,600** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment** Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | $ 4,600 | $ - |
| **Total** | **0.00** | **$ 4,600** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 759,871 | $ 840,000 | **$ 840,000** | $ - |
| Transfers Out | 12,560,450 | 12,556,450 | **12,561,050** | 4,600 |
| **NON-PERSONNEL SUBTOTAL** | **13,320,321** | **13,396,450** | **13,401,050** | **4,600** |
| **Total** | **$ 13,320,321** | **$ 13,396,450** | **$ 13,401,050** | **$ 4,600** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Money and Prop | $ 58,760 | $ - | **$ -** | $ - |
| Transfers In | 13,407,993 | 13,003,993 | **13,003,993** | - |
| **Total** | **$ 13,466,753** | **$ 13,003,993** | **$ 13,003,993** | **$ -** |

# Convention Center

## New Convention Facility Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| New Convention Facility Fund | $ 3,436,000 | $ 3,436,000 | **$ 2,133,025** | $ (1,302,975) |
| **Total** | **$ 3,436,000** | **$ 3,436,000** | **$ 2,133,025** | **$ (1,302,975)** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Reduction of Professional Services**<br>Reduction of non-personnel expenses for marketing, promotions, and capital projects related to the Convention Center. | 0.00 | $ (1,302,975) | $ - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | (1,302,975) |
| **Total** | **0.00** | **$ (1,302,975)** | **$ (1,302,975)** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 3,436,000 | $ 3,436,000 | **$ 2,133,025** | $ (1,302,975) |
| **NON-PERSONNEL SUBTOTAL** | **3,436,000** | **3,436,000** | **2,133,025** | **(1,302,975)** |
| **Total** | **$ 3,436,000** | **$ 3,436,000** | **$ 2,133,025** | **$ (1,302,975)** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Transfers In | $ 3,436,000 | $ 3,436,000 | **$ 2,133,025** | $ (1,302,975) |
| **Total** | **$ 3,436,000** | **$ 3,436,000** | **$ 2,133,025** | **$ (1,302,975)** |

## Revenue and Expense Statement (Non–General Fund)

| Convention Center Expansion Administration Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 1,398,094 | $ 1,544,525 | $ 1,152,068 |
| **TOTAL BALANCE AND RESERVES** | **$ 1,398,094** | **$ 1,544,525** | **$ 1,152,068** |
| **REVENUE** | | | |
| Revenue from Use of Money and Property | $ 58,760 | $ – | $ – |
| Transfers In | 13,407,993 | 13,003,993 | 13,003,993 |
| **TOTAL REVENUE** | **$ 13,466,753** | **$ 13,003,993** | **$ 13,003,993** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 14,864,847** | **$ 14,548,518** | **$ 14,156,061** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ 759,871 | $ 840,000 | $ 840,000 |
| Transfers Out | 12,560,450 | 12,556,450 | 12,561,050 |
| **TOTAL OPERATING EXPENSE** | **$ 13,320,321** | **$ 13,396,450** | **$ 13,401,050** |
| **TOTAL EXPENSE** | **$ 13,320,321** | **$ 13,396,450** | **$ 13,401,050** |
| **BALANCE** | **$ 1,544,526** | **$ 1,152,068** | **$ 755,011** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 14,864,847** | **$ 14,548,518** | **$ 14,156,061** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Convention Center

## Revenue and Expense Statement (Non–General Fund)

| New Convention Facility Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 6,185 | $ 6,185 | $ 6,185 |
| **TOTAL BALANCE AND RESERVES** | **$ 6,185** | **$ 6,185** | **$ 6,185** |
| **REVENUE** | | | |
| Transfers In | $ 3,436,000 | $ 3,436,000 | $ 2,133,025 |
| **TOTAL REVENUE** | **$ 3,436,000** | **$ 3,436,000** | **$ 2,133,025** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 3,442,185** | **$ 3,442,185** | **$ 2,139,210** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ 3,436,000 | $ 3,436,000 | $ 2,133,025 |
| **TOTAL OPERATING EXPENSE** | **$ 3,436,000** | **$ 3,436,000** | **$ 2,133,025** |
| **TOTAL EXPENSE** | **$ 3,436,000** | **$ 3,436,000** | **$ 2,133,025** |
| **BALANCE** | **$ 6,185** | **$ 6,185** | **$ 6,185** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 3,442,185** | **$ 3,442,185** | **$ 2,139,210** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Debt Management

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## Department Description

The Debt Management Department conducts planning, structuring, and issuance activities for all City financings to fund cash flow needs and to provide funds for capital projects, essential equipment, and vehicles.

Bond financings are conducted for capital projects secured by the General Fund and the enterprise funds, as well as projects supported by dedicated revenue sources such as the San Diego Redevelopment Successor Agency and special districts. In addition to bond financings, various State and Federal Loans are evaluated and executed to fund infrastructure projects. The Department also administers certain short-and medium-term financing mechanisms, including capital leases and a commercial paper program.

The Department coordinates and monitors various post-issuance administrative functions related to bond financings, the commercial paper program, loans, and capital leases. The Department regularly reviews outstanding obligations for refunding opportunities and timely refinances to lower interest costs. The Department manages credit and investor outreach functions, providing information to current bondholders, prospective investors, and rating agencies that monitor the City's credit profile.

The Department coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure in addition to the enrollment process for assessments and special taxes with assistance from consultants to maintain databases and administer special tax formulas.

The Department's mission is:

***To effectively plan, implement, and manage City debt obligations***

The Department's vision is:

***Strong debt management to achieve citywide financing priorities***

# Debt Management

## Goals and Objectives

***Goal 1: Safeguard public assets through strong financial management***

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

***Goal 2: Optimize financial resources through long-term fiscal planning***

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Provide sound long-term financial and infrastructure plans

***Goal 3: Excellent customer service***

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

***Goal 4: Strengthen the City's financial knowledge, skills, and abilities***

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Bond payments made to bond trustees on time | 100% | 100% | 100% | 100% | 100% |
| 2. Percentage of disclosures for outstanding bonds filed in a timely manner consistent with continuing disclosure agreements | 100% | 100% | 100% | 100% | 100% |
| 3. City public bond offerings comparably priced to similar credits | 100% | 100% | 100% | 100% | 100% |
| 4. Percentage of bond-related investments that are actively evaluated and re-invested as they come to term | 100% | 100% | 100% | 100% | 100% |
| 5. Percentage of eligible outstanding debt monitored annually to evaluate potential refunding opportunities | 100% | 100% | 100% | 100% | 100% |

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 21.00 | 21.00 | **20.00** | (1.00) |
| Personnel Expenditures | $ 2,455,395 | $ 2,785,133 | **$ 2,848,080** | $ 62,947 |
| Non-Personnel Expenditures | 275,101 | 376,506 | **256,863** | (119,643) |
| **Total Department Expenditures** | **$ 2,730,496** | **$ 3,161,639** | **$ 3,104,943** | **$ (56,696)** |
| **Total Department Revenue** | **$ 1,050,430** | **$ 736,019** | **$ 1,035,645** | **$ 299,626** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Debt Management | $ 2,730,496 | $ 3,161,639 | **$ 3,104,943** | $ (56,696) |
| **Total** | **$ 2,730,496** | **$ 3,161,639** | **$ 3,104,943** | **$ (56,696)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Debt Management | 21.00 | 21.00 | **20.00** | (1.00) |
| **Total** | **21.00** | **21.00** | **20.00** | **(1.00)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 166,266 | $ - |
| **Otay Mesa Enhanced Infrastructure Financing District**<br>Addition of one-time non-personnel expenditures and supporting revenue for the Otay Mesa Enhanced Infrastructure Financing District (EIFD) formation. | 0.00 | 20,000 | 124,000 |
| **Debt Issuance Reporting Fees**<br>Addition of non-personnel expenditures associated with reporting fees for new debt issuance. | 0.00 | 15,000 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (4,354) | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (5,289) | - |
| **Reduction of Program Coordinator**<br>Reduction of 1.00 Program Coordinator providing support for debt issuance and post-issuance administration. | (1.00) | (103,319) | - |

# Debt Management

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (145,000) | - |
| **Financing Services Revenue**<br>Addition of one-time revenue associated with reimbursable expenditures for debt management services provided to the Public Utilities Department. | 0.00 | - | 175,626 |
| **Total** | **(1.00)** | **$ (56,696)** | **$ 299,626** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 1,534,833 | $ 1,662,727 | **$ 1,706,835** | $ 44,108 |
| Fringe Benefits | 920,563 | 1,122,406 | **1,141,245** | 18,839 |
| **PERSONNEL SUBTOTAL** | **2,455,395** | **2,785,133** | **2,848,080** | **62,947** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 18,965 | $ 19,310 | **$ 19,400** | $ 90 |
| Contracts | 190,778 | 270,822 | **154,106** | (116,716) |
| Information Technology | 43,259 | 61,226 | **56,872** | (4,354) |
| Energy and Utilities | 17,720 | 19,099 | **20,436** | 1,337 |
| Other | 4,357 | 5,049 | **5,049** | - |
| Capital Expenditures | 23 | 1,000 | **1,000** | - |
| **NON-PERSONNEL SUBTOTAL** | **275,101** | **376,506** | **256,863** | **(119,643)** |
| **Total** | **$ 2,730,496** | **$ 3,161,639** | **$ 3,104,943** | **$ (56,696)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 1,050,404 | $ 736,019 | **$ 1,035,645** | $ 299,626 |
| Other Revenue | 26 | - | **-** | - |
| **Total** | **$ 1,050,430** | **$ 736,019** | **$ 1,035,645** | **$ 299,626** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000149 | Associate Economist | 2.00 | 2.00 | **2.00** | $55,843 - $67,489 | $ 121,415 |
| 20000119 | Associate Management Analyst | 3.00 | 3.00 | **3.00** | 55,843 - 67,489 | 158,461 |
| 20000539 | Clerical Assistant 2 | 1.00 | 1.00 | **1.00** | 30,919 - 37,257 | 35,953 |
| 20001101 | Department Director | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 177,676 |
| 20001234 | Program Coordinator | 7.00 | 7.00 | **6.00** | 23,764 - 142,455 | 599,140 |
| 20001222 | Program Manager | 3.00 | 3.00 | **3.00** | 48,516 - 178,445 | 361,558 |
| 20000015 | Senior Management Analyst | 3.00 | 3.00 | **3.00** | 61,322 - 74,128 | 215,293 |
| 20000756 | Word Processing Operator | 1.00 | 1.00 | **1.00** | 32,530 - 39,170 | 36,570 |
| | Overtime Budgeted | | | | | 769 |
| **FTE, Salaries, and Wages Subtotal** | | **21.00** | **21.00** | **20.00** | | **$ 1,706,835** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 19,436 | $ 19,529 | $ 20,122 | $ 593 |
| Flexible Benefits | 210,165 | 257,734 | 256,261 | (1,473) |
| Insurance | 1,201 | - | - | - |
| Long-Term Disability | 4,120 | - | - | - |
| Medicare | 23,009 | 24,134 | 24,790 | 656 |
| Other Post-Employment Benefits | 110,290 | 120,020 | 122,620 | 2,600 |
| Retiree Medical Trust | 1,999 | 1,895 | 2,265 | 370 |
| Retirement 401 Plan | 2,178 | 2,282 | 2,464 | 182 |
| Retirement ADC | 420,328 | 559,609 | 555,941 | (3,668) |
| Retirement DROP | 2,429 | 2,189 | 2,261 | 72 |
| Risk Management Administration | 19,217 | 20,220 | 21,080 | 860 |
| Supplemental Pension Savings Plan | 92,376 | 94,587 | 109,094 | 14,507 |
| Unemployment Insurance | 2,795 | 2,975 | 2,882 | (93) |
| Workers' Compensation | 11,019 | 17,232 | 21,465 | 4,233 |
| **Fringe Benefits Subtotal** | **$ 920,563** | **$ 1,122,406** | **$ 1,141,245** | **$ 18,839** |
| **Total Personnel Expenditures** | | | **$ 2,848,080** | |

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# Department of Finance

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## Department Description

The Department of Finance (DOF) provides services to the Mayor and serves as an internal fiscal consultant to the City. The Department was established through the merger of the Office of the City Comptroller and the Financial Management department to maximize efficiencies and minimize redundancies within the fiscal management of the City. The DOF is made up of three divisions, Financial Planning and Disbursements, Internal Financial Reporting, and External Financial Reporting.

Financial Planning and Disbursements division coordinates the development of a balanced budget by working with departments to identify expenditure savings and implement Mayoral initiatives; develops and monitors the personnel expense components of the operating budgets, including analysis of salaries and fringe rates, and conducts analyses to support labor negotiations; develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues. This division is also responsible for payment services, including payroll processing for the City's approximately 11,350 employees, and centralized processing for all vendor payments.

Internal Financial Reporting division performs the general accounting and internal financial reporting functions for the City; monitors the City's expenditures and revenues, oversees budget transfers and adjustments, produces reports to Council to forecast year-end results and aids in budget adjustments throughout the year to accommodate unforeseen budget changes. This division develops and monitors the CIP Budget which supports projects that help maintain or improve City infrastructure. This division also maintains multiple modules of the SAP system to ensure data accuracy and develops and provides citywide financial training.

External Financial Reporting division prepares the Comprehensive Annual Financial Report (CAFR) which includes an accounting of all City funds and its component units, including related disclosures. This division also implements and monitors internal controls over financial reporting, and prepares the required reporting to Audit Committee and Council.

The Department's mission is:

***To provide the highest quality financial services with integrity, transparency, and accountability***

The Department's vision is:

# Department of Finance

***To set the national standard for municipal financial management***

## Goals and Objectives

***Goal 1: Safeguard public assets through strong financial management***

- Maintain strong internal controls over financial reporting
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound balanced budgets and capital plans

***Goal 2: Optimize financial resources through long-term fiscal planning***

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

***Goal 3: Provide excellent customer service***

- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

***Goal 4: Strengthen the City's financial knowledge, skills, and abilities***

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Number of months after the end of the fiscal year when the Comprehensive Annual Financial Report (CAFR) is issued[1] | 6 | 6 | 6 | 6 | 6 |
| 2. Percentage of invoices paid by the city on time per the monthly "On Time Invoice Payment Report"[2] | 80% | 67% | 80% | 71% | 80% |
| 3. Percentage of invoices processed in an automated fashion | 33% | 68% | 100% | 100% | 100% |
| 4. Percentage of annual reserves targets achieved | 100% | 100% | 100% | 100% | 100% |
| 5. Percentage of departments with actuals within 5% of projections[3] | 90% | 84% | 90% | 86% | 90% |
| 6. Percentage variance between Major General Fund revenue projections versus year-end actuals[4] | 2.00% | 0.00% | 2.00% | 0.50% | 2.00% |

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 7. Percentage of Annual Adopted and Added CIP Budget expended/committed[5] | 100% | 157% | 100% | 145% | 100% |

1. The Comprehensive Annual Financial Report (CAFR) is completed one fiscal year in arrears.
2. A new vendor payment software was implemented in Fiscal Year 2017. Performance was impacted during the implementation and training phase.
3. Estimated amount for Fiscal Year 2018. Actuals are not finalized until approval of the Audited Fiscal Year 2018 Comprehensive Annual Financial Report.
4. Refer to footnote #1.
5. This includes expenditure commitment of prior year funds. Estimated amount for Fiscal Year 2018. Actuals are not finalized until approval of the Audited Fiscal Year 2018 Comprehensive Annual Financial Report.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **113.27** | 113.27 |
| Personnel Expenditures | $ - | $ - | **$ 15,077,593** | $ 15,077,593 |
| Non-Personnel Expenditures | - | - | **1,209,847** | 1,209,847 |
| **Total Department Expenditures** | **$ -** | **$ -** | **$ 16,287,440** | **$ 16,287,440** |
| **Total Department Revenue** | **$ -** | **$ -** | **$ 1,950,000** | **$ 1,950,000** |

# General Fund[1]

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Department of Finance | $ - | $ - | **$ 2,845,799** | $ 2,845,799 |
| External Financial Reporting | - | - | **3,785,938** | 3,785,938 |
| Financial Planning & Disbursement | - | - | **4,585,070** | 4,585,070 |
| Internal Financial Reporting | - | - | **5,070,633** | 5,070,633 |
| **Total** | **$ -** | **$ -** | **$ 16,287,440** | **$ 16,287,440** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Department of Finance | 0.00 | 0.00 | **10.27** | 10.27 |
| External Financial Reporting | 0.00 | 0.00 | **26.00** | 26.00 |
| Financial Planning & Disbursement | 0.00 | 0.00 | **40.00** | 40.00 |
| Internal Financial Reporting | 0.00 | 0.00 | **37.00** | 37.00 |
| **Total** | **0.00** | **0.00** | **113.27** | **113.27** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Department of Finance Restructure**<br>Restructure of 86.00 FTE positions and non-personnel expenditures from the Office of the City Comptroller to the newly created Department of Finance. | 86.00 | $ 11,939,498 | $ 2,100,000 |
| **Department of Finance Restructure**<br>Restructure of 30.00 FTE positions and non-personnel expenditures from the Financial Management Department to the newly created Department of Finance. | 30.00 | 4,076,658 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 470,118 | - |

1.In the Fiscal Year 2019 Proposed Budget, the budgets for the Financial Management Department and the Office of the City Comptroller were consolidated into the Department of Finance. Prior year actuals and budget can be found in the Financial Management Department and the Office of City Comptroller's budget pages.

# Department of Finance

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 359,492 | - |
| **Repurpose of Positions**<br>Reduction of 6.00 Program Coordinators and 3.00 Accountant 4s, and the addition of 6.00 Financial Operations Managers and 4.00 Principal Accountants to better align the position classifications with the operations of the newly merged Department of Finance. | 1.00 | 230,767 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 2.27 | 64,363 | - |
| **Reallocation of Financial Deputy Directors**<br>Reduction of 3.00 Deputy Directors and the addition of 2.00 Assistant Department Directors and 1.00 Chief Accountant to better align the position classifications with the operations of the Department. | 0.00 | 27,253 | - |
| **Reduction of City Comptroller**<br>Reduction of 1.00 City Comptroller and the addition of personnel expenditures associated with the Department of Finance Director. | (1.00) | (327,329) | - |
| **Reduction of Staff**<br>Reduction of 2.00 Associate Budget Development Analysts, 2.00 Accountant 2s, and 1.00 Account Audit Clerk. | (5.00) | (553,380) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | (150,000) |
| **Total** | **113.27** | **$ 16,287,440** | **$ 1,950,000** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ - | $ - | **$ 8,675,628** | $ 8,675,628 |
| Fringe Benefits | - | - | **6,401,965** | 6,401,965 |
| **PERSONNEL SUBTOTAL** | **-** | **-** | **15,077,593** | **15,077,593** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ - | $ - | **$ 107,800** | $ 107,800 |
| Contracts | - | - | **520,774** | 520,774 |
| Information Technology | - | - | **470,118** | 470,118 |
| Energy and Utilities | - | - | **101,355** | 101,355 |
| Other | - | - | **9,800** | 9,800 |
| **NON-PERSONNEL SUBTOTAL** | **-** | **-** | **1,209,847** | **1,209,847** |
| **Total** | **$ -** | **$ -** | **$ 16,287,440** | **$ 16,287,440** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ - | $ - | **$ 1,850,000** | $ 1,850,000 |
| Other Revenue | - | - | **100,000** | 100,000 |
| **Total** | **$ -** | **$ -** | **$ 1,950,000** | **$ 1,950,000** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000010 | Account Audit Clerk | 0.00 | 0.00 | **4.00** | $34,206 - $41,146 | $ 155,998 |
| 20000866 | Accountant 2 | 0.00 | 0.00 | **22.00** | 55,843 - 67,489 | 1,326,136 |
| 20000007 | Accountant 3 | 0.00 | 0.00 | **19.00** | 61,322 - 74,128 | 1,369,622 |
| 20000102 | Accountant 4 | 0.00 | 0.00 | **11.00** | 68,971 - 91,919 | 978,802 |
| 20000024 | Administrative Aide 2 | 0.00 | 0.00 | **4.00** | 43,983 - 53,028 | 191,831 |
| 20000018 | Assistant Department Director | 0.00 | 0.00 | **1.00** | 32,788 - 179,712 | 149,785 |
| 20000019 | Assistant Department Director | 0.00 | 0.00 | **1.00** | 32,788 - 179,712 | 149,785 |
| 20001035 | Associate Budget Development Analyst | 0.00 | 0.00 | **7.00** | 61,430 - 74,236 | 478,668 |
| 20000020 | Chief Accountant | 0.00 | 0.00 | **1.00** | 48,516 - 178,445 | 149,785 |
| 20001101 | Department Director | 0.00 | 0.00 | **1.00** | 61,107 - 231,494 | 175,610 |
| 20001168 | Deputy Director | 0.00 | 0.00 | **1.00** | 48,516 - 178,445 | 143,486 |
| 20000924 | Executive Secretary | 0.00 | 0.00 | **2.00** | 44,993 - 54,404 | 106,360 |
| 20001172 | Financial Operations Manager | 0.00 | 0.00 | **6.00** | 26,213 - 153,091 | 774,750 |
| 90001073 | Management Intern | 0.00 | 0.00 | **2.27** | 25,075 - 30,167 | 60,085 |
| 20000681 | Payroll Audit Specialist 2 | 0.00 | 0.00 | **5.00** | 40,996 - 49,655 | 244,357 |
| 20000936 | Payroll Audit Supervisor | 0.00 | 0.00 | **1.00** | 49,569 - 59,861 | 59,217 |
| 20000680 | Payroll Specialist 2 | 0.00 | 0.00 | **1.00** | 35,753 - 43,166 | 41,655 |
| 20001182 | Principal Accountant | 0.00 | 0.00 | **9.00** | 19,961 - 156,851 | 997,446 |
| 20000021 | Principal Accountant | 0.00 | 0.00 | **3.00** | 19,961 - 156,851 | 340,890 |
| 20000054 | Senior Account Audit Clerk | 0.00 | 0.00 | **1.00** | 39,127 - 47,184 | 39,127 |
| 20001036 | Senior Budget Development Analyst | 0.00 | 0.00 | **11.00** | 67,446 - 81,541 | 860,844 |
| | Adjust Budget To Approved Levels | | | | | 16,000 |
| | Budgeted Vacancy Savings | | | | | (184,611) |
| | Overtime Budgeted | | | | | 50,000 |
| **FTE, Salaries, and Wages Subtotal** | | **0.00** | **0.00** | **113.27** | | **$ 8,675,628** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ - | $ - | $ 94,021 | $ 94,021 |
| Flexible Benefits | - | - | 1,352,306 | 1,352,306 |
| Medicare | - | - | 124,564 | 124,564 |
| Other Post-Employment Benefits | - | - | 662,148 | 662,148 |
| Retiree Medical Trust | - | - | 9,579 | 9,579 |
| Retirement 401 Plan | - | - | 6,370 | 6,370 |
| Retirement ADC | - | - | 3,268,478 | 3,268,478 |

# Department of Finance

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Retirement DROP | - | - | 8,763 | 8,763 |
| Risk Management Administration | - | - | 113,832 | 113,832 |
| Supplemental Pension Savings Plan | - | - | 576,416 | 576,416 |
| Unemployment Insurance | - | - | 14,547 | 14,547 |
| Workers' Compensation | - | - | 170,941 | 170,941 |
| **Fringe Benefits Subtotal** | **$ –** | **$ –** | **$ 6,401,965** | **$ 6,401,965** |
| **Total Personnel Expenditures** | | | **$ 15,077,593** | |

# Department of Information Technology

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# Department of Information Technology




## Department Description

The Department of Information Technology was established in 1994 and provides citywide strategic technology direction, operational support of application, infrastructure, and wireless technologies, enterprise application services, and manages Information Technology services contracts and assets. Some key areas of the Department include:

**IT Fiscal Services** - The IT Fiscal Services group coordinates the citywide IT Budget Process and also monitors and reports on citywide IT expenditures.

**IT Contracts Management** -The Contracts Management Group manages the contract life cycle of citywide IT contracts, Request for Quotations (RFQ)/ Request for Proposals (RFP) / Invitation to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

**IT Operations Management** - The IT Operations Management Group manages data center, network, help desk, applications, and IT service delivery.

**IT Governance and Portfolio Management** - The IT Governance and Portfolio Management division performs IT-to-business relationship management functions, owns and manages the City's IT governance and project portfolio processes, and monitors financial plans and outcomes of the City's IT investments.

**Cyber Security Compliance and Risk Management** - The Cyber Security Team provides the development, implementation and management of all citywide information security policies, standards, procedures, and internal controls.

**Enterprise Applications** - The Enterprise Applications Group provides citywide information technology services which includes Systems, Applications and Products (SAP), Geographic Information Systems (GIS), web environments, and citywide content management.

**Wireless Technology Services** -The Wireless Technology Services Group manages the service delivery for public safety wireless communications technologies.

# Department of Information Technology

The Department's mission is:

***To provide high quality technology and public safety wireless services while driving strategic innovation through collaboration and partnership with City and regional stakeholders.***

The Department's vision is:

***To be a national municipal leader and strategic business partner for innovative technology solutions.***

## Goals and Objectives

***Goal 1: Modernize and maximize the business value and resiliency of technology services through:***

- A comprehensive technology platform and cloud strategy
- Expansion of mobile services and devices
- Improved ease of use for applications and authentication
- Enhanced public safety wireless communications

***Goal 2: Deliver and support City technologies by optimizing the skills, training, and organizational structure of City staff to drive innovation and citywide best practices. Drive customer satisfaction through customer feedback and improvements.***

- Create a model and Operating Level Agreements (OLA's) for sharing City IT staff between departments
- Develop the skills of City IT staff in project management, business analyst roles, cloud technology, contracts, and security
- Improve service management through best practices and technology automation
- Implement citywide data governance

***Goal 3: Advance IT Service Delivery by enhancing City technology contracts for transparency, oversight, and operational excellence***

- Engage City departments to make improvements to contract Service Level Agreements (SLA's) to promote innovation and meet changing business requirements
- Develop a long-term roadmap for the City's IT contracts and RFP's

***Goal 4: Secure the City's data and technology***

- Enhance the automation of security with Security Information and Event Management (SIEM)
- Create an environment where security is a key decision point for all contracts, procurement processes, product selection, adoption, and use
- Modernize, maintain and improve existing security tools in City infrastructure and in the cloud

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Percentage availability of public safety wireless services | 99.999% | 99.999% | 99.999% | 100.00% | 100.00% |
| 2. Percentage of security incidents per month per 10,000 users | < 1.0% | 0.10% | < 1.0% | 0.10% | <1.0% |
| 3. Percentage availability for citywide network and phone systems | 99.90% | 99.96% | 99.90% | 99.80% | 99.90% |

# Department of Information Technology

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 118.00 | 120.00 | **120.00** | 0.00 |
| Personnel Expenditures | $ 15,899,348 | $ 17,535,879 | **$ 17,964,681** | $ 428,802 |
| Non-Personnel Expenditures | 32,387,502 | 33,339,134 | **36,335,618** | 2,996,484 |
| **Total Department Expenditures** | **$ 48,286,850** | **$ 50,875,013** | **$ 54,300,299** | **$ 3,425,286** |
| **Total Department Revenue** | **$ 47,981,303** | **$ 48,377,041** | **$ 53,709,141** | **$ 5,332,100** |

## General Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Financial & Support Services | $ 494,454 | $ 482,500 | **$ 1,139,200** | $ 656,700 |
| **Total** | **$ 494,454** | **$ 482,500** | **$ 1,139,200** | **$ 656,700** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Support for Information Technology** Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | $ 656,700 | $ - |
| **Total** | **0.00** | **$ 656,700** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Information Technology | $ 494,454 | $ 482,500 | **$ 1,139,200** | $ 656,700 |
| **NON-PERSONNEL SUBTOTAL** | **494,454** | **482,500** | **1,139,200** | **656,700** |
| **Total** | **$ 494,454** | **$ 482,500** | **$ 1,139,200** | **$ 656,700** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Revenue | $ 799 | $ - | **$ -** | $ - |
| **Total** | **$ 799** | **$ -** | **$ -** | **$ -** |

## GIS Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Financial & Support Services | $ (682) | $ - | **$ -** | $ - |
| Information Technology | 1,868,769 | 2,417,743 | **2,643,470** | 225,727 |
| **Total** | **$ 1,868,087** | **$ 2,417,743** | **$ 2,643,470** | **$ 225,727** |

# Department of Information Technology

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Information Technology | 2.00 | 2.00 | **2.00** | 0.00 |
| **Total** | **2.00** | **2.00** | **2.00** | **0.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | $ 254,187 | $ - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 6,385 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (34,845) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 297,524 |
| **Total** | **0.00** | **$ 225,727** | **$ 297,524** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 121,016 | $ 123,094 | **$ 127,156** | $ 4,062 |
| Fringe Benefits | 75,194 | 87,052 | **89,375** | 2,323 |
| **PERSONNEL SUBTOTAL** | **196,210** | **210,146** | **216,531** | **6,385** |
| **NON-PERSONNEL** | | | | |
| Contracts | $ 864,609 | $ 852,690 | **$ 817,845** | $ (34,845) |
| Information Technology | 806,933 | 1,354,907 | **1,609,094** | 254,187 |
| Capital Expenditures | 335 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **1,671,877** | **2,207,597** | **2,426,939** | **219,342** |
| **Total** | **$ 1,868,087** | **$ 2,417,743** | **$ 2,643,470** | **$ 225,727** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 1,447,938 | $ 2,088,247 | **$ 2,385,771** | $ 297,524 |
| Rev from Money and Prop | 4,868 | - | **-** | - |
| Rev from Other Agencies | 186,526 | 195,303 | **195,303** | - |
| **Total** | **$ 1,639,332** | **$ 2,283,550** | **$ 2,581,074** | **$ 297,524** |

# Department of Information Technology

### Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000293 | Information Systems Analyst 3 | 1.00 | 1.00 | **1.00** | $61,322 - $74,128 | $ 74,128 |
| 20000377 | Information Systems Technician | 1.00 | 1.00 | **1.00** | 43,983 - 53,028 | 53,028 |
| **FTE, Salaries, and Wages Subtotal** | | **2.00** | **2.00** | **2.00** | | **$ 127,156** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 515 | $ 513 | $ 530 | $ 17 |
| Flexible Benefits | 18,382 | 21,682 | 21,682 | - |
| Long-Term Disability | 324 | - | - | - |
| Medicare | 1,913 | 1,785 | 1,844 | 59 |
| Other Post-Employment Benefits | 11,932 | 12,002 | 12,262 | 260 |
| Retiree Medical Trust | 174 | 179 | 185 | 6 |
| Retirement ADC | 29,184 | 38,090 | 38,546 | 456 |
| Risk Management Administration | 2,079 | 2,022 | 2,108 | 86 |
| Supplemental Pension Savings Plan | 9,510 | 9,708 | 10,028 | 320 |
| Unemployment Insurance | 222 | 220 | 215 | (5) |
| Workers' Compensation | 958 | 851 | 1,975 | 1,124 |
| **Fringe Benefits Subtotal** | **$ 75,194** | **$ 87,052** | **$ 89,375** | **$ 2,323** |
| **Total Personnel Expenditures** | | | **$ 216,531** | |

# Information Technology Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Enterprise IT Sourcing Operations | $ 2,773,036 | $ 1,817,283 | **$ 1,955,496** | $ 138,213 |
| Enterprise Resource Planning | (152) | - | **-** | - |
| Financial & Support Services | 2,786,450 | 3,993,373 | **2,478,654** | (1,514,719) |
| IT Contract Management | 518,215 | 565,867 | **1,816,526** | 1,250,659 |
| Information Technology | 4,627,758 | 5,315,177 | **6,301,322** | 986,145 |
| Project Management Office | 363,911 | 388,730 | **403,307** | 14,577 |
| **Total** | **$ 11,069,218** | **$ 12,080,430** | **$ 12,955,305** | **$ 874,875** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Enterprise IT Sourcing Operations | 10.00 | 10.00 | **10.00** | 0.00 |
| Financial & Support Services | 8.00 | 6.00 | **6.00** | 0.00 |
| IT Contract Management | 3.00 | 3.00 | **4.00** | 1.00 |
| Information Technology | 19.00 | 23.00 | **23.00** | 0.00 |
| Project Management Office | 2.00 | 2.00 | **2.00** | 0.00 |
| **Total** | **42.00** | **44.00** | **45.00** | **1.00** |

# Department of Information Technology

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Transfer of Publishing Services**<br>Transfer of 1.00 Administrative Aide 2 and non-personnel expenditures from the Public Works Department to the Department of Information Technology related to publishing services operations. | 1.00 | $ 1,228,382 | $ 1,407,544 |
| **Relocation to 101 Ash Street**<br>Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building. | 0.00 | 180,781 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 158,505 | - |
| **Addition of Program Coordinator**<br>Addition of 1.00 Program Coordinator to support Payment Card Industry (PCI) compliance. | 1.00 | 158,426 | - |
| **Transfer to IT CIP Contributions Fund**<br>Transfer from the Information Technology Fund to the IT CIP Contributions Fund in support of Council docketing system enhancements. | 0.00 | 150,000 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 88,745 | - |
| **Rental Compensation**<br>Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building. | 0.00 | 18,538 | - |
| **Reduction of Overtime and Contract Services**<br>Reduction of overtime and non-personnel expenditures due to anticipated savings. | 0.00 | (2,991) | - |
| **Repurpose of Positions**<br>Addition of 1.00 Program Coordinator offset by the reduction of 1.00 Supervising Management Analyst to support IT asset management and supervise the citywide IT budget process. | 0.00 | (43,823) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (185,181) | - |
| **Transfer of Program Manager**<br>Transfer of 1.00 Program Manager from the Department of Information Technology to the Purchasing & Contracting Department for information technology support. | (1.00) | (202,706) | - |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures due to less maintenance expenses due to the sale of the Rose Canyon building. | 0.00 | (238,618) | - |

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (435,183) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 346,116 |
| **Reimbursable Revenue**<br>Addition of reimbursable revenue from the Cox Communications Inc. Fund. | 0.00 | - | 172,724 |
| **IP Address Lease Revenue**<br>Addition of revenue associated with leasing IP addresses that was previously budgeted in the General Fund. | 0.00 | - | 60,000 |
| **Total** | **1.00** | **$ 874,875** | **$ 1,986,384** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 3,968,949 | $ 4,177,322 | **$ 4,335,694** | $ 158,372 |
| Fringe Benefits | 2,284,975 | 2,676,862 | **2,699,586** | 22,724 |
| **PERSONNEL SUBTOTAL** | **6,253,924** | **6,854,184** | **7,035,280** | **181,096** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 14,791 | $ 18,982 | **$ 14,174** | $ (4,808) |
| Contracts | 1,247,721 | 1,423,630 | **2,068,663** | 645,033 |
| Information Technology | 2,592,913 | 3,016,103 | **3,104,848** | 88,745 |
| Energy and Utilities | 116,380 | 224,134 | **20,405** | (203,729) |
| Other | 6,870 | 9,500 | **9,500** | - |
| Transfers Out | - | 533,897 | **702,435** | 168,538 |
| Capital Expenditures | 139,803 | - | **-** | - |
| Debt | 696,818 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **4,815,295** | **5,226,246** | **5,920,025** | **693,779** |
| **Total** | **$ 11,069,218** | **$ 12,080,430** | **$ 12,955,305** | **$ 874,875** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 10,585,478 | $ 11,202,127 | **$ 13,128,511** | $ 1,926,384 |
| Other Revenue | 3,782 | - | **60,000** | 60,000 |
| Rev from Money and Prop | 24,884 | - | **-** | - |
| **Total** | **$ 10,614,143** | **$ 11,202,127** | **$ 13,188,511** | **$ 1,986,384** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 1.00 | 1.00 | **0.00** | $32,530 - $39,170 | $ - |
| 20000012 | Administrative Aide 1 | 0.00 | 0.00 | **1.00** | 38,181 - 46,002 | 44,713 |
| 20000024 | Administrative Aide 2 | 0.00 | 0.00 | **1.00** | 43,983 - 53,028 | 53,028 |

# Department of Information Technology

### Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000119 | Associate Management Analyst | 1.00 | 0.00 | **0.00** | 55,843 - 67,489 | - |
| 20001101 | Department Director | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 191,105 |
| 20001168 | Deputy Director | 2.00 | 2.00 | **2.00** | 48,516 - 178,445 | 307,834 |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **1.00** | 44,993 - 54,404 | 49,834 |
| 20000290 | Information Systems Analyst 2 | 1.00 | 1.00 | **1.00** | 55,843 - 67,489 | 67,489 |
| 20000293 | Information Systems Analyst 3 | 9.00 | 9.00 | **9.00** | 61,322 - 74,128 | 654,346 |
| 20000998 | Information Systems Analyst 4 | 4.00 | 3.00 | **3.00** | 68,971 - 83,561 | 250,683 |
| 20000180 | Information Systems Manager | 1.00 | 1.00 | **1.00** | 87,213 - 105,627 | 105,627 |
| 20000680 | Payroll Specialist 2 | 1.00 | 1.00 | **1.00** | 35,753 - 43,166 | 42,518 |
| 20001234 | Program Coordinator | 1.00 | 4.00 | **6.00** | 23,764 - 142,455 | 608,313 |
| 20001222 | Program Manager | 17.00 | 18.00 | **17.00** | 48,516 - 178,445 | 2,025,561 |
| 20000015 | Senior Management Analyst | 1.00 | 1.00 | **1.00** | 61,322 - 74,128 | 74,128 |
| 20000970 | Supervising Management Analyst | 1.00 | 1.00 | **0.00** | 68,971 - 83,561 | - |
| | Budgeted Vacancy Savings | | | | | (144,431) |
| | Overtime Budgeted | | | | | 4,946 |
| **FTE, Salaries, and Wages Subtotal** | | **42.00** | **44.00** | **45.00** | | **$ 4,335,694** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 49,621 | $ 46,936 | $ 44,046 | $ (2,890) |
| Flexible Benefits | 523,845 | 618,418 | 631,714 | 13,296 |
| Long-Term Disability | 10,362 | - | - | - |
| Medicare | 58,098 | 59,477 | 61,742 | 2,265 |
| Other Post-Employment Benefits | 240,684 | 258,043 | 263,633 | 5,590 |
| Retiree Medical Trust | 4,701 | 5,607 | 5,951 | 344 |
| Retirement 401 Plan | 2,748 | 2,568 | 1,911 | (657) |
| Retirement ADC | 1,074,091 | 1,317,739 | 1,249,836 | (67,903) |
| Retirement DROP | 4,394 | 4,378 | 7,988 | 3,610 |
| Risk Management Administration | 42,093 | 43,473 | 45,322 | 1,849 |
| Supplemental Pension Savings Plan | 245,028 | 277,953 | 296,829 | 18,876 |
| Unemployment Insurance | 7,059 | 7,466 | 7,320 | (146) |
| Workers' Compensation | 22,252 | 34,804 | 83,294 | 48,490 |
| **Fringe Benefits Subtotal** | **$ 2,284,975** | **$ 2,676,862** | **$ 2,699,586** | **$ 22,724** |
| **Total Personnel Expenditures** | | | **$ 7,035,280** | |

# OneSD Support Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Enterprise Resource Planning | $ 26,265,927 | $ 26,781,896 | **$ 28,226,926** | $ 1,445,030 |
| Information Technology | (22) | - | **-** | - |
| **Total** | **$ 26,265,905** | **$ 26,781,896** | **$ 28,226,926** | **$ 1,445,030** |

# Department of Information Technology

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Enterprise Resource Planning | 28.00 | 28.00 | **29.00** | 1.00 |
| **Total** | **28.00** | **28.00** | **29.00** | **1.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | $ 770,456 | $ - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 311,663 | - |
| **Transfer of Program Coordinator**<br>Transfer of 1.00 Program Coordinator from the Infrastructure/Public Works Department to the Department of Information Technology to support SAP system security. | 1.00 | 151,505 | - |
| **Transfer to IT CIP Contributions Fund**<br>Transfer from the OneSD Support Fund to the IT CIP Contributions Fund to support centralized invoice processing. | 0.00 | 98,000 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 92,799 | - |
| **Rental Compensation**<br>Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the Civic Center Plaza building. | 0.00 | 77,168 | - |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures due to anticipated savings in supplies, travel, and contract-related expenses. | 0.00 | (7,600) | - |
| **Repurpose of Positions**<br>Addition of 1.00 Program Coordinator offset by the reduction of 1.00 Business Systems Administrator to support SAP finance and controlling. | 0.00 | (48,961) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 2,185,689 |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | - | (352,056) |
| **Total** | **1.00** | **$ 1,445,030** | **$ 1,833,633** |

# Department of Information Technology

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 2,844,312 | $ 3,012,502 | **$ 3,373,924** | $ 361,422 |
| Fringe Benefits | 1,444,473 | 1,752,803 | **1,805,588** | 52,785 |
| **PERSONNEL SUBTOTAL** | **4,288,785** | **4,765,305** | **5,179,512** | **414,207** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 11,524 | $ 17,802 | **$ 15,092** | $ (2,710) |
| Contracts | 2,358,037 | 2,922,340 | **3,012,227** | 89,887 |
| Information Technology | 17,692,724 | 18,062,553 | **18,833,009** | 770,456 |
| Energy and Utilities | 9,050 | 7,478 | **6,500** | (978) |
| Other | 100 | 1,000 | **-** | (1,000) |
| Transfers Out | - | 306,100 | **481,268** | 175,168 |
| Capital Expenditures | 89,320 | 50,000 | **50,000** | - |
| Debt | 1,816,366 | 649,318 | **649,318** | - |
| **NON-PERSONNEL SUBTOTAL** | **21,977,120** | **22,016,591** | **23,047,414** | **1,030,823** |
| **Total** | **$ 26,265,905** | **$ 26,781,896** | **$ 28,226,926** | **$ 1,445,030** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 26,908,953 | $ 25,990,774 | **$ 27,824,407** | $ 1,833,633 |
| Rev from Money and Prop | 64,710 | - | **-** | - |
| **Total** | **$ 26,973,663** | **$ 25,990,774** | **$ 27,824,407** | **$ 1,833,633** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000119 | Associate Management Analyst | 0.00 | 1.00 | **0.00** | $55,843 - $67,489 | $ - |
| 20001247 | Business Systems Analyst 2 | 1.00 | 1.00 | **1.00** | 61,430 - 74,236 | 74,235 |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 142,554 |
| 20001261 | Information Systems Administrator | 1.00 | 1.00 | **0.00** | 75,890 - 91,919 | - |
| 20001234 | Program Coordinator | 15.00 | 14.00 | **15.00** | 23,764 - 142,455 | 1,700,820 |
| 20001222 | Program Manager | 10.00 | 10.00 | **11.00** | 48,516 - 178,445 | 1,388,352 |
| 20000015 | Senior Management Analyst | 0.00 | 0.00 | **1.00** | 61,322 - 74,128 | 67,963 |
| **FTE, Salaries, and Wages Subtotal** | | **28.00** | **28.00** | **29.00** | | **$ 3,373,924** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 31,180 | $ 31,572 | $ 29,225 | $ (2,347) |
| Flexible Benefits | 351,446 | 407,759 | 456,464 | 48,705 |
| Long-Term Disability | 7,524 | - | - | - |
| Medicare | 41,395 | 43,683 | 48,940 | 5,257 |
| Other Post-Employment Benefits | 147,678 | 162,027 | 177,799 | 15,772 |
| Retiree Medical Trust | 4,485 | 4,206 | 5,999 | 1,793 |
| Retirement 401 Plan | 8,281 | 8,639 | 9,602 | 963 |
| Retirement ADC | 663,083 | 898,122 | 814,608 | (83,514) |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Risk Management Administration | 25,729 | 27,297 | 30,566 | 3,269 |
| Supplemental Pension Savings Plan | 146,272 | 138,610 | 180,971 | 42,361 |
| Unemployment Insurance | 5,157 | 5,395 | 5,701 | 306 |
| Workers' Compensation | 12,242 | 25,493 | 45,713 | 20,220 |
| **Fringe Benefits Subtotal** | **$ 1,444,473** | **$ 1,752,803** | **$ 1,805,588** | **$ 52,785** |
| **Total Personnel Expenditures** | | | **$ 5,179,512** | |

# Wireless Communications Technology Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Wireless Technology Services | $ 8,589,186 | $ 9,112,444 | **$ 9,335,398** | $ 222,954 |
| **Total** | **$ 8,589,186** | **$ 9,112,444** | **$ 9,335,398** | **$ 222,954** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Wireless Technology Services | 46.00 | 46.00 | **44.00** | (2.00) |
| **Total** | **46.00** | **46.00** | **44.00** | **(2.00)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Public Safety Support Contract**<br>Addition of non-personnel expenditures associated with the maintenance contract to support the Public Safety Radio System. | 0.00 | $ 550,000 | $ - |
| **Transfer to IT CIP Contributions Fund**<br>Transfer from the Wireless Communications Technology Fund to the IT CIP Contributions Fund to support Infrastructure Asset Management (IAM) system enhancements. | 0.00 | 51,679 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 39,009 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 26,487 | - |
| **Reduction of Account Clerk**<br>Reduction of 1.00 Account Clerk in the administrative and accounting section. | (1.00) | (56,241) | - |
| **Reduction of Senior Communications Engineer**<br>Reduction of 1.00 Senior Communications Engineer in the engineering support section. | (1.00) | (143,132) | - |

# Department of Information Technology

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (244,848) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 1,266,771 |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | - | (52,212) |
| **Total** | **(2.00)** | **$ 222,954** | **$ 1,214,559** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 3,043,196 | $ 3,144,667 | **$ 3,030,378** | $ (114,289) |
| Fringe Benefits | 2,117,234 | 2,561,577 | **2,502,980** | (58,597) |
| **PERSONNEL SUBTOTAL** | **5,160,429** | **5,706,244** | **5,533,358** | **(172,886)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 254,423 | $ 320,795 | **$ 320,795** | $ - |
| Contracts | 1,543,919 | 1,493,421 | **2,033,689** | 540,268 |
| Information Technology | 160,952 | 453,498 | **208,650** | (244,848) |
| Energy and Utilities | 280,466 | 307,816 | **356,344** | 48,528 |
| Other | 19 | 1,400 | **1,400** | - |
| Transfers Out | - | - | **51,679** | 51,679 |
| Capital Expenditures | 348,702 | - | **-** | - |
| Debt | 840,275 | 829,270 | **829,483** | 213 |
| **NON-PERSONNEL SUBTOTAL** | **3,428,757** | **3,406,200** | **3,802,040** | **395,840** |
| **Total** | **$ 8,589,186** | **$ 9,112,444** | **$ 9,335,398** | **$ 222,954** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 8,633,935 | $ 8,852,329 | **$ 10,064,011** | $ 1,211,682 |
| Other Revenue | 32,360 | - | **-** | - |
| Rev from Money and Prop | 51,790 | 48,261 | **48,261** | - |
| Rev from Other Agencies | 35,281 | - | **-** | - |
| Transfers In | - | - | **2,877** | 2,877 |
| **Total** | **$ 8,753,366** | **$ 8,900,590** | **$ 10,115,149** | **$ 1,214,559** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 2.00 | 2.00 | **1.00** | $32,530 - $39,170 | $ 38,582 |
| 20000251 | Apprentice 1-Communications Technician | 3.00 | 0.00 | **1.00** | 41,297 - 55,048 | 47,156 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000252 | Apprentice 2-Communications Technician | 0.00 | 4.00 | **0.00** | 51,610 - 65,383 | - |
| 20000139 | Associate Communications Engineer | 5.00 | 5.00 | **4.00** | 68,821 - 83,109 | 318,148 |
| 20000403 | Communications Technician | 17.00 | 16.00 | **19.00** | 60,076 - 72,044 | 1,345,454 |
| 20000405 | Communications Technician Supervisor | 2.00 | 2.00 | **2.00** | 68,885 - 83,260 | 166,520 |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 142,554 |
| 20000419 | Equipment Technician 1 | 6.00 | 6.00 | **6.00** | 37,193 - 44,563 | 252,638 |
| 20000425 | Equipment Technician 2 | 2.00 | 2.00 | **2.00** | 40,803 - 48,645 | 89,448 |
| 20000288 | Senior Communications Engineer | 1.00 | 1.00 | **1.00** | 79,328 - 95,915 | 95,562 |
| 20000897 | Senior Communications Technician | 4.00 | 4.00 | **4.00** | 63,063 - 75,632 | 302,528 |
| 20000402 | Senior Communications Technician Supervisor | 1.00 | 1.00 | **1.00** | 79,242 - 95,657 | 95,475 |
| 20000015 | Senior Management Analyst | 1.00 | 1.00 | **1.00** | 61,322 - 74,128 | 73,016 |
| 20000955 | Storekeeper 1 | 1.00 | 1.00 | **1.00** | 35,753 - 42,887 | 42,887 |
| | Budgeted Vacancy Savings | | | | | (109,624) |
| | Overtime Budgeted | | | | | 70,768 |
| | Reg Pay For Engineers | | | | | 39,266 |
| | Vacation Pay In Lieu | | | | | 20,000 |
| **FTE, Salaries, and Wages Subtotal** | | **46.00** | **46.00** | **44.00** | | **$ 3,030,378** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 10,364 | $ 10,099 | $ 10,245 | $ 146 |
| Flexible Benefits | 416,448 | 506,179 | 468,984 | (37,195) |
| Long-Term Disability | 7,776 | - | - | - |
| Medicare | 44,598 | 42,391 | 42,102 | (289) |
| Other Post-Employment Benefits | 257,611 | 270,045 | 257,502 | (12,543) |
| Retiree Medical Trust | 1,520 | 1,720 | 1,964 | 244 |
| Retirement 401 Plan | 1,772 | 1,721 | 1,886 | 165 |
| Retirement ADC | 1,117,876 | 1,453,617 | 1,423,378 | (30,239) |
| Retirement DROP | 12,331 | 12,791 | 6,933 | (5,858) |
| Risk Management Administration | 44,880 | 45,495 | 44,268 | (1,227) |
| Supplemental Pension Savings Plan | 172,861 | 179,174 | 174,547 | (4,627) |
| Unemployment Insurance | 5,308 | 5,325 | 4,904 | (421) |
| Workers' Compensation | 23,889 | 33,020 | 66,267 | 33,247 |
| **Fringe Benefits Subtotal** | **$ 2,117,234** | **$ 2,561,577** | **$ 2,502,980** | **$ (58,597)** |
| **Total Personnel Expenditures** | | | **$ 5,533,358** | |

# Department of Information Technology

## Revenue and Expense Statement (Non–General Fund)

| GIS Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 353,823 | $ 125,068 | $ 84,218 |
| **TOTAL BALANCE AND RESERVES** | **$ 353,823** | **$ 125,068** | **$ 84,218** |
| **REVENUE** | | | |
| Charges for Services | $ 1,447,938 | $ 2,088,247 | $ 2,385,771 |
| Revenue from Other Agencies | 186,526 | 195,303 | 195,303 |
| Revenue from Use of Money and Property | 4,868 | – | – |
| **TOTAL REVENUE** | **$ 1,639,332** | **$ 2,283,550** | **$ 2,581,074** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 1,993,155** | **$ 2,408,618** | **$ 2,665,292** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 121,016 | $ 123,094 | $ 127,156 |
| Fringe Benefits | 75,194 | 87,052 | 89,375 |
| Contracts | 864,609 | 852,690 | 817,845 |
| Information Technology | 806,933 | 1,354,907 | 1,609,094 |
| Capital Expenditures | 335 | – | – |
| **TOTAL OPERATING EXPENSE** | **$ 1,868,087** | **$ 2,417,743** | **$ 2,643,470** |
| **TOTAL EXPENSE** | **$ 1,868,087** | **$ 2,417,743** | **$ 2,643,470** |
| **BALANCE** | **$ 125,068** | **$ (9,125)** [1] | **$ 21,822** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 1,993,155** | **$ 2,408,618** | **$ 2,665,292** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

1 In Fiscal Year 2018 the budget reflects a negative ending fund balance due to unanticipated expenditures in Fiscal Year 2017 which will be mitigated in Fiscal Year 2019.

## Revenue and Expense Statement (Non–General Fund)

| Information Technology Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 2,054,096 | $ 1,599,021 | $ 184,356 |
| **TOTAL BALANCE AND RESERVES** | **$ 2,054,096** | **$ 1,599,021** | **$ 184,356** |
| **REVENUE** | | | |
| Charges for Services | $ 10,585,478 | $ 11,202,127 | $ 13,128,511 |
| Other Revenue | 3,782 | – | 60,000 |
| Revenue from Use of Money and Property | 24,884 | – | – |
| **TOTAL REVENUE** | **$ 10,614,143** | **$ 11,202,127** | **$ 13,188,511** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 12,668,239** | **$ 12,801,148** | **$ 13,372,867** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 3,968,949 | $ 4,177,322 | $ 4,335,694 |
| Fringe Benefits | 2,284,975 | 2,676,862 | 2,699,586 |
| Supplies | 14,791 | 18,982 | 14,174 |
| Contracts | 1,247,721 | 1,423,630 | 2,068,663 |
| Information Technology | 2,592,913 | 3,016,103 | 3,104,848 |
| Energy and Utilities | 116,380 | 224,134 | 20,405 |
| Other Expenses | 6,870 | 9,500 | 9,500 |
| Transfers Out | – | 533,897 | 702,435 |
| Capital Expenditures | 139,803 | – | – |
| Debt Expenses | 696,818 | – | – |
| **TOTAL OPERATING EXPENSE** | **$ 11,069,218** | **$ 12,080,430** | **$ 12,955,305** |
| **TOTAL EXPENSE** | **$ 11,069,218** | **$ 12,080,430** | **$ 12,955,305** |
| **BALANCE** | **$ 1,599,021** | **$ 720,718** | **$ 417,562** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 12,668,239** | **$ 12,801,148** | **$ 13,372,867** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Department of Information Technology

## Revenue and Expense Statement (Non–General Fund)

| OneSD Support Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 603,299 | $ 1,311,057 | $ 430,167 |
| Continuing Appropriation - CIP | 3,745,212 | 173,572 | 112,295 |
| **TOTAL BALANCE AND RESERVES** | **$ 4,348,511** | **$ 1,484,629** | **$ 542,462** |
| **REVENUE** | | | |
| Charges for Services | $ 26,908,953 | $ 25,990,774 | $ 27,824,407 |
| Revenue from Use of Money and Property | 64,710 | – | – |
| Transfers In | – | – | – |
| **TOTAL REVENUE** | **$ 26,973,663** | **$ 25,990,774** | **$ 27,824,407** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 31,322,174** | **$ 27,475,403** | **$ 28,366,869** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| Actuals or Projection | $ 3,571,640 | $ – | $ – |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 2,844,312 | $ 3,012,502 | $ 3,373,924 |
| Fringe Benefits | 1,444,473 | 1,752,803 | 1,805,588 |
| Supplies | 11,524 | 17,802 | 15,092 |
| Contracts | 2,358,037 | 2,922,340 | 3,012,227 |
| Information Technology | 17,692,724 | 18,062,553 | 18,833,009 |
| Energy and Utilities | 9,050 | 7,478 | 6,500 |
| Other Expenses | 100 | 1,000 | – |
| Transfers Out | – | 306,100 | 481,268 |
| Capital Expenditures | 89,320 | 50,000 | 50,000 |
| Debt Expenses | 1,816,366 | 649,318 | 649,318 |
| **TOTAL OPERATING EXPENSE** | **$ 26,265,905** | **$ 26,781,896** | **$ 28,226,926** |
| **EXPENDITURE OF PRIOR YEAR FUNDS** | | | |
| CIP Expenditures | $ 3,571,640 | $ – | $ – |
| **TOTAL EXPENDITURE OF PRIOR YEAR FUNDS** | **$ 3,571,640** | **$ –** | **$ –** |
| **TOTAL EXPENSE** | **$ 29,837,545** | **$ 26,781,896** | **$ 28,226,926** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 173,572 | $ 173,572 | $ – |
| **TOTAL RESERVES** | **$ 173,572** | **$ 173,572** | **$ –** |
| **BALANCE** | **$ 1,311,057** | **$ 519,935** | **$ 139,943** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 31,322,174** | **$ 27,475,403** | **$ 28,366,869** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

## Revenue and Expense Statement (Non–General Fund)

| Wireless Communications Technology Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 321,633 | $ 485,813 | $ (215,747) |
| **TOTAL BALANCE AND RESERVES** | **$ 321,633** | **$ 485,813** | **$ (215,747)** [1] |
| **REVENUE** | | | |
| Charges for Services | $ 8,633,935 | $ 8,852,329 | $ 10,064,011 |
| Other Revenue | 32,360 | – | – |
| Revenue from Other Agencies | 35,281 | – | – |
| Revenue from Use of Money and Property | 51,790 | 48,261 | 48,261 |
| Transfers In | – | – | 2,877 |
| **TOTAL REVENUE** | **$ 8,753,366** | **$ 8,900,590** | **$ 10,115,149** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 9,074,999** | **$ 9,386,403** | **$ 9,899,402** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 3,043,196 | $ 3,144,667 | $ 3,030,378 |
| Fringe Benefits | 2,117,234 | 2,561,577 | 2,502,980 |
| Supplies | 254,423 | 320,795 | 320,795 |
| Contracts | 1,543,919 | 1,493,421 | 2,033,689 |
| Information Technology | 160,952 | 453,498 | 208,650 |
| Energy and Utilities | 280,466 | 307,816 | 356,344 |
| Other Expenses | 19 | 1,400 | 1,400 |
| Transfers Out | – | – | 51,679 |
| Capital Expenditures | 348,702 | – | – |
| Debt Expenses | 840,275 | 829,270 | 829,483 |
| **TOTAL OPERATING EXPENSE** | **$ 8,589,186** | **$ 9,112,444** | **$ 9,335,398** |
| **TOTAL EXPENSE** | **$ 8,589,186** | **$ 9,112,444** | **$ 9,335,398** |
| **BALANCE** | **$ 485,813** | **$ 273,959** | **$ 564,004** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 9,074,999** | **$ 9,386,403** | **$ 9,899,402** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

[1] A negative ending fund balance is projected for Fiscal Year 2018 due to unanticipated statutory expenses which will be recouped in Fiscal Year 2019.

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# Development Services

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## Department Description

The Development Services Department (DSD) provides review, permit, inspection, and code enforcement services for private and public development projects throughout the City of San Diego to ensure healthy, safe, and livable neighborhoods. The Department's major functions include entitlements, building construction and safety, engineering mapping, current planning, and code enforcement which are organized to efficiently plan and manage the development process for the complete lifecycle of development in the City. The Development Services Department (development review and inspection services only) is operated without General Fund subsidy. Development Services customers pay for the Department's operating costs similar to most businesses.

The Department's mission is:

***To ensure quality development by delivering consistent, transparent, and effective customer service to all stakeholders***

The Department's vision is:

***To employ an engaged workforce and utilize superior technology in the streamlined delivery of services***

## Goals and Objectives

***Goal 1: Effectively and efficiently review for the safe constructability of projects and inspect safe and livable developments***

- Ensure adherence with all applicable codes, policies, and regulations
- Continuously enhance ministerial review and inspection process

# Development Services

***Goal 2: Manage efficient and transparent streamlined permitting process utilizing thoughtful analysis and creative problem-solving***

- Implement a streamlined discretionary review process
- Promote sustainable and affordable housing
- Implement business process improvements and regulatory reform
- Reduce customer wait times for counter services

***Goal 3: Provide efficient administrative and financial services***

- Manage the financial health of the Department
- Utilize superior technology

***Goal 4: Provide fair, comprehensive, and efficient enforcement of codes applicable to the use and development of private property***

- Conduct efficient code enforcement case management
- Inspect 5% of mobile home park lots annually
- Maintain and monitor registry of foreclosed properties

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Percentage of Code Enforcement cases opened upon day of receipt | 100% | 100% | 100% | 100% | 100% |
| 2. Percentage of Code Enforcement inspections completed on time | 90% | 92% | 90% | 93% | 90% |
| 3. Percentage of inspections performed within next day | 90% | 93% | 90% | 92% | 90% |
| 4. Percentage of projects completed with less than 3 eligible review cycles[1] | 80% | 85% | 80% | 85% | 85% |
| 5. Percentage of projects meeting established department deadlines[2] | 80% | 92% | 80% | 90% | 85% |

1. Increased Fiscal Year 2019 Target to 85% (Fiscal Year 2018 was 80%). This projection has exceeded the target in the previous fiscal years.
2. Increased Fiscal Year 2019 Target to 85% (Fiscal Year 2018 was 80%). This projection has exceeded the target in the previous fiscal years.

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 548.45 | 547.65 | **544.10** | (3.55) |
| Personnel Expenditures | $ 51,485,385 | $ 56,614,519 | **$ 59,169,091** | $ 2,554,572 |
| Non-Personnel Expenditures | 19,874,824 | 22,798,384 | **22,155,127** | (643,257) |
| **Total Department Expenditures** | **$ 71,360,209** | **$ 79,412,903** | **$ 81,324,218** | **$ 1,911,315** |
| **Total Department Revenue** | **$ 63,357,189** | **$ 63,364,891** | **$ 66,026,088** | **$ 2,661,197** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Code Enforcement | $ 7,087,406 | $ 7,883,880 | **$ 7,495,505** | $ (388,375) |
| **Total** | **$ 7,087,406** | **$ 7,883,880** | **$ 7,495,505** | **$ (388,375)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Code Enforcement | 70.00 | 69.00 | **68.00** | (1.00) |
| **Total** | **70.00** | **69.00** | **68.00** | **(1.00)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | $ 17,426 | $ - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | (16,922) | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (27,297) | - |
| **Reduction of Overtime**<br>Reduction in overtime personnel expenditures in the Code Enforcement Division. | 0.00 | (30,168) | - |
| **Transfer of Horticulturalist**<br>Transfer of 1.00 Horticulturalist from the Development Services Department to the Transportation & Storm Water Department to support the Urban Forester Program. | (1.00) | (81,414) | - |

# Development Services

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **One-Time Reductions and Annualizations** Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (250,000) | - |
| **Total** | **(1.00)** | **$ (388,375)** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 3,647,142 | $ 4,005,509 | **$ 4,096,569** | $ 91,060 |
| Fringe Benefits | 2,298,994 | 2,826,053 | **2,606,489** | (219,564) |
| **PERSONNEL SUBTOTAL** | **5,946,135** | **6,831,562** | **6,703,058** | **(128,504)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 52,655 | $ 51,462 | **$ 51,643** | $ 181 |
| Contracts | 229,832 | 234,455 | **408,743** | 174,288 |
| Information Technology | 172,729 | 185,936 | **203,362** | 17,426 |
| Energy and Utilities | 34,222 | 30,682 | **28,999** | (1,683) |
| Other | 101,165 | 99,700 | **99,700** | - |
| Transfers Out | 550,570 | 250,000 | **-** | (250,000) |
| Capital Expenditures | 97 | - | **-** | - |
| Debt | - | 200,083 | **-** | (200,083) |
| **NON-PERSONNEL SUBTOTAL** | **1,141,271** | **1,052,318** | **792,447** | **(259,871)** |
| **Total** | **$ 7,087,406** | **$ 7,883,880** | **$ 7,495,505** | **$ (388,375)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 379,367 | $ 411,769 | **$ 411,769** | $ - |
| Fines Forfeitures and Penalties | 165,110 | 86,500 | **86,500** | - |
| Licenses and Permits | 104,699 | 96,000 | **96,000** | - |
| Other Revenue | 3,433 | 2,000 | **2,000** | - |
| **Total** | **$ 652,609** | **$ 596,269** | **$ 596,269** | **$ -** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000011 | Account Clerk | 1.00 | 0.00 | **0.00** | $32,530 - | $39,170 | $ - |
| 20000012 | Administrative Aide 1 | 2.00 | 1.00 | **1.00** | 38,181 - | 46,002 | 45,312 |
| 20000041 | Assistant Management Analyst | 0.00 | 1.00 | **1.00** | 45,938 - | 55,843 | 46,774 |
| 20000306 | Code Compliance Officer | 4.00 | 2.00 | **1.00** | 38,461 - | 46,282 | 45,588 |
| 20000214 | Combination Inspector 2 | 18.00 | 18.00 | **17.00** | 56,960 - | 68,778 | 1,091,779 |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 48,516 - | 178,445 | 123,960 |
| 20000503 | Horticulturist | 0.00 | 1.00 | **0.00** | 54,812 - | 66,264 | - |
| 20000680 | Payroll Specialist 2 | 1.00 | 1.00 | **1.00** | 35,753 - | 43,166 | 36,727 |
| 20001222 | Program Manager | 2.00 | 2.00 | **2.00** | 48,516 - | 178,445 | 221,945 |
| 20000783 | Public Information Clerk | 3.00 | 4.00 | **4.00** | 32,530 - | 39,170 | 154,371 |

### Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000927 | Senior Clerk/Typist | 2.00 | 2.00 | **2.00** | 37,257 - 44,950 | 88,552 |
| 20000873 | Senior Combination Inspector | 3.00 | 3.00 | **3.00** | 65,405 - 78,984 | 231,383 |
| 20000015 | Senior Management Analyst | 1.00 | 1.00 | **1.00** | 61,322 - 74,128 | 74,128 |
| 20000919 | Senior Planner | 1.00 | 1.00 | **3.00** | 67,510 - 81,627 | 215,423 |
| 20000928 | Senior Zoning Investigator | 5.00 | 5.00 | **5.00** | 57,003 - 69,057 | 332,195 |
| 20000756 | Word Processing Operator | 5.00 | 4.00 | **4.00** | 32,530 - 39,170 | 155,504 |
| 20001069 | Zoning Investigator 2 | 21.00 | 22.00 | **22.00** | 51,890 - 62,762 | 1,308,181 |
| | Bilingual - Regular | | | | | 21,840 |
| | Budgeted Vacancy Savings | | | | | (176,360) |
| | ICBO Certification | | | | | 3,453 |
| | Overtime Budgeted | | | | | 63,418 |
| | Termination Pay Annual Leave | | | | | 12,396 |
| **FTE, Salaries, and Wages Subtotal** | | **70.00** | **69.00** | **68.00** | | **$ 4,096,569** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 20,480 | $ 21,280 | $ 16,845 | $ (4,435) |
| Flexible Benefits | 628,602 | 776,949 | 765,244 | (11,705) |
| Long-Term Disability | 9,666 | - | - | - |
| Medicare | 53,349 | 53,580 | 56,579 | 2,999 |
| Other Post-Employment Benefits | 370,562 | 396,066 | 398,515 | 2,449 |
| Retiree Medical Trust | 4,571 | 4,544 | 5,511 | 967 |
| Retirement 401 Plan | 4,246 | 4,350 | 4,578 | 228 |
| Retirement ADC | 864,784 | 1,210,980 | 959,684 | (251,296) |
| Retirement DROP | 14,094 | 12,491 | 15,644 | 3,153 |
| Risk Management Administration | 64,571 | 66,726 | 68,510 | 1,784 |
| Supplemental Pension Savings Plan | 217,558 | 232,230 | 261,988 | 29,758 |
| Unemployment Insurance | 6,633 | 6,942 | 6,756 | (186) |
| Workers' Compensation | 39,877 | 39,915 | 46,635 | 6,720 |
| **Fringe Benefits Subtotal** | **$ 2,298,994** | **$ 2,826,053** | **$ 2,606,489** | **$ (219,564)** |
| **Total Personnel Expenditures** | | | **$ 6,703,058** | |

# Development Services Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administration & Support Services | $ 23,946,726 | $ 22,044,389 | **$ 23,149,883** | $ 1,105,494 |
| Building & Safety | 19,697,244 | 19,560,317 | **19,896,927** | 336,610 |
| Engineering | 7,038,066 | 11,754,137 | **11,794,495** | 40,358 |
| Land Development Review | 4,999,627 | 8,112,277 | **8,178,344** | 66,067 |
| Project Submittal & Management | 7,899,993 | 8,988,717 | **9,658,568** | 669,851 |
| **Total** | **$ 63,581,657** | **$ 70,459,837** | **$ 72,678,217** | **$ 2,218,380** |

# Development Services

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administration & Support Services | 47.00 | 44.00 | **42.00** | (2.00) |
| Building & Safety | 173.40 | 173.60 | **172.55** | (1.05) |
| Engineering | 87.35 | 89.70 | **90.70** | 1.00 |
| Land Development Review | 77.35 | 74.35 | **73.35** | (1.00) |
| Project Submittal & Management | 87.35 | 91.00 | **91.50** | 0.50 |
| **Total** | **472.45** | **472.65** | **470.10** | **(2.55)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 2,718,493 | $ - |
| **Relocation to 101 Ash Street**<br>Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building. | 0.00 | 1,389,892 | - |
| **Accela Project Support**<br>Addition of one-time non-personnel expenditures related to professional services to support the second phase of the Accela project implementation. | 0.00 | 500,000 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 385,090 | - |
| **Regional Water Quality Control Board Penalty**<br>Adjustment for monetary penalties associated to the Construction Administrative Civil Liability issued by the Regional Water Quality Control Board. | 0.00 | 360,840 | - |
| **Pension Payment Stabilization Reserve**<br>Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve. | 0.00 | 237,420 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | (0.55) | 2,253 | - |
| **Rental Reimbursement**<br>Reduction of non-personnel expenditures for rental reimbursement from the General Fund for Non-General Fund overpayment for the 101 Ash Street building. | 0.00 | (77,421) | - |
| **Reduction of Expenditures**<br>Reduction of 2.00 FTE positions and non-personnel expenditures associated with operational efficiencies and streamlining efforts. | (2.00) | (139,021) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (151,534) | - |

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (3,007,632) | (1,415,057) |
| **Building Permit Revenue**<br>Adjustment to reflect revised revenue projections associated with the increases in building permits issued and the user fee rate set by the Consumer Price Index. | 0.00 | - | 3,668,736 |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 43,439 |
| **Total** | **(2.55)** | **$ 2,218,380** | **$ 2,297,118** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 28,557,399 | $ 29,336,835 | **$ 31,322,738** | $ 1,985,903 |
| Fringe Benefits | 16,458,756 | 19,870,233 | **20,445,514** | 575,281 |
| **PERSONNEL SUBTOTAL** | **45,016,155** | **49,207,068** | **51,768,252** | **2,561,184** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 1,737,795 | $ 1,401,852 | **$ 1,403,118** | $ 1,266 |
| Contracts | 10,420,558 | 9,932,933 | **9,614,446** | (318,487) |
| Information Technology | 3,238,867 | 2,272,176 | **2,120,642** | (151,534) |
| Energy and Utilities | 620,097 | 635,238 | **678,108** | 42,870 |
| Other | 561,616 | 483,127 | **483,127** | - |
| Transfers Out | - | 4,542,500 | **4,625,579** | 83,079 |
| Capital Expenditures | 1,626 | - | **-** | - |
| Debt | 1,984,943 | 1,984,943 | **1,984,945** | 2 |
| **NON-PERSONNEL SUBTOTAL** | **18,565,502** | **21,252,769** | **20,909,965** | **(342,804)** |
| **Total** | **$ 63,581,657** | **$ 70,459,837** | **$ 72,678,217** | **$ 2,218,380** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 10,257,099 | $ 9,782,173 | **$ 9,482,173** | $ (300,000) |
| Fines Forfeitures and Penalties | 6,500 | - | **-** | - |
| Licenses and Permits | 48,154,352 | 49,458,880 | **53,427,616** | 3,968,736 |
| Other Revenue | 1,199,036 | 1,216,023 | **1,216,023** | - |
| Rev from Money and Prop | 338,296 | 110,072 | **110,072** | - |
| Transfers In | 1,984,943 | 1,415,057 | **43,439** | (1,371,618) |
| **Total** | **$ 61,940,225** | **$ 61,982,205** | **$ 64,279,323** | **$ 2,297,118** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000011 | Account Clerk | 3.00 | 3.00 | **3.00** | $32,530 - | $39,170 | $ 115,597 |
| 20000012 | Administrative Aide 1 | 1.00 | 0.00 | **0.00** | 38,181 - | 46,002 | - |
| 20000024 | Administrative Aide 2 | 4.00 | 3.00 | **4.00** | 43,983 - | 53,028 | 194,187 |

# Development Services

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000249 | Apprentice 1-Electrician (4 Yr) | 1.00 | 1.00 | **0.00** | 33,497 - 44,670 | - |
| 20001202 | Assistant Deputy Director | 6.00 | 6.00 | **6.00** | 23,764 - 142,455 | 676,614 |
| 20001075 | Assistant Development Services Director | 1.00 | 1.00 | **0.00** | 32,788 - 179,712 | - |
| 20000070 | Assistant Engineer-Civil | 24.00 | 24.00 | **27.00** | 59,775 - 72,022 | 1,730,946 |
| 20000077 | Assistant Engineer-Electrical | 5.00 | 2.00 | **2.00** | 59,775 - 72,022 | 138,586 |
| 20000116 | Assistant Engineer-Traffic | 10.00 | 9.00 | **9.00** | 59,775 - 72,022 | 603,332 |
| 20000148 | Associate Engineer-Civil | 4.00 | 4.00 | **4.00** | 68,821 - 83,109 | 314,407 |
| 20000143 | Associate Engineer-Civil | 15.00 | 16.00 | **17.00** | 68,821 - 83,109 | 1,343,337 |
| 90000143 | Associate Engineer-Civil | 0.00 | 0.35 | **0.70** | 68,821 - 83,109 | 58,176 |
| 20000150 | Associate Engineer-Electrical | 3.00 | 5.00 | **5.00** | 68,821 - 83,109 | 405,166 |
| 20000154 | Associate Engineer-Mechanical | 7.00 | 7.00 | **7.00** | 68,821 - 83,109 | 571,123 |
| 20000167 | Associate Engineer-Traffic | 7.00 | 7.00 | **7.00** | 68,821 - 83,109 | 574,619 |
| 20000119 | Associate Management Analyst | 4.00 | 5.00 | **5.00** | 55,843 - 67,489 | 316,615 |
| 20000162 | Associate Planner | 36.00 | 36.00 | **37.00** | 58,593 - 70,798 | 2,308,655 |
| 20000649 | Biologist 3 | 1.00 | 1.00 | **1.00** | 64,051 - 77,544 | 74,055 |
| 20000266 | Cashier | 2.00 | 2.00 | **2.00** | 32,530 - 39,170 | 77,164 |
| 20000539 | Clerical Assistant 2 | 7.00 | 6.00 | **3.00** | 30,919 - 37,257 | 109,183 |
| 90000539 | Clerical Assistant 2 | 0.35 | 0.00 | **0.00** | 30,919 - 37,257 | - |
| 20000207 | Combination Inspector 1 | 0.00 | 0.00 | **1.00** | 54,232 - 65,555 | 54,232 |
| 20000214 | Combination Inspector 2 | 33.00 | 32.00 | **28.00** | 56,960 - 68,778 | 1,841,933 |
| 90000214 | Combination Inspector 2 | 1.75 | 0.35 | **0.70** | 56,960 - 68,778 | 44,008 |
| 20001168 | Deputy Director | 5.00 | 5.00 | **6.00** | 48,516 - 178,445 | 784,047 |
| 20000103 | Development Project Manager 1 | 10.00 | 10.00 | **10.00** | 59,775 - 72,022 | 682,666 |
| 20000104 | Development Project Manager 2 | 19.50 | 20.00 | **20.00** | 68,821 - 83,109 | 1,622,563 |
| 20000105 | Development Project Manager 3 | 11.00 | 11.00 | **11.00** | 79,328 - 95,915 | 1,048,300 |
| 20001100 | Development Services Director | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 180,775 |
| 90000082 | Electrical Inspector 2 | 0.00 | 0.35 | **0.00** | 56,960 - 68,778 | - |
| 20000082 | Electrical Inspector 2 | 9.00 | 10.00 | **10.00** | 56,960 - 68,778 | 665,261 |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **1.00** | 44,993 - 54,404 | 54,404 |
| 20000178 | Information Systems Administrator | 1.00 | 1.00 | **1.00** | 75,890 - 91,919 | 91,919 |
| 20000290 | Information Systems Analyst 2 | 2.00 | 3.00 | **3.00** | 55,843 - 67,489 | 167,529 |
| 20000998 | Information Systems Analyst 4 | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 81,793 |
| 20001018 | Land Surveying Assistant | 7.00 | 5.00 | **5.00** | 59,775 - 72,022 | 335,384 |
| 20001019 | Land Surveying Associate | 2.00 | 5.00 | **5.00** | 68,821 - 83,109 | 396,533 |
| 20000346 | Legislative Recorder 1 | 3.00 | 3.00 | **3.00** | 42,930 - 51,890 | 154,892 |
| 90001073 | Management Intern | 0.50 | 2.50 | **3.00** | 25,075 - 30,167 | 90,502 |
| 90000093 | Mechanical Inspector 2 | 1.05 | 0.35 | **0.35** | 56,960 - 68,778 | 19,936 |
| 20000093 | Mechanical Inspector 2 | 10.00 | 10.00 | **10.00** | 56,960 - 68,778 | 662,055 |
| 20000669 | Park Designer | 1.00 | 1.00 | **1.00** | 68,864 - 83,152 | 68,864 |
| 20000680 | Payroll Specialist 2 | 3.00 | 3.00 | **2.00** | 35,753 - 43,166 | 85,036 |
| 20000173 | Payroll Supervisor | 0.00 | 0.00 | **1.00** | 40,996 - 49,655 | 40,996 |
| 20000692 | Plan Review Specialist 3 | 40.00 | 39.00 | **36.00** | 51,954 - 62,697 | 1,965,491 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000693 | Plan Review Specialist 4 | 4.00 | 6.00 | **6.00** | 56,982 - 68,649 | 386,220 |
| 20001222 | Program Manager | 7.00 | 7.00 | **7.00** | 48,516 - 178,445 | 785,804 |
| 90000783 | Public Information Clerk | 0.70 | 0.00 | **0.00** | 32,530 - 39,170 | - |
| 20000783 | Public Information Clerk | 40.00 | 40.00 | **40.00** | 32,530 - 39,170 | 1,477,634 |
| 20000885 | Senior Civil Engineer | 5.00 | 5.00 | **6.00** | 79,328 - 95,915 | 571,625 |
| 20000927 | Senior Clerk/Typist | 6.00 | 5.00 | **5.00** | 37,257 - 44,950 | 220,821 |
| 20000873 | Senior Combination Inspector | 6.00 | 6.00 | **6.00** | 65,405 - 78,984 | 456,336 |
| 90000400 | Senior Drafting Aide | 0.35 | 0.35 | **0.00** | 45,895 - 55,478 | - |
| 20000400 | Senior Drafting Aide | 4.00 | 1.00 | **1.00** | 45,895 - 55,478 | 45,895 |
| 20000904 | Senior Electrical Engineer | 2.00 | 1.00 | **1.00** | 79,328 - 95,915 | 94,476 |
| 20000083 | Senior Electrical Inspector | 2.00 | 2.00 | **2.00** | 65,405 - 78,984 | 157,968 |
| 20000453 | Senior Engineer-Fire Protection | 1.00 | 2.00 | **2.00** | 79,328 - 95,915 | 190,391 |
| 20000900 | Senior Engineering Aide | 1.00 | 1.00 | **0.00** | 45,895 - 55,478 | - |
| 20000830 | Senior Engineering Geologist | 1.00 | 1.00 | **1.00** | 79,328 - 95,915 | 95,597 |
| 20001014 | Senior Land Surveyor | 1.00 | 1.00 | **1.00** | 79,328 - 95,915 | 95,915 |
| 20000015 | Senior Management Analyst | 1.00 | 1.00 | **1.00** | 61,322 - 74,128 | 74,128 |
| 20000856 | Senior Mechanical Engineer | 2.00 | 2.00 | **2.00** | 79,328 - 95,915 | 191,830 |
| 20000094 | Senior Mechanical Inspector | 2.00 | 2.00 | **2.00** | 65,405 - 78,984 | 155,598 |
| 90000918 | Senior Planner | 0.35 | 0.35 | **0.35** | 67,510 - 81,627 | 28,569 |
| 20000918 | Senior Planner | 12.00 | 13.00 | **15.00** | 67,510 - 81,627 | 1,176,603 |
| 20000099 | Senior Structural Inspector | 3.00 | 3.00 | **3.00** | 65,405 - 78,984 | 222,858 |
| 20000926 | Senior Traffic Engineer | 2.00 | 2.00 | **2.00** | 79,328 - 95,915 | 175,243 |
| 20000166 | Structural Engineering Associate | 21.00 | 22.00 | **21.00** | 68,821 - 83,109 | 1,593,016 |
| 90000166 | Structural Engineering Associate | 1.40 | 0.70 | **0.00** | 68,821 - 83,109 | - |
| 20000923 | Structural Engineering Senior | 8.00 | 8.00 | **9.00** | 79,328 - 95,915 | 838,454 |
| 90000098 | Structural Inspector 2 | 0.00 | 0.35 | **0.00** | 56,960 - 68,778 | - |
| 20000098 | Structural Inspector 2 | 13.00 | 13.00 | **13.00** | 56,960 - 68,778 | 860,159 |
| 90000964 | Student Engineer | 1.50 | 2.00 | **2.00** | 27,589 - 33,068 | 66,136 |
| 20000970 | Supervising Management Analyst | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20001002 | Supervising Plan Review Specialist | 7.00 | 8.00 | **7.00** | 62,654 - 75,525 | 512,161 |
| 20000756 | Word Processing Operator | 12.00 | 13.00 | **14.00** | 32,530 - 39,170 | 516,505 |
| | Adjust Budget To Approved Levels | | | | | 387,127 |
| | Bilingual - Regular | | | | | 69,888 |
| | Budgeted Vacancy Savings | | | | | (2,972,655) |
| | Engineering Geologist Pay | | | | | 26,806 |
| | ICBO Certification | | | | | 34,666 |
| | Overtime Budgeted | | | | | 1,241,558 |
| | Reg Pay For Engineers | | | | | 670,679 |
| | Sick Leave - Hourly | | | | | 5,288 |
| | Structural Registration | | | | | 4,619 |
| | Termination Pay Annual Leave | | | | | 30,378 |
| **FTE, Salaries, and Wages Subtotal** | | **472.45** | **472.65** | **470.10** | | **$ 31,322,738** |

# Development Services

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 154,842 | $ 153,518 | $ 153,821 | $ 303 |
| Flexible Benefits | 3,934,566 | 4,770,438 | 4,868,502 | 98,064 |
| Insurance | 1,274 | - | - | - |
| Long-Term Disability | 68,636 | - | - | - |
| Medicare | 414,149 | 388,259 | 415,098 | 26,839 |
| Other Post-Employment Benefits | 2,288,597 | 2,412,462 | 2,513,710 | 101,248 |
| Retiree Medical Trust | 28,479 | 28,069 | 33,840 | 5,771 |
| Retirement 401 Plan | 19,439 | 17,349 | 17,848 | 499 |
| Retirement ADC | 6,943,619 | 9,386,770 | 9,404,787 | 18,017 |
| Retirement DROP | 106,886 | 121,017 | 94,891 | (26,126) |
| Risk Management Administration | 398,843 | 406,432 | 432,140 | 25,708 |
| Supplemental Pension Savings Plan | 1,823,253 | 1,853,070 | 2,006,765 | 153,695 |
| Unemployment Insurance | 47,095 | 48,568 | 48,730 | 162 |
| Workers' Compensation | 229,079 | 284,281 | 455,382 | 171,101 |
| **Fringe Benefits Subtotal** | **$ 16,458,756** | **$ 19,870,233** | **$ 20,445,514** | **$ 575,281** |
| **Total Personnel Expenditures** | | | **$ 51,768,252** | |

# Local Enforcement Agency Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Solid Waste Local Enforcement Agency | $ 691,146 | $ 1,069,186 | **$ 1,150,496** | $ 81,310 |
| **Total** | **$ 691,146** | **$ 1,069,186** | **$ 1,150,496** | **$ 81,310** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Solid Waste Local Enforcement Agency | 6.00 | 6.00 | **6.00** | 0.00 |
| **Total** | **6.00** | **6.00** | **6.00** | **0.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 121,892 | $ - |
| **Relocation to 101 Ash Street**<br>Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building. | 0.00 | 71,975 | - |
| **Rental Compensation**<br>Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building. | 0.00 | 7,380 | - |

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (11,132) | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (36,830) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (71,975) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 364,079 |
| **Total** | **0.00** | **$ 81,310** | **$ 364,079** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 330,849 | $ 337,500 | **$ 421,445** | $ 83,945 |
| Fringe Benefits | 192,245 | 238,389 | **276,336** | 37,947 |
| **PERSONNEL SUBTOTAL** | **523,094** | **575,889** | **697,781** | **121,892** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 1,783 | $ 6,000 | **$ 6,000** | $ - |
| Contracts | 132,671 | 240,223 | **203,494** | (36,729) |
| Information Technology | 27,946 | 24,869 | **13,737** | (11,132) |
| Energy and Utilities | 3,034 | 3,068 | **2,967** | (101) |
| Other | 2,602 | 6,574 | **6,574** | - |
| Transfers Out | - | 212,563 | **219,943** | 7,380 |
| Capital Expenditures | 16 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **168,052** | **493,297** | **452,715** | **(40,582)** |
| **Total** | **$ 691,146** | **$ 1,069,186** | **$ 1,150,496** | **$ 81,310** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 158,537 | $ 273,863 | **$ 637,942** | $ 364,079 |
| Licenses and Permits | 597,327 | 501,830 | **501,830** | - |
| Other Revenue | 185 | - | **-** | - |
| Rev from Money and Prop | 8,306 | 10,724 | **10,724** | - |
| **Total** | **$ 764,354** | **$ 786,417** | **$ 1,150,496** | **$ 364,079** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000539 | Clerical Assistant 2 | 1.00 | 1.00 | **1.00** | $30,919 - $37,257 | $ 37,257 |

# Development Services

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000522 | Hazardous Materials Inspector 2 | 1.00 | 1.00 | **1.00** | 56,896 - 68,971 | 52,191 |
| 20000548 | Hazardous Materials Inspector 3 | 1.00 | 1.00 | **0.00** | 62,676 - 75,933 | - |
| 20000550 | Hazardous Materials Inspector 3 | 2.00 | 2.00 | **3.00** | 62,676 - 75,933 | 223,534 |
| 20001222 | Program Manager | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 108,463 |
| **FTE, Salaries, and Wages Subtotal** | | **6.00** | **6.00** | **6.00** | | **$ 421,445** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 1,285 | $ 1,470 | $ 1,518 | $ 48 |
| Flexible Benefits | 50,156 | 59,998 | 71,703 | 11,705 |
| Long-Term Disability | 845 | - | - | - |
| Medicare | 5,036 | 4,894 | 6,112 | 1,218 |
| Other Post-Employment Benefits | 28,867 | 30,005 | 36,786 | 6,781 |
| Retiree Medical Trust | 145 | 126 | 312 | 186 |
| Retirement ADC | 70,565 | 109,084 | 110,392 | 1,308 |
| Retirement DROP | 4,319 | 4,302 | 4,444 | 142 |
| Risk Management Administration | 5,033 | 5,055 | 6,324 | 1,269 |
| Supplemental Pension Savings Plan | 20,689 | 19,801 | 29,435 | 9,634 |
| Unemployment Insurance | 610 | 605 | 711 | 106 |
| Workers' Compensation | 4,697 | 3,049 | 8,599 | 5,550 |
| **Fringe Benefits Subtotal** | **$ 192,245** | **$ 238,389** | **$ 276,336** | **$ 37,947** |
| **Total Personnel Expenditures** | | | **$ 697,781** | |

## Revenue and Expense Statement (Non–General Fund)

| Development Services Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 8,792,547 | $ 6,223,199 | $ 2,860,659 |
| Operating Reserve | 3,247,429 | 3,247,429 | – |
| Pension Stability Reserve | 875,949 | 875,949 | – |
| **TOTAL BALANCE AND RESERVES** | **$ 12,915,925** | **$ 10,346,577** | **$ 2,860,659** |
| **REVENUE** | | | |
| Charges for Services | $ 10,257,099 | $ 9,782,173 | $ 9,482,173 |
| Fines Forfeitures and Penalties | 6,500 | – | – |
| Licenses and Permits | 48,154,352 | 49,458,880 | 53,427,616 |
| Other Revenue | 1,199,036 | 1,216,023 | 1,216,023 |
| Revenue from Use of Money and Property | 338,296 | 110,072 | 110,072 |
| Transfers In | 1,984,943 | 1,415,057 | 43,439 |
| **TOTAL REVENUE** | **$ 61,940,225** | **$ 61,982,205** | **$ 64,279,323** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 74,856,150** | **$ 72,328,782** | **$ 67,139,982** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 28,557,399 | $ 29,336,835 | $ 31,322,738 |
| Fringe Benefits | 16,458,756 | 19,870,233 | 20,445,514 |
| Supplies | 1,737,795 | 1,401,852 | 1,403,118 |
| Contracts | 10,420,558 | 9,932,933 | 9,614,446 |
| Information Technology | 3,238,867 | 2,272,176 | 2,120,642 |
| Energy and Utilities | 620,097 | 635,238 | 678,108 |
| Other Expenses | 561,616 | 483,127 | 483,127 |
| Transfers Out | – | 4,542,500 | 4,625,579 |
| Capital Expenditures | 1,626 | – | – |
| Debt Expenses | 1,984,943 | 1,984,943 | 1,984,945 |
| **TOTAL OPERATING EXPENSE** | **$ 63,581,657** | **$ 70,459,837** | **$ 72,678,217** |
| **TOTAL EXPENSE** | **$ 63,581,657** | **$ 70,459,837** | **$ 72,678,217** |
| **RESERVES** | | | |
| Operating Reserve | $ 3,247,429 | $ 3,247,429 | $ – |
| Pension Stability Reserve | 875,949 | – | – |
| **TOTAL RESERVES** | **$ 4,123,378** | **$ 3,247,429** | **$ –** |
| **BALANCE** | **$ 7,151,114** | **$ (1,378,484)** | **$ (5,538,235)** [1] |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 74,856,150** | **$ 72,328,782** | **$ 67,139,982** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

[1] The Development Services Department is currently in the process of resolving the projected fund deficit. Action for Council approval is anticipated to be heard before the end of Fiscal Year 2018.

# Development Services

## Revenue and Expense Statement (Non–General Fund)

| Local Enforcement Agency Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 881,094 | $ 954,303 | $ 677,156 |
| **TOTAL BALANCE AND RESERVES** | **$ 881,094** | **$ 954,303** | **$ 677,156** |
| **REVENUE** | | | |
| Charges for Services | $ 158,537 | $ 273,863 | $ 637,942 |
| Licenses and Permits | 597,327 | 501,830 | 501,830 |
| Other Revenue | 185 | – | – |
| Revenue from Use of Money and Property | 8,306 | 10,724 | 10,724 |
| **TOTAL REVENUE** | **$ 764,354** | **$ 786,417** | **$ 1,150,496** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 1,645,449** | **$ 1,740,720** | **$ 1,827,652** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 330,849 | $ 337,500 | $ 421,445 |
| Fringe Benefits | 192,245 | 238,389 | 276,336 |
| Supplies | 1,783 | 6,000 | 6,000 |
| Contracts | 132,671 | 240,223 | 203,494 |
| Information Technology | 27,946 | 24,869 | 13,737 |
| Energy and Utilities | 3,034 | 3,068 | 2,967 |
| Other Expenses | 2,602 | 6,574 | 6,574 |
| Transfers Out | – | 212,563 | 219,943 |
| Capital Expenditures | 16 | – | – |
| **TOTAL OPERATING EXPENSE** | **$ 691,146** | **$ 1,069,186** | **$ 1,150,496** |
| **TOTAL EXPENSE** | **$ 691,146** | **$ 1,069,186** | **$ 1,150,496** |
| **BALANCE** | **$ 954,303** | **$ 671,534** | **$ 677,156** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 1,645,449** | **$ 1,740,720** | **$ 1,827,652** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Economic Development

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## Department Description

The Economic Development Department (EDD) is comprised of several work units including Business Expansion Attraction and Retention (BEAR), Community Development, Sustainability and Promise Zone. The Department implements several economic and community development programs in order to create and sustain a resilient and economically prosperous City. Economic growth, energy independence, revenue enhancement, and community revitalization are accomplished by attracting new companies, retaining and/or expanding existing companies, making San Diego competitive in emerging markets, revitalizing and investing in older business communities and creating opportunities for residents of disadvantaged communities.

The Department's mission is:

***To cultivate economic and community development opportunities that serve businesses, neighborhoods, and residents***

The Department's vision is:

***A catalyst for economic prosperity and community investment***

## Goals and Objectives

***Goal 1: Strategically invest in the growth and development of businesses, neighborhoods, and residents***

- Leverage funding for greater commercial neighborhood benefit
- Invest in affordable housing options
- Expand economic opportunities for all
- Increase access to quality public and private facilities and services

# Economic Development

***Goal 2: Cultivate a globally competitive, sustainable, and resilient local economy***

- Reduce the City's overall carbon footprint and prepare San Diego to be a climate-smart city
- Maintain and build on San Diego's competitive advantage by increasing workforce development, quality of life, and innovation
- Increase the number of San Diegans with middle-income jobs
- Increase small and neighborhood business activity

***Goal 3: Provide high quality public service***

- Receive on average a rating of 90% "good" or "excellent" customer service scores from internal and external customers
- Increase overall awareness of EDD programs, incentives, and services with the public
- Highlight successes and impacts of EDD programs and initiatives

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actuals | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Amount of CO2 emissions reduced community-wide and from City operations[1] | 15% | 15% | 15% | 15% | 15% |
| 2. Number of persons assisted through infrastructure projects and community service (i.e., Community Development Block Grant Program (CDBG))[2] | 418,539 | 300,785 | 500,000 | 225,595 | 250,000 |
| 3. Percentage growth in jobs created or preserved by the expansion, attraction and retention of employers working with the Department[3] | 50% | 16% | 50% | 10% | 10% |
| 4. Percentage growth in number of companies working with the Department that result in international trade or investment[4] | 50% | 167% | 50% | 20% | 20% |
| 5. Percentage growth in the number of districts formed[5] | 5% | 6% | 5% | 5% | 5% |
| 6. Percentage growth in the number of small businesses assisted and expanded annually as a result of small and neighborhood business programs[6] | 5% | 111% | 5% | 5% | 10% |
| 7. Total amount of federal funds expended for affordable housing[7] | $14.2M | $15.9M | $19.0M | $19M | $21.5M |
| 8. Total amount of federal funds expended for economic development programs[8] | $1.4M | $1.4M | $4.5M | $4.5M | $6M |

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actuals | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 9. Total amount of funds expended for infrastructure projects and community service[9] | $12.4M | $13.3M | $15.7M | $21M | $21M |

1. CO2 emissions will be calculated for calendar years and available for review at the end of the following calendar year. Targets have been adopted for 2020, 2030, and 2035.
2. The decrease in the Fiscal Year 2018 Target is a result of infrastructure projects that remain under construction or will not be placed in service long enough to report demographics for beneficiaries before the end of the fiscal year.
3. Last year, more than 3,100 jobs were retained or grew because they worked with department programs. Business investment in projects varies from year-to-year based on the time required to complete projects and fluctuations in industries.
4. Department-wide emphasis in foreign direct investment, world trade center activities and the Foreign Trade Zone program should result in significant increase in the number of companies.
5. Districts administered are the Tourism Marketing District, the Downtown Property Business Improvement District, Maintenance Assessment Districts, Business Improvement Districts, and Community Parking Districts.
6. Measures were taken internally to accurately track and reflect business assistance provided. In addition, OpenCounter Business Portal launched in Fiscal Year 2017 with the ability to capture potential job growth and division-wide CRM Salesforce launched in Fiscal Year 2018.
7. Increase due to larger than projected HOME program income revenue and expenditure.
8. Increase from Fiscal Year 2018 Target of $4.5M to $6.0M due to inclusion of Reinvestment Initiative (ReI) funding.
9. Increase from Fiscal Year 2018 Target $19M to $29M due to inclusion of Reinvestment Initiative (ReI) funding.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 56.00 | 63.85 | **59.35** | (4.50) |
| Personnel Expenditures | $ 5,840,494 | $ 7,092,334 | **$ 7,157,251** | $ 64,917 |
| Non-Personnel Expenditures | 7,472,152 | 8,945,775 | **7,969,155** | (976,620) |
| **Total Department Expenditures** | **$ 13,312,646** | **$ 16,038,109** | **$ 15,126,406** | **$ (911,703)** |
| **Total Department Revenue** | **$ 6,529,873** | **$ 8,249,980** | **$ 7,565,223** | **$ (684,757)** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| BID & Commercial MAD | $ 35,910 | $ - | **$ -** | $ - |
| Business Expansion, Attraction & Retention | 3,988,961 | 4,345,326 | **4,385,110** | 39,784 |
| Community Development | 1,750,079 | 2,395,900 | **2,332,777** | (63,123) |
| Economic Development | 7,505,106 | 6,642,476 | **6,434,049** | (208,427) |
| Economic Growth Services | 12,171 | - | **-** | - |
| Small Business & Neighborhoods | 20,420 | - | **-** | - |
| **Total** | **$ 13,312,646** | **$ 13,383,702** | **$ 13,151,936** | **$ (231,766)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Business Expansion, Attraction & Retention | 19.00 | 19.00 | **20.00** | 1.00 |
| Community Development | 15.00 | 20.00 | **19.00** | (1.00) |
| Economic Development | 22.00 | 24.85 | **20.35** | (4.50) |
| **Total** | **56.00** | **63.85** | **59.35** | **(4.50)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 404,263 | $ - |
| **Safe Parking Program**<br>Addition of non-personnel expenditures to support the Homeless Safe Parking Program operated by Jewish Family Services. | 0.00 | 308,000 | - |
| **Housing Navigation Center**<br>Addition of non-personnel expenditures associated with the contribution to the San Diego Housing Commission for the Housing Navigation Center. | 0.00 | 300,000 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 71,904 | - |

# Economic Development

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 52,924 | - |
| **San Diego Misdemeanants At-Risk Track Program Support**<br>Addition of non-personnel expenditures associated with the San Diego Misdemeanants At-Risk Track (SMART) Program. | 0.00 | 40,000 | - |
| **Office of Sustainability Restructure**<br>Transfer of 2.00 FTE positions from the Economic Development Department to the newly created Office of Sustainability supported by the General Fund. | (2.00) | (132) | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | (2.50) | (74,745) | 82,840 |
| **Reduction of Economic Development Program Support**<br>Reduction of non-personnel expenditures associated with programs such as the Business Cooperation Program, Small Business Enhancement Program, CONNECT2Careers Program, and San Diego Housing Commission Programs. | 0.00 | (267,894) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (1,066,086) | (87,660) |
| **Total** | **(4.50)** | **$ (231,766)** | **$ (4,820)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 3,680,573 | $ 4,282,917 | **$ 4,342,060** | $ 59,143 |
| Fringe Benefits | 2,159,921 | 2,809,417 | **2,815,191** | 5,774 |
| **PERSONNEL SUBTOTAL** | **5,840,494** | **7,092,334** | **7,157,251** | **64,917** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 28,223 | $ 10,042 | **$ 9,145** | $ (897) |
| Contracts | 6,479,009 | 5,354,780 | **5,090,851** | (263,929) |
| Information Technology | 368,763 | 299,765 | **352,689** | 52,924 |
| Energy and Utilities | 7,107 | 2,139 | **6,000** | 3,861 |
| Other | 273,970 | 309,642 | **221,000** | (88,642) |
| Transfers Out | 315,000 | 315,000 | **315,000** | - |
| Capital Expenditures | 80 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **7,472,152** | **6,291,368** | **5,994,685** | **(296,683)** |
| **Total** | **$ 13,312,646** | **$ 13,383,702** | **$ 13,151,936** | **$ (231,766)** |

# Economic Development

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 4,293,400 | $ 5,378,906 | **$ 5,374,086** | $ (4,820) |
| Other Revenue | 1,740 | - | **-** | - |
| Rev from Money and Prop | (11) | - | **-** | - |
| Rev from Other Agencies | 2,064,744 | 216,667 | **216,667** | - |
| Transfers In | 170,000 | - | **-** | - |
| **Total** | **$ 6,529,873** | **$ 5,595,573** | **$ 5,590,753** | **$ (4,820)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 2.00 | 1.00 | **1.00** | $32,530 - $39,170 | $ 32,530 |
| 20000012 | Administrative Aide 1 | 3.00 | 2.00 | **1.00** | 38,181 - 46,002 | 45,312 |
| 20000024 | Administrative Aide 2 | 3.00 | 3.00 | **4.00** | 43,983 - 53,028 | 194,485 |
| 90000024 | Administrative Aide 2 | 0.00 | 0.35 | **0.35** | 43,983 - 53,028 | 18,560 |
| 20000116 | Assistant Engineer-Traffic | 1.00 | 1.00 | **1.00** | 59,775 - 72,022 | 62,547 |
| 20000119 | Associate Management Analyst | 3.00 | 3.00 | **2.00** | 55,843 - 67,489 | 116,217 |
| 20000295 | Community Development Coordinator | 5.00 | 6.00 | **6.00** | 79,263 - 95,958 | 575,748 |
| 20000300 | Community Development Specialist 2 | 10.00 | 10.00 | **11.00** | 55,843 - 67,489 | 669,349 |
| 20000301 | Community Development Specialist 3 | 1.00 | 4.00 | **4.00** | 64,309 - 77,759 | 279,177 |
| 20000303 | Community Development Specialist 4 | 10.00 | 11.00 | **12.00** | 68,971 - 83,561 | 967,483 |
| 20001101 | Department Director | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 165,280 |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 123,960 |
| 20000104 | Development Project Manager 2 | 1.00 | 0.00 | **0.00** | 68,821 - 83,109 | - |
| 20000924 | Executive Secretary | 0.00 | 1.00 | **1.00** | 44,993 - 54,404 | 50,262 |
| 90001073 | Management Intern | 4.00 | 4.50 | **2.00** | 25,075 - 30,167 | 60,334 |
| 20000172 | Payroll Specialist 1 | 0.00 | 1.00 | **1.00** | 34,185 - 41,146 | 40,529 |
| 20000680 | Payroll Specialist 2 | 1.00 | 0.00 | **0.00** | 35,753 - 43,166 | - |
| 20001222 | Program Manager | 5.00 | 7.00 | **6.00** | 48,516 - 178,445 | 679,564 |
| 20000015 | Senior Management Analyst | 2.00 | 3.00 | **2.00** | 61,322 - 74,128 | 135,450 |
| 20000918 | Senior Planner | 1.00 | 1.00 | **0.00** | 67,510 - 81,627 | - |
| 20000926 | Senior Traffic Engineer | 1.00 | 1.00 | **1.00** | 79,328 - 95,915 | 90,148 |
| 20000970 | Supervising Management Analyst | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20000756 | Word Processing Operator | 0.00 | 1.00 | **1.00** | 32,530 - 39,170 | 38,387 |
| | Bilingual - Regular | | | | | 5,824 |
| | Budgeted Vacancy Savings | | | | | (120,152) |
| | Overtime Budgeted | | | | | 3,835 |
| | Reg Pay For Engineers | | | | | 13,728 |
| | Sick Leave - Hourly | | | | | 3,193 |
| | Termination Pay Annual Leave | | | | | 6,749 |
| **FTE, Salaries, and Wages Subtotal** | | **56.00** | **63.85** | **59.35** | | **$ 4,342,060** |

# Economic Development

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 33,170 | $ 34,891 | $ 33,679 | $ (1,212) |
| Flexible Benefits | 531,651 | 701,605 | 707,348 | 5,743 |
| Long-Term Disability | 9,725 | - | - | - |
| Medicare | 52,853 | 59,223 | 60,005 | 782 |
| Other Post-Employment Benefits | 277,704 | 324,054 | 337,205 | 13,151 |
| Retiree Medical Trust | 3,483 | 4,745 | 5,108 | 363 |
| Retirement 401 Plan | 5,063 | 5,133 | 5,910 | 777 |
| Retirement ADC | 939,052 | 1,295,429 | 1,229,974 | (65,455) |
| Retirement DROP | 18,890 | 17,044 | 18,894 | 1,850 |
| Risk Management Administration | 48,398 | 54,594 | 57,970 | 3,376 |
| Supplemental Pension Savings Plan | 201,851 | 258,153 | 262,141 | 3,988 |
| Unemployment Insurance | 6,633 | 7,601 | 7,283 | (318) |
| Workers' Compensation | 31,449 | 46,945 | 89,674 | 42,729 |
| **Fringe Benefits Subtotal** | **$ 2,159,921** | **$ 2,809,417** | **$ 2,815,191** | **$ 5,774** |
| **Total Personnel Expenditures** | | | **$ 7,157,251** | |

# Successor Agency Admin & Project - CivicSD Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Economic Development | $ - | $ 2,654,407 | **$ 1,974,470** | $ (679,937) |
| **Total** | **$ -** | **$ 2,654,407** | **$ 1,974,470** | **$ (679,937)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Successor Agency**<br>Adjustment to non-personnel expenditures and associated revenue according to the Successor Agency Fiscal Year 2019 Proposed Budget. | 0.00 | $ (679,937) | $ (679,937) |
| **Total** | **0.00** | **$ (679,937)** | **$ (679,937)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ - | $ 2,654,407 | **$ 1,974,470** | $ (679,937) |
| **NON-PERSONNEL SUBTOTAL** | **-** | **2,654,407** | **1,974,470** | **(679,937)** |
| **Total** | **$ -** | **$ 2,654,407** | **$ 1,974,470** | **$ (679,937)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Other Agencies | $ - | $ 2,654,407 | **$ 1,974,470** | $ (679,937) |
| **Total** | **$ -** | **$ 2,654,407** | **$ 1,974,470** | **$ (679,937)** |

## Revenue and Expense Statement (Non–General Fund)

| Successor Agency Admin & Project - CivicSD Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **REVENUE** | | | |
| Revenue from Other Agencies | $ – | $ 2,654,407 | $ 1,974,470 |
| **TOTAL REVENUE** | **$ –** | **$ 2,654,407** | **$ 1,974,470** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ –** | **$ 2,654,407** | **$ 1,974,470** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ – | $ 2,654,407 | $ 1,974,470 |
| **TOTAL OPERATING EXPENSE** | **$ –** | **$ 2,654,407** | **$ 1,974,470** |
| **TOTAL EXPENSE** | **$ –** | **$ 2,654,407** | **$ 1,974,470** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ –** | **$ 2,654,407** | **$ 1,974,470** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

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# Environmental Services

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## Department Description

The Environmental Services Department ensures that City of San Diego residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management; oversees the City's energy use and programs; and explores innovative options to increase energy independence, renewable energy, and sustainability.

The Collection Services Division provides weekly residential refuse collection, biweekly collection of recyclables and greens, and collection and maintenance of street litter containers in business districts.

The Disposal & Environmental Protection Division operates a full-service landfill and organic recycling facility at the Miramar Landfill; maintains eight closed landfills and eight inactive burn sites; ensures regulatory compliance of the City's underground fuel storage tanks; and provides household hazardous waste education and outreach.

The Energy & Sustainability Division implements the City's energy conservation and renewable energy programs, sustainability initiatives, and manages the City's energy budget.

The Waste Reduction Division is responsible for zero waste planning; provides education, training, and programs for residents and businesses; enforces solid waste and recycling codes; and conducts illegal dump abatements and community cleanups.

The Department's mission is:

***To reliably manage solid waste, conserve resources, and protect the environment***

The Department's vision is:

***Sustainable communities for all***

# Environmental Services

## Goals and Objectives

***Goal 1: Protect and enhance environmental quality***

- Reduce greenhouse gas emissions consistent with the adopted Climate Action Plan
- Increase waste diversion
- Extend the useful life of Miramar Landfill
- Reduce environmental and safety hazards in neighborhoods

***Goal 2: Promote fiscal integrity and stability***

- Ensure the stability of the Department's financial system within a zero waste environment
- Reduce energy costs and increase renewable energy generation

***Goal 3: Ensure excellence in service delivery***

- Provide excellent customer service

***Goal 4: Maintain a safe and innovative workforce***

- Provide an environment that fosters success and innovation
- Promote an environment of safe working practices

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY 2018 Projection | FY 2019 Target |
|---|---|---|---|---|---|
| 1. Percentage of Compressed Natural Gas (CNG) waste collection vehicles increased by 2035 | 8% | 15% | 30% | 31% | 48% |
| 2. Percentage increase of City landfill gas collection[1] | N/A | N/A | N/A | N/A | N/A |
| 3. Percent of programs implemented to achieve the Zero Waste goal of 75% | 8% | 8% | 19% | 19% | 44% |
| 4. Tons of household hazardous waste collected citywide[2] | 245 | 356 | 340 | 373 | 350 |
| 5. Percentage reduction in kilowatt-hours (kWh) of City-owned facilities | 5% | 7% | 9% | 9% | 12% |
| 6. Collection Services complaint rate (per 10,000 stops) | < 0.5% | 0.1% | < 0.5% | 0.1% | < 0.5% |
| 7. Percentage of clients who indicate that they are satisfied with services provided | 90% | 99% | 99% | 100% | 100% |

1. Gas expansion project under design; target for 2020 is to capture 80% landfill emissions.
2. For the FY 2018 Projection, increased participation in community collection activities, household hazardous waste events, and sharp/needle kiosk sites has resulted in increased tons of household hazardous waste being collected.

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 415.31 | 425.61 | **423.50** | (2.11) |
| Personnel Expenditures | $ 38,675,493 | $ 43,440,906 | **$ 42,325,077** | $ (1,115,829) |
| Non-Personnel Expenditures | 54,333,776 | 63,686,701 | **63,105,913** | (580,788) |
| **Total Department Expenditures** | **$ 93,009,269** | **$ 107,127,607** | **$ 105,430,990** | **$ (1,696,617)** |
| **Total Department Revenue** | **$ 64,455,024** | **$ 58,614,562** | **$ 56,582,146** | **$ (2,032,416)** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Collection Services | $ 32,769,110 | $ 34,180,198 | **$ 34,498,157** | $ 317,959 |
| Disposal & Environmental Protection | 1,809,263 | 2,017,082 | **1,963,046** | (54,036) |
| Energy & Sustainability | 291 | - | **-** | - |
| Environmental Services | 2,358,452 | 1,664,676 | **1,644,686** | (19,990) |
| Waste Reduction | 1,717,748 | 2,857,232 | **6,529,278** | 3,672,046 |
| **Total** | **$ 38,654,865** | **$ 40,719,189** | **$ 44,635,167** | **$ 3,915,978** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Collection Services | 107.87 | 107.87 | **107.87** | 0.00 |
| Disposal & Environmental Protection | 17.50 | 15.95 | **15.45** | (0.50) |
| Environmental Services | 13.50 | 13.16 | **14.16** | 1.00 |
| Waste Reduction | 18.24 | 18.58 | **34.24** | 15.66 |
| **Total** | **157.11** | **155.56** | **171.72** | **16.16** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Clean SD**<br>Addition of expenditures to support the Mayor's Clean SD Initiative. For additional information on Clean SD please refer to the Citywide Budget Overview section of Volume I. | 16.00 | $ 4,217,430 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 1,346,949 | - |
| **Refuse Fees**<br>Adjustment to reflect the cost of refuse disposal for General Fund Departments. | 0.00 | 150,000 | - |
| **Mission Beach Summer Trash Collection**<br>Addition of one-time non-personnel expenditures associated with increased waste collection services in Mission Beach. | 0.00 | 70,000 | - |

# Environmental Services

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Public Information Clerk**<br>Addition of 1.00 Public Information Clerk to support increase in Get It Done application service requests. | 1.00 | 55,080 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 24,501 | - |
| **Reduction of Overtime**<br>Reduction of overtime expenditures in the Code Compliance Division. | 0.00 | (18,706) | - |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures due to anticipated savings in contractual services and supplies. | 0.00 | (42,735) | - |
| **Reduction of Rear Loader Packers**<br>Reduction of spare Rear Loader Packers in the weekly residential refuse collection program. | 0.00 | (54,027) | - |
| **Redistribution of Positions**<br>Redistribution of positions to better align the budget with department operations. | (0.84) | (79,034) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (278,175) | - |
| **Tipping Fee Discount**<br>Continuation of $2 per ton discount in tipping fees from the weekly residential refuse collection program to the General Fund. | 0.00 | (600,000) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (875,305) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | (158,000) |
| **Total** | **16.16** | **$ 3,915,978** | **$ (158,000)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 8,555,124 | $ 8,494,068 | **$ 9,406,155** | $ 912,087 |
| Fringe Benefits | 6,245,363 | 7,321,034 | **7,499,613** | 178,579 |
| **PERSONNEL SUBTOTAL** | **14,800,487** | **15,815,102** | **16,905,768** | **1,090,666** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 279,878 | $ 288,375 | **$ 299,160** | $ 10,785 |
| Contracts | 19,526,293 | 21,547,624 | **23,659,077** | 2,111,453 |
| Information Technology | 621,697 | 979,198 | **701,023** | (278,175) |
| Energy and Utilities | 1,711,911 | 2,067,381 | **2,604,359** | 536,978 |
| Other | 6,495 | 18,926 | **13,580** | (5,346) |

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Transfers Out | 1,707,434 | - | **-** | - |
| Capital Expenditures | 670 | 2,583 | **452,200** | 449,617 |
| **NON-PERSONNEL SUBTOTAL** | **23,854,378** | **24,904,087** | **27,729,399** | **2,825,312** |
| **Total** | **$ 38,654,865** | **$ 40,719,189** | **$ 44,635,167** | **$ 3,915,978** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 1,040,806 | $ 1,121,946 | **$ 943,946** | $ (178,000) |
| Fines Forfeitures and Penalties | 6,747 | 12,500 | **12,500** | - |
| Licenses and Permits | 122,480 | 110,000 | **130,000** | 20,000 |
| Other Local Taxes | 147,773 | 125,000 | **125,000** | - |
| Other Revenue | 143,744 | 110,000 | **110,000** | - |
| **Total** | **$ 1,461,551** | **$ 1,479,446** | **$ 1,321,446** | **$ (158,000)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000011 | Account Clerk | 1.23 | 1.35 | **2.35** | $32,530 - | $39,170 | $ 83,830 |
| 20000012 | Administrative Aide 1 | 1.40 | 0.80 | **0.80** | 38,181 - | 46,002 | 34,739 |
| 20000024 | Administrative Aide 2 | 0.43 | 0.20 | **0.20** | 43,983 - | 53,028 | 10,608 |
| 20000860 | Area Refuse Collection Supervisor | 4.00 | 4.00 | **4.00** | 52,513 - | 62,697 | 250,788 |
| 20000037 | Asbestos Program Manager | 1.00 | 1.00 | **1.00** | 75,374 - | 91,468 | 83,347 |
| 20000038 | Asbestos and Lead Program Inspector | 5.00 | 5.00 | **5.00** | 56,896 - | 68,971 | 324,088 |
| 20000088 | Assistant Engineer-Mechanical | 0.60 | 0.60 | **0.60** | 59,775 - | 72,022 | 41,698 |
| 20001092 | Assistant Environmental Services Director | 0.35 | 0.35 | **0.35** | 32,788 - | 179,712 | 37,189 |
| 20000119 | Associate Management Analyst | 2.36 | 2.36 | **2.86** | 55,843 - | 67,489 | 168,858 |
| 20000266 | Cashier | 1.00 | 1.00 | **1.00** | 32,530 - | 39,170 | 34,811 |
| 20000306 | Code Compliance Officer | 16.00 | 15.00 | **19.00** | 38,461 - | 46,282 | 827,556 |
| 20000307 | Code Compliance Supervisor | 1.00 | 2.00 | **3.00** | 44,305 - | 53,028 | 141,638 |
| 20000301 | Community Development Specialist 3 | 1.00 | 0.00 | **0.00** | 64,309 - | 77,759 | - |
| 20000302 | Community Development Specialist 3 | 1.00 | 2.00 | **2.00** | 64,309 - | 77,759 | 155,372 |
| 20000354 | Custodian 2 | 0.35 | 0.35 | **0.00** | 27,116 - | 32,273 | - |
| 20001168 | Deputy Director | 0.91 | 0.86 | **0.86** | 48,516 - | 178,445 | 110,536 |
| 20000863 | District Refuse Collection Supervisor | 1.20 | 1.20 | **1.20** | 61,623 - | 73,806 | 85,726 |
| 20001149 | Environmental Services Director | 0.35 | 0.35 | **0.35** | 61,107 - | 231,494 | 57,853 |
| 20000924 | Executive Secretary | 0.35 | 0.35 | **0.35** | 44,993 - | 54,404 | 18,095 |
| 20000521 | Hazardous Materials Inspector 2 | 3.50 | 3.50 | **3.50** | 56,896 - | 68,971 | 236,637 |
| 20000548 | Hazardous Materials Inspector 3 | 1.00 | 1.00 | **1.00** | 62,676 - | 75,933 | 74,794 |

# Environmental Services

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000494 | Hazardous Materials Program Manager | 0.00 | 0.45 | **0.45** | 75,374 - 91,468 | 41,162 |
| 20000501 | Heavy Truck Driver 2 | 0.00 | 0.00 | **2.00** | 38,804 - 46,797 | 77,609 |
| 20000178 | Information Systems Administrator | 0.38 | 0.38 | **0.38** | 75,890 - 91,919 | 28,837 |
| 20000290 | Information Systems Analyst 2 | 1.14 | 1.14 | **1.14** | 55,843 - 67,489 | 68,609 |
| 20000293 | Information Systems Analyst 3 | 0.38 | 0.38 | **0.38** | 61,322 - 74,128 | 23,305 |
| 20000998 | Information Systems Analyst 4 | 0.76 | 0.76 | **0.76** | 68,971 - 83,561 | 61,461 |
| 20000172 | Payroll Specialist 1 | 0.56 | 0.56 | **0.56** | 34,185 - 41,146 | 20,791 |
| 20000680 | Payroll Specialist 2 | 1.00 | 0.96 | **0.96** | 35,753 - 43,166 | 40,593 |
| 20001222 | Program Manager | 0.89 | 0.89 | **1.89** | 48,516 - 178,445 | 210,512 |
| 20000783 | Public Information Clerk | 5.04 | 5.04 | **6.04** | 32,530 - 39,170 | 227,833 |
| 20000776 | Public Works Dispatcher | 1.20 | 1.20 | **1.20** | 36,935 - 44,520 | 47,808 |
| 20001032 | Public Works Supervisor | 0.00 | 0.00 | **1.00** | 51,159 - 61,945 | 51,159 |
| 20000562 | Recycling Specialist 2 | 0.50 | 0.50 | **0.50** | 55,843 - 67,489 | 27,922 |
| 20000565 | Recycling Specialist 3 | 0.34 | 0.34 | **0.00** | 61,322 - 74,128 | - |
| 20000847 | Safety Officer | 0.35 | 0.35 | **0.35** | 59,818 - 72,237 | 24,276 |
| 20000854 | Safety Representative 2 | 0.35 | 0.35 | **0.35** | 52,126 - 63,041 | 22,069 |
| 20001042 | Safety and Training Manager | 0.36 | 0.36 | **0.36** | 68,971 - 83,561 | 30,085 |
| 20000859 | Sanitation Driver 1 | 10.00 | 10.00 | **10.00** | 38,138 - 45,616 | 391,026 |
| 20000857 | Sanitation Driver 2 | 76.00 | 76.00 | **76.00** | 46,754 - 55,091 | 4,099,222 |
| 20000851 | Sanitation Driver 3 | 9.00 | 9.00 | **9.00** | 49,096 - 57,798 | 520,182 |
| 20000885 | Senior Civil Engineer | 0.20 | 0.10 | **0.10** | 79,328 - 95,915 | 9,588 |
| 20000965 | Senior Code Compliance Supervisor | 1.00 | 1.00 | **2.00** | 48,731 - 58,486 | 105,204 |
| 20000015 | Senior Management Analyst | 0.60 | 0.45 | **0.45** | 61,322 - 74,128 | 32,340 |
| 20000947 | Supervising Hazardous Materials Inspector | 0.60 | 0.00 | **0.00** | 68,885 - 83,539 | - |
| 20000970 | Supervising Management Analyst | 1.08 | 1.08 | **1.43** | 68,971 - 83,561 | 114,388 |
| 20001053 | Utility Worker 2 | 1.00 | 1.00 | **5.00** | 34,421 - 40,975 | 178,660 |
| 20000756 | Word Processing Operator | 0.35 | 0.00 | **0.00** | 32,530 - 39,170 | - |
| | Bilingual - Regular | | | | | 7,068 |
| | Budgeted Vacancy Savings | | | | | (355,877) |
| | Confined Space Pay | | | | | 1,271 |
| | Overtime Budgeted | | | | | 508,884 |
| | Reg Pay For Engineers | | | | | 1,440 |
| | Termination Pay Annual Leave | | | | | 10,565 |
| **FTE, Salaries, and Wages Subtotal** | | **157.11** | **155.56** | **171.72** | | **$ 9,406,155** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 22,375 | $ 22,113 | $ 19,902 | $ (2,211) |
| Flexible Benefits | 1,442,937 | 1,726,262 | 1,918,540 | 192,278 |
| Long-Term Disability | 20,558 | - | - | - |
| Medicare | 119,799 | 109,118 | 123,953 | 14,835 |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other | 712 | - | - | - |
| Other Post-Employment Benefits | 869,954 | 894,567 | 1,009,933 | 115,366 |
| Retiree Medical Trust | 4,635 | 5,458 | 7,996 | 2,538 |
| Retirement 401 Plan | 7,496 | 7,950 | 7,467 | (483) |
| Retirement ADC | 2,750,892 | 3,495,304 | 3,306,390 | (188,914) |
| Retirement DROP | 35,557 | 35,407 | 38,718 | 3,311 |
| Risk Management Administration | 151,512 | 150,659 | 173,659 | 23,000 |
| Supplemental Pension Savings Plan | 482,651 | 474,569 | 560,054 | 85,485 |
| Unemployment Insurance | 14,074 | 14,219 | 15,021 | 802 |
| Workers' Compensation | 322,210 | 385,408 | 317,980 | (67,428) |
| **Fringe Benefits Subtotal** | **$ 6,245,363** | **$ 7,321,034** | **$ 7,499,613** | **$ 178,579** |
| **Total Personnel Expenditures** | | | **$ 16,905,768** | |

# Automated Refuse Container Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Collection Services | $ 1,678,811 | $ 1,100,000 | **$ 1,300,000** | $ 200,000 |
| **Total** | **$ 1,678,811** | **$ 1,100,000** | **$ 1,300,000** | **$ 200,000** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Addition of Non-Personnel Expenditures**<br>Addition of non-personnel expenditures for the purchase of automated refuse containers to support the weekly residential Refuse Collection Program. | 0.00 | $ 200,000 | $ - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 100,000 |
| **Total** | **0.00** | **$ 200,000** | **$ 100,000** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Supplies | $ 950,230 | $ 950,000 | **$ 1,150,000** | $ 200,000 |
| Contracts | 128,508 | 150,000 | **150,000** | - |
| Other | 73 | - | **-** | - |
| Transfers Out | 600,000 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **1,678,811** | **1,100,000** | **1,300,000** | **200,000** |
| **Total** | **$ 1,678,811** | **$ 1,100,000** | **$ 1,300,000** | **$ 200,000** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 1,129,631 | $ 900,000 | **$ 1,000,000** | $ 100,000 |
| Rev from Money and Prop | 15,376 | - | **-** | - |
| **Total** | **$ 1,145,007** | **$ 900,000** | **$ 1,000,000** | **$ 100,000** |

# Environmental Services

## Energy Conservation Program Fund[1]

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Energy & Sustainability | $ 2,874,113 | $ 3,879,906 | $ - | $ (3,879,906) |
| **Total** | **$ 2,874,113** | **$ 3,879,906** | **$ -** | **$ (3,879,906)** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Energy & Sustainability | 17.35 | 17.35 | **0.00** | (17.35) |
| **Total** | **17.35** | **17.35** | **0.00** | **(17.35)** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Office of Sustainability Restructure**<br>Restructure of 17.35 FTE positions, non-personnel expenditures, and associated revenue from the Environmental Services Department to the newly created Office of Sustainability. | (17.35) | $ (3,789,906) | $ (3,235,275) |
| **Total** | **(17.35)** | **$ (3,879,906)** | **$ (3,235,275)** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 1,123,058 | $ 1,267,033 | $ - | $ (1,267,033) |
| Fringe Benefits | 722,795 | 917,360 | - | (917,360) |
| **PERSONNEL SUBTOTAL** | **1,845,853** | **2,184,393** | **-** | **(2,184,393)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 13,641 | $ 11,152 | $ - | $ (11,152) |
| Contracts | 808,654 | 649,651 | - | (649,651) |
| Information Technology | 187,484 | 997,104 | - | (997,104) |
| Energy and Utilities | 16,119 | 18,950 | - | (18,950) |
| Other | 2,282 | 5,300 | - | (5,300) |
| Capital Expenditures | 80 | 13,356 | - | (13,356) |
| **NON-PERSONNEL SUBTOTAL** | **1,028,260** | **1,695,513** | **-** | **(1,695,513)** |
| **Total** | **$ 2,874,113** | **$ 3,879,906** | **$ -** | **$ (3,879,906)** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 3,163,133 | $ 3,235,275 | $ - | $ (3,235,275) |
| Rev from Money and Prop | 37,289 | - | - | - |
| Rev from Other Agencies | 500 | - | - | - |
| **Total** | **$ 3,200,922** | **$ 3,235,275** | **$ -** | **$ (3,235,275)** |

1.In the Fiscal Year 2019 Proposed Budget, the Energy Conservation Program Fund is no longer budgeted in the Environmental Services Department. This fund is now budgeted in the Office of Sustainability Department.

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000024 | Administrative Aide 2 | 1.00 | 1.00 | **0.00** | $43,983 - $53,028 | $ - |
| 20000070 | Assistant Engineer-Civil | 0.00 | 1.00 | **0.00** | 59,775 - 72,022 | - |
| 20000143 | Associate Engineer-Civil | 1.00 | 2.00 | **0.00** | 68,821 - 83,109 | - |
| 20000119 | Associate Management Analyst | 2.00 | 2.00 | **0.00** | 55,843 - 67,489 | - |
| 20001168 | Deputy Director | 1.00 | 1.00 | **0.00** | 48,516 - 178,445 | - |
| 20000551 | Junior Engineer-Civil | 1.00 | 0.00 | **0.00** | 51,653 - 62,547 | - |
| 90001073 | Management Intern | 1.35 | 1.35 | **0.00** | 25,075 - 30,167 | - |
| 20001234 | Program Coordinator | 1.00 | 1.00 | **0.00** | 23,764 - 142,455 | - |
| 20001222 | Program Manager | 1.00 | 1.00 | **0.00** | 48,516 - 178,445 | - |
| 20000761 | Project Officer 1 | 2.00 | 1.00 | **0.00** | 68,821 - 83,109 | - |
| 20000763 | Project Officer 2 | 1.00 | 1.00 | **0.00** | 79,328 - 95,915 | - |
| 20000885 | Senior Civil Engineer | 1.00 | 1.00 | **0.00** | 79,328 - 95,915 | - |
| 20000015 | Senior Management Analyst | 1.00 | 1.00 | **0.00** | 61,322 - 74,128 | - |
| 20000970 | Supervising Management Analyst | 2.00 | 2.00 | **0.00** | 68,971 - 83,561 | - |
| 20000756 | Word Processing Operator | 1.00 | 1.00 | **0.00** | 32,530 - 39,170 | - |
| **FTE, Salaries, and Wages Subtotal** | | **17.35** | **17.35** | **0.00** | | **$ –** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 10,237 | $ 9,735 | $ - | $ (9,735) |
| Flexible Benefits | 144,474 | 192,956 | - | (192,956) |
| Long-Term Disability | 2,829 | - | - | - |
| Medicare | 17,108 | 18,224 | - | (18,224) |
| Other Post-Employment Benefits | 75,239 | 90,015 | - | (90,015) |
| Retiree Medical Trust | 652 | 1,104 | - | (1,104) |
| Retirement ADC | 369,505 | 481,991 | - | (481,991) |
| Retirement DROP | 5,173 | 4,460 | - | (4,460) |
| Risk Management Administration | 13,094 | 15,165 | - | (15,165) |
| Supplemental Pension Savings Plan | 74,943 | 89,772 | - | (89,772) |
| Unemployment Insurance | 1,921 | 2,201 | - | (2,201) |
| Workers' Compensation | 7,621 | 11,737 | - | (11,737) |
| **Fringe Benefits Subtotal** | **$ 722,795** | **$ 917,360** | **$ –** | **$ (917,360)** |
| **Total Personnel Expenditures** | | | **$ –** | |

# Environmental Services

## Recycling Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Collection Services | $ 15,279,364 | $ 18,886,671 | **$ 18,846,298** | $ (40,373) |
| Disposal & Environmental Protection | 1,169,270 | 1,829,381 | **1,731,223** | (98,158) |
| Environmental Services | 2,041,728 | 2,299,719 | **2,498,124** | 198,405 |
| Waste Reduction | 1,339,703 | 2,494,878 | **2,741,299** | 246,421 |
| **Total** | **$ 19,830,065** | **$ 25,510,649** | **$ 25,816,944** | **$ 306,295** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Collection Services | 85.67 | 85.47 | **84.97** | (0.50) |
| Disposal & Environmental Protection | 5.34 | 5.05 | **5.55** | 0.50 |
| Environmental Services | 8.36 | 8.03 | **8.34** | 0.31 |
| Waste Reduction | 8.88 | 13.21 | **12.62** | (0.59) |
| **Total** | **108.25** | **111.76** | **111.48** | **(0.28)** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | $ 1,646,489 | $ - |
| **Operating Reserves**<br>Addition of ongoing Operating Reserves in order to meet the 45-day operating reserve target. | 0.00 | 200,000 | - |
| **Redistribution of Positions**<br>Redistribution of positions to better align the budget with department operations. | 1.48 | 171,859 | - |
| **Pension Payment Stabilization Reserve**<br>Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve. | 0.00 | 56,163 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 38,536 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | (1.76) | (45,627) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (337,952) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (1,423,173) | - |

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 106,075 |
| **Total** | **(0.28)** | **$ 306,295** | **$ 106,075** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 4,990,284 | $ 5,709,543 | **$ 6,036,350** | $ 326,807 |
| Fringe Benefits | 3,910,392 | 5,189,367 | **5,024,155** | (165,212) |
| **PERSONNEL SUBTOTAL** | **8,900,676** | **10,898,910** | **11,060,505** | **161,595** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 1,065,753 | $ 1,658,615 | **$ 1,668,477** | $ 9,862 |
| Contracts | 8,809,630 | 10,882,431 | **11,254,846** | 372,415 |
| Information Technology | 228,051 | 641,153 | **303,201** | (337,952) |
| Energy and Utilities | 803,329 | 961,620 | **998,288** | 36,668 |
| Other | 22,385 | 27,089 | **27,562** | 473 |
| Reserves | - | - | **200,000** | 200,000 |
| Transfers Out | - | - | **56,163** | 56,163 |
| Capital Expenditures | 241 | 440,831 | **247,902** | (192,929) |
| **NON-PERSONNEL SUBTOTAL** | **10,929,389** | **14,611,739** | **14,756,439** | **144,700** |
| **Total** | **$ 19,830,065** | **$ 25,510,649** | **$ 25,816,944** | **$ 306,295** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 19,184,351 | $ 18,346,551 | **$ 18,446,551** | $ 100,000 |
| Fines Forfeitures and Penalties | 2,296,533 | 1,000,000 | **1,000,000** | - |
| Other Local Taxes | 934,201 | 2,060,000 | **2,060,000** | - |
| Other Revenue | 30,049 | 30,000 | **30,000** | - |
| Rev from Money and Prop | 597,002 | 451,100 | **451,100** | - |
| Rev from Other Agencies | 638,439 | 350,000 | **350,000** | - |
| Transfers In | 653,295 | - | **6,075** | 6,075 |
| **Total** | **$ 24,333,870** | **$ 22,237,651** | **$ 22,343,726** | **$ 106,075** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 1.31 | 1.61 | **1.61** | $32,530 - $39,170 | $ 62,884 |
| 20000012 | Administrative Aide 1 | 0.10 | 0.00 | **0.00** | 38,181 - 46,002 | - |
| 20000024 | Administrative Aide 2 | 1.31 | 1.50 | **1.50** | 43,983 - 53,028 | 70,262 |
| 20000860 | Area Refuse Collection Supervisor | 3.00 | 3.00 | **3.00** | 52,513 - 62,697 | 188,091 |
| 20000088 | Assistant Engineer-Mechanical | 0.40 | 0.40 | **0.40** | 59,775 - 72,022 | 27,803 |
| 20001092 | Assistant Environmental Services Director | 0.31 | 0.31 | **0.31** | 32,788 - 179,712 | 32,940 |
| 20000143 | Associate Engineer-Civil | 0.45 | 0.00 | **0.00** | 68,821 - 83,109 | - |
| 20000119 | Associate Management Analyst | 1.75 | 1.75 | **2.25** | 55,843 - 67,489 | 144,660 |

# Environmental Services

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000266 | Cashier | 1.00 | 1.00 | **1.00** | 32,530 - 39,170 | 34,246 |
| 20000306 | Code Compliance Officer | 0.00 | 2.00 | **2.00** | 38,461 - 46,282 | 92,564 |
| 20000354 | Custodian 2 | 0.31 | 0.31 | **0.31** | 27,116 - 32,273 | 8,410 |
| 20001168 | Deputy Director | 0.41 | 0.46 | **0.46** | 48,516 - 178,445 | 58,885 |
| 20000863 | District Refuse Collection Supervisor | 0.80 | 0.80 | **0.80** | 61,623 - 73,806 | 57,145 |
| 20001149 | Environmental Services Director | 0.31 | 0.31 | **0.31** | 61,107 - 231,494 | 51,241 |
| 20000924 | Executive Secretary | 0.31 | 0.31 | **0.31** | 44,993 - 54,404 | 16,032 |
| 20000521 | Hazardous Materials Inspector 2 | 1.50 | 1.50 | **1.50** | 56,896 - 68,971 | 100,065 |
| 20000548 | Hazardous Materials Inspector 3 | 1.00 | 1.00 | **1.00** | 62,676 - 75,933 | 75,933 |
| 20000494 | Hazardous Materials Program Manager | 0.00 | 0.45 | **0.45** | 75,374 - 91,468 | 41,162 |
| 20000502 | Heavy Truck Driver 1 | 1.00 | 1.00 | **1.00** | 37,429 - 44,584 | 44,584 |
| 20000178 | Information Systems Administrator | 0.28 | 0.28 | **0.28** | 75,890 - 91,919 | 21,252 |
| 20000290 | Information Systems Analyst 2 | 0.84 | 0.84 | **0.84** | 55,843 - 67,489 | 50,560 |
| 20000293 | Information Systems Analyst 3 | 0.28 | 0.28 | **0.28** | 61,322 - 74,128 | 17,172 |
| 20000998 | Information Systems Analyst 4 | 0.56 | 0.56 | **0.56** | 68,971 - 83,561 | 45,281 |
| 90001073 | Management Intern | 0.50 | 1.76 | **0.00** | 25,075 - 30,167 | - |
| 90000028 | Management Trainee | 1.26 | 0.00 | **0.00** | 40,029 - 48,280 | - |
| 20000172 | Payroll Specialist 1 | 0.41 | 0.41 | **0.41** | 34,185 - 41,146 | 15,225 |
| 20000680 | Payroll Specialist 2 | 0.67 | 0.70 | **0.70** | 35,753 - 43,166 | 29,671 |
| 20001222 | Program Manager | 0.75 | 0.75 | **0.75** | 48,516 - 178,445 | 82,559 |
| 20000783 | Public Information Clerk | 1.28 | 1.28 | **1.28** | 32,530 - 39,170 | 49,600 |
| 20000776 | Public Works Dispatcher | 0.70 | 0.70 | **0.70** | 36,935 - 44,520 | 27,880 |
| 90000776 | Public Works Dispatcher | 0.20 | 0.00 | **0.00** | 36,935 - 44,520 | - |
| 20001032 | Public Works Supervisor | 0.25 | 0.25 | **0.25** | 51,159 - 61,945 | 15,484 |
| 20000557 | Recycling Program Manager | 0.38 | 0.38 | **0.38** | 79,263 - 95,958 | 36,466 |
| 20000562 | Recycling Specialist 2 | 2.46 | 4.46 | **4.46** | 55,843 - 67,489 | 260,983 |
| 20000565 | Recycling Specialist 3 | 1.33 | 1.33 | **2.00** | 61,322 - 74,128 | 144,562 |
| 20000847 | Safety Officer | 0.31 | 0.31 | **0.31** | 59,818 - 72,237 | 21,492 |
| 20000854 | Safety Representative 2 | 0.31 | 0.31 | **0.31** | 52,126 - 63,041 | 19,538 |
| 20001042 | Safety and Training Manager | 0.31 | 0.31 | **0.31** | 68,971 - 83,561 | 25,910 |
| 20000859 | Sanitation Driver 1 | 12.00 | 12.00 | **12.00** | 38,138 - 45,616 | 488,918 |
| 20000857 | Sanitation Driver 2 | 55.00 | 55.00 | **55.00** | 46,754 - 55,091 | 2,895,296 |
| 20000851 | Sanitation Driver 3 | 5.00 | 5.00 | **5.00** | 49,096 - 57,798 | 288,990 |
| 20000927 | Senior Clerk/Typist | 1.11 | 1.11 | **1.11** | 37,257 - 44,950 | 48,154 |
| 20000015 | Senior Management Analyst | 0.46 | 0.41 | **0.41** | 61,322 - 74,128 | 29,484 |
| 20000947 | Supervising Hazardous Materials Inspector | 0.40 | 0.00 | **0.00** | 68,885 - 83,539 | - |
| 20000970 | Supervising Management Analyst | 1.12 | 1.12 | **1.43** | 68,971 - 83,561 | 114,975 |
| 20000561 | Supervising Recycling Specialist | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20001053 | Utility Worker 2 | 3.50 | 3.50 | **3.50** | 34,421 - 40,975 | 139,119 |
| 20000756 | Word Processing Operator | 0.31 | 0.00 | **0.00** | 32,530 - 39,170 | - |

### Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| | Bilingual - Regular | | | | | 3,184 |
| | Budgeted Vacancy Savings | | | | | (307,275) |
| | Confined Space Pay | | | | | 1,117 |
| | Exceptional Performance Pay-Classified | | | | | 792 |
| | Overtime Budgeted | | | | | 261,821 |
| | Termination Pay Annual Leave | | | | | 17,672 |
| **FTE, Salaries, and Wages Subtotal** | | **108.25** | **111.76** | **111.48** | | **$ 6,036,350** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 16,347 | $ 16,823 | $ 17,162 | $ 339 |
| Flexible Benefits | 865,372 | 1,181,817 | 1,214,615 | 32,798 |
| Long-Term Disability | 12,167 | - | - | - |
| Medicare | 72,617 | 75,516 | 82,183 | 6,667 |
| Other Post-Employment Benefits | 519,452 | 612,134 | 643,605 | 31,471 |
| Retiree Medical Trust | 2,696 | 4,239 | 5,192 | 953 |
| Retirement 401 Plan | 3,086 | 2,486 | 3,279 | 793 |
| Retirement ADC | 1,795,100 | 2,482,194 | 2,322,796 | (159,398) |
| Retirement DROP | 13,545 | 11,555 | 16,410 | 4,855 |
| Risk Management Administration | 90,757 | 103,134 | 110,674 | 7,540 |
| Supplemental Pension Savings Plan | 291,379 | 351,081 | 372,774 | 21,693 |
| Unemployment Insurance | 8,364 | 9,753 | 9,755 | 2 |
| Workers' Compensation | 219,512 | 338,635 | 225,710 | (112,925) |
| **Fringe Benefits Subtotal** | **$ 3,910,392** | **$ 5,189,367** | **$ 5,024,155** | **$ (165,212)** |
| **Total Personnel Expenditures** | | | **$ 11,060,505** | |

# Refuse Disposal Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Collection Services | $ 792,931 | $ 1,374,543 | **$ 1,229,528** | $ (145,015) |
| Disposal & Environmental Protection | 20,128,145 | 21,937,816 | **21,428,906** | (508,910) |
| Environmental Services | 3,365,233 | 5,618,642 | **4,065,389** | (1,553,253) |
| Waste Reduction | 5,685,105 | 6,986,862 | **6,955,056** | (31,806) |
| **Total** | **$ 29,971,415** | **$ 35,917,863** | **$ 33,678,879** | **$ (2,238,984)** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Collection Services | 7.16 | 7.16 | **7.16** | 0.00 |
| Disposal & Environmental Protection | 75.66 | 82.00 | **82.00** | 0.00 |
| Environmental Services | 11.64 | 11.31 | **12.00** | 0.69 |
| Waste Reduction | 38.14 | 40.47 | **39.14** | (1.33) |
| **Total** | **132.60** | **140.94** | **140.30** | **(0.64)** |

# Environmental Services

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | $ 409,670 | $ - |
| **Addition of Non-Personnel Expenditures**<br>Addition of non-personnel expenditures to support Miramar Landfill Operations and Greenery. | 0.00 | 141,275 | - |
| **Permits and Fees**<br>Addition of non-personnel expenses to support Landfill permits and fees. | 0.00 | 132,452 | - |
| **Pension Payment Stabilization Reserve**<br>Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve. | 0.00 | 71,962 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | (76,049) | - |
| **Redistribution of Positions**<br>Redistribution of positions to better align the budget with department operations. | (0.64) | (98,046) | - |
| **Reduction in Capital Expenditures**<br>Reduction in capital expenditures for vehicle and equipment. | 0.00 | (229,560) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (526,086) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (2,064,602) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 1,154,784 |
| **Total** | **(0.64)** | **$ (2,238,984)** | **$ 1,154,784** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 7,679,524 | $ 7,793,521 | **$ 7,892,284** | $ 98,763 |
| Fringe Benefits | 5,448,954 | 6,748,980 | **6,466,520** | (282,460) |
| **PERSONNEL SUBTOTAL** | **13,128,478** | **14,542,501** | **14,358,804** | **(183,697)** |

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Supplies | $ 576,596 | $ 901,786 | **$ 973,560** | $ 71,774 |
| Contracts | 13,233,772 | 15,116,196 | **14,625,676** | (490,520) |
| Information Technology | 1,385,652 | 1,144,703 | **618,617** | (526,086) |
| Energy and Utilities | 903,699 | 1,324,215 | **1,357,990** | 33,775 |
| Other | 34,859 | 41,317 | **33,503** | (7,814) |
| Reserves | - | 920,000 | **500,000** | (420,000) |
| Transfers Out | 669,551 | 1,000,000 | **1,071,962** | 71,962 |
| Capital Expenditures | 38,809 | 910,889 | **122,511** | (788,378) |
| Debt | - | 16,256 | **16,256** | - |
| **NON-PERSONNEL SUBTOTAL** | **16,842,937** | **21,375,362** | **19,320,075** | **(2,055,287)** |
| **Total** | **$ 29,971,415** | **$ 35,917,863** | **$ 33,678,879** | **$ (2,238,984)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 31,556,764 | $ 29,547,751 | **$ 30,667,751** | $ 1,120,000 |
| Fines Forfeitures and Penalties | 150 | 15,000 | **15,000** | - |
| Licenses and Permits | 1,882 | - | **-** | - |
| Other Revenue | 785,397 | 690,000 | **690,000** | - |
| Rev from Money and Prop | 770,230 | 459,439 | **459,439** | - |
| Transfers In | 807,434 | - | **34,784** | 34,784 |
| **Total** | **$ 33,921,857** | **$ 30,712,190** | **$ 31,866,974** | **$ 1,154,784** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000011 | Account Clerk | 1.46 | 2.04 | **2.04** | $32,530 - | $39,170 | $ 73,067 |
| 20000012 | Administrative Aide 1 | 1.50 | 2.20 | **2.20** | 38,181 - | 46,002 | 99,077 |
| 20000024 | Administrative Aide 2 | 1.26 | 1.30 | **1.30** | 43,983 - | 53,028 | 68,374 |
| 20000860 | Area Refuse Collection Supervisor | 1.00 | 1.00 | **1.00** | 52,513 - | 62,697 | 62,697 |
| 20000070 | Assistant Engineer-Civil | 2.00 | 2.00 | **2.00** | 59,775 - | 72,022 | 130,917 |
| 20001092 | Assistant Environmental Services Director | 0.34 | 0.34 | **0.34** | 32,788 - | 179,712 | 36,121 |
| 20000143 | Associate Engineer-Civil | 3.55 | 5.00 | **5.00** | 68,821 - | 83,109 | 400,841 |
| 20000119 | Associate Management Analyst | 1.89 | 2.39 | **2.39** | 55,843 - | 67,489 | 147,395 |
| 20000649 | Biologist 3 | 1.00 | 1.00 | **1.00** | 64,051 - | 77,544 | 77,544 |
| 20000354 | Custodian 2 | 0.34 | 0.34 | **0.69** | 27,116 - | 32,273 | 18,706 |
| 20001168 | Deputy Director | 1.68 | 1.68 | **1.68** | 48,516 - | 178,445 | 212,800 |
| 20000389 | Disposal Site Representative | 6.00 | 8.00 | **8.00** | 34,056 - | 41,125 | 309,602 |
| 20000390 | Disposal Site Supervisor | 2.00 | 2.00 | **2.00** | 53,823 - | 65,061 | 126,364 |
| 20001149 | Environmental Services Director | 0.34 | 0.34 | **0.34** | 61,107 - | 231,494 | 56,197 |
| 20000430 | Equipment Operator 2 | 7.00 | 8.00 | **8.00** | 42,715 - | 51,095 | 401,533 |
| 20000418 | Equipment Technician 1 | 1.00 | 0.00 | **0.00** | 37,193 - | 44,563 | - |
| 20000423 | Equipment Technician 2 | 1.00 | 1.00 | **1.00** | 40,803 - | 48,645 | 48,645 |

# Environmental Services

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000431 | Equipment Technician 3 | 1.00 | 1.00 | **1.00** | 44,799 - 53,523 | 53,523 |
| 20000924 | Executive Secretary | 0.34 | 0.34 | **0.34** | 44,993 - 54,404 | 17,579 |
| 20001049 | General Utility Supervisor | 3.00 | 3.00 | **3.00** | 61,301 - 74,128 | 222,384 |
| 20000521 | Hazardous Materials Inspector 2 | 4.00 | 4.00 | **4.00** | 56,896 - 68,971 | 252,748 |
| 20000494 | Hazardous Materials Program Manager | 0.00 | 0.10 | **0.10** | 75,374 - 91,468 | 9,145 |
| 20000502 | Heavy Truck Driver 1 | 4.00 | 5.00 | **5.00** | 37,429 - 44,584 | 194,300 |
| 20000501 | Heavy Truck Driver 2 | 3.00 | 4.00 | **4.00** | 38,804 - 46,797 | 183,788 |
| 20000178 | Information Systems Administrator | 0.34 | 0.34 | **0.34** | 75,890 - 91,919 | 25,801 |
| 20000290 | Information Systems Analyst 2 | 1.02 | 1.02 | **1.02** | 55,843 - 67,489 | 61,388 |
| 20000293 | Information Systems Analyst 3 | 0.34 | 0.34 | **0.34** | 61,322 - 74,128 | 20,845 |
| 20000998 | Information Systems Analyst 4 | 0.68 | 0.68 | **0.68** | 68,971 - 83,561 | 54,983 |
| 20000589 | Laborer | 11.00 | 11.00 | **11.00** | 30,145 - 35,904 | 378,403 |
| 20001018 | Land Surveying Assistant | 1.00 | 0.00 | **0.00** | 59,775 - 72,022 | - |
| 20001019 | Land Surveying Associate | 0.00 | 1.00 | **1.00** | 68,821 - 83,109 | 81,783 |
| 20000580 | Landfill Equipment Operator | 18.00 | 19.00 | **19.00** | 49,096 - 58,722 | 1,102,275 |
| 20000439 | Master Fleet Technician | 1.00 | 1.00 | **1.00** | 51,676 - 61,903 | 61,903 |
| 20000172 | Payroll Specialist 1 | 0.03 | 0.03 | **0.03** | 34,185 - 41,146 | 1,112 |
| 20000680 | Payroll Specialist 2 | 1.33 | 1.34 | **1.34** | 35,753 - 43,166 | 56,211 |
| 20001187 | Principal Planner | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 113,480 |
| 20001222 | Program Manager | 1.36 | 1.36 | **1.36** | 48,516 - 178,445 | 141,006 |
| 20000783 | Public Information Clerk | 1.68 | 1.68 | **1.68** | 32,530 - 39,170 | 65,055 |
| 20000776 | Public Works Dispatcher | 0.10 | 0.10 | **0.10** | 36,935 - 44,520 | 3,986 |
| 20001032 | Public Works Supervisor | 1.75 | 1.75 | **1.75** | 51,159 - 61,945 | 107,470 |
| 20000557 | Recycling Program Manager | 0.62 | 0.62 | **0.62** | 79,263 - 95,958 | 59,492 |
| 20000562 | Recycling Specialist 2 | 5.54 | 5.54 | **4.54** | 55,843 - 67,489 | 292,208 |
| 20000565 | Recycling Specialist 3 | 2.33 | 1.33 | **2.00** | 61,322 - 74,128 | 147,144 |
| 20000847 | Safety Officer | 0.34 | 0.34 | **0.34** | 59,818 - 72,237 | 23,580 |
| 20000854 | Safety Representative 2 | 0.34 | 0.34 | **0.34** | 52,126 - 63,041 | 21,434 |
| 20001042 | Safety and Training Manager | 0.33 | 0.33 | **0.33** | 68,971 - 83,561 | 27,577 |
| 20000885 | Senior Civil Engineer | 0.80 | 0.90 | **0.90** | 79,328 - 95,915 | 86,327 |
| 20000927 | Senior Clerk/Typist | 0.89 | 0.89 | **0.89** | 37,257 - 44,950 | 33,154 |
| 20000907 | Senior Disposal Site Representative | 2.00 | 2.00 | **2.00** | 37,257 - 45,078 | 85,340 |
| 20000015 | Senior Management Analyst | 0.94 | 1.14 | **1.14** | 61,322 - 74,128 | 82,747 |
| 20000856 | Senior Mechanical Engineer | 1.00 | 1.00 | **1.00** | 79,328 - 95,915 | 79,328 |
| 20000918 | Senior Planner | 1.00 | 1.00 | **1.00** | 67,510 - 81,627 | 81,627 |
| 20000989 | Supervising Disposal Site Representative | 2.00 | 2.00 | **2.00** | 40,996 - 49,548 | 90,544 |
| 20000947 | Supervising Hazardous Materials Inspector | 1.00 | 1.00 | **1.00** | 68,885 - 83,539 | 83,539 |
| 20000970 | Supervising Management Analyst | 1.80 | 1.80 | **1.14** | 68,971 - 83,561 | 90,291 |
| 20000561 | Supervising Recycling Specialist | 0.00 | 1.00 | **1.00** | 68,971 - 83,561 | 82,375 |

### Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| 20001051 | Utility Worker 1 | 8.00 | 8.00 | **8.00** | 31,542 - | 37,494 | 284,956 |
| 20001053 | Utility Worker 2 | 13.00 | 13.00 | **13.00** | 34,421 - | 40,975 | 513,532 |
| 20000756 | Word Processing Operator | 1.34 | 1.00 | **1.00** | 32,530 - | 39,170 | 38,582 |
| | Bilingual - Regular | | | | | | 5,764 |
| | Budgeted Vacancy Savings | | | | | | (396,154) |
| | Confined Space Pay | | | | | | 12,568 |
| | Exceptional Performance Pay-Classified | | | | | | 926 |
| | Overtime Budgeted | | | | | | 545,271 |
| | Reg Pay For Engineers | | | | | | 25,401 |
| | Termination Pay Annual Leave | | | | | | 15,683 |
| **FTE, Salaries, and Wages Subtotal** | | **132.60** | **140.94** | **140.30** | | | **$ 7,892,284** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 36,128 | $ 37,786 | $ 31,856 | $ (5,930) |
| Flexible Benefits | 1,233,841 | 1,579,508 | 1,571,207 | (8,301) |
| Long-Term Disability | 17,611 | - | - | - |
| Medicare | 109,172 | 101,115 | 103,428 | 2,313 |
| Other Post-Employment Benefits | 728,522 | 806,684 | 826,505 | 19,821 |
| Retiree Medical Trust | 4,019 | 4,424 | 5,897 | 1,473 |
| Retirement 401 Plan | 2,138 | 1,986 | 1,364 | (622) |
| Retirement ADC | 2,453,145 | 3,340,878 | 2,988,429 | (352,449) |
| Retirement DROP | 29,121 | 29,370 | 27,569 | (1,801) |
| Risk Management Administration | 126,791 | 136,051 | 142,056 | 6,005 |
| Supplemental Pension Savings Plan | 470,564 | 461,266 | 496,643 | 35,377 |
| Unemployment Insurance | 11,979 | 12,798 | 12,261 | (537) |
| Workers' Compensation | 225,924 | 237,114 | 259,305 | 22,191 |
| **Fringe Benefits Subtotal** | **$ 5,448,954** | **$ 6,748,980** | **$ 6,466,520** | **$ (282,460)** |
| **Total Personnel Expenditures** | | | **$ 14,358,804** | |

# Refuse Disposal Fund - Miramar Closure Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Total** | **$ -** | **$ -** | **$ -** | **$ -** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Money and Prop | $ 391,818 | $ 50,000 | **$ 50,000** | $ - |
| **Total** | **$ 391,818** | **$ 50,000** | **$ 50,000** | **$ -** |

# Environmental Services

## Revenue and Expense Statement (Non–General Fund)

| Automated Refuse Container Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 1,744,048 | $ 1,210,243 | $ 1,210,243 |
| **TOTAL BALANCE AND RESERVES** | **$ 1,744,048** | **$ 1,210,243** | **$ 1,210,243** |
| **REVENUE** | | | |
| Charges for Services | $ 1,129,631 | $ 900,000 | $ 1,000,000 |
| Revenue from Use of Money and Property | 15,376 | – | – |
| **TOTAL REVENUE** | **$ 1,145,007** | **$ 900,000** | **$ 1,000,000** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 2,889,055** | **$ 2,110,243** | **$ 2,210,243** |
| **OPERATING EXPENSE** | | | |
| Supplies | $ 950,230 | $ 950,000 | $ 1,150,000 |
| Contracts | 128,508 | 150,000 | 150,000 |
| Other Expenses | 73 | – | – |
| Transfers Out | 600,000 | – | – |
| **TOTAL OPERATING EXPENSE** | **$ 1,678,811** | **$ 1,100,000** | **$ 1,300,000** |
| **TOTAL EXPENSE** | **$ 1,678,811** | **$ 1,100,000** | **$ 1,300,000** |
| **BALANCE** | **$ 1,210,243** | **$ 1,010,243** | **$ 910,243** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 2,889,055** | **$ 2,110,243** | **$ 2,210,243** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

## Revenue and Expense Statement (Non–General Fund)

| Recycling Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 19,110,576 | $ 23,134,381 | $ 23,672,535 |
| Continuing Appropriation - CIP | 953,951 | 444,571 | 396,945 |
| Operating Reserve | 2,880,000 | 3,360,000 | 3,360,000 |
| Pension Stability Reserve | 202,967 | 202,967 | 202,967 |
| **TOTAL BALANCE AND RESERVES** | **$ 23,147,494** | **$ 27,141,919** | **$ 27,632,447** |
| **REVENUE** | | | |
| Charges for Services | $ 19,184,351 | $ 18,346,551 | $ 18,446,551 |
| Fines Forfeitures and Penalties | 2,296,533 | 1,000,000 | 1,000,000 |
| Other Local Taxes | 934,201 | 2,060,000 | 2,060,000 |
| Other Revenue | 30,049 | 30,000 | 30,000 |
| Revenue from Other Agencies | 638,439 | 350,000 | 350,000 |
| Revenue from Use of Money and Property | 597,002 | 451,100 | 451,100 |
| Transfers In | 653,295 | – | 6,075 |
| **TOTAL REVENUE** | **$ 24,333,870** | **$ 22,237,651** | **$ 22,343,726** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 47,481,364** | **$ 49,379,570** | **$ 49,976,173** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ – | $ – | $ 55,200 |
| **TOTAL CIP EXPENSE** | **$ –** | **$ –** | **$ 55,200** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 4,990,284 | $ 5,709,543 | $ 6,036,350 |
| Fringe Benefits | 3,910,392 | 5,189,367 | 5,024,155 |
| Supplies | 1,065,753 | 1,658,615 | 1,668,477 |
| Contracts | 8,809,630 | 10,882,431 | 11,254,846 |
| Information Technology | 228,051 | 641,153 | 303,201 |
| Energy and Utilities | 803,329 | 961,620 | 998,288 |
| Other Expenses | 22,385 | 27,089 | 27,562 |
| Transfers Out | – | – | 56,163 |
| Capital Expenditures | 241 | 440,831 | 247,902 |
| Reserves | – | – | 200,000 |
| **TOTAL OPERATING EXPENSE** | **$ 19,830,065** | **$ 25,510,649** | **$ 25,816,944** |
| **EXPENDITURE OF PRIOR YEAR FUNDS** | | | |
| CIP Expenditures | $ 1,329,380 | $ – | $ – |
| **TOTAL EXPENDITURE OF PRIOR YEAR FUNDS** | **$ 1,329,380** | **$ –** | **$ –** |
| **TOTAL EXPENSE** | **$ 21,159,445** | **$ 25,510,649** | **$ 25,872,144** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ (375,429) | $ 444,571 | $ 396,945 |
| Operating Reserve | 3,360,000 | 3,360,000 | 3,360,000 |

# Environmental Services

## Revenue and Expense Statement (Non–General Fund)

| | | | |
|---|---|---|---|
| Pension Stability Reserve | 202,967 | 202,967 | – |
| **TOTAL RESERVES** | **$ 3,187,538** | **$ 4,007,538** | **$ 3,756,945** |
| **BALANCE** | **$ 23,134,381** | **$ 19,861,383** | **$ 20,347,084** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 47,481,364** | **$ 49,379,570** | **$ 49,976,173** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

## Revenue and Expense Statement (Non–General Fund)

| Refuse Disposal Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 15,185,088 | $ 9,519,785 | $ 9,496,647 |
| Continuing Appropriation - CIP | 18,491,137 | 44,685,044 | 31,685,044 |
| Pension Stability Reserve | 290,830 | 290,830 | – |
| **TOTAL BALANCE AND RESERVES** | **$ 33,967,055** | **$ 54,495,659** | **$ 41,181,691** |
| **REVENUE** | | | |
| Charges for Services | $ 31,556,764 | $ 29,547,751 | $ 30,667,751 |
| Fines Forfeitures and Penalties | 150 | 15,000 | 15,000 |
| Licenses and Permits | 1,882 | – | – |
| Other Revenue | 785,397 | 690,000 | 690,000 |
| Revenue from Use of Money and Property | 770,230 | 459,439 | 459,439 |
| Transfers In | 807,434 | – | 34,784 |
| **TOTAL REVENUE** | **$ 33,921,857** | **$ 30,712,190** | **$ 31,866,974** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 67,888,912** | **$ 85,207,849** | **$ 73,048,665** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ 651,971 | $ 13,000,000 | $ 4,076,800 |
| **TOTAL CIP EXPENSE** | **$ 651,971** | **$ 13,000,000** | **$ 4,076,800** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 7,679,524 | $ 7,793,521 | $ 7,892,284 |
| Fringe Benefits | 5,448,954 | 6,748,980 | 6,466,520 |
| Supplies | 576,596 | 901,786 | 973,560 |
| Contracts | 13,233,772 | 15,116,196 | 14,625,676 |
| Information Technology | 1,385,652 | 1,144,703 | 618,617 |
| Energy and Utilities | 903,699 | 1,324,215 | 1,357,990 |
| Other Expenses | 34,859 | 41,317 | 33,503 |
| Transfers Out | 669,551 | 1,000,000 | 1,071,962 |
| Capital Expenditures | 38,809 | 910,889 | 122,511 |
| Debt Expenses | – | 16,256 | 16,256 |
| Reserves | – | 920,000 | 500,000 |
| **TOTAL OPERATING EXPENSE** | **$ 29,971,415** | **$ 35,917,863** | **$ 33,678,879** |
| **EXPENDITURE OF PRIOR YEAR FUNDS** | | | |
| CIP Expenditures | $ 178 | $ – | $ – |
| **TOTAL EXPENDITURE OF PRIOR YEAR FUNDS** | **$ 178** | **$ –** | **$ –** |
| **TOTAL EXPENSE** | **$ 30,623,564** | **$ 48,917,863** | **$ 37,755,679** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 26,663,746 | $ 31,685,044 | $ 31,685,044 |
| Operating Reserve | 4,600,000 | – | – |
| Pension Stability Reserve | 290,830 | – | – |
| **TOTAL RESERVES** | **$ 31,554,576** | **$ 31,685,044** | **$ 31,685,044** |

# Environmental Services

## Revenue and Expense Statement (Non–General Fund)

| | | | |
|---|---|---|---|
| **BALANCE** | **$ 5,710,772** | **$ 4,604,942** | **$ 3,607,942** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 67,888,912** | **$ 85,207,849** | **$ 73,048,665** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

## Revenue and Expense Statement (Non–General Fund)

| Refuse Disposal Fund - Miramar Closure Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 48,190,004 | $ 30,190,004 | $ 30,190,004 |
| **TOTAL BALANCE AND RESERVES** | **$ 48,190,004** | **$ 30,190,004** | **$ 30,190,004** |
| **REVENUE** | | | |
| Revenue from Use of Money and Property | $ 391,818 | $ 50,000 | $ 50,000 |
| **TOTAL REVENUE** | **$ 391,818** | **$ 50,000** | **$ 50,000** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 48,581,822** | **$ 30,240,004** | **$ 30,240,004** |
| **BALANCE** | **$ 48,581,822** | **$ 30,240,004** | **$ 30,240,004** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 48,581,822** | **$ 30,240,004** | **$ 30,240,004** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

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# Ethics Commission

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## Commission Description

Founded in 2001, the Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws, which include the City's campaign and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms. For more information concerning the Ethics Commission, please visit the Commission's website at www.sandiego.gov/ethics.

The Commission's mission is:

***To preserve public confidence in City government through education, advice and the prompt and fair enforcement of local governmental ethics laws.***

The Commission's vision is:

***To advance the principles of open government, transparency, and an informed citizenry through the timely disclosure of financial information by candidates, political committees, lobbyists, and City Officials.***

## Goals and Objectives

***Goal 1: Educate City officials, City candidates and lobbyists about the various provisions in the City's governmental ethics laws***

- Provide prompt, informal advice via telephone, email and in person
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets and manuals
- Provide live and online training courses for City officials, candidates, and lobbyists
- Provide live training courses on the Election Campaign Control Ordinance for City candidates

# Ethics Commission

***Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities***

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate and ballot measure committees

***Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption***

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Percentage of authorized investigations completed within 180 calendar days | 90% | 96% | 90% | 90% | 90% |
| 2. Percentage of authorized investigations completed within 360 calendar days | 100% | 100% | 100% | 100% | 100% |
| 3. Percentage of complaints reviewed within 30 calendar days | 100% | 100% | 100% | 100% | 100% |
| 4. Percentage of educational materials updated within 30 days of legislative changes (both State and local) | 100% | 100% | 100% | 100% | 100% |
| 5. Percentage of requests for technical assistance (informal advice regarding campaign, lobbying, and ethics laws) responded to within 24 hours | 100% | 100% | 100% | 100% | 100% |

# Ethics Commission

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 5.00 | 5.00 | **5.00** | 0.00 |
| Personnel Expenditures | $ 867,234 | $ 954,988 | **$ 1,011,961** | $ 56,973 |
| Non-Personnel Expenditures | 105,254 | 274,159 | **272,124** | (2,035) |
| **Total Department Expenditures** | **$ 972,488** | **$ 1,229,147** | **$ 1,284,085** | **$ 54,938** |
| **Total Department Revenue** | **$ 38,006** | **$ -** | **$ -** | **$ -** |

## General Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Ethics Commission | $ 972,488 | $ 1,229,147 | **$ 1,284,085** | $ 54,938 |
| **Total** | **$ 972,488** | **$ 1,229,147** | **$ 1,284,085** | **$ 54,938** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Ethics Commission | 5.00 | 5.00 | **5.00** | 0.00 |
| **Total** | **5.00** | **5.00** | **5.00** | **0.00** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 56,973 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (330) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (1,705) | - |
| **Total** | **0.00** | **$ 54,938** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 516,762 | $ 526,710 | **$ 558,406** | $ 31,696 |
| Fringe Benefits | 350,471 | 428,278 | **453,555** | 25,277 |
| **PERSONNEL SUBTOTAL** | **867,234** | **954,988** | **1,011,961** | **56,973** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 7,436 | $ 8,602 | **$ 9,629** | $ 1,027 |

# Ethics Commission

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Contracts | 73,255 | 239,331 | **238,911** | (420) |
| Information Technology | 20,762 | 20,289 | **18,584** | (1,705) |
| Other | 3,773 | 5,000 | **5,000** | - |
| Capital Expenditures | 27 | 937 | **-** | (937) |
| **NON-PERSONNEL SUBTOTAL** | **105,254** | **274,159** | **272,124** | **(2,035)** |
| **Total** | **$ 972,488** | **$ 1,229,147** | **$ 1,284,085** | **$ 54,938** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 153 | $ - | **$ -** | $ - |
| Fines Forfeitures and Penalties | 37,612 | - | **-** | - |
| Other Revenue | 241 | - | **-** | - |
| **Total** | **$ 38,006** | **$ -** | **$ -** | **$ -** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001220 | Executive Director | 1.00 | 1.00 | **1.00** | $48,516 - $178,445 | $ 159,469 |
| 20001234 | Program Coordinator | 1.00 | 1.00 | **1.00** | 23,764 - 142,455 | 74,118 |
| 20001222 | Program Manager | 3.00 | 3.00 | **3.00** | 48,516 - 178,445 | 324,819 |
| **FTE, Salaries, and Wages Subtotal** | | **5.00** | **5.00** | **5.00** | | **$ 558,406** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 10,657 | $ 10,701 | $ 11,352 | $ 651 |
| Flexible Benefits | 57,736 | 69,707 | 72,705 | 2,998 |
| Insurance | 1,086 | - | - | - |
| Long-Term Disability | 1,364 | - | - | - |
| Medicare | 7,819 | 7,637 | 8,096 | 459 |
| Other Post-Employment Benefits | 28,455 | 30,005 | 30,655 | 650 |
| Retiree Medical Trust | 385 | 425 | 450 | 25 |
| Retirement ADC | 201,304 | 264,679 | 275,063 | 10,384 |
| Risk Management Administration | 4,958 | 5,055 | 5,270 | 215 |
| Supplemental Pension Savings Plan | 33,620 | 34,842 | 36,933 | 2,091 |
| Unemployment Insurance | 935 | 943 | 944 | 1 |
| Workers' Compensation | 2,152 | 4,284 | 12,087 | 7,803 |
| **Fringe Benefits Subtotal** | **$ 350,471** | **$ 428,278** | **$ 453,555** | **$ 25,277** |
| **Total Personnel Expenditures** | | | **$ 1,011,961** | |

# Financial Management

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## Department Description

The Financial Management (FM) Department provides services to the Mayor and serves as an internal fiscal consultant to the City. FM prepares the budget in accordance with the City Charter. Throughout the year, FM monitors the City's expenditures and revenues, oversees budget transfers and adjustments, and reviews requests for Council and Mayoral Actions for the operating budget and the Capital Improvements Program (CIP).

The Financial Management department and Office of the City Comptroller were merged to create the Department of Finance in fiscal year 2019. This merger maximizes efficiencies and minimizes redundancies within the fiscal management of the City.

Financial Management staff are organized into these functions:

Budget Development - Coordinates the development of a balanced budget by working with departments to identify expenditure savings and implement Mayoral initiatives.

Financial Planning & Analysis - Develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues.

Budget Monitoring - Produces reports to Council to forecast year-end results and aid in budget adjustments throughout the year to accommodate unforeseen budget changes.

Systems - Maintains the Funds Management module of the SAP system to ensure data accuracy of budgetary reporting, monitoring, and control system.

Capital Budget Development & Monitoring Develops and monitors the CIP Budget which supports projects that help maintain or improve City infrastructure.

Personnel Expenditure Planning - Develops and monitors the personnel expense components of the operating budgets, including analysis of salaries and fringe rates, and conducts analyses to support labor negotiations.

# Financial Management

The Department's mission is:

***To provide the highest quality financial services with integrity, transparency, and accountability***

The Department's vision is:

***To set the national standard for municipal financial management***

# Goals and Objectives

***Goal 1: Safeguard public assets through strong financial management***

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound balanced budgets and capital plans

***Goal 2: Optimize financial resources through long-term fiscal planning***

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

***Goal 3: Provide excellent customer service***

- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

***Goal 4: Strengthen the City's financial knowledge, skills, and abilities***

- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Percentage of annual reserves targets achieved | 100% | 100% | 100% | 100% | 100% |
| 2. Percentage of departments with actuals within 5% of projections | 90% | 84% | 90% | 86% | 90% |
| 3. Percentage variance between Major General Fund revenue projections versus year-end actuals | 2.00% | 0.00% | 2.00% | 0.50% | 2.00% |
| 4. Percentage of Annual Adopted and Added CIP Budget expended/committed | 100% | 157% | 100% | 145% | 100% |

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 32.00 | 31.00 | **0.00** | (31.00) |
| Personnel Expenditures | $ 3,682,654 | $ 3,988,567 | **$ -** | $ (3,988,567) |
| Non-Personnel Expenditures | 276,283 | 382,649 | **-** | (382,649) |
| **Total Department Expenditures** | **$ 3,958,937** | **$ 4,371,216** | **$ -** | **$ (4,371,216)** |
| **Total Department Revenue** | **$ 531** | **$ -** | **$ -** | **$ -** |

# General Fund[1]

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Financial Management | $ 3,958,937 | $ 4,371,216 | **$ -** | $ (4,371,216) |
| **Total** | **$ 3,958,937** | **$ 4,371,216** | **$ -** | **$ (4,371,216)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Financial Management | 32.00 | 31.00 | **0.00** | (31.00) |
| **Total** | **32.00** | **31.00** | **0.00** | **(31.00)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Department of Finance Restructure**<br>Restructure of 31.00 FTE positions and non-personnel expenditures from the Financial Management Department to the newly created Department of Finance. | (31.00) | (4,371,216) | - |
| **Total** | **(31.00)** | **$ (4,371,216)** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 2,371,148 | $ 2,421,464 | **$ -** | $ (2,421,464) |
| Fringe Benefits | 1,311,507 | 1,567,103 | **-** | (1,567,103) |
| **PERSONNEL SUBTOTAL** | **3,682,654** | **3,988,567** | **-** | **(3,988,567)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 10,365 | $ 11,827 | **$ -** | $ (11,827) |
| Contracts | 140,537 | 136,469 | **-** | (136,469) |
| Information Technology | 94,423 | 202,398 | **-** | (202,398) |
| Energy and Utilities | 24,793 | 27,155 | **-** | (27,155) |
| Other | 6,035 | 4,800 | **-** | (4,800) |
| Capital Expenditures | 130 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **276,283** | **382,649** | **-** | **(382,649)** |
| **Total** | **$ 3,958,937** | **$ 4,371,216** | **$ -** | **$ (4,371,216)** |

1.In the Fiscal Year 2019 Proposed Budget, the budgets for the Financial Management Department and the Office of the City Comptroller were consolidated into the Department of Finance.

# Financial Management

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Revenue | $ 531 | $ - | $ - | $ - |
| **Total** | **$ 531** | **$ -** | **$ -** | **$ -** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000024 | Administrative Aide 2 | 1.00 | 1.00 | **0.00** | $43,983 - $53,028 | $ - |
| 20001035 | Associate Budget Development Analyst | 10.00 | 9.00 | **0.00** | 61,430 - 74,236 | - |
| 20001101 | Department Director | 1.00 | 1.00 | **0.00** | 61,107 - 231,494 | - |
| 20001168 | Deputy Director | 1.00 | 1.00 | **0.00** | 48,516 - 178,445 | - |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **0.00** | 44,993 - 54,404 | - |
| 90001073 | Management Intern | 1.00 | 1.00 | **0.00** | 25,075 - 30,167 | - |
| 20001234 | Program Coordinator | 6.00 | 6.00 | **0.00** | 23,764 - 142,455 | - |
| 20001036 | Senior Budget Development Analyst | 11.00 | 11.00 | **0.00** | 67,446 - 81,541 | - |
| **FTE, Salaries, and Wages Subtotal** | | **32.00** | **31.00** | **0.00** | | **$ –** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 15,634 | $ 14,199 | $ - | $ (14,199) |
| Flexible Benefits | 318,244 | 366,657 | - | (366,657) |
| Insurance | 539 | - | - | - |
| Long-Term Disability | 6,187 | - | - | - |
| Medicare | 35,604 | 34,552 | - | (34,552) |
| Other Post-Employment Benefits | 171,563 | 174,029 | - | (174,029) |
| Retiree Medical Trust | 3,462 | 3,434 | - | (3,434) |
| Retirement 401 Plan | 5,945 | 5,724 | - | (5,724) |
| Retirement ADC | 582,890 | 791,530 | - | (791,530) |
| Retirement DROP | 723 | - | - | - |
| Risk Management Administration | 29,879 | 29,319 | - | (29,319) |
| Supplemental Pension Savings Plan | 123,720 | 125,062 | - | (125,062) |
| Unemployment Insurance | 4,201 | 4,262 | - | (4,262) |
| Workers' Compensation | 12,915 | 18,335 | - | (18,335) |
| **Fringe Benefits Subtotal** | **$ 1,311,507** | **$ 1,567,103** | **$ –** | **$ (1,567,103)** |
| **Total Personnel Expenditures** | | | **$ –** | |

# Fire-Rescue

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## Department Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.4 million, Fire-Rescue operates 49 fire stations, an air operations base, two 911 communications centers, a training facility, nine permanent lifeguard stations, and 30 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The Department's mission is:

***To provide the highest level of emergency/rescue services, hazard prevention, and safety education, while ensuring the protection of life, property, and the environment***

The Department's vision is:

***To be a recognized leader in safety services through strong leadership and professionalism, and the continuous improvement of operations and service delivery methods***

## Goals and Objectives

***Goal 1: Rapidly respond to emergency situations***

- Quickly and safely respond to all requests for emergency service
- Establish and maintain the resources needed to save lives and property, as well as preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fires

# Fire-Rescue

***Goal 2: Ensure effective leadership and financial management for the efficient provision of fire-rescue services***

- Identifying needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

***Goal 3: Provide exceptional customer service***

- Meet the high internal and external customer expectations by treating each customer interaction with responsiveness, competency, and professionalism

***Goal 4: Develop and maintain a skilled fire-rescue workforce***

- Provide a comprehensive training program for employees
- Recruit a diverse applicant pool that mirrors the community served
- Retain a qualified workforce
- Ensure effective and efficient staffing and deployment models

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY 2018 Projection | FY 2019 Target |
|---|---|---|---|---|---|
| 1. Cost/Loss Index (budget per capita + fire loss per capita) | < $190 | $176 | < $190 | $191 | < $190 |
| 2. EMS customer satisfaction survey results (on a scale of 1-5) | = 4.0 | 4.7 | = 4.0 | 4.7 | = 4.0 |
| 3. Number of civilian fire deaths per 100,000 population | 0.2461 | 0.0714 | 0.2461 | 0.2142 | 0.2461 |
| 4. Percentage of 911 calls answered in 15 seconds or less after transfer to Fire dispatch | 95% | 93% | 95% | 94% | 95% |
| 5. Percentage of Fire-Rescue first responder arrival on emergencies 7:30 minutes from the receipt of the 911 call in fire dispatch | 90% | 78% | 90% | 76% | 90% |
| 6. Percentage of Fire-Rescue first responder dispatch time within 1 minute from the receipt of the 911 call in fire dispatch to fire company notification | 95% | 78% | 90% | 78% | 90% |
| 7. Percentage of annual inspections completed within 90 days of annual inspection date | 90% | 82% | 90% | 90% | 90% |
| 8. Percentage of effective response force (at least 17 personnel) emergency response arrival within 10:30 minutes | 90% | 84% | 90% | 81% | 90% |
| 9. Percentage of privately owned parcels subject to brush management regulation inspected for compliance annually | 36% | 28% | 36% | 36% | 36% |
| 10. Percentage of structure fires confined to area or room of origin | 80% | 71% | 80% | 73% | 80% |
| 11. Percentage of vegetation fire confined to three or less acres | 90% | 99% | 90% | 99% | 90% |
| 12. Ratio of fatal drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million) | 0:18M | 2:16M | 0:18M | 0:18M | 0:18M |

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 1,252.53 | 1,248.65 | **1,254.64** | 5.99 |
| Personnel Expenditures | $ 213,486,212 | $ 225,936,101 | **$ 232,262,076** | $ 6,325,975 |
| Non-Personnel Expenditures | 42,806,297 | 45,993,010 | **45,886,436** | (106,574) |
| **Total Department Expenditures** | **$ 256,292,509** | **$ 271,929,111** | **$ 278,148,512** | **$ 6,219,401** |
| **Total Department Revenue** | **$ 43,723,013** | **$ 49,341,936** | **$ 56,015,705** | **$ 6,673,769** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administrative Operations | $ 5,575,075 | $ 4,710,970 | **$ 4,772,491** | $ 61,521 |
| Communications | 14,790,246 | 17,146,393 | **17,756,751** | 610,358 |
| Community Risk Reduction | 7,790,159 | 8,209,523 | **8,031,154** | (178,369) |
| Emergency Medical Services-Fire | 671,152 | 716,000 | **1,045,737** | 329,737 |
| Emergency Operations | 179,683,686 | 194,233,186 | **198,441,713** | 4,208,527 |
| Lifeguard Services | 22,264,004 | 23,016,239 | **22,964,086** | (52,153) |
| Logistics | 2,637,886 | 2,373,560 | **2,419,522** | 45,962 |
| Special Operations | 7,817,917 | 7,205,386 | **8,130,453** | 925,067 |
| **Total** | **$ 241,230,125** | **$ 257,611,257** | **$ 263,561,907** | **$ 5,950,650** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administrative Operations | 36.00 | 34.00 | **32.00** | (2.00) |
| Communications | 62.14 | 67.14 | **76.14** | 9.00 |
| Community Risk Reduction | 49.00 | 49.00 | **50.00** | 1.00 |
| Emergency Medical Services-Fire | 1.00 | 1.00 | **2.00** | 1.00 |
| Emergency Operations | 863.00 | 873.00 | **879.00** | 6.00 |
| Lifeguard Services | 175.39 | 172.51 | **166.50** | (6.01) |
| Logistics | 12.00 | 12.00 | **9.00** | (3.00) |
| Special Operations | 22.00 | 22.00 | **22.00** | 0.00 |
| **Total** | **1,220.53** | **1,230.65** | **1,236.64** | **5.99** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 5.00 | $ 9,970,280 | $ - |
| **Fire Rescue Zero-Based Overtime Budget**<br>Addition of personnel expenditures to align with historical overtime expenditure levels. For additional information on Overtime Budget please refer to Appendix B Section of Volume I. | 0.00 | 5,925,210 | - |

# Fire-Rescue

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 2,559,267 | - |
| **Addition of Fire Dispatchers**<br>Addition of 8.00 Fire Dispatchers to support constant staffing within the Emergency Command and Data Center. | 8.00 | 663,721 | - |
| **Vessel Replacements**<br>Addition of one-time non-personnel expenditures for the replacement of two vessels in support of Lifeguard operations. | 0.00 | 256,000 | - |
| **Expansion of Fire Academy Participants**<br>Addition of overtime and non-personnel expenditures to increase the one fire academy scheduled for Fiscal Year 2019 to thirty-six participants. | 0.00 | 242,450 | - |
| **Personal Protective Equipment**<br>Addition of non-personnel expenditures for the replacement of structural personal protective equipment. | 0.00 | 241,500 | - |
| **Command Center Battalion Chief**<br>Addition of 1.00 Fire Battalion Chief to manage dispatch and command operations of the Emergency Command and Data Center. | 1.00 | 148,628 | - |
| **Addition of Program Manager**<br>Addition of 1.00 Program Manager and associated revenue to support the contract for emergency medical services with the Airport Authority. | 1.00 | 119,925 | 119,754 |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | (5.01) | (85,038) | - |
| **Reduction of Grant Funded Lifeguard Sergeant**<br>Reduction of 1.00 Lifeguard Sergeant as a result of grant completion. | (1.00) | (95,678) | - |
| **Reduction of Helicopter Maintenance**<br>Reduction of non-personnel expenditures due to anticipated savings in helicopter maintenance and repair services. | 0.00 | (228,000) | - |
| **Facility Maintenance Consolidation**<br>Transfer of 3.00 FTE positions and associated non-personnel expenditures to the Public Works Department for centralization of facilities maintenance functions. | (3.00) | (290,462) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (897,542) | - |
| **Diesel Fuel Reclassification**<br>Reclassification of diesel fuel expenditures from discretionary to non-discretionary. | 0.00 | (1,400,000) | - |

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Reduction of Overtime Expenditures**<br>Reduction of overtime personnel expenditures due to anticipated operational efficiencies. For additional information on Overtime Budget please refer to Appendix B Section of Volume I. | 0.00 | (3,449,851) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (7,729,760) | (436,661) |
| **Transient Occupancy Tax Transfer**<br>Increase in reimbursements to the Lifeguard Division for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax (TOT) Fund. | 0.00 | - | 4,986,188 |
| **Fire/Emergency Medical Services Transport Transfer**<br>Addition of revenue associated with the transfer from the Fire/Emergency Medical Services Transport Fund into the General Fund. | 0.00 | - | 722,761 |
| **Safety and Maintenance of Visitor-Related Facilities**<br>Addition of revenue reimbursements to the General Fund associated with the safety and maintenance of visitor related facilities. | 0.00 | - | 600,000 |
| **GIS Revenue Reimbursements**<br>Addition of revenue associated with a reimbursable expenditures related to GIS System. | 0.00 | - | 410,000 |
| **Safety Sales Tax Allocation**<br>Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services and Debt Service Fund. | 0.00 | - | 251,556 |
| **Total** | **5.99** | **$ 5,950,650** | **$ 6,653,598** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 124,443,130 | $ 128,376,322 | **$ 130,457,009** | $ 2,080,687 |
| Fringe Benefits | 83,652,823 | 93,552,646 | **97,742,334** | 4,189,688 |
| **PERSONNEL SUBTOTAL** | **208,095,953** | **221,928,968** | **228,199,343** | **6,270,375** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 4,868,350 | $ 4,290,808 | **$ 4,117,752** | $ (173,056) |
| Contracts | 17,039,093 | 17,357,071 | **16,375,061** | (982,010) |
| Information Technology | 3,606,047 | 5,470,906 | **4,573,364** | (897,542) |
| Energy and Utilities | 5,490,952 | 5,938,388 | **6,518,077** | 579,689 |
| Other | 150,674 | 655,500 | **135,500** | (520,000) |
| Transfers Out | 37,923 | 40,174 | **40,174** | - |
| Capital Expenditures | 801,388 | 154,800 | **480,800** | 326,000 |
| Debt | 1,139,745 | 1,774,642 | **3,121,836** | 1,347,194 |
| **NON-PERSONNEL SUBTOTAL** | **33,134,172** | **35,682,289** | **35,362,564** | **(319,725)** |
| **Total** | **$ 241,230,125** | **$ 257,611,257** | **$ 263,561,907** | **$ 5,950,650** |

# Fire-Rescue

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 16,022,993 | $ 22,354,065 | **$ 27,940,253** | $ 5,586,188 |
| Licenses and Permits | 661,934 | 430,000 | **430,000** | - |
| Other Revenue | 842,974 | 666,000 | **666,000** | - |
| Rev from Federal Agencies | 102,636 | - | **-** | - |
| Rev from Other Agencies | 2,520,847 | 1,530,000 | **2,059,754** | 529,754 |
| Transfers In | 9,128,770 | 10,024,318 | **10,561,974** | 537,656 |
| **Total** | **$ 29,280,154** | **$ 35,004,383** | **$ 41,657,981** | **$ 6,653,598** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 0.00 | 0.00 | **1.00** | $32,530 - $39,170 | $ 39,170 |
| 20000012 | Administrative Aide 1 | 1.00 | 1.00 | **1.00** | 38,181 - 46,002 | 42,552 |
| 20000024 | Administrative Aide 2 | 7.00 | 7.00 | **7.00** | 43,983 - 53,028 | 355,835 |
| 20000065 | Air Operations Chief | 1.00 | 1.00 | **1.00** | 85,451 - 103,414 | 103,414 |
| 20001119 | Assistant Fire Chief | 2.00 | 2.00 | **2.00** | 32,788 - 179,712 | 324,362 |
| 20000076 | Assistant Fire Marshal-Civilian | 1.00 | 1.00 | **2.00** | 85,451 - 103,414 | 204,648 |
| 20001188 | Assistant to the Fire Chief | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 118,795 |
| 20000311 | Associate Department Human Resources Analyst | 2.00 | 0.00 | **0.00** | 55,843 - 67,489 | - |
| 20000119 | Associate Management Analyst | 4.00 | 4.00 | **4.00** | 55,843 - 67,489 | 235,018 |
| 20000201 | Building Maintenance Supervisor | 1.00 | 1.00 | **0.00** | 63,901 - 77,265 | - |
| 20000224 | Building Service Technician | 2.00 | 2.00 | **0.00** | 34,421 - 40,975 | - |
| 20000539 | Clerical Assistant 2 | 13.00 | 12.00 | **11.00** | 30,919 - 37,257 | 387,719 |
| 20000306 | Code Compliance Officer | 7.00 | 7.00 | **6.00** | 38,461 - 46,282 | 271,907 |
| 20000307 | Code Compliance Supervisor | 0.00 | 0.00 | **1.00** | 44,305 - 53,028 | 44,305 |
| 20000617 | Construction Estimator | 1.00 | 1.00 | **1.00** | 55,478 - 67,102 | 67,102 |
| 20001168 | Deputy Director | 1.00 | 0.00 | **0.00** | 48,516 - 178,445 | - |
| 20001189 | Deputy Fire Chief | 7.00 | 7.00 | **7.00** | 48,516 - 178,445 | 1,055,726 |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **1.00** | 44,993 - 54,404 | 54,404 |
| 20000446 | Fire Battalion Chief | 28.00 | 30.00 | **32.00** | 85,451 - 103,414 | 3,298,738 |
| 20000449 | Fire Captain | 218.00 | 219.75 | **220.00** | 73,312 - 88,739 | 19,427,252 |
| 20000452 | Fire Captain | 1.00 | 1.00 | **1.00** | 73,312 - 88,739 | 88,739 |
| 20000450 | Fire Captain-Metro Arson Strike Team | 3.00 | 3.00 | **3.00** | 73,312 - 88,739 | 266,217 |
| 20001125 | Fire Chief | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 185,940 |
| 20001242 | Fire Dispatch Administrator | 1.00 | 1.00 | **1.00** | 62,578 - 75,576 | 75,576 |
| 20000510 | Fire Dispatch Supervisor | 6.00 | 7.00 | **7.00** | 51,360 - 62,015 | 412,795 |
| 20000460 | Fire Dispatcher | 39.00 | 43.00 | **51.00** | 44,670 - 53,928 | 2,595,439 |
| 90000460 | Fire Dispatcher | 3.14 | 3.14 | **3.14** | 44,670 - 53,928 | 150,446 |
| 20000454 | Fire Engineer | 204.00 | 205.75 | **207.00** | 63,621 - 76,921 | 15,735,766 |
| 20000455 | Fire Engineer-Metro Arson Strike Team | 3.00 | 3.00 | **3.00** | 63,621 - 76,921 | 230,760 |
| 20000457 | Fire Fighter 2 | 337.00 | 343.50 | **346.00** | 54,253 - 65,469 | 22,023,711 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20001245 | Fire Fighter 3 | 84.00 | 84.00 | **84.00** | 56,960 - 68,735 | 5,455,815 |
| 20000066 | Fire Helicopter Pilot | 4.00 | 4.00 | **4.00** | 73,312 - 88,739 | 354,956 |
| 20000475 | Fire Prevention Inspector 2 | 19.00 | 19.00 | **19.00** | 63,621 - 76,921 | 1,377,853 |
| 20000476 | Fire Prevention Inspector 2-Civilian | 9.00 | 9.00 | **9.00** | 63,621 - 76,921 | 664,151 |
| 20000477 | Fire Prevention Supervisor | 2.00 | 2.00 | **2.00** | 73,312 - 88,739 | 177,478 |
| 20000478 | Fire Prevention Supervisor-Civilian | 3.00 | 3.00 | **2.00** | 73,312 - 88,739 | 177,478 |
| 21000275 | Helicopter Mechanic | 2.00 | 2.00 | **2.00** | 72,817 - 87,879 | 175,758 |
| 20000290 | Information Systems Analyst 2 | 6.00 | 6.00 | **6.00** | 55,843 - 67,489 | 377,790 |
| 20000293 | Information Systems Analyst 3 | 3.00 | 3.00 | **3.00** | 61,322 - 74,128 | 207,938 |
| 20000998 | Information Systems Analyst 4 | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 68,971 |
| 90000603 | Lifeguard 1 | 61.39 | 58.51 | **53.50** | 34,872 - 41,898 | 1,877,367 |
| 20000606 | Lifeguard 2 | 59.00 | 59.00 | **59.00** | 50,772 - 61,451 | 3,492,271 |
| 20000619 | Lifeguard 3 | 24.00 | 24.00 | **24.00** | 55,972 - 67,704 | 1,578,794 |
| 20001232 | Lifeguard Chief | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 141,521 |
| 20000604 | Lifeguard Sergeant | 20.00 | 20.00 | **19.00** | 61,322 - 74,107 | 1,397,224 |
| 20000622 | Marine Mechanic | 2.00 | 2.00 | **2.00** | 45,830 - 54,962 | 109,924 |
| 20000599 | Marine Safety Captain | 1.00 | 1.00 | **1.00** | 88,975 - 107,389 | 107,389 |
| 20000601 | Marine Safety Lieutenant | 4.00 | 4.00 | **4.00** | 73,913 - 89,255 | 357,020 |
| 20000680 | Payroll Specialist 2 | 4.00 | 4.00 | **4.00** | 35,753 - 43,166 | 164,603 |
| 20000173 | Payroll Supervisor | 1.00 | 1.00 | **1.00** | 40,996 - 49,655 | 49,655 |
| 20001234 | Program Coordinator | 0.00 | 1.00 | **1.00** | 23,764 - 142,455 | 108,465 |
| 20001222 | Program Manager | 1.00 | 1.00 | **2.00** | 48,516 - 178,445 | 207,795 |
| 20000760 | Project Assistant | 1.00 | 1.00 | **1.00** | 59,775 - 72,022 | 66,301 |
| 20000763 | Project Officer 2 | 1.00 | 1.00 | **1.00** | 79,328 - 95,915 | 95,915 |
| 20000869 | Senior Account Clerk | 1.00 | 1.00 | **1.00** | 37,257 - 44,950 | 41,476 |
| 20000927 | Senior Clerk/Typist | 1.00 | 2.00 | **2.00** | 37,257 - 44,950 | 88,428 |
| 20000400 | Senior Drafting Aide | 1.00 | 1.00 | **1.00** | 45,895 - 55,478 | 55,478 |
| 20000015 | Senior Management Analyst | 2.00 | 3.00 | **3.00** | 61,322 - 74,128 | 196,772 |
| 20000916 | Senior Public Information Officer | 1.00 | 1.00 | **1.00** | 55,843 - 67,489 | 66,477 |
| 20000313 | Supervising Department Human Resources Analyst | 1.00 | 0.00 | **0.00** | 68,971 - 83,561 | - |
| 20000970 | Supervising Management Analyst | 2.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20000756 | Word Processing Operator | 2.00 | 1.00 | **1.00** | 32,530 - 39,170 | 35,793 |
| | 'D' Div Pay | | | | | 143,595 |
| | Air Operations Pay | | | | | 99,299 |
| | Airport Transfer | | | | | 64,290 |
| | Annual Pump Testing | | | | | 89,138 |
| | Battalion Medical Off | | | | | 91,995 |
| | Bilingual - Dispatcher | | | | | 11,648 |
| | Bilingual - Regular | | | | | 21,840 |
| | Bilingual Pay Fire | | | | | 179,711 |
| | Breathing Apparatus Rep | | | | | 47,410 |

# Fire-Rescue

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| | Budgeted Vacancy Savings | | | | | (3,383,127) |
| | Cliff Rescue Inst Pay | | | | | 29,821 |
| | Dispatcher Training | | | | | 1,872 |
| | Dive Team Pay | | | | | 102,893 |
| | EMS Speciality Pay | | | | | 83,268 |
| | Emergency Medical Tech | | | | | 6,322,314 |
| | Explosive Ord Sqd | | | | | 90,451 |
| | Fire Admin Assign | | | | | 844,909 |
| | Hazardous Mat. Squad | | | | | 212,999 |
| | Hose Repair | | | | | 90,954 |
| | K-9 Handler Fire | | | | | 14,036 |
| | Ladder Repair | | | | | 93,543 |
| | Metro Arson Strike Team | | | | | 24,849 |
| | Night Shift Pay | | | | | 103,571 |
| | Overtime Budgeted | | | | | 31,186,484 |
| | Paramedic Pay | | | | | 2,283,716 |
| | Paramedic Splty Pay | | | | | 592,094 |
| | Sick Leave - Hourly | | | | | 54,441 |
| | Small Eq Repair | | | | | 47,464 |
| | Star Team Paramedic | | | | | 60,800 |
| | Termination Pay Annual Leave | | | | | 1,136,531 |
| | Urban Search & Rescue | | | | | 267,289 |
| | Vacation Pay In Lieu | | | | | 2,290,158 |
| **FTE, Salaries, and Wages Subtotal** | | **1,220.53** | **1,230.65** | **1,236.64** | | **$ 130,457,009** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 1,397,240 | $ 1,215,706 | $ 1,193,379 | $ (22,327) |
| Flexible Benefits | 12,575,698 | 14,387,247 | 14,863,091 | 475,844 |
| Long-Term Disability | 210,122 | - | - | - |
| Medicare | 1,711,096 | 1,691,854 | 1,263,299 | (428,555) |
| Other Post-Employment Benefits | 6,558,533 | 6,643,108 | 6,872,851 | 229,743 |
| Retiree Health Contribution | 585,295 | - | - | - |
| Retiree Medical Trust | 5,067 | 565,437 | 592,832 | 27,395 |
| Retirement 401 Plan | 4,611 | 3,899 | 3,508 | (391) |
| Retirement ADC | 49,019,710 | 56,783,486 | 61,556,405 | 4,772,919 |
| Retirement DROP | 393,382 | 410,671 | 413,805 | 3,134 |
| Risk Management Administration | 1,142,855 | 1,119,176 | 1,181,534 | 62,358 |
| Supplemental Pension Savings Plan | 3,553,610 | 4,020,929 | 3,484,987 | (535,942) |
| Unemployment Insurance | 144,447 | 143,352 | 141,626 | (1,726) |
| Workers' Compensation | 6,351,158 | 6,567,781 | 6,175,017 | (392,764) |
| **Fringe Benefits Subtotal** | **$ 83,652,823** | **$ 93,552,646** | **$ 97,742,334** | **$ 4,189,688** |
| **Total Personnel Expenditures** | | | **$ 228,199,343** | |

# Fire and Lifeguard Facilities Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Fire and Lifeguard Facilities Fund | $ 1,385,088 | $ 1,388,181 | **$ 1,389,181** | $ 1,000 |
| **Total** | **$ 1,385,088** | **$ 1,388,181** | **$ 1,389,181** | **$ 1,000** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment** Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | $ 1,000 | $ - |
| **Total** | **0.00** | **$ 1,000** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 1,519 | $ 5,212 | **$ 5,212** | $ - |
| Transfers Out | 1,383,569 | 1,382,969 | **1,383,969** | 1,000 |
| **NON-PERSONNEL SUBTOTAL** | **1,385,088** | **1,388,181** | **1,389,181** | **1,000** |
| **Total** | **$ 1,385,088** | **$ 1,388,181** | **$ 1,389,181** | **$ 1,000** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Transfers In | $ 1,383,570 | $ 1,383,570 | **$ 1,383,570** | $ - |
| Rev from Money and Prop | 2,644 | - | **-** | - |
| **Total** | **$ 1,386,214** | **$ 1,383,570** | **$ 1,383,570** | **$ -** |

# Fire/Emergency Medical Services Transport Program Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Fire/Emergency Medical Services Transport Program Fund | $ 13,059,230 | $ 12,319,815 | **$ 12,582,274** | $ 262,459 |
| **Total** | **$ 13,059,230** | **$ 12,319,815** | **$ 12,582,274** | **$ 262,459** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Emergency Medical Services | 31.00 | 17.00 | **17.00** | 0.00 |
| **Total** | **31.00** | **17.00** | **17.00** | **0.00** |

# Fire-Rescue

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Emergency Medical Services Revenue Transfer**<br>Addition of non-personnel expenditures associated with the transfer from the Fire/Emergency Medical Services Transport Fund into the General Fund. | 0.00 | $ 722,761 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 71,998 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 50,898 | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (36,184) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (547,014) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 14,898 |
| **Total** | **0.00** | **$ 262,459** | **$ 14,898** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 3,041,533 | $ 2,494,427 | **$ 2,526,134** | $ 31,707 |
| Fringe Benefits | 2,211,495 | 1,361,569 | **1,380,760** | 19,191 |
| **PERSONNEL SUBTOTAL** | **5,253,028** | **3,855,996** | **3,906,894** | **50,898** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 265,742 | $ 260,108 | **$ 253,409** | $ (6,699) |
| Contracts | 1,656,254 | 1,325,851 | **1,398,557** | 72,706 |
| Information Technology | 492,628 | 709,484 | **162,470** | (547,014) |
| Energy and Utilities | 6,631 | 29,396 | **28,688** | (708) |
| Other | 59,675 | 42,710 | **42,710** | - |
| Transfers Out | 5,291,660 | 5,883,485 | **6,606,246** | 722,761 |
| Capital Expenditures | 33,613 | 212,785 | **183,300** | (29,485) |
| **NON-PERSONNEL SUBTOTAL** | **7,806,202** | **8,463,819** | **8,675,380** | **211,561** |
| **Total** | **$ 13,059,230** | **$ 12,319,815** | **$ 12,582,274** | **$ 262,459** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 12,521,602 | $ 11,904,871 | **$ 11,904,871** | $ - |
| Other Revenue | 2,487 | 409,235 | **409,235** | - |
| Transfers In | - | - | **14,898** | 14,898 |
| Rev from Money and Prop | 22,542 | 30,000 | **30,000** | - |
| **Total** | **$ 12,546,632** | **$ 12,344,106** | **$ 12,359,004** | **$ 14,898** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000024 | Administrative Aide 2 | 1.00 | 1.00 | **1.00** | $43,983 - $53,028 | $ 53,028 |
| 20001189 | Deputy Fire Chief | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 150,818 |
| 20000509 | Emergency Medical Technician | 1.00 | 1.00 | **1.00** | 27,309 - 32,960 | 27,309 |
| 20000446 | Fire Battalion Chief | 1.00 | 1.00 | **1.00** | 85,451 - 103,414 | 103,414 |
| 20000449 | Fire Captain | 1.00 | 1.00 | **1.00** | 73,312 - 88,739 | 88,739 |
| 20000457 | Fire Fighter 2 | 14.00 | 1.00 | **1.00** | 54,253 - 65,469 | 65,469 |
| 20000496 | Paramedic 2 | 5.00 | 5.00 | **5.00** | 46,454 - 56,080 | 280,398 |
| 20001196 | Paramedic Coordinator | 1.00 | 1.00 | **1.00** | 23,764 - 142,455 | 92,970 |
| 20001222 | Program Manager | 2.00 | 2.00 | **2.00** | 48,516 - 178,445 | 185,940 |
| 20001126 | Quality Management Coordinator | 3.00 | 3.00 | **3.00** | 23,764 - 142,455 | 302,384 |
| 20000015 | Senior Management Analyst | 1.00 | 0.00 | **0.00** | 61,322 - 74,128 | - |
| | Bilingual - Regular | | | | | 1,456 |
| | Emergency Medical Tech | | | | | 45,733 |
| | Fire Admin Assign | | | | | 55,467 |
| | Overtime Budgeted | | | | | 843,775 |
| | Paramedic Pay | | | | | 33,258 |
| | Paramedic Recert Bonus | | | | | 184,828 |
| | Paramedic Tring Off | | | | | 11,148 |
| **FTE, Salaries, and Wages Subtotal** | | **31.00** | **17.00** | **17.00** | | **$ 2,526,134** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 38,034 | $ 21,263 | $ 22,142 | $ 879 |
| Flexible Benefits | 334,353 | 238,720 | 230,926 | (7,794) |
| Long-Term Disability | 5,617 | - | - | - |
| Medicare | 42,913 | 19,231 | 20,991 | 1,760 |
| Other | 169,004 | - | - | - |
| Other Post-Employment Benefits | 174,905 | 102,017 | 104,227 | 2,210 |
| Retiree Health Contribution | 5,210 | - | - | - |
| Retiree Medical Trust | 551 | 9,660 | 720 | (8,940) |
| Retirement ADC | 1,066,798 | 729,578 | 754,753 | 25,175 |
| Retirement DROP | 5,020 | 4,109 | 10,111 | 6,002 |
| Risk Management Administration | 30,338 | 17,187 | 17,918 | 731 |
| Supplemental Pension Savings Plan | 147,890 | 72,030 | 58,595 | (13,435) |
| Unemployment Insurance | 3,829 | 2,365 | 2,283 | (82) |

# Fire-Rescue

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Workers' Compensation | 187,032 | 145,409 | 158,094 | 12,685 |
| **Fringe Benefits Subtotal** | **$ 2,211,495** | **$ 1,361,569** | **$ 1,380,760** | **$ 19,191** |
| **Total Personnel Expenditures** | | | **$ 3,906,894** | |

# Junior Lifeguard Program Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Junior Lifeguard Program Fund | $ 13,294 | $ - | **$ -** | $ - |
| Lifeguard Services | 604,772 | 609,858 | **615,150** | 5,292 |
| **Total** | **$ 618,066** | **$ 609,858** | **$ 615,150** | **$ 5,292** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Lifeguard Services | 1.00 | 1.00 | **1.00** | 0.00 |
| **Total** | **1.00** | **1.00** | **1.00** | **0.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 4,702 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 590 | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 5,273 |
| **Total** | **0.00** | **$ 5,292** | **$ 5,273** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 72,036 | $ 71,760 | **$ 74,128** | $ 2,368 |
| Fringe Benefits | 65,195 | 79,377 | **81,711** | 2,334 |
| **PERSONNEL SUBTOTAL** | **137,231** | **151,137** | **155,839** | **4,702** |

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Supplies | $ 18,403 | $ 21,400 | **$ 21,400** | $ - |
| Contracts | 461,579 | 432,138 | **432,728** | 590 |
| Information Technology | 797 | - | **-** | - |
| Energy and Utilities | 56 | 183 | **183** | - |
| Capital Expenditures | - | 5,000 | **5,000** | - |
| **NON-PERSONNEL SUBTOTAL** | **480,835** | **458,721** | **459,311** | **590** |
| **Total** | **$ 618,066** | **$ 609,858** | **$ 615,150** | **$ 5,292** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 508,204 | $ 609,877 | **$ 615,150** | $ 5,273 |
| Other Revenue | 1,809 | - | **-** | - |
| **Total** | **$ 510,012** | **$ 609,877** | **$ 615,150** | **$ 5,273** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000630 | Organization Effectiveness Specialist 3 | 1.00 | 1.00 | **1.00** | $61,322 - $74,128 | $ 74,128 |
| **FTE, Salaries, and Wages Subtotal** | | **1.00** | **1.00** | **1.00** | | **$ 74,128** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 2,161 | $ 2,153 | $ 2,224 | $ 71 |
| Flexible Benefits | 11,528 | 13,178 | 13,178 | - |
| Long-Term Disability | 193 | - | - | - |
| Medicare | 1,113 | 1,041 | 1,075 | 34 |
| Other Post-Employment Benefits | 5,966 | 6,001 | 6,131 | 130 |
| Retirement ADC | 40,795 | 53,246 | 53,884 | 638 |
| Risk Management Administration | 1,040 | 1,011 | 1,054 | 43 |
| Supplemental Pension Savings Plan | 1,932 | 2,153 | 2,224 | 71 |
| Unemployment Insurance | 132 | 128 | 125 | (3) |
| Workers' Compensation | 335 | 466 | 1,816 | 1,350 |
| **Fringe Benefits Subtotal** | **$ 65,195** | **$ 79,377** | **$ 81,711** | **$ 2,334** |
| **Total Personnel Expenditures** | | | **$ 155,839** | |

# Fire-Rescue

## Revenue and Expense Statement (Non–General Fund)

| Fire and Lifeguard Facilities Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 218,810 | $ 139,936 | $ 139,936 |
| Continuing Appropriation - CIP | – | 80,000 | 75,572 |
| **TOTAL BALANCE AND RESERVES** | **$ 218,810** | **$ 219,936** | **$ 215,508** |
| **REVENUE** | | | |
| Revenue from Use of Money and Property | $ 2,644 | $ – | $ – |
| Transfers In | 1,383,570 | 1,383,570 | 1,383,570 |
| **TOTAL REVENUE** | **$ 1,386,214** | **$ 1,383,570** | **$ 1,383,570** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 1,605,024** | **$ 1,603,506** | **$ 1,599,078** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ 1,519 | $ 5,212 | $ 5,212 |
| Transfers Out | 1,383,569 | 1,382,969 | 1,383,969 |
| **TOTAL OPERATING EXPENSE** | **$ 1,385,088** | **$ 1,388,181** | **$ 1,389,181** |
| **TOTAL EXPENSE** | **$ 1,385,088** | **$ 1,388,181** | **$ 1,389,181** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 80,000 | $ 80,000 | $ 75,572 |
| **TOTAL RESERVES** | **$ 80,000** | **$ 80,000** | **$ 75,572** |
| **BALANCE** | **$ 139,936** | **$ 135,325** | **$ 134,325** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 1,605,024** | **$ 1,603,506** | **$ 1,599,078** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

## Revenue and Expense Statement (Non–General Fund)

| Fire/Emergency Medical Services Transport Program Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 570,725 | $ 58,126 | $ 264,076 |
| **TOTAL BALANCE AND RESERVES** | **$ 570,725** | **$ 58,126** | **$ 264,076** |
| **REVENUE** | | | |
| Charges for Services | $ 12,521,602 | $ 11,904,871 | $ 11,904,871 |
| Other Revenue | 2,487 | 409,235 | 409,235 |
| Revenue from Use of Money and Property | 22,542 | 30,000 | 30,000 |
| Transfers In | – | – | 14,898 |
| **TOTAL REVENUE** | **$ 12,546,632** | **$ 12,344,106** | **$ 12,359,004** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 13,117,357** | **$ 12,402,232** | **$ 12,623,080** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 3,041,533 | $ 2,494,427 | $ 2,526,134 |
| Fringe Benefits | 2,211,495 | 1,361,569 | 1,380,760 |
| Supplies | 265,742 | 260,108 | 253,409 |
| Contracts | 1,656,254 | 1,325,851 | 1,398,557 |
| Information Technology | 492,628 | 709,484 | 162,470 |
| Energy and Utilities | 6,631 | 29,396 | 28,688 |
| Other Expenses | 59,675 | 42,710 | 42,710 |
| Transfers Out | 5,291,660 | 5,883,485 | 6,606,246 |
| Capital Expenditures | 33,613 | 212,785 | 183,300 |
| **TOTAL OPERATING EXPENSE** | **$ 13,059,230** | **$ 12,319,815** | **$ 12,582,274** |
| **TOTAL EXPENSE** | **$ 13,059,230** | **$ 12,319,815** | **$ 12,582,274** |
| **BALANCE** | **$ 58,126** | **$ 82,417** | **$ 40,806** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 13,117,357** | **$ 12,402,232** | **$ 12,623,080** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Fire-Rescue

## Revenue and Expense Statement (Non–General Fund)

| Junior Lifeguard Program Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 871,951 | $ 763,897 | $ 677,045 |
| **TOTAL BALANCE AND RESERVES** | **$ 871,951** | **$ 763,897** | **$ 677,045** |
| **REVENUE** | | | |
| Charges for Services | $ 508,204 | $ 609,877 | $ 615,150 |
| Other Revenue | 1,809 | – | – |
| **TOTAL REVENUE** | **$ 510,012** | **$ 609,877** | **$ 615,150** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 1,381,964** | **$ 1,373,774** | **$ 1,292,195** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 72,036 | $ 71,760 | $ 74,128 |
| Fringe Benefits | 65,195 | 79,377 | 81,711 |
| Supplies | 18,403 | 21,400 | 21,400 |
| Contracts | 461,579 | 432,138 | 432,728 |
| Information Technology | 797 | – | – |
| Energy and Utilities | 56 | 183 | 183 |
| Capital Expenditures | – | 5,000 | 5,000 |
| **TOTAL OPERATING EXPENSE** | **$ 618,066** | **$ 609,858** | **$ 615,150** |
| **TOTAL EXPENSE** | **$ 618,066** | **$ 609,858** | **$ 615,150** |
| **BALANCE** | **$ 763,897** | **$ 763,916** | **$ 677,045** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 1,381,964** | **$ 1,373,774** | **$ 1,292,195** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Fleet Operations

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## Department Description

The Fleet Operations Department provides City departments with comprehensive fleet management services, largely by providing a dependable fleet of over 4,300 motive vehicles and equipment. The Department also provides the following core services in support of the City's fleet:

- Repair and Maintenance of Motive Vehicles and Equipment
- Acquisition And Disposition Services for Motive Vehicles and Equipment
- Fuel System Management
- Telematics System Management
- 24 Hour Fuel Availability/Delivery
- 24 Hour Maintenance and Monitoring of 15 Fuel Islands
- 24 Hour Road Call Services
- Maintenance of 19 Car/Truck Wash Facilities
- Rental Fleet of 110 Motive Vehicles And Equipment
- Citywide Driver/Operator Training
- Metal Fabrication Services
- Body Shop Services
- Mobile Welding Services
- Motive Vehicle and Equipment Lifecycle Analysis
- Asset Management Including Maintenance and Repair Tracking and Lifecycle Analysis
- Forecasting, Analysis and Oversight of $90.8M in Vehicle Replacement Funds

The Department's mission is:

***Provide our customers, the employees of the City of San Diego, with comprehensive fleet management services by delivering environmentally-friendly, safe, and dependable vehicles, equipment, and fuel.***

The Department's vision is:

***An award-winning fleet recognized for its safety, dependability, and reduction of greenhouse gasses.***

# Fleet Operations

## Goals and Objectives

***Goal 1: Provide quality fleet services efficiently and economically***

- Provide excellent customer service
- Improve communications to our customers
- Provide reliable vehicles

***Goal 2: Advance a Green Fleet program***

- Reduce greenhouse gas emissions
- Advance the knowledge of alternative fuel options

***Goal 3: Continue to develop a trained and certified team of professionals***

- Develop a new safety program
- Develop a new training program

***Goal 4: Improve internal controls and accountability***

- Improve internal fleet operations information system
- Improve policies and procedures

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 206.00 | **205.75** | (0.25) |
| Personnel Expenditures | $ - | $ 21,398,096 | **$ 22,659,647** | $ 1,261,551 |
| Non-Personnel Expenditures | - | 79,215,765 | **75,407,700** | (3,808,065) |
| **Total Department Expenditures** | **$ -** | **$ 100,613,861** | **$ 98,067,347** | **$ (2,546,514)** |
| **Total Department Revenue** | **$ -** | **$ 85,190,239** | **$ 85,414,356** | **$ 224,117** |

# Fleet Operations Operating Fund[1]

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Fleet Administration | $ - | $ 11,802,759 | **$ 9,348,510** | $ (2,454,249) |
| Fleet Maintenance | - | 46,037,356 | **43,643,363** | (2,393,993) |
| Vehicle Acquisition | - | - | **315,724** | 315,724 |
| **Total** | **$ -** | **$ 57,840,115** | **$ 53,307,597** | **$ (4,532,518)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Fleet Administration | 0.00 | 33.00 | **34.50** | 1.50 |
| Fleet Maintenance | 0.00 | 173.00 | **169.25** | (3.75) |
| Vehicle Acquisition | 0.00 | 0.00 | **2.00** | 2.00 |
| **Total** | **0.00** | **206.00** | **205.75** | **(0.25)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Fuel Adjustment**<br>Addition of non-personnel expenditures and associated revenue to reflect the inclusion of Fire-Rescue Department renewable diesel fuel purchases. | 0.00 | $ 1,561,321 | $ 1,561,321 |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 1,297,602 | - |
| **Fleet Paint Booth**<br>Addition of one-time non-personnel expenditures associated with repairs to the paint booth at Chollas Fleet Facility. | 0.00 | 250,000 | - |
| **Transfer of Fleet Technician**<br>Transfer of 1.00 Fleet Technician and associated revenue from the Stadium Operations Fund to the Fleet Operations Department. | 1.00 | 132,313 | 124,243 |

1.Beginning in Fiscal Year 2018, the Fleet Operations Operating Fund was budgeted in the Fleet Operations Department. As a result, Fiscal Year 2017 actuals are reflected in the Internal Operations Department.

# Fleet Operations

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Addition of Associate Management Analyst**<br>Addition of 1.00 Associate Management Analyst to provide operational support and implement departmental procedures. | 1.00 | 81,016 | - |
| **Non-Standard Hour Personnel Funding**<br>Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements. | 0.50 | 13,636 | - |
| **Reduction of Dump Trucks**<br>Reduction of 0.50 Fleet Technician, non-personnel expenditures, and revenue associated with the removal of 13 underutilized dump trucks. | (0.50) | (72,873) | (73,358) |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (155,728) | - |
| **Idling Policy Enforcement**<br>Reduction of non-personnel expenditures and associated revenue to reflect the enforcement of the City's idling policy. | 0.00 | (175,000) | (175,000) |
| **Fleet Reduction**<br>Reduction of 2.25 Fleet Technician, non-personnel expenditures, and revenue associated with the reduction of 164 vehicles citywide. | (2.25) | (381,402) | (355,801) |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (740,042) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (6,343,361) | (3,465,317) |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | (3,931,320) |
| **Total** | **(0.25)** | **$ (4,532,518)** | **$ (6,315,232)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ - | $ 11,487,093 | **$ 12,474,732** | $ 987,639 |
| Fringe Benefits | - | 9,911,003 | **10,184,915** | 273,912 |
| **PERSONNEL SUBTOTAL** | **-** | **21,398,096** | **22,659,647** | **1,261,551** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ - | $ 7,645,527 | **$ 9,810,464** | $ 2,164,937 |
| Contracts | - | 15,967,601 | **6,930,069** | (9,037,532) |
| Information Technology | - | 1,460,451 | **1,304,723** | (155,728) |
| Energy and Utilities | - | 10,853,146 | **12,019,230** | 1,166,084 |
| Other | - | - | **-** | - |
| Capital Expenditures | - | 250,000 | **450,000** | 200,000 |

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Debt | - | 265,294 | **133,464** | (131,830) |
| **NON-PERSONNEL SUBTOTAL** | **-** | **36,442,019** | **30,647,950** | **(5,794,069)** |
| **Total** | **$ -** | **$ 57,840,115** | **$ 53,307,597** | **$ (4,532,518)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ - | $ 49,516,104 | **$ 46,448,333** | $ (3,067,771) |
| Other Revenue | - | 391,439 | **391,439** | - |
| Transfers In | - | 3,400,000 | **152,539** | (3,247,461) |
| **Total** | **$ -** | **$ 53,307,543** | **$ 46,992,311** | **$ (6,315,232)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000011 | Account Clerk | 0.00 | 3.00 | **2.00** | $32,530 - | $39,170 | $ 67,859 |
| 20000024 | Administrative Aide 2 | 0.00 | 0.00 | **1.00** | 43,983 - | 53,028 | 43,781 |
| 20000253 | Apprentice 1-Fleet Technician | 0.00 | 0.00 | **2.00** | 31,478 - | 41,963 | 79,698 |
| 20000088 | Assistant Engineer-Mechanical | 0.00 | 1.00 | **1.00** | 59,775 - | 72,022 | 59,775 |
| 20000443 | Assistant Fleet Technician | 0.00 | 27.00 | **27.00** | 39,624 - | 47,238 | 1,229,416 |
| 20000119 | Associate Management Analyst | 0.00 | 1.00 | **2.00** | 55,843 - | 67,489 | 119,935 |
| 20000193 | Body and Fender Mechanic | 0.00 | 5.00 | **5.00** | 45,830 - | 54,962 | 265,679 |
| 20001246 | Business Systems Analyst 3 | 0.00 | 1.00 | **0.00** | 67,575 - | 81,670 | - |
| 20001101 | Department Director | 0.00 | 1.00 | **1.00** | 61,107 - | 231,494 | 162,181 |
| 20001168 | Deputy Director | 0.00 | 1.00 | **1.00** | 48,516 - | 178,445 | 129,125 |
| 20000430 | Equipment Operator 2 | 0.00 | 1.00 | **1.00** | 42,715 - | 51,095 | 51,095 |
| 20000438 | Equipment Painter | 0.00 | 2.00 | **2.00** | 45,830 - | 54,962 | 109,924 |
| 20000433 | Equipment Trainer | 0.00 | 1.00 | **1.00** | 49,139 - | 59,431 | 59,431 |
| 21000191 | Fleet Attendant | 0.00 | 2.00 | **2.00** | 33,069 - | 39,309 | 77,202 |
| 20000774 | Fleet Manager | 0.00 | 4.00 | **4.00** | 79,306 - | 96,087 | 367,567 |
| 20000183 | Fleet Parts Buyer | 0.00 | 4.00 | **4.00** | 46,110 - | 55,843 | 215,834 |
| 20000182 | Fleet Parts Buyer Supervisor | 0.00 | 1.00 | **1.00** | 53,050 - | 64,502 | 64,502 |
| 20000062 | Fleet Repair Supervisor | 0.00 | 10.00 | **10.00** | 64,481 - | 78,017 | 768,346 |
| 21000195 | Fleet Team Leader | 0.00 | 10.00 | **10.00** | 54,153 - | 66,498 | 640,290 |
| 20000420 | Fleet Technician | 0.00 | 80.00 | **76.25** | 48,049 - | 57,623 | 4,295,131 |
| 20000293 | Information Systems Analyst 3 | 0.00 | 1.00 | **1.00** | 61,322 - | 74,128 | 61,322 |
| 20000998 | Information Systems Analyst 4 | 0.00 | 0.00 | **1.00** | 68,971 - | 83,561 | 83,561 |
| 20000618 | Machinist | 0.00 | 1.00 | **1.00** | 47,657 - | 57,089 | 57,089 |
| 20000439 | Master Fleet Technician | 0.00 | 17.00 | **17.00** | 51,676 - | 61,903 | 990,989 |
| 20000644 | Metal Fabrication Supervisor | 0.00 | 2.00 | **2.00** | 56,101 - | 67,833 | 132,919 |
| 20000445 | Motive Service Technician | 0.00 | 2.00 | **2.00** | 35,324 - | 42,328 | 78,724 |
| 20000680 | Payroll Specialist 2 | 0.00 | 1.00 | **1.00** | 35,753 - | 43,166 | 36,698 |
| 20001222 | Program Manager | 0.00 | 1.00 | **1.00** | 48,516 - | 178,445 | 111,564 |
| 20000847 | Safety Officer | 0.00 | 1.00 | **1.00** | 59,818 - | 72,237 | 72,237 |

# Fleet Operations

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000951 | Stock Clerk | 0.00 | 9.00 | **9.00** | 31,048 - 37,472 | 322,198 |
| 20000955 | Storekeeper 1 | 0.00 | 4.00 | **4.00** | 35,753 - 42,887 | 163,453 |
| 90001146 | Student Intern | 0.00 | 0.00 | **0.50** | 19,230 - 24,709 | 12,355 |
| 20000970 | Supervising Management Analyst | 0.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20001041 | Training Supervisor | 0.00 | 1.00 | **1.00** | 61,322 - 74,128 | 71,308 |
| 20001058 | Welder | 0.00 | 10.00 | **10.00** | 45,830 - 54,962 | 546,626 |
| | ASE Cert | | | | | 36,718 |
| | ASE Damage Estimate | | | | | 936 |
| | ASE Master Cert | | | | | 180,447 |
| | Budgeted Vacancy Savings | | | | | (134,400) |
| | Class B | | | | | 51,211 |
| | Collison Repair Cert | | | | | 3,640 |
| | Exceptional Performance Pay-Classified | | | | | 3,000 |
| | Night Shift Pay | | | | | 167,238 |
| | Overtime Budgeted | | | | | 400,000 |
| | Plant/Tank Vol Cert Pay | | | | | 42,109 |
| | Termination Pay Annual Leave | | | | | 69,682 |
| | Welding Certification | | | | | 22,776 |
| **FTE, Salaries, and Wages Subtotal** | | **0.00** | **206.00** | **205.75** | | **$ 12,474,732** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ - | $ 23,132 | $ 37,376 | $ 14,244 |
| Flexible Benefits | - | 2,344,983 | 2,376,777 | 31,794 |
| Medicare | - | 150,180 | 165,872 | 15,692 |
| Other Post-Employment Benefits | - | 1,194,199 | 1,239,986 | 45,787 |
| Retiree Medical Trust | - | 8,442 | 10,337 | 1,895 |
| Retirement 401 Plan | - | 8,307 | 8,260 | (47) |
| Retirement ADC | - | 4,631,921 | 4,639,362 | 7,441 |
| Retirement DROP | - | 47,778 | 48,732 | 954 |
| Risk Management Administration | - | 201,189 | 213,171 | 11,982 |
| Supplemental Pension Savings Plan | - | 688,787 | 766,716 | 77,929 |
| Unemployment Insurance | - | 18,897 | 19,394 | 497 |
| Workers' Compensation | - | 593,188 | 658,932 | 65,744 |
| **Fringe Benefits Subtotal** | **$ -** | **$ 9,911,003** | **$ 10,184,915** | **$ 273,912** |
| **Total Personnel Expenditures** | | | **$ 22,659,647** | |

# Fleet Operations Replacement Fund[1]

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Vehicle Acquisition | $ - | $ 42,773,746 | **$ 44,759,750** | $ 1,986,004 |
| **Total** | **$ -** | **$ 42,773,746** | **$ 44,759,750** | **$ 1,986,004** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Fleet Replacement Fund Transfer to the General Fund**<br>Addition of one-time non-personnel expenditures for a transfer to support the General Fund operations as a result of savings in facility improvement fund that will not be utilized in Fiscal Year 2019. | 0.00 | $ 3,400,000 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 1,986,004 | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (3,400,000) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 7,315,087 |
| **Reduction of Dump Trucks**<br>Reduction of revenue associated with the removal of 13 underutilized dump trucks | 0.00 | - | (142,232) |
| **Fleet Reduction**<br>Reduction of revenue associated with the reduction of 164 vehicles citywide. | 0.00 | - | (633,506) |
| **Total** | **0.00** | **$ 1,986,004** | **$ 6,539,349** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Transfers Out | $ - | $ 3,400,000 | **$ 3,400,000** | $ - |
| Capital Expenditures | - | 28,279,215 | **28,279,215** | - |
| Debt | - | 11,094,531 | **13,080,535** | 1,986,004 |
| **NON-PERSONNEL SUBTOTAL** | **-** | **42,773,746** | **44,759,750** | **1,986,004** |
| **Total** | **$ -** | **$ 42,773,746** | **$ 44,759,750** | **$ 1,986,004** |

1.Beginning in Fiscal Year 2018, the Fleet Operations Replacement Fund was budgeted in the Fleet Operations Department. As a result, Fiscal Year 2017 actuals are reflected in the Internal Operations Department.

# Fleet Operations

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ - | $ 30,382,696 | **$ 36,922,045** | $ 6,539,349 |
| Other Revenue | - | 1,500,000 | **1,500,000** | - |
| **Total** | **$ -** | **$ 31,882,696** | **$ 38,422,045** | **$ 6,539,349** |

## Revenue and Expense Statement (Non–General Fund)

| Fleet Operations Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 8,114,237 | $ 8,782,758 | $ 7,344,619 |
| Continuing Appropriation - CIP | 1,200,350 | 1,738,626 | 1,723,745 |
| **TOTAL BALANCE AND RESERVES** | **$ 9,314,587** | **$ 10,521,384** | **$ 9,068,364** |
| **REVENUE** | | | |
| Charges for Services | $ 51,233,299 | $ 49,516,104 | $ 46,448,333 |
| Other Revenue | 425,555 | 391,439 | 391,439 |
| Revenue from Use of Money and Property | 112,161 | – | – |
| Transfers In | – | 3,400,000 | 152,539 |
| **TOTAL REVENUE** | **$ 51,771,015** | **$ 53,307,543** | **$ 46,992,311** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 61,085,603** | **$ 63,828,927** | **$ 56,060,675** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ – | $ – | $ 250,000 |
| **TOTAL CIP EXPENSE** | **$ –** | **$ –** | **$ 250,000** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 11,105,721 | $ 11,487,093 | $ 12,474,732 |
| Fringe Benefits | 8,061,884 | 9,911,003 | 10,184,915 |
| Supplies | 13,963,950 | 7,645,527 | 9,810,464 |
| Contracts | 5,603,885 | 15,967,601 | 6,930,069 |
| Information Technology | 677,712 | 1,460,451 | 1,304,723 |
| Energy and Utilities | 10,164,864 | 10,853,146 | 12,019,230 |
| Other Expenses | 4,248 | – | – |
| Transfers Out | 1,001,633 | – | – |
| Capital Expenditures | 254,937 | 250,000 | 450,000 |
| Debt Expenses | 263,659 | 265,294 | 133,464 |
| **TOTAL OPERATING EXPENSE** | **$ 51,102,495** | **$ 57,840,115** | **$ 53,307,597** |
| **EXPENDITURE OF PRIOR YEAR FUNDS** | | | |
| CIP Expenditures | $ 461,725 | $ – | $ – |
| **TOTAL EXPENDITURE OF PRIOR YEAR FUNDS** | **$ 461,725** | **$ –** | **$ –** |
| **TOTAL EXPENSE** | **$ 51,564,219** | **$ 57,840,115** | **$ 53,557,597** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 738,626 | $ 1,738,626 | $ 1,723,745 |
| **TOTAL RESERVES** | **$ 738,626** | **$ 1,738,626** | **$ 1,723,745** |
| **BALANCE** | **$ 8,782,758** | **$ 4,250,186** | **$ 779,333** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 61,085,603** | **$ 63,828,927** | **$ 56,060,675** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Fleet Operations

## Revenue and Expense Statement (Non–General Fund)

| Fleet Operations Replacement Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 48,357,108 | $ 90,848,470 | $ 89,385,370 |
| Continuing Appropriation - Operating | 41,061,492 | – | – |
| **TOTAL BALANCE AND RESERVES** | **$ 89,418,600** | **$ 90,848,470** | **$ 89,385,370** |
| **REVENUE** | | | |
| Charges for Services | $ 33,916,328 | $ 30,382,696 | $ 36,922,045 |
| Other Revenue | 11,837,018 | 1,500,000 | 1,500,000 |
| **TOTAL REVENUE** | **$ 45,753,346** | **$ 31,882,696** | **$ 38,422,045** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 135,171,945** | **$ 122,731,166** | **$ 127,807,415** |
| **OPERATING EXPENSE** | | | |
| Supplies | $ 2,095,157 | $ – | $ – |
| Contracts | 266,478 | – | – |
| Information Technology | 32,196 | – | – |
| Transfers Out | – | 3,400,000 | 3,400,000 |
| Capital Expenditures | 35,557,001 | 28,279,215 | 28,279,215 |
| Debt Expenses | 6,372,642 | 11,094,531 | 13,080,535 |
| **TOTAL OPERATING EXPENSE** | **$ 44,323,474** | **$ 42,773,746** | **$ 44,759,750** |
| **TOTAL EXPENSE** | **$ 44,323,474** | **$ 42,773,746** | **$ 44,759,750** |
| **BALANCE** | **$ 90,848,471** | **$ 79,957,420** | **$ 83,047,665** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 135,171,945** | **$ 122,731,166** | **$ 127,807,415** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

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# Gas Tax Fund

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## Fund Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The current total State Excise Tax on gasoline is 29.7 cents per gallon. The City's share of gas tax revenue is based on a formula that accounts for vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Proposition 42 Replacement Fund previously collected revenue from a variable motor vehicle fuel excise tax. Starting in Fiscal Year 2018, these revenues will be deposited in the Gas Tax Fund, and the Proposition 42 Replacement Fund will be closed once accumulated balances from prior years have been fully spent.

The Road Maintenance and Rehabilitation Fund collects revenue from an additional 12 cent per gallon tax on gasoline and 20 cent a gallon tax on diesel, in addition to new fees charged on vehicles, starting in Fiscal Year 2018. Receipt of these funds are dependent on the City meeting State mandated minimum road funding standards.

The Gas Tax funds the maintenance of street lighting, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way. For Fiscal Year 2018, gas tax revenues have been allocated to support four departments: Transportation & Storm Water, Park & Recreation, Economic Development, and City Comptroller. The revenue is primarily allocated to the Transportation & Storm Water Department for reimbursement of street maintenance services and traffic engineering.

The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Park & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Park & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street Median Maintenance Program. The Economic Development Division predominantly manages the commercial MAD allocation, although it can include some mixed-use MADs.

In addition, the Office of the City Comptroller is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | 37,493,099 | 38,752,695 | **46,696,605** | 7,943,910 |
| **Total Department Expenditures** | **$ 37,493,099** | **$ 38,752,695** | **$ 46,696,605** | **$ 7,943,910** |
| **Total Department Revenue** | **$ 29,418,427** | **$ 38,752,695** | **$ 56,207,484** | **$ 17,454,789** |

# Gas Tax Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Gas Tax Fund | $ 25,534,255 | $ 30,727,282 | **$ 32,854,099** | $ 2,126,817 |
| **Total** | **$ 25,534,255** | **$ 30,727,282** | **$ 32,854,099** | **$ 2,126,817** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Adjustment to Gas Tax Allocations**<br>Adjustment to Gas Tax revenue and department transfers for Fiscal Year 2019 due to revised State of California Gas Tax projections. | 0.00 | $ 2,176,171 | $ 2,126,817 |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (49,354) | - |
| **Total** | **0.00** | **$ 2,176,817** | **$ 2,126,817** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 12,549,848 | $ 17,691,941 | **$ 19,566,423** | $ 1,874,482 |
| Energy and Utilities | 175,447 | 245,180 | **195,826** | (49,354) |
| Other | 9,767 | - | **-** | - |
| Transfers Out | 12,799,193 | 12,790,161 | **13,091,850** | 301,689 |
| **NON-PERSONNEL SUBTOTAL** | **25,534,255** | **30,727,282** | **32,854,099** | **2,126,817** |
| **Total** | **$ 25,534,255** | **$ 30,727,282** | **$ 32,854,099** | **$ 2,126,817** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Money and Prop | $ 133,661 | $ 114,516 | **$ 114,516** | $ - |
| Other Local Taxes | 23,012,523 | 30,612,766 | **32,739,583** | 2,126,817 |
| Other Revenue | 2,402,704 | - | **-** | - |
| **Total** | **$ 25,548,888** | **$ 30,727,282** | **$ 32,854,099** | **$ 2,126,817** |

# Gas Tax Fund

## Prop 42 Replacement - Transportation Relief Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Prop 42 Replacement - Transportation Relief Fund | $ 11,958,843 | $ - | $ - | $ - |
| **Total** | **$ 11,958,843** | **$ -** | **$ -** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 11,958,843 | $ - | $ - | $ - |
| **NON-PERSONNEL SUBTOTAL** | **11,958,843** | **-** | **-** | **-** |
| **Total** | **$ 11,958,843** | **$ -** | **$ -** | **$ -** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Money and Prop | $ 201,806 | $ - | $ - | $ - |
| Other Local Taxes | 3,667,734 | - | - | - |
| **Total** | **$ 3,869,539** | **$ -** | **$ -** | **$ -** |

## Road Maintenance and Rehabilitation Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Road Maintenance and Rehabilitation Fund | $ - | $ 8,025,413 | **$ 13,842,506** | $ 5,817,093 |
| **Total** | **$ -** | **$ 8,025,413** | **$ 13,842,506** | **$ 5,817,093** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Road Repair and Accountability Act**<br>Addition of revenue and expenditures in the Road Maintenance and Rehabilitation Fund due to the Road Repair and Accountability Act of 2017 (SB-1). | 0.00 | $ 5,817,093 | $ 15,327,972 |
| **Total** | **0.00** | **$ 5,817,093** | **$ 15,327,972** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ - | $ 8,025,413 | **$ 13,842,506** | $ 5,817,093 |
| **NON-PERSONNEL SUBTOTAL** | **-** | **8,025,413** | **13,842,506** | **5,817,093** |
| **Total** | **$ -** | **$ 8,025,413** | **$ 13,842,506** | **$ 5,817,093** |

# Gas Tax Fund

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Local Taxes | $ - | $ 8,025,413 | **$ 23,353,385** | $ 15,327,972 |
| **Total** | **$ -** | **$ 8,025,413** | **$ 23,353,385** | **$ 15,327,972** |

# Gas Tax Fund

## Revenue and Expense Statement (Non–General Fund)

| Gas Tax Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 79,775 | $ 94,408 | $ 3,000,000 |
| Continuing Appropriation - CIP | 6,762,649 | 6,622,255 | 1,622,255 |
| **TOTAL BALANCE AND RESERVES** | **$ 6,842,424** | **$ 6,716,663** | **$ 4,622,255** |
| **REVENUE** | | | |
| Other Local Taxes | $ 23,012,523 | $ 30,612,766 | $ 32,739,583 |
| Other Revenue | 2,402,704 | – | – |
| Revenue from Use of Money and Property | 133,661 | 114,516 | 114,516 |
| **TOTAL REVENUE** | **$ 25,548,888** | **$ 30,727,282** | **$ 32,854,099** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 32,391,312** | **$ 37,443,945** | **$ 37,476,354** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ – | $ – | $ 3,000,000 |
| **TOTAL CIP EXPENSE** | **$ –** | **$ –** | **$ 3,000,000** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ 12,549,848 | $ 17,691,941 | $ 19,566,423 |
| Energy and Utilities | 175,447 | 245,180 | 195,826 |
| Other Expenses | 9,767 | – | – |
| Transfers Out | 12,799,193 | 12,790,161 | 13,091,850 |
| **TOTAL OPERATING EXPENSE** | **$ 25,534,255** | **$ 30,727,282** | **$ 32,854,099** |
| **EXPENDITURE OF PRIOR YEAR FUNDS** | | | |
| CIP Expenditures | $ 140,394 | $ – | $ – |
| **TOTAL EXPENDITURE OF PRIOR YEAR FUNDS** | **$ 140,394** | **$ –** | **$ –** |
| **TOTAL EXPENSE** | **$ 25,674,649** | **$ 30,727,282** | **$ 35,854,099** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 6,622,255 | $ 6,622,255 | $ 1,622,255 |
| **TOTAL RESERVES** | **$ 6,622,255** | **$ 6,622,255** | **$ 1,622,255** |
| **BALANCE** | **$ 94,408** | **$ 94,408** | **$ 0** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 32,391,312** | **$ 37,443,945** | **$ 37,476,354** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

## Revenue and Expense Statement (Non–General Fund)

| Prop 42 Replacement - Transportation Relief Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ – | $ 200,000 | $ 120,000 |
| Continuing Appropriation - CIP | 12,288,014 | 11,615,299 | 2,315,299 |
| Continuing Appropriation - Operating | 12,858,551 | 4,588,287 | – |
| **TOTAL BALANCE AND RESERVES** | **$ 25,146,565** | **$ 16,403,586** | **$ 2,435,299** |
| **REVENUE** | | | |
| Other Local Taxes | $ 3,667,734 | $ – | $ – |
| Revenue from Use of Money and Property | 201,806 | – | – |
| **TOTAL REVENUE** | **$ 3,869,539** | **$ –** | **$ –** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 29,016,104** | **$ 16,403,586** | **$ 2,435,299** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ 3,226,733 | $ – | $ – |
| **TOTAL OPERATING EXPENSE** | **$ 3,226,733** | **$ –** | **$ –** |
| **EXPENDITURE OF PRIOR YEAR FUNDS** | | | |
| CIP Expenditures | $ 653,675 | $ – | $ – |
| Operating Expenditures | 8,732,110 | – | – |
| **TOTAL EXPENDITURE OF PRIOR YEAR FUNDS** | **$ 9,385,785** | **$ –** | **$ –** |
| **TOTAL EXPENSE** | **$ 12,612,518** | **$ –** | **$ –** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 11,615,299 | $ 11,615,299 | $ 2,315,299 |
| Continuing Appropriation - Operating | 4,588,288 | 4,588,287 | – |
| **TOTAL RESERVES** | **$ 16,203,587** | **$ 16,203,586** | **$ 2,315,299** |
| **BALANCE** | **$ 200,000** | **$ 200,000** | **$ 120,000** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 29,016,104** | **$ 16,403,586** | **$ 2,435,299** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Gas Tax Fund

## Revenue and Expense Statement (Non–General Fund)

| Road Maintenance and Rehabilitation Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Continuing Appropriation - Operating | $ – | $ – | $ 3,525,413 |
| **TOTAL BALANCE AND RESERVES** | **$ –** | **$ –** | **$ 3,525,413** |
| **REVENUE** | | | |
| Other Local Taxes | $ – | $ 8,025,413 | $ 23,353,385 |
| **TOTAL REVENUE** | **$ –** | **$ 8,025,413** | **$ 23,353,385** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ –** | **$ 8,025,413** | **$ 26,878,798** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ – | $ – | $ 9,510,879 |
| **TOTAL CIP EXPENSE** | **$ –** | **$ –** | **$ 9,510,879** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ – | $ 8,025,413 | $ 13,842,506 |
| **TOTAL OPERATING EXPENSE** | **$ –** | **$ 8,025,413** | **$ 13,842,506** |
| **TOTAL EXPENSE** | **$ –** | **$ 8,025,413** | **$ 23,353,385** |
| **RESERVES** | | | |
| Continuing Appropriation - Operating | $ – | $ – | $ 3,525,413 |
| **TOTAL RESERVES** | **$ –** | **$ –** | **$ 3,525,413** |
| **BALANCE** | **$ –** | **$ –** | **$ –** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ –** | **$ 8,025,413** | **$ 26,878,798** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Government Affairs

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## Department Description

The Government Affairs Department manages the City's state and federal legislative priorities as proposed by the Mayor and adopted by the City Council. The department directs the City's lobbying teams and collaborates with other local government entities such as SANDAG, the Port, and the County Water Authority. Staff advocates at all levels of government on key City issues such as infrastructure, cross- border collaboration, affordable housing, homelessness, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

The Government Affairs Department also maintains relationships with the Mexican government at all levels to facilitate cross-border communication, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **5.00** | 5.00 |
| Personnel Expenditures | $ - | $ - | **$ 787,530** | $ 787,530 |
| Non-Personnel Expenditures | - | - | **-** | - |
| **Total Department Expenditures** | **$ -** | **$ -** | **$ 787,530** | **$ 787,530** |
| **Total Department Revenue** | **$ -** | **$ -** | **$ 147,260** | **$ 147,260** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Government Affairs | $ - | $ - | **$ 787,530** | $ 787,530 |
| **Total** | **$ -** | **$ -** | **$ 787,530** | **$ 787,530** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Government Affairs | 0.00 | 0.00 | **5.00** | 5.00 |
| **Total** | **0.00** | **0.00** | **5.00** | **5.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Government Affairs Restructure**<br>Transfer of 2.00 Mayor Representative 2s from the Office of the Mayor to the newly created Government Affairs Department. | 2.00 | $ 343,199 | $ - |
| **Transfer and Repurpose of Mayor Representative 2 to Department Director**<br>Transfer of 1.00 Mayor Representative 2 from the Office of the Mayor to repurpose to Department Director in the newly created Government Affairs Department. | 1.00 | 164,685 | - |
| **Grants Program Coordinator**<br>Addition of 1.00 Program Coordinator for grants management support. | 1.00 | 132,332 | - |
| **Transfer of Program Manager**<br>Transfer of 1.00 Program Manager and associated revenue from the Public Utilities Department to the newly created Government Affairs Department. | 1.00 | 147,314 | 147,260 |
| **Total** | **5.00** | **$ 787,530** | **$ 147,260** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ - | $ - | **$ 539,476** | $ 539,476 |
| Fringe Benefits | - | - | **248,054** | 248,054 |
| **PERSONNEL SUBTOTAL** | **-** | **-** | **787,530** | **787,530** |

# Government Affairs

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Total** | **$ -** | **$ -** | **$ 787,530** | **$ 787,530** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ - | $ - | **$ 147,260** | $ 147,260 |
| **Total** | **$ -** | **$ -** | **$ 147,260** | **$ 147,260** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001101 | Department Director | 0.00 | 0.00 | **1.00** | $61,107 - $231,494 | $ 129,125 |
| 20001255 | Mayor Representative 2 | 0.00 | 0.00 | **2.00** | 19,961 - 156,851 | 196,871 |
| 20001234 | Program Coordinator | 0.00 | 0.00 | **1.00** | 23,764 - 142,455 | 100,000 |
| 20001222 | Program Manager | 0.00 | 0.00 | **1.00** | 48,516 - 178,445 | 113,480 |
| **FTE, Salaries, and Wages Subtotal** | | **0.00** | **0.00** | **5.00** | | **$ 539,476** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ - | $ - | $ 3,254 | $ 3,254 |
| Flexible Benefits | - | - | 68,315 | 68,315 |
| Medicare | - | - | 7,823 | 7,823 |
| Other Post-Employment Benefits | - | - | 30,655 | 30,655 |
| Retiree Medical Trust | - | - | 1,079 | 1,079 |
| Retirement ADC | - | - | 78,843 | 78,843 |
| Risk Management Administration | - | - | 5,270 | 5,270 |
| Supplemental Pension Savings Plan | - | - | 46,215 | 46,215 |
| Unemployment Insurance | - | - | 911 | 911 |
| Workers' Compensation | - | - | 5,689 | 5,689 |
| **Fringe Benefits Subtotal** | **$ –** | **$ –** | **$ 248,054** | **$ 248,054** |
| **Total Personnel Expenditures** | | | **$ 787,530** | |

# Human Resources

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## Department Description

The Human Resources Department is comprised of various programs that include: Human Resources and Labor Relations; Talent Management; Leadership and Workforce Planning; Reasonable Accommodations and Temporary Light Duty; Employee Assistance (EAP); and Citywide Volunteer. Each program serves to ensure the goals of the Department are met.

The Department's mission is:

***To effectively serve, support, and partner with our customers for all human resources and labor services***

The Department's vision is:

***To be the foremost trusted authority for all human resources and labor services***

## Goals and Objectives

***Goal 1: Provide prompt, courteous, and efficient services***

- Respond to customer inquiries in a timely manner
- Conduct research, analyze, and evaluate inquiries/requests

***Goal 2: Maintain collaborative relationships with our customers***

- Develop and sustain frequent and open lines of communications with customers
- Build and maintain a working knowledge of our customers' businesses

***Goal 3: Communicate effectively to ensure a well-informed workforce and community***

- Provide concise and informative communications regarding employment-related information
- Ensure the Department's information and resources are accurate on the City's website

# Human Resources

***Goal 4: Sustain a strong, dynamic, and diverse workforce***

- Provide opportunities for employee learning and development
- Develop our employees to be prepared for future leadership and career opportunities
- Provide trainings and other educational opportunities for employees and interns

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actuals | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Increase volunteer service hours by 5% each fiscal year[1] | 100% | 100% | 100% | 100% | 100% |
| 2. Percentage of City staff in compliance with mandatory and required trainings within established timeframes | 100% | 100% | 100% | 100% | 100% |
| 3. Percentage of Labor-Management Committee meetings scheduled and attended per fiscal year | 100% | 100% | 100% | 100% | 100% |
| 4. Percentage of Public Record Act requests responded to within the statutory timeframe[2] | N/A | N/A | 100% | 100% | N/A |

1. The KPI revision reflects the reduction of internship and work readiness coordinator position in Fiscal Year 2019. The FY 2019 Target reflects volunteer service hours only.
2. The Public Records Administrative Program will transfer to the Communications department in Fiscal Year 2019.

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 25.50 | 32.92 | **28.72** | (4.20) |
| Personnel Expenditures | $ 3,614,736 | $ 5,221,985 | **$ 4,464,376** | $ (757,609) |
| Non-Personnel Expenditures | 362,462 | 376,584 | **359,821** | (16,763) |
| **Total Department Expenditures** | **$ 3,977,199** | **$ 5,598,569** | **$ 4,824,197** | **$ (774,372)** |
| **Total Department Revenue** | **$ 5,339** | **$ 249,901** | **$ 249,901** | **$ -** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Human Resources | $ 3,977,199 | $ 5,598,569 | **$ 4,824,197** | $ (774,372) |
| **Total** | **$ 3,977,199** | **$ 5,598,569** | **$ 4,824,197** | **$ (774,372)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Human Resources | 25.50 | 32.92 | **28.72** | (4.20) |
| **Total** | **25.50** | **32.92** | **28.72** | **(4.20)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | $ 21,216 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 2,021 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | (0.20) | (585) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (40,000) | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | (84,359) | - |
| **Reduction of Program Coordinator**<br>Reduction of 1.00 Program Coordinator in the Internship and Work Readiness Program. | (1.00) | (175,451) | - |

# Human Resources

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Transfer of Public Records Act Program**<br>Transfer of 3.00 FTE positions from the Human Resources Department to the Communications Department in support of the Public Records Act Program. | (3.00) | (497,214) | - |
| **Total** | **(4.20)** | **$ (774,372)** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 2,148,655 | $ 2,805,925 | **$ 2,450,692** | $ (355,233) |
| Fringe Benefits | 1,466,082 | 2,416,060 | **2,013,684** | (402,376) |
| **PERSONNEL SUBTOTAL** | **3,614,736** | **5,221,985** | **4,464,376** | **(757,609)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 30,016 | $ 41,973 | **$ 41,876** | $ (97) |
| Contracts | 265,405 | 210,211 | **188,960** | (21,251) |
| Information Technology | 47,432 | 72,183 | **93,399** | 21,216 |
| Energy and Utilities | 12,418 | 10,970 | **15,271** | 4,301 |
| Other | 7,169 | 10,152 | **10,091** | (61) |
| Transfers Out | - | 31,095 | **10,224** | (20,871) |
| Capital Expenditures | 23 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **362,462** | **376,584** | **359,821** | **(16,763)** |
| **Total** | **$ 3,977,199** | **$ 5,598,569** | **$ 4,824,197** | **$ (774,372)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ - | $ 244,901 | **$ 244,901** | $ - |
| Other Revenue | 5,339 | 5,000 | **5,000** | - |
| **Total** | **$ 5,339** | **$ 249,901** | **$ 249,901** | **$ -** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000024 | Administrative Aide 2 | 1.00 | 2.00 | **2.00** | $43,983 - $53,028 | $ 87,558 |
| 20000311 | Associate Department Human Resources Analyst | 0.00 | 5.00 | **5.00** | 55,843 - 67,489 | 314,153 |
| 20000119 | Associate Management Analyst | 1.00 | 0.00 | **0.00** | 55,843 - 67,489 | - |
| 90000539 | Clerical Assistant 2 | 0.50 | 0.00 | **0.00** | 30,919 - 37,257 | - |
| 20001101 | Department Director | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 165,280 |
| 20001168 | Deputy Director | 1.00 | 2.00 | **2.00** | 48,516 - 178,445 | 258,250 |
| 20000382 | Employee Assistance Counselor | 1.00 | 1.00 | **1.00** | 54,683 - 66,135 | 66,135 |
| 20000411 | Employee Assistance Program Manager | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20001221 | Labor Relations Manager | 1.00 | 0.00 | **0.00** | 48,516 - 178,445 | - |
| 90001073 | Management Intern | 1.00 | 0.92 | **0.72** | 25,075 - 30,167 | 21,720 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000627 | Organization Effectiveness Specialist 3 | 1.00 | 0.00 | **0.00** | 61,322 - 74,128 | - |
| 20000639 | Organization Effectiveness Supervisor | 1.00 | 0.00 | **0.00** | 68,971 - 83,561 | - |
| 20001234 | Program Coordinator | 4.00 | 7.00 | **4.00** | 23,764 - 142,455 | 334,128 |
| 20001222 | Program Manager | 8.00 | 9.00 | **8.00** | 48,516 - 178,445 | 870,293 |
| 20000779 | Public Information Specialist | 2.00 | 0.00 | **0.00** | 34,056 - 41,125 | - |
| 20001253 | Secretary to Labor Relations | 1.00 | 0.00 | **0.00** | 17,383 - 109,001 | - |
| 20000312 | Senior Department Human Resources Analyst | 0.00 | 1.00 | **1.00** | 61,322 - 74,128 | 74,128 |
| 20000313 | Supervising Department Human Resources Analyst | 0.00 | 2.00 | **2.00** | 68,971 - 83,561 | 167,122 |
| 20000756 | Word Processing Operator | 0.00 | 1.00 | **1.00** | 32,530 - 39,170 | 37,407 |
| | Budgeted Vacancy Savings | | | | | (55,843) |
| | Vacation Pay In Lieu | | | | | 26,800 |
| **FTE, Salaries, and Wages Subtotal** | | **25.50** | **32.92** | **28.72** | | **$ 2,450,692** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 42,540 | $ 56,115 | $ 44,884 | $ (11,231) |
| Flexible Benefits | 283,683 | 438,349 | 377,266 | (61,083) |
| Long-Term Disability | 5,560 | - | - | - |
| Medicare | 29,926 | 37,450 | 32,235 | (5,215) |
| Other Post-Employment Benefits | 137,820 | 192,032 | 165,537 | (26,495) |
| Retiree Medical Trust | 713 | 1,132 | 1,569 | 437 |
| Retirement ADC | 791,872 | 1,436,207 | 1,143,830 | (292,377) |
| Retirement DROP | 10,389 | 11,416 | 6,236 | (5,180) |
| Risk Management Administration | 24,026 | 32,355 | 28,458 | (3,897) |
| Supplemental Pension Savings Plan | 124,168 | 172,124 | 163,586 | (8,538) |
| Unemployment Insurance | 3,824 | 4,976 | 4,094 | (882) |
| Workers' Compensation | 11,560 | 33,904 | 45,989 | 12,085 |
| **Fringe Benefits Subtotal** | **$ 1,466,082** | **$ 2,416,060** | **$ 2,013,684** | **$ (402,376)** |
| **Total Personnel Expenditures** | | | **$ 4,464,376** | |

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# Infrastructure Fund

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## Fund Description

The Infrastructure Fund was established per Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. The Infrastructure Fund is used exclusively for "the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance of infrastructure," including associated financing and personnel costs. Infrastructure benefiting from this fund is typically managed and maintained by asset-managing General Fund departments.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | - | 6,440,002 | **-** | (6,440,002) |
| **Total Department Expenditures** | **$ -** | **$ 6,440,002** | **$ -** | **$ (6,440,002)** |
| **Total Department Revenue** | **$ -** | **$ 17,826,547** | **$ 16,156,068** | **$ (1,670,479)** |

# Infrastructure Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Infrastructure Fund | $ - | $ 6,440,002 | **$ -** | $ (6,440,002) |
| **Total** | **$ -** | **$ 6,440,002** | **$ -** | **$ (6,440,002)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | $ (6,440,002) | $ (17,826,547) |
| **General Fund Transfer**<br>Addition of one-time revenue for the transfer from the General Fund to the Infrastructure Fund per City Charter Section 77.1. | 0.00 | - | 16,156,068 |
| **Total** | **0.00** | **$ (6,440,002)** | **$ (1,670,479)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ - | $ 6,440,002 | **$ -** | $ (6,440,002) |
| **NON-PERSONNEL SUBTOTAL** | **-** | **6,440,002** | **-** | **(6,440,002)** |
| **Total** | **$ -** | **$ 6,440,002** | **$ -** | **$ (6,440,002)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Transfers In | $ - | $ 17,826,547 | **$ 16,156,068** | $ (1,670,479) |
| **Total** | **$ -** | **$ 17,826,547** | **$ 16,156,068** | **$ (1,670,479)** |

# Infrastructure Fund

## Revenue and Expense Statement (Non–General Fund)

| Infrastructure Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Continuing Appropriation - CIP | $ – | $ – | $ 7,386,545 |
| **TOTAL BALANCE AND RESERVES** | **$ –** | **$ –** | **$ 7,386,545** |
| **REVENUE** | | | |
| Transfers In | $ – | $ 17,826,547 | $ 16,156,068 |
| **TOTAL REVENUE** | **$ –** | **$ 17,826,547** | **$ 16,156,068** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ –** | **$ 17,826,547** | **$ 23,542,613** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ – | $ 11,386,545 | $ 16,156,068 |
| **TOTAL CIP EXPENSE** | **$ –** | **$ 11,386,545** | **$ 16,156,068** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ – | $ 6,440,002 | $ – |
| **TOTAL OPERATING EXPENSE** | **$ –** | **$ 6,440,002** | **$ –** |
| **TOTAL EXPENSE** | **$ –** | **$ 17,826,547** | **$ 16,156,068** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ – | $ – | $ 7,386,545 |
| **TOTAL RESERVES** | **$ –** | **$ –** | **$ 7,386,545** |
| **BALANCE** | **$ –** | **$ –** | **$ –** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ –** | **$ 17,826,547** | **$ 23,542,613** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Infrastructure/Public Works

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## Branch Description

The Deputy Chief Operating Officer for Infrastructure/Public Works reports to the Assistant Chief Operating Officer and is responsible for overseeing day-to-day City operations for the Infrastructure/Public Works Branch which includes the following departments and functions listed below:

- Environmental Services
- Public Utilities
- Public Works
- Transportation & Storm Water
- Infrastructure Asset Management (IAM) Program

The Branch's mission is:

***To effectively manage the City's infrastructure and related services***

The Branch's vision is:

***World-class infrastructure and sustainable communities for all***

## Goals and Objectives

***Goal 1: Provide quality, safe, reliable infrastructure and related services***

- Protect the environment through timely and effective response
- Manage the water cycle
- Manage the solid waste system
- Manage the transportation and storm water networks
- Manage facilities
- Provide high-quality service

# Infrastructure/Public Works

***Goal 2: Effectively coordinate and invest in infrastructure***

- Create and invest in citywide infrastructure asset management
- Provide timely and efficient delivery of projects
- Promote mobility improvements
- Develop smart and green infrastructure
- Coordinate with regional partners

***Goal 3: Sustain a resilient organization***

- Maximize water and wastewater independence
- Prepare and respond to climate change
- Foster a high-performance culture with a motivated and innovative workforce
- Promote fiscal stability
- Develop a balanced, multi-modal transportation network

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY 2018 Projection | FY 2019 Target |
|---|---|---|---|---|---|
| 1. Number of days past planned go-live for I AM San Diego Project | N/A | N/A | 0 | 0 | N/A |
| 2. Percent over budget for delivery of I AM San Diego Project | N/A | N/A | 0% | 0% | N/A |
| 3. Percentage of timely awarded Infrastructure Asset Management contracts | 100% | 100% | 100% | 100% | N/A |

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 5.00 | 5.00 | **2.00** | (3.00) |
| Personnel Expenditures | $ 620,263 | $ 666,091 | **$ 324,357** | $ (341,734) |
| Non-Personnel Expenditures | 52,883 | 325,546 | **329,151** | 3,605 |
| **Total Department Expenditures** | **$ 673,146** | **$ 991,637** | **$ 653,508** | **$ (338,129)** |
| **Total Department Revenue** | **$ 146,923** | **$ 73,457** | **$ -** | **$ (73,457)** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Infrastructure/Public Works | $ 673,146 | $ 991,637 | **$ 653,508** | $ (338,129) |
| **Total** | **$ 673,146** | **$ 991,637** | **$ 653,508** | **$ (338,129)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Infrastructure/Public Works | 5.00 | 5.00 | **2.00** | (3.00) |
| **Total** | **5.00** | **5.00** | **2.00** | **(3.00)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 49,447 | $ - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 4,709 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (1,104) | - |
| **Transfer of Program Coordinator**<br>Transfer of 1.00 Program Coordinator to the Department of Information Technology to support SAP system security. | (1.00) | (151,505) | - |
| **Reduction of Positions**<br>Reduction of 1.00 Program Manager and 1.00 Associate Management Analyst associated with completion of Phase 1 of Infrastructure Asset Management implementation project. | (2.00) | (239,676) | - |

# Infrastructure/Public Works

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | - | (73,457) |
| **Total** | **(3.00)** | **$ (338,129)** | **$ (73,457)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 490,020 | $ 504,610 | **$ 253,391** | $ (251,219) |
| Fringe Benefits | 130,243 | 161,481 | **70,966** | (90,515) |
| **PERSONNEL SUBTOTAL** | **620,263** | **666,091** | **324,357** | **(341,734)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 583 | $ 2,220 | **$ 2,220** | $ - |
| Contracts | 34,543 | 304,257 | **301,120** | (3,137) |
| Information Technology | 7,224 | 12,576 | **17,285** | 4,709 |
| Energy and Utilities | 4,513 | 3,493 | **3,526** | 33 |
| Other | 6,017 | 3,000 | **5,000** | 2,000 |
| Capital Expenditures | 2 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **52,883** | **325,546** | **329,151** | **3,605** |
| **Total** | **$ 673,146** | **$ 991,637** | **$ 653,508** | **$ (338,129)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 146,874 | $ 73,457 | **$ -** | $ (73,457) |
| Other Revenue | 49 | - | **-** | - |
| **Total** | **$ 146,923** | **$ 73,457** | **$ -** | **$ (73,457)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000119 | Associate Management Analyst | 1.00 | 1.00 | **0.00** | $55,843 - | $67,489 | $ - |
| 20001118 | Deputy Chief Operating Officer | 1.00 | 1.00 | **1.00** | 61,107 - | 231,494 | 201,435 |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **1.00** | 44,993 - | 54,404 | 51,956 |
| 20001234 | Program Coordinator | 1.00 | 1.00 | **0.00** | 23,764 - | 142,455 | - |
| 20001222 | Program Manager | 1.00 | 1.00 | **0.00** | 48,516 - | 178,445 | - |
| **FTE, Salaries, and Wages Subtotal** | | **5.00** | **5.00** | **2.00** | | | **$ 253,391** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Flexible Benefits | $ 49,217 | $ 62,168 | $ 21,682 | $ (40,486) |
| Long-Term Disability | 1,343 | - | - | - |
| Medicare | 7,624 | 7,317 | 3,674 | (3,643) |
| Other Post-Employment Benefits | 22,946 | 30,005 | 12,262 | (17,743) |
| Retiree Medical Trust | 1,106 | 1,261 | 634 | (627) |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Retirement 401 Plan | 1,811 | 2,291 | 520 | (1,771) |
| Retirement ADC | 16,198 | 23,261 | 6,028 | (17,233) |
| Risk Management Administration | 3,992 | 5,055 | 2,108 | (2,947) |
| Supplemental Pension Savings Plan | 22,758 | 25,342 | 18,532 | (6,810) |
| Unemployment Insurance | 904 | 903 | 428 | (475) |
| Workers' Compensation | 2,345 | 3,878 | 5,098 | 1,220 |
| **Fringe Benefits Subtotal** | **$ 130,243** | **$ 161,481** | **$ 70,966** | **$ (90,515)** |
| **Total Personnel Expenditures** | | | **$ 324,357** | |

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# Internal Operations

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## Branch Description

The Deputy Chief Operating Officer for Internal Operations reports to the Assistant Chief Operating Officer and oversees the day-to-day City operations for the Internal Operations Branch which includes the following departments:

- Fleet Operations
- Human Resources
- Information Technology
- Purchasing & Contracting
- Real Estate Assets

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The Branch's mission is:

***To actively support the mission-critical services of all City departments***

The Branch's vision is:

***To be a nationally-recognized industry leader in internal municipal service delivery***

## Goals and Objectives

***Goal 1: Provide quality goods and services to City departments and employees***

- Improve IT cost effectiveness
- Procure goods and services in a fiscally responsible, timely, and cost effective manner

# Internal Operations

***Goal 2: Demonstrate continuous, customer-focused improvement***

- Ensure a high level of availability of mission-critical applications
- Improve customer satisfaction

***Goal 3: Attract and retain top quality staff***

- Create opportunities for career growth and advancement
- Support and enhance staff education and training

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 208.50 | 1.50 | **1.50** | 0.00 |
| Personnel Expenditures | $ 19,582,208 | $ 441,807 | **$ 455,522** | $ 13,715 |
| Non-Personnel Expenditures | 76,279,809 | 18,931 | **18,277** | (654) |
| **Total Department Expenditures** | **$ 95,861,517** | **$ 460,738** | **$ 473,799** | **$ 13,061** |
| **Total Department Revenue** | **$ 97,524,361** | **$ -** | **$ -** | **$ -** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Internal Operations | $ 435,548 | $ 460,738 | **$ 473,799** | $ 13,061 |
| **Total** | **$ 435,548** | **$ 460,738** | **$ 473,799** | **$ 13,061** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Internal Operations | 1.50 | 1.50 | **1.50** | 0.00 |
| **Total** | **1.50** | **1.50** | **1.50** | **0.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 13,715 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 1,867 | - |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures due to anticipated savings in wireless stipend and travel. | 0.00 | (945) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (1,576) | - |
| **Total** | **0.00** | **$ 13,061** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 232,613 | $ 220,944 | **$ 228,229** | $ 7,285 |

# Internal Operations

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Fringe Benefits | 181,990 | 220,863 | **227,293** | 6,430 |
| **PERSONNEL SUBTOTAL** | **414,603** | **441,807** | **455,522** | **13,715** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 869 | $ 1,250 | **$ 1,250** | $ - |
| Contracts | 7,823 | 6,172 | **7,094** | 922 |
| Information Technology | 6,331 | 5,709 | **4,133** | (1,576) |
| Other | 5,919 | 5,800 | **5,800** | - |
| Capital Expenditures | 4 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **20,946** | **18,931** | **18,277** | **(654)** |
| **Total** | **$ 435,548** | **$ 460,738** | **$ 473,799** | **$ 13,061** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001118 | Deputy Chief Operating Officer | 1.00 | 1.00 | **1.00** | $61,107 - $231,494 | $ 201,435 |
| 20000924 | Executive Secretary | 0.50 | 0.50 | **0.50** | 44,993 - 54,404 | 26,794 |
| **FTE, Salaries, and Wages Subtotal** | | **1.50** | **1.50** | **1.50** | | **$ 228,229** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 6,128 | $ 6,114 | $ 6,321 | $ 207 |
| Flexible Benefits | 18,981 | 21,461 | 21,461 | - |
| Insurance | 1,420 | - | - | - |
| Long-Term Disability | 594 | - | - | - |
| Medicare | 394 | 382 | 394 | 12 |
| Other Post-Employment Benefits | 8,976 | 9,002 | 9,202 | 200 |
| Retirement ADC | 125,614 | 164,229 | 166,202 | 1,973 |
| Risk Management Administration | 1,559 | 1,517 | 1,581 | 64 |
| Supplemental Pension Savings Plan | 17,082 | 16,194 | 16,729 | 535 |
| Unemployment Insurance | 407 | 396 | 386 | (10) |
| Workers' Compensation | 835 | 1,568 | 5,017 | 3,449 |
| **Fringe Benefits Subtotal** | **$ 181,990** | **$ 220,863** | **$ 227,293** | **$ 6,430** |
| **Total Personnel Expenditures** | | | **$ 455,522** | |

# Fleet Operations Operating Fund[1]

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Fleet Services | $ 51,102,495 | $ - | **$ -** | $ - |
| **Total** | **$ 51,102,495** | **$ -** | **$ -** | **$ -** |

1.The Fleet Operations Operating Fund is no longer budgeted in the Internal Operations Department. This fund is now budgeted in the Fleet Operations Department.

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Fleet Services | 207.00 | 0.00 | **0.00** | 0.00 |
| **Total** | **207.00** | **0.00** | **0.00** | **0.00** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 11,105,721 | $ - | **$ -** | $ - |
| Fringe Benefits | 8,061,884 | - | **-** | - |
| **PERSONNEL SUBTOTAL** | **19,167,605** | **-** | **-** | **-** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 13,963,950 | $ - | **$ -** | $ - |
| Contracts | 5,603,885 | - | **-** | - |
| Information Technology | 677,712 | - | **-** | - |
| Energy and Utilities | 10,164,864 | - | **-** | - |
| Other | 4,248 | - | **-** | - |
| Transfers Out | 1,001,633 | - | **-** | - |
| Capital Expenditures | 254,937 | - | **-** | - |
| Debt | 263,659 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **31,934,889** | **-** | **-** | **-** |
| **Total** | **$ 51,102,495** | **$ -** | **$ -** | **$ -** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 51,233,299 | $ - | **$ -** | $ - |
| Other Revenue | 425,55 | - | **-** | - |
| Rev from Money and Prop | 112,161 | - | **-** | - |
| **Total** | **$ 51,774,015** | **$ -** | **$ -** | **$ -** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 3.00 | 0.00 | **0.00** | $32,530 - $39,170 | $ - |
| 20000088 | Assistant Engineer-Mechanical | 1.00 | 0.00 | **0.00** | 59,775 - 72,022 | - |
| 20000443 | Assistant Fleet Technician | 27.00 | 0.00 | **0.00** | 39,624 - 47,238 | - |
| 20000154 | Associate Engineer-Mechanical | 1.00 | 0.00 | **0.00** | 68,821 - 83,109 | - |
| 20000119 | Associate Management Analyst | 1.00 | 0.00 | **0.00** | 55,843 - 67,489 | - |
| 20000193 | Body and Fender Mechanic | 5.00 | 0.00 | **0.00** | 45,830 - 54,962 | - |
| 20001101 | Department Director | 1.00 | 0.00 | **0.00** | 61,107 - 231,494 | - |
| 20001168 | Deputy Director | 1.00 | 0.00 | **0.00** | 48,516 - 178,445 | - |
| 20000430 | Equipment Operator 2 | 1.00 | 0.00 | **0.00** | 42,715 - 51,095 | - |
| 20000438 | Equipment Painter | 2.00 | 0.00 | **0.00** | 45,830 - 54,962 | - |
| 20000433 | Equipment Trainer | 1.00 | 0.00 | **0.00** | 49,139 - 59,431 | - |
| 21000191 | Fleet Attendant | 2.00 | 0.00 | **0.00** | 33,069 - 39,309 | - |
| 20000774 | Fleet Manager | 3.00 | 0.00 | **0.00** | 79,306 - 96,087 | - |

# Internal Operations

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| 20000183 | Fleet Parts Buyer | 4.00 | 0.00 | **0.00** | 46,110 - | 55,843 | - |
| 20000182 | Fleet Parts Buyer Supervisor | 1.00 | 0.00 | **0.00** | 53,050 - | 64,502 | - |
| 20000062 | Fleet Repair Supervisor | 10.00 | 0.00 | **0.00** | 64,481 - | 78,017 | - |
| 21000195 | Fleet Team Leader | 10.00 | 0.00 | **0.00** | 54,153 - | 66,498 | - |
| 20000420 | Fleet Technician | 80.00 | 0.00 | **0.00** | 48,049 - | 57,623 | - |
| 20000293 | Information Systems Analyst 3 | 1.00 | 0.00 | **0.00** | 61,322 - | 74,128 | - |
| 20000998 | Information Systems Analyst 4 | 1.00 | 0.00 | **0.00** | 68,971 - | 83,561 | - |
| 20000618 | Machinist | 1.00 | 0.00 | **0.00** | 47,657 - | 57,089 | - |
| 20000439 | Master Fleet Technician | 17.00 | 0.00 | **0.00** | 51,676 - | 61,903 | - |
| 20000644 | Metal Fabrication Supervisor | 2.00 | 0.00 | **0.00** | 56,101 - | 67,833 | - |
| 20000445 | Motive Service Technician | 2.00 | 0.00 | **0.00** | 35,324 - | 42,328 | - |
| 20000680 | Payroll Specialist 2 | 1.00 | 0.00 | **0.00** | 35,753 - | 43,166 | - |
| 20001222 | Program Manager | 1.00 | 0.00 | **0.00** | 48,516 - | 178,445 | - |
| 20000847 | Safety Officer | 1.00 | 0.00 | **0.00** | 59,818 - | 72,237 | - |
| 20000015 | Senior Management Analyst | 1.00 | 0.00 | **0.00** | 61,322 - | 74,128 | - |
| 20000951 | Stock Clerk | 7.00 | 0.00 | **0.00** | 31,048 - | 37,472 | - |
| 20000950 | Stock Clerk | 2.00 | 0.00 | **0.00** | 31,048 - | 37,472 | - |
| 20000955 | Storekeeper 1 | 4.00 | 0.00 | **0.00** | 35,753 - | 42,887 | - |
| 20001041 | Training Supervisor | 1.00 | 0.00 | **0.00** | 61,322 - | 74,128 | - |
| 20001051 | Utility Worker 1 | 1.00 | 0.00 | **0.00** | 31,542 - | 37,494 | - |
| 20001058 | Welder | 10.00 | 0.00 | **0.00** | 45,830 - | 54,962 | - |
| **FTE, Salaries, and Wages Subtotal** | | **207.00** | **0.00** | **0.00** | | | **$ –** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 28,911 | $ - | $ - | $ - |
| Flexible Benefits | 1,820,167 | - | - | - |
| Long-Term Disability | 25,427 | - | - | - |
| Medicare | 155,972 | - | - | - |
| Other Post-Employment Benefits | 1,064,946 | - | - | - |
| Retiree Medical Trust | 6,257 | - | - | - |
| Retirement 401 Plan | 9,051 | - | - | - |
| Retirement ADC | 3,576,359 | - | - | - |
| Retirement DROP | 45,569 | - | - | - |
| Risk Management Administration | 185,563 | - | - | - |
| Supplemental Pension Savings Plan | 629,955 | - | - | - |
| Unemployment Insurance | 17,352 | - | - | - |
| Workers' Compensation | 496,358 | - | - | - |
| **Fringe Benefits Subtotal** | **$ 8,061,884** | **$ –** | **$ –** | **$ –** |
| **Total Personnel Expenditures** | | | **$ –** | |

# Fleet Operations Replacement Fund[1]

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Fleet Services | $ 44,323,474 | $ - | $ - | $ - |
| **Total** | **$ 44,323,474** | **$ -** | **$ -** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Supplies | $ 2,095,157 | $ - | $ - | $ - |
| Contracts | 266,478 | - | - | - |
| Information Technology | 32,196 | - | - | - |
| Capital Expenditures | 35,557,001 | - | - | - |
| Debt | 6,372,642 | - | - | - |
| **NON-PERSONNEL SUBTOTAL** | **44,323,474** | **-** | **-** | **-** |
| **Total** | **$ 44,323,474** | **$ -** | **$ -** | **$ -** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 33,916,328 | $ - | $ - | $ - |
| Other Revenue | 11,837,018 | - | - | - |
| **Total** | **$ 45,753,346** | **$ -** | **$ -** | **$ -** |

1. The Fleet Ops Replacement Fund is no longer budgeted in the Internal Operations Department. This fund is now budgeted in the Fleet Operations Department.

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# Library

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## Department Description

The San Diego Public Library (SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of more than 5.0 million items, including e-books and audiovisual materials, 3,136 periodical subscriptions, 1.9 million government publications, and over 235,347 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of over 1.3 million residents of the City of San Diego, which encompasses an area of 342 square miles. The Library system consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The Department's mission is:

***To inspire lifelong learning through connections to knowledge and each other***

The Department's vision is:

***The place for opportunity, discovery, and inspiration***

## Goals and Objectives

***Goal 1: Foster a safe and engaging environment***

- Provide a high quality workforce
- Maintain and improve facilities
- Sustain a relevant and attractive collection

***Goal 2: Broaden access to library resources***

- Provide opportunities for the public to explore technology
- Develop an equitable approach to library services

# Library

***Goal 3: Be a model for innovative programs and services***

- Assess community needs
- Explore alternative service models
- Create an atmosphere for participation

***Goal 4: Establish a strong library presence within San Diego***

- Cultivate strategic partnerships
- Strengthen social media presence

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Annual attendance at adult programs | 200,000 | 154,605 | 205,000 | 101,882 | 150,000 |
| 2. Annual attendance at juvenile programs | 310,000 | 262,692 | 315,000 | 294,004 | 300,000 |
| 3. Annual circulation per capita | 5.00 | 4.83 | 5.00 | 3.72 | 5.00 |
| 4. Number of patrons using Internet resources provided by the Library[1] | N/A | N/A | N/A | 1,076,885 | 1,100,000 |
| 5. Percentage increase in number of library visitors | 2.00% | -5.02% | 2.00% | 2.18% | 2.00% |
| 6. Percentage increase in participation in literacy and educational programs | 10% | N/A | 10% | N/A | 10% |
| 7. Percentage increase in participation in technology programs | 10% | N/A | 10% | N/A | 10% |
| 8. Percentage of overall satisfaction on program evaluations | 75% | N/A | 80% | 80% | 80% |
| 9. Percentage of patron satisfaction[2] | 90% | N/A | 90% | 90% | 90% |
| 10. Percentage increase in social media presence[3] | N/A | N/A | N/A | N/A | 10% |

1. Beginning in Fiscal Year 2018, internet use consists of computer reservation sign-up report totals combined with Wi-Fi usage report totals.
2. A measurement system was developed to track patron satisfaction in Fiscal Year 2018.
3. This was a new performance indicator for Fiscal Year 2018. A measurement system was developed to track social media presence during Fiscal Year 2018.

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 475.86 | 453.72 | **444.59** | (9.13) |
| Personnel Expenditures | $ 35,475,965 | $ 38,910,208 | **$ 38,721,199** | $ (189,009) |
| Non-Personnel Expenditures | 15,431,328 | 15,286,150 | **16,760,088** | 1,473,938 |
| **Total Department Expenditures** | **$ 50,907,293** | **$ 54,196,358** | **$ 55,481,287** | **$ 1,284,929** |
| **Total Department Revenue** | **$ 4,613,794** | **$ 4,532,285** | **$ 2,655,941** | **$ (1,876,344)** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Branch Libraries | $ 28,673,721 | $ 29,370,804 | **$ 30,347,694** | $ 976,890 |
| Central Library | 18,198,453 | 20,793,568 | **21,461,851** | 668,283 |
| Library Administration | 4,035,119 | 4,031,986 | **3,671,742** | (360,244) |
| **Total** | **$ 50,907,293** | **$ 54,196,358** | **$ 55,481,287** | **$ 1,284,929** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Branch Libraries | 295.93 | 283.65 | **290.02** | 6.37 |
| Central Library | 158.43 | 151.57 | **139.07** | (12.50) |
| Library Administration | 21.50 | 18.50 | **15.50** | (3.00) |
| **Total** | **475.86** | **453.72** | **444.59** | **(9.13)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | $ 1,534,006 | $ - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 378,093 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 373,144 | - |
| **Mission Hills Library**<br>Addition of 1.00 Librarian 2, 0.50 Library Clerk, 0.12 Library Aide, and associated non-personnel expenditures to support the new Mission Hills Library. | 1.62 | 198,346 | - |
| **Janitorial Services**<br>Addition of non-personnel expenditures to support janitorial services at the Central Library. | 0.00 | 129,744 | - |

# Library

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **San Ysidro Library**<br>Addition of 0.50 Librarian 2, 1.25 Library Aide, and associated non-personnel expenditures to support the new San Ysidro Library. | 1.75 | 125,953 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | 52,846 | - |
| **Payment Services**<br>Addition of non-personnel expenditures associated with the new payment system at libraries. | 0.00 | 20,000 | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (102,725) | - |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures associated with transportation costs, office supplies, and miscellaneous services. | 0.00 | (382,205) | - |
| **Facility Maintenance Consolidation**<br>Transfer of 12.50 FTE positions and associated non-personnel expenditures to the Public Works Department for the centralization of facilities maintenance functions. | (12.50) | (1,042,273) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 99,607 |
| **Automatic Renewal Program**<br>Reduction of revenue due to the implementation of the automatic renewal program for library materials. | 0.00 | - | (475,951) |
| **Library Foundation Revenue**<br>Reduction of revenue received from the San Diego Public Library Foundation. | 0.00 | - | (1,500,000) |
| **Total** | **(9.13)** | **$ 1,284,929** | **$ (1,876,344)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 20,278,959 | $ 20,428,100 | **$ 20,896,368** | $ 468,268 |
| Fringe Benefits | 15,197,005 | 18,482,108 | **17,824,831** | (657,277) |
| **PERSONNEL SUBTOTAL** | **35,475,965** | **38,910,208** | **38,721,199** | **(189,009)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 2,744,736 | $ 2,525,899 | **$ 2,297,778** | $ (228,121) |
| Contracts | 6,160,281 | 6,252,444 | **6,215,340** | (37,104) |
| Information Technology | 2,565,902 | 2,421,798 | **3,955,804** | 1,534,006 |
| Energy and Utilities | 2,674,795 | 2,875,724 | **3,170,881** | 295,157 |
| Other | 85,879 | 125,150 | **65,150** | (60,000) |
| Transfers Out | 1,198,726 | 1,000,000 | **1,000,000** | - |
| Capital Expenditures | 1,009 | 30,000 | **-** | (30,000) |
| Debt | - | 55,135 | **55,135** | - |
| **NON-PERSONNEL SUBTOTAL** | **15,431,328** | **15,286,150** | **16,760,088** | **1,473,938** |

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Total** | **$ 50,907,293** | **$ 54,196,358** | **$ 55,481,287** | **$ 1,284,929** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 1,557,456 | $ 1,579,053 | **$ 1,202,709** | $ (376,344) |
| Fines Forfeitures and Penalties | 2,938 | 3,500 | **3,500** | - |
| Other Revenue | 2,025,833 | 2,018,200 | **518,200** | (1,500,000) |
| Rev from Money and Prop | 714,744 | 706,532 | **706,532** | - |
| Rev from Other Agencies | 312,541 | 225,000 | **225,000** | - |
| Transfers In | 283 | - | **-** | - |
| **Total** | **$ 4,613,794** | **$ 4,532,285** | **$ 2,655,941** | **$ (1,876,344)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000011 | Account Clerk | 3.00 | 3.00 | **3.00** | $32,530 - | $39,170 | $ 113,919 |
| 20000012 | Administrative Aide 1 | 1.00 | 1.00 | **1.00** | 38,181 - | 46,002 | 46,002 |
| 20000024 | Administrative Aide 2 | 6.00 | 7.00 | **7.00** | 43,983 - | 53,028 | 355,396 |
| 90000048 | Assistant Management Analyst | 9.86 | 8.30 | **8.30** | 45,938 - | 55,843 | 420,697 |
| 20000048 | Assistant Management Analyst | 3.00 | 3.00 | **3.00** | 45,938 - | 55,843 | 157,624 |
| 20000132 | Associate Management Analyst | 1.00 | 1.00 | **1.00** | 55,843 - | 67,489 | 67,489 |
| 20000119 | Associate Management Analyst | 1.00 | 1.00 | **1.00** | 55,843 - | 67,489 | 55,843 |
| 20000201 | Building Maintenance Supervisor | 1.00 | 1.00 | **0.00** | 63,901 - | 77,265 | - |
| 20000224 | Building Service Technician | 4.00 | 4.00 | **0.00** | 34,421 - | 40,975 | - |
| 20001108 | City Librarian | 1.00 | 1.00 | **1.00** | 32,788 - | 179,712 | 160,115 |
| 20000539 | Clerical Assistant 2 | 1.00 | 0.00 | **0.00** | 30,919 - | 37,257 | - |
| 20000354 | Custodian 2 | 7.50 | 7.50 | **0.00** | 27,116 - | 32,273 | - |
| 20001174 | Deputy Library Director | 2.00 | 2.00 | **2.00** | 48,516 - | 178,445 | 231,392 |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **1.00** | 44,993 - | 54,404 | 54,404 |
| 20000290 | Information Systems Analyst 2 | 1.00 | 1.00 | **1.00** | 55,843 - | 67,489 | 67,489 |
| 20000998 | Information Systems Analyst 4 | 1.00 | 1.00 | **1.00** | 68,971 - | 83,561 | 68,971 |
| 20000377 | Information Systems Technician | 3.00 | 3.00 | **3.00** | 43,983 - | 53,028 | 150,039 |
| 90000594 | Librarian 2 | 11.57 | 9.25 | **9.25** | 51,546 - | 62,074 | 523,306 |
| 20000594 | Librarian 2 | 54.00 | 52.00 | **53.50** | 51,546 - | 62,074 | 3,192,613 |
| 20000910 | Librarian 3 | 26.00 | 28.00 | **28.00** | 57,089 - | 69,315 | 1,929,923 |
| 20000596 | Librarian 4 | 26.00 | 26.00 | **26.00** | 62,740 - | 76,191 | 1,959,179 |
| 90000600 | Library Aide | 69.63 | 55.60 | **55.97** | 21,615 - | 25,934 | 1,318,230 |
| 20000600 | Library Aide | 33.00 | 33.00 | **34.00** | 21,615 - | 25,934 | 879,683 |
| 90000597 | Library Assistant | 8.63 | 6.90 | **6.90** | 42,199 - | 50,880 | 320,678 |
| 20000597 | Library Assistant | 54.00 | 54.00 | **54.00** | 42,199 - | 50,880 | 2,671,002 |
| 90000602 | Library Clerk | 7.67 | 6.17 | **6.17** | 33,154 - | 40,115 | 225,504 |
| 20000602 | Library Clerk | 113.00 | 113.00 | **113.50** | 33,154 - | 40,115 | 4,484,063 |
| 20000772 | Library Technician | 8.00 | 8.00 | **8.00** | 34,056 - | 41,125 | 318,012 |

# Library

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000770 | Literacy Program Administrator | 1.00 | 1.00 | **1.00** | 75,181 - 91,059 | 91,059 |
| 20000680 | Payroll Specialist 2 | 2.00 | 2.00 | **2.00** | 35,753 - 43,166 | 78,919 |
| 20001222 | Program Manager | 2.00 | 2.00 | **2.00** | 48,516 - 178,445 | 222,095 |
| 20000927 | Senior Clerk/Typist | 2.00 | 2.00 | **2.00** | 37,257 - 44,950 | 74,514 |
| 20000312 | Senior Department Human Resources Analyst | 1.00 | 0.00 | **0.00** | 61,322 - 74,128 | - |
| 20000773 | Senior Library Technician | 1.00 | 1.00 | **1.00** | 39,084 - 47,292 | 47,292 |
| 20000015 | Senior Management Analyst | 2.00 | 2.00 | **2.00** | 61,322 - 74,128 | 148,256 |
| 20000992 | Supervising Librarian | 5.00 | 5.00 | **5.00** | 72,603 - 87,665 | 438,325 |
| 20000970 | Supervising Management Analyst | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| | Bilingual - Regular | | | | | 61,152 |
| | Budgeted Vacancy Savings | | | | | (565,921) |
| | Master Library Degree | | | | | 379,413 |
| | Sick Leave - Hourly | | | | | 53,715 |
| | Termination Pay Annual Leave | | | | | 12,415 |
| **FTE, Salaries, and Wages Subtotal** | | **475.86** | **453.72** | **444.59** | | **$ 20,896,368** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 111,462 | $ 109,630 | $ 101,221 | $ (8,409) |
| Flexible Benefits | 4,291,530 | 5,316,060 | 5,223,293 | (92,767) |
| Long-Term Disability | 50,736 | - | - | - |
| Medicare | 313,130 | 285,466 | 293,309 | 7,843 |
| Other Post-Employment Benefits | 2,529,551 | 2,721,453 | 2,728,295 | 6,842 |
| Retiree Medical Trust | 14,443 | 14,797 | 17,249 | 2,452 |
| Retirement 401 Plan | 18,348 | 15,683 | 16,907 | 1,224 |
| Retirement ADC | 5,925,362 | 7,945,527 | 7,376,001 | (569,526) |
| Retirement DROP | 33,841 | 35,287 | 36,574 | 1,287 |
| Risk Management Administration | 440,777 | 458,489 | 469,030 | 10,541 |
| Supplemental Pension Savings Plan | 1,126,718 | 1,168,479 | 1,229,563 | 61,084 |
| Unemployment Insurance | 34,877 | 35,671 | 34,472 | (1,199) |
| Workers' Compensation | 306,232 | 375,566 | 298,917 | (76,649) |
| **Fringe Benefits Subtotal** | **$ 15,197,005** | **$ 18,482,108** | **$ 17,824,831** | **$ (657,277)** |
| **Total Personnel Expenditures** | | | **$ 38,721,199** | |

# Long Range Property Management Fund

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# Long Range Property Management Fund




## Fund Description

The Long Range Property Management Fund was established to address the disposition and use of non-housing real properties owned by the former Redevelopment Agency (Housing Successor) of the City of San Diego. Although in existence since 2011, the Housing Successor is restructuring its budgetary procedures, related to the property management component of Housing Successor properties transferred to the City under the Long-Range Property Management Plan (LRPMP), to comply with the new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the State Assembly Bill 1484.

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# Long Range Property Management Fund

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | 231,519 | - | **1,039,523** | 1,039,523 |
| **Total Department Expenditures** | **$ 231,519** | **$ -** | **$ 1,039,523** | **$ 1,039,523** |
| **Total Department Revenue** | **$ 1,547,584** | **$ -** | **$ 805,650** | **$ 805,650** |

## Long Range Property Management Fund[1]

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| LRPMP Administration | $ - | $ - | **$ 404,809** | $ 404,809 |
| LRPMP Capital Projects | 231,519 | - | **634,714** | $ 634,714 |
| **Total** | **$ 231,519** | **$ -** | **$ 1,039,523** | **$ 1,039,523** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Property Management Support**<br>Addition of non-personnel expenditures to support consulting services and the repair and maintenance of roads and structures. | 0.00 | $ 634,714 | $ - |
| **Administrative Services**<br>Addition of non-personnel expenditures for miscellaneous administration services for staff time associated with contractual requirements for Civic San Diego. | 0.00 | 404,809 | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 805,650 |
| **Total** | **0.00** | **$ 1,039,523** | **$ 805,650** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 229,291 | $ - | **$ 1,037,023** | $ 1,037,023 |
| Energy and Utilities | 2,227 | - | **2,500** | 2,500 |
| **NON-PERSONNEL SUBTOTAL** | **231,519** | **-** | **1,039,523** | **1,039,523** |
| **Total** | **$ 231,519** | **$ -** | **$ 1,039,523** | **$ 1,039,523** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Money and Prop | $ 1,509,953 | $ - | **$ 805,650** | $ 805,650 |
| Other Revenue | 37,631 | - | **-** | - |
| **Total** | **$ 1,547,584** | **$ -** | **$ 805,650** | **$ 805,650** |

1. Starting in Fiscal Year 2019, the Long Range Propoerty Management Fund will be included in the Budget Development Process and the annual Appropriations Ordinance.

# Long Range Property Management Fund

## Revenue and Expense Statement (Non–General Fund)

| Long Range Property Management Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 303,047 | $ – | $ 1,385,239 |
| **TOTAL BALANCE AND RESERVES** | **$ 303,047** | **$ –** | **$ 1,385,239** |
| **REVENUE** | | | |
| Other Revenue | $ 37,631 | $ – | $ – |
| Revenue from Use of Money and Property | $ 1,509,953 | $ – | $ 805,650 |
| **TOTAL REVENUE** | **$ 1,547,584** | **$ –** | **$ 805,650** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 1,850,631** | **$ –** | **$ 2,190,889** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ 229,291 | $ – | $ 1,037,023 |
| Energy and Utilities | 2,227 | – | 2,500 |
| **TOTAL OPERATING EXPENSE** | **$ 231,519** | **$ –** | **$ 1,039,523** |
| **TOTAL EXPENSE** | **$ 231,519** | **$ –** | **$ 1,039,523** |
| **BALANCE** | **$ 1,619,112** | **$ –** | **$ 1,151,366** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 1,850,631** | **$ –** | **$ 2,190,889** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance. In Fiscal Year 2019 this fund was added to the City's annual budget process in order to closely monitor and oversee the budget of this Fund. Therefore, the Fiscal Year 2018 budget column reflects no data.

# Low and Moderate Income Housing Asset Fund

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# Low and Moderate Income Housing Asset Fund




## Fund Description

The Low and Moderate Income Housing Asset Fund was established to conduct the dissolution of operations related to housing assets and activities of the former Redevelopment Agency (Housing Successor) of the City of San Diego. Although in existence since 2011, the Housing Successor is restructuring its budgetary procedures, related to affordable housing assets transferred to the City under the Low and Moderate Income Housing Asset Fund, to comply with new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the California Health & Safety Code section 34176.1.

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# Low and Moderate Income Housing Asset Fund

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | 5,881,284 | - | **32,017,817** | 32,017,817 |
| **Total Department Expenditures** | **$ 5,881,284** | **$ -** | **$ 32,017,817** | **$ 32,017,817** |
| **Total Department Revenue** | **$ 22,693,231** | **$ -** | **$ 3,558,119** | **$ 3,558,119** |

## Low and Moderate Income Housing Asset Fund[1]

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| LMIHAF Administration | $ - | $ - | **$ 1,451,497** | $ 1,451,497 |
| LMIHAF Capital Projects | 5,881,284 | - | **29,547,000** | 29,547,000 |
| LMIHAF Project Management | - | - | **1,019,320** | 1,019,320 |
| **Total** | **$ 5,881,284** | **$ -** | **$ 32,017,817** | **$ 32,017,817** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Capital Projects**<br>Addition of non-personnel expenditures associated with the low-income development housing loans. | 0.00 | $ 29,547,000 | $ - |
| **Administrative Support**<br>Addition of non-personnel expenditures for miscellaneous administration support. | 0.00 | 1,451,497 | - |
| **Project Management Support**<br>Addition of non-personnel expenditures to support consulting services, legal fees and contractual requirements. | 0.00 | 1,019,320 | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 3,558,119 |
| **Total** | **0.00** | **$ 32,017,817** | **$ 3,558,119** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 2,232,917 | $ - | **$ 32,016,717** | $ 32,016,717 |
| Information Technology | 6,744,982 | **-** | - | - |
| Energy and Utilities | (3,096,616) | **-** | **1,100** | 1,100 |
| **NON-PERSONNEL SUBTOTAL** | **5,881,284** | **-** | **32,017,817** | **32,017,817** |
| **Total** | **$ 5,881,284** | **$ -** | **$ 32,017,817** | **$ 32,017,817** |

1. Starting in Fiscal Year 2019, the Low and Moderate Income Housing Asset Fund will be included in the Budget Development Process and the annual Appropriations Ordinance.

# Low and Moderate Income Housing Asset Fund

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Revenue | $ 19,385,788 | $ - | **$ 2,504** | $ 2,504 |
| Rev from Money and Prop | 3,307,443 | - | **3,555,615** | 3,555,615 |
| **Total** | **$ 22,693,231** | **$ -** | **$ 3,558,119** | **$ 3,558,119** |

# Low and Moderate Income Housing Asset Fund

## Revenue and Expense Statement (Non–General Fund)

| Low and Moderate Income Housing Asset Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 32,429,976 | $ – | $ 51,220,898 |
| **TOTAL BALANCE AND RESERVES** | **$ 32,429,976** | **$ –** | **$ 51,220,898** |
| **REVENUE** | | | |
| Other Revenue | $ 19,385,788 | $ | $ 2,504 |
| Revenue from Use of Money and Property | 3,307,443 | – | 3,555,615 |
| **TOTAL REVENUE** | **$ 22,693,231** | **$ –** | **$ 3,558,119** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 55,123,207** | **$ –** | **$ 54,779,017** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ 2,232,917 | $ | $ 32,016,717 |
| Information Technology | 6,744,982 | – | – |
| Energy and Utilities | (3,096,616) | – | 1,100 |
| **TOTAL OPERATING EXPENSE** | **$ 5,881,284** | **$ –** | **$ 32,017,817** |
| **TOTAL EXPENSE** | **$ 5,881,284** | **$ –** | **$ 32,017,817** |
| **BALANCE** | **$ 49,241,923** | **$ –** | **$ 22,761,200** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 55,123,207** | **$ –** | **$ 54,779,017** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance. In Fiscal Year 2019 this fund was added to the City's annual budget process in order to closely monitor and oversee the budget of this Fund. Therefore, the Fiscal Year 2018 budget column reflects no data.

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# Mission Bay/Balboa Park Improvement Fund

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# Mission Bay/Balboa Park Improvement Fund




## Fund Description

The Mission Bay/Balboa Park Improvement allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Financial Management Department.

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# Mission Bay/Balboa Park Improvement Fund

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | 2,279,764 | 2,125,166 | **2,128,475** | 3,309 |
| **Total Department Expenditures** | **$ 2,279,764** | **$ 2,125,166** | **$ 2,128,475** | **$ 3,309** |
| **Total Department Revenue** | **$ 2,025,000** | **$ 2,029,225** | **$ 2,133,684** | **$ 104,459** |

## Mission Bay/Balboa Park Improvement Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Mission Bay/Balboa Park Improvement Fund | $ 2,279,764 | $ 2,125,166 | **$ 2,128,475** | $ 3,309 |
| **Total** | **$ 2,279,764** | **$ 2,125,166** | **$ 2,128,475** | **$ 3,309** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | $ 3,309 | $ - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 104,459 |
| **Total** | **0.00** | **$ 3,309** | **$ 104,459** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Transfers Out | $ 1,865,334 | $ 1,670,166 | **$ 1,673,475** | $ 3,309 |
| Contracts | 422,958 | 432,406 | **432,406** | - |
| Energy and Utilities | (8,529) | 22,594 | **22,594** | - |
| **NON-PERSONNEL SUBTOTAL** | **2,279,764** | **2,125,166** | **2,128,475** | **3,309** |
| **Total** | **$ 2,279,764** | **$ 2,125,166** | **$ 2,128,475** | **$ 3,309** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Transfers In | $ 2,025,000 | $ 2,029,225 | **$ 2,133,684** | $ 104,459 |
| **Total** | **$ 2,025,000** | **$ 2,029,225** | **$ 2,133,684** | **$ 104,459** |

# Mission Bay/Balboa Park Improvement Fund

## Revenue and Expense Statement (Non–General Fund)

| Mission Bay/Balboa Park Improvement Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 368,245 | $ 113,482 | $ 17,541 |
| **TOTAL BALANCE AND RESERVES** | **$ 368,245** | **$ 113,482** | **$ 17,541** |
| **REVENUE** | | | |
| Transfers In | $ 2,025,000 | $ 2,029,225 | $ 2,133,684 |
| **TOTAL REVENUE** | **$ 2,025,000** | **$ 2,029,225** | **$ 2,133,684** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 2,393,245** | **$ 2,142,707** | **$ 2,151,225** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ 422,958 | $ 432,406 | $ 432,406 |
| Energy and Utilities | (8,529) | 22,594 | 22,594 |
| Transfers Out | 1,865,334 | 1,670,166 | 1,673,475 |
| **TOTAL OPERATING EXPENSE** | **$ 2,279,764** | **$ 2,125,166** | **$ 2,128,475** |
| **TOTAL EXPENSE** | **$ 2,279,764** | **$ 2,125,166** | **$ 2,128,475** |
| **BALANCE** | **$ 113,482** | **$ 17,541** | **$ 22,750** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 2,393,245** | **$ 2,142,707** | **$ 2,151,225** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Mission Bay Park Improvement Fund

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## Fund Description

The Mission Bay Park Improvement Fund is used for the restoration of wetlands and the wildlife habitat, as well as deferred maintenance projects within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that 65 percent of all lease revenues collected from Mission Bay in excess of $20.0 million (or the remainder of those revenues if less than 65 percent is available after the allocation to the San Diego Regional Parks Improvement Fund has been made) be allocated to the Mission Bay Park Improvement Fund to solely benefit the Mission Bay Park Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.

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## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | - | - | **-** | - |
| **Total Department Expenditures** | **$ -** | **$ -** | **$ -** | **$ -** |
| **Total Department Revenue** | **$ 6,622,302** | **$ 7,252,192** | **$ 6,591,611** | **$ (660,581)** |

# Mission Bay Park Improvement Fund

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | $ - | $ (660,581) |
| **Total** | **0.00** | **$ -** | **$ (660,581)** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Money and Prop | $ 300,425 | $ - | **$ -** | $ - |
| Transfers In | 6,321,877 | 7,252,192 | **6,591,611** | (660,581) |
| **Total** | **$ 6,622,302** | **$ 7,252,192** | **$ 6,591,611** | **$ (660,581)** |

# Mission Bay Park Improvement Fund

## Revenue and Expense Statement (Non–General Fund)

| Mission Bay Park Improvement Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 9,416,807 | $ 6,825,570 | $ – |
| Continuing Appropriation - CIP | 20,250,554 | 28,991,925 | 34,348,941 |
| **TOTAL BALANCE AND RESERVES** | **$ 29,667,361** | **$ 35,817,495** | **$ 34,348,941** |
| **REVENUE** | | | |
| Revenue from Use of Money and Property | $ 300,425 | $ – | $ – |
| Transfers In | 6,321,877 | 7,252,192 | 6,591,611 |
| **TOTAL REVENUE** | **$ 6,622,302** | **$ 7,252,192** | **$ 6,591,611** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 36,289,663** | **$ 43,069,687** | **$ 40,940,552** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ 472,168 | $ 6,825,570 | $ 6,591,611 |
| **TOTAL CIP EXPENSE** | **$ 472,168** | **$ 6,825,570** | **$ 6,591,611** |
| **TOTAL EXPENSE** | **$ 472,168** | **$ 6,825,570** | **$ 6,591,611** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 28,991,925 | $ 28,991,925 | $ 34,348,941 |
| **TOTAL RESERVES** | **$ 28,991,925** | **$ 28,991,925** | **$ 34,348,941** |
| **BALANCE** | **$ 6,825,570** | **$ 7,252,192** | **$ 0** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 36,289,663** | **$ 43,069,687** | **$ 40,940,552** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Neighborhood Services

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## Branch Description

The Deputy Chief Operating Officer for Neighborhood Services oversees the day-to-day City operations for the Neighborhood Services Branch. This branch includes the following departments and functions:

- Development Services
- Economic Development
- Library
- Park & Recreation
- Planning
- Sustainability

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The Branch's mission is:

***To enrich San Diego's diverse communities by fostering safe and thriving neighborhoods***

The Branch's vision is:

***A leader in engagement and innovation***

## Goals and Objectives

***Goal 1: Create proactive, innovative, and engaging approaches to planning, investment, and development***

- Demystify the planning and development process
- Facilitate sustainable and equitable growth that includes affordable housing, multi-modal transportation, and in-fill development
- Encourage strategic investment in business and community

# Neighborhood Services

***Goal 2: Strengthen and protect our natural, physical, and cultural environment***

- Promote sustainable, responsible development and encourage preservation of our natural resources
- Ensure livability and safety in our neighborhoods and built environment
- Recognize, preserve, and enrich diverse cultures, communities, and landmarks

***Goal 3: Cultivate a globally competitive, sustainable, and resilient local economy***

- Create and leverage international relationships for economic development purposes
- Promote economic growth, job creation, and increased City revenues by expanding business activity
- Revitalize and support established, older business districts

***Goal 4: Provide safe and inviting spaces where everyone can connect, learn, and play***

- Connect everyone with educational, recreational, social, and cultural opportunities
- Provide access to nature and the arts
- Improve accessibility of public spaces and programs

***Goal 5: Foster inclusiveness, equity, and empowerment***

- Reduce inequity, conflict, and unsafe conditions in our communities
- Provide opportunities for everyone to be heard, respected, and appreciated
- Empower people and communities to affect positive change

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 6.50 | 6.50 | **1.50** | (5.00) |
| Personnel Expenditures | $ 875,999 | $ 915,043 | **$ 317,815** | $ (597,228) |
| Non-Personnel Expenditures | 91,951 | 140,134 | **53,597** | (86,537) |
| **Total Department Expenditures** | **$ 967,949** | **$ 1,055,177** | **$ 371,412** | **$ (683,765)** |
| **Total Department Revenue** | **$ 194** | **$ -** | **$ -** | **$ -** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Neighborhood Services | $ 967,949 | $ 1,055,177 | **$ 371,412** | $ (683,765) |
| **Total** | **$ 967,949** | **$ 1,055,177** | **$ 371,412** | **$ (683,765)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Neighborhood Services | 6.50 | 6.50 | **1.50** | (5.00) |
| **Total** | **6.50** | **6.50** | **1.50** | **(5.00)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 26,903 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 3,675 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (19,603) | - |
| **Reduction of Contractual Services**<br>Reduction of contractual services in support of the Citizens' Review Board on Police Practices. | 0.00 | (21,104) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (49,505) | - |

# Neighborhood Services

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Office of Boards & Commissions Restructure** Transfer of 5.00 FTE positions and non-personnel expenditures from the Office of ADA Compliance and Accessibility, Citizens' Review Board on Police Practices, Human Relations Commission, and the Commission on Gang Prevention & Intervention to the newly created Office of Boards & Commissions. | (5.00) | (624,131) | - |
| **Total** | **(5.00)** | **$ (683,765)** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 638,213 | $ 636,633 | **$ 228,229** | $ (408,404) |
| Fringe Benefits | 237,785 | 278,410 | **89,586** | (188,824) |
| **PERSONNEL SUBTOTAL** | **875,999** | **915,043** | **317,815** | **(597,228)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 7,208 | $ 9,389 | **$ 4,642** | $ (4,747) |
| Contracts | 43,921 | 77,215 | **19,841** | (57,374) |
| Information Technology | 28,698 | 41,197 | **21,594** | (19,603) |
| Energy and Utilities | 2,890 | 3,233 | **1,720** | (1,513) |
| Other | 9,219 | 9,100 | **5,800** | (3,300) |
| Capital Expenditures | 16 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **91,951** | **140,134** | **53,597** | **(86,537)** |
| **Total** | **$ 967,949** | **$ 1,055,177** | **$ 371,412** | **$ (683,765)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Revenue | $ 194 | $ - | **$ -** | $ - |
| **Total** | **$ 194** | **$ -** | **$ -** | **$ -** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000024 | Administrative Aide 2 | 1.00 | 1.00 | **0.00** | $43,983 - $53,028 | $ - |
| 20001118 | Deputy Chief Operating Officer | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 201,435 |
| 20001220 | Executive Director | 3.00 | 3.00 | **0.00** | 48,516 - 178,445 | - |
| 20000924 | Executive Secretary | 1.50 | 1.50 | **0.50** | 44,993 - 54,404 | 26,794 |
| **FTE, Salaries, and Wages Subtotal** | | **6.50** | **6.50** | **1.50** | | **$ 228,229** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 905 | $ 801 | $ 266 | $ (535) |
| Flexible Benefits | 77,020 | 96,578 | 23,618 | (72,960) |
| Long-Term Disability | 1,600 | - | - | - |
| Medicare | 9,332 | 9,217 | 3,304 | (5,913) |
| Other Post-Employment Benefits | 33,929 | 39,006 | 9,191 | (29,815) |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Retiree Medical Trust | 1,343 | 1,392 | 504 | (888) |
| Retirement 401 Plan | 1,963 | 1,950 | 2,014 | 64 |
| Retirement ADC | 68,515 | 79,346 | 42,086 | (37,260) |
| Retirement DROP | 393 | - | - | - |
| Risk Management Administration | 5,922 | 6,595 | 1,581 | (5,014) |
| Supplemental Pension Savings Plan | 33,113 | 37,021 | 1,621 | (35,400) |
| Unemployment Insurance | 1,098 | 1,147 | 385 | (762) |
| Workers' Compensation | 2,653 | 5,357 | 5,016 | (341) |
| **Fringe Benefits Subtotal** | **$ 237,785** | **$ 278,410** | **$ 89,586** | **$ (188,824)** |
| **Total Personnel Expenditures** | | | **$ 317,815** | |

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# Office of Boards & Commissions

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## Office Description

The Office of Boards and Commissions, a new department for Fiscal Year 2019, supports the day-to-day operations for the City's 49 boards and commissions and serves as an access point to the volunteer members appointed by the Mayor and City Council. These entities serve in a fiduciary, regulatory, policy-setting and/or advisory capacity. The Office includes the existing Executive Directors and staff positions that support the following:

- Accessibility Advisory Board
- Commission for Arts and Culture
- Citizens' Review Board on Police Practices
- Commission on Gang Prevention & Intervention
- Human Relations Commission

In Fiscal Year 2019, the Office will develop a tactical plan that defines the vision, mission, goals, and objectives of the office.

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# Office of Boards & Commissions

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **18.00** | 18.00 |
| Personnel Expenditures | $ - | $ - | **$ 2,250,693** | $ 2,250,693 |
| Non-Personnel Expenditures | - | - | **782,596** | 782,596 |
| **Total Department Expenditures** | **$ -** | **$ -** | **$ 3,033,289** | **$ 3,033,289** |
| **Total Department Revenue** | **$ -** | **$ -** | **$ 154,643** | **$ 154,643** |

## General Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of Boards & Commissions | $ - | $ - | **$ 1,371,382** | $ 1,371,382 |
| **Total** | **$ -** | **$ -** | **$ 1,371,382** | **$ 1,371,382** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of Boards & Commissions | 0.00 | 0.00 | **10.00** | 10.00 |
| **Total** | **0.00** | **0.00** | **10.00** | **10.00** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Office of Boards & Commissions Restructure**<br>Restructure of 9.00 FTE positions and non-personnel expenditures from the Office of ADA Compliance and Accessibility, Citizens' Review Board on Police Practices, Human Relations Commission, and the Commission on Gang Prevention & Intervention to the newly created Office of Boards & Commissions. | 9.00 | $ 1,266,791 | $ - |
| **Addition of Associate Management Analyst**<br>Addition of 1.00 Associate Management Analyst to support the Office of Boards & Commissions offset by the reduction of 1.00 Associate Management Analyst from the Office of the Assistant Chief Operating Officer. | 1.00 | 81,016 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 23,575 | - |
| **Total** | **10.00** | **$ 1,371,382** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ - | $ - | **$ 797,541** | $ 797,541 |
| Fringe Benefits | - | - | **451,546** | 451,546 |
| **PERSONNEL SUBTOTAL** | **-** | **-** | **1,249,087** | **1,249,087** |

# Office of Boards & Commissions

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Supplies | $ - | $ - | **$ 5,309** | $ 5,309 |
| Contracts | - | - | **79,108** | 79,108 |
| Information Technology | - | - | **23,575** | 23,575 |
| Energy and Utilities | - | - | **5,103** | 5,103 |
| Other | - | - | **9,200** | 9,200 |
| **NON-PERSONNEL SUBTOTAL** | **-** | **-** | **122,295** | **122,295** |
| **Total** | **$ -** | **$ -** | **$ 1,371,382** | **$ 1,371,382** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000024 | Administrative Aide 2 | 0.00 | 0.00 | **1.00** | $43,983 - $53,028 | $ 50,457 |
| 20000119 | Associate Management Analyst | 0.00 | 0.00 | **1.00** | 55,843 - 67,489 | 55,843 |
| 20001220 | Executive Director | 0.00 | 0.00 | **4.00** | 48,516 - 178,445 | 439,025 |
| 20000924 | Executive Secretary | 0.00 | 0.00 | **1.00** | 44,993 - 54,404 | 44,993 |
| 20000760 | Project Assistant | 0.00 | 0.00 | **1.00** | 59,775 - 72,022 | 70,942 |
| 20000763 | Project Officer 2 | 0.00 | 0.00 | **1.00** | 79,328 - 95,915 | 95,915 |
| 20000756 | Word Processing Operator | 0.00 | 0.00 | **1.00** | 32,530 - 39,170 | 38,582 |
| | Bilingual - Regular | | | | | 1,456 |
| | Sick Leave - Hourly | | | | | 328 |
| **FTE, Salaries, and Wages Subtotal** | | **0.00** | **0.00** | **10.00** | | **$ 797,541** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ - | $ - | $ 4,182 | $ 4,182 |
| Flexible Benefits | - | - | 137,551 | 137,551 |
| Medicare | - | - | 11,561 | 11,561 |
| Other Post-Employment Benefits | - | - | 61,332 | 61,332 |
| Retiree Medical Trust | - | - | 1,076 | 1,076 |
| Retirement ADC | - | - | 145,802 | 145,802 |
| Retirement DROP | - | - | 5,122 | 5,122 |
| Risk Management Administration | - | - | 10,540 | 10,540 |
| Supplemental Pension Savings Plan | - | - | 58,563 | 58,563 |
| Unemployment Insurance | - | - | 1,346 | 1,346 |
| Workers' Compensation | - | - | 14,471 | 14,471 |
| **Fringe Benefits Subtotal** | **$ –** | **$ –** | **$ 451,546** | **$ 451,546** |
| **Total Personnel Expenditures** | | | **$ 1,249,087** | |

# Public Art Fund[1]

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of Boards & Commissions | $ - | $ - | **$ 154,643** | $ 154,643 |
| **Total** | **$ -** | **$ -** | **$ 154,643** | **$ 154,643** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Office of Boards & Commissions Restructure**<br>Restructure of non-personnel expenditures from the Commission for Arts & Culture Department to the newly created Office of Boards & Commissions. | 0.00 | $ 154,643 | $ 154,643 |
| **Total** | **0.00** | **$ 154,643** | **$ 154,643** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ - | $ - | **$ 154,643** | $ 154,643 |
| **NON-PERSONNEL SUBTOTAL** | **-** | **-** | **154,643** | **154,643** |
| **Total** | **$ -** | **$ -** | **$ 154,643** | **$ 154,643** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Transfers In | $ - | $ - | **$ 154,643** | $ 154,643 |
| **Total** | **$ -** | **$ -** | **$ 154,643** | **$ 154,643** |

# Transient Occupancy Tax Fund[2]

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of Boards & Commissions | $ - | $ - | **$ 1,507,264** | $ 1,507,264 |
| **Total** | **$ -** | **$ -** | **$ 1,507,264** | **$ 1,507,264** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of Boards & Commissions | 0.00 | 0.00 | **8.00** | 8.00 |
| **Total** | **0.00** | **0.00** | **8.00** | **8.00** |

1.In the Fiscal Year 2019 Proposed Budget, the Public Art Fund was transferred from the Commission for Arts & Culture Department to the newly created Office of Boards & Commissions. Prior year actuals and budget can be found in the Commission for Arts & Culture Department.

2.In the Fiscal Year 2019 Proposed Budget, the Transient Occupancy Tax Fund was transferred from the Commission for Arts & Culture Department to the newly created Office of Boards & Commissions. Prior year actuals and budget can be found in the Commission for Arts & Culture Department.

# Office of Boards & Commissions

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Office of Boards & Commissions Restructure**<br>Restructure of 8.00 FTE positions and non-personnel expenditures from the Commission for Arts & Culture Department to the newly created Office of Boards & Commissions. | 8.00 | $ 1,359,726 | $ - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 79,468 | - |
| **Relocation to 101 Ash Street**<br>Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building. | 0.00 | 47,987 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 12,303 | - |
| **Rental Compensation**<br>Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building and the Civic Center Plaza. | 0.00 | 7,780 | - |
| **Total** | **8.00** | **$ 1,507,264** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ - | $ - | **$ 649,676** | $ 649,676 |
| Fringe Benefits | - | - | **351,930** | 351,930 |
| **PERSONNEL SUBTOTAL** | **-** | **-** | **1,001,606** | **1,001,606** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ - | $ - | **$ 11,092** | $ 11,092 |
| Contracts | - | - | **184,206** | 184,206 |
| Information Technology | - | - | **79,468** | 79,468 |
| Energy and Utilities | - | - | **4,500** | 4,500 |
| Other | - | - | **500** | 500 |
| Transfers Out | - | - | **225,892** | 225,892 |
| **NON-PERSONNEL SUBTOTAL** | **-** | **-** | **505,658** | **505,658** |
| **Total** | **$ -** | **$ -** | **$ 1,507,264** | **$ 1,507,264** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000132 | Associate Management Analyst | 0.00 | 0.00 | **3.00** | $55,843 - $67,489 | $ 199,833 |
| 20001220 | Executive Director | 0.00 | 0.00 | **1.00** | 48,516 - 178,445 | 120,861 |
| 20000924 | Executive Secretary | 0.00 | 0.00 | **1.00** | 44,993 - 54,404 | 48,380 |
| 20001222 | Program Manager | 0.00 | 0.00 | **1.00** | 48,516 - 178,445 | 113,480 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000778 | Public Art Program Administrator | 0.00 | 0.00 | **2.00** | 68,971 - 83,561 | 167,122 |
| **FTE, Salaries, and Wages Subtotal** | | **0.00** | **0.00** | **8.00** | | **$ 649,676** |

# Office of Boards & Commissions

## Revenue and Expense Statement (Non–General Fund)

| Public Art Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 1,424,922 | $ 1,827,434 | $ 2,738,458 |
| **TOTAL BALANCE AND RESERVES** | **$ 1,424,922** | **$ 1,827,434** | **$ 2,738,458** |
| **REVENUE** | | | |
| Other Revenue | $ 103,676 | $ – | $ – |
| Transfers In | 596,872 | 467,819 | 154,643 |
| **TOTAL REVENUE** | **$ 700,548** | **$ 467,819** | **$ 154,643** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 2,125,470** | **$ 2,295,253** | **$ 2,893,101** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ 276,992 | $ 467,819 | $ 154,643 |
| Information Technology | 21,044 | – | – |
| **TOTAL OPERATING EXPENSE** | **$ 298,036** | **$ 467,819** | **$ 154,643** |
| **TOTAL EXPENSE** | **$ 298,036** | **$ 467,819** | **$ 154,643** |
| **BALANCE** | **$ 1,827,434** | **$ 1,827,434** | **$ 2,738,458** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 2,125,470** | **$ 2,295,253** | **$ 2,893,101** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Office of Homeland Security

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## Office Description

The San Diego Office of Homeland Security (SD-OHS) was formed in 2003 and oversees the City's emergency Prevention and Protection Program; Mitigation and Finance Program; Response and Recovery Program; and Regional Training Program.

The Prevention and Protection Program supports and coordinates numerous risk management plans and activities throughout the City and the entire San Diego region, including the San Diego Urban Area (SDUA) Homeland Security Strategy; the SDUA Threat and Hazard Identification and Risk Assessment; and administration and support to the regional and statewide Risk Management Program.

The Mitigation and Finance Program manages federal Homeland Security grant funds for the entire San Diego region, other FEMA grant programs awarded or allocated directly to the City to improve its emergency preparedness, and State and federal disaster cost recovery programs for the City.

The Response and Recovery Program leads the development and review of City-level emergency plans, facilitates integration of the City's emergency plans both internally and externally, maintains the City's two Emergency Operations Centers (EOCs), and coordinates and oversees relevant citywide emergency training and exercises.

The Regional Training Program administers and coordinates FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders.

The Office's mission is:

***To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk***

The Office's vision is:

***To safeguard lives, property, and the environment by developing, supporting, and coordinating City-level emergency capabilities before, during, and after catastrophic and large scale emergency events***

# Office of Homeland Security

## Goals and Objectives

***Goal 1: Enhance the City emergency shelter program to meet anticipated needs of the community***

- Develop and implement a shelter worker and manager training program for City staff
- Identify and prepare City facilities for shelter capability

***Goal 2: Engage with the whole community through outreach and education to improve emergency preparedness***

- Support a coordinated regional public education and outreach program on individual and community emergency preparedness

***Goal 3: Increase emergency coordination and collaboration with regional stakeholders***

- Enhance EOC facility capabilities regarding staff accommodations, meeting space, and Americans with Disabilities Act (ADA) compliance
- Enhance citywide staff training and exercise programs in emergency response

***Goal 4: Improve fiscal monitoring practices across City and regional emergency preparedness programs***

- Increase accountability in performing fiscal monitoring associated with regional grants
- Increase accountability in performing fiscal monitoring associated with cost recovery

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY 2018 Projection | FY 2019 Target |
|---|---|---|---|---|---|
| 1. Percentage of designated City staff trained in emergency response roles | 90% | 94% | 90% | 95% | 90% |
| 2. Percentage of designated staff trained in their respective shelter roles | 94% | 89% | 95% | 89% | 95% |
| 3. Percentage of eligible recovery costs reimbursed to the City | 100% | 100% | 100% | 100% | 100% |
| 4. Percentage of identified facilities prepared for activation and operation | 100% | 94% | 100% | 100% | 100% |
| 5. Percentage of scheduled exercises completed with an After Action Report/Improvement Plan | 100% | 100% | 100% | 100% | 100% |

# Office of Homeland Security

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 18.05 | 17.05 | **18.05** | 1.00 |
| Personnel Expenditures | $ 1,898,718 | $ 1,925,122 | **$ 2,196,037** | $ 270,915 |
| Non-Personnel Expenditures | 574,705 | 679,597 | **623,182** | (56,415) |
| **Total Department Expenditures** | **$ 2,473,423** | **$ 2,604,719** | **$ 2,819,219** | **$ 214,500** |
| **Total Department Revenue** | **$ 1,051,007** | **$ 901,367** | **$ 1,035,245** | **$ 133,878** |

## General Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of Homeland Security | $ 2,473,423 | $ 2,604,719 | **$ 2,819,219** | $ 214,500 |
| **Total** | **$ 2,473,423** | **$ 2,604,719** | **$ 2,819,219** | **$ 214,500** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of Homeland Security | 18.05 | 17.05 | **18.05** | 1.00 |
| **Total** | **18.05** | **17.05** | **18.05** | **1.00** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Homeland Security Programs**<br>Addition of 2.00 Program Coordinators and supporting revenue to provide operational coordination related to countering local terrorism efforts and the Urban Area Security Initiative (UASI) program. | 2.00 | $ 242,270 | $ 180,000 |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 111,004 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 42,373 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | 5,506 | 82,808 |
| **Reduction of Associate Management Analyst**<br>Reduction of 1.00 Associate Management Analyst within the Grant Management and Financial Compliance Section. | (1.00) | (87,865) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (98,788) | - |

# Office of Homeland Security

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **One-Time Reductions and Annualizations** Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | - | (128,930) |
| **Total** | **1.00** | **$ 214,500** | **$ 133,878** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 1,199,960 | $ 1,202,730 | **$ 1,403,458** | $ 200,728 |
| Fringe Benefits | 698,758 | 722,392 | **792,579** | 70,187 |
| **PERSONNEL SUBTOTAL** | **1,898,718** | **1,925,122** | **2,196,037** | **270,915** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 14,942 | $ 21,363 | **$ 21,453** | $ 90 |
| Contracts | 191,700 | 209,474 | **239,181** | 29,707 |
| Information Technology | 298,756 | 363,048 | **264,260** | (98,788) |
| Energy and Utilities | 62,065 | 80,712 | **93,288** | 12,576 |
| Other | 7,093 | 5,000 | **5,000** | - |
| Capital Expenditures | 149 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **574,705** | **679,597** | **623,182** | **(56,415)** |
| **Total** | **$ 2,473,423** | **$ 2,604,719** | **$ 2,819,219** | **$ 214,500** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 1,043,915 | $ 901,367 | **$ 772,437** | $ (128,930) |
| Other Revenue | 7,092 | - | **-** | - |
| Rev from Other Agencies | - | - | **262,808** | 262,808 |
| **Total** | **$ 1,051,007** | **$ 901,367** | **$ 1,035,245** | **$ 133,878** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000024 | Administrative Aide 2 | 3.00 | 3.00 | **3.00** | $43,983 - $53,028 | $ 140,892 |
| 20000119 | Associate Management Analyst | 3.00 | 2.00 | **1.00** | 55,843 - 67,489 | 65,127 |
| 20001220 | Executive Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 118,795 |
| 90001232 | Lifeguard Chief | 0.35 | 0.35 | **0.35** | 48,516 - 178,445 | 39,718 |
| 90000718 | Police Lieutenant | 0.35 | 0.35 | **0.35** | 108,339 - 129,674 | 45,386 |
| 20001234 | Program Coordinator | 0.00 | 2.00 | **4.00** | 23,764 - 142,455 | 376,270 |
| 20001222 | Program Manager | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 108,465 |
| 90001222 | Program Manager | 0.35 | 0.35 | **0.35** | 48,516 - 178,445 | 39,718 |
| 20000023 | Senior Management Analyst | 3.00 | 5.00 | **6.00** | 61,322 - 74,128 | 424,611 |
| 20000015 | Senior Management Analyst | 1.00 | 1.00 | **0.00** | 61,322 - 74,128 | - |
| 20000986 | Supervising Management Analyst | 4.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20000970 | Supervising Management Analyst | 1.00 | 0.00 | **0.00** | 68,971 - 83,561 | - |
| | Advanced Post Certificate | | | | | 3,858 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| | Budgeted Vacancy Savings | | | | | (43,983) |
| | Sick Leave - Hourly | | | | | 1,040 |
| **FTE, Salaries, and Wages Subtotal** | | **18.05** | **17.05** | **18.05** | | **$ 1,403,458** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 13,170 | $ 8,279 | $ 10,967 | $ 2,688 |
| Flexible Benefits | 144,173 | 181,131 | 189,380 | 8,249 |
| Long-Term Disability | 3,152 | - | - | - |
| Medicare | 18,464 | 17,499 | 20,409 | 2,910 |
| Other Post-Employment Benefits | 86,904 | 90,015 | 98,096 | 8,081 |
| Retiree Medical Trust | 1,314 | 1,740 | 2,080 | 340 |
| Retirement 401 Plan | 2,310 | 1,527 | 2,558 | 1,031 |
| Retirement ADC | 334,950 | 303,269 | 352,477 | 49,208 |
| Risk Management Administration | 15,142 | 15,165 | 16,864 | 1,699 |
| Supplemental Pension Savings Plan | 59,737 | 74,538 | 82,153 | 7,615 |
| Unemployment Insurance | 2,168 | 2,142 | 2,363 | 221 |
| Workers' Compensation | 17,274 | 27,087 | 15,232 | (11,855) |
| **Fringe Benefits Subtotal** | **$ 698,758** | **$ 722,392** | **$ 792,579** | **$ 70,187** |
| **Total Personnel Expenditures** | | | **$ 2,196,037** | |

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# Office of the Assistant COO

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## Office Description

The Office of the Assistant Chief Operating Officer (ACOO) oversees the following branches and functions: the Office of the ACOO, the Infrastructure/Public Works Branch, the Internal Operations Branch, the Neighborhood Services Branch, the Corporate Partnerships & Development Program (CPD), and Special Events and Filming.

Corporate Partnerships & Development Program develops mutually beneficial business arrangements and seeks philanthropic support between the City and organizations to generate non-tax revenue or new resources for the City.

The Program is also tasked with assisting with citywide or multi-agency grant and donation opportunities.

For more information on the Infrastructure/Public Works, Internal Operations, and Neighborhood Services branches, and Special Events and Filming, please refer to their respective narratives also found in Volume II of the Fiscal Year 2019 Proposed Budget.

The Office's mission is:

***To provide high-level, multi-disciplinary programs and services that bridge operations and policy to achieve programmatic and citywide goals***

The Office's vision is:

***An industry leader for civic solutions, partnerships, programs, and services***

## Goals and Objectives

***Goal 1: Provide leadership and coordination for the management of multi-disciplinary programs and projects***

- Manage the multi-disciplinary/agency process for special events and filming held on outdoor City public property
- Collaborate with internal/external stakeholders to ensure consistency in grant-related processes, as well as centralizing citywide grant information

# Office of the Assistant COO

***Goal 2: Establish and maintain partnerships to enhance programs, services, and economic strength***

- Increase revenue, in-kind value, and pass-through funding
- Increase programmatic awareness
- Provide leadership and coordination for the management of special events and filming in San Diego

***Goal 3: Utilize technology solutions to support internal and external customers***

- Create awareness of grant activities using web-based technology

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Percentage of ADA complaints resolved | N/A | 64% | 68% | 66% | 67% |
| 2. Number of ADA facility projects resolved | N/A | 7 | 15 | 5 | 13 |
| 3. Total dollar value of corporate partnerships (in-kind, pass-through, cash) | $1.30M | $2.06M | $2.00M | $2.2M | $2.1M |

# Office of the Assistant COO

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 12.00 | 12.00 | **5.00** | (7.00) |
| Personnel Expenditures | $ 1,501,908 | $ 1,864,207 | **$ 923,612** | $ (940,595) |
| Non-Personnel Expenditures | 146,269 | 182,416 | **118,202** | (64,214) |
| **Total Department Expenditures** | **$ 1,648,177** | **$ 2,046,623** | **$ 1,041,814** | **$ (1,004,809)** |
| **Total Department Revenue** | **$ 375,499** | **$ 391,021** | **$ 391,021** | **$ -** |

## General Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of the Assistant COO | $ 1,648,177 | $ 2,046,623 | **$ 1,041,814** | $ (1,004,809) |
| **Total** | **$ 1,648,177** | **$ 2,046,623** | **$ 1,041,814** | **$ (1,004,809)** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of the Assistant COO | 12.00 | 12.00 | **5.00** | (7.00) |
| **Total** | **12.00** | **12.00** | **5.00** | **(7.00)** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 6,149 | $ - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (6,669) | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (8,330) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (49,543) | - |
| **Reduction of Associate Management Analyst**<br>Reduction of 1.00 Associate Management Analyst in the ADA Compliance Section. | (1.00) | (96,343) | - |

# Office of the Assistant COO

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Transfer of Assistant to the Director**<br>Transfer of 1.00 Assistant to the Director from the Office of the Assistant Chief Operating Officer to the Purchasing & Contracting Department to support the Animal Services Program. | (1.00) | (147,425) | - |
| **Transfer of Assistant Chief of Civic Initiatives**<br>Transfer of 1.00 Program Manager from the Office of the Assistant Chief Operating Officer to the Office of the Chief Operating Officer to manage major civic projects and initiatives. | (1.00) | (159,036) | - |
| **Office of Boards & Commissions Restructure**<br>Transfer of 4.00 FTE positions and non-personnel expenditures from the Office of ADA Compliance and Accessibility to the newly created Office of Boards & Commissions. | (4.00) | (543,612) | - |
| **Total** | **(7.00)** | **$ (1,004,809)** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 928,436 | $ 1,135,628 | **$ 544,927** | $ (590,701) |
| Fringe Benefits | 573,473 | 728,579 | **378,685** | (349,894) |
| **PERSONNEL SUBTOTAL** | **1,501,908** | **1,864,207** | **923,612** | **(940,595)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 8,171 | $ 16,265 | **$ 14,176** | $ (2,089) |
| Contracts | 85,093 | 100,100 | **52,377** | (47,723) |
| Information Technology | 28,115 | 35,539 | **28,870** | (6,669) |
| Energy and Utilities | 9,871 | 12,012 | **10,179** | (1,833) |
| Other | 15,006 | 18,500 | **12,600** | (5,900) |
| Capital Expenditures | 13 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **146,269** | **182,416** | **118,202** | **(64,214)** |
| **Total** | **$ 1,648,177** | **$ 2,046,623** | **$ 1,041,814** | **$ (1,004,809)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 38,956 | $ 41,021 | **$ 41,021** | $ - |
| Other Revenue | 336,543 | 350,000 | **350,000** | - |
| **Total** | **$ 375,499** | **$ 391,021** | **$ 391,021** | **$ -** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001080 | Assistant Chief Operating Officer | 1.00 | 1.00 | **1.00** | $75,417 - $301,218 | $ 222,095 |
| 20001233 | Assistant to the Director | 1.00 | 1.00 | **0.00** | 48,516 - 178,445 | - |
| 20000119 | Associate Management Analyst | 2.00 | 2.00 | **1.00** | 55,843 - 67,489 | 50,303 |
| 20001220 | Executive Director | 2.00 | 2.00 | **1.00** | 48,516 - 178,445 | 123,960 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000924 | Executive Secretary | 1.00 | 1.00 | **1.00** | 44,993 - 54,404 | 52,500 |
| 20001222 | Program Manager | 2.00 | 2.00 | **1.00** | 48,516 - 178,445 | 96,069 |
| 20000760 | Project Assistant | 1.00 | 1.00 | **0.00** | 59,775 - 72,022 | - |
| 20000763 | Project Officer 2 | 1.00 | 1.00 | **0.00** | 79,328 - 95,915 | - |
| 20000756 | Word Processing Operator | 1.00 | 1.00 | **0.00** | 32,530 - 39,170 | - |
| **FTE, Salaries, and Wages Subtotal** | | **12.00** | **12.00** | **5.00** | | **$ 544,927** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 11,588 | $ 11,017 | $ 7,207 | $ (3,810) |
| Flexible Benefits | 119,507 | 163,077 | 68,929 | (94,148) |
| Insurance | 1,565 | - | - | - |
| Long-Term Disability | 2,440 | - | - | - |
| Medicare | 13,892 | 16,477 | 7,900 | (8,577) |
| Other Post-Employment Benefits | 59,403 | 72,012 | 30,655 | (41,357) |
| Retiree Medical Trust | 539 | 1,260 | 676 | (584) |
| Retirement 401 Plan | 1,144 | 1,200 | 1,240 | 40 |
| Retirement ADC | 291,753 | 362,725 | 214,722 | (148,003) |
| Retirement DROP | 5,849 | 4,959 | - | (4,959) |
| Risk Management Administration | 10,334 | 12,132 | 5,270 | (6,862) |
| Supplemental Pension Savings Plan | 47,978 | 71,825 | 30,079 | (41,746) |
| Unemployment Insurance | 1,676 | 2,029 | 921 | (1,108) |
| Workers' Compensation | 5,803 | 9,866 | 11,086 | 1,220 |
| **Fringe Benefits Subtotal** | **$ 573,473** | **$ 728,579** | **$ 378,685** | **$ (349,894)** |
| **Total Personnel Expenditures** | | | **$ 923,612** | |

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# Office of the Chief Financial Officer

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## Office Description

The Chief Financial Officer (CFO) oversees the Finance Branch which includes the City Treasurer, Debt Management, Department of Finance, and Risk Management departments. The CFO is responsible for the City's accounting and financial reporting functions, debt issuance, risk management, treasury and investments, and establishment of internal controls over financial reporting. The CFO oversees the development and implementation of internal control policies and procedures in all City departments.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The Office's mission is:

***To provide the highest quality financial services with integrity, transparency, and accountability***

The Office's vision is:

***The leader in municipal financial management***

## Goals and Objectives

***Goal 1: Safeguard public assets through strong financial management***

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments

***Goal 2: Optimize financial resources through long-term fiscal planning***

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

# Office of the Chief Financial Officer

***Goal 3: Provide excellent customer service***

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

***Goal 4: Strengthen the City's financial knowledge, skills, and abilities***

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

# Office of the Chief Financial Officer

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 2.00 | 2.00 | **2.00** | 0.00 |
| Personnel Expenditures | $ 485,986 | $ 530,266 | **$ 538,553** | $ 8,287 |
| Non-Personnel Expenditures | 26,797 | 88,673 | **68,947** | (19,726) |
| **Total Department Expenditures** | **$ 512,783** | **$ 618,939** | **$ 607,500** | **$ (11,439)** |
| **Total Department Revenue** | **$ -** | **$ -** | **$ -** | **$ -** |

## General Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of the Chief Financial Officer | $ 512,783 | $ 618,939 | **$ 607,500** | $ (11,439) |
| **Total** | **$ 512,783** | **$ 618,939** | **$ 607,500** | **$ (11,439)** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of the Chief Financial Officer | 2.00 | 2.00 | **2.00** | 0.00 |
| **Total** | **2.00** | **2.00** | **2.00** | **0.00** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 8,287 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (1,359) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (5,988) | - |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures due to anticipated savings in professional services. | 0.00 | (12,379) | - |
| **Total** | **0.00** | **$ (11,439)** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 288,768 | $ 290,434 | **$ 294,399** | $ 3,965 |

# Office of the Chief Financial Officer

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Fringe Benefits | 197,218 | 239,832 | **244,154** | 4,322 |
| **PERSONNEL SUBTOTAL** | **485,986** | **530,266** | **538,553** | **8,287** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 1,128 | $ 3,150 | **$ 3,150** | $ - |
| Contracts | 10,830 | 65,789 | **51,935** | (13,854) |
| Information Technology | 6,624 | 10,232 | **4,244** | (5,988) |
| Energy and Utilities | 2,277 | 2,502 | **2,618** | 116 |
| Other | 5,934 | 7,000 | **7,000** | - |
| Capital Expenditures | 2 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **26,797** | **88,673** | **68,947** | **(19,726)** |
| **Total** | **$ 512,783** | **$ 618,939** | **$ 607,500** | **$ (11,439)** |

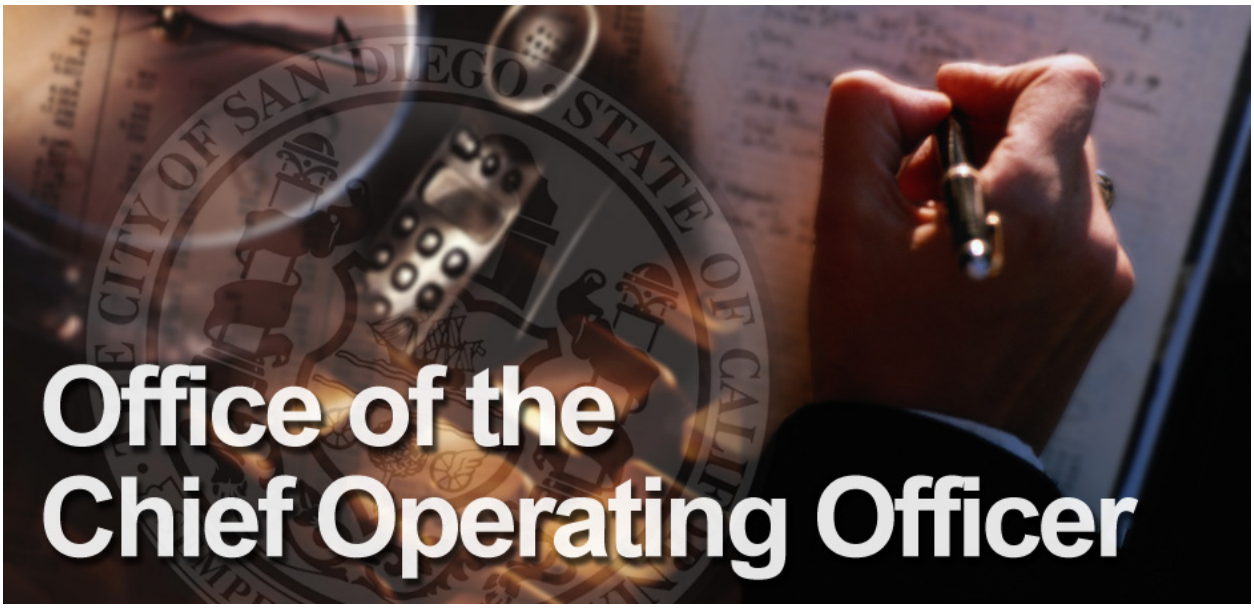
## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001099 | Chief Financial Officer | 1.00 | 1.00 | **1.00** | $61,107 - $231,494 | $ 226,227 |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **1.00** | 44,993 - 54,404 | 54,404 |
| | Vacation Pay In Lieu | | | | | 13,768 |
| **FTE, Salaries, and Wages Subtotal** | | **2.00** | **2.00** | **2.00** | | **$ 294,399** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 6,746 | $ 6,720 | $ 6,787 | $ 67 |
| Flexible Benefits | 24,581 | 27,881 | 29,476 | 1,595 |
| Long-Term Disability | 746 | - | - | - |
| Medicare | 4,303 | 4,012 | 4,069 | 57 |
| Other Post-Employment Benefits | 11,932 | 12,002 | 12,262 | 260 |
| Retiree Medical Trust | 132 | 132 | 136 | 4 |
| Retirement ADC | 127,343 | 166,208 | 164,444 | (1,764) |
| Risk Management Administration | 2,079 | 2,022 | 2,108 | 86 |
| Supplemental Pension Savings Plan | 17,713 | 18,397 | 18,692 | 295 |
| Unemployment Insurance | 511 | 495 | 474 | (21) |
| Workers' Compensation | 1,133 | 1,963 | 5,706 | 3,743 |
| **Fringe Benefits Subtotal** | **$ 197,218** | **$ 239,832** | **$ 244,154** | **$ 4,322** |
| **Total Personnel Expenditures** | | | **$ 538,553** | |

# Office of the Chief Operating Officer

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## Office Description

San Diego is the nation's eighth largest city and California's second largest city. The Chief Operating Officer (COO) reports directly to the Mayor, who serves as the head of the executive branch of City government, and is responsible for managing the City's daily operations and implementing initiatives and objectives. The following functions report directly to the COO: the Office of the Assistant Chief Operating Officer, the Chief of Civic Initiatives, the Office of the Chief Financial Officer, the Communications Department, the Fire-Rescue Department, the Police Department, and the Office of Homeland Security.

The performance indicators for this office are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

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# Office of the Chief Operating Officer

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 5.35 | 6.35 | **8.00** | 1.65 |
| Personnel Expenditures | $ 1,065,163 | $ 1,364,788 | **$ 1,679,862** | $ 315,074 |
| Non-Personnel Expenditures | 84,574 | 86,949 | **105,222** | 18,273 |
| **Total Department Expenditures** | **$ 1,149,736** | **$ 1,451,737** | **$ 1,785,084** | **$ 333,347** |
| **Total Department Revenue** | **$ -** | **$ -** | **$ -** | **$ -** |

## General Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Docket Office | $ 363,444 | $ 398,637 | **$ 373,073** | $ (25,564) |
| Office of the Chief Operating Officer | 786,293 | 1,053,100 | **1,412,011** | 358,911 |
| **Total** | **$ 1,149,736** | **$ 1,451,737** | **$ 1,785,084** | **$ 333,347** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Docket Office | 2.35 | 2.35 | **2.00** | (0.35) |
| Office of the Chief Operating Officer | 3.00 | 4.00 | **6.00** | 2.00 |
| **Total** | **5.35** | **6.35** | **8.00** | **1.65** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Addition of Chief of Civic Initiatives**<br>Addition of 1.00 Deputy Chief Operating Officer to oversee major civic projects and initiatives. | 1.00 | $ 239,430 | $ - |
| **Transfer of Assistant Chief of Civic Initiatives**<br>Transfer of 1.00 Program Manager from the Office of the Assistant Chief Operating Officer to the Office of the Chief Operating Officer to manage major civic projects and initiatives. | 1.00 | 159,036 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 12,863 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 5,410 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | 1,342 | - |
| **Reduction of Hourly Support**<br>Reduction of 0.35 Program Manager-Hourly providing support for the legislative docketing process. | (0.35) | (42,168) | - |

# Office of the Chief Operating Officer

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | (42,566) | - |
| **Total** | **1.65** | **$ 333,347** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 624,066 | $ 786,698 | **$ 1,017,524** | $ 230,826 |
| Fringe Benefits | 441,097 | 578,090 | **662,338** | 84,248 |
| **PERSONNEL SUBTOTAL** | **1,065,163** | **1,364,788** | **1,679,862** | **315,074** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 6,463 | $ 4,720 | **$ 6,720** | $ 2,000 |
| Contracts | 34,666 | 46,139 | **46,797** | 658 |
| Information Technology | 14,608 | 9,805 | **22,668** | 12,863 |
| Energy and Utilities | 17,683 | 16,685 | **19,437** | 2,752 |
| Other | 11,148 | 9,600 | **9,600** | - |
| Capital Expenditures | 6 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **84,574** | **86,949** | **105,222** | **18,273** |
| **Total** | **$ 1,149,736** | **$ 1,451,737** | **$ 1,785,084** | **$ 333,347** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001096 | Assistant to the Chief Operating Officer | 0.00 | 1.00 | **0.00** | $75,417 - $301,218 | $ - |
| 20001109 | Chief Operating Officer | 1.00 | 1.00 | **1.00** | 75,417 - 301,218 | 263,415 |
| 20001161 | Confidential Secretary to the Chief Operating Officer | 1.00 | 1.00 | **1.00** | 17,383 - 109,001 | 82,640 |
| 20001118 | Deputy Chief Operating Officer | 0.00 | 0.00 | **1.00** | 61,107 - 231,494 | 196,000 |
| 20001234 | Program Coordinator | 0.00 | 0.00 | **1.00** | 23,764 - 142,455 | 103,300 |
| 20001222 | Program Manager | 1.00 | 1.00 | **2.00** | 48,516 - 178,445 | 240,689 |
| 90001222 | Program Manager | 0.35 | 0.35 | **0.00** | 48,516 - 178,445 | - |
| 20000895 | Senior Legislative Recorder | 1.00 | 1.00 | **1.00** | 49,677 - 59,947 | 59,947 |
| 20000015 | Senior Management Analyst | 1.00 | 1.00 | **1.00** | 61,322 - 74,128 | 71,533 |
| **FTE, Salaries, and Wages Subtotal** | | **5.35** | **6.35** | **8.00** | | **$ 1,017,524** |

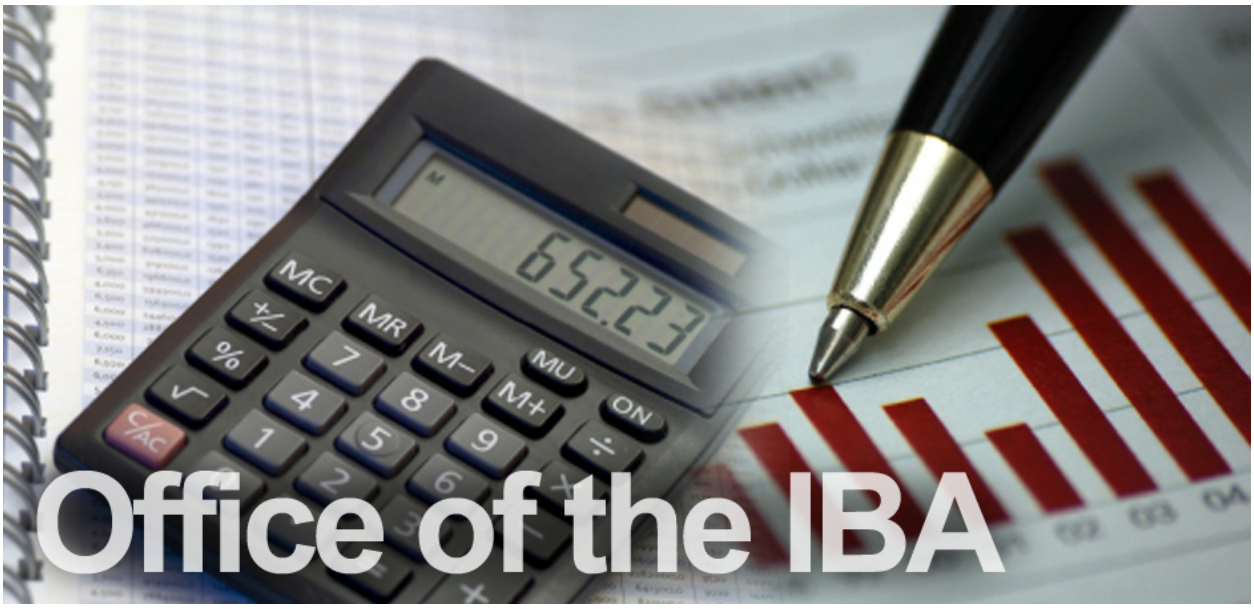
| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 12,385 | $ 12,338 | $ 12,745 | $ 407 |
| Flexible Benefits | 58,334 | 79,120 | 105,476 | 26,356 |
| Insurance | 1,856 | - | - | - |
| Long-Term Disability | 1,720 | - | - | - |
| Medicare | 9,330 | 11,437 | 14,753 | 3,316 |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Post-Employment Benefits | 29,870 | 36,006 | 49,048 | 13,042 |
| Retiree Medical Trust | 213 | 638 | 1,265 | 627 |
| Retirement ADC | 281,097 | 369,362 | 373,785 | 4,423 |
| Risk Management Administration | 5,221 | 6,066 | 8,432 | 2,366 |
| Supplemental Pension Savings Plan | 36,613 | 54,017 | 76,744 | 22,727 |
| Unemployment Insurance | 1,147 | 1,407 | 1,720 | 313 |
| Workers' Compensation | 3,310 | 7,699 | 18,370 | 10,671 |
| **Fringe Benefits Subtotal** | **$ 441,097** | **$ 578,090** | **$ 662,338** | **$ 84,248** |
| **Total Personnel Expenditures** | | | **$ 1,679,862** | |

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# Office of the IBA

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## Office Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F, which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and determine the powers of the Office and its manager by ordinance. The Office of the IBA was established on January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C, which amended the City Charter related to the Independent Budget Analyst, Chief Financial Officer, City Auditor, City Treasurer, and Audit Committee, and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states "[t]he Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council," and San Diego Municipal Code Section 22.2301 which states "[t]here is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

For more information about our Office, please visit the Office of the Independent Budget Analyst website (https://www.sandiego.gov/iba).

The Office's mission is:

***To provide clear, objective and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego.***

## Goals and Objectives

***Goal 1: In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement "good government principles" by ensuring the public has access to information and the ability to participate in the decision-making process. Further, the IBA adds value by providing supplemental information,***

# Office of the IBA

***findings, and recommendations to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, and outreach to authoritative resources, as well as preparation of well-developed recommendations.***

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Number of financial training sessions held for City Council that are developed and coordinated by the IBA | 2 | 2 | 2 | 2 | 2 |
| 2. Percentage of City Council who find the financial trainings useful and informative | 90% | 96% | 90% | 90% | 90% |
| 3. Total number of City Council docket items reviewed[1] | 588 | 632 | 677 | 677 | 677 |
| 4. Total number of IBA reports issued[2] | 40 | 53 | 45 | 40 | 40 |

1. The number of items docketed for City Council consideration fluctuates annually depending on numerous factors.
2. The number of reports issued fluctuates in relation to the number of items docketed and reports requested by the City Council.

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 10.00 | 10.00 | **10.00** | 0.00 |
| Personnel Expenditures | $ 1,789,304 | $ 2,036,057 | **$ 2,002,138** | $ (33,919) |
| Non-Personnel Expenditures | 81,395 | 116,878 | **128,470** | 11,592 |
| **Total Department Expenditures** | **$ 1,870,698** | **$ 2,152,935** | **$ 2,130,608** | **$ (22,327)** |
| **Total Department Revenue** | **$ -** | **$ -** | **$ -** | **$ -** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of the IBA | $ 1,870,698 | $ 2,152,935 | **$ 2,130,608** | $ (22,327) |
| **Total** | **$ 1,870,698** | **$ 2,152,935** | **$ 2,130,608** | **$ (22,327)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of the IBA | 10.00 | 10.00 | **10.00** | 0.00 |
| **Total** | **10.00** | **10.00** | **10.00** | **0.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | $ 11,609 | $ - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (17) | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | (33,919) | - |
| **Total** | **0.00** | **$ (22,327)** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 1,090,308 | $ 1,130,471 | **$ 1,182,671** | $ 52,200 |
| Fringe Benefits | 698,996 | 905,586 | **819,467** | (86,119) |
| **PERSONNEL SUBTOTAL** | **1,789,304** | **2,036,057** | **2,002,138** | **(33,919)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 3,064 | $ 6,100 | **$ 6,100** | $ - |

# Office of the IBA

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Contracts | 42,446 | 73,860 | **85,937** | 12,077 |
| Information Technology | 26,650 | 28,550 | **28,533** | (17) |
| Energy and Utilities | 3,237 | 2,468 | **2,000** | (468) |
| Other | 5,984 | 5,900 | **5,900** | - |
| Capital Expenditures | 13 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **81,395** | **116,878** | **128,470** | **11,592** |
| **Total** | **$ 1,870,698** | **$ 2,152,935** | **$ 2,130,608** | **$ (22,327)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001111 | Budget/Legislative Analyst 1 | 7.00 | 7.00 | **7.00** | $19,961 - $156,851 | $ 716,675 |
| 20001166 | Council Representative 2A | 1.00 | 1.00 | **1.00** | 17,189 - 108,291 | 76,448 |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 158,054 |
| 20001110 | Independent Budget Analyst | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 231,494 |
| **FTE, Salaries, and Wages Subtotal** | | **10.00** | **10.00** | **10.00** | | **$ 1,182,671** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 20,677 | $ 22,626 | $ 18,631 | $ (3,995) |
| Flexible Benefits | 122,719 | 145,870 | 145,870 | - |
| Insurance | 1,631 | - | - | - |
| Long-Term Disability | 2,907 | - | - | - |
| Medicare | 16,345 | 16,392 | 17,148 | 756 |
| Other Post-Employment Benefits | 56,248 | 60,010 | 61,310 | 1,300 |
| Retiree Medical Trust | 813 | 941 | 1,009 | 68 |
| Retirement ADC | 387,994 | 559,606 | 451,420 | (108,186) |
| Retirement DROP | 1,974 | - | 4,821 | 4,821 |
| Risk Management Administration | 9,801 | 10,110 | 10,540 | 430 |
| Supplemental Pension Savings Plan | 71,122 | 77,990 | 79,006 | 1,016 |
| Unemployment Insurance | 1,978 | 2,024 | 1,998 | (26) |
| Workers' Compensation | 4,787 | 10,017 | 27,714 | 17,697 |
| **Fringe Benefits Subtotal** | **$ 698,996** | **$ 905,586** | **$ 819,467** | **$ (86,119)** |
| **Total Personnel Expenditures** | | | **$ 2,002,138** | |

# Office of the Mayor

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## Office Description

The Office of the Mayor  consists of a team of Communications, Community Engagement, and Policy professionals.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information to the community regarding the Mayor's policies and initiatives as well as responds to media inquiries.

The Community Engagement team creates and strengthens relationships between the Mayor and residents. Staff attends functions on the Mayor's behalf, represents the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government.

The Policy team works closely with City staff and the City Council to develop and implement policies consistent with the Mayor's priorities for the benefit of the City and its residents.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 29.50 | 28.50 | **24.32** | (4.18) |
| Personnel Expenditures | $ 3,577,688 | $ 3,809,083 | **$ 3,377,686** | $ (431,397) |
| Non-Personnel Expenditures | 747,231 | 792,784 | **378,545** | (414,239) |
| **Total Department Expenditures** | **$ 4,324,919** | **$ 4,601,867** | **$ 3,756,231** | **$ (845,636)** |
| **Total Department Revenue** | **$ 328,426** | **$ 328,245** | **$ 180,000** | **$ (148,245)** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| CityTV | $ 562 | $ - | **$ -** | $ - |
| Economic Growth Services | 571 | - | **-** | - |
| Intergovernmental Relations | 699,381 | 673,348 | **10,340** | (663,008) |
| Mayor/Community & Legislative Services | 3,624,406 | 3,928,519 | **3,745,891** | (182,628) |
| **Total** | **$ 4,324,919** | **$ 4,601,867** | **$ 3,756,231** | **$ (845,636)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Intergovernmental Relations | 3.00 | 2.00 | **0.00** | (2.00) |
| Mayor/Community & Legislative Services | 26.50 | 26.50 | **24.32** | (2.18) |
| **Total** | **29.50** | **28.50** | **24.32** | **(4.18)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 111,842 | $ - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (28,856) | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | (0.44) | (16,043) | - |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures in miscellaneous supplies and services. | 0.00 | (58,613) | - |
| **Reduction in Hourly Funding**<br>Reduction in hourly funding support. | (0.74) | (19,829) | - |

# Office of the Mayor

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (326,770) | - |
| **Government Affairs Restructure**<br>Transfer of 3.00 Mayor Representative 2s from the from the Office of the Mayor to the newly created Government Affairs Department. | (3.00) | (507,367) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | (148,245) |
| **Total** | **(4.18)** | **$ (845,636)** | **$ (148,245)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 2,360,133 | $ 2,349,613 | **$ 2,159,615** | $ (189,998) |
| Fringe Benefits | 1,217,555 | 1,459,470 | **1,218,071** | (241,399) |
| **PERSONNEL SUBTOTAL** | **3,577,688** | **3,809,083** | **3,377,686** | **(431,397)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 40,872 | $ 49,781 | **$ 30,584** | $ (19,197) |
| Contracts | 508,212 | 505,232 | **135,142** | (370,090) |
| Information Technology | 101,141 | 145,995 | **117,139** | (28,856) |
| Energy and Utilities | 88,982 | 87,197 | **91,101** | 3,904 |
| Other | 7,977 | 4,579 | **4,579** | - |
| Capital Expenditures | 48 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **747,231** | **792,784** | **378,545** | **(414,239)** |
| **Total** | **$ 4,324,919** | **$ 4,601,867** | **$ 3,756,231** | **$ (845,636)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 328,245 | $ 328,245 | **$ 180,000** | $ (148,245) |
| Other Revenue | 181 | - | **-** | - |
| **Total** | **$ 328,426** | **$ 328,245** | **$ 180,000** | **$ (148,245)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001081 | Assistant Deputy Chief Operating Officer | 1.00 | 1.00 | **1.00** | $61,107 - $231,494 | $ 149,785 |
| 90000544 | Clerical Assistant 2 | 0.00 | 0.00 | **0.32** | 30,919 - 37,257 | 9,894 |
| 20001162 | Confidential Secretary to the Mayor | 1.00 | 1.00 | **1.00** | 17,189 - 108,291 | 92,763 |
| 20001118 | Deputy Chief Operating Officer | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 196,270 |
| 90001074 | Management Intern-Mayor/ Council | 1.50 | 1.50 | **0.00** | 25,075 - 30,167 | - |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20001072 | Mayor | 1.00 | 1.00 | **1.00** | 103,779 - 103,779 | 100,464 |
| 20001255 | Mayor Representative 2 | 24.00 | 23.00 | **20.00** | 19,961 - 156,851 | 1,608,983 |
| | Bilingual - Regular | | | | | 1,456 |
| **FTE, Salaries, and Wages Subtotal** | | **29.50** | **28.50** | **24.32** | | **$ 2,159,615** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 28,669 | $ 30,044 | $ 18,230 | $ (11,814) |
| Flexible Benefits | 317,119 | 378,049 | 332,632 | (45,417) |
| Insurance | 2,963 | - | - | - |
| Long-Term Disability | 6,100 | - | - | - |
| Medicare | 35,731 | 34,050 | 31,294 | (2,756) |
| Other Post-Employment Benefits | 154,983 | 162,027 | 147,144 | (14,883) |
| Retiree Medical Trust | 3,349 | 3,212 | 3,557 | 345 |
| Retirement 401 Plan | 3,562 | 3,503 | 3,722 | 219 |
| Retirement ADC | 470,448 | 648,506 | 496,584 | (151,922) |
| Retirement DROP | 2,239 | 2,898 | - | (2,898) |
| Risk Management Administration | 27,008 | 27,297 | 25,296 | (2,001) |
| Supplemental Pension Savings Plan | 148,232 | 149,362 | 135,241 | (14,121) |
| Unemployment Insurance | 4,180 | 4,203 | 3,648 | (555) |
| Workers' Compensation | 12,973 | 16,319 | 20,723 | 4,404 |
| **Fringe Benefits Subtotal** | **$ 1,217,555** | **$ 1,459,470** | **$ 1,218,071** | **$ (241,399)** |
| **Total Personnel Expenditures** | | | **$ 3,377,686** | |

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# Office of Sustainability

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## Office Description

The Office of Sustainability leads the implementation of the City's Climate Action Plan which aims to achieve the greenhouse gas reduction targets set forth by the state of California. The Office facilitates innovative efforts across multiple City departments to enhance economic, social and environmental sustainability. These efforts promote renewable electricity; water and energy efficiency; zero waste; bicycling, walking, transit, smart growth and land use; and resiliency measures.

In Fiscal Year 2019, the Office will develop a tactical plan that defines the vision, mission, goals, and objectives of the office. Additionally, key performance indicators (KPI) will be developed to quantify the efficacy of sustainability initiatives, and KPI targets will be set to track progress toward achieving the Office's objectives.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **24.35** | 24.35 |
| Personnel Expenditures | $ - | $ - | **$ 3,347,074** | $ 3,347,074 |
| Non-Personnel Expenditures | - | - | **1,560,043** | 1,560,043 |
| **Total Department Expenditures** | **$ -** | **$ -** | **$ 4,907,117** | **$ 4,907,117** |
| **Total Department Revenue** | **$ -** | **$ -** | **$ 4,425,706** | **$ 4,425,706** |

# Energy Conservation Program Fund[1]

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of Sustainability | $ - | $ - | **$ 4,907,117** | $ 4,907,117 |
| **Total** | **$ -** | **$ -** | **$ 4,907,117** | **$ 4,907,117** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Office of Sustainability | 0.00 | 0.00 | **24.35** | 24.35 |
| **Total** | **0.00** | **0.00** | **24.35** | **24.35** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Office of Sustainability Restructure**<br>Transfer of 16.00 FTE positions and associated non-personnel expenditures from the Environmental Services Department to the newly created Office of Sustainability. | 16.00 | $ 3,034,349 | $ 2,563,917 |
| **Climate Action Plan Support**<br>Addition of 2.00 FTE positions and associated non-personnel expenditures to support the Climate Action Plan (CAP). | 2.00 | 712,456 | - |
| **Office of Sustainability Restructure**<br>Transfer of 2.00 FTE positions from the Economic Development Department to the newly created Office of Sustainability supported by the General Fund. | 2.00 | 264,601 | - |
| **Rental Compensation**<br>Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building. | 0.00 | 219,943 | - |
| **Department Director**<br>Addition of 1.00 Department Director in the newly created Office of Sustainability. | 1.00 | 188,017 | - |

1. In the Fiscal Year 2019 Proposed Budget, the Energy Conservation Fund was transferred from the Environmental Services Department to the newly created Office of Sustainability. Prior year actuals and budget can be found in the Environmental Services Department.

# Office of Sustainability

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Program Manager**<br>Addition of 1.00 Program Manager to create and implement the Municipal Energy Strategy Plan which supports the CAP. | 1.00 | 147,812 | 143,159 |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 137,484 | - |
| **Senior Management Analyst**<br>Addition of 1.00 Senior Management Analyst to implement a Commercial Energy Benchmarking Ordinance and a Residential Energy Disclosure Ordinance to support the CAP. | 1.00 | 88,726 | 30,600 |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 69,989 | - |
| **Rental Compensation**<br>Increase of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building. | 0.00 | 67,420 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 1.35 | 36,260 | 17,608 |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures related to contractual services. | 0.00 | (59,940) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 1,670,422 |
| **Total** | **24.35** | **$ 4,907,117** | **$ 4,425,706** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ - | $ - | **$ 2,075,996** | $ 2,075,996 |
| Fringe Benefits | - | - | **1,271,078** | 1,271,078 |
| **PERSONNEL SUBTOTAL** | **-** | **-** | **3,347,074** | **3,347,074** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ - | $ - | **$ 12,242** | $ 12,242 |
| Contracts | - | - | **1,094,363** | 1,094,363 |
| Information Technology | - | - | **137,484** | 137,484 |
| Energy and Utilities | - | - | **14,875** | 14,875 |
| Other | - | - | **5,300** | 5,300 |
| Transfers Out | - | - | **287,363** | 287,363 |
| Capital Expenditures | - | - | **8,416** | 8,416 |
| **NON-PERSONNEL SUBTOTAL** | **-** | **-** | **1,560,043** | **1,560,043** |
| **Total** | **$ -** | **$ -** | **$ 4,907,117** | **$ 4,907,117** |

# Office of Sustainability

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ - | $ - | **$ 4,425,706** | $ 4,425,706 |
| **Total** | **$ -** | **$ -** | **$ 4,425,706** | **$ 4,425,706** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000024 | Administrative Aide 2 | 0.00 | 0.00 | **1.00** | $43,983 - $53,028 | $ 48,533 |
| 20000070 | Assistant Engineer-Civil | 0.00 | 0.00 | **1.00** | 59,775 - 72,022 | 62,547 |
| 20000143 | Associate Engineer-Civil | 0.00 | 0.00 | **3.00** | 68,821 - 83,109 | 237,904 |
| 20000119 | Associate Management Analyst | 0.00 | 0.00 | **2.00** | 55,843 - 67,489 | 123,332 |
| 20000303 | Community Development Specialist 4 | 0.00 | 0.00 | **1.00** | 68,971 - 83,561 | 68,971 |
| 20001101 | Department Director | 0.00 | 0.00 | **1.00** | 61,107 - 231,494 | 150,000 |
| 20001168 | Deputy Director | 0.00 | 0.00 | **1.00** | 48,516 - 178,445 | 134,290 |
| 90001073 | Management Intern | 0.00 | 0.00 | **1.35** | 25,075 - 30,167 | 33,851 |
| 20001234 | Program Coordinator | 0.00 | 0.00 | **2.00** | 23,764 - 142,455 | 196,739 |
| 20001222 | Program Manager | 0.00 | 0.00 | **3.00** | 48,516 - 178,445 | 336,608 |
| 20000763 | Project Officer 2 | 0.00 | 0.00 | **1.00** | 79,328 - 95,915 | 93,241 |
| 20000885 | Senior Civil Engineer | 0.00 | 0.00 | **2.00** | 79,328 - 95,915 | 187,093 |
| 20000015 | Senior Management Analyst | 0.00 | 0.00 | **2.00** | 61,322 - 74,128 | 135,450 |
| 20000918 | Senior Planner | 0.00 | 0.00 | **1.00** | 67,510 - 81,627 | 78,641 |
| 20000970 | Supervising Management Analyst | 0.00 | 0.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20000756 | Word Processing Operator | 0.00 | 0.00 | **1.00** | 32,530 - 39,170 | 38,387 |
| | Reg Pay For Engineers | | | | | 66,848 |
| **FTE, Salaries, and Wages Subtotal** | | **0.00** | **0.00** | **24.35** | | **$ 2,075,996** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ - | $ - | $ 11,157 | $ 11,157 |
| Flexible Benefits | - | - | 292,488 | 292,488 |
| Medicare | - | - | 29,789 | 29,789 |
| Other Post-Employment Benefits | - | - | 141,013 | 141,013 |
| Retiree Medical Trust | - | - | 3,123 | 3,123 |
| Retirement ADC | - | - | 578,979 | 578,979 |
| Risk Management Administration | - | - | 24,242 | 24,242 |
| Supplemental Pension Savings Plan | - | - | 161,298 | 161,298 |
| Unemployment Insurance | - | - | 3,397 | 3,397 |
| Workers' Compensation | - | - | 25,592 | 25,592 |
| **Fringe Benefits Subtotal** | **$ –** | **$ –** | **$ 1,271,078** | **$ 1,271,078** |
| **Total Personnel Expenditures** | | | **$ 3,347,074** | |

# Office of Sustainability

## Revenue and Expense Statement (Non–General Fund)

| Energy Conservation Program Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 933,999 | $ 960,809 | $ 560,533 |
| Continuing Appropriation - CIP | 2,393,824 | 1,890,963 | 1,307,325 |
| **TOTAL BALANCE AND RESERVES** | **$ 3,327,823** | **$ 2,851,772** | **$ 1,867,858** |
| **REVENUE** | | | |
| Charges for Services | $ 3,163,133 | $ 3,235,275 | $ 4,425,706 |
| Revenue from Other Agencies | 500 | – | – |
| Revenue from Use of Money and Property | 37,289 | – | – |
| **TOTAL REVENUE** | **$ 3,200,922** | **$ 3,235,275** | **$ 4,425,706** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 6,528,745** | **$ 6,087,047** | **$ 6,293,564** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ 300,000 | $ – | $ – |
| **TOTAL CIP EXPENSE** | **$ 300,000** | **$ –** | **$ –** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 1,123,058 | $ 1,267,033 | $ 2,075,996 |
| Fringe Benefits | 722,795 | 917,360 | 1,271,078 |
| Supplies | 13,641 | 11,152 | 12,242 |
| Contracts | 808,654 | 649,651 | 1,094,363 |
| Information Technology | 187,484 | 997,104 | 137,484 |
| Energy and Utilities | 16,119 | 18,950 | 14,875 |
| Other Expenses | 2,282 | 5,300 | 5,300 |
| Transfers Out | – | – | 287,363 |
| Capital Expenditures | 80 | 13,356 | 8,416 |
| **TOTAL OPERATING EXPENSE** | **$ 2,874,113** | **$ 3,879,906** | **$ 4,907,117** |
| **EXPENDITURE OF PRIOR YEAR FUNDS** | | | |
| CIP Expenditures | $ 502,861 | $ – | $ – |
| **TOTAL EXPENDITURE OF PRIOR YEAR FUNDS** | **$ 502,861** | **$ –** | **$ –** |
| **TOTAL EXPENSE** | **$ 3,676,974** | **$ 3,879,906** | **$ 4,907,117** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 1,890,963 | $ 1,890,963 | $ 1,307,325 |
| **TOTAL RESERVES** | **$ 1,890,963** | **$ 1,890,963** | **$ 1,307,325** |
| **BALANCE** | **$ 960,809** | **$ 316,178** | **$ 79,122** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 6,528,745** | **$ 6,087,047** | **$ 6,293,564** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Parks and Recreation

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## Department Description

The Parks and Recreation Department plays a key role in the quality of life for San Diego. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space

There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park and 25.9 miles of oceanfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting.

Recreational Facilities

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature centers, gymnasiums, skate parks, launch ramps, piers, dog off-leash areas, golf complexes and more.

Recreational Programs

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

The Department's mission is:

***To provide healthy, sustainable, and enriching environments for all***

The Department's vision is:

***To connect all to the City's diverse world class park system***

# Parks and Recreation

## Goals and Objectives

***Goal 1: Protect and enhance natural and developed assets***

- Protect and preserve existing assets
- Enhance existing assets

***Goal 2: Develop and offer innovative recreational opportunities to meet the diverse needs of our communities***

- Provide innovative program ideas
- Solicit feedback from customers and staff

***Goal 3: Foster growth and development of our employees***

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY 2018 Projection | FY 2019 Target |
|---|---|---|---|---|---|
| 1. Percentage of park acreage assessed | 20% | 20% | 14% | 14% | 14% |
| 2. Percentage customer satisfaction with park system[1] | 93% | 93% | 93% | 93% | 93% |
| 3. Percentage of acres of brush management completed | 95% | 103% | 95% | 101% | 95% |
| 4. Number of park acres decommissioned converted to sustainable landscapes[2] | 2.37 | 6.18 | 2.37 | 2.37 | 2.37 |
| 5. Number of acres where habitat restoration occurred | 5 | 17.1 | 5 | 12 | 5 |
| 6. Percentage of increase with on-line registration participation | 1% | 7.5% | 1% | 5% | 1% |
| 7. Percentage customer satisfaction with recreational program activities[3] | 94% | 91% | 93% | 93% | 93% |
| 8. Number of aquatic users | 320,000 | 321,751 | 320,000 | 318,000 | 320,000 |
| 9. Number of hours of operation of recreation centers | 155,780 | 163,665 | 165,360 | 165,884 | 169,052 |
| 10. Number of acres of parks and open spaces per 1,000 population | 32.26 | 32.35 | 32.53 | 32.36 | 32.55 |

1. The target is based on a five year average.
2. For Fiscal Year 2019, the KPI was changed from "Percentage of park acres" to "Number of park acres" to simplify reporting and to improve the communication of data to the reader.
3. Refer to footnote #1.

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 1,003.54 | 1,000.91 | **1,012.13** | 11.22 |
| Personnel Expenditures | $ 70,044,503 | $ 77,375,027 | **$ 79,753,361** | $ 2,378,334 |
| Non-Personnel Expenditures | 70,790,782 | 65,323,765 | **69,929,406** | 4,605,641 |
| **Total Department Expenditures** | **$ 140,835,286** | **$ 142,698,792** | **$ 149,682,767** | **$ 6,983,975** |
| **Total Department Revenue** | **$ 75,439,731** | **$ 79,801,563** | **$ 80,246,260** | **$ 444,697** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administrative Services | $ 3,370,673 | $ 3,769,436 | **$ 4,229,297** | $ 459,861 |
| Community Parks I | 25,931,570 | 27,148,250 | **29,950,631** | 2,802,381 |
| Community Parks II | 25,270,418 | 26,759,662 | **28,421,951** | 1,662,289 |
| Developed Regional Parks | 39,151,184 | 39,454,942 | **40,380,579** | 925,637 |
| Open Space | 11,553,622 | 12,363,802 | **12,517,552** | 153,750 |
| **Total** | **$ 105,277,466** | **$ 109,496,092** | **$ 115,500,010** | **$ 6,003,918** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administrative Services | 19.00 | 20.00 | **23.00** | 3.00 |
| Community Parks I | 209.06 | 207.56 | **216.26** | 8.70 |
| Community Parks II | 264.67 | 268.22 | **272.24** | 4.02 |
| Developed Regional Parks | 336.73 | 330.73 | **328.23** | (2.50) |
| Open Space | 70.32 | 70.32 | **68.32** | (2.00) |
| **Total** | **899.78** | **896.83** | **908.05** | **11.22** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | $ 3,774,523 | $ - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.22 | 1,271,420 | - |
| **Downtown Portable Restrooms**<br>Addition of non-personnel expenditures to support eight portable restrooms in Downtown. | 0.00 | 898,160 | - |
| **Pacific Highlands Ranch Facility Support**<br>Addition of 5.50 FTE positions and associated non-personnel expenditures to support the maintenance and operations of the Pacific Highlands Ranch Recreation Center and Community Park. | 5.50 | 527,815 | - |

# Parks and Recreation

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | (0.00) | 441,688 | - |
| **Addition of Grounds Maintenance Worker 2**<br>Addition of 1.00 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Torrey Meadows Neighborhood Park. | 1.00 | 148,727 | - |
| **Addition of Senior Park Ranger**<br>Addition of 1.00 Senior Park Ranger to manage operations of the ranger work unit at the San Diego River. | 1.00 | 133,236 | 66,647 |
| **Addition of Program Manager**<br>Addition of 1.00 Program Manager and associated non-personnel expenditures to oversee the administration of recreation center funds. | 1.00 | 133,138 | - |
| **Addition of Aquatic Technician 2**<br>Addition of 1.00 Aquatic Technician 2 and associated non-personnel expenditures to support the maintenance and operations of the new pool at the Murphy Canyon Road Training Facility. | 1.00 | 122,037 | - |
| **Transit Station Facilities Staff**<br>Addition of 1.00 Grounds Maintenance Supervisor and 1.00 Grounds Maintenance Worker 2 to support maintenance and operations at the Virginia Avenue, El Cajon Boulevard and University Avenue Transit Station facilities. | 2.00 | 119,413 | - |
| **Addition of Grounds Maintenance Worker 2**<br>Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Pacific Trails Middle School joint-use park. | 0.50 | 102,630 | - |
| **Addition of Senior Management Analyst**<br>Addition of 1.00 Senior Management Analyst and associated non-personnel expenditures to support the fiscal management of recreation center funds. | 1.00 | 94,726 | - |
| **Addition of Grounds Maintenance Worker 2**<br>Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Holmes Elementary joint-use park. | 0.50 | 80,835 | - |
| **Addition of Grounds Maintenance Worker 2**<br>Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Horton Elementary joint-use park. | 0.50 | 80,467 | - |
| **Addition of Grounds Maintenance Worker 2**<br>Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Marvin Elementary School joint-use park. | 0.50 | 75,726 | - |

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Brush Management**<br>Addition of non-personnel expenditures to support the increased contractual cost for brush management services. | 0.00 | 72,847 | - |
| **Addition of Grounds Maintenance Worker 2**<br>Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Linda Vista Elementary joint-use park. | 0.50 | 65,835 | - |
| **Addition of Account Clerk**<br>Addition of 1.00 Account Clerk and associated non-personnel expenditures to support accounts payable and receivable of recreation center funds. | 1.00 | 62,741 | - |
| **Handwashing Stations**<br>Addition of non-personnel expenditures to support 11 handwashing stations throughout the City of San Diego. | 0.00 | 50,808 | - |
| **Civic Center Public Restroom**<br>Addition of non-personnel expenditures for security services at the Civic Center public restroom. | 0.00 | 50,000 | - |
| **User Fee Study**<br>Addition of one-time non-personnel expenditures to support contractual services for a user fee study. | 0.00 | 50,000 | - |
| **Addition of Grounds Maintenance Worker 2**<br>Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Encanto Elementary joint-use park. | 0.50 | 49,921 | - |
| **Addition of Grounds Maintenance Worker 2**<br>Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Hawk Pocket Park joint-use park. | 0.50 | 49,082 | - |
| **Non-Standard Hour Positions**<br>Addition of 1.50 Grounds Maintenance Worker 1-Hourly to support 24-hour maintenance at restrooms in Balboa Park. | 1.50 | 46,920 | - |
| **Addition of Grounds Maintenance Worker 2**<br>Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the new Paradise Hills Elementary joint-use park. | 0.50 | 46,678 | - |
| **Transfer to Maintenance Assessment Districts**<br>Increase in non-personnel expenditures associated with administrative costs for self-managed Maintenance Assessment Districts (MADs). | 0.00 | 20,000 | - |
| **Mandatory General Benefit Contribution**<br>Increase in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts (MADs). | 0.00 | 19,949 | - |
| **Summer Movies in the Park**<br>Addition of non-personnel expenditures and offsetting revenue for the Summer Movies in the Park Program. | 0.00 | 15,000 | 15,000 |

# Parks and Recreation

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Joint-Use Security Services**<br>Addition of non-personnel expenditures associated with security services at the Gage Elementary and Creative and Performing Media Arts joint-use facilities. | 0.00 | 14,000 | - |
| **Reduction of Senior Planner**<br>Reduction of 1.00 Senior Planner associated with supervision of the Code Compliance section in the Open Space Division. | (1.00) | (111,006) | - |
| **Reduction of Habitat Restoration Services**<br>Reduction of non-personnel expenditures associated with habitat restoration services. | 0.00 | (155,000) | - |
| **Citywide Park Maintenance**<br>Reduction of 4.00 FTE positions and associated non-personnel expenditures in the Developed Regional Parks and Open Space Divisions. | (4.00) | (266,865) | - |
| **Facility Maintenance Consolidation**<br>Transfer of 3.00 FTE positions and associated non-personnel expenditures to the Public Works Department for centralization of facilities maintenance functions. | (3.00) | (271,702) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (293,654) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (315,057) | - |
| **Reduction of Water Usage**<br>Reduction of non-personnel expenditures associated with water usage to achieve 90 percent funding of Fiscal Year 2019 projected water usage. | 0.00 | (1,201,120) | - |
| **Total** | **11.22** | **$ 6,003,918** | **$ 81,647** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 36,124,464 | $ 37,240,791 | **$ 39,474,477** | $ 2,233,686 |
| Fringe Benefits | 26,299,629 | 31,848,238 | **31,919,075** | 70,837 |
| **PERSONNEL SUBTOTAL** | **62,424,094** | **69,089,029** | **71,393,552** | **2,304,523** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 5,386,543 | $ 4,895,685 | **$ 5,036,097** | $ 140,412 |
| Contracts | 19,584,392 | 17,703,120 | **18,613,331** | 910,211 |
| Information Technology | 1,202,171 | 1,453,827 | **1,160,173** | (293,654) |
| Energy and Utilities | 14,361,002 | 13,134,718 | **16,111,062** | 2,976,344 |
| Other | 137,233 | 112,655 | **114,505** | 1,850 |
| Transfers Out | 1,551,017 | 2,076,884 | **2,116,833** | 39,949 |
| Capital Expenditures | 479,309 | 715,747 | **563,004** | (152,743) |
| Debt | 151,707 | 314,427 | **391,453** | 77,026 |
| **NON-PERSONNEL SUBTOTAL** | **42,853,373** | **40,407,063** | **44,106,458** | **3,699,395** |

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Total** | **$ 105,277,466** | **$ 109,496,092** | **$ 115,500,010** | **$ 6,003,918** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 41,196,103 | $ 41,713,112 | **$ 42,699,077** | $ 985,965 |
| Fines Forfeitures and Penalties | 44,658 | 84,395 | **70,145** | (14,250) |
| Licenses and Permits | 290,370 | 142,965 | **166,865** | 23,900 |
| Other Revenue | 135,275 | 42,739 | **57,739** | 15,000 |
| Rev from Money and Prop | 371,018 | 502,065 | **502,065** | - |
| Rev from Other Agencies | 97,241 | - | **100,000** | 100,000 |
| Transfers In | 748,136 | 1,781,968 | **753,000** | (1,028,968) |
| **Total** | **$ 42,882,801** | **$ 44,267,244** | **$ 44,348,891** | **$ 81,647** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000011 | Account Clerk | 4.00 | 4.00 | **5.00** | $32,530 - | $39,170 | $ 187,446 |
| 20000012 | Administrative Aide 1 | 1.00 | 1.00 | **1.00** | 38,181 - | 46,002 | 38,181 |
| 20000024 | Administrative Aide 2 | 4.00 | 4.00 | **4.00** | 43,983 - | 53,028 | 198,242 |
| 20000753 | Aquatics Technician 1 | 3.00 | 3.00 | **3.00** | 40,803 - | 48,645 | 145,935 |
| 20000749 | Aquatics Technician 2 | 4.00 | 4.00 | **5.00** | 42,865 - | 51,095 | 247,245 |
| 20000754 | Aquatics Technician Supervisor | 1.00 | 1.00 | **1.00** | 46,797 - | 55,951 | 55,951 |
| 20000040 | Area Manager 2 | 25.00 | 26.00 | **26.00** | 54,490 - | 66,028 | 1,700,251 |
| 20001140 | Assistant Department Director | 1.00 | 1.00 | **1.00** | 32,788 - | 179,712 | 135,323 |
| 20000108 | Assistant Recreation Center Director | 46.00 | 46.00 | **47.00** | 31,048 - | 37,515 | 1,702,225 |
| 20000143 | Associate Engineer-Civil | 1.00 | 1.00 | **1.00** | 68,821 - | 83,109 | 83,109 |
| 20000119 | Associate Management Analyst | 5.00 | 5.00 | **5.00** | 55,843 - | 67,489 | 303,081 |
| 20000162 | Associate Planner | 1.00 | 1.00 | **1.00** | 58,593 - | 70,798 | 69,382 |
| 20000657 | Biologist 2 | 0.00 | 1.00 | **1.00** | 55,499 - | 67,489 | 55,499 |
| 20000649 | Biologist 3 | 4.00 | 4.00 | **4.00** | 64,051 - | 77,544 | 293,500 |
| 20000202 | Building Supervisor | 1.00 | 1.00 | **0.00** | 41,082 - | 49,311 | - |
| 20000234 | Carpenter | 1.00 | 1.00 | **0.00** | 44,885 - | 53,716 | - |
| 20000236 | Cement Finisher | 1.00 | 1.00 | **0.00** | 44,885 - | 53,802 | - |
| 90000539 | Clerical Assistant 2 | 0.05 | 0.05 | **0.05** | 30,919 - | 37,257 | 1,546 |
| 20000539 | Clerical Assistant 2 | 4.00 | 4.00 | **3.00** | 30,919 - | 37,257 | 98,631 |
| 90000352 | Custodian 1 | 2.94 | 2.94 | **2.94** | 24,838 - | 29,673 | 75,195 |
| 20000354 | Custodian 2 | 12.50 | 12.50 | **12.50** | 27,116 - | 32,273 | 382,460 |
| 20000355 | Custodian 3 | 4.00 | 4.00 | **4.00** | 29,673 - | 35,087 | 128,942 |
| 20001168 | Deputy Director | 3.75 | 3.75 | **3.75** | 48,516 - | 178,445 | 470,222 |
| 20000395 | District Manager | 14.00 | 14.00 | **14.00** | 64,416 - | 77,716 | 1,085,812 |
| 20000426 | Equipment Operator 1 | 11.00 | 11.00 | **11.00** | 38,933 - | 46,604 | 494,242 |
| 20000430 | Equipment Operator 2 | 9.00 | 9.00 | **9.00** | 42,715 - | 51,095 | 453,838 |
| 20000418 | Equipment Technician 1 | 9.00 | 9.00 | **9.00** | 37,193 - | 44,563 | 393,846 |

# Parks and Recreation

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| 20000423 | Equipment Technician 2 | 7.00 | 7.00 | **7.00** | 40,803 - | 48,645 | 330,141 |
| 20000431 | Equipment Technician 3 | 1.00 | 1.00 | **1.00** | 44,799 - | 53,523 | 51,650 |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **1.00** | 44,993 - | 54,404 | 48,265 |
| 20000675 | Grounds Maintenance Manager | 10.00 | 11.00 | **11.00** | 53,157 - | 64,416 | 700,681 |
| 20000472 | Grounds Maintenance Supervisor | 10.00 | 10.00 | **11.00** | 39,062 - | 46,991 | 490,538 |
| 90000467 | Grounds Maintenance Worker 1 | 16.75 | 15.75 | **17.25** | 29,630 - | 35,109 | 562,476 |
| 20000467 | Grounds Maintenance Worker 1 | 9.00 | 9.00 | **9.00** | 29,630 - | 35,109 | 296,015 |
| 20000468 | Grounds Maintenance Worker 2 | 266.48 | 267.78 | **277.50** | 32,810 - | 39,019 | 10,517,680 |
| 90000468 | Grounds Maintenance Worker 2 | 0.75 | 0.00 | **0.00** | 32,810 - | 39,019 | - |
| 20000502 | Heavy Truck Driver 1 | 6.00 | 6.00 | **6.00** | 37,429 - | 44,584 | 256,118 |
| 20000503 | Horticulturist | 4.00 | 4.00 | **4.00** | 54,812 - | 66,264 | 240,579 |
| 20000290 | Information Systems Analyst 2 | 1.00 | 1.00 | **1.00** | 55,843 - | 67,489 | 67,489 |
| 20000293 | Information Systems Analyst 3 | 1.00 | 1.00 | **0.00** | 61,322 - | 74,128 | - |
| 20000998 | Information Systems Analyst 4 | 0.00 | 0.00 | **1.00** | 68,971 - | 83,561 | 83,561 |
| 20000497 | Irrigation Specialist | 1.00 | 1.00 | **1.00** | 39,062 - | 46,754 | 46,754 |
| 20000589 | Laborer | 10.00 | 10.00 | **10.00** | 30,145 - | 35,904 | 344,689 |
| 20000608 | Light Equipment Operator | 15.00 | 14.00 | **13.00** | 35,839 - | 42,715 | 552,305 |
| 90001073 | Management Intern | 2.32 | 2.32 | **2.32** | 25,075 - | 30,167 | 58,173 |
| 20000660 | Nursery Gardener | 5.00 | 5.00 | **5.00** | 33,003 - | 39,320 | 195,709 |
| 20000661 | Nursery Supervisor | 1.00 | 1.00 | **1.00** | 39,062 - | 46,991 | 46,991 |
| 20000669 | Park Designer | 2.00 | 2.00 | **2.00** | 68,864 - | 83,152 | 166,304 |
| 20000666 | Park Ranger | 33.00 | 33.00 | **33.00** | 42,414 - | 51,524 | 1,618,954 |
| 20001138 | Park and Recreation Director | 1.00 | 1.00 | **1.00** | 61,107 - | 231,494 | 165,280 |
| 20000680 | Payroll Specialist 2 | 4.75 | 4.75 | **4.75** | 35,753 - | 43,166 | 193,815 |
| 20000676 | Pesticide Applicator | 10.00 | 9.00 | **7.00** | 40,760 - | 48,602 | 333,191 |
| 20000677 | Pesticide Supervisor | 1.00 | 1.00 | **1.00** | 42,199 - | 50,772 | 50,010 |
| 90001015 | Pool Guard 2 | 37.09 | 37.09 | **37.09** | 28,298 - | 34,056 | 1,204,961 |
| 20000740 | Principal Drafting Aide | 1.00 | 1.00 | **1.00** | 51,653 - | 62,547 | 61,296 |
| 20001222 | Program Manager | 2.00 | 2.00 | **3.00** | 48,516 - | 178,445 | 296,435 |
| 20000763 | Project Officer 2 | 2.00 | 2.00 | **2.00** | 79,328 - | 95,915 | 191,830 |
| 20000783 | Public Information Clerk | 2.00 | 2.00 | **3.00** | 32,530 - | 39,170 | 116,334 |
| 90000798 | Recreation Aide | 6.42 | 6.42 | **6.42** | 19,230 - | 24,709 | 158,633 |
| 20000921 | Recreation Center Director 1 | 10.50 | 9.50 | **9.50** | 38,181 - | 46,002 | 430,665 |
| 20000802 | Recreation Center Director 2 | 14.00 | 14.00 | **14.00** | 41,082 - | 49,397 | 683,660 |
| 20000751 | Recreation Center Director 3 | 32.00 | 33.00 | **34.00** | 44,047 - | 52,985 | 1,757,980 |
| 20000569 | Recreation Leader 1 | 0.50 | 0.50 | **0.50** | 25,741 - | 31,026 | 15,513 |
| 90000569 | Recreation Leader 1 | 87.96 | 87.46 | **88.46** | 25,741 - | 31,026 | 2,674,886 |
| 90000534 | Recreation Leader 2 | 3.88 | 3.88 | **3.88** | 29,673 - | 35,775 | 131,160 |
| 90000530 | Recreation Leader 2 | 9.11 | 8.61 | **8.61** | 29,673 - | 35,775 | 307,173 |
| 90000533 | Recreation Leader 2 | 4.33 | 4.83 | **0.00** | 29,673 - | 35,775 | - |
| 20000530 | Recreation Leader 2 | 1.00 | 1.00 | **1.00** | 29,673 - | 35,775 | 35,774 |
| 20000806 | Recreation Specialist | 5.00 | 5.00 | **0.00** | 44,047 - | 52,985 | - |
| 20000804 | Recreation Specialist | 1.00 | 1.00 | **1.00** | 44,047 - | 52,985 | 52,986 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000807 | Recreation Specialist | 1.00 | 1.00 | **1.00** | 44,047 - 52,985 | 48,222 |
| 20000811 | Recreation Specialist | 2.00 | 1.00 | **0.00** | 44,047 - 52,985 | - |
| 20001042 | Safety and Training Manager | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 82,308 |
| 20000927 | Senior Clerk/Typist | 2.00 | 2.00 | **2.00** | 37,257 - 44,950 | 88,327 |
| 20000015 | Senior Management Analyst | 4.00 | 4.00 | **5.00** | 61,322 - 74,128 | 355,239 |
| 20000844 | Senior Park Ranger | 8.00 | 8.00 | **9.00** | 53,157 - 64,416 | 550,942 |
| 20000918 | Senior Planner | 3.00 | 3.00 | **2.00** | 67,510 - 81,627 | 159,989 |
| 20001046 | Senior Utility Supervisor | 1.00 | 1.00 | **1.00** | 48,774 - 59,023 | 58,138 |
| 20000928 | Senior Zoning Investigator | 1.00 | 1.00 | **1.00** | 57,003 - 69,057 | 68,021 |
| 20000194 | Seven-Gang Mower Operator | 10.00 | 10.00 | **10.00** | 38,933 - 46,604 | 459,752 |
| 20000970 | Supervising Management Analyst | 3.00 | 3.00 | **3.00** | 68,971 - 83,561 | 250,683 |
| 20001010 | Supervising Recreation Specialist | 2.00 | 2.00 | **0.00** | 50,686 - 61,430 | - |
| 20001007 | Supervising Recreation Specialist | 4.00 | 4.00 | **5.00** | 50,686 - 61,430 | 291,640 |
| 21000404 | Supervising Therap Recreation Specialist | 0.00 | 0.00 | **2.00** | 50,686 - 61,430 | 120,710 |
| 90000959 | Swimming Pool Manager 1 | 5.20 | 5.20 | **5.20** | 32,487 - 39,084 | 193,739 |
| 20000960 | Swimming Pool Manager 2 | 6.00 | 6.00 | **6.00** | 38,031 - 45,916 | 265,696 |
| 20000961 | Swimming Pool Manager 3 | 7.00 | 7.00 | **7.00** | 41,856 - 50,515 | 348,531 |
| 91000407 | Therap Recreatn Leader | 0.00 | 0.00 | **4.83** | 29,673 - 35,775 | 164,594 |
| 21000406 | Therap Recreatn Spec | 0.00 | 0.00 | **5.00** | 44,047 - 52,985 | 254,271 |
| 20001038 | Tree Maintenance Crewleader | 1.00 | 1.00 | **1.00** | 37,773 - 45,014 | 42,763 |
| 20001039 | Tree Trimmer | 3.00 | 3.00 | **3.00** | 36,119 - 42,994 | 125,449 |
| 20001045 | Utility Supervisor | 5.00 | 5.00 | **4.00** | 44,907 - 53,695 | 213,971 |
| 20001044 | Utility Supervisor | 4.00 | 4.00 | **4.00** | 44,907 - 53,695 | 212,950 |
| 20001051 | Utility Worker 1 | 7.00 | 5.00 | **4.00** | 31,542 - 37,494 | 148,476 |
| 20001053 | Utility Worker 2 | 3.00 | 3.00 | **3.00** | 34,421 - 40,975 | 122,310 |
| 20000756 | Word Processing Operator | 3.00 | 3.00 | **3.00** | 32,530 - 39,170 | 114,963 |
| 90001067 | Work Service Aide | 0.50 | 0.50 | **0.50** | 17,318 - 24,709 | 12,355 |
| | Bilingual - Regular | | | | | 49,504 |
| | Budgeted Vacancy Savings | | | | | (696,569) |
| | Landscape Architect Lic | | | | | 24,946 |
| | Night Shift Pay | | | | | 6,730 |
| | Overtime Budgeted | | | | | 373,518 |
| | Reg Pay For Engineers | | | | | 12,466 |
| | Sick Leave - Hourly | | | | | 77,806 |
| | Termination Pay Annual Leave | | | | | 25,479 |
| | Vacation Pay In Lieu | | | | | 509,800 |
| **FTE, Salaries, and Wages Subtotal** | | **899.78** | **896.83** | **908.05** | | **$ 39,474,477** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 113,807 | $ 111,359 | $ 116,771 | $ 5,412 |
| Flexible Benefits | 6,416,654 | 7,940,396 | 8,186,429 | 246,033 |
| Long-Term Disability | 92,982 | - | - | - |

# Parks and Recreation

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Medicare | 532,815 | 505,656 | 539,452 | 33,796 |
| Other Post-Employment Benefits | 3,900,549 | 4,181,376 | 4,410,970 | 229,594 |
| Retiree Medical Trust | 21,631 | 24,107 | 29,027 | 4,920 |
| Retirement 401 Plan | 28,598 | 27,457 | 29,409 | 1,952 |
| Retirement ADC | 11,194,150 | 14,775,172 | 14,337,677 | (437,495) |
| Retirement DROP | 56,333 | 58,946 | 71,295 | 12,349 |
| Risk Management Administration | 679,672 | 704,445 | 758,304 | 53,859 |
| Supplemental Pension Savings Plan | 2,027,985 | 2,100,124 | 2,287,727 | 187,603 |
| Unemployment Insurance | 64,096 | 64,755 | 64,917 | 162 |
| Workers' Compensation | 1,170,357 | 1,354,445 | 1,087,097 | (267,348) |
| **Fringe Benefits Subtotal** | **$ 26,299,629** | **$ 31,848,238** | **$ 31,919,075** | **$ 70,837** |
| **Total Personnel Expenditures** | | | **$ 71,393,552** | |

# Environmental Growth 1/3 Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Environmental Growth 1/3 | $ 8,170,421 | $ 4,406,822 | **$ 4,854,402** | $ 447,580 |
| **Total** | **$ 8,170,421** | **$ 4,406,822** | **$ 4,854,402** | **$ 447,580** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | $ 282,835 | $ - |
| **Transfers to Other Funds**<br>Transfer of non-personnel expenditures to better align the department financial structure with department operations. | 0.00 | 178,000 | - |
| **Mandatory General Benefit Contribution**<br>Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts. | 0.00 | (13,255) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 92,533 |
| **Total** | **0.00** | **$ 447,580** | **$ 92,533** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Supplies | $ - | $ 78,123 | **$ 78,123** | $ - |
| Contracts | 1,547,536 | 216,425 | **211,036** | (5,389) |
| Energy and Utilities | 2,322,262 | 2,294,684 | **2,582,908** | 288,224 |
| Transfers Out | 4,300,623 | 1,817,590 | **1,982,335** | 164,745 |
| **NON-PERSONNEL SUBTOTAL** | **8,170,421** | **4,406,822** | **4,854,402** | **447,580** |

### Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Total** | **$ 8,170,421** | **$ 4,406,822** | **$ 4,854,402** | **$ 447,580** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Local Taxes | $ 4,637,178 | $ 4,947,991 | **$ 5,040,524** | $ 92,533 |
| Rev from Money and Prop | 48,450 | 9,000 | **9,000** | - |
| **Total** | **$ 4,685,628** | **$ 4,956,991** | **$ 5,049,524** | **$ 92,533** |

# Environmental Growth 2/3 Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Environmental Growth 2/3 | $ 10,149,554 | $ 10,303,909 | **$ 10,203,909** | $ (100,000) |
| **Total** | **$ 10,149,554** | **$ 10,303,909** | **$ 10,203,909** | **$ (100,000)** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Transfers to Other Funds**<br>Transfer of non-personnel expenditures to better align the department financial structure with department operations. | 0.00 | $ (100,000) | $ - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 185,066 |
| **Total** | **0.00** | **$ (100,000)** | **$ 185,066** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 10,149,554 | $ - | **$ -** | $ - |
| Transfers Out | - | 10,303,909 | **10,203,909** | (100,000) |
| **NON-PERSONNEL SUBTOTAL** | **10,149,554** | **10,303,909** | **10,203,909** | **(100,000)** |
| **Total** | **$ 10,149,554** | **$ 10,303,909** | **$ 10,203,909** | **$ (100,000)** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Local Taxes | $ 9,274,676 | $ 9,895,981 | **$ 10,081,047** | $ 185,066 |
| Rev from Money and Prop | 52,537 | 25,000 | **25,000** | - |
| **Total** | **$ 9,327,213** | **$ 9,920,981** | **$ 10,106,047** | **$ 185,066** |

# Parks and Recreation

## Golf Course Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Golf Operations | $ 17,006,017 | $ 18,229,824 | **$ 18,857,670** | $ 627,846 |
| **Total** | **$ 17,006,017** | **$ 18,229,824** | **$ 18,857,670** | **$ 627,846** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Golf Operations | 101.76 | 102.08 | **102.08** | 0.00 |
| **Total** | **101.76** | **102.08** | **102.08** | **0.00** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | $ 498,785 | $ - |
| **Repurpose of Positions**<br>Addition of 2.00 Program Managers offset by the reduction of 2.00 Golf Course Superintendents to better align the position classifications with the needs of the department. | 0.00 | 101,636 | - |
| **Pension Payment Stabilization Reserve**<br>Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve. | 0.00 | 48,250 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 12,052 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | 11,944 | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (2,841) | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | (11,980) | - |
| **Reduction of Overtime**<br>Reduction of overtime personnel expenditures associated with operational efficiencies. | 0.00 | (30,000) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 4,675 |
| **Total** | **0.00** | **$ 627,846** | **$ 4,675** |

# Parks and Recreation

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 4,273,194 | $ 4,344,280 | **$ 4,639,119** | $ 294,839 |
| Fringe Benefits | 3,124,699 | 3,696,469 | **3,470,389** | (226,080) |
| **PERSONNEL SUBTOTAL** | **7,397,893** | **8,040,749** | **8,109,508** | **68,759** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 1,146,921 | $ 1,458,930 | **$ 1,459,201** | $ 271 |
| Contracts | 5,895,904 | 6,408,155 | **6,432,718** | 24,563 |
| Information Technology | 202,429 | 164,018 | **176,070** | 12,052 |
| Energy and Utilities | 2,264,777 | 2,084,237 | **2,558,188** | 473,951 |
| Other | 39,016 | 40,826 | **40,826** | - |
| Transfers Out | - | 10,259 | **58,509** | 48,250 |
| Capital Expenditures | 59,077 | 22,650 | **22,650** | - |
| **NON-PERSONNEL SUBTOTAL** | **9,608,124** | **10,189,075** | **10,748,162** | **559,087** |
| **Total** | **$ 17,006,017** | **$ 18,229,824** | **$ 18,857,670** | **$ 627,846** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 16,635,030 | $ 19,022,747 | **$ 19,022,747** | $ - |
| Other Revenue | 438,091 | 179,500 | **179,500** | - |
| Rev from Money and Prop | 1,282,807 | 1,268,100 | **1,268,100** | - |
| Transfers In | - | - | **4,675** | 4,675 |
| **Total** | **$ 18,355,928** | **$ 20,470,347** | **$ 20,475,022** | **$ 4,675** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 1.00 | 1.00 | **1.00** | $32,530 - $39,170 | $ 38,582 |
| 20001202 | Assistant Deputy Director | 1.00 | 1.00 | **1.00** | 23,764 - 142,455 | 100,201 |
| 20000119 | Associate Management Analyst | 1.00 | 1.00 | **1.00** | 55,843 - 67,489 | 55,843 |
| 20000539 | Clerical Assistant 2 | 1.00 | 1.00 | **1.00** | 30,919 - 37,257 | 30,919 |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 127,988 |
| 20000426 | Equipment Operator 1 | 3.00 | 3.00 | **3.00** | 38,933 - 46,604 | 137,398 |
| 20000418 | Equipment Technician 1 | 2.00 | 2.00 | **2.00** | 37,193 - 44,563 | 81,756 |
| 20000423 | Equipment Technician 2 | 3.00 | 3.00 | **3.00** | 40,803 - 48,645 | 145,216 |
| 20000431 | Equipment Technician 3 | 1.00 | 1.00 | **1.00** | 44,799 - 53,523 | 53,523 |
| 20000819 | Golf Course Manager | 2.00 | 2.00 | **2.00** | 61,451 - 74,128 | 146,986 |
| 20000498 | Golf Course Superintendent | 3.00 | 3.00 | **1.00** | 54,812 - 66,264 | 66,264 |
| 20000479 | Golf Starter | 14.50 | 14.50 | **14.50** | 30,919 - 37,257 | 533,892 |
| 90000479 | Golf Starter | 7.59 | 7.58 | **5.77** | 30,919 - 37,257 | 206,342 |
| 20000481 | Greenskeeper | 11.00 | 11.00 | **16.00** | 31,542 - 37,494 | 567,545 |
| 20000482 | Greenskeeper Supervisor | 5.00 | 5.00 | **5.00** | 39,062 - 46,991 | 232,270 |
| 20000467 | Grounds Maintenance Worker 1 | 27.67 | 28.00 | **23.00** | 29,630 - 35,109 | 780,795 |
| 20000503 | Horticulturist | 1.00 | 1.00 | **1.00** | 54,812 - 66,264 | 66,276 |
| 20000497 | Irrigation Specialist | 3.00 | 3.00 | **3.00** | 39,062 - 46,754 | 129,113 |

# Parks and Recreation

### Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000608 | Light Equipment Operator | 3.00 | 3.00 | **3.00** | 35,839 - 42,715 | 126,167 |
| 20000172 | Payroll Specialist 1 | 1.00 | 1.00 | **1.00** | 34,185 - 41,146 | 40,529 |
| 20000676 | Pesticide Applicator | 2.00 | 2.00 | **2.00** | 40,760 - 48,602 | 97,204 |
| 20001222 | Program Manager | 0.00 | 0.00 | **2.00** | 48,516 - 178,445 | 200,000 |
| 90000798 | Recreation Aide | 0.00 | 0.00 | **1.81** | 19,230 - 24,709 | 44,724 |
| 20000818 | Recreation Specialist | 4.00 | 4.00 | **4.00** | 44,047 - 52,985 | 208,376 |
| 20000194 | Seven-Gang Mower Operator | 2.00 | 2.00 | **2.00** | 38,933 - 46,604 | 93,208 |
| 20000970 | Supervising Management Analyst | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| | Budgeted Vacancy Savings | | | | | (63,084) |
| | Grds/Greenskpr Eq Op | | | | | 26,316 |
| | Overtime Budgeted | | | | | 216,523 |
| | Sick Leave - Hourly | | | | | 5,486 |
| | Vacation Pay In Lieu | | | | | 59,200 |
| **FTE, Salaries, and Wages Subtotal** | | **101.76** | **102.08** | **102.08** | | **$ 4,639,119** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 9,725 | $ 9,720 | $ 6,933 | $ (2,787) |
| Flexible Benefits | 899,275 | 1,088,534 | 1,100,445 | 11,911 |
| Long-Term Disability | 10,441 | - | - | - |
| Medicare | 65,401 | 56,962 | 62,909 | 5,947 |
| Other Post-Employment Benefits | 540,092 | 570,095 | 588,576 | 18,481 |
| Retiree Medical Trust | 4,278 | 4,233 | 5,611 | 1,378 |
| Retirement 401 Plan | 7,347 | 6,882 | 6,773 | (109) |
| Retirement ADC | 1,162,401 | 1,531,825 | 1,244,099 | (287,726) |
| Retirement DROP | 3,347 | 2,577 | 7,874 | 5,297 |
| Risk Management Administration | 94,054 | 96,045 | 101,184 | 5,139 |
| Supplemental Pension Savings Plan | 224,958 | 216,295 | 258,809 | 42,514 |
| Unemployment Insurance | 7,115 | 7,175 | 7,307 | 132 |
| Workers' Compensation | 96,265 | 106,126 | 79,869 | (26,257) |
| **Fringe Benefits Subtotal** | **$ 3,124,699** | **$ 3,696,469** | **$ 3,470,389** | **$ (226,080)** |
| **Total Personnel Expenditures** | | | **$ 8,109,508** | |

# Los Penasquitos Canyon Preserve Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Los Penasquitos Reserve | $ 231,828 | $ 262,146 | **$ 266,776** | $ 4,630 |
| **Total** | **$ 231,828** | **$ 262,146** | **$ 266,776** | **$ 4,630** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Los Penasquitos Reserve | 2.00 | 2.00 | **2.00** | 0.00 |
| **Total** | **2.00** | **2.00** | **2.00** | **0.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 5,052 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (422) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 80,776 |
| **Total** | **0.00** | **$ 4,630** | **$ 80,776** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 113,329 | $ 111,301 | **$ 114,652** | $ 3,351 |
| Fringe Benefits | 109,188 | 133,948 | **135,649** | 1,701 |
| **PERSONNEL SUBTOTAL** | **222,517** | **245,249** | **250,301** | **5,052** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 1,638 | $ 4,125 | **$ 4,125** | $ - |
| Contracts | 7,673 | 12,772 | **12,350** | (422) |
| **NON-PERSONNEL SUBTOTAL** | **9,311** | **16,897** | **16,475** | **(422)** |
| **Total** | **$ 231,828** | **$ 262,146** | **$ 266,776** | **$ 4,630** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Money and Prop | $ 38,160 | $ 36,000 | **$ 36,000** | $ - |
| Transfers In | 150,000 | 150,000 | **230,776** | 80,776 |
| **Total** | **$ 188,160** | **$ 186,000** | **$ 266,776** | **$ 80,776** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000666 | Park Ranger | 1.00 | 1.00 | **1.00** | $42,414 - $51,524 | $ 51,524 |
| 20000844 | Senior Park Ranger | 1.00 | 1.00 | **1.00** | 53,157 - 64,416 | 63,128 |
| **FTE, Salaries, and Wages Subtotal** | | **2.00** | **2.00** | **2.00** | | **$ 114,652** |

# Parks and Recreation

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 1,124 | $ 1,123 | $ 1,159 | $ 36 |
| Flexible Benefits | 20,110 | 23,410 | 23,410 | - |
| Long-Term Disability | 302 | - | - | - |
| Medicare | 1,562 | 1,627 | 1,662 | 35 |
| Other Post-Employment Benefits | 11,901 | 12,002 | 12,262 | 260 |
| Retirement ADC | 63,662 | 83,280 | 84,277 | 997 |
| Risk Management Administration | 2,074 | 2,022 | 2,108 | 86 |
| Supplemental Pension Savings Plan | 4,772 | 4,860 | 5,012 | 152 |
| Unemployment Insurance | 207 | 199 | 194 | (5) |
| Workers' Compensation | 3,476 | 5,425 | 5,565 | 140 |
| **Fringe Benefits Subtotal** | **$ 109,188** | **$ 133,948** | **$ 135,649** | **$ 1,701** |
| **Total Personnel Expenditures** | | | **$ 250,301** | |

## Revenue and Expense Statement (Non–General Fund)

| Environmental Growth 1/3 Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 4,951,469 | $ 3,300,927 | $ 6,691,974 |
| Continuing Appropriation - CIP | 270,650 | 2,482,825 | 4,231,035 |
| **TOTAL BALANCE AND RESERVES** | **$ 5,222,119** | **$ 5,783,752** | **$ 10,923,008** |
| **REVENUE** | | | |
| Other Local Taxes | $ 4,637,178 | $ 4,947,991 | $ 5,040,524 |
| Revenue from Use of Money and Property | 48,450 | 9,000 | 9,000 |
| Transfers In | 4,265,623 | – | – |
| **TOTAL REVENUE** | **$ 8,951,251** | **$ 4,956,991** | **$ 5,049,524** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 14,173,370** | **$ 10,740,743** | **$ 15,972,532** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ 219,198 | $ 1,927,365 | $ – |
| **TOTAL CIP EXPENSE** | **$ 219,198** | **$ 1,927,365** | **$ –** |
| **OPERATING EXPENSE** | | | |
| Supplies | $ – | $ 78,123 | $ 78,123 |
| Contracts | 1,547,536 | 216,425 | 211,036 |
| Energy and Utilities | 2,322,262 | 2,294,684 | 2,582,908 |
| Transfers Out | 4,300,623 | 1,817,590 | 1,982,335 |
| **TOTAL OPERATING EXPENSE** | **$ 8,170,421** | **$ 4,406,822** | **$ 4,854,402** |
| **TOTAL EXPENSE** | **$ 8,389,619** | **$ 6,334,187** | **$ 4,854,402** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 2,482,825 | $ 2,482,825 | $ 4,231,035 |
| **TOTAL RESERVES** | **$ 2,482,825** | **$ 2,482,825** | **$ 4,231,035** |
| **BALANCE** | **$ 3,300,927** | **$ 1,923,731** | **$ 6,887,095** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 14,173,370** | **$ 10,740,743** | **$ 15,972,532** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

[1] Total revenue and expenditures for Fiscal Year 2017 will not match department detail due to the inclusion of the Environmental Growth (1/3) CIP Fund.

# Parks and Recreation

## Revenue and Expense Statement (Non–General Fund)

| Environmental Growth 2/3 Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 1,563,913 | $ 741,572 | $ 1,130,599 |
| Continuing Appropriation - CIP | 2,520,065 | 2,324,683 | 1,905,041 |
| **TOTAL BALANCE AND RESERVES** | **$ 4,083,977** | **$ 3,066,255** | **$ 3,035,639** |
| **REVENUE** | | | |
| Other Local Taxes | $ 9,274,676 | $ 9,895,981 | $ 10,081,047 |
| Revenue from Use of Money and Property | 52,537 | 25,000 | 25,000 |
| **TOTAL REVENUE** | **$ 9,327,213** | **$ 9,920,981** | **$ 10,106,047** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 13,411,190** | **$ 12,987,236** | **$ 13,141,686** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ 10,149,554 | $ – | $ – |
| Transfers Out | – | 10,303,909 | 10,203,909 |
| **TOTAL OPERATING EXPENSE** | **$ 10,149,554** | **$ 10,303,909** | **$ 10,203,909** |
| **EXPENDITURE OF PRIOR YEAR FUNDS** | | | |
| CIP Expenditures | $ 195,382 | $ – | $ – |
| **TOTAL EXPENDITURE OF PRIOR YEAR FUNDS** | **$ 195,382** | **$ –** | **$ –** |
| **TOTAL EXPENSE** | **$ 10,344,936** | **$ 10,303,909** | **$ 10,203,909** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 2,324,683 | $ 2,324,683 | $ 1,905,041 |
| **TOTAL RESERVES** | **$ 2,324,683** | **$ 2,324,683** | **$ 1,905,041** |
| **BALANCE** | **$ 741,572** | **$ 358,644** | **$ 1,032,736** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 13,411,190** | **$ 12,987,236** | **$ 13,141,686** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

## Revenue and Expense Statement (Non–General Fund)

| Golf Course Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 10,766,309 | $ 13,303,611 | $ 126,331 |
| Continuing Appropriation - CIP | 13,012,559 | 6,531,612 | 23,970,414 |
| Operating Reserve | 2,329,880 | 2,314,680 | 2,314,680 |
| Pension Stability Reserve | 182,015 | 182,015 | 182,015 |
| **TOTAL BALANCE AND RESERVES** | **$ 26,290,764** | **$ 22,331,918** | **$ 26,593,439** |
| **REVENUE** | | | |
| Charges for Services | $ 16,635,030 | $ 19,022,747 | $ 19,022,747 |
| Other Revenue | 438,091 | 179,500 | 179,500 |
| Revenue from Use of Money and Property | 1,282,807 | 1,268,100 | 1,268,100 |
| Transfers In | – | – | 4,675 |
| **TOTAL REVENUE** | **$ 18,355,928** | **$ 20,470,347** | **$ 20,475,022** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 44,646,692** | **$ 42,802,265** | **$ 47,068,461** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ – | $ 5,500,000 | $ – |
| **TOTAL CIP EXPENSE** | **$ –** | **$ 5,500,000** | **$ –** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 4,273,194 | $ 4,344,280 | $ 4,639,119 |
| Fringe Benefits | 3,124,699 | 3,696,469 | 3,470,389 |
| Supplies | 1,146,921 | 1,458,930 | 1,459,201 |
| Contracts | 5,895,904 | 6,408,155 | 6,432,718 |
| Information Technology | 202,429 | 164,018 | 176,070 |
| Energy and Utilities | 2,264,777 | 2,084,237 | 2,558,188 |
| Other Expenses | 39,016 | 40,826 | 40,826 |
| Transfers Out | – | 10,259 | 58,509 |
| Capital Expenditures | 59,077 | 22,650 | 22,650 |
| **TOTAL OPERATING EXPENSE** | **$ 17,006,017** | **$ 18,229,824** | **$ 18,857,670** |
| **EXPENDITURE OF PRIOR YEAR FUNDS** | | | |
| CIP Expenditures | $ 5,308,757 | $ – | $ – |
| **TOTAL EXPENDITURE OF PRIOR YEAR FUNDS** | **$ 5,308,757** | **$ –** | **$ –** |
| **TOTAL EXPENSE** | **$ 22,314,774** | **$ 23,729,824** | **$ 18,857,670** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 6,531,612 | $ 6,531,612 | $ 23,970,414 |
| Operating Reserve | 2,314,680 | 2,314,680 | 2,314,680 |
| Pension Stability Reserve | 182,015 | 182,015 | – |
| **TOTAL RESERVES** | **$ 9,028,307** | **$ 9,028,307** | **$ 26,285,094** |
| **BALANCE** | **$ 13,303,611** | **$ 10,044,134** | **$ 1,925,697** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 44,646,692** | **$ 42,802,265** | **$ 47,068,461** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Parks and Recreation

## Revenue and Expense Statement (Non–General Fund)

| Los Penasquitos Canyon Preserve Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 117,098 | $ 73,430 | $ 365 |
| **TOTAL BALANCE AND RESERVES** | **$ 117,098** | **$ 73,430** | **$ 365** |
| **REVENUE** | | | |
| Revenue from Use of Money and Property | $ 38,160 | $ 36,000 | $ 36,000 |
| Transfers In | 150,000 | 150,000 | 230,776 |
| **TOTAL REVENUE** | **$ 188,160** | **$ 186,000** | **$ 266,776** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 305,258** | **$ 259,430** | **$ 267,141** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 113,329 | $ 111,301 | $ 114,652 |
| Fringe Benefits | 109,188 | 133,948 | 135,649 |
| Supplies | 1,638 | 4,125 | 4,125 |
| Contracts | 7,673 | 12,772 | 12,350 |
| **TOTAL OPERATING EXPENSE** | **$ 231,828** | **$ 262,146** | **$ 266,776** |
| **TOTAL EXPENSE** | **$ 231,828** | **$ 262,146** | **$ 266,776** |
| **BALANCE** | **$ 73,430** | **$ (2,716)** | **$ 365** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 305,258** | **$ 259,430** | **$ 267,141** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Performance & Analytics

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## Department Description

Performance & Analytics improves the City's efficiency and effectiveness. The Department supports the improvement of City operations and customer service through innovative programs like Citywide Engagement, Data and Analytics, Operational Excellence, Performance Management, and the 311 Customer Experience project with its "Get it Done San Diego" web and mobile application. For more information on these programs, please visit the Performance & Analytics website (https://www.sandiego.gov/panda).

The Department's mission is:

***To engage and empower City employees, elected officials, and the public through transparency, efficiency, and accountability***

The Department's vision is:

***Excellence in municipal service delivery***

## Goals and Objectives

***Goal 1: Facilitate a culture of continuous improvement and innovation***

- Perform strategic planning and performance management
- Equip the workforce with tools for operational excellence
- Engage in proactive and collaborative problem-solving

***Goal 2: Increase data-enabled decision-making and transparency***

- Facilitate comprehensive data collection, management, and use
- Share data internally and publish externally

# Performance & Analytics

***Goal 3: Provide simple and easy customer-focused solutions***

- Utilize a customer-first approach to reduce the number of non-emergency calls handled by 911
- Expand Get It Done and explore other 311-inspired models that allow customers to engage with the City using their preferred communication channel or method

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Total percentage of key performance indicators (KPIs) published on the performance dashboard (cumulative) | 19% | 23% | 40% | 40% | 75% |
| 2. Percentage of City workforce participating in Operational Excellence initiatives | 1% | 3% | 1% | 2% | 2% |
| 3. Percentage of City workforce participating in Operational Excellence initiatives (cumulative) | 2% | 4% | 5% | 6% | 8% |
| 4. Average rating (on a 5 point scale) on all city resident satisfaction survey categories (e.g., customer service)[1] | N/A | N/A | 4.0 | 3.6 | N/A |
| 5. Average rating (on a 5 point scale) on all Citywide employee satisfaction survey categories (e.g., accessto the necessary tools, equipment, and materials)[2] | 4.0 | 3.6 | N/A | N/A | 4.0 |
| 6. Release percentage of high-value datasets to the web portal (cumulative) | 27% | 46% | 66% | 68% | 80% |
| 7. Number of Get It Done mobile app downloads (cumulative) | 25,000 | 24,088 | 35,000 | 42,000 | 60,000 |
| 8. Percentage of Get It Done reports via web or mobile app (annual) | 80% | 83% | 80% | 88% | 90% |

1. The Resident Satisfaction Survey occurs every other year with the next effort scheduled for Fiscal Year 2018.
2. The Citywide Employee Satisfaction Survey occurs every other year with the next effort scheduled for Fiscal Year 2019. This key performance indicator was previously reported as a percentage rated as Agree and Strongly Agree.

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 15.00 | 15.00 | **14.00** | (1.00) |
| Personnel Expenditures | $ 1,904,174 | $ 2,152,814 | **$ 2,169,101** | $ 16,287 |
| Non-Personnel Expenditures | 871,635 | 658,836 | **1,703,883** | 1,045,047 |
| **Total Department Expenditures** | **$ 2,775,808** | **$ 2,811,650** | **$ 3,872,984** | **$ 1,061,334** |
| **Total Department Revenue** | **$ 8,129** | **$ -** | **$ -** | **$ -** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Performance & Analytics | $ 2,775,808 | $ 2,811,650 | **$ 3,872,984** | $ 1,061,334 |
| **Total** | **$ 2,775,808** | **$ 2,811,650** | **$ 3,872,984** | **$ 1,061,334** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Performance & Analytics | 15.00 | 15.00 | **14.00** | (1.00) |
| **Total** | **15.00** | **15.00** | **14.00** | **(1.00)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | $ 794,819 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 250,228 | - |
| **311 Get It Done Customer Experience Program**<br>Addition of 1.00 Program Coordinator to provide support to departments and the public using the 311 Get It Done Customer Experience Program. | 1.00 | 126,733 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 106,256 | - |
| **Reduction of Administrative Aide 2**<br>Reduction of 1.00 Administrative Aide 2 in the Performance & Analytics Department. | (1.00) | (69,390) | - |
| **Transfer of Program Manager**<br>Transfer of 1.00 Program Manager from the Performance & Analytics Department to the Police Department. | (1.00) | (147,312) | - |
| **Total** | **(1.00)** | **$ 1,061,334** | **$ -** |

# Performance & Analytics

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 1,284,758 | $ 1,433,615 | **$ 1,470,956** | $ 37,341 |
| Fringe Benefits | 619,415 | 719,199 | **698,145** | (21,054) |
| **PERSONNEL SUBTOTAL** | **1,904,174** | **2,152,814** | **2,169,101** | **16,287** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 7,904 | $ 14,000 | **$ 14,000** | $ - |
| Contracts | 279,314 | 458,336 | **829,936** | 371,600 |
| Information Technology | 351,050 | 70,828 | **531,347** | 460,519 |
| Energy and Utilities | 11,521 | 12,072 | **12,500** | 428 |
| Other | 4,148 | 3,600 | **3,600** | - |
| Transfers Out | 172,434 | - | **-** | - |
| Capital Expenditures | 45,263 | 100,000 | **100,000** | - |
| Debt | - | - | **212,500** | 212,500 |
| **NON-PERSONNEL SUBTOTAL** | **871,635** | **658,836** | **1,703,883** | **1,045,047** |
| **Total** | **$ 2,775,808** | **$ 2,811,650** | **$ 3,872,984** | **$ 1,061,334** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 7,361 | $ - | **$ -** | $ - |
| Other Revenue | 768 | - | **-** | - |
| **Total** | **$ 8,129** | **$ -** | **$ -** | **$ -** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000024 | Administrative Aide 2 | 1.00 | 1.00 | **0.00** | $43,983 - $53,028 | $ - |
| 20001101 | Department Director | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 173,544 |
| 20001234 | Program Coordinator | 5.00 | 8.00 | **9.00** | 23,764 - 142,455 | 843,925 |
| 20001222 | Program Manager | 4.00 | 5.00 | **4.00** | 48,516 - 178,445 | 453,487 |
| 20000015 | Senior Management Analyst | 3.00 | 0.00 | **0.00** | 61,322 - 74,128 | - |
| 20000970 | Supervising Management Analyst | 1.00 | 0.00 | **0.00** | 68,971 - 83,561 | - |
| **FTE, Salaries, and Wages Subtotal** | | **15.00** | **15.00** | **14.00** | | **$ 1,470,956** |

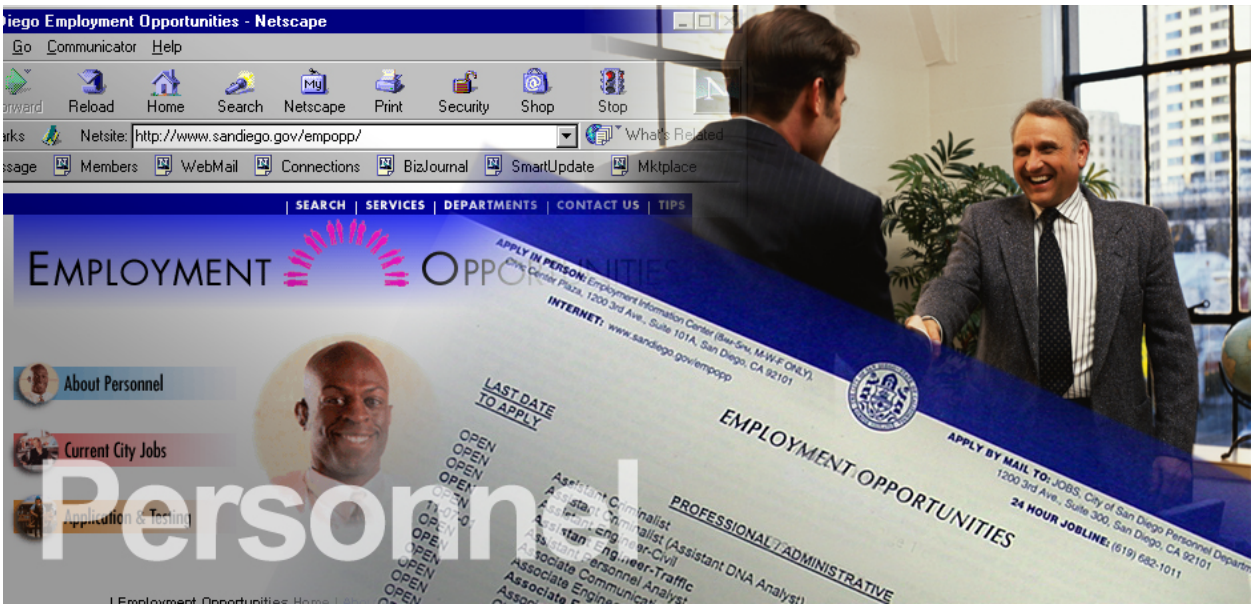
| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 12,292 | $ 9,438 | $ 9,793 | $ 355 |
| Flexible Benefits | 138,131 | 190,411 | 175,302 | (15,109) |
| Long-Term Disability | 3,406 | - | - | - |
| Medicare | 19,613 | 20,787 | 21,328 | 541 |
| Other Post-Employment Benefits | 78,041 | 90,015 | 85,834 | (4,181) |
| Retiree Medical Trust | 2,130 | 2,725 | 2,859 | 134 |
| Retirement 401 Plan | 1,563 | 1,500 | 1,735 | 235 |
| Retirement ADC | 257,631 | 270,563 | 256,510 | (14,053) |
| Risk Management Administration | 13,590 | 15,165 | 14,756 | (409) |
| Supplemental Pension Savings Plan | 84,204 | 102,889 | 109,079 | 6,190 |
| Unemployment Insurance | 2,326 | 2,566 | 2,488 | (78) |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Workers' Compensation | 6,489 | 13,140 | 18,461 | 5,321 |
| **Fringe Benefits Subtotal** | **$ 619,415** | **$ 719,199** | **$ 698,145** | **$ (21,054)** |
| **Total Personnel Expenditures** | | | **$ 2,169,101** | |

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# Personnel

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# Department Description

The Personnel Department is governed by the Civil Service Commission as authorized by the City Charter, Article VIII. The duties and responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees, and to maintain a competitive merit system that provides equal opportunity for all applicants.

The Personnel Department consists of the following: the Liaison Section, the Exam Management & Recruiting Section, the Certification/Payroll Records Section, the Classification Section, the Services/Administration Section, and the Organizational Management/Personnel Administration Section, as well as the Equal Employment Investigation Office. The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding personnel issues requiring knowledge and interpretation of City Charter and Civil Service Commission Rules and Regulations. The Exam Management & Recruiting Section promotes employment opportunities for the City, reviews and evaluates employment applications, and coordinates recruitment processes. The Certification/Payroll Records Section reviews citywide payroll, maintains confidential records of all City employees, and certifies eligible lists to the hiring departments. The Equal Employment Investigation Office investigates complaints and charges of discrimination made by City employees, applicants, and others. The Classification Section conducts classification and compensation studies. The Services/Administration Section provides budget and administrative support to all other sections in the Department and coordinates the Civil Service Commission's monthly meetings and disciplinary appeal hearings. The Organizational Management/Personnel Administration Section manages positions and the citywide organizational structure and maintains employee master data.

Since its inception in 1915, the Civil Service Commission is committed to preserving a merit system that provides equal opportunity employment through the ethical and consistent application of Civil Service Commission rules. The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers in order to develop a diverse and productive workforce.

The Department's mission is:

***Excellence in personnel services***

To view Personnel's fiscal year achievements visit https://www.sandiego.gov/empopp/didyouknow

# Personnel

## Goals and Objectives

***Goal 1: Continue to attract, develop, and retain a well-qualified and diverse workforce***

- Participating in career fairs throughout San Diego County.

***Goal 2: Continue to provide excellent customer service tailored to the needs of our customers***

- Responding to customer inquiries in a timely manner.

***Goal 3: Facilitate the professional growth of our City employees through career development***

- Providing the City's workforce with information on the resources available for career development.

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Number of Appointing Authority Interview Trainings offered (AAIT) | 15 | 25 | 15 | 15 | 15 |
| 2. Number of Employee Performance Evaluation Trainings offered (EPRP) | 15 | 13 | 15 | 15 | 15 |
| 3. Number of days classification and compensation studies conducted and completed by Classification Section | 19 | 19 | 23 | 22 | 22 |
| 4. Number of days to issue certification to hiring departments (without recruitment) | 12 | 11 | 12 | 11 | 11 |
| 5. Number of days to issue certification to hiring departments when recruitment is required | 59 | 58 | 59 | 57 | 57 |

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 71.00 | 69.99 | **68.99** | (1.00) |
| Personnel Expenditures | $ 7,163,557 | $ 7,606,397 | **$ 7,861,997** | $ 255,600 |
| Non-Personnel Expenditures | 952,383 | 1,047,505 | **998,340** | (49,165) |
| **Total Department Expenditures** | **$ 8,115,940** | **$ 8,653,902** | **$ 8,860,337** | **$ 206,435** |
| **Total Department Revenue** | **$ 5,811** | **$ 1,000** | **$ 6,200** | **$ 5,200** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Classification & Liaison | $ 3,033,830 | $ 3,167,667 | **$ 3,364,316** | $ 196,649 |
| Personnel | 2,903,879 | 3,165,217 | **3,090,277** | (74,940) |
| Recruiting & Exam Management | 2,178,231 | 2,321,018 | **2,405,744** | 84,726 |
| **Total** | **$ 8,115,940** | **$ 8,653,902** | **$ 8,860,337** | **$ 206,435** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Classification & Liaison | 27.00 | 26.00 | **25.00** | (1.00) |
| Personnel | 20.00 | 20.00 | **20.00** | 0.00 |
| Recruiting & Exam Management | 24.00 | 23.99 | **23.99** | 0.00 |
| **Total** | **71.00** | **69.99** | **68.99** | **(1.00)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 321,121 | $ - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | 3,540 | - |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures associated with contractual services for pre-employment medical evaluation services. | 0.00 | (10,000) | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (13,560) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (25,605) | - |

# Personnel

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Reduction of Personnel Assistant 2**<br>Reduction of 1.00 Personnel Assistant 2 from the Liaison Section. | (1.00) | (69,061) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 5,200 |
| **Total** | **(1.00)** | **$ 206,435** | **$ 5,200** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 4,292,969 | $ 4,362,710 | **$ 4,511,890** | $ 149,180 |
| Fringe Benefits | 2,870,588 | 3,243,687 | **3,350,107** | 106,420 |
| **PERSONNEL SUBTOTAL** | **7,163,557** | **7,606,397** | **7,861,997** | **255,600** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 43,426 | $ 69,551 | **$ 69,822** | $ 271 |
| Contracts | 666,659 | 726,650 | **702,753** | (23,897) |
| Information Technology | 227,648 | 231,756 | **206,151** | (25,605) |
| Energy and Utilities | 7,958 | 7,767 | **7,833** | 66 |
| Other | 6,566 | 11,781 | **11,781** | - |
| Capital Expenditures | 127 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **952,383** | **1,047,505** | **998,340** | **(49,165)** |
| **Total** | **$ 8,115,940** | **$ 8,653,902** | **$ 8,860,337** | **$ 206,435** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 5,264 | $ 1,000 | **$ 6,200** | $ 5,200 |
| Other Revenue | 548 | - | **-** | - |
| Rev from Money and Prop | (2) | - | **-** | - |
| **Total** | **$ 5,811** | **$ 1,000** | **$ 6,200** | **$ 5,200** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001082 | Assistant Personnel Director | 1.00 | 1.00 | **1.00** | $35,839 - $214,048 | $ 149,804 |
| 20001233 | Assistant to the Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 105,366 |
| 20000119 | Associate Management Analyst | 1.00 | 1.00 | **1.00** | 55,843 - 67,489 | 61,968 |
| 20000158 | Associate Personnel Analyst | 19.00 | 18.00 | **18.00** | 55,671 - 67,252 | 1,039,813 |
| 20001184 | Deputy Personnel Director | 2.00 | 2.00 | **2.00** | 26,213 - 153,091 | 264,448 |
| 20001123 | Equal Employment Investigations Manager | 1.00 | 1.00 | **1.00** | 19,961 - 156,851 | 126,026 |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **1.00** | 44,993 - 54,404 | 51,412 |
| 20000290 | Information Systems Analyst 2 | 1.00 | 1.00 | **1.00** | 55,843 - 67,489 | 67,489 |
| 20000681 | Payroll Audit Specialist 2 | 9.00 | 9.00 | **9.00** | 40,996 - 49,655 | 419,806 |
| 20000936 | Payroll Audit Supervisor | 2.00 | 2.00 | **2.00** | 49,569 - 59,861 | 116,049 |
| 20000697 | Personnel Assistant 2 | 1.00 | 1.00 | **0.00** | 43,983 - 53,028 | - |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20001131 | Personnel Director | 1.00 | 1.00 | **1.00** | 35,839 - 214,048 | 214,048 |
| 20000738 | Principal Test Administration Specialist | 1.00 | 1.00 | **1.00** | 47,184 - 56,982 | 56,127 |
| 20001234 | Program Coordinator | 4.00 | 4.00 | **4.00** | 23,764 - 142,455 | 421,464 |
| 20001222 | Program Manager | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 121,894 |
| 20000682 | Senior Personnel Analyst | 9.00 | 9.00 | **9.00** | 61,064 - 73,870 | 660,208 |
| 20000881 | Senior Test Adminstration Specialist | 1.00 | 1.00 | **1.00** | 40,975 - 49,612 | 49,352 |
| 20000396 | Test Administration Specialist | 6.00 | 6.00 | **6.00** | 37,236 - 44,950 | 242,705 |
| 91000181 | Test Monitor 2 | 3.00 | 2.99 | **2.99** | 30,919 - 37,257 | 101,827 |
| 21000181 | Test Monitor 2 | 1.00 | 1.00 | **1.00** | 30,919 - 37,257 | 37,257 |
| 20000756 | Word Processing Operator | 5.00 | 5.00 | **5.00** | 32,530 - 39,170 | 195,262 |
| | Bilingual - Regular | | | | | 27,664 |
| | Budgeted Vacancy Savings | | | | | (37,236) |
| | Overtime Budgeted | | | | | 18,212 |
| | Sick Leave - Hourly | | | | | 925 |
| **FTE, Salaries, and Wages Subtotal** | | **71.00** | **69.99** | **68.99** | | **$ 4,511,890** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 48,691 | $ 45,358 | $ 48,954 | $ 3,596 |
| Flexible Benefits | 718,912 | 837,872 | 832,397 | (5,475) |
| Long-Term Disability | 11,292 | - | - | - |
| Medicare | 66,482 | 61,768 | 64,983 | 3,215 |
| Other Post-Employment Benefits | 383,639 | 396,066 | 398,515 | 2,449 |
| Retiree Medical Trust | 4,335 | 4,684 | 4,758 | 74 |
| Retirement 401 Plan | 5,436 | 4,083 | 4,650 | 567 |
| Retirement ADC | 1,217,457 | 1,480,668 | 1,551,720 | 71,052 |
| Retirement DROP | 10,888 | 10,855 | 13,246 | 2,391 |
| Risk Management Administration | 66,843 | 66,726 | 68,510 | 1,784 |
| Supplemental Pension Savings Plan | 243,316 | 267,457 | 279,968 | 12,511 |
| Unemployment Insurance | 24,653 | 7,595 | 7,550 | (45) |
| Workers' Compensation | 68,643 | 60,555 | 74,856 | 14,301 |
| **Fringe Benefits Subtotal** | **$ 2,870,588** | **$ 3,243,687** | **$ 3,350,107** | **$ 106,420** |
| **Total Personnel Expenditures** | | | **$ 7,861,997** | |

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# PETCO Park

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## Fund Description

The Ballpark Administrator for PETCO Park has the responsibility of monitoring and maintaining the fiscal and personal relationship between the City and the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA) and numerous PETCO Park bond-related documents. Management also monitors the use and security of the 26-seat City suite.

During the City Fiscal Year 2018, the Padres spent approximately $4.5 million on Ballpark upgrades, such as a 297 kW canopy solar array, a new videoboard over right field, and structural steel refurbishing and recoating.

For City Fiscal Year 2017, the special event revenue was $1.4 million, which is 470% the guaranteed $300,000. The World Baseball Classic, Rock ‘n’ Roll Marathon, Monster Jam, Monster Energy AMA Supercross, Comic-Con, Billy Joel concert, and other special events produced significant revenue and also drive substantial new revenue for local businesses. The 2016 Major League Baseball All-Star Game generated an overall local economic impact of approximately $80 million.

The City expects the special event revenue to continue to increase over the coming years due to the attractiveness of PETCO Park as an entertainment venue, the effectiveness of the Padres Sales and Marketing staff, and increased new residential, hotel, and retail development of the East Village Area further enhancing the venue.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 1.00 | 1.00 | **1.00** | 0.00 |
| Personnel Expenditures | $ 143,893 | $ 145,137 | **$ 148,183** | $ 3,046 |
| Non-Personnel Expenditures | 15,685,717 | 16,615,968 | **17,113,663** | 497,695 |
| **Total Department Expenditures** | **$ 15,829,610** | **$ 16,761,105** | **$ 17,261,846** | **$ 500,741** |
| **Total Department Revenue** | **$ 15,816,133** | **$ 16,618,304** | **$ 17,017,688** | **$ 399,384** |

# PETCO Park Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| PETCO Park | $ 15,829,610 | $ 16,761,105 | **$ 17,261,846** | $ 500,741 |
| **Total** | **$ 15,829,610** | **$ 16,761,105** | **$ 17,261,846** | **$ 500,741** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| PETCO Park | 1.00 | 1.00 | **1.00** | 0.00 |
| **Total** | **1.00** | **1.00** | **1.00** | **0.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Police Department Services**<br>Addition of non-personnel expenditures for Police Department services during PETCO Park events. | 0.00 | $ 291,963 | $ - |
| **Joint Ballpark Operating Expense**<br>Addition of non-personnel expenditures associated with the joint ballpark operating expense per contractual agreement. | 0.00 | 196,045 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 10,959 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 3,046 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (1,272) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 399,384 |
| **Total** | **0.00** | **$ 500,741** | **$ 399,384** |

# PETCO Park

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 109,419 | $ 109,000 | **$ 112,597** | $ 3,597 |
| Fringe Benefits | 34,473 | 36,137 | **35,586** | (551) |
| **PERSONNEL SUBTOTAL** | **143,893** | **145,137** | **148,183** | **3,046** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 900 | $ 936 | **$ 936** | $ - |
| Contracts | 6,389,572 | 7,317,080 | **7,811,310** | 494,230 |
| Information Technology | 2,242 | 3,486 | **2,214** | (1,272) |
| Energy and Utilities | 5,298 | 5,491 | **5,853** | 362 |
| Transfers Out | 9,287,704 | 9,288,975 | **9,293,350** | 4,375 |
| Capital Expenditures | 1 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **15,685,717** | **16,615,968** | **17,113,663** | **497,695** |
| **Total** | **$ 15,829,610** | **$ 16,761,105** | **$ 17,261,846** | **$ 500,741** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Revenue | $ 1,206,412 | $ 1,430,000 | **$ 1,430,000** | $ - |
| Rev from Money and Prop | 2,136,307 | 1,852,285 | **1,847,518** | (4,767) |
| Transfers In | 12,473,414 | 13,336,019 | **13,740,170** | 404,151 |
| **Total** | **$ 15,816,133** | **$ 16,618,304** | **$ 17,017,688** | **$ 399,384** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20001222 | Program Manager | 1.00 | 1.00 | **1.00** | $48,516 - $178,445 | $ 112,597 |
| **FTE, Salaries, and Wages Subtotal** | | **1.00** | **1.00** | **1.00** | | **$ 112,597** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Flexible Benefits | $ 14,526 | $ 16,176 | $ 13,178 | $ (2,998) |
| Long-Term Disability | 294 | - | - | - |
| Medicare | 1,636 | 1,581 | 1,633 | 52 |
| Other Post-Employment Benefits | 5,966 | 6,001 | 6,131 | 130 |
| Retiree Medical Trust | 274 | 273 | 282 | 9 |
| Risk Management Administration | 1,040 | 1,011 | 1,054 | 43 |
| Supplemental Pension Savings Plan | 10,066 | 10,028 | 10,359 | 331 |
| Unemployment Insurance | 201 | 195 | 190 | (5) |
| Workers' Compensation | 471 | 872 | 2,759 | 1,887 |
| **Fringe Benefits Subtotal** | **$ 34,473** | **$ 36,137** | **$ 35,586** | **$ (551)** |
| **Total Personnel Expenditures** | | | **$ 148,183** | |

## Revenue and Expense Statement (Non–General Fund)

| PETCO Park Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 1,199,523 | $ 1,186,046 | $ 1,012,952 |
| **TOTAL BALANCE AND RESERVES** | **$ 1,199,523** | **$ 1,186,046** | **$ 1,012,952** |
| **REVENUE** | | | |
| Other Revenue | $ 1,206,412 | $ 1,430,000 | $ 1,430,000 |
| Revenue from Use of Money and Property | 2,136,307 | 1,852,285 | 1,847,518 |
| Transfers In | 12,473,414 | 13,336,019 | 13,740,170 |
| **TOTAL REVENUE** | **$ 15,816,133** | **$ 16,618,304** | **$ 17,017,688** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 17,015,655** | **$ 17,804,350** | **$ 18,030,640** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 109,419 | $ 109,000 | $ 112,597 |
| Fringe Benefits | 34,473 | 36,137 | 35,586 |
| Supplies | 900 | 936 | 936 |
| Contracts | 6,389,572 | 7,317,080 | 7,811,310 |
| Information Technology | 2,242 | 3,486 | 2,214 |
| Energy and Utilities | 5,298 | 5,491 | 5,853 |
| Transfers Out | 9,287,704 | 9,288,975 | 9,293,350 |
| Capital Expenditures | 1 | – | – |
| **TOTAL OPERATING EXPENSE** | **$ 15,829,610** | **$ 16,761,105** | **$ 17,261,846** |
| **TOTAL EXPENSE** | **$ 15,829,610** | **$ 16,761,105** | **$ 17,261,846** |
| **BALANCE** | **$ 1,186,046** | **$ 1,043,245** | **$ 768,794** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 17,015,655** | **$ 17,804,350** | **$ 18,030,640** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

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# Planning

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## Department Description

The Planning Department is responsible for maintaining the General Plan, creating and refining land use policies, amending community plans and furthering implementation of those plans. Updates take into account community values and priorities, state laws, development pressure and changing regional and citywide needs over time. Given the complex nature of these documents, the Department has been structured into three divisions, each having focused specialties and staff with varied technical disciplines: Long-Range Planning, Environment & Policy Analysis, and Financial & Administrative Services.

The Long-Range Planning Division is responsible for maintaining a comprehensive, citywide General Plan, Community Plans and other long-range plans. The Division also updates and amends the Land Development Code to implement the policy goals of these plans.

The Environment & Policy Analysis Division is responsible for creating and implementing General Plan policies related to recreation, land use, conservation, resource management and environmental protection. The Division establishes citywide CEQA-specific policies and thresholds, and conducts reviews of all City projects and other actions under CEQA for potential environment impacts and implementation of mitigation measures to reduce or avoid such environmental effects.

The Financial & Administrative Services (F&AS) Division serves as the center for all financial, technical, and administrative activities for the Department. This Division is responsible for developing, updating and administering programs and plans that provide funding sources to assist in the department's operations as well as the financing of community serving infrastructure, such as roads, parks, recreation facilities, libraries, and fire and police stations. The Division also administers the Development Impact Fee (DIF) program for the City.

The Department's mission is:

***To envision, plan, and create a world-class city***

The Department's vision is:

***An innovative and collaborative leader in planning***

# Planning

## Goals and Objectives

***Goal 1: Balance growth, preservation, and conservation in our land use plans and programs***

- Promote sustainable and responsible development
- Practice preservation of our natural, physical, and cultural environment

***Goal 2: Foster public and community trust***

- Improve transparency regarding our department efforts
- Promote inclusiveness, equity, and effective communication

***Goal 3: Achieve operational efficiencies***

- Enhance productivity
- Invest in staff development and technology

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Percent of achieved major milestones associated with environmental resource initiatives | 80% | 86% | 80% | 91% | 80% |
| 2. Percent of achieved major milestones associated with planning initiatives | 80% | 80% | 80% | 94% | 80% |

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 65.07 | 64.95 | **64.95** | 0.00 |
| Personnel Expenditures | $ 7,107,105 | $ 8,213,509 | **$ 8,167,916** | $ (45,593) |
| Non-Personnel Expenditures | 2,372,821 | 4,535,830 | **4,091,602** | (444,228) |
| **Total Department Expenditures** | **$ 9,479,926** | **$ 12,749,339** | **$ 12,259,518** | **$ (489,821)** |
| **Total Department Revenue** | **$ 3,511,687** | **$ 4,012,454** | **$ 3,943,287** | **$ (69,167)** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Environment & Policy Analysis | $ 2,512,399 | $ 3,317,090 | **$ 3,818,097** | $ 501,007 |
| Long Range Planning | 5,279,233 | 4,872,652 | **3,793,668** | (1,078,984) |
| Planning | 1,688,294 | 1,909,597 | **1,997,753** | 88,156 |
| **Total** | **$ 9,479,926** | **$ 10,099,339** | **$ 9,609,518** | **$ (489,821)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Environment & Policy Analysis | 21.00 | 21.00 | **27.00** | 6.00 |
| Long Range Planning | 33.07 | 32.95 | **26.95** | (6.00) |
| Planning | 11.00 | 11.00 | **11.00** | 0.00 |
| **Total** | **65.07** | **64.95** | **64.95** | **0.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Mixed Income Housing Density Program**<br>Addition of one-time non-personnel expenditures for the preparation of an ordinance and environmental impact report to support the Mixed Income Housing Density Bonus Program. | 0.00 | $ 250,000 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 17,345 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | 1,133 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (9,586) | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | (46,726) | - |

# Planning

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures related to contractual services for citywide planning efforts. | 0.00 | (201,987) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (500,000) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | (69,167) |
| **Total** | **0.00** | **$ (489,821)** | **$ (69,167)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 4,456,706 | $ 4,857,306 | **$ 4,919,799** | $ 62,493 |
| Fringe Benefits | 2,650,399 | 3,356,203 | **3,248,117** | (108,086) |
| **PERSONNEL SUBTOTAL** | **7,107,105** | **8,213,509** | **8,167,916** | **(45,593)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 41,436 | $ 58,695 | **$ 58,785** | $ 90 |
| Contracts | 2,074,160 | 1,569,811 | **1,133,154** | (436,657) |
| Information Technology | 241,337 | 242,479 | **232,893** | (9,586) |
| Energy and Utilities | 6,719 | 4,575 | **6,500** | 1,925 |
| Other | 9,035 | 10,270 | **10,270** | - |
| Capital Expenditures | 134 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **2,372,821** | **1,885,830** | **1,441,602** | **(444,228)** |
| **Total** | **$ 9,479,926** | **$ 10,099,339** | **$ 9,609,518** | **$ (489,821)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 727,904 | $ 1,361,954 | **$ 1,293,187** | $ (68,767) |
| Licenses and Permits | 2,783,079 | - | **-** | - |
| Other Revenue | 704 | 500 | **100** | (400) |
| **Total** | **$ 3,511,687** | **$ 1,362,454** | **$ 1,293,287** | **$ (69,167)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 1.00 | 1.00 | **1.00** | $32,530 - $39,170 | $ 37,799 |
| 20000024 | Administrative Aide 2 | 1.00 | 1.00 | **1.00** | 43,983 - 53,028 | 50,802 |
| 20000116 | Assistant Engineer-Traffic | 3.00 | 3.00 | **3.00** | 59,775 - 72,022 | 213,541 |
| 20001083 | Assistant Planning Director | 1.00 | 1.00 | **1.00** | 32,788 - 179,712 | 144,620 |
| 20000167 | Associate Engineer-Traffic | 4.00 | 3.00 | **3.00** | 68,821 - 83,109 | 243,305 |
| 20000119 | Associate Management Analyst | 1.00 | 1.00 | **1.00** | 55,843 - 67,489 | 51,967 |
| 20000162 | Associate Planner | 9.00 | 9.00 | **9.00** | 58,593 - 70,798 | 565,351 |
| 20000539 | Clerical Assistant 2 | 1.00 | 1.00 | **1.00** | 30,919 - 37,257 | 37,257 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000303 | Community Development Specialist 4 | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 68,971 |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 129,125 |
| 20001179 | Deputy Planning Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 129,125 |
| 20000105 | Development Project Manager 3 | 3.00 | 4.00 | **4.00** | 79,328 - 95,915 | 345,519 |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **1.00** | 44,993 - 54,404 | 54,404 |
| 20000290 | Information Systems Analyst 2 | 1.00 | 1.00 | **2.00** | 55,843 - 67,489 | 123,332 |
| 20000998 | Information Systems Analyst 4 | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20000669 | Park Designer | 4.00 | 4.00 | **4.00** | 68,864 - 83,152 | 308,820 |
| 20000680 | Payroll Specialist 2 | 1.00 | 1.00 | **1.00** | 35,753 - 43,166 | 40,935 |
| 20001132 | Planning Director | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 175,610 |
| 90001145 | Planning Intern | 1.32 | 1.20 | **1.20** | 25,075 - 30,167 | 33,080 |
| 20000743 | Principal Engineering Aide | 2.00 | 2.00 | **1.00** | 51,653 - 62,547 | 62,547 |
| 20001222 | Program Manager | 3.00 | 3.00 | **3.00** | 48,516 - 178,445 | 318,014 |
| 20000015 | Senior Management Analyst | 2.00 | 2.00 | **2.00** | 61,322 - 74,128 | 147,144 |
| 20000918 | Senior Planner | 17.75 | 17.75 | **17.75** | 67,510 - 81,627 | 1,426,136 |
| 20000926 | Senior Traffic Engineer | 1.00 | 2.00 | **2.00** | 79,328 - 95,915 | 190,391 |
| 20000970 | Supervising Management Analyst | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20000756 | Word Processing Operator | 1.00 | 0.00 | **0.00** | 32,530 - 39,170 | - |
| | Bilingual - Regular | | | | | 4,368 |
| | Budgeted Vacancy Savings | | | | | (252,271) |
| | Landscape Architect Lic | | | | | 12,473 |
| | Overtime Budgeted | | | | | 15,000 |
| | Reg Pay For Engineers | | | | | 75,312 |
| **FTE, Salaries, and Wages Subtotal** | | **65.07** | **64.95** | **64.95** | | **$ 4,919,799** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 29,635 | $ 29,749 | $ 29,648 | $ (101) |
| Flexible Benefits | 562,049 | 745,313 | 718,835 | (26,478) |
| Long-Term Disability | 11,481 | - | - | - |
| Medicare | 66,225 | 69,702 | 70,234 | 532 |
| Other Post-Employment Benefits | 325,047 | 372,062 | 367,860 | (4,202) |
| Retiree Medical Trust | 4,860 | 5,922 | 6,021 | 99 |
| Retirement 401 Plan | 4,248 | 4,430 | 3,177 | (1,253) |
| Retirement ADC | 1,283,619 | 1,706,291 | 1,563,758 | (142,533) |
| Retirement DROP | 6,834 | 4,483 | 9,027 | 4,544 |
| Risk Management Administration | 56,645 | 62,682 | 63,240 | 558 |
| Supplemental Pension Savings Plan | 263,388 | 307,242 | 324,254 | 17,012 |
| Unemployment Insurance | 7,879 | 8,460 | 8,133 | (327) |
| Workers' Compensation | 28,489 | 39,867 | 83,930 | 44,063 |
| **Fringe Benefits Subtotal** | **$ 2,650,399** | **$ 3,356,203** | **$ 3,248,117** | **$ (108,086)** |
| **Total Personnel Expenditures** | | | **$ 8,167,916** | |

# Planning

## General Plan Maintenance Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Environment & Policy Analysis | $ - | $ 906,492 | **$ 906,492** | $ - |
| Long Range Planning | - | 1,743,508 | **1,743,508** | - |
| **Total** | **$ -** | **$ 2,650,000** | **$ 2,650,000** | **$ -** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ - | $ 2,650,000 | **$ 2,650,000** | $ - |
| **NON-PERSONNEL SUBTOTAL** | **-** | **2,650,000** | **2,650,000** | **-** |
| **Total** | **$ -** | **$ 2,650,000** | **$ 2,650,000** | **$ -** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Licenses and Permits | $ - | $ 2,650,000 | **$ 2,650,000** | $ - |
| **Total** | **$ -** | **$ 2,650,000** | **$ 2,650,000** | **$ -** |

## Revenue and Expense Statement (Non–General Fund)

| General Plan Maintenance Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **REVENUE** | | | |
| Licenses and Permits | $ – | $ 2,650,000 | $ 2,650,000 |
| **TOTAL REVENUE** | **$ –** | **$ 2,650,000** | **$ 2,650,000** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ –** | **$ 2,650,000** | **$ 2,650,000** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ – | $ 2,650,000 | $ 2,650,000 |
| **TOTAL OPERATING EXPENSE** | **$ –** | **$ 2,650,000** | **$ 2,650,000** |
| **TOTAL EXPENSE** | **$ –** | **$ 2,650,000** | **$ 2,650,000** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ –** | **$ 2,650,000** | **$ 2,650,000** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

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# Facilities Financing Program

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 16.35 | 16.35 | **16.00** | (0.35) |
| Personnel Expenditures | $ 1,916,035 | $ 2,078,987 | **$ 2,115,465** | $ 36,478 |
| Non-Personnel Expenditures | 631,533 | 829,124 | **765,401** | (63,723) |
| **Total Department Expenditures** | **$ 2,547,568** | **$ 2,908,111** | **$ 2,880,866** | **$ (27,245)** |
| **Total Department Revenue** | **$ 2,410,824** | **$ 2,908,283** | **$ 2,880,866** | **$ (27,417)** |

## Facilities Financing Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Facilities Financing Program | $ 2,547,568 | $ 2,908,111 | **$ 2,880,866** | $ (27,245) |
| **Total** | **$ 2,547,568** | **$ 2,908,111** | **$ 2,880,866** | **$ (27,245)** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Facilities Financing Program | 16.35 | 16.35 | **16.00** | (0.35) |
| **Total** | **16.35** | **16.35** | **16.00** | **(0.35)** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Relocation to 101 Ash Street**<br>Addition of one-time non-personnel expenditures related to the office relocation into the 101 Ash Street building. | 0.00 | $ 71,975 | $ - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 66,498 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 29,434 | - |
| **Rental Compensation**<br>Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the 101 Ash Street building. | 0.00 | 7,380 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | (0.35) | (30,020) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (71,975) | - |

# Facilities Financing Program

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (100,537) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | (27,417) |
| **Total** | **(0.35)** | **$ (27,245)** | **$ (27,417)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 1,120,278 | $ 1,125,150 | **$ 1,184,100** | $ 58,950 |
| Fringe Benefits | 795,757 | 953,837 | **931,365** | (22,472) |
| **PERSONNEL SUBTOTAL** | **1,916,035** | **2,078,987** | **2,115,465** | **36,478** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 5,145 | $ 12,611 | **$ 10,000** | $ (2,611) |
| Contracts | 521,620 | 454,090 | **357,014** | (97,076) |
| Information Technology | 95,193 | 147,170 | **176,604** | 29,434 |
| Energy and Utilities | - | 1,246 | **1,190** | (56) |
| Other | 10 | 1,294 | **500** | (794) |
| Transfers Out | - | 212,563 | **219,943** | 7,380 |
| Capital Expenditures | 9,565 | 150 | **150** | - |
| **NON-PERSONNEL SUBTOTAL** | **631,533** | **829,124** | **765,401** | **(63,723)** |
| **Total** | **$ 2,547,568** | **$ 2,908,111** | **$ 2,880,866** | **$ (27,245)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 2,353,116 | $ 2,857,683 | **$ 2,830,266** | $ (27,417) |
| Licenses and Permits | 59,000 | 50,000 | **50,000** | - |
| Rev from Money and Prop | (1,292) | 600 | **600** | - |
| **Total** | **$ 2,410,824** | **$ 2,908,283** | **$ 2,880,866** | **$ (27,417)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000024 | Administrative Aide 2 | 1.00 | 1.00 | **1.00** | $43,983 - $53,028 | $ 43,983 |
| 20000119 | Associate Management Analyst | 2.00 | 2.00 | **2.00** | 55,843 - 67,489 | 129,557 |
| 20000290 | Information Systems Analyst 2 | 0.00 | 0.00 | **1.00** | 55,843 - 67,489 | 55,843 |
| 20000743 | Principal Engineering Aide | 2.00 | 2.00 | **1.00** | 51,653 - 62,547 | 62,547 |
| 20001222 | Program Manager | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 118,795 |
| 20000885 | Senior Civil Engineer | 1.00 | 1.00 | **1.00** | 79,328 - 95,915 | 95,915 |
| 20000015 | Senior Management Analyst | 6.00 | 6.00 | **6.00** | 61,322 - 74,128 | 441,061 |
| 90000970 | Supervising Management Analyst | 0.35 | 0.35 | **0.00** | 68,971 - 83,561 | - |
| 20000970 | Supervising Management Analyst | 2.00 | 2.00 | **2.00** | 68,971 - 83,561 | 167,122 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000756 | Word Processing Operator | 1.00 | 1.00 | **1.00** | 32,530 - 39,170 | 39,170 |
| | Overtime Budgeted | | | | | 11,720 |
| | Reg Pay For Engineers | | | | | 14,387 |
| | Vacation Pay In Lieu | | | | | 4,000 |
| **FTE, Salaries, and Wages Subtotal** | | **16.35** | **16.35** | **16.00** | | **$ 1,184,100** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 12,300 | $ 12,599 | $ 10,535 | $ (2,064) |
| Flexible Benefits | 167,217 | 189,180 | 202,358 | 13,178 |
| Long-Term Disability | 2,885 | - | - | - |
| Medicare | 15,722 | 14,942 | 15,539 | 597 |
| Other | 3,188 | - | - | - |
| Other Post-Employment Benefits | 90,178 | 90,015 | 98,096 | 8,081 |
| Retiree Medical Trust | 521 | 426 | 881 | 455 |
| Retirement 401 Plan | 828 | 610 | 1,391 | 781 |
| Retirement ADC | 405,932 | 540,405 | 497,700 | (42,705) |
| Retirement DROP | 4,687 | 5,988 | 4,810 | (1,178) |
| Risk Management Administration | 15,715 | 15,165 | 16,864 | 1,699 |
| Supplemental Pension Savings Plan | 62,734 | 66,593 | 65,803 | (790) |
| Unemployment Insurance | 1,989 | 1,956 | 1,948 | (8) |
| Workers' Compensation | 11,863 | 15,958 | 15,440 | (518) |
| **Fringe Benefits Subtotal** | **$ 795,757** | **$ 953,837** | **$ 931,365** | **$ (22,472)** |
| **Total Personnel Expenditures** | | | **$ 2,115,465** | |

# Facilities Financing Program

## Revenue and Expense Statement (Non–General Fund)

| Facilities Financing Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 143,105 | $ 6,361 | $ 7,720 |
| **TOTAL BALANCE AND RESERVES** | **$ 143,105** | **$ 6,361** | **$ 7,720** |
| **REVENUE** | | | |
| Charges for Services | $ 2,353,116 | $ 2,857,683 | $ 2,830,266 |
| Licenses and Permits | 59,000 | 50,000 | 50,000 |
| Revenue from Use of Money and Property | (1,292) | 600 | 600 |
| **TOTAL REVENUE** | **$ 2,410,824** | **$ 2,908,283** | **$ 2,880,866** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 2,553,929** | **$ 2,914,644** | **$ 2,888,586** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 1,120,278 | $ 1,125,150 | $ 1,184,100 |
| Fringe Benefits | 795,757 | 953,837 | 931,365 |
| Supplies | 5,145 | 12,611 | 10,000 |
| Contracts | 521,620 | 454,090 | 357,014 |
| Information Technology | 95,193 | 147,170 | 176,604 |
| Energy and Utilities | – | 1,246 | 1,190 |
| Other Expenses | 10 | 1,294 | 500 |
| Transfers Out | – | 212,563 | 219,943 |
| Capital Expenditures | 9,565 | 150 | 150 |
| **TOTAL OPERATING EXPENSE** | **$ 2,547,568** | **$ 2,908,111** | **$ 2,880,866** |
| **TOTAL EXPENSE** | **$ 2,547,568** | **$ 2,908,111** | **$ 2,880,866** |
| **BALANCE** | **$ 6,361** | **$ 6,533** | **$ 7,720** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 2,553,929** | **$ 2,914,644** | **$ 2,888,586** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Police

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## Department Description

For 129 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands divided into 19 service areas, policing 123 neighborhoods. The Department provides patrol, traffic, investigative, records, permits and licensing, laboratory, and support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving known as Neighborhood Policing. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

For more information on department programs, please visit the Police Department's website https://www.sandiego.gov/police.

The Department's mission is:

***To maintain peace and order by providing the highest quality police services***

The Department's vision is:

***A police department whose employees feel valued, works together in community partnerships to be a model of excellence in policing, and fosters the highest level of public trust and safety***

# Police

## Goals and Objectives

***Goal 1: Improve quality of life for all***

- Reduce violent crime
- Improve priority call response times
- Ensure effective policing

***Goal 2: Ensure accountability to high standards of performance, ethics, and professional conduct***

- Require professional and ethical behavior by employees
- Achieve sound decision making
- Empower and develop the workforce to achieve excellence
- Support an informed and trained workforce

***Goal 3: Strive for continuous improvement in efficiency and effectiveness***

- Ensure continuous improvement of operations
- Effectively utilize and manage our resources
- Efficiently manage staffing levels

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY 2018 Projection | FY 2019 Target |
|---|---|---|---|---|---|
| 1. Part I violent crimes per 1,000 | 4.0 | 3.7 | 4.0 | 3.7 | 4.0 |
| 2. Part I violent crime clearance rate | 50.0% | 46.7% | 50.0% | 45% | 50.0% |
| 3. Percentage of 911 calls answered within 10 seconds | 90% | 91% | 95% | 92% | 95% |
| 4. Average response time to priority E calls (in minutes) | 7.0 | 6.9 | 7.0 | 6.9 | 7.0 |
| 5. Average response time to priority 1 calls (in minutes)[1] | 14.0 | 16.3 | 14.0 | 16.7 | 14.0 |
| 6. Average response time to priority 2 calls (in minutes)[2] | 27.0 | 43.7 | 27.0 | 48 | 27.0 |
| 7. Average response time to priority 3 calls (in minutes)[3] | 80.0 | 102.6 | 80.0 | 105.4 | 80.0 |
| 8. Average response time to priority 4 calls (in minutes)[4] | 90.0 | 151.0 | 90.0 | 145.8 | 90.0 |
| 9. Number of community meetings attended by department members per month[5] | 140 | 198 | 140 | 175 | 140 |
| 10. Percentage increase in social media and Nextdoor participants[6] | 5% | 102% | 10% | 15% | 10% |
| 11. Average rating on patrol customer survey results | > 4.0 | 4.5 | > 4.0 | 4.6 | > 4.0 |
| 12. Percentage change in number of citizen complaints compared to prior year[7] | = 5.0% | -30.0% | = 5.0% | -36% | = 5.0% |
| 13. Percentage of active employee's attendance for non-bias-based policing training | 100% | 100% | 100% | 100% | 100% |
| 14. Percentage of proactive time[8] | 15.0% | 18.96% | 20.0% | 19.40% | 20.0% |
| 15. Lowest Part I violent crime per 1,000 ranking compared to the 30 largest U.S. cities (Calendar Year) | < 5 | 4 | < 5 | 5 | < 5 |

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY 2018 Projection | FY 2019 Target |
|---|---|---|---|---|---|
| 16. Percentage reduction in preventable severe injury or fatal collisions involving pedestrians, cyclists, transit and/or vehicles each fiscal year from the baseline 2015 through 2035 | 5% | 0% | 5% | 5% | 5% |

1. A focus on the de-escalation of higher priority calls resulted in increased response times to priority 1 calls.
2. A focus on the de-escalation of higher priority calls resulted in increased response times to priority 2 calls.
3. A focus on the de-escalation of higher priority calls, the training of new officers, and community policing efforts resulted in increased response times to priority 3 calls.
4. A focus on the de-escalation of higher priority calls, the training of new officers, and community policing efforts resulted in increased response times to priority 4 calls.
5. SDPD is committed to community outreach and encourages community meetings with the public to discuss any and all topics.
6. SDPD is committed to the sharing of information through social media sites and encourages the public to follow the Department. The increases included the following: Facebook (1.78% increase); Twitter (17.65% increase); NextDoor (19.76% increase); Instagram (22.42% increase).
7. Complaints have decreased from Fiscal Year 2017 to the current second quarter of Fiscal Year 2018. The target will continue to be zero discrimination complaints.
8. Proactive time is when an officer is not on a dispatched call, but is proactively preventing and deterring crime by addressing a specific need in a directed and focused manner.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 2,644.01 | 2,653.01 | **2,656.01** | 3.00 |
| Personnel Expenditures | $ 370,288,032 | $ 401,015,822 | **$ 411,434,292** | $ 10,418,470 |
| Non-Personnel Expenditures | 71,801,819 | 71,905,055 | **66,039,913** | (5,865,142) |
| **Total Department Expenditures** | **$ 442,089,851** | **$ 472,920,877** | **$ 477,474,205** | **$ 4,553,328** |
| **Total Department Revenue** | **$ 51,601,302** | **$ 49,743,911** | **$ 50,604,979** | **$ 861,068** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administrative Services | $ (122,354) | $ - | **$ -** | $ - |
| Centralized Investigations Division | 72,331,953 | 72,762,788 | **73,613,862** | 851,074 |
| Department Operations Division | 32,074,007 | 33,263,166 | **31,242,217** | (2,020,949) |
| Neighborhood Policing Division | 63,210,508 | 64,341,426 | **69,369,035** | 5,027,609 |
| Patrol Operations Division | 198,318,254 | 224,357,696 | **228,530,221** | 4,172,525 |
| Traffic, Youth & Event Services | 42,061,168 | 41,414,498 | **42,070,830** | 656,332 |
| Training/Employee Development Division | 31,768,595 | 32,901,741 | **28,756,176** | (4,145,565) |
| **Total** | **$ 439,642,132** | **$ 469,041,315** | **$ 473,582,341** | **$ 4,541,026** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Centralized Investigations Division | 442.00 | 436.00 | **449.00** | 13.00 |
| Department Operations Division | 112.50 | 108.50 | **101.50** | (7.00) |
| Neighborhood Policing Division | 296.34 | 309.34 | **314.34** | 5.00 |
| Patrol Operations Division | 1,225.00 | 1,237.00 | **1,269.00** | 32.00 |
| Traffic, Youth & Event Services | 247.06 | 256.06 | **255.06** | (1.00) |
| Training/Employee Development Division | 321.11 | 306.11 | **267.11** | (39.00) |
| **Total** | **2,644.01** | **2,653.01** | **2,656.01** | **3.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 11,629,825 | $ - |
| **Police Zero-Based Overtime Budget**<br>Addition of personnel expenditures to align with historical overtime expenditure levels. For additional information on Overtime Budget please refer to Appendix B Section of Volume I. | 0.00 | 4,972,000 | - |
| **Civilian Supplemental Positions**<br>Addition of 13.00 FTE supplemental civilian positions and associated non-personnel expenditures to support operations. | 13.00 | 981,132 | - |

# Police

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Towing Services**<br>Adjustment to reflect revised revenue and expenditure projections related to towing services. | 0.00 | 500,000 | 500,000 |
| **Transfer and Repurpose to Assistant Police Chief**<br>Transfer and repurpose of 1.00 Program Manager from the Performance & Analytics Department to an Assistant Police Chief in the Police Department for Neighborhood Policing Administration Division. | 1.00 | 418,328 | - |
| **Neighborhood Policing Administration**<br>Addition of 1.00 Police Captain and 1.00 Supervising Management Analyst to support operations in the Neighborhood Policing Administration Division. | 2.00 | 394,695 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 226,397 | - |
| **Information Technology Adjustment**<br>Technical correction of non-personnel expenditure accounts between IT and non-IT accounts. | 0.00 | 151,815 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | 88,566 | - |
| **Transfer of Family Justice Center**<br>Transfer of the Family Justice Center from the Police Department to the Office of the City Attorney. | (4.00) | (494,486) | - |
| **Facility Maintenance Consolidation**<br>Transfer of 9.00 FTE positions and associated non-personnel expenditures to the Public Works Department for the centralization of facilities maintenance functions. | (9.00) | (942,024) | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (1,499,205) | - |
| **Extension of Shift Overtime**<br>Reduction of overtime associated with extension of shift of sworn positions. For additional information on Overtime Budget please refer to the Appendix B Section of Volume I. | 0.00 | (3,000,000) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (8,886,017) | (1,172,244) |
| **Safety and Maintenance of Visitor-Related Facilities**<br>Reimbursements to the General Fund associated with the safety and maintenance of visitor related facilities. | 0.00 | - | 1,000,000 |
| **National Incident Based Reporting System**<br>Addition of one-time revenue associated with the National Incident Based Reporting System grant. | 0.00 | - | 814,000 |

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Safety Sales Tax Allocation**<br>Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services and Debt Service Fund. | 0.00 | - | 251,556 |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | (532,244) |
| **Total** | **3.00** | **$ 4,541,026** | **$ 861,068** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 215,731,012 | $ 215,220,936 | **$ 231,632,280** | $ 16,411,344 |
| Fringe Benefits | 154,557,020 | 185,794,886 | **179,802,012** | (5,992,874) |
| **PERSONNEL SUBTOTAL** | **370,288,032** | **401,015,822** | **411,434,292** | **10,418,470** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 12,865,912 | $ 11,527,585 | **$ 6,984,594** | $ (4,542,991) |
| Contracts | 38,550,455 | 34,109,082 | **32,324,036** | (1,785,046) |
| Information Technology | 7,920,181 | 10,674,857 | **10,901,254** | 226,397 |
| Energy and Utilities | 9,806,212 | 10,823,838 | **11,237,841** | 414,003 |
| Other | 117,969 | 100,025 | **-** | (100,025) |
| Transfers Out | 21,458 | - | **-** | - |
| Capital Expenditures | 47,422 | 50,246 | **50,246** | - |
| Debt | 24,491 | 739,860 | **650,078** | (89,782) |
| **NON-PERSONNEL SUBTOTAL** | **69,354,100** | **68,025,493** | **62,148,049** | **(5,877,444)** |
| **Total** | **$ 439,642,132** | **$ 469,041,315** | **$ 473,582,341** | **$ 4,541,026** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 15,682,835 | $ 15,587,973 | **$ 16,784,213** | $ 1,196,240 |
| Fines Forfeitures and Penalties | 21,318,162 | 21,803,300 | **21,279,756** | (523,544) |
| Licenses and Permits | 3,948,363 | 1,894,094 | **1,891,610** | (2,484) |
| Other Local Taxes | 1,633,254 | 1,456,000 | **1,456,000** | - |
| Other Revenue | 618,446 | 638,698 | **618,750** | (19,948) |
| Rev from Federal Agencies | - | 220,000 | **-** | (220,000) |
| Rev from Other Agencies | 1,013,457 | 893,423 | **1,145,984** | 252,561 |
| Transfers In | 3,837,110 | 3,910,423 | **4,088,666** | 178,243 |
| **Total** | **$ 48,051,628** | **$ 46,403,911** | **$ 47,264,979** | **$ 861,068** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000011 | Account Clerk | 5.00 | 5.00 | **5.00** | $32,530 - | $39,170 | $ 191,732 |
| 20000012 | Administrative Aide 1 | 1.00 | 1.00 | **1.00** | 38,181 - | 46,002 | 42,941 |
| 20000024 | Administrative Aide 2 | 12.00 | 13.00 | **13.00** | 43,983 - | 53,028 | 656,940 |
| 20000050 | Assistant Management Analyst | 2.00 | 2.00 | **0.00** | 45,938 - | 55,843 | - |
| 20000041 | Assistant Management Analyst | 0.00 | 1.00 | **1.00** | 45,938 - | 55,843 | 55,843 |

# Police

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20001190 | Assistant Police Chief | 5.00 | 5.00 | **6.00** | 48,516 - 178,445 | 1,025,408 |
| 20000311 | Associate Department Human Resources Analyst | 2.00 | 2.00 | **2.00** | 55,843 - 67,489 | 123,332 |
| 20000134 | Associate Management Analyst | 2.00 | 3.00 | **3.00** | 55,843 - 67,489 | 201,404 |
| 20000119 | Associate Management Analyst | 17.00 | 17.00 | **17.00** | 55,843 - 67,489 | 1,063,990 |
| 20000201 | Building Maintenance Supervisor | 1.00 | 1.00 | **0.00** | 63,901 - 77,265 | - |
| 20000224 | Building Service Technician | 3.00 | 3.00 | **0.00** | 34,421 - 40,975 | - |
| 20000202 | Building Supervisor | 2.00 | 2.00 | **0.00** | 41,082 - 49,311 | - |
| 20000231 | Cal-ID Technician | 12.00 | 12.00 | **12.00** | 37,472 - 45,164 | 504,015 |
| 90000231 | Cal-ID Technician | 0.88 | 0.88 | **0.88** | 37,472 - 45,164 | 32,976 |
| 20000539 | Clerical Assistant 2 | 8.00 | 11.00 | **9.00** | 30,919 - 37,257 | 303,159 |
| 90000539 | Clerical Assistant 2 | 2.63 | 2.63 | **2.63** | 30,919 - 37,257 | 81,317 |
| 20001163 | Confidential Secretary to the Police Chief | 1.00 | 1.00 | **1.00** | 17,383 - 109,001 | 66,683 |
| 20001175 | Crime Laboratory Manager | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 134,290 |
| 20000441 | Crime Scene Specialist | 8.00 | 8.00 | **8.00** | 54,446 - 65,755 | 509,235 |
| 20000348 | Criminalist 2 | 16.00 | 17.00 | **17.00** | 77,416 - 93,530 | 1,539,327 |
| 20000349 | Criminalist 2 | 13.00 | 13.00 | **13.00** | 77,416 - 93,530 | 1,191,082 |
| 20000391 | DNA Technical Manager | 1.00 | 1.00 | **1.00** | 81,283 - 98,214 | 98,214 |
| 20000386 | Dispatcher 2 | 74.00 | 74.00 | **83.00** | 40,548 - 48,927 | 3,906,252 |
| 90000386 | Dispatcher 2 | 1.88 | 1.88 | **1.88** | 40,548 - 48,927 | 76,229 |
| 20000398 | Documents Examiner 3 | 2.00 | 1.00 | **1.00** | 70,261 - 84,828 | 83,131 |
| 20000408 | Electrician | 1.00 | 1.00 | **0.00** | 48,645 - 58,400 | - |
| 20001120 | Executive Assistant Police Chief | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 183,239 |
| 20000924 | Executive Secretary | 2.00 | 2.00 | **1.00** | 44,993 - 54,404 | 54,404 |
| 20000178 | Information Systems Administrator | 2.00 | 2.00 | **2.00** | 75,890 - 91,919 | 183,838 |
| 20000290 | Information Systems Analyst 2 | 5.00 | 5.00 | **5.00** | 55,843 - 67,489 | 327,312 |
| 20000293 | Information Systems Analyst 3 | 5.00 | 5.00 | **5.00** | 61,322 - 74,128 | 357,834 |
| 20000998 | Information Systems Analyst 4 | 3.00 | 3.00 | **3.00** | 68,971 - 83,561 | 250,683 |
| 20000730 | Interview and Interrogation Specialist 3 | 3.00 | 3.00 | **3.00** | 64,309 - 77,544 | 232,632 |
| 20000590 | Laboratory Technician | 3.00 | 3.00 | **3.00** | 41,963 - 50,686 | 143,335 |
| 20000577 | Latent Print Examiner 2 | 13.00 | 13.00 | **13.00** | 65,776 - 79,495 | 977,817 |
| 90001073 | Management Intern | 0.75 | 0.75 | **0.75** | 25,075 - 30,167 | 18,806 |
| 20000672 | Parking Enforcement Officer 1 | 39.00 | 40.00 | **40.00** | 38,588 - 46,404 | 1,792,922 |
| 20000663 | Parking Enforcement Officer 2 | 18.00 | 18.00 | **18.00** | 42,350 - 51,000 | 917,194 |
| 20000670 | Parking Enforcement Supervisor | 6.00 | 6.00 | **6.00** | 46,652 - 56,046 | 336,276 |
| 20000680 | Payroll Specialist 2 | 6.00 | 6.00 | **6.00** | 35,753 - 43,166 | 247,086 |
| 20000173 | Payroll Supervisor | 1.00 | 1.00 | **1.00** | 40,996 - 49,655 | 49,655 |
| 20000717 | Police Captain | 15.00 | 16.00 | **17.00** | 128,635 - 154,057 | 2,575,859 |
| 20001133 | Police Chief | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 205,000 |
| 20000308 | Police Code Compliance Officer | 5.00 | 5.00 | **5.00** | 44,434 - 53,415 | 252,260 |
| 20000719 | Police Detective | 337.00 | 337.00 | **337.00** | 73,265 - 88,527 | 27,847,441 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000111 | Police Dispatch Administrator | 2.00 | 3.00 | **3.00** | 66,746 - 81,095 | 242,381 |
| 20000987 | Police Dispatch Supervisor | 13.00 | 14.00 | **15.00** | 59,289 - 71,521 | 1,054,193 |
| 20000729 | Police Dispatcher | 61.00 | 59.00 | **59.00** | 48,995 - 59,064 | 3,385,030 |
| 90000729 | Police Dispatcher | 1.21 | 1.21 | **1.21** | 48,995 - 59,064 | 59,284 |
| 20000715 | Police Investigative Service Officer 2 | 23.00 | 23.00 | **23.00** | 41,984 - 50,686 | 1,079,047 |
| 20000716 | Police Investigative Service Officer 2 | 1.00 | 3.00 | **3.00** | 41,984 - 50,686 | 136,361 |
| 20000696 | Police Lead Dispatcher | 10.00 | 11.50 | **11.50** | 53,906 - 65,011 | 746,832 |
| 20000718 | Police Lieutenant | 55.00 | 55.00 | **55.00** | 108,339 - 129,674 | 7,068,065 |
| 20000721 | Police Officer 2 | 1,328.00 | 1,328.00 | **1,326.00** | 69,755 - 84,302 | 105,780,081 |
| 20000723 | Police Officer 3 | 9.00 | 9.00 | **11.00** | 73,265 - 88,527 | 970,964 |
| 20000734 | Police Property and Evidence Clerk | 14.50 | 15.00 | **15.00** | 35,753 - 42,887 | 631,827 |
| 20000735 | Police Records Clerk | 25.00 | 25.00 | **25.00** | 34,056 - 41,125 | 963,261 |
| 20000582 | Police Records Data Specialist | 10.00 | 9.00 | **9.00** | 33,132 - 40,115 | 318,715 |
| 20000585 | Police Records Data Specialist Supervisor | 2.00 | 2.00 | **2.00** | 40,115 - 48,215 | 91,516 |
| 20000724 | Police Sergeant | 288.00 | 288.00 | **288.00** | 84,671 - 102,358 | 28,620,911 |
| 20000331 | Police Service Officer 2 | 2.00 | 2.00 | **2.00** | 40,480 - 48,688 | 84,543 |
| 20000329 | Police Service Officer 2 | 7.00 | 7.00 | **7.00** | 40,480 - 48,688 | 327,421 |
| 20001234 | Program Coordinator | 4.00 | 4.00 | **5.00** | 23,764 - 142,455 | 536,708 |
| 20001222 | Program Manager | 5.00 | 4.00 | **3.00** | 48,516 - 178,445 | 360,001 |
| 20000761 | Project Officer 1 | 1.00 | 1.00 | **0.00** | 68,821 - 83,109 | - |
| 20000952 | Property and Evidence Supervisor | 3.00 | 3.00 | **3.00** | 44,090 - 53,093 | 156,359 |
| 20000783 | Public Information Clerk | 2.00 | 0.00 | **1.00** | 32,530 - 39,170 | 37,257 |
| 20000869 | Senior Account Clerk | 1.00 | 1.00 | **1.00** | 37,257 - 44,950 | 43,429 |
| 20000927 | Senior Clerk/Typist | 12.00 | 11.00 | **12.00** | 37,257 - 44,950 | 531,131 |
| 20000312 | Senior Department Human Resources Analyst | 1.00 | 1.00 | **1.00** | 61,322 - 74,128 | 74,128 |
| 20000966 | Senior HVACR Technician | 1.00 | 1.00 | **0.00** | 51,095 - 61,344 | - |
| 20000015 | Senior Management Analyst | 2.00 | 2.00 | **2.00** | 61,322 - 74,128 | 139,005 |
| 20000064 | Senior Parking Enforcement Supervisor | 1.00 | 1.00 | **1.00** | 56,969 - 68,660 | 68,661 |
| 20000882 | Senior Police Records Clerk | 3.00 | 4.00 | **4.00** | 39,084 - 47,292 | 180,960 |
| 90000882 | Senior Police Records Clerk | 0.85 | 0.85 | **0.85** | 39,084 - 47,292 | 33,221 |
| 20000957 | Senior Property & Evidence Supervisor | 1.00 | 1.00 | **1.00** | 55,843 - 67,489 | 65,127 |
| 20001012 | Special Event Traffic Control Supervisor | 3.00 | 3.00 | **4.00** | 42,282 - 50,820 | 194,580 |
| 90001013 | Special Event Traffic Controller 1 | 39.06 | 39.06 | **39.06** | 35,066 - 42,156 | 1,369,670 |
| 20001006 | Supervising Cal-ID Technician | 4.00 | 4.00 | **4.00** | 42,973 - 51,911 | 207,644 |
| 20001243 | Supervising Crime Scene Specialist | 1.00 | 1.00 | **1.00** | 70,475 - 85,215 | 85,215 |

# Police

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000893 | Supervising Criminalist | 1.00 | 1.00 | **1.00** | 89,040 - 107,561 | 107,561 |
| 20000892 | Supervising Criminalist | 4.00 | 4.00 | **4.00** | 89,040 - 107,561 | 424,256 |
| 20001244 | Supervising Latent Print Examiner | 1.00 | 1.00 | **1.00** | 80,528 - 97,368 | 97,368 |
| 20000970 | Supervising Management Analyst | 2.00 | 2.00 | **3.00** | 68,971 - 83,561 | 227,308 |
| 20000756 | Word Processing Operator | 39.25 | 40.25 | **41.25** | 32,530 - 39,170 | 1,580,159 |
| | 2-Wheel Motorcyle (POA) | | | | | 130,163 |
| | 2nd Watch Shift | | | | | 1,224,512 |
| | 3-Wheel Motorcyle (MEA) | | | | | 97,344 |
| | 3rd Watch Shift | | | | | 1,405,735 |
| | Acct Recon Pay | | | | | 105,108 |
| | Admin Assign Pay | | | | | 81,888 |
| | Advanced Post Certificate | | | | | 8,697,596 |
| | Air Support Trainer | | | | | 16,019 |
| | Bilingual - Dispatcher | | | | | 40,768 |
| | Bilingual - POA | | | | | 689,278 |
| | Bilingual - Regular | | | | | 85,904 |
| | Budgeted Vacancy Savings | | | | | (23,236,338) |
| | Canine Care | | | | | 135,782 |
| | Comm Relations | | | | | 59,020 |
| | Core Instructor Pay | | | | | 9,485 |
| | Detective Pay | | | | | 511,800 |
| | Dispatch Cert Pay | | | | | 1,631,483 |
| | Dispatcher Training | | | | | 211,168 |
| | Emergency Negotiator | | | | | 66,782 |
| | Field Training Pay | | | | | 798,714 |
| | Flight Pay | | | | | 118,416 |
| | Intermediate Post Certificate | | | | | 1,624,046 |
| | Latent Print Exam Cert | | | | | 28,091 |
| | Night Shift Pay | | | | | 9,466 |
| | Overtime Budgeted | | | | | 24,570,000 |
| | Sick Leave - Hourly | | | | | 42,963 |
| | Split Shift Pay | | | | | 471,295 |
| | Swat Team Pay | | | | | 386,512 |
| | Termination Pay Annual Leave | | | | | 997,849 |
| | Vacation Pay In Lieu | | | | | 3,700,158 |
| **FTE, Salaries, and Wages Subtotal** | | **2,644.01** | **2,653.01** | **2,656.01** | | **$ 231,632,280** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 3,827,057 | $ 3,452,264 | $ 3,510,318 | $ 58,054 |
| Flexible Benefits | 33,384,621 | 42,749,974 | 38,654,150 | (4,095,824) |
| Long-Term Disability | 458,415 | - | - | - |
| Medicare | 3,283,279 | 2,591,302 | 2,755,876 | 164,574 |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Post-Employment Benefits | 14,029,333 | 14,402,399 | 13,963,353 | (439,046) |
| Retiree Medical Trust | 27,485 | 23,596 | 30,323 | 6,727 |
| Retirement 401 Plan | 18,517 | 18,546 | 17,606 | (940) |
| Retirement ADC | 80,655,631 | 105,651,623 | 106,329,951 | 678,328 |
| Retirement DROP | 924,759 | 927,882 | 968,982 | 41,100 |
| Risk Management Administration | 2,444,598 | 2,426,401 | 2,400,485 | (25,916) |
| Supplemental Pension Savings Plan | 2,342,109 | 2,229,929 | 2,466,164 | 236,235 |
| Unemployment Insurance | 314,428 | 313,465 | 310,151 | (3,314) |
| Workers' Compensation | 12,846,789 | 11,007,505 | 8,394,653 | (2,612,852) |
| **Fringe Benefits Subtotal** | **$ 154,557,020** | **$ 185,794,886** | **$ 179,802,012** | **$ (5,992,874)** |
| **Total Personnel Expenditures** | | | **$ 411,434,292** | |

# Seized Assets - California Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Department Operations Division | $ - | $ 11,919 | **$ 11,919** | $ - |
| **Total** | **$ -** | **$ 11,919** | **$ 11,919** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ - | $ 11,919 | **$ 11,919** | $ - |
| **NON-PERSONNEL SUBTOTAL** | **-** | **11,919** | **11,919** | **-** |
| **Total** | **$ -** | **$ 11,919** | **$ 11,919** | **$ -** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Federal Agencies | $ - | $ 11,881 | **$ -** | $ (11,881) |
| Rev from Money and Prop | 673 | - | **-** | - |
| Rev from Other Agencies | 76,071 | - | **11,881** | 11,881 |
| **Total** | **$ 76,744** | **$ 11,881** | **$ 11,881** | **$ -** |

# Seized Assets - Federal DOJ Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Department Operations Division | $ 774,194 | $ 1,608,456 | **$ 1,620,758** | $ 12,302 |
| **Total** | **$ 774,194** | **$ 1,608,456** | **$ 1,620,758** | **$ 12,302** |

# Police

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | $ 12,302 | $ - |
| **Total** | **0.00** | **$ 12,302** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Supplies | $ 21,421 | $ - | **$ -** | $ - |
| Contracts | 378,873 | 705,171 | **719,654** | 14,483 |
| Information Technology | 70,603 | - | **-** | - |
| Energy and Utilities | 303,296 | 903,285 | **901,104** | (2,181) |
| **NON-PERSONNEL SUBTOTAL** | **774,194** | **1,608,456** | **1,620,758** | **12,302** |
| **Total** | **$ 774,194** | **$ 1,608,456** | **$ 1,620,758** | **$ 12,302** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Federal Agencies | $ 538,038 | $ 1,069,307 | **$ 1,069,307** | $ - |
| Rev from Money and Prop | 23,026 | - | **-** | - |
| Rev from Other Agencies | 17,208 | - | **-** | - |
| **Total** | **$ 578,272** | **$ 1,069,307** | **$ 1,069,307** | **$ -** |

# Seized Assets - Federal Treasury Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Department Operations Division | $ - | $ 119,187 | **$ 119,187** | $ - |
| **Total** | **$ -** | **$ 119,187** | **$ 119,187** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ - | $ 119,187 | **$ 119,187** | $ - |
| **NON-PERSONNEL SUBTOTAL** | **-** | **119,187** | **119,187** | **-** |
| **Total** | **$ -** | **$ 119,187** | **$ 119,187** | **$ -** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Federal Agencies | $ 23,694 | $ 118,812 | **$ 118,812** | $ - |
| Rev from Money and Prop | 3,581 | - | **-** | - |
| **Total** | **$ 27,275** | **$ 118,812** | **$ 118,812** | **$ -** |

# State COPS

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Department Operations Division | $ 1,673,524 | $ 2,140,000 | **$ 2,140,000** | $ - |
| **Total** | **$ 1,673,524** | **$ 2,140,000** | **$ 2,140,000** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Supplies | $ 1,644,125 | $ 2,140,000 | **$ 2,140,000** | $ - |
| Contracts | 8,119 | - | **-** | - |
| Information Technology | 21,280 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **1,673,524** | **2,140,000** | **2,140,000** | **-** |
| **Total** | **$ 1,673,524** | **$ 2,140,000** | **$ 2,140,000** | **$ -** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Federal Agencies | $ - | $ 2,140,000 | **$ -** | $ (2,140,000) |
| Rev from Money and Prop | 31,249 | - | **-** | - |
| Rev from Other Agencies | 2,836,134 | - | **2,140,000** | 2,140,000 |
| **Total** | **$ 2,867,383** | **$ 2,140,000** | **$ 2,140,000** | **$ -** |

# Police

## Revenue and Expense Statement (Non–General Fund)

| Seized Assets | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 2,751,357 | $ 2,648,059 | $ 2,108,497 |
| **TOTAL BALANCE AND RESERVES** | **$ 2,751,357** | **$ 2,648,059** | **$ 2,108,497** |
| **REVENUE** | | | |
| Revenue from Federal Agencies | $ 561,732 | $ 1,200,000 | $ 1,188,119 |
| Revenue from Other Agencies | 93,278 | – | 11,881 |
| Revenue from Use of Money and Property | 27,280 | – | – |
| **TOTAL REVENUE** | **$ 682,291** | **$ 1,200,000** | **$ 1,200,000** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 3,433,648** | **$ 3,848,059** | **$ 3,308,497** |
| **OPERATING EXPENSE** | | | |
| Supplies | $ 21,421 | $ – | $ – |
| Contracts | 378,873 | 836,277 | 850,760 |
| Information Technology | 70,603 | – | – |
| Energy and Utilities | 303,296 | 903,285 | 901,104 |
| **TOTAL OPERATING EXPENSE** | **$ 774,194** | **$ 1,739,562** | **$ 1,751,864** |
| **TOTAL EXPENSE** | **$ 774,194** | **$ 1,739,562** | **$ 1,751,864** |
| **BALANCE** | **$ 2,659,454** | **$ 2,108,497** | **$ 1,556,633** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 3,433,648** | **$ 3,848,059** | **$ 3,308,497** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

## Revenue and Expense Statement (Non–General Fund)

| State COPS | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 2,478,677 | $ 3,672,536 | $ 3,672,536 |
| **TOTAL BALANCE AND RESERVES** | **$ 2,478,677** | **$ 3,672,536** | **$ 3,672,536** |
| **REVENUE** | | | |
| Revenue from Federal Agencies | $ – | $ 2,140,000 | $ – |
| Revenue from Other Agencies | 2,836,134 | – | 2,140,000 |
| Revenue from Use of Money and Property | 31,249 | – | – |
| **TOTAL REVENUE** | **$ 2,867,383** | **$ 2,140,000** | **$ 2,140,000** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 5,346,060** | **$ 5,812,536** | **$ 5,812,536** |
| **OPERATING EXPENSE** | | | |
| Supplies | $ 1,644,125 | $ 2,140,000 | $ 2,140,000 |
| Contracts | 8,119 | – | – |
| Information Technology | 21,280 | – | – |
| **TOTAL OPERATING EXPENSE** | **$ 1,673,524** | **$ 2,140,000** | **$ 2,140,000** |
| **TOTAL EXPENSE** | **$ 1,673,524** | **$ 2,140,000** | **$ 2,140,000** |
| **BALANCE** | **$ 3,672,536** | **$ 3,672,536** | **$ 3,672,536** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 5,346,060** | **$ 5,812,536** | **$ 5,812,536** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

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# Public Safety Services & Debt Service Fund

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# Public Safety Services & Debt Service Fund




## Fund Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose oftracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt ServiceFund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debtservice for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales taxrevenue is distributed equally between the Police and Fire-Rescue departments.

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# Public Safety Services & Debt Service Fund

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | 9,057,790 | 9,203,815 | **9,707,927** | 504,112 |
| **Total Department Expenditures** | **$ 9,057,790** | **$ 9,203,815** | **$ 9,707,927** | **$ 504,112** |
| **Total Department Revenue** | **$ 9,048,750** | **$ 9,203,815** | **$ 9,707,927** | **$ 504,112** |

# Public Safety Services & Debt Service Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Public Safety Services & Debt Service Fund | $ 9,057,790 | $ 9,203,815 | **$ 9,707,927** | $ 504,112 |
| **Total** | **$ 9,057,790** | **$ 9,203,815** | **$ 9,707,927** | **$ 504,112** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Safety Sales Tax Allocation**<br>Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services & Debt Service Fund. | 0.00 | $ 504,112 | $ 504,112 |
| **Total** | **0.00** | **$ 504,112** | **$ 504,112** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Transfers Out | $ 9,057,790 | $ 9,203,815 | **$ 9,707,927** | $ 504,112 |
| **NON-PERSONNEL SUBTOTAL** | **9,057,790** | **9,203,815** | **9,707,927** | **504,112** |
| **Total** | **$ 9,057,790** | **$ 9,203,815** | **$ 9,707,927** | **$ 504,112** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Sales Tax | $ 9,036,062 | $ 9,203,815 | **$ 9,707,927** | $ 504,112 |
| Rev from Money and Prop | 12,688 | - | **-** | - |
| **Total** | **$ 9,048,750** | **$ 9,203,815** | **$ 9,707,927** | **$ 504,112** |

# Public Safety Services & Debt Service Fund

## Revenue and Expense Statement (Non–General Fund)

| Public Safety Services & Debt Service Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 726,575 | $ 717,535 | $ 717,535 |
| **TOTAL BALANCE AND RESERVES** | **$ 726,575** | **$ 717,535** | **$ 717,535** |
| **REVENUE** | | | |
| Revenue from Use of Money and Property | $ 12,688 | $ – | $ – |
| Sales Tax | 9,036,062 | 9,203,815 | 9,707,927 |
| **TOTAL REVENUE** | **$ 9,048,750** | **$ 9,203,815** | **$ 9,707,927** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 9,775,325** | **$ 9,921,350** | **$ 10,425,462** |
| **OPERATING EXPENSE** | | | |
| Transfers Out | $ 9,057,790 | $ 9,203,815 | $ 9,707,927 |
| **TOTAL OPERATING EXPENSE** | **$ 9,057,790** | **$ 9,203,815** | **$ 9,707,927** |
| **TOTAL EXPENSE** | **$ 9,057,790** | **$ 9,203,815** | **$ 9,707,927** |
| **BALANCE** | **$ 717,535** | **$ 717,535** | **$ 717,535** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 9,775,325** | **$ 9,921,350** | **$ 10,425,462** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Public Utilities

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## Department Description

The Public Utilities Department provides water for City of San Diego customers through the Water Utility Fund, wastewater collection for City of San Diego customers through the Municipal Wastewater Fund, and wastewater treatment and disposal services for City of San Diego customers and regional partners through the Metropolitan Wastewater Fund.

The Department's mission is:

***To provide reliable water utility services that protect the health of our communities and the environment***

The Department's vision is:

***A world-class water utility for a world-class city***

## Goals and Objectives

***Goal 1: Water Supply and Environmental Stewardship***

- Water supply and conservation
- Carbon footprint and energy management

***Goal 2: Organization Excellence***

- Rate structure optimization
- Safety
- Training and development
- Excellent organizational culture

***Goal 3: Community Engagement***

- Stakeholder understanding and support
- Customer service strategies

# Public Utilities

***Goal 4: Infrastructure Management***

- Asset management
- Infrastructure investment

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY 2018 Projection | FY 2019 Target |
|---|---|---|---|---|---|
| 1. Percentage reduction of per capita water consumption[1] | 5% | 5% | 5% | 5% | 5% |
| 2. Percentage reduction of imported water[2] | 5% | 5% | 5% | 5% | 5% |
| 3. Percentage of Pure Water Phase 1 plan developed and implemented on schedule | 100% | 100% | 100% | 100% | 100% |
| 4. Average number of days to respond to and resolve customer-initiated service investigations | 10.0 | 11.5 | 10.0 | 9.5 | 10.0 |
| 5. Miles of sewer mains replaced, repaired, or rehabilitated[3] | 45.0 | 47.4 | 45.0 | 38.7 | 40.0 |
| 6. Miles of water mains awarded for replacement[4] | 35.0 | 33.0 | 35.0 | 34.2 | 35.0 |
| 7. Average number of minutes for water main break response time | 30.0 | 24.0 | 30.0 | 32.0 | 30.0 |
| 8. Number of acute sewer main defects identified[5] | 50.0 | 31.1 | 50.0 | 45.0 | 50.0 |
| 9. Number of sanitary sewer overflows (SSOs)[6] | 40 | 42 | 40 | 35 | 40 |
| 10. Number of water main breaks | 77 | 76 | 77 | 79 | 77 |

1. Reduction of per capita consumption and imported water is an ongoing,long-term effort and is not a compounding annual target of a 5% reduction from prior fiscal year.
2. Refer to footnote #1.
3. Mileage KPIs are based on a 5-year average (FY2016-FY2020) programmatic level goals of 175 total awarded water miles and 215 replaced / rehabilitated sewer miles. The Fiscal Year 2019 mileage goals reflect previously completed mileage as compared to these overall program goals, in addition to future system needs.
4. Refer to footnote #3.
5. The Public Utilities Department annual estimate for acute sewer defects of 50 is based on industry best practices for comparable sized collection systems. Due to the City's robust sewer infrastructure CIP program and increased efficiency in completing in-house repairs the number of identified defects has been below industry average.
6. Refer to footnote #5.

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 1,644.74 | 1,650.92 | **1,655.92** | 5.00 |
| Personnel Expenditures | $ 157,087,658 | $ 172,990,858 | **$ 176,554,259** | $ 3,563,401 |
| Non-Personnel Expenditures | 644,079,892 | 702,814,314 | **731,379,271** | 28,564,957 |
| **Total Department Expenditures** | **$ 801,167,550** | **$ 875,805,172** | **$ 907,933,530** | **$ 32,128,358** |
| **Total Department Revenue** | **$ 1,006,309,878** | **$ 1,121,258,423** | **$ 1,159,178,841** | **$ 37,920,418** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Public Utilities | $ 2,501,889 | $ 2,495,029 | **$ 2,606,490** | $ 111,461 |
| **Total** | **$ 2,501,889** | **$ 2,495,029** | **$ 2,606,490** | **$ 111,461** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Waste Pumping Contract**<br>Addition of non-personnel expenditures for restroom waste pumping at various City reservoirs. | 0.00 | $ 100,417 | $ - |
| **San Dieguito Joint Powers Authority**<br>Addition of non-personnel expenditures for the annual San Dieguito River Park Joint Powers Authority (JPA) member agency contribution. | 0.00 | 16,000 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (4,956) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 196,146 |
| **Total** | **0.00** | **$ 111,461** | **$ 196,146** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Supplies | $ 114,009 | $ 61,800 | **$ 61,800** | $ - |
| Contracts | 2,307,042 | 2,377,309 | **2,495,366** | 118,057 |
| Energy and Utilities | 63,167 | 55,920 | **49,324** | (6,596) |
| Other | 504 | - | **-** | - |
| Capital Expenditures | 17,166 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **2,501,889** | **2,495,029** | **2,606,490** | **111,461** |
| **Total** | **$ 2,501,889** | **$ 2,495,029** | **$ 2,606,490** | **$ 111,461** |

# Public Utilities

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 1,143,147 | $ 889,000 | **$ 1,085,146** | $ 196,146 |
| Rev from Money and Prop | 171,144 | 520,000 | **520,000** | - |
| **Total** | **$ 1,314,291** | **$ 1,409,000** | **$ 1,605,146** | **$ 196,146** |

# Metropolitan Sewer Utility Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Public Utilities | $ 206,851,427 | $ 224,055,992 | **$ 231,530,275** | $ 7,474,283 |
| **Total** | **$ 206,851,427** | **$ 224,055,992** | **$ 231,530,275** | **$ 7,474,283** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Public Utilities | 462.20 | 458.86 | **473.24** | 14.38 |
| **Total** | **462.20** | **458.86** | **473.24** | **14.38** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Pump Station and Treatment Plant Condition Assessments**<br>Addition of non-personnel expenditures for condition assessments associated with large pump stations, treatment plants, and capital improvement project planning. | 0.00 | $ 2,799,330 | $ - |
| **Pure Water Program**<br>Addition of non-personnel expenditures for consulting services for the Pure Water Program. | 0.00 | 2,700,000 | - |
| **Public Utilities Restructure**<br>Reallocation among funds as a result of departmental efficiency efforts. | 10.05 | 2,170,190 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 2,136,050 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 1,983,015 | - |
| **Programmatic Wastewater Pipeline**<br>Addition of non-personnel expenditures for condition assessments associated with programmatic wastewater pipelines and project planning. | 0.00 | 1,300,000 | - |
| **Meanley Pump Station Repairs**<br>Addition of non-personnel expenditures to support the repair and maintenance of the Meanley Pump Station. | 0.00 | 500,000 | - |

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Recycled Water Master Plan**<br>Addition of non-personnel expenditures to support the Recycled Water Master Plan Updates. | 0.00 | 450,000 | - |
| **Pure Water Support**<br>Addition of 0.43 Senior Water Operations Supervisor, 0.43 Plant Process Control Supervisor, and 1.96 Senior Wastewater Plant Operator to support the Pure Water Program. | 2.82 | 271,706 | - |
| **Pension Payment Stabilization Reserve**<br>Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve. | 0.00 | 230,134 | - |
| **Addition of Plant Technician 3**<br>Addition of 0.98 Plant Technician 3 to support Pump Station 1,Pump Station 2, and the Point Loma Wastewater Treatment Plant. | 0.98 | 68,973 | - |
| **Addition of Assistant Chemist**<br>Addition of 0.56 Assistant Chemist to support storm water testing at wastewater facilities for the industrial general permit. | 0.56 | 48,762 | - |
| **Addition of Program Manager**<br>Addition of 0.30 Program Manager to support the External Affairs section. | 0.30 | 44,192 | - |
| **IAM Consultant Services**<br>Addition of non-personnel expenditures to support the Infrastructure Asset Management (IAM) system. | 0.00 | 43,318 | - |
| **Government Affairs Support**<br>Transfer of 0.33 Program Manager to Government Affairs from the Public Utilities Department to support water related policies and issues. | (0.33) | (48,608) | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | (75,936) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (193,654) | - |
| **Capital Expenditure Funding Reduction**<br>Reduction of capital expenditure funding based on historical savings. | 0.00 | (515,386) | - |
| **COMMNET System**<br>Reduction to address wastewater collection/treatment system changes. | 0.00 | (825,000) | - |
| **Contractual Funding Reduction**<br>Reduction in non-personnel expenditures based on historical savings. | 0.00 | (2,033,919) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (3,578,884) | (312,204) |

# Public Utilities

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **State Revolving Fund**<br>Increase in State Revolving Fund loan proceeds to support the Pure Water Program. | 0.00 | - | 58,246,800 |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | (1,271,096) |
| **Total** | **14.38** | **$ 7,474,283** | **$ 56,663,500** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 29,325,756 | $ 29,474,819 | **$ 32,235,765** | $ 2,760,946 |
| Fringe Benefits | 18,496,528 | 21,803,869 | **22,307,987** | 504,118 |
| **PERSONNEL SUBTOTAL** | **47,822,285** | **51,278,688** | **54,543,752** | **3,265,064** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 27,792,742 | $ 21,662,766 | **$ 21,333,645** | $ (329,121) |
| Contracts | 40,353,990 | 45,984,234 | **50,139,532** | 4,155,298 |
| Information Technology | 3,884,150 | 6,710,133 | **6,516,479** | (193,654) |
| Energy and Utilities | 17,054,151 | 16,265,567 | **16,275,777** | 10,210 |
| Other | 188,326 | 310,316 | **309,618** | (698) |
| Contingencies | - | 3,500,000 | **3,500,000** | - |
| Transfers Out | 66,772,825 | 74,743,616 | **76,191,918** | 1,448,302 |
| Capital Expenditures | 2,708,426 | 3,585,417 | **2,704,299** | (881,118) |
| Debt | 274,532 | 15,255 | **15,255** | - |
| **NON-PERSONNEL SUBTOTAL** | **159,029,142** | **172,777,304** | **176,986,523** | **4,209,219** |
| **Total** | **$ 206,851,427** | **$ 224,055,992** | **$ 231,530,275** | **$ 7,474,283** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 81,127,000 | $ 80,163,726 | **$ 86,388,022** | $ 6,224,296 |
| Other Revenue | 1,341,318 | 100,000 | **100,000** | - |
| Rev from Federal Agencies | 1,580,800 | 1,350,000 | **-** | (1,350,000) |
| Rev from Money and Prop | 1,460,525 | 1,300,000 | **1,300,000** | - |
| Rev from Other Agencies | 40,509 | - | **-** | - |
| Transfers In | 4,628,718 | 10,889,900 | **62,679,104** | 51,789,204 |
| **Total** | **$ 90,178,870** | **$ 93,803,626** | **$ 150,467,126** | **$ 56,663,500** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000011 | Account Clerk | 4.89 | 4.56 | **4.08** | $32,530 - | $39,170 | $ 155,739 |
| 20000007 | Accountant 3 | 0.33 | 0.33 | **0.33** | 61,322 - | 74,128 | 24,458 |
| 20000102 | Accountant 4 | 0.33 | 0.33 | **0.33** | 68,971 - | 91,919 | 29,365 |
| 90000102 | Accountant 4 | 0.10 | 0.10 | **0.10** | 68,971 - | 91,919 | 9,192 |
| 20000012 | Administrative Aide 1 | 0.44 | 0.77 | **1.60** | 38,181 - | 46,002 | 65,474 |
| 20000024 | Administrative Aide 2 | 5.85 | 6.51 | **7.47** | 43,983 - | 53,028 | 373,637 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000057 | Assistant Chemist | 23.00 | 23.00 | **26.74** | 55,564 - 67,489 | 1,697,253 |
| 20001140 | Assistant Department Director | 1.16 | 1.16 | **1.10** | 32,788 - 179,712 | 159,091 |
| 90001202 | Assistant Deputy Director | 0.35 | 0.35 | **0.00** | 23,764 - 142,455 | - |
| 20001202 | Assistant Deputy Director | 1.00 | 1.00 | **1.00** | 23,764 - 142,455 | 118,795 |
| 20000070 | Assistant Engineer-Civil | 8.42 | 8.19 | **9.61** | 59,775 - 72,022 | 660,730 |
| 20000087 | Assistant Engineer-Mechanical | 0.61 | 0.61 | **0.61** | 59,775 - 72,022 | 36,458 |
| 20000080 | Assistant Laboratory Technician | 1.00 | 1.00 | **1.00** | 34,808 - 41,941 | 41,941 |
| 20000041 | Assistant Management Analyst | 0.33 | 0.33 | **0.30** | 45,938 - 55,843 | 16,750 |
| 20001228 | Assistant Metropolitan Wastewater Director | 0.33 | 0.33 | **0.30** | 32,788 - 179,712 | 43,391 |
| 20000140 | Associate Chemist | 7.25 | 7.25 | **8.39** | 64,051 - 77,544 | 639,979 |
| 20000311 | Associate Department Human Resources Analyst | 1.65 | 0.66 | **0.60** | 55,843 - 67,489 | 40,512 |
| 20000145 | Associate Engineer-Civil | 1.16 | 1.33 | **1.26** | 68,821 - 83,109 | 103,119 |
| 20000143 | Associate Engineer-Civil | 10.73 | 10.95 | **13.03** | 68,821 - 83,109 | 1,052,944 |
| 90000150 | Associate Engineer-Electrical | 0.35 | 0.35 | **0.00** | 68,821 - 83,109 | - |
| 20000150 | Associate Engineer-Electrical | 3.22 | 3.22 | **2.22** | 68,821 - 83,109 | 184,505 |
| 20000154 | Associate Engineer-Mechanical | 0.61 | 0.61 | **0.61** | 68,821 - 83,109 | 50,698 |
| 20000132 | Associate Management Analyst | 0.33 | 0.33 | **0.33** | 55,843 - 67,489 | 18,430 |
| 20000119 | Associate Management Analyst | 11.04 | 11.10 | **10.87** | 55,843 - 67,489 | 681,148 |
| 90000119 | Associate Management Analyst | 0.08 | 0.08 | **0.00** | 55,843 - 67,489 | - |
| 20000134 | Associate Management Analyst | 0.33 | 0.33 | **0.30** | 55,843 - 67,489 | 20,256 |
| 20000162 | Associate Planner | 0.34 | 0.46 | **0.24** | 58,593 - 70,798 | 14,913 |
| 20000655 | Biologist 2 | 6.00 | 7.00 | **8.56** | 55,499 - 67,489 | 541,897 |
| 20000648 | Biologist 3 | 3.50 | 3.50 | **3.00** | 64,051 - 77,544 | 220,221 |
| 20000649 | Biologist 3 | 0.24 | 0.24 | **0.24** | 64,051 - 77,544 | 16,472 |
| 20000195 | Boat Operator | 1.00 | 1.00 | **1.00** | 44,928 - 53,609 | 53,044 |
| 20000201 | Building Maintenance Supervisor | 0.00 | 0.33 | **0.33** | 63,901 - 77,265 | 24,984 |
| 20000205 | Building Service Supervisor | 1.34 | 1.34 | **0.64** | 47,227 - 57,111 | 36,554 |
| 20000224 | Building Service Technician | 2.34 | 1.34 | **0.64** | 34,421 - 40,975 | 26,228 |
| 20000539 | Clerical Assistant 2 | 5.99 | 2.99 | **2.96** | 30,919 - 37,257 | 108,935 |
| 20000306 | Code Compliance Officer | 0.44 | 0.44 | **0.44** | 38,461 - 46,282 | 16,944 |
| 20000307 | Code Compliance Supervisor | 0.11 | 0.00 | **0.00** | 44,305 - 53,028 | - |
| 20000545 | Contracts Processing Clerk | 0.33 | 0.33 | **0.30** | 34,056 - 41,125 | 12,336 |
| 20001168 | Deputy Director | 2.44 | 2.44 | **2.36** | 48,516 - 178,445 | 302,866 |
| 20000434 | Electronics Technician | 0.33 | 0.33 | **0.33** | 48,645 - 58,400 | 19,141 |
| 20000438 | Equipment Painter | 2.00 | 2.00 | **2.00** | 45,830 - 54,962 | 109,924 |
| 20000924 | Executive Secretary | 0.33 | 0.33 | **0.30** | 44,993 - 54,404 | 15,293 |
| 20000461 | Field Representative | 0.55 | 0.55 | **1.00** | 33,390 - 40,201 | 36,511 |
| 20000184 | Fleet Parts Buyer | 1.00 | 1.00 | **0.30** | 46,110 - 55,843 | 16,751 |
| 20000501 | Heavy Truck Driver 2 | 3.00 | 3.00 | **3.00** | 38,804 - 46,797 | 139,689 |
| 20000178 | Information Systems Administrator | 0.34 | 0.34 | **0.30** | 75,890 - 91,919 | 22,776 |
| 20000290 | Information Systems Analyst 2 | 2.04 | 2.04 | **1.68** | 55,843 - 67,489 | 104,834 |

# Public Utilities

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000293 | Information Systems Analyst 3 | 2.38 | 2.38 | **1.96** | 61,322 - 74,128 | 145,327 |
| 20000999 | Information Systems Analyst 4 | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20000998 | Information Systems Analyst 4 | 1.36 | 1.36 | **1.12** | 68,971 - 83,561 | 93,560 |
| 20000514 | Instrumentation and Control Supervisor | 1.00 | 1.00 | **1.00** | 58,271 - 70,475 | 70,475 |
| 20000515 | Instrumentation and Control Technician | 8.00 | 8.00 | **8.00** | 53,609 - 64,352 | 496,848 |
| 90000515 | Instrumentation and Control Technician | 0.35 | 0.70 | **0.35** | 53,609 - 64,352 | 20,508 |
| 20000497 | Irrigation Specialist | 0.33 | 0.33 | **0.00** | 39,062 - 46,754 | - |
| 20000590 | Laboratory Technician | 20.00 | 20.00 | **19.90** | 41,963 - 50,686 | 960,767 |
| 20000618 | Machinist | 4.00 | 4.00 | **4.00** | 47,657 - 57,089 | 222,457 |
| 90001073 | Management Intern | 0.74 | 1.34 | **3.10** | 25,075 - 30,167 | 84,212 |
| 20000625 | Marine Biologist 2 | 1.00 | 0.00 | **0.00** | 55,499 - 67,489 | - |
| 20000624 | Marine Biologist 2 | 17.00 | 17.00 | **15.56** | 55,499 - 67,489 | 1,004,257 |
| 20000626 | Marine Biologist 3 | 4.00 | 4.00 | **4.00** | 64,051 - 77,544 | 310,176 |
| 20000634 | Organization Effectiveness Specialist 2 | 0.99 | 0.88 | **0.88** | 55,843 - 67,489 | 55,546 |
| 20000627 | Organization Effectiveness Specialist 3 | 0.55 | 0.66 | **0.66** | 61,322 - 74,128 | 48,916 |
| 20000639 | Organization Effectiveness Supervisor | 0.66 | 0.33 | **0.33** | 68,971 - 83,561 | 27,577 |
| 20000667 | Painter | 3.00 | 3.00 | **0.90** | 42,973 - 51,610 | 45,410 |
| 20000680 | Payroll Specialist 2 | 3.30 | 3.30 | **3.15** | 35,753 - 43,166 | 130,260 |
| 20000173 | Payroll Supervisor | 0.66 | 0.66 | **0.63** | 40,996 - 49,655 | 31,295 |
| 20000701 | Plant Process Control Electrician | 19.00 | 19.00 | **19.00** | 53,609 - 64,352 | 1,191,931 |
| 20000705 | Plant Process Control Supervisor | 6.33 | 7.33 | **7.33** | 58,271 - 70,475 | 512,286 |
| 20000703 | Plant Process Control Supervisor | 3.00 | 3.00 | **3.43** | 58,271 - 70,475 | 236,482 |
| 20000687 | Plant Technician 1 | 21.00 | 21.00 | **21.00** | 39,062 - 46,754 | 943,040 |
| 20000688 | Plant Technician 2 | 25.00 | 25.00 | **25.00** | 42,822 - 51,138 | 1,267,306 |
| 20000689 | Plant Technician 3 | 14.00 | 14.00 | **14.98** | 46,991 - 56,230 | 831,500 |
| 20000706 | Plant Technician Supervisor | 9.00 | 8.00 | **8.00** | 54,404 - 64,910 | 518,306 |
| 20000732 | Power Plant Operator | 4.00 | 4.00 | **4.00** | 51,353 - 61,301 | 222,539 |
| 20000733 | Power Plant Supervisor | 2.00 | 2.00 | **2.00** | 56,960 - 68,778 | 137,556 |
| 21000184 | Principal Backflow & Cross Connection Specialist | 0.11 | 0.22 | **2.00** | 51,653 - 62,547 | 113,512 |
| 20000740 | Principal Drafting Aide | 0.88 | 0.88 | **1.54** | 51,653 - 62,547 | 88,721 |
| 20000743 | Principal Engineering Aide | 2.01 | 1.68 | **1.53** | 51,653 - 62,547 | 93,411 |
| 20000707 | Principal Plant Technician Supervisor | 2.00 | 2.00 | **2.00** | 65,104 - 78,554 | 157,108 |
| 20000227 | Procurement Specialist | 1.00 | 1.00 | **1.00** | 50,729 - 61,451 | 61,451 |
| 20001222 | Program Manager | 4.47 | 3.75 | **4.82** | 48,516 - 178,445 | 546,202 |
| 90001222 | Program Manager | 0.00 | 0.00 | **0.35** | 48,516 - 178,445 | 39,718 |
| 20000760 | Project Assistant | 0.12 | 0.12 | **0.45** | 59,775 - 72,022 | 28,373 |
| 20000761 | Project Officer 1 | 0.24 | 0.24 | **0.24** | 68,821 - 83,109 | 19,568 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000766 | Project Officer 2 | 0.44 | 0.22 | **0.50** | 79,328 - 95,915 | 47,964 |
| 20000763 | Project Officer 2 | 0.73 | 0.73 | **1.06** | 79,328 - 95,915 | 96,201 |
| 20000768 | Property Agent | 0.11 | 0.11 | **0.00** | 61,322 - 74,128 | - |
| 20000783 | Public Information Clerk | 0.77 | 0.77 | **0.60** | 32,530 - 39,170 | 23,075 |
| 20001150 | Public Utilities Director | 0.33 | 0.33 | **0.30** | 61,107 - 231,494 | 55,788 |
| 20000319 | Pump Station Operator | 10.00 | 10.00 | **10.00** | 44,928 - 53,630 | 516,514 |
| 20000320 | Pump Station Operator Supervisor | 1.00 | 1.00 | **1.00** | 49,247 - 58,765 | 58,765 |
| 20000560 | Recycling Program Manager | 0.22 | 1.00 | **1.30** | 79,263 - 95,958 | 119,731 |
| 20000559 | Recycling Program Manager | 0.11 | 0.11 | **0.00** | 79,263 - 95,958 | - |
| 20000847 | Safety Officer | 0.66 | 0.66 | **0.33** | 59,818 - 72,237 | 23,362 |
| 20000850 | Safety Officer | 0.00 | 0.00 | **0.30** | 59,818 - 72,237 | 20,399 |
| 20000854 | Safety Representative 2 | 3.31 | 3.31 | **3.22** | 52,126 - 63,041 | 198,667 |
| 20001042 | Safety and Training Manager | 0.99 | 0.99 | **0.90** | 68,971 - 83,561 | 73,483 |
| 90001042 | Safety and Training Manager | 0.35 | 0.00 | **0.00** | 68,971 - 83,561 | - |
| 20000869 | Senior Account Clerk | 0.76 | 0.76 | **0.68** | 37,257 - 44,950 | 29,964 |
| 21000183 | Senior Backflow & Cross Connection Specialist | 1.66 | 1.55 | **7.00** | 45,895 - 55,478 | 352,089 |
| 20000828 | Senior Biologist | 0.61 | 0.50 | **0.50** | 74,128 - 89,319 | 44,665 |
| 20000196 | Senior Boat Operator | 1.00 | 1.00 | **1.00** | 49,419 - 59,002 | 58,117 |
| 20000883 | Senior Chemist | 1.45 | 1.45 | **2.03** | 74,107 - 89,319 | 172,791 |
| 90000885 | Senior Civil Engineer | 0.35 | 0.00 | **0.00** | 79,328 - 95,915 | - |
| 20000890 | Senior Civil Engineer | 0.33 | 0.33 | **0.30** | 79,328 - 95,915 | 28,776 |
| 20000885 | Senior Civil Engineer | 3.87 | 3.87 | **4.76** | 79,328 - 95,915 | 437,172 |
| 20000927 | Senior Clerk/Typist | 1.00 | 1.00 | **1.00** | 37,257 - 44,950 | 44,276 |
| 20000312 | Senior Department Human Resources Analyst | 0.33 | 0.00 | **0.00** | 61,322 - 74,128 | - |
| 20000400 | Senior Drafting Aide | 3.64 | 3.31 | **2.65** | 45,895 - 55,478 | 143,869 |
| 20000905 | Senior Electrical Engineer | 1.00 | 1.00 | **1.00** | 79,328 - 95,915 | 95,915 |
| 20000015 | Senior Management Analyst | 5.45 | 5.24 | **6.82** | 61,322 - 74,128 | 489,337 |
| 90000015 | Senior Management Analyst | 0.08 | 0.08 | **0.00** | 61,322 - 74,128 | - |
| 20000880 | Senior Marine Biologist | 1.00 | 1.00 | **1.00** | 74,128 - 89,319 | 89,319 |
| 20000920 | Senior Planner | 0.55 | 0.44 | **0.33** | 67,510 - 81,627 | 26,401 |
| 20000918 | Senior Planner | 0.34 | 0.34 | **0.12** | 67,510 - 81,627 | 9,792 |
| 20000708 | Senior Plant Technician Supervisor | 7.33 | 7.33 | **6.33** | 62,053 - 74,859 | 473,372 |
| 90000968 | Senior Power Plant Supervisor | 0.35 | 0.00 | **0.00** | 65,448 - 78,963 | - |
| 20000968 | Senior Power Plant Supervisor | 1.00 | 1.00 | **1.00** | 65,448 - 78,963 | 78,963 |
| 20000938 | Senior Wastewater Operations Supervisor | 6.00 | 6.00 | **6.00** | 76,567 - 92,629 | 506,199 |
| 20000055 | Senior Wastewater Plant Operator | 2.00 | 2.00 | **3.96** | 64,053 - 76,614 | 266,211 |
| 20001060 | Senior Water Operations Supervisor | 0.00 | 0.00 | **0.43** | 79,843 - 96,603 | 34,333 |
| 20000950 | Stock Clerk | 5.34 | 5.34 | **1.84** | 31,048 - 37,472 | 66,030 |

# Public Utilities

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000955 | Storekeeper 1 | 3.34 | 3.34 | **1.24** | 35,753 - 42,887 | 53,172 |
| 20000956 | Storekeeper 2 | 2.00 | 2.00 | **0.60** | 39,084 - 47,227 | 28,053 |
| 20000954 | Storekeeper 3 | 1.00 | 1.00 | **0.30** | 41,125 - 49,462 | 12,336 |
| 90000964 | Student Engineer | 0.96 | 0.58 | **0.48** | 27,589 - 33,068 | 14,480 |
| 20000313 | Supervising Department Human Resources Analyst | 0.66 | 0.66 | **0.66** | 68,971 - 83,561 | 54,014 |
| 20000995 | Supervising Economist | 0.41 | 0.41 | **0.05** | 68,971 - 83,561 | 4,176 |
| 20000990 | Supervising Field Representative | 0.11 | 0.11 | **0.00** | 38,361 - 46,149 | - |
| 20000970 | Supervising Management Analyst | 4.01 | 4.51 | **4.76** | 68,971 - 83,561 | 396,157 |
| 20000985 | Supervising Management Analyst | 0.11 | 0.11 | **0.00** | 68,971 - 83,561 | - |
| 21000177 | Trainer | 1.98 | 1.98 | **1.98** | 55,843 - 67,489 | 125,343 |
| 20001041 | Training Supervisor | 0.22 | 0.55 | **0.55** | 61,322 - 74,128 | 40,157 |
| 20001051 | Utility Worker 1 | 0.00 | 0.00 | **1.00** | 31,542 - 37,494 | 31,542 |
| 20000937 | Wastewater Operations Supervisor | 25.00 | 25.00 | **25.00** | 66,801 - 79,843 | 1,961,299 |
| 20000941 | Wastewater Plant Operator | 41.00 | 41.00 | **41.00** | 60,990 - 72,962 | 2,811,738 |
| 20000931 | Wastewater Treatment Superintendent | 4.00 | 4.00 | **4.00** | 84,270 - 101,931 | 399,426 |
| 90000931 | Wastewater Treatment Superintendent | 0.70 | 0.80 | **0.00** | 84,270 - 101,931 | - |
| 20000003 | Water Systems Technician 3 | 0.00 | 0.00 | **4.00** | 42,822 - 51,138 | 196,236 |
| 20000004 | Water Systems Technician 4 | 0.00 | 0.00 | **3.00** | 49,204 - 58,744 | 175,057 |
| 20001058 | Welder | 2.00 | 2.00 | **2.00** | 45,830 - 54,962 | 109,100 |
| 20000756 | Word Processing Operator | 7.21 | 9.10 | **7.35** | 32,530 - 39,170 | 275,885 |
| | Adjust Budget To Approved Levels | | | | | 271,603 |
| | Bilingual - Regular | | | | | 6,631 |
| | Budgeted Vacancy Savings | | | | | (1,283,169) |
| | Exceptional Performance Pay-Classified | | | | | 927 |
| | Exceptional Performance Pay-Unclassified | | | | | 1,045 |
| | Geographic Info Cert Pay | | | | | 4,449 |
| | Night Shift Pay | | | | | 65,902 |
| | Overtime Budgeted | | | | | 2,397,479 |
| | Plant/Tank Vol Cert Pay | | | | | 72,472 |
| | Reg Pay For Engineers | | | | | 173,251 |
| | Sick Leave - Hourly | | | | | 4,942 |
| | Split Shift Pay | | | | | 12,038 |
| | Termination Pay Annual Leave | | | | | 171,574 |
| | Vacation Pay In Lieu | | | | | 58,930 |
| | Welding Certification | | | | | 3,640 |
| **FTE, Salaries, and Wages Subtotal** | | **462.20** | **458.86** | **473.24** | | **$ 32,235,765** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 140,009 | $ 139,845 | $ 143,987 | $ 4,142 |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Flexible Benefits | 4,155,386 | 4,978,365 | 5,210,331 | 231,966 |
| Long-Term Disability | 68,913 | - | - | - |
| Medicare | 413,744 | 364,801 | 403,612 | 38,811 |
| Other Post-Employment Benefits | 2,465,176 | 2,561,107 | 2,732,550 | 171,443 |
| Retiree Medical Trust | 19,890 | 18,900 | 23,879 | 4,979 |
| Retirement 401 Plan | 21,122 | 19,472 | 20,313 | 841 |
| Retirement ADC | 8,235,283 | 10,745,165 | 10,699,939 | (45,226) |
| Retirement DROP | 144,152 | 150,403 | 158,113 | 7,710 |
| Risk Management Administration | 428,735 | 431,919 | 469,710 | 37,791 |
| Supplemental Pension Savings Plan | 1,728,891 | 1,664,503 | 1,859,268 | 194,765 |
| Unemployment Insurance | 47,154 | 47,553 | 49,451 | 1,898 |
| Workers' Compensation | 628,074 | 681,836 | 536,834 | (145,002) |
| **Fringe Benefits Subtotal** | **$ 18,496,528** | **$ 21,803,869** | **$ 22,307,987** | **$ 504,118** |
| **Total Personnel Expenditures** | | | **$ 54,543,752** | |

# Municipal Sewer Revenue Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Public Utilities | $ 124,142,838 | $ 128,128,232 | **$ 131,708,713** | $ 3,580,481 |
| **Total** | **$ 124,142,838** | **$ 128,128,232** | **$ 131,708,713** | **$ 3,580,481** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Public Utilities | 400.71 | 401.04 | **398.50** | (2.54) |
| **Total** | **400.71** | **401.04** | **398.50** | **(2.54)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | $ 1,989,942 | $ - |
| **Wastewater Treatment Contractual Expenses**<br>Addition of non-personnel expenditures for wastewater treatment and transportation agreements. | 0.00 | 1,775,521 | - |
| **Programmatic Wastewater Pipeline**<br>Addition of non-personnel expenditures for condition assessments associated with programmatic wastewater pipelines and project planning. | 0.00 | 1,500,000 | - |
| **Environmental Compliance**<br>Addition of non-personnel expenditures to support environmental compliance activities as required by local, state, and federal environmental laws and regulations. | 0.00 | 1,100,000 | - |

# Public Utilities

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Trunk Sewers Condition Assessment**<br>Addition of non-personnel expenditures for condition assessments associated with Trunk Sewers and project planning. | 0.00 | 1,000,000 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 844,339 | - |
| **Advanced Metering Infrastructure Project**<br>Addition of non-personnel expenditures to support the Advanced Metering Infrastructure (AMI) Project. | 0.00 | 657,052 | - |
| **Customer Support Consultant Services**<br>Addition of ongoing non-personnel expenditures for consultant services necessary to evaluate and improve customer support services. | 0.00 | 240,000 | - |
| **Pension Payment Stabilization Reserve**<br>Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve. | 0.00 | 198,931 | - |
| **IAM Consultant Services**<br>Addition of non-personnel expenditures to support the Infrastructure Asset Management (IAM) system. | 0.00 | 74,822 | - |
| **Addition of Program Manager**<br>Addition of 0.23 Program Manager to support the External Affairs Section. | 0.23 | 33,880 | - |
| **Addition of Assistant Chemist**<br>Addition of 0.19 Assistant Chemist to support storm water testing at wastewater facilities for the industrial general permit. | 0.19 | 16,544 | - |
| **Pure Water Support**<br>Addition of 0.04 Senior Wastewater Plant Operator to support the Pure Water Program. | 0.04 | 3,790 | - |
| **Addition of Plant Technician 3**<br>Addition of 0.02 Plant Technician 3 to support Pump Station 1, Pump Station 2, and the Point Loma Wastewater Treatment Plant. | 0.02 | 1,409 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | (19,474) | - |
| **Government Affairs Support**<br>Transfer of 0.18 Program Manager to Government Affairs from the Public Utilities Department to support water related policies and issues | (0.18) | (26,531) | - |
| **Public Utilities Restructure**<br>Reallocation among funds as a result of departmental efficiency efforts. | (2.84) | (279,763) | - |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures associated with contractual funding based on historical budgetary savings. | 0.00 | (464,697) | - |

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **COMMNET System**<br>Reduction of non-personnel expenditures associated with wastewater collection and treatment. | 0.00 | (1,030,000) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (1,268,727) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (2,766,557) | (539,262) |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 1,047,141 |
| **Total** | **(2.54)** | **$ 3,580,481** | **$ 507,879** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 21,159,030 | $ 22,182,890 | **$ 23,209,719** | $ 1,026,829 |
| Fringe Benefits | 15,040,835 | 18,109,510 | **17,847,015** | (262,495) |
| **PERSONNEL SUBTOTAL** | **36,199,865** | **40,292,400** | **41,056,734** | **764,334** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 4,474,789 | $ 5,426,572 | **$ 5,109,110** | $ (317,462) |
| Contracts | 33,894,981 | 37,175,902 | **41,338,245** | 4,162,343 |
| Information Technology | 2,767,241 | 4,528,011 | **3,259,284** | (1,268,727) |
| Energy and Utilities | 5,316,076 | 5,762,418 | **5,918,199** | 155,781 |
| Other | 134,405 | 120,475 | **117,769** | (2,706) |
| Transfers Out | 40,815,612 | 33,990,470 | **34,133,519** | 143,049 |
| Capital Expenditures | 446,351 | 625,927 | **569,797** | (56,130) |
| Debt | 93,519 | 206,057 | **206,056** | (1) |
| **NON-PERSONNEL SUBTOTAL** | **87,942,974** | **87,835,832** | **90,651,979** | **2,816,147** |
| **Total** | **$ 124,142,838** | **$ 128,128,232** | **$ 131,708,713** | **$ 3,580,481** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 280,913,851 | $ 279,785,362 | **$ 280,208,600** | $ 423,238 |
| Fines Forfeitures and Penalties | 1,327 | - | **-** | - |
| Other Revenue | 176,350 | - | **-** | - |
| Rev from Money and Prop | 3,216,699 | 2,110,400 | **2,140,000** | 29,600 |
| Rev from Other Agencies | 14,792 | - | **-** | - |
| Transfers In | 2,314,156 | - | **55,041** | 55,041 |
| **Total** | **$ 286,637,175** | **$ 281,895,762** | **$ 282,403,641** | **$ 507,879** |

# Public Utilities

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 2.82 | 2.64 | **2.52** | $32,530 - $39,170 | $ 96,219 |
| 20000007 | Accountant 3 | 0.18 | 0.18 | **0.18** | 61,322 - 74,128 | 13,345 |
| 90000102 | Accountant 4 | 0.06 | 0.06 | **0.06** | 68,971 - 91,919 | 5,515 |
| 20000102 | Accountant 4 | 0.18 | 0.18 | **0.18** | 68,971 - 91,919 | 16,020 |
| 20000012 | Administrative Aide 1 | 0.68 | 0.86 | **0.96** | 38,181 - 46,002 | 41,531 |
| 20000024 | Administrative Aide 2 | 5.38 | 5.74 | **4.83** | 43,983 - 53,028 | 251,475 |
| 20000057 | Assistant Chemist | 10.00 | 10.00 | **7.20** | 55,564 - 67,489 | 467,201 |
| 20000058 | Assistant Customer Services Supervisor | 0.50 | 0.50 | **0.50** | 51,825 - 62,461 | 31,231 |
| 20001140 | Assistant Department Director | 0.36 | 0.36 | **0.46** | 32,788 - 179,712 | 66,526 |
| 20000070 | Assistant Engineer-Civil | 9.97 | 10.58 | **10.97** | 59,775 - 72,022 | 750,516 |
| 20000087 | Assistant Engineer-Mechanical | 0.16 | 0.16 | **0.16** | 59,775 - 72,022 | 9,565 |
| 20000041 | Assistant Management Analyst | 0.18 | 0.18 | **0.23** | 45,938 - 55,843 | 12,840 |
| 20001228 | Assistant Metropolitan Wastewater Director | 0.18 | 0.18 | **0.23** | 32,788 - 179,712 | 33,263 |
| 20000140 | Associate Chemist | 4.50 | 4.50 | **2.82** | 64,051 - 77,544 | 216,418 |
| 20000311 | Associate Department Human Resources Analyst | 0.90 | 0.36 | **0.46** | 55,843 - 67,489 | 31,056 |
| 20000143 | Associate Engineer-Civil | 8.31 | 8.31 | **8.67** | 68,821 - 83,109 | 688,314 |
| 20000145 | Associate Engineer-Civil | 0.62 | 0.70 | **0.82** | 68,821 - 83,109 | 67,202 |
| 20000150 | Associate Engineer-Electrical | 0.32 | 0.32 | **0.32** | 68,821 - 83,109 | 26,592 |
| 20000154 | Associate Engineer-Mechanical | 0.16 | 0.16 | **0.16** | 68,821 - 83,109 | 13,296 |
| 90000119 | Associate Management Analyst | 0.05 | 0.05 | **0.00** | 55,843 - 67,489 | - |
| 20000134 | Associate Management Analyst | 0.18 | 0.18 | **0.23** | 55,843 - 67,489 | 15,528 |
| 20000132 | Associate Management Analyst | 0.18 | 0.18 | **0.18** | 55,843 - 67,489 | 10,055 |
| 20000119 | Associate Management Analyst | 7.55 | 7.58 | **7.97** | 55,843 - 67,489 | 495,997 |
| 20000162 | Associate Planner | 0.67 | 1.34 | **1.00** | 58,593 - 70,798 | 62,106 |
| 20000655 | Biologist 2 | 0.00 | 0.00 | **0.17** | 55,499 - 67,489 | 11,472 |
| 20000649 | Biologist 3 | 1.34 | 1.34 | **1.00** | 64,051 - 77,544 | 68,485 |
| 20000648 | Biologist 3 | 1.25 | 1.25 | **1.25** | 64,051 - 77,544 | 94,994 |
| 20000201 | Building Maintenance Supervisor | 0.00 | 0.18 | **0.18** | 63,901 - 77,265 | 13,632 |
| 20000205 | Building Service Supervisor | 0.33 | 0.33 | **0.56** | 47,227 - 57,111 | 31,987 |
| 20000224 | Building Service Technician | 0.33 | 0.33 | **0.56** | 34,421 - 40,975 | 22,941 |
| 20000266 | Cashier | 2.50 | 2.50 | **2.50** | 32,530 - 39,170 | 93,829 |
| 20000236 | Cement Finisher | 1.00 | 1.00 | **1.00** | 44,885 - 53,802 | 52,995 |
| 20000539 | Clerical Assistant 2 | 2.54 | 3.54 | **3.09** | 30,919 - 37,257 | 112,362 |
| 20000306 | Code Compliance Officer | 1.00 | 1.00 | **0.00** | 38,461 - 46,282 | - |
| 20000829 | Compliance and Metering Manager | 1.00 | 1.00 | **1.00** | 75,868 - 91,768 | 91,774 |
| 20000545 | Contracts Processing Clerk | 0.18 | 0.18 | **0.23** | 34,056 - 41,125 | 9,456 |
| 20000801 | Customer Information and Billing Manager | 1.00 | 1.00 | **1.00** | 75,868 - 91,768 | 90,918 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 90000369 | Customer Services Representative | 2.00 | 2.00 | **2.00** | 34,056 - 41,125 | 74,515 |
| 20000369 | Customer Services Representative | 22.00 | 22.00 | **21.75** | 34,056 - 41,125 | 859,329 |
| 20000366 | Customer Services Supervisor | 2.00 | 2.00 | **2.00** | 59,689 - 72,087 | 143,630 |
| 20001168 | Deputy Director | 2.37 | 2.37 | **2.64** | 48,516 - 178,445 | 327,339 |
| 20000434 | Electronics Technician | 0.18 | 0.18 | **0.18** | 48,645 - 58,400 | 10,442 |
| 20000429 | Equipment Operator 1 | 31.00 | 31.00 | **31.00** | 38,933 - 46,604 | 1,405,878 |
| 20000430 | Equipment Operator 2 | 12.00 | 12.00 | **12.00** | 42,715 - 51,095 | 593,176 |
| 20000436 | Equipment Operator 3 | 2.00 | 2.00 | **2.00** | 44,584 - 53,372 | 106,744 |
| 20000418 | Equipment Technician 1 | 11.00 | 8.00 | **8.00** | 37,193 - 44,563 | 346,684 |
| 20000423 | Equipment Technician 2 | 10.00 | 8.00 | **8.00** | 40,803 - 48,645 | 379,858 |
| 20000431 | Equipment Technician 3 | 1.00 | 1.00 | **1.00** | 44,799 - 53,523 | 53,523 |
| 20000924 | Executive Secretary | 0.18 | 0.18 | **0.23** | 44,993 - 54,404 | 11,714 |
| 90000461 | Field Representative | 1.63 | 1.63 | **2.08** | 33,390 - 40,201 | 76,601 |
| 20000461 | Field Representative | 14.00 | 14.00 | **13.00** | 33,390 - 40,201 | 517,714 |
| 20000184 | Fleet Parts Buyer | 0.00 | 0.00 | **0.23** | 46,110 - 55,843 | 12,839 |
| 20000483 | General Water Utility Supervisor | 4.00 | 4.00 | **4.00** | 61,301 - 74,128 | 296,512 |
| 20000502 | Heavy Truck Driver 1 | 1.00 | 1.00 | **1.00** | 37,429 - 44,584 | 44,584 |
| 20000501 | Heavy Truck Driver 2 | 1.00 | 1.00 | **1.00** | 38,804 - 46,797 | 46,797 |
| 20000178 | Information Systems Administrator | 0.19 | 0.19 | **0.23** | 75,890 - 91,919 | 17,460 |
| 20000290 | Information Systems Analyst 2 | 1.64 | 1.64 | **1.94** | 55,843 - 67,489 | 123,631 |
| 20000293 | Information Systems Analyst 3 | 1.83 | 1.83 | **2.18** | 61,322 - 74,128 | 161,642 |
| 20000998 | Information Systems Analyst 4 | 0.76 | 0.76 | **0.96** | 68,971 - 83,561 | 80,260 |
| 20000377 | Information Systems Technician | 0.50 | 0.50 | **0.50** | 43,983 - 53,028 | 25,690 |
| 20000590 | Laboratory Technician | 8.00 | 8.00 | **8.10** | 41,963 - 50,686 | 393,656 |
| 90000589 | Laborer | 2.00 | 2.00 | **2.00** | 30,145 - 35,904 | 60,291 |
| 90001073 | Management Intern | 2.70 | 2.70 | **2.70** | 25,075 - 30,167 | 74,431 |
| 20000624 | Marine Biologist 2 | 0.00 | 0.00 | **0.17** | 55,499 - 67,489 | 9,432 |
| 20000634 | Organization Effectiveness Specialist 2 | 0.54 | 0.74 | **0.74** | 55,843 - 67,489 | 47,843 |
| 20000627 | Organization Effectiveness Specialist 3 | 0.56 | 0.36 | **0.36** | 61,322 - 74,128 | 26,690 |
| 20000639 | Organization Effectiveness Supervisor | 0.36 | 0.18 | **0.18** | 68,971 - 83,561 | 15,037 |
| 20000667 | Painter | 0.00 | 0.00 | **0.69** | 42,973 - 51,610 | 34,813 |
| 20000680 | Payroll Specialist 2 | 1.80 | 1.80 | **2.05** | 35,753 - 43,166 | 84,973 |
| 20000173 | Payroll Supervisor | 0.36 | 0.36 | **0.41** | 40,996 - 49,655 | 20,352 |
| 20000701 | Plant Process Control Electrician | 8.00 | 8.00 | **8.00** | 53,609 - 64,352 | 473,311 |
| 20000703 | Plant Process Control Supervisor | 1.00 | 1.00 | **1.00** | 58,271 - 70,475 | 70,475 |
| 20000705 | Plant Process Control Supervisor | 5.18 | 6.18 | **6.18** | 58,271 - 70,475 | 433,651 |
| 20000689 | Plant Technician 3 | 0.00 | 0.00 | **0.02** | 46,991 - 56,230 | 940 |
| 20000740 | Principal Drafting Aide | 0.74 | 0.74 | **1.10** | 51,653 - 62,547 | 64,661 |

# Public Utilities

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000743 | Principal Engineering Aide | 9.66 | 8.20 | **8.74** | 51,653 - 62,547 | 534,892 |
| 20000750 | Principal Water Utility Supervisor | 2.00 | 2.00 | **2.00** | 53,716 - 64,910 | 118,626 |
| 90001222 | Program Manager | 0.00 | 0.35 | **0.00** | 48,516 - 178,445 | - |
| 20001222 | Program Manager | 2.57 | 2.67 | **2.51** | 48,516 - 178,445 | 281,952 |
| 20000760 | Project Assistant | 0.67 | 0.67 | **0.68** | 59,775 - 72,022 | 46,770 |
| 20000761 | Project Officer 1 | 1.34 | 1.34 | **1.00** | 68,821 - 83,109 | 81,394 |
| 20000763 | Project Officer 2 | 0.83 | 0.83 | **0.84** | 79,328 - 95,915 | 77,591 |
| 20000766 | Project Officer 2 | 0.18 | 0.00 | **0.00** | 79,328 - 95,915 | - |
| 20000783 | Public Information Clerk | 0.36 | 0.36 | **0.46** | 32,530 - 39,170 | 17,699 |
| 20001150 | Public Utilities Director | 0.18 | 0.18 | **0.23** | 61,107 - 231,494 | 42,756 |
| 20000319 | Pump Station Operator | 5.00 | 5.00 | **5.00** | 44,928 - 53,630 | 268,150 |
| 20000320 | Pump Station Operator Supervisor | 1.00 | 1.00 | **1.00** | 49,247 - 58,765 | 58,765 |
| 20000560 | Recycling Program Manager | 0.38 | 0.00 | **0.23** | 79,263 - 95,958 | 18,229 |
| 20000850 | Safety Officer | 0.00 | 0.00 | **0.23** | 59,818 - 72,237 | 15,635 |
| 20000847 | Safety Officer | 0.36 | 0.36 | **0.18** | 59,818 - 72,237 | 12,749 |
| 20000854 | Safety Representative 2 | 1.95 | 1.95 | **2.10** | 52,126 - 63,041 | 129,133 |
| 20001042 | Safety and Training Manager | 0.54 | 0.54 | **0.69** | 68,971 - 83,561 | 56,338 |
| 20000869 | Senior Account Clerk | 0.44 | 0.44 | **0.42** | 37,257 - 44,950 | 18,518 |
| 20000883 | Senior Chemist | 1.30 | 1.30 | **0.61** | 74,107 - 89,319 | 51,900 |
| 20000885 | Senior Civil Engineer | 2.44 | 2.44 | **2.44** | 79,328 - 95,915 | 232,736 |
| 20000890 | Senior Civil Engineer | 0.18 | 0.18 | **0.23** | 79,328 - 95,915 | 22,068 |
| 20000898 | Senior Customer Services Representative | 3.00 | 3.00 | **3.00** | 39,084 - 47,292 | 140,663 |
| 20000312 | Senior Department Human Resources Analyst | 0.18 | 0.00 | **0.00** | 61,322 - 74,128 | - |
| 20000400 | Senior Drafting Aide | 1.44 | 1.26 | **0.90** | 45,895 - 55,478 | 48,203 |
| 20000900 | Senior Engineering Aide | 11.00 | 11.00 | **11.00** | 45,895 - 55,478 | 593,270 |
| 90000015 | Senior Management Analyst | 0.05 | 0.05 | **0.00** | 61,322 - 74,128 | - |
| 20000015 | Senior Management Analyst | 3.69 | 3.56 | **3.45** | 61,322 - 74,128 | 253,276 |
| 20000918 | Senior Planner | 0.67 | 0.67 | **0.50** | 67,510 - 81,627 | 40,815 |
| 20000920 | Senior Planner | 0.18 | 0.18 | **0.18** | 67,510 - 81,627 | 14,401 |
| 20000708 | Senior Plant Technician Supervisor | 0.18 | 0.18 | **0.18** | 62,053 - 74,859 | 13,201 |
| 20000055 | Senior Wastewater Plant Operator | 0.00 | 0.00 | **0.04** | 64,053 - 76,614 | 2,562 |
| 20000914 | Senior Water Utility Supervisor | 14.00 | 13.00 | **13.00** | 48,774 - 59,023 | 734,487 |
| 20000950 | Stock Clerk | 0.33 | 0.33 | **1.48** | 31,048 - 37,472 | 52,760 |
| 20000955 | Storekeeper 1 | 0.33 | 0.33 | **1.02** | 35,753 - 42,887 | 43,746 |
| 20000956 | Storekeeper 2 | 0.00 | 0.00 | **0.46** | 39,084 - 47,227 | 21,503 |
| 20000954 | Storekeeper 3 | 0.00 | 0.00 | **0.23** | 41,125 - 49,462 | 9,456 |
| 20000313 | Supervising Department Human Resources Analyst | 0.36 | 0.36 | **0.36** | 68,971 - 83,561 | 29,451 |
| 20000995 | Supervising Economist | 0.23 | 0.23 | **0.05** | 68,971 - 83,561 | 4,176 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000990 | Supervising Field Representative | 0.50 | 0.50 | **0.50** | 38,361 - 46,149 | 23,074 |
| 20000970 | Supervising Management Analyst | 3.91 | 3.91 | **4.05** | 68,971 - 83,561 | 330,452 |
| 20000997 | Supervising Meter Reader | 1.00 | 1.00 | **1.00** | 38,482 - 46,196 | 46,079 |
| 20000333 | Supervising Wastewater Pretreatment Inspector | 3.00 | 3.00 | **3.00** | 68,885 - 83,539 | 234,710 |
| 21000177 | Trainer | 1.58 | 1.58 | **1.58** | 55,843 - 67,489 | 98,968 |
| 20001041 | Training Supervisor | 0.38 | 0.56 | **0.56** | 61,322 - 74,128 | 40,893 |
| 20001051 | Utility Worker 1 | 38.00 | 43.00 | **42.00** | 31,542 - 37,494 | 1,469,873 |
| 20000323 | Wastewater Pretreatment Inspector 2 | 8.00 | 8.00 | **8.00** | 56,896 - 68,971 | 474,871 |
| 20000326 | Wastewater Pretreatment Inspector 3 | 1.00 | 1.00 | **1.00** | 62,676 - 75,933 | 75,933 |
| 20000325 | Wastewater Pretreatment Inspector 3 | 4.00 | 4.00 | **4.00** | 62,676 - 75,933 | 287,437 |
| 20000523 | Wastewater Pretreatment Program Manager | 1.00 | 1.00 | **1.00** | 75,374 - 91,468 | 91,468 |
| 20001063 | Water Utility Supervisor | 14.00 | 14.00 | **14.00** | 44,907 - 53,695 | 729,848 |
| 20001065 | Water Utility Worker | 31.00 | 31.00 | **31.00** | 34,421 - 40,975 | 1,227,419 |
| 20000756 | Word Processing Operator | 6.24 | 6.24 | **6.10** | 32,530 - 39,170 | 235,206 |
| | Adjust Budget To Approved Levels | | | | | 118,474 |
| | Bilingual - Regular | | | | | 22,857 |
| | Budgeted Vacancy Savings | | | | | (1,179,582) |
| | Exceptional Performance Pay-Classified | | | | | 7,275 |
| | Exceptional Performance Pay-Unclassified | | | | | 570 |
| | Geographic Info Cert Pay | | | | | 3,261 |
| | Night Shift Pay | | | | | 31,920 |
| | Overtime Budgeted | | | | | 2,883,693 |
| | Plant/Tank Vol Cert Pay | | | | | 42,600 |
| | Reg Pay For Engineers | | | | | 87,611 |
| | Sick Leave - Hourly | | | | | 6,431 |
| | Split Shift Pay | | | | | 14,579 |
| | Termination Pay Annual Leave | | | | | 46,624 |
| | Vacation Pay In Lieu | | | | | 25,530 |
| **FTE, Salaries, and Wages Subtotal** | | **400.71** | **401.04** | **398.50** | | **$ 23,209,719** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 109,638 | $ 107,840 | $ 109,013 | $ 1,173 |
| Flexible Benefits | 3,456,893 | 4,199,685 | 4,253,774 | 54,089 |
| Long-Term Disability | 48,149 | - | - | - |
| Medicare | 297,252 | 262,278 | 277,160 | 14,882 |
| Other Post-Employment Benefits | 2,027,056 | 2,154,827 | 2,229,035 | 74,208 |
| Retiree Medical Trust | 10,977 | 10,491 | 13,617 | 3,126 |
| Retirement 401 Plan | 8,372 | 8,373 | 8,005 | (368) |
| Retirement ADC | 6,733,191 | 9,030,602 | 8,623,849 | (406,753) |
| Retirement DROP | 80,688 | 81,145 | 81,692 | 547 |

# Public Utilities

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Risk Management Administration | 353,050 | 362,863 | 383,451 | 20,588 |
| Supplemental Pension Savings Plan | 1,269,975 | 1,179,766 | 1,280,804 | 101,038 |
| Unemployment Insurance | 33,016 | 34,397 | 33,428 | (969) |
| Workers' Compensation | 612,580 | 677,243 | 553,187 | (124,056) |
| **Fringe Benefits Subtotal** | **$ 15,040,835** | **$ 18,109,510** | **$ 17,847,015** | **$ (262,495)** |
| **Total Personnel Expenditures** | | | **$ 41,056,734** | |

# Sewer Utility - AB 1600 Fund

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | $ - | $ 80,000 |
| **Total** | **0.00** | **$ -** | **$ 80,000** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 19,611,138 | $ 16,080,000 | **$ 16,160,000** | $ 80,000 |
| Rev from Money and Prop | 349,954 | - | **-** | - |
| **Total** | **$ 19,961,091** | **$ 16,080,000** | **$ 16,160,000** | **$ 80,000** |

# Water Utility - AB 1600 Fund

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 15,269,582 | $ 12,000,000 | **$ 12,000,000** | $ - |
| Rev from Money and Prop | 197,325 | - | **-** | - |
| **Total** | **$ 15,466,907** | **$ 12,000,000** | **$ 12,000,000** | **$ -** |

# Water Utility Operating Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Public Utilities | $ 467,671,397 | $ 521,125,919 | **$ 542,088,052** | $ 20,962,133 |
| **Total** | **$ 467,671,397** | **$ 521,125,919** | **$ 542,088,052** | **$ 20,962,133** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Public Utilities | 781.83 | 791.02 | **784.18** | (6.84) |
| **Total** | **781.83** | **791.02** | **784.18** | **(6.84)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Water Purchases**<br>Addition of non-personnel expenditures for the increase in fixed water purchase costs from the San Diego County Water Authority. | 0.00 | $ 19,327,888 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 10,378,822 | - |
| **Pure Water Program**<br>Addition of non-personnel expenditures to support the Pure Water Program. | 0.00 | 5,535,436 | - |
| **Dam & Reservoir Outlet Tower Condition Assessments**<br>Addition of non-personnel expenditures for condition assessments associated with Dams and Outlet Towers. | 0.00 | 2,500,000 | - |
| **Water Programmatic Condition Assessments**<br>Addition of non-personnel expenditures for condition assessments associated with programmatic water pipelines and project planning. | 0.00 | 1,100,000 | - |
| **Advanced Metering Infrastructure Project**<br>Addition of non-personnel expenditures to support the Advanced Metering Infrastructure (AMI) Project. | 0.00 | 657,052 | - |
| **Addition of Non-Personnel Expenditures**<br>Addition of ongoing non-personnel expenditures for consultant services necessary to evaluate and improve customer support services. | 0.00 | 560,000 | - |
| **Pension Payment Stabilization Reserve**<br>Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve. | 0.00 | 378,546 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 334,266 | - |
| **Water Meter Test Bench**<br>Addition of non-personnel expenditures to upgrade the water meter test bench to be used for water meter accuracy tests. | 0.00 | 200,000 | - |
| **Parkway Strips Replacement Pilot Project**<br>Addition of non-personnel expenditures to support the implementation of the Parkway Strips Replacement Pilot Project. | 0.00 | 200,000 | - |
| **Feasibility Studies**<br>Addition of non-personnel expenditures related to storm water capture and use feasibility studies. | 0.00 | 150,000 | - |
| **Senior Water Distribution Operations Supervisor**<br>Addition of 1.00 Senior Water Distribution Operations Supervisor to drive efficiencies in operations and maintenance within SWDOS. | 1.00 | 127,055 | - |

# Public Utilities

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Pure Water Support**<br>Addition of 0.57 Senior Water Operations Supervisor and 0.57 Plant Process Control Supervisor to support the Pure Water Program. | 1.14 | 113,978 | - |
| **Reimbursement to Parks and Recreation for Sr. Park Ranger**<br>Addition of non-personnel expenditures for the reimbursement to the Parks and Recreation Department for allocated costs to support the San Diego River Park Master Plan. | 0.00 | 88,350 | - |
| **IAM Consultant Services**<br>Addition of non-personnel expenditures to support the Infrastructure Asset Management (IAM) system. | 0.00 | 78,760 | - |
| **Addition of Program Manager**<br>Addition of 0.47 Program Manager to support the External Affairs Section. | 0.47 | 69,237 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | 47,769 | - |
| **Addition of Assistant Chemist**<br>Addition of 0.25 Assistant Chemist to support storm water testing at wastewater facilities for the industrial general permit. | 0.25 | 21,769 | - |
| **Government Affairs Support**<br>Transfer of 0.49 Program Manager to Government Affairs from the Public Utilities Department to support water related policies and issues. | (0.49) | (72,175) | - |
| **Reduction of Building Maintenance Technician and Clerical Assistant 2**<br>Reduction of 1.00 Building Maintenance Technician and 1.00 Clerical Assistant 2 due to operational efficiencies. | (2.00) | (112,763) | - |
| **Reduction of Capital Expenditures**<br>Reduction of capital expenditures based on historical savings. | 0.00 | (1,446,581) | - |
| **Public Utilities Restructure**<br>Reallocation among funds as a result of departmental efficiency efforts. | (7.21) | (1,743,167) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (2,455,403) | - |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures associated with contractual expenditures based on historical budgetary savings. | 0.00 | (2,557,259) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (12,519,447) | (1,758,644) |

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | (17,768,463) |
| **Total** | **(6.84)** | **$ 20,962,133** | **$ (19,527,107)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 43,162,203 | $ 45,042,888 | **$ 46,737,331** | $ 1,694,443 |
| Fringe Benefits | 29,903,305 | 36,376,882 | **34,216,442** | (2,160,440) |
| **PERSONNEL SUBTOTAL** | **73,065,509** | **81,419,770** | **80,953,773** | **(465,997)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 210,834,069 | $ 231,825,714 | **$ 248,229,968** | $ 16,404,254 |
| Contracts | 94,639,374 | 106,966,132 | **111,874,609** | 4,908,477 |
| Information Technology | 4,946,008 | 9,948,244 | **7,492,841** | (2,455,403) |
| Energy and Utilities | 11,867,075 | 12,808,692 | **14,409,864** | 1,601,172 |
| Other | 2,644,703 | 2,700,692 | **2,893,335** | 192,643 |
| Contingencies | - | 3,500,000 | **3,500,000** | - |
| Transfers Out | 58,082,251 | 67,132,452 | **70,175,663** | 3,043,211 |
| Capital Expenditures | 1,252,545 | 4,613,589 | **2,347,365** | (2,266,224) |
| Debt | 10,339,862 | 210,634 | **210,634** | - |
| **NON-PERSONNEL SUBTOTAL** | **394,605,888** | **439,706,149** | **461,134,279** | **21,428,130** |
| **Total** | **$ 467,671,397** | **$ 521,125,919** | **$ 542,088,052** | **$ 20,962,133** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 499,909,229 | $ 524,028,635 | **$ 555,532,191** | $ 31,503,556 |
| Fines Forfeitures and Penalties | 811 | - | **-** | - |
| Other Revenue | 71,848,019 | 117,345,000 | **93,607,200** | (23,737,800) |
| Rev from Federal Agencies | 3,359,200 | 3,650,000 | **90,000** | (3,560,000) |
| Rev from Money and Prop | 7,853,872 | 6,458,100 | **6,438,000** | (20,100) |
| Rev from Other Agencies | 1,615,941 | 1,191,000 | **74,500** | (1,116,500) |
| Transfers In | 8,164,473 | 63,397,300 | **40,801,037** | (22,596,263) |
| **Total** | **$ 592,751,545** | **$ 716,070,035** | **$ 696,542,928** | **$ (19,527,107)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 5.29 | 4.80 | **5.40** | $32,530 - $39,170 | $ 206,241 |
| 20000007 | Accountant 3 | 0.49 | 0.49 | **0.49** | 61,322 - 74,128 | 36,326 |
| 20000102 | Accountant 4 | 0.49 | 0.49 | **0.49** | 68,971 - 91,919 | 43,597 |
| 90000102 | Accountant 4 | 0.17 | 0.17 | **0.17** | 68,971 - 91,919 | 15,626 |
| 20000012 | Administrative Aide 1 | 2.88 | 3.37 | **3.44** | 38,181 - 46,002 | 154,387 |
| 20000024 | Administrative Aide 2 | 13.77 | 14.75 | **14.70** | 43,983 - 53,028 | 750,435 |
| 20000057 | Assistant Chemist | 13.00 | 15.00 | **15.06** | 55,564 - 67,489 | 982,172 |

# Public Utilities

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000058 | Assistant Customer Services Supervisor | 0.50 | 0.50 | **0.50** | 51,825 - 62,461 | 31,230 |
| 20001140 | Assistant Department Director | 1.48 | 1.48 | **1.44** | 32,788 - 179,712 | 208,243 |
| 20001202 | Assistant Deputy Director | 0.00 | 1.00 | **1.00** | 23,764 - 142,455 | 83,109 |
| 20000070 | Assistant Engineer-Civil | 27.61 | 26.23 | **23.42** | 59,775 - 72,022 | 1,561,858 |
| 21000176 | Assistant Engineer-Corrosion | 1.00 | 1.00 | **1.00** | 59,775 - 72,022 | 72,022 |
| 20000087 | Assistant Engineer-Mechanical | 0.23 | 0.23 | **0.23** | 59,775 - 72,022 | 13,752 |
| 20000041 | Assistant Management Analyst | 0.49 | 0.49 | **0.47** | 45,938 - 55,843 | 26,253 |
| 20001228 | Assistant Metropolitan Wastewater Director | 0.49 | 0.49 | **0.47** | 32,788 - 179,712 | 67,967 |
| 20000109 | Assistant Reservoir Keeper | 8.00 | 8.00 | **8.00** | 36,097 - 43,037 | 338,696 |
| 20000140 | Associate Chemist | 4.25 | 6.25 | **6.79** | 64,051 - 77,544 | 496,146 |
| 20000311 | Associate Department Human Resources Analyst | 2.45 | 0.98 | **0.94** | 55,843 - 67,489 | 63,410 |
| 20000145 | Associate Engineer-Civil | 1.72 | 1.97 | **1.92** | 68,821 - 83,109 | 157,161 |
| 20000143 | Associate Engineer-Civil | 20.46 | 22.24 | **18.80** | 68,821 - 83,109 | 1,536,164 |
| 90000143 | Associate Engineer-Civil | 0.00 | 0.00 | **0.35** | 68,821 - 83,109 | 26,471 |
| 20000350 | Associate Engineer-Corrosion | 2.00 | 2.00 | **2.00** | 68,821 - 83,109 | 166,218 |
| 20000150 | Associate Engineer-Electrical | 0.46 | 0.46 | **1.46** | 68,821 - 83,109 | 117,643 |
| 20000154 | Associate Engineer-Mechanical | 0.23 | 0.23 | **0.23** | 68,821 - 83,109 | 19,115 |
| 20000132 | Associate Management Analyst | 0.49 | 0.49 | **0.49** | 55,843 - 67,489 | 27,358 |
| 20000119 | Associate Management Analyst | 22.41 | 22.32 | **22.16** | 55,843 - 67,489 | 1,362,985 |
| 90000119 | Associate Management Analyst | 0.22 | 0.22 | **0.00** | 55,843 - 67,489 | - |
| 20000134 | Associate Management Analyst | 0.49 | 0.49 | **0.47** | 55,843 - 67,489 | 31,705 |
| 20000162 | Associate Planner | 1.99 | 2.20 | **2.76** | 58,593 - 70,798 | 182,187 |
| 20000655 | Biologist 2 | 8.00 | 8.00 | **7.27** | 55,499 - 67,489 | 480,453 |
| 20000648 | Biologist 3 | 3.25 | 3.25 | **3.75** | 64,051 - 77,544 | 270,165 |
| 20000649 | Biologist 3 | 0.42 | 0.42 | **0.76** | 64,051 - 77,544 | 52,083 |
| 20000201 | Building Maintenance Supervisor | 0.00 | 0.49 | **0.49** | 63,901 - 77,265 | 37,104 |
| 20000205 | Building Service Supervisor | 0.33 | 0.33 | **0.80** | 47,227 - 57,111 | 45,681 |
| 20000224 | Building Service Technician | 0.33 | 1.33 | **0.80** | 34,421 - 40,975 | 32,781 |
| 20000234 | Carpenter | 1.00 | 1.00 | **1.00** | 44,885 - 53,716 | 53,716 |
| 20000266 | Cashier | 2.50 | 2.50 | **2.50** | 32,530 - 39,170 | 93,815 |
| 20000236 | Cement Finisher | 1.00 | 1.00 | **1.00** | 44,885 - 53,802 | 53,802 |
| 20000539 | Clerical Assistant 2 | 8.47 | 9.47 | **8.95** | 30,919 - 37,257 | 322,225 |
| 20000306 | Code Compliance Officer | 5.56 | 5.56 | **6.56** | 38,461 - 46,282 | 267,231 |
| 20000307 | Code Compliance Supervisor | 1.89 | 1.00 | **1.00** | 44,305 - 53,028 | 51,967 |
| 20000829 | Compliance and Metering Manager | 1.00 | 1.00 | **1.00** | 75,868 - 91,768 | 91,762 |
| 20000545 | Contracts Processing Clerk | 0.49 | 0.49 | **0.47** | 34,056 - 41,125 | 19,333 |
| 20000801 | Customer Information and Billing Manager | 1.00 | 1.00 | **1.00** | 75,868 - 91,768 | 90,910 |
| 20000369 | Customer Services Representative | 22.50 | 22.50 | **22.75** | 34,056 - 41,125 | 898,513 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 90000369 | Customer Services Representative | 2.00 | 2.00 | **2.20** | 34,056 - 41,125 | 81,967 |
| 20000366 | Customer Services Supervisor | 2.00 | 2.00 | **2.00** | 59,689 - 72,087 | 143,637 |
| 20001168 | Deputy Director | 5.19 | 6.19 | **6.00** | 48,516 - 178,445 | 748,873 |
| 20000434 | Electronics Technician | 0.49 | 0.49 | **0.49** | 48,645 - 58,400 | 28,425 |
| 20000430 | Equipment Operator 2 | 11.00 | 11.00 | **11.00** | 42,715 - 51,095 | 548,207 |
| 20000418 | Equipment Technician 1 | 13.00 | 13.00 | **11.00** | 37,193 - 44,563 | 479,928 |
| 20000423 | Equipment Technician 2 | 2.00 | 1.00 | **1.00** | 40,803 - 48,645 | 48,645 |
| 20000924 | Executive Secretary | 0.49 | 0.49 | **0.47** | 44,993 - 54,404 | 23,943 |
| 20000461 | Field Representative | 22.45 | 22.45 | **21.00** | 33,390 - 40,201 | 837,060 |
| 90000461 | Field Representative | 1.63 | 1.63 | **3.78** | 33,390 - 40,201 | 139,208 |
| 20000184 | Fleet Parts Buyer | 0.00 | 0.00 | **0.47** | 46,110 - 55,843 | 26,253 |
| 20000822 | Golf Course Manager | 2.00 | 2.00 | **2.00** | 61,451 - 74,128 | 146,032 |
| 20000501 | Heavy Truck Driver 2 | 1.00 | 1.00 | **1.00** | 38,804 - 46,797 | 44,849 |
| 20000513 | Hydrography Aide | 1.00 | 1.00 | **0.00** | 43,940 - 52,942 | - |
| 20000178 | Information Systems Administrator | 0.47 | 0.47 | **0.47** | 75,890 - 91,919 | 35,654 |
| 20000290 | Information Systems Analyst 2 | 3.32 | 3.32 | **3.38** | 55,843 - 67,489 | 213,525 |
| 20000293 | Information Systems Analyst 3 | 3.79 | 3.79 | **3.86** | 61,322 - 74,128 | 286,055 |
| 20000999 | Information Systems Analyst 4 | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20000998 | Information Systems Analyst 4 | 1.88 | 1.88 | **1.92** | 68,971 - 83,561 | 160,424 |
| 20000377 | Information Systems Technician | 0.50 | 0.50 | **0.50** | 43,983 - 53,028 | 25,689 |
| 20000514 | Instrumentation and Control Supervisor | 1.00 | 1.00 | **1.00** | 58,271 - 70,475 | 69,065 |
| 20000515 | Instrumentation and Control Technician | 8.00 | 8.00 | **8.00** | 53,609 - 64,352 | 511,599 |
| 20000497 | Irrigation Specialist | 4.67 | 4.67 | **5.00** | 39,062 - 46,754 | 225,143 |
| 20000590 | Laboratory Technician | 10.00 | 10.00 | **10.00** | 41,963 - 50,686 | 481,085 |
| 90000589 | Laborer | 8.00 | 8.00 | **8.52** | 30,145 - 35,904 | 279,906 |
| 90000579 | Lake Aide 1 | 0.70 | 0.70 | **0.70** | 24,258 - 28,684 | 20,079 |
| 20000564 | Lake Aide 2 | 12.00 | 12.00 | **12.00** | 28,512 - 33,755 | 385,523 |
| 20000616 | Lakes Program Manager | 1.00 | 1.00 | **1.00** | 75,890 - 91,876 | 91,876 |
| 90001073 | Management Intern | 9.80 | 9.47 | **7.42** | 25,075 - 30,167 | 204,547 |
| 20000624 | Marine Biologist 2 | 0.00 | 0.00 | **0.27** | 55,499 - 67,489 | 14,987 |
| 20000622 | Marine Mechanic | 1.00 | 1.00 | **1.00** | 45,830 - 54,962 | 54,962 |
| 20000634 | Organization Effectiveness Specialist 2 | 1.47 | 1.38 | **1.38** | 55,843 - 67,489 | 87,432 |
| 20000627 | Organization Effectiveness Specialist 3 | 0.89 | 0.98 | **0.98** | 61,322 - 74,128 | 72,652 |
| 20000639 | Organization Effectiveness Supervisor | 0.98 | 0.49 | **0.49** | 68,971 - 83,561 | 40,947 |
| 20000667 | Painter | 0.00 | 0.00 | **1.41** | 42,973 - 51,610 | 71,179 |
| 20000680 | Payroll Specialist 2 | 4.90 | 4.90 | **4.80** | 35,753 - 43,166 | 198,655 |
| 20000173 | Payroll Supervisor | 0.98 | 0.98 | **0.96** | 40,996 - 49,655 | 47,685 |
| 20000701 | Plant Process Control Electrician | 5.00 | 5.00 | **5.00** | 53,609 - 64,352 | 294,322 |

# Public Utilities

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000705 | Plant Process Control Supervisor | 1.49 | 2.49 | **2.49** | 58,271 - 70,475 | 172,767 |
| 20000703 | Plant Process Control Supervisor | 1.00 | 2.00 | **2.57** | 58,271 - 70,475 | 161,961 |
| 21000184 | Principal Backflow & Cross Connection Specialist | 0.89 | 1.78 | **3.00** | 51,653 - 62,547 | 166,688 |
| 20000740 | Principal Drafting Aide | 1.38 | 1.38 | **2.36** | 51,653 - 62,547 | 136,326 |
| 20000746 | Principal Engineering Aide | 2.00 | 2.00 | **0.00** | 51,653 - 62,547 | - |
| 20000743 | Principal Engineering Aide | 6.33 | 6.12 | **4.73** | 51,653 - 62,547 | 293,975 |
| 21000350 | Principle Corrosion Engineering Aide | 0.00 | 0.00 | **2.00** | 51,653 - 62,547 | 121,453 |
| 20001222 | Program Manager | 7.47 | 8.58 | **7.67** | 48,516 - 178,445 | 860,651 |
| 20000760 | Project Assistant | 0.21 | 0.21 | **0.87** | 59,775 - 72,022 | 56,665 |
| 20000761 | Project Officer 1 | 0.42 | 0.42 | **0.76** | 68,821 - 83,109 | 61,932 |
| 20000766 | Project Officer 2 | 1.38 | 1.78 | **1.50** | 79,328 - 95,915 | 140,143 |
| 20000763 | Project Officer 2 | 0.44 | 0.44 | **1.10** | 79,328 - 95,915 | 97,366 |
| 20000768 | Property Agent | 0.89 | 0.89 | **1.00** | 61,322 - 74,128 | 72,645 |
| 20000783 | Public Information Clerk | 2.87 | 1.87 | **1.94** | 32,530 - 39,170 | 75,366 |
| 20001150 | Public Utilities Director | 0.49 | 0.49 | **0.47** | 61,107 - 231,494 | 87,396 |
| 20000373 | Ranger/Diver 1 | 3.00 | 3.00 | **3.00** | 46,021 - 55,528 | 162,879 |
| 90000373 | Ranger/Diver 1 | 0.35 | 0.35 | **0.00** | 46,021 - 55,528 | - |
| 20000375 | Ranger/Diver 2 | 2.00 | 2.00 | **2.00** | 50,504 - 61,024 | 122,048 |
| 20000376 | Ranger/Diver Supervisor | 1.00 | 1.00 | **1.00** | 55,499 - 67,102 | 67,102 |
| 20000560 | Recycling Program Manager | 0.40 | 0.00 | **0.47** | 79,263 - 95,958 | 37,261 |
| 20000559 | Recycling Program Manager | 0.89 | 0.89 | **0.00** | 79,263 - 95,958 | - |
| 20000840 | Reservoir Keeper | 8.00 | 8.00 | **8.00** | 41,340 - 49,397 | 383,459 |
| 20000847 | Safety Officer | 0.98 | 0.98 | **0.49** | 59,818 - 72,237 | 34,692 |
| 20000850 | Safety Officer | 0.00 | 0.00 | **0.47** | 59,818 - 72,237 | 31,951 |
| 20000854 | Safety Representative 2 | 4.74 | 4.74 | **4.68** | 52,126 - 63,041 | 288,554 |
| 20001042 | Safety and Training Manager | 1.47 | 1.47 | **1.41** | 68,971 - 83,561 | 115,097 |
| 20000869 | Senior Account Clerk | 0.80 | 0.80 | **0.90** | 37,257 - 44,950 | 39,622 |
| 21000183 | Senior Backflow & Cross Connection Specialist | 13.34 | 12.45 | **7.00** | 45,895 - 55,478 | 361,808 |
| 20000828 | Senior Biologist | 1.39 | 0.50 | **0.50** | 74,128 - 89,319 | 44,654 |
| 20000883 | Senior Chemist | 1.25 | 1.25 | **1.36** | 74,107 - 89,319 | 117,373 |
| 90000885 | Senior Civil Engineer | 0.35 | 0.00 | **0.00** | 79,328 - 95,915 | - |
| 20000890 | Senior Civil Engineer | 0.49 | 0.49 | **0.47** | 79,328 - 95,915 | 45,082 |
| 20000885 | Senior Civil Engineer | 4.69 | 4.69 | **3.80** | 79,328 - 95,915 | 355,644 |
| 21000185 | Senior Corrosion Specialist | 1.00 | 1.00 | **1.00** | 79,328 - 95,915 | 95,915 |
| 20000898 | Senior Customer Services Representative | 3.00 | 3.00 | **3.00** | 39,084 - 47,292 | 140,682 |
| 20000312 | Senior Department Human Resources Analyst | 0.49 | 0.00 | **0.00** | 61,322 - 74,128 | - |
| 20000400 | Senior Drafting Aide | 3.92 | 3.43 | **2.45** | 45,895 - 55,478 | 131,214 |
| 20000015 | Senior Management Analyst | 10.61 | 11.95 | **11.48** | 61,322 - 74,128 | 808,744 |
| 90000015 | Senior Management Analyst | 0.22 | 0.22 | **0.00** | 61,322 - 74,128 | - |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000920 | Senior Planner | 2.27 | 1.38 | **1.49** | 67,510 - 81,627 | 116,071 |
| 20000918 | Senior Planner | 1.99 | 1.99 | **2.38** | 67,510 - 81,627 | 186,937 |
| 20000708 | Senior Plant Technician Supervisor | 0.49 | 1.49 | **1.49** | 62,053 - 74,859 | 98,007 |
| 21000178 | Senior Water Distribution Operations Supervisor | 1.00 | 1.00 | **2.00** | 79,843 - 96,603 | 193,206 |
| 20001060 | Senior Water Operations Supervisor | 3.00 | 3.00 | **3.57** | 79,843 - 96,603 | 325,178 |
| 20000950 | Stock Clerk | 0.33 | 0.33 | **2.68** | 31,048 - 37,472 | 97,161 |
| 20000955 | Storekeeper 1 | 0.33 | 0.33 | **1.74** | 35,753 - 42,887 | 74,630 |
| 20000956 | Storekeeper 2 | 0.00 | 0.00 | **0.94** | 39,084 - 47,227 | 43,953 |
| 20000954 | Storekeeper 3 | 0.00 | 0.00 | **0.47** | 41,125 - 49,462 | 19,333 |
| 90000964 | Student Engineer | 1.94 | 1.84 | **1.46** | 27,589 - 33,068 | 45,494 |
| 20000313 | Supervising Department Human Resources Analyst | 0.98 | 0.98 | **0.98** | 68,971 - 83,561 | 80,195 |
| 20000995 | Supervising Economist | 0.36 | 0.36 | **0.90** | 68,971 - 83,561 | 75,209 |
| 20000990 | Supervising Field Representative | 1.39 | 1.39 | **1.50** | 38,361 - 46,149 | 69,224 |
| 20000970 | Supervising Management Analyst | 8.08 | 8.58 | **9.19** | 68,971 - 83,561 | 732,323 |
| 20000985 | Supervising Management Analyst | 0.89 | 0.89 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20000997 | Supervising Meter Reader | 2.00 | 2.00 | **2.00** | 38,482 - 46,196 | 89,075 |
| 21000177 | Trainer | 3.44 | 3.44 | **3.44** | 55,843 - 67,489 | 216,714 |
| 20001041 | Training Supervisor | 0.40 | 0.89 | **0.89** | 61,322 - 74,128 | 64,994 |
| 20000317 | Water Distribution Operations Supervisor | 1.00 | 1.00 | **1.00** | 56,574 - 67,532 | 67,532 |
| 20000316 | Water Distribution Operator | 6.00 | 6.00 | **6.00** | 49,204 - 58,744 | 340,574 |
| 20001059 | Water Operations Supervisor | 3.00 | 3.00 | **3.00** | 70,282 - 83,990 | 249,520 |
| 20001061 | Water Plant Operator | 24.00 | 24.00 | **24.00** | 61,086 - 73,032 | 1,676,591 |
| 90000932 | Water Production Superintendent | 0.35 | 0.35 | **0.35** | 84,270 - 101,931 | 35,676 |
| 20000932 | Water Production Superintendent | 2.00 | 4.00 | **4.00** | 84,270 - 101,931 | 372,402 |
| 20000006 | Water Systems District Manager | 3.00 | 3.00 | **3.00** | 64,567 - 77,609 | 232,827 |
| 20000003 | Water Systems Technician 3 | 199.00 | 200.00 | **198.00** | 42,822 - 51,138 | 8,872,878 |
| 20000004 | Water Systems Technician 4 | 55.00 | 54.00 | **51.00** | 49,204 - 58,744 | 2,946,425 |
| 20000005 | Water Systems Technician Supervisor | 18.00 | 18.00 | **18.00** | 56,574 - 67,532 | 1,196,768 |
| 20001058 | Welder | 2.00 | 2.00 | **2.00** | 45,830 - 54,962 | 109,924 |
| 20000756 | Word Processing Operator | 11.55 | 10.66 | **11.55** | 32,530 - 39,170 | 425,857 |
| | AWWA WDP Cert Pay | | | | | 36,192 |
| | Adjust Budget To Approved Levels | | | | | 245,942 |
| | Backflow Cert | | | | | 10,400 |
| | Bilingual - Regular | | | | | 40,400 |
| | Budgeted Vacancy Savings | | | | | (2,547,912) |
| | Cross Connection Cert | | | | | 10,400 |
| | Emergency Medical Tech | | | | | 29,994 |
| | Exceptional Performance Pay-Classified | | | | | 18,949 |

# Public Utilities

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| | Exceptional Performance Pay-Unclassified | | | | | 1,832 |
| | Geographic Info Cert Pay | | | | | 6,837 |
| | Night Shift Pay | | | | | 22,666 |
| | Overtime Budgeted | | | | | 4,076,770 |
| | Plant/Tank Vol Cert Pay | | | | | 27,512 |
| | Reg Pay For Engineers | | | | | 235,192 |
| | Sick Leave - Hourly | | | | | 18,725 |
| | Split Shift Pay | | | | | 87,528 |
| | Termination Pay Annual Leave | | | | | 116,633 |
| | Vacation Pay In Lieu | | | | | 370,540 |
| | Welding Certification | | | | | 7,780 |
| **FTE, Salaries, and Wages Subtotal** | | **781.83** | **791.02** | **784.18** | | **$ 46,737,331** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 224,271 | $ 223,881 | $ 204,085 | $ (19,796) |
| Flexible Benefits | 6,804,734 | 8,288,923 | 8,292,314 | 3,391 |
| Long-Term Disability | 101,187 | - | - | - |
| Medicare | 605,828 | 548,830 | 576,890 | 28,060 |
| Other Post-Employment Benefits | 4,010,821 | 4,267,562 | 4,339,385 | 71,823 |
| Retiree Medical Trust | 27,435 | 25,968 | 32,877 | 6,909 |
| Retirement 401 Plan | 26,485 | 23,993 | 23,573 | (420) |
| Retirement ADC | 13,432,840 | 18,209,424 | 16,193,776 | (2,015,648) |
| Retirement DROP | 151,258 | 145,939 | 181,188 | 35,249 |
| Risk Management Administration | 699,697 | 718,961 | 745,756 | 26,795 |
| Supplemental Pension Savings Plan | 2,553,443 | 2,469,097 | 2,649,539 | 180,442 |
| Unemployment Insurance | 69,192 | 71,391 | 69,851 | (1,540) |
| Workers' Compensation | 1,196,114 | 1,382,913 | 907,208 | (475,705) |
| **Fringe Benefits Subtotal** | **$ 29,903,305** | **$ 36,376,882** | **$ 34,216,442** | **$ (2,160,440)** |
| **Total Personnel Expenditures** | | | **$ 80,953,773** | |

## Revenue and Expense Statement (Non–General Fund)

| Municipal Sewer Revenue Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year 1 | $ 158,297,402 | $ 75,942,901 | $ 15,978,282 |
| Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s) 2 | – | 12,980,830 | 113,597,380 |
| Continuing Appropriation - CIP | 135,519,275 | 169,883,012 | 186,191,769 |
| Capital Reserve | 5,000,000 | 5,000,000 | 5,000,000 |
| Operating Reserve / Contingency | 48,279,555 | 48,279,555 | 46,017,835 |
| Rate Stabilization Reserve | 65,250,000 | 65,250,000 | 65,250,000 |
| Pension Stabilization Reserve | 1,693,461 | 1,693,461 | – |
| Employee Efficiency Incentive Reserve | 4,770,284 | – | – |
| **TOTAL BALANCE AND RESERVES** | **$ 418,809,976** | **$ 379,029,759** | **$ 432,035,265** |
| **REVENUE** | | | |
| Charges for Services | $ 381,651,989 | $ 376,029,088 | $ 382,756,622 |
| Fines Forfeitures and Penalties | 1,327 | – | – |
| Other Revenue | 1,517,668 | 100,000 | 100,000 |
| Revenue from Federal Agencies | 1,580,800 | 1,350,000 | – |
| Revenue from Other Agencies | 55,301 | – | – |
| Revenue from Use of Money and Property | 5,027,177 | 3,410,400 | 3,440,000 |
| Transfers In | 6,942,874 | 10,889,900 | 62,734,145 |
| **TOTAL REVENUE** | **$ 396,777,136** | **$ 391,779,388** | **$ 449,030,767** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 815,587,112** | **$ 770,809,147** | **$ 881,066,032** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ 118,543,919 | $ 130,212,336 | $ 212,452,242 |
| **TOTAL CIP EXPENSE** | **$ 118,543,919** | **$ 130,212,336** | **$ 212,452,242** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 50,484,786 | $ 51,657,709 | $ 55,445,484 |
| Fringe Benefits | 33,537,363 | 39,913,379 | 40,155,002 |
| Supplies | 32,267,531 | 27,089,338 | 26,442,755 |
| Contracts | 74,248,971 | 83,160,136 | 91,477,777 |
| Information Technology | 6,651,390 | 11,238,144 | 9,775,763 |
| Energy and Utilities | 22,370,227 | 22,027,985 | 22,193,976 |
| Other Expenses | 322,731 | 430,791 | 427,387 |
| Transfers Out | 107,588,437 | 108,734,086 | 110,325,437 |
| Capital Expenditures | 3,154,777 | 4,211,344 | 3,274,096 |
| Debt Expenses | 368,051 | 221,332 | 221,311 |
| CIP Contingency | – | 3,500,000 | 3,500,000 |
| **TOTAL OPERATING EXPENSE** | **$ 330,994,265** | **$ 352,184,244** | **$ 363,238,988** |
| **TOTAL EXPENSE** | **$ 449,538,184** | **$ 482,396,580** | **$ 575,691,230** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP 1 | $ 169,883,012 | $ 169,883,012 | $ 186,191,769 |

# Public Utilities

## Revenue and Expense Statement (Non–General Fund)

| | | | |
|---|---|---|---|
| Capital Reserve | 5,000,000 | 5,000,000 | 5,000,000 |
| Operating Reserve / Contingency | 48,279,555 | 48,279,555 | 48,503,969 |
| Rate Stabilization Reserve | 65,250,000 | 65,250,000 | 65,250,000 |
| Pension Stabilization Reserve | 1,693,461 | – | 429,065 |
| **Pension Stabilization Reserve** | **$ 290,106,028** | **$ 288,412,567** | **$ 305,374,802** |
| **BALANCE** | **$ 75,942,901** | **$ –** | **$ –** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 815,587,112** | **$ 770,809,147** | **$ 881,066,032** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

[1] Continuing appropriations and any required additional funding will be generated through a variety of potential financing proceeds such as commercial paper, State Revolving Fund loan(s), bonds, and grants.

[2] Sewer Fund use of pay-go (ending cash & equivalents balance of $375.7M for FY17) or need for current and future fiscal years financing proceeds for CIP expenditures. Financing proceeds may include future SRF (Council authorization for $508M in Pure Water loans - O-20865/O-20866/O-20874), bonds, grants, etc. to fund current year and multi-year construction contract awards.

## Revenue and Expense Statement (Non–General Fund)

| Water Utility Operating Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year 1 | $ – | $ – | $ – |
| Continuing Appropriation - CIP | 148,546,395 | 122,065,612 | 131,323,700 |
| Capital Reserve | 5,000,000 | 5,000,000 | 5,000,000 |
| Operating Reserve / Contingency | 40,107,594 | 40,107,594 | 40,107,594 |
| Rate Stabilization Reserve | 38,617,000 | 62,117,000 | 62,117,000 |
| Secondary Purchase Reserve | 13,581,572 | 14,343,541 | 15,228,629 |
| Pension Stabilization Reserve | 1,487,358 | 1,487,358 | – |
| Employee Efficiency Incentive Reserve | 1,514,961 | – | – |
| **TOTAL BALANCE AND RESERVES** | **$ 248,854,880** | **$ 245,121,105** | **$ 253,776,923** |
| **REVENUE** | | | |
| Charges for Services | $ 515,178,811 | $ 536,028,635 | $ 567,532,191 |
| Fines Forfeitures and Penalties | 811 | – | – |
| Other Revenue | 71,848,019 | 117,345,000 | 93,607,200 |
| Revenue from Federal Agencies | 3,359,200 | 3,650,000 | 90,000 |
| Revenue from Other Agencies | 1,615,941 | 1,191,000 | 74,500 |
| Revenue from Use of Money and Property | 8,051,196 | 6,458,100 | 6,438,000 |
| Transfers In | 8,164,473 | 63,397,300 | 40,801,037 |
| **TOTAL REVENUE** | **$ 608,218,451** | **$ 728,070,035** | **$ 708,542,928** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 857,073,332** | **$ 973,191,140** | **$ 962,319,851** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ 144,280,829 | $ 243,082,290 | $ 261,358,994 |
| **TOTAL CIP EXPENSE** | **$ 144,280,829** | **$ 243,082,290** | **$ 261,358,994** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 43,162,204 | $ 45,042,888 | $ 46,737,331 |
| Fringe Benefits | 29,903,305 | 36,376,882 | 34,216,442 |
| Supplies | 210,834,069 | 231,825,714 | 248,229,968 |
| Contracts | 94,639,374 | 106,966,132 | 111,874,609 |
| Information Technology | 4,946,008 | 9,948,244 | 7,492,841 |
| Energy and Utilities | 11,867,076 | 12,808,692 | 14,409,864 |
| Other Expenses | 2,696,191 | 2,700,692 | 2,893,335 |
| Transfers Out | 58,030,763 | 67,132,452 | 70,175,663 |
| Capital Expenditures | 1,252,545 | 4,613,589 | 2,347,365 |
| Debt Expenses | 10,339,862 | 210,634 | 210,634 |
| CIP Contingency | – | 3,500,000 | 3,500,000 |
| **TOTAL OPERATING EXPENSE** | **$ 467,671,398** | **$ 521,125,919** | **$ 542,088,052** |
| **TOTAL EXPENSE** | **$ 611,952,227** | **$ 764,208,209** | **$ 803,447,046** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP 1 | $ 122,065,612 | $ 86,529,708 | $ 34,881,363 |
| Capital Reserve | 5,000,000 | 5,000,000 | 5,000,000 |

# Public Utilities

## Revenue and Expense Statement (Non–General Fund)

| | | | |
|---|---|---|---|
| Operating Reserve / Contingency | 40,107,594 | 40,107,594 | 40,107,594 |
| Rate Stabilization Reserve | 62,117,000 | 62,117,000 | 62,117,000 |
| Secondary Purchase Reserve | 14,343,541 | 15,228,629 | 16,388,302 |
| Pension Stabilization Reserve | 1,487,358 | – | 378,546 |
| **Pension Stabilization Reserve** | **$ 245,121,105** | **$ 208,982,931** | **$ 158,872,805** |
| **BALANCE** | **$ –** | **$ –** | **$ –** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 857,073,332** | **$ 973,191,140** | **$ 962,319,851** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

[1] Continuing appropriations and any required additional funding will be generated through a variety of potential financing proceeds such as commercial paper, State Revolving Fund loan(s), Water Infrastructure Innovation Act loan(s), bonds, and grants.

# Public Works

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## Department Description

The Public Works Department is comprised of three operational groups: Contracts Division, Engineering & Capital Projects (E&CP) Branch, and General Services Branch.

The Contracts Division is responsible for procurement of the Capital Improvement Program (CIP) construction, minor repairs, and associated professional consulting services, as well as contract management functions to ensure that contracts are meeting City CIP needs. The Division manages the centralized advertising and award of CIP-related construction contracts and professional services in conformance with the City's Charter and Municipal Code.

The E&CP Branch activities include work on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. This branch provides a full range of engineering services for the City's capital investments in its various types of infrastructure. E&CP is responsible for planning, designing, project and construction management of public improvement projects; quality assurance and inspection of public and private work permitted in the right-of-way; and surveying and materials testing. E&CP supports a broad range of projects including Pure Water; libraries; fire, lifeguard, and police stations; parks and recreation centers, including outdoor lighting; street lights and traffic signals; street and sidewalk improvements, bikeways and other transportation projects; drainage and flood control facilities; water and sewer pipelines, treatment plants, and pump stations; and undergrounded utilities. E&CP is also responsible for asset management of citywide survey monumentation.

The General Services Branch is comprised of the following sections: Department Administration and Facilities Division, which provides a range of services including citywide facilities maintenance and repair and internally supports the Department's information technology, fiscal, training, outreach, and administrative activities.

The Department's mission is:

***To deliver high quality public infrastructure systems by cultivating expertise and leveraging our engineering responsibility in a collaborative environment.***

The Department's vision is:

***To be the innovative industry leader in developing public infrastructure systems.***

# Public Works

## Goals and Objectives

***Goal 1: Provide quality, safe, reliable infrastructure and related services***

- Maintain facilities
- Provide high quality customer service

***Goal 2: Provide timely and efficient delivery of projects***

- Deliver capital projects on time
- Deliver capital projects within budget
- Produce high quality capital projects

***Goal 3: Effect change and promote innovation***

- Establish common goals with other City departments
- Partner with City departments to improve organizational effectiveness
- Engage regularly with industries that support City infrastructure
- Explore and utilize new technology in information management

***Goal 4: Increase departmental effectiveness and resiliency and expand individual employee expertise***

- Provide training opportunities for staff
- Retain the workforce
- Actively recruit
- Support a positive culture/organization

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Percentage of preventative maintenance activities of overall facilities maintenance activities | 30% | 16% | 20% | 20% | 20% |
| 2. Percentage of Capital Improvement Projects delivered on baseline Project Charter schedule | 80.0% | 79.3% | 80.0% | 60.0% | 80.0% |
| 3. Average number of days to award contracts | 90 | 77 | 90 | 90 | 90 |
| 4. Percentage difference between total combined actual expenditures versus total combined estimated expenditures | 5.0% | 0.0% | 5.0% | 0.0% | 5.0% |
| 5. Percentage of all Construction Change Orders due to changed/unforeseen conditions and design errors | N/A | N/A | 4% | 4% | 4% |

# Public Works - Contracts

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 21.00 | 21.00 | **29.00** | 8.00 |
| Personnel Expenditures | $ 1,758,149 | $ 2,268,443 | **$ 2,969,798** | $ 701,355 |
| Non-Personnel Expenditures | 97,482 | 71,330 | **446,872** | 375,542 |
| **Total Department Expenditures** | **$ 1,855,631** | **$ 2,339,773** | **$ 3,416,670** | **$ 1,076,897** |
| **Total Department Revenue** | **$ 1,261,348** | **$ 1,181,777** | **$ 3,478,367** | **$ 2,296,590** |

## General Fund[1]

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Public Works - Contracts | $ 1,855,631 | $ 2,339,773 | **$ -** | $ (2,339,773) |
| **Total** | **$ 1,855,631** | **$ 2,339,773** | **$ -** | **$ (2,339,773)** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Public Works - Contracts | 21.00 | 21.00 | **0.00** | (21.00) |
| **Total** | **21.00** | **21.00** | **0.00** | **(21.00)** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Public Works-Contracts Restructure** Transfer of 21.00 FTE, associated non-personnel expenditures, and revenue from the Public Works-Contracts General Fund to the Engineering & Capital Projects Fund. | (21.00) | (2,339,773) | (1,181,777) |
| **Total** | **(21.00)** | **$ (2,339,773)** | **$ (1,181,777)** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 1,062,561 | $ 1,271,226 | **$ -** | $ (1,271,226) |
| Fringe Benefits | 695,588 | 997,217 | **-** | (997,217) |
| **PERSONNEL SUBTOTAL** | **1,758,149** | **2,268,443** | **-** | **(2,268,443)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 8,629 | $ 12,100 | **$ -** | $ (12,100) |
| Contracts | 70,876 | 55,619 | **-** | (55,619) |
| Information Technology | 17,839 | 3,000 | **-** | (3,000) |
| Energy and Utilities | 139 | 111 | **-** | (111) |
| Other | - | 500 | **-** | (500) |
| **NON-PERSONNEL SUBTOTAL** | **97,482** | **71,330** | **-** | **(71,330)** |
| **Total** | **$ 1,855,631** | **$ 2,339,773** | **$ -** | **$ (2,339,773)** |

1. In the Fiscal Year 2019 Proposed Budget, the budget for the General Fund was transfered to the Engineering & Capital Projects Fund in the Public Works-Contracts Department.

# Public Works - Contracts

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 1,256,309 | $ 1,181,777 | $ - | $ (1,181,777) |
| Other Revenue | 5,038 | - | - | - |
| **Total** | **$ 1,261,348** | **$ 1,181,777** | **$ -** | **$ (1,181,777)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000012 | Administrative Aide 1 | 3.00 | 3.00 | **0.00** | $38,181 - | $46,002 | $ - |
| 20000024 | Administrative Aide 2 | 1.00 | 1.00 | **0.00** | 43,983 - | 53,028 | - |
| 20000071 | Assistant Engineer-Civil | 7.00 | 7.00 | **0.00** | 59,775 - | 72,022 | - |
| 20000145 | Associate Engineer-Civil | 2.00 | 2.00 | **0.00** | 68,821 - | 83,109 | - |
| 20000119 | Associate Management Analyst | 1.00 | 1.00 | **0.00** | 55,843 - | 67,489 | - |
| 20000539 | Clerical Assistant 2 | 2.00 | 2.00 | **0.00** | 30,919 - | 37,257 | - |
| 20000545 | Contracts Processing Clerk | 1.00 | 1.00 | **0.00** | 34,056 - | 41,125 | - |
| 20001168 | Deputy Director | 1.00 | 1.00 | **0.00** | 48,516 - | 178,445 | - |
| 20000890 | Senior Civil Engineer | 2.00 | 2.00 | **0.00** | 79,328 - | 95,915 | - |
| 20000015 | Senior Management Analyst | 1.00 | 1.00 | **0.00** | 61,322 - | 74,128 | - |
| **FTE, Salaries, and Wages Subtotal** | | **21.00** | **21.00** | **0.00** | | | **$ –** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 7,760 | $ 8,772 | $ - | $ (8,772) |
| Flexible Benefits | 167,858 | 238,571 | - | (238,571) |
| Long-Term Disability | 2,759 | - | - | - |
| Medicare | 16,536 | 18,455 | - | (18,455) |
| Other Post-Employment Benefits | 91,494 | 120,020 | - | (120,020) |
| Retiree Medical Trust | 1,280 | 1,588 | - | (1,588) |
| Retirement 401 Plan | 2,125 | 2,607 | - | (2,607) |
| Retirement ADC | 320,487 | 499,120 | - | (499,120) |
| Retirement DROP | 60 | - | - | - |
| Risk Management Administration | 15,944 | 20,220 | - | (20,220) |
| Supplemental Pension Savings Plan | 57,567 | 69,952 | - | (69,952) |
| Unemployment Insurance | 1,910 | 2,277 | - | (2,277) |
| Workers' Compensation | 9,808 | 15,635 | - | (15,635) |
| **Fringe Benefits Subtotal** | **$ 695,588** | **$ 997,217** | **$ –** | **$ (997,217)** |
| **Total Personnel Expenditures** | | | **$ –** | |

# Engineering & Capital Projects Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Public Works - Contracts | $ - | $ - | **$ 3,416,670** | $ 3,416,670 |
| **Total** | **$ -** | **$ -** | **$ 3,416,670** | **$ 3,416,670** |

# Public Works - Contracts

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Public Works - Contracts | 0.00 | 0.00 | **29.00** | 29.00 |
| **Total** | **0.00** | **0.00** | **29.00** | **29.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Public Works-Contracts Restructure**<br>Transfer of 21.00 FTE positions, associated non-personnel expenditures, and revenue from the Public Works-Contracts General Fund to the Engineering & Capital Projects Fund. | 21.00 | $ 2,362,105 | $ 1,181,777 |
| **Construction and Repair**<br>Addition of 6.00 FTE positions and associated non-personnel expenditures to optimize contractual management and oversight. | 6.00 | 580,759 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 358,076 | - |
| **Public Works-Contracts Restructure**<br>Transfer of 2.00 FTE positions and non-personnel expenditures from the Public Works-Engineering & Capital Projects Department. | 2.00 | 87,074 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 28,656 | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 2,296,590 |
| **Total** | **29.00** | **$ 3,416,670** | **$ 3,478,367** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ - | $ - | **$ 1,828,170** | $ 1,828,170 |
| Fringe Benefits | - | - | **1,141,628** | 1,141,628 |
| **PERSONNEL SUBTOTAL** | **-** | **-** | **2,969,798** | **2,969,798** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ - | $ - | **$ 40,660** | $ 40,660 |
| Contracts | - | - | **47,636** | 47,636 |
| Information Technology | - | - | **358,076** | 358,076 |
| Other | - | - | **500** | 500 |
| **NON-PERSONNEL SUBTOTAL** | **-** | **-** | **446,872** | **446,872** |
| **Total** | **$ -** | **$ -** | **$ 3,416,670** | **$ 3,416,670** |

# Public Works - Contracts

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ - | $ - | **$ 3,478,367** | $ 3,478,367 |
| **Total** | **$ -** | **$ -** | **$ 3,478,367** | **$ 3,478,367** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000012 | Administrative Aide 1 | 0.00 | 0.00 | **2.00** | $38,181 - $46,002 | $ 84,183 |
| 20000024 | Administrative Aide 2 | 0.00 | 0.00 | **1.00** | 43,983 - 53,028 | 46,094 |
| 20000071 | Assistant Engineer-Civil | 0.00 | 0.00 | **14.00** | 59,775 - 72,022 | 923,322 |
| 20000145 | Associate Engineer-Civil | 0.00 | 0.00 | **3.00** | 68,821 - 83,109 | 225,011 |
| 20000119 | Associate Management Analyst | 0.00 | 0.00 | **1.00** | 55,843 - 67,489 | 67,489 |
| 20000539 | Clerical Assistant 2 | 0.00 | 0.00 | **2.00** | 30,919 - 37,257 | 73,955 |
| 20001168 | Deputy Director | 0.00 | 0.00 | **1.00** | 48,516 - 178,445 | 123,960 |
| 20000760 | Project Assistant | 0.00 | 0.00 | **1.00** | 59,775 - 72,022 | 59,775 |
| 20000890 | Senior Civil Engineer | 0.00 | 0.00 | **3.00** | 79,328 - 95,915 | 269,803 |
| 20000015 | Senior Management Analyst | 0.00 | 0.00 | **1.00** | 61,322 - 74,128 | 74,128 |
| | Budgeted Vacancy Savings | | | | | (119,550) |
| **FTE, Salaries, and Wages Subtotal** | | **0.00** | **0.00** | **29.00** | | **$ 1,828,170** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ - | $ - | $ 7,888 | $ 7,888 |
| Flexible Benefits | - | - | 320,506 | 320,506 |
| Medicare | - | - | 26,523 | 26,523 |
| Other Post-Employment Benefits | - | - | 165,537 | 165,537 |
| Retiree Medical Trust | - | - | 3,219 | 3,219 |
| Retirement 401 Plan | - | - | 1,905 | 1,905 |
| Retirement ADC | - | - | 414,289 | 414,289 |
| Risk Management Administration | - | - | 28,458 | 28,458 |
| Supplemental Pension Savings Plan | - | - | 132,152 | 132,152 |
| Unemployment Insurance | - | - | 3,091 | 3,091 |
| Workers' Compensation | - | - | 38,060 | 38,060 |
| **Fringe Benefits Subtotal** | **$ –** | **$ –** | **$ 1,141,628** | **$ 1,141,628** |
| **Total Personnel Expenditures** | | | **$ 2,969,798** | |

## Revenue and Expense Statement (Non–General Fund)

| Engineering & Capital Projects Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ (1,155,635) | $ (1,188,257) | $ (4,784,397) |
| **TOTAL BALANCE AND RESERVES** | **$ (1,155,635)** | **$ (1,188,257)** | **$ (4,784,397)** |
| **REVENUE** | | | |
| Charges for Services | $ 76,345,935 | $ 95,314,239 | $ 103,115,483 |
| Fines Forfeitures and Penalties | 24,900 | – | – |
| Other Revenue | 6,307 | – | – |
| Revenue from Use of Money and Property | (8,766) | – | – |
| Transfers In | – | – | 19,275 |
| **TOTAL REVENUE** | **$ 76,368,376** | **$ 95,314,239** | **$ 103,134,758** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 75,212,741** | **$ 94,125,982** | **$ 98,350,361** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 40,717,913 | $ 46,519,788 | $ 52,275,556 |
| Fringe Benefits | 25,362,726 | 33,102,477 | 34,640,368 |
| Supplies | 477,567 | 932,500 | 1,074,643 |
| Contracts | 4,153,098 | 7,915,543 | 7,934,320 |
| Information Technology | 3,382,316 | 5,386,467 | 5,686,719 |
| Energy and Utilities | 369,644 | 368,662 | 347,296 |
| Other Expenses | 741,669 | 859,053 | 861,553 |
| Transfers Out | 473 | 158,080 | 249,103 |
| Capital Expenditures | 1,195,593 | 64,726 | 64,726 |
| Debt Expenses | – | 473 | 474 |
| **TOTAL OPERATING EXPENSE** | **$ 76,400,998** | **$ 95,307,769** | **$ 103,134,758** |
| **TOTAL EXPENSE** | **$ 76,400,998** | **$ 95,307,769** | **$ 103,134,758** |
| **BALANCE** | **$ (1,188,257)** | **$ (1,181,787)** | **$ (4,784,397)** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 75,212,741** | **$ 94,125,982** | **$ 98,350,361** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

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# Public Works - Engineering & Capital Projects

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 644.70 | 715.80 | **745.75** | 29.95 |
| Personnel Expenditures | $ 66,080,638 | $ 79,622,265 | **$ 83,946,126** | $ 4,323,861 |
| Non-Personnel Expenditures | 10,320,359 | 15,685,504 | **15,771,962** | 86,458 |
| **Total Department Expenditures** | **$ 76,400,998** | **$ 95,307,769** | **$ 99,718,088** | **$ 4,410,319** |
| **Total Department Revenue** | **$ 76,368,376** | **$ 95,314,239** | **$ 99,656,391** | **$ 4,342,152** |

## Engineering & Capital Projects Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Architectural Engineering & Parks | $ 8,787,240 | $ 10,076,954 | **$ 10,490,824** | $ 413,870 |
| CIP Technical Support | - | - | **7,263,581** | 7,263,581 |
| Construction Management & Field Services | 26,863,890 | 32,181,272 | **30,075,093** | (2,106,179) |
| Engineering & Capital Projects | 301,880 | 286,079 | **1,204,122** | 918,043 |
| Project & Operational Support | 13,193,565 | 18,826,709 | **26,180,431** | 7,353,722 |
| Project Implementation | 10,735,671 | 15,486,141 | **6,061,156** | (9,424,985) |
| Right-of-Way Design | 16,518,751 | 18,450,614 | **18,442,881** | (7,733) |
| **Total** | **$ 76,400,998** | **$ 95,307,769** | **$ 99,718,088** | **$ 4,410,319** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Architectural Engineering & Parks | 81.50 | 81.35 | **83.00** | 1.65 |
| CIP Technical Support | 0.00 | 0.00 | **59.00** | 59.00 |
| Construction Management & Field Services | 227.80 | 271.95 | **290.25** | 18.30 |
| Engineering & Capital Projects | 1.00 | 1.00 | **1.00** | 0.00 |
| Project & Operational Support | 84.35 | 80.50 | **100.50** | 20.00 |
| Project Implementation | 93.00 | 125.50 | **54.50** | (71.00) |
| Right-of-Way Design | 157.05 | 155.50 | **157.50** | 2.00 |
| **Total** | **644.70** | **715.80** | **745.75** | **29.95** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 1,477,866 | $ - |
| **Asset Management Planning**<br>Addition of 1.00 Senior Engineer-Civil, 2.00 Associate Engineers-Civil, 4.00 Assistant Engineers-Civil, and 1.00 Project Assistant for asset management planning. | 8.00 | 808,127 | - |
| **Pure Water Program Support**<br>Addition of 6.00 Associate Engineers-Civil and associated non-personnel expenditures to assist with construction management of the Pure Water Program. | 6.00 | 617,964 | - |

# Public Works - Engineering & Capital Projects

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Transfer of Prevailing Wage Program**<br>Transfer of 6.00 FTE and associated non-personnel expenditures from the Purchasing & Contracting Department to the Public Works Department related to the Prevailing Wage Program. | 6.00 | 556,269 | - |
| **Survey Monuments**<br>Addition of 1.00 Principal Survey Aide and 3.00 Land Surveying Assistants and associated non-personnel expenditures to service survey monuments. | 4.00 | 376,632 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 369,465 | - |
| **Materials Test Lab Support**<br>Addition of 3.00 Senior Engineering Aides and associated non-personnel expenditures to support the Materials Test Lab. | 3.00 | 240,205 | - |
| **CIP Technical Support Division Assistance**<br>Addition of 1.00 Deputy Director to lead the new CIP Technical Support Division. | 1.00 | 164,998 | - |
| **Regional Water Quality Control Board Penalty**<br>Adjustment for monetary penalties associated to the Construction Administrative Civil Liability issued by the Regional Water Quality Control Board. | 0.00 | 130,303 | - |
| **Transfer to IT CIP Contributions Fund**<br>Transfer from General Fund to the IT CIP Contributions Fund in support of Infoworks ICM SE a fully-dynamic sewer network modeling solution and annual maintenance. | 0.00 | 118,800 | - |
| **Architectural Engineering & Parks AMP Support**<br>Addition of 1.00 Assistant Engineer-Civil and associated non-personnel expenditures to support minor contracts and facility upgrade projects. | 1.00 | 113,589 | - |
| **Information Technology Support**<br>Addition of 1.00 Information System Analyst 4 and associated non-personnel expenditures for information technologies software, support hardware, and maintenance. | 1.00 | 108,437 | - |
| **Addition of Associate Engineer - Mechanical**<br>Addition of 1.00 Associate Engineer-Mechanical and associated non-personnel expenditures to provide in house design services. | 1.00 | 102,994 | - |
| **Right of Way for Drainage Support**<br>Addition of 1.00 Assistant Engineer- Civil and associated non-personnel expenditures to provide support for drainage projects. | 1.00 | 94,789 | - |
| **Addition of Assistant Engineer - Civil**<br>Addition of 1.00 Assistant Engineer-Civil position and associated non-personnel expenditures to provide design support to address increase in Americans with Disabilities Act (ADA) and utilities underground projects. | 1.00 | 94,789 | - |

# Public Works - Engineering & Capital Projects

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (57,824) | - |
| **Public Works-Contracts Restructure**<br>Transfer of 2.00 FTE positions and non-personnel expenditures to the Public Works-Contracts Department. | (2.00) | (87,074) | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | (1.05) | (92,387) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (727,623) | (471,271) |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 4,813,423 |
| **Total** | **29.95** | **$ 4,410,319** | **$ 4,342,152** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 40,717,913 | $ 46,519,788 | **$ 50,447,386** | $ 3,927,598 |
| Fringe Benefits | 25,362,726 | 33,102,477 | **33,498,740** | 396,263 |
| **PERSONNEL SUBTOTAL** | **66,080,638** | **79,622,265** | **83,946,126** | **4,323,861** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 477,567 | $ 932,500 | **$ 1,033,983** | $ 101,483 |
| Contracts | 4,153,098 | 7,915,543 | **7,886,684** | (28,859) |
| Information Technology | 3,382,316 | 5,386,467 | **5,328,643** | (57,824) |
| Energy and Utilities | 369,644 | 368,662 | **347,296** | (21,366) |
| Other | 741,669 | 859,053 | **861,053** | 2,000 |
| Transfers Out | 473 | 158,080 | **249,103** | 91,023 |
| Capital Expenditures | 1,195,593 | 64,726 | **64,726** | - |
| Debt | - | 473 | **474** | 1 |
| **NON-PERSONNEL SUBTOTAL** | **10,320,359** | **15,685,504** | **15,771,962** | **86,458** |
| **Total** | **$ 76,400,998** | **$ 95,307,769** | **$ 99,718,088** | **$ 4,410,319** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 76,345,935 | $ 95,314,239 | **$ 99,637,116** | $ 4,322,877 |
| Fines Forfeitures and Penalties | 24,900 | - | **-** | - |
| Other Revenue | 6,307 | - | **-** | - |
| Rev from Money and Prop | (8,766) | - | **-** | - |
| Transfers In | - | - | **19,275** | 19,275 |
| **Total** | **$ 76,368,376** | **$ 95,314,239** | **$ 99,656,391** | **$ 4,342,152** |

# Public Works - Engineering & Capital Projects

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 5.00 | 4.00 | **4.00** | $32,530 - $39,170 | $ 148,081 |
| 20000012 | Administrative Aide 1 | 4.00 | 9.00 | **10.00** | 38,181 - 46,002 | 433,913 |
| 20000024 | Administrative Aide 2 | 4.00 | 5.00 | **5.00** | 43,983 - 53,028 | 257,209 |
| 20001140 | Assistant Department Director | 1.00 | 1.00 | **1.00** | 32,788 - 179,712 | 144,620 |
| 20001202 | Assistant Deputy Director | 5.00 | 5.00 | **5.00** | 23,764 - 142,455 | 562,421 |
| 90000070 | Assistant Engineer-Civil | 1.05 | 0.35 | **0.00** | 59,775 - 72,022 | - |
| 20000070 | Assistant Engineer-Civil | 186.75 | 205.75 | **216.75** | 59,775 - 72,022 | 14,713,706 |
| 20000077 | Assistant Engineer-Electrical | 6.00 | 10.00 | **8.00** | 59,775 - 72,022 | 522,619 |
| 20000116 | Assistant Engineer-Traffic | 7.00 | 7.00 | **6.00** | 59,775 - 72,022 | 414,710 |
| 90000143 | Associate Engineer-Civil | 0.35 | 0.00 | **0.00** | 68,821 - 83,109 | - |
| 20000143 | Associate Engineer-Civil | 110.00 | 118.00 | **126.00** | 68,821 - 83,109 | 10,095,201 |
| 20000150 | Associate Engineer-Electrical | 3.00 | 3.00 | **4.00** | 68,821 - 83,109 | 312,921 |
| 20000154 | Associate Engineer-Mechanical | 1.00 | 0.00 | **1.00** | 68,821 - 83,109 | 68,821 |
| 20000167 | Associate Engineer-Traffic | 4.00 | 6.00 | **5.00** | 68,821 - 83,109 | 396,696 |
| 20000119 | Associate Management Analyst | 18.00 | 16.00 | **20.00** | 55,843 - 67,489 | 1,242,372 |
| 20000162 | Associate Planner | 10.00 | 9.00 | **9.00** | 58,593 - 70,798 | 559,178 |
| 20000110 | Auto Messenger 2 | 0.50 | 0.50 | **0.50** | 30,919 - 37,257 | 17,914 |
| 20000649 | Biologist 3 | 1.00 | 2.00 | **2.00** | 64,051 - 77,544 | 136,752 |
| 20000539 | Clerical Assistant 2 | 6.00 | 3.00 | **3.00** | 30,919 - 37,257 | 109,536 |
| 20000545 | Contracts Processing Clerk | 8.00 | 6.00 | **5.00** | 34,056 - 41,125 | 186,572 |
| 20001168 | Deputy Director | 5.00 | 5.00 | **6.00** | 48,516 - 178,445 | 766,493 |
| 20000178 | Information Systems Administrator | 0.00 | 1.00 | **1.00** | 75,890 - 91,919 | 75,890 |
| 20000290 | Information Systems Analyst 2 | 3.00 | 3.00 | **3.00** | 55,843 - 67,489 | 196,159 |
| 20000293 | Information Systems Analyst 3 | 2.00 | 2.00 | **2.00** | 61,322 - 74,128 | 148,256 |
| 20000998 | Information Systems Analyst 4 | 1.00 | 1.00 | **2.00** | 68,971 - 83,561 | 152,532 |
| 20000377 | Information Systems Technician | 1.00 | 1.00 | **1.00** | 43,983 - 53,028 | 52,285 |
| 90000552 | Junior Engineer-Civil | 0.35 | 0.00 | **0.00** | 51,653 - 62,547 | - |
| 20001018 | Land Surveying Assistant | 27.00 | 25.00 | **28.00** | 59,775 - 72,022 | 1,928,900 |
| 20001019 | Land Surveying Associate | 7.00 | 7.00 | **7.00** | 68,821 - 83,109 | 578,411 |
| 90001073 | Management Intern | 6.00 | 6.00 | **6.00** | 25,075 - 30,167 | 150,448 |
| 20000627 | Organization Effectiveness Specialist 3 | 0.00 | 1.00 | **1.00** | 61,322 - 74,128 | 61,322 |
| 20000669 | Park Designer | 4.00 | 4.00 | **4.00** | 68,864 - 83,152 | 315,826 |
| 90000669 | Park Designer | 0.00 | 0.35 | **0.00** | 68,864 - 83,152 | - |
| 20000680 | Payroll Specialist 2 | 2.00 | 3.00 | **4.00** | 35,753 - 43,166 | 164,588 |
| 20000173 | Payroll Supervisor | 1.00 | 1.00 | **0.00** | 40,996 - 49,655 | - |
| 20000743 | Principal Engineering Aide | 75.00 | 87.00 | **86.00** | 51,653 - 62,547 | 4,970,490 |
| 20001187 | Principal Planner | 1.00 | 0.00 | **0.00** | 48,516 - 178,445 | - |
| 20000518 | Principal Survey Aide | 17.00 | 18.00 | **19.00** | 51,653 - 62,547 | 1,109,327 |
| 20000748 | Principal Traffic Engineering Aide | 1.00 | 0.00 | **0.00** | 51,653 - 62,547 | - |
| 20001222 | Program Manager | 0.00 | 3.00 | **3.00** | 48,516 - 178,445 | 346,938 |

# Public Works - Engineering & Capital Projects

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000760 | Project Assistant | 24.00 | 27.00 | **26.00** | 59,775 - 72,022 | 1,790,977 |
| 20000761 | Project Officer 1 | 7.00 | 17.00 | **16.00** | 68,821 - 83,109 | 1,168,462 |
| 20000763 | Project Officer 2 | 5.00 | 6.00 | **6.00** | 79,328 - 95,915 | 553,879 |
| 90000779 | Public Information Specialist | 0.35 | 0.00 | **0.00** | 34,056 - 41,125 | - |
| 20000869 | Senior Account Clerk | 1.00 | 1.00 | **1.00** | 37,257 - 44,950 | 37,257 |
| 20000885 | Senior Civil Engineer | 28.00 | 32.00 | **33.00** | 79,328 - 95,915 | 3,055,740 |
| 20000927 | Senior Clerk/Typist | 3.00 | 1.00 | **1.00** | 37,257 - 44,950 | 44,276 |
| 20000904 | Senior Electrical Engineer | 0.00 | 1.00 | **1.00** | 79,328 - 95,915 | 79,328 |
| 20000900 | Senior Engineering Aide | 6.00 | 8.00 | **11.00** | 45,895 - 55,478 | 549,571 |
| 90000830 | Senior Engineering Geologist | 0.35 | 0.35 | **0.00** | 79,328 - 95,915 | - |
| 20001014 | Senior Land Surveyor | 2.00 | 2.00 | **2.00** | 79,328 - 95,915 | 191,830 |
| 20000015 | Senior Management Analyst | 8.00 | 10.00 | **12.00** | 61,322 - 74,128 | 860,210 |
| 20000918 | Senior Planner | 5.00 | 5.00 | **5.00** | 67,510 - 81,627 | 401,194 |
| 20000929 | Senior Survey Aide | 3.00 | 4.00 | **4.00** | 45,895 - 55,478 | 198,591 |
| 20000926 | Senior Traffic Engineer | 2.00 | 2.00 | **2.00** | 79,328 - 95,915 | 190,391 |
| 90000964 | Student Engineer | 4.00 | 4.50 | **4.50** | 27,589 - 33,068 | 124,150 |
| 20000970 | Supervising Management Analyst | 4.00 | 5.00 | **6.00** | 68,971 - 83,561 | 486,776 |
| 20001041 | Training Supervisor | 0.00 | 1.00 | **1.00** | 61,322 - 74,128 | 74,128 |
| 20000756 | Word Processing Operator | 7.00 | 10.00 | **10.00** | 32,530 - 39,170 | 364,989 |
| | Adjust Budget To Approved Levels | | | | | 918,243 |
| | Bilingual - Regular | | | | | 2,912 |
| | Budgeted Vacancy Savings | | | | | (4,090,418) |
| | Landscape Architect Lic | | | | | 22,803 |
| | Overtime Budgeted | | | | | 329,096 |
| | Reg Pay For Engineers | | | | | 1,656,575 |
| | Sick Leave - Hourly | | | | | 3,273 |
| | Termination Pay Annual Leave | | | | | 92,046 |
| **FTE, Salaries, and Wages Subtotal** | | **644.70** | **715.80** | **745.75** | | **$ 50,447,386** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 251,246 | $ 246,914 | $ 251,702 | $ 4,788 |
| Flexible Benefits | 5,565,047 | 7,685,752 | 7,848,792 | 163,040 |
| Long-Term Disability | 100,807 | - | - | - |
| Medicare | 609,485 | 650,953 | 693,954 | 43,001 |
| Other Post-Employment Benefits | 3,248,611 | 3,912,652 | 4,077,115 | 164,463 |
| Retiree Medical Trust | 35,031 | 49,169 | 57,355 | 8,186 |
| Retirement 401 Plan | 36,187 | 36,169 | 42,115 | 5,946 |
| Retirement ADC | 12,016,038 | 16,181,374 | 15,897,668 | (283,706) |
| Retirement DROP | 145,729 | 145,033 | 143,357 | (1,676) |
| Risk Management Administration | 566,090 | 659,172 | 700,910 | 41,738 |
| Supplemental Pension Savings Plan | 2,409,606 | 3,002,101 | 3,231,685 | 229,584 |
| Unemployment Insurance | 68,942 | 79,619 | 80,131 | 512 |

# Public Works - Engineering & Capital Projects

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Workers' Compensation | 309,908 | 453,569 | 473,956 | 20,387 |
| **Fringe Benefits Subtotal** | **$ 25,362,726** | **$ 33,102,477** | **$ 33,498,740** | **$ 396,263** |
| **Total Personnel Expenditures** | | | **$ 83,946,126** | |

# Public Works - Engineering & Capital Projects

## Revenue and Expense Statement (Non–General Fund)

| Engineering & Capital Projects Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ (1,155,635) | $ (1,188,257) | $ (4,784,397) |
| **TOTAL BALANCE AND RESERVES** | **$ (1,155,635)** | **$ (1,188,257)** | **$ (4,784,397)** |
| **REVENUE** | | | |
| Charges for Services | $ 76,345,935 | $ 95,314,239 | $ 103,115,483 |
| Fines Forfeitures and Penalties | 24,900 | – | – |
| Other Revenue | 6,307 | – | – |
| Revenue from Use of Money and Property | (8,766) | – | – |
| Transfers In | – | – | 19,275 |
| **TOTAL REVENUE** | **$ 76,368,376** | **$ 95,314,239** | **$ 103,134,758** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 75,212,741** | **$ 94,125,982** | **$ 98,350,361** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 40,717,913 | $ 46,519,788 | $ 52,275,556 |
| Fringe Benefits | 25,362,726 | 33,102,477 | 34,640,368 |
| Supplies | 477,567 | 932,500 | 1,074,643 |
| Contracts | 4,153,098 | 7,915,543 | 7,934,320 |
| Information Technology | 3,382,316 | 5,386,467 | 5,686,719 |
| Energy and Utilities | 369,644 | 368,662 | 347,296 |
| Other Expenses | 741,669 | 859,053 | 861,553 |
| Transfers Out | 473 | 158,080 | 249,103 |
| Capital Expenditures | 1,195,593 | 64,726 | 64,726 |
| Debt Expenses | – | 473 | 474 |
| **TOTAL OPERATING EXPENSE** | **$ 76,400,998** | **$ 95,307,769** | **$ 103,134,758** |
| **TOTAL EXPENSE** | **$ 76,400,998** | **$ 95,307,769** | **$ 103,134,758** |
| **BALANCE** | **$ (1,188,257)** | **$ (1,181,787)** | **$ (4,784,397)** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 75,212,741** | **$ 94,125,982** | **$ 98,350,361** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 184.00 | 178.00 | **223.50** | 45.50 |
| Personnel Expenditures | $ 13,274,157 | $ 15,147,158 | **$ 19,906,063** | $ 4,758,905 |
| Non-Personnel Expenditures | 12,824,584 | 8,537,698 | **6,264,019** | (2,273,679) |
| **Total Department Expenditures** | **$ 26,098,740** | **$ 23,684,856** | **$ 26,170,082** | **$ 2,485,226** |
| **Total Department Revenue** | **$ 6,298,062** | **$ 7,327,339** | **$ 6,499,103** | **$ (828,236)** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administration | $ 1,302,495 | $ 1,174,453 | **$ 1,224,432** | $ 49,979 |
| Facilities | 21,116,027 | 18,858,342 | **24,945,650** | 6,087,308 |
| **Total** | **$ 22,418,522** | **$ 20,032,795** | **$ 26,170,082** | **$ 6,137,287** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administration | 8.00 | 8.00 | **9.00** | 1.00 |
| Facilities | 166.00 | 160.00 | **214.50** | 54.50 |
| **Total** | **174.00** | **168.00** | **223.50** | **55.50** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Facility Maintenance Consolidation**<br>Transfer of 33.00 FTE positions, associated non-personnel expenditures, and revenue from the Stadium Operations Fund for centralization of facilities maintenance functions. | 33.00 | $ 3,081,203 | $ 3,005,507 |
| **Facility Maintenance Consolidation**<br>Transfer of 12.50 FTE positions and associated non-personnel expenditures from the Library Department for centralization of facilities maintenance functions. | 12.50 | 1,042,273 | - |
| **Facility Maintenance Consolidation**<br>Transfer of 9.00 FTE positions and associated non-personnel expenditures from the Police Department for centralization of facilities maintenance functions. | 9.00 | 942,024 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 570,878 | - |
| **Facility Maintenance Consolidation**<br>Transfer of 3.00 FTE positions and associated non-personnel expenditures from the Fire-Rescue Department for centralization of facilities maintenance functions. | 3.00 | 290,462 | |

# Public Works - General Services

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Facility Maintenance Consolidation**<br>Transfer of 3.00 FTE positions and associated non-personnel expenditures from the Parks and Recreation Department for centralization of facilities maintenance functions. | 3.00 | 271,702 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 437,001 | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (31,570) | (173,086) |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures associated with capital equipment and contracts for carpet and window cleaning at the City Administration Building. | 0.00 | (55,852) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (55,967) | - |
| **Reduction of Facilities Maintenance Staffing**<br>Reduction of 2.00 Carpenters, 1.00 Plumber, 1.00 Painter, 1.00 HVACR Technician and associated non-personnel expenditures in the Facilities Division. | (5.00) | (354,867) | - |
| **Total** | **55.50** | **$ 6,137,287** | **$ 2,832,421** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 7,722,397 | $ 8,429,569 | **$ 11,672,888** | $ 3,243,319 |
| Fringe Benefits | 4,724,050 | 5,826,222 | **8,233,175** | 2,406,953 |
| **PERSONNEL SUBTOTAL** | **12,446,446** | **14,255,791** | **19,906,063** | **5,650,272** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 2,266,850 | $ 1,819,171 | **$ 2,005,133** | $ 185,962 |
| Contracts | 4,693,981 | 2,539,378 | **2,673,663** | 134,285 |
| Information Technology | 328,579 | 267,330 | **211,363** | (55,967) |
| Energy and Utilities | 882,234 | 952,076 | **1,026,369** | 74,293 |
| Other | 5,049 | 7,500 | **7,500** | - |
| Transfers Out | 1,500,000 | - | **-** | - |
| Capital Expenditures | 295,381 | 30,000 | **-** | (30,000) |
| Debt | - | 161,549 | **339,991** | 178,442 |
| **NON-PERSONNEL SUBTOTAL** | **9,972,075** | **5,777,004** | **6,264,019** | **487,015** |
| **Total** | **$ 22,418,522** | **$ 20,032,795** | **$ 26,170,082** | **$ 6,137,287** |

# Public Works - General Services

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 2,680,976 | $ 3,666,682 | **$ 3,493,596** | $ (173,086) |
| Other Revenue | 28,331 | - | **-** | - |
| Transfers In | - | - | **3,005,507** | 3,005,507 |
| **Total** | **$ 2,709,307** | **$ 3,666,682** | **$ 6,499,103** | **$ 2,832,421** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000011 | Account Clerk | 2.00 | 2.00 | **2.00** | $32,530 - | $39,170 | $ 75,058 |
| 20000012 | Administrative Aide 1 | 1.00 | 2.00 | **2.00** | 38,181 - | 46,002 | 91,157 |
| 20000024 | Administrative Aide 2 | 1.00 | 1.00 | **2.00** | 43,983 - | 53,028 | 99,030 |
| 20000241 | Apprentice 1-Electrician (5 Yr) | 0.00 | 2.00 | **2.00** | 33,497 - | 44,670 | 85,796 |
| 20000245 | Apprentice 1-HVACR Technician | 0.00 | 2.00 | **2.00** | 33,497 - | 44,670 | 87,183 |
| 20000259 | Apprentice 1-Plumber | 0.00 | 1.00 | **1.00** | 33,497 - | 44,670 | 42,192 |
| 20000242 | Apprentice 2-Electrician (5 Yr) | 1.00 | 0.00 | **0.00** | 47,463 - | 55,843 | - |
| 20000246 | Apprentice 2-HVACR Technician | 1.00 | 0.00 | **0.00** | 41,877 - | 53,050 | - |
| 21000175 | Assistant Trainer | 1.00 | 1.00 | **1.00** | 45,938 - | 55,843 | 45,938 |
| 20000119 | Associate Management Analyst | 1.00 | 1.00 | **1.00** | 55,843 - | 67,489 | 55,843 |
| 20000201 | Building Maintenance Supervisor | 6.00 | 6.00 | **10.00** | 63,901 - | 77,265 | 749,958 |
| 20000224 | Building Service Technician | 13.00 | 11.00 | **25.00** | 34,421 - | 40,975 | 1,008,563 |
| 20000202 | Building Supervisor | 1.00 | 1.00 | **6.00** | 41,082 - | 49,311 | 291,553 |
| 20000232 | Buyer's Aide 1 | 1.00 | 0.00 | **0.00** | 38,181 - | 46,002 | - |
| 20000234 | Carpenter | 18.00 | 18.00 | **17.00** | 44,885 - | 53,716 | 884,698 |
| 20000235 | Carpenter Supervisor | 2.00 | 2.00 | **2.00** | 50,815 - | 61,537 | 111,120 |
| 20000236 | Cement Finisher | 0.00 | 0.00 | **1.00** | 44,885 - | 53,802 | 53,802 |
| 20000539 | Clerical Assistant 2 | 0.00 | 0.00 | **1.00** | 30,919 - | 37,257 | 37,257 |
| 20000617 | Construction Estimator | 2.00 | 2.00 | **2.00** | 55,478 - | 67,102 | 133,197 |
| 20000354 | Custodian 2 | 13.00 | 10.00 | **18.50** | 27,116 - | 32,273 | 569,151 |
| 20000355 | Custodian 3 | 1.00 | 1.00 | **1.00** | 29,673 - | 35,087 | 35,087 |
| 20001101 | Department Director | 1.00 | 1.00 | **1.00** | 61,107 - | 231,494 | 175,610 |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 48,516 - | 178,445 | 128,092 |
| 20000408 | Electrician | 19.00 | 18.00 | **18.00** | 48,645 - | 58,400 | 1,036,018 |
| 20000413 | Electrician Supervisor | 2.00 | 2.00 | **2.00** | 55,478 - | 67,102 | 133,130 |
| 20000468 | Grounds Maintenance Worker 2 | 0.00 | 0.00 | **5.00** | 32,810 - | 39,019 | 192,363 |
| 20000833 | HVACR Technician | 16.00 | 16.00 | **15.00** | 48,645 - | 58,400 | 810,043 |
| 20000499 | Heating Technician | 2.00 | 2.00 | **2.00** | 48,645 - | 58,400 | 115,924 |
| 20000500 | Heating, Ventilation, and Air Conditioning Supervisor | 2.00 | 2.00 | **2.00** | 55,478 - | 67,102 | 134,204 |
| 20000290 | Information Systems Analyst 2 | 1.00 | 1.00 | **1.00** | 55,843 - | 67,489 | 67,489 |
| 20000377 | Information Systems Technician | 1.00 | 1.00 | **1.00** | 43,983 - | 53,028 | 50,549 |
| 20000613 | Locksmith | 3.00 | 3.00 | **3.00** | 45,680 - | 54,597 | 156,700 |
| 20000667 | Painter | 18.00 | 18.00 | **18.00** | 42,973 - | 51,610 | 879,877 |
| 20000668 | Painter Supervisor | 2.00 | 2.00 | **2.00** | 48,946 - | 59,152 | 117,106 |

# Public Works - General Services

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000172 | Payroll Specialist 1 | 0.00 | 0.00 | **1.00** | 34,185 - 41,146 | 34,185 |
| 20000680 | Payroll Specialist 2 | 1.00 | 1.00 | **1.00** | 35,753 - 43,166 | 40,850 |
| 20000701 | Plant Process Control Electrician | 0.00 | 0.00 | **1.00** | 53,609 - 64,352 | 62,100 |
| 20000709 | Plasterer | 3.00 | 2.00 | **2.00** | 46,991 - 56,337 | 111,370 |
| 20000711 | Plumber | 13.00 | 13.00 | **14.00** | 48,645 - 58,400 | 799,917 |
| 20000713 | Plumber Supervisor | 1.00 | 1.00 | **1.00** | 55,478 - 67,102 | 67,102 |
| 20001222 | Program Manager | 2.00 | 2.00 | **2.00** | 48,516 - 178,445 | 220,029 |
| 20000760 | Project Assistant | 2.00 | 2.00 | **1.00** | 59,775 - 72,022 | 72,022 |
| 20000761 | Project Officer 1 | 0.00 | 0.00 | **2.00** | 68,821 - 83,109 | 151,930 |
| 20000842 | Roofer | 7.00 | 6.00 | **7.00** | 40,975 - 49,096 | 325,131 |
| 20000841 | Roofing Supervisor | 0.00 | 0.00 | **1.00** | 46,583 - 56,359 | 53,204 |
| 20000847 | Safety Officer | 1.00 | 1.00 | **1.00** | 59,818 - 72,237 | 72,237 |
| 20001042 | Safety and Training Manager | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 80,667 |
| 20000222 | Senior Building Maintenance Supervisor | 1.00 | 1.00 | **1.00** | 79,457 - 96,087 | 79,457 |
| 20000966 | Senior HVACR Technician | 5.00 | 5.00 | **8.00** | 51,095 - 61,344 | 468,709 |
| 20000826 | Senior Locksmith | 1.00 | 1.00 | **1.00** | 47,979 - 57,412 | 56,551 |
| 20000015 | Senior Management Analyst | 1.00 | 1.00 | **2.00** | 61,322 - 74,128 | 145,661 |
| 20000945 | Stadium Groundskeeper | 0.00 | 0.00 | **2.00** | 38,933 - 46,604 | 93,208 |
| 20000949 | Stadium Maintenance Technician | 0.00 | 0.00 | **5.00** | 38,933 - 46,604 | 232,797 |
| 20000943 | Stadium Turf Manager | 0.00 | 0.00 | **1.00** | 61,709 - 75,031 | 75,030 |
| 20000313 | Supervising Department Human Resources Analyst | 1.00 | 0.00 | **0.00** | 68,971 - 83,561 | - |
| 21000177 | Trainer | 1.00 | 1.00 | **1.00** | 55,843 - 67,489 | 61,865 |
| | Bilingual - Regular | | | | | 4,368 |
| | Budgeted Vacancy Savings | | | | | (311,833) |
| | Night Shift Pay | | | | | 3,228 |
| | Overtime Budgeted | | | | | 132,948 |
| | Split Shift Pay | | | | | 40,824 |
| | Termination Pay Annual Leave | | | | | 45,643 |
| **FTE, Salaries, and Wages Subtotal** | | **174.00** | **168.00** | **223.50** | | **$ 11,672,888** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 24,165 | $ 22,495 | $ 26,240 | $ 3,745 |
| Flexible Benefits | 1,335,810 | 1,766,432 | 2,462,584 | 696,152 |
| Long-Term Disability | 19,576 | - | - | - |
| Medicare | 116,238 | 117,944 | 164,715 | 46,771 |
| Other Post-Employment Benefits | 825,827 | 942,157 | 1,336,558 | 394,401 |
| Retiree Medical Trust | 9,641 | 11,573 | 15,562 | 3,989 |
| Retirement 401 Plan | 7,696 | 7,472 | 12,075 | 4,603 |
| Retirement ADC | 1,478,970 | 1,938,037 | 2,871,867 | 933,830 |
| Retirement DROP | 36,215 | 35,130 | 46,400 | 11,270 |
| Risk Management Administration | 143,944 | 158,727 | 229,772 | 71,045 |
| Supplemental Pension Savings Plan | 498,441 | 572,318 | 764,027 | 191,709 |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Unemployment Insurance | 13,368 | 14,823 | 19,349 | 4,526 |
| Workers' Compensation | 214,159 | 239,114 | 284,026 | 44,912 |
| **Fringe Benefits Subtotal** | **$ 4,724,050** | **$ 5,826,222** | **$ 8,233,175** | **$ 2,406,953** |
| **Total Personnel Expenditures** | | | **$ 19,906,063** | |

# Publishing Services Fund[1]

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Publishing Services | $ 3,680,218 | $ 3,652,061 | $ - | $ (3,652,061) |
| **Total** | **$ 3,680,218** | **$ 3,652,061** | **$ -** | **$ (3,652,061)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Publishing Services | 10.00 | 10.00 | **0.00** | (10.00) |
| **Total** | **10.00** | **10.00** | **0.00** | **(10.00)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Transfer of Publishing Services**<br>Transfer of Publishing Services from the Public Works-General Services Department to the Purchasing & Contracting Department. | (10.00) | (3,652,061) | (3,660,657) |
| **Total** | **(10.00)** | **$ (3,652,061)** | **$ (3,660,657)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 484,624 | $ 497,726 | $ - | $ (497,726) |
| Fringe Benefits | 343,086 | 393,641 | - | (393,641) |
| **PERSONNEL SUBTOTAL** | **827,710** | **891,367** | **-** | **(891,367)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 226,908 | $ 334,594 | $ - | $ (334,594) |
| Contracts | 2,429,666 | 2,130,504 | - | (2,130,504) |
| Information Technology | 66,437 | 137,817 | - | (137,817) |
| Energy and Utilities | 95,981 | 108,008 | - | (108,008) |
| Transfers Out | 4,492 | 3,279 | - | (3,279) |
| Capital Expenditures | 29,024 | 42,000 | - | (42,000) |
| Debt | - | 4,492 | - | (4,492) |
| **NON-PERSONNEL SUBTOTAL** | **2,852,508** | **2,760,694** | **-** | **(2,760,694)** |
| **Total** | **$ 3,680,218** | **$ 3,652,061** | **$ -** | **$ (3,652,061)** |

1.In the Fiscal Year 2019 Proposed Budget, the Publishing Services Fund is no longer budgeted in the Public Works-General Services Department. This fund is now budgeted in the Purchasing & Contracting Department.

# Public Works - General Services

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 3,572,868 | $ 3,660,657 | $ - | $ (3,660,657) |
| Other Revenue | 5,647 | - | - | - |
| Rev from Money and Prop | 10,240 | - | - | - |
| **Total** | **$ 3,588,755** | **$ 3,660,657** | **$ -** | **$ (3,660,657)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000011 | Account Clerk | 1.00 | 0.00 | **0.00** | $32,530 - | $39,170 | $ - |
| 20000012 | Administrative Aide 1 | 0.00 | 1.00 | **0.00** | 38,181 - | 46,002 | - |
| 20000024 | Administrative Aide 2 | 1.00 | 1.00 | **0.00** | 43,983 - | 53,028 | - |
| 20000487 | Graphic Designer | 2.00 | 2.00 | **0.00** | 44,692 - | 53,695 | - |
| 20000752 | Print Shop Supervisor | 1.00 | 1.00 | **0.00** | 59,045 - | 70,368 | - |
| 21000193 | Publishing Specialist 2 | 2.00 | 2.00 | **0.00** | 32,831 - | 38,869 | - |
| 20000912 | Senior Offset Press Operator | 2.00 | 2.00 | **0.00** | 39,363 - | 46,840 | - |
| 21000194 | Senior Publishing Specialist | 1.00 | 1.00 | **0.00** | 38,181 - | 46,002 | - |
| **FTE, Salaries, and Wages Subtotal** | | **10.00** | **10.00** | **0.00** | | | **$ –** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 1,846 | $ 1,714 | $ - | $ (1,714) |
| Flexible Benefits | 94,251 | 113,855 | - | (113,855) |
| Long-Term Disability | 1,221 | - | - | - |
| Medicare | 5,791 | 5,683 | - | (5,683) |
| Other Post-Employment Benefits | 57,783 | 60,010 | - | (60,010) |
| Retiree Medical Trust | 389 | 436 | - | (436) |
| Retirement ADC | 126,153 | 155,123 | - | (155,123) |
| Retirement DROP | 2,777 | 2,766 | - | (2,766) |
| Risk Management Administration | 10,072 | 10,110 | - | (10,110) |
| Supplemental Pension Savings Plan | 28,547 | 29,708 | - | (29,708) |
| Unemployment Insurance | 843 | 848 | - | (848) |
| Workers' Compensation | 13,413 | 13,388 | - | (13,388) |
| **Fringe Benefits Subtotal** | **$ 343,086** | **$ 393,641** | **$ –** | **$ (393,641)** |
| **Total Personnel Expenditures** | | | **$ –** | |

# Purchasing & Contracting

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## Department Description

The Department manages Central Stores, the Living Wage and Equal Opportunity Contracting (EOC) programs, as well as Administrative Hearings, Publishing Services. Additionally, the Department oversees the City's Animal Services contract. The Living Wage Program ensures compliance with the City's Living Wage Ordinance through oversight of contract requirements, complaint investigations, and proactive contract reviews. The EOC Program assists businesses and the labor market with increased access to contracting opportunities with the City of San Diego. Working in partnership with City departments and other agencies, EOC monitors and enforces equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers.

The Department's mission is:

***The Purchasing & Contracting Department administers the City's centralized procurement and materials management functions to ensure the availability of supplies, equipment, and services to meet the City's operational needs. The Department establishes and manages procurement standards that meet or exceed City, State, or federal regulations and requirements.***

The Department's vision is:

***Purchasing and Contracting staff strive to provide responsive customer service for internal (City departments) and external (bidders and proposers) clients and customers.***

## Goals and Objectives

***Goal 1: Provide quality goods and services in a fiscally responsible manner***

- Continuously improve sound procurement policies and procedures
- Optimize use of SAP
- Provide contract administration
- Procure goods and services expeditiously

# Purchasing & Contracting

***Goal 2: Ensure equality, non-discrimination, and compliance in the procurement of City contracts***

- Encourage small and local businesses to participate in the City's Small Local Business Enterprise (SLBE) Program
- Ensure non-discrimination in City procurement
- Monitor contracts subject to the Prevailing Wage Ordinance

***Goal 3: Ensure the Living Wage Ordinance (LWO) requirements are understood and met***

- Maintain records
- Monitor contracts
- Provide educational information to contractors and employees

***Goal 4: Use best practices in the delivery of procured goods and mail***

- Maintain optimum inventories
- Minimize loss
- Provide exceptional delivery services
- Discard or recycle used assets

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Average number of days to award a contract | 65 | 66 | 65 | 65 | 65 |
| 2. Percent of Living Wage Ordinance violations investigated and addressed within 60 days | 100% | 100% | 100% | 100% | 100% |
| 3. Percent of total transactions on contract under $150,000 | 50% | 33% | 40% | 32% | 34% |
| 4. Percentage increase in customer satisfaction | 5% | 1% | 5% | 5% | 5% |
| 5. Percentage of contracts, based on total dollar value, awarded to Small Local Business Enterprises (SLBEs) | 20.0% | 31.0% | 20.0% | 22.0% | 20.0% |
| 6. Percentage of purchase orders processed within 10 days | 90% | 83% | 90% | 85% | 88% |

# Purchasing & Contracting

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 82.96 | 79.96 | **81.96** | 2.00 |
| Personnel Expenditures | $ 6,223,623 | $ 7,416,497 | **$ 7,652,577** | $ 236,080 |
| Non-Personnel Expenditures | 8,453,241 | 9,434,989 | **19,023,891** | 9,588,902 |
| **Total Department Expenditures** | **$ 14,676,864** | **$ 16,851,486** | **$ 26,676,468** | **$ 9,824,982** |
| **Total Department Revenue** | **$ 10,455,184** | **$ 11,401,962** | **$ 11,126,306** | **$ (275,656)** |

## General Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Central Stores | $ - | $ 20,480 | **$ -** | $ (20,480) |
| Equal Opportunity Contracting | 1,710,322 | 2,202,101 | **1,428,786** | (773,315) |
| Purchasing & Contracting | 3,952,088 | 4,507,935 | **15,215,092** | 10,707,157 |
| **Total** | **$ 5,662,409** | **$ 6,730,516** | **$ 16,643,878** | **$ 9,913,362** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Equal Opportunity Contracting | 19.48 | 19.48 | **13.00** | (6.48) |
| Purchasing & Contracting | 40.48 | 38.48 | **39.96** | 1.48 |
| **Total** | **59.96** | **57.96** | **52.96** | **(5.00)** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Animal Services Contract**<br>Transfer of non-personnel expenditures from Citywide Program Expenditures to the Purchasing & Contracting Department | 0.00 | $ 10,503,418 | $ - |
| **Transfer of Program Manager**<br>Transfer of 1.00 Program Manager from the Department of Information Technology to the Purchasing & Contracting Department for information technology services. | 1.00 | 202,706 | - |
| **Transfer of Assistant to the Director**<br>Transfer of 1.00 Assistant to the Director from the Office of the Assistant Chief Operating Officer to the Purchasing & Contracting Department to support the Animal Services Program. | 1.00 | 147,425 | - |
| **Administrative Appeals Hearing Program**<br>Addition of 1.00 Program Manager and associated revenue due to the expansion of the Administrative Appeals Hearing Program. | 1.00 | 147,312 | 225,000 |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | 696 | - |

# Purchasing & Contracting

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (3,868) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (20,304) | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (96,164) | - |
| **Reduction of Associate Contract Officer**<br>Reduction of 2.00 Associate Procurement Contracting Officer and associated non-personnel expenditures related to the administration and management of goods & services contracts. | (2.00) | (168,032) | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | (243,558) | - |
| **Transfer of Prevailing Wage Program**<br>Transfer of 6.00 FTE and associated non-personnel expenditures from the Purchasing & Contracting Department to the Public Works Department related to the Prevailing Wage Program. | (6.00) | (556,269) | (590,000) |
| **Total** | **(5.00)** | **$ 9,913,362** | **$ (365,000)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 3,046,559 | $ 3,533,721 | **$ 3,330,128** | $ (203,593) |
| Fringe Benefits | 1,681,935 | 2,170,954 | **1,920,250** | (250,704) |
| **PERSONNEL SUBTOTAL** | **4,728,494** | **5,704,675** | **5,250,378** | **(454,297)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 64,731 | $ 67,791 | **$ 55,062** | $ (12,729) |
| Contracts | 330,731 | 441,207 | **10,844,326** | 10,403,119 |
| Information Technology | 530,308 | 505,694 | **485,390** | (20,304) |
| Energy and Utilities | 4,215 | 3,838 | **3,411** | (427) |
| Other | 3,847 | 7,311 | **5,311** | (2,000) |
| Capital Expenditures | 82 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **933,915** | **1,025,841** | **11,393,500** | **10,367,659** |
| **Total** | **$ 5,662,409** | **$ 6,730,516** | **$ 16,643,878** | **$ 9,913,362** |

# Purchasing & Contracting

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 1,478,976 | $ 1,458,716 | **$ 1,093,716** | $ (365,000) |
| Other Revenue | 3,190 | - | **-** | - |
| **Total** | **$ 1,482,166** | **$ 1,458,716** | **$ 1,093,716** | **$ (365,000)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000012 | Administrative Aide 1 | 0.00 | 1.00 | **1.00** | $38,181 - $46,002 | $ 46,002 |
| 20001233 | Assistant to the Director | 0.00 | 0.00 | **1.00** | 48,516 - 178,445 | 113,480 |
| 20000119 | Associate Management Analyst | 12.00 | 13.00 | **9.00** | 55,843 - 67,489 | 516,916 |
| 21000328 | Associate Procurement Contracting Officer | 0.00 | 8.00 | **8.00** | 55,843 - 67,489 | 494,485 |
| 20000232 | Buyer's Aide 1 | 1.00 | 1.00 | **1.00** | 38,181 - 46,002 | 46,002 |
| 90000539 | Clerical Assistant 2 | 0.48 | 0.48 | **0.48** | 30,919 - 37,257 | 16,347 |
| 20000545 | Contracts Processing Clerk | 3.00 | 1.00 | **0.00** | 34,056 - 41,125 | - |
| 20001101 | Department Director | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 160,115 |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 129,125 |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **1.00** | 44,993 - 54,404 | 54,404 |
| 20000290 | Information Systems Analyst 2 | 1.00 | 1.00 | **1.00** | 55,843 - 67,489 | 66,385 |
| 20000293 | Information Systems Analyst 3 | 1.00 | 1.00 | **1.00** | 61,322 - 74,128 | 74,128 |
| 90001073 | Management Intern | 0.48 | 0.48 | **0.48** | 25,075 - 30,167 | 13,232 |
| 20000680 | Payroll Specialist 2 | 1.00 | 1.00 | **1.00** | 35,753 - 43,166 | 41,439 |
| 20000173 | Payroll Supervisor | 1.00 | 1.00 | **1.00** | 40,996 - 49,655 | 47,669 |
| 20000791 | Principal Procurement Specialist | 4.00 | 1.00 | **1.00** | 61,322 - 74,236 | 61,322 |
| 20000227 | Procurement Specialist | 12.00 | 3.00 | **0.00** | 50,729 - 61,451 | - |
| 20001234 | Program Coordinator | 1.00 | 1.00 | **1.00** | 23,764 - 142,455 | 96,069 |
| 20001222 | Program Manager | 1.00 | 2.00 | **4.00** | 48,516 - 178,445 | 447,139 |
| 20000927 | Senior Clerk/Typist | 1.00 | 0.00 | **0.00** | 37,257 - 44,950 | - |
| 20000015 | Senior Management Analyst | 6.00 | 5.00 | **5.00** | 61,322 - 74,128 | 329,257 |
| 21000329 | Senior Procurement Contracting Officer | 0.00 | 2.00 | **5.00** | 61,322 - 74,128 | 353,463 |
| 20000879 | Senior Procurement Specialist | 5.00 | 4.00 | **2.00** | 55,736 - 67,424 | 134,848 |
| 20000970 | Supervising Management Analyst | 3.00 | 3.00 | **2.00** | 68,971 - 83,561 | 160,152 |
| 21000330 | Supervising Procurement Contracting Officer | 0.00 | 4.00 | **4.00** | 68,971 - 83,561 | 302,967 |
| 20000756 | Word Processing Operator | 3.00 | 1.00 | **1.00** | 32,530 - 39,170 | 37,257 |
| | Bilingual - Regular | | | | | 2,912 |
| | Budgeted Vacancy Savings | | | | | (414,987) |
| **FTE, Salaries, and Wages Subtotal** | | **59.96** | **57.96** | **52.96** | | **$ 3,330,128** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 16,174 | $ 16,718 | $ 16,786 | $ 68 |
| Flexible Benefits | 481,700 | 649,841 | 541,613 | (108,228) |

# Purchasing & Contracting

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Long-Term Disability | 8,038 | - | - | - |
| Medicare | 47,576 | 51,434 | 48,467 | (2,967) |
| Other Post-Employment Benefits | 277,197 | 324,054 | 275,895 | (48,159) |
| Retiree Medical Trust | 5,145 | 6,213 | 6,064 | (149) |
| Retirement 401 Plan | 3,378 | 3,132 | 3,345 | 213 |
| Retirement ADC | 552,605 | 745,781 | 677,964 | (67,817) |
| Retirement DROP | 1,494 | 1,993 | - | (1,993) |
| Risk Management Administration | 48,277 | 54,594 | 47,430 | (7,164) |
| Supplemental Pension Savings Plan | 207,479 | 253,881 | 240,994 | (12,887) |
| Unemployment Insurance | 5,461 | 6,318 | 5,622 | (696) |
| Workers' Compensation | 27,411 | 56,995 | 56,070 | (925) |
| **Fringe Benefits Subtotal** | **$ 1,681,935** | **$ 2,170,954** | **$ 1,920,250** | **$ (250,704)** |
| **Total Personnel Expenditures** | | | **$ 5,250,378** | |

# Central Stores Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Central Stores | $ 9,014,454 | $ 10,120,354 | **$ 7,510,409** | $ (2,609,945) |
| Purchasing & Contracting | - | 616 | **23,505** | 22,889 |
| **Total** | **$ 9,014,454** | **$ 10,120,970** | **$ 7,533,914** | **$ (2,587,056)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Central Stores | 23.00 | 22.00 | **20.00** | (2.00) |
| **Total** | **23.00** | **22.00** | **20.00** | **(2.00)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 73,546 | $ - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 4,664 | - |
| **Reduction of Auto Messenger**<br>Reduction of 1.00 Auto Messenger providing delivery services in Central Stores. | (1.00) | (52,207) | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (55,062) | - |

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Reduction of Stock Clerk**<br>Reduction of 1.00 Stock Clerk and associated non-personnel expenditures due to consolidation of stores locations. | (1.00) | (100,326) | - |
| **Revised Revenue**<br>Adjustment based on revised revenue projections. | 0.00 | (2,457,671) | (2,409,332) |
| **Total** | **(2.00)** | **$ (2,587,056)** | **$ (2,409,332)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 747,169 | $ 786,129 | **$ 783,662** | $ (2,467) |
| Fringe Benefits | 747,959 | 925,693 | **859,278** | (66,415) |
| **PERSONNEL SUBTOTAL** | **1,495,128** | **1,711,822** | **1,642,940** | **(68,882)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 6,737,743 | $ 7,716,980 | **$ 5,307,919** | $ (2,409,061) |
| Contracts | 635,864 | 516,738 | **389,927** | (126,811) |
| Information Technology | 29,943 | 46,768 | **51,432** | 4,664 |
| Energy and Utilities | 115,724 | 127,734 | **140,768** | 13,034 |
| Other | 33 | 928 | **928** | - |
| Capital Expenditures | 19 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **7,519,326** | **8,409,148** | **5,890,974** | **(2,518,174)** |
| **Total** | **$ 9,014,454** | **$ 10,120,970** | **$ 7,533,914** | **$ (2,587,056)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 8,844,294 | $ 9,767,246 | **$ 7,357,914** | $ (2,409,332) |
| Other Revenue | 115,075 | 176,000 | **176,000** | - |
| Rev from Money and Prop | 13,648 | - | **-** | - |
| **Total** | **$ 8,973,017** | **$ 9,943,246** | **$ 7,533,914** | **$ (2,409,332)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000011 | Account Clerk | 2.00 | 2.00 | **2.00** | $32,530 - | $39,170 | $ 75,402 |
| 20000171 | Auto Messenger 1 | 5.00 | 5.00 | **4.00** | 27,073 - | 32,530 | 130,120 |
| 20000110 | Auto Messenger 2 | 7.00 | 7.00 | **7.00** | 30,919 - | 37,257 | 252,023 |
| 20000927 | Senior Clerk/Typist | 1.00 | 0.00 | **0.00** | 37,257 - | 44,950 | - |
| 20000950 | Stock Clerk | 3.00 | 3.00 | **2.00** | 31,048 - | 37,472 | 72,768 |
| 20000951 | Stock Clerk | 1.00 | 0.00 | **0.00** | 31,048 - | 37,472 | - |
| 20000955 | Storekeeper 1 | 2.00 | 3.00 | **3.00** | 35,753 - | 42,887 | 126,461 |
| 20000956 | Storekeeper 2 | 0.00 | 1.00 | **1.00** | 39,084 - | 47,227 | 47,227 |
| 20000953 | Storekeeper 3 | 1.00 | 0.00 | **0.00** | 41,125 - | 49,462 | - |
| 20000538 | Stores Operations Supervisor | 1.00 | 1.00 | **1.00** | 47,077 - | 56,896 | 56,896 |
| | Night Shift Pay | | | | | | 3,489 |

# Purchasing & Contracting

### Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| | Overtime Budgeted | | | | | 19,276 |
| **FTE, Salaries, and Wages Subtotal** | | **23.00** | **22.00** | **20.00** | | **$ 783,662** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 5,614 | $ 5,802 | $ 5,381 | $ (421) |
| Flexible Benefits | 197,561 | 245,805 | 234,100 | (11,705) |
| Long-Term Disability | 1,867 | - | - | - |
| Medicare | 11,075 | 10,436 | 10,369 | (67) |
| Other Post-Employment Benefits | 117,183 | 126,021 | 122,620 | (3,401) |
| Retiree Medical Trust | 297 | 378 | 475 | 97 |
| Retirement 401 Plan | 45 | - | - | - |
| Retirement ADC | 317,831 | 432,881 | 393,536 | (39,345) |
| Retirement DROP | 1,161 | 1,157 | 1,195 | 38 |
| Risk Management Administration | 20,421 | 21,231 | 21,080 | (151) |
| Supplemental Pension Savings Plan | 41,691 | 45,017 | 46,815 | 1,798 |
| Unemployment Insurance | 1,297 | 1,366 | 1,285 | (81) |
| Workers' Compensation | 31,916 | 35,599 | 22,422 | (13,177) |
| **Fringe Benefits Subtotal** | **$ 747,959** | **$ 925,693** | **$ 859,278** | **$ (66,415)** |
| **Total Personnel Expenditures** | | | **$ 1,642,940** | |

# Publishing Services Fund[1]

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Publishing Services | $ - | $ - | **$ 2,101,598** | $ 2,101,598 |
| Purchasing & Contracting | - | - | **397,078** | 397,078 |
| **Total** | **$ -** | **$ -** | **$ 2,498,676** | **$ 2,498,676** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Publishing Services | 0.00 | 0.00 | **9.00** | 9.00 |
| **Total** | **0.00** | **0.00** | **9.00** | **9.00** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Transfer of Publishing Services**<br>Transfer of Publishing Services from the Public Works-General Services Department to the Purchasing & Contracting Department. | 9.00 | $ 1,953,248 | $ 2,253,113 |

1.In the Fiscal Year 209 Proposed Budget, the Publishing Services Fund is being transferred from the Public Works-General Services Department. For prior year actuals and budget please refer to the Public Work-General Services Department.

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 331,877 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 163,551 | - |
| **Transfer to IT Contributions Fund**<br>Transfer from the Information Technology Fund to the IT CIP Contributions Fund in support of docketing system enhancement. | 0.00 | 50,000 | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 245,563 |
| **Total** | **9.00** | **$ 2,498,676** | **$ 2,498,676** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ - | $ - | **$ 461,084** | $ 461,084 |
| Fringe Benefits | - | - | **298,175** | 298,175 |
| **PERSONNEL SUBTOTAL** | **-** | **-** | **759,259** | **759,259** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ - | $ - | **$ 333,492** | $ 333,492 |
| Contracts | - | - | **1,026,241** | 1,026,241 |
| Information Technology | - | - | **163,551** | 163,551 |
| Energy and Utilities | - | - | **116,362** | 116,362 |
| Transfers Out | - | - | **53,279** | 53,279 |
| Capital Expenditures | - | - | **42,000** | 42,000 |
| Debt | - | - | **4,492** | 4,492 |
| **NON-PERSONNEL SUBTOTAL** | **-** | **-** | **1,739,417** | **1,739,417** |
| **Total** | **$ -** | **$ -** | **$ 2,498,676** | **$ 2,498,676** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ - | $ - | **$ 2,498,676** | $ 2,498,676 |
| **Total** | **$ -** | **$ -** | **$ 2,498,676** | **$ 2,498,676** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | | Total |
|---|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | | |
| 20000012 | Administrative Aide 1 | 0.00 | 0.00 | **1.00** | $38,181 - | $46,002 | $ 44,392 |
| 20000487 | Graphic Designer | 0.00 | 0.00 | **2.00** | 44,692 - | 53,695 | 107,388 |
| 20000752 | Print Shop Supervisor | 0.00 | 0.00 | **1.00** | 59,045 - | 70,368 | 70,368 |
| 21000193 | Publishing Specialist 2 | 0.00 | 0.00 | **2.00** | 32,831 - | 38,869 | 77,738 |

# Purchasing & Contracting

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000912 | Senior Offset Press Operator | 0.00 | 0.00 | **2.00** | 39,363 - 46,840 | 93,680 |
| 21000194 | Senior Publishing Specialist | 0.00 | 0.00 | **1.00** | 38,181 - 46,002 | 46,002 |
| | Overtime Budgeted | | | | | 17,516 |
| | Vacation Pay In Lieu | | | | | 4,000 |
| **FTE, Salaries, and Wages Subtotal** | | **0.00** | **0.00** | **9.00** | | **$ 461,084** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ - | $ - | $ 1,164 | $ 1,164 |
| Flexible Benefits | - | - | 102,150 | 102,150 |
| Medicare | - | - | 5,132 | 5,132 |
| Other Post-Employment Benefits | - | - | 55,179 | 55,179 |
| Retiree Medical Trust | - | - | 346 | 346 |
| Retirement ADC | - | - | 84,589 | 84,589 |
| Retirement DROP | - | - | 5,681 | 5,681 |
| Risk Management Administration | - | - | 9,486 | 9,486 |
| Supplemental Pension Savings Plan | - | - | 27,260 | 27,260 |
| Unemployment Insurance | - | - | 744 | 744 |
| Workers' Compensation | - | - | 6,444 | 6,444 |
| **Fringe Benefits Subtotal** | **$ –** | **$ –** | **$ 298,175** | **$ 298,175** |
| **Total Personnel Expenditures** | | | **$ 759,259** | |

## Revenue and Expense Statement (Non–General Fund)

| Central Stores Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 466,438 | $ 425,002 | $ – |
| **TOTAL BALANCE AND RESERVES** | **$ 466,438** | **$ 425,002** | **$ –** |
| **REVENUE** | | | |
| Charges for Services | $ 8,844,294 | $ 9,767,246 | $ 7,357,914 |
| Other Revenue | 115,075 | 176,000 | 176,000 |
| Revenue from Use of Money and Property | 13,648 | – | – |
| **TOTAL REVENUE** | **$ 8,973,017** | **$ 9,943,246** | **$ 7,533,914** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 9,439,456** | **$ 10,368,248** | **$ 7,533,914** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 747,169 | $ 786,129 | $ 783,662 |
| Fringe Benefits | 747,959 | 925,693 | 859,278 |
| Supplies | 6,737,743 | 7,716,980 | 5,307,919 |
| Contracts | 635,864 | 516,738 | 389,927 |
| Information Technology | 29,943 | 46,768 | 51,432 |
| Energy and Utilities | 115,724 | 127,734 | 140,768 |
| Other Expenses | 33 | 928 | 928 |
| Capital Expenditures | 19 | – | – |
| **TOTAL OPERATING EXPENSE** | **$ 9,014,454** | **$ 10,120,970** | **$ 7,533,914** |
| **TOTAL EXPENSE** | **$ 9,014,454** | **$ 10,120,970** | **$ 7,533,914** |
| **BALANCE** | **$ 425,001** | **$ 247,278** | **$ –** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 9,439,456** | **$ 10,368,248** | **$ 7,533,914** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Purchasing & Contracting

## Revenue and Expense Statement (Non–General Fund)

| Publishing Services Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 915,553 | $ 824,090 | $ 1,136,462 |
| **TOTAL BALANCE AND RESERVES** | **$ 915,553** | **$ 824,090** | **$ 1,136,462** |
| **REVENUE** | | | |
| Charges for Services | $ 3,572,868 | $ 3,660,657 | $ 2,498,676 |
| Other Revenue | 5,647 | – | – |
| Revenue from Use of Money and Property | 10,240 | – | – |
| **TOTAL REVENUE** | **$ 3,588,755** | **$ 3,660,657** | **$ 2,498,676** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 4,504,308** | **$ 4,484,747** | **$ 3,635,138** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 484,624 | $ 497,726 | $ 461,084 |
| Fringe Benefits | 343,086 | 393,641 | 298,175 |
| Supplies | 226,908 | 334,594 | 333,492 |
| Contracts | 2,429,666 | 2,130,504 | 1,026,241 |
| Information Technology | 66,437 | 146,321 | 163,551 |
| Energy and Utilities | 95,981 | 108,008 | 116,362 |
| Transfers Out | 4,492 | 3,279 | 53,279 |
| Capital Expenditures | 29,024 | 42,000 | 42,000 |
| Debt Expenses | – | 4,492 | 4,492 |
| **TOTAL OPERATING EXPENSE** | **$ 3,680,218** | **$ 3,660,565** | **$ 2,498,676** |
| **TOTAL EXPENSE** | **$ 3,680,218** | **$ 3,660,565** | **$ 2,498,676** |
| **BALANCE** | **$ 824,090** | **$ 824,182** | **$ 1,136,462** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 4,504,308** | **$ 4,484,747** | **$ 3,635,138** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Real Estate Assets

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# Real Estate Assets




## Department Description

The Real Estate Assets Department (READ) manages the City's real estate portfolio and provides direction for the operations of the City's Airports Division, the City Concourse, and Stadium Operations. It also manages the City's role in the Joint Use Management Agreement for PETCO Park. READ's downtown group is organized to reflect its core business functions. The Acquisition Division acquires property for City needs such as sites for new fire stations, parks, and libraries, as well as the right-of-way for numerous City projects. The Disposition Division evaluates City assets to determine which properties are essential for the City's core mission and which may be considered surplus and then handles the disposition of properties that are determined to be surplus. The Asset Management Division manages the City's diverse agreement  portfolio of more than 500 leased properties. Corporate Services administers the City's facility space needs. Additionally, READ's Valuation section provides appraisal services to support these core business units, as well as a number of other City departments.

For more information on department programs, please visit the Real Estate Assets Department website (https://www.sandiego.gov/real-estate-assets).

The Department's mission is:

***To serve the San Diego community through excellence in stewardship of the City's real estate assets***

The Department's vision is:

***To be a nationally recognized model for municipal real estate services***

## Goals and Objectives

***Goal 1: Maximize revenue and overall benefit of the City's real estate assets***

- Secure maximum revenue due to the City for leasehold agreements
- Ensure the best return for the City through long-term agreements where appropriate
- Identify underutilized assets for potential disposition

# Real Estate Assets

***Goal 2: Attract and retain top quality staff***

- Provide a productive, cohesive work atmosphere
- Create opportunities for career growth and advancement
- Support and enhance staff education and training

***Goal 3: Support the real estate needs of City departments in an effective and timely manner***

- Provide support to City departments to ensure quality, consistency, and compliance in projects that involve City real estate assets
- Provide high-quality valuation and consulting services in a timely manner when requested
- Support City departments in planning their future real estate needs

***Goal 4: Enhance information management about the City's real estate assets decision-making initiatives***

- Inform decision makers regarding the state of the City's real estate assets
- Publish and enhance open data regarding the City's real estate assets on the City website

# Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Number of properties reviewed for potential disposition per year | 50 | 63 | 50 | 50 | 50 |
| 2. Percentage of appraisals completed within 90 days of commencement | 90% | 78% | 90% | 85% | 85% |
| 3. Percentage of lease agreements on a month-to-month holdover status | 20% | 24% | 20% | 23% | 20% |
| 4. Percentage of rent reviews completed on time per fiscal year | 90% | 77% | 90% | 82% | 90% |

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 36.00 | 34.00 | **34.00** | 0.00 |
| Personnel Expenditures | $ 3,833,986 | $ 4,142,978 | **$ 4,112,958** | $ (30,020) |
| Non-Personnel Expenditures | 4,789,719 | 8,954,911 | **7,653,093** | (1,301,818) |
| **Total Department Expenditures** | **$ 8,623,704** | **$ 13,097,889** | **$ 11,766,051** | **$ (1,331,838)** |
| **Total Department Revenue** | **$ 57,816,031** | **$ 54,662,320** | **$ 55,283,164** | **$ 620,844** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Real Estate Assets | $ 5,478,024 | $ 7,996,671 | **$ 7,963,386** | $ (33,285) |
| **Total** | **$ 5,478,024** | **$ 7,996,671** | **$ 7,963,386** | **$ (33,285)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Real Estate Assets | 34.00 | 32.00 | **32.00** | 0.00 |
| **Total** | **34.00** | **32.00** | **32.00** | **0.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Relocation to 101 Ash Street**<br>Addition of one-time non-personnel expenditures for office relocation of various departments into the 101 Ash Street building. | 0.00 | $ 2,100,000 | $ - |
| **Civic Theatre Maintenance**<br>Addition of one-time non-personnel expenditures for the repair of electrical equipment at the San Diego Civic Theatre. | 0.00 | 75,000 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | 403 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (20,491) | - |
| **Reduction of Central Plant Maintenance**<br>Reduction of non-personnel expenditures for Central Plant maintenance projects. | 0.00 | (23,063) | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | (65,134) | - |

# Real Estate Assets

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (2,100,000) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 808,548 |
| **Total** | **0.00** | **$ (33,285)** | **$ 808,548** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 2,373,091 | $ 2,443,193 | **$ 2,444,716** | $ 1,523 |
| Fringe Benefits | 1,285,551 | 1,522,901 | **1,456,244** | (66,657) |
| **PERSONNEL SUBTOTAL** | **3,658,641** | **3,966,094** | **3,900,960** | **(65,134)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 18,113 | $ 25,818 | **$ 25,908** | $ 90 |
| Contracts | 1,651,257 | 3,232,624 | **3,264,090** | 31,466 |
| Information Technology | 129,904 | 134,474 | **134,877** | 403 |
| Energy and Utilities | 5,515 | 6,661 | **6,551** | (110) |
| Other | 14,542 | 31,000 | **31,000** | - |
| Transfers Out | - | 600,000 | **600,000** | - |
| Capital Expenditures | 53 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **1,819,382** | **4,030,577** | **4,062,426** | **31,849** |
| **Total** | **$ 5,478,024** | **$ 7,996,671** | **$ 7,963,386** | **$ (33,285)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 1,413,222 | $ 1,355,000 | **$ 1,370,000** | $ 15,000 |
| Licenses and Permits | 256,711 | 283,724 | **283,724** | - |
| Other Revenue | 9,871 | - | **-** | - |
| Rev from Money and Prop | 52,428,730 | 48,842,166 | **49,635,714** | 793,548 |
| Transfers In | 19,000 | - | **-** | - |
| **Total** | **$ 54,127,535** | **$ 50,480,890** | **$ 51,289,438** | **$ 808,548** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 1.00 | 1.00 | **1.00** | $32,530 - $39,170 | $ 38,582 |
| 20000134 | Associate Management Analyst | 1.00 | 1.00 | **1.00** | 55,843 - 67,489 | 55,843 |
| 20000119 | Associate Management Analyst | 1.00 | 1.00 | **1.00** | 55,843 - 67,489 | 66,477 |
| 20000163 | Associate Property Agent | 2.00 | 2.00 | **2.00** | 55,843 - 67,489 | 129,930 |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 131,191 |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **1.00** | 44,993 - 54,404 | 53,588 |
| 20001222 | Program Manager | 5.00 | 5.00 | **5.00** | 48,516 - 178,445 | 573,315 |
| 20000768 | Property Agent | 12.00 | 10.00 | **10.00** | 61,322 - 74,128 | 716,983 |

### Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000783 | Public Information Clerk | 1.00 | 1.00 | **1.00** | 32,530 - 39,170 | 38,582 |
| 20001137 | Real Estate Assets Director | 1.00 | 1.00 | **1.00** | 32,788 - 179,712 | 160,115 |
| 20000869 | Senior Account Clerk | 1.00 | 1.00 | **1.00** | 37,257 - 44,950 | 44,276 |
| 20000970 | Supervising Management Analyst | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 80,941 |
| 20001003 | Supervising Property Agent | 4.00 | 5.00 | **5.00** | 68,971 - 83,561 | 381,043 |
| 20001005 | Supervising Property Agent | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 80,219 |
| 20000756 | Word Processing Operator | 1.00 | 0.00 | **0.00** | 32,530 - 39,170 | - |
| | Bilingual - Regular | | | | | 2,912 |
| | Budgeted Vacancy Savings | | | | | (117,165) |
| | Right Of Way Cert | | | | | 7,884 |
| **FTE, Salaries, and Wages Subtotal** | | **34.00** | **32.00** | **32.00** | | **$ 2,444,716** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 18,798 | $ 19,110 | $ 16,428 | $ (2,682) |
| Flexible Benefits | 325,659 | 384,655 | 372,747 | (11,908) |
| Long-Term Disability | 6,283 | - | - | - |
| Medicare | 34,895 | 34,236 | 34,275 | 39 |
| Other Post-Employment Benefits | 178,577 | 186,031 | 183,930 | (2,101) |
| Retiree Medical Trust | 3,460 | 3,679 | 4,208 | 529 |
| Retirement 401 Plan | 1,521 | 1,527 | 1,900 | 373 |
| Retirement ADC | 503,674 | 664,749 | 577,729 | (87,020) |
| Retirement DROP | 2,600 | 2,591 | - | (2,591) |
| Risk Management Administration | 31,121 | 31,341 | 31,620 | 279 |
| Supplemental Pension Savings Plan | 158,020 | 167,297 | 174,525 | 7,228 |
| Unemployment Insurance | 4,281 | 4,312 | 4,113 | (199) |
| Workers' Compensation | 16,660 | 23,373 | 54,769 | 31,396 |
| **Fringe Benefits Subtotal** | **$ 1,285,551** | **$ 1,522,901** | **$ 1,456,244** | **$ (66,657)** |
| **Total Personnel Expenditures** | | | **$ 3,900,960** | |

# Concourse and Parking Garages Operating Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Concourse & Parking Garage | $ 3,145,681 | $ 5,101,218 | **$ 3,802,665** | $ (1,298,553) |
| **Total** | **$ 3,145,681** | **$ 5,101,218** | **$ 3,802,665** | **$ (1,298,553)** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Concourse & Parking Garage | 2.00 | 2.00 | **2.00** | 0.00 |
| **Total** | **2.00** | **2.00** | **2.00** | **0.00** |

# Real Estate Assets

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Power Washing Services**<br>Addition of non-personnel expenditures for power washing services at the Concourse and Parkade. | 0.00 | $ 60,000 | $ - |
| **Maintenance Projects**<br>Addition of non-personnel expenditures for Concourse and Parkade maintenance projects. | 0.00 | 50,000 | - |
| **Security Services**<br>Addition of non-personnel expenditures for increased security at the Concourse and Parkade. | 0.00 | 44,000 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 35,114 | - |
| **Central Power Operations**<br>Addition of non-personnel expenditures to support Central Plant maintenance projects. | 0.00 | 14,500 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 6,474 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (8,641) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (1,500,000) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | (187,704) |
| **Total** | **0.00** | **$ (1,298,553)** | **$ (187,704)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 119,068 | $ 121,934 | **$ 126,779** | $ 4,845 |
| Fringe Benefits | 56,277 | 54,950 | **85,219** | 30,269 |
| **PERSONNEL SUBTOTAL** | **175,345** | **176,884** | **211,998** | **35,114** |

## Expenditures by Category *(Cont'd)*

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Supplies | $ 34,094 | $ 65,400 | **$ 65,400** | $ - |
| Contracts | 1,707,418 | 1,846,322 | **2,014,267** | 167,945 |
| Information Technology | 7,074 | 21,780 | **13,139** | (8,641) |
| Energy and Utilities | 83,994 | 90,332 | **97,361** | 7,029 |
| Other | 89 | 500 | **500** | - |
| Transfers Out | 1,137,663 | 2,900,000 | **1,400,000** | (1,500,000) |
| Capital Expenditures | 4 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **2,970,336** | **4,924,334** | **3,590,667** | **(1,333,667)** |
| **Total** | **$ 3,145,681** | **$ 5,101,218** | **$ 3,802,665** | **$ (1,298,553)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Money and Prop | $ 3,688,496 | $ 4,181,430 | **$ 3,993,726** | $ (187,704) |
| **Total** | **$ 3,688,496** | **$ 4,181,430** | **$ 3,993,726** | **$ (187,704)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 1.00 | 1.00 | **1.00** | $32,530 - $39,170 | $ 37,799 |
| 20001003 | Supervising Property Agent | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 81,890 |
| | Bilingual - Regular | | | | | 2,912 |
| | Right Of Way Cert | | | | | 4,178 |
| **FTE, Salaries, and Wages Subtotal** | | **2.00** | **2.00** | **2.00** | | **$ 126,779** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 145 | $ - | $ 392 | $ 392 |
| Flexible Benefits | 19,216 | 23,410 | 23,410 | - |
| Long-Term Disability | 303 | - | - | - |
| Medicare | 1,795 | 1,779 | 1,837 | 58 |
| Other Post-Employment Benefits | 11,390 | 12,002 | 12,262 | 260 |
| Retiree Medical Trust | 263 | 305 | 219 | (86) |
| Retirement 401 Plan | 1,040 | 1,220 | 875 | (345) |
| Retirement ADC | 17,989 | 12,518 | 39,414 | 26,896 |
| Risk Management Administration | 1,986 | 2,022 | 2,108 | 86 |
| Supplemental Pension Savings Plan | 842 | - | 2,375 | 2,375 |
| Unemployment Insurance | 213 | 208 | 202 | (6) |
| Workers' Compensation | 1,094 | 1,486 | 2,125 | 639 |
| **Fringe Benefits Subtotal** | **$ 56,277** | **$ 54,950** | **$ 85,219** | **$ 30,269** |
| **Total Personnel Expenditures** | | | **$ 211,998** | |

# Real Estate Assets

## Revenue and Expense Statement (Non–General Fund)

| Concourse and Parking Garages Operating Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 670,831 | $ 1,213,646 | $ 119,756 |
| **TOTAL BALANCE AND RESERVES** | **$ 670,831** | **$ 1,213,646** | **$ 119,756** |
| **REVENUE** | | | |
| Revenue from Use of Money and Property | $ 3,688,496 | $ 4,181,430 | $ 3,993,726 |
| **TOTAL REVENUE** | **$ 3,688,496** | **$ 4,181,430** | **$ 3,993,726** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 4,359,327** | **$ 5,395,076** | **$ 4,113,482** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 119,068 | $ 121,934 | $ 126,779 |
| Fringe Benefits | 56,277 | 54,950 | 85,219 |
| Supplies | 34,094 | 65,400 | 65,400 |
| Contracts | 1,707,418 | 1,846,322 | 2,014,267 |
| Information Technology | 7,074 | 21,780 | 13,139 |
| Energy and Utilities | 83,994 | 90,332 | 97,361 |
| Other Expenses | 89 | 500 | 500 |
| Transfers Out | 1,137,663 | 2,900,000 | 1,400,000 |
| Capital Expenditures | 4 | – | – |
| **TOTAL OPERATING EXPENSE** | **$ 3,145,681** | **$ 5,101,218** | **$ 3,802,665** |
| **TOTAL EXPENSE** | **$ 3,145,681** | **$ 5,101,218** | **$ 3,802,665** |
| **BALANCE** | **$ 1,213,646** | **$ 293,858** | **$ 310,817** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 4,359,327** | **$ 5,395,076** | **$ 4,113,482** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Risk Management

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## Department Description

The Risk Management Department provides central risk management services to City of San Diego residents, visitors, and employees to limit the risk exposure of the City's network of departments and infrastructure. The Department also provides data on workers' compensation, vehicle accidents, and public liability claims to City departments. This data provides City departments the information needed to monitor risk activities and implement business process improvements.

Central risk services provided by the Risk Management Department include workers' compensation claims management, flexible benefits, employee savings plan administration, safety and environmental health oversight,

public liability claims management, and loss recovery which are administered through the Finance and Administration, Safety and Environmental Health, Employees Benefits, Public Liability and Loss Recovery, and

Workers' Compensation Divisions.

The Department's mission is:

***To effectively prevent, control, and minimize the City's financial risk and provide optimum services to the City's employees and the public through the centralized administration of employee benefits, loss control, and safety.***

The Department's vision is:

***To continue to improve the City's risk management program through close collaboration with City departments in identifying, analyzing, and implementing risk prevention and safety programs that reduce or mitigate exposure for the City.***

# Risk Management

## Goals and Objectives

***Goal 1: Safeguard public assets through strong financial management***

- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound, balanced budgets and capital plans

***Goal 2: Provide excellent customer service***

- Own the problem until it is resolved

***Goal 3: Strengthen the City's financial knowledge, skills, and abilities***

- Maximize use of the City's financial data

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Percentage of Public Liability Reports completed on schedule per Council Policy 000-09 | 100% | 100% | 100% | 100% | 100% |
| 2. Ratio of open claims to closed claims for Workers' Compensation | 1:1 | 1:1 | 1:1 | 1:1 | 1:1 |

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 87.23 | 85.23 | **85.23** | 0.00 |
| Personnel Expenditures | $ 8,187,826 | $ 8,693,142 | **$ 9,592,374** | $ 899,232 |
| Non-Personnel Expenditures | 2,107,026 | 2,314,124 | **2,028,103** | (286,021) |
| **Total Department Expenditures** | **$ 10,294,852** | **$ 11,007,266** | **$ 11,620,477** | **$ 613,211** |
| **Total Department Revenue** | **$ 11,219,163** | **$ 10,529,309** | **$ 11,011,303** | **$ 481,994** |

# Risk Management Administration Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Risk Management | $ 10,294,852 | $ 11,007,266 | **$ 11,620,477** | $ 613,211 |
| **Total** | **$ 10,294,852** | **$ 11,007,266** | **$ 11,620,477** | **$ 613,211** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Risk Management | 87.23 | 85.23 | **85.23** | 0.00 |
| **Total** | **87.23** | **85.23** | **85.23** | **0.00** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | $ 926,015 | $ - |
| **Contract Administration Fees**<br>Addition of non-personnel expenditures for contract administration fees of employee benefit programs. | 0.00 | 85,000 | - |
| **Addition of Account Clerk**<br>Addition of 1.00 Account Clerk and associated non-personnel expenditures to support accounts payable functions. | 1.00 | 62,147 | - |
| **Rental Compensation**<br>Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of Civic Center Plaza. | 0.00 | 17,072 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 0.00 | 96 | - |
| **Investment Consulting Services**<br>Reduction of non-personnel expenditures due to anticipated savings in investment consulting services. | 0.00 | (25,000) | - |

# Risk Management

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (46,167) | - |
| **Reduction of Clerical Assistant 2**<br>Reduction of 1.00 Clerical Assistant 2 in the Finance and Administration Division. | (1.00) | (86,526) | - |
| **Workers' Compensation Temporary Staffing**<br>Reduction of non-personnel expenditures for workers' compensation temporary staffing. | 0.00 | (110,000) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (209,426) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 481,994 |
| **Total** | **0.00** | **$ 613,211** | **$ 481,994** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 4,911,472 | $ 5,110,677 | **$ 5,577,138** | $ 466,461 |
| Fringe Benefits | 3,276,354 | 3,582,465 | **4,015,236** | 432,771 |
| **PERSONNEL SUBTOTAL** | **8,187,826** | **8,693,142** | **9,592,374** | **899,232** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 85,134 | $ 79,882 | **$ 86,592** | $ 6,710 |
| Contracts | 1,280,811 | 906,426 | **1,270,835** | 364,409 |
| Information Technology | 710,602 | 842,132 | **632,706** | (209,426) |
| Energy and Utilities | 7,284 | 5,413 | **5,898** | 485 |
| Other | 22,754 | 24,125 | **15,000** | (9,125) |
| Transfers Out | - | 456,146 | **17,072** | (439,074) |
| Capital Expenditures | 441 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **2,107,026** | **2,314,124** | **2,028,103** | **(286,021)** |
| **Total** | **$ 10,294,852** | **$ 11,007,266** | **$ 11,620,477** | **$ 613,211** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 75,415 | $ 39,402 | **$ 39,402** | $ - |
| Other Revenue | 11,127,092 | 10,489,907 | **10,969,908** | 480,001 |
| Rev from Money and Prop | 16,656 | - | **-** | - |
| Transfers In | - | - | **1,993** | 1,993 |
| **Total** | **$ 11,219,163** | **$ 10,529,309** | **$ 11,011,303** | **$ 481,994** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 0.00 | 0.00 | **1.00** | $32,530 - $39,170 | $ 35,496 |
| 20000024 | Administrative Aide 2 | 1.00 | 1.00 | **1.00** | 43,983 - 53,028 | 43,344 |
| 20000119 | Associate Management Analyst | 2.00 | 1.00 | **1.00** | 55,843 - 67,489 | 52,673 |
| 20000188 | Benefits Representative 2 | 5.00 | 0.00 | **0.00** | 34,056 - 41,125 | - |
| 20000277 | Claims Aide | 2.00 | 2.00 | **2.00** | 38,181 - 46,002 | 91,314 |
| 90000277 | Claims Aide | 0.35 | 0.00 | **0.00** | 38,181 - 46,002 | - |
| 20000278 | Claims Clerk | 13.00 | 13.00 | **13.00** | 32,530 - 39,170 | 476,662 |
| 20000285 | Claims Representative 2 | 7.00 | 8.00 | **8.00** | 54,683 - 66,135 | 525,684 |
| 90000285 | Claims Representative 2 | 0.38 | 0.00 | **0.00** | 54,683 - 66,135 | - |
| 20000539 | Clerical Assistant 2 | 2.00 | 1.00 | **0.00** | 30,919 - 37,257 | - |
| 90000539 | Clerical Assistant 2 | 0.50 | 0.23 | **0.23** | 30,919 - 37,257 | 7,833 |
| 20001168 | Deputy Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 126,026 |
| 20000393 | Employee Benefits Administrator | 2.00 | 0.00 | **0.00** | 68,971 - 83,561 | - |
| 20000383 | Employee Benefits Specialist 2 | 5.00 | 7.00 | **8.00** | 55,843 - 67,489 | 480,662 |
| 20000293 | Information Systems Analyst 3 | 1.00 | 2.00 | **2.00** | 61,322 - 74,128 | 148,256 |
| 20000172 | Payroll Specialist 1 | 1.00 | 1.00 | **1.00** | 34,185 - 41,146 | 40,071 |
| 20001234 | Program Coordinator | 2.00 | 8.00 | **8.00** | 23,764 - 142,455 | 774,786 |
| 20001222 | Program Manager | 6.00 | 6.00 | **6.00** | 48,516 - 178,445 | 653,889 |
| 20001122 | Risk Management Director | 1.00 | 1.00 | **1.00** | 32,788 - 179,712 | 165,280 |
| 20000847 | Safety Officer | 2.00 | 2.00 | **2.00** | 59,818 - 72,237 | 138,495 |
| 20000854 | Safety Representative 2 | 4.00 | 3.00 | **3.00** | 52,126 - 63,041 | 181,555 |
| 20001016 | Senior Claims Representative | 2.00 | 2.00 | **2.00** | 60,183 - 72,753 | 145,506 |
| 20000927 | Senior Clerk/Typist | 1.00 | 1.00 | **1.00** | 37,257 - 44,950 | 44,276 |
| 20000015 | Senior Management Analyst | 0.00 | 1.00 | **1.00** | 61,322 - 74,128 | 74,128 |
| 21000188 | Senior Workers' Compensation Claims Representative | 3.00 | 5.00 | **5.00** | 60,183 - 72,753 | 360,492 |
| 20000358 | Supervising Claims Representative | 1.00 | 0.00 | **0.00** | 66,114 - 79,865 | - |
| 20000970 | Supervising Management Analyst | 0.00 | 1.00 | **1.00** | 68,971 - 83,561 | 82,841 |
| 21000189 | Supervising Workers' Compensation Claims Representative | 3.00 | 1.00 | **0.00** | 66,114 - 79,865 | - |
| 21000190 | Workers' Compensation Claims Aide | 5.00 | 5.00 | **4.00** | 38,181 - 46,002 | 180,564 |
| 21000186 | Workers' Compensation Claims Representative 2 | 14.00 | 12.00 | **13.00** | 54,683 - 66,135 | 811,088 |
| | Bilingual - Regular | | | | | 7,280 |
| | Budgeted Vacancy Savings | | | | | (115,639) |
| | Overtime Budgeted | | | | | 39,224 |
| | Sick Leave - Hourly | | | | | 752 |
| | Termination Pay Annual Leave | | | | | 4,600 |
| **FTE, Salaries, and Wages Subtotal** | | **87.23** | **85.23** | **85.23** | | **$ 5,577,138** |

# Risk Management

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 50,650 | $ 37,294 | $ 50,231 | $ 12,937 |
| Flexible Benefits | 800,724 | 958,076 | 1,018,812 | 60,736 |
| Insurance | 1,165 | - | - | - |
| Long-Term Disability | 12,889 | - | - | - |
| Medicare | 73,760 | 73,631 | 80,302 | 6,671 |
| Other Post-Employment Benefits | 450,123 | 468,078 | 508,873 | 40,795 |
| Retiree Medical Trust | 4,865 | 6,905 | 7,061 | 156 |
| Retirement 401 Plan | 3,409 | 3,107 | 3,821 | 714 |
| Retirement ADC | 1,432,319 | 1,543,404 | 1,782,928 | 239,524 |
| Retirement DROP | 9,650 | 8,282 | 9,580 | 1,298 |
| Risk Management Administration | 78,430 | 78,858 | 87,482 | 8,624 |
| Supplemental Pension Savings Plan | 303,420 | 349,650 | 375,324 | 25,674 |
| Unemployment Insurance | 8,787 | 9,067 | 9,334 | 267 |
| Workers' Compensation | 46,162 | 46,113 | 81,488 | 35,375 |
| **Fringe Benefits Subtotal** | **$ 3,276,354** | **$ 3,582,465** | **$ 4,015,236** | **$ 432,771** |
| **Total Personnel Expenditures** | | | **$ 9,592,374** | |

## Revenue and Expense Statement (Non–General Fund)

| Risk Management Administration Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 596,472 | $ 1,520,783 | $ 693,264 |
| **TOTAL BALANCE AND RESERVES** | **$ 596,472** | **$ 1,520,783** | **$ 693,264** |
| **REVENUE** | | | |
| Charges for Services | $ 75,415 | $ 39,402 | $ 39,402 |
| Other Revenue | 11,127,092 | 10,489,907 | 10,969,908 |
| Revenue from Use of Money and Property | 16,656 | – | – |
| Transfers In | – | – | 1,993 |
| **TOTAL REVENUE** | **$ 11,219,163** | **$ 10,529,309** | **$ 11,011,303** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 11,815,635** | **$ 12,050,092** | **$ 11,704,567** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 4,911,472 | $ 5,110,677 | $ 5,577,138 |
| Fringe Benefits | 3,276,354 | 3,582,465 | 4,015,236 |
| Supplies | 85,134 | 79,882 | 86,592 |
| Contracts | 1,280,811 | 906,426 | 1,270,835 |
| Information Technology | 710,602 | 842,132 | 632,706 |
| Energy and Utilities | 7,284 | 5,413 | 5,898 |
| Other Expenses | 22,754 | 24,125 | 15,000 |
| Transfers Out | – | 456,146 | 17,072 |
| Capital Expenditures | 441 | – | – |
| **TOTAL OPERATING EXPENSE** | **$ 10,294,852** | **$ 11,007,266** | **$ 11,620,477** |
| **TOTAL EXPENSE** | **$ 10,294,852** | **$ 11,007,266** | **$ 11,620,477** |
| **BALANCE** | **$ 1,520,783** | **$ 1,042,826** | **$ 84,090** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 11,815,635** | **$ 12,050,092** | **$ 11,704,567** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

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# San Diego Regional Parks Improvement Fund

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# San Diego Regional Parks Improvement Fund




## Fund Description

The City of San Diego's Regional Parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvement Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that 35 percent of all lease revenues collected from Mission Bay Park in excess of $20.0 million, or $3.5 million (whichever is greater), be allocated to the Regional Parks Improvement Fund to solely benefit San Diego Regional Parks.

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# San Diego Regional Parks Improvement Fund

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | - | - | **-** | - |
| **Total Department Expenditures** | **$ -** | **$ -** | **$ -** | **$ -** |
| **Total Department Revenue** | **$ 3,595,326** | **$ 3,905,026** | **$ 3,549,329** | **$ (355,697)** |

# San Diego Regional Parks Improvement Fund

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | $ - | $ (355,697) |
| **Total** | **0.00** | **$ -** | **$ (355,697)** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Money and Prop | $ 128,346 | $ - | **$ -** | $ - |
| Transfers In | 3,466,980 | 3,905,026 | **3,549,329** | (355,697) |
| **Total** | **$ 3,595,326** | **$ 3,905,026** | **$ 3,549,329** | **$ (355,697)** |

# San Diego Regional Parks Improvement Fund

## Revenue and Expense Statement (Non–General Fund)

| San Diego Regional Parks Improvement Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 3,451,789 | $ 3,619,040 | $ 248,653 |
| Continuing Appropriation - CIP | 9,979,063 | 11,949,861 | 13,527,605 |
| **TOTAL BALANCE AND RESERVES** | **$ 13,430,853** | **$ 15,568,901** | **$ 13,776,258** |
| **REVENUE** | | | |
| Revenue from Use of Money and Property | $ 128,346 | $ – | $ – |
| Transfers In | 3,466,980 | 3,905,026 | 3,549,329 |
| **TOTAL REVENUE** | **$ 3,595,326** | **$ 3,905,026** | **$ 3,549,329** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 17,026,179** | **$ 19,473,927** | **$ 17,325,587** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ 1,457,277 | $ 3,675,307 | $ 3,549,329 |
| **TOTAL CIP EXPENSE** | **$ 1,457,277** | **$ 3,675,307** | **$ 3,549,329** |
| **TOTAL EXPENSE** | **$ 1,457,277** | **$ 3,675,307** | **$ 3,549,329** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 11,949,861 | $ 11,949,861 | $ 13,527,605 |
| **TOTAL RESERVES** | **$ 11,949,861** | **$ 11,949,861** | **$ 13,527,605** |
| **BALANCE** | **$ 3,619,040** | **$ 3,848,759** | **$ 248,653** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 17,026,179** | **$ 19,473,927** | **$ 17,325,587** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Special Events and Filming

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## Department Description

The Special Events and Filming Department provides a portfolio of services designed to support San Diego's neighborhoods, as well as the City's special event, filming, business, and tourism industries in order to generate hundreds of millions of dollars in economic impact and extensive worldwide media exposure for the San Diego region each year.

A primary function of the Department is to provide permitting, technical support, and promotional services for special events and filming in San Diego. The Department also partners with visitor industry organizations such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center to support events and filming productions of national and international stature. Once a major special event or film production is secured, the Department provides support services to key entities such as the event organizer, location scout, producer, or host committee, business, and residential community, as well as City departments to ensure the success of the activity.

By leveraging collaborative partnerships with community and neighborhood organizations, as well as with the economic development, tourism, special event, and film industries, the Special Events and Filming Department seeks to maximize civic and economic returns to the San Diego region.

The Department's mission is:

***To enhance the vitality, quality, and economic prosperity of San Diego through the support of the special event and film industries***

The Department's vision is:

***To maintain and leverage collaborative partnerships within the economic development, visitor, event, and film industries to maximize civic and economic returns to the San Diego region***

# Special Events and Filming

## Goals and Objectives

***Goal 1: Provide leadership and coordination for the management of multi-disciplinary programs and projects***

- Manage the multi-disciplinary/agency process for special events and filming held on outdoor City public property

***Goal 2: Establish and maintain partnerships to enhance programs, services, and economic strength***

- Provide leadership and coordination for the management of special events and filming in San Diego

***Goal 3: Utilize technology solutions to support internal and external customers***

- Promote technology that enables multi-disciplinary/agency online access for the review of permits
- Manage the online Special Events Calendar

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY2018 Projection | FY2019 Target |
|---|---|---|---|---|---|
| 1. Average number of visits to the Special Events Calendar website | 80,000 | 107,500 | 90,000 | 90,000 | 100,000 |
| 2. Number of special event and filming dates permitted[1] | 2,000 | 1,985 | 2,000 | 2,200 | 2,000 |
| 3. Number of special event and filming permit applications submitted and reviewed online[2] | 700 | 820 | 725 | 850 | 700 |

1. Fiscal Year 2018 projection increased as a result of marketing campaign targeting film industry.
2. Fiscal Year 2019 Target decrease due to anticipated budget reduction that will limit marketing campaign targeting film industry.

# Special Events and Filming

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 6.00 | 6.00 | **6.00** | 0.00 |
| Personnel Expenditures | $ 733,364 | $ 736,001 | **$ 741,474** | $ 5,473 |
| Non-Personnel Expenditures | 323,180 | 480,250 | **483,806** | 3,556 |
| **Total Department Expenditures** | **$ 1,056,544** | **$ 1,216,251** | **$ 1,225,280** | **$ 9,029** |
| **Total Department Revenue** | **$ 108,167** | **$ 75,000** | **$ 75,000** | **$ -** |

## Transient Occupancy Tax Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Special Events and Filming | $ 1,056,544 | $ 1,216,251 | **$ 1,225,280** | $ 9,029 |
| **Total** | **$ 1,056,544** | **$ 1,216,251** | **$ 1,225,280** | **$ 9,029** |

### Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Special Events and Filming | 6.00 | 6.00 | **6.00** | 0.00 |
| **Total** | **6.00** | **6.00** | **6.00** | **0.00** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | $ 56,087 | $ - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 5,473 | - |
| **Rental Compensation**<br>Addition of non-personnel expenditures for rental compensation to the General Fund for Non-General Fund use of the Civic Center Plaza. | 0.00 | 2,175 | - |
| **Reduction of Non-Personnel Expenditures**<br>Reduction of non-personnel expenditures for supplies. | 0.00 | (3,025) | - |
| **Regional Film Marketing**<br>Reduction of non-personnel expenditures for regional film marketing. | 0.00 | (21,300) | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | (30,381) | - |
| **Total** | **0.00** | **$ 9,029** | **$ -** |

# Special Events and Filming

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 467,586 | $ 468,568 | **$ 503,773** | $ 35,205 |
| Fringe Benefits | 265,778 | 267,433 | **237,701** | (29,732) |
| **PERSONNEL SUBTOTAL** | **733,364** | **736,001** | **741,474** | **5,473** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 14,775 | $ 8,302 | **$ 5,367** | $ (2,935) |
| Contracts | 162,985 | 111,981 | **60,298** | (51,683) |
| Information Technology | 142,626 | 299,751 | **355,838** | 56,087 |
| Energy and Utilities | 2,094 | 2,088 | **2,000** | (88) |
| Other | 288 | - | **-** | - |
| Transfers Out | - | 58,128 | **60,303** | 2,175 |
| Capital Expenditures | 412 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **323,180** | **480,250** | **483,806** | **3,556** |
| **Total** | **$ 1,056,544** | **$ 1,216,251** | **$ 1,225,280** | **$ 9,029** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Licenses and Permits | $ 107,190 | $ 75,000 | **$ 75,000** | $ - |
| Other Revenue | 18 | - | **-** | - |
| Rev from Money and Prop | 960 | - | **-** | - |
| **Total** | **$ 108,167** | **$ 75,000** | **$ 75,000** | **$ -** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000119 | Associate Management Analyst | 1.00 | 1.00 | **1.00** | $55,843 - $67,489 | $ 67,489 |
| 20001220 | Executive Director | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 123,959 |
| 20001222 | Program Manager | 2.00 | 2.00 | **2.00** | 48,516 - 178,445 | 190,072 |
| 20000783 | Public Information Clerk | 1.00 | 1.00 | **1.00** | 32,530 - 39,170 | 39,170 |
| 20000918 | Senior Planner | 1.00 | 1.00 | **1.00** | 67,510 - 81,627 | 81,627 |
| | Bilingual - Regular | | | | | 1,456 |
| **FTE, Salaries, and Wages Subtotal** | | **6.00** | **6.00** | **6.00** | | **$ 503,773** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 4,877 | $ 3,600 | $ 675 | $ (2,925) |
| Flexible Benefits | 62,437 | 80,072 | 80,072 | - |
| Long-Term Disability | 1,218 | - | - | - |
| Medicare | 6,911 | 6,795 | 7,284 | 489 |
| Other Post-Employment Benefits | 31,222 | 36,006 | 36,786 | 780 |
| Retiree Medical Trust | 292 | 439 | 334 | (105) |
| Retirement ADC | 113,437 | 89,039 | 49,058 | (39,981) |
| Retirement DROP | 4,059 | 5,277 | 9,233 | 3,956 |
| Risk Management Administration | 5,447 | 6,066 | 6,324 | 258 |
| Supplemental Pension Savings Plan | 32,738 | 35,241 | 36,096 | 855 |
| Unemployment Insurance | 824 | 838 | 849 | 11 |

# Special Events and Filming

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Workers' Compensation | 2,317 | 4,060 | 10,990 | 6,930 |
| **Fringe Benefits Subtotal** | **$ 265,778** | **$ 267,433** | **$ 237,701** | **$ (29,732)** |
| **Total Personnel Expenditures** | | | **$ 741,474** | |

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# Special Promotional Programs

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# Special Promotional Programs




## Department Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor-related facilities and support the promotion of the City's cultural amenities and natural attractions.

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# Special Promotional Programs

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | 106,855,470 | 113,633,454 | **120,443,964** | 6,810,510 |
| **Total Department Expenditures** | **$ 106,855,470** | **$ 113,633,454** | **$ 120,443,964** | **$ 6,810,510** |
| **Total Department Revenue** | **$ 105,522,120** | **$ 114,299,588** | **$ 120,225,906** | **$ 5,926,318** |

## Transient Occupancy Tax Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Arts, Culture, & Community Festivals | $ 13,679,725 | $ 13,217,277 | **$ 12,952,970** | $ (264,307) |
| Discretionary Funding | 20,626,628 | 21,602,046 | **22,855,261** | 1,253,215 |
| Economic Development Programs | 1,803,240 | 1,710,000 | **1,710,000** | - |
| Safety & Maint - Visitor Related Facilities | 70,745,877 | 77,104,131 | **82,925,733** | 5,821,602 |
| **Total** | **$ 106,855,470** | **$ 113,633,454** | **$ 120,443,964** | **$ 6,810,510** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Safety and Maintenance of Visitor-Related Facilities**<br>Reimbursements to the General Fund associated with the safety and maintenance of visitor related facilities. | 0.00 | $ 24,072,274 | $ - |
| **Transfer from the General Fund**<br>Addition of revenue for a one-time transfer from the General Fund to the Transient Occupancy Tax Fund for Arts, Culture, and Community Festival Programs. | 0.00 | 3,949,600 | - |
| **One-Cent Discretionary**<br>Adjustment to reflect the increase in One-Cent Transient Occupancy Tax to support the General Fund. | 0.00 | 1,253,215 | - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 35 | - |
| **Support to Other Funds**<br>Adjustment to the annual allocations which support operating costs for Mission Bay/ Balboa Park Improvements, Convention Center, SDCCU Stadium, PETCO Park, Trolley Extension Reserve, Public Art Fund and the Major Events Revolving Fund. | 0.00 | (764,586) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (21,700,028) | (4,213,942) |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 10,140,260 |
| **Total** | **0.00** | **$ 6,810,510** | **$ 5,926,318** |

# Special Promotional Programs

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Supplies | $ 289 | $ - | **$ -** | $ - |
| Contracts | 40,345,768 | 50,987,044 | **57,622,101** | 6,635,057 |
| Information Technology | 213 | - | **-** | - |
| Other | 6 | - | **-** | - |
| Transfers Out | 66,509,194 | 62,646,410 | **62,821,863** | 175,453 |
| **NON-PERSONNEL SUBTOTAL** | **106,855,470** | **113,633,454** | **120,443,964** | **6,810,510** |
| **Total** | **$ 106,855,470** | **$ 113,633,454** | **$ 120,443,964** | **$ 6,810,510** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Transient Occupancy Tax | $ 105,358,999 | $ 110,085,646 | **$ 116,276,306** | $ 6,190,660 |
| Transfers In | 163,121 | 4,213,942 | **3,949,600** | (264,342) |
| **Total** | **$ 105,522,120** | **$ 114,299,588** | **$ 120,225,906** | **$ 5,926,318** |

# Special Promotions

| Organization / Program | FY2017 Actual | FY2018 Budget | FY2019 Proposed |
|---|---|---|---|
| **ARTS, CULTURE, AND COMMUNITY FESTIVALS** | | | |
| **Creative Communities San Diego** | | | |
| A Ship in the Woods Foundation | $ – | $ 6,922 | $ – |
| America's Finest City Dixieland Jazz Society | 43,388 | 38,074 | – |
| Armed Services YMCA- SD Branch | 67,577 | 78,656 | – |
| Asian Story Theater, Inc. | 5,356 | – | – |
| Balboa Park Conservancy | 7,608 | 81,277 | – |
| BAME Renaissance Corporation | 72,154 | 9,058 | – |
| Bodhi Tree Concerts | – | 5,000 | – |
| Brazilian Institute for Arts & Culture | 12,592 | 11,264 | – |
| Cabrillo Festival, Inc. | 5,713 | 5,000 | – |
| California Lawyers for the Arts | 3,738 | 5,000 | – |
| Casa Familiar | 6,993 | – | – |
| Combat Arts San Diego | (141) | – | – |
| ContACT Arts dba San Diego Fringe Festival | 62,614 | – | – |
| COTA (Collaborations: Teachers and Artists) | – | 5,000 | – |
| Diamond Business Association, Inc. | – | 5,000 | – |
| Hillcrest Business Improvement Association | 21,428 | 16,791 | – |
| Indian Fine Arts Academy of San Diego | 25,609 | 25,631 | – |
| Italian American Art and Cultural Association of San Diego | 21,696 | 17,490 | – |
| Jacobs and Cushman San Diego Food Bank | 43,060 | 56,288 | – |
| Jacobs Center for Neighborhood Innovation | 17,235 | – | – |
| KARAMA | 4,836 | 6,999 | – |
| Karen Organization of San Diego | 2,639 | 5,000 | – |
| Kyoto Symposium Organization | – | 45,475 | – |
| La Maestra Family Clinic, Inc. | 4,894 | 7,181 | – |
| Linda Vista Multi-Cultural Fair, Inc. | 8,692 | 7,961 | – |
| Little Italy Association | 25,398 | 22,645 | – |
| Little Saigon San Diego Foundation | 34,257 | 22,388 | – |
| Mariachi Juvenil de San Diego | 37,068 | 52,958 | – |
| Mariachi Scholarship Foundation | 18,570 | 22,277 | – |
| Martin Luther King Jr. Community Choir of San Diego | 3,038 | – | – |
| Media Heritage, Inc. | 16,604 | 12,927 | – |
| Musicians For Education, Inc. | 16,076 | 14,674 | – |
| Ocean Beach Merchants Association, Inc. | 25,756 | 23,521 | – |
| Operation Samahan | (6,638) | – | – |
| Pacific Beach Business Improvement Association | 15,813 | 17,573 | – |
| PASACAT, Inc. | 6,482 | 5,000 | – |
| Point Loma Summer Concerts | 12,828 | 12,740 | – |
| Rancho de los Penasquitos Town Council | 7,699 | 7,465 | – |
| Rolando Community Council, Inc. | 6,103 | – | – |
| San Diego Audubon Society | 17,711 | – | – |
| San Diego City College Foundation | (225) | 5,000 | – |
| San Diego Earth Day | 28,941 | 38,951 | – |
| San Diego Film Foundation | 81,226 | 116,878 | – |
| San Diego Lesbian, Gay, Bisexual, Transgender Pride | 118,984 | 116,878 | – |
| San Diego Performing Arts League | 5,453 | 5,000 | – |
| San Diego Shakespeare Society | 6,864 | 5,000 | – |
| San Diego State University Research Foundation for KPBS | 25,330 | 21,872 | – |
| Sorrento Valley Town Council, Inc. | – | 5,000 | – |

# Special Promotional Programs

## Special Promotions *(Cont'd)*

| Organization / Program | FY2017 Actual | FY2018 Budget | FY2019 Proposed |
|---|---|---|---|
| Space 4 Art, Inc. | 5,614 | – | – |
| Speed of Change, Inc. dba TedX San Diego | – | 11,322 | – |
| The Bon Temps Social Club of San Diego | 118,984 | 112,320 | – |
| The Cooper Family Foundation | 5,520 | – | – |
| Torrey Pines Kiwanis Foundation | 41,342 | 53,217 | – |
| transcenDANCE Youth Arts Project | 15,590 | 10,875 | – |
| Via International | – | 6,434 | – |
| Write Out Loud | 7,448 | 6,807 | – |
| **Creative Communities San Diego Subtotal** | **$ 1,135,517** | **$ 1,168,789** | **$ 1,155,230** |
| **Organizational Support** | | | |
| Actors Alliance of San Diego | $ (2,422) | $ – | $ – |
| Art of Elan | 20,690 | 20,393 | – |
| Art Reach | – | 10,908 | – |
| Arts for Learning San Diego (Young Audiences of San Diego) | – | 113,566 | – |
| Bach Collegium San Diego | 32,747 | 46,724 | – |
| Balboa Park Cultural Partnership | 262,375 | 279,058 | – |
| Balboa Park Online Collaborative, Inc. | 91,886 | 93,983 | – |
| California Ballet Association, Inc. | 143,700 | 124,895 | – |
| Camarada, Inc. | 23,060 | 13,330 | – |
| Center for World Music | 25,264 | 22,363 | – |
| Choral Club of San Diego | – | 5,000 | – |
| Choral Consortium of San Diego | 1,830 | 5,000 | – |
| City Ballet, Inc | 86,047 | 83,268 | – |
| Classics for Kids, Inc. | 40,047 | 37,717 | – |
| Culture Shock Dance Troupe, Inc. | 17,924 | 23,907 | – |
| Cygnet Theatre Company | 181,094 | 175,287 | – |
| Diversionary Theater Productions, Inc. | 68,206 | 71,878 | – |
| Fern Street Community Arts, Inc. | 16,012 | 23,412 | – |
| Finest City Performing Arts, Inc. | 45,281 | 55,198 | – |
| Flying Leatherneck Historical Foundation | 39,533 | 39,277 | – |
| Gaslamp Quarter Historical Foundation | 54,492 | 58,066 | – |
| Horton Plaza Theatres Foundation | 435,000 | 435,000 | – |
| Intrepid Shakespeare Company | 16,775 | 24,184 | – |
| Ion Theatre Company | 26,600 | – | – |
| Japanese Friendship Garden Society of San Diego | 103,297 | 133,973 | – |
| La Jolla Historical Society | 92,982 | 78,937 | – |
| La Jolla Music Society | 267,208 | 523,488 | – |
| La Jolla Symphony and Chorus Association | 59,434 | 60,660 | – |
| Lambda Archives of San Diego | 11,388 | 9,819 | – |
| Library Association of San Diego dba Athenaeum Music & Arts Library | 116,113 | 122,171 | – |
| Mainly Mozart, Inc. | 179,314 | 142,332 | – |
| Malashock Dance & Company | 63,420 | 49,629 | – |
| Maritime Museum Association of San Diego | 309,083 | 379,194 | – |
| Media Arts Center San Diego | 98,202 | 112,987 | – |
| Mingei International, Inc. | 233,496 | 186,910 | – |
| Mojalet Dance Collective | – | 15,432 | – |
| Mo`olelo Performing Arts Company | (20,334) | – | – |
| Moxie Theatre, Inc. | 29,620 | 26,815 | – |
| Museum of Contemporary Art San Diego | 402,967 | 427,047 | – |

## Special Promotions *(Cont'd)*

| Organization / Program | FY2017 Actual | FY2018 Budget | FY2019 Proposed |
|---|---|---|---|
| Museum of Photographic Arts, Inc. | 252,332 | 107,737 | – |
| New Americans Museum | 31,654 | – | – |
| NTC Foundation | 72,267 | 182,461 | – |
| Old Globe Theatre | 593,689 | 470,522 | – |
| Opera Neo | – | 5,611 | – |
| Outside the Lens | 45,239 | 44,306 | – |
| Pacific Arts Movement | 92,737 | 70,895 | – |
| Persian Cultural Center | 42,298 | 46,585 | – |
| Playwrights Project | 50,344 | 49,129 | – |
| Prophet World Beat Productions | 38,078 | 39,795 | – |
| Putnam Foundation dba Timken Museum of Art | 140,264 | 191,570 | – |
| Resounding Joy, Inc. | – | 17,665 | – |
| Reuben H. Fleet Science Center | 400,954 | 371,133 | – |
| SACRA/PROFANA | 17,184 | 13,122 | – |
| San Diego Air & Space Museum | 380,352 | 331,675 | – |
| San Diego Archaeological Center | 35,877 | – | – |
| San Diego Art Institute | 44,875 | 37,328 | – |
| San Diego Automotive Museum | 78,338 | 60,769 | – |
| San Diego Ballet | 63,414 | 55,745 | – |
| San Diego Center for Jewish Culture | 165,860 | 141,000 | – |
| San Diego Children's Choir | 54,983 | 58,095 | – |
| San Diego Chinese Historical Society and Museum | 23,732 | 41,154 | – |
| San Diego Civic Youth Ballet. Inc. | 70,543 | 56,747 | – |
| San Diego Dance Theater | 54,639 | 47,492 | – |
| San Diego Guild of Puppetry, Inc. | 11,530 | 11,126 | – |
| San Diego Hall of Champions | 73,818 | 119,472 | – |
| San Diego Historical Society dba San Diego History Center | 117,630 | 242,762 | – |
| San Diego Junior Theatre | 111,641 | 99,069 | – |
| San Diego Master Chorale | 15,149 | – | – |
| San Diego Model Railroad Museum | 86,835 | 59,254 | – |
| San Diego Museum Council, Inc. | 26,042 | 25,708 | – |
| San Diego Museum of Art | 452,284 | 394,518 | – |
| San Diego Museum of Man | 311,866 | 249,657 | – |
| San Diego Musical Theatre | 68,199 | 89,934 | – |
| San Diego Opera Association | 468,508 | 433,750 | – |
| San Diego Pro Arte Voices | – | 5,000 | – |
| San Diego Repertory Theatre | 215,021 | 196,027 | – |
| San Diego Society of Natural History, dba San Diego Natural History Museum | 593,753 | 483,505 | – |
| San Diego Symphony Orchestra Association | 594,219 | 469,902 | – |
| San Diego Theatres, Inc | 150,505 | – | – |
| San Diego Watercolor Society | 38,142 | 32,617 | – |
| San Diego Women's Chorus | – | 9,975 | – |
| San Diego Writers, Ink | 27,047 | 21,883 | – |
| San Diego Young Artist Music Academy, Inc. | 73,157 | 24,418 | – |
| San Diego Youth Symphony and Conservatory | 167,270 | 144,711 | – |
| Save Our Heritage Organisation | 129,126 | 100,347 | – |
| Scripps Ranch Theatre | 25,008 | 23,203 | – |
| Sledgehammer Theatre | 3,664 | – | – |
| So Say We All | 9,464 | 10,895 | – |

# Special Promotional Programs

## Special Promotions *(Cont'd)*

| Organization / Program | FY2017 Actual | FY2018 Budget | FY2019 Proposed |
|---|---|---|---|
| Spreckels Organ Society | 33,679 | – | – |
| The AjA Project | 47,726 | 44,143 | – |
| The New Children's Museum | 201,997 | 197,760 | – |
| The PGK Project, Inc. | 14,202 | 15,482 | – |
| Theatre Arts Foundation of San Diego County dba La Jolla Playhouse | 548,622 | 514,537 | – |
| Veteran's Memorial Center, Inc. | – | 11,431 | – |
| Villa Musica | 71,303 | 85,743 | – |
| Westwind Brass | – | 5,262 | – |
| Women's History Reclamation Project, Inc. | 22,978 | 32,699 | – |
| Youth Philharmonic Orchestra | 2,195 | 5,013 | – |
| **Organizational Support Subtotal** | **$ 11,034,564** | **$ 10,632,147** | **$ 7,293,462** |
| **Other** | | | |
| Commission for Arts and Culture Department | $ 866,089 | $ 1,392,608 | $ 1,507,264 |
| Mayor/City Council Allocations | 393,437 | 400,000 | 400,000 |
| Arts, Culture, and Community Festivals Allocation Adjustment | 519,336 | 220,915 | 3,949,600 |
| Public Art Fund | 596,872 | 795,426 | 154,678 |
| **Other Subtotal** | **$ 2,375,734** | **$ 2,808,949** | **$ 6,011,542** |
| **TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS** | **$ 14,545,814** | **$ 14,609,885** | **$ 14,460,234** |
| **CAPITAL IMPROVEMENTS** | | | |
| **Capital Improvements** | | | |
| Convention Center Complex | $ 12,560,450 | $ 12,556,450 | $ 12,561,050 |
| Mission Bay Park/Balboa Park Improvements | 1,665,941 | 1,670,166 | 1,673,475 |
| PETCO Park | 9,287,704 | 9,288,975 | 9,293,350 |
| Stadium Operations | 4,748,125 | 4,755,491 | 4,744,213 |
| Trolley Extension Reserve | 1,060,650 | 1,055,250 | 1,064,000 |
| **Capital Improvements Subtotal** | **$ 29,322,870** | **$ 29,326,332** | **$ 29,336,088** |
| **TOTAL CAPITAL IMPROVEMENTS** | **$ 29,322,870** | **$ 29,326,332** | **$ 29,336,088** |
| **ECONOMIC DEVELOPMENT PROGRAMS** | | | |
| **Citywide Economic Development** | | | |
| CleanTECH San Diego | $ 92,500 | $ 35,000 | $ – |
| CyberHive, Inc. | 40,000 | 50,000 | – |
| Downtown San Diego Partnership Foundation | – | 50,000 | – |
| EvoNexus (formerly CommNexus San Diego) | 30,000 | 30,000 | – |
| Hera Labs | 30,000 | 30,000 | – |
| LaunchBio, Inc. | – | 25,000 | – |
| Maritime Alliance Foundation | 95,000 | 50,000 | – |
| Mission Trails Regional Park Foundation, Inc. | 45,000 | 45,000 | – |
| San Diego Regional Economic Development Corporation | 25,500 | – | – |
| Sweedish-American Chamber of Commerce | 15,000 | – | – |
| **Citywide Economic Development Subtotal** | **$ 373,000** | **$ 315,000** | **$ 315,000** |
| **Economic Development and Tourism Support** | | | |
| Adams Avenue Business Association | $ 56,908 | $ 50,000 | $ – |
| Asian Business Association | 43,471 | 32,078 | – |
| Biocom Institute | 56,908 | 50,000 | – |
| Cabrillo National Monument Inc | 56,908 | 50,000 | – |
| City Heights Community Development Corporation | 56,908 | 50,000 | – |

# Special Promotions *(Cont'd)*

| Organization / Program | FY2017 Actual | FY2018 Budget | FY2019 Proposed |
|---|---|---|---|
| Hostelling International-American Youth Hostels | $ 56,908 | $ 50,000 | $ – |
| Japan Society of San Diego and Tijuana | 53,165 | 50,000 | – |
| National Veterans Transition Services, Inc. | – | 25,000 | – |
| North Park Main Street | 101,829 | 50,000 | – |
| Old Town San Diego Chamber of Commerce | – | 18,605 | – |
| Otay Mesa Chamber of Commerce | 56,908 | 50,000 | – |
| Pacific Beach Town Council | – | 10,265 | – |
| Rosie Network | – | 21,000 | – |
| San Diego Diplomacy Council | 44,714 | 50,000 | – |
| South County Economic Development Council | 15,414 | 50,000 | – |
| Swedish-American Chamber of Commerce | – | 12,830 | – |
| Travelers Aid Society of San Diego | 56,908 | 50,000 | – |
| Urban Corps of San Diego County | 35,568 | – | – |
| US Green Building Council SD Chapter | – | 30,222 | – |
| **Economic Development and Tourism Support Subtotal** | **$ 748,986** | **$ 700,000** | **$ 700,000** |
| **Other** | | | |
| Business Expansion, Attraction, and Retention (BEAR) | $ 554,281 | $ 515,000 | $ 515,000 |
| Economic Development Program Administration | 126,973 | 180,000 | 180,000 |
| **Other Subtotal** | **$ 681,254** | **$ 695,000** | **$ 695,000** |
| **TOTAL ECONOMIC DEVELOPMENT PROGRAMS** | **$ 1,803,240** | **$ 1,710,000** | **$ 1,710,000** |
| **MAJOR EVENTS** | | | |
| **Major Events** | | | |
| | $ – | $ – | $ – |
| **Major Events Subtotal** | | | |
| **TOTAL MAJOR EVENTS** | **$ –** | **$ –** | **$ –** |
| **SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES** | | | |
| **Safety and Maintenance of Visitor-Related Facilities** | | | |
| Discretionary Transient Occupancy Tax Support to General Fund | $ 20,626,628 | $ 21,609,984 | $ 22,855,261 |
| Mission Bay Park/Balboa Park Improvements | 359,059 | 359,059 | 460,209 |
| Convention Center | 4,283,543 | 3,883,543 | 2,575,968 |
| PETCO Park | 3,185,710 | 4,045,773 | 4,445,549 |
| Stadium Operations | 8,131,512 | 2,958,838 | 2,994,145 |
| Special Events Department | 1,056,544 | 1,216,251 | 1,225,280 |
| Trolley Extension Reserve | 3,000 | 3,000 | – |
| TOT Administration and Promotional Activities | 25,460,183 | 36,527,586 | 43,113,774 |
| **Safety and Maintenance of Visitor-Related Facilities Subtotal** | **$ 63,106,180** | **$ 70,604,034** | **$ 77,670,186** |
| **TOTAL SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES** | **$ 63,106,180** | **$ 70,604,034** | **$ 77,670,186** |
| **SUMMARY** | | | |
| Arts, Culture, and Community Festivals | $ 14,545,814 | $ 14,609,885 | $ 14,460,234 |
| Capital Improvements | 29,322,870 | 29,326,332 | 29,336,088 |
| Economic Development Programs | 1,803,240 | 1,710,000 | 1,710,000 |
| Major Events | – | – | – |
| Safety and Maintenance of Visitor-Related Facilities | 63,106,180 | 70,604,034 | 77,670,186 |
| **TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET** | **$108,778,104** | **$116,250,251** | **$123,176,507** |

[1]This table represents the entire Transient Occupancy Tax Fund, including the Commission for Arts and Culture and Special Events Departments. See the separate department pages for the Commission for Arts and Culture and Special Events for additional details.

# Special Promotional Programs

## Revenue and Expense Statement (Non–General Fund)

| Transient Occupancy Tax Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 7,778,159 | $ 4,648,457 | $ 2,875,602 |
| **TOTAL BALANCE AND RESERVES** | **$ 7,778,159** | **$ 4,648,457** | **$ 2,875,602** |
| **REVENUE** | | | |
| Charges for Services | $ 130 | $ – | $ – |
| Licenses and Permits | 107,190 | 75,000 | 75,000 |
| Other Revenue | 18,001 | – | – |
| Revenue from Use of Money and Property | 960 | – | – |
| Transfers In | 163,121 | 4,213,942 | 3,949,600 |
| Transient Occupancy Taxes | 105,358,999 | 110,085,646 | 116,276,306 |
| **TOTAL REVENUE** | **$ 105,648,400** | **$ 114,374,588** | **$ 120,300,906** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 113,426,560** | **$ 119,023,045** | **$ 123,176,508** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 892,885 | $ 1,093,213 | $ 1,153,449 |
| Fringe Benefits | 473,476 | 571,408 | 589,631 |
| Supplies | 23,437 | 16,604 | 16,459 |
| Contracts | 40,675,011 | 51,282,994 | 57,866,605 |
| Information Technology | 196,829 | 348,670 | 435,306 |
| Energy and Utilities | 6,134 | 6,235 | 6,500 |
| Other Expenses | 710 | 500 | 500 |
| Transfers Out | 66,509,194 | 62,922,650 | 63,108,058 |
| Capital Expenditures | 428 | – | – |
| **TOTAL OPERATING EXPENSE** | **$ 108,778,103** | **$ 116,242,274** | **$ 123,176,508** |
| **TOTAL EXPENSE** | **$ 108,778,103** | **$ 116,242,274** | **$ 123,176,508** |
| **BALANCE** | **$ 4,648,457** | **$ 2,780,771** | **$ –** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 113,426,560** | **$ 119,023,045** | **$ 123,176,508** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Stadium Operations

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## Fund Description

The San Diego County Credit Union (SDCCU) Stadium special revenue fund supports daily operations at the stadium which has become an icon in the American sports and entertainment scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity within the community. In 2017 San Diego County Credit Union purchased the naming rights to the stadium for a period of one year. SDCCU Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, two World Series, as well as the Division I/NCAA San Diego State Aztec Football program. The Stadium remains visible to the nation's eyes through the annual Holiday Bowl, attracting hundreds of thousands of out-of-state visitors to San Diego each year. SDCCU Stadium has become a mecca for all types of soccer. Professional, CONCACAF, US National Men's and Women's Soccer teams and the Mexican National Soccer team play to large crowds on virtually every appearance.. The Stadium's parking lot continues to provide the public with access to Stadium property. The parking lot and the practice field, a 188,000 square feet turf field area, host nearly 220 days of events annually generated by 70 different events.Stadium staff works closely with several agencies in the pursuit of new events for San Diego.  SDCCU stadium works regularly with the largest concert promoter in the world, Live Nation, bringing the biggest concerts to the stadium. Artists such as Beyoncé, Guns n' Roses, U2 and Coldplay have brought over 200,000 people through its gates. More major concerts are planned for the upcoming year.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 38.00 | 36.00 | **2.00** | (34.00) |
| Personnel Expenditures | $ 3,487,717 | $ 3,613,998 | **$ 553,388** | $ (3,060,610) |
| Non-Personnel Expenditures | 18,494,617 | 20,247,282 | **15,202,917** | (5,044,365) |
| **Total Department Expenditures** | **$ 21,982,334** | **$ 23,861,280** | **$ 15,756,305** | **$ (8,104,975)** |
| **Total Department Revenue** | **$ 34,953,459** | **$ 13,844,638** | **$ 10,781,052** | **$ (3,063,586)** |

# Stadium Operations Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administration | $ 21,982,334 | $ 23,861,280 | **$ 15,756,305** | $ (8,104,975) |
| **Total** | **$ 21,982,334** | **$ 23,861,280** | **$ 15,756,305** | **$ (8,104,975)** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Administration | 38.00 | 36.00 | **2.00** | (34.00) |
| **Total** | **38.00** | **36.00** | **2.00** | **(34.00)** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Facility Maintenance Consolidation**<br>Transfer of 33.00 FTE positions and associated non-personnel expenditures to the Public Works Department for centralization of facilities maintenance functions. | (33.00) | $ (75,696) | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 364,987 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 156,165 | - |
| **Transfer of Fleet Technician**<br>Transfer of 1.00 Fleet Technician and associated non-personnel expenditures from the Stadium Operations Fund to the Fleet Operations Department. | (1.00) | (8,070) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (39,102) | - |

# Stadium Operations

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (8,503,259) | (3,100,000) |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 36,414 |
| **Total** | **(34.00)** | **$ (8,104,975)** | **$ (3,063,586)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 2,092,191 | $ 1,964,020 | **$ 386,699** | $ (1,577,321) |
| Fringe Benefits | 1,395,526 | 1,649,978 | **166,689** | (1,483,289) |
| **PERSONNEL SUBTOTAL** | **3,487,717** | **3,613,998** | **553,388** | **(3,060,610)** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 1,366,028 | $ 1,040,680 | **$ 1,040,770** | $ 90 |
| Contracts | 7,663,571 | 3,810,572 | **3,965,157** | 154,585 |
| Information Technology | 56,556 | 70,309 | **31,207** | (39,102) |
| Energy and Utilities | 1,890,468 | 2,022,230 | **2,243,820** | 221,590 |
| Other | 59 | - | **-** | - |
| Transfers Out | 6,108,822 | 13,255,491 | **7,873,963** | (5,381,528) |
| Capital Expenditures | 1,409,113 | 48,000 | **48,000** | - |
| **NON-PERSONNEL SUBTOTAL** | **18,494,617** | **20,247,282** | **15,202,917** | **(5,044,365)** |
| **Total** | **$ 21,982,334** | **$ 23,861,280** | **$ 15,756,305** | **$ (8,104,975)** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 255,479 | $ 48,809 | **$ 48,809** | $ - |
| Licenses and Permits | 8,400 | 8,000 | **8,000** | - |
| Other Revenue | 1,187 | 1,000 | **1,000** | - |
| Rev from Money and Prop | 9,233,756 | 2,972,500 | **2,972,500** | - |
| Rev from Other Agencies | 12,575,000 | - | **-** | - |
| Transfers In | 12,879,637 | 10,814,329 | **7,750,743** | (3,063,586) |
| **Total** | **$ 34,953,459** | **$ 13,844,638** | **$ 10,781,052** | **$ (3,063,586)** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000024 | Administrative Aide 2 | 1.00 | 1.00 | **0.00** | $43,983 - $53,028 | $ - |
| 20000201 | Building Maintenance Supervisor | 1.00 | 1.00 | **0.00** | 63,901 - 77,265 | - |
| 20000224 | Building Service Technician | 7.00 | 5.00 | **0.00** | 34,421 - 40,975 | - |
| 20000202 | Building Supervisor | 2.00 | 2.00 | **0.00** | 41,082 - 49,311 | - |
| 20000539 | Clerical Assistant 2 | 1.00 | 1.00 | **0.00** | 30,919 - 37,257 | - |
| 20000354 | Custodian 2 | 0.00 | 1.00 | **0.00** | 27,116 - 32,273 | - |
| 20000408 | Electrician | 1.00 | 1.00 | **0.00** | 48,645 - 58,400 | - |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20001171 | Facility Manager | 1.00 | 1.00 | **1.00** | 48,516 - 178,445 | 129,125 |
| 20000420 | Fleet Technician | 1.00 | 1.00 | **0.00** | 48,049 - 57,623 | - |
| 20000468 | Grounds Maintenance Worker 2 | 5.00 | 5.00 | **0.00** | 32,810 - 39,019 | - |
| 20000833 | HVACR Technician | 2.00 | 1.00 | **0.00** | 48,645 - 58,400 | - |
| 20000667 | Painter | 1.00 | 1.00 | **0.00** | 42,973 - 51,610 | - |
| 20000172 | Payroll Specialist 1 | 1.00 | 1.00 | **0.00** | 34,185 - 41,146 | - |
| 20000701 | Plant Process Control Electrician | 1.00 | 1.00 | **0.00** | 53,609 - 64,352 | - |
| 20000711 | Plumber | 2.00 | 2.00 | **0.00** | 48,645 - 58,400 | - |
| 20001234 | Program Coordinator | 1.00 | 1.00 | **1.00** | 23,764 - 142,455 | 92,970 |
| 20001222 | Program Manager | 1.00 | 0.00 | **0.00** | 48,516 - 178,445 | - |
| 20000966 | Senior HVACR Technician | 0.00 | 1.00 | **0.00** | 51,095 - 61,344 | - |
| 20000015 | Senior Management Analyst | 1.00 | 1.00 | **0.00** | 61,322 - 74,128 | - |
| 20000945 | Stadium Groundskeeper | 2.00 | 2.00 | **0.00** | 38,933 - 46,604 | - |
| 20000949 | Stadium Maintenance Technician | 5.00 | 5.00 | **0.00** | 38,933 - 46,604 | - |
| 20000943 | Stadium Turf Manager | 1.00 | 1.00 | **0.00** | 61,709 - 75,031 | - |
| | Overtime Budgeted | | | | | 164,604 |
| **FTE, Salaries, and Wages Subtotal** | | **38.00** | **36.00** | **2.00** | | **$ 386,699** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 4,916 | $ 4,625 | $ 3,874 | $ (751) |
| Flexible Benefits | 340,028 | 417,874 | 30,949 | (386,925) |
| Long-Term Disability | 4,887 | - | - | - |
| Medicare | 28,666 | 24,627 | 3,220 | (21,407) |
| Other Post-Employment Benefits | 204,291 | 216,036 | 12,262 | (203,774) |
| Retiree Medical Trust | 1,779 | 1,589 | 232 | (1,357) |
| Retirement 401 Plan | 3,697 | 3,995 | - | (3,995) |
| Retirement ADC | 607,761 | 791,371 | 93,861 | (697,510) |
| Retirement DROP | 5,223 | 4,721 | - | (4,721) |
| Risk Management Administration | 35,589 | 36,396 | 2,108 | (34,288) |
| Supplemental Pension Savings Plan | 108,864 | 88,489 | 16,365 | (72,124) |
| Unemployment Insurance | 3,326 | 3,128 | 375 | (2,753) |
| Workers' Compensation | 46,497 | 57,127 | 3,443 | (53,684) |
| **Fringe Benefits Subtotal** | **$ 1,395,526** | **$ 1,649,978** | **$ 166,689** | **$ (1,483,289)** |
| **Total Personnel Expenditures** | | | **$ 553,388** | |

# Stadium Operations

## Revenue and Expense Statement (Non–General Fund)

| Stadium Operations Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 5,413,382 | $ 18,384,507 | $ 11,191,502 |
| Continuing Appropriation - CIP | (466,322) | 816,447 | 808,734 |
| **TOTAL BALANCE AND RESERVES** | **$ 4,947,060** | **$ 19,200,954** | **$ 12,000,236** |
| **REVENUE** | | | |
| Charges for Services | $ 255,479 | $ 48,809 | $ 48,809 |
| Licenses and Permits | 8,400 | 8,000 | 8,000 |
| Other Revenue | 1,187 | 1,000 | 1,000 |
| Revenue from Other Agencies | 12,575,000 | – | – |
| Revenue from Use of Money and Property | 9,233,756 | 2,972,500 | 2,972,500 |
| Transfers In | 12,879,637 | 10,814,329 | 7,750,743 |
| **TOTAL REVENUE** | **$ 34,953,459** | **$ 13,844,638** | **$ 10,781,052** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 39,900,519** | **$ 33,045,592** | **$ 22,781,288** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| Actuals or Projection | $ 217,359 | $ – | $ – |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 2,092,191 | $ 1,964,020 | $ 386,699 |
| Fringe Benefits | 1,395,526 | 1,649,978 | 166,689 |
| Supplies | 1,366,028 | 1,040,680 | 1,040,770 |
| Contracts | 7,663,571 | 3,810,572 | 3,965,157 |
| Information Technology | 56,556 | 70,309 | 31,207 |
| Energy and Utilities | 1,890,468 | 2,022,230 | 2,243,820 |
| Other Expenses | 59 | – | – |
| Transfers Out | 6,108,822 | 13,255,491 | 7,873,963 |
| Capital Expenditures | 1,409,113 | 48,000 | 48,000 |
| **TOTAL OPERATING EXPENSE** | **$ 21,982,334** | **$ 23,861,280** | **$ 15,756,305** |
| **EXPENDITURE OF PRIOR YEAR FUNDS** | | | |
| CIP Expenditures | $ 217,359 | $ – | $ – |
| **TOTAL EXPENDITURE OF PRIOR YEAR FUNDS** | **$ 217,359** | **$ –** | **$ –** |
| **TOTAL EXPENSE** | **$ 22,199,693** | **$ 23,861,280** | **$ 15,756,305** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ (683,681) | $ 816,447 | $ 808,734 |
| **TOTAL RESERVES** | **$ (683,681)** | **$ 816,447** | **$ 808,734** |
| **BALANCE** | **$ 18,384,507** | **$ 8,367,865** | **$ 6,216,249** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 39,900,519** | **$ 33,045,592** | **$ 22,781,288** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Storm Drain Fund

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## Fund Description

The Storm Water Division of the Transportation & Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a fee via the water service billing process to partially fund the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | 12,154,422 | 5,700,000 | **5,700,000** | - |
| **Total Department Expenditures** | **$ 12,154,422** | **$ 5,700,000** | **$ 5,700,000** | **$ -** |
| **Total Department Revenue** | **$ 5,616,646** | **$ 5,700,000** | **$ 5,700,000** | **$ -** |

# Storm Drain Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Storm Drain Fund | $ 12,154,422 | $ 5,700,000 | **$ 5,700,000** | $ - |
| **Total** | **$ 12,154,422** | **$ 5,700,000** | **$ 5,700,000** | **$ -** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 193,023 | $ 65,000 | **$ 65,000** | $ - |
| Transfers Out | 11,961,399 | 5,635,000 | **5,635,000** | - |
| **NON-PERSONNEL SUBTOTAL** | **12,154,422** | **5,700,000** | **5,700,000** | **-** |
| **Total** | **$ 12,154,422** | **$ 5,700,000** | **$ 5,700,000** | **$ -** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 5,616,646 | $ 5,700,000 | **$ 5,700,000** | $ - |
| **Total** | **$ 5,616,646** | **$ 5,700,000** | **$ 5,700,000** | **$ -** |

# Storm Drain Fund

## Revenue and Expense Statement (Non–General Fund)

| Storm Drain Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 1,258,757 | $ 798,194 | $ 798,194 |
| **TOTAL BALANCE AND RESERVES** | **$ 1,258,757** | **$ 798,194** | **$ 798,194** |
| **REVENUE** | | | |
| Charges for Services | $ 5,616,646 | $ 5,700,000 | $ 5,700,000 |
| **TOTAL REVENUE** | **$ 5,616,646** | **$ 5,700,000** | **$ 5,700,000** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 6,875,404** | **$ 6,498,194** | **$ 6,498,194** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ 96,511 | $ 65,000 | $ 65,000 |
| Transfers Out | 5,980,699 | 5,635,000 | 5,635,000 |
| **TOTAL OPERATING EXPENSE** | **$ 6,077,211** | **$ 5,700,000** | **$ 5,700,000** |
| **TOTAL EXPENSE** | **$ 6,077,211** | **$ 5,700,000** | **$ 5,700,000** |
| **BALANCE** | **$ 798,193** | **$ 798,194** | **$ 798,194** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 6,875,404** | **$ 6,498,194** | **$ 6,498,194** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# TransNet

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## Fund Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. TransNet's efforts have been largely successful in reaching the goal of traffic congestion relief and transportation improvements as evidenced by overwhelming voter approval of a 40 year extension of the TransNet program that began in April 2008. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

The TransNet revenues are primarily allocated to the Transportation & Storm Water Department for transportation/ drainage design, bridge earthquake restrainers, traffic engineering, and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The City Comptroller and Transportation & Storm Water departments are reimbursed for administrative oversight of the Fund.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | 13,169,231 | 13,320,541 | **13,601,446** | 280,905 |
| **Total Department Expenditures** | **$ 13,169,231** | **$ 13,320,541** | **$ 13,601,446** | **$ 280,905** |
| **Total Department Revenue** | **$ 11,156,060** | **$ 32,473,000** | **$ 33,388,000** | **$ 915,000** |

# TransNet ARRA Exchange Fund

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Sales Tax | $ 1,217,141 | $ - | **$ -** | $ - |
| **Total** | **$ 1,217,141** | **$ -** | **$ -** | **$ -** |

# TransNet Extension Administration & Debt Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| TransNet Extension Administration & Debt Fund | $ 225,692 | $ 324,730 | **$ 333,880** | $ 9,150 |
| **Total** | **$ 225,692** | **$ 324,730** | **$ 333,880** | **$ 9,150** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Adjustment to TransNet Allocations**<br>Adjustment to reflect an increase of Fiscal Year 2019 expenditure and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water - Street Division. | 0.00 | $ 9,150 | $ 9,150 |
| **Total** | **0.00** | **$ 9,150** | **$ 9,150** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 225,688 | $ 324,730 | **$ 333,880** | $ 9,150 |
| Supplies | 4 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **225,692** | **324,730** | **333,880** | **9,150** |
| **Total** | **$ 225,692** | **$ 324,730** | **$ 333,880** | **$ 9,150** |

# TransNet

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Sales Tax | $ 225,692 | $ 324,730 | **$ 333,880** | $ 9,150 |
| **Total** | **$ 225,692** | **$ 324,730** | **$ 333,880** | **$ 9,150** |

# TransNet Extension Congestion Relief Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| TransNet Extension Congestion Relief Fund | $ 3,351,330 | $ 3,351,330 | **$ 3,351,330** | $ - |
| **Total** | **$ 3,351,330** | **$ 3,351,330** | **$ 3,351,330** | **$ -** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Adjustment to TransNet Allocations**<br>Adjustment to reflect an increase of Fiscal Year 2019 revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water - Street Division. | 0.00 | $ - | $ 634,095 |
| **Total** | **0.00** | **$ -** | **$ 634,095** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 3,351,330 | $ 3,351,330 | **$ 3,351,330** | $ - |
| **NON-PERSONNEL SUBTOTAL** | **3,351,330** | **3,351,330** | **3,351,330** | **-** |
| **Total** | **$ 3,351,330** | **$ 3,351,330** | **$ 3,351,330** | **$ -** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Sales Tax | $ 67,600 | $ 22,503,789 | **$ 23,137,884** | $ 634,095 |
| Rev from Money and Prop | 48,285 | - | **-** | - |
| Other Revenue | 170 | - | **-** | - |
| Transfers In | 17,697 | - | **-** | - |
| **Total** | **$ 133,752** | **$ 22,503,789** | **$ 23,137,884** | **$ 634,095** |

# TransNet Extension Maintenance Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| TransNet Extension Maintenance Fund | $ 9,592,209 | $ 9,644,481 | **$ 9,916,236** | $ 271,755 |
| **Total** | **$ 9,592,209** | **$ 9,644,481** | **$ 9,916,236** | **$ 271,755** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Adjustment to TransNet Allocations**<br>Adjustment to reflect an increase of Fiscal Year 2019 expenditure and revenue projections. Due to the projected increase of TransNet revenue, the departments' allocated revenues have changed. The department that is primarily affected is Transportation & Storm Water - Street Division. | 0.00 | $ 271,755 | $ 271,755 |
| **Total** | **0.00** | **$ 271,755** | **$ 271,755** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Transfers Out | $ 9,592,209 | $ 9,644,481 | **$ 9,916,236** | $ 271,755 |
| **NON-PERSONNEL SUBTOTAL** | **9,592,209** | **9,644,481** | **9,916,236** | **271,755** |
| **Total** | **$ 9,592,209** | **$ 9,644,481** | **$ 9,916,236** | **$ 271,755** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Sales Tax | $ 9,563,383 | $ 9,644,481 | **$ 9,916,236** | $ 271,755 |
| Rev from Money and Prop | 11,751 | - | **-** | - |
| Transfers In | 4,342 | - | **-** | - |
| **Total** | **$ 9,579,476** | **$ 9,644,481** | **$ 9,916,236** | **$ 271,755** |

# TransNet

## Revenue and Expense Statement (Non–General Fund)

| TransNet Extension Congestion Relief Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 287,307 | $ 639,645 | $ 614,286 |
| Continuing Appropriation - CIP | 39,939,898 | 33,711,321 | 31,889,139 |
| **TOTAL BALANCE AND RESERVES** | **$ 40,227,205** | **$ 34,350,966** | **$ 32,503,425** |
| **REVENUE** | | | |
| Other Revenue | $ 170 | $ – | $ – |
| Revenue from Use of Money and Property | 60,036 | – | – |
| Sales Tax | 32,373,187 | 32,473,000 | 33,388,000 |
| Transfers In | 38,079 | – | – |
| **TOTAL REVENUE** | **$ 32,471,472** | **$ 32,473,000** | **$ 33,388,000** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 72,698,677** | **$ 66,823,966** | **$ 65,891,425** |
| **CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE** | | | |
| CIP Expenditure | $ 19,381,922 | $ 19,152,459 | $ 19,786,554 |
| **TOTAL CIP EXPENSE** | **$ 19,381,922** | **$ 19,152,459** | **$ 19,786,554** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ 3,599,061 | $ 3,676,060 | $ 3,685,210 |
| Transfers Out | 9,592,209 | 9,644,481 | 9,916,236 |
| **TOTAL OPERATING EXPENSE** | **$ 13,191,270** | **$ 13,320,541** | **$ 13,601,446** |
| **EXPENDITURE OF PRIOR YEAR FUNDS** | | | |
| CIP Expenditures | $ 6,228,578 | $ – | $ – |
| **TOTAL EXPENDITURE OF PRIOR YEAR FUNDS** | **$ 6,228,578** | **$ –** | **$ –** |
| **TOTAL EXPENSE** | **$ 38,801,770** | **$ 32,473,000** | **$ 33,388,000** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 33,711,320 | $ 33,711,321 | $ 31,889,139 |
| **TOTAL RESERVES** | **$ 33,711,320** | **$ 33,711,321** | **$ 31,889,139** |
| **BALANCE** | **$ 185,587** | **$ 639,645** | **$ 614,286** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 72,698,677** | **$ 66,823,966** | **$ 65,891,425** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

[1] Total revenue and expenditures for Fiscal Year 2017 will not match department detail due to the inclusion of the Proposition A - (1/2% Sales Tax) and ARRA Exchange Funds in this statement.

# Transportation & Storm Water

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## Department Description

The Department has four divisions: Right-of-Way Coordination, Storm Water, Street, and Transportation Engineering Operations.

The Right-of-Way Coordination Division manages the coordination of all projects within the public right-of-way to ensure all projects are reviewed, permitted, and inspected for quality assurance and conformity to procedures and standards. The Division also provides code enforcement to ensure compliance with the Street Preservation Ordinance and other applicable right-of-way codes. In addition, the Division manages the planning and implementation of the City's Utilities Undergrounding Program which removes overhead utility lines and relocates them underground, in accordance with the Utilities Undergrounding Master Plan and the Underground Utilities Procedural Ordinance.

The Storm Water Division is responsible for the maintenance of storm water facilities located within the public right-of-way and drainage easements dedicated to the City. In compliance with the 2013 Municipal Storm Water Permit, the Storm Water Division leads the City's efforts to protect and improve storm water quality by identifying and abating sources of pollution through implementation of innovative and efficient public education, employee training, water quality monitoring, pollution source identification, code enforcement, watershed management, and development and implementation of best management practices (BMPs).

The Street Division is responsible for maintaining the City's street network, which includes maintenance and repair of street and alley surfaces, sidewalks, street lights, traffic signals, traffic signs, pavement markings, guardrails, and other traffic safety devices. The Division assists property owners with sidewalk repairs by offering them the opportunity to participate in the 50/50 Cost-Share Program. In addition, the Division manages the City's Graffiti Abatement Program and the Urban Forestry Program which maintains and protects trees and offers free trees in the public right-of-way to adjacent property owners.

The Transportation Engineering Operations Division manages the City's transportation network which provides the efficient movement of goods, services, and people. This includes evaluating and implementing capital and operational changes to improve traffic mobility and enhance safety for motorists, pedestrians, and cyclists. The Division coordinates its efforts with regional transportation agencies, such as San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (Caltrans).

The Department's mission is:

# Transportation & Storm Water

***To effectively manage and enhance the City's transportation network, reduce flood risk, and improve storm water quality***

The Department's vision is:

***A world-class transportation and storm water network that improves quality of life for all***

## Goals and Objectives

***Goal 1: Ensure proper coordination of projects within the public right-of-way***

- Support the City's One Dig Strategy
- Ensure appropriate utilization of the City's Project Coordination System by all parties performing work within the public right-of-way.

***Goal 2: Improve the quality of the City's street network***

- Maintain an average pavement Overall Condition Index (OCI) of 70 or greater for the City's streets network
- Convert overhead utility lines to underground services
- Provide high quality maintenance of public right-of-way assets
- Improve the condition of the City's sidewalk network

***Goal 3: Protect and improve storm water quality and reduce flood risk***

- Deliver a highly functional storm water conveyance system
- Implement a proactive and efficient storm water program to comply with regulatory requirements and protect and improve water quality at beaches, bays, and other receiving waters

***Goal 4: Develop a balanced, multi-modal network to improve mobility***

- Increase opportunities for alternative modes of transportation
- Improve the safety for all modes of transportation
- Implement the Traffic Signal Communication Master Plan

***Goal 5: Ensure excellence in customer service delivery***

- Provide exceptional customer service
- Foster a high performance culture with a motivated and innovative workforce
- Promote fiscal stability

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY 2018 Projection | FY 2019 Target |
|---|---|---|---|---|---|
| 1. Number of overlay/slurry seal moratorium violations | 0 | 2 | 0 | 0 | 0 |
| 2. Number of street miles repaired [1] | 308 | 268 | 349 | 349 | 390 |
| 3. Square feet of street milled and paved by in-house crews | 800,000 | 826,058 | 800,000 | 800,000 | 800,000 |
| 4. Miles of overhead utilities relocated underground [2] | 15.0 | 15.5 | 15.0 | 6.0 | 15.0 |
| 5. Average number of days to mitigate a reported sidewalk hazard [3] | 5 | 23 | 15 | 30 | 20 |

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY 2018 Projection | FY 2019 Target |
|---|---|---|---|---|---|
| 6. Average number of days to abate graffiti in the right-of-way that has been reported[4] | N/A | N/A | N/A | N/A | 7 |
| 7. Average number of days to repair a street light that has been reported[5] | 12 | 36 | 15 | 40 | 35 |
| 8. Number of trees trimmed [6] | 44,000 | 39,054 | 44,000 | 44,000 | 27,000 |
| 9. Average number of days to repair a pothole that has been reported | 5 | 18 | 10 | 10 | 10 |
| 10. Square feet of sidewalks replaced/repaired | 170,000 | 151,336 | 170,000 | 170,000 | 170,000 |
| 11. Percentage of storm water pump stations operating at 80% capacity | 100% | 100% | 100% | 100% | 100% |
| 12. Percentage of planned channel clearing completed on schedule [7] | 100% | 80% | 100% | 75% | 100% |
| 13. Percentage of reported illegal discharge cases investigated | 100% | 98% | 100% | 100% | 100% |
| 14. Percentage of funded Watershed Quality Improvement Plan (WQIP) activities implemented | 100% | 100% | 100% | 100% | 100% |
| 15. Percentage of funded storm drain inlet cleanings implemented | 100% | 100% | 100% | 100% | 100% |
| 16. Number of new and/or improved bike-friendly miles expanded[8] | 50 | 35 | 35 | 35 | 50 |
| 17. Number of traffic signal systems optimized | 12 | 12 | 12 | 12 | 12 |
| 18. Number of non-communicating intersections added to the communication network | 50 | 52 | 50 | 50 | 50 |
| 19. Percentage of Storm Water service requests responded to within assigned time frames | 90% | 92% | 90% | 90% | 90% |
| 20. Percentage of Street service requests responded to within assigned time frames [9] | 90% | 55% | 90% | 70% | 90% |
| 21. Number of failed storm drain pipes[10] | 0 | 43 | 0 | 14 | 0 |
| 22. Miles of streets swept annually | 117,000 | 106,172 | 117,000 | 117,000 | 117,000 |

# Transportation & Storm Water

## Key Performance Indicators

| Performance Indicator | FY2017 Target | FY2017 Actual | FY2018 Target | FY 2018 Projection | FY 2019 Target |
|---|---|---|---|---|---|
| 23. Percentage of progress towards achieving the final bacteria Total Maximum Daily Load (TMDL) wet weather storm sample compliance threshold.[11] | 80% | 100% | 81% | TBD | 81% |

1. The miles completed in Fiscal Year 2017 were lower than the target due to delays in the southern paving job order contract and winter rain delays. Fiscal Year 2017 Actual miles completed are higher than previously published due to the recording of additional mileage completed toward the end of the fiscal year.
2. Because of limited program staff in past years there were very few new projects initiated in Fiscal Years 2013, 2014 and 2015. As a result, there are not enough projects that are approaching the stage of completion, which occurs around five to seven years after project initiation. In Fiscal Years 2016 and 2017 the Department increased program staffing levels and allocated significantly more new projects. The resulting increase in mileage from these actions will not materialize until around Fiscal Year 2022. However, there are additional actions that the Department is currently taking shorten the timelines for completing projects, which could bring improved mileage results sooner.
3. Repair times have been impacted due to an increase in the volume of sidewalk ramping work requests. The Department has seen an increase of approximately 35% in service requests for sidewalk repair since the implementation of the Get it Done application.
4. The Department has seen an increase of approximately 13% in service requests for graffiti abatement since the implementation of the Get it Done application. The proposed Fiscal Year 2019 reduction of $0.3 million will eliminate private property graffiti abatement; however, this should not impact the Department's target of completing public right-of-way graffiti abatements within the seven day target.
5. Repair times have been impacted due to a continued increase in the amount of service requests generated by the public and the target for Fiscal Year 2019 has been adjusted to reflect the anticipated service level based on the current resources allocated. The Department has seen an increase of approximately 28% in service requests for street lights since the implementation of the Get it Done application.
6. The Fiscal Year 2019 target reflects $0.9 million that was not restored from Fiscal Year 2018. For contractual tree trimming, approximately 19,000 palm trees and 8,000 non-palm trees would be trimmed annually.
7. For Fiscal Year 2018, work was conducted until weather prevented further activity. Three out of four planned channels are projected for completion. Due to a lack of available mitigation, the Nestor channel is now projected for completion in Fiscal Year 2019.
8. Staff has been redirected to fulfill the current highest priority, which is completing the preliminary engineering of the Downtown Mobility Plan implementation.
9. Repair times are impacted by a continued increase in service requests. The Department has seen an increase in service requests for potholes, street lights, graffiti, and sidewalk ramping since the implementation of the Get it Done application.
10. Nine storm drain pipes have failed to-date in Fiscal Year 2018 and up to five more are anticipated through the remainder of the Fiscal Year.
11. Monitoring is ongoing through the end of the wet weather season, which concludes on April 1, 2018. After this date, monitoring data will be compiled and analyzed.

# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 636.79 | 641.71 | **659.85** | 18.14 |
| Personnel Expenditures | $ 54,725,410 | $ 59,108,893 | **$ 63,641,751** | $ 4,532,858 |
| Non-Personnel Expenditures | 101,900,017 | 122,654,137 | **121,143,893** | (1,510,244) |
| **Total Department Expenditures** | **$ 156,625,428** | **$ 181,763,030** | **$ 184,785,644** | **$ 3,022,614** |
| **Total Department Revenue** | **$ 112,606,132** | **$ 117,671,687** | **$ 117,775,041** | **$ 103,354** |

# General Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Admin & Right-of-Way Coordination | $ 5,246,270 | $ 5,320,678 | **$ 5,815,203** | $ 494,525 |
| Storm Water | 62,424,705 | 53,044,354 | **52,041,945** | (1,002,409) |
| Street | 57,805,626 | 54,181,590 | **57,221,583** | 3,039,993 |
| Transportation Engineering Operations | 8,613,105 | 9,687,609 | **9,751,160** | 63,551 |
| **Total** | **$ 134,089,706** | **$ 122,234,231** | **$ 124,829,891** | **$ 2,595,660** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Admin & Right-of-Way Coordination | 20.00 | 20.77 | **21.77** | 1.00 |
| Storm Water | 202.35 | 200.25 | **209.25** | 9.00 |
| Street | 333.44 | 334.44 | **337.43** | 2.99 |
| Transportation Engineering Operations | 70.00 | 69.25 | **69.25** | 0.00 |
| **Total** | **625.79** | **624.71** | **637.70** | **12.99** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | $ 4,293,324 | $ - |
| **TSW Zero-Based Overtime Budget**<br>Addition of personnel expenditures to align with historical overtime expenditure levels. For additional information on Overtime Budget please refer to Appendix B Section of Volume I. | 0.00 | 1,848,510 | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | 1,424,251 | - |
| **Storm Water Pipe Repair**<br>Addition of 9.00 FTE positions and non-personnel expenditures to support Storm Water pipe repairs. | 9.00 | 872,713 | - |

# Transportation & Storm Water

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **RWQCB Penalty and Supplemental Environmental Projects**<br>Addition of expenditures and associated revenue related to Supplemental Environmental Projects and Regional Water Quality Control Board (RWQCB) penalty. | 0.00 | 501,166 | 491,143 |
| **Sidewalk Repair and Replacement**<br>Addition of 2.00 Assistant Civil Engineers and associated revenue to support sidewalk repair and replacements. | 2.00 | 198,028 | 98,948 |
| **Clean SD**<br>Addition of street sweeping expenditures to support the Mayor's Clean SD Initiative. For additional information on Clean SD please refer to the Citywide Budget Overview section of Volume I. | 0.00 | 150,000 | - |
| **Public Works Superintendent**<br>Addition of 1.00 Public Works Superintendent and supporting revenue to oversee the Trench Restoration section and other special assignments. | 1.00 | 116,663 | 113,352 |
| **Transfer of Horticulturalist**<br>Transfer of 1.00 Horticulturalist from the Development Services Department to the Transportation & Storm Water Department to support the Urban Forester Program. | 1.00 | 81,414 | - |
| **Program Manager**<br>Addition of 1.00 Program Manager to support the Bike Master Plan, Vision Zero Program, Climate Action Plan, Downtown Mobility Plan, Capital Improvement Projects, and the Bridge Program. This position is partially offset by the reduction of 1.00 Assistant Engineer-Civil. | 0.00 | 58,030 | - |
| **Storm Water Program Manager**<br>Addition of 1.00 Program Manager to support long-range storm water compliance planning and related long-range storm drain system planning and asset management functions. This position is partially offset by the reduction of 1.00 Associate Planner. | 0.00 | 57,691 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | (0.01) | (404) | - |
| **Rain Harvesting Rebate Program**<br>Reduction of non-personnel expenditures associated with the Rain Harvesting Rebate Program. | 0.00 | (55,000) | - |
| **Street Sweepers Heads Up Display Pilot Program**<br>Reduction of non-personnel expenditures associated with the Heads Up Display computer program displaying routes being swept by street sweepers. | 0.00 | (144,000) | - |
| **Storm Water Long-Term Mitigation**<br>Reduction of non-personnel expenditures for long-term environmental mitigation cite searches. | 0.00 | (150,000) | - |
| **Reduction of Overtime Expenditures**<br>Reduction of overtime expenditures due to operational efficiencies. For additional information on Overtime Budget please refer to Appendix B Section of Volume I. | 0.00 | (288,178) | - |

## Significant Budget Adjustments *(Cont'd)*

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Private Property Graffiti Abatement**<br>Reduction of non-personnel expenditures associated with the elimination of private property graffiti abatement services. | 0.00 | (300,000) | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (345,983) | - |
| **Storm Water Mitigation**<br>Reduction of non-personnel expenditures associated with the storm water mitigation bank used to offset environmental impacts on various city projects. | 0.00 | (690,000) | - |
| **One-Time Reductions and Annualizations**<br>Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2018. | 0.00 | (5,032,565) | (1,743,968) |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 637,892 |
| **Total** | **12.99** | **$ 2,595,660** | **$ (402,633)** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 32,438,638 | $ 32,010,755 | **$ 36,264,160** | $ 4,253,405 |
| Fringe Benefits | 21,217,368 | 25,168,070 | **25,205,974** | 37,904 |
| **PERSONNEL SUBTOTAL** | **53,656,006** | **57,178,825** | **61,470,134** | **4,291,309** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 7,368,143 | $ 7,751,950 | **$ 7,881,052** | $ 129,102 |
| Contracts | 51,953,123 | 42,189,233 | **39,605,835** | (2,583,398) |
| Information Technology | 2,145,678 | 2,408,064 | **2,062,081** | (345,983) |
| Energy and Utilities | 6,514,184 | 6,811,457 | **7,470,651** | 659,194 |
| Other | 91,396 | 128,426 | **105,726** | (22,700) |
| Transfers Out | 10,574,375 | 3,141,242 | **1,000,000** | (2,141,242) |
| Capital Expenditures | 386,130 | 430,500 | **430,500** | - |
| Debt | 1,400,670 | 2,194,534 | **4,803,912** | 2,609,378 |
| **NON-PERSONNEL SUBTOTAL** | **80,433,700** | **65,055,406** | **63,359,757** | **(1,695,649)** |
| **Total** | **$ 134,089,706** | **$ 122,234,231** | **$ 124,829,891** | **$ 2,595,660** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Charges for Services | $ 20,011,031 | $ 20,270,827 | **$ 20,838,142** | $ 567,315 |
| Fines Forfeitures and Penalties | 5,253,926 | 5,526,439 | **5,426,439** | (100,000) |
| Licenses and Permits | 55,573 | 91,322 | **91,322** | - |
| Other Revenue | 646,907 | 602,000 | **602,000** | - |
| Rev from Money and Prop | 2,042 | - | **-** | - |
| Rev from Other Agencies | 1,979,868 | 974,289 | **902,414** | (71,875) |
| Transfers In | 28,426,095 | 29,642,482 | **28,844,409** | (798,073) |
| **Total** | **$ 56,375,443** | **$ 57,107,359** | **$ 56,704,726** | **$ (402,633)** |

# Transportation & Storm Water

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000011 | Account Clerk | 4.00 | 4.00 | **4.00** | $32,530 - $39,170 | $ 153,396 |
| 20000024 | Administrative Aide 2 | 5.00 | 5.00 | **5.00** | 43,983 - 53,028 | 253,709 |
| 20001140 | Assistant Department Director | 1.00 | 1.00 | **1.00** | 32,788 - 179,712 | 144,620 |
| 20001202 | Assistant Deputy Director | 1.00 | 1.00 | **1.00** | 23,764 - 142,455 | 83,109 |
| 20000070 | Assistant Engineer-Civil | 24.00 | 23.00 | **25.00** | 59,775 - 72,022 | 1,629,436 |
| 20000116 | Assistant Engineer-Traffic | 30.00 | 32.00 | **32.00** | 59,775 - 72,022 | 2,072,493 |
| 20000143 | Associate Engineer-Civil | 13.00 | 13.00 | **14.00** | 68,821 - 83,109 | 1,137,993 |
| 20000167 | Associate Engineer-Traffic | 13.00 | 13.00 | **13.00** | 68,821 - 83,109 | 1,058,310 |
| 20000119 | Associate Management Analyst | 3.00 | 4.00 | **4.00** | 55,843 - 67,489 | 253,196 |
| 20000162 | Associate Planner | 13.00 | 12.00 | **12.00** | 58,593 - 70,798 | 789,348 |
| 20000655 | Biologist 2 | 5.00 | 5.00 | **5.00** | 55,499 - 67,489 | 312,695 |
| 20000236 | Cement Finisher | 24.00 | 24.00 | **25.00** | 44,885 - 53,802 | 1,266,983 |
| 20000539 | Clerical Assistant 2 | 3.00 | 3.00 | **3.00** | 30,919 - 37,257 | 103,245 |
| 20000306 | Code Compliance Officer | 10.75 | 10.75 | **10.75** | 38,461 - 46,282 | 468,472 |
| 20000307 | Code Compliance Supervisor | 1.00 | 1.00 | **1.00** | 44,305 - 53,028 | 51,172 |
| 20001101 | Department Director | 1.00 | 1.00 | **1.00** | 61,107 - 231,494 | 170,445 |
| 20001168 | Deputy Director | 4.00 | 4.00 | **4.00** | 48,516 - 178,445 | 513,401 |
| 20000105 | Development Project Manager 3 | 1.00 | 1.00 | **1.00** | 79,328 - 95,915 | 92,078 |
| 20000408 | Electrician | 15.00 | 15.00 | **15.00** | 48,645 - 58,400 | 863,733 |
| 20000413 | Electrician Supervisor | 2.00 | 2.00 | **2.00** | 55,478 - 67,102 | 134,204 |
| 20000434 | Electronics Technician | 1.00 | 1.00 | **1.00** | 48,645 - 58,400 | 56,356 |
| 20000426 | Equipment Operator 1 | 6.00 | 7.00 | **9.00** | 38,933 - 46,604 | 405,550 |
| 20000429 | Equipment Operator 1 | 2.00 | 2.00 | **2.00** | 38,933 - 46,604 | 92,043 |
| 20000430 | Equipment Operator 2 | 22.00 | 22.00 | **23.00** | 42,715 - 51,095 | 1,128,961 |
| 20000436 | Equipment Operator 3 | 5.00 | 5.00 | **5.00** | 44,584 - 53,372 | 244,626 |
| 20000418 | Equipment Technician 1 | 5.00 | 5.00 | **5.00** | 37,193 - 44,563 | 220,365 |
| 20000423 | Equipment Technician 2 | 4.00 | 4.00 | **4.00** | 40,803 - 48,645 | 189,124 |
| 20000924 | Executive Secretary | 1.00 | 1.00 | **1.00** | 44,993 - 54,404 | 54,404 |
| 20000461 | Field Representative | 2.00 | 2.00 | **2.00** | 33,390 - 40,201 | 78,794 |
| 20000502 | Heavy Truck Driver 1 | 11.00 | 10.00 | **10.00** | 37,429 - 44,584 | 438,931 |
| 20000501 | Heavy Truck Driver 2 | 45.00 | 46.00 | **47.00** | 38,804 - 46,797 | 2,102,972 |
| 20000503 | Horticulturist | 1.00 | 1.00 | **2.00** | 54,812 - 66,264 | 121,076 |
| 20000290 | Information Systems Analyst 2 | 2.00 | 1.00 | **1.00** | 55,843 - 67,489 | 67,489 |
| 20000293 | Information Systems Analyst 3 | 1.00 | 2.00 | **2.00** | 61,322 - 74,128 | 146,665 |
| 20000998 | Information Systems Analyst 4 | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 90000552 | Junior Engineer-Civil | 1.00 | 0.75 | **0.75** | 51,653 - 62,547 | 38,740 |
| 20000551 | Junior Engineer-Civil | 1.00 | 0.00 | **0.00** | 51,653 - 62,547 | - |
| 90001073 | Management Intern | 7.00 | 5.25 | **5.25** | 25,075 - 30,167 | 131,641 |
| 20000658 | Motor Sweeper Operator | 17.00 | 17.00 | **17.00** | 41,834 - 50,106 | 830,859 |
| 20000646 | Motor Sweeper Supervisor | 2.00 | 2.00 | **2.00** | 48,108 - 57,627 | 103,588 |
| 20000672 | Parking Enforcement Officer 1 | 10.00 | 10.00 | **10.00** | 38,588 - 46,404 | 453,292 |
| 20000663 | Parking Enforcement Officer 2 | 1.00 | 1.00 | **1.00** | 42,350 - 51,000 | 51,000 |

## Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000670 | Parking Enforcement Supervisor | 1.00 | 1.00 | **1.00** | 46,652 - 56,046 | 46,652 |
| 20000680 | Payroll Specialist 2 | 3.00 | 4.00 | **4.00** | 35,753 - 43,166 | 160,952 |
| 20000701 | Plant Process Control Electrician | 4.00 | 4.00 | **4.00** | 53,609 - 64,352 | 249,412 |
| 20000703 | Plant Process Control Supervisor | 1.00 | 1.00 | **1.00** | 58,271 - 70,475 | 70,475 |
| 20000743 | Principal Engineering Aide | 7.00 | 8.00 | **7.00** | 51,653 - 62,547 | 397,797 |
| 20000748 | Principal Traffic Engineering Aide | 2.00 | 2.00 | **2.00** | 51,653 - 62,547 | 123,752 |
| 90001222 | Program Manager | 0.35 | 0.00 | **0.00** | 48,516 - 178,445 | - |
| 20001222 | Program Manager | 5.00 | 6.00 | **8.00** | 48,516 - 178,445 | 896,615 |
| 20000760 | Project Assistant | 0.00 | 1.00 | **1.00** | 59,775 - 72,022 | 70,929 |
| 20000761 | Project Officer 1 | 1.00 | 1.00 | **1.00** | 68,821 - 83,109 | 83,109 |
| 20000763 | Project Officer 2 | 1.00 | 1.00 | **1.00** | 79,328 - 95,915 | 95,915 |
| 20000783 | Public Information Clerk | 1.00 | 1.00 | **1.00** | 32,530 - 39,170 | 36,512 |
| 20000777 | Public Works Dispatch Supervisor | 1.00 | 1.00 | **1.00** | 42,436 - 51,202 | 51,202 |
| 20000776 | Public Works Dispatcher | 8.50 | 8.50 | **8.50** | 36,935 - 44,520 | 378,029 |
| 90000776 | Public Works Dispatcher | 2.19 | 2.19 | **2.18** | 36,935 - 44,520 | 80,519 |
| 20001050 | Public Works Superintendent | 5.00 | 5.00 | **6.00** | 72,323 - 87,321 | 503,512 |
| 20001032 | Public Works Supervisor | 22.00 | 22.00 | **22.00** | 51,159 - 61,945 | 1,349,938 |
| 20001042 | Safety and Training Manager | 1.00 | 1.00 | **1.00** | 68,971 - 83,561 | 83,561 |
| 20000885 | Senior Civil Engineer | 5.00 | 5.00 | **5.00** | 79,328 - 95,915 | 469,996 |
| 20000927 | Senior Clerk/Typist | 2.00 | 2.00 | **2.00** | 37,257 - 44,950 | 86,146 |
| 20000900 | Senior Engineering Aide | 4.00 | 2.00 | **2.00** | 45,895 - 55,478 | 97,941 |
| 20000015 | Senior Management Analyst | 5.00 | 5.00 | **5.00** | 61,322 - 74,128 | 370,640 |
| 20000918 | Senior Planner | 8.00 | 7.00 | **7.00** | 67,510 - 81,627 | 552,890 |
| 20000926 | Senior Traffic Engineer | 6.00 | 7.00 | **7.00** | 79,328 - 95,915 | 667,568 |
| 20000942 | Sign Painter | 2.00 | 2.00 | **2.00** | 43,897 - 52,448 | 102,581 |
| 21000182 | Storm Water Environmental Specialist | 1.00 | 1.00 | **1.00** | 64,051 - 77,544 | 72,284 |
| 21000400 | Storm Water Inspection Manager | 0.00 | 0.00 | **3.00** | 75,374 - 91,468 | 258,310 |
| 21000375 | Storm Water Inspector II | 0.00 | 0.00 | **8.00** | 56,896 - 68,971 | 483,004 |
| 21000402 | Storm Water Inspector III | 0.00 | 0.00 | **2.00** | 62,676 - 75,933 | 145,899 |
| 90000964 | Student Engineer | 3.00 | 3.27 | **3.27** | 27,589 - 33,068 | 90,214 |
| 20000970 | Supervising Management Analyst | 2.00 | 2.00 | **2.00** | 68,971 - 83,561 | 167,122 |
| 21000401 | Supervising Storm Water Inspector | 0.00 | 0.00 | **2.00** | 68,885 - 83,539 | 164,990 |
| 20000334 | Supervising Wastewater Pretreatment Inspector | 2.00 | 2.00 | **0.00** | 68,885 - 83,539 | - |
| 20001029 | Traffic Signal Supervisor | 3.00 | 3.00 | **3.00** | 63,858 - 77,265 | 229,091 |
| 20001031 | Traffic Signal Technician 2 | 18.00 | 18.00 | **18.00** | 55,951 - 67,166 | 1,137,947 |
| 20000659 | Traffic Striper Operator | 4.00 | 4.00 | **4.00** | 41,834 - 50,106 | 197,743 |
| 20001038 | Tree Maintenance Crewleader | 2.00 | 2.00 | **2.00** | 37,773 - 45,014 | 90,028 |
| 20001039 | Tree Trimmer | 3.00 | 3.00 | **3.00** | 36,119 - 42,994 | 128,982 |
| 20001044 | Utility Supervisor | 1.00 | 1.00 | **2.00** | 44,907 - 53,695 | 93,960 |
| 20001051 | Utility Worker 1 | 78.00 | 78.00 | **79.00** | 31,542 - 37,494 | 2,780,906 |
| 20001053 | Utility Worker 2 | 65.00 | 64.00 | **64.00** | 34,421 - 40,975 | 2,532,738 |

# Transportation & Storm Water

### Personnel Expenditures *(Cont'd)*

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| 20000324 | Wastewater Pretreatment Inspector 2 | 8.00 | 8.00 | **0.00** | 56,896 - 68,971 | - |
| 20000325 | Wastewater Pretreatment Inspector 3 | 2.00 | 2.00 | **0.00** | 62,676 - 75,933 | - |
| 20000526 | Wastewater Pretreatment Program Manager | 3.00 | 3.00 | **0.00** | 75,374 - 91,468 | - |
| 20001058 | Welder | 1.00 | 1.00 | **1.00** | 45,830 - 54,962 | 51,276 |
| 20000756 | Word Processing Operator | 10.00 | 9.00 | **9.00** | 32,530 - 39,170 | 324,778 |
| | Bilingual - Regular | | | | | 13,104 |
| | Budgeted Vacancy Savings | | | | | (1,781,199) |
| | Night Shift Pay | | | | | 42,801 |
| | Overtime Budgeted | | | | | 2,715,585 |
| | Plant/Tank Vol Cert Pay | | | | | 2,808 |
| | Reg Pay For Engineers | | | | | 367,445 |
| | Sick Leave - Hourly | | | | | 7,393 |
| | Termination Pay Annual Leave | | | | | 19,494 |
| | Vacation Pay In Lieu | | | | | 308,739 |
| **FTE, Salaries, and Wages Subtotal** | | **625.79** | **624.71** | **637.70** | | **$ 36,264,160** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 103,280 | $ 102,872 | $ 95,335 | $ (7,537) |
| Flexible Benefits | 5,308,905 | 6,485,894 | 6,744,771 | 258,877 |
| Insurance | 1,198 | - | - | - |
| Long-Term Disability | 77,166 | - | - | - |
| Medicare | 470,061 | 424,743 | 465,836 | 41,093 |
| Other Post-Employment Benefits | 3,218,983 | 3,390,565 | 3,592,766 | 202,201 |
| Retiree Medical Trust | 33,985 | 34,211 | 42,035 | 7,824 |
| Retirement 401 Plan | 30,047 | 28,121 | 28,880 | 759 |
| Retirement ADC | 8,143,212 | 10,830,217 | 9,981,035 | (849,182) |
| Retirement DROP | 76,929 | 74,289 | 85,958 | 11,669 |
| Risk Management Administration | 560,948 | 571,215 | 617,644 | 46,429 |
| Supplemental Pension Savings Plan | 2,014,672 | 1,975,572 | 2,234,071 | 258,499 |
| Unemployment Insurance | 52,707 | 54,108 | 55,396 | 1,288 |
| Workers' Compensation | 1,125,275 | 1,196,263 | 1,262,247 | 65,984 |
| **Fringe Benefits Subtotal** | **$ 21,217,368** | **$ 25,168,070** | **$ 25,205,974** | **$ 37,904** |
| **Total Personnel Expenditures** | | | **$ 61,470,134** | |

# Underground Surcharge Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Admin & Right-of-Way Coordination | $ 22,535,722 | $ 59,528,799 | **$ 59,955,753** | $ 426,954 |
| **Total** | **$ 22,535,722** | **$ 59,528,799** | **$ 59,955,753** | **$ 426,954** |

## Department Personnel

| | FY2017 Budget | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Admin & Right-of-Way Coordination | 11.00 | 17.00 | **22.15** | 5.15 |
| **Total** | **11.00** | **17.00** | **22.15** | **5.15** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Utilities Undergrounding Program**<br>Addition of 4.00 FTE positions and one-time non-personnel expenditures for to support the increase of Utilities Undergrounding Program projects. | 4.00 | $ 420,972 | $ - |
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | 265,248 | - |
| **Non-Standard Hour Personnel Funding**<br>Funding allocated according to a zero-based annual review of hourly funding requirements. | 1.15 | 34,621 | - |
| **Support for Information Technology**<br>Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements. | 0.00 | (93,343) | - |
| **Salary and Benefit Adjustments**<br>Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations. | 0.00 | (200,544) | - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 505,987 |
| **Total** | **5.15** | **$ 426,954** | **$ 505,987** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **PERSONNEL** | | | | |
| Personnel Cost | $ 660,504 | $ 1,162,181 | **$ 1,405,315** | $ 243,134 |
| Fringe Benefits | 408,901 | 767,887 | **766,302** | (1,585) |
| **PERSONNEL SUBTOTAL** | **1,069,404** | **1,930,068** | **2,171,617** | **241,549** |
| **NON-PERSONNEL** | | | | |
| Supplies | $ 22,575 | $ 21,100 | **$ 25,200** | $ 4,100 |
| Contracts | 7,340,037 | 17,373,942 | **17,648,341** | 274,399 |
| Information Technology | 65,412 | 192,938 | **99,595** | (93,343) |
| Energy and Utilities | 9,659 | 7,751 | **7,000** | (751) |
| Other | 14,019,594 | 40,003,000 | **40,004,000** | 1,000 |
| Capital Expenditures | 9,041 | - | **-** | - |
| **NON-PERSONNEL SUBTOTAL** | **21,466,318** | **57,598,731** | **57,784,136** | **185,405** |
| **Total** | **$ 22,535,722** | **$ 59,528,799** | **$ 59,955,753** | **$ 426,954** |

# Transportation & Storm Water

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Other Local Taxes | $ 54,949,816 | $ 59,750,315 | **$ 59,750,315** | $ - |
| Rev from Money and Prop | 1,280,874 | 814,013 | **1,320,000** | 505,987 |
| **Total** | **$ 56,230,690** | **$ 60,564,328** | **$ 61,070,315** | **$ 505,987** |

## Personnel Expenditures

| Job Number | Job Title / Wages | FY2017 Budget | FY2018 Budget | FY2019 Proposed | Salary Range | Total |
|---|---|---|---|---|---|---|
| **FTE, Salaries, and Wages** | | | | | | |
| 20000024 | Administrative Aide 2 | 0.00 | 0.00 | **1.00** | $43,983 - $53,028 | $ 53,028 |
| 20000070 | Assistant Engineer-Civil | 4.00 | 7.00 | **6.00** | 59,775 - 72,022 | 384,236 |
| 20000143 | Associate Engineer-Civil | 2.00 | 2.00 | **3.00** | 68,821 - 83,109 | 243,799 |
| 20000162 | Associate Planner | 0.00 | 0.00 | **1.00** | 58,593 - 70,798 | 70,798 |
| 20000290 | Information Systems Analyst 2 | 0.00 | 0.00 | **1.00** | 55,843 - 67,489 | 67,489 |
| 20000556 | Junior Engineering Aide | 1.00 | 1.00 | **1.00** | 39,965 - 48,108 | 39,965 |
| 20000743 | Principal Engineering Aide | 1.00 | 1.00 | **1.00** | 51,653 - 62,547 | 51,653 |
| 20001222 | Program Manager | 0.00 | 1.00 | **1.00** | 48,516 - 178,445 | 113,480 |
| 20000760 | Project Assistant | 0.00 | 1.00 | **2.00** | 59,775 - 72,022 | 130,704 |
| 20000761 | Project Officer 1 | 0.00 | 1.00 | **1.00** | 68,821 - 83,109 | 68,821 |
| 20000783 | Public Information Clerk | 1.00 | 1.00 | **1.00** | 32,530 - 39,170 | 38,582 |
| 20000885 | Senior Civil Engineer | 1.00 | 1.00 | **1.00** | 79,328 - 95,915 | 95,915 |
| 20000918 | Senior Planner | 1.00 | 1.00 | **1.00** | 67,510 - 81,627 | 80,403 |
| 90000964 | Student Engineer | 0.00 | 0.00 | **1.15** | 27,589 - 33,068 | 31,727 |
| | Bilingual - Regular | | | | | 2,912 |
| | Budgeted Vacancy Savings | | | | | (119,550) |
| | Overtime Budgeted | | | | | 15,000 |
| | Reg Pay For Engineers | | | | | 26,853 |
| | Vacation Pay In Lieu | | | | | 9,500 |
| **FTE, Salaries, and Wages Subtotal** | | **11.00** | **17.00** | **22.15** | | **$ 1,405,315** |

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **Fringe Benefits** | | | | |
| Employee Offset Savings | $ 2,918 | $ 4,066 | $ 2,998 | $ (1,068) |
| Flexible Benefits | 105,964 | 200,458 | 225,341 | 24,883 |
| Long-Term Disability | 1,666 | - | - | - |
| Medicare | 10,086 | 16,548 | 19,620 | 3,072 |
| Other Post-Employment Benefits | 57,755 | 102,017 | 116,489 | 14,472 |
| Retiree Medical Trust | 855 | 1,802 | 2,554 | 752 |
| Retirement ADC | 164,771 | 323,099 | 239,577 | (83,522) |
| Risk Management Administration | 10,066 | 17,187 | 20,026 | 2,839 |
| Supplemental Pension Savings Plan | 48,839 | 91,339 | 114,472 | 23,133 |
| Unemployment Insurance | 1,152 | 2,014 | 2,283 | 269 |
| Workers' Compensation | 4,829 | 9,357 | 22,942 | 13,585 |
| **Fringe Benefits Subtotal** | **$ 408,901** | **$ 767,887** | **$ 766,302** | **$ (1,585)** |
| **Total Personnel Expenditures** | | | **$ 2,171,617** | |

## Revenue and Expense Statement (Non–General Fund)

| Underground Surcharge Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 91,658,583 | $ 125,353,551 | $ 148,733,023 |
| Continuing Appropriation - CIP | 30,675,131 | 22,076,372 | 21,838,018 |
| **TOTAL BALANCE AND RESERVES** | **$ 122,333,714** | **$ 147,429,923** | **$ 170,571,041** |
| **REVENUE** | | | |
| Other Local Taxes | $ 54,949,816 | $ 59,750,315 | $ 59,750,315 |
| Revenue from Use of Money and Property | 1,280,874 | 814,013 | 1,320,000 |
| **TOTAL REVENUE** | **$ 56,230,690** | **$ 60,564,328** | **$ 61,070,315** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 178,564,404** | **$ 207,994,251** | **$ 231,641,356** |
| **OPERATING EXPENSE** | | | |
| Personnel Expenses | $ 660,504 | $ 1,162,181 | $ 1,405,315 |
| Fringe Benefits | 408,901 | 767,887 | 766,302 |
| Supplies | 22,575 | 21,100 | 25,200 |
| Contracts | 7,340,037 | 17,373,942 | 17,648,341 |
| Information Technology | 65,412 | 192,938 | 99,595 |
| Energy and Utilities | 9,659 | 7,751 | 7,000 |
| Other Expenses | 14,019,594 | 40,003,000 | 40,004,000 |
| Capital Expenditures | 9,041 | – | – |
| **TOTAL OPERATING EXPENSE** | **$ 22,535,722** | **$ 59,528,799** | **$ 59,955,753** |
| **EXPENDITURE OF PRIOR YEAR FUNDS** | | | |
| CIP Expenditures | $ 8,598,759 | $ – | $ – |
| **TOTAL EXPENDITURE OF PRIOR YEAR FUNDS** | **$ 8,598,759** | **$ –** | **$ –** |
| **TOTAL EXPENSE** | **$ 31,134,481** | **$ 59,528,799** | **$ 59,955,753** |
| **RESERVES** | | | |
| Continuing Appropriation - CIP | $ 22,076,372 | $ 22,076,372 | $ 21,838,018 |
| **TOTAL RESERVES** | **$ 22,076,372** | **$ 22,076,372** | **$ 21,838,018** |
| **BALANCE** | **$ 125,353,551** | **$ 126,389,080** | **$ 149,847,585** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 178,564,404** | **$ 207,994,251** | **$ 231,641,356** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

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# Trolley Extension Reserve Fund

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# Trolley Extension Reserve Fund




## Fund Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring a local revenue source to qualify for state and federal funding as called for in the Regional Transportation Plan. This fund is administered by the Financial Management Department.

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# Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | 1,061,305 | 1,058,250 | **1,067,000** | 8,750 |
| **Total Department Expenditures** | **$ 1,061,305** | **$ 1,058,250** | **$ 1,067,000** | **$ 8,750** |
| **Total Department Revenue** | **$ 1,060,939** | **$ 1,058,250** | **$ 1,064,000** | **$ 5,750** |

# Trolley Extension Reserve Fund

## Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Trolley Extension Reserve Fund | $ 1,061,305 | $ 1,058,250 | **$ 1,067,000** | $ 8,750 |
| **Total** | **$ 1,061,305** | **$ 1,058,250** | **$ 1,067,000** | **$ 8,750** |

## Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Non-Discretionary Adjustment**<br>Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent. | 0.00 | $ 8,750 | $ - |
| **Revised Revenue**<br>Adjustment to reflect revised revenue projections. | 0.00 | - | 5,750 |
| **Total** | **0.00** | **$ 8,750** | **$ 5,750** |

## Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 655 | $ 3,000 | **$ 3,000** | $ - |
| Transfers Out | 1,060,650 | 1,055,250 | **1,064,000** | 8,750 |
| **NON-PERSONNEL SUBTOTAL** | **1,061,305** | **1,058,250** | **1,067,000** | **8,750** |
| **Total** | **$ 1,061,305** | **$ 1,058,250** | **$ 1,067,000** | **$ 8,750** |

## Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Rev from Money and Prop | $ (2,711) | $ - | **$ -** | $ - |
| Transfers In | 1,063,650 | 1,058,250 | **1,064,000** | 5,750 |
| **Total** | **$ 1,060,939** | **$ 1,058,250** | **$ 1,064,000** | **$ 5,750** |

# Trolley Extension Reserve Fund

## Revenue and Expense Statement (Non–General Fund)

| Trolley Extension Reserve Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 151,682 | $ 151,316 | $ 151,316 |
| **TOTAL BALANCE AND RESERVES** | **$ 151,682** | **$ 151,316** | **$ 151,316** |
| **REVENUE** | | | |
| Revenue from Use of Money and Property | $ (2,711) | $ – | $ – |
| Transfers In | 1,063,650 | 1,058,250 | 1,064,000 |
| **TOTAL REVENUE** | **$ 1,060,939** | **$ 1,058,250** | **$ 1,064,000** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 1,212,621** | **$ 1,209,566** | **$ 1,215,316** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ 655 | $ 3,000 | $ 3,000 |
| Transfers Out | 1,060,650 | 1,055,250 | 1,064,000 |
| **TOTAL OPERATING EXPENSE** | **$ 1,061,305** | **$ 1,058,250** | **$ 1,067,000** |
| **TOTAL EXPENSE** | **$ 1,061,305** | **$ 1,058,250** | **$ 1,067,000** |
| **BALANCE** | **$ 151,316** | **$ 151,316** | **$ 148,316** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 1,212,621** | **$ 1,209,566** | **$ 1,215,316** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

# Zoological Exhibits Maintenance Fund

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# Zoological Exhibits Maintenance Fund




## Fund Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy ($0.005 per $100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Financial Management Department.

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# Zoological Exhibits Maintenance Fund

## Department Summary

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| FTE Positions (Budgeted) | 0.00 | 0.00 | **0.00** | 0.00 |
| Personnel Expenditures | $ - | $ - | **$ -** | $ - |
| Non-Personnel Expenditures | 12,405,283 | 13,187,804 | **13,954,373** | 766,569 |
| **Total Department Expenditures** | **$ 12,405,283** | **$ 13,187,804** | **$ 13,954,373** | **$ 766,569** |
| **Total Department Revenue** | **$ 13,089,757** | **$ 13,187,804** | **$ 13,954,373** | **$ 766,569** |

# Zoological Exhibits Maintenance Fund

### Department Expenditures

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Zoological Exhibits Maintenance Fund | $ 12,405,283 | $ 13,187,804 | **$ 13,954,373** | $ 766,569 |
| **Total** | **$ 12,405,283** | **$ 13,187,804** | **$ 13,954,373** | **$ 766,569** |

### Significant Budget Adjustments

| | FTE | Expenditures | Revenue |
|---|---|---|---|
| **Zoological Tax**<br>Adjustment to reflect revised revenue and non-personnel expenditures associated with zoological property tax. | 0.00 | $ 766,569 | $ 766,569 |
| **Total** | **0.00** | **$ 766,569** | **$ 766,569** |

### Expenditures by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| **NON-PERSONNEL** | | | | |
| Contracts | $ 12,405,283 | $ 13,187,804 | **$ 13,954,373** | $ 766,569 |
| **NON-PERSONNEL SUBTOTAL** | **12,405,283** | **13,187,804** | **13,954,373** | **766,569** |
| **Total** | **$ 12,405,283** | **$ 13,187,804** | **$ 13,954,373** | **$ 766,569** |

### Revenues by Category

| | FY2017 Actual | FY2018 Budget | FY2019 Proposed | FY2018–2019 Change |
|---|---|---|---|---|
| Property Tax Revenue | $ 13,089,757 | $ 13,187,804 | **$ 13,954,373** | $ 766,569 |
| **Total** | **$ 13,089,757** | **$ 13,187,804** | **$ 13,954,373** | **$ 766,569** |

# Zoological Exhibits Maintenance Fund

## Revenue and Expense Statement (Non–General Fund)

| Zoological Exhibits Maintenance Fund | FY2017 Actual | FY2018* Budget | FY2019 Proposed |
|---|---|---|---|
| **BEGINNING BALANCE AND RESERVES** | | | |
| Balance from Prior Year | $ 69,251 | $ 753,724 | $ – |
| **TOTAL BALANCE AND RESERVES** | **$ 69,251** | **$ 753,724** | **$ –** |
| **REVENUE** | | | |
| Property Taxes | $ 13,089,757 | $ 13,187,804 | $ 13,954,373 |
| **TOTAL REVENUE** | **$ 13,089,757** | **$ 13,187,804** | **$ 13,954,373** |
| **TOTAL BALANCE, RESERVES, AND REVENUE** | **$ 13,159,007** | **$ 13,941,528** | **$ 13,954,373** |
| **OPERATING EXPENSE** | | | |
| Contracts | $ 12,405,283 | $ 13,187,804 | $ 13,954,373 |
| **TOTAL OPERATING EXPENSE** | **$ 12,405,283** | **$ 13,187,804** | **$ 13,954,373** |
| **TOTAL EXPENSE** | **$ 12,405,283** | **$ 13,187,804** | **$ 13,954,373** |
| **BALANCE** | **$ 753,724** | **$ 753,724** | **$ –** |
| **TOTAL BALANCE, RESERVES, AND EXPENSE** | **$ 13,159,007** | **$ 13,941,528** | **$ 13,954,373** |

* At the time of publication, audited financial statements for Fiscal Year 2018 were not available. Therefore, the Fiscal Year 2018 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2018 Adopted Budget, while the beginning Fiscal Year 2018 balance amount reflects the audited Fiscal Year 2017 ending balance.

FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

**Volume 3**

Capital Improvements Program



# PROPOSED BUDGET

The City of SAN DIEGO

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

# *Distinguished Budget Presentation Award*

**PRESENTED TO**

## City of San Diego

## California

For the Fiscal Year Beginning

**July 1, 2017**

Christopher P. Morrill

Executive Director



# California Society of Municipal Finance Officers

*Certificate of Award*

## *Operating Budget Excellence Award*
## *Fiscal Year 2017-2018*

*Presented to the*

## *City of San Diego*

For meeting the criteria established to achieve the Operating Budget Excellence Award.

***February 7, 2018***

***Drew Corbett***
***CSMFO President***

***Craig Boyer, Chair***
***Professional Standards and Recognition Committee***

***Dedicated Excellence in Municipal Financial Reporting***



# California Society of Municipal Finance Officers

*Certificate of Award*

## *Capital Budget Excellence Award*
## *Fiscal Year 2017-2018*

*Presented to the*

## *City of San Diego*

For meeting the criteria established to achieve the Capital Budget Excellence Award.

***February 7, 2018***

***Drew Corbett***
***CSMFO President***

***Craig Boyer, Chair***
***Professional Standards and Recognition Committee***

***Dedicated Excellence in Municipal Financial Reporting***

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# Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to nine month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process but actual economic and financial conditions may differ materially from those assumed.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.

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The City of SAN DIEGO

To my fellow San Diegans:

I am pleased to present a balanced **Fiscal Year 2019 Proposed Budget** that protects and furthers the progress the City of San Diego has made to put neighborhoods first, create a better quality of life for all communities, and maintain restored services throughout the city. This is a structurally-balanced plan that keeps the focus on core community services San Diegans value such as a Clean San Diego, road repair, parks, libraries, and public safety.

The Proposed Budget preserves neighborhood services added over the last four budget years and continues to prioritize investments in streets and infrastructure while maintaining responsible financial management. I have directed departments to hold the line on spending in order to allocate critical funds needed to enhance neighborhood services and expand citywide cleanup efforts to keep San Diego neighborhoods clean and safe.

San Diego's economy remains strong, and the Proposed Budget projects moderate growth in all of the City's four Major General Fund revenue categories – Property Tax, Sales Tax, Transient Occupancy Tax (TOT), and Franchise Fees. The Proposed Budget balances the continuing trend of positive key economic indicators with a corresponding softening in the year-over-year rate of growth in some major revenues, including property tax and TOT.

The Proposed Budget includes funding for programs and projects that make a difference in the lives of San Diegans. This includes road repairs; parks and critical infrastructure; police recruitment and retention; citywide coordination of the Climate Action Plan; staffing for new and expanded recreation facilities; staffing for new library facilities and protection of library and recreation center hours; increased homeless services and housing affordability initiatives; and increased funding for the Pure Water program that will create a drought-proof, independent local water supply.

Even though the City is projecting modestly improving revenue in Fiscal Year 2019 to help fund these priorities, Fiscal Year 2019 continues to be a lean budget year. This Proposed Budget is fiscally responsible; we continue to fully fund our pension payment, which significantly grew last year due to actuarial changes and experience losses. We are fully funding reserves to their target levels and plan to contribute to the pension stability reserve. The difficult choices we made in Fiscal Year 2018, including a reduction of $18 million in General Fund ongoing costs, have provided relief in this and future budgets so that we can expand funding for neighborhood services and programs San Diegans have told me are critical.

The Proposed Budget protects neighborhood services and expands the Clean SD initiative with more crews for cleaner communities. Public safety and investments in infrastructure continue to be funded as priorities in all communities. We have embraced new ideas and taken new approaches to address homelessness, and this Proposed Budget has increased funding for Bridge Shelters, safe parking programs, transitional storage and operations of the new Housing Navigation Center.

# Mayor's Budget Message

The Proposed Budget is structurally balanced in accordance with the City's Budget Policy, with ongoing expenditures supported by ongoing revenues.

Building Our Better Future: Repairing Streets and Investing in Infrastructure

Fiscal Year 2019 is the second year since implementation of Charter Section 77.1 (Proposition H), which requires the City to dedicate specific revenue sources to fund new General Fund infrastructure such as streets, sidewalks, bridges, and buildings, and requires the maintenance and repair of such infrastructure. The Proposed Budget includes a $16.2 million transfer from the General Fund to the Infrastructure Fund. Supplementing other infrastructure funding throughout the Proposed Budget, this fund provides for critical road repairs, sidewalk repair and reconstruction, street lights and park security lighting, bike facilities and new infrastructure projects based on needs identified in recent facility condition assessments.

Road conditions affect every San Diegan in every community, so the City's highest infrastructure priority remains street repair. On April 2, 2018 the City passed the 800$^{th}$ mile marker on my pledge to fix 1,000 miles of streets in five years. This is a record pace for road repair and well ahead of the five-year schedule. The Proposed Budget includes $75.9 million in funding to pave, repair, and replace 390 miles of streets, which will help the City maintain the long-term goal of an average OCI of 70, or good condition.

Other important infrastructure investments funded in the Proposed Budget include park improvements, streetlights, sidewalk repair and replacement, infrastructure to support energy and conservation elements of the Climate Action Plan, Pure Water, and water main replacements.

Clean, Safe and Livable Neighborhoods

Every neighborhood deserves clean streets and sidewalks. The Proposed Budget expands the Clean SD initiative by adding 16 positions and more than $4 million in funding for responding more frequently to the removal of sidewalk debris, illegal dumping, street sweeping, on-call litter removal and expanding sidewalk sanitization in downtown and other areas based on need. There is also a new penalty structure with increased fines of up to $1,000 for any individuals found illegally dumping trash and other waste in our neighborhoods. There is also funding for continued handwashing stations at 11 sites, 8 portable public restrooms with security services and security services at the civic center public restrooms.

San Diego is one of the safest big cities in the country, and overall crime is at its lowest point in half a century. The Proposed Budget includes $28 million in salary and fringe benefit increases for the largest recruitment and retention package in San Diego Police Department (SDPD) history. This new police contract, approved by City Council on December 5, 2017, makes SDPD competitive with other law enforcement agencies, with a goal to fully staff SDPD by 2020.

The Proposed Budget also includes the addition of $1 million for 13 civilian positions to support operations in SDPD's Communications and Special Events unit which are expected to increase officer availability to address crime and proactively contribute to public safety.

Additions to the Neighborhood Policing Administration to provide support for police-related quality of life issues throughout the City are also proposed.

The Proposed Budget funds resources to improve citywide response times by Fire-Rescue crews and other emergency first responders. Funding is provided for the expansion of the fire academy from 24 to 36 recruits; this will maintain projected full staffing levels throughout Fiscal Year 2019 which in turn will help control overtime costs. The Proposed Budget also includes funding for 9 Fire-Rescue Emergency Command and Data Center staff to support constant staffing and reduce mandatory overtime; funding to replace two specially designed lifeguard watercraft; and critical safety and communications equipment for firefighters.

Further, the Proposed Budget preserves the critical public safety staff additions from Fiscal Year 2017 of lifeguards for Ocean Beach, Mission Bay, and seasonal lifeguards at Sunset Cliffs.

Opportunity in Every Community: Protecting Key Neighborhood Services

We all deserve equal access to essential and effective public services, no matter which zip code we call home. Neighborhood services are key to building stronger communities where more residents have the opportunity to succeed.

The Proposed Budget protects all parks service improvements funded in recent fiscal years such as keeping recreation centers open longer throughout San Diego – bringing the total number of recreational centers with expanded hours to 44 over the last three budget years. The Proposed Budget also provides additional funding to support operation and maintenance needs for 60 additional hours per week at 10 new and expanded Parks and Recreation facilities opening to the public during Fiscal Year 2019. Funding is also included for transit station facility maintenance, expanded restroom hours at Balboa Park, and recreation center council administration support.

The Proposed Budget protects our community centers for lifelong learning by maintaining library hours and the popular "Do Your Homework @ the Library" program. There is also additional funding included for staff and operations for new library facilities in Mission Hills and San Ysidro which will increase library hours by 102 hours per week. Additional library funding is included to increase security services at the Central Library and for self-service kiosks hours.

We've taken new actions to address homelessness this year, focusing on our strategy to "Connect, Support, House." The Proposed Budget includes $8 million from the General Fund for homelessness programs and services. Three bridge shelters will continue to service up to 700 individuals per day with beds and supportive services, including housing navigators to help people find homes. Two safe parking zones with capacity for 120 total cars will continue to provide those temporarily living in their cars with a safe place to park at night.

The new Housing Navigation Center will open as the region's first comprehensive homeless facility; funding for its operations is included in this Proposed Budget. There is also funding for the Homeless Outreach Team (HOT) within the SDPD and San Diego Misdemeanants at Risk Track (SMART) program within the City Attorney's office.

There is also $12.9 million in anticipated Community Development Block Grant (CDBG) program entitlement allocations and CDBG program income for the City's Reinvestment Initiative to fund

homelessness programs and services. These allocations are contingent upon funding being secured and are proposed for Housing Navigation Center operations, homeless facility/permanent supportive housing acquisitions, and other homelessness programs.

Housing SD is a strategy to increase housing supply and boost affordability in San Diego. The Proposed Budget includes funding for the Affordable Housing Density Program which fully implements the housing plan for the middle-income residents.

Excellent Customer Service and Open Government

Our goal is to make San Diego's government as innovative as the people it represents. The Proposed Budget maintains our investment in cutting-edge technologies to improve customer service, cultivate civic engagement, and operate with greater levels of accountability and transparency.

The Proposed Budget continues to invest in the "Get It Done" customer experience platform and software implementation and staffing.

The Proposed Budget also continues to invest in a more efficient management system for public records requests and an in-house training program to help City employees identify waste and implement streamlining measures and efficiencies.

Strong Financial Management and Commitment to Operational Efficiencies

San Diego's commitment to fiscal stability and strong oversight promotes a healthy financial future as well as saves taxpayer money through lower borrowing costs. The City's fiscal health is the result of effective financial management policies, long-term financial planning and comprehensive efforts to address both pension and retiree healthcare costs.

Conclusion

The Proposed Budget keeps the focus on key services the public, City Council and I have worked hard to prioritize. This budget proposal is structurally balanced, using ongoing resources for ongoing expenditures in accordance with the City's Budget Policy.

The City is projecting modestly improving revenue from property, sales, hotel, and franchise taxes in the Proposed Budget, but that growth continues to soften when compared to previous fiscal years. That being considered, this is the City's 14$^{th}$ consecutive year of fully fund its annual pension payment. The Proposed Budget does so without cutting critical funding for infrastructure or service level improvements previously restored by this administration. This proposal fully funds reserves to target levels and also contributes to the pension stability reserve, protects and expands current library and recreation center hours, increases funding for housing affordability initiatives, and funds key parks projects. It will add staff to operate and maintain new parks and library facilities, funds negotiated labor contracts – including the new police contract approved December 5, 2017, provides new public safety resources and invests in road repairs to maintain good street conditions.

Balancing the budget again involved making tough decisions and a commitment to fiscal responsibility, and I sincerely appreciate every public employee and stakeholder who is helping to maintain the financial health of our City by contributing to this budget plan. I would also like to thank our City employees for their continued commitment to providing outstanding service to our communities.

Sincerely,



Kevin L. Faulconer
Mayor

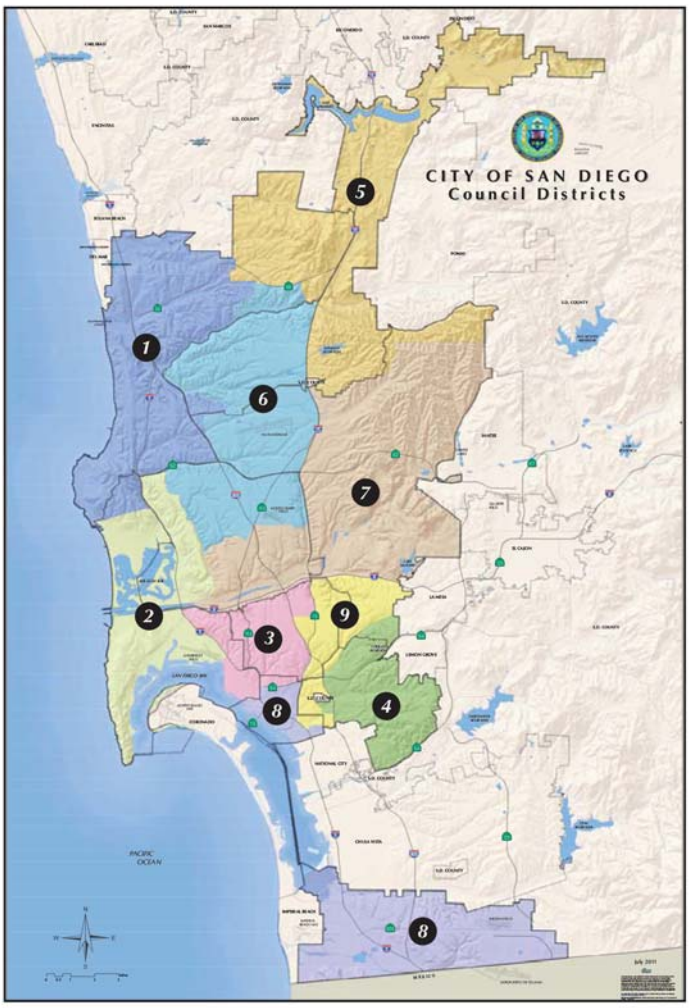
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**Kevin L. Faulconer**
**Mayor**



**Barbara Bry**
Council President Pro Tem
District 1






**Myrtle Cole**
Council President
District 4



**Lorie Zapf**
Councilmember
District 2



**Mark Kersey**
Councilmember
District 5



**Christopher Ward**
Councilmember
District 3



**Chris Cate**
Councilmember
District 6



**Scott Sherman**
Councilmember
District 7



**David Alvarez**
Councilmember
District 8



**Georgette Gómez**
Councilmember
District 9



**Kris Michell**
Chief Operating Officer

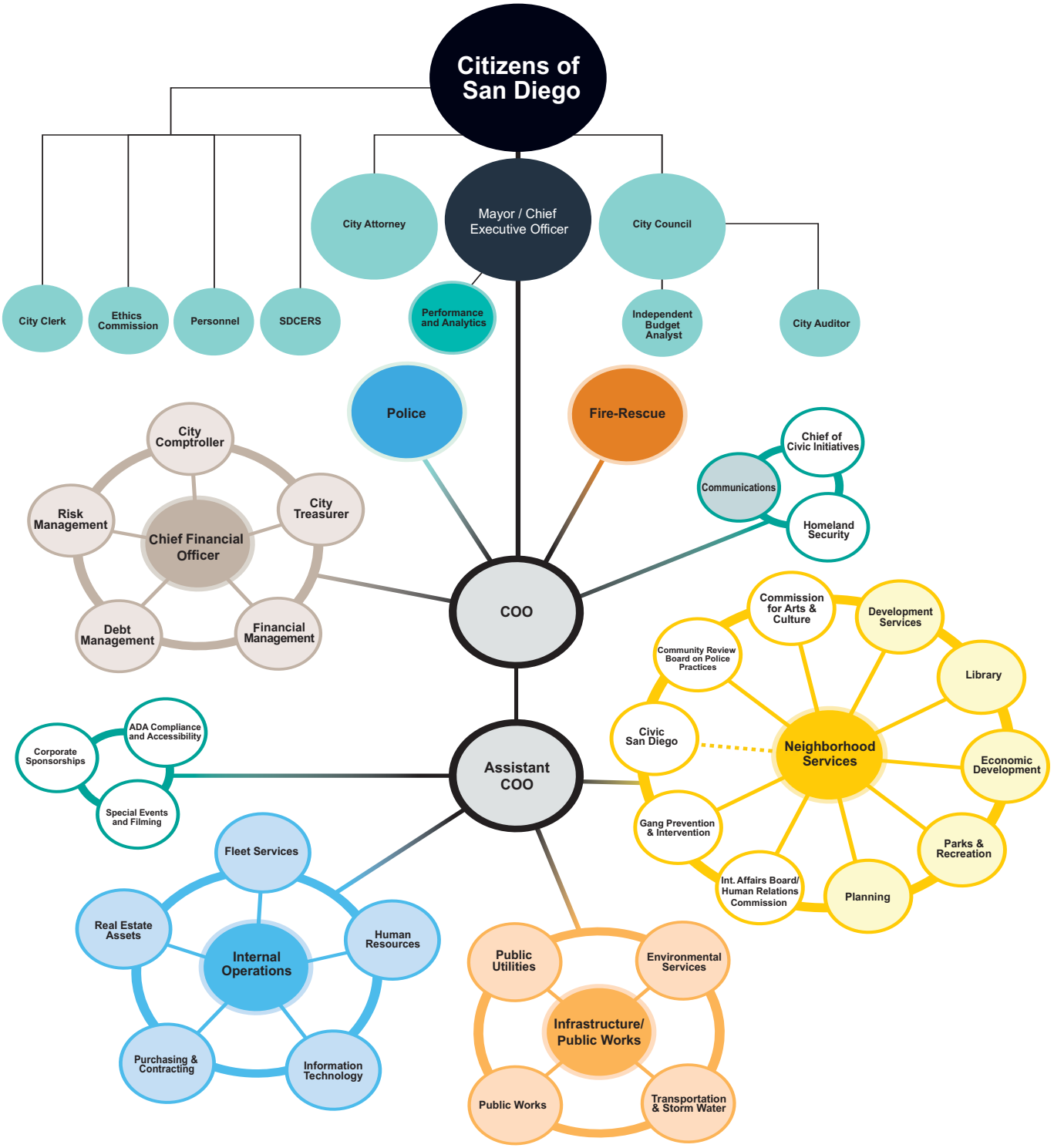


**Mara W. Elliott**
City Attorney

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# Citywide Organizational Structure

The City of SAN DIEGO ORGANIZATION




REVISED: 04/03/2018

The City of SAN DIEGO

# City Strategic Plan



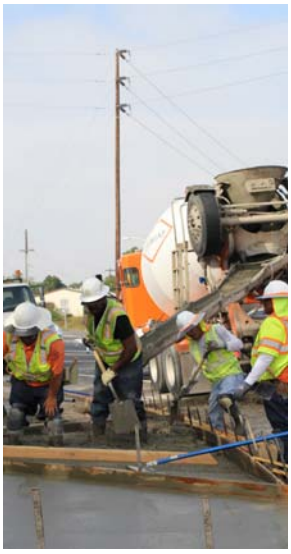
## Mission

*To effectively serve and support our communities*



## Vision

*A world-class city for all*



## Values

### Integrity

- *Do the right thing*
- *Be ethical, truthful, and fair*
- *Take responsibility for our actions*

### People

- *Value customers and employees as partners*
- *Recognize that an engaged City workforce is the key to quality customer service*
- *Promote diversity as a strength*

### Service

- *Exhibit pride in all that we do*
- *Treat others as we would like to be treated*
- *Anticipate and promptly respond to requests*

### Excellence

- *Foster a high-performing culture*
- *Establish clear standards and predictable processes*
- *Measure results and seek improvement in everything we do*



## Goals

**Goal 1:** *Provide high quality public service*

**Goal 2:** *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

**Goal 3:** *Create and sustain a resilient and economically prosperous City with opportunity in every community*

sandiego.gov

# Capital Improvements Program Summary

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FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

## Capital Improvements Program Summary



# PROPOSED BUDGET

The City *of* SAN DIEGO

## Capital Budget Introduction

In keeping with the City of San Diego's continued efforts to provide greater transparency for the general public, elected officials, and other City departments, this budget publication has been designed to provide the user with project-to-date information for the published 357 standalone and annual allocation type projects in or across by 10 asset managing departments. Additional capital project information can be found online on the City's CIP webpage (www.sandiego.gov/cip/projectinfo).

The **Fiscal Year 2019 Proposed Budget Summary** (page 5) focuses on activity anticipated to occur in the upcoming fiscal year. This section explains how the allocation of budget is based on a fund source analysis that takes into account project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Adopted CIP Budget.

The **Profile of the City of San Diego's CIP** (page 27) details the City's Budgeting Best Practices which provides an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts; and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the City Charter [Section 69].

The **Fiscal Year 2018 Budget Update** (page 43) details changes made to the CIP since the Fiscal Year 2018 Adopted Budget was published. Of note are new projects added to the Capital Improvements Program; projects closed and no longer published; a breakdown of expenditures by fiscal year; and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization** process (page 47), **Project Types** (page 59), **Funding Sources** (page 65), and a **Glossary** (page 523) of terms have been included. The **Community Planning** section (page 73) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 77) details how the project pages are organized. Each asset managing department's narrative and project pages follow the Guide. Finally, **Indexes** (page 527) are available to help guide the user to specific projects within the budget document.

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## Fiscal Year 2019 Proposed Budget Summary

The Fiscal Year 2019 Proposed Capital Improvements Program (CIP) Budget is $553.2 million. This Proposed Budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's multi-year CIP. The Proposed allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Proposed Budget is constrained by the availability of funds. The Fiscal Year 2019 Proposed CIP Budget, as summarized in **Table 1** below, is funded by a variety of sources, including, but not limited to, water and sewer enterprise funds, TransNet, development impact fees (DIF), and park improvement funds. Further details on all funding sources and the specific projects included in the Fiscal Year 2019 Proposed CIP Budget can be found later in this section, beginning on page 8.

**Table 1: Fiscal Year 2019 Proposed CIP Budget**

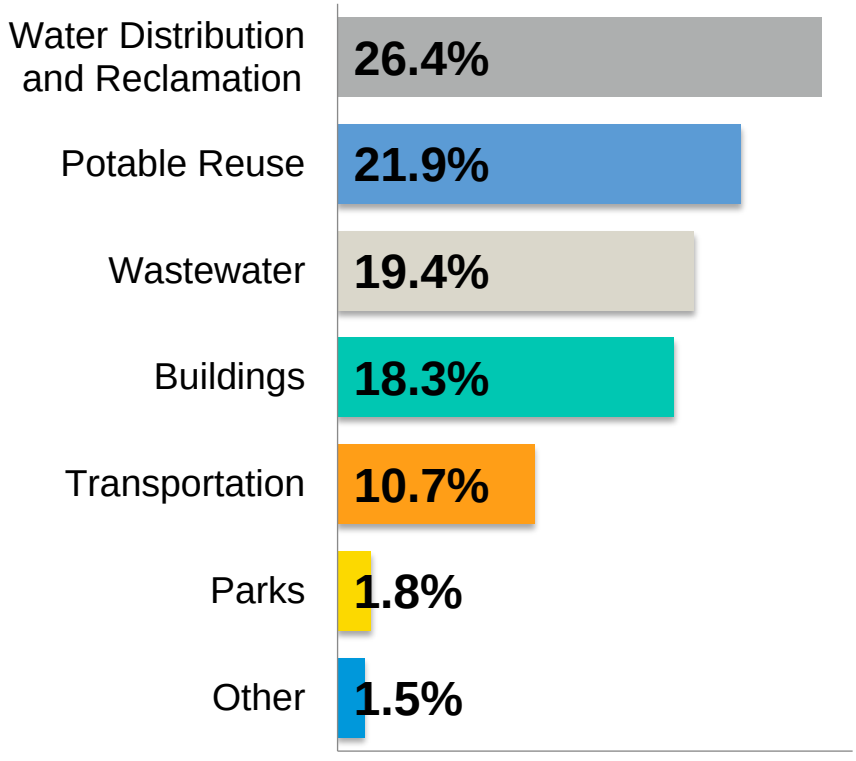
| Funding Source | FY 2019 Proposed | Percent of Total CIP Budget |
|---|---|---|
| Developer Funding | $ 2,081,000 | 0.38 % |
| Enhanced Infrastructure Financing District Fund | 369,048 | 0.07 % |
| Fleet Services Internal Service Fund | 250,000 | 0.05 % |
| Gas Tax Fund | 12,510,879 | 2.26 % |
| General Fund | 1,336,800 | 0.24 % |
| Infrastructure Fund | 16,156,068 | 2.92 % |
| Maintenance Assessment Districts | 170,000 | 0.03 % |
| Mission Bay Park Improvement Fund | 6,591,611 | 1.19 % |
| OneSD/ERP Funding | 299,679 | 0.05 % |
| Other Funding | 2,578,580 | 0.47 % |
| Recycling Fund | 55,200 | 0.01 % |
| Redevelopment Funding | 2,500,000 | 0.45 % |
| Refuse Disposal Fund | 4,076,800 | 0.74 % |
| San Diego Regional Parks Improvement Fund | 3,549,329 | 0.64 % |
| Sewer Funds | 212,452,242 | 38.40 % |
| TransNet Funds | 19,786,554 | 3.58 % |
| Trench Cut/Excavation Fee Fund | 2,000,000 | 0.36 % |
| Utilities Undergrounding Program Fund | 5,100,000 | 0.92 % |
| Water Fund | 261,358,994 | 47.24 % |
| **Grand Total** | **$ 553,222,784** | |

An additional $376.1 million of funding is anticipated to be received during Fiscal Year 2019. This anticipated funding is not included in the Proposed Budget because the funding sources either

require additional City Council approval, such as Facilities Benefit Assessments (FBA), bonds, Commercial Paper, and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of sources such as donations, grants, debt financing, developer funding, and FBA.

The Fiscal Year 2019 Proposed CIP Budget will support various types of projects, as displayed in **Figure 1**, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Proposed CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Proposed CIP Budget and support water and wastewater project types. In addition, 96.2 percent of the Proposed CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet and gas taxes, which may also fund transportation components of other project types in the right-of-way. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

**Figure 1: Fiscal Year 2019 Proposed Budget by Project Type**



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2019 Proposed CIP Budget is for the Public Utilities Department's projects, receiving $471.3 million, or 85.2 percent, of the Proposed CIP Budget. The next largest portion is for the Transportation & Storm Water Department's projects, with $59.1 million, or 10.7 percent, of the Proposed CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets. Project pages for each asset managing department can be found later in this volume, beginning on page 85.

**Table 2: Multi-Year CIP**

| Department | Prior Year | FY2019 Proposed | Future Years | Total |
|---|---|---|---|---|
| Airports | $ 26,279,067 | $ - | $ - | $ 26,279,067 |
| Citywide | 63,651,736 | 3,590,800 | 681,640,478 | 748,883,014 |
| Department of Information Technology | - | 501,679 | - | 501,679 |
| Environmental Services | 94,690,791 | 4,000,000 | 11,400,000 | 110,090,791 |
| Fire-Rescue | 100,107,854 | - | 75,322,921 | 175,430,775 |
| Library | 252,387,917 | 200,000 | 34,523,442 | 287,111,359 |
| Parks & Recreation | 393,066,492 | 11,755,940 | 248,075,468 | 652,897,900 |
| Police | 22,611,045 | - | 150,000 | 22,761,045 |
| Public Utilities | 1,480,864,068 | 471,337,236 | 1,698,774,770 | 3,650,976,074 |
| Public Works - General Services | 33,468,223 | 2,740,000 | 201,460,863 | 237,669,086 |
| Real Estate Assets | 5,000,000 | - | 22,000,000 | 27,000,000 |
| Transportation & Storm Water | 845,747,168 | 59,097,129 | 2,195,651,888 | 3,100,496,185 |
| **Grand Total** | **$ 3,317,874,367** | **$ 553,222,784** | **$ 5,168,999,830** | **$ 9,040,096,981** |

The Fiscal Year 2019 Proposed CIP Budget will add $553.2 million to the City's $9.04 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved $3.32 billion towards projects that are continuing from previous fiscal years. An estimated $5.17 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 27.

## Funding Sources for the Fiscal Year 2019 Proposed CIP Budget

The Fiscal Year 2019 Proposed CIP Budget of $553.2 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2019 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs and priorities be evaluated within the requirements of the funding source. For more information on common funding sources used in the CIP, refer to the Funding Sources section of this volume beginning on page 65. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may be proposed to receive funding because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2019 Proposed CIP Budget includes funding for 88 CIP projects, of which twelve are included in the CIP publication for the first time, five of which require City Council authorization. Most of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Included with the description of each funding source is a list of the projects that will receive funding in Fiscal Year 2019. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2019 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2019 Proposed Budget amount. Annual allocation projects are not scored. Refer to the Project Prioritization section on page 47 for more information on the scoring process.

## Developer Funding

Contributions may be received from developers to support City CIP projects. These funds are provided in order to satisfy conditions placed on development and are usually restricted to certain projects, or types of projects, in specific areas. For Fiscal Year 2019, $2.1 million of developer funding has been added to the CIP budget in two continuing projects, Table 3.

**Table 3: Developer Funding**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| El Camino Real to ViaDeLaValle (1/2 mile) / S00856 | 453 | Continuing | 53 | Medium | $ 937,000 |
| Via de la Valle Widening / RD11001 | 513 | Continuing | N/A | N/A | 1,144,000 |
| **Total** | | | | | **$ 2,081,000** |

## Enhanced Infrastructure Financing District Fund

Enhanced Infrastructure Financing District (EIFD) are authorized under California Government Code section 53398 to establish enhanced infrastructure financing districts and use specified property tax increment revenue generated within such districts to finance certain infrastructure and community benefit projects. In 2017, City Council set up an EIFD in the Otay Mesa Community Planning Area. For Fiscal Year 2019, $369,048 of Enhanced Infrastructure Financing District Fund has been added to the CIP budget, Table 4.

**Table 4: Enhanced Infrastructure Financing District Fund**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| La Media Road Improvements / S15018 | 468 | Continuing | 85 | High | $ 369,048 |
| **Total** | | | | | **$ 369,048** |

## Fleet Services Internal Service Fund

The Fleet Services Internal Service Fund provides all City Departments with motive equipment and comprehensive fleet management services. As an internal service fund, the Fleet Operations Internal Service Fund is funded by other City departments on a cost-reimbursement basis. A total of $250,000 has been added to the Fiscal Year 2019 Proposed Budget as shown in Table 5.

**Table 5: Fleet Operations Internal Service Fund**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| Fleet Management Software Upgrade / P19000 | 99 | New | N/A | N/A | $ 250,000 |
| **Total** | | | | | **$ 250,000** |

## Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right of-way in both the CIP and Operating Budget. A total of $12.5 million has been added to the Fiscal Year 2019 Proposed Budget as shown in Table 6.

**Table 6: Gas Tax Fund**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| Street Resurfacing and Reconstruction / AID00005 | 502 | Continuing | Annual | Annual | $ 12,510,879 |
| **Total** | | | | | **$ 12,510,879** |

## General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, roadway maintenance, and infrastructure projects. The largest funding sources for the General Fund are taxes, such as property, sales, and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are only used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the operational budgets of the departments requesting these funds. The General Fund CIP budget for Fiscal Year 2019 is $1.3 million as shown in Table 7.

**Table 7: General Fund**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| 311 Enhancements / T19000 | 104 | New | N/A | N/A | $ 358,000 |
| Governmental Funded IT Projects / ATT00001 | 107 | New | Annual | Annual | 928,800 |
| I AM Enhancements / T19001 | 108 | New | N/A | N/A | 50,000 |
| **Total** | | | | | **$ 1,336,800** |

## Infrastructure Fund

The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure projects. This amendment to the charter was passed by San Diego voters in June 2016. These funds are used exclusively for the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure, including the associated financing and personnel costs. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. For Fiscal Year 2019, a total amount of $16.2 million has been allocated to twelve projects, as shown in Table 8.

### Table 8: Infrastructure Fund

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| City Facilities Improvements / ABT00001 | 412 | Continuing | Annual | Annual | $ 2,090,000 |
| Encanto Comm Pk Security Lighting Upgrades / S16017 | 228 | Continuing | 52 | Low | 60,000 |
| Installation of City Owned Street Lights / AIH00001 | 463 | Continuing | Annual | Annual | 1,271,068 |
| Kelly St Neighborhood Pk Security Lighting Upgrade / S16016 | 239 | Continuing | 48 | Low | 40,000 |
| Marie Widman Memorial Pk Security Lighting Upgrade / S16018 | 243 | Continuing | 60 | High | 175,000 |
| Minor Bike Facilities / AIA00001 | 473 | Continuing | Annual | Annual | 800,000 |
| Park Improvements / AGF00007 | 271 | Continuing | Annual | Annual | 1,250,000 |
| Sidewalk Repair and Reconstruction / AIK00003 | 491 | Continuing | Annual | Annual | 5,000,000 |
| Skyline Hills Comm Pk Security Lighting Upgrades / S16021 | 285 | Continuing | 58 | Medium | 70,000 |
| Street Resurfacing and Reconstruction / AID00005 | 502 | Continuing | Annual | Annual | 5,000,000 |
| Tierrasanta Library Expansion / S15011 | 169 | Continuing | 60 | Low | 200,000 |
| Traffic Calming / AIL00001 | 507 | Continuing | Annual | Annual | 200,000 |
| **Total** | | | | | **$ 16,156,068** |

## Maintenance Assessment Districts

Property owners in Maintenance Assessment Districts (MADs) assess themselves in order to pay for enhanced improvements, maintenance, services, and activities in their community. If those improvements are capital in nature, they are included in the CIP budget. Listed below in Table 13 are the $170,000 of MAD-funded projects requested by the respective districts for inclusion in the Fiscal Year 2019 Proposed CIP Budget.

### Table 9: Maintenance Assessment Districts

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| Convert RB Medians-Asphalt to Concrete / L12000 | 213 | Continuing | 50 | Low | $ 150,000 |
| Talmadge Traffic Calming Infrastructure / S17001 | 296 | Continuing | 53 | Medium | 20,000 |
| **Total** | | | | | **$ 170,000** |

## Mission Bay Park Improvement Fund

The Mission Bay Park Improvements Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in the Mission Bay Park for capital improvements. The Fiscal Year 2019 Proposed CIP budget of $6.6 million is based on current projections of the revenue to be received by the end of Fiscal Year 2019. Once the revenue is received, the Park & Recreation Department will work with the Mission Bay Park Improvement Fund Oversight Committee to identify specific sub-projects per the City Charter and based on the actual amount of available revenue. For Fiscal Year 2019, $6.6 million has been allocated in the Mission Bay Improvements annual allocation, as shown in Table 10.

**Table 10: Mission Bay Park Improvement Fund**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| Mission Bay Improvements / AGF00004 | 251 | Continuing | Annual | Annual | $ 6,591,611 |
| **Total** | | | | | **$ 6,591,611** |

## OneSD/ERP Funding

The OneSD Support Fund is a special revenue fund which receives revenue from other City departments in order to manage and maintain the City's Enterprise Resource Planning (ERP) system. While most of the funding is used to maintain the existing system, efforts are also underway to implement and/or integrate additional modules into the ERP system. The Fiscal Year 2019 Proposed CIP Budget includes $299,679 of OneSD Support Funds, as shown in Table 11, to establish a new project to implement the Infrastructure Asset Management (IAM) system.

**Table 11: OneSD/ERP Funding**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| Governmental Funded IT Projects / ATT00001 | 107 | New | Annual | Annual | $ 248,000 |
| I AM Enhancements / T19001 | 108 | New | N/A | N/A | 51,679 |
| **Total** | | | | | **$ 299,679** |

## Other Funding

The East Village Pedestrian Bridge Fund is a restricted funding source that must be used for improvements inside the Park Boulevard and Harbor Drive Pedestrian Bridge Area. The Fiscal Year 2019 Proposed CIP Budget includes $2.6 million of East Village-Pedestrian Bridge funding.

**Table 12: Other Funding**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| Park Boulevard At-Grade Crossing / S15045 | 483 | Continuing | 53 | Medium | $ 2,578,580 |
| **Total** | | | | | **$ 2,578,580** |

## Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs, receiving revenue from a variety of fees associated with recycling. For Fiscal Year 2019, a total of $55,200 has been allocated to one project as shown in Table 13.

**Table 13: Recycling Fund**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| 311 Enhancements / T19000 | 104 | New | N/A | N/A | $ 55,200 |
| **Total** | | | | | **$ 55,200** |

## Redevelopment Funding

The Redevelopment Agency of the City of San Diego was created by the City Council in 1958 to alleviate conditions of urban blight in designated areas of the City and was dissolved by the State in 2012. These funds were transferred to the City as the Successor Agency. A total of $2.5 million has been added to the Fiscal Year 2019 Proposed Budget as shown in Table 14.

**Table 14: Redevelopment Funding**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| Park Boulevard At-Grade Crossing / S15045 | 483 | Continuing | 53 | Medium | $ 2,500,000 |
| **Total** | | | | | **$ 2,500,000** |

## Refuse Disposal Fund

The Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this Fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements. For Fiscal Year 2019, $4.1 million has been allocated, as shown in Table 15.

**Table 15: Refuse Disposal Fund**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| 311 Enhancements / T19000 | 104 | New | N/A | N/A | $ 76,800 |
| Minor Improvements to Landfills / AFA00001 | 122 | Continuing | Annual | Annual | 1,000,000 |
| Miramar Landfill Facility Improvements / L17000 | 123 | Continuing | 77 | Low | 2,000,000 |
| Miramar Landfill Storm Water Improvements / L18002 | 126 | Continuing | 90 | Medium | 1,000,000 |
| **Total** | | | | | **$ 4,076,800** |

## San Diego Regional Parks Improvement Fund

The San Diego Regional Parks Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. Once the revenue is received, the Park & Recreation Department works with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available revenue. For Fiscal Year 2019, $3.5 million has been allocated to six projects, which includes one annual allocation, as shown in Table 16.

**Table 16: San Diego Regional Parks Improvement Fund**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| California Tower Seismic Retrofit / L12003 | 192 | Continuing | 68 | High | $ 400,000 |
| Chollas Lake Improvements / L18001 | 209 | Continuing | 64 | High | 350,000 |
| City Facilities Improvements / ABT00001 | 412 | Continuing | Annual | Annual | 150,000 |
| EB Scripps Pk Comfort Station Replacement / S15035 | 224 | Continuing | 66 | Low | 1,456,694 |
| Mission Trails RP Cowles Mountain Trail / S10065 | 253 | Continuing | 54 | Medium | 150,000 |
| Mission Trails RP Trail Realignments / S10066 | 255 | Continuing | 54 | Medium | 250,000 |
| Regional Park Improvements / AGF00005 | 275 | Continuing | Annual | Annual | 792,635 |
| **Total** | | | | | **$ 3,549,329** |

## Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans. A total of $212.5 million in Sewer Funds is added to the CIP budget for Fiscal Year 2019, as shown in Table 17. This funding will support projects to meet the requirements of the Clean Water Act, projects to replace and/or rehabilitate the aging sewer system infrastructure, and the Pure Water program.

**Table 17: Sewer Funds**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| 311 Enhancements / T19000 | 104 | New | N/A | N/A | $ 60,000 |
| Advanced Metering Infrastructure / S17008 | 338 | Continuing | 86 | High | 534,559 |
| Alvarado Trunk Sewer Phase IV / S15019 | 340 | Continuing | 84 | Medium | 250,000 |
| City Facilities Improvements / ABT00001 | 412 | Continuing | Annual | Annual | 386,650 |
| EMTS Boat Dock and Steam Line Relocation / S00319 | 348 | Continuing | 81 | Medium | 500,000 |
| Enterprise Funded IT Projects / ATT00002 | 103 | New | Annual | Annual | 915,500 |
| Harbor Dr TS Participation Agreement / RD16001 | 351 | Continuing | 89 | Medium | 7,000,000 |
| I AM Enhancements / T19001 | 108 | New | N/A | N/A | 240,000 |
| MBC Equipment Upgrades / S17013 | 360 | Continuing | 85 | High | 550,000 |
| Metropolitan System Pump Stations / ABP00002 | 363 | Continuing | Annual | Annual | 500,000 |
| Metropolitan Waste Water Department Trunk Sewers / AJB00001 | 364 | Continuing | Annual | Annual | 8,965,297 |
| Metro Treatment Plants / ABO00001 | 362 | Continuing | Annual | Annual | 5,311,000 |
| NCWRP Improvements to 30 mgd / S17012 | 370 | Continuing | 85 | High | 3,080,000 |
| Pipeline Rehabilitation / AJA00002 | 377 | Continuing | Annual | Annual | 30,431,911 |
| PS2 Power Reliability & Surge Protection / S00312 | 381 | Continuing | 90 | High | 19,450,000 |
| Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003 | 382 | Continuing | Annual | Annual | 652,960 |
| Pump Station Restorations / ABP00001 | 383 | Continuing | Annual | Annual | 700,000 |
| PURE Water Program / ALA00001 | 384 | Continuing | Annual | Annual | 66,823,574 |
| Sewer CIP Emergency Reserve / ABT00007 | 389 | Continuing | Annual | Annual | 5,000,000 |

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| Sewer Main Replacements / AJA00001 | 390 | Continuing | Annual | Annual | 60,600,791 |
| South Metro Sewer Rehabilitation Ph 3B / S00317 | 391 | Continuing | 90 | High | 500,000 |
| **Total** | | | | | **$ 212,452,242** |

## TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities and traffic signals. Transnet also includes funding that is used in the Operating Budget. The City's transportation needs greatly outweigh the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2019 Proposed CIP Budget of $19.8 million, as shown in Table 18, adds funding to 18 projects, which includes 10 annual allocations.

**Table 18: TransNet Funds**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| Bridge Rehabilitation / AIE00001 | 435 | Continuing | Annual | Annual | $ 600,000 |
| Installation of City Owned Street Lights / AIH00001 | 463 | Continuing | Annual | Annual | 619,100 |
| Install T/S Interconnect Systems / AIL00002 | 462 | Continuing | Annual | Annual | 100,000 |
| Market St-Euclid to Pitta-Improvements / S16022 | 470 | Underfunded | 84 | High | 200,000 |
| Median Installation / AIG00001 | 472 | Continuing | Annual | Annual | 750,000 |
| Minor Bike Facilities / AIA00001 | 473 | Continuing | Annual | Annual | 100,000 |
| Miramar Road-I-805 Easterly Ramps / S00880 | 474 | Continuing | 71 | High | 460,000 |
| New Walkways / AIK00001 | 476 | Continuing | Annual | Annual | 1,182,000 |
| Otay Mesa Truck Route Phase 4 / S11060 | 478 | Continuing | 55 | Medium | 1,000,000 |
| SR 163/Friars Road / S00851 | 495 | Continuing | 61 | Medium | 3,449,000 |
| Streamview Drive Improvements Phase 2 / S18000 | 500 | Continuing | 67 | High | 900,000 |
| Street Resurfacing and Reconstruction / AID00005 | 502 | Continuing | Annual | Annual | 5,311,454 |

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| Traffic Calming / AIL00001 | 507 | Continuing | Annual | Annual | 1,000,000 |
| Traffic Signals - Citywide / AIL00004 | 508 | Continuing | Annual | Annual | 1,628,000 |
| Traffic Signals Modification / AIL00005 | 509 | Continuing | Annual | Annual | 1,787,000 |
| University Avenue Complete Street Phase1 / S18001 | 510 | Continuing | 81 | High | 200,000 |
| University Avenue Mobility / S00915 | 511 | Continuing | 67 | High | 500,000 |
| **Total** | | | | | **$ 19,786,554** |

## Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2019, $2.0 million has been allocated to one annual allocation, as shown in Table 19.

**Table 19: Trench Cut/Excavation Fee Fund**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| Street Resurfacing and Reconstruction / AID00005 | 502 | Continuing | Annual | Annual | $ 2,000,000 |
| **Total** | | | | | **$ 2,000,000** |

## Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E) includes a surcharge for the undergrounding of utilities on electric bills. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities. For Fiscal Year 2019, $100,000 has been added in the Governmental Funded Information Technology Projects annual allocation and $5.0 million has been allocated in the Utilities Undergrounding Program annual allocation for undergrounding managed by the City, as shown in Table 20.

**Table 20: Utilities Undergrounding Program Fund**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| Governmental Funded IT Projects / ATT00001 | 107 | New | Annual | Annual | $ 100,000 |
| Utilities Undergrounding Program / AID00001 | 512 | Continuing | Annual | Annual | 5,000,000 |
| **Total** | | | | | **$ 5,100,000** |

## Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans. The Fiscal Year 2019 Proposed CIP Budget of $261.4 million from the Water Fund, as shown in Table 21, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act, projects to replace and/or rehabilitate the aging water system infrastructure, and the PURE Water Program.

**Table 21: Water Fund**

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| 30th Street Pipeline Replacement / S12010 | 336 | Continuing | 93 | Medium | $ 11,578,813 |
| Advanced Metering Infrastructure / S17008 | 338 | Continuing | 86 | High | 1,247,305 |
| Alvarado 2nd Extension Pipeline / S12013 | 339 | Continuing | 92 | Medium | 2,500,000 |
| Chollas Building / S11025 | 344 | Continuing | 65 | Low | 8,380,251 |
| Cielo & Woodman Pump Station / S12012 | 345 | Continuing | 90 | High | 4,146,000 |
| City Facilities Improvements / ABT00001 | 412 | Continuing | Annual | Annual | 113,350 |
| El Monte Pipeline No 2 / S10008 | 347 | Continuing | 96 | High | 1,000,000 |
| Enterprise Funded IT Projects / ATT00002 | 103 | New | Annual | Annual | 598,500 |
| Groundwater Asset Development Program / ABM00001 | 350 | Continuing | Annual | Annual | 6,200,000 |
| I AM Enhancements / T19001 | 108 | New | N/A | N/A | 160,000 |
| Instrumentation and Control / AKB00007 | 352 | Continuing | Annual | Annual | 300,000 |
| La Jolla View Reservoir / S15027 | 354 | Continuing | 80 | Low | 500,000 |
| Large Diameter Water Transmission PPL / AKA00003 | 355 | Continuing | Annual | Annual | 15,491,975 |

| Project | Page No | Project Status | Priority Score | Priority Category | FY 2019 |
|---|---|---|---|---|---|
| Lower Otay Outlet Tower / S12018 | 357 | Continuing | 89 | High | 990,811 |
| Miramar Clearwell Improvements / S11024 | 365 | Continuing | 100 | High | 29,080,100 |
| Montezuma/Mid-City Pipeline Phase II / S11026 | 367 | Continuing | 98 | High | 10,000,000 |
| Morena Pipeline / S16027 | 368 | Continuing | 92 | Medium | 5,000,000 |
| Otay 1st/2nd PPL West of Highland Avenue / S12016 | 373 | Continuing | 91 | Medium | 9,700,000 |
| Otay Second Pipeline Relocation-PA / S15016 | 374 | Continuing | 98 | High | 3,000,000 |
| Pacific Beach Pipeline South (W) / S12015 | 376 | Continuing | 92 | Medium | 10,491,262 |
| Pressure Reduction Facility Upgrades / AKA00002 | 379 | Continuing | Annual | Annual | 200,000 |
| PURE Water Program / ALA00001 | 384 | Continuing | Annual | Annual | 54,556,314 |
| Recycled Water Systems Upgrades / AHC00004 | 385 | Continuing | Annual | Annual | 400,000 |
| Standpipe and Reservoir Rehabilitations / ABL00001 | 392 | Continuing | Annual | Annual | 4,005,053 |
| Tierrasanta (Via Dominique) Pump Station / S12040 | 394 | Continuing | 96 | High | 100,000 |
| Water Department Security Upgrades / S00050 | 401 | Continuing | N/A | N/A | 2,000,000 |
| Water Main Replacements / AKB00003 | 402 | Continuing | Annual | Annual | 74,153,904 |
| Water Pump Station Restoration / ABJ00001 | 403 | Continuing | Annual | Annual | 3,979,847 |
| Water & Sewer Group Job 816 (W) / S13015 | 399 | Continuing | 90 | Low | 1,485,509 |
| **Total** | | | | | **$ 261,358,994** |

## Developer Credits

Pursuant to the Municipal Code and City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, FBA credits are not included as a funding source in the department's CIP project pages. Therefore, in order to show the contribution of FBA credits to the

Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 22.**

**Table 22: Developer Credit Allocations to Capital Improvements**

| Project | PFFP1 Project No. Reference | Prior Fiscal Year | FY2019 | Future Fiscal Year | Funding Source Total |
|---|---|---|---|---|---|
| **Black Mountain Ranch FBA[2]** | | | | | |
| Black Mountain Rd Widening-SR-56 South to Mercy Rd | T-57 | $ - | $ - | $ 993,000.00 | $ 993,000.00 |
| Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes | T-34.2 | 6,518,322 | - | - | 6,518,322 |
| Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road[5] | T-12 | 3,402,768 | - | - | 3,402,768 |
| Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur[3] | T-6 | 3,142,673 | - | - | 3,142,673 |
| Camino Del Sur Widening-Carmel Valley Road south to SR-56 | T-14 | 1,694,000 | 3,424,316 | - | 5,118,316 |
| Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road | T-10 | 4,910,406 | - | - | 4,910,406 |
| Camino San Bernardo-Paseo Del Sur East to City Limit[5] | T-47.2 | 2,001,553 | - | - | 2,001,553 |
| Carmel Valley Rd East Wildlife Crossing Widening | T-27 | 2,393,155 | - | - | 2,393,155 |
| Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes[4] | T-25.3 | 3,935,940 | - | - | 3,935,940 |
| Black Mountain Ranch Community Park | P-1 | 5,066,304 | 4,838,821 | 4,838,821 | 14,743,946 |
| North Fire Station - No. 48 | F-2 | - | 6,695,654 | 6,695,653 | 13,391,307 |
| North Neighborhood Park (NP #2) | P-5 | 1,813,113 | 1,868,932 | 409,116 | 4,091,161 |
| Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes[4] | T-47.1 | 11,832,675 | - | - | 11,832,675 |
| Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes[4] | T-47.3 | 2,088,362 | - | - | 2,088,362 |
| Ranch Bernardo Rd Widening-I-15 TO Bernardo Center Dr - 2 Lanes | T-40 | 527,500 | 2,692,300 | 357,755 | 3,577,555 |
| Via de la Valle Widening-West El Camino Real to San Andres Dr | T-32.1 | 1,401,395 | 2,569,382 | 3,970,778 | 7,941,555 |
| West Bernardo Dr at Bernardo Center Dr intersection Improvements | T-45 | 282,500 | 807,745 | 11,013 | 1,101,258 |
| West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd | T-43 | 185,000 | 457,119 | 71,347 | 713,465 |
| **Total Black Mountain Ranch FBA** | | **$ 51,195,666** | **$ 23,354,269** | **$ 17,347,483** | **$ 91,897,417** |

| Project | PFFP1 Project No. Reference | Prior Fiscal Year | FY2019 | Future Fiscal Year | Funding Source Total |
|---|---|---|---|---|---|
| **Mission Valley DIF** | | | | | |
| Central Park (14.28 Acres) - Land Acquisition, Design & Construction | P-6 | $ 21,635,610 | $ - | $ 8,879,861 | $ 30,515,471 |
| Creekside Park (1.30 Acres) | P-6 | 398,872 | - | 2,762,645 | 3,161,517 |
| Franklin Ridge Pocket Park (0.20 Acre) | P-6 | - | - | 901,736 | 901,736 |
| Phyllis Place Park (1.33 Acre) | P-6 | - | - | 1,944,471 | 1,944,471 |
| **Total Mission Valley DIF** | | **$ 22,034,482** | **$ -** | **$ 14,488,713** | **$ 36,523,195** |
| **City of San Diego RTCIP Funding Program** | | | | | |
| Friars Rd EB Ramp/Qualcomm Way | 17 | $ 1,957,130 | $ - | $ 1,296,750 | $ 3,253,880 |
| Friars Rd/1-15 SB Off-ramp | 19 | - | - | 1,056,044 | 1,056,044 |
| Friars Rd/SR-163 Interchange | 15a | - | - | 2,660,000 | 2,660,000 |
| Friars Road - Pedestrian Bridge across Friars Road | 16 | - | - | 3,500,000 | 3,500,000 |
| Friars Road - Qualcomm Way to Mission Center Road | 4 | 880,412 | 426,469 | 1,306,881 | 2,613,762 |
| Mission Center Road/I-8 Interchange | 15b (Phase 2) | - | - | 1,000,000 | 1,000,000 |
| Mission Ctr Rd/ I-8 Interchange | 15b (Phase 3) | - | - | 13,034,250 | 13,034,250 |
| Qualcomm Way / I-8 WB off ramp | 21 | - | - | 626,175 | 626,175 |
| Texas St/ El Cajon Blvd | 20 | - | - | 416,350 | 416,350 |
| **Total City of San Diego RTCIP Funding Program** | | **$ 2,837,542** | **$ 426,469** | **$ 24,896,450** | **$ 28,160,461** |
| | | | | | |
| **Total** | | **$ 76,067,690** | **$ 23,780,738** | **$ 56,732,645** | **$ 156,581,073** |

Note: The Credit listings above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.
1. PFFP stands for Public Facilities Financing Plan.
2. A full description of each project is contained in the respective Public Facilities Financing Plan.
3. This is a completed project with remaining FBA credits scheduled for future years.
4. It is anticipated that final credits will be awarded for this project and used in Fiscal Year 2018.
5. A full description of each project is contained in the Quarry Falls Transportation Phasing Plan Project No. 49068.

## Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects are able to proceed with awarding construction contracts without returning to City Council for additional authorization, as long as City Council has approved the project's budget and the contract is under $30 million. This is estimated to reduce project execution timelines by three to 12 months. Since the individual contracts are no longer brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2019 is shown in Table 23, and

includes contracts over $30 million that will need additional City Council approval; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council. The list is organized by department and then alphabetically by project. The table includes the construction contract delivery method and estimated amount of the contract.

## Table 23: Construction Contracts

| Project | Pg No | Delivery Method | Estimated Construction Contract | Estimated Total Project Cost |
|---|---|---|---|---|
| **Airports** | | | | |
| Montgomery Field / AAA00001 | 91 | | | |
| MYF Electrical System Upgrade / B18034 | | Design Bid Build | 165,000 | 301,000 |
| **Airports Total** | | | **165,000** | **301,000** |
| | | | | |
| **Environmental Services** | | | | |
| Minor Improvements to Landfills / AFA00001 | 122 | | | |
| Miramar Landfill Trailer Replacements / B18103 | | Design Build | 2,150,000 | 2,800,000 |
| Miramar Landfill Resource Recovery Facility / L17000 | 123 | Design Build | 9,500,000 | 11,000,000 |
| Miramar Landfill Storm Water Conveyance Improvements / L18002 | 126 | Design Bid Build | 5,000,000 | 6,000,000 |
| **Environmental Services Total** | | | **16,650,000** | **19,800,000** |
| | | | | |
| **Fire-Rescue** | | | | |
| City Facility Improvements / ABT00001 | 412 | | | |
| Fire Station 3 Improvements / B13187 | | Design Bid Build | 907,200 | 1,367,748 |
| Fire Station #8 Mission Hills / S10029 | 140 | Design Bid Build | 624,200 | 1,238,500 |
| North Pacific Beach Lifeguard Station / S10119 | 152 | Design Bid Build | 6,397,870 | 7,257,870 |
| Fire-Rescue Air Operations Facility / S15012 | 149 | Design Bid Build | 3,433,601 | 4,923,601 |
| **Fire-Rescue Total** | | | **11,362,871** | **14,787,719** |
| | | | | |
| **Parks and Recreation** | | | | |
| Pump Station Restorations / ABP00001 | 383 | | | |
| Sewer Pump Station 33 Demolition / B16104 | | Design Bid Build | 180,000 | 300,000 |
| City Facility Improvements / ABT00001 | 412 | | | |
| Carmel Creek Park Comft St ADA Access Im / B14153 | | Job Order Contract | 246,891 | 384,000 |
| William Heath Davis House ADA Accessibil / B15223 | | Design Bid Build | 271,832 | 528,200 |
| ADA Accessibility Improvements Group IV / B15230 | | Job Order Contract | 275,950 | 620,000 |
| La Jolla Rec Ctr Electrical Upgrades Ph2 / B17112 | | Job Order Contract | 450,000 | 765,000 |
| Resource Based Open Space Parks / AGE00001 | 276 | | | |
| La Jolla Pkwy/Mt Soledad Erosion Control / B10089 | | Design Bid Build | 1,519,920 | 2,584,523 |
| West Sycamore Staging Area / B17180 | | Design Bid Build | 503,000 | 772,000 |
| California Tower Seismic Retrofit / L12003.2 | 192 | Design Bid Build | 2,402,748 | 2,915,748 |
| Demolition of Loma Land Structures / L14005.1 | 291 | Design Bid Build | 320,000 | 835,000 |
| Balboa Park Plaza De Panama Project / L17002.1 | 187 | Design Bid Build | 60,038,145 | 78,108,614 |
| MBGC Clbhouse Demo/Prtbl Building Instl / S01090 | 245 | Design Bid Build | 3,283,152 | 4,390,650 |
| MBGC Irrigation & Electrical Upgrades / S11010 | 249 | Design Bid Build | 2,807,051 | 4,460,000 |
| Canyonside Community Park Improvements / S12004 | 195 | Design Bid Build | 713,832 | 1,001,125 |
| El Cuervo Adobe Improvements / S14006 | 227 | Design Bid Build | 273,480 | 693,713 |
| Salk Neighborhood Park & Joint Use Devel / S14007 | 281 | Design Bid Build | 4,276,686 | 5,936,686 |

| Project | Pg No | Delivery Method | Estimated Construction Contract | Estimated Total Project Cost |
|---|---|---|---|---|
| Rancho Mission Neigh Pk Play Area Upgrade / S15004 | 274 | Design Bid Build | 1,141,305 | 2,074,695 |
| Taft Joint Use Facility Development / S15026 | 293 | Design Bid Build | 2,034,600 | 3,454,600 |
| Olive Grove Community Park ADA Improvements / S15028 | 263 | Design Bid Build | 1,050,000 | 1,617,849 |
| Junipero Serra Museum ADA Improvements / S15034 | 238 | Design Bid Build | 1,369,104 | 2,267,767 |
| EB Scripps Park Comfort Stn Replacement / S15035 | 224 | Design Bid Build | 1,904,000 | 3,050,000 |
| Skyline Hills Community Park ADA Improvements / S15038 | 286 | Design Bid Build | 2,116,286 | 2,859,853 |
| Carmel Creek NP Improvements / S16037 | 196 | Design Bid Build | 771,195 | 1,468,923 |
| Villa Monserate Neigh Park Upgrade / S16048 | 309 | Design Bid Build | 897,636 | 1,425,636 |
| Chollas Community Park Comfort Station / S16058 | 208 | Design Bid Build | 2,676,000 | 3,587,469 |
| Bay Terrace Senior Center / S16060 | 190 | Design Bid Build | 2,822,800 | 4,100,000 |
| Balboa Pk Bud Kearns Aquatic Complex Imp / S17000 | 189 | Design Bid Build | 893,000 | 1,544,000 |
| Tierrasanta Sports Lighting PHII / S18004 | 298 | Job Order Contract | 120,000 | 209,855 |
| **Parks and Recreation Total** | | | **95,358,613** | **131,955,906** |
| | | | | |
| **Public Utilities** | | | | |
| Metro Treatment Plants / ABO00001 | 362 | | | |
| MBC Cooling Water System Chiller Upgrade / B16165 | | Design Bid Build | 2,637,000 | 3,771,000 |
| UV Disinfection System Replacement / B18031 | | Design Bid Build | 2,600,000 | 4,520,000 |
| Sewer Main Replacements / AJA00001 | 390 | | | |
| Sewer & AC Water Group 697A (S) / B00346 | | Design Bid Build | 2,979,400 | 4,149,893 |
| SEWER & AC Water Group 797(S) / B00398 | | Design Bid Build | 675,840 | 948,224 |
| Sewer and AC Water Goup 807 (S) / B00403 | | Design Bid Build | 2,714,998 | 4,685,468 |
| Buchanan Canyon Sewer B (UP) / B00429 | | Design Bid Build | 3,487,493 | 4,965,575 |
| SEWER GROUP JOB 830 / B11019 | | Design Bid Build | 411,400 | 604,000 |
| AC Water & Sewer Group 1027 (S) / B15118 | | Design Bid Build | 30,100 | 40,200 |
| Water and Sewer Group 967 (S) / B15145 | | Design Bid Build | 64,000 | 100,000 |
| AC Water & Sewer Group 1013 (S) / B15147 | | Design Bid Build | 912,000 | 1,216,000 |
| Sewer Group 776A / B16034 | | Design Bid Build | 4,146,514 | 5,591,976 |
| Sewer & AC Water Crown Point West (S) / B16145 | | Design Bid Build | 6,663,931 | 10,250,711 |
| Plaza De Panama Pipeline Replacements (S) / B17132 | | Design Bid Build | 517,360 | 743,500 |
| AC Water & Sewer Group 1042 (S) / B17176 | | Design Bid Build | 371,300 | 776,100 |
| Pipeline Rehabilitation / AJA00002 | 377 | | | |
| Pipeline Rehabilitation AL-1 / B16001 | | Design Bid Build | 5,865,000 | 7,156,000 |
| Pipeline Rehabilitation AO-1 / B16161 | | Design Bid Build | 4,359,000 | 5,582,500 |
| Pipeline Rehabilitation AP-1 / B17064 | | Design Bid Build | 3,294,000 | 3,726,000 |
| Pipeline Rehabilitation AS-1 / B17184 | | Design Bid Build | 3,634,000 | 4,432,000 |
| Pipeline Rehabilitation AU-1 / B18037 | | Design Bid Build | 4,401,000 | 5,367,000 |
| South Bay Wtr Recl Plant Manhole Rehab / B18086 | | Job Order Contract | 300,000 | 400,000 |
| MWWD Trunk Sewers / AJB00001 | 364 | | | |
| Mira Mesa Trunk Sewer Improvement / B16056 | | Design Bid Build | 2,714,000 | 3,618,000 |
| Main Replacements / AKB00003 | 402 | | | |
| Water Group Job 952 / B11048 | | Design Bid Build | 5,300,000 | 6,939,181 |
| Water Group 967 / B12058 | | Design Bid Build | 489,000 | 795,000 |
| Redwood Village Standpipe Main Replcm. / B15030 | | Design Bid Build | 333,900 | 564,900 |
| AC Water & Sewer Group 1027 (W) / B15121 | | Design Bid Build | 4,892,700 | 6,523,600 |
| AC Water & Sewer Group 1013 (W) / B15156 | | Design Bid Build | 7,140,000 | 9,520,000 |
| Sewer & AC Water Group 697A (W) / B15207 | | Design Bid Build | 813,325 | 1,230,000 |
| Remaining Small Diameter CI Water Ph2 / B16023 | | Design Bid Build | 7,779,750 | 11,312,800 |

| Project | Pg No | Delivery Method | Estimated Construction Contract | Estimated Total Project Cost |
|---|---|---|---|---|
| AC Water Group 1030 / B16042 | | Design Bid Build | 4,343,118 | 5,865,455 |
| Sewer & AC Water Group 807 (W) / B16087 | | Design Bid Build | 2,668,316 | 4,389,928 |
| Sewer & AC Water Group 797 (W) / B16129 | | Design Bid Build | 1,347,032 | 1,978,696 |
| Sewer & AC Water Crown Point West (W) / B16144 | | Design Bid Build | 5,312,067 | 7,285,287 |
| Remaining Small Diameter CI Water Ph 3 / B17091 | | Design Bid Build | 1,800,000 | 2,665,000 |
| Plaza De Panama Pipeline Replacements (W) / B17139 | | Design Bid Build | 706,600 | 942,000 |
| AC Water Group 1038 / B17153 | | Design Bid Build | 11,210,067 | 16,624,538 |
| AC Water & Sewer Group 1042 (W) / B17177 | | Design Bid Build | 3,502,000 | 5,162,000 |
| Pure Water Program / ALA00001 | 384 | | | |
| North City Pure Water Facility (Package 1) / B15139 | | Design Bid Build | 1,500,000 | 1,500,000 |
| North City Pure Water Facility (Package 2) / B15139 | | Design Bid Build | 374,000,000 | 374,000,000 |
| North City Pure Water Pump Station / B15140 | | Design Bid Build | 12,241,000 | 17,617,145 |
| North City Water Reclamation Plant Expansion (Package 1) / B15142 | | Design Bid Build | 9,410,000 | 12,600,000 |
| North City Water Reclamation Plant Expansion (Package 2) / B15142 | | Design Bid Build | 146,760,000 | 191,000,000 |
| North City Water Reclamation Plant Expansion (Package 4) / B15142 | | Design Bid Build | 9,530,000 | 12,900,000 |
| North City Pure Water Pipeline / B16035 | | Design Bid Build | 88,069,525 | 102,239,039 |
| North City Water Reclamation Plant Expansion (Package 3) / B16140 | | Design Bid Build | 18,370,000 | 24,500,000 |
| Metro Biosolids Center Improvements / B17006 | | Design Bid Build | 27,840,000 | 38,000,000 |
| Montezuma/Mid-City PL Ph2 / S11026 | 367 | Design Bid Build | 24,143,000 | 31,555,000 |
| WDSU - Reservoirs & Dams - Ph II / S11106 | 401 | Design Build | 6,000,000 | 8,300,000 |
| Cielo & Woodman Pump Station / S12012 | 345 | Design Bid Build | 4,678,000 | 6,678,000 |
| Otay 1st/2nd PPL West of Highland Avenue / S12016 | 373 | Design Bid Build | 21,080,400 | 29,440,500 |
| Morena Pipeline / S16027 | 368 | Design Bid Build | 25,880,000 | 38,173,000 |
| Harbor Drive Trunk Sewer / S18006 | | Design Bid Build | 10,000,000 | 13,000,000 |
| **Public Utilities Total** | | | **889,918,136** | **1,055,945,216** |
| | | | | |
| **Transportation & Storm Water** | | | | |
| Drainage Projects / ACA00001 | 452 | | | |
| Laurel Ridge Court Storm Drain / B10161 | | Design Bid Build | 590,000 | 1,251,776 |
| Rue Cheaumont (12275) Storm Drain Replac / B12031 | | Design Bid Build | 708,849 | 1,534,095 |
| Highland & Monroe Aves Storm Drain Repl / B12096 | | Design Bid Build | 861,000 | 1,268,000 |
| Campus Point Dr (9900) Storm Drain Repl / B13016 | | Design Bid Build | 740,000 | 1,450,000 |
| Lobrico Ct (615) Storm Drain / B13116 | | Design Bid Build | 388,000 | 786,689 |
| Navajo Storm Drains / B15029 | | Design Bid Build | 1,588,000 | 2,300,000 |
| Golden Hill & South Park SD Replacement / B15165 | | Design Bid Build | 838,200 | 1,358,500 |
| Scripps Ranch SD Replacement (South) / B15212 | | Design Bid Build | 3,473,000 | 4,900,000 |
| Cherokee Point South SD & GI (SD) / B15213 | | Design Bid Build | 798,925 | 1,818,350 |
| Manzana Storm Drain Replacement / B17079 | | Design Bid Build | 853,000 | 1,250,000 |
| Watershed CIP / ACC00001 | 515 | | | |
| Ashley Falls Lg Scale Storm Flow Storage / B14007 | | Design Bid Build | 592,870 | 1,019,870 |
| Alamo, Salvation, 68th Street Basins LID / B14120 | | Design Bid Build | 2,106,613 | 2,942,053 |
| Green Infrastructure Group 1024 / B15102 | | Design Bid Build | 1,152,000 | 2,000,000 |
| Green Infrastructure Group 1027 / B15103 | | Design Bid Build | 1,496,000 | 2,000,000 |
| Skyline (NW) Green Infrastructure / B15170 | | Design Bid Build | 2,385,700 | 3,500,000 |
| Cherokee Point South SD & GI (GI) / B15214 | | Design Bid Build | 900,915 | 1,986,650 |
| Minor Bike Facilities / AIA00001 | 473 | | | |
| Camino del Este Path Xing Improvements / B13088 | | Design Bid Build | 302,542 | 449,640 |
| Utilities Undergrounding Program / AID00001 | 512 | | | |

| Project | Pg No | Delivery Method | Estimated Construction Contract | Estimated Total Project Cost |
|---|---|---|---|---|
| Fanuel St PI Archer to Tourmaline UUD / B00721 | | Job Order Contract | 69,740 | 82,047 |
| District 1 Block 1-J UUD / B00836 | | Job Order Contract | 137,536 | 161,808 |
| Stlight Design & Install 30th St - Ocean Vw - K St / B12001 | | Job Order Contract | 107,100 | 126,000 |
| 31st Street UUD (Market St - L St) / B13143 | | Job Order Contract | 14,000 | 18,000 |
| 32nd Street UUD (Market St - F St) / B13144 | | Job Order Contract | 75,000 | 89,250 |
| Via De La Valle UUD (Highland Cv/City Limits-Polo / B13150 | | Job Order Contract | 60,000 | 81,000 |
| Block 4-J1 UUD (Mid City) / B13152 | | Job Order Contract | 324,000 | 405,000 |
| Block 8C UUD (Greater Golden Hill) / B13155 | | Job Order Contract | 345,600 | 1,209,601 |
| Block 6H UUP / B15086 | | Job Order Contract | 359,550 | 423,000 |
| Block 4Y UUP - CIP / B15087 | | Design Bid Build | 917,138 | 1,192,279 |
| Baker St/Shawnee Rd UUP (Morena to Shawnee) / B15090 | | Job Order Contract | 91,800 | 108,000 |
| Hancock Street UUP (Witherby to Tourquoise) - 20A / B15096 | | Job Order Contract | 53,550 | 63,000 |
| Block 8R UUP - CIP / B15097 | | Design Bid Build | 1,254,924 | 1,595,000 |
| Cass St (Grand-Pacific) SL UU143 - 6 lights / B17007 | | Job Order Contract | 64,800 | 72,000 |
| Coronado SB (27th-Madden) SL UU193 - 5 lights / B17008 | | Job Order Contract | 54,000 | 60,000 |
| Hughes St (58th St-Jodi St) SL UU101 - 11 lights / B17010 | | Job Order Contract | 118,800 | 132,000 |
| Ingraham St (Beryl-Garnet) SL UU141 - 15 lights / B17011 | | Job Order Contract | 162,000 | 180,000 |
| Mt Acadia (Mt Alifan-Mt Burnham) SL UU621 - 19 lights / B17012 | | Job Order Contract | 205,200 | 228,000 |
| Seminole PH2 (El Cajon-Stanley) SL UU630 - 10 / B17013 | | Job Order Contract | 108,000 | 120,000 |
| Block 3HH (Talmadge 3) Rd Imp UU352 / B17068 | | Design Bid Build | 1,000,306 | 1,368,257 |
| Cardiff St (Wade-Carlisle) Rd Imp UU10 / B17069 | | Design Bid Build | 175,808 | 253,561 |
| 28th St / B17070 | | Design Bid Build | 205,586 | 287,978 |
| Illion St (Gardena-Milton Rd) Imp UU624 / B17072 | | Design Bid Build | 97,797 | 142,443 |
| Mt Alifan (Genesee-Mt Everst) Rd Imp UU21 / B17073 | | Design Bid Build | 135,241 | 196,098 |
| Residential Project Block 8 - A / B17074 | | Design Bid Build | 552,866 | 785,099 |
| Woodrow (Calvocado-Armacost) Rd Imp UU16 / B17097 | | Design Bid Build | 125,031 | 196,098 |
| San Vicente St, Ph I & II / B17098 | | Design Bid Build | 205,875 | 288,413 |
| Resurfacing of City Streets / AID00005 | 502 | | | |
| Street Paving Group 1601B / B17095 | | Design Bid Build | 11,500,000 | 12,500,000 |
| Street Paving Group 1901 / B18134 | | Design Bid Build | 11,500,000 | 12,500,000 |
| Street Paving Group 1902 / B18135 | | Design Bid Build | 11,500,000 | 12,500,000 |
| Bridge Rehabilitation / AIE00001 | 435 | | | |
| Off FHWA System Bridge Rehabilitation / B15127 | | Design Bid Build | 80,440 | 239,077 |
| On System Bridge Rehabilitation / B15128 | | Design Bid Build | 755,000 | 1,155,750 |
| Nimitz Bridge at NTC Rehabilitation / B15198 | | Design Bid Build | 648,000 | 971,600 |
| Installation of City Owned Street Lights / AIH00001 | 463 | | | |
| Citywide Street Lights Group 1601 / B16007 | | Design Bid Build | 363,620 | 500,000 |

| Project | Pg No | Delivery Method | Estimated Construction Contract | Estimated Total Project Cost |
|---|---|---|---|---|
| Citywide Street Lights Group 1602 / B16008 | | Design Bid Build | 363,620 | 500,000 |
| Citywide Street Lights Group 1701 / B17050 | | Design Bid Build | 419,500 | 700,600 |
| Citywide Street Lights Group 1702 / B17051 | | Design Bid Build | 441,200 | 731,500 |
| Street Light Circuit Upgrades / AIH00002 | 501 | | | |
| Plumosa Park Series Circuit / B17101 | | Design Bid Build | 765,000 | 1,100,000 |
| Kensington Hts #2 Series Circuit Upgrad / B17146 | | Design Bid Build | 554,950 | 799,950 |
| Sidewalk Repair & Replacement / AIK00003 | 491 | | | |
| Group Job 13F Linda Vista DIF CR / B13108 | | Design Bid Build | 320,792 | 471,429 |
| Sidewalk Replacement Group 1604 / B16030 | | Design Bid Build | 1,010,000 | 1,418,000 |
| ADACA Crown Point Missing Sidewalks GF 16 / B16095 | | Design Bid Build | 556,800 | 726,000 |
| ADA S/W Group 3E W. Point Loma / B16100 | | Design Bid Build | 340,000 | 509,200 |
| ADA S/W La Jolla Shore & Calle Corta / B16101 | | Design Bid Build | 350,500 | 661,800 |
| ADA SW Group 4E College / B16107 | | Design Bid Build | 462,000 | 768,000 |
| Traffic Signals - Citywide / AIL00004 | 508 | | | |
| 4th Ave & Date St Traffic Signal / B13137 | | Design Bid Build | 214,589 | 275,000 |
| Beyer Bl @ Smythe Ave Traffic Signal / B14015 | | Design Bid Build | 235,900 | 320,000 |
| University Avenue Mobility / S00915 | 511 | Design Bid Build | 3,767,200 | 7,030,000 |
| Hayes Ave Storm Drain / S11002 | 461 | Design Bid Build | 741,000 | 1,005,100 |
| Otay Mesa Truck Route Phase 4 / S11060 | 478 | Design Bid Build | 4,820,000 | 12,430,000 |
| Block 4Y UUP / 21003600 | | Design Bid Build | 3,235,000 | 4,799,794 |
| Block 8R UUP / 21003599 | | Design Bid Build | 4,280,026 | 6,170,626 |
| **Transportation & Storm Water Total** | | | **86,021,999** | **122,462,982** |
| **Grand Total** | | | **1,099,476,619** | **1,345,252,823** |

## Conclusion

The Fiscal Year 2019 Proposed CIP Budget provides a $553.2 million increase to the City's multi-year CIP. This budget will establish five new projects and add funding to 292 continuing projects spanning a variety of departments and project types. The Fiscal Year 2019 Proposed CIP Budget also includes a list of projects which are anticipated to be entering into construction contracts during the fiscal year

## Profile of the City of San Diego's CIP

## Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-31), the following pieces of information are included for all CIP projects that have completed preliminary engineering:

**Table 1: Project Information**

| Items | Description |
|---|---|
| **Description** | Narration that clearly establishes the nature of the capital project. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects. |
| **City Department** | The Department responsible for managing the asset. |
| **Project Type** | A categorized breakdown of the type of facility being constructed or improved. Project types are discussed in greater detail on page 59. |
| **Improvement Type** | A Description of the project's impact on existing assets. A project may be identified as providing betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City. |

The City's CIP prioritization process establishes guidelines for project selection and an objective process for numerically ranking projects. This provides decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14, Prioritizing Capital Improvement Program Projects, updated in November 2013, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies, see the Project Prioritization section on page 47.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and State and federal grants. Financing in the form of bonds, lease purchase, or commercial paper may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, the City takes cash management funding strategies into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds for each stage. This method of funding allows the contract or project to be divided into clearly defined phases

which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification and estimation of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact included on many CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset managing department. New or expanded capital projects can lead to increased programs which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce on-going operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. Outlying fiscal year estimates do not include an inflation factor, unless specifically noted. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets in order to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception. This CIP budget and the corresponding reported expenses are prepared based on the applicable generally accepted accounting principles (GAAP).

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted and the funding appropriated via an approved Council resolution.

## CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2019 Proposed CIP Budget document includes the following information.

- A list of projects entering into construction contracts is provided on page 22, allowing City Council review of the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.

- All projects in the Fiscal Year 2019 Proposed CIP Budget have been organized into four project status categories as shown in **Table 3** at the end of this section on page 34. The project status categories are:
    - New: projects that are newly established as part of the Fiscal Year 2019 Proposed Budget
    - Continuing: projects initiated in Fiscal Year 2018, or in a prior year, and are currently in progress
    - Warranty: projects that are technically completed, and the asset has been put into service, but have not yet been closed
    - Underfunded: projects that are on hold due to lack of funding
- Details of funding sources and proposed Fiscal Year 2019 allocations for City Council approval can be found in the Fiscal Year 2019 Proposed CIP Budget Summary (pages 5-26).
- Department narratives have been included for each asset managing department in conjunction with a list of that department's projects and precede each department's project pages.
- A CIP webpage (http://www.sandiego.gov/cip/) provides project information that is readily available to the public.

In addition to the streamlining measures above, Financial Management released two Semi-Annual CIP Budget Monitoring Reports during Fiscal Year 2018; one was released in November 2017 (Report No: 18-242) and the other will be released in May 2018. These CIP monitoring reports provided an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, pooling project contingencies, encumbrance policy improvements, and a commercial paper program, is to manage cash in the CIP as efficiently and effectively as possible. A total of more than $100 million in project savings and reallocations from cash management and streamlining efforts were included in the Fiscal Year 2018 CIP Monitoring Reports.

## CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects.
- The value of CIP contracts awarded for construction.
- The value of CIP construction of assets in service.

- The average number of days from bid opening to construction contract award for CIP projects.
- The number of notices of award for CIP construction contracts.
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms.

## Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

On January 24, 2018, the Public Works Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

The City's CIP budget incorporates five fiscal years of budget data. It includes all on-going projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example:

- Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Although current projections show that revenue should be received, in reality a certain portion of these fees may not be collected at the rate assumed in the five-year plan.
- TransNet revenue estimates are based upon sales tax projections. These estimates are utilized in preparation of the TransNet five-year program of projects as required by the San Diego Association of Governments (SANDAG) for compliance with the Regional Transportation Improvement Program.
- The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation,

and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules.

For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

**Table 2** provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP

**Table 2: Five-Year CIP by Funding Source (in thousands of dollars)**

| Funding Source | FY2019 | FY 2019 Anticipated | FY2020 | FY2021 | FY2022 | FY2023 | Total by Source |
|---|---|---|---|---|---|---|---|
| Bond Financing | $ - | $ 128,639 | $ - | $ - | $ - | $ - | $ 128,639 |
| Bus Stop Capital Improvement Fund | - | - | - | - | 106 | 190 | 296 |
| Capital Outlay - Land Sales | - | 5,573 | - | - | - | - | 5,573 |
| Deferred Capital Projects Bonds | - | 126 | - | - | - | - | 126 |
| Developer Funding | 2,081 | 28 | - | - | - | - | 2,109 |
| Development Impact Fees | - | (78) | - | - | - | - | (78) |
| Donations | - | 30,750 | - | - | - | - | 30,750 |
| EDCO Community Fund | - | - | 75 | 75 | 75 | 75 | 300 |
| Energy Conservation Program Fund | - | 377 | - | - | - | - | 377 |
| Enhanced Infrastructure Financing District Fund | 369 | - | - | - | - | - | 369 |
| Environmental Growth Funds | - | 400 | - | - | - | - | 400 |
| Facilities Benefit Assessments | - | 75,144 | 366 | - | - | 24,816 | 100,327 |
| Federal Grants | - | 123,848 | 5,937 | - | 20,695 | - | 150,481 |
| Fleet Services Internal Service Fund | 250 | - | - | - | - | - | 250 |
| Gas Tax Fund | 12,510 | - | 3,336 | 2,902 | 4,063 | 5,247 | 28,061 |
| General Fund | 1,336 | 3,333 | - | - | - | - | 4,670 |
| Infrastructure Fund | 16,156 | - | 13,815 | 15,700 | 14,200 | - | 59,871 |
| Library System Improvement Fund | - | 160 | - | - | - | - | 160 |
| Maintenance Assessment Districts | 170 | - | - | - | - | - | 170 |
| Mission Bay Park Improvement Fund | 6,591 | - | 7,734 | 8,149 | 8,572 | 9,003 | 40,052 |
| OneSD/ERP Funding | 299 | - | - | - | - | - | 299 |
| Other Funding | 2,578 | 804 | - | - | - | - | 3,383 |
| Parking Meter Districts | - | 4,700 | - | - | - | - | 4,700 |
| Recycling Fund | 55 | - | - | - | - | - | 55 |
| Redevelopment Funding | 2,500 | 196 | 10,000 | 7,049 | - | - | 19,746 |
| Refuse Disposal Fund | 4,076 | 1,800 | 3,200 | 3,200 | 3,200 | - | 15,476 |

| Funding Source | FY2019 | FY 2019 Anticipated | FY2020 | FY2021 | FY2022 | FY2023 | Total by Source |
|---|---|---|---|---|---|---|---|
| Regional Transportation Congestion Improvement Program | - | (1,114) | 3,093 | 3,970 | - | - | 5,949 |
| San Diego Regional Parks Improvement Fund | 3,549 | (641) | 3,993 | 2,500 | 4,100 | 5,400 | 18,900 |
| Sewer Funds | 212,452 | - | 301,118 | 214,441 | 125,519 | 7,705 | 861,236 |
| State Grants | - | 1,820 | - | - | - | - | 1,820 |
| TransNet Funds | 19,786 | - | 20,625 | 21,514 | 22,437 | 23,372 | 107,736 |
| Trench Cut/Excavation Fee Fund | 2,000 | - | 2,000 | 2,000 | 2,000 | 2,000 | 10,000 |
| Utilities Undergrounding Program Fund | 5,100 | - | 5,000 | 5,000 | 5,000 | 5,000 | 25,100 |
| Water Fund | 261,358 | 210 | 492,696 | 352,316 | 156,538 | 47,477 | 1,310,597 |
| **Total** | **$553,222** | **$ 376,078** | **$ 872,993** | **$ 638,818** | **$ 366,508** | **$ 130,287** | **$2,937,910** |

Note: This table excludes $1.76 billion of unidentified funding and $55.0 million in funding expected in Fiscal Year 2023 or later.

Projects within the CIP budget are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the pro rated portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2019:

- 390 miles of City streets will be resurfaced, which will exceed the goal of resurfacing 1,000 miles by 2020. As of April 2018, the City has paved 800 miles of street. Additionally, the Transportation and Storm Water Department's goal is to complete 50 bike lane miles in coordination with the City's resurfacing contracts, fund and program 10,000 linear feet of new sidewalk, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.
- The Public Utilities Department will continue to replace and rehab about 40 sewer miles and award 35 water miles. Additionally, advertisement and award will begin for Phase I of the Pure Water Project and start construction.
- About 20 Parks and Recreation projects will be put into service. Some of these projects include: California Tower Seismic Retrofit, Mission Bay Golf Course Clubhouse (Demolition), Rolling Hills Neighborhood Park Accessibility Upgrades, and Sunset Cliffs Natural Park Hillside Improvements Phase II.
- The implementation of several Roof Replacements.
- Complete construction of permanent Fire Station 5 in Hillcrest and Fire Station 22 in Point Loma will be completed. Additionally, land acquisition will be initiated and construction will begin on new Fire Station 8 in Mission Hills.

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities
- Improvements for compliance with the Americans with Disabilities Act

## Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Public Works Department in coordination with City's asset managing departments.

The CIP budget process considers project priorities and funding availability.

- **October - February:** Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook and submit proposed CIP funding requests to Financial Management which are then brought to Capital Improvements Program Review and Advisory Committee (CIPRAC) for a recommendation to the Mayor. During this timeframe, Financial Management also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by the Financial Management and Public Works Departments.
- **February - March:** In coordination with asset managing departments, Financial Management reviews all CIP project pages and prepares the Proposed Budget publication.
- **April:** The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article VIII, Section 69, Item (c)].
- **May:** During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.
- **June:** City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget. The annual Appropriations Ordinance is presented to the City Council and adopted by June 30 authorizing expenditure of the CIP budget.

## Table 3: Percent of Projects by Project Status

| Project Name | Page No | FY 2019 | Project Total |
|---|---|---|---|
| **New** | | | |
| 311 Enhancements / T19000 | 104 | $ 550,000 | $ 550,000 |
| Enterprise Funded IT Projects / ATT00002 | 103 | 1,514,000 | 1,514,000 |
| Fleet Management Software Upgrade / P19000 | 99 | 250,000 | 250,000 |
| Governmental Funded IT Projects / ATT00001 | 107 | 1,276,800 | 1,276,800 |
| I AM Enhancements / T19001 | 108 | 501,679 | 501,679 |
| **Total** | | **$ 4,092,479** | **$ 4,092,479** |
| **Continuing** | | | |
| 101 Ash Improvements / S17009 | 100 | $ - | $ 27,000,000 |
| 30th Street Pipeline Replacement / S12010 | 336 | 11,578,813 | 27,500,000 |
| 69th & Mohawk Pump Station / S12011 | 337 | - | 15,088,594 |
| Advanced Metering Infrastructure / S17008 | 338 | 1,781,864 | 67,568,898 |
| Aerated Static Pile System / S16053 | 119 | - | 5,000,000 |
| Airway Road Improvements / S16043 | 428 | - | 10,000 |
| Alvarado 2nd Extension Pipeline / S12013 | 339 | 2,500,000 | 53,113,042 |
| Alvarado Road Realignment / P18007 | 425 | - | 1,000,000 |
| Alvarado Trunk Sewer Phase IV / S15019 | 340 | 250,000 | 45,299,000 |
| Aquatic Complex - Mira Mesa CP Expansion / S00667 | 185 | - | 16,839,506 |
| Balboa Avenue Corridor Improvements / S00831 | 432 | - | 2,988,987 |
| Balboa Park Golf Course / AEA00002 | 186 | - | 1,044,503 |
| Balboa Park Plaza de Panama Project / L17002 | 187 | - | 79,000,000 |
| Balboa Park West Mesa Comfort Station Replacement / S15036 | 188 | - | 1,892,573 |
| Balboa Pk Bud Kearns Aquatic Complex Imp / S17000 | 189 | - | 1,544,000 |
| Bay Terrace Senior Center / S16060 | 190 | - | 6,000,000 |
| Bayview Reservoir Solar Project / S14021 | 342 | - | 2,325,000 |
| Beyer Park Development / S00752 | 191 | - | 12,288,000 |
| Bridge Rehabilitation / AIE00001 | 435 | 600,000 | 6,560,046 |
| Brown Field / AAA00002 | 90 | - | 15,369,123 |
| Building 619 at NTC - Rec Center / P18000 | 183 | - | 8,671 |
| Bus Stop Improvements / AID00007 | 436 | - | 407,872 |
| CAD System Replacement Project / S13100 | 322 | - | 8,254,821 |
| California Tower Seismic Retrofit / L12003 | 192 | 400,000 | 6,828,660 |
| Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000 | 437 | - | 5,170,000 |
| Camino Del Sur-SR-56 to Dormouse / S00872 | 439 | - | 1,204,893 |
| Canon Street Pocket Park / S16047 | 193 | - | 1,390,000 |
| Canyon Hills Resource Park Improvements / S15006 | 194 | - | 6,173,502 |
| Canyonside Community Park Improvements / S12004 | 195 | - | 1,001,125 |
| Carmel Country Road Low Flow Channel / S00969 | 440 | - | 2,712,000 |
| Carmel Creek NP Improvements / S16037 | 196 | - | 1,468,923 |
| Carmel Del Mar NP Comfort Station-Development / S16034 | 197 | - | 2,184,588 |
| Carmel Grove NP Comfort Station and Park Improveme / S16038 | 198 | - | 1,561,532 |
| Carmel Knolls NP Comfort Station-Development / S16033 | 199 | - | 978,729 |

| Project Name | Page No | FY 2019 | Project Total |
|---|---|---|---|
| Carmel Mission NP Comfort Station Development / S16039 | 200 | - | 978,729 |
| Carmel Mountain Rd to Del Mar Mesa Rd / S00846 | 441 | - | 1,800,000 |
| Carmel Mountain Road (T-5.2) / RD15002 | 442 | - | 9,770,179 |
| Carmel Valley CP-Turf Upgrades / S16029 | 201 | - | 4,274,121 |
| Carmel Valley Neighborhood Park #8 / S00642 | 202 | - | 6,630,526 |
| Carmel Valley Rd 4/6 Lanes s of Street A / S00900 | 444 | - | 7,085,000 |
| Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934 | 443 | - | 14,000,000 |
| Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001 | 445 | - | 2,919,577 |
| Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841 | 446 | - | 21,058,000 |
| Catalina 12inch Cast Iron Mains / S12008 | 343 | - | 12,480,000 |
| Centrum Neighborhood Pk Improvements / RD16005 | 203 | - | 1,000,000 |
| Cesar Solis Community Park / S00649 | 204 | - | 20,980,078 |
| Chicano Park ADA Upgrades / S13003 | 206 | - | 1,900,835 |
| Children's Park Improvements / S16013 | 207 | - | 4,800,000 |
| Chollas Building / S11025 | 344 | 8,380,251 | 39,476,870 |
| Chollas Community Park Comfort Station / S16058 | 208 | - | 3,587,469 |
| Chollas Lake Improvements / L18001 | 209 | 350,000 | 2,050,000 |
| Chollas Lake Pk Playground Improvements / S14002 | 210 | - | 2,629,223 |
| Cielo & Woodman Pump Station / S12012 | 345 | 4,146,000 | 6,678,000 |
| CIP Emergency Reserve / ABT00006 | 101 | - | 1,000,000 |
| City Facilities Improvements / ABT00001 | 412 | 2,740,000 | 237,669,086 |
| City Heights Pedestrian Improvements / S15044 | 448 | - | 4,332,822 |
| Citywide Energy Improvements / ABT00003 | 120 | - | 32,667,192 |
| CNG Fueling Station for Refuse & Recycling / S15000 | 121 | - | 5,300,000 |
| Coastal Erosion and Access / AGF00006 | 212 | - | 3,948,581 |
| Coast Blvd Walkway Improvements / S15001 | 211 | - | 694,000 |
| Convention Center Phase III Expansion / S12022 | 102 | - | 685,011,298 |
| Convert RB Medians-Asphalt to Concrete / L12000 | 213 | 150,000 | 708,764 |
| Corrosion Control / AKA00001 | 346 | - | 479,784 |
| Crest Canyon Resource Management Plan / S10067 | 214 | - | 75,000 |
| Del Mar Mesa N Hiking/Equestrian Trail / S00892 | 215 | - | 1,000,504 |
| Del Mar Mesa Southern Multi-Use Trail / S00889 | 217 | - | 110,300 |
| Del Sol Boulevard-Central / S00858 | 451 | - | 5,529,194 |
| Del Sur Neighborhood Park (NP#2)-Land Acquisition / RD17001 | 218 | - | 300,000 |
| Dennery Ranch Neighborhood Park / S00636 | 219 | - | 15,100,000 |
| Downtown Greenways / L18000 | 220 | - | 1,000,000 |
| Doyle Park Community Park ADA Upgrades / S15037 | 221 | - | 420,457 |
| Drainage Projects / ACA00001 | 452 | - | 378,394,587 |
| East Fortuna Staging Area Field Stn Blg / S14016 | 222 | - | 6,276,371 |
| East Village Green Phase 1 / S16012 | 223 | - | 46,024,237 |
| EB Scripps Pk Comfort Station Replacement / S15035 | 224 | 1,456,694 | 3,060,784 |
| Egger/South Bay Community Park ADA Improvements / S15031 | 225 | - | 2,439,886 |
| El Camino Real to ViaDeLaValle (1/2 mile) / S00856 | 453 | 937,000 | 36,302,455 |
| El Cuervo Adobe Improvements / S14006 | 227 | - | 606,000 |
| Elizabeth Rabbitt NP Phase II / S13023 | 216 | - | 3,060,354 |
| El Monte Pipeline No 2 / S10008 | 347 | 1,000,000 | 9,611,558 |

| Project Name | Page No | FY 2019 | Project Total |
|---|---|---|---|
| EMTS Boat Dock and Steam Line Relocation / S00319 | 348 | 500,000 | 2,018,535 |
| Encanto Comm Pk Security Lighting Upgrades / S16017 | 228 | 60,000 | 464,559 |
| Evans Pond Reclaimed Water Pipeline Inst / S13010 | 229 | - | 427,466 |
| Fairbrook Neighborhood Park Development / S01083 | 230 | - | 4,992,700 |
| Fairmount Avenue Fire Station / S14018 | 150 | - | 16,150,000 |
| Fire-Rescue Air Operations Facility / S15012 | 149 | - | 17,673,601 |
| Fire Station No. 02 - Bayside / S15042 | 137 | - | 20,021,284 |
| Fire Station No. 05 - Hillcrest / S00788 | 138 | - | 9,249,923 |
| Fire Station No. 07 - Barrio Logan / S15013 | 139 | - | 12,000,000 |
| Fire Station No. 08 - Mission Hills / S10029 | 140 | - | 1,238,500 |
| Fire Station No. 15 - Ocean Beach Expansion / S13011 | 141 | - | 905,714 |
| Fire Station No. 17 - Mid-City / S00783 | 142 | - | 9,378,624 |
| Fire Station No. 22 - Point Loma / S00787 | 143 | - | 9,063,160 |
| Fire Station No. 48 - Black Mountain Ranch / S15015 | 144 | - | 9,395,654 |
| Fire Station No. 49 - Otay Mesa / S00784 | 145 | - | 8,399,999 |
| Fire Station No. 50 - North University City / S13021 | 146 | - | 14,000,000 |
| Fire Station No. 51 - Skyline Hills / S14017 | 147 | - | 13,890,956 |
| Fleet Services Elect & Fac Improvements / L14002 | 105 | - | 2,081,961 |
| Freeway Relocation / AKB00002 | 349 | - | 2,489,774 |
| Genesee Avenue-Nobel Dr to SR 52 / S00852 | 458 | - | 18,629,700 |
| Genesee Avenue Widen I-5 Crossing / S00839 | 457 | - | 22,587,667 |
| Georgia Street Bridge Improvements / S00863 | 459 | - | 15,980,309 |
| Get It Done Expansion (311 Customer Exp) / T18000 | 106 | - | 2,816,035 |
| Golf Course Drive Improvements / S15040 | 232 | - | 2,000,140 |
| Gonzales Canyon Resource Management Plan / S10068 | 233 | - | 60,000 |
| Groundwater Asset Development Program / ABM00001 | 350 | 6,200,000 | 11,377,605 |
| Guard Rails / AIE00002 | 460 | - | 3,870,573 |
| Harbor Dr TS Participation Agreement / RD16001 | 351 | 7,000,000 | 13,422,832 |
| Hawk Pocket Prk & Horton ES Joint UseDev / S16045 | 234 | - | 4,571,106 |
| Hayes Ave Storm Drain / S11002 | 461 | - | 1,020,100 |
| Hendrix Pond/Aviary Park Development / P18003 | 183 | - | 300,000 |
| Hickman Fields Athletic Area / S00751 | 235 | - | 8,660,312 |
| Hidden Trails Neighborhood Park / S00995 | 236 | - | 5,850,000 |
| Hiking & Equestrian Trail NP #10 / S00722 | 237 | - | 620,600 |
| I AM San Diego Project / S14000 | 109 | - | 47,074,185 |
| Installation of City Owned Street Lights / AIH00001 | 463 | 1,890,168 | 193,012,818 |
| Install T/S Interconnect Systems / AIL00002 | 462 | 100,000 | 129,990,093 |
| Instrumentation and Control / AKB00007 | 352 | 300,000 | 2,350,000 |
| Interstate 5 Underpass-Bikeway/Ped Conn / S00982 | 464 | - | 1,651,010 |
| Junipero Serra Museum ADA Improvements / S15034 | 238 | - | 3,000,000 |
| Kelly St Neighborhood Pk Security Lighting Upgrade / S16016 | 239 | 40,000 | 190,000 |
| Kensington/Normal Heights Library / P18004 | 161 | - | 265,355 |
| Kumeyaay Lakes Berm Restoration Dredging / P18006 | 183 | - | 32,277 |
| La Jolla Scenic Drive 16inch Main / S12009 | 353 | - | 9,232,000 |
| La Jolla View Reservoir / S15027 | 354 | 500,000 | 27,000,314 |
| La Media Road Improvements / S15018 | 468 | 369,048 | 36,630,956 |

| Project Name | Page No | FY 2019 | Project Total |
|---|---|---|---|
| La Paz Mini Park / S11103 | 308 | - | 2,254,870 |
| Large Diameter Water Transmission PPL / AKA00003 | 355 | 15,491,975 | 89,085,677 |
| Linda Vista Skate Park / S15008 | 241 | - | 4,258,985 |
| Little McGonigle Ranch Road Pipeline / S00069 | 356 | - | 6,000,000 |
| Los Penasquitos Cyn Preserve STrl Restor / S13014 | 242 | - | 981,098 |
| Lower Otay Outlet Tower / S12018 | 357 | 990,811 | 1,990,811 |
| Lower Otay Reservoir Emer Outlet Improve / S00044 | 358 | - | 1,179,971 |
| Marie Widman Memorial Pk Security Lighting Upgrade / S16018 | 243 | 175,000 | 475,000 |
| Market Street-47th to Euclid-Complete Street / S16061 | 471 | - | 7,607,000 |
| Martin Luther King Jr. Promenade / S13020 | 244 | - | 1,230,000 |
| MBC Dewatering Centrifuges Replacement / S00339 | 359 | - | 12,122,443 |
| MBC Equipment Upgrades / S17013 | 360 | 550,000 | 9,890,000 |
| MB GC Clbhouse Demo/Prtbl Building Instl / S01090 | 245 | - | 4,211,652 |
| MBGC Irrigation & Electrical Upgrades / S11010 | 249 | - | 4,460,000 |
| Median Installation / AIG00001 | 472 | 750,000 | 9,821,545 |
| Memorial Comm Pk Playground ADA Upgrades / S16020 | 246 | - | 2,473,128 |
| Metropolitan System Pump Stations / ABP00002 | 363 | 500,000 | 12,518,511 |
| Metropolitan Waste Water Department Trunk Sewers / AJB00001 | 364 | 8,965,297 | 31,600,757 |
| Metro Treatment Plants / ABO00001 | 362 | 5,311,000 | 19,294,894 |
| Minor Bike Facilities / AIA00001 | 473 | 900,000 | 99,071,224 |
| Minor Improvements to Landfills / AFA00001 | 122 | 1,000,000 | 3,434,975 |
| Miramar Clearwell Improvements / S11024 | 365 | 29,080,100 | 120,328,744 |
| Miramar Landfill Facility Improvements / L17000 | 123 | 2,000,000 | 29,600,000 |
| Miramar Landfill Gas Recovery Improvemen / S16052 | 124 | - | 9,600,000 |
| Miramar Landfill Storm Water Improvement / S16054 | 125 | - | 100,000 |
| Miramar Landfill Storm Water Improvements / L18002 | 126 | 1,000,000 | 6,900,000 |
| Miramar Road-I-805 Easterly Ramps / S00880 | 474 | 460,000 | 8,048,073 |
| Mira Mesa Community Pk Improvements / L16002 | 248 | - | 29,683,001 |
| Mission Bay Golf Course / AEA00003 | 250 | - | 826,096 |
| Mission Bay Improvements / AGF00004 | 251 | 6,591,611 | 76,909,666 |
| Mission Hills-Hillcrest Library / S13022 | 162 | - | 21,132,005 |
| Mission Trails RP Cowles Mountain Trail / S10065 | 253 | 150,000 | 450,000 |
| Mission Trails RP Master Plan Update / S01014 | 254 | - | 884,829 |
| Mission Trails RP Trail Realignments / S10066 | 255 | 250,000 | 350,000 |
| MOC Complex Solar Project / S14022 | 366 | - | 2,675,000 |
| Mohnike Adobe and Barn Restoration / S13008 | 256 | - | 2,696,999 |
| Montezuma/Mid-City Pipeline Phase II / S11026 | 367 | 10,000,000 | 31,555,000 |
| Montgomery-Gibbs Executive Airport / AAA00001 | 91 | - | 10,909,944 |
| Morena Pipeline / S16027 | 368 | 5,000,000 | 38,173,392 |
| Morena Reservoir Outlet Tower Upgrade / S00041 | 369 | - | 26,500,000 |
| NCWRP Improvements to 30 mgd / S17012 | 370 | 3,080,000 | 28,180,000 |
| New 16" Water Mains (U-3) / RD15003 | 371 | - | 1,976,759 |
| New Walkways / AIK00001 | 476 | 1,182,000 | 122,911,812 |
| North Pacific Beach Lifeguard Station / S10119 | 152 | - | 7,257,600 |
| North Park Mini Park and Streetscape Improvements / S10050 | 257 | - | 3,224,003 |
| North Park Recreation Center Expansion / P18001 | 183 | - | 551,599 |

| Project Name | Page No | FY 2019 | Project Total |
|---|---|---|---|
| NTC Aquatic Center / S10000 | 259 | - | 9,486,726 |
| Ocean Air Comfort Station and Park Improvements / S16031 | 260 | - | 1,881,793 |
| Ocean Air CP - Turf Upgrades / S16030 | 261 | - | 6,523,953 |
| Ocean Beach Branch Library / P18005 | 161 | - | 141,432 |
| Ocean Beach Lifeguard Station / P18008 | 135 | - | 205,111 |
| Ocean Beach Pier Condition Assessment / P18002 | 183 | - | 670,981 |
| Old Otay Mesa Road-Westerly / S00870 | 477 | - | 15,651,671 |
| Olive Grove Community Park ADA Improve / S15028 | 263 | - | 1,617,849 |
| Olive St Park Acquisition and Development / S10051 | 264 | - | 3,271,585 |
| Open Space Improvements / AGG00001 | 265 | - | 1,900,252 |
| Otay 1st/2nd PPL West of Highland Avenue / S12016 | 373 | 9,700,000 | 29,440,500 |
| Otay Mesa Truck Route Phase 4 / S11060 | 478 | 1,000,000 | 24,460,000 |
| Otay Second Pipeline Relocation-PA / S15016 | 374 | 3,000,000 | 28,044,445 |
| Otay WTP Concrete Work / S11059 | 375 | - | 4,551,305 |
| Pacific Beach Pipeline South (W) / S12015 | 376 | 10,491,262 | 40,110,443 |
| Pacific Highlands Ranch Branch Library / S14023 | 163 | - | 21,064,263 |
| Pacific Highlands Ranch Community Park / RD16002 | 266 | - | 37,400,901 |
| Pacific Highlands Ranch Hiking & Biking / RD12003 | 267 | - | 7,169,904 |
| Pacific Highlands Traffic Signals / S01062 | 479 | - | 2,400,000 |
| Palm Avenue Interstate 805 Interchange / S00869 | 481 | - | 34,868,663 |
| Palm Avenue Roadway Improvements / S00913 | 482 | - | 4,817,209 |
| Palm Avenue Transitional Housing / S18003 | 110 | - | 6,500,000 |
| Paradise Senior Center Improvements / S15002 | 269 | - | 700,000 |
| Park Boulevard At-Grade Crossing / S15045 | 483 | 5,078,580 | 22,979,022 |
| Park de la Cruz Neighborhood Park Improvements / S15003 | 270 | - | 14,841,903 |
| Park Improvements / AGF00007 | 271 | 1,250,000 | 1,990,000 |
| Pershing MidSch Joint Use Synthet Turf Replacement / S17007 | 272 | - | 1,623,985 |
| Piazza Famiglia Park / RD16000 | 273 | - | 1,000,000 |
| Pipeline Rehabilitation / AJA00002 | 377 | 30,431,911 | 177,193,539 |
| Point Loma Grit Processing Improvements / S00315 | 378 | - | 37,315,037 |
| Police 911 Call Manager / S15024 | 323 | - | 1,230,275 |
| Police HQs CoGeneration Repower Project / S10131 | 324 | - | 1,933,085 |
| Police Range Refurbishment Phase II / S18005 | 326 | - | 9,100,000 |
| Pressure Reduction Facility Upgrades / AKA00002 | 379 | 200,000 | 1,050,000 |
| PS2 Power Reliability & Surge Protection / S00312 | 381 | 19,450,000 | 72,100,800 |
| Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003 | 382 | 652,960 | 6,967,059 |
| Pump Station Restorations / ABP00001 | 383 | 700,000 | 16,628,859 |
| PURE Water Program / ALA00001 | 384 | 121,379,888 | 1,219,663,888 |
| Rancho Mission Neighborhood Park Play Area Upgrade / S15004 | 274 | - | 2,074,695 |
| Recycled Water Systems Upgrades / AHC00004 | 385 | 400,000 | 3,526,389 |
| Recycled Water Tank Modifications / S12014 | 386 | - | 1,500,000 |
| Regents Road Bridge / S00729 | 486 | - | 31,554,476 |
| Regional Park Improvements / AGF00005 | 275 | 792,635 | 2,692,635 |
| Resource-Based Open Space Parks / AGE00001 | 276 | - | 2,105,825 |
| Riviera Del Sol Neighborhood Park / S00999 | 277 | - | 8,970,838 |
| Rolando Joint Use Facility Development / S15029 | 278 | - | 2,250,000 |

| Project Name | Page No | FY 2019 | Project Total |
|---|---|---|---|
| Rolling Hills Neighborhood Park ADA Upgrades / S15021 | 279 | - | 1,618,200 |
| Rosecrans Street Corridor Improvements / S00830 | 487 | - | 1,448,325 |
| Sage Canyon NP Concession Bldg-Develop / S16035 | 280 | - | 1,310,500 |
| Salk Neighborhood Park & Joint Use Devel / S14007 | 281 | - | 5,936,686 |
| San Carlos Branch Library / S00800 | 164 | - | 23,124,000 |
| San Ysidro Branch Library / S00802 | 166 | - | 13,537,000 |
| SAP Environmental Health and Safety (EHS) Imp / T18001 | 387 | - | 300,000 |
| SBWR Plant Demineralization / S00310 | 388 | - | 5,973,695 |
| School Traffic Safety Improvements / AIK00002 | 489 | - | 772,783 |
| SD River Dredging Qualcomm Way to SR163 / S00606 | 283 | - | 1,089,000 |
| Sewer CIP Emergency Reserve / ABT00007 | 389 | 5,000,000 | 10,000,000 |
| Sewer Main Replacements / AJA00001 | 390 | 60,600,791 | 404,973,705 |
| Sidewalk Repair and Reconstruction / AIK00003 | 491 | 5,000,000 | 74,669,060 |
| Siempre Viva Road Improvements / S16044 | 492 | - | 10,000 |
| Silver Wing Pk Ballfield Lighting - Ph 2 / S16051 | 284 | - | 1,142,759 |
| Skyline Hills Comm Pk Security Lighting Upgrades / S16021 | 285 | 70,000 | 220,000 |
| Skyline Hills Community Park ADA Improve / S15038 | 286 | - | 2,859,854 |
| Solana Highlands NP-Comfort Station Development / S16032 | 287 | - | 1,650,266 |
| Sorrento Valley Rd & I5 Interchange / S00914 | 493 | - | 200,000,000 |
| Southcrest Trails 252 Corr Park Imp-Ph2 / S01071 | 288 | - | 2,692,270 |
| Southeastern Mini Park Improvements / L16000 | 289 | - | 5,511,000 |
| South Metro Sewer Rehabilitation Ph 3B / S00317 | 391 | 500,000 | 9,214,957 |
| South Mission Beach Lifeguard Station / S00791 | 153 | - | 6,982,125 |
| SR 163/Clairemont Mesa Blvd Interchange / S00905 | 494 | - | 18,421,200 |
| SR 163/Friars Road / S00851 | 495 | 3,449,000 | 58,693,656 |
| SR94/Euclid Av Interchange Phase 2 / S14009 | 496 | - | 5,894,800 |
| Stadium / ABG00001 | 111 | - | 808,734 |
| Standpipe and Reservoir Rehabilitations / ABL00001 | 392 | 4,005,053 | 32,836,996 |
| State Route 56 Bike Interchanges / S00955 | 497 | - | 536,094 |
| State Route 56 Freeway Expansion / RD14000 | 498 | - | 123,000,000 |
| Streamview Drive Improvements Phase 2 / S18000 | 500 | 900,000 | 8,150,000 |
| Street Light Circuit Upgrades / AIH00002 | 501 | - | 24,180,370 |
| Street Resurfacing and Reconstruction / AID00005 | 502 | 24,822,333 | 371,575,739 |
| Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001 | 290 | - | 4,179,309 |
| Sunset Cliffs Park Drainage Improvements / L14005 | 291 | - | 9,614,247 |
| Taft Joint Use Facility Development / S15026 | 293 | - | 3,927,146 |
| Talmadge Traffic Calming Infrastructure / S17001 | 296 | 20,000 | 280,000 |
| Tecolote Canyon Trunk Sewer Improvement / S15020 | 393 | - | 16,860,000 |
| Tierrasanta Library Expansion / S15011 | 169 | 200,000 | 1,619,000 |
| Tierrasanta Sports Field Lighting Phase II / S18004 | 298 | - | 209,855 |
| Tierrasanta (Via Dominique) Pump Station / S12040 | 394 | 100,000 | 14,753,996 |
| Torrey Highlands Community ID & Enhance / S11009 | 299 | - | 375,000 |
| Torrey Highlands NP Upgrades / S16036 | 300 | - | 785,000 |
| Torrey Meadows Drive Overcrossing / S10015 | 504 | - | 15,215,000 |
| Torrey Pines Golf Course / AEA00001 | 303 | - | 1,007,129 |
| Torrey Pines Road Improvement Phase 2 / S15023 | 505 | - | 1,800,000 |

| Project Name | Page No | FY 2019 | Project Total |
|---|---|---|---|
| Torrey Pines Road Slope Restoration / S00877 | 506 | - | 4,172,720 |
| TP South Golf Course Imp Renovation / S18002 | 304 | - | 17,150,000 |
| Traffic Calming / AIL00001 | 507 | 1,200,000 | 14,162,381 |
| Traffic Signals - Citywide / AIL00004 | 508 | 1,628,000 | 16,452,413 |
| Traffic Signals Modification / AIL00005 | 509 | 1,787,000 | 22,200,309 |
| Tubman Charter School JU Improvements / S13000 | 306 | - | 1,404,000 |
| University Avenue Complete Street Phase1 / S18001 | 510 | 200,000 | 1,371,640 |
| University Avenue Mobility / S00915 | 511 | 500,000 | 7,430,000 |
| University Ave Pipeline Replacement / S11021 | 395 | - | 26,000,000 |
| University Heights Water Tower Seismic Retrofit / S17006 | 396 | - | 2,163,000 |
| Unscheduled Projects / AJA00003 | 397 | - | 10,719,265 |
| Upas St Pipeline Replacement / S11022 | 398 | - | 35,896,326 |
| Utilities Undergrounding Program / AID00001 | 512 | 5,000,000 | 104,937,806 |
| Via de la Valle Widening / RD11001 | 513 | 1,144,000 | 9,711,826 |
| Villa Monserate Neighborhood Park Upgrades / S16048 | 309 | - | 1,425,636 |
| Wangenheim Joint Use Facility / S15007 | 310 | - | 5,643,211 |
| Water CIP Emergency Reserve / ABT00008 | 400 | - | 5,000,000 |
| Water Department Security Upgrades / S00050 | 401 | 2,000,000 | 12,365,061 |
| Water Main Replacements / AKB00003 | 402 | 74,153,904 | 529,252,130 |
| Water Pump Station Restoration / ABJ00001 | 403 | 3,979,847 | 44,218,462 |
| Water & Sewer Group Job 816 (W) / S13015 | 399 | 1,485,509 | 16,519,392 |
| Watershed CIP / ACC00001 | 515 | - | 265,782,674 |
| Water Treatment Plants / ABI00001 | 404 | - | 7,765,924 |
| Westerly Extension of Hazard Center Dr / RD10001 | 516 | - | 1,000,000 |
| West Miramar Landfill - Phase 2 / S00774 | 128 | - | 1,660,000 |
| Wet Weather Storage Facility / S00314 | 405 | - | 7,272,127 |
| Wightman Street Neighborhood Park / S00767 | 312 | - | 3,480,779 |
| W Mission Bay Dr Bridge Over SD River / S00871 | 514 | - | 153,255,829 |
| **Total** | | **$ 548,930,305** | **$ 8,434,767,584** |
| **Warranty** | | | |
| 25th Street Renaissance Project / S00985 | 426 | $ - | $ 2,862,047 |
| 43rd St fr Logan to I805 St Widening / S00845 | 427 | - | 8,948,223 |
| Alta La Jolla Drive Drainage Repair PhII / S10001 | 429 | - | 6,206,105 |
| Angier Elementary School Joint Use / S00762 | 184 | - | 2,671,575 |
| Avenida de la Playa Infrastructure-SD / S13018 | 430 | - | 12,462,507 |
| Azalea Park Neighborhood Identification / S00699 | 431 | - | 388,002 |
| Backup Generators at SPS's, TP & EMTS / S12036 | 341 | - | 15,345,600 |
| Bayshore Bikeway / S00944 | 433 | - | 5,667,775 |
| Beta Street Green Alley / S15041 | 434 | - | 419,000 |
| Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000 | 438 | - | 50,000 |
| Charles Lewis III Memorial Park / S00673 | 205 | - | 4,640,283 |
| Cherokee Street Improvements / S00921 | 447 | - | 1,930,005 |
| Children's Pool Lifeguard Station / S00644 | 136 | - | 4,533,674 |
| Coolidge Street Storm Drain / S11003 | 450 | - | 1,184,874 |
| El Cajon Blvd Streetscape Improvements / S00826 | 226 | - | 2,422,103 |
| El Camino Real/SR 56 Bike Path Connector / S00981 | 454 | - | 555,340 |

| Project Name | Page No | FY 2019 | Project Total |
|---|---|---|---|
| Euclid Avenue & Home Improvements / S00886 | 455 | - | 1,012,739 |
| Famosa Slough Salt Marsh Creation / S00605 | 231 | - | 556,397 |
| Five Points Neighborhood Pedestrian Impr / S00988 | 456 | - | 925,000 |
| Juan Street Concrete Street / S00602 | 465 | - | 8,529,843 |
| La Jolla Cove Lifeguard Station / S00792 | 151 | - | 1,784,845 |
| La Jolla Mesa Drive Sidewalk / S00928 | 466 | - | 826,000 |
| La Jolla Village Drive-I-805 Ramps / S00857 | 467 | - | 23,974,536 |
| Larsen Field ADA Improvements Phase II / S13004 | 240 | - | 1,767,059 |
| Linda Vista/Genesee Intersection Improve / S00907 | 469 | - | 1,038,000 |
| MBC Odor Control Facility Upgrades / S00323 | 361 | - | 7,715,612 |
| Memorial Community Building Clearance Activity / S15039 | 247 | - | 650,000 |
| Mission Hills Historic Street Lighting / S11008 | 252 | - | 367,486 |
| North Park/Main St Sidewalk Improvements / S10040 | 258 | - | 635,000 |
| N Torrey Pines Rd Bridge/ Los Penasquitos / S00935 | 475 | - | 14,630,652 |
| Old Mission Dam Preservation / S00611 | 262 | - | 1,577,335 |
| Otay 1st/2nd PPL Abandon E of Highland / S11027 | 372 | - | 6,833,390 |
| Pacific Hwy Curb Ramp Barrier Removal / S11045 | 480 | - | 450,000 |
| Palisades Park Comfort Station Replace / S10026 | 268 | - | 762,712 |
| Police Range Refurbishment / S10118 | 325 | - | 2,242,864 |
| Poway Road Bicycle Path - Class I / S00943 | 484 | - | 2,730,000 |
| PS 84 Upgrade & PS 62 Abandon / S00308 | 380 | - | 10,320,400 |
| Regents Rd Widening-Genesee to Executive / S00881 | 485 | - | 7,630,000 |
| San Diego New Central Library / S00799 | 165 | - | 187,637,422 |
| San Diego River Multi-Use Path / S00958 | 488 | - | 1,868,867 |
| San Ysidro Community Park ADA Improvements / S15033 | 282 | - | 870,710 |
| Skyline Hills Library / S00692 | 168 | - | 13,590,880 |
| South Chollas Landfill Improvements / S00684 | 127 | - | 15,828,624 |
| Streamview Drive Improvements / S00864 | 499 | - | 4,449,950 |
| Talbot Street Slope Restoration / S00609 | 503 | - | 3,672,435 |
| Talmadge Decorative SL Restoration / S00978 | 294 | - | 366,800 |
| Talmadge Historic Gates / L12001 | 295 | - | 453,726 |
| Tierrasanta CP Sports Field Lighting / S11011 | 297 | - | 1,087,696 |
| Torrey Highlands Park Play Area Upgrades / S11020 | 301 | - | 942,735 |
| Torrey Meadows Neighborhood Park / S00651 | 302 | - | 7,922,755 |
| Trail for All People / S13001 | 305 | - | 536,000 |
| University Village Park Tot Lot / S13005 | 307 | - | 695,253 |
| Waldo Waterman Park / S00760 | 311 | - | 1,265,964 |
| **Total** | | **$ -** | **$ 408,436,809** |
| **Underfunded** | | | |
| Coastal Rail Trail / S00951 | 449 | $ - | $ 47,467,899 |
| Fire Station No. 54 - Paradise Hills / S00785 | 148 | - | 13,299,999 |
| Market St-Euclid to Pitta-Improvements / S16022 | 470 | 200,000 | 5,569,100 |
| Scripps Miramar Ranch Library / S00811 | 167 | - | 5,000,000 |
| Sea World Dr/I5 Interchange Improvement / S00888 | 490 | - | 120,163,108 |
| Switzer Canyon Bridge Enhancement Prog / S10054 | 292 | - | 1,300,000 |
| **Total** | | **$ 200,000** | **$ 192,800,108** |

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## Fiscal Year 2018 Budget Update

### Project Changes

**Table 1** provides a summary of how the CIP budget has changed since the Fiscal Year 2018 Adopted Budget.

**Table 1: Summary of Changes in the 2019 Proposed Budget**

| Description of Change | No. |
|---|---|
| Published Projects in 2018 Adopted Budget | 367 |
| Number of New Projects Initiated Since Adoption | 12 |
| Number of Projects Closed Since Adoption | 24 |
| Published Projects in 2019 Proposed Budget | 357 |
| Number of Active Projects (Including Sublets) | 1672 |

**Table 2** lists the newly published projects which includes five new projects requesting City Council authorization.

**Table 2: Projects Added to the Fiscal Year 2019 CIP Budget**

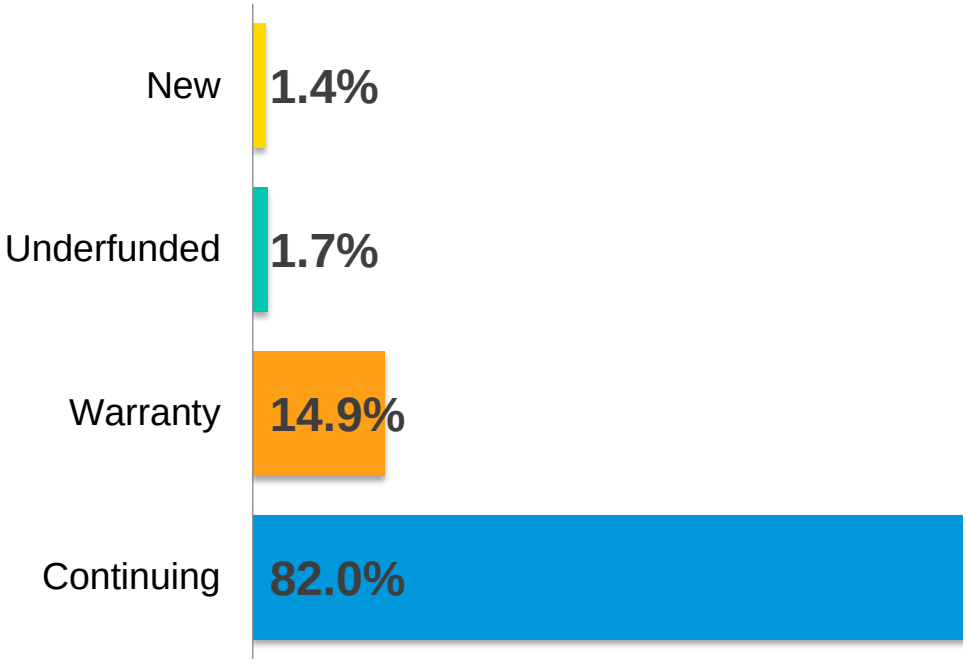
| Project | Prior Fiscal Years | FY 2019 Proposed | FY19 Anticipated |
|---|---|---|---|
| Governmental Funded IT Projects / ATT00001 | $ - | $1,276,800 | $ - |
| Enterprise Funded IT Projects / ATT00002 | - | 1,514,000 | - |
| Fleet Management Software Upgrade / P19000 | - | 250,000 | - |
| University Avenue Complete Street Phase1 / S18001 | 1,171,640 | 200,000 | - |
| TP South Golf Course Imp Renovation / S18002 | 17,150,000 | - | - |
| Palm Avenue Transitional Housing / S18003 | 6,500,000 | - | - |
| Tierrasanta Sports Field Lighting Phase II / S18004 | 209,855.17 | - | - |
| Police Range Refurbishment Phase II / S18005 | 9,100,000 | - | - |
| Get It Done Expansion (311 Customer Exp) / T18000 | 2,816,035 | - | - |
| SAP Environmental Health and Safety (EHS) Imp / T18001 | 300,000 | - | - |
| 311 Enhancements / T19000 | - | 500,000 | - |
| I AM Enhancements / T19001 | - | 501,679 | - |

[1] New Projects for Fiscal Year 2019

### Project Progress

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - New, Continuing, Warranty or Underfunded. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 27. The current breakdown is shown in **Figure 1** below

**Figure 1: Projects by Project Status**

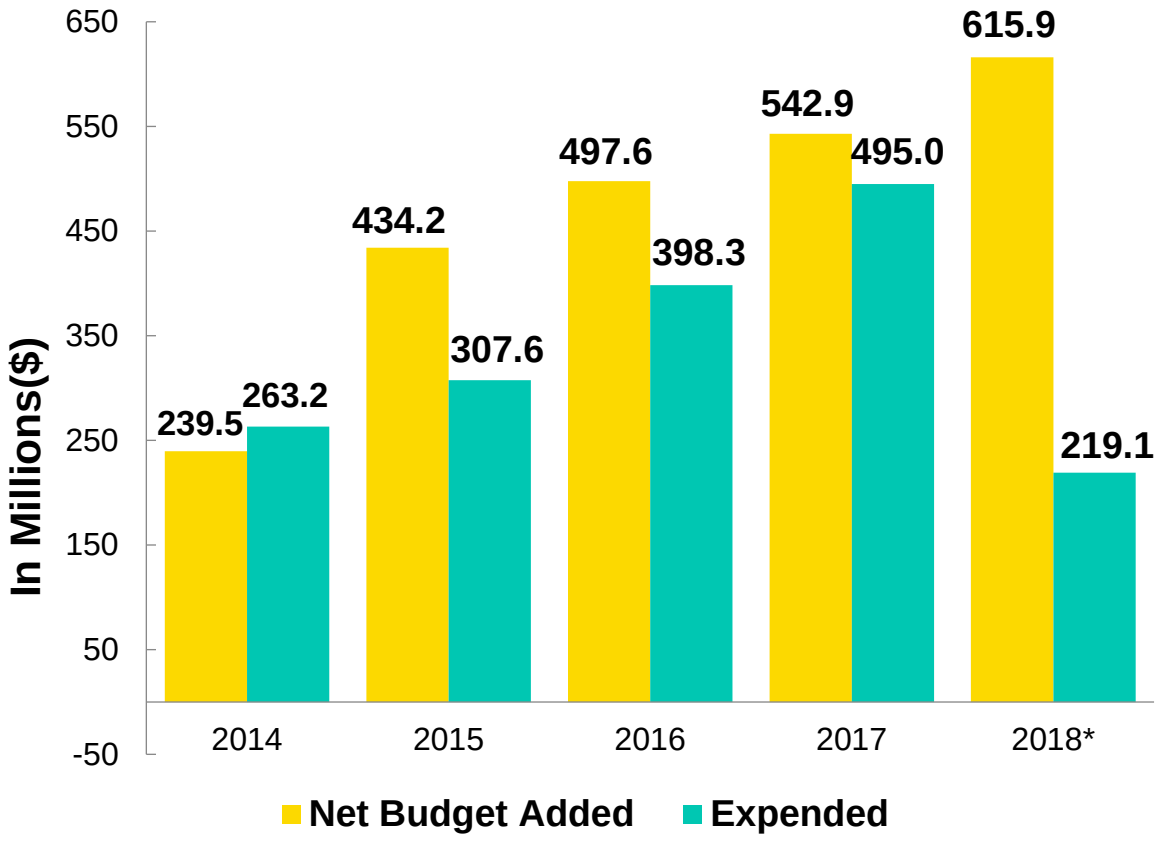



In Fiscal Year 2018, 24 projects have been closed and one project changed project accounting type. Approximately $36.5 million in a variety of sources was returned to fund balances or transferred to other projects as a result of these closures. Projects were closed either as the result of the asset being completed and put into service or as the result of the City Council approving the cancellation of the project. **Table 3** at the end of this section lists the projects that have been closed and are no longer published; **Table 4** details projects that have changed accounting types.

## Project Expenditures

Since Fiscal Year 2014, $2.33 billion dollars has been added to the Capital Improvements Program budget and $1.68 billion has been expended. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over a number of years. For Fiscal Year 2018, the largest portion of CIP dollars were spent on City buildings, transportation, water, and wastewater projects. These four project types represent 81.2 percent of the $219.1 million in CIP expenditures during the first half of Fiscal Year 2018

**Figure 2: Budget Added and Expended by Year**




* Fiscal Year 2018 Net Budget Added and Expended include unaudited activity through December 31, 2018.

## Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Public Works Department, is responsible for the bid and award process for CIP contracts. For the first half of Fiscal Year 2018, 55 consultant and construction contracts, totaling $236.9 million, were awarded.

One goal of City Council Policy 000-31, Capital Improvements Program Transparency, is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget document, City Council has the opportunity to review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year. This is expected to reduce the project execution time by three to twelve months. The list of projects expecting to enter into contracts during Fiscal Year 2019 can be found on page 22.

## Table 3: Projects Removed from CIP since Fiscal Year 2018

| Project | Department |
|---|---|
| Reclaimed Water Extension / AHC00001 | Public Utilities |
| North City Reclamation System / AHC00002 | Public Utilities |
| Reclaimed Water Retrofit / AHC00003 | Public Utilities |
| Del Mar Heights Pipeline Relocation / S00070 | Public Utilities |
| NCWRP Sludge Pump Station Upgrade / S00309 | Public Utilities |
| MBC Biosolids Storage Silos / S00322 | Public Utilities |
| Fire Station No. 45 - E Mission Valley / S00688 | Fire-Rescue |
| Mission Beach Boardwalk Bulkhead / S00726 | Transportation & Storm Water |
| Wegeforth Elementary School Joint Use / S00764 | Park & Recreation |
| Carmel Val Rd-Via Albutura-Camin Del Sur / S00854 | Transportation & Storm Water |
| 34th & 35th @ Madison Ave Improvements / S00922 | Transportation & Storm Water |
| Montgomery Academy JU Improvements / S00973 | Park & Recreation |
| Central Avenue MP Acquisition/Development / S00992 | Park & Recreation |
| Triple Pipe Crossing Dennery Road / S10017 | Transportation & Storm Water |
| Dennery Road East / S10018 | Transportation & Storm Water |
| Pomerado Median Improve-N of R Bernardo / S10035 | Park & Recreation |
| Mountain View NP Area Upgrades / S11019 | Park & Recreation |
| Florida Drive Median Improvements / S11057 | Transportation & Storm Water |
| Rancho Penasquitos Towne Centre Park Imp / S12003 | Park & Recreation |
| Midway Street Bluff Repair / S12005 | Transportation & Storm Water |
| Torrey Hills NP Development / S13007 | Park & Recreation |
| Central Ave Mini Park Ph II Skate Plaza / S14010 | Park & Recreation |
| Torrey Pines N. Golf Course-Improvements / S14019 | Park & Recreation |
| Enterprise Radio/Phone Logger / S15025 | Police |

## Table 4: Projects that have Changed Accounting Types since Fiscal Year 2018

| Previous Project | Current Project | Department |
|---|---|---|
| Miramar Landfill Storm Water Improvements / S16054* | Miramar Landfill Storm Water Improvements / L18002 | Environmental Services |

*Project is in process of being closed and currently appears in this publication.

## Project Prioritization

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

## Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy is intended to guide the City Council, Mayor and the Mayor's Capital Improvement Program Review and Advisory Committee (CIPRAC) in CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The Council Policy addresses consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. It also provides guidelines and procedures to maintain consistency in application across all asset managing departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high level project score will be developed to aide in the determination of whether or not the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

## Priority Scoring

**Table 1** lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

### Table 1: Scoring Weights

| Factors | Enterprise Funded Assets and Mandated Programs | Mobility Assets | Public Safety Assets | Neighborhood Assets |
|---|---|---|---|---|
| Risk to Health, Safety and Environment and Regulatory or Mandated Requirements | 25 | 20 | 15 | 10 |
| Asset Condition, Annual Recurring Costs and Asset Longevity | 20 | 20 | 20 | 15 |
| Community Investment and Economic Prosperity | 20 | 20 | 10 | 25 |
| Level and Quality of Service | 10 | 20 | 30 | 20 |
| Sustainability and Conservation | 10 | 5 | 5 | 10 |
| Funding Availability | 5 | 5 | 10 | 5 |
| Project Readiness | 5 | 5 | 5 | 5 |
| Multiple Category Benefit and Bundling Opportunities | 5 | 5 | 5 | 10 |
| **Total** | **100** | **100** | **100** | **100** |

## Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories. However, major asset types with six or fewer scored projects are defaulted to Medium.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

**Table 2** groups all active projects by major asset category. The projects are then listed by priority score.

### Table 2: Capital Improvement Projects by Project Type and Priority Scores

| Project | Page No | Project Status | Priority Score | Priority Category |
|---|---|---|---|---|
| **Airport Assets** | | | | |
| Brown Field / AAA00002 | 90 | Continuing | Annual | Annual |
| Montgomery-Gibbs Executive Airport / AAA00001 | 91 | Continuing | Annual | Annual |
| **Building** | | | | |
| Miramar Clearwell Improvements / S11024 | 365 | Continuing | 100 | High |
| 69th & Mohawk Pump Station / S12011 | 337 | Continuing | 96 | High |

| Project | Page No | Project Status | Priority Score | Priority Category |
|---|---|---|---|---|
| Tierrasanta (Via Dominique) Pump Station / S12040 | 394 | Continuing | 96 | High |
| Children's Pool Lifeguard Station / S00644 | 136 | Warranty | 93 | High |
| Fire Station No. 02 - Bayside / S15042 | 137 | Continuing | 93 | High |
| La Jolla Cove Lifeguard Station / S00792 | 151 | Warranty | 93 | High |
| Bayview Reservoir Solar Project / S14021 | 342 | Continuing | 90 | High |
| Cielo & Woodman Pump Station / S12012 | 345 | Continuing | 90 | High |
| MOC Complex Solar Project / S14022 | 366 | Continuing | 90 | High |
| Morena Reservoir Outlet Tower Upgrade / S00041 | 369 | Continuing | 90 | High |
| PS2 Power Reliability & Surge Protection / S00312 | 381 | Continuing | 90 | High |
| South Metro Sewer Rehabilitation Ph 3B / S00317 | 391 | Continuing | 90 | High |
| Lower Otay Outlet Tower / S12018 | 357 | Continuing | 89 | High |
| Advanced Metering Infrastructure / S17008 | 338 | Continuing | 86 | High |
| Fairmount Avenue Fire Station / S14018 | 150 | Continuing | 86 | High |
| Palm Avenue Transitional Housing / S18003 | 110 | Continuing | 86 | High |
| PS 84 Upgrade & PS 62 Abandon / S00308 | 380 | Warranty | 86 | High |
| Fire Station No. 07 - Barrio Logan / S15013 | 139 | Continuing | 85 | High |
| MBC Equipment Upgrades / S17013 | 360 | Continuing | 85 | High |
| NCWRP Improvements to 30 mgd / S17012 | 370 | Continuing | 85 | High |
| Fleet Services Elect & Fac Improvements / L14002 | 105 | Continuing | 84 | High |
| Fire Station No. 51 - Skyline Hills / S14017 | 147 | Continuing | 83 | Medium |
| MBC Dewatering Centrifuges Replacement / S00339 | 359 | Continuing | 83 | Medium |
| MBC Odor Control Facility Upgrades / S00323 | 361 | Warranty | 83 | Medium |
| North Pacific Beach Lifeguard Station / S10119 | 152 | Continuing | 83 | Medium |
| Wet Weather Storage Facility / S00314 | 405 | Continuing | 83 | Medium |
| EMTS Boat Dock and Steam Line Relocation / S00319 | 348 | Continuing | 81 | Medium |
| Fire Station No. 08 - Mission Hills / S10029 | 140 | Continuing | 81 | Medium |
| Fire Station No. 22 - Point Loma / S00787 | 143 | Continuing | 81 | Medium |
| Fire Station No. 49 - Otay Mesa / S00784 | 145 | Continuing | 81 | Medium |
| Fire Station No. 54 - Paradise Hills / S00785 | 148 | Underfunded | 81 | Medium |
| Police Range Refurbishment / S10118 | 325 | Warranty | 81 | Medium |
| South Mission Beach Lifeguard Station / S00791 | 153 | Continuing | 81 | Medium |
| 101 Ash Improvements / S17009 | 100 | Continuing | 80 | Medium |
| Fire Station No. 05 - Hillcrest / S00788 | 138 | Continuing | 80 | Medium |
| Fire Station No. 17 - Mid-City / S00783 | 142 | Continuing | 80 | Medium |
| Fire-Rescue Air Operations Facility / S15012 | 149 | Continuing | 78 | Medium |
| Police HQs CoGeneration Repower Project / S10131 | 324 | Continuing | 78 | Medium |
| SBWR Plant Demineralization / S00310 | 388 | Continuing | 77 | Medium |
| Lower Otay Reservoir Emer Outlet Improve / S00044 | 358 | Continuing | 75 | Medium |
| Fire Station No. 50 - North University City / S13021 | 146 | Continuing | 74 | Medium |
| Fire Station No. 48 - Black Mountain Ranch / S15015 | 144 | Continuing | 71 | Low |

| Project | Page No | Project Status | Priority Score | Priority Category |
|---|---|---|---|---|
| Skyline Hills Library / S00692 | 168 | Warranty | 71 | Low |
| EB Scripps Pk Comfort Station Replacement / S15035 | 224 | Continuing | 66 | Low |
| Chollas Building / S11025 | 344 | Continuing | 65 | Low |
| North Park Recreation Center Expansion / P18001 | 183 | Continuing | 64 | Low |
| Balboa Park West Mesa Comfort Station Replacement / S15036 | 188 | Continuing | 63 | Low |
| Mission Hills-Hillcrest Library / S13022 | 162 | Continuing | 62 | Low |
| Ocean Beach Branch Library / P18005 | 161 | Continuing | 62 | Low |
| Paradise Senior Center Improvements / S15002 | 269 | Continuing | 62 | Low |
| Police Range Refurbishment Phase II / S18005 | 326 | Continuing | 62 | Low |
| San Ysidro Branch Library / S00802 | 166 | Continuing | 62 | Low |
| Ocean Beach Lifeguard Station / P18008 | 135 | Continuing | 61 | Low |
| Tierrasanta Library Expansion / S15011 | 169 | Continuing | 60 | Low |
| Scripps Miramar Ranch Library / S00811 | 167 | Underfunded | 59 | Low |
| Pacific Highlands Ranch Branch Library / S14023 | 163 | Continuing | 58 | Low |
| Balboa Pk Bud Kearns Aquatic Complex Imp / S17000 | 189 | Continuing | 57 | Low |
| NTC Aquatic Center / S10000 | 259 | Continuing | 56 | Low |
| Mira Mesa Community Pk Improvements / L16002 | 248 | Continuing | 54 | Low |
| Building 619 at NTC - Rec Center / P18000 | 183 | Continuing | 53 | Low |
| Kensington/Normal Heights Library / P18004 | 161 | Continuing | 49 | Low |
| Fire Station No. 15 - Ocean Beach Expansion / S13011 | 141 | Continuing | 44 | Low |
| University Heights Water Tower Seismic Retrofit / S17006 | 396 | Continuing | 43 | Low |
| CIP Emergency Reserve / ABT00006 | 101 | Continuing | Annual | Annual |
| City Facilities Improvements / ABT00001 | 412 | Continuing | Annual | Annual |
| Citywide Energy Improvements / ABT00003 | 120 | Continuing | Annual | Annual |
| Groundwater Asset Development Program / ABM00001 | 350 | Continuing | Annual | Annual |
| Metropolitan System Pump Stations / ABP00002 | 363 | Continuing | Annual | Annual |
| Metro Treatment Plants / ABO00001 | 362 | Continuing | Annual | Annual |
| Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003 | 382 | Continuing | Annual | Annual |
| Pump Station Restorations / ABP00001 | 383 | Continuing | Annual | Annual |
| Sewer CIP Emergency Reserve / ABT00007 | 389 | Continuing | Annual | Annual |
| Stadium / ABG00001 | 111 | Continuing | Annual | Annual |
| Standpipe and Reservoir Rehabilitations / ABL00001 | 392 | Continuing | Annual | Annual |
| Water CIP Emergency Reserve / ABT00008 | 400 | Continuing | Annual | Annual |
| Water Pump Station Restoration / ABJ00001 | 403 | Continuing | Annual | Annual |
| Water Treatment Plants / ABI00001 | 404 | Continuing | Annual | Annual |
| Backup Generators at SPS's, TP & EMTS / S12036 | 341 | Warranty | N/A | N/A |
| CAD System Replacement Project / S13100 | 322 | Continuing | N/A | N/A |
| Convention Center Phase III Expansion / S12022 | 102 | Continuing | N/A | N/A |
| Otay WTP Concrete Work / S11059 | 375 | Continuing | N/A | N/A |
| Point Loma Grit Processing Improvements / S00315 | 378 | Continuing | N/A | N/A |

| Project | Page No | Project Status | Priority Score | Priority Category |
|---|---|---|---|---|
| Police 911 Call Manager / S15024 | 323 | Continuing | N/A | N/A |
| San Carlos Branch Library / S00800 | 164 | Continuing | N/A | N/A |
| San Diego New Central Library / S00799 | 165 | Warranty | N/A | N/A |
| Water Department Security Upgrades / S00050 | 401 | Continuing | N/A | N/A |
| West Miramar Landfill - Phase 2 / S00774 | 128 | Continuing | N/A | N/A |
| **Drainage** | | | | |
| Alta La Jolla Drive Drainage Repair PhII / S10001 | 429 | Warranty | 91 | Medium |
| Avenida de la Playa Infrastructure-SD / S13018 | 430 | Warranty | 73 | Medium |
| SD River Dredging Qualcomm Way to SR163 / S00606 | 283 | Continuing | 69 | Medium |
| Coolidge Street Storm Drain / S11003 | 450 | Warranty | 46 | Medium |
| Hayes Ave Storm Drain / S11002 | 461 | Continuing | 41 | Medium |
| Drainage Projects / ACA00001 | 452 | Continuing | Annual | Annual |
| Watershed CIP / ACC00001 | 515 | Continuing | Annual | Annual |
| Famosa Slough Salt Marsh Creation / S00605 | 231 | Warranty | N/A | N/A |
| **Golf Courses** | | | | |
| MB GC Clbhouse Demo/Prtbl Building Instl / S01090 | 245 | Continuing | 60 | Medium |
| MBGC Irrigation & Electrical Upgrades / S11010 | 249 | Continuing | 54 | Medium |
| Golf Course Drive Improvements / S15040 | 232 | Continuing | 50 | Medium |
| TP South Golf Course Imp Renovation / S18002 | 304 | Continuing | 26 | Medium |
| Balboa Park Golf Course / AEA00002 | 186 | Continuing | Annual | Annual |
| Mission Bay Golf Course / AEA00003 | 250 | Continuing | Annual | Annual |
| Torrey Pines Golf Course / AEA00001 | 303 | Continuing | Annual | Annual |
| **Intangible Assets - Information Tech** | | | | |
| Enterprise Funded IT Projects / ATT00002 | 103 | New | Annual | Annual |
| Governmental Funded IT Projects / ATT00001 | 107 | New | Annual | Annual |
| 311 Enhancements / T19000 | 104 | New | N/A | N/A |
| Fleet Management Software Upgrade / P19000 | 99 | New | N/A | N/A |
| Get It Done Expansion (311 Customer Exp) / T18000 | 106 | Continuing | N/A | N/A |
| I AM Enhancements / T19001 | 108 | New | N/A | N/A |
| I AM San Diego Project / S14000 | 109 | Continuing | N/A | N/A |
| SAP Environmental Health and Safety (EHS) Imp / T18001 | 387 | Continuing | N/A | N/A |
| **Landfills** | | | | |
| Aerated Static Pile System / S16053 | 119 | Continuing | 93 | High |
| Miramar Landfill Storm Water Improvement / S16054 | 125 | Continuing | 90 | Medium |
| Miramar Landfill Storm Water Improvements / L18002 | 126 | Continuing | 90 | Medium |
| Miramar Landfill Gas Recovery Improvemen / S16052 | 124 | Continuing | 88 | Medium |
| South Chollas Landfill Improvements / S00684 | 127 | Warranty | 85 | Medium |
| Miramar Landfill Facility Improvements / L17000 | 123 | Continuing | 77 | Low |
| CNG Fueling Station for Refuse & Recycling / S15000 | 121 | Continuing | 55 | Low |

| Project | Page No | Project Status | Priority Score | Priority Category |
|---|---|---|---|---|
| Minor Improvements to Landfills / AFA00001 | 122 | Continuing | Annual | Annual |
| **Parks** | | | | |
| Tierrasanta CP Sports Field Lighting / S11011 | 297 | Warranty | 91 | High |
| Tierrasanta Sports Field Lighting Phase II / S18004 | 298 | Continuing | 91 | High |
| Torrey Highlands Park Play Area Upgrades / S11020 | 301 | Warranty | 90 | High |
| Palisades Park Comfort Station Replace / S10026 | 268 | Warranty | 84 | High |
| Rancho Mission Neighborhood Park Play Area Upgrade / S15004 | 274 | Continuing | 77 | High |
| East Fortuna Staging Area Field Stn Blg / S14016 | 222 | Continuing | 73 | High |
| Riviera Del Sol Neighborhood Park / S00999 | 277 | Continuing | 73 | High |
| Larsen Field ADA Improvements Phase II / S13004 | 240 | Warranty | 71 | High |
| Silver Wing Pk Ballfield Lighting - Ph 2 / S16051 | 284 | Continuing | 71 | High |
| California Tower Seismic Retrofit / L12003 | 192 | Continuing | 68 | High |
| San Ysidro Community Park ADA Improvements / S15033 | 282 | Warranty | 68 | High |
| Balboa Park Plaza de Panama Project / L17002 | 187 | Continuing | 66 | High |
| Sunset Cliffs Park Drainage Improvements / L14005 | 291 | Continuing | 66 | High |
| Olive Grove Community Park ADA Improve / S15028 | 263 | Continuing | 65 | High |
| Chollas Lake Improvements / L18001 | 209 | Continuing | 64 | High |
| Rolando Joint Use Facility Development / S15029 | 278 | Continuing | 64 | High |
| Downtown Greenways / L18000 | 220 | Continuing | 63 | High |
| Memorial Comm Pk Playground ADA Upgrades / S16020 | 246 | Continuing | 63 | High |
| Angier Elementary School Joint Use / S00762 | 184 | Warranty | 62 | High |
| Cesar Solis Community Park / S00649 | 204 | Continuing | 62 | High |
| Linda Vista Skate Park / S15008 | 241 | Continuing | 62 | High |
| Mohnike Adobe and Barn Restoration / S13008 | 256 | Continuing | 62 | High |
| Park de la Cruz Neighborhood Park Improvements / S15003 | 270 | Continuing | 62 | High |
| Skyline Hills Community Park ADA Improve / S15038 | 286 | Continuing | 62 | High |
| Taft Joint Use Facility Development / S15026 | 293 | Continuing | 62 | High |
| La Paz Mini Park / S11103 | 308 | Continuing | 61 | High |
| Piazza Famiglia Park / RD16000 | 273 | Continuing | 61 | High |
| Junipero Serra Museum ADA Improvements / S15034 | 238 | Continuing | 60 | High |
| Marie Widman Memorial Pk Security Lighting Upgrade / S16018 | 243 | Continuing | 60 | High |
| Pershing MidSch Joint Use Synthet Turf Replacement / S17007 | 272 | Continuing | 59 | Medium |
| Southcrest Trails 252 Corr Park Imp-Ph2 / S01071 | 288 | Continuing | 59 | Medium |
| Wangenheim Joint Use Facility / S15007 | 310 | Continuing | 59 | Medium |
| Canon Street Pocket Park / S16047 | 193 | Continuing | 58 | Medium |
| Carmel Creek NP Improvements / S16037 | 196 | Continuing | 58 | Medium |
| Carmel Del Mar NP Comfort Station-Development / S16034 | 197 | Continuing | 58 | Medium |
| Carmel Grove NP Comfort Station and Park Improveme / S16038 | 198 | Continuing | 58 | Medium |
| Carmel Knolls NP Comfort Station-Development / S16033 | 199 | Continuing | 58 | Medium |
| Carmel Mission NP Comfort Station Development / S16039 | 200 | Continuing | 58 | Medium |

| Project | Page No | Project Status | Priority Score | Priority Category |
|---|---|---|---|---|
| Carmel Valley CP-Turf Upgrades / S16029 | 201 | Continuing | 58 | Medium |
| Centrum Neighborhood Pk Improvements / RD16005 | 203 | Continuing | 58 | Medium |
| Ocean Air Comfort Station and Park Improvements / S16031 | 260 | Continuing | 58 | Medium |
| Ocean Air CP - Turf Upgrades / S16030 | 261 | Continuing | 58 | Medium |
| Sage Canyon NP Concession Bldg-Develop / S16035 | 280 | Continuing | 58 | Medium |
| Skyline Hills Comm Pk Security Lighting Upgrades / S16021 | 285 | Continuing | 58 | Medium |
| Solana Highlands NP-Comfort Station Development / S16032 | 287 | Continuing | 58 | Medium |
| Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001 | 290 | Continuing | 58 | Medium |
| Torrey Highlands NP Upgrades / S16036 | 300 | Continuing | 58 | Medium |
| Villa Monserate Neighborhood Park Upgrades / S16048 | 309 | Continuing | 58 | Medium |
| Bay Terrace Senior Center / S16060 | 190 | Continuing | 57 | Medium |
| Chicano Park ADA Upgrades / S13003 | 206 | Continuing | 57 | Medium |
| Olive St Park Acquisition and Development / S10051 | 264 | Continuing | 57 | Medium |
| Southeastern Mini Park Improvements / L16000 | 289 | Continuing | 57 | Medium |
| Memorial Community Building Clearance Activity / S15039 | 247 | Warranty | 56 | Medium |
| Aquatic Complex - Mira Mesa CP Expansion / S00667 | 185 | Continuing | 55 | Medium |
| Carmel Valley Neighborhood Park #8 / S00642 | 202 | Continuing | 55 | Medium |
| Elizabeth Rabbitt NP Phase II / S13023 | 216 | Continuing | 55 | Medium |
| Hawk Pocket Prk & Horton ES Joint UseDev / S16045 | 234 | Continuing | 54 | Medium |
| Mission Trails RP Cowles Mountain Trail / S10065 | 253 | Continuing | 54 | Medium |
| Mission Trails RP Trail Realignments / S10066 | 255 | Continuing | 54 | Medium |
| Trail for All People / S13001 | 305 | Warranty | 54 | Medium |
| El Cuervo Adobe Improvements / S14006 | 227 | Continuing | 53 | Low |
| North Park Mini Park and Streetscape Improvements / S10050 | 257 | Continuing | 53 | Low |
| Old Mission Dam Preservation / S00611 | 262 | Warranty | 53 | Low |
| Encanto Comm Pk Security Lighting Upgrades / S16017 | 228 | Continuing | 52 | Low |
| Hendrix Pond/Aviary Park Development / P18003 | 183 | Continuing | 52 | Low |
| Rolling Hills Neighborhood Park ADA Upgrades / S15021 | 279 | Continuing | 52 | Low |
| Waldo Waterman Park / S00760 | 311 | Warranty | 52 | Low |
| Beyer Park Development / S00752 | 191 | Continuing | 51 | Low |
| Charles Lewis III Memorial Park / S00673 | 205 | Warranty | 49 | Low |
| Chollas Community Park Comfort Station / S16058 | 208 | Continuing | 49 | Low |
| Wightman Street Neighborhood Park / S00767 | 312 | Continuing | 49 | Low |
| Kelly St Neighborhood Pk Security Lighting Upgrade / S16016 | 239 | Continuing | 48 | Low |
| Children's Park Improvements / S16013 | 207 | Continuing | 47 | Low |
| Dennery Ranch Neighborhood Park / S00636 | 219 | Continuing | 47 | Low |
| Hidden Trails Neighborhood Park / S00995 | 236 | Continuing | 47 | Low |
| Ocean Beach Pier Condition Assessment / P18002 | 183 | Continuing | 47 | Low |
| Canyon Hills Resource Park Improvements / S15006 | 194 | Continuing | 45 | Low |
| Doyle Park Community Park ADA Upgrades / S15037 | 221 | Continuing | 45 | Low |

| Project | Page No | Project Status | Priority Score | Priority Category |
|---|---|---|---|---|
| Hickman Fields Athletic Area / S00751 | 235 | Continuing | 44 | Low |
| East Village Green Phase 1 / S16012 | 223 | Continuing | 42 | Low |
| Chollas Lake Pk Playground Improvements / S14002 | 210 | Continuing | 40 | Low |
| Egger/South Bay Community Park ADA Improvements / S15031 | 225 | Continuing | 36 | Low |
| Los Penasquitos Cyn Preserve STrl Restor / S13014 | 242 | Continuing | 35 | Low |
| Tubman Charter School JU Improvements / S13000 | 306 | Continuing | 31 | Low |
| Kumeyaay Lakes Berm Restoration Dredging / P18006 | 183 | Continuing | 27 | Low |
| University Village Park Tot Lot / S13005 | 307 | Warranty | 25 | Low |
| Canyonside Community Park Improvements / S12004 | 195 | Continuing | 22 | Low |
| Del Mar Mesa N Hiking/Equestrian Trail / S00892 | 215 | Continuing | 19 | Low |
| Del Mar Mesa Southern Multi-Use Trail / S00889 | 217 | Continuing | 19 | Low |
| Hiking & Equestrian Trail NP #10 / S00722 | 237 | Continuing | 19 | Low |
| Salk Neighborhood Park & Joint Use Devel / S14007 | 281 | Continuing | 19 | Low |
| Coastal Erosion and Access / AGF00006 | 212 | Continuing | Annual | Annual |
| Mission Bay Improvements / AGF00004 | 251 | Continuing | Annual | Annual |
| Open Space Improvements / AGG00001 | 265 | Continuing | Annual | Annual |
| Park Improvements / AGF00007 | 271 | Continuing | Annual | Annual |
| Regional Park Improvements / AGF00005 | 275 | Continuing | Annual | Annual |
| Resource-Based Open Space Parks / AGE00001 | 276 | Continuing | Annual | Annual |
| Crest Canyon Resource Management Plan / S10067 | 214 | Continuing | N/A | N/A |
| Del Sur Neighborhood Park (NP#2)-Land Acquisition / RD17001 | 218 | Continuing | N/A | N/A |
| Fairbrook Neighborhood Park Development / S01083 | 230 | Continuing | N/A | N/A |
| Gonzales Canyon Resource Management Plan / S10068 | 233 | Continuing | N/A | N/A |
| Mission Trails RP Master Plan Update / S01014 | 254 | Continuing | N/A | N/A |
| Pacific Highlands Ranch Community Park / RD16002 | 266 | Continuing | N/A | N/A |
| Pacific Highlands Ranch Hiking & Biking / RD12003 | 267 | Continuing | N/A | N/A |
| Torrey Meadows Neighborhood Park / S00651 | 302 | Warranty | N/A | N/A |
| **Potable Reuse** | | | | |
| PURE Water Program / ALA00001 | 384 | Continuing | Annual | Annual |
| **Reclaimed Water System** | | | | |
| Recycled Water Tank Modifications / S12014 | 386 | Continuing | 90 | Medium |
| Evans Pond Reclaimed Water Pipeline Inst / S13010 | 229 | Continuing | 40 | Medium |
| Recycled Water Systems Upgrades / AHC00004 | 385 | Continuing | Annual | Annual |
| **Transportation** | | | | |
| City Heights Pedestrian Improvements / S15044 | 448 | Continuing | 91 | High |
| Market Street-47th to Euclid-Complete Street / S16061 | 471 | Continuing | 87 | High |
| La Media Road Improvements / S15018 | 468 | Continuing | 85 | High |
| Market St-Euclid to Pitta-Improvements / S16022 | 470 | Underfunded | 84 | High |
| University Avenue Complete Street Phase1 / S18001 | 510 | Continuing | 81 | High |
| Sea World Dr/I5 Interchange Improvement / S00888 | 490 | Underfunded | 74 | High |

| Project | Page No | Project Status | Priority Score | Priority Category |
|---|---|---|---|---|
| Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841 | 446 | Continuing | 73 | High |
| Juan Street Concrete Street / S00602 | 465 | Warranty | 73 | High |
| State Route 56 Bike Interchanges / S00955 | 497 | Continuing | 73 | High |
| Coastal Rail Trail / S00951 | 449 | Underfunded | 72 | High |
| Talbot Street Slope Restoration / S00609 | 503 | Warranty | 72 | High |
| Miramar Road-I-805 Easterly Ramps / S00880 | 474 | Continuing | 71 | High |
| SR 163/Clairemont Mesa Blvd Interchange / S00905 | 494 | Continuing | 71 | High |
| W Mission Bay Dr Bridge Over SD River / S00871 | 514 | Continuing | 70 | High |
| Streamview Drive Improvements Phase 2 / S18000 | 500 | Continuing | 67 | High |
| University Avenue Mobility / S00915 | 511 | Continuing | 67 | High |
| Interstate 5 Underpass-Bikeway/Ped Conn / S00982 | 464 | Continuing | 66 | High |
| Old Otay Mesa Road-Westerly / S00870 | 477 | Continuing | 66 | High |
| Pacific Hwy Curb Ramp Barrier Removal / S11045 | 480 | Warranty | 66 | High |
| Airway Road Improvements / S16043 | 428 | Continuing | 65 | High |
| Siempre Viva Road Improvements / S16044 | 492 | Continuing | 65 | High |
| Alvarado Road Realignment / P18007 | 425 | Continuing | 63 | High |
| 25th Street Renaissance Project / S00985 | 426 | Warranty | 61 | Medium |
| SR 163/Friars Road / S00851 | 495 | Continuing | 61 | Medium |
| Palm Avenue Roadway Improvements / S00913 | 482 | Continuing | 57 | Medium |
| SR94/Euclid Av Interchange Phase 2 / S14009 | 496 | Continuing | 57 | Medium |
| N Torrey Pines Rd Bridge/ Los Penasquitos / S00935 | 475 | Warranty | 56 | Medium |
| Poway Road Bicycle Path - Class I / S00943 | 484 | Warranty | 56 | Medium |
| Regents Rd Widening-Genesee to Executive / S00881 | 485 | Warranty | 56 | Medium |
| San Diego River Multi-Use Path / S00958 | 488 | Warranty | 56 | Medium |
| 43rd St fr Logan to I805 St Widening / S00845 | 427 | Warranty | 55 | Medium |
| Otay Mesa Truck Route Phase 4 / S11060 | 478 | Continuing | 55 | Medium |
| Talmadge Historic Gates / L12001 | 295 | Warranty | 55 | Medium |
| Torrey Pines Road Improvement Phase 2 / S15023 | 505 | Continuing | 54 | Medium |
| El Camino Real to ViaDeLaValle (1/2 mile) / S00856 | 453 | Continuing | 53 | Medium |
| Palm Avenue Interstate 805 Interchange / S00869 | 481 | Continuing | 53 | Medium |
| Park Boulevard At-Grade Crossing / S15045 | 483 | Continuing | 53 | Medium |
| Streamview Drive Improvements / S00864 | 499 | Warranty | 53 | Medium |
| Talmadge Traffic Calming Infrastructure / S17001 | 296 | Continuing | 53 | Medium |
| Linda Vista/Genesee Intersection Improve / S00907 | 469 | Warranty | 52 | Medium |
| Bayshore Bikeway / S00944 | 433 | Warranty | 51 | Medium |
| Del Sol Boulevard-Central / S00858 | 451 | Continuing | 51 | Medium |
| Georgia Street Bridge Improvements / S00863 | 459 | Continuing | 51 | Medium |
| Convert RB Medians-Asphalt to Concrete / L12000 | 213 | Continuing | 50 | Low |
| Sorrento Valley Rd & I5 Interchange / S00914 | 493 | Continuing | 50 | Low |
| Five Points Neighborhood Pedestrian Impr / S00988 | 456 | Warranty | 48 | Low |

| Project | Page No | Project Status | Priority Score | Priority Category |
|---|---|---|---|---|
| North Park/Main St Sidewalk Improvements / S10040 | 258 | Warranty | 47 | Low |
| Switzer Canyon Bridge Enhancement Prog / S10054 | 292 | Underfunded | 47 | Low |
| Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934 | 443 | Continuing | 46 | Low |
| Torrey Meadows Drive Overcrossing / S10015 | 504 | Continuing | 46 | Low |
| Genesee Avenue Widen I-5 Crossing / S00839 | 457 | Continuing | 44 | Low |
| Cherokee Street Improvements / S00921 | 447 | Warranty | 43 | Low |
| Camino Del Sur-SR-56 to Dormouse / S00872 | 439 | Continuing | 42 | Low |
| Coast Blvd Walkway Improvements / S15001 | 211 | Continuing | 42 | Low |
| Torrey Pines Road Slope Restoration / S00877 | 506 | Continuing | 42 | Low |
| Carmel Country Road Low Flow Channel / S00969 | 440 | Continuing | 41 | Low |
| El Cajon Blvd Streetscape Improvements / S00826 | 226 | Warranty | 40 | Low |
| Talmadge Decorative SL Restoration / S00978 | 294 | Warranty | 36 | Low |
| La Jolla Mesa Drive Sidewalk / S00928 | 466 | Warranty | 33 | Low |
| El Camino Real/SR 56 Bike Path Connector / S00981 | 454 | Warranty | 32 | Low |
| Torrey Highlands Community ID & Enhance / S11009 | 299 | Continuing | 32 | Low |
| Mission Hills Historic Street Lighting / S11008 | 252 | Warranty | 30 | Low |
| Martin Luther King Jr. Promenade / S13020 | 244 | Continuing | 15 | Low |
| Genesee Avenue-Nobel Dr to SR 52 / S00852 | 458 | Continuing | 13 | Low |
| Balboa Avenue Corridor Improvements / S00831 | 432 | Continuing | 12 | Low |
| Bridge Rehabilitation / AIE00001 | 435 | Continuing | Annual | Annual |
| Bus Stop Improvements / AID00007 | 436 | Continuing | Annual | Annual |
| Guard Rails / AIE00002 | 460 | Continuing | Annual | Annual |
| Installation of City Owned Street Lights / AIH00001 | 463 | Continuing | Annual | Annual |
| Install T/S Interconnect Systems / AIL00002 | 462 | Continuing | Annual | Annual |
| Median Installation / AIG00001 | 472 | Continuing | Annual | Annual |
| Minor Bike Facilities / AIA00001 | 473 | Continuing | Annual | Annual |
| New Walkways / AIK00001 | 476 | Continuing | Annual | Annual |
| School Traffic Safety Improvements / AIK00002 | 489 | Continuing | Annual | Annual |
| Sidewalk Repair and Reconstruction / AIK00003 | 491 | Continuing | Annual | Annual |
| Street Light Circuit Upgrades / AIH00002 | 501 | Continuing | Annual | Annual |
| Street Resurfacing and Reconstruction / AID00005 | 502 | Continuing | Annual | Annual |
| Traffic Calming / AIL00001 | 507 | Continuing | Annual | Annual |
| Traffic Signals - Citywide / AIL00004 | 508 | Continuing | Annual | Annual |
| Traffic Signals Modification / AIL00005 | 509 | Continuing | Annual | Annual |
| Utilities Undergrounding Program / AID00001 | 512 | Continuing | Annual | Annual |
| Azalea Park Neighborhood Identification / S00699 | 431 | Warranty | N/A | N/A |
| Beta Street Green Alley / S15041 | 434 | Warranty | N/A | N/A |
| Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000 | 437 | Continuing | N/A | N/A |
| Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000 | 438 | Warranty | N/A | N/A |
| Carmel Mountain Rd to Del Mar Mesa Rd / S00846 | 441 | Continuing | N/A | N/A |

| Project | Page No | Project Status | Priority Score | Priority Category |
|---|---|---|---|---|
| Carmel Mountain Road (T-5.2) / RD15002 | 442 | Continuing | N/A | N/A |
| Carmel Valley Rd 4/6 Lanes s of Street A / S00900 | 444 | Continuing | N/A | N/A |
| Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001 | 445 | Continuing | N/A | N/A |
| Euclid Avenue & Home Improvements / S00886 | 455 | Warranty | N/A | N/A |
| La Jolla Village Drive-I-805 Ramps / S00857 | 467 | Warranty | N/A | N/A |
| Pacific Highlands Traffic Signals / S01062 | 479 | Continuing | N/A | N/A |
| Regents Road Bridge / S00729 | 486 | Continuing | N/A | N/A |
| Rosecrans Street Corridor Improvements / S00830 | 487 | Continuing | N/A | N/A |
| State Route 56 Freeway Expansion / RD14000 | 498 | Continuing | N/A | N/A |
| Via de la Valle Widening / RD11001 | 513 | Continuing | N/A | N/A |
| Westerly Extension of Hazard Center Dr / RD10001 | 516 | Continuing | N/A | N/A |
| **Wastewater** | | | | |
| Harbor Dr TS Participation Agreement / RD16001 | 351 | Continuing | 89 | Medium |
| Alvarado Trunk Sewer Phase IV / S15019 | 340 | Continuing | 84 | Medium |
| Tecolote Canyon Trunk Sewer Improvement / S15020 | 393 | Continuing | 84 | Medium |
| Metropolitan Waste Water Department Trunk Sewers / AJB00001 | 364 | Continuing | Annual | Annual |
| Pipeline Rehabilitation / AJA00002 | 377 | Continuing | Annual | Annual |
| Sewer Main Replacements / AJA00001 | 390 | Continuing | Annual | Annual |
| Unscheduled Projects / AJA00003 | 397 | Continuing | Annual | Annual |
| **Water** | | | | |
| Catalina 12inch Cast Iron Mains / S12008 | 343 | Continuing | 98 | High |
| Montezuma/Mid-City Pipeline Phase II / S11026 | 367 | Continuing | 98 | High |
| Otay Second Pipeline Relocation-PA / S15016 | 374 | Continuing | 98 | High |
| El Monte Pipeline No 2 / S10008 | 347 | Continuing | 96 | High |
| 30th Street Pipeline Replacement / S12010 | 336 | Continuing | 93 | Medium |
| University Ave Pipeline Replacement / S11021 | 395 | Continuing | 93 | Medium |
| Upas St Pipeline Replacement / S11022 | 398 | Continuing | 93 | Medium |
| Alvarado 2nd Extension Pipeline / S12013 | 339 | Continuing | 92 | Medium |
| Morena Pipeline / S16027 | 368 | Continuing | 92 | Medium |
| Pacific Beach Pipeline South (W) / S12015 | 376 | Continuing | 92 | Medium |
| Otay 1st/2nd PPL West of Highland Avenue / S12016 | 373 | Continuing | 91 | Medium |
| Water & Sewer Group Job 816 (W) / S13015 | 399 | Continuing | 90 | Low |
| La Jolla Scenic Drive 16inch Main / S12009 | 353 | Continuing | 82 | Low |
| La Jolla View Reservoir / S15027 | 354 | Continuing | 80 | Low |
| Otay 1st/2nd PPL Abandon E of Highland / S11027 | 372 | Warranty | 77 | Low |
| Little McGonigle Ranch Road Pipeline / S00069 | 356 | Continuing | 70 | Low |
| Corrosion Control / AKA00001 | 346 | Continuing | Annual | Annual |
| Freeway Relocation / AKB00002 | 349 | Continuing | Annual | Annual |
| Instrumentation and Control / AKB00007 | 352 | Continuing | Annual | Annual |
| Large Diameter Water Transmission PPL / AKA00003 | 355 | Continuing | Annual | Annual |

| Project | Page No | Project Status | Priority Score | Priority Category |
|---|---|---|---|---|
| Pressure Reduction Facility Upgrades / AKA00002 | 379 | Continuing | Annual | Annual |
| Water Main Replacements / AKB00003 | 402 | Continuing | Annual | Annual |
| New 16" Water Mains (U-3) / RD15003 | 371 | Continuing | N/A | N/A |

## Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

## Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in Table 1.

**Table 1: Airport Assets**

| Project Type | Prior Fiscal Years | FY 2019 Proposed | Future Fiscal Years | Project Type Total |
|---|---|---|---|---|
| Airport Assets | $ 26,279,067 | $ - | $ - | $ 26,279,067 |
| **Total** | **$ 26,279,067** | **$ -** | **$ -** | **$ 26,279,067** |

## Building

Buildings projects refer to the construction, expansion, or capital upgrade of any building the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that manages the asset as well as a more specific building type which can be seen below in Table 2.

**Table 2: Building**

| Project Type | Prior Fiscal Years | FY 2019 Proposed | Future Fiscal Years | Project Type Total |
|---|---|---|---|---|
| Bldg - Libraries | $ 252,387,917 | $ 200,000 | $ 34,523,442 | $ 287,111,359 |
| Bldg - MWWD - Administration Struct | 2,491,626 | - | 4,780,501 | 7,272,127 |
| Bldg - MWWD - Laboratories | 518,535 | 500,000 | 1,000,000 | 2,018,535 |
| Bldg - MWWD - Pump Stations | 77,269,955 | 21,302,960 | 35,308,314 | 133,881,229 |
| Bldg - MWWD - Treatment Plants | 78,465,423 | 9,441,000 | 41,800,215 | 129,706,638 |
| Bldg - Operations Facility / Structures | 44,661,680 | 10,380,251 | 23,800,000 | 78,841,931 |
| Bldg - Other City Facility / Structures | 173,343,411 | 10,978,558 | 883,744,647 | 1,068,066,616 |
| Bldg - Parks - Recreation/Pool Centers | 8,657,944 | - | 32,616,053 | 41,273,997 |
| Bldg - Pub Safety - Fire Fac / Struct | 85,664,193 | - | 69,003,224 | 154,667,417 |
| Bldg - Pub Safety - Lifeguard Stations | 14,443,661 | - | 6,319,697 | 20,763,358 |
| Bldg - Pub Safety - Police Fac / Struct | 14,356,224 | - | 150,000 | 14,506,224 |
| Bldg - Stadium Facilities | 808,734 | - | - | 808,734 |
| Bldg - Water - Pump Stations | 49,185,592 | 8,225,847 | 23,327,613 | 80,739,052 |
| Bldg - Water - Reservoirs/Dams | 6,159,971 | 990,811 | 22,520,000 | 29,670,782 |
| Bldg - Water - Standpipes | 104,638,389 | 33,085,153 | 17,605,198 | 155,328,740 |
| Bldg - Water - Treatment Plants | 11,121,245 | - | 1,195,984 | 12,317,229 |
| Bldg - Water - Wells | 2,677,605 | 6,200,000 | 2,500,000 | 11,377,605 |
| **Total** | **$ 926,852,112** | **$ 101,304,580** | **$ 1,200,194,888** | **$ 2,228,351,580** |

## Drainage

Drainage projects are related to the storm water system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Transportation & Storm Water Department and the Drainage Project Types can be seen below in Table 3.

### Table 3: Drainage

| Project Type | Prior Fiscal Years | FY 2019 Proposed | Future Fiscal Years | Project Type Total |
|---|---|---|---|---|
| Drainage - Best Mgt Practices (BMPs) | $ 19,675,695 | $ - | $ 246,106,979 | $ 265,782,674 |
| Drainage - Channels | 1,095,397 | - | 550,000 | 1,645,397 |
| Drainage - Storm Drain Pipes | 82,896,503 | - | 316,371,671 | 399,268,174 |
| **Total** | **$ 103,667,596** | **$ -** | **$ 563,028,650** | **$ 666,696,246** |

## Golf Courses

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Park & Recreation Department and the Golf Project Types can be seenbelow in Table 4.

### Table 4: Golf Courses

| Project Type | Prior Fiscal Years | FY 2019 Proposed | Future Fiscal Years | Project Type Total |
|---|---|---|---|---|
| Golf Courses | $ 26,146,892 | $ - | $ 4,552,629 | $ 30,699,521 |
| **Total** | **$ 26,146,892** | **$ -** | **$ 4,552,629** | **$ 30,699,521** |

## Intangible Assets - Information Tech

Intangible Asset projects deal with non-physical assets having a useful life greater than one year. Examples of intangible assets include: easements, water rights, patents, trademarks, and computer software. Currently the City only has capital projects that involve computer software, websites, and software licenses. The Intangible Assets Project Types can be seen below in Table 5.

### Table 5: Intangible Assets - Information Tech

| Project Type | Prior Fiscal Years | FY 2019 Proposed | Future Fiscal Years | Project Type Total |
|---|---|---|---|---|
| Intangible Assets - Information Tech | $ 50,190,220 | $ 4,092,479 | $ - | $ 54,282,699 |
| **Total** | **$ 50,190,220** | **$ 4,092,479** | **$ -** | **$ 54,282,699** |

## Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. The Landfills Project Types can be seen below in Table 6. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance.

### Table 6: Landfills

| Project Type | Prior Fiscal Years | FY 2019 Proposed | Future Fiscal Years | Project Type Total |
|---|---|---|---|---|
| Landfills | $ 39,234,975 | $ 4,000,000 | $ 11,400,000 | $ 54,634,975 |
| Landfills - Supporting Fac / Struct | 21,128,624 | - | - | 21,128,624 |
| **Total** | **$ 60,363,599** | **$ 4,000,000** | **$ 11,400,000** | **$ 75,763,599** |

## Parks

The Park & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as a mini park (1-acre to 3-acres without a comfort station) to a community park (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in Table 7.

### Table 7: Parks

| Project Type | Prior Fiscal Years | FY 2019 Proposed | Future Fiscal Years | Project Type Total |
|---|---|---|---|---|
| Parks - Community | $ 68,940,767 | $ 420,000 | $ 33,090,237 | $ 102,451,004 |
| Parks - Developed Regional Park | 11,900,835 | - | 69,000,000 | 80,900,835 |
| Parks - Mini Parks | 11,398,938 | - | 4,128,485 | 15,527,423 |
| Parks - Miscellaneous Parks | 141,358,616 | 8,909,246 | 68,537,533 | 218,805,395 |
| Parks - Neighborhood | 81,695,605 | - | 21,846,370 | 103,541,975 |
| Parks - Open Space | 8,368,140 | 150,000 | 1,449,421 | 9,967,561 |
| Parks - Resource Based | 13,606,764 | 400,000 | 8,954,931 | 22,961,695 |
| Parks - Shorelines | 670,981 | - | - | 670,981 |
| Parks - Trails | 9,036,903 | 250,000 | 1,481,503 | 10,768,406 |
| **Total** | **$ 346,977,553** | **$ 10,129,246** | **$ 208,488,480** | **$ 565,595,279** |

## Potable Reuse

Potable Reuse projects are needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterruptable local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Types can be seen below in Table 8.

### Table 8: Potable Reuse

| Project Type | Prior Fiscal Years | FY 2019 Proposed | Future Fiscal Years | Project Type Total |
|---|---|---|---|---|
| Potable Reuse | $ 153,000,312 | $ 121,379,888 | $ 945,283,688 | $ 1,219,663,888 |
| **Total** | **$ 153,000,312** | **$ 121,379,888** | **$ 945,283,688** | **$ 1,219,663,888** |

## Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs, distinctly identifiable by their utilization of purple pipes, that transport treated water that was once seen as waste and is usable for non-consumption tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in Table 9.

### Table 9: Reclaimed Water System

| Project Type | Prior Fiscal Years | FY 2019 Proposed | Future Fiscal Years | Project Type Total |
|---|---|---|---|---|
| Reclaimed Water System - Pipelines | $ 2,503,855 | $ 400,000 | $ 1,050,000 | $ 3,953,855 |
| Reclaimed Water System - Reservoirs | 1,500,000 | - | - | 1,500,000 |
| **Total** | **$ 4,003,855** | **$ 400,000** | **$ 1,050,000** | **$ 5,453,855** |

## Transportation

Transportation projects include a variety of different project subtypes. Some of these include: roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation & Storm Water Department and the Transportation Project Types can be seen below in Table 10.

### Table 10: Transportation

| Project Type | Prior Fiscal Years | FY 2019 Proposed | Future Fiscal Years | Project Type Total |
|---|---|---|---|---|
| Trans - Bicycle Facilities (All Class.) | $ 28,287,573 | $ 900,000 | $ 133,072,638 | $ 162,260,211 |
| Trans - Bridge - Vehicular | 232,774,717 | 4,386,000 | 329,544,835 | 566,705,552 |
| Trans - Ped Fac - Accessibility Improve | 450,000 | - | - | 450,000 |
| Trans - Ped Fac - Sidewalks | 46,665,983 | 6,382,000 | 160,266,600 | 213,314,583 |
| Trans - Roads/Widening/Reconfiguration | 6,276,690 | 369,048 | 30,005,218 | 36,650,956 |
| Trans - Roadway | 349,611,618 | 38,404,913 | 595,448,415 | 983,464,946 |
| Trans - Roadway - Enhance/Scape/Medians | 19,656,729 | 1,420,000 | 32,558,100 | 53,634,829 |
| Trans - Roadway - Erosion/Slope/Ret Wall | 7,845,155 | - | - | 7,845,155 |
| Trans - Roadway - GRails/BRails/Safety | 6,980,620 | 600,000 | 2,850,000 | 10,430,620 |
| Trans - Roadway - Street Lighting | 13,827,474 | 1,890,168 | 202,209,832 | 217,927,474 |
| Trans - Signals - Calming/Speed Abatemt | 10,181,069 | 1,400,000 | 7,740,000 | 19,321,069 |
| Trans - Signals - Traffic Signals | 26,825,216 | 3,515,000 | 140,702,600 | 171,042,816 |
| **Total** | **$ 749,382,848** | **$ 59,267,129** | **$ 1,634,398,238** | **$ 2,443,048,215** |

## Wastewater

Wastewater projects largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in Table 11.

### Table 11: Wastewater

| Project Type | Prior Fiscal Years | FY 2019 Proposed | Future Fiscal Years | Project Type Total |
|---|---|---|---|---|
| Wastewater - Collection Sys - Main | $ 358,533,698 | $ 91,032,702 | $ 143,320,109 | $ 592,886,509 |
| Wastewater - Collection Sys - Trunk Swr | 26,834,376 | 16,215,297 | 64,132,916 | 107,182,589 |
| **Total** | **$ 385,368,074** | **$ 107,247,999** | **$ 207,453,025** | **$ 700,069,098** |

## Water

Water projects include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in Table 12.

### Table 12: Water

| Project Type | Prior Fiscal Years | FY 2019 Proposed | Future Fiscal Years | Project Type Total |
|---|---|---|---|---|
| Water - Distribution Sys - Distribution | $ 364,610,992 | $ 87,439,413 | $ 230,600,849 | $ 682,651,254 |
| Water - Distribution Sys - Transmission | 121,031,241 | 57,962,050 | 162,549,383 | 341,542,674 |
| **Total** | **$ 485,642,233** | **$ 145,401,463** | **$ 393,150,232** | **$ 1,024,193,928** |

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## Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

## Developer Funding

Contributions may be received from developers to support City CIP projects. These funds are provided in order to satisfy conditions placed on development and are usually restricted to certain projects, or types of projects, in specific areas

## Enhanced Infrastructure Financing District Fund

Enhanced Infrastructure Financing District (EIFD) are authorized under California Government Code section 53398 to establish enhanced infrastructure financing districts and use specified property tax increment revenue generated within such districts to finance certain infrastructure and community benefit projects. In 2017, City Council set up an EIFD in the Otay Mesa Community Planning Area**.**

## The Fleet Services Internal Service Fund

The Fleet Services Internal Service Fund is utilized by the Public Works - General Services Department to provide all City Departments with motive equipment and comprehensive fleet management services. As an internal service fund, the Fleet Services Internal Service Fund is funded by other City departments on a cost-reimbursement basis.

## Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

## General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, library services, and infrastructure. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are allocated from the operating budget of General Fund departments.

## Grants

Some projects are entirely or partially funded by grants and reimbursements from the State and federal government and other agencies. The receipts of certain grants and reimbursements typically follow the award of contracts; therefore, other City funding is programmed for front-end financing of the total estimated project costs. Grant funding includes State and federal grants and grants from proceeds from State bond issuances. For example, Community Development Block Grant (CDBG) funding is programmed in accordance with Council Policy 700-02, Community Development Block Grant Program (CDBG). CIP priorities are developed irrespective of whether or not CDBG funding is to be received by the City. CDBG funding is to be used to supplement the City's CIP program and not as a substitute for other City funding.

## Infrastructure Fund

The Infrastructure Fund is used exclusively for "the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure," including the associated financing and personnel costs. The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure projects. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. This funding is showed as a transfer out from the General Fund in the operating budget.

## Maintenance Assessment Districts

Maintenance Assessment Districts (MADs) are established by the City of San Diego as a means of providing property owners with the opportunity to assess themselves to pay for enhanced improvements, maintenance, services, and activities. Certain projects requested by a district may be capital in nature and are funded by the specific MAD. MAD budgets are developed with sufficient funding for current year maintenance and capital projects.

## Mission Bay Park and San Diego Regional Parks Improvement Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay Park and San Diego Regional Parks Improvement Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Park Improvement Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the San Diego Regional Parks Improvement Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and parks.

## OneSD/ERP Funding

The OneSD Support Fund is a special revenue fund which receives revenue from other City departments in order to manage and maintain the City's Enterprise Resource Planning (ERP) system. While most of the funding is used to maintain the existing system, efforts are also underway to implement and/or integrate additional modules into the ERP system.

## Redevelopment Funding

The Redevelopment Agency of the City of San Diego was created by the City Council in 1958 to alleviate conditions of urban blight in designated areas of the City. Recently, the State of California passed legislation that impacted Redevelopment Agencies. Any redevelopment funding in the CIP was approved prior to the State's actions.

## Refuse Disposal Fund

Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements.

## Sewer Funds

Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans.

## TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision to guarantee that the City spends a certain amount of discretionary funds on the maintenance and improvement of the public right-of-way. The City utilizes TransNet cash for projects as much as possible in an attempt to minimize the issuance of bonds due to added costs of debt service. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. In an attempt to further minimize debt service costs, the issuance of TransNet Commercial Paper may be utilized when feasible.

## Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with

the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility.

### Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

**Table 1: Capital Improvements Program by Funding Source**

| Funding Source | Prior Fiscal Years | FY 2019 | Future Fiscal Years | Funding Source Total |
|---|---|---|---|---|
| Airport Funds | $ 9,018,867 | $ - | $ - | $ 9,018,867 |
| Antenna Lease Fund | 1,250,000 | - | - | 1,250,000 |
| Bond Financing | 49,011,695 | - | 128,639,846 | 177,651,541 |
| Bus Stop Capital Improvement Fund | 111,872 | - | 296,000 | 407,872 |
| Capital Outlay - Land Sales | 25,046,068 | - | 5,573,483 | 30,619,551 |
| Capital Outlay - Other | 4,676,212 | - | - | 4,676,212 |
| Capital Outlay - Police Decentralization Land Sales | 1,012,864 | - | - | 1,012,864 |
| Convention Center Funds | 1,744,026 | - | - | 1,744,026 |
| Deferred Capital Projects Bonds | 192,176,522 | - | 126,090 | 192,302,612 |
| Developer Funding | 31,844,766 | 2,081,000 | 2,148,843 | 36,074,609 |
| Development Impact Fees | 153,559,474 | - | (78,762) | 153,480,712 |
| Donations | 87,495,496 | - | 30,750,000 | 118,245,496 |
| EDCO Community Fund | 920,000 | - | 300,000 | 1,220,000 |
| Energy Conservation Program Fund | 3,300,975 | - | 377,427 | 3,678,402 |
| Energy Upgrades CEC Loan Fund | 30,273,755 | - | - | 30,273,755 |
| Enhanced Infrastructure Financing District Fund | - | 369,048 | - | 369,048 |
| Environmental Growth Funds | 10,061,165 | - | 400,000 | 10,461,165 |
| Facilities Benefit Assessments | 310,728,846 | - | 174,091,583 | 484,820,429 |
| Federal Grants | 90,276,684 | - | 150,481,528 | 240,758,212 |
| Fleet Services Internal Service Fund | 3,367,028 | 250,000 | - | 3,617,028 |
| Gas Tax Fund | 6,949,212 | 12,510,879 | 15,550,238 | 35,010,329 |
| General Fund | 82,187,159 | 1,336,800 | 3,333,450 | 86,857,409 |

# Capital Improvement Program
# Funding Sources

| Funding Source | Prior Fiscal Years | FY 2019 | Future Fiscal Years | Funding Source Total |
|---|---|---|---|---|
| Golf Course Enterprise Fund | 25,737,729 | - | - | 25,737,729 |
| Infrastructure Fund | 11,386,545 | 16,156,068 | 43,715,520 | 71,258,133 |
| Infrastructure Improvement Funds | 7,651 | - | - | 7,651 |
| Lease Purchase Fund | 11,902,504 | - | - | 11,902,504 |
| Library System Improvement Fund | 13,296,378 | - | 160,000 | 13,456,378 |
| Maintenance Assessment Districts | 4,531,151 | 170,000 | - | 4,701,151 |
| Mission Bay Park Improvement Fund | 36,784,990 | 6,591,611 | 33,460,661 | 76,837,262 |
| Mission Trails Regional Park Fund | 1,567,126 | - | - | 1,567,126 |
| OneSD/ERP Funding | 6,187,815 | 299,679 | - | 6,487,494 |
| Other Funding | 60,074,651 | 2,578,580 | 804,854 | 63,458,085 |
| Other Grants | 767,429 | - | - | 767,429 |
| Parking Meter Districts | - | - | 4,700,000 | 4,700,000 |
| Park Service District Funds | 4,955,451 | - | - | 4,955,451 |
| Proposition 42 Replacement - Transportation Relief Fund | 16,038,115 | - | - | 16,038,115 |
| Recycling Fund | 2,020,000 | 55,200 | - | 2,075,200 |
| Redevelopment Funding | 88,573,307 | 2,500,000 | 17,246,349 | 108,319,656 |
| Refuse Disposal Fund | 47,206,677 | 4,076,800 | 11,400,000 | 62,683,477 |
| Regional Transportation Congestion Improvement Program | 37,038,654 | - | 10,481,510 | 47,520,164 |
| San Diego Regional Parks Improvement Fund | 19,600,234 | 3,549,329 | 15,351,374 | 38,500,937 |
| San Diego Unified School District | 21,141,657 | - | - | 21,141,657 |
| Sea World Traffic Mitigation Fund | 10,750,000 | - | - | 10,750,000 |
| Sewer Funds | 654,624,287 | 212,452,242 | 648,784,655 | 1,515,861,184 |
| Stadium Fund | 808,734 | - | - | 808,734 |
| State Grants | 49,163,468 | - | 1,820,650 | 50,984,118 |
| Sunset Cliffs Natural Park Fund | 825,613 | - | - | 825,613 |
| TransNet - Extension Bikeways | 2,037,298 | - | - | 2,037,298 |
| TransNet Funds | 179,196,678 | 19,786,554 | 87,950,088 | 286,933,320 |
| Trench Cut/Excavation Fee Fund | 9,908,541 | 2,000,000 | 8,000,000 | 19,908,541 |
| Unidentified Funding | - | - | 2,703,896,087 | 2,703,896,087 |
| Utilities Undergrounding Program Fund | 79,843,270 | 5,100,000 | 20,000,000 | 104,943,270 |
| Water Fund | 826,885,712 | 261,358,994 | 1,049,238,356 | 2,137,483,062 |
| **Total** | **$ 3,317,874,367** | **$ 553,222,784** | **$ 5,168,999,830** | **$ 9,040,096,981** |

## Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

**Table 2: Capital Improvement Projects Unfunded Needs**

| Project | PageNo | Priority Score | Priority Category | Unidentified Funding | Percent Unfunded |
|---|---|---|---|---|---|
| N Torrey Pines Rd Bridge/ Los Penasquitos / S00935 | 475 | 56 | Medium | $ 100,000 | 0.70 % |
| Pacific Highlands Ranch Branch Library / S14023 | 163 | 58 | Low | 500,846 | 2.40 % |
| Torrey Highlands NP Upgrades / S16036 | 300 | 58 | Medium | 21,784 | 2.80 % |
| University Avenue Mobility / S00915 | 511 | 67 | High | 400,000 | 5.40 % |
| Fairbrook Neighborhood Park Development / S01083 | 230 | N/A | N/A | 365,606 | 7.30 % |
| El Camino Real to ViaDeLaValle (1/2 mile) / S00856 | 453 | 53 | Medium | 3,300,000 | 9.10 % |
| Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001 | 290 | 58 | Medium | 380,019 | 9.10 % |
| Mohnike Adobe and Barn Restoration / S13008 | 256 | 62 | High | 269,402 | 10.00 % |
| Guard Rails / AIE00002 | 460 | Annual | Annual | 400,000 | 10.30 % |
| Taft Joint Use Facility Development / S15026 | 293 | 62 | High | 472,546 | 12.00 % |
| Street Resurfacing and Reconstruction / AID00005 | 502 | Annual | Annual | 94,639,674 | 25.50 % |
| La Paz Mini Park / S11103 | 308 | 61 | High | 588,033 | 26.10 % |
| Traffic Calming / AIL00001 | 507 | Annual | Annual | 3,740,000 | 26.40 % |
| Villa Monserate Neighborhood Park Upgrades / S16048 | 309 | 58 | Medium | 434,517 | 30.50 % |
| Egger/South Bay Community Park ADA Improvements / S15031 | 225 | 36 | Low | 779,886 | 32.00 % |
| Traffic Signals - Citywide / AIL00004 | 508 | Annual | Annual | 5,414,200 | 32.90 % |
| Hickman Fields Athletic Area / S00751 | 235 | 44 | Low | 3,000,000 | 34.60 % |
| Market Street-47th to Euclid-Complete Street / S16061 | 471 | 87 | High | 3,000,000 | 39.40 % |
| Canon Street Pocket Park / S16047 | 193 | 58 | Medium | 550,000 | 39.60 % |
| Traffic Signals Modification / AIL00005 | 509 | Annual | Annual | 9,013,000 | 40.60 % |
| Otay Mesa Truck Route Phase 4 / S11060 | 478 | 55 | Medium | 10,630,000 | 43.50 % |
| SD River Dredging Qualcomm Way to SR163 / S00606 | 283 | 69 | Medium | 550,000 | 50.50 % |
| Los Penasquitos Cyn Preserve STrl Restor / S13014 | 242 | 35 | Low | 500,000 | 51.00 % |
| Median Installation / AIG00001 | 472 | Annual | Annual | 5,160,000 | 52.50 % |
| City Facilities Improvements / ABT00001 | 412 | Annual | Annual | 146,450,408 | 61.60 % |
| Sunset Cliffs Park Drainage Improvements / L14005 | 291 | 66 | High | 6,000,000 | 62.40 % |
| Sidewalk Repair and Reconstruction / AIK00003 | 491 | Annual | Annual | 47,000,000 | 62.90 % |
| Scripps Miramar Ranch Library / S00811 | 167 | 59 | Low | 3,324,400 | 66.50 % |

| Project | PageNo | Priority Score | Priority Category | Unidentified Funding | Percent Unfunded |
|---|---|---|---|---|---|
| MB GC Clbhouse Demo/Prtbl Building Instl / S01090 | 245 | 60 | Medium | 2,811,652 | 66.80 % |
| La Media Road Improvements / S15018 | 468 | 85 | High | 24,465,218 | 66.80 % |
| Interstate 5 Underpass-Bikeway/Ped Conn / S00982 | 464 | 66 | High | 1,116,010 | 67.60 % |
| Street Light Circuit Upgrades / AIH00002 | 501 | Annual | Annual | 16,600,000 | 68.70 % |
| Canyon Hills Resource Park Improvements / S15006 | 194 | 45 | Low | 4,454,932 | 72.20 % |
| Olive Grove Community Park ADA Improve / S15028 | 263 | 65 | High | 1,170,000 | 72.30 % |
| State Route 56 Freeway Expansion / RD14000 | 498 | N/A | N/A | 91,000,000 | 74.00 % |
| Palm Avenue Interstate 805 Interchange / S00869 | 481 | 53 | Medium | 27,500,000 | 78.90 % |
| Drainage Projects / ACA00001 | 452 | Annual | Annual | 304,867,669 | 80.60 % |
| Martin Luther King Jr. Promenade / S13020 | 244 | 15 | Low | 1,005,000 | 81.70 % |
| Rolando Joint Use Facility Development / S15029 | 278 | 64 | High | 1,870,000 | 83.10 % |
| Market St-Euclid to Pitta-Improvements / S16022 | 470 | 84 | High | 4,651,600 | 83.50 % |
| NTC Aquatic Center / S10000 | 259 | 56 | Low | 8,000,000 | 84.30 % |
| New Walkways / AIK00001 | 476 | Annual | Annual | 104,615,000 | 85.10 % |
| Fairmount Avenue Fire Station / S14018 | 150 | 86 | High | 13,822,205 | 85.60 % |
| Golf Course Drive Improvements / S15040 | 232 | 50 | Medium | 1,740,977 | 87.00 % |
| San Carlos Branch Library / S00800 | 164 | N/A | N/A | 20,128,201 | 87.00 % |
| North Pacific Beach Lifeguard Station / S10119 | 152 | 83 | Medium | 6,319,697 | 87.10 % |
| Minor Bike Facilities / AIA00001 | 473 | Annual | Annual | 86,731,000 | 87.50 % |
| Watershed CIP / ACC00001 | 515 | Annual | Annual | 239,639,203 | 90.20 % |
| Beyer Park Development / S00752 | 191 | 51 | Low | 11,149,427 | 90.70 % |
| Install T/S Interconnect Systems / AIL00002 | 462 | Annual | Annual | 118,575,400 | 91.20 % |
| Fire Station No. 51 - Skyline Hills / S14017 | 147 | 83 | Medium | 12,890,957 | 92.80 % |
| Coastal Rail Trail / S00951 | 449 | 72 | High | 44,425,628 | 93.60 % |
| Fire Station No. 07 - Barrio Logan / S15013 | 139 | 85 | High | 11,250,000 | 93.80 % |
| Switzer Canyon Bridge Enhancement Prog / S10054 | 292 | 47 | Low | 1,225,000 | 94.20 % |
| Installation of City Owned Street Lights / AIH00001 | 463 | Annual | Annual | 184,809,832 | 95.80 % |
| Sorrento Valley Rd & I5 Interchange / S00914 | 493 | 50 | Low | 196,147,763 | 98.10 % |
| Sea World Dr/I5 Interchange Improvement / S00888 | 490 | 74 | High | 119,072,571 | 99.10 % |
| Fire Station No. 54 - Paradise Hills / S00785 | 148 | 81 | Medium | 13,216,346 | 99.40 % |
| Convention Center Phase III Expansion / S12022 | 102 | N/A | N/A | 681,640,478 | 99.50 % |
| **Total** | | | | **$ 2,703,896,087** | |

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## Community Planning
## The City's General Plan

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan provides guidance on how to design both infill and remaining new growth development, and emphasizes the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, "toolboxes" to implement mobility strategies, and policies designed to further the preservation of San Diego's historical and cultural resources. The General Plan was structured to work in concert with the City's community plans.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village is envisioned as unique to the community in which it is located, yet all villages would be pedestrian friendly and characterized by inviting, accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2013 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
- Historic districts and sites that respect our heritage;

- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment;
- A high aesthetic standard.

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments (SANDAG).

## Community Plans

The City's community plans contain additional detailed planning guidance and are a part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. The recommendations of the planning groups are integral components of the planning process.

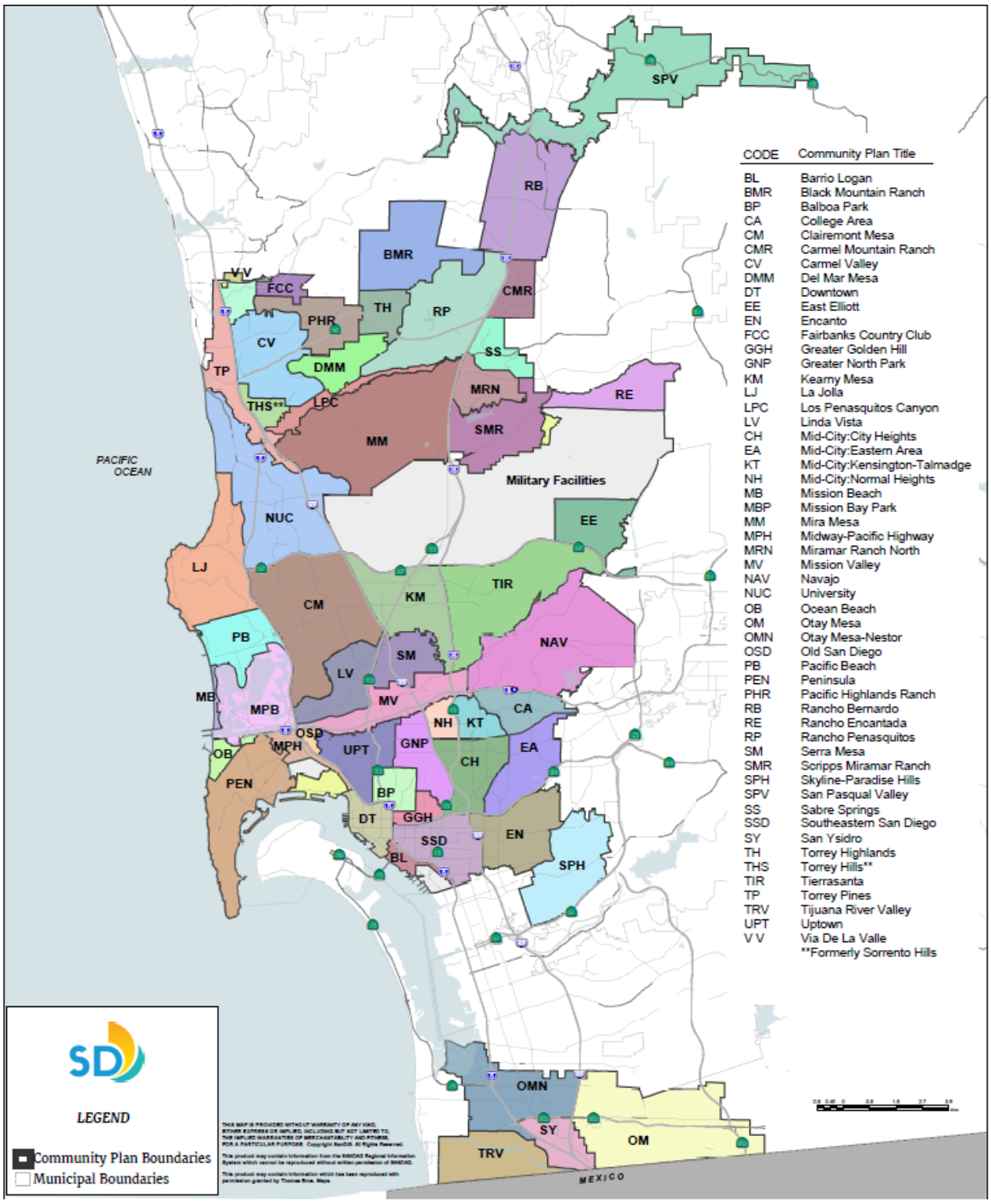
The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use, development, and design.

## CIP Conformance to the City's General Plan and Community Plans

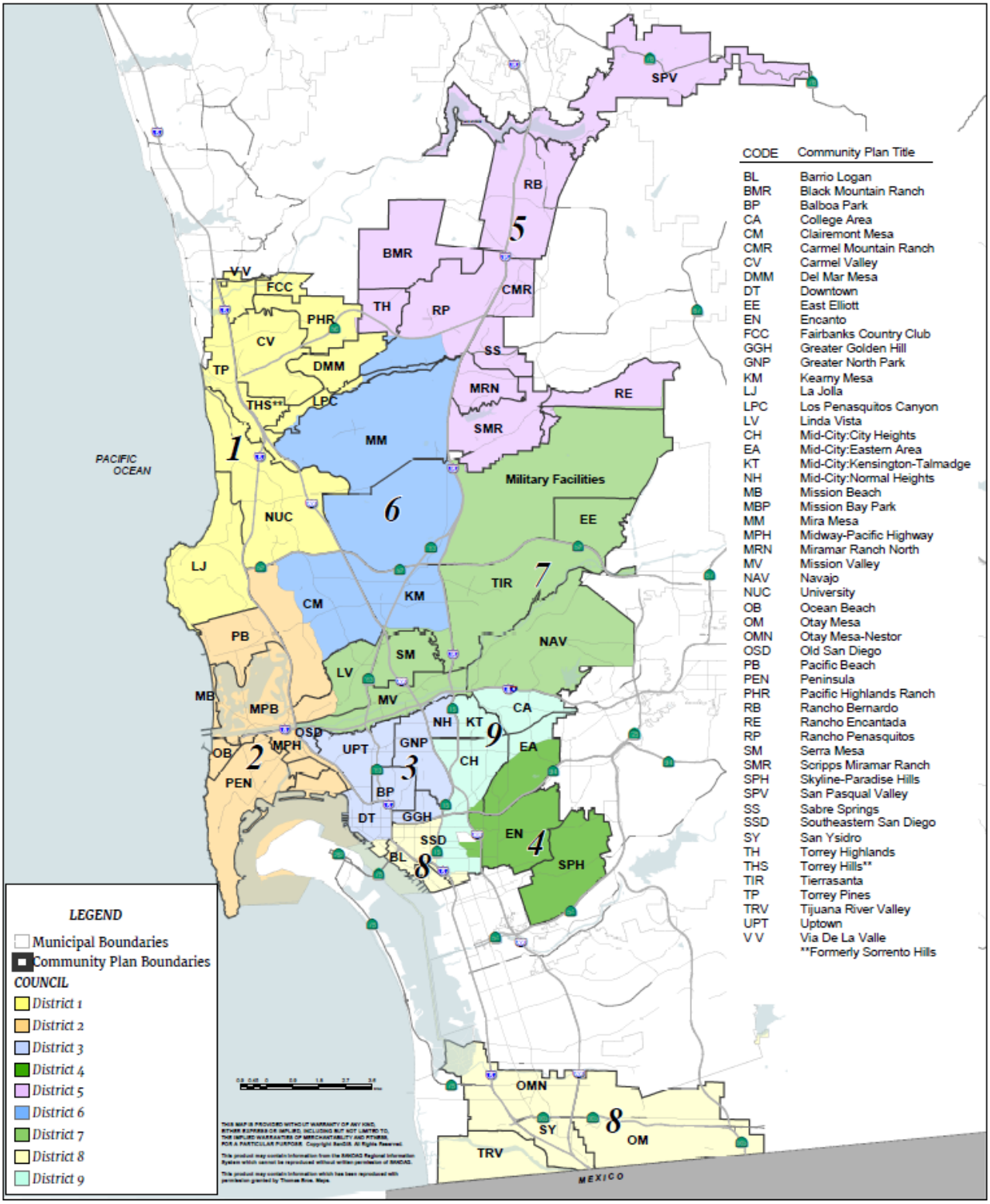
The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 00002

and General Plan Policy PF.A.4.a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

## Community Planning Areas



## Community Planning Areas by Council District



## Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of December 2018 are included in addition to new projects scheduled to begin in Fiscal Year 2019. Within the Capital Improvement Projects section, CIP project pages are organized by asset managing department, then alphabetically by project title. Refer to the Indexes beginning on page 527 to locate a specific project page.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2018 accomplishments and Fiscal Year 2019 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost.

## Preliminary Engineering

The Preliminary Engineering projects are still in the planning phase of developing scope, schedule, and project cost, and will be converted to other project types once preliminary engineering is complete. Preliminary Engineering projects are located after each Department's Budget Narrative and before the start of the rest of the Department's project pages.

**Building 619 at NTC - Rec Center** / **P18000**

**Priority Category:** **Low** **Priority Score:** **53**

**Expenditure by Funding Source**

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | Project Total |
|---|---|---|---|---|---|
| Midway/Pacific Hwy Urban Comm | 400115 | $ 8,806 | $ -135 | $ - | $ 8,671 |
| **Total** | | **$ 8,806** | **$ -135** | **$ -** | **$ 8,671** |

## Technology Projects

Technology projects are citywide and focused on information systems projects. Due to the unique nature of these projects, these is no affiliated Council District, Community Plan, priority score, or priority category.

| | | | |
|---|---|---|---|
| **Project Status:** | New | **Contact Information:** | Brumit, Samantha |
| **Duration:** | 2019 - 2019 | | 619-235-5826 |
| | | | sbrumit@sandiego.gov |

## Project Attributes

**Fire-Rescue**

**Children's Pool Lifeguard Station / S00644** **Bldg - Pub Safety - Lifeguard Stations**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 93 |
| **Community Planning:** | La Jolla | **Priority Category:** | High |
| **Project Status:** | Warranty | **Contact Information:** | Grani, Jason |
| **Duration:** | 2000 - 2018 | | 619-533-7525 |
| **Improvement Type:** | Replacement | | jgrani@sandiego.gov |

## Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvement Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below:

**Table 1: Project Title Abbreviations**

| Full Description | Abbreviation | Full Description | Abbreviation |
|---|---|---|---|
| Abestos Concrete | AC | Neighborhood Park | NP |
| Canyon | Cyn | Open Space | OS |
| Community Park | CP | Pipeline | PL |
| Concrete | CRC | Pump Station | PS |
| Ductile Iron | DI | Regional Park | RP |
| Golf Course | GC | Steel | STL |
| Maintenance Assessment District | MAD | Water Treatment Plant | WTP |
| Mini Park | MP | | |

Additionally, the first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

*A: Annual Allocation* - These projects provide for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short time frame. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

*L: Large* - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

*P: Preliminary Engineering* - These projects are still in the planning phase of developing scope, schedule, and project cost. Projects will be converted to other project types once preliminary engineering is completed.

*RD: Reimbursement to Developer* - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

*S: Standalone* - These projects are typically limited to a single asset and may be of any size and duration.

T: Technology – These projects are information systems projects.

## Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on page 59. On the project pages, the Project

Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

### Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 73.

### Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 73.

### Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

*New* - This indicates that the project is newly established as part of the Fiscal Year 2019 Proposed Budget.

*Continuing* - This indicates that the project was initiated in Fiscal Year 2018, or in a prior year, and is currently in progress.

*Warranty* - This indicates that the project is technically completed and the asset has been put into service but has not yet been closed.

*Underfunded* - This indicates that the project is on hold due to lack of funding.

### Duration

Duration is the estimated starting and ending fiscal years for each project.

### Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

### Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 47.

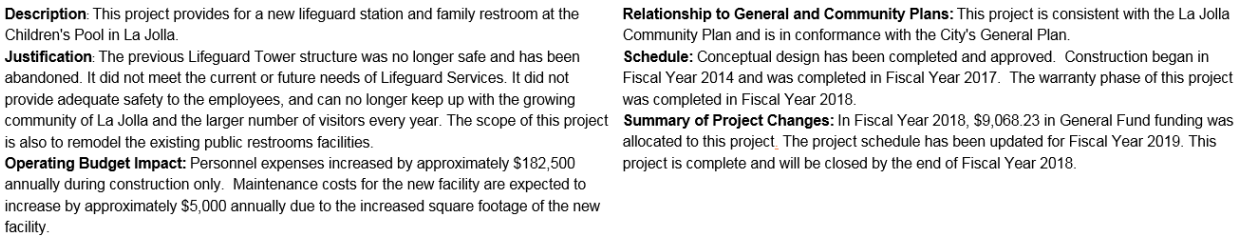
## Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not be categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 47.

## Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

## Project Description



**Description**: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.
**Justification**: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project is also to remodel the existing public restrooms facilities.
**Operating Budget Impact:** Personnel expenses increased by approximately $182,500 annually during construction only. Maintenance costs for the new facility are expected to increase by approximately $5,000 annually due to the increased square footage of the new facility.
**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.
**Schedule:** Conceptual design has been completed and approved. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017. The warranty phase of this project was completed in Fiscal Year 2018.
**Summary of Project Changes:** In Fiscal Year 2018, $9,068.23 in General Fund funding was allocated to this project. The project schedule has been updated for Fiscal Year 2019. This project is complete and will be closed by the end of Fiscal Year 2018.

## Description

This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

## Justification

This component explains why a project is needed and describes any legal requirements for the project, including State or federal mandates.

## Operating Budget Impact

This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

## Relationship to General and Community Plans

This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 73.

## Schedule

This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

## Summary of Project Changes

This component explains any changes that have occurred since publication of the Fiscal Year 2018 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

## Project Funding

Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 65.

**Expenditure by Funding Source**

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2018 | FY 2018 Anticipated | FY 2019 | FY 2020 | FY 2021 | FY 2022 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ 121,646 | $ 25,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | 146,646 |
| Deferred Maint Revenue 2009A-Project | 400624 | 927,819 | - | - | - | - | - | - | - | - | - | 927,819 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 707,942 | - | - | - | - | - | - | - | - | - | 707,942 |
| CIP Contributions from General Fund | 400265 | 546,202 | 2,546 | - | - | - | - | - | - | - | - | 548,747 |
| La Jolla Urban Comm | 400123 | 700,000 | - | - | - | - | - | - | - | - | - | 700,000 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 292,897 | 38,236 | - | - | - | - | - | - | - | - | 331,133 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | - | 50,000 | - | - | - | - | - | - | - | - | 50,000 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 896,733 | - | - | - | - | - | - | - | - | - | 896,733 |
| PFFA-FLSF 2002B-Const. | 400157 | 95,586 | - | - | - | - | - | - | - | - | - | 95,586 |
| TOT Coastal Infrastructure CIP Fund | 200212 | 120,000 | - | - | - | - | - | - | - | - | - | 120,000 |
| Total | | $ 4,408,825 | $ 115,782 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | 4,524,607 |

*Expended and Encumbered (Exp/Enc)* - Projects initiated prior to Fiscal Year 2019 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of June 30, 2018. The expended and encumbered amount is cumulative since project inception.

*Continuing Appropriations (Con Appn)* - Funding budgeted prior to Fiscal Year 2019, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through June 30, 2018.

*FY 2019* -This is the amount of funding approved in the Fiscal Year 2019 Adopted CIP Budget. This amount, as approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

*FY 2019 Anticipated* - Funding that is uncertain to be received during Fiscal Year 2019 is reflected as anticipated funding. Anticipated funding may include sources, such as grants and donations, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as land sale proceeds. The City is not legally bound to any Fiscal Year 2019 Anticipated funding because it is not included in the annual Appropriations Ordinance.

*Outlying Fiscal Years* - Projects that will extend beyond Fiscal Year 2019 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2019 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

*Unidentified Funding* - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

*Project Total* - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

**Operating Budget Impact**

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire-Rescue - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fire-Rescue - GENERAL FUND | Total Impact $ | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |

*Full-time Equivalents (FTEs)* - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

*Total Impact* - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

## Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 70.

FISCAL YEAR
# 2019

MAYOR KEVIN L. FAULCONER

Capital Improvements Projects



# PROPOSED BUDGET

The City *of* SAN DIEGO

# Airports

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The Airports Division of the Real Estate Asset Department manages Brown Field and Montgomery-Gibbs Executive Airport, which together cover 1,330 acres. These two general aviation airports contain nearly eight miles of runways and taxiways, which accommodate over 275,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport asset management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of runways, taxiways and aircraft ramp areas. These capital improvements are largely funded by Federal Aviation Administration (FAA) and Caltrans matching grants, as well as airport enterprise funds

2018 CIP Accomplishments

The Airports Division had a number of accomplishments and successes in Fiscal Year 2018, including:

Montgomery-Gibbs Executive Airport (KMYF)

- Completed the Master Plan consultant studies for Montgomery-Gibbs Executive Airport
- Completed repaving repairs of Coast leasehold
- Awarded Job Order Contract for repair, re-stucco, and repaint of exterior airport terminal
- Began electrical upgrade of Coast leasehold hangars

Brown Field (KSDM)

- Completed rehabilitation of Runway 8L/26R, Phase 2
- Completed the Master Plan consultant studies for Brown Field Airport
- Began rehabilitation of Runway 8L/26R Phase 3

2019 CIP Goals

The CIP Goals of the Airports Division are the provision of safety, and compliance with federal, State, and local regulations and policies. To achieve this in Fiscal Year 2019, the Airports Division is pursuing the following goals:

Montgomery-Gibbs Executive Airport (KMYF)

- Complete the CEQA Documents as it relates to the Master Plan recommendation
- Repair, re-stucco and repaint the exterior airport terminal

Brown Field (KSDM)

- Complete rehabilitation of Runway 8L/26R, Phase 3
- Complete the CEQA Documents as it relates to the Master Plan recommendation
- Repair, replace and repaint damaged areas of exterior airport terminal

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## Airports: Capital Improvement Projects

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| Brown Field / AAA00002 | $ 15,369,123 | $ - | $ - | $ 15,369,123 |
| Montgomery-Gibbs Executive Airport / AAA00001 | 10,909,944 | - | - | 10,909,944 |
| **Total** | **$ 26,279,067** | **$ -** | **$ -** | **$ 26,279,067** |

**Airports**

**Brown Field / AAA00002**

**Airport Assets**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | Annual |
| **Community Planning:** | Kearny Mesa | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Propst, Rodney |
| **Duration:** | 2002 - 2024 | | 858-573-1441 |
| **Improvement Type:** | Betterment | | rpropst@sandiego.gov |

**Description**: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

**Justification**: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $5.6 million in Federal Aviation Grant Funding for Phase 3 of the rehabilitation of Runway 8L/26R at Brown Field Airport via Resolution R-309128.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Brown Field Special Aviation | 700028 | $ 1,749,564 | $ 2,610,996 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,360,561 |
| Grant Fund-Enterprise-Federal | 710000 | 9,560,505 | 1,229,324 | - | - | - | - | - | - | - | - | 10,789,830 |
| Grant Fund-Enterprise-State | 710001 | 203,938 | 14,793 | - | - | - | - | - | - | - | - | 218,731 |
| Total | | $ 11,514,008 | $ 3,855,114 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 15,369,123 |

**Airports**

**Montgomery-Gibbs Executive Airport / AAA00001**

**Airport Assets**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | Annual |
| **Community Planning:** | Kearny Mesa | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Propst, Rodney |
| **Duration:** | 2002 - 2024 | | 858-573-1441 |
| **Improvement Type:** | Betterment | | rpropst@sandiego.gov |

**Description**: This annual allocation provides for as-needed improvements within the City's Montgomery-Gibbs Executive Airport; which can include, but is not limited to, pavement, drainage, striping, and signage condition assessments for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

**Justification**: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Grant Fund-Enterprise-Federal | 710000 | $ 6,251,638 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,251,638 |
| Montgomery Field Special Aviation | 700030 | 2,636,390 | 2,021,915 | - | - | - | - | - | - | - | - | 4,658,305 |
| Total | | $ 8,888,028 | $ 2,021,915 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 10,909,944 |

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# Citywide

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The Citywide Department Capital Program Improvements Program (CIP) is comprised of various projects that provide benefits citywide. These projects are generally not attributable to any single asset-managing city department. This includes projects related to fleet operations, infrastructure asset management, the stadium and the Convention Center.

## 2018 CIP Accomplishments

Under the sponsorship of the Deputy Chief Operating Officer (DCOO) Infrastructure/Public Works, the I AM San Diego Project is responsible for replacement of existing maintenance management systems within multiple City departments with a comprehensive IAM System that will transform the way the City prioritizes, plans, and delivers maintenance and capital projects.

The IAM System will be used for asset-based investment planning; capital asset management including the Five-Year Capital Infrastructure Planning Outlook and the City's financial plan for repair and/or construction of infrastructure; predictive, proactive and corrective maintenance operations; asset inspections; and condition assessments.

During Fiscal Year 2018, the I AM San Diego Project went live for all phase 1 departments:

- Information Technology – Wireless
- Public Utilities
- Public Works – Facilities
- Public Works – Engineering & Capital Projects
- Transportation & Storm Water

## 2019 CIP Goals

The following Citywide major capital Information Systems projects are anticipated to begin in Fiscal Year 2019:

- Cartegraph pavement management system replacement
- OnBase document routing enhancements
- OpenText document storage and retention enhancements
- 311 and Get It Done enhancements
- I AM enhancements
- FleetFocus Fleet Management software

Completion of improvements to Palm Avenue transitional housing.

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## Citywide: Capital Improvement Projects

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| 101 Ash Improvements / S17009 | $ 5,000,000 | $ - | $ 22,000,000 | $ 27,000,000 |
| 311 Enhancements / T19000 | - | 550,000 | - | 550,000 |
| CIP Emergency Reserve / ABT00006 | 1,000,000 | - | - | 1,000,000 |
| Convention Center Phase III Expansion / S12022 | 3,370,820 | - | 681,640,478 | 685,011,298 |
| Enterprise Funded IT Projects / ATT00002 | - | 1,514,000 | - | 1,514,000 |
| Fleet Management Software Upgrade / P19000 | - | 250,000 | - | 250,000 |
| Fleet Services Elect & Fac Improvements / L14002 | 2,081,961 | - | - | 2,081,961 |
| Get It Done Expansion (311 Customer Exp) / T18000 | 2,816,035 | - | - | 2,816,035 |
| Governmental Funded IT Projects / ATT00001 | - | 1,276,800 | - | 1,276,800 |
| I AM Enhancements / T19001 | - | 501,679 | - | 501,679 |
| I AM San Diego Project / S14000 | 47,074,185 | - | - | 47,074,185 |
| Palm Avenue Transitional Housing / S18003 | 6,500,000 | - | - | 6,500,000 |
| Stadium / ABG00001 | 808,734 | - | - | 808,734 |
| **Total** | **$ 68,651,736** | **$ 4,092,479** | **$ 703,640,478** | **$ 776,384,693** |

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## Citywide – Preliminary Engineering Projects

**Fleet Management Software Upgrade / P19000**

**Priority Category: N/A** **Priority Score: N/A**

**Expenditure by Funding Source**

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | Project Total |
|---|---|---|---|---|---|
| Fleet Services CIP Fund | 400676 | $ - | $ - | $ 250,000 | $ 250,000 |
| Total | | $ - | $ - | $ 250,000 | $ 250,000 |

**Citywide**

**101 Ash Improvements / S17009**

**Bldg - Operations Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 80 |
| **Community Planning:** | Centre City | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Grani, Jason |
| **Duration:** | 2017 - 2020 | | 619-533-7525 |
| **Improvement Type:** | Betterment | | jgrani@sandiego.gov |

**Description**: This project provides for the architectural, electrical, plumbing, asbestos mitigation and mechanical tenant improvements to the 19 floors of 101 Ash Street for multiple City Departments, including tenants of the City Operations Building and former tenants of 1010 2nd Ave Building. Improvements will increase building's occupancy and bring the building into compliance with current Americans With Disabilities Act (ADA) standards.

**Justification**: These tenant improvements are needed to increase the occupancy of the building by approximately 356 employees and accommodate the office space requirements for a development permit center, as well as several City Departments. These improvements will provide the needed office space for the more than 500 employees that were displaced from the 1010 2nd Ave Building along with Development Services staff from the City Operations Building, which based on a 2014 estimate has more than $90 million in deferred maintenance. The City estimates $35 million in savings over a 20 year period, after accounting for the cost of these improvements and the lease-to-own agreement for the building, when compared to obtaining outside lease space in the Downtown area.

**Operating Budget Impact:** One-time moving expenses have been included in the Fiscal Year 2019 Operating Budget.

**Relationship to General and Community Plans:** This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2018, with construction bidding and construction expected to start in Fiscal Year 2019.

**Summary of Project Changes:** Project total costs have been updated to $27.0 million based on the completion of design. Budget is anticipated to be requested in the latter half of Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 101 Ash Facility Improvements | 400866 | $ 1,025,398 | $ 3,974,601 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,000,000 |
| Capital Outlay Fund | 400002 | - | - | - | 5,574,300 | - | - | - | - | - | - | 5,574,300 |
| CIP Contributions from General Fund | 400265 | - | - | - | 3,299,609 | - | - | - | - | - | - | 3,299,609 |
| Energy Conservation Program Fund | 200224 | - | - | - | 377,427 | - | - | - | - | - | - | 377,427 |
| Facilities Financing Fund | 200001 | - | - | - | 377,427 | - | - | - | - | - | - | 377,427 |
| Financing | 9300 | - | - | - | 11,993,810 | - | - | - | - | - | - | 11,993,810 |
| Local Enforcement Agency Fund | 200226 | - | - | - | 377,427 | - | - | - | - | - | - | 377,427 |
| Total | | $ 1,025,398 | $ 3,974,601 | $ - | $ 22,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 27,000,000 |

**Citywide**

**CIP Emergency Reserve / ABT00006**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Nagelvoort, James |
| **Duration:** | 2010 - 2024 | | 619-533-5100 |
| **Improvement Type:** | Betterment | | jnagelvoort@sandiego.gov |

**Description**: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

**Justification**: This annual allocation provides an immediate source of funding for public works contracts in order to respond quickly to an emergency or natural disaster.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled as needed.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ 1,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,000,000 |
| Total | | $ - | $ 1,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,000,000 |

**Citywide**

**Convention Center Phase III Expansion / S12022**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | N/A |
| **Community Planning:** | Centre City | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Cetin, Elif |
| **Duration:** | 2012 - 2023 | | 619-533-3794 |
| **Improvement Type:** | Expansion | | ecetin@sandiego.gov |

**Description**: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 406,000 square feet.

**Justification**: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Centre City community plan and is in conformance with the City's General Plan.

**Schedule:** Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The original estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

**Summary of Project Changes:** The total project cost has increased due to the increased labor and equipment inflation since project estimate was updated in Fiscal Year 2015. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 1,431,128 | $ 195,665 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,626,794 |
| Convention Center Exp Surety | 200210 | 1,744,026 | - | - | - | - | - | - | - | - | - | 1,744,026 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 681,640,478 | 681,640,478 |
| Total | | $ 3,175,155 | $ 195,665 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 681,640,478 | $ 685,011,298 |

**Citywide**

**Enterprise Funded IT Projects / ATT00002**

**Intangible Assets - Information Tech**

| | | | |
|---|---|---|---|
| **Project Status:** | New | **Contact Information:** | Bond, Debra |
| **Duration:** | 2019 - 2024 | | 619-533-3152 |
| | | | debrabond@sandiego.gov |

**Description**: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with enterprise funding sources. Individual projects are expected result in a city-owned asset, which can include but is not limited to equipment, system interfaces and intellectual property.

**Justification**: This annual allocation provides for improvements and enhancements to IT projects that are solely funded with enterprise resources, and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

**Operating Budget Impact:** None.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Metro Sewer Utility - CIP Funding Source | 700009 | $ - | $ - | $ 487,750 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 487,750 |
| Muni Sewer Utility - CIP Funding Source | 700008 | - | - | 427,750 | - | - | - | - | - | - | - | 427,750 |
| Water Utility - CIP Funding Source | 700010 | - | - | 598,500 | - | - | - | - | - | - | - | 598,500 |
| Total | | $ - | $ - | $ 1,514,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,514,000 |

**Citywide**

**311 Enhancements / T19000**

**Intangible Assets - Information Tech**

| | | | |
|---|---|---|---|
| **Project Status:** | New | **Contact Information:** | Brumit, Samantha |
| **Duration:** | 2019 - 2019 | | 619-235-5826 |
| | | | sbrumit@sandiego.gov |

**Description**: This project provides for enhancements and upgrades to the City's 311 system that either provide enhanced benefits or extend the useful life of the system.

**Justification**: This project will continue making minor enhancements that were not included in the original scope of work or were identified after initial development.

**Operating Budget Impact:** None.

**Schedule:** This project is scheduled to begin after T18000, Get It Done Expansion (311 Customer Exp) is closed in Fiscal Year 2019.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ - | $ 358,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 358,000 |
| Muni Sewer Utility - CIP Funding Source | 700008 | - | - | 60,000 | - | - | - | - | - | - | - | 60,000 |
| Recycling Fund CIP Fund | 700049 | - | - | 55,200 | - | - | - | - | - | - | - | 55,200 |
| Refuse Disposal CIP Fund | 700040 | - | - | 76,800 | - | - | - | - | - | - | - | 76,800 |
| Total | | $ - | $ - | $ 550,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 550,000 |

**Citywide**

**Fleet Services Elect & Fac Improvements / L14002**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | 1 2 4 | **Priority Score:** | 84 |
| **Community Planning:** | Clairemont Mesa; University | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Salamida, Bert |
| **Duration:** | 2015 - 2020 | | 619-527-7594 |
| **Improvement Type:** | Betterment | | nsalamida@sandiego.gov |

**Description**: This project will provide improvements at various Fleet Operations repair facilities. The improvements include: 1) Electrical upgrades at the Miramar and Rose Canyon Repair Facilities to support the repair and maintenance of heavy duty fire apparatus, 2) Upgrades to the egress/ingress access gates to improve security to those same facilities, 3) Improvements to various car and truck wash facilities including replacing and repairing pump systems, sprayers, brushes etc. and truck and car wash buildings/awnings and surroundings structures.

**Justification**: This project is necessary to properly equip the existing repair facilities to support the repair and maintenance of heavy fire apparatus due to the closing of the heavy Fire repair facility at 3870 Kearny Villa Road and the transfer of heavy Fire apparatus repair to the Rose Canyon and Miramar Repair Facilities. Heavy fire apparatus require access to shore power while they are parked to maintain the charge on the vehicle electronic equipment battery systems. Additionally the car and truck washes at 20th & B and the Chollas Operations Yard are non-functional and in need of replacement. The other car and truck washes require a variety of repairs and upgrades. Washing city vehicles is a storm water compliance requirement to keep debris from falling in the roadway and the repairs and replacements are necessary to remain in compliance with storm water regulations.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design for the electrical projects was completed in Fiscal Year 2017. Design for the Chollas Operations Yard began in Fiscal Year 2017 and construction will begin after design is completed.

**Summary of Project Changes:** The improvements in support of the heavy fire apparatus repairs has been placed on hold pending a review on overall fleet operations and facilities. The car and truck wash portions of the project was added in Fiscal Year 2017 via a $1.0 million transfer of funding appropriated in the Fleet operating budget for the repair of the City's car and truck wash facilities. The funding was transferred to this project when the repairs were determined to be capital expenses. The Project Schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Fleet Services CIP Fund | 400676 | $ 297,392 | $ 1,415,607 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,713,000 |
| Gen Serv - Maint/Impr | 400179 | - | 368,961 | - | - | - | - | - | - | - | - | 368,961 |
| Total | | $ 297,392 | $ 1,784,569 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,081,961 |

**Citywide**

**Get It Done Expansion (311 Customer Exp) / T18000**

**Intangible Assets - Information Tech**

| | | | |
|---|---|---|---|
| **Project Status:** | Continuing | **Contact Information:** | Brumit, Samantha |
| **Duration:** | 2018 - 2019 | | 619-235-5826 |
| | | | sbrumit@sandiego.gov |

**Description**: This project provides for the expansion of the current Get It Done pilot program. This project is a citywide, strategic initiative to improve customer service and the overall customer experience through the development and implementation of a cloud-based Customer Relationship Management (CRM) software solution.

**Justification**: The project will create simple and easy ways for customers to Get It Done. External customers will be able to easily access information and request services from or report problems to the City. City employees will be able to find the right answers, complete work orders, and resolve customer contacts more quickly and easily. Lastly, improved contact center operations will allow for better coordination between departments for a more seamless customer experience.

**Operating Budget Impact:** Ongoing Software Licenses purchases will be required to use the new platform. These costs have been included in the Proposed Fiscal Year 2019 Operating Budget.

**Schedule:** The project launched in November 2017. The planning phase led by the system implementer (Deloitte Consulting) was completed in November 2017. The analyze phase is currently underway. Subsequent phases and project completion are anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 600,641 | $ 13,249 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 613,891 |
| CIP Lease Financing | 200724 | 2,000,000 | - | - | - | - | - | - | - | - | - | 2,000,000 |
| Muni Sewer Utility - CIP Funding Source | 700008 | 202,144 | - | - | - | - | - | - | - | - | - | 202,144 |
| Total | | $ 2,802,785 | $ 13,249 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,816,035 |

**Citywide**

**Governmental Funded IT Projects / ATT00001**

**Intangible Assets - Information Tech**

| | | | |
|---|---|---|---|
| **Project Status:** | New | **Contact Information:** | Bond, Debra |
| **Duration:** | 2019 - 2024 | | 619-533-3152 |
| | | | debrabond@sandiego.gov |

**Description**: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with governmental funding sources. Individual projects are expected to have a duration longer than one fiscal year and result in a city-owned asset, which can include but is not limited to equipment, system interfaces and intellectual property.

**Justification**: This annual allocation provides for improvements and enhancements to IT projects that are solely funded with governmental resources, and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

**Operating Budget Impact:** None.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ - | $ 928,800 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 928,800 |
| IT CIP Contributions | 200802 | - | - | 248,000 | - | - | - | - | - | - | - | 248,000 |
| Underground Surcharge CIP Fund | 200218 | - | - | 100,000 | - | - | - | - | - | - | - | 100,000 |
| Total | | $ - | $ - | $ 1,276,800 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,276,800 |

**Citywide**

**I AM Enhancements / T19001**

**Intangible Assets - Information Tech**

| | | | |
|---|---|---|---|
| **Project Status:** | New | **Contact Information:** | Noel, Erin |
| **Duration:** | 2019 - 2019 | | 619-533-3640 |
| | | | enoel@sandiego.gov |

**Description**: The I AM San Diego Project is a Citywide strategic initiative to develop and implement an integrated SAP-based software solution that will improve the City's management of infrastructure assets. This project provides for enhancements and upgrades to I AM that either provide enhanced benefits or extend the useful life of the system.

**Justification**: I AM will replace 28 outdated applications and integrate with the City's existing SAP functions which will increase efficiencies in work management. This project will continue making minor enhancements that were not included in the original scope of work or were identified after initial development.

**Operating Budget Impact:** None.

**Schedule:** This project is scheduled to begin after S14000, I AM San Diego Project is closed in Fiscal Year 2019.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ - | $ 50,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 50,000 |
| IT CIP Contributions | 200802 | - | - | 51,679 | - | - | - | - | - | - | - | 51,679 |
| Metro Sewer Utility - CIP Funding Source | 700009 | - | - | 88,000 | - | - | - | - | - | - | - | 88,000 |
| Muni Sewer Utility - CIP Funding Source | 700008 | - | - | 152,000 | - | - | - | - | - | - | - | 152,000 |
| Water Utility - CIP Funding Source | 700010 | - | - | 160,000 | - | - | - | - | - | - | - | 160,000 |
| Total | | $ - | $ - | $ 501,679 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 501,679 |

**Citywide**

**I AM San Diego Project / S14000**

**Intangible Assets - Information Tech**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | N/A |
| **Community Planning:** | Citywide | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Noel, Erin |
| **Duration:** | 2013 - 2019 | | 619-533-3640 |
| **Improvement Type:** | Replacement | | enoel@sandiego.gov |

**Description**: The I AM San Diego Project is a Citywide strategic initiative to develop and implement an integrated SAP-based software solution that will improve the City's management of infrastructure assets. The Infrastructure Asset Management (IAM) System will be used for asset-based planning; capital asset management including the CIP, Multi-Year Capital Plan, and City's financial plan for the repair and/or construction of municipal infrastructure; predictive, proactive and corrective maintenance of asset-intensive operations; asset inspections; and condition assessments.

**Justification**: The City owns and maintains a large and complex network of aging and deteriorating assets with a backlog of deferred maintenance and capital projects. I AM will replace 28 outdated applications and integrate with the City's existing SAP functions which will increase efficiencies in work management.

**Operating Budget Impact:** Based on the business case developed by the I AM San Diego Project Team, operating costs include 3.00 FTEs in the Department of Information Technology (DoIT) to support the system and $1.46 million in ongoing software maintenance costs, which are already included in the operating budget. Bond payments for the CIP Lease Financing will be funded through the operating budgets of the three General Fund departments currently involved in this project.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** The first release, went live on December 4, 2017 for the Department of Information Technology/Wireless Technology and Public Works Department/Facilities Division with a non-GIS solution. The second release which included GIS integration went live in March of 2018 for the- Public Utilities Department, Public Works Department/Engineering & Capital Projects Branch, and Transportation & Storm Water Department. Upon project completion, the system will be transferred to DoIT, which will manage and support the system. Enhancements to Phase 1 of I AM will occur in Project T19001, I AM Enhancements.

**Summary of Project Changes:** The project is expected to be closed by the end of the Fiscal Year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Lease Financing | 200724 | $ 7,023,598 | $ 804,982 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 7,828,581 |
| Metro Sewer Utility - CIP Funding Source | 700009 | 6,972,825 | 299,888 | - | - | - | - | - | - | - | - | 7,272,714 |
| Muni Sewer Utility - CIP Funding Source | 700008 | 12,063,605 | 498,354 | - | - | - | - | - | - | - | - | 12,561,960 |
| OneSD Support Fund | 200610 | 6,138,720 | 49,095 | - | - | - | - | - | - | - | - | 6,187,815 |
| Water Utility - CIP Funding Source | 700010 | 12,677,867 | 545,246 | - | - | - | - | - | - | - | - | 13,223,114 |
| Total | | $ 44,876,616 | $ 2,197,568 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 47,074,185 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Department of IT - SAP SUPPORT FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Department of IT - SAP SUPPORT FUND | Total Impact $ | 483 | 483 | 483 | 483 | - |
| General Services - GENERAL FUND | FTEs | - | - | - | - | - |
| General Services - GENERAL FUND | Total Impact $ | 799,319 | 799,319 | 799,319 | 799,319 | - |
| Transp & Storm Water - GENERAL FUND | FTEs | - | - | - | - | - |
| Transp & Storm Water - GENERAL FUND | Total Impact $ | 407,446 | 407,446 | 407,446 | 407,446 | - |

**Citywide**

**Palm Avenue Transitional Housing / S18003**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 86 |
| **Community Planning:** | Otay Mesa - Nestor | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Grani, Jason |
| **Duration:** | 2018 - 2019 | | 619-533-7525 |
| **Improvement Type:** | Betterment | | JGrani@sandiego.gov |

**Description**: This project provides for the design and construction of an existing motel building into a transitional housing community for the SMART Program.
**Justification**: SMART is an innovative program that provides homeless low-level misdemeanor offenders with housing, case management, job training and other supportive services required to end the cycle of homelessness.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

**Schedule:** Property acquisition was completed in Fiscal Year 2018. Design is anticipated to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Construction will begin and be completed in Fiscal Year 2019.
**Summary of Project Changes:** This is a newly published project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Grant Fund - Federal | 600000 | $ - | $ 6,500,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,500,000 |
| Total | | $ - | $ 6,500,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,500,000 |

**Citywide**

**Stadium / ABG00001**

**Bldg - Stadium Facilities**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | Annual |
| **Community Planning:** | Mission Valley | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | McSweeney, Mike |
| **Duration:** | 2010 - 2024 | | 619-641-3126 |
| **Improvement Type:** | Betterment | | mmcsweeney@sandiego.gov |

**Description**: This annual allocation provides for needed improvements at SDCCU stadium, including the emergency roof replacement, elevator modernization, and expansion joint repair.

**Justification**: The stadium enriches the quality of life through a variety of hosted events, and serves as a visitor attraction that strengthens the local economy. As the stadium ages, regular upgrades and renovations are required for various components of the facility.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design and construction will be phased in accordance with the scope of various projects.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Stadium Operations-CIP Fund | 200116 | $ - | $ 808,734 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 808,734 |
| Total | | $ - | $ 808,734 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 808,734 |

## Citywide

| Project | Project Total | Unidentified Funding | Percent Unfunded | Description |
|---|---|---|---|---|
| Convention Center Phase III Expansion / S12022 | $ 685,011,298 | $ 681,640,478 | 99.5 % | This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design and construction phases are unfunded. |
| **Total** | | **$ 681,640,478** | | |

# Environmental Services

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The Environmental Services Department (ESD) ensures City of San Diego residents are provided with a clean and safe environment. The Department operates a full-service landfill and maintains eight active landfills and eight inactive burn sites. The landfill sites require sustained improvements related to landfill gas systems, groundwater monitoring networks, grading and slope work. ESD also manages the City's energy use and implements a variety of innovative programs focused on increasing energy efficiency at City facilities.

## 2018 CIP Accomplishments

The Department has continued to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities for future generations.

- Initiated construction of a consolidated blower system and gas field improvements to facilitate the development of renewable energy utilization projects.
- Awarded a design-build construction contract for infrastructure required to utilize aerated static piles at the Miramar Landfill Greenery and Composting Facility.
- Initiated construction of the first of three planned projects to improve storm water quality at the Miramar Landfill.
- Completed the installation of solar photovoltaic systems at 12 City sites.
- Began retrofit for approximately 14,000 street lights with energy efficient LED fixtures with adaptive controls.
- Completed an energy efficiency project to upgrade the HVAC system at Fire Station 31 which reduces energy consumption.

## 2019 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are ESD's goals for Fiscal Year 2019:

- Complete design and initiate construction of the second of three planned projects to improve storm water quality at the Miramar Landfill.
- Complete the design, permitting, and construction of a consolidated modular office building and associated site improvements at the Miramar Landfill.
- Construct the final phases of the CNG fueling station at the ESD Collections Yard to coincide with the ongoing procurement of the new CNG-powered refuse and recycling trucks.
- Complete the installation of solar photovoltaic systems at 7 City sites.
- Issue a Request for Proposal (RFP) for the design and construction of a Resource Recovery Facility (RRF) at the Miramar Landfill. The RRF will service existing self-haul customers and seek to increase the diversion of recyclable waste streams from the landfill in accordance with the Zero Waste Plan.

- Issue a Request for Expressions of Interest (RFEI) for the design and construction of a Material Recovery Facility (MRF) at the Miramar Landfill. The MRF focus on commercial and franchise haulers and seek to increase the diversion of recyclable and organics waste streams from the landfill in accordance with the Zero Waste Plan. Complete retrofit for approximately 14,000 street lights with energy efficient LED fixtures with adaptive controls.
- Install a back-up power generator for landfill gas collection and control facilities at Miramar Landfill to ensure continuous operation of the landfill gas systems.
- Acquire landfill gas system infrastructure to provide the City with improved control of the landfill gas collection at the Miramar Landfill.

## Environmental Services: Capital Improvement Projects

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| Aerated Static Pile System / S16053 | $ 5,000,000 | $ - | $ - | $ 5,000,000 |
| Citywide Energy Improvements / ABT00003 | 32,667,192 | - | - | 32,667,192 |
| CNG Fueling Station for Refuse & Recycling / S15000 | 5,300,000 | - | - | 5,300,000 |
| Minor Improvements to Landfills / AFA00001 | 1,834,975 | 1,000,000 | 600,000 | 3,434,975 |
| Miramar Landfill Facility Improvements / L17000 | 21,600,000 | 2,000,000 | 6,000,000 | 29,600,000 |
| Miramar Landfill Gas Recovery Improvemen / S16052 | 7,800,000 | - | 1,800,000 | 9,600,000 |
| Miramar Landfill Storm Water Improvement / S16054 | 100,000 | - | - | 100,000 |
| Miramar Landfill Storm Water Improvements / L18002 | 2,900,000 | 1,000,000 | 3,000,000 | 6,900,000 |
| South Chollas Landfill Improvements / S00684 | 15,828,624 | - | - | 15,828,624 |
| West Miramar Landfill - Phase 2 / S00774 | 1,660,000 | - | - | 1,660,000 |
| **Total** | **$ 94,690,791** | **$ 4,000,000** | **$ 11,400,000** | **$ 110,090,791** |

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**Environmental Services**

**Aerated Static Pile System / S16053**

**Landfills**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 93 |
| **Community Planning:** | University; Kearny Mesa; Clairemont Mesa | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Hay, James |
| **Duration:** | 2017 - 2019 | | 858-627-3321 |
| **Improvement Type:** | New | | jhay@sandiego.gov |

**Description**: This project provides for design and construction of covered organics processing system at West Miramar Landfill's Greenery and composting facility. This system will enhance the production and throughput of clean source separated food scraps and yard waste being composted and also reduce the occurrence of nuisance odors in the surrounding community.

**Justification**: AB-1826 and the City's zero waste plan dictate significant increases in organic recycling. Stricter air emission and run-off water standards necessitate covered/in-door compost piles.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The West Miramar Landfill is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** Advertisement, award, and commencement was completed Fiscal Year 2018. Project is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Refuse Disposal CIP Fund | 700040 | $ 54,291 | $ 4,945,708 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,000,000 |
| Total | | $ 54,291 | $ 4,945,708 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,000,000 |

**Environmental Services**

**Citywide Energy Improvements / ABT00003**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Olson, Bryan |
| **Duration:** | 2010 - 2024 | | 858-492-5059 |
| **Improvement Type:** | Betterment | | olsonb@sandiego.gov |

**Description**: This annual allocation will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

**Justification**: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

**Operating Budget Impact:** There will be energy cost savings related to the energy efficiency projects for various City departments.

**Relationship to General and Community Plans:** These projects are consistent with applicable community plans and are in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Energy Conservation Program CIP Fund | 200225 | $ 64,670 | $ 703,219 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 767,890 |
| GEGF California Master Lease Agreement | 400867 | 13,971,758 | 16,301,996 | - | - | - | - | - | - | - | - | 30,273,755 |
| Grant Fund - Federal | 600000 | - | 1,625,547 | - | - | - | - | - | - | - | - | 1,625,547 |
| Total | | $ 14,036,428 | $ 18,630,763 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 32,667,192 |

**Environmental Services**

**CNG Fueling Station for Refuse & Recycling / S15000**

**Landfills - Supporting Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 55 |
| **Community Planning:** | University | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Fergusson, Craig |
| **Duration:** | 2015 - 2021 | | 858-627-3311 |
| **Improvement Type:** | New | | cfergusson@sandiego.gov |

**Description**: This project provides for the design and construction of a compressed natural gas (CNG) fueling station at the Environmental Services Operations Station located at 8353 Miramar Place. In conjunction with the completion of the fueling station, the division plans to put into service refuse and recycling vehicles that run on CNG eventually replacing the entire fleet of low sulfur diesel refuse and recycling packers. The construction of CNG fueling infrastructure and the replacement of vehicles will be implemented in a phased approach.
**Justification**: This project provides for the necessary infrastructure to convert Environmental Services fleet refuse and recycling vehicles from low sulfur diesel to compressed natural gas.

**Operating Budget Impact:** Provides for a positive operating budget impact by saving fuel costs to the General Fund and Recycling Enterprise Fund.
**Relationship to General and Community Plans:** This project is in conformance with the Conservation Element of the City's General Plan.
**Schedule:** Phase I of construction was completed in Fiscal Year 2017 providing capacity for fueling 50 refuse and recycling packers. Phase II of construction is expected to be completed in Fiscal Year 2019.
**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 1,798,291 | $ 1,708 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,800,000 |
| Grant Fund - State | 600001 | 250,000 | - | - | - | - | - | - | - | - | - | 250,000 |
| Infrastructure Fund | 100012 | 2,067 | 1,227,932 | - | - | - | - | - | - | - | - | 1,230,000 |
| Recycling Fund CIP Fund | 700049 | 1,637,793 | 382,206 | - | - | - | - | - | - | - | - | 2,020,000 |
| Total | | $ 3,688,152 | $ 1,611,847 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,300,000 |

**Environmental Services**

**Minor Improvements to Landfills / AFA00001**

**Landfills**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Fergusson, Craig |
| **Duration:** | 2010 - 2024 | | 858-627-3311 |
| **Improvement Type:** | New | | cfergusson@sandiego.gov |

**Description**: This annual allocation provides for minor improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for minor improvements to existing groundwater monitoring networks at all closed and operating landfills managed by the City. Improvements include new facilities as well as engineering reports and/or design specifications necessary to mitigate groundwater issues or modify groundwater monitoring programs.

**Justification**: This project provides the flexibility for timely initiation of minor improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, and groundwater monitoring improvements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis to meet regulatory requirements.

**Summary of Project Changes:** In Fiscal Year 2018, the total project cost increased by $1.0 million due to anticipated future projects.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Refuse Disposal CIP Fund | 700040 | $ - | $ 1,834,975 | $ 1,000,000 | $ - | $ 200,000 | $ 200,000 | $ 200,000 | $ - | $ - | $ - | $ 3,434,975 |
| Total | | $ - | $ 1,834,975 | $ 1,000,000 | $ - | $ 200,000 | $ 200,000 | $ 200,000 | $ - | $ - | $ - | $ 3,434,975 |

**Environmental Services**

**Miramar Landfill Facility Improvements / L17000** **Landfills**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 77 |
| **Community Planning:** | University; Kearny Mesa; Clairemont Mesa | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Fergusson, Craig |
| **Duration:** | 2017 - 2025 | | 858-627-3311 |
| **Improvement Type:** | New | | cfergusson@sandiego.gov |

**Description**: This project provides facility improvements at the West Miramar Landfill which potentially including items such as landfill infrastructure (liners, covers, gas-collection and processing, and monitoring systems), materials handling and processing facilities, fee booth/scale facilities, administrative offices/facilities, etc. Active projects include the development of a Resource Recovery Facility for Self-Haul customers at the Miramar Landfill,development of a Material Recovery Facility for commercial customers, and for the paving of haul roads at the Miramar Landfill.

**Justification**: The Environmental Services Department (ESD) is responsible for managing operations, maintenance, and compliance of the West Miramar Landfill. This CIP will allow for the most efficient execution of future facility improvement projects.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** The Resource Recovery Facility and Material Recovery Facility projects are currently in the planning stage. The Surface Improvements (paving) project is currently in construction.

**Summary of Project Changes:** The Project Schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Refuse Disposal CIP Fund | 700040 | $ 846,296 | $ 20,753,704 | $ 2,000,000 | $ - | $ 2,000,000 | $ 2,000,000 | $ 2,000,000 | $ - | $ - | $ - | $ 29,600,000 |
| Total | | $ 846,296 | $ 20,753,704 | $ 2,000,000 | $ - | $ 2,000,000 | $ 2,000,000 | $ 2,000,000 | $ - | $ - | $ - | $ 29,600,000 |

**Environmental Services**

**Miramar Landfill Gas Recovery Improvemen / S16052** **Landfills**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 88 |
| **Community Planning:** | University; Kearny Mesa; Clairemont Mesa | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Hay, James |
| **Duration:** | 2017 - 2020 | | 858-627-3321 |
| **Improvement Type:** | New | | jhay@sandiego.gov |

**Description**: This project provides for a consolidated blower system and well field improvements to ensure all collectable landfill gas is extracted and distributed to energy utilization facilities. In 2019, the remaining privately-owned portion of the well field will be purchased as the City takes back the gas rights.

**Justification**: This project is needed to ensure the landfill will meet regulatory requirements concerning gas emissions and greenhouse gas reduction measures.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** Construction will begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, the total project cost increased by $1.8 million due to revised requirements.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Refuse Disposal CIP Fund | 700040 | $ 18,261 | $ 7,781,738 | $ - | $ 1,800,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 9,600,000 |
| Total | | $ 18,261 | $ 7,781,738 | $ - | $ 1,800,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 9,600,000 |

**Environmental Services**

**Miramar Landfill Storm Water Improvement / S16054** **Landfills**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 90 |
| **Community Planning:** | University; Kearny Mesa; Clairemont Mesa | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Fergusson, Craig |
| **Duration:** | 2017 - 2018 | | 858-627-3311 |
| **Improvement Type:** | New | | cfergusson@sandiego.gov |

**Description**: This project provides for the design and construction of storm water basin and Best Management Practices (BMP) improvements. To remain in compliance with new Industrial National Pollutant Elimination System (NPDES) requirements.

**Justification**: The storm water basin and associated BMP engineered structures at the Miramar Landfill must be properly designed and constructed to ensure compliance with NPDES requirements and to avoid regulatory violations.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** This project is currently in the planning and design stage.

**Summary of Project Changes:** This Project is being converted to L18002, Miramar Landfill Storm Water Improvements, and will be closed by the end of the Fiscal Year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Refuse Disposal CIP Fund | 700040 | $ 53,493 | $ 46,506 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 100,000 |
| Total | | $ 53,493 | $ 46,506 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 100,000 |

**Environmental Services**

**Miramar Landfill Storm Water Improvements / L18002** **Landfills**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 90 |
| **Community Planning:** | University | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Fergusson, Craig |
| **Duration:** | 2018 - 2025 | | 858-627-3311 |
| **Improvement Type:** | New | | cfergusson@sandiego.gov |

**Description**: This project provides for the design and construction of storm water basin and Best Management Practices (BMP) improvements to remain in compliance with new Industrial National Pollutant Elimination System (NPDES) requirements.

**Justification**: The storm water basins and associated BMP engineered structures at the Miramar Landfill must be properly designed and constructed to ensure compliance with NPDES requirements and to avoid regulatory violations.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** This project will be implemented in three phases. Construction of Phase 1 is expected to be completed in FY 2019. Design of Phase 2 is expected to be completed in FY 2019 and construction will begin in FY 2020. Design of Phase 3 is expected to be initiated in FY 2020.

**Summary of Project Changes:** This project started as S16054, Miramar Landfill Storm Water Improvement, and was converted to an L-Project in order to expedite and implement phased site BMPs.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Refuse Disposal CIP Fund | 700040 | $ 339,385 | $ 2,560,614 | $ 1,000,000 | $ - | $ 1,000,000 | $ 1,000,000 | $ 1,000,000 | $ - | $ - | $ - | $ 6,900,000 |
| Total | | $ 339,385 | $ 2,560,614 | $ 1,000,000 | $ - | $ 1,000,000 | $ 1,000,000 | $ 1,000,000 | $ - | $ - | $ - | $ 6,900,000 |

**Environmental Services**

**South Chollas Landfill Improvements / S00684** **Landfills - Supporting Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 85 |
| **Community Planning:** | Mid-City: Eastern Area | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Fergusson, Craig |
| **Duration:** | 2000 - 2018 | | 858-627-3311 |
| **Improvement Type:** | Replacement | | cfergusson@sandiego.gov |

**Description**: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill. The project will also result in improvements to the Chollas Operations Yard required by the Regional Water Quality Control Board in order to bring the site into compliance. A Corrective Action Plan has been developed to identify the corrective measures and timelines to mitigate the groundwater issues.

**Justification**: This project is required to maintain compliance with various State and federal regulatory requirements and to avoid code violations.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

**Schedule:** Construction was completed in Fiscal Year 2017. However, it has been determined that additional permanent storm water best management practice (BMP) controls will be needed. Efforts are currently being implemented to initiate the design of these required BMPs with construction anticipated to be completed by Fiscal Year 2020.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 5,049,279 | $ 84,720 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,134,000 |
| Fleet Services CIP Fund | 400676 | 1,386,503 | 267,524 | - | - | - | - | - | - | - | - | 1,654,028 |
| Refuse Disposal CIP Fund | 700040 | 5,782,170 | 529,531 | - | - | - | - | - | - | - | - | 6,311,702 |
| Water Utility - CIP Funding Source | 700010 | 2,358,950 | 369,943 | - | - | - | - | - | - | - | - | 2,728,894 |
| Total | | $ 14,576,904 | $ 1,251,719 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 15,828,624 |

**Environmental Services**

**West Miramar Landfill - Phase 2 / S00774**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | N/A |
| **Community Planning:** | University; Kearny Mesa; Clairemont Mesa | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Purtee, Ray |
| **Duration:** | 1996 - 2019 | | 858-573-1208 |
| **Improvement Type:** | Betterment | | rpurtee@sandiego.gov |

**Description**: This project provides for a landfill gas collection system for the West Miramar Landfill - Phase 2. Bio-degradation of buried waste produces landfill gas. The landfill gas collection system consists of a network of gas extraction wells connected by piping.
**Justification**: This improvement is required to maintain compliance with various State and federal regulatory requirements. It will also prevent code violations and enhance public health and safety.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** Design and construction began in Fiscal Year 1996 and will continue through the life of the landfill which is anticipated to close in Fiscal Year 2024. The next scheduled major project is the design and construction of a horizontal landfill gas collection system. Construction began in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2018.
**Summary of Project Changes:** This project is complete and will be closed by the end of the Fiscal Year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Refuse Disposal CIP Fund | 700040 | $ 1,511,693 | $ 148,306 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,660,000 |
| Total | | $ 1,511,693 | $ 148,306 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,660,000 |

# Fire-Rescue

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The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating Fire and Lifeguard station facilities and associated infrastructure in order to better serve our community. The Capital Improvement Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 49 fire stations, two 9-1-1 communications centers, an air operations facility, a training facility, nine permanent lifeguard stations, a boat dock, and 48 seasonal lifeguard towers.

The Department seeks funding for capital improvements to preserve and extend the lifecycle of its facility infrastructure. This is accomplished through reconstruction, renovation, rehabilitation, expansion, and/or replacement of the facility or its essential interior and exterior building components such as station alerting, communication, roofs, and other facility-related maintenance and repair. These improvements positively impact the efficiency, health, and safety of the department's workforce, as well as ensure that the community can take civic pride in its public facilities. Funding for the Department's capital projects come from a variety of sources such as Development Impact Fees (DIF), Facilities Benefit Assessments (FBA), deferred capital and infrastructure bonds, various grants, foundation funds and the General Fund.

## 2018 CIP Accomplishments

In Fiscal Year 2018, the Fire-Rescue Department completed many capital improvements that included:

- Completed the new La Jolla Children’s Pool Lifeguard Station
- Completed temporary Fire Stations 5 (Hillcrest) and 22 (Point Loma)
- Completed Fire Station 17 (City Heights)
- Completed construction of Fire Station 2 (Bayside)
- 90% planning and construction completion of Fire Station 50 (University City)
- 90% construction completion of Fire Station 5 (Hillcrest)
- 90% construction completion of permanent Fire Station 22 (Point Loma)
- Began construction of Fire Station 3 (Little Italy) for new dorms, kitchen, HVAC and American with Disability Act (ADA) upgrades
- 50% construction completion of Fire Station 9 (La Jolla) for dorm and kitchen reconstruction with ADA upgrades
- Began construction of Fire Station 15 (Ocean Beach) for a new kitchen, dining/meeting room expansion and ADA upgrades
- Completed design of the North Pacific Beach Lifeguard Station
- Completed design for Phase I of the Fire Air Operations facility reconstruction at Montgomery Field Airport

- Initiated preliminary feasibility study and environmental surveys at Fairmount Avenue Fire Station
- 30% completion of preliminary feasibility study of Ocean Beach Lifeguard Station and comfort station facility
- 60% construction completion of South Mission Beach Lifeguard Station

## 2019 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Complete construction of permanent Fire Station 5 (Hillcrest) & 22 (Point Loma)
- Begin construction of Fire Station 3 (Little Italy) for a new kitchen & dorms
- Complete construction of Fire Station 9 (La Jolla) for dorm and kitchen reconstruction with ADA upgrades
- Begin construction of Fire Station 8 (Mission Hills) for a new kitchen, ready room, watch room expansion and ADA upgrades.
- 30% construction completion of Fire Station 15 (Ocean Beach) for a new kitchen, dining/meeting room and ADA upgrades
- Complete design of the North Pacific Beach Lifeguard Station
- Begin construction of Fire Air Operations facility Phase I interior reconstruction
- Initiate design of the new Fire Station 48 (Black Mountain Ranch)
- Initiate design of the Fairmount Avenue Fire Station
- Initiate design of permanent Fire Station 51 (Skyline Hills)
- Initiate land acquisition and begin construction of new Fire Station 8 (Mission Hills) for a new kitchen, ready room, watch room and ADA bathroom
- Initiate design for Lifeguard's Northern Boating Safety Unit new dorms, office and kitchen (La Jolla)
- Initiate design of new Mission Beach Lifeguard Station
- Initiate design of SDFD’s Training Center
- Complete UC San Diego Fire Station design and construction agreement
- Initiate design of Fire Station 6 (Otay Mesa) for new kitchen, dorm reconstruction, and HVAC upgrades
- Initiate design of Fire Station 49 (Otay Mesa) through Development and Reimbursement Agreements

## Fire-Rescue: Capital Improvement Projects

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| Children's Pool Lifeguard Station / S00644 | $ 4,533,674 | $ - | $ - | $ 4,533,674 |
| Fairmount Avenue Fire Station / S14018 | 2,177,795 | - | 13,972,205 | 16,150,000 |
| Fire-Rescue Air Operations Facility / S15012 | 15,598,081 | - | 2,075,520 | 17,673,601 |
| Fire Station No. 02 - Bayside / S15042 | 20,021,284 | - | - | 20,021,284 |
| Fire Station No. 05 - Hillcrest / S00788 | 9,249,923 | - | - | 9,249,923 |
| Fire Station No. 07 - Barrio Logan / S15013 | 750,000 | - | 11,250,000 | 12,000,000 |
| Fire Station No. 08 - Mission Hills / S10029 | 1,238,500 | - | - | 1,238,500 |
| Fire Station No. 15 - Ocean Beach Expansion / S13011 | 905,714 | - | - | 905,714 |
| Fire Station No. 17 - Mid-City / S00783 | 9,378,624 | - | - | 9,378,624 |
| Fire Station No. 22 - Point Loma / S00787 | 9,063,160 | - | - | 9,063,160 |
| Fire Station No. 48 - Black Mountain Ranch / S15015 | 2,700,000 | - | 6,695,654 | 9,395,654 |
| Fire Station No. 49 - Otay Mesa / S00784 | 76,413 | - | 8,323,586 | 8,399,999 |
| Fire Station No. 50 - North University City / S13021 | 14,000,000 | - | - | 14,000,000 |
| Fire Station No. 51 - Skyline Hills / S14017 | 421,043 | - | 13,469,913 | 13,890,956 |
| Fire Station No. 54 - Paradise Hills / S00785 | 83,653 | - | 13,216,346 | 13,299,999 |
| La Jolla Cove Lifeguard Station / S00792 | 1,784,845 | - | - | 1,784,845 |
| North Pacific Beach Lifeguard Station / S10119 | 937,903 | - | 6,319,697 | 7,257,600 |
| Ocean Beach Lifeguard Station / P18008 | 205,111 | - | - | 205,111 |
| South Mission Beach Lifeguard Station / S00791 | 6,982,125 | - | - | 6,982,125 |
| **Total** | **$ 100,107,854** | **$ -** | **$ 75,322,921** | **$ 175,430,775** |

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## Fire-Rescue – Preliminary Engineering Projects

**Ocean Beach Lifeguard Station / P18008**

**Priority Category:** Low **Priority Score:** 61

**Expenditure by Funding Source**

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | Project Total |
|---|---|---|---|---|---|
| Fire and Lifeguard Facilities Fund | 200228 | $ - | $ 80,000 | $ - | $ 80,000 |
| Capital Outlay-Sales Tax | 400000 | $ - | $ 246 | $ - | $ 246 |
| Ocean Beach Urban Comm | 400124 | $ - | $ 120,000 | $ - | $ 120,000 |
| CIP Contributions from General Fund | 400265 | $ - | $ 4,865 | $ - | $ 4,865 |
| Total | | $ - | $ 205,111 | $ - | $ 205,111 |

**Fire-Rescue**

**Children's Pool Lifeguard Station / S00644**

**Bldg - Pub Safety - Lifeguard Stations**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 93 |
| **Community Planning:** | La Jolla | **Priority Category:** | High |
| **Project Status:** | Warranty | **Contact Information:** | Grani, Jason |
| **Duration:** | 2000 - 2018 | | 619-533-7525 |
| **Improvement Type:** | Replacement | | jgrani@sandiego.gov |

**Description**: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

**Justification**: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project also includes remodeling the existing public restrooms facilities.

**Operating Budget Impact:** Personnel expenses increased by approximately $182,500 annually during construction only. Maintenance costs for the new facility are expected to increase by approximately $5,000 annually due to the increased square footage of the new facility.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Conceptual design has been completed and approved. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017. The warranty phase of this project was completed in Fiscal Year 2018.

**Summary of Project Changes:** In Fiscal Year 2018, $9,068.23 in General Fund funding was allocated to this project. The project schedule has been updated for Fiscal Year 2019. This project is complete and will be closed by the end of Fiscal Year 2018. An additional $100,000 unidentified funding is needed as a result of unforeseen construction cost.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ 132,121 | $ 1,101 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 133,223 |
| CIP Contributions from General Fund | 400265 | 555,466 | 2,349 | - | - | - | - | - | - | - | - | 557,815 |
| Deferred Maint Revenue 2009A-Project | 400624 | 927,818 | - | - | - | - | - | - | - | - | - | 927,818 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 707,941 | - | - | - | - | - | - | - | - | - | 707,941 |
| La Jolla Urban Comm | 400123 | 700,000 | - | - | - | - | - | - | - | - | - | 700,000 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 349,570 | - | - | - | - | - | - | - | - | - | 349,570 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 44,985 | - | - | - | - | - | - | - | - | - | 44,985 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 896,733 | - | - | - | - | - | - | - | - | - | 896,733 |
| PFFA-FLSF 2002B-Const. | 400157 | 95,586 | - | - | - | - | - | - | - | - | - | 95,586 |
| TOT Coastal Infrastructure CIP Fund | 200212 | 120,000 | - | - | - | - | - | - | - | - | - | 120,000 |
| Total | | $ 4,530,223 | $ 3,451 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,533,674 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire-Rescue - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fire-Rescue - GENERAL FUND | Total Impact $ | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |

**Fire-Rescue**

**Fire Station No. 02 - Bayside / S15042**

**Bldg - Pub Safety - Fire Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 93 |
| **Community Planning:** | Centre City - Little Italy | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Abella-Shon, Michelle |
| **Duration:** | 2015 - 2019 | | 858-573-1362 |
| **Improvement Type:** | New | | mshon@sandiego.gov |

**Description**: This project provides for the program, design, and construction of a new fire station of approximately 24,680 sq/ft of work and living spaces, underground parking, 3 apparatus bays, dorm rooms, kitchen, watch room, ready room, and station alerting system, to accommodate the 24-hour Fire crew of 12 and the acquisition of a new fire apparatus. The new fire station will comply with Fire's current station design and construction standards and specifications.

**Justification**: This project will adds a new fire station west of the existing railroad tracks in order to meet Fire's operational needs and response times. The new station will also meet future population growth of Downtown and the surrounding communities.

**Operating Budget Impact:** Annual operating costs to staff this station is $1.7 million for personnel and non-personnel expenditures.

**Relationship to General and Community Plans:** This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element and the Downtown and Little Italy Community Plan.

**Schedule:** Design and permits are complete. Construction is in progress and is anticipated to be completed in Fiscal Year 2018.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 2001A(TE)Bonds(Oper)-Ctr City | 400332 | $ 1,284 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,284 |
| CCE-2004A (TE) Bonds (Oper) | 400369 | 2,459,772 | - | - | - | - | - | - | - | - | - | 2,459,772 |
| Centre City DIF-Admin | 400122 | 3,752,879 | 3,099,190 | - | - | - | - | - | - | - | - | 6,852,069 |
| Excess Redevelopment Bond Proceeds Exp | 400862 | 10,525,113 | 183,044 | - | - | - | - | - | - | - | - | 10,708,158 |
| Total | | $ 16,739,048 | $ 3,282,235 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 20,021,284 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire-Rescue - GENERAL FUND | FTEs | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 |
| Fire-Rescue - GENERAL FUND | Total Impact $ | 1,676,010 | 1,676,233 | 1,676,233 | 1,684,448 | 1,675,792 |

**Fire-Rescue**

**Fire Station No. 05 - Hillcrest / S00788**

**Bldg - Pub Safety - Fire Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 80 |
| **Community Planning:** | Uptown | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Grani, Jason |
| **Duration:** | 2009 - 2020 | | 619-533-7525 |
| **Improvement Type:** | New | | jgrani@sandiego.gov |

**Description**: This project provides for an approximately 10,500 square foot fire station located at 3902 9th Avenue. The existing fire station will be demolished and replaced by a new, modern fire station. This station will house a crew of eight and one Battalion Chief. It will accommodate one engine and one aerial truck.

**Justification**: The current station is 49 years old. The water and sewer service to the existing station is deteriorating and requires immediate repairs. The station is too small to accommodate a new style fire engine and the larger type of aerial ladder truck. The current station is inadequate to serve future population growth.

**Operating Budget Impact:** The square footage increase of this fire station will result in increased maintenance costs estimated at $5,000 annually.

**Relationship to General and Community Plans:** This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020.

**Summary of Project Changes:** In Fiscal Year 2018, $70,000 in Uptown Urban Community funding was allocated to this project. Increase in cost was due to increased construction cost. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ - | $ 64,304 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 64,304 |
| CIP Contributions from General Fund | 400265 | - | 419,272 | - | - | - | - | - | - | - | - | 419,272 |
| Deferred Maint Revenue 2009A-Project | 400624 | 603,291 | - | - | - | - | - | - | - | - | - | 603,291 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 215,971 | - | - | - | - | - | - | - | - | - | 215,971 |
| Infrastructure Fund | 100012 | - | 96,110 | - | - | - | - | - | - | - | - | 96,110 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 7,036,324 | 2,182 | - | - | - | - | - | - | - | - | 7,038,506 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 53,337 | 47,206 | - | - | - | - | - | - | - | - | 100,543 |
| PFFA-FLSF 2002B-Const. | 400157 | 91,423 | - | - | - | - | - | - | - | - | - | 91,423 |
| Uptown Urban Comm | 400121 | 288,265 | 332,234 | - | - | - | - | - | - | - | - | 620,500 |
| Total | | $ 8,288,612 | $ 961,310 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 9,249,923 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire-Rescue - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fire-Rescue - GENERAL FUND | Total Impact $ | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |

**Fire-Rescue**

**Fire Station No. 07 - Barrio Logan / S15013**

**Bldg - Pub Safety - Fire Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 85 |
| **Community Planning:** | Barrio Logan | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Abella-Shon, Michelle |
| **Duration:** | 2017 - 2019 | | 858-573-1362 |
| **Improvement Type:** | Betterment | | mshon@sandiego.gov |

**Description**: This project provides for land acquisition and the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. The new permanent station will provide approximately 13,000 square feet of work and living spaces, conference/training room, apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, to accommodate the 24-hour Fire staff. The design of a temporary station, at a location to be determined, will include the site plan, utility hook-ups to address the temporary displacement of the crew during demolition of the old and construction of the new station facility. The new fire station will comply with Fire's current station design and construction standards and specifications.

**Justification**: This project will replace the existing 1957 Fire Station 7, which does not meet Fire's current operational needs. The new station will also meet future growth population of Barrio Logan and the surrounding communities.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element and the Barrio Logan Community Plan.

**Schedule:** Land acquisition was partially funded in Fiscal Year 2015. Project will be closed due to insufficient funding.

**Summary of Project Changes:** The project schedule has been updated and will be closed by the end of the fiscal year due to insufficient funding.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Barrio Logan | 400128 | $ - | $ 750,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 750,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 11,250,000 | 11,250,000 |
| Total | | $ - | $ 750,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 11,250,000 | $ 12,000,000 |

**Fire-Rescue**

**Fire Station No. 08 - Mission Hills / S10029**

**Bldg - Pub Safety - Fire Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 81 |
| **Community Planning:** | Uptown | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Grani, Jason |
| **Duration:** | 2014 - 2021 | | 619-533-7525 |
| **Improvement Type:** | Betterment | | jgrani@sandiego.gov |

**Description**: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

**Justification**: This project will allow for the accommodation of modern fire apparatus to meet current operational requirements for emergency responses.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Project design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2019 and will be completed in Fiscal Year 2020.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Old San Diego - Urban Comm | 400131 | $ - | $ 375,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 375,000 |
| Uptown Urban Comm | 400121 | 360,606 | 502,893 | - | - | - | - | - | - | - | - | 863,500 |
| Total | | $ 360,606 | $ 877,893 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,238,500 |

**Fire-Rescue**

**Fire Station No. 15 - Ocean Beach Expansion / S13011**

**Bldg - Pub Safety - Fire Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 44 |
| **Community Planning:** | Ocean Beach | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Grani, Jason |
| **Duration:** | 2014 - 2020 | | 619-533-7525 |
| **Improvement Type:** | Betterment | | jgrani@sandiego.gov |

**Description**: Fire Station 15 serves the community of Ocean Beach and surrounding areas and is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs to serve the growing population.

**Justification**: Expansion of the existing station is needed to keep up with increased operational activity. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

**Schedule:** Project Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** In FY 2018, $215,714 was allocated to the Peninsula Urban Community project. The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Peninsula Urban Comm | 400118 | $ 198,368 | $ 707,345 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 905,714 |
| Total | | $ 198,368 | $ 707,345 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 905,714 |

**Fire-Rescue**

**Fire Station No. 17 - Mid-City / S00783**

**Bldg - Pub Safety - Fire Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | 80 |
| **Community Planning:** | Mid-City: City Heights | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Grani, Jason |
| **Duration:** | 2009 - 2019 | | 619-533-7525 |
| **Improvement Type:** | Replacement | | jgrani@sandiego.gov |

**Description**: This project provides for reconstructing the 50-year-old fire station at 4206 Chamoune Avenue in the Mid-City area. The station will accommodate up to ten personnel, two fire vehicles, and one paramedic unit.

**Justification**: Fire Station No. 17 is one of the busiest engine companies in the United States and is currently in a state of deterioration. Reconstruction of Fire Station No.17 will allow for assignment of one additional fire crew to divide emergency response between two units.

**Operating Budget Impact:** Annual operating costs to staff this station is $1.7 million for personnel and non-personnel expenditures.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Warranty period began in Fiscal Year 2018 and anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, $950,000 was de-appropriated to fund other priority projects. The project's budget was reduced since a fire truck was not required for this existing fire station. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ 19,233 | $ 37,476 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 56,709 |
| CIP Contributions from General Fund | 400265 | - | 289,784 | - | - | - | - | - | - | - | - | 289,784 |
| Deferred Maint Revenue 2009A-Project | 400624 | 548,654 | - | - | - | - | - | - | - | - | - | 548,654 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 248,737 | - | - | - | - | - | - | - | - | - | 248,737 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 7,357,272 | - | - | - | - | - | - | - | - | - | 7,357,272 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 87,371 | (4,684) | - | - | - | - | - | - | - | - | 82,686 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 770,641 | - | - | - | - | - | - | - | - | - | 770,641 |
| PFFA-FLSF 2002B-Const. | 400157 | 24,136 | - | - | - | - | - | - | - | - | - | 24,136 |
| Total | | $ 9,056,048 | $ 322,576 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 9,378,624 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire-Rescue - GENERAL FUND | FTEs | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 |
| Fire-Rescue - GENERAL FUND | Total Impact $ | 1,676,010 | 1,676,233 | 1,676,233 | 1,684,461 | 1,675,792 |

**Fire-Rescue**

**Fire Station No. 22 - Point Loma / S00787**

**Bldg - Pub Safety - Fire Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 81 |
| **Community Planning:** | Peninsula | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Grani, Jason |
| **Duration:** | 2002 - 2021 | | 619-533-7525 |
| **Improvement Type:** | Replacement | | jgrani@sandiego.gov |

**Description**: This project provides for the demolition of an existing station and reconstruction of a new station located at 1055 Catalina Boulevard in Point Loma.

**Justification**: The existing fire station was built in the early 1940s and is now too small to accommodate new fire engines. Many of the major components have exceeded their expected service life. The needs of modern technology and a diversified workforce also require changes in fire facility configuration.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** The project design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2019.

**Summary of Project Changes:** No significant changes have been made to this project for FY 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 170,795 | $ 1,081 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 171,877 |
| Deferred Maint Revenue 2009A-Project | 400624 | 249,683 | - | - | - | - | - | - | - | - | - | 249,683 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 320,562 | - | - | - | - | - | - | - | - | - | 320,562 |
| Fire Station #22-State Grant | 400634 | 400,000 | - | - | - | - | - | - | - | - | - | 400,000 |
| Infrastructure Fund | 100012 | 759,324 | 110,820 | - | - | - | - | - | - | - | - | 870,144 |
| Peninsula Urban Comm | 400118 | 200,000 | - | - | - | - | - | - | - | - | - | 200,000 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 6,336,623 | 6,080 | - | - | - | - | - | - | - | - | 6,342,704 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 253,175 | - | - | - | - | - | - | - | - | - | 253,175 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 146,852 | - | - | - | - | - | - | - | - | - | 146,852 |
| PFFA-FLSF 2002B-Const. | 400157 | 108,160 | - | - | - | - | - | - | - | - | - | 108,160 |
| Total | | $ 8,945,177 | $ 117,982 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 9,063,160 |

**Fire-Rescue**

**Fire Station No. 48 - Black Mountain Ranch / S15015**

**Bldg - Pub Safety - Fire Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | 71 |
| **Community Planning:** | Black Mountain Ranch | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Abella-Shon, Michelle |
| **Duration:** | 2015 - 2019 | | 858-573-1362 |
| **Improvement Type:** | Betterment | | mshon@sandiego.gov |

**Description**: This project provides for the land acquisition, design and construction of a new permanent Fire Station of approximately 13,000 square feet. The facility will accommodate ten crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the cost for the purchase of one fire engine. The new station will be located at Carmel Valley Rd. and Winecreek Rd. in the Black Mountain Ranch Community. This is one of the new stations recommended in the Citygate Report. The new fire station will comply with Fire's current station design and construction standards and specifications.
**Justification**: This project will provide for the much needed Fire Station to meet the emergency response times of the community. Refer to Black Mountain Ranch Facilities Financing Plan projects.

**Operating Budget Impact:** Annual operating costs to staff this station is $1.7 million for personnel and non-personnel expenditures.
**Relationship to General and Community Plans:** This project is consistent with Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.
**Schedule:** Land Acquisition was completed in Fiscal Year 2017. This project will be designed and constructed by a developer per the terms of the reimbursement agreement. Design will be initiated in Fiscal Year 2019.
**Summary of Project Changes:** Project funding has been revised in conformance with the Black Mountain Ranch Public Facilities Financing Plan.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Black Mountain Ranch FBA | 400091 | $ 110,000 | $ 2,590,000 | $ - | $ 6,695,654 | $ - | $ - | $ - | $ - | $ - | $ - | $ 9,395,654 |
| Total | | $ 110,000 | $ 2,590,000 | $ - | $ 6,695,654 | $ - | $ - | $ - | $ - | $ - | $ - | $ 9,395,654 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire-Rescue - GENERAL FUND | FTEs | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 |
| Fire-Rescue - GENERAL FUND | Total Impact $ | 1,676,010 | 1,676,233 | 1,676,233 | 1,684,448 | 1,675,792 |

**Fire-Rescue**

**Fire Station No. 49 - Otay Mesa / S00784**

**Bldg - Pub Safety - Fire Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 81 |
| **Community Planning:** | Otay Mesa - Nestor; Otay Mesa | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Abella-Shon, Michelle |
| **Duration:** | 2003 - 2025 | | 858-573-1362 |
| **Improvement Type:** | New | | mshon@sandiego.gov |

**Description**: This project provides for an approximately 13,000 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate 3 apparatus bays and will also have a training room. This project will also include the cost for the purchase of one fire engine. The new fire station will comply with Fire's current station design & construction standards & specifications.

**Justification**: A second fire station is needed to serve the Otay Mesa and neighboring communities and it will ensure consistency with the recommendations in the Citygate Report.
**Operating Budget Impact:** Annual operating costs to staff this station is $1.7 million for personnel and non-personnel expenditures.
**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.
**Schedule:** Design and land acquisition is anticipated to begin in Fiscal Year 2019 and construction is anticipated to begin in Fiscal Year 2020.
**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Otay Mesa-West (From 39067) | 400093 | $ 76,413 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 8,323,586 | $ - | $ 8,399,999 |
| Total | | $ 76,413 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 8,323,586 | $ - | $ 8,399,999 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire-Rescue - GENERAL FUND | FTEs | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 |
| Fire-Rescue - GENERAL FUND | Total Impact $ | 1,676,010 | 1,676,233 | 1,676,233 | 1,684,448 | 1,675,792 |

**Fire-Rescue**

**Fire Station No. 50 - North University City / S13021**

**Bldg - Pub Safety - Fire Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 74 |
| **Community Planning:** | University | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Grani, Jason |
| **Duration:** | 2013 - 2022 | | 619-533-7525 |
| **Improvement Type:** | New | | jgrani@sandiego.gov |

**Description**: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This new fire station will accommodate up to eleven crew members, a fire engine, service aerial truck, ambulance, and training room. The size of the station will be approximately 12,300 square feet. The building design will comply with Fire's design and construction standards.

**Justification**: An additional fire station is needed in this area to ensure consistency with the recommendations in the Citygate Report.

**Operating Budget Impact:** Annual operating costs to staff this station is $1.7 million for personnel and non-personnel expenditures.

**Relationship to General and Community Plans:** This project is consistent with the North and South University Community Plan and with the City's General Plan.

**Schedule:** Planning and design was initiated in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction is anticipated to be completed in Fiscal Year 2021.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| North University City-FBA | 400080 | $ 1,274,397 | $ 12,725,602 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 14,000,000 |
| Total | | $ 1,274,397 | $ 12,725,602 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 14,000,000 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire-Rescue - GENERAL FUND | FTEs | 0.00 | 0.00 | 12.00 | 12.00 | 12.00 |
| Fire-Rescue - GENERAL FUND | Total Impact $ | - | - | 1,676,233 | 1,684,435 | 1,675,792 |

**Fire-Rescue**

**Fire Station No. 51 - Skyline Hills / S14017**

**Bldg - Pub Safety - Fire Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 83 |
| **Community Planning:** | Skyline - Paradise Hills | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Grani, Jason |
| **Duration:** | 2015 - 2023 | | 619-533-7525 |
| **Improvement Type:** | New | | jgrani@sandiego.gov |

**Description**: This project provides for the design and construction of a permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. This is one of the 12 projects included in the Fire Rescue Facility Improvement Program.

**Justification**: An additional fire station is needed in this area to meet response time guidelines in this growing community, as recommended in the Citygate Report.

**Operating Budget Impact:** This station will be staffed by the employees that are currently working the temporary station at this site. No additional staff will be requested once this station is completed.

**Relationship to General and Community Plans:** This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design is anticipated to begin in Fiscal Year 2019 and will be completed in Fiscal Year 2020. Funding for construction is currently unidentified.

**Summary of Project Changes:** In Fiscal Year 2018, $578,956 was de-appropriated to fund other priority projects. $578,956 in Commercial Paper financing is anticipated in Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ 55,135 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 55,135 |
| Financing | 9300 | - | - | - | 578,956 | - | - | - | - | - | - | 578,956 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 357,893 | 8,014 | - | - | - | - | - | - | - | - | 365,908 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 12,890,957 | 12,890,957 |
| Total | | $ 357,893 | $ 63,150 | $ - | $ 578,956 | $ - | $ - | $ - | $ - | $ - | $ 12,890,957 | $ 13,890,956 |

**Fire-Rescue**

**Fire Station No. 54 - Paradise Hills / S00785**

**Bldg - Pub Safety - Fire Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 81 |
| **Community Planning:** | Skyline - Paradise Hills | **Priority Category:** | Medium |
| **Project Status:** | Underfunded | **Contact Information:** | Abella-Shon, Michelle |
| **Duration:** | 2010 - 2025 | | 858-573-1362 |
| **Improvement Type:** | New | | mshon@sandiego.gov |

**Description**: This project provides for the design and construction of a new 12,500 square foot fire station in the Paradise Hills area to serve the Paradise Hills/ Skyline area as well as the purchase of a fire engine apparatus. The new station will accommodate 10 fire personnel, include 3 apparatus bays, dorms, kitchen, watch room, ready room, station alerting, and all essential station infrastructure. The site for this project has not been identified. The new fire station will comply with Fire's current station design & construction standards & specifications.

**Justification**: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the recommendations in the Citygate Report.

**Operating Budget Impact:** Annual operating costs to staff this station is $1.7 million for personnel and non-personnel expenditures. Additionally, a new fire engine and truck will need to be purchased for this station.

**Relationship to General and Community Plans:** This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design and construction will be scheduled when funding is identified.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| PFFA-FLSF 2002B-Const. | 400157 | $ 83,653 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 83,653 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 13,216,346 | 13,216,346 |
| Total | | $ 83,653 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 13,216,346 | $ 13,299,999 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire-Rescue - GENERAL FUND | FTEs | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 |
| Fire-Rescue - GENERAL FUND | Total Impact $ | 1,676,010 | 1,676,233 | 1,676,233 | 1,684,461 | 1,675,792 |

**Fire-Rescue**

**Fire-Rescue Air Operations Facility / S15012**

**Bldg - Pub Safety - Fire Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 78 |
| **Community Planning:** | Tierrasanta | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Meinhardt, Cynthia |
| **Duration:** | 2016 - 2021 | | 619-533-5259 |
| **Improvement Type:** | Betterment | | cmeinhardt@sandiego.gov |

**Description**: Phase I of this project provides for the planning, design and reconstruction of an existing building, formerly operated by FAA, as a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. The station area will provide approximately 8,136 square feet of office and living spaces to accommodate 24 hour staffing that includes one battalion chief, two captains, two pilots, and four firefighters. Phase II provides for two hangars & parking spaces for five helicopters, parking and shelter for a single Heli tender and three fueling tender vehicles. This project will also provide an additional helipad and a hangar support area that includes space for maintenance offices, overhaul, avionics and storage rooms.

**Justification**: Air Ops personnel currently operates from mobile trailers with no hangar space for the department's two helicopters. The proposed reconstructed facility will include offices and dormitories. This project will provide a much needed permanent solution for the Fire-Rescue Air Operations Facility to meet their air rescue operational requirements.

**Operating Budget Impact:** The operating budget impact for non-personnel expenses is approximately $200,000 once Phase I is completed.

**Relationship to General and Community Plans:** This is in conformance with the City's General Plan's Public Facilities, Services, and Safety Element, Airport Land Use Compatibility Plan (ALUCP) and Airport Layout Plan (ALP) for Montgomery-Gibbs Executive Airport.

**Schedule:** Phase I design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2019 and to be completed in Fiscal Year 2020. Phase II design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020 with completion in Fiscal Year 2021 contingent upon identification of full construction funding.

**Summary of Project Changes:** In Fiscal Year 2018, $13.7 million of Tobacco Settlement Bond funding was allocated to this project. An Additional $1.5 Million was authorized in the event of excess proceeds, of which $960,000 is anticipated. Phase I of the project costs have increased by $3.0 million due to an updated construction cost estimate and an additional scope of work which includes, but not limited to, a feasibility study, new roofing, backup generator, sewer pump station, and IT/COMM upgrades. Phase II construction is anticipated to start in Fiscal Year 2020 with completion in Fiscal Year 2021 contingent upon appropriation of construction funding.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Developer Contributions CIP | 200636 | $ 39,981 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 39,981 |
| Infrastructure Fund | 100012 | - | - | - | - | 1,115,520 | - | - | - | - | - | 1,115,520 |
| Kearny Mesa-Urban Comm | 400136 | 171,384 | 1,393,715 | - | - | - | - | - | - | - | - | 1,565,100 |
| Other Debt Financing | 9302 | - | - | - | 460,000 | - | - | - | - | - | - | 460,000 |
| SDTFC Series 2018C Tax Exempt | 400868 | - | 13,700,000 | - | 500,000 | - | - | - | - | - | - | 14,200,000 |
| Serra Mesa - Urban Community | 400132 | 292,523 | 476 | - | - | - | - | - | - | - | - | 293,000 |
| Total | | $ 503,889 | $ 15,094,191 | $ - | $ 960,000 | $ 1,115,520 | $ - | $ - | $ - | $ - | $ - | $ 17,673,601 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire-Rescue - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fire-Rescue - GENERAL FUND | Total Impact $ | 200,000 | 200,000 | 200,000 | 200,000 | 200,000 |

**Fire-Rescue**

**Fairmount Avenue Fire Station / S14018**

**Bldg - Pub Safety - Fire Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 86 |
| **Community Planning:** | Mid-City: City Heights | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Grani, Jason |
| **Duration:** | 2015 - 2023 | | 619-533-7525 |
| **Improvement Type:** | New | | jgrani@sandiego.gov |

**Description**: This project provides for the design and construction of a new permanent fire station of approximately 13,000 square feet. The project will also include the purchase of a new fire engine apparatus. The facility will accommodate ten crews and will include apparatus bay, dorm rooms, kitchen, watch room, ready room and station alerting system . The new fire station will comply with Fire's current station design & construction standards & specifications. This project was included in the Citygate Report.

**Justification**: This project will provide for the much needed Fire Station to meet emergency response times for the community.

**Operating Budget Impact:** Once construction is complete annual operating costs to staff this station is will be $1.7 million for personnel and non-personnel expenditures.

**Relationship to General and Community Plans:** This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, and the City Heights and Southeastern San Diego Community Plans.

**Schedule:** Land acquisition was completed in Fiscal Year 2017. Design is anticipated to be completed in Fiscal Year 2020. Funding for construction is anticipated to be identified prior to construction.

**Summary of Project Changes:** In Fiscal Year 2018 $177,795 was allocated to the project. $150,000 in Commercial Paper financing is anticipated in Fiscal Year 2018 The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ 249,378 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 249,378 |
| Capital Outlay-Sales Tax | 400000 | - | 637 | - | - | - | - | - | - | - | - | 637 |
| CIP Contributions from General Fund | 400265 | 414,723 | 169,999 | - | - | - | - | - | - | - | - | 584,722 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 37,449 | - | - | - | - | - | - | - | - | - | 37,449 |
| Financing | 9300 | - | - | - | 150,000 | - | - | - | - | - | - | 150,000 |
| Mid City Urban Comm | 400114 | - | 649,938 | - | - | - | - | - | - | - | - | 649,938 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 3,319 | - | - | - | - | - | - | - | - | - | 3,319 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 562,625 | 49,086 | - | - | - | - | - | - | - | - | 611,711 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 40,638 | - | - | - | - | - | - | - | - | - | 40,638 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 13,822,205 | 13,822,205 |
| Total | | $ 1,308,134 | $ 869,660 | $ - | $ 150,000 | $ - | $ - | $ - | $ - | $ - | $ 13,822,205 | $ 16,150,000 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire-Rescue - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 12.00 |
| Fire-Rescue - GENERAL FUND | Total Impact $ | - | - | - | - | 1,675,792 |

**Fire-Rescue**

**La Jolla Cove Lifeguard Station / S00792**

**Bldg - Pub Safety - Lifeguard Stations**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 93 |
| **Community Planning:** | La Jolla | **Priority Category:** | High |
| **Project Status:** | Warranty | **Contact Information:** | Grani, Jason |
| **Duration:** | 2009 - 2019 | | 619-533-7525 |
| **Improvement Type:** | Replacement | | jgrani@sandiego.gov |

**Description**: This project provides for the La Jolla Cove Lifeguard Station, located at 1160 Coast Boulevard, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, and locker room/restroom areas. This project will also provide for an accessible ramp for the mid-landing.

**Justification**: The existing facility consists of a station constructed in the 1950s and an observation tower added in 1980, which is inadequate to accommodate staff or provide adequate water safety protection.

**Operating Budget Impact:** Personnel expenses are not expected to increase; however, non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately $5,000 per year due to an expanded facility area.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. The warranty phase was completed in Fiscal Year 2018.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019. This project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay-Sales Tax | 400000 | $ 4,753 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,753 |
| CIP Contributions from General Fund | 400265 | - | 225 | - | - | - | - | - | - | - | - | 225 |
| Deferred Maint Revenue 2009A-Project | 400624 | 251,563 | - | - | - | - | - | - | - | - | - | 251,563 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 898,024 | 12,066 | - | - | - | - | - | - | - | - | 910,090 |
| La Jolla Urban Comm | 400123 | 247,071 | 2,928 | - | - | - | - | - | - | - | - | 250,000 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 68,507 | (3,039) | - | - | - | - | - | - | - | - | 65,468 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 12,213 | - | - | - | - | - | - | - | - | - | 12,213 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 82,163 | 2,156 | - | - | - | - | - | - | - | - | 84,319 |
| PFFA-FLSF 2002B-Const. | 400157 | 206,212 | - | - | - | - | - | - | - | - | - | 206,212 |
| Total | | $ 1,770,508 | $ 14,337 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,784,845 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire-Rescue - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fire-Rescue - GENERAL FUND | Total Impact $ | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |

**Fire-Rescue**

**North Pacific Beach Lifeguard Station / S10119**

**Bldg - Pub Safety - Lifeguard Stations**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 83 |
| **Community Planning:** | Pacific Beach | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Grani, Jason |
| **Duration:** | 2011 - 2022 | | 619-533-7525 |
| **Improvement Type:** | Replacement | | jgrani@sandiego.gov |

**Description**: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas and a rescue vehicles facility.

**Justification**: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

**Operating Budget Impact:** There is an estimated $5,000 operating cost that will need to be added to the Lifeguard Division budget, after construction is complete. The funds will be needed to properly maintain this expanded facility.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2020. Construction will be scheduled upon identification of funding.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ - | $ 3,437 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,437 |
| CIP Contributions from General Fund | 400265 | 137,788 | 17,852 | - | - | - | - | - | - | - | - | 155,640 |
| Deferred Maint Revenue 2009A-Project | 400624 | 90,877 | - | - | - | - | - | - | - | - | - | 90,877 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 121,966 | - | - | - | - | - | - | - | - | - | 121,966 |
| Pacific Beach Urban Comm | 400117 | 149,999 | - | - | - | - | - | - | - | - | - | 150,000 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 280,145 | 1,312 | - | - | - | - | - | - | - | - | 281,458 |
| TOT Coastal Infrastructure CIP Fund | 200212 | 134,523 | - | - | - | - | - | - | - | - | - | 134,523 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 6,319,697 | 6,319,697 |
| Total | | $ 915,300 | $ 22,602 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,319,697 | $ 7,257,600 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire-Rescue - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fire-Rescue - GENERAL FUND | Total Impact $ | - | 5,000 | 5,000 | 5,000 | 5,000 |

**Fire-Rescue**

**South Mission Beach Lifeguard Station / S00791**

**Bldg - Pub Safety - Lifeguard Stations**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 81 |
| **Community Planning:** | Mission Beach | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Grani, Jason |
| **Duration:** | 2009 - 2020 | | 619-533-7525 |
| **Improvement Type:** | Replacement | | jgrani@sandiego.gov |

**Description**: The project provides for a replacement for the South Mission Beach Station located at 700 North Jetty Road. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas, and accommodate a rescue vehicle and emergency equipment facility.

**Justification**: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

**Operating Budget Impact:** Non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately $5,000 annually due to increased area of the new facility.

**Relationship to General and Community Plans:** This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2020.

**Summary of Project Changes:** In Fiscal Year 2018, $2.0 million was allocated to this project due to delays caused by litigation, along with $750,000 of Tobacco Settlement Bond funding. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ 148,251 | $ 504,254 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 652,505 |
| CIP Contributions from General Fund | 400265 | 2,976,570 | 586,257 | - | - | - | - | - | - | - | - | 3,562,828 |
| Deferred Maint Revenue 2009A-Project | 400624 | 152,155 | - | - | - | - | - | - | - | - | - | 152,155 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 1,126,108 | - | - | - | - | - | - | - | - | - | 1,126,108 |
| Peg Fee (City Tv) | 200595 | - | 31,070 | - | - | - | - | - | - | - | - | 31,070 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 41,504 | 262,119 | - | - | - | - | - | - | - | - | 303,624 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 183,897 | - | - | - | - | - | - | - | - | - | 183,897 |
| PFFA-FLSF 2002B-Const. | 400157 | 219,936 | - | - | - | - | - | - | - | - | - | 219,936 |
| SDTFC Series 2018C Tax Exempt | 400868 | - | 750,000 | - | - | - | - | - | - | - | - | 750,000 |
| Total | | $ 4,848,423 | $ 2,133,702 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,982,125 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Fire-Rescue - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Fire-Rescue - GENERAL FUND | Total Impact $ | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 |

## Fire-Rescue

| Project | Project Total | Unidentified Funding | Percent Unfunded | Description |
|---|---|---|---|---|
| Fairmount Avenue Fire Station / S14018 | $ 16,150,000 | $ 13,822,205 | 85.6 % | This project will provide for a new fire station to serve the City Heights community. Funds needed for construction have not yet been secured. |
| North Pacific Beach Lifeguard Station / S10119 | $ 7,257,600 | $ 6,319,697 | 87.1 % | This project provides for the North Pacific Beach Lifeguard Station located at the foot of Chalcedony Street, which will be a year-round facility replacing the current seasonal station. Construction phase is currently unfunded. |
| Fire Station No. 51 - Skyline Hills / S14017 | $ 13,890,956 | $ 12,890,957 | 92.8 % | This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded. |
| Fire Station No. 07 - Barrio Logan / S15013 | $ 12,000,000 | $ 11,250,000 | 93.8 % | This project provides for the program, design and construction of a new fire station, demolition of the old station and design and assembly of a temporary fire station. Design and construction phase is currently unfunded. |
| Fire Station No. 54 - Paradise Hills / S00785 | $ 13,299,999 | $ 13,216,346 | 99.4 % | This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded. |
| **Total** | | **$ 57,499,205** | | |

# Library

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The Library Department serves over 1.4 million residents of the City of San Diego. The Department prioritizes creating and maintaining libraries that are valued for their accessibility, comfort, and beauty. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library system includes the Central Library and 35 branch libraries.

## 2018 CIP Accomplishments

In Fiscal Year 2018, the Library Department made progress on the following projects:

### Mission Hills - Hillcrest Branch Library

The new 15,000 square-foot facility will be located at the southwest corner of Washington and Front streets. Construction of the two-story concrete underground parking structure is complete and work continues on construction of the new library.

### Pacific Highlands Branch Library

The project provides for a new 18,000 square foot branch library on a one and a half acre site in Pacific Highlands Ranch. This is a design-bid-build project. Land acquisition is complete. Project programming and community outreach was initiated.

### San Ysidro Branch Library

This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. Turner Construction with SVA Architects was selected as the Design Build Team, using the Community Based Competitive Design method. The project broke ground in January of 2018.

### San Carlos Branch Library

The project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. The new building will serve as the District's flagship library. The project bridging documents were completed and reviewed in early 2018. Project cost and schedule including construction will be updated once additional funding has been identified.

### Tierrasanta Branch Library

The project will enclose two areas under the existing roof (approximately 520 sq. ft. each) and provide an outdoor reading patio under a third roof area, an expansion of usable space totaling approximately 1,560 sq. feet. One enclosure will become two separate study rooms and the other enclosure will become an addition to the existing Community/Meeting Room. The construction documents were completed. Bids are anticipated to be awarded this fiscal year.

## 2019 CIP Goals

The Library Department is looking forward to Fiscal Year 2019 with the following goals:

### Mission Hills - Hillcrest Branch Library

Construction of the new library will be completed and the library will be opened.

**Pacific Highlands Branch Library**

The Design phase for the new 18,000 square-foot facility will continue through Fiscal Year 2019.

**Tierrasanta Branch Library**

Construction will begin in Fiscal Year 2019.

**San Ysidro Branch Library**

Construction documents for the new 15,000 square-foot facility will be completed. Construction of the new library will begin.

## Library: Capital Improvement Projects

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| Kensington/Normal Heights Library / P18004 | $ 265,355 | $ - | $ - | $ 265,355 |
| Mission Hills-Hillcrest Library / S13022 | 21,132,005 | - | - | 21,132,005 |
| Ocean Beach Branch Library / P18005 | 141,432 | - | - | 141,432 |
| Pacific Highlands Ranch Branch Library / S14023 | 10,903,422 | - | 10,160,841 | 21,064,263 |
| San Carlos Branch Library / S00800 | 2,995,799 | - | 20,128,201 | 23,124,000 |
| San Diego New Central Library / S00799 | 187,637,422 | - | - | 187,637,422 |
| San Ysidro Branch Library / S00802 | 12,787,000 | - | 750,000 | 13,537,000 |
| Scripps Miramar Ranch Library / S00811 | 1,675,600 | - | 3,324,400 | 5,000,000 |
| Skyline Hills Library / S00692 | 13,590,880 | - | - | 13,590,880 |
| Tierrasanta Library Expansion / S15011 | 1,259,000 | 200,000 | 160,000 | 1,619,000 |
| **Total** | **$ 252,387,917** | **$ 200,000** | **$ 34,523,442** | **$ 287,111,359** |

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## Library – Preliminary Engineering Projects

**Kensington/Normal Heights Library / P18004**

**Priority Category: Low** **Priority Score: 49**

| Expenditure by Funding Source | | | | | |
|---|---|---|---|---|---|
| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | Project Total |
| Library System Improvement Fund | 200209 | $ - | $ 190,000 | $ - | $ 190,000 |
| Mid City Urban Comm | 400114 | $ - | $ 75,000 | $ - | $ 75,000 |
| CIP Contributions from General Fund | 400265 | $ - | $ 355 | $ - | $ 355 |
| Total | | $ - | $ 265,355 | $ - | $ 265,355 |

**Ocean Beach Branch Library / P18005**

**Priority Category: Low** **Priority Score: 62**

| Expenditure by Funding Source | | | | | |
|---|---|---|---|---|---|
| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | Project Total |
| Library System Improvement Fund | 200209 | $ - | $ 100,000 | $ - | $ 100,000 |
| Ocean Beach Urban Comm | 400124 | $ 2,549 | $ 38,883 | $ - | $ 41,432 |
| Total | | $ 2,549 | $ 138,883 | $ - | $ 141,432 |

**Library**

**Mission Hills-Hillcrest Library / S13022**

**Bldg - Libraries**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 62 |
| **Community Planning:** | Uptown | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Meinhardt, Cynthia |
| **Duration:** | 2013 - 2020 | | 619-533-5259 |
| **Improvement Type:** | New | | cmeinhardt@sandiego.gov |

**Description**: This project provides for a 15,000 square-foot library at a site adjacent to the Florence Elementary School, on a block bounded by Front Street, Washington Street, Albatross Street, and University Avenue. This project will serve the Mission Hills and Hillcrest neighborhoods and is part of the 21st Century Library System/Library Department Facility Improvements Program.

**Justification**: The existing facility has no meeting room, computer lab, nor adequate seating and collection space to provide adequate library services to the community.

**Operating Budget Impact:** The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

**Relationship to General and Community Plans:** The project is consistent with the Uptown Community Plan for promoting a high level of library services, but will require a technical amendment to re-designate the site from Commercial-Mixed use to Institutional-Library.

**Schedule:** Preliminary studies and design concepts began in Fiscal Year 2001. Land acquisition was completed in Fiscal Year 2004. Design work began in Fiscal Year 2006 and was completed in Fiscal Year 2017. A Request for Proposals (RFP) was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ 26,607 | $ 34,452 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 61,059 |
| CIP Contributions from General Fund | 400265 | 50,000 | - | - | - | - | - | - | - | - | - | 50,000 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 244,129 | - | - | - | - | - | - | - | - | - | 244,129 |
| Library System Improvement Fund | 200209 | 192,767 | 1,291,398 | - | - | - | - | - | - | - | - | 1,484,165 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 1,937,721 | 81,328 | - | - | - | - | - | - | - | - | 2,019,049 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 3,346,400 | 6,294 | - | - | - | - | - | - | - | - | 3,352,694 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 156,150 | - | - | - | - | - | - | - | - | - | 156,150 |
| Private & Others Contrib-CIP | 400264 | 10,000,000 | - | - | - | - | - | - | - | - | - | 10,000,000 |
| Uptown Urban Comm | 400121 | 3,054,756 | 710,000 | - | - | - | - | - | - | - | - | 3,764,756 |
| Total | | $ 19,008,531 | $ 2,123,473 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 21,132,005 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Library - GENERAL FUND | FTEs | 1.62 | 4.00 | 4.00 | 4.00 | 4.00 |
| Library - GENERAL FUND | Total Impact $ | 187,375 | 369,697 | 383,915 | 391,817 | 399,914 |

**Library**

**Pacific Highlands Ranch Branch Library / S14023** **Bldg - Libraries**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 58 |
| **Community Planning:** | Pacific Highlands Ranch; Black Mountain Ranch; Torrey Highlands; Del Mar Mesa | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Meinhardt, Cynthia |
| **Duration:** | 2016 - 2021 | | 619-533-5259 |
| **Improvement Type:** | New | | cmeinhardt@sandiego.gov |

**Description**: This project provides for a new 18,000 square foot branch library facility on a 1.5 acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

**Justification**: This project will provide branch library service to the NCFUA for future development and population.

**Operating Budget Impact:** The facility will require an on-going operational budget for personnel and non-personnel expenses. Estimates of the operating budget impact will be developed as design is completed.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Land acquisition was completed in Fiscal Year 2015. Design began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021. Schedule is contingent upon funding availability.

**Summary of Project Changes:** $1,793,566 increase in total project cost reflects a revised cost estimate. This project received $6,237,422 in Pacific Highlands Ranch Facilities Benefit Assessment funding and $774,915 in Del Mar Mesa Facilities Benefit Assessment funding. The project team and Design Review Committee of the Carmel Valley Planning Board are working together to refine the scope of the project. The project schedule and budget was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Black Mountain Ranch FBA | 400091 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 8,885,080 | $ - | $ 8,885,080 |
| Del Mar Mesa FBA | 400089 | 10,000 | - | - | 774,915 | - | - | - | - | - | - | 784,915 |
| Pacific Highlands Ranch FBA | 400090 | 704,517 | 6,532,904 | - | - | - | - | - | - | - | - | 7,237,422 |
| Torrey Highlands | 400094 | 3,166,519 | 489,480 | - | - | - | - | - | - | - | - | 3,656,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 500,846 | 500,846 |
| Total | | $ 3,881,037 | $ 7,022,384 | $ - | $ 774,915 | $ - | $ - | $ - | $ - | $ 8,885,080 | $ 500,846 | $ 21,064,263 |

**Library**

**San Carlos Branch Library / S00800**

**Bldg - Libraries**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | N/A |
| **Community Planning:** | Navajo | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Meinhardt, Cynthia |
| **Duration:** | 2009 - 2020 | | 619-533-5259 |
| **Improvement Type:** | Betterment | | cmeinhardt@sandiego.gov |

**Description**: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The new building will serve as the district's flagship library.

**Justification**: The existing library does not have a computer lab, meeting room, nor adequate public seating and collection space.

**Operating Budget Impact:** The personnel increase in Fiscal Year 2020 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-301061). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

**Relationship to General and Community Plans:** This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and was completed in Fiscal Year 2018. Project cost and schedule including construction will be revised once additional funding is identified.

**Summary of Project Changes:** The total project cost has increased by $2.5 million due to an increase in construction costs. No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ - | $ 141,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 141,000 |
| CIP Contributions from General Fund | 400265 | 50,000 | 236,553 | - | - | - | - | - | - | - | - | 286,553 |
| Library Improvement Trust Fund | 200369 | - | 155,605 | - | - | - | - | - | - | - | - | 155,605 |
| Library System Improvement Fund | 200209 | 33,130 | - | - | - | - | - | - | - | - | - | 33,130 |
| Navajo Urban Comm | 400116 | 490,194 | 1,265,517 | - | - | - | - | - | - | - | - | 1,755,711 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 6,256 | - | - | - | - | - | - | - | - | - | 6,256 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 587,358 | 20,524 | - | - | - | - | - | - | - | - | 607,883 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 8,306 | - | - | - | - | - | - | - | - | - | 8,306 |
| San Carlos Library | 200484 | 1,353 | - | - | - | - | - | - | - | - | - | 1,353 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 20,128,201 | 20,128,201 |
| Total | | $ 1,176,598 | $ 1,819,200 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 20,128,201 | $ 23,124,000 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Library - GENERAL FUND | FTEs | 0.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Library - GENERAL FUND | Total Impact $ | - | 439,451 | 447,871 | 452,431 | 457,024 |

**Library**

**San Diego New Central Library / S00799** **Bldg - Libraries**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | N/A |
| **Community Planning:** | Centre City | **Priority Category:** | N/A |
| **Project Status:** | Warranty | **Contact Information:** | Lewis, Nikki |
| **Duration:** | 1996 - 2018 | | 619-533-6653 |
| **Improvement Type:** | Betterment | | nlewis@sandiego.gov |

**Description**: This project provides for the design and construction of a new Central Library of approximately 500,000 square feet, with approximately 250 underground parking spaces dedicated to library patrons. It is large enough to accommodate library needs for 20 years and contain expansion space to accommodate growth for an additional 30 years. The expansion space has been leased for 40 years by San Diego Unified School District for a charter high school. The lobby is opens to the courtyard, which contains an outdoor cafe, and there is a 350-seat auditorium adjacent to the lobby. The top floor houses special collections and provide public amenities including an airy reading room, a 400-seat multi-purpose room, an art gallery, a small public meeting room, and a series of open terraces.

**Justification**: The existing library was too small to provide adequate library and informational services to the library system and the region, and could not support the technological and programmatic needs of the future.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2001 and was completed in Fiscal Year 2010. Construction began in Fiscal Year 2011 and was completed in early Fiscal Year 2014. The grand opening occurred on Saturday, September 28, 2013. Post construction “as-built” drawings were completed in Fiscal Year 2017.

**Summary of Project Changes:** This project is complete and will be closed when litigation dispute is settled.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ 1,300,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,300,000 |
| Capital Outlay-Industrial Dev | 400005 | 2,200,000 | - | - | - | - | - | - | - | - | - | 2,200,000 |
| CCDC Contributions | 200629 | 21,400,000 | - | - | - | - | - | - | - | - | - | 21,400,000 |
| Centre City Contribution to City Tax Increment | 200633 | 42,099,999 | - | - | - | - | - | - | - | - | - | 42,099,999 |
| CIP Contributions from General Fund | 400265 | 373,793 | 26,206 | - | - | - | - | - | - | - | - | 400,000 |
| Contributions to Redevelopment Agency Fund | 200338 | 1,500,000 | - | - | - | - | - | - | - | - | - | 1,500,000 |
| Grant Fund - State | 600001 | 20,000,000 | - | - | - | - | - | - | - | - | - | 20,000,000 |
| Historical Fund | X999 | 6,500,000 | - | - | - | - | - | - | - | - | - | 6,500,000 |
| Library Improvement Trust Fund | 200369 | 750,000 | - | - | - | - | - | - | - | - | - | 750,000 |
| Library System Improvement Fund | 200209 | 6,617,908 | - | - | - | - | - | - | - | - | - | 6,617,908 |
| New Central Library Contributions | 400693 | 62,394,438 | 24,000 | - | - | - | - | - | - | - | - | 62,418,438 |
| Peg Fee (City Tv) | 200595 | 1,677,814 | 22,185 | - | - | - | - | - | - | - | - | 1,700,000 |
| Private & Others Contrib-CIP | 400264 | 109,027 | 391 | - | - | - | - | - | - | - | - | 109,419 |
| SD Unified School Dist-Cap Out | 400003 | 20,641,657 | - | - | - | - | - | - | - | - | - | 20,641,657 |
| Total | | $ 187,564,638 | $ 72,784 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 187,637,422 |

**Library**

**San Ysidro Branch Library / S00802**

**Bldg - Libraries**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 62 |
| **Community Planning:** | San Ysidro | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Grani, Jason |
| **Duration:** | 2010 - 2021 | | 619-533-7525 |
| **Improvement Type:** | Betterment | | jgrani@sandiego.gov |

**Description**: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. This project is part of the 21st Century System/Library Department Facility Improvements Program.

**Justification**: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

**Operating Budget Impact:** The personnel increase in Fiscal Year 2019 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

**Relationship to General and Community Plans:** This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

**Schedule:** The preliminary study began in Fiscal Year 2010. Design phase began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** $710,000 in Library System Improvement Funding and $750,000 in Private Donations was allocated to the project in Fiscal Year 2018. An additional $750,000 in Private Donations is anticipated to be received in Fiscal Year 2019. The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ - | $ 300,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 300,000 |
| CIP Contributions from General Fund | 400265 | 117,925 | 4,360,922 | - | - | - | - | - | - | - | - | 4,478,848 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 42,292 | - | - | - | - | - | - | - | - | - | 42,292 |
| Donations | 9700 | - | - | - | 750,000 | - | - | - | - | - | - | 750,000 |
| Library System Improvement Fund | 200209 | - | 710,000 | - | - | - | - | - | - | - | - | 710,000 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 216,003 | - | - | - | - | - | - | - | - | - | 216,003 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 62,855 | - | - | - | - | - | - | - | - | - | 62,855 |
| Private & Others Contrib-CIP | 400264 | - | 750,000 | - | - | - | - | - | - | - | - | 750,000 |
| San Ysidro Urban Comm | 400126 | 260,652 | 2,090,347 | - | - | - | - | - | - | - | - | 2,351,000 |
| SY-TAB 2010A (TE) Proceeds | 400698 | 2,211,896 | 368,103 | - | - | - | - | - | - | - | - | 2,580,000 |
| SY-TAB 2010B (T) Proceeds | 400699 | 843,262 | 452,737 | - | - | - | - | - | - | - | - | 1,296,000 |
| Total | | $ 3,754,889 | $ 9,032,110 | $ - | $ 750,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 13,537,000 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Library - GENERAL FUND | FTEs | 1.75 | 2.00 | 2.00 | 2.00 | 2.00 |
| Library - GENERAL FUND | Total Impact $ | 119,446 | 285,904 | 294,085 | 298,801 | 303,387 |

## Library

### Scripps Miramar Ranch Library / S00811

**Bldg - Libraries**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | 59 |
| **Community Planning:** | Scripps Miramar Ranch | **Priority Category:** | Low |
| **Project Status:** | Underfunded | **Contact Information:** | Meinhardt, Cynthia |
| **Duration:** | 2003 - 2021 | | 619-533-5259 |
| **Improvement Type:** | Betterment | | cmeinhardt@sandiego.gov |

**Description**: This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

**Justification**: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Funding for construction is currently not identified.

**Summary of Project Changes:** No significant changes has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Library System Improvement Fund | 200209 | $ 33,858 | $ 1,741 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 35,600 |
| Scripps Miramar Ranch FBA | 400086 | 42,978 | 1,597,021 | - | - | - | - | - | - | - | - | 1,640,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 3,324,400 | 3,324,400 |
| Total | | $ 76,836 | $ 1,598,763 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,324,400 | $ 5,000,000 |

**Library**

**Skyline Hills Library / S00692**

**Bldg - Libraries**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 71 |
| **Community Planning:** | Skyline - Paradise Hills | **Priority Category:** | Low |
| **Project Status:** | Warranty | **Contact Information:** | Grani, Jason |
| **Duration:** | 2003 - 2020 | | 619-533-7525 |
| **Improvement Type:** | New | | jgrani@sandiego.gov |

**Description**: This project provides for a new 15,000 square-foot library adjacent to the existing library location at 480 South Meadowbrook Drive. The existing 4,400 square foot Library will be demolished. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

**Justification**: The existing library was built in 1969 and is too small to provide adequate library services to the community. There are no meeting room facilities or computer lab, and limited collection space and patron seating.

**Operating Budget Impact:** The personnel increase in Fiscal Year 2018 reflects the staffing necessary to meet the standard set in the Branch Libraries Facilities Report approved by City Council. The non-personnel increase is required to fund ongoing maintenance and contractual services for the additional square footage.

**Relationship to General and Community Plans:** This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

**Schedule:** Land acquisition was completed in Fiscal Year 2004. Design began in Fiscal Year 2014 and construction was completed in Fiscal Year 2017.

**Summary of Project Changes:** In Fiscal Year 2018 $300,000 was de-appropriated to fund other priority projects. This project is complete and will be closed by the end of the Fiscal Year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Deferred Maintenance Revenue 2012A-Project | 400848 | $ 1,870,848 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,870,848 |
| Library System Improvement Fund | 200209 | 3,092,335 | 8,734 | - | - | - | - | - | - | - | - | 3,101,069 |
| Peg Fee (City Tv) | 200595 | 76,973 | 19,849 | - | - | - | - | - | - | - | - | 96,823 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 3,547,438 | - | - | - | - | - | - | - | - | - | 3,547,438 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 116,916 | - | - | - | - | - | - | - | - | - | 116,916 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 4,312,782 | - | - | - | - | - | - | - | - | - | 4,312,782 |
| Skyline/Paradise Urb Comm | 400119 | 545,000 | - | - | - | - | - | - | - | - | - | 545,000 |
| Total | | $ 13,562,296 | $ 28,583 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 13,590,880 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Library - GENERAL FUND | FTEs | 5.00 | 5.00 | 5.00 | 5.00 | 5.00 |
| Library - GENERAL FUND | Total Impact $ | 597,112 | 609,012 | 620,771 | 621,105 | 620,815 |

**Library**

**Tierrasanta Library Expansion / S15011** **Bldg - Libraries**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 60 |
| **Community Planning:** | Tierrasanta | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Meinhardt, Cynthia |
| **Duration:** | 2015 - 2020 | | 619-533-5259 |
| **Improvement Type:** | Betterment | | cmeinhardt@sandiego.gov |

**Description**: This project will enclose two areas under the existing roof area (approximately 520 sq. ft each) and provide an outdoor reading patio under the third roof area, an expansion of usable space totaling approximately 1,560 sq. ft. One enclosure will become two separate study rooms, and the other enclosure will become an addition to the existing community meeting room. These improvements will necessitate remodel work to the existing men's and women's restrooms and site accessible parking stall to comply with current accessibility codes. Other miscellaneous site improvements will be included as necessary for access and path of travel compliance. This project will also include the roof replacement of the facility.

**Justification**: This project library expansion will meet the immediate needs of the community.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.
**Schedule:** Preliminary studies and meetings began in Fiscal Year 2013. Planning was completed in Fiscal Year 2015. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction is began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.
**Summary of Project Changes:** The total project cost has increased by $360,000 due to increased construction costs. The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Infrastructure Fund | 100012 | $ - | $ - | $ 200,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 200,000 |
| Library System Improvement Fund | 200209 | - | 118,900 | - | 160,000 | - | - | - | - | - | - | 278,900 |
| Tierrasanta - DIF | 400098 | 291,262 | 848,837 | - | - | - | - | - | - | - | - | 1,140,100 |
| Total | | $ 291,262 | $ 967,737 | $ 200,000 | $ 160,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,619,000 |

## Library

| Project | Project Total | Unidentified Funding | Percent Unfunded | Description |
|---|---|---|---|---|
| Pacific Highlands Ranch Branch Library / S14023 | $ 21,064,263 | $ 500,846 | 2.4 % | The project would provide an 18,000 square foot branch library facility on a 1.5 acre site in Pacific Highlands Ranch. Design is partially funded, and construction is unfunded. |
| Scripps Miramar Ranch Library / S00811 | $ 5,000,000 | $ 3,324,400 | 66.5 % | This project provides for an expansion of the Scripps Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. Design and construction phases are currently unfunded. |
| San Carlos Branch Library / S00800 | $ 23,124,000 | $ 20,128,201 | 87.0 % | This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded. |
| **Total** | | **$ 23,953,447** | | |

# Parks & Recreation

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The Parks and Recreation Department oversees over 42,000 acres of developed parks, open space, underwater park, golf courses, and two cemeteries. The park system provides a wide-range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvement Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities safe and available for recreational activities. With 57 recreation centers, 13 aquatic centers, approximately 275 playgrounds in 9,208 acres of developed parks, as well as over 26,000 acres of open space, and the 110 acre Mt. Hope Cemetery, the Department continually funds capital improvements ranging from roof replacements to playground upgrades to trail enhancements. The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including facilities benefit assessments, development impact fees, maintenance assessment districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and grants.

The City of San Diego and the San Diego Unified School District improve and maximize the shared use of public facilities and resources to meet the recreational and physical education needs of the communities that both public agencies serve through joint use agreements. To date, the City and the District have 85 active joint use agreements which include school and park sites. These agreements provide recreational programs the use of multi-purpose fields, walking tracks, parking needs, and various play courts. Through the CIP, these joint use sites are designed through community input and then built and managed by the City and District. In the last five years, the City has built approximately six joint use projects throughout the city. Future goals include the design and construction of 47 new joint use sites in the next five to 10 years through the Mayor’s Play All Day initiative. The Play All Day projects are also part of the Mayor’s 50 Parks in Five Years initiative.

## 2018 CIP Accomplishments

In Fiscal Year 2018, Parks and Recreation Department together with Public Works and Civic San Diego, completed or anticipates completing many capital improvements within the overall park system. These improvements included:

Park facilities improvements put into service:

- 101-202 Coast Boulevard Access Stairs
- Barrio Youth Facilities 2 & 3 Facility Improvements
- Carmel Creek Park Comfort Station Accessibility Access Improvements
- Carmel Valley Recreation Center ADA Access Improvements
- Chicano Park Restroom Upgrade
- Chollas Lake Playground Improvements
- Evans Pond Reclaimed Water Pipeline Installation
- Larsen Field Playground Accessibility Improvements Phase II

- Memorial Girls Club Blight Mitigation (Demolition)
- Museum of Art Elevator Modernization
- Rancho Bernardo New Entry Monuments
- San Ysidro Community Park Playground Improvements Sunset Cliffs Natural Park Trail Improvements (Phase 1B)
- Talmadge Historic Gates Restoration
- Tierrasanta Community Park Sports Field Lighting Phase 1
- Tierrasanta Recreation Center Roof and HVAC Upgrades
- Torrey Highlands New Entry Monuments
- University Village Park Tot Lot

New park facilities put into service:

- Cesar Solis Community Park
- Del Sur Neighborhood Park
- Elizabeth Rabbitt (Del Mar Mesa) Neighborhood Park
- Hawk Pocket Park
- Linda Vista Skate Park
- McKinley Elementary School Joint Use
- Mira Mesa Community Park Expansion Phase I
- Old San Ysidro Fire Station Mini Park
- Park de la Cruz Skate Park
- Piazza Famiglia
- Southcrest Trails Neighborhood Park
- Torrey Meadows Neighborhood Park
- Waldo D. Waterman (West Maple Canyon) Mini Park
- Wightman Street Neighborhood Park

## Fiscal Year 2019 CIP Goals

The Parks and Recreation Department, Public Works and Planning Department will work in cooperation with each other on a variety of park related capital improvement projects in Fiscal Year 2019, which include:

Park facilities improvements to be put into service:

- Balboa Park Golf Course Fuel Tank Installation
- Balboa Park West Mesa Comfort Station Replacement
- California Tower Seismic Retrofit
- Canyonside Community Park Upgrades
- Centrum Neighborhood Park Improvements
- Coast Boulevard Walkway Improvements
- Doyle Community Park Playground Upgrades
- La Jolla Parkway/Mount Soledad Erosion Control
- La Jolla Recreation Center Electrical Upgrades
- Mission Bay Golf Course Clubhouse (Demolition)
- Mission Bay Golf Course Clubhouse Portable Building Installation
- Mission Bay Golf Course Irrigation and Electrical Upgrade
- Mission Bay Navigational Safety Dredging
- Orchard Avenue, Capri by Sea, and Old Salt Pool Coastal Access Upgrades
- Rancho Peñasquitos Towne Centre Park Improvements
- Rolling Hills Neighborhood Park Accessibility Upgrades
- Silver Wing Park Sports Field Lighting Phase 2
- Skyline Hills Community Park Accessibility Upgrades
- Sunset Cliffs Natural Park Hillside Improvements Phase 2
- Thompson Medical Library Rehabilitation
- Tierrasanta Community Park Sports Field Lighting Phase 2

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## Parks & Recreation: Capital Improvement Projects

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| Angier Elementary School Joint Use / S00762 | $ 2,671,575 | $ - | $ - | $ 2,671,575 |
| Aquatic Complex - Mira Mesa CP Expansion / S00667 | 16,839,506 | - | - | 16,839,506 |
| Balboa Park Golf Course / AEA00002 | 1,044,503 | - | - | 1,044,503 |
| Balboa Park Plaza de Panama Project / L17002 | 10,000,000 | - | 69,000,000 | 79,000,000 |
| Balboa Park West Mesa Comfort Station Replacement / S15036 | 1,692,573 | - | 200,000 | 1,892,573 |
| Balboa Pk Bud Kearns Aquatic Complex Imp / S17000 | 500,000 | - | 1,044,000 | 1,544,000 |
| Bay Terrace Senior Center / S16060 | 1,000,000 | - | 5,000,000 | 6,000,000 |
| Beyer Park Development / S00752 | 1,138,573 | - | 11,149,427 | 12,288,000 |
| Building 619 at NTC - Rec Center / P18000 | 8,671 | - | - | 8,671 |
| California Tower Seismic Retrofit / L12003 | 2,328,661 | 400,000 | 4,099,999 | 6,828,660 |
| Canon Street Pocket Park / S16047 | 840,000 | - | 550,000 | 1,390,000 |
| Canyon Hills Resource Park Improvements / S15006 | 1,718,570 | - | 4,454,932 | 6,173,502 |
| Canyonside Community Park Improvements / S12004 | 1,001,125 | - | - | 1,001,125 |
| Carmel Creek NP Improvements / S16037 | 1,468,923 | - | - | 1,468,923 |
| Carmel Del Mar NP Comfort Station-Development / S16034 | 2,184,588 | - | - | 2,184,588 |
| Carmel Grove NP Comfort Station and Park Improveme / S16038 | 1,561,532 | - | - | 1,561,532 |
| Carmel Knolls NP Comfort Station-Development / S16033 | 978,729 | - | - | 978,729 |
| Carmel Mission NP Comfort Station Development / S16039 | 978,729 | - | - | 978,729 |
| Carmel Valley CP-Turf Upgrades / S16029 | 4,274,121 | - | - | 4,274,121 |
| Carmel Valley Neighborhood Park #8 / S00642 | 6,630,526 | - | - | 6,630,526 |
| Centrum Neighborhood Pk Improvements / RD16005 | 1,000,000 | - | - | 1,000,000 |
| Cesar Solis Community Park / S00649 | 20,980,078 | - | - | 20,980,078 |
| Charles Lewis III Memorial Park / S00673 | 4,640,283 | - | - | 4,640,283 |
| Chicano Park ADA Upgrades / S13003 | 1,900,835 | - | - | 1,900,835 |
| Children's Park Improvements / S16013 | 4,800,000 | - | - | 4,800,000 |
| Chollas Community Park Comfort Station / S16058 | 3,360,838 | - | 226,631 | 3,587,469 |
| Chollas Lake Improvements / L18001 | 200,000 | 350,000 | 1,500,000 | 2,050,000 |
| Chollas Lake Pk Playground Improvements / S14002 | 2,629,223 | - | - | 2,629,223 |
| Coastal Erosion and Access / AGF00006 | 2,848,581 | - | 1,100,000 | 3,948,581 |
| Coast Blvd Walkway Improvements / S15001 | 694,000 | - | - | 694,000 |
| Convert RB Medians-Asphalt to Concrete / L12000 | 558,764 | 150,000 | - | 708,764 |
| Crest Canyon Resource Management Plan / S10067 | 75,000 | - | - | 75,000 |

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| Del Mar Mesa N Hiking/Equestrian Trail / S00892 | 386,000 | - | 614,504 | 1,000,504 |
| Del Mar Mesa Southern Multi-Use Trail / S00889 | 110,300 | - | - | 110,300 |
| Del Sur Neighborhood Park (NP#2)-Land Acquisition / RD17001 | 300,000 | - | - | 300,000 |
| Dennery Ranch Neighborhood Park / S00636 | 1,903 | - | 15,098,097 | 15,100,000 |
| Downtown Greenways / L18000 | 1,000,000 | - | - | 1,000,000 |
| Doyle Park Community Park ADA Upgrades / S15037 | 420,457 | - | - | 420,457 |
| East Fortuna Staging Area Field Stn Blg / S14016 | 5,876,371 | - | 400,000 | 6,276,371 |
| East Village Green Phase 1 / S16012 | 28,508,158 | - | 17,516,079 | 46,024,237 |
| EB Scripps Pk Comfort Station Replacement / S15035 | 1,160,784 | 1,456,694 | 443,306 | 3,060,784 |
| Egger/South Bay Community Park ADA Improvements / S15031 | 1,660,000 | - | 779,886 | 2,439,886 |
| El Cajon Blvd Streetscape Improvements / S00826 | 2,422,103 | - | - | 2,422,103 |
| El Cuervo Adobe Improvements / S14006 | 606,000 | - | - | 606,000 |
| Elizabeth Rabbitt NP Phase II / S13023 | 3,060,354 | - | - | 3,060,354 |
| Encanto Comm Pk Security Lighting Upgrades / S16017 | 404,559 | 60,000 | - | 464,559 |
| Evans Pond Reclaimed Water Pipeline Inst / S13010 | 427,466 | - | - | 427,466 |
| Fairbrook Neighborhood Park Development / S01083 | 4,073,234 | - | 919,466 | 4,992,700 |
| Famosa Slough Salt Marsh Creation / S00605 | 556,397 | - | - | 556,397 |
| Golf Course Drive Improvements / S15040 | 259,163 | - | 1,740,977 | 2,000,140 |
| Gonzales Canyon Resource Management Plan / S10068 | 60,000 | - | - | 60,000 |
| Hawk Pocket Prk & Horton ES Joint UseDev / S16045 | 4,571,106 | - | - | 4,571,106 |
| Hendrix Pond/Aviary Park Development / P18003 | 300,000 | - | - | 300,000 |
| Hickman Fields Athletic Area / S00751 | 5,660,312 | - | 3,000,000 | 8,660,312 |
| Hidden Trails Neighborhood Park / S00995 | 1,533,196 | - | 4,316,804 | 5,850,000 |
| Hiking & Equestrian Trail NP #10 / S00722 | 620,600 | - | - | 620,600 |
| Junipero Serra Museum ADA Improvements / S15034 | 1,500,000 | - | 1,500,000 | 3,000,000 |
| Kelly St Neighborhood Pk Security Lighting Upgrade / S16016 | 150,000 | 40,000 | - | 190,000 |
| Kumeyaay Lakes Berm Restoration Dredging / P18006 | 32,277 | - | - | 32,277 |
| La Paz Mini Park / S11103 | 1,666,837 | - | 588,033 | 2,254,870 |
| Larsen Field ADA Improvements Phase II / S13004 | 1,767,059 | - | - | 1,767,059 |
| Linda Vista Skate Park / S15008 | 4,258,985 | - | - | 4,258,985 |
| Los Penasquitos Cyn Preserve STrl Restor / S13014 | 481,098 | - | 500,000 | 981,098 |
| Marie Widman Memorial Pk Security Lighting Upgrade / S16018 | 300,000 | 175,000 | - | 475,000 |
| MB GC Clbhouse Demo/Prtbl Building Instl / S01090 | 1,400,000 | - | 2,811,652 | 4,211,652 |

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| MBGC Irrigation & Electrical Upgrades / S11010 | 4,460,000 | - | - | 4,460,000 |
| Memorial Comm Pk Playground ADA Upgrades / S16020 | 2,473,128 | - | - | 2,473,128 |
| Memorial Community Building Clearance Activity / S15039 | 650,000 | - | - | 650,000 |
| Mira Mesa Community Pk Improvements / L16002 | 6,110,948 | - | 23,572,053 | 29,683,001 |
| Mission Bay Golf Course / AEA00003 | 826,096 | - | - | 826,096 |
| Mission Bay Improvements / AGF00004 | 36,857,394 | 6,591,611 | 33,460,661 | 76,909,666 |
| Mission Hills Historic Street Lighting / S11008 | 367,486 | - | - | 367,486 |
| Mission Trails RP Cowles Mountain Trail / S10065 | 300,000 | 150,000 | - | 450,000 |
| Mission Trails RP Master Plan Update / S01014 | 884,829 | - | - | 884,829 |
| Mission Trails RP Trail Realignments / S10066 | 100,000 | 250,000 | - | 350,000 |
| Mohnike Adobe and Barn Restoration / S13008 | 2,427,597 | - | 269,402 | 2,696,999 |
| North Park/Main St Sidewalk Improvements / S10040 | 635,000 | - | - | 635,000 |
| North Park Mini Park and Streetscape Improvements / S10050 | 3,224,003 | - | - | 3,224,003 |
| North Park Recreation Center Expansion / P18001 | 551,599 | - | - | 551,599 |
| NTC Aquatic Center / S10000 | 1,486,726 | - | 8,000,000 | 9,486,726 |
| Ocean Air Comfort Station and Park Improvements / S16031 | 1,881,793 | - | - | 1,881,793 |
| Ocean Air CP - Turf Upgrades / S16030 | 6,523,953 | - | - | 6,523,953 |
| Ocean Beach Pier Condition Assessment / P18002 | 670,981 | - | - | 670,981 |
| Old Mission Dam Preservation / S00611 | 1,577,335 | - | - | 1,577,335 |
| Olive Grove Community Park ADA Improve / S15028 | 447,849 | - | 1,170,000 | 1,617,849 |
| Olive St Park Acquisition and Development / S10051 | 3,271,585 | - | - | 3,271,585 |
| Open Space Improvements / AGG00001 | 1,900,252 | - | - | 1,900,252 |
| Pacific Highlands Ranch Community Park / RD16002 | 24,553,176 | - | 12,847,725 | 37,400,901 |
| Pacific Highlands Ranch Hiking & Biking / RD12003 | 6,802,905 | - | 366,999 | 7,169,904 |
| Palisades Park Comfort Station Replace / S10026 | 762,712 | - | - | 762,712 |
| Paradise Senior Center Improvements / S15002 | 700,000 | - | - | 700,000 |
| Park de la Cruz Neighborhood Park Improvements / S15003 | 14,841,903 | - | - | 14,841,903 |
| Park Improvements / AGF00007 | 400,000 | 1,250,000 | 340,000 | 1,990,000 |
| Pershing MidSch Joint Use Synthet Turf Replacement / S17007 | 1,623,985 | - | - | 1,623,985 |
| Piazza Famiglia Park / RD16000 | 1,000,000 | - | - | 1,000,000 |
| Rancho Mission Neighborhood Park Play Area Upgrade / S15004 | 2,074,695 | - | - | 2,074,695 |
| Regional Park Improvements / AGF00005 | 1,500,000 | 792,635 | 400,000 | 2,692,635 |

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| Resource-Based Open Space Parks / AGE00001 | 2,105,825 | - | - | 2,105,825 |
| Riviera Del Sol Neighborhood Park / S00999 | 8,270,838 | - | 700,000 | 8,970,838 |
| Rolando Joint Use Facility Development / S15029 | 380,000 | - | 1,870,000 | 2,250,000 |
| Rolling Hills Neighborhood Park ADA Upgrades / S15021 | 1,594,269 | - | 23,931 | 1,618,200 |
| Sage Canyon NP Concession Bldg-Develop / S16035 | 978,729 | - | 331,771 | 1,310,500 |
| Salk Neighborhood Park & Joint Use Devel / S14007 | 5,936,686 | - | - | 5,936,686 |
| San Ysidro Community Park ADA Improvements / S15033 | 870,710 | - | - | 870,710 |
| SD River Dredging Qualcomm Way to SR163 / S00606 | 539,000 | - | 550,000 | 1,089,000 |
| Silver Wing Pk Ballfield Lighting - Ph 2 / S16051 | 1,142,759 | - | - | 1,142,759 |
| Skyline Hills Comm Pk Security Lighting Upgrades / S16021 | 150,000 | 70,000 | - | 220,000 |
| Skyline Hills Community Park ADA Improve / S15038 | 1,272,396 | - | 1,587,458 | 2,859,854 |
| Solana Highlands NP-Comfort Station Development / S16032 | 1,650,266 | - | - | 1,650,266 |
| Southcrest Trails 252 Corr Park Imp-Ph2 / S01071 | 2,692,270 | - | - | 2,692,270 |
| Southeastern Mini Park Improvements / L16000 | 2,020,548 | - | 3,490,452 | 5,511,000 |
| Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001 | 2,999,290 | - | 1,180,019 | 4,179,309 |
| Sunset Cliffs Park Drainage Improvements / L14005 | 2,456,000 | - | 7,158,247 | 9,614,247 |
| Switzer Canyon Bridge Enhancement Prog / S10054 | 75,000 | - | 1,225,000 | 1,300,000 |
| Taft Joint Use Facility Development / S15026 | 3,454,600 | - | 472,546 | 3,927,146 |
| Talmadge Decorative SL Restoration / S00978 | 366,800 | - | - | 366,800 |
| Talmadge Historic Gates / L12001 | 453,726 | - | - | 453,726 |
| Talmadge Traffic Calming Infrastructure / S17001 | 260,000 | 20,000 | - | 280,000 |
| Tierrasanta CP Sports Field Lighting / S11011 | 1,088,586 | - | (890) | 1,087,696 |
| Tierrasanta Sports Field Lighting Phase II / S18004 | 209,855 | - | - | 209,855 |
| Torrey Highlands Community ID & Enhance / S11009 | 375,000 | - | - | 375,000 |
| Torrey Highlands NP Upgrades / S16036 | 763,216 | - | 21,784 | 785,000 |
| Torrey Highlands Park Play Area Upgrades / S11020 | 942,735 | - | - | 942,735 |
| Torrey Meadows Neighborhood Park / S00651 | 7,922,755 | - | - | 7,922,755 |
| Torrey Pines Golf Course / AEA00001 | 1,007,129 | - | - | 1,007,129 |
| TP South Golf Course Imp Renovation / S18002 | 17,150,000 | - | - | 17,150,000 |
| Trail for All People / S13001 | 536,000 | - | - | 536,000 |
| Tubman Charter School JU Improvements / S13000 | 1,404,000 | - | - | 1,404,000 |
| University Village Park Tot Lot / S13005 | 695,253 | - | - | 695,253 |
| Villa Monserate Neighborhood Park Upgrades / S16048 | 991,119 | - | 434,517 | 1,425,636 |

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| Waldo Waterman Park / S00760 | 1,215,964 | - | 50,000 | 1,265,964 |
| Wangenheim Joint Use Facility / S15007 | 5,643,211 | - | - | 5,643,211 |
| Wightman Street Neighborhood Park / S00767 | 3,480,779 | - | - | 3,480,779 |
| **Total** | **$ 393,066,492** | **$ 11,755,940** | **$ 248,075,468** | **$ 652,897,900** |

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## Parks & Recreation – Preliminary Engineering Projects

### Building 619 at NTC - Rec Center / P18000

**Priority Category:** Low **Priority Score:** 53

**Expenditure by Funding Source**

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | Project Total |
|---|---|---|---|---|---|
| Midway/Pacific Hwy Urban Comm | 400115 | $ 8,806 | $ (135) | $ - | $ 8,671 |
| Total | | $ 8,806 | $ (135) | $ - | $ 8,671 |

### Hendrix Pond/Aviary Park Development / P18003

**Priority Category:** Low **Priority Score:** 52

**Expenditure by Funding Source**

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | Project Total |
|---|---|---|---|---|---|
| Scripps Miramar Ranch FBA | 400086 | $ 23,319 | $ 276,680 | $ - | $ 300,000 |
| Total | | $ 23,319 | $ 276,680 | $ - | $ 300,000 |

### Kumeyaay Lakes Berm Restoration Dredging / P18006

**Priority Category:** Low **Priority Score:** 27

**Expenditure by Funding Source**

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | Project Total |
|---|---|---|---|---|---|
| EGF CIP Fund 1/3 | 200110 | $ - | $ 520 | $ - | $ 520 |
| Mission Trails Regional Park Fund | 200403 | $ - | $ 31,757 | $ - | $ 31,757 |
| Total | | $ - | $ 32,277 | $ - | $ 32,277 |

### North Park Recreation Center Expansion / P18001

**Priority Category:** Low **Priority Score:** 64

**Expenditure by Funding Source**

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | Project Total |
|---|---|---|---|---|---|
| Park North-East - Park Dev Fd | 400110 | $ 18,597 | $ 258,001 | $ - | $ 276,599 |
| North Park Urban Comm | 400112 | $ - | $ 275,000 | $ - | $ 275,000 |
| Total | | $ 18,597 | $ 533,001 | $ - | $ 551,599 |

### Ocean Beach Pier Condition Assessment / P18002

**Priority Category:** Low **Priority Score:** 47

**Expenditure by Funding Source**

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | Project Total |
|---|---|---|---|---|---|
| Ocean Beach Pier (Concessions) Fund | 200402 | $ 532,068 | $ 138,912 | $ - | $ 670,981 |
| Total | | $ 532,068 | $ 138,912 | $ - | $ 670,981 |

**Parks & Recreation**

**Angier Elementary School Joint Use / S00762**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 62 |
| **Community Planning:** | Serra Mesa | **Priority Category:** | High |
| **Project Status:** | Warranty | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2009 - 2019 | | 619-533-5139 |
| **Improvement Type:** | Betterment | | koliver@sandiego.gov |

**Description**: This project provides for the design and construction of 3.95 acres at Angier Elementary School for joint-use facilities to supplement existing park acreage in the Serra Mesa Community. Improvements may include turfed multi-purpose sports fields, multi-purpose courts, walkways, landscaping, and accessibility upgrades.

**Justification**: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan in an area that is park deficient. The project will provide multi-purpose sports fields and associated infrastructure that will provide the community with safer park conditions.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The project is in warranty until Fiscal Year 2019.

**Summary of Project Changes:** This project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Private & Others Contrib-CIP | 400264 | $ 1,729,999 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,730,000 |
| Serra Mesa - Major District | 400035 | 244,768 | 44,806 | - | - | - | - | - | - | - | - | 289,575 |
| Serra Mesa - Urban Community | 400132 | 652,000 | - | - | - | - | - | - | - | - | - | 652,000 |
| Total | | $ 2,626,767 | $ 44,807 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,671,575 |

**Parks & Recreation**

**Aquatic Complex - Mira Mesa CP Expansion / S00667**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 55 |
| **Community Planning:** | Mira Mesa | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2004 - 2019 | | 619-533-5139 |
| **Improvement Type:** | Betterment | | koliver@sandiego.gov |

**Description**: This project provides for Phase I, developing approximately 11 usable acres of the former Carroll School park site across the street from Mira Mesa Community Park. Amenities include a comfort station and ballfields. The Mira Mesa Community Park will also be upgraded to include a pool complex, improved recreation center, and wheels-friendly plaza via L16002 Mira Mesa Community Pk Improvements. The street between the two sites will include parking and street calming.

**Justification**: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan was approved in June 2005. Funding for Phase I construction was made available in Fiscal Year 2013. Phase I construction by design-build contractor began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018.

**Summary of Project Changes:** Project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| ANA - Blk Mtn Rd Bridge | 400223 | $ 24,316 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 24,316 |
| Mira Mesa - FBA | 400085 | 14,928,420 | 1,883,858 | - | - | - | - | - | - | - | - | 16,812,278 |
| Mira Mesa East-Major District | 400028 | 38 | - | - | - | - | - | - | - | - | - | 38 |
| Mira Mesa Pk Dev Fund | 400105 | 2,265 | - | - | - | - | - | - | - | - | - | 2,265 |
| Mira Mesa West-Major District | 400027 | 606 | - | - | - | - | - | - | - | - | - | 606 |
| Total | | $ 14,955,648 | $ 1,883,858 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 16,839,506 |

**Parks & Recreation**

**Balboa Park Golf Course / AEA00002**

**Golf Courses**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | Annual |
| **Community Planning:** | Balboa Park; Mission Bay Park; University | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Shelly Stowell |
| **Duration:** | 2010 - 2024 | | 858-581-7867 |
| **Improvement Type:** | Betterment | | sstowell@sandiego.gov |

**Description**: This annual allocation provides for unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park, which may include minor replacements of existing golf course building structures and golf course fairway and green systems.

**Justification**: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design and replacement of minor capital assets will be implemented on an as-needed basis.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Balboa Park Golf Course CIP Fund | 700044 | $ 194,699 | $ 849,804 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,044,503 |
| Total | | $ 194,699 | $ 849,804 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,044,503 |

**Parks & Recreation**

**Balboa Park Plaza de Panama Project / L17002**

**Parks - Developed Regional Park**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 66 |
| **Community Planning:** | Balboa Park | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Shackelford, Kris |
| **Duration:** | 2017 - 2021 | | 619-533-4121 |
| **Improvement Type:** | New | | kshackelford@sandiego.gov |

**Description**: This project provides for the construction of pedestrian plazas, water features, accessible parking, bypass road and bridge, below-grade parking structure with rooftop park, landscaping, irrigation and associated improvements for Balboa Park. The project will be constructed in four phases. Phase I consists of utility relocation and construction of Centennial Road South. Phase II includes construction of the parking structure and the Centennial Bridge. Phase III includes reconstruction of the Alcazar Parking Lot. Phase IV includes construction of the rooftop park and reconstruction of Plaza de Panama, West El Prado, Plaza de California, Esplanade, and Pan American Promenade. Improvements in this final phase also include construction of ancillary structures, enhanced paving, water features, benches, decorative lighting, and landscaping.

**Justification**: The underlying purpose of the project is to restore pedestrian and park uses to the Central Mesa and alleviate pedestrian/vehicular conflicts (defined as vehicles and pedestrians crossing the same area at potentially the same time).

**Operating Budget Impact:** There will be an increase in the Park and Recreation Department operating budget of approximately $160,000 per year for Fiscal Year 2018 and Fiscal Year 2019 for implementation of a parking management plan during construction. There will be an increase in the Parks and Recreation Department operating budget of approximately $366,278 annually with a one-time expense of $27,000 for maintenance of the newly constructed improvements.

**Relationship to General and Community Plans:** This project is consistent with the Balboa Park Master Plan, Central Mesa Precise Plan, and is in conformance with the City's General Plan.

**Schedule:** Construction will begin in the Fall of Fiscal Year 2019, with a construction duration of 26 months.

**Summary of Project Changes:** Project is currently in litigation; project schedule and costs will be updated upon the conclusion of litigation.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ - | $ 8,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 8,000,000 |
| Capital Outlay-Sales Tax | 400000 | 5,634 | 1,391,789 | - | - | - | - | - | - | - | - | 1,397,423 |
| Donations | 9700 | - | - | - | 30,000,000 | - | - | - | - | - | - | 30,000,000 |
| Other Debt Financing | 9302 | - | - | - | 39,000,000 | - | - | - | - | - | - | 39,000,000 |
| Unappropriated Reserve - Balboa Park CIP Fund | 200215 | 253,254 | 349,321 | - | - | - | - | - | - | - | - | 602,576 |
| Total | | $ 258,889 | $ 9,741,110 | $ - | $ 69,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 79,000,000 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | 160,000 | 393,278 | 366,278 | 366,278 | 366,278 |

**Parks & Recreation**

**Balboa Park West Mesa Comfort Station Replacement / S15036**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 63 |
| **Community Planning:** | Balboa Park | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Freiha, George |
| **Duration:** | 2016 - 2020 | | 619-533-7449 |
| **Improvement Type:** | Replacement | | gfreiha@sandiego.gov |

**Description**: This project provides for the design and construction of two replacement comfort stations on the West Mesa of Balboa Park, one north of the children's play area and one near the intersection of 6th Avenue and Nutmeg Street. The project also includes the demolition of the existing comfort stations at these locations and associated path of travel improvements. It is anticipated the new comfort stations will be pre-fabricated buildings.
**Justification**: The improvements will bring the park into compliance with the Americans with Disabilities Act (ADA), federal and State accessibility requirements, making park facilities available to users with disabilities.

**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the Balboa Park West Mesa Precise Plan and is in conformance with the City's General Plan.
**Schedule:** The project design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.
**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| San Diego Regional Parks Improvement Fund | 200391 | $ 419,080 | $ 1,255,919 | $ - | $ 200,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,875,000 |
| Unappropriated Reserve - Balboa Park CIP Fund | 200215 | - | 17,573 | - | - | - | - | - | - | - | - | 17,573 |
| Total | | $ 419,080 | $ 1,273,493 | $ - | $ 200,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,892,573 |

**Parks & Recreation**

**Balboa Pk Bud Kearns Aquatic Complex Imp / S17000**

**Bldg - Parks - Recreation/Pool Centers**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 57 |
| **Community Planning:** | Balboa Park | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Freiha, George |
| **Duration:** | 2017 - 2020 | | 619-533-7449 |
| **Improvement Type:** | Replacement - Rehab | | gfreiha@sandiego.gov |

**Description**: This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. Improvements may include mechanical systems, fencing, accessibility upgrades, pool decking, and pool coping.

**Justification**: The improvements are necessary to bring the aquatic complex into full compliance with the San Diego County Department of Environmental Health requirements.

**Operating Budget Impact:** There will be no operating budget impact. The existing aquatic complex is included in the Park and Recreation Department's annual maintenance budget. The project will not increase pool use capacity.

**Relationship to General and Community Plans:** The project is consistent with the Balboa Park East Mesa Precise Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Construction schedule is contingent upon the identification of funds.

**Summary of Project Changes:** A $64,000 increase in total project cost reflects a revised cost estimate. $450,873 in Commercial Paper financing is anticipated in Fiscal Year 2018. The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Financing | 9300 | $ - | $ - | $ - | $ 450,873 | $ - | $ - | $ - | $ - | $ - | $ - | $ 450,873 |
| San Diego Regional Parks Improvement Fund | 200391 | 223,282 | 276,717 | - | - | 593,127 | - | - | - | - | - | 1,093,127 |
| Total | | $ 223,282 | $ 276,717 | $ - | $ 450,873 | $ 593,127 | $ - | $ - | $ - | $ - | $ - | $ 1,544,000 |

**Parks & Recreation**

**Bay Terrace Senior Center / S16060**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 57 |
| **Community Planning:** | Skyline - Paradise Hills | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Lewis, Nikki |
| **Duration:** | 2016 - 2021 | | 619-533-6653 |
| **Improvement Type:** | New | | nlewis@sandiego.gov |

**Description**: This project provides for the design and construction of a senior center within Bay Terraces Community Park. It is anticipated this senior center will be approximately 3,500 square feet in size and may contain restrooms, kitchen, meeting room(s), one staff office, and storage closet(s). The final amenities will be determined during the design phase.
**Justification**: The improvements are necessary to meet the needs of the community.
**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $145,162 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** The project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.
**Schedule:** Design began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2019 and will be completed in Fiscal Year 2020.
**Summary of Project Changes:** $500,000 of Community Development Block Grant funds were allocated to this project in Fiscal Year 2018 and $5,000,000 is anticipated to be received in Fiscal Year 2019. Project cost increased due to revised project scope. The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 143,446 | $ 356,553 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 500,000 |
| Grant Fund - Federal | 600000 | 293,718 | 206,281 | - | 5,000,000 | - | - | - | - | - | - | 5,500,000 |
| Total | | $ 437,165 | $ 562,834 | $ - | $ 5,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,000,000 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 2.00 | 2.00 | 2.00 | 2.00 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | - | 145,162 | 152,423 | 156,289 | 160,152 |

**Parks & Recreation**

**Beyer Park Development / S00752**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 51 |
| **Community Planning:** | Otay Mesa; San Ysidro | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2002 - 2022 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for the acquisition, design, and construction of approximately eight useable acres, out of approximately 43 total acres, for a community and neighborhood park on Beyer Boulevard.

**Justification**: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

**Operating Budget Impact:** Operational costs for the project will be revised as the project is refined.

**Relationship to General and Community Plans:** This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

**Schedule:** Land acquisition was completed in Fiscal Year 2002. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro Communities. The General Development Plan began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** $46,573 in San Ysidro Urban Community Development Impact Fee funding has been allocated to this project in Fiscal Year 2018. The project description and schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 200,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 200,000 |
| Otay Mesa Facilities Benefit Assessment | 400856 | 16,458 | 383,541 | - | - | - | - | - | - | - | - | 400,000 |
| Otay Mesa-West (From 39067) | 400093 | 212,000 | - | - | - | - | - | - | - | - | - | 212,000 |
| San Ysidro Urban Comm | 400126 | 280,000 | 46,573 | - | - | - | - | - | - | - | - | 326,573 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 11,149,427 | 11,149,427 |
| Total | | $ 708,458 | $ 430,114 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 11,149,427 | $ 12,288,000 |

**Parks & Recreation**

**California Tower Seismic Retrofit / L12003**

**Parks - Resource Based**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 68 |
| **Community Planning:** | Balboa Park | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Freiha, George |
| **Duration:** | 2013 - 2024 | | 619-533-7449 |
| **Improvement Type:** | Betterment | | gfreiha@sandiego.gov |

**Description**: This project provides for the seismic retrofit of the historic California Tower and Museum of Man within Balboa Park. As part of the tower seismic retrofit, the plan requires the structural re-enforcements of the walls of the electrical room located at the bottom floor of the tower. This room presently hosts the San Diego Gas and Electric and the Museum of Man electrical transformers and control panels. Phase I of this project provides for the relocation of these electrical systems. Phase II of this project provides for the seismic system upgrade of the tower. Phase III of this project provides for the seismic retrofit for the Museum of Man building.

**Justification**: The California Tower and Museum of Man was built in 1914. The last seismic upgrade was conducted in 1975. This additional seismic upgrade is required to bring the museum and tower structure up-to-date with the current California Building Code.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

**Schedule:** Phase I design and construction were completed in Fiscal Year 2015. Phase II design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Phase II construction is scheduled to begin in Fiscal Year 2019. Phase III project cost and schedule will be determined after preliminary engineering is completed.

**Summary of Project Changes:** The project description and schedule have been updated for Fiscal Year 2019. A total of $3.5 million in Regional Parks Improvement Fund is anticipated to be allocated to the project as follows: $400,000 in Fiscal Year 2019, $300,000 in Fiscal Year 2020, and $2.8 million for the seismic retrofitting of the Museum of Man building.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ 22,001 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 22,001 |
| EGF CIP Fund 1/3 | 200110 | - | 235,000 | - | - | - | - | - | - | - | - | 235,000 |
| Environmental Growth 2/3 Fund | 200109 | - | 150,000 | - | - | - | - | - | - | - | - | 150,000 |
| Grant Fund - Federal | 600000 | - | - | - | 999,999 | - | - | - | - | - | - | 999,999 |
| San Diego Regional Parks Improvement Fund | 200391 | 301,923 | 1,619,736 | 400,000 | - | 300,000 | - | - | 2,800,000 | - | - | 5,421,660 |
| Total | | $ 301,923 | $ 2,026,737 | $ 400,000 | $ 999,999 | $ 300,000 | $ - | $ - | $ 2,800,000 | $ - | $ - | $ 6,828,660 |

**Parks & Recreation**

**Canon Street Pocket Park / S16047**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 58 |
| **Community Planning:** | Peninsula | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2016 - 2022 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for the design and construction of a pocket park, approximately 0.75 acre, and will provide park amenities such a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs.

**Justification**: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** The operating budget impact will be determined upon completion of design.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design is scheduled to begin in Fiscal Year 2020. Construction is anticipated to be completed in Fiscal Year 2021.

**Summary of Project Changes:** $550,000 of unidentified funding has been added to this project due to increases in construction costs. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Peninsula Urban Comm | 400118 | $ 387,027 | $ 452,972 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 840,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 550,000 | 550,000 |
| Total | | $ 387,027 | $ 452,972 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 550,000 | $ 1,390,000 |

**Parks & Recreation**

**Canyon Hills Resource Park Improvements / S15006** **Parks - Resource Based**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 45 |
| **Community Planning:** | Mira Mesa | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Freiha, George |
| **Duration:** | 2015 - 2022 | | 619-533-7449 |
| **Improvement Type:** | New | | gfreiha@sandiego.gov |

**Description**: This project provides for the establishment of the General Development Plan for the Canyon Hills Resource Park. This park is intended to supplement existing 16.25 park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping.

**Justification**: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $153,732 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan process began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2019. Design and construction of improvements will be scheduled when funding is identified.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Mira Mesa - FBA | 400085 | $ 402,501 | $ 1,316,068 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,718,570 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 4,454,932 | 4,454,932 |
| Total | | $ 402,501 | $ 1,316,068 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,454,932 | $ 6,173,502 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 1.14 | 1.14 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | - | - | - | 153,732 | 157,571 |

**Parks & Recreation**

**Canyonside Community Park Improvements / S12004**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 22 |
| **Community Planning:** | Rancho Penasquitos | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2012 - 2020 | | 619-533-5139 |
| **Improvement Type:** | Betterment | | koliver@sandiego.gov |

**Description**: This project provides for miscellaneous improvements to serve park users, such as accessibility upgrades to the children's play area, drainage repair at the western parking lot, and creation of a parking area in the northwest corner to accommodate overflow parking needs at the Canyonside Community Park.

**Justification**: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin and be completed in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Penasquitos East Trust | 400192 | $ - | $ 300,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 300,000 |
| Penasquitos South-Major Dist | 400023 | 51,125 | - | - | - | - | - | - | - | - | - | 51,125 |
| PV Est-Other P & R Facilities | 400221 | 172,494 | 127,505 | - | - | - | - | - | - | - | - | 300,000 |
| Rancho Penasquitos FBA | 400083 | - | 350,000 | - | - | - | - | - | - | - | - | 350,000 |
| Total | | $ 223,619 | $ 777,505 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,001,125 |

**Parks & Recreation**

**Carmel Creek NP Improvements / S16037**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 58 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2016 - 2021 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of ADA improvements to an existing children's play area and path of travel, one new group picnic area (six picnic tables), and one new shade structure.

**Justification**: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2019 and be completed in Fiscal Year 2020.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 146,429 | $ 1,322,493 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,468,923 |
| Total | | $ 146,429 | $ 1,322,493 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,468,923 |

**Parks & Recreation**

**Carmel Del Mar NP Comfort Station-Development / S16034**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 58 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Lewis, Nikki |
| **Duration:** | 2016 - 2022 | | 619-533-6653 |
| **Improvement Type:** | New | | NLewis@sandiego.gov |

**Description**: This project provides for the demolition of the existing comfort station and the design and construction of a new comfort station, and providing accessibility improvements to the children's play area and path of travel.

**Justification**: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Construction will begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

**Summary of Project Changes:** $282,365.90 of Development Impact Fees (DIF) funding was allocated to this project in Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 48,066 | $ 1,854,156 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,902,223 |
| Carmel Valley Development Impact Fee | 400855 | - | 282,365 | - | - | - | - | - | - | - | - | 282,365 |
| Total | | $ 48,066 | $ 2,136,522 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,184,588 |

**Parks & Recreation**

**Carmel Grove NP Comfort Station and Park Improveme / S16038** **Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 58 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2016 - 2022 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for the design and construction of an approximately 1,200 square feet prefab comfort station, two new picnic shelters with a single table, and one new shade structure within a neighborhood park.

**Justification**: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan (GDP) amendment began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. Design is anticipated to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

**Summary of Project Changes:** The project description and schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 30,505 | $ 1,531,026 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,561,532 |
| Total | | $ 30,505 | $ 1,531,026 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,561,532 |

**Parks & Recreation**

**Carmel Knolls NP Comfort Station-Development / S16033**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 58 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2016 - 2022 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for the design and construction of a new 1,200 square foot comfort station within the neighborhood park.

**Justification**: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan (GDP) amendment began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. Design is anticipated to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

**Summary of Project Changes:** The project description and schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 28,601 | $ 950,127 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 978,729 |
| Total | | $ 28,601 | $ 950,127 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 978,729 |

**Parks & Recreation**

**Carmel Mission NP Comfort Station Development / S16039**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 58 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2016 - 2022 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for the design and construction of a prefabricated comfort station, within the neighborhood park.

**Justification**: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** The project is currently in the design phase, which includes six months for a General Development Plan amendment and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 22,066 | $ 956,662 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 978,729 |
| Total | | $ 22,066 | $ 956,662 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 978,729 |

**Parks & Recreation**

**Carmel Valley CP-Turf Upgrades / S16029**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 58 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Meinhardt, Cynthia |
| **Duration:** | 2017 - 2022 | | 619-533-5259 |
| **Improvement Type:** | Expansion | | cmeinhardt@sandiego.gov |

**Description**: This project provides for the design and construction of approximately 3.2 acres of multi-purpose synthetic turf fields on the joint use field and associated accessible path of travel upgrades.

**Justification**: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design will begin in Fiscal Year 2019 and is scheduled to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 43,258 | $ 3,114,527 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,157,786 |
| Del Mar Hills/Carmel Vly-Maj D | 400026 | - | 1,116,335 | - | - | - | - | - | - | - | - | 1,116,335 |
| Total | | $ 43,258 | $ 4,230,862 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,274,121 |

**Parks & Recreation**

**Carmel Valley Neighborhood Park #8 / S00642**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 55 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Shifflet, Robin |
| **Duration:** | 2007 - 2024 | | 619-533-4524 |
| **Improvement Type:** | New | | rshifflet@sandiego.gov |

**Description**: This project provides for acquisition, design, and construction of approximately four useable acre neighborhood park in Carmel Valley. Amenities may include a play area, picnic facilities, open turf area, and landscaping. This project also provides for direct access to the park by way of a frontage road, estimated to be 850 feet long by 24 feet wide, from the easterly end of Tang Drive to the park entrance.

**Justification**: This project will provide the community with additional recreational opportunities as well as enhance the visual quality of the area.

**Operating Budget Impact:** Operating budget impact will be determined once the land has been conveyed to the City.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan, the Carmel Valley Neighborhood 8 Precise Plan, and is in conformance with the City's General Plan.

**Schedule:** Land acquisition was completed in Fiscal Year 1994 through the Carmel Valley Restoration and Enhancement Project. Design is anticipated to begin in Fiscal Year 2020 and construction to be completed in Fiscal Year 2024. The adjacent parcel that will provide access to the park, approximately eight acres, will be deeded to the City through an Irrevocable Offer of Dedication when the required restoration for the Multiple Habitat Preservation Act (MHPA) land is completed and accepted by the City. Conveyance to the City is expected in 2021.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 25,270 | $ 6,507,776 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,533,046 |
| Carmel Valley South FBA | 400087 | 97,479 | - | - | - | - | - | - | - | - | - | 97,479 |
| Total | | $ 122,749 | $ 6,507,776 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,630,526 |

**Parks & Recreation**

**Centrum Neighborhood Pk Improvements / RD16005**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 58 |
| **Community Planning:** | Kearny Mesa | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Hafetepe, Benjamin |
| **Duration:** | 2016 - 2020 | | 619-533-3913 |
| **Improvement Type:** | Betterment | | bhafertepe@sandiego.gov |

**Description**: This developer-built project provides for the design and construction of improvements to a neighborhood park, approximately two acres, and will provide park amenities such as additional shade structures, expanded children's play area with play elements, an enhanced seating area with additional seating, wayfinding, a dog park, and enhanced pathways and seating areas.

**Justification**: This project will expand the use of the park and contribute to satisfying population-based park requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** Operating impact will be determined upon completion of design.

**Relationship to General and Community Plans:** The project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** This turn-key project will be designed and constructed by the developer and is dependent upon developer activity. Construction and conveyance of the completed park to the City is anticipated to be completed in Fiscal Year 2020.

**Summary of Project Changes:** No significant change has been made to this project in Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Developer Contributions CIP | 200636 | $ 22,834 | $ 977,166 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,000,000 |
| Total | | $ 22,834 | $ 977,166 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,000,000 |

**Parks & Recreation**

**Cesar Solis Community Park / S00649**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 62 |
| **Community Planning:** | Otay Mesa | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2003 - 2019 | | 619-533-5301 |
| **Improvement Type:** | Betterment | | smahmalji@sandiego.gov |

**Description**: This project provides for the acquisition, design, and construction of the Cesar Solis Community Park. This park will be 15 acres with an additional five acres of joint-use with the adjacent Ocean View Hills School. Amenities include lighted ball fields, a comfort station, a children's play area, picnic areas, and other improvements. A recreation center and pool complex are also scheduled to be developed at this site as separate future projects.

**Justification**: This project will provide the community with additional recreational opportunities and will enhance the visual quality of the area.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and the California Terraces Precise Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary design was completed in Fiscal Year 2007. Final design and construction began in Fiscal Year 2008 and were dependent upon the actual rate of development within the residential community. Final design and construction were delayed due to pending property acquisition and a reimbursement agreement. Property acquisition was completed in Fiscal Year 2010. Final design began and was completed in Fiscal Year 2011. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ 80,078 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 80,078 |
| Otay Mesa Facilities Benefit Assessment | 400856 | 3,421,614 | 3,233,480 | - | - | - | - | - | - | - | - | 6,655,094 |
| Otay Mesa-West (From 39067) | 400093 | 14,049,443 | 195,462 | - | - | - | - | - | - | - | - | 14,244,906 |
| Total | | $ 17,471,057 | $ 3,509,020 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 20,980,078 |

**Parks & Recreation**

**Charles Lewis III Memorial Park / S00673**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | 49 |
| **Community Planning:** | Mid-City: City Heights | **Priority Category:** | Low |
| **Project Status:** | Warranty | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2002 - 2021 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of a 5.8 total acre parcel, of which 1.9 acres will be developed into Charles Lewis III Neighborhood Park. Amenities include: walkways, a half-court basketball court, a fenced dog-off leash area, picnic area with shade structure, turfed area, comfort station, playground, and security lighting.

**Justification**: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City Community Plan: City Heights and is in conformance with the City's General Plan.

**Schedule:** The park was opened for use in December 2015, which began the five year mitigation and monitoring period.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Environmental Growth 2/3 Fund | 200109 | $ 309,003 | $ 28,642 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 337,646 |
| Grant Fund - State | 600001 | 2,800,150 | - | - | - | - | - | - | - | - | - | 2,800,150 |
| Mid City Urban Comm | 400114 | 79,680 | 120,319 | - | - | - | - | - | - | - | - | 200,000 |
| Mid-City - Park Dev Fund | 400109 | 609,699 | - | - | - | - | - | - | - | - | - | 609,699 |
| TransNet Extension Congestion Relief Fund | 400169 | 541,416 | 151,371 | - | - | - | - | - | - | - | - | 692,788 |
| Total | | $ 4,339,949 | $ 300,333 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,640,283 |

**Parks & Recreation**

**Chicano Park ADA Upgrades / S13003**

**Parks - Developed Regional Park**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 57 |
| **Community Planning:** | Barrio Logan | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2014 - 2019 | | 619-533-5301 |
| **Improvement Type:** | Betterment | | smahmalji@sandiego.gov |

**Description**: This project provides for accessibility upgrades at Chicano Park to accommodate persons with disabilities pursuant to State and federal accessibility guidelines and regulations, while respecting the park's cultural significance and attributes, and for the expansion of Chicano Park by approximately 2.0 acres through acquisition of ground lease, and development of adjacent and contiguous parcels as they become available or feasible, to serve future residents. Accessibility upgrades for existing park land may include parking areas, walkways, children's play areas, drinking fountains, park furniture, and construction of a new comfort station. A skateboard plaza, park lighting, and sports field lighting would expand the use of the existing park.

**Justification**: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began and is anticipated to be completed in Fiscal Year 2018.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Barrio Logan | 400128 | $ 543,865 | $ 406,134 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 950,000 |
| Grant Fund - Federal | 600000 | 740,000 | - | - | - | - | - | - | - | - | - | 740,000 |
| Memorial(Southeast SD)Maj Dist | 400061 | 10,835 | - | - | - | - | - | - | - | - | - | 10,835 |
| San Diego Regional Parks Improvement Fund | 200391 | 20 | 199,979 | - | - | - | - | - | - | - | - | 200,000 |
| Total | | $ 1,294,721 | $ 606,113 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,900,835 |

**Parks & Recreation**

**Children's Park Improvements / S16013**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 47 |
| **Community Planning:** | Centre City | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Brand, Kathleen |
| **Duration:** | 2017 - 2020 | | 619-533-7138 |
| **Improvement Type:** | Betterment | | brand@civicsd.com |

**Description**: This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, comfort station, children's play area, interactive water fountain and vendor's building.

**Justification**: This project implements the Downtown Community Plan Policy 4.1-P-11, Implement a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities and/or are in need of activity and revitalization.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design is scheduled to begin and be complete in Fiscal Year 2018. Construction is estimated to begin in Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, $1.2 million in Development Impact Fee funds were be added to this project via the Fiscal Year 2018 CIP Mid-Year Action, City Council Resolution R-311466. The Project Schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Centre City DIF-Admin | 400122 | $ 222,213 | $ 4,577,786 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,800,000 |
| Total | | $ 222,213 | $ 4,577,786 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,800,000 |

**Parks & Recreation**

**Chollas Community Park Comfort Station / S16058**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 49 |
| **Community Planning:** | Mid-City: Eastern Area | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2016 - 2021 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for the continuation of the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. Project will consist of a comfort station with a concession area. Future phases may include a tot lot, additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and an off-leash dog area.

**Justification**: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design documents are being updated to meet current requirement codes. Construction is anticipated to begin in Fiscal Year 2019.

**Summary of Project Changes:** $100,000 in Mid-City Park Development Impact Fee funding has been allocated to this project in Fiscal Year 2018. $196,631 in Crossroads Redevelopment CIP Contributions Fund and $30,000 in CR-TAB 2010A (TE) Proceeds are anticipated to be received in Fiscal Year 2019 which will fully funding this project.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Crossroads Redevelopmen CIP Contributions Fund | 200357 | $ - | $ 446 | $ - | $ 196,631 | $ - | $ - | $ - | $ - | $ - | $ - | $ 197,077 |
| CR-TAB 2010A (TE) Proceeds | 400696 | 256,550 | 2,957,723 | - | 30,000 | - | - | - | - | - | - | 3,244,274 |
| Mid-City - Park Dev Fund | 400109 | - | 146,118 | - | - | - | - | - | - | - | - | 146,118 |
| Total | | $ 256,550 | $ 3,104,288 | $ - | $ 226,631 | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,587,469 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | 28,277 | 29,951 | 30,861 | 31,858 | 31,857 |

**Parks & Recreation**

**Chollas Lake Improvements / L18001**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 64 |
| **Community Planning:** | Mid-City: Eastern Area | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Antoun, Nevien |
| **Duration:** | 2018 - 2022 | | 619-533-4852 |
| **Improvement Type:** | Betterment | | nantoun@sandiego.gov |

**Description**: This project will initiate the design for improvements such as providing electricity to a newly installed ranger station, adding security lights to the parking lot and comfort station, enhancing the youth fishing programs by improving the health of the aquatic environment for fish and other wildlife, accessibility upgrades, and other park improvements. The first priority project is to provide electrical service to the park which will allow extended use of the park and provide a higher level of security.

**Justification**: Currently, the facilities at Chollas Lake Park do not have electricity. Providing electrical service to Chollas Lake Park will expand the use of the park by allowing new park programs to be developed and offered to the community. Electrical service will also enhance security within the park by providing the opportunity to install security lighting and by supplying the park rangers with additional resources to enhance their patrol duties.

**Operating Budget Impact:** This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I will continue in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2021.

**Summary of Project Changes:** Project Schedule has been updated for Fiscal Year 2019. $350,000 in Regional Park Improvement Funds will be added to this project in Fiscal Year 2019. In Fiscal Year 2018, City Council transferred $300,000 from this project to S14002 Chollas Lake Park Playground.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| San Diego Regional Parks Improvement Fund | 200391 | $ 3,080 | $ 196,919 | $ 350,000 | $ - | $ - | $ 1,000,000 | $ 500,000 | $ - | $ - | $ - | $ 2,050,000 |
| Total | | $ 3,080 | $ 196,919 | $ 350,000 | $ - | $ - | $ 1,000,000 | $ 500,000 | $ - | $ - | $ - | $ 2,050,000 |

**Parks & Recreation**

**Chollas Lake Pk Playground Improvements / S14002**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 40 |
| **Community Planning:** | Mid-City: Eastern Area | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2014 - 2019 | | 619-533-5301 |
| **Improvement Type:** | Replacement | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of two playgrounds at Chollas Lake Park to replace existing playgrounds which have surpassed their life expectancy and do not meet current Americans with Disabilities Act (ADA) and playground safety requirements. The new playgrounds will be fully ADA compliant and meet all safety guidelines for public playgrounds.

**Justification**: This project will replace the equipment within two children's playgrounds and provide new accessible safety surfacing. These playgrounds are approximately 30 years old and have reached the end of their service life.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City Community Plan: Eastern Area and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began and is anticipated to begin and be completed in Fiscal Year 2018.

**Summary of Project Changes:** In Fiscal Year 2018, City Council added $300,000 in Regional Park Improvement Fund to this project.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Chollas - Major District | 400058 | $ 223 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 223 |
| EGF CIP Fund 1/3 | 200110 | 590,000 | - | - | - | - | - | - | - | - | - | 590,000 |
| Grant Fund - Federal | 600000 | 750,000 | - | - | - | - | - | - | - | - | - | 750,000 |
| San Diego Regional Parks Improvement Fund | 200391 | 812,709 | 476,290 | - | - | - | - | - | - | - | - | 1,289,000 |
| Total | | $ 2,152,933 | $ 476,290 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,629,223 |

**Parks & Recreation**

**Coast Blvd Walkway Improvements / S15001**

**Trans - Ped Fac - Sidewalks**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 42 |
| **Community Planning:** | La Jolla | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Lewis, Nikki |
| **Duration:** | 2015 - 2020 | | 619-533-6653 |
| **Improvement Type:** | Betterment | | nlewis@sandiego.gov |

**Description**: This project provides for the design and construction of widened walkways, enhanced paving, curb and street paving, and various improvements including, but not limited to, bollards, railings and landscape along Coast Boulevard in the vicinity of Children's Pool from the lifeguard tower to Jenner Street. This project represents the final phase of work outlined in the 1989 Preliminary Plan for the La Jolla Coastline.

**Justification**: This project will provide improved walkway access and enhanced landscaping along Coast Boulevard.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design was initiated by the community in Fiscal Year 2012. After conceptual plans were completed, the design task was transferred to the City in Fiscal Year 2016. City Design phase began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ 4,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,000 |
| La Jolla Urban Comm | 400123 | 394,946 | 295,053 | - | - | - | - | - | - | - | - | 690,000 |
| Total | | $ 394,946 | $ 299,053 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 694,000 |

**Parks & Recreation**

**Coastal Erosion and Access / AGF00006**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Balboa Park | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Winter, James |
| **Duration:** | 2010 - 2024 | | 619-235-5257 |
| **Improvement Type:** | New | | jwinter@sandiego.gov |

**Description**: This project provides partial funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

**Justification**: This project provides improvements to coastal erosion sites that present potential public hazards.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Construction of coastal access located at Capri by the Sea in Pacific Beach and Old Salt Pool and Orchard Avenue in Ocean Beach are anticipated to be completed in Fiscal Year 2018. Design will commence in Fiscal Year 2018 for coastal access locations Santa Cruz Avenue, Bermuda Avenue, and Narragansett Street within Ocean Beach. Construction for these locations is anticipated to commence in Fiscal Year 2020 and be completed in Fiscal Year 2021.

**Summary of Project Changes:** Project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ 98,073 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 98,073 |
| Environmental Growth 2/3 Fund | 200109 | 116,861 | 10,227 | - | - | - | - | - | - | - | - | 127,088 |
| Ocean Beach - Major District | 400050 | 28 | - | - | - | - | - | - | - | - | - | 28 |
| San Diego Regional Parks Improvement Fund | 200391 | 1,324,352 | 1,299,037 | - | - | 500,000 | 500,000 | - | 100,000 | - | - | 3,723,389 |
| Total | | $ 1,441,242 | $ 1,407,338 | $ - | $ - | $ 500,000 | $ 500,000 | $ - | $ 100,000 | $ - | $ - | $ 3,948,581 |

**Parks & Recreation**

**Convert RB Medians-Asphalt to Concrete / L12000**

**Trans - Roadway - Enhance/Scape/Medians**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | 50 |
| **Community Planning:** | Rancho Bernardo | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Sirois, Paul |
| **Duration:** | 2012 - 2020 | | 619-685-1307 |
| **Improvement Type:** | Replacement | | psirois@sandiego.gov |

**Description**: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. The first two phases of this project converted medians along Pomerado Road near the intersection of Rancho Bernardo Road. Phases three and four included additional existing asphalt medians along Rancho Bernardo Road, Bernardo Center Drive, and Pomerado Road. Phase five will include additional identified locations along Rancho Bernardo Road with the Rancho Bernardo Maintenance Assessment District boundaries. The scope of phase five includes work to convert asphalt medians to stamped concrete medians was added to include the following locations: Rancho Bernardo Road, Pomerado Road, and Bernardo Center Drive.
**Justification**: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

**Operating Budget Impact:** The existing hardscape medians are maintained by the Rancho Bernardo Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.
**Relationship to General and Community Plans:** This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.
**Schedule:** Construction for the first and second phases of this project began and was completed in Fiscal Year 2012. Additional locations began in Fiscal Year 2014 and were completed in Fiscal Year 2017. New identified median locations along Rancho Bernardo Road as requested by the Rancho Bernardo Community group, are anticipated to be completed as a part of phase five and are anticipated to be completed by Fiscal Year 2019.
**Summary of Project Changes:** An additional $150,000 in MAD funding is allocated to this project in Fiscal Year 2019. The Project Schedule was updated for Fiscal Year 2019. The project will be completed by Transportation and Storm Water.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ 5,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,000 |
| Rancho Bernardo MAD Fund | 200038 | 71,473 | 482,290 | 150,000 | - | - | - | - | - | - | - | 703,764 |
| Total | | $ 71,473 | $ 487,290 | $ 150,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 708,764 |

**Parks & Recreation**

**Crest Canyon Resource Management Plan / S10067**

**Parks - Open Space**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | N/A |
| **Community Planning:** | Torrey Pines | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Miller, Betsy |
| **Duration:** | 2011 - 2020 | | 619-685-1314 |
| **Improvement Type:** | New | | bmiller@sandiego.gov |

**Description**: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Crest Canyon.
**Justification**: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.
**Schedule:** This project began in Fiscal Year 2011 and will be completed in Fiscal Year 2019.
**Summary of Project Changes:** No significant changes were made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| San Diego Regional Parks Improvement Fund | 200391 | $ 47,479 | $ 27,521 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 75,000 |
| Total | | $ 47,479 | $ 27,521 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 75,000 |

**Parks & Recreation**

**Del Mar Mesa N Hiking/Equestrian Trail / S00892** **Parks - Trails**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 19 |
| **Community Planning:** | Del Mar Mesa | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Ball, Laura |
| **Duration:** | 2002 - 2020 | | 619-685-1301 |
| **Improvement Type:** | New | | lball@sandiego.gov |

**Description**: The Del Mar Mesa Community Plan Amendments of Spring 2015 identifies approximately 23,300 feet of multi-use trails hiking/equestrian trails in the northern area. Of this, approximately 10,800 feet of multi-use trail have been completed from Carmel Country Road east to just of Little McGonigle Road. 12,500 feet remain to be completed.
**Justification**: This project provides additional recreational opportunities in Del Mar Mesa.
**Operating Budget Impact:** This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain trails.

**Relationship to General and Community Plans:** This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.
**Schedule:** Land acquisition and design began in Fiscal Year 2004. Construction began in Fiscal Year 2005. However, this project is being completed in segments and is dependent upon the actual rate of development within the community.
**Summary of Project Changes:** Staff will request that this project be combined with S00889 Del Mar Mesa Southern Multi-Use Trail in Fiscal Year 2018. $614,504 is anticipated in Fiscal Year 2019 Facilities Benefit Assessment funding.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Del Mar Mesa FBA | 400089 | $ 30,504 | $ 355,495 | $ - | $ 614,504 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,000,504 |
| Total | | $ 30,504 | $ 355,495 | $ - | $ 614,504 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,000,504 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | 3,030 | 3,030 | 3,030 | 3,030 | 3,030 |

**Parks & Recreation**

**Elizabeth Rabbitt NP Phase II / S13023**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 55 |
| **Community Planning:** | Del Mar Mesa | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2014 - 2019 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for the design and construction of Elizabeth Rabbitt Neighborhood Park in the community of Del Mar Mesa. This new 3.7 acre neighborhood park will include a children's play area, one-half basketball court, comfort station, parking lot, horse corral, picnic areas, turf, and landscaping.
**Justification**: This project will contribute to satisfying the population-based park requirements set forth in the City's General Plan.
**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.
**Schedule:** Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and will be completed in Fiscal Year 2018.
**Summary of Project Changes:** This project was formerly listed as Del Mar Mesa Neighborhood Park Ph II.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Del Mar Mesa FBA | 400089 | $ 2,474,014 | $ 586,339 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,060,354 |
| Total | | $ 2,474,014 | $ 586,339 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,060,354 |

**Parks & Recreation**

**Del Mar Mesa Southern Multi-Use Trail / S00889** **Parks - Trails**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 19 |
| **Community Planning:** | Del Mar Mesa | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Ball, Laura |
| **Duration:** | 2002 - 2020 | | 619-685-1301 |
| **Improvement Type:** | New | | lball@sandiego.gov |

**Description**: This project provides for the construction of a multi-use trail approximately 200 linear feet long. The total multi-use trail, approximately 1,000 linear feet long, extends southerly from the end of Del Mar Mesa Road, crosses the Grand Del Mar entry road, extends westerly to connect to the wildlife crossing under Carmel Country Road and the Neighborhood 10 Trail, and proceeds easterly to connect to the Shaw Valley Trail in the Carmel Valley Community.

**Justification**: This project provides recreational opportunities in Del Mar Mesa in accordance with the City's General Plan and implements the Del Mar Mesa Specific Plan recommendations.

**Operating Budget Impact:** This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of $1,000 is based upon the Parks and Recreation Department's current cost to maintain trails.

**Relationship to General and Community Plans:** This project is consistent with the Del Mar Mesa Specific Plan and is in conformance with the City's General Plan.

**Schedule:** Approximately 800 feet of the north-south portion of the trail has been completed, including the connection to Shaw Valley and the wildlife undercrossing. Improvements or realignment to approximately 200 feet of the south end of the trail alignment is required to complete the trail. The connection to the Neighborhood 10 trail remains to be completed, due to property/right-of-way acquisition. The remaining trail connection is within the Carmel Valley Community and funding will be from the Carmel Valley FBA. Environmental study and trail design required due to wetland on proposed trail alignment. Project will eventually be combined with S00892 Del Mar Mesa N Hiking/Equestrian Trail.

**Summary of Project Changes:** The project description and schedule were updated for Fiscal Year 2019. Staff will request that this project be merged with Del Mar Mesa N Hiking/Equation Trail (S00892) in Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Del Mar Mesa FBA | 400089 | $ 8,616 | $ 101,683 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 110,300 |
| Total | | $ 8,616 | $ 101,683 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 110,300 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |

**Parks & Recreation**

**Del Sur Neighborhood Park (NP#2)-Land Acquisition / RD17001**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | N/A |
| **Community Planning:** | Black Mountain Ranch | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Crane, Bill |
| **Duration:** | 2017 - 2018 | | 619-533-3685 |
| **Improvement Type:** | New | | wcrane@sandiego.gov |

**Description**: This project provides for the purchase of a 5.0 acre site in Black Mountain Ranch for the Del Sur Neighborhood Park. The transfer of the land title from the developer (CalAtlantic) to the City will occur at project completion.

**Justification**: The Del Sur Neighborhood Park land acquisition is expected to occur by the end of Fiscal Year 2018.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Black Mountain Ranch subarea plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2016 and construction is anticipated to be completed by the end of 2018. This project is being constructed by a developer pursuant to the terms of a reimbursement agreement.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Black Mountain Ranch FBA | 400091 | $ - | $ 300,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 300,000 |
| Total | | $ - | $ 300,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 300,000 |

**Parks & Recreation**

**Dennery Ranch Neighborhood Park / S00636**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 47 |
| **Community Planning:** | Otay Mesa | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2005 - 2021 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

**Justification**: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennery Ranch Subdivision.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the current cost estimate of $175,384 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and the Dennery Ranch Precise Plan, and is in conformance with the City's General Plan.

**Schedule:** This turn-key project will be designed and constructed by the developer, Pardee Homes. Construction and conveyance of the completed park to the City is expected to be completed in Fiscal Year 2021.

**Summary of Project Changes:** $7,392,803 of Otay Mesa Facilities Benefit Assessment (FBA) is anticipated to be received in Fiscal Year 2019, per the Otay Mesa Public Facilities Financing Plan (PFFP).

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Otay Mesa Facilities Benefit Assessment | 400856 | $ - | $ - | $ - | $ 7,392,803 | $ - | $ - | $ - | $ - | $ 7,705,294 | $ - | $ 15,098,097 |
| Otay Mesa-West (From 39067) | 400093 | 1,903 | - | - | - | - | - | - | - | - | - | 1,903 |
| Total | | $ 1,903 | $ - | $ - | $ 7,392,803 | $ - | $ - | $ - | $ - | $ 7,705,294 | $ - | $ 15,100,000 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 0.00 | 1.23 | 1.23 | 1.23 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | - | - | 175,384 | 179,520 | 181,694 |

**Parks & Recreation**

**Downtown Greenways / L18000**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 63 |
| **Community Planning:** | Centre City | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Brand, Kathleen |
| **Duration:** | 2018 - 2022 | | 619-533-7138 |
| **Improvement Type:** | Betterment | | brand@civicsd.com |

**Description**: This project provides for the design and construction of urban trails within the available public right-of-way, creating pedestrian oriented streetscapes with prominent landscaping and expanded sidewalk widths. The system of greenways improves connections to existing and proposed parks and open space in Downtown.

**Justification**: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Downtown Community Plan, the Downtown San Diego Mobility Plan, and is in conformance with the City's General Plan.

**Schedule:** This project will be overseen and completed by Civic San Diego in Fiscal Year 2022.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Centre City DIF-Admin | 400122 | $ - | $ 1,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,000,000 |
| Total | | $ - | $ 1,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,000,000 |

**Parks & Recreation**

**Doyle Park Community Park ADA Upgrades / S15037**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 45 |
| **Community Planning:** | University | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2016 - 2019 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for the installation of path of travel and accessibility improvements to the rear entrance at Doyle Community Park adjacent to the dog off-leash area and future community garden. It may include a small parking area, walkway improvements, and accessibility signage.

**Justification**: The current parking area located in the rear cul-de-sac and adjacent walkways leading into the dog off-leash area and park are not compliant with current accessibility requirements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and will be completed in Fiscal Year 2018. Construction is anticipated to begin and be completed in Fiscal Year 2018.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Antenna Lease Revenue Fund | 200324 | $ 62,576 | $ 337,423 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 400,000 |
| Univ City Central-Major Dist | 400044 | 2,641 | - | - | - | - | - | - | - | - | - | 2,641 |
| Univ City North - Sub Dist | 400045 | 17,816 | - | - | - | - | - | - | - | - | - | 17,816 |
| Total | | $ 83,033 | $ 337,423 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 420,457 |

**Parks & Recreation**

**East Fortuna Staging Area Field Stn Blg / S14016**

**Parks - Resource Based**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 73 |
| **Community Planning:** | Navajo | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Grani, Jason |
| **Duration:** | 2014 - 2021 | | 619-533-7525 |
| **Improvement Type:** | New | | jgrani@sandiego.gov |

**Description**: This project provides for the development and construction of an administration building (approximately 5,000 square feet) that could include, but not be limited to staff offices, kitchen, showers, conference room, a small information center, public restrooms, and a workshop room with a screened storage yard, in addition to a covered picnic shelter (approximately 2,300 square feet) as proposed in the site development permit (SDP#40-0524). This project is for the third and final phase of the equestrian and multi-use staging area that was originally approved by the Mission Trails Citizens Advisory Committee.

**Justification**: The Mission Trails Visitors Center office space is at capacity and the administration building is needed to accommodate new staff. The facility will also provide additional opportunities for public interface with park staff. The shade structure will provide relief from the elements at a heavily used entry point into Mission Trails Regional Park. The shade structure will be large enough to accommodate large events.

**Operating Budget Impact:** This facility will require an on-going operational budget for non-personnel expenses. The current cost estimate of $38,000 is based upon the Park and Recreation Department's current operating cost for similar facilities.

**Relationship to General and Community Plans:** This project is in conformance with the City's General Plan Guidelines and Tierrasanta Community Plan, and implements the Mission Trails Regional Park Master Plan.

**Schedule:** Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction will begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020.

**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $1.5 million in Mission Trails Park funds was allocated to the project. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| EGF CIP Fund 1/3 | 200110 | $ - | $ 3,327,738 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,327,738 |
| Environmental Growth 2/3 Fund | 200109 | - | 181,093 | - | 400,000 | - | - | - | - | - | - | 581,093 |
| Mission Trails Park | 400258 | - | 1,500,000 | - | - | - | - | - | - | - | - | 1,500,000 |
| Mission Trails Regional Park Fund | 200403 | 618,500 | 249,040 | - | - | - | - | - | - | - | - | 867,540 |
| Total | | $ 618,500 | $ 5,257,871 | $ - | $ 400,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,276,371 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | - | - | 38,000 | 38,000 | 38,000 |

**Parks & Recreation**

**East Village Green Phase 1 / S16012**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 42 |
| **Community Planning:** | Centre City - East Village | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Brand, Kathleen |
| **Duration:** | 2016 - 2020 | | 619-533-7138 |
| **Improvement Type:** | New | | brand@civicsd.com |

**Description**: This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities could include a recreation center, comfort station, below-grade parking, a leash free dog park, children's play area, outdoor seating, and landscaping.

**Justification**: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, operational costs for the project will be revised as the project is refined.

**Relationship to General and Community Plans:** This project is consistent with the Downtown Community Plan and is conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and will be complete by Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $3.0 million in Development Impact Fee funds to this project. $10 million in Excess Redevelopment Bond Proceeds, $2 million in Development Impact Fee funds and $4.7 million in Parking Meter District funds for the construction of the parking garage are expected to be allocated to this project in Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Centre City DIF-Admin | 400122 | $ 5,114,214 | $ 23,393,943 | $ - | $ 2,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 30,508,158 |
| Excess Redevelopment Bond Proceeds Exp | 400862 | - | - | - | 10,816,079 | - | - | - | - | - | - | 10,816,079 |
| Parking Meter District - Downtown | 200489 | - | - | - | 4,700,000 | - | - | - | - | - | - | 4,700,000 |
| Total | | $ 5,114,214 | $ 23,393,943 | $ - | $ 17,516,079 | $ - | $ - | $ - | $ - | $ - | $ - | $ 46,024,237 |

**Parks & Recreation**

**EB Scripps Pk Comfort Station Replacement / S15035**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 66 |
| **Community Planning:** | La Jolla | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Freiha, George |
| **Duration:** | 2016 - 2022 | | 619-533-7449 |
| **Improvement Type:** | Replacement | | gfreiha@sandiego.gov |

**Description**: This project provides for the design and construction of a replacement comfort station located in EB Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and installation of associated path of travel improvements.

**Justification**: The existing comfort station was constructed in the 1960s and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** The project's preliminary design has been initiated through community efforts. The design was completed in Fiscal Year 2018. Construction will begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

**Summary of Project Changes:** The project schedule and operating budget impact were updated for Fiscal Year 2019. The $629,594 increase in total project cost reflects a revised cost estimate. $1.45 million in Regional Park Improvement Funds will be added to this project in Fiscal Year 2019 and $443,306 in Commercial Paper financing is anticipated in Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Financing | 9300 | $ - | $ - | $ - | $ 443,306 | $ - | $ - | $ - | $ - | $ - | $ - | $ 443,306 |
| La Jolla - Major District | 400046 | 35,784 | - | - | - | - | - | - | - | - | - | 35,784 |
| San Diego Regional Parks Improvement Fund | 200391 | 499,537 | 625,462 | 1,456,694 | - | - | - | - | - | - | - | 2,581,694 |
| Total | | $ 535,322 | $ 625,462 | $ 1,456,694 | $ 443,306 | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,060,784 |

**Parks & Recreation**

**Egger/South Bay Community Park ADA Improvements / S15031** **Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 36 |
| **Community Planning:** | Otay Mesa - Nestor | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2017 - 2022 | | 619-533-5301 |
| **Improvement Type:** | Betterment | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of Americans with Disabilities Act improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements.

**Justification**: The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations, and will serve the needs of existing and future residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

**Schedule:** This project is currently in the design phase with construction scheduled to begin in Fiscal Year 2020.

**Summary of Project Changes:** $61,000 in Otay Mesa/Nestor Urban Community Development Impact Fee funding has been allocated to this project in Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Otay Mesa/Nestor Urb Comm | 400125 | $ 18,820 | $ 1,641,179 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,660,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 779,886 | 779,886 |
| Total | | $ 18,820 | $ 1,641,179 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 779,886 | $ 2,439,886 |

**Parks & Recreation**

**El Cajon Blvd Streetscape Improvements / S00826**

**Trans - Roadway - Enhance/Scape/Medians**

| | | | |
|---|---|---|---|
| **Council District:** | 3 9 | **Priority Score:** | 40 |
| **Community Planning:** | Mid-City: Normal Heights; Mid-City: Kensington # Talmadge; Mid-City: City Heights; North Park | **Priority Category:** | Low |
| **Project Status:** | Warranty | **Contact Information:** | Qasem, Labib |
| **Duration:** | 1994 - 2019 | | 619-533-6670 |
| **Improvement Type:** | New | | lqasem@sandiego.gov |

**Description**: This project provides for streetscape improvements which include the installation of street lights and replacement of sidewalks, curbs, and gutters along El Cajon Boulevard from Louisiana Street east to 54th Street, as well as the side streets adjacent to El Cajon Boulevard that are within the El Cajon Boulevard Maintenance Assessment District (MAD) boundaries.

**Justification**: The El Cajon Boulevard revitalization project began as a part of the Mid-City Commercial Revitalization Program which was originally funded by a Community Development Block Grant and TransNet. This project will continue the approved design along additional commercial blocks using funding from the El Cajon Boulevard MAD. The MAD Assessment Engineer's Report identifies streetscape improvements including street lighting as an improvement within the project area.

**Operating Budget Impact:** Those projects that are identified as improvements in the North Park MAD Assessment Engineer's Report and the El Cajon Boulevard MAD Assessment Engineer's Report will be maintained by each respective MAD. Each MAD will fund the maintenance and energy costs associated with the special benefit street lighting installed by this project.

**Relationship to General and Community Plans:** This project implements the Mid-City: Normal Heights, Mid-City: Kensington - Talmadge, Mid-City: City Heights and Mid-City: North Park Community Plans and is in conformance with the City's General Plan.

**Schedule:** Construction of the second phase of the streetlight installation was completed in Fiscal Year 2018. The construction duration was from April 2017 to September 2017. The project is in the warranty period and will be closed out in Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, per Appropriation Ordinance 20837, Section 2 C 11, $1.16 was appropriated, from fund balance, for the purpose of fully expending and closing the funds. This project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| El Cajon Boulevard MAD Fund | 200095 | $ - | $ 366,022 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 366,022 |
| Mid-City CIP Fund | 200050 | 923,977 | - | - | - | - | - | - | - | - | - | 923,977 |
| Normal Hgts/Kensington Maj Dis | 400056 | - | 6,881 | - | - | - | - | - | - | - | - | 6,881 |
| NP 2000 TE Bonds Rf-Oper | 400306 | 27,463 | - | - | - | - | - | - | - | - | - | 27,463 |
| NP 2003A (T)Bonds Rf Oper | 400312 | 5,292 | 126,992 | - | - | - | - | - | - | - | - | 132,285 |
| NP 2003B(TE)Bonds Oper | 400317 | 215,473 | - | - | - | - | - | - | - | - | - | 215,473 |
| NP-Tab 2009A (TE) Proceeds | 400672 | 720,578 | 29,421 | - | - | - | - | - | - | - | - | 750,000 |
| Total | | $ 1,892,784 | $ 529,318 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,422,103 |

**Parks & Recreation**

**El Cuervo Adobe Improvements / S14006**

**Parks - Open Space**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 53 |
| **Community Planning:** | Rancho Penasquitos | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2014 - 2020 | | 619-533-5139 |
| **Improvement Type:** | Replacement - Rehab | | koliver@sandiego.gov |

**Description**: This project provides for drainage improvements and reconstruction/stabilization of the El Cuervo Adobe wall ruins.

**Justification**: The El Cuervo Adobe Ruins site has been designated historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the City General Plan Historic Resources Element.

**Schedule:** Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018. Project costs to be updated upon completion of Design.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| EGF CIP Fund 1/3 | 200110 | $ 332,849 | $ 173,150 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 506,000 |
| Environmental Growth 2/3 Fund | 200109 | - | 100,000 | - | - | - | - | - | - | - | - | 100,000 |
| Total | | $ 332,849 | $ 273,150 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 606,000 |

**Parks & Recreation**

**Encanto Comm Pk Security Lighting Upgrades / S16017**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 52 |
| **Community Planning:** | Southeastern (Encanto Neighborhoods) | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2016 - 2020 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for security lighting upgrades within Encanto Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

**Justification**: The improvements will help bring the park into compliance with the Parks and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

**Operating Budget Impact:** While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

**Relationship to General and Community Plans:** The project is consistent with the Southeastern San Diego Community Plan, Encanto Neighborhoods and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2019.

**Summary of Project Changes:** Total project costs has increased by $60,000 due to increases in construction costs. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Encanto - Major District | 400064 | $ 1,687 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,687 |
| Infrastructure Fund | 100012 | - | - | 60,000 | - | - | - | - | - | - | - | 60,000 |
| S.E. San Diego Urban Comm | 400120 | 27,961 | 374,910 | - | - | - | - | - | - | - | - | 402,872 |
| Total | | $ 29,648 | $ 374,910 | $ 60,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 464,559 |

**Parks & Recreation**

**Evans Pond Reclaimed Water Pipeline Inst / S13010**

**Reclaimed Water System - Pipelines**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | 40 |
| **Community Planning:** | Scripps Miramar Ranch | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Meinhardt, Cynthia |
| **Duration:** | 2013 - 2019 | | 619-533-5259 |
| **Improvement Type:** | New | | cmeinhardt@sandiego.gov |

**Description**: This project would provide for the installation of a reclaimed water pipeline and meter to service Evans Pond, a small pond located adjacent to Scripps Ranch Library (10301 Scripps Lake Drive). The reclaimed water pipe would connect an existing reclaimed water pipeline reservoir located in Meanley Park (just south of the Library) and extend northeast to the pond. Scripps Ranch Maintenance Assessment District (MAD) maintains this pond via a Memorandum of Understanding (MOU) with the Library Department.

**Justification**: Evans Pond is currently fed by natural rainwater and runoff, but during summer months it loses depth and becomes shallow. Despite annual transfers of raw water from the nearby San Diego Aqueduct, there is insufficient water to maintain Evans Pond at an acceptable depth. The pond is home to a variety of plant and animal species, including water plants, turtles, ducks, and fish. This project would allow for a stable water source to keep the pond at an acceptable level throughout the year.

**Operating Budget Impact:** Currently, the Scripps Ranch Maintenance Assessment District funds a transfer of raw water from the San Diego Aqueduct once a year at a cost of approximately $18,500. If this project is implemented, water costs are expected to decrease to approximately $2,000 annually under the reclaimed water rate rather than the potable water rate.

**Relationship to General and Community Plans:** This project is in compliance with the Scripps-Miramar Ranch Community Plan and in conformance with the City's General Plan.

**Schedule:** Planning began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2017. Construction was completed in Fiscal Year 2018.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 97,466 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 97,466 |
| Scripps/Miramar Misc | 400257 | 165,000 | - | - | - | - | - | - | - | - | - | 165,000 |
| Scripps/Miramar Ranch MAD Fund | 200028 | 129,547 | 35,452 | - | - | - | - | - | - | - | - | 165,000 |
| Total | | $ 392,014 | $ 35,452 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 427,466 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - SCRIPPS/MIRAMAR MISC | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Parks and Recreation - SCRIPPS/MIRAMAR MISC | Total Impact $ | - | (16,500) | (16,500) | (16,500) | (16,500) |

**Parks & Recreation**

**Fairbrook Neighborhood Park Development / S01083**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | N/A |
| **Community Planning:** | Scripps Miramar Ranch | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2016 - 2021 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for development of an approximately three acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park were provided by a developer per the Vesting Tentative Map (VTM) conditions.

**Justification**: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $28,357 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Grading and half-width improvements were completed by developer per the VTM condition in Fiscal Year 2014. Acquisition of site occurred in Fiscal Year 2015. Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Construction will begin when funding has been identified.

**Summary of Project Changes:** $80,535 in Scripps/Miramar Park Service District Funds has been allocated to this project in Fiscal Year 2018. $553,860 in Commercial Paper financing is anticipated in Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Financing | 9300 | $ - | $ - | $ - | $ 553,860 | $ - | $ - | $ - | $ - | $ - | $ - | $ 553,860 |
| Scripps Miramar Ranch FBA | 400086 | 23 | 1,426,019 | - | - | - | - | - | - | - | - | 1,426,043 |
| Scripps/Miramar-Major District | 400029 | 586,058 | 2,061,132 | - | - | - | - | - | - | - | - | 2,647,191 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 365,606 | 365,606 |
| Total | | $ 586,081 | $ 3,487,152 | $ - | $ 553,860 | $ - | $ - | $ - | $ - | $ - | $ 365,606 | $ 4,992,700 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 0.21 | 0.21 | 0.21 | 0.21 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | - | 28,357 | 29,064 | 29,417 | 29,839 |

**Parks & Recreation**

**Famosa Slough Salt Marsh Creation / S00605**

**Drainage - Channels**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | N/A |
| **Community Planning:** | Peninsula | **Priority Category:** | N/A |
| **Project Status:** | Warranty | **Contact Information:** | Purcell, Carrie |
| **Duration:** | 2003 - 2021 | | 619-533-5124 |
| **Improvement Type:** | Betterment | | cpurcell@sandiego.gov |

**Description**: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

**Justification**: The 0.64 acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Penasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. Due to the extended drought and lack of rainfall, additional maintenance and monitoring has been required in order to obtain site approval. Additional measures are needed to be funded for additional maintenance and monitoring in order to be completed in Fiscal Year 2021.

**Summary of Project Changes:** In Fiscal Year 2018, City Council Appropriated $193,041 of General Fund Contributions to this project.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ 193,041 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 193,041 |
| Street Division CIP Fund | 200202 | 10,789 | 19,567 | - | - | - | - | - | - | - | - | 30,356 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 242,000 | - | - | - | - | - | - | - | - | - | 242,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 91,000 | - | - | - | - | - | - | - | - | - | 91,000 |
| Total | | $ 343,789 | $ 212,608 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 556,397 |

**Parks & Recreation**

**Golf Course Drive Improvements / S15040**

**Golf Courses**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 50 |
| **Community Planning:** | Greater Golden Hill | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2016 - 2023 | | 619-533-5120 |
| **Improvement Type:** | Betterment | | bjohnson@sandiego.gov |

**Description**: This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

**Justification**: This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

**Operating Budget Impact:** The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

**Schedule:** Feasibility study began in Fiscal Year 2016 and will be completed in Fiscal Year 2018. Design will begin once a suitable alternative and funding are identified.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Golden Hill - Major District | 400060 | $ 9,163 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 9,163 |
| Golden Hill Urban Comm | 400111 | 176,133 | 73,866 | - | - | - | - | - | - | - | - | 250,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 1,740,977 | 1,740,977 |
| Total | | $ 185,297 | $ 73,866 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,740,977 | $ 2,000,140 |

**Parks & Recreation**

**Gonzales Canyon Resource Management Plan / S10068** **Parks - Open Space**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | N/A |
| **Community Planning:** | Pacific Highlands Ranch | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Miller, Betsy |
| **Duration:** | 2009 - 2019 | | 619-685-1314 |
| **Improvement Type:** | New | | bmiller@sandiego.gov |

**Description**: This project provides for the completion of an existing biology report, a literature review, data collection, and formulation of Area Specific Management Directives to manage the Multiple Species Conservation Program (MSCP) covered species within Gonzales Canyon.

**Justification**: This project will provide a management framework for sensitive resources within the plan area and ensure the City's compliance with MSCP.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Development of the Resource Management Plan began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** No significant changes have been made to this project or Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| San Diego Regional Parks Improvement Fund | 200391 | $ 36,909 | $ 23,090 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 60,000 |
| Total | | $ 36,909 | $ 23,090 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 60,000 |

**Parks & Recreation**

**Hawk Pocket Prk & Horton ES Joint UseDev / S16045**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 54 |
| **Community Planning:** | Southeastern (Encanto Neighborhoods) | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2016 - 2020 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of 0.7 acres of park and 1.4 acres of joint use facilities.

**Justification**: This project provides for public parks in a community deficit in population-based parks per the General Plan standards.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $43,954 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the South East San Diego/Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule and operating budget impact have been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Developer Contributions CIP | 200636 | $ 639,682 | $ 20,973 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 660,656 |
| Grant Fund - State | 600001 | 3,394,817 | 515,632 | - | - | - | - | - | - | - | - | 3,910,450 |
| Total | | $ 4,034,500 | $ 536,605 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,571,106 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.15 | 0.15 | 0.15 | 0.15 | 0.15 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | 43,954 | 44,692 | 44,957 | 45,254 | 45,245 |

**Parks & Recreation**

**Hickman Fields Athletic Area / S00751**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 44 |
| **Community Planning:** | Kearny Mesa; Serra Mesa; Clairemont Mesa | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2008 - 2022 | | 619-533-5139 |
| **Improvement Type:** | Replacement | | koliver@sandiego.gov |

**Description**: This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children's play areas, and comfort stations/concession stands, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations. This project will be phased as funding becomes available. Phase I includes: Americans with Disabilities Act (ADA) improvements, street improvements, comfort station, and parking area.

**Justification**: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan Guidelines.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan Amendment was completed in Fiscal Year 2015. Phase I design began in Fiscal Year 2017 which is expected to be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2019. Phase II will be completed under a new project contingent on funding availability.

**Summary of Project Changes:** $8,863 in Kearny Mesa Improvements has been allocated to this project in Fiscal Year 2018. $3,000,000 in unidentified funding has been added to this project due to increased project scope. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Clairemont Mesa - Urban Comm | 400129 | $ 150,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 150,000 |
| Developer Contributions CIP | 200636 | 531,023 | 4,075,400 | - | - | - | - | - | - | - | - | 4,606,423 |
| Gen Dyna-Community Improvement | 400250 | 237,310 | - | - | - | - | - | - | - | - | - | 237,310 |
| Kearny Mesa - Major District | 400039 | 171 | - | - | - | - | - | - | - | - | - | 171 |
| Kearny Mesa Imprvmnts 20% | 400259 | 24,428 | 491,978 | - | - | - | - | - | - | - | - | 516,407 |
| Kearny Mesa-Urban Comm | 400136 | 150,000 | - | - | - | - | - | - | - | - | - | 150,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 3,000,000 | 3,000,000 |
| Total | | $ 1,092,933 | $ 4,567,378 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,000,000 | $ 8,660,312 |

**Parks & Recreation**

**Hidden Trails Neighborhood Park / S00995**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 47 |
| **Community Planning:** | Otay Mesa | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2007 - 2022 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfed area and children's play area, picnic areas, and other park amenities.

**Justification**: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $51,174 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

**Schedule:** Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. In the general development plan phase.

**Summary of Project Changes:** This project received $400,000 in Facilities Benefit Assessment funding in Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Otay Mesa Facilities Benefit Assessment | 400856 | $ 13,921 | $ 386,078 | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,316,804 | $ - | $ 4,716,804 |
| Otay Mesa-West (From 39067) | 400093 | 1,133,196 | - | - | - | - | - | - | - | - | - | 1,133,196 |
| Total | | $ 1,147,117 | $ 386,078 | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,316,804 | $ - | $ 5,850,000 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.40 | 0.40 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | - | - | - | 51,174 | 52,524 |

**Parks & Recreation**

**Hiking & Equestrian Trail NP #10 / S00722**

**Parks - Trails**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 19 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Ball, Laura |
| **Duration:** | 2008 - 2019 | | 619-685-1301 |
| **Improvement Type:** | New | | lball@sandiego.gov |

**Description**: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley, beginning at Carmel Country Road and traveling south between Carmel Valley Neighborhood #10 on the west and Del Mar Mesa on the east terminating at an entrance into Los Penasquitos Canyon Preserve just south of Carmel Mountain bridge.
**Justification**: The construction of the identified trails or trail connections will contribute to completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of sensitive natural resources, and alternate transportation opportunities to residents and visitors.

**Operating Budget Impact:** This project will require an on-going operational budget for non-personnel expenses. The current cost estimate of $2,200 per year is based upon the Park and Recreation Department's current cost to maintain trails.
**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 10 Precise Plan, and is in conformance with the City's General Plan.
**Schedule:** The schedule is contingent upon the City of San Diego obtaining property rights. Currently, the north and south ends of the trail require access easements.
**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 115,055 | $ 405,150 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 520,206 |
| Carmel Valley South FBA | 400087 | 100,393 | - | - | - | - | - | - | - | - | - | 100,393 |
| Total | | $ 215,449 | $ 405,150 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 620,600 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 |

## Junipero Serra Museum ADA Improvements / S15034

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 60 |
| **Community Planning:** | Old San Diego | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Freiha, George |
| **Duration:** | 2016 - 2023 | | 619-533-7449 |
| **Improvement Type:** | Betterment | | gfreiha@sandiego.gov |

**Description**: This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings and landscape enhancements.

**Justification**: The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

**Schedule:** Feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to be completed and the new facilities open to the public by Fiscal Year 2022.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019. The total project cost has increased and will change as project requirements become known.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| San Diego Regional Parks Improvement Fund | 200391 | $ 187,802 | $ 1,312,197 | $ - | $ - | $ 500,000 | $ - | $ 1,000,000 | $ - | $ - | $ - | $ 3,000,000 |
| Total | | $ 187,802 | $ 1,312,197 | $ - | $ - | $ 500,000 | $ - | $ 1,000,000 | $ - | $ - | $ - | $ 3,000,000 |

**Parks & Recreation**

**Kelly St Neighborhood Pk Security Lighting Upgrade / S16016**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 48 |
| **Community Planning:** | Linda Vista | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2016 - 2020 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for security lighting upgrades within Kelly Street Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

**Justification**: The improvements will help bring the park into compliance with the Parks and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

**Operating Budget Impact:** While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

**Relationship to General and Community Plans:** The project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

**Schedule:** This project began design in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2019.

**Summary of Project Changes:** Total project costs has increased by $40,000 due to increases in construction costs. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 25,758 | $ 124,241 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 150,000 |
| Infrastructure Fund | 100012 | - | - | 40,000 | - | - | - | - | - | - | - | 40,000 |
| Total | | $ 25,758 | $ 124,241 | $ 40,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 190,000 |

**Parks & Recreation**

**Larsen Field ADA Improvements Phase II / S13004**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 71 |
| **Community Planning:** | San Ysidro | **Priority Category:** | High |
| **Project Status:** | Warranty | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2014 - 2019 | | 619-533-5301 |
| **Improvement Type:** | Replacement | | smahmalji@sandiego.gov |

**Description**: This project provides for a children's play area and associated path of travel upgrades to meet current accessibility requirements at Larsen Field.

**Justification**: This project is needed to bring the children's play area and associated paths of travel into conformance with current Americans with Disabilities Act (ADA) standards and to make the facilities accessible to people with disabilities.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018.

**Summary of Project Changes:** $30,000 in Antenna Lease Revenue funding was being de-appropriated in Fiscal Year 2018 and transferred to S-15021 Rolling Hills Neighborhood Park ADA Upgrades. The project schedule was updated for Fiscal Year 2019. The project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Antenna Lease Revenue Fund | 200324 | $ - | $ 70,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 70,000 |
| Grant Fund - Federal | 600000 | 1,000,000 | - | - | - | - | - | - | - | - | - | 1,000,000 |
| San Ysidro - Major District | 400071 | 5,967 | - | - | - | - | - | - | - | - | - | 5,967 |
| San Ysidro Urban Comm | 400126 | 593,442 | 86,557 | - | - | - | - | - | - | - | - | 680,000 |
| San Ysidro-Sub Dist | 400078 | 3,298 | - | - | - | - | - | - | - | - | - | 3,298 |
| South Bay - Major District | 400070 | 7,793 | - | - | - | - | - | - | - | - | - | 7,793 |
| Total | | $ 1,610,501 | $ 156,557 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,767,059 |

**Parks & Recreation**

**Linda Vista Skate Park / S15008**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 62 |
| **Community Planning:** | Linda Vista | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2015 - 2019 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for the General Development Plan amendment, design and construction of a multi-generational skate park at the existing Linda Vista Community Park.

**Justification**: This project will provide an additional recreational use to serve residents in this park-deficient community.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

**Schedule:** A General Development Plan amendment was processed in Fiscal Year 2015. Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ 16,986 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 16,986 |
| Grant Fund - Other | 600002 | 58,943 | (18,943) | - | - | - | - | - | - | - | - | 40,000 |
| Grant Fund - State | 600001 | 4,124,819 | 75,180 | - | - | - | - | - | - | - | - | 4,200,000 |
| Linda Vista-Major District | 400036 | - | 1,999 | - | - | - | - | - | - | - | - | 1,999 |
| Total | | $ 4,183,763 | $ 75,221 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,258,985 |

**Parks & Recreation**

**Los Penasquitos Cyn Preserve STrl Restor / S13014**

**Parks - Trails**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 35 |
| **Community Planning:** | Los Penasquitos Canyon Preserve | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Meinhardt, Cynthia |
| **Duration:** | 2016 - 2022 | | 619-533-5259 |
| **Improvement Type:** | Betterment | | cmeinhardt@sandiego.gov |

**Description**: This project provides for the reconstruction and improvement of one of the main trails in Los Penasquitos Canyon Preserve.

**Justification**: The existing trail consistently washes out, which results in trail closures after inclement weather.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The main trail is depicted in the Los Penasquitos Canyon Preserve Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| EGF CIP Fund 1/3 | 200110 | $ 64,297 | $ 416,800 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 481,098 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 500,000 | 500,000 |
| Total | | $ 64,297 | $ 416,800 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 500,000 | $ 981,098 |

**Parks & Recreation**

**Marie Widman Memorial Pk Security Lighting Upgrade / S16018**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 60 |
| **Community Planning:** | Skyline - Paradise Hills | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2016 - 2020 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for security lighting upgrades within Marie Widman Memorial Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

**Justification**: The improvements will help bring the park into compliance with the Parks and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

**Operating Budget Impact:** While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

**Relationship to General and Community Plans:** The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

**Schedule:** This project began design in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction will begin in Fiscal Year 2019.

**Summary of Project Changes:** Total project costs has increased by $175,000 due to increases in construction costs. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 36,629 | $ 263,370 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 300,000 |
| Infrastructure Fund | 100012 | - | - | 175,000 | - | - | - | - | - | - | - | 175,000 |
| Total | | $ 36,629 | $ 263,370 | $ 175,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 475,000 |

**Transportation & Storm Water**

**Martin Luther King Jr. Promenade / S13020**

**Trans - Roadway - Enhance/Scape/Medians**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 15 |
| **Community Planning:** | Southeastern San Diego | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Schoenfisch, Brian |
| **Duration:** | 2013 - 2020 | | 619-533-6457 |
| **Improvement Type:** | New | | bschoenfisch@sandiego.gov |

**Description**: This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls.
**Justification**: This project will provide for a cultural gathering area for educational and recreational activities.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the Southeastern San Diego-Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2018. Project scope and construction cost will be updated following completion of design. Construction is expected to be complete in Fiscal Year 2019.
**Summary of Project Changes:** Project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 24,755 | $ 200,244 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 225,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 1,005,000 | 1,005,000 |
| Total | | $ 24,755 | $ 200,244 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,005,000 | $ 1,230,000 |

**Parks & Recreation**

**MB GC Clbhouse Demo/Prtbl Building Instl / S01090**

**Golf Courses**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 60 |
| **Community Planning:** | Mission Bay Park | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2004 - 2021 | | 619-533-5139 |
| **Improvement Type:** | Betterment | | koliver@sandiego.gov |

**Description**: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. One building will house the golf operations and retail shop and the other will be a bar and grill element. This project will also include ancillary site improvements including patio area, lighting, shade element, island renovation including replacing two pedestrian bridges, perimeter lighting and landscaping. The design and construction of a new practice center, parking lot, and new clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course.

**Justification**: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.
**Schedule:** Design for the modular building and portables began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin when funding has been identified.
**Summary of Project Changes:** $2,811,652 in unidentified funding has been added to this project due to construction costs. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Mission Bay Golf Course CIP Fund | 700046 | $ 498,463 | $ 901,536 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,400,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 2,811,652 | 2,811,652 |
| Total | | $ 498,463 | $ 901,536 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,811,652 | $ 4,211,652 |

**Parks & Recreation**

**Memorial Comm Pk Playground ADA Upgrades / S16020**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 63 |
| **Community Planning:** | Southeastern San Diego | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2016 - 2020 | | 619-533-5301 |
| **Improvement Type:** | Betterment | | smahmalji@sandiego.gov |

**Description**: This project provides for Americans with Disabilities Act (ADA) upgrades to the existing playground and comfort station within Memorial Community Park as well as the associated ADA path of travel requirements. The ADA upgrades may include new play equipment, upgraded comfort station, accessible safety surfacing, benches, picnic tables, a drinking fountain, and walkway improvements to meet local, State and federal accessibility requirements.

**Justification**: The existing playground and the play equipment within is not accessible to park users with various forms of disabilities. The improvements will help bring the park facilities into compliance with the ADA and will replace playground equipment which has exceeded its useful life.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and will be completed in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 29,865 | $ 420,134 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 450,000 |
| Grant Fund - Federal | 600000 | - | 1,300,000 | - | - | - | - | - | - | - | - | 1,300,000 |
| S.E. San Diego Urban Comm | 400120 | 302,438 | 420,689 | - | - | - | - | - | - | - | - | 723,128 |
| Total | | $ 332,304 | $ 2,140,823 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,473,128 |

**Parks & Recreation**

**Memorial Community Building Clearance Activity / S15039**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 56 |
| **Community Planning:** | Southeastern (Encanto Neighborhoods) | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Daniels, Charles |
| **Duration:** | 2016 - 2018 | | 619-533-6597 |
| **Improvement Type:** | New | | cdaniels@sandiego.gov |

**Description**: This project will demolish and remove an existing building of approximately 11,100 square feet located within Memorial Community Park. The 1959 constructed building was used as a Girls Club until 2008 when the lease agreement expired. The structure is in severe decline and necessary improvements and accessibility upgrades have been determined to be cost prohibitive. After the building and associated site improvements are removed, reuse of the park area for park purposes will be explored through a public input process.

**Justification**: The existing building is considered spot blight within the community. Removal of the building will allow other park uses within Memorial Community Park.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Southeastern community plan, the General Plan Standards, and the City's General Plan.

**Schedule:** Demolition of the building was completed in Fiscal Year 2017 and reuse of the park area is scheduled to begin in Fiscal Year 2018.

**Summary of Project Changes:** The Project Schedule has been updated for Fiscal Year 2018. Project is complete and will be closed by the end of the Fiscal Year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Grant Fund - Federal | 600000 | $ 459,603 | $ 190,396 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 650,000 |
| Total | | $ 459,603 | $ 190,396 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 650,000 |

**Parks & Recreation**

**Mira Mesa Community Pk Improvements / L16002**

**Bldg - Parks - Recreation/Pool Centers**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 54 |
| **Community Planning:** | Mira Mesa | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2016 - 2024 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for Phase II and Phase III improvements at Mira Mesa Community Park. Phase II will include an aquatic complex with a standard 25 meter by 25 yard swimming pool and other water amenities, new basketball courts, and a 12,000 square foot wheels-friendly plaza. Phase III will include a new, approximately 17,000 square foot recreation center and new children's play area(s).

**Justification**: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

**Operating Budget Impact:** These facilities will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the projects will be determined as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design is anticipated to begin Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020. Construction of Phase II improvements is scheduled to start in Fiscal Year 2020.

**Summary of Project Changes:** $17,600,000 in Mira Mesa Facilities Benefit Assessment funds are anticipated to be received in Fiscal Year 2019 per the Mira Mesa Public Facilities Financing Plan. $5,972,053 is anticipated to be available from the Mira Mesa Public Facilities Financing Plan when needed for construction. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Mira Mesa - FBA | 400085 | $ 80,430 | $ 6,030,517 | $ - | $ 17,600,000 | $ - | $ - | $ - | $ - | $ 5,972,053 | $ - | $ 29,683,001 |
| Total | | $ 80,430 | $ 6,030,517 | $ - | $ 17,600,000 | $ - | $ - | $ - | $ - | $ 5,972,053 | $ - | $ 29,683,001 |

**Parks & Recreation**

**MBGC Irrigation & Electrical Upgrades / S11010**

**Golf Courses**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 54 |
| **Community Planning:** | Mission Bay Park | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2011 - 2021 | | 619-533-5139 |
| **Improvement Type:** | Betterment | | koliver@sandiego.gov |

**Description**: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include renovation and reconstruction of the existing course and may consist of new landscaping and irrigation, upgraded electrical and lighting system, drainage improvements, installation of cart paths near tee boxes, upgraded tee boxes, improvements to signage, as well as other improvements relevant to the conditions of play will also be included.

**Justification**: This project is needed to provide the long awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course within industry standards for municipal golf courses.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design is anticipated to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2020.

**Summary of Project Changes:** In Fiscal Year 2018, City council appropriated $1.5 million in Golf Course Enterprise funding to this project. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Golf Course Fund | 700043 | $ - | $ 1,500,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,500,000 |
| Mission Bay Golf Course CIP Fund | 700046 | 547,157 | 2,412,842 | - | - | - | - | - | - | - | - | 2,960,000 |
| Total | | $ 547,157 | $ 3,912,842 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,460,000 |

**Parks & Recreation**

**Mission Bay Golf Course / AEA00003** **Golf Courses**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | Annual |
| **Community Planning:** | Balboa Park; Mission Bay Park; University | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Shelly Stowell |
| **Duration:** | 2010 - 2024 | | 858-581-7867 |
| **Improvement Type:** | Betterment | | sstowell@sandiego.gov |

**Description**: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.
**Justification**: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.
**Schedule:** Design and replacement of minor capital assets will be implemented on an as-needed basis.
**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Mission Bay Golf Course CIP Fund | 700046 | $ - | $ 826,096 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 826,096 |
| Total | | $ - | $ 826,096 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 826,096 |

**Parks & Recreation**

**Mission Bay Improvements / AGF00004**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | Annual |
| **Community Planning:** | Balboa Park | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Van Deerlin, Jeff |
| **Duration:** | 2010 - 2024 | | 619-235-1189 |
| **Improvement Type:** | New | | jvandeerlin@sandiego.gov |

**Description**: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities.

**Justification**: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Construction for B-10163 Mission Bay Navigational Safety Dredging is anticipated to be completed in early Fiscal Year 2019.

**Summary of Project Changes:** The Project Schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Mission Bay - Major District | 400048 | $ - | $ 125 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 125 |
| Mission Bay Park Improvement Fund | 200386 | 10,106,959 | 26,678,031 | 6,591,611 | - | 7,734,786 | 8,149,482 | 8,572,472 | 9,003,921 | - | - | 76,837,262 |
| Pacific Beach Urban Comm | 400117 | - | 72,277 | - | - | - | - | - | - | - | - | 72,277 |
| Total | | $ 10,106,959 | $ 26,750,434 | $ 6,591,611 | $ - | $ 7,734,786 | $ 8,149,482 | $ 8,572,472 | $ 9,003,921 | $ - | $ - | $ 76,909,666 |

**Parks & Recreation**

**Mission Hills Historic Street Lighting / S11008**

**Trans - Roadway - Street Lighting**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 30 |
| **Community Planning:** | Uptown | **Priority Category:** | Low |
| **Project Status:** | Warranty | **Contact Information:** | Qasem, Labib |
| **Duration:** | 2011 - 2018 | | 619-533-6670 |
| **Improvement Type:** | New | | lqasem@sandiego.gov |

**Description**: This project provides for the procurement and installation of decorative, acorn style, street lighting within the Mission Hills Historic Street Lighting Maintenance Assessment District (MAD).

**Justification**: This project is an identified improvement in the Mission Hills Historic Street Lighting MAD and will be conducted in conjunction with an underground utility project.

**Operating Budget Impact:** The Mission Hills Historic Street Lighting MAD will provide for the special benefit of maintenance and energy costs associated with the enhanced street lighting.

**Relationship to General and Community Plans:** This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2012 and completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016.

**Summary of Project Changes:** This project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Mission Hills Special Lighting MAD Fund | 200614 | $ 365,766 | $ 1,719 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 367,486 |
| Total | | $ 365,766 | $ 1,719 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 367,486 |

**Parks & Recreation**

**Mission Trails RP Cowles Mountain Trail / S10065**

**Parks - Open Space**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 54 |
| **Community Planning:** | Navajo; Tierrasanta | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Ball, Laura |
| **Duration:** | 2011 - 2019 | | 619-685-1301 |
| **Improvement Type:** | Betterment | | lball@sandiego.gov |

**Description**: This project provides for design, engineering, construction, and installation of structures, as well as the rehabilitation and installation of appropriate material to re-establish approximately 2,000 linear feet of existing trail. This project will supplement the existing and increasing recreational activities of hikers and the increase of sensitive resource impacts caused by hikers leaving the official trail. When completed, this trail rehabilitation will improve safety and reduce or eliminate loss of sensitive natural resources due to visitor use and erosion. Improvements will include minimal pruning and hand crew installation of materials. No grading will be done; however, some hand tool manipulation of existing soils may occur.

**Justification**: This project will benefit the community by increasing safety for hikers and protect sensitive natural and cultural resources.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

**Schedule:** Construction began in Fiscal Year 2012 and significant trail work was completed in Fiscal Year 2014. Work is ongoing and is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** $150,000 in Regional Park Improvement Funds are being allocated to this project in Fiscal Year 2019. The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| San Diego Regional Parks Improvement Fund | 200391 | $ 201,345 | $ 98,654 | $ 150,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 450,000 |
| Total | | $ 201,345 | $ 98,654 | $ 150,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 450,000 |

**Parks & Recreation**

**Mission Trails RP Master Plan Update / S01014**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | N/A |
| **Community Planning:** | Navajo; Tierrasanta; Rancho Encantada; East Elliott | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Shifflet, Robin |
| **Duration:** | 2010 - 2019 | | 619-533-4524 |
| **Improvement Type:** | Betterment | | rshifflet@sandiego.gov |

**Description**: This project provides for an update to the 1985 Mission Trails Regional Park (MTRP) Master Development Plan to identify completed capital projects and to guide future expansion, development, and preservation of the park, as well as to provide an environmental document to determine potential impacts. A Natural Resource Management Plan will also be prepared and incorporated into the master plan document to provide park rangers with information and tools to manage the Park's sensitive resources.

**Justification**: MTRP faces numerous challenges and issues due to the high number of visitors and the Park's location within a densely populated area. Extensive recreational use, illegal off-road vehicle activity, erosion, urban runoff, and invasive non-native plants are potential threats to the continued health of the Park's natural resources. The MTRP Natural Resource Management Plan is a part of the implementation task of the City of San Diego's Multiple Species Conservation Program (MSCP). The MSCP was officially adopted on March 18, 1997. The United States Fish and Wildlife Service and the California Department of Fish and Game approved the plan on July 17, 1997.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Navajo, Tierrasanta, Rancho Encantada, and East Elliott Community Plans and is in conformance with the City's General Plan.

**Schedule:** Planning began in Fiscal Year 2010 and is anticipated to be completed in Fiscal Year 2018.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Mission Trails Regional Park Fund | 200403 | $ 606,039 | $ 45,789 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 651,829 |
| San Diego Regional Parks Improvement Fund | 200391 | 233,000 | - | - | - | - | - | - | - | - | - | 233,000 |
| Total | | $ 839,039 | $ 45,789 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 884,829 |

**Parks & Recreation**

**Mission Trails RP Trail Realignments / S10066** **Parks - Trails**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 54 |
| **Community Planning:** | Navajo; Tierrasanta | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Ball, Laura |
| **Duration:** | 2009 - 2020 | | 619-685-1301 |
| **Improvement Type:** | New | | lball@sandiego.gov |

**Description**: This project provides for design, engineering, and construction of approximately 5,000 linear feet of new (realignment) trail and rehabilitation of approximately 3,500 linear feet of existing trail. This is to supplement existing and increase recreational activity of all visitor user groups (hikers, bikes, equestrian) and to stabilize and protect sensitive habitat and natural resources currently impacted by poor trail alignment. Improvements will include vegetation pruning and trimming, as well as hand crew manipulation of soils for best location of trails that will meet City Trail Standards (safety and sustainability). Locations of these trail realignments have been roughly engineered on-site but will require environmental review and approval. No grading is anticipated. No trails in this area are Americans with Disabilities Act (ADA) accessible and this realignment would not provide ADA opportunities due to lack of access.

**Justification**: New realignment will provide for improved safety to visitors and protection of sensitive resources.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2009 and construction began in Fiscal Year 2012 and is awaiting completion of the Mission Trails Regional Park Master Plan Update anticipated for Fiscal Year 2018. This project is currently on hold due to Mission Trails Regional Park Master Plan Update.

**Summary of Project Changes:** $250,000 of Regional Park Improvement Funds are being allocated to this project in Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| San Diego Regional Parks Improvement Fund | 200391 | $ 181 | $ 99,818 | $ 250,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 350,000 |
| Total | | $ 181 | $ 99,818 | $ 250,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 350,000 |

**Parks & Recreation**

**Mohnike Adobe and Barn Restoration / S13008**

**Parks - Open Space**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | 62 |
| **Community Planning:** | Los Penasquitos Canyon Preserve | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Lewis, Nikki |
| **Duration:** | 2015 - 2022 | | 619-533-6653 |
| **Improvement Type:** | Betterment | | nlewis@sandiego.gov |

**Description**: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls, north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn until a rehabilitation/restoration plan can be prepared and implemented was completed in 2011.

**Justification**: Phase I of a rehabilitation program was completed in 2005 consistent with the historic structures report prepared for the Mohnike Adobe and Hay Barn by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however the project is consistent with the City's General Plan Historic Resources Element.

**Schedule:** Preparation of Assessment Report and Treatment Report was completed in Fiscal Year 2017. Design began in Fiscal Year 2018 and will be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2020 and completed in Fiscal Year 2021.

**Summary of Project Changes:** $170,000 of Environmental Growth Funds was de-appropriated in Fiscal Year 2018 to fund other priority projects. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Environmental Growth 2/3 Fund | 200109 | $ 72,427 | $ 1,207,572 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,280,000 |
| San Diego Regional Parks Improvement Fund | 200391 | 147,279 | 1,000,318 | - | - | - | - | - | - | - | - | 1,147,597 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 269,402 | 269,402 |
| Total | | $ 219,707 | $ 2,207,890 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 269,402 | $ 2,696,999 |

**Parks & Recreation**

**North Park Mini Park and Streetscape Improvements / S10050** **Parks - Mini Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 53 |
| **Community Planning:** | Greater North Park | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2010 - 2021 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation.
**Justification**: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, thus contributing to satisfying population-based park requirements.
**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $9,497 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.
**Schedule:** Pre-design of the General Development Plan for the mini-park began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2019.
**Summary of Project Changes:** The project description and project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| North Park - Major District | 400055 | $ 41,038 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 41,038 |
| North Park Urban Comm | 400112 | - | 393,569 | - | - | - | - | - | - | - | - | 393,569 |
| NP - Redevelopment CIP Contributions Fund | 200356 | 136,477 | - | - | - | - | - | - | - | - | - | 136,477 |
| NP-Tab 2009A (TE) Proceeds | 400672 | 38,325 | - | - | - | - | - | - | - | - | - | 38,325 |
| Park North-East - Park Dev Fd | 400110 | 563,041 | 2,051,551 | - | - | - | - | - | - | - | - | 2,614,593 |
| Total | | $ 778,883 | $ 2,445,120 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,224,003 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.10 | 0.10 | 0.10 | 0.10 | 0.10 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | 9,497 | 9,857 | 10,032 | 10,239 | 10,226 |

**Parks & Recreation**

**North Park/Main St Sidewalk Improvements / S10040** **Trans - Ped Fac - Sidewalks**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 47 |
| **Community Planning:** | Greater North Park | **Priority Category:** | Low |
| **Project Status:** | Warranty | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2010 - 2019 | | 619-533-5120 |
| **Improvement Type:** | Betterment | | bjohnson@sandiego.gov |

**Description**: The project provides for the replacement of existing red sidewalk and decorative tile pavement along 30th Street and University Avenue near the Main Street area of North Park.

**Justification**: The project will replace existing red sidewalk and decorative tiles that are cracked, deteriorated, and missing.

**Operating Budget Impact:** Cleaning activities along the sidewalk including litter pick-up, sweeping, and steam cleaning will continue after the project is completed. Maintenance is funded by the North Park Maintenance Assessment District; no additional operating budget impact as a result of this project is anticipated.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began and was substantially completed in Fiscal Year 2017. The warranty period began in October 2017. The project is anticipated to close out in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019. The warranty period began in October 2017 and will continue for one year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| North Park CIP Fund | 200064 | $ 72,875 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 72,875 |
| North Park MAD Fund | 200063 | 88,646 | 48,477 | - | - | - | - | - | - | - | - | 137,124 |
| NP 2003A (T)Bonds Rf Oper | 400312 | 175,000 | - | - | - | - | - | - | - | - | - | 175,000 |
| NP-Tab 2009A (TE) Proceeds | 400672 | 250,000 | - | - | - | - | - | - | - | - | - | 250,000 |
| Total | | $ 586,522 | $ 48,477 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 635,000 |

**Parks & Recreation**

**NTC Aquatic Center / S10000**

**Bldg - Parks - Recreation/Pool Centers**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 56 |
| **Community Planning:** | Peninsula | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Winter, James |
| **Duration:** | 2011 - 2022 | | 619-235-5257 |
| **Improvement Type:** | New | | jwinter@sandiego.gov |

**Description**: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

**Justification**: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

**Operating Budget Impact:** This facility may require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Alternative methods of project delivery and maintenance are being explored.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan Midway Pacific Highway Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design work will begin upon identification of adequate funding or alternative project delivery method. No schedule has been established.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Midway/Pacific Hwy Urban Comm | 400115 | $ - | $ 1,040,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,040,000 |
| NTC RdA Contribution to CIP | 200619 | 53,775 | 392,950 | - | - | - | - | - | - | - | - | 446,726 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 8,000,000 | 8,000,000 |
| Total | | $ 53,775 | $ 1,432,950 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 8,000,000 | $ 9,486,726 |

**Parks & Recreation**

**Ocean Air Comfort Station and Park Improvements / S16031**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 58 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Meinhardt, Cynthia |
| **Duration:** | 2017 - 2022 | | 619-533-5259 |
| **Improvement Type:** | New | | cmeinhardt@sandiego.gov |

**Description**: This project provides for the design and construction of a comfort station/concession/storage building, approximately 2,700 square feet, two new group picnic areas (six picnic tables each), and two new shade structures.

**Justification**: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design will begin in Fiscal Year 2019 and is scheduled to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 28,885 | $ 1,852,907 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,881,793 |
| Total | | $ 28,885 | $ 1,852,907 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,881,793 |

**Parks & Recreation**

**Ocean Air CP - Turf Upgrades / S16030**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 58 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Meinhardt, Cynthia |
| **Duration:** | 2017 - 2022 | | 619-533-5259 |
| **Improvement Type:** | New | | cmeinhardt@sandiego.gov |

**Description**: This project provides for the design and construction of approximately five acres of multi-purpose synthetic turf fields on the joint use field and associated accessible paths of travel.

**Justification**: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** Operating budget will be determined at the conclusion of the design.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design will begin in Fiscal Year 2019 and is scheduled to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 35,467 | $ 6,488,485 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,523,953 |
| Total | | $ 35,467 | $ 6,488,485 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,523,953 |

**Parks & Recreation**

**Old Mission Dam Preservation / S00611**

**Parks - Resource Based**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 53 |
| **Community Planning:** | Navajo; Tierrasanta | **Priority Category:** | Low |
| **Project Status:** | Warranty | **Contact Information:** | Purcell, Carrie |
| **Duration:** | 1994 - 2018 | | 619-533-5124 |
| **Improvement Type:** | Replacement | | cpurcell@sandiego.gov |

**Description**: This project provides for dredging behind the Old Mission Dam for the purpose of removing silt buildup, the required mitigation and monitoring program, and obtaining the necessary permits for long-term preservation measures.

**Justification**: This project will protect the structural integrity of the historic dam and improve water quality within the San Diego River.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with Mission Trails Regional Park Master Plan, the Navajo and Tierrasanta Community Plans, and is in conformance with the City's General Plan.

**Schedule:** Construction was completed in Fiscal Year 2008. Wetland mitigation began in Fiscal Year 2008 and continued through Fiscal Year 2017. This project's overall mitigation and monitoring was completed in Fiscal Year 2018.

**Summary of Project Changes:** This project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| EGF CIP Fund 1/3 | 200110 | $ 323,593 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 323,593 |
| Grant Fund - State | 600001 | 489,809 | - | - | - | - | - | - | - | - | - | 489,809 |
| Mission Trails Regional Park Fund | 200403 | 16,000 | - | - | - | - | - | - | - | - | - | 16,000 |
| San Diego Regional Parks Improvement Fund | 200391 | 738,389 | 9,543 | - | - | - | - | - | - | - | - | 747,933 |
| Total | | $ 1,567,792 | $ 9,543 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,577,335 |

**Parks & Recreation**

**Olive Grove Community Park ADA Improve / S15028**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 65 |
| **Community Planning:** | Clairemont Mesa | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2015 - 2020 | | 619-533-5139 |
| **Improvement Type:** | Betterment | | koliver@sandiego.gov |

**Description**: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas, and associated paths of travel to comply with federal and State accessibility requirements.

**Justification**: This project is needed to upgrade the existing comfort station, children's play areas, and associated paths of travel to comply with federal and State accessibility requirements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Construction will begin when additional funding is identified.

**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $25,000 in Clairemont Mesa Urban Community Development Impact Fee to this project. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Clairemont Mesa - Urban Comm | 400129 | $ 128,989 | $ 146,010 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 275,000 |
| Olive Grove - Major District | 400040 | 172,849 | - | - | - | - | - | - | - | - | - | 172,849 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 1,170,000 | 1,170,000 |
| Total | | $ 301,838 | $ 146,010 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,170,000 | $ 1,617,849 |

**Parks & Recreation**

**Olive St Park Acquisition and Development / S10051**

**Parks - Mini Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 57 |
| **Community Planning:** | Uptown | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2010 - 2021 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for the acquisition, design, and construction of approximately 0.36 acre of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Amenities will include, multi-purpose turf areas, children's play area, seating, walkways, landscaping, and security lighting.

**Justification**: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $20,632 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Property acquisition has been completed. General Development Plan is anticipated to be completed in Fiscal Year 2018. Construction documents are anticipated to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019. Construction is anticipated to be completed in Fiscal Year 2020.

**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $500,000 in General Fund to this project. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ 500,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 500,000 |
| Grant Fund - State | 600001 | 201,585 | - | - | - | - | - | - | - | - | - | 201,585 |
| Uptown Urban Comm | 400121 | 1,686,844 | 883,155 | - | - | - | - | - | - | - | - | 2,570,000 |
| Total | | $ 1,888,429 | $ 1,383,155 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,271,585 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 0.16 | 0.16 | 0.16 | 0.16 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | - | 20,632 | 21,170 | 21,472 | 21,761 |

**Parks & Recreation**

**Open Space Improvements / AGG00001**

**Parks - Open Space**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Ball, Laura |
| **Duration:** | 2010 - 2024 | | 619-685-1301 |
| **Improvement Type:** | New | | lball@sandiego.gov |

**Description**: This project provides funding for Rancho Mission Canyon Slope site restoration. All future Open Space Improvements will be funded under project AGE00001, Resourced-Based Open Space Parks.

**Justification**: This project is needed to preserve and enhance the City's open space areas. Enhancement may include removal of exotic, invasive, and non-native plant material and re-vegetation with native plants of the areas susceptible to erosion.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and the concepts relative to specific open space systems, and is in conformance with the City's General Plan.

**Schedule:** Rancho Mission Canyon slope was completed in Fiscal Year 2016 and now is in maintenance and monitoring period.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Antenna Lease Revenue Fund | 200324 | $ 300,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 300,000 |
| CIP Contributions from General Fund | 400265 | 500,000 | - | - | - | - | - | - | - | - | - | 500,000 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 527,998 | - | - | - | - | - | - | - | - | - | 527,998 |
| Environmental Growth 2/3 Fund | 200109 | 487,128 | 85,125 | - | - | - | - | - | - | - | - | 572,253 |
| Total | | $ 1,815,127 | $ 85,125 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,900,252 |

**Parks & Recreation**

**Pacific Highlands Ranch Community Park / RD16002**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | N/A |
| **Community Planning:** | Pacific Highlands Ranch | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Burgess, Vicki |
| **Duration:** | 2016 - 2020 | | 619-533-3684 |
| **Improvement Type:** | New | | vburgess@sandiego.gov |

**Description**: This reimbursement project provides for the acquisition, design, and construction of a 20.0 useable acre community park and 17,000 square foot recreational building to be located in Pacific Highlands Ranch, to serve residents in the Del Mar Mesa and Pacific Highlands Ranch communities at full projected community development. This project may be developed adjacent to the proposed middle school. If joint-use of the school recreational facilities is obtained, then this project will be reduced to 13.0 useable acres; if not, then full 20.0 useable acres of parkland will be required. The project includes half-width street improvements for the local roadways adjacent to the park and utilities to serve the park.

**Justification**: This project is in conformance with the City's General Plan guidelines for population based park acreage, implements the recommendations of the Del Mar Mesa and Pacific Highlands Ranch sub-area plans, and is needed to serve the community. See the Del Mar Mesa and Pacific Highlands Ranch Public Facilities Financing Plan for additional information.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $468,061 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** The project is consistent with the Pacific Highlands Ranch Plan, and is in conformance with the City's General Plan.

**Schedule:** The schedule is dependent upon the actual rate of development within those residential projects located in the immediate vicinity of this site. Design began in Fiscal Year 2016. Construction began in Fiscal Year 2017 and development will be completed in Fiscal Year 2019.

**Summary of Project Changes:** The park is scheduled to open in September 2018. Operating Budget Impact has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Del Mar Mesa FBA | 400089 | $ 1,682 | $ 8,317 | $ - | $ 1,304,550 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,314,550 |
| Pacific Highlands Ranch FBA | 400090 | 19,261,807 | 5,281,368 | - | 11,543,175 | - | - | - | - | - | - | 36,086,351 |
| Total | | $ 19,263,489 | $ 5,289,686 | $ - | $ 12,847,725 | $ - | $ - | $ - | $ - | $ - | $ - | $ 37,400,901 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 5.51 | 5.51 | 5.51 | 5.51 | 5.51 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | 468,061 | 488,442 | 498,807 | 509,485 | 509,503 |

**Parks & Recreation**

**Pacific Highlands Ranch Hiking & Biking / RD12003**

**Parks - Trails**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | N/A |
| **Community Planning:** | Pacific Highlands Ranch | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Burgess, Vicki |
| **Duration:** | 2012 - 2020 | | 619-533-3684 |
| **Improvement Type:** | New | | vburgess@sandiego.gov |

**Description**: This reimbursement project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch subarea plan. The trail system will provide access into the multiple habitat planning area of McGonigle Canyon, provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road Crossing under SR-56, and Carmel Valley Road alignments; and provide access into subarea II and the Rancho Penasquitos community. The project will also provide for the acquisitions, design, and construction of three trailheads/overlooks, including parking areas, benches, and signage.

**Justification**: This project will provide the community with additional recreational opportunities. See Pacific Highlands Ranch Public Facilities Financing Plan for additional information.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Highlands Ranch Subarea Plan, and is in conformance with the City's General Plan.

**Schedule:** This project is being completed in segments and is dependent upon the actual rate of development within the community.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Pacific Highlands Ranch FBA | 400090 | $ 6,584,998 | $ 217,907 | $ - | $ - | $ 366,999 | $ - | $ - | $ - | $ - | $ - | $ 7,169,904 |
| Total | | $ 6,584,998 | $ 217,907 | $ - | $ - | $ 366,999 | $ - | $ - | $ - | $ - | $ - | $ 7,169,904 |

**Parks & Recreation**

**Palisades Park Comfort Station Replace / S10026**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 84 |
| **Community Planning:** | Pacific Beach | **Priority Category:** | High |
| **Project Status:** | Warranty | **Contact Information:** | Freiha, George |
| **Duration:** | 2010 - 2018 | | 619-533-7449 |
| **Improvement Type:** | Replacement | | gfreiha@sandiego.gov |

**Description**: This project provides for the removal and replacement of the existing comfort station at Palisades Park at the foot of Law Street in Pacific Beach. Minor grading outside the limits of the building footprint is anticipated due to the improvement of the accessible path from the accessible parking to the comfort station. Major excavations will be carried out for the new retaining walls and building foundations. Because of the limited work areas, traffic control plans will be required during construction activities which will impact Ocean Boulevard.

**Justification**: These improvements are necessary to provide Americans with Disabilities Act (ADA) accessibility to the comfort station which is not currently accessible and to provide an accessible path of travel from the public way to the new facility.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Beach Community Plan, and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. The warranty phase of the project was completed in Fiscal Year 2018.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019. This project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Pacific Beach Urban Comm | 400117 | $ 297,399 | $ 2,600 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 300,000 |
| Pacific Beach-Major District | 400047 | 12,712 | - | - | - | - | - | - | - | - | - | 12,712 |
| San Diego Regional Parks Improvement Fund | 200391 | 446,673 | 3,326 | - | - | - | - | - | - | - | - | 450,000 |
| Total | | $ 756,785 | $ 5,926 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 762,712 |

**Parks & Recreation**

**Paradise Senior Center Improvements / S15002**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 62 |
| **Community Planning:** | Barrio Logan | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Lewis, Nikki |
| **Duration:** | 2015 - 2019 | | 619-533-6653 |
| **Improvement Type:** | Betterment | | nlewis@sandiego.gov |

**Description**: This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines for the existing Paradise Senior Center, parking lot and walkways.

**Justification**: This project will mitigate existing major barriers to accessibility in the parking area, path of travel to the building and major building areas such as the restrooms.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design of accessibility improvements began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction of the ADA barrier removals began in Fiscal Year 2018 and will complete as many barrier removals as funding allows. Construction is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Barrio Logan | 400128 | $ 179,187 | $ 520,812 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 700,000 |
| Total | | $ 179,187 | $ 520,812 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 700,000 |

**Parks & Recreation**

**Park de la Cruz Neighborhood Park Improvements / S15003**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | 62 |
| **Community Planning:** | Mid-City: City Heights | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2015 - 2020 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for improvements to Park de la Cruz Neighborhood Park. The first phase provides for a General Development Plan amendment, design, and construction of a skate park, landscaped connection between Cherokee Park and Park de la Cruz, and associated accessibility improvements within the park and around the former Copley YMCA building. Phase II will be for tenant improvements and accessibility of the former Copley YMCA, which will now be known as the Park de la Cruz Community Center and Gym Building. The community center will house the Therapeutic Recreation Services Program. Existing staff from Community Parks II Division and Therapeutic Recreation Services will operate and maintain the new Park de la Cruz Community Center and Gymnasium.

**Justification**: This project will provide an additional recreational use to serve residents in this park-deficient community and will create a new one-stop facility for the Therapeutic Recreation Services program.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

**Schedule:** A General Development Plan amendment was completed in Fiscal Year 2015. Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Phase 1 projects have been completed, phase 2 should be completed in Fiscal Year 2019.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CH-TAB 2010A (TE) Proceeds | 400694 | $ 663,045 | $ (52,259) | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 610,785 |
| CH-TAB 2010B (T) Proceeds | 400695 | 1,245,939 | 191,178 | - | - | - | - | - | - | - | - | 1,437,117 |
| Grant Fund - Federal | 600000 | 7,998,407 | 701,592 | - | - | - | - | - | - | - | - | 8,700,000 |
| Grant Fund - Other | 600002 | 40,000 | - | - | - | - | - | - | - | - | - | 40,000 |
| Grant Fund - State | 600001 | 3,800,830 | 3,169 | - | - | - | - | - | - | - | - | 3,804,000 |
| Mid-City - Park Dev Fund | 400109 | 187,475 | 62,524 | - | - | - | - | - | - | - | - | 250,000 |
| Total | | $ 13,935,698 | $ 906,205 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 14,841,903 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.50 | 0.50 | 0.50 | 0.50 | 0.50 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | 42,578 | 44,380 | 45,260 | 46,226 | 46,224 |

**Parks & Recreation**

**Park Improvements / AGF00007**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Balboa Park | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Winter, James |
| **Duration:** | 2010 - 2024 | | 619-235-5257 |
| **Improvement Type:** | New | | jwinter@sandiego.gov |

**Description**: This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include: playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks.

**Justification**: This annual allocation provides improvements to existing parks that are required to meet regulations and community needs.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

**Schedule:** Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $340,000 in grant funding for conversion of Mountain View Community Center sports courts and $235,000 in General Fund for Doyle Playground Replacement. $1.25 million in Infrastructure funding is being allocated to repair basketball courts in several parks.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Antenna Lease Revenue Fund | 200324 | $ 9,438 | $ 140,561 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 150,000 |
| Encanto Neighborhoods DIF | 400864 | 27,409 | 222,590 | - | - | - | - | - | - | - | - | 250,000 |
| Grant Fund - State | 600001 | - | - | - | 340,000 | - | - | - | - | - | - | 340,000 |
| Infrastructure Fund | 100012 | - | - | 1,250,000 | - | - | - | - | - | - | - | 1,250,000 |
| Total | | $ 36,847 | $ 363,152 | $ 1,250,000 | $ 340,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,990,000 |

**Parks & Recreation**

**Pershing MidSch Joint Use Synthet Turf Replacement / S17007**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 59 |
| **Community Planning:** | Navajo | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Winter, James |
| **Duration:** | 2017 - 2018 | | 619-235-5257 |
| **Improvement Type:** | Replacement - Rehab | | jwinter@sandiego.gov |

**Description**: This project provides for the replacement of the synthetic turf at the Pershing Middle School Joint Use site.

**Justification**: The improvements are necessary to replace the worn turf in accordance with the Joint Use Agreement between the City and the San Diego Unified School District.

**Operating Budget Impact:** There will be no operating budget impact. The San Diego Unified School District will perform the work and the City will provide reimbursement.

**Relationship to General and Community Plans:** The project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

**Schedule:** This project began in Fiscal Year 2017 and completion of the improvements is anticipated in Fiscal Year 2018.

**Summary of Project Changes:** This project will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 1,200,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,200,000 |
| Infrastructure Fund | 100012 | 423,985 | - | - | - | - | - | - | - | - | - | 423,985 |
| Total | | $ 1,623,985 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,623,985 |

**Parks & Recreation**

**Piazza Famiglia Park / RD16000**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 61 |
| **Community Planning:** | Centre City | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2017 - 2019 | | 619-533-3901 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This developer-built project provides for the design and construction of a public plaza/park on vacated public right-of-way on Date Street between India and Columbia streets. The design includes street trees, flexible seating, signature water feature, moveable mercato stalls and stage, moveable planters, and enhanced paving with chalk squares for yearly art exhibits. The plaza/park is located in the Little Italy neighborhood of Downtown San Diego.

**Justification**: The project implements the Downtown Community Plan's recommendation for the creation of public plazas, pocket parks, and linear parks in conjunction with development projects.

**Operating Budget Impact:** The plaza/park will be maintained by the Little Italy Association.

**Relationship to General and Community Plans:** The project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

**Schedule:** This turn-key project will be designed and constructed by the developer and is dependent upon developer activity. Construction and conveyance of the completed park to the City is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Centre City DIF-Admin | 400122 | $ - | $ 1,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,000,000 |
| Total | | $ - | $ 1,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,000,000 |

**Parks & Recreation**

**Rancho Mission Neighborhood Park Play Area Upgrade / S15004** **Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 77 |
| **Community Planning:** | Navajo | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2015 - 2020 | | 619-533-5301 |
| **Improvement Type:** | Betterment | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within Rancho Mission Neighborhood Park to comply with Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

**Justification**: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park Play Area Upgrade.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Allied Gardens-Major District | 400034 | $ 2,705 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,705 |
| Navajo Urban Comm | 400116 | 279,402 | 1,791,597 | - | - | - | - | - | - | - | - | 2,071,000 |
| Pk/Rec Bldg Permit Fee Dist C | 400075 | 989 | - | - | - | - | - | - | - | - | - | 989 |
| Total | | $ 283,098 | $ 1,791,597 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,074,695 |

**Parks & Recreation**

**Regional Park Improvements / AGF00005**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Balboa Park | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Winter, James |
| **Duration:** | 2010 - 2024 | | 619-235-5257 |
| **Improvement Type:** | New | | jwinter@sandiego.gov |

**Description**: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks.

**Justification**: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Chicano Park, Chollas Lake, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park and San Diego River Park, as well as open space parks, coastal beaches, and contiguous coastal parks. These areas help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** $150,000 in Regional Park Improvement Funds will be added in Fiscal Year 2019 and $400,000 in Fiscal Year 2022 for Presidio Drive Improvements. $150,000 in Regional Park Improvement Funds is allocated in Fiscal Year 2019 for Coast Walk Trail Rehabilitation. $443,000 in Regional Park Improvement Funds funding is allocated in Fiscal Year 2019 for ADA improvements to Dog Beach in Ocean Beach.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 350,526 | $ 1,149,473 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,500,000 |
| San Diego Regional Parks Improvement Fund | 200391 | - | - | 792,635 | - | - | - | 400,000 | - | - | - | 1,192,635 |
| Total | | $ 350,526 | $ 1,149,473 | $ 792,635 | $ - | $ - | $ - | $ 400,000 | $ - | $ - | $ - | $ 2,692,635 |

**Parks & Recreation**

**Resource-Based Open Space Parks / AGE00001**

**Parks - Resource Based**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Nguyen, Donny |
| **Duration:** | 2010 - 2024 | | 619-685-1309 |
| **Improvement Type:** | New | | dqnguyen@sandiego.gov |

**Description**: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, and Rose Canyon. Other open space systems may be included as additional acquisitions are completed.

**Justification**: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Design and construction will be phased in accordance with the scope of various sub-projects.

**Summary of Project Changes:** The financial schedules have been updated for the Environmental Growth funding and Regional Park Improvement funds per the latest revenue projections.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| EGF CIP Fund 1/3 | 200110 | $ 230,892 | $ 1,270,838 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,501,731 |
| Environmental Growth 2/3 Fund | 200109 | - | 60,000 | - | - | - | - | - | - | - | - | 60,000 |
| San Diego Regional Parks Improvement Fund | 200391 | 17,223 | 526,870 | - | - | - | - | - | - | - | - | 544,094 |
| Total | | $ 248,115 | $ 1,857,709 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,105,825 |

**Parks & Recreation**

**Riviera Del Sol Neighborhood Park / S00999**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 73 |
| **Community Planning:** | Otay Mesa | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2006 - 2021 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Park amenities may include playgrounds, open turf area, picnic facilities, and other park furnishings.

**Justification**: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $103,832 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018, with construction anticipated to begin in Fiscal Year 2020. Construction is scheduled to be completed in Fiscal Year 2021.

**Summary of Project Changes:** Project Schedule was updated for Fiscal Year 2019. $700,000 of Facilities Benefit Assessment is anticipated in Fiscal Year 2019 for construction.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Otay Mesa Facilities Benefit Assessment | 400856 | $ - | $ 6,350,000 | $ - | $ 700,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 7,050,000 |
| Otay Mesa-West (From 39067) | 400093 | 1,829,875 | 90,962 | - | - | - | - | - | - | - | - | 1,920,838 |
| Total | | $ 1,829,875 | $ 6,440,962 | $ - | $ 700,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 8,970,838 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 0.70 | 0.70 | 0.70 | 0.70 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | - | 103,832 | 106,191 | 107,425 | 108,773 |

**Parks & Recreation**

**Rolando Joint Use Facility Development / S15029**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 64 |
| **Community Planning:** | Mid-City: Eastern Area | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2015 - 2021 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of a joint-use facility at Rolando Park Elementary School consisting of east and west fields.

**Justification**: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, operational costs for the project will be revised as the project is refined.

**Relationship to General and Community Plans:** This project is consistent with the Mid City - Eastern Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016. The General Development Plan (GDP) was competed in Fiscal Year 2018. Construction plans and funding for the east field will be completed by the San Diego Unified School District. Construction for the west field will begin when funding is identified.

**Summary of Project Changes:** The project description and schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Mid City Urban Comm | 400114 | $ 196,006 | $ 173,993 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 370,000 |
| Mid-City - Park Dev Fund | 400109 | 10,000 | - | - | - | - | - | - | - | - | - | 10,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 1,870,000 | 1,870,000 |
| Total | | $ 206,006 | $ 173,993 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,870,000 | $ 2,250,000 |

## Rolling Hills Neighborhood Park ADA Upgrades / S15021

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | 52 |
| **Community Planning:** | Rancho Penasquitos | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Lewis, Nikki |
| **Duration:** | 2015 - 2019 | | 619-533-6653 |
| **Improvement Type:** | Betterment | | nlewis@sandiego.gov |

**Description**: This project provides for Americans with Disabilities Act (ADA) upgrades within the park, including, but not limited to, accessible street parking and pedestrian curb ramp, path of travel improvements within the park, children's playground accessible play equipment and safety surfacing, accessible drinking fountains, rehabilitation of adjacent slope and other miscellaneous improvements to enhance ADA accessibility to existing park facilities. The rehabilitation of adjacent slope was added to scope since the erosion of slope has to be addressed to meet the State's Water Quality Control Board's requirements.

**Justification**: The improvements will help bring the park into compliance with State and federal safety and accessibility guidelines, thus making park facilities available to park users with disabilities.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

**Schedule:** This project was being coordinated with community fund-raising efforts. Design scope was transferred to the City in Fiscal Year 2016. Design was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and will be completed in Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $180,000 of Antenna Lease Revenue funding, $293,054 of Penasquitos East-Park Development funding, and $30,119 of Black Mountain Ranch Development Agreement funding to this project. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Antenna Lease Revenue Fund | 200324 | $ - | $ 180,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 180,000 |
| Blk Mtn Ranch Dev Agreement | 400245 | - | 30,119 | - | - | - | - | - | - | - | - | 30,119 |
| CIP Contributions from General Fund | 400265 | 14 | 11,081 | - | 9,931 | - | - | - | - | - | - | 21,027 |
| Penasquitos East Trust | 400192 | - | 300,000 | - | - | - | - | - | - | - | - | 300,000 |
| Penasquitos East-Pk Dev Fund | 400106 | - | 293,054 | - | - | - | - | - | - | - | - | 293,054 |
| PV Est-Other P & R Facilities | 400221 | - | - | - | 14,000 | - | - | - | - | - | - | 14,000 |
| Rancho Penasquitos FBA | 400083 | 342,528 | 437,471 | - | - | - | - | - | - | - | - | 780,000 |
| Total | | $ 342,543 | $ 1,251,725 | $ - | $ 23,931 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,618,200 |

**Parks & Recreation**

**Sage Canyon NP Concession Bldg-Develop / S16035**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 58 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2016 - 2020 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of a new concession building within the neighborhood park.

**Justification**: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. The project cost and construction schedule to be determined after engineer's estimate has been completed by design consultant.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019. $331,771 of Carmel Valley Facilities Benefit Assessment (FBA) is anticipated to be received in Fiscal Year 2019, per the Carmel Valley Public Facilities Financing Plan.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 39,345 | $ 939,383 | $ - | $ 331,771 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,310,500 |
| Total | | $ 39,345 | $ 939,383 | $ - | $ 331,771 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,310,500 |

**Parks & Recreation**

**Salk Neighborhood Park & Joint Use Devel / S14007**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 19 |
| **Community Planning:** | Mira Mesa | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2015 - 2021 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turfed multi-purpose fields, and other park amenities as determined through a community input process.

**Justification**: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $119,571 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Construction is scheduled to be completed in Fiscal Year 2021.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Developer Contributions CIP | 200636 | $ 1,140,520 | $ 2,061,428 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,201,949 |
| Mira Mesa - FBA | 400085 | - | 2,734,737 | - | - | - | - | - | - | - | - | 2,734,737 |
| Total | | $ 1,140,520 | $ 4,796,165 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,936,686 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 1.03 | 1.03 | 1.03 | 1.03 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | - | 119,571 | 123,042 | 124,854 | 126,841 |

**Parks & Recreation**

**San Ysidro Community Park ADA Improvements / S15033**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 68 |
| **Community Planning:** | San Ysidro | **Priority Category:** | High |
| **Project Status:** | Warranty | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2016 - 2019 | | 619-533-5301 |
| **Improvement Type:** | Betterment | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play area and paths of travel at San Ysidro Community Park to comply with federal and State accessibility requirements.

**Justification**: This project is needed to provide ADA improvements to comply with federal and State accessibility requirements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018.

**Summary of Project Changes:** This project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Grant Fund - Federal | 600000 | $ 561,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 561,000 |
| Otay Mesa South-Major District | 400072 | 159,710 | - | - | - | - | - | - | - | - | - | 159,710 |
| San Ysidro Urban Comm | 400126 | 111,776 | 38,223 | - | - | - | - | - | - | - | - | 150,000 |
| Total | | $ 832,486 | $ 38,223 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 870,710 |

**Parks & Recreation**

**SD River Dredging Qualcomm Way to SR163 / S00606**

**Drainage - Channels**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 69 |
| **Community Planning:** | Mission Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oriqat, Mahmoud |
| **Duration:** | 2005 - 2021 | | 619-533-5232 |
| **Improvement Type:** | Betterment | | morigat@sandiego.gov |

**Description**: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.
**Justification**: This project will protect adjacent property from potential flooding during rain events.
**Operating Budget Impact:** Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.
**Relationship to General and Community Plans:** This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2013. Project is currently awaiting approval of a mitigation site. Construction was anticipated in Fiscal Year 2014, but mitigation was required in order to meet permit requirements. Construction is anticipated to begin after the mitigation site has been approved and funding has been identified for the construction phase.
**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $50,000 in General Fund to this project.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 41,585 | $ 57,326 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 98,912 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 15,087 | - | - | - | - | - | - | - | - | - | 15,087 |
| First SD River Imp. Project CIP Fund | 200054 | 271,191 | - | - | - | - | - | - | - | - | - | 271,191 |
| First SD River Imp. Project MAD Fund | 200053 | 111,323 | 42,485 | - | - | - | - | - | - | - | - | 153,808 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 550,000 | 550,000 |
| Total | | $ 439,188 | $ 99,811 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 550,000 | $ 1,089,000 |

**Parks & Recreation**

**Silver Wing Pk Ballfield Lighting - Ph 2 / S16051**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 71 |
| **Community Planning:** | Otay Mesa - Nestor | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2016 - 2020 | | 619-533-5301 |
| **Improvement Type:** | Betterment | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of ball field lighting and Americans with Disabilities Act (ADA) access upgrades within the existing 13-acre Silver Wing Neighborhood Park.

**Justification**: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth, and bring the park facilities into compliance with ADA requirements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I was completed in Fiscal Year 2017 and Phase II construction of the sports field lighting is estimated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** $435,000 in Community Development Block Grant (CDBG) Federal funding was allocated to this project in Fiscal Year 2018. No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 500,034 | $ 179,917 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 679,951 |
| Grant Fund - Federal | 600000 | 435,000 | - | - | - | - | - | - | - | - | - | 435,000 |
| Montgomery/Waller-Major Dist | 400069 | 27,808 | - | - | - | - | - | - | - | - | - | 27,808 |
| Total | | $ 962,842 | $ 179,917 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,142,759 |

**Parks & Recreation**

**Skyline Hills Comm Pk Security Lighting Upgrades / S16021** **Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 58 |
| **Community Planning:** | Skyline - Paradise Hills | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2016 - 2020 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for security lighting upgrades within Skyline Hills Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

**Justification**: The improvements will help bring the park into compliance with the Parks and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

**Operating Budget Impact:** While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

**Relationship to General and Community Plans:** The project is consistent with the Skyline-Paradise Hills Community Plan and is in conformance with the City's General Plan.

**Schedule:** This project began design in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2019.

**Summary of Project Changes:** Total project cost has increased by $70,000 due to increases in construction costs. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 31,942 | $ 118,057 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 150,000 |
| Infrastructure Fund | 100012 | - | - | 70,000 | - | - | - | - | - | - | - | 70,000 |
| Total | | $ 31,942 | $ 118,057 | $ 70,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 220,000 |

**Parks & Recreation**

**Skyline Hills Community Park ADA Improve / S15038**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 62 |
| **Community Planning:** | Southeastern (Encanto Neighborhoods) | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2016 - 2020 | | 619-533-5301 |
| **Improvement Type:** | Betterment | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of accessibility upgrades to the children's play areas and associated path of travel at Skyline Hills Community Park to comply with Americans with Disabilities Act (ADA) and accessibility guidelines. A picnic shelter will also be added to this location. The restroom in the recreation center will also be upgraded to comply with ADA.

**Justification**: This project corresponds with Project P-10 (ADA Requirements) in the Skyline-Paradise Hills Public Facilities Financing Plan and ADA accessibility requirements. The project will expand the use of park facilities to include park patrons with disabilities.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Skyline-Paradise Hills community plan and the General Plan Standards.

**Schedule:** Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018. Construction is anticipated to begin and be completed in Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, $106,808 of General Fund funding was de-appropriated for priority/emergency project and will be replaced with commercial paper. $1.4 million of State grant dollars for park improvements tied to affordable housing is anticipated to be added to this project in Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay-Sales Tax | 400000 | $ - | $ 358 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 358 |
| CIP Contributions from General Fund | 400265 | 152,201 | 985,456 | - | - | - | - | - | - | - | - | 1,137,657 |
| Financing | 9300 | - | - | - | 106,808 | - | - | - | - | - | - | 106,808 |
| Grant Fund - State | 600001 | - | - | - | 1,480,650 | - | - | - | - | - | - | 1,480,650 |
| Skyline Hills - Major District | 400066 | 7,729 | - | - | - | - | - | - | - | - | - | 7,729 |
| Skyline/Paradise Urb Comm | 400119 | 94,851 | 31,799 | - | - | - | - | - | - | - | - | 126,650 |
| Total | | $ 254,781 | $ 1,017,614 | $ - | $ 1,587,458 | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,859,854 |

**Parks & Recreation**

**Solana Highlands NP-Comfort Station Development / S16032**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 58 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2016 - 2022 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for the design and construction of a 1,200 square foot prefabricated comfort station within the neighborhood park.

**Justification**: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** General Development Plan (GDP) amendment began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2018. Design is anticipated to begin in Fiscal Year 2018 and be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2020 and be completed in Fiscal Year 2021.

**Summary of Project Changes:** The project description and schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 26,417 | $ 1,623,848 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,650,266 |
| Total | | $ 26,417 | $ 1,623,848 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,650,266 |

**Parks & Recreation**

**Southcrest Trails 252 Corr Park Imp-Ph2 / S01071**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | 59 |
| **Community Planning:** | Southeastern San Diego | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Brand, Kathleen |
| **Duration:** | 2009 - 2021 | | 619-533-7138 |
| **Improvement Type:** | New | | brand@civicsd.com |

**Description**: This project provides for design and construction of an approximate 5.8 gross acre, 2.0 usable acre, neighborhood park in the Southcrest Neighborhood of the Southeastern Community Plan Area. Improvements may include picnic shelters, children's play area, hardcourts, walkways, fencing, amphitheater, open turf areas, security lighting, and site furnishings.

**Justification**: This project provides for additional park land in a park deficient area.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Plant establishment and site amenity maintenance periods will extend to Fiscal Year 2021.

**Summary of Project Changes:** Project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 47,515 | $ 2,484 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 50,000 |
| SC/TE TI Bonds 2007B | 400309 | 1,719,472 | 622,797 | - | - | - | - | - | - | - | - | 2,342,270 |
| SC-RDA Contribution to CIP Fund | 200353 | 299,683 | 317 | - | - | - | - | - | - | - | - | 300,000 |
| Total | | $ 2,066,671 | $ 625,598 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,692,270 |

**Parks & Recreation**

**Southeastern Mini Park Improvements / L16000** **Parks - Mini Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 57 |
| **Community Planning:** | Southeastern San Diego | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2016 - 2023 | | 619-533-5301 |
| **Improvement Type:** | Betterment | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Avenue, Clay Avenue, J Street, and Gamma Mini Park (formerly S15032 Gamma Street Mini-Park ADA Improvements)) to make each Americans with Disabilities Act (ADA) accessible.
**Justification**: The improvements are necessary to meet accessibility standards.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** The project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design for Gamma Street Mini Park Improvements began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018. Designs for Island Avenue, Clay Avenue and J Street began in Fiscal Year 2017 and are anticipated to be completed in Fiscal Year 2019. Construction for all four locations are contingent upon identification of funding.
**Summary of Project Changes:** $160,000 in EDCO Community funding and $650,548 in Southeastern San Diego Urban Community Development Impact Fee funding has been allocated to this project in Fiscal Year 2018.The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| EDCO Community Fund | 700042 | $ 503,978 | $ 416,021 | $ - | $ - | $ 75,000 | $ 75,000 | $ 75,000 | $ 75,000 | $ - | $ - | $ 1,220,000 |
| Grant Fund - Federal | 600000 | - | - | - | - | 3,190,452 | - | - | - | - | - | 3,190,452 |
| S.E. San Diego Urban Comm | 400120 | 206,353 | 894,194 | - | - | - | - | - | - | - | - | 1,100,548 |
| Total | | $ 710,331 | $ 1,310,216 | $ - | $ - | $ 3,265,452 | $ 75,000 | $ 75,000 | $ 75,000 | $ - | $ - | $ 5,511,000 |

**Parks & Recreation**

**Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001** **Parks - Open Space**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 58 |
| **Community Planning:** | Peninsula | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Freiha, George |
| **Duration:** | 2016 - 2020 | | 619-533-7449 |
| **Improvement Type:** | Betterment | | gfreiha@sandiego.gov |

**Description**: This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. Phase I includes the re-vegetation of an area of the Dixon Estate structures within the Sunset Cliffs Natural Park as well as the implementation of a trail and removal of exotic non-native plants as per the community master plan. Phase II includes the re-vegetation of the remainder of Sunset Cliffs Natural Park excluding the area where the existing Ladera Street and Lomaland Drive houses are located, the construction of a trail system, observation points, pedestrian bridge, interpretive signs, re-contouring of the old ball field, and additional removal of exotic non-native plants.

**Justification**: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Phase II design was completed in Fiscal Year 2018. Phase II construction began in Fiscal Year 2018 with completion contingent upon funding availability.

**Summary of Project Changes:** 800,000 from the San Diego regional Parks Improvement fund and Sunset cliffs Park Drainage Improvements L14005 in addition to $380,019 of unidentified funding was added to this project in Fiscal Year 2019 due to bids coming in higher than anticipated during the award process for construction. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| FY09 Sunset Cliffs Natural Par | 400206 | $ 35,080 | $ 53,920 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 89,001 |
| Grant Fund - State | 600001 | 67,535 | 732,464 | - | - | - | - | - | - | - | - | 800,000 |
| San Diego Regional Parks Improvement Fund | 200391 | 227,546 | 1,513,129 | - | - | 800,000 | - | - | - | - | - | 2,540,676 |
| Sunset Cliffs Natural Park | 200463 | 70,706 | 298,906 | - | - | - | - | - | - | - | - | 369,613 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 380,019 | 380,019 |
| Total | | $ 400,869 | $ 2,598,421 | $ - | $ - | $ 800,000 | $ - | $ - | $ - | $ - | $ 380,019 | $ 4,179,309 |

**Parks & Recreation**

**Sunset Cliffs Park Drainage Improvements / L14005**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 66 |
| **Community Planning:** | Peninsula | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Freiha, George |
| **Duration:** | 2015 - 2023 | | 619-533-7449 |
| **Improvement Type:** | Betterment | | gfreiha@sandiego.gov |

**Description**: This project provides for drainage improvements at Sunset Cliffs Natural Park, Hillside section, including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I includes the removal of 4 existing homes located in the Sunset Cliffs Natural Park, the restoration and re-vegetation of these areas, ADA parking, and the inclusion of trails and look outs per the community master plan. Phase II includes the evaluation of the drainage within the Sunset Cliffs Natural Park and the implementation of a complete drainage system.
**Justification**: This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Design and environmental assessment for Phase I began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Design for Phase II began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2020. Construction of Phase I and Phase II is contingent upon identification of funding.
**Summary of Project Changes:** Additional funds are projected for Fiscal Year 2020 as scope is identified. The project schedule was updated for Fiscal Year 2019. $841,753 is being de-appropriated from L14005 Sunset Cliffs Park Drainage Improvements in Fiscal Year 2018 and transferred to AGF00006 Coastal Erosion and Access and L16001 Sunset Cliffs Natural Park Hillside Improvement Preservation.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| San Diego Regional Parks Improvement Fund | 200391 | $ 885,817 | $ 1,114,182 | $ - | $ (841,753) | $ 400,000 | $ - | $ 1,000,000 | $ 600,000 | $ - | $ - | $ 3,158,247 |
| Sunset Cliffs Natural Park | 200463 | 456,000 | - | - | - | - | - | - | - | - | - | 456,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 6,000,000 | 6,000,000 |
| Total | | $ 1,341,817 | $ 1,114,182 | $ - | $ (841,753) | $ 400,000 | $ - | $ 1,000,000 | $ 600,000 | $ - | $ 6,000,000 | $ 9,614,247 |

**Parks & Recreation**

**Switzer Canyon Bridge Enhancement Prog / S10054** **Trans - Roadway - Enhance/Scape/Medians**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 47 |
| **Community Planning:** | Greater North Park | **Priority Category:** | Low |
| **Project Status:** | Underfunded | **Contact Information:** | Sirois, Paul |
| **Duration:** | 2013 - 2020 | | 619-685-1307 |
| **Improvement Type:** | Betterment | | psirois@sandiego.gov |

**Description**: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

**Justification**: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

**Operating Budget Impact:** The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary design began in Fiscal Year 2010. It will be going to the North Park Planning Group for community input in Fiscal Year 2018. Design and construction will be scheduled as additional funding becomes available.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| North Park CIP Fund | 200064 | $ 13,692 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 13,692 |
| North Park MAD Fund | 200063 | 34,139 | 27,168 | - | - | - | - | - | - | - | - | 61,307 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 1,225,000 | 1,225,000 |
| Total | | $ 47,831 | $ 27,168 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,225,000 | $ 1,300,000 |

**Parks & Recreation**

**Taft Joint Use Facility Development / S15026**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 62 |
| **Community Planning:** | Serra Mesa | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2015 - 2021 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of a joint-use facility at Taft Junior High School.

**Justification**: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** This facility will require an on-going budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, operational costs for the project will be revised as the project is refined.

**Relationship to General and Community Plans:** This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020.

**Summary of Project Changes:** The project schedule has been changed for Fiscal Year 2019. $472,546 in unidentified funding has been added to this project due to an increase in construction costs.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Developer Contributions CIP | 200636 | $ 498,136 | $ 2,856,463 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,354,600 |
| Serra Mesa - Urban Community | 400132 | - | 100,000 | - | - | - | - | - | - | - | - | 100,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 472,546 | 472,546 |
| Total | | $ 498,136 | $ 2,956,463 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 472,546 | $ 3,927,146 |

**Parks & Recreation**

**Talmadge Decorative SL Restoration / S00978**

**Trans - Roadway - Street Lighting**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 36 |
| **Community Planning:** | Mid-City: Kensington # Talmadge | **Priority Category:** | Low |
| **Project Status:** | Warranty | **Contact Information:** | Qasem, Labib |
| **Duration:** | 2009 - 2019 | | 619-533-6670 |
| **Improvement Type:** | Betterment | | lqasem@sandiego.gov |

**Description**: This project provides for upgrades and improvements to the existing lighting infrastructure in Zone 2 (West) of the Talmadge Maintenance Assessment District (MAD).
**Justification**: This project provides for improvements within the boundaries of the Talmadge MAD which will provide visual neighborhood enhancements.
**Operating Budget Impact:** The Talmadge MAD will maintain the enhanced street lights. Maintenance of this area is identified as an improvement in the Talmadge MAD Assessment Engineer's Report and the Talmadge Master Plan.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.
**Schedule:** The project's close out is pending a resolution of legal issues.
**Summary of Project Changes:** The project has on-going legal issues and will be closed they are resolved.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Talmadge CIP Fund | 200077 | $ 230,800 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 230,800 |
| Talmadge MAD Fund | 200076 | 135,554 | 445 | - | - | - | - | - | - | - | - | 135,999 |
| Total | | $ 366,354 | $ 445 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 366,800 |

**Parks & Recreation**

**Talmadge Historic Gates / L12001**

**Trans - Roadway - Enhance/Scape/Medians**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | 55 |
| **Community Planning:** | Mid-City: Kensington # Talmadge | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Qasem, Labib |
| **Duration:** | 2012 - 2019 | | 619-533-6670 |
| **Improvement Type:** | Replacement | | lqasem@sandiego.gov |

**Description**: This project provides for the restoration of existing Talmadge Historic Gates and installation of a new gate along the sidewalk in the Talmadge neighborhood at Estrella Avenue south of Monroe Avenue.

**Justification**: The neighborhood of Talmadge is defined by historic gates located in the sidewalks. These gates have been in existence for decades and are in need of restoration. Some are in danger of failing due to corrosion and decay. The budgeted allocations will provide for the restoration of these existing gates and installation of a new gate at Estrella Avenue south of Monroe Avenue.

**Operating Budget Impact:** Talmadge Maintenance Assessment District (MAD) funds the maintenance of these gates.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: Kensington-Talmadge Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. The project's construction was extended to cover the needed additional work items. The warranty period for this project will be completed in Fiscal Year 2019.

**Summary of Project Changes:** This project is complete and will be closed by the end of the Fiscal Year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 10,625 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 10,625 |
| Talmadge CIP Fund | 200077 | 120,794 | - | - | - | - | - | - | - | - | - | 120,794 |
| Talmadge MAD Fund | 200076 | 283,385 | 38,921 | - | - | - | - | - | - | - | - | 322,306 |
| Total | | $ 414,804 | $ 38,921 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 453,726 |

**Parks & Recreation**

**Talmadge Traffic Calming Infrastructure / S17001**

**Trans - Roadway - Enhance/Scape/Medians**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | 53 |
| **Community Planning:** | Mid-City: Kensington # Talmadge | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Diab, Joseph |
| **Duration:** | 2018 - 2022 | | 619-533-4615 |
| **Improvement Type:** | Betterment | | jdiab@sandiego.gov |

**Description**: This project provides for the design, installation and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District boundaries.

**Justification**: The Talmadge Maintenance Assessment District (MAD) Community Advisory group discussed and approved a request for streetscape improvements and traffic calming modifications.

**Operating Budget Impact:** The Talmadge MAD will fund any maintenance costs as a result of this project.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: Kensington - Talmadge Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary drawings and a traffic feasibility study have been completed. Design is scheduled to begin in Fiscal Year 2018.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019. $20,000 in MAD funding will be allocated to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Talmadge MAD Fund | 200076 | $ - | $ 260,000 | $ 20,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 280,000 |
| Total | | $ - | $ 260,000 | $ 20,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 280,000 |

**Parks & Recreation**

**Tierrasanta CP Sports Field Lighting / S11011**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 91 |
| **Community Planning:** | Tierrasanta | **Priority Category:** | High |
| **Project Status:** | Warranty | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2011 - 2018 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of a sport lighting system for the multi-purpose sports fields and associated accessibility work at the Tierrasanta Community Park.

**Justification**: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

**Schedule:** Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The project is in warranty until Fiscal Year 2018.

**Summary of Project Changes:** This project is complete and will be closed by the end of the fiscal year. $890 will be deappropriated from S-11011 Tierrasanta CP Sports Field Lighting in Fiscal Year 2018 and transferred to S-18004 Tierrasanta Sports Field Lighting Phase II. S-18004 Tierrasanta Sports Field Lighting Phase II provides for the design and construction of Little League sports field lighting standards at Tierrasanta Community Park.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ 12,182 | $ 817 | $ - | $ (817) | $ - | $ - | $ - | $ - | $ - | $ - | $ 12,183 |
| CIP Contributions from General Fund | 400265 | 39,337 | - | - | - | - | - | - | - | - | - | 39,337 |
| Developer Contributions CIP | 200636 | 299,926 | 73 | - | (73) | - | - | - | - | - | - | 299,927 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 104,204 | - | - | - | - | - | - | - | - | - | 104,204 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 287,918 | - | - | - | - | - | - | - | - | - | 287,918 |
| R.H.-Endowment Comm.Youth | 400216 | 78,051 | - | - | - | - | - | - | - | - | - | 78,051 |
| SC Open Sp Acg/Rec Ctr PhI | 400219 | 37,716 | - | - | - | - | - | - | - | - | - | 37,716 |
| SC Open Sp Acg/Rec Ctr PhII | 400220 | 34,233 | - | - | - | - | - | - | - | - | - | 34,233 |
| Tierrasanta - DIF | 400098 | 190,144 | - | - | - | - | - | - | - | - | - | 190,144 |
| Tierrasanta(Elliott West)Maj D | 400031 | 3,981 | - | - | - | - | - | - | - | - | - | 3,981 |
| Total | | $ 1,087,695 | $ 890 | $ - | $ (890) | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,087,696 |

**Parks & Recreation**

**Tierrasanta Sports Field Lighting Phase II / S18004**

**Parks - Community**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 91 |
| **Community Planning:** | Tierrasanta | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2018 - 2019 | | 619-533-5301 |
| **Improvement Type:** | Betterment | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of Little League sports field lighting standards for the multi-purpose sports fields at Tierrasanta Community Park
**Justification**: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.
**Schedule:** Design is scheduled to begin in Fiscal Year 2018 with construction being complete in Fiscal Year 2019.
**Summary of Project Changes:** This is a new project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Lusk-Gen'l Traffic Imprvmts | 400211 | $ - | $ 69,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 69,000 |
| Tierrasanta - DIF | 400098 | - | 140,855 | - | - | - | - | - | - | - | - | 140,855 |
| Total | | $ - | $ 209,855 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 209,855 |

**Parks & Recreation**

**Torrey Highlands Community ID & Enhance / S11009**

**Trans - Roadway - Enhance/Scape/Medians**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | 32 |
| **Community Planning:** | Torrey Highlands | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2013 - 2019 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: This project provides for community identification signage and enhancements within the Torrey Highlands Maintenance Assessment District (MAD).

**Justification**: This project is consistent with the Torrey Highlands MAD Assessment Engineer's Report and will provide signage to identify the boundaries of the community.

**Operating Budget Impact:** Signs will be located in landscaped areas already maintained by the Torrey Highlands MAD. The additional maintenance impact should be minimal, although the design process may result in some minor increased cost associated with ongoing maintenance (such as sign lighting or focal landscaping around the sign). All additional costs will be funded by the Torrey Highlands MAD.

**Relationship to General and Community Plans:** This project is consistent with the Torrey Highlands Subarea Plan and it is in conformance with the City's General Plan.

**Schedule:** Community input and preliminary engineering were completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018. The warranty period was extended due to additional parts that had to be ordered and installed by the construction contractor at the end of construction. The project is anticipated to close out in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Torrey Highlands MAD Fund | 200074 | $ 329,271 | $ 45,728 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 375,000 |
| Total | | $ 329,271 | $ 45,728 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 375,000 |

**Parks & Recreation**

**Torrey Highlands NP Upgrades / S16036**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 58 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2016 - 2020 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for the design and construction of an approximately 0.5 acre additional parking area and one new shade structure with four benches.

**Justification**: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Construction is anticipated to start in Fiscal Year 2020 and will be completed in Fiscal Year 2021.

**Summary of Project Changes:** The total unidentified fund has decreased by $213,294 due to changes in the project scope. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 32,312 | $ 730,903 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 763,216 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 21,784 | 21,784 |
| Total | | $ 32,312 | $ 730,903 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 21,784 | $ 785,000 |

**Parks & Recreation**

**Torrey Highlands Park Play Area Upgrades / S11020**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 90 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | High |
| **Project Status:** | Warranty | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2011 - 2018 | | 619-533-5139 |
| **Improvement Type:** | Betterment | | koliver@sandiego.gov |

**Description**: This project provides for Americans with Disabilities Act upgrades and improvements to the children's play area and path of travel within the park to comply with State and federal safety and accessibility guidelines. This project includes accessible parking, accessible site furnishings, accessible play area equipment and surfacing, accessible paths of travel as required, and accessibility upgrades to existing comfort station.
**Justification**: This project is needed to upgrade existing site improvements and play area facilities to meet current State and federal safety and accessibility regulations.

**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley (North City West) Community Plan and is in conformance with the City's General Plan.
**Schedule:** Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. This project will be in warranty phase through Fiscal Year 2018.
**Summary of Project Changes:** This project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 601,451 | $ 2,978 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 604,430 |
| Carmel Valley Development Impact Fee | 400855 | 338,305 | - | - | - | - | - | - | - | - | - | 338,305 |
| Total | | $ 939,756 | $ 2,978 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 942,735 |

**Parks & Recreation**

**Torrey Meadows Neighborhood Park / S00651**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | N/A |
| **Community Planning:** | Torrey Highlands | **Priority Category:** | N/A |
| **Project Status:** | Warranty | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2003 - 2019 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for the acquisition, design and construction of a five useable acre neighborhood park in Torrey Highlands. Proposed improvements include a multi-purpose turf field, half-court basketball court, children's play areas, walkways, landscaping, drainage, security lighting, comfort station and Americans with Disabilities Act (ADA) accessibility improvements.

**Justification**: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $111,985 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Torrey Highlands Community Plan and is in conformance with the City's General Plan.

**Schedule:** Land acquisition is complete. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Torrey Highlands | 400094 | $ 7,853,770 | $ 68,985 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 7,922,755 |
| Total | | $ 7,853,770 | $ 68,985 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 7,922,755 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.95 | 0.95 | 0.95 | 0.95 | 0.95 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | 111,985 | 113,881 | 115,713 | 115,713 | 115,713 |

**Parks & Recreation**

**Torrey Pines Golf Course / AEA00001** **Golf Courses**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | Annual |
| **Community Planning:** | Balboa Park; Mission Bay Park; University | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Shelly Stowell |
| **Duration:** | 2010 - 2024 | | 858-581-7867 |
| **Improvement Type:** | Betterment | | sstowell@sandiego.gov |

**Description**: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.
**Justification**: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.
**Schedule:** Design and replacement of minor capital assets will be implemented on an as-needed basis.
**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Torrey Pines Golf Course CIP Fund | 700045 | $ 49,930 | $ 957,198 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,007,129 |
| Total | | $ 49,930 | $ 957,198 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,007,129 |

**Parks & Recreation**

**TP South Golf Course Imp Renovation / S18002**

**Golf Courses**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 26 |
| **Community Planning:** | University | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2017 - 2020 | | 619-533-5139 |
| **Improvement Type:** | Betterment | | koliver@sandiego.gov |

**Description**: The project provides for the upgrade to the irrigation system, turf renovation, redesign of tee boxes and bunkers, cart path addition, and addresses deferred golf course maintenance needs.

**Justification**: The project will enhance the playability of the course for resident golfers, while improving course conditions for private and professional tournaments. Improvements are needed in advance of the 2021 U.S. Open Tournament.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design is scheduled to start and be completed in Fiscal Year 2018. Construction is anticipated to begin in Fiscal Year 2019 and be completed in Fiscal Year 2021.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Golf Course Fund | 700043 | $ - | $ 11,200,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 11,200,000 |
| San Diego Regional Parks Improvement Fund | 200391 | - | 150,000 | - | - | - | - | - | - | - | - | 150,000 |
| Torrey Pines Golf Course CIP Fund | 700045 | 878,442 | 4,921,557 | - | - | - | - | - | - | - | - | 5,800,000 |
| Total | | $ 878,442 | $ 16,271,557 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 17,150,000 |

**Parks & Recreation**

**Trail for All People / S13001**

**Parks - Trails**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | 54 |
| **Community Planning:** | Black Mountain Ranch | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Freiha, George |
| **Duration:** | 2013 - 2019 | | 619-533-7449 |
| **Improvement Type:** | New | | gfreiha@sandiego.gov |

**Description**: This project provides for design and construction of a 1,100 linear foot paved trail to accommodate people of all physical abilities. The trail will be located on an existing unpaved trail alignment within the Black Mountain Open Space Park off of Miner's Ridge Loop staging area. Associated amenities and support facilities may include a shaded viewing pavilion, wayfinding and interpretive signage/exhibits, plant signs, and benches.

**Justification**: This project will provide a unique trail experience for park users, specifically persons with disabilities and is a high priority for the Black Mountain Ranch Open Space Park Citizen's Advisory Committee, as well as the Rancho Penasquitos Community Planning Group.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** The project is consistent with the Black Mountain Open Space Natural Resource Management Plan, and is in conformance with the City's General Plan.

**Schedule:** Site design and permitting began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 to avoid bird breeding season and was completed in Fiscal Year 2016. The warranty period was completed in Fiscal Year 2018.

**Summary of Project Changes:** The project is complete and will be closed by the end of the Fiscal Year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 101,086 | $ 9,913 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 111,000 |
| Grant Fund - State | 600001 | 130,000 | - | - | - | - | - | - | - | - | - | 130,000 |
| PV Est-Other P & R Facilities | 400221 | 50,000 | 14,000 | - | - | - | - | - | - | - | - | 64,000 |
| San Diego Regional Parks Improvement Fund | 200391 | 230,451 | 548 | - | - | - | - | - | - | - | - | 231,000 |
| Total | | $ 511,538 | $ 24,461 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 536,000 |

**Parks & Recreation**

**Tubman Charter School JU Improvements / S13000**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | 31 |
| **Community Planning:** | College Area | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Winter, James |
| **Duration:** | 2013 - 2021 | | 619-235-5257 |
| **Improvement Type:** | New | | jwinter@sandiego.gov |

**Description**: This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

**Justification**: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $20,073 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

**Schedule:** The General Development Plan began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Preparation of construction documents and construction of the joint use facility will be carried out by San Diego Unified School District (SDUSD). Design is anticipated to begin in Fiscal Year 2019 and construction is anticipated to begin in Fiscal Year 2020.

**Summary of Project Changes:** The City is proposing to reimburse SDUSD $1.2 million for the construction of the facility per the terms of a joint use agreement currently in negotiation. In Fiscal Year 2018, City Council appropriated $74,000 in Development Impact Fees to this project.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| College Area | 400127 | $ 118,955 | $ 1,285,044 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,404,000 |
| Total | | $ 118,955 | $ 1,285,044 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,404,000 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.15 | 0.15 | 0.15 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | - | - | 21,912 | 22,454 | 22,707 |

**Parks & Recreation**

**University Village Park Tot Lot / S13005**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 25 |
| **Community Planning:** | University | **Priority Category:** | Low |
| **Project Status:** | Warranty | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2013 - 2019 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for a new children's play area where no playground currently exists. The new play area would be geared toward children between two and five years of age, including path of travel accessibility improvements. This project will also provide a new Americans with Disabilities Act (ADA) accessible picnic table and drinking fountain.

**Justification**: This project will contribute to satisfying population-based park requirements set forth in the General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Project is in warranty through Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, City Council deappropriated $150,000 of Antenna Lease Revenue from this project. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Antenna Lease Revenue Fund | 200324 | $ 134,304 | $ 15,695 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 150,000 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 150,000 | - | - | - | - | - | - | - | - | - | 150,000 |
| Pk/Rec Bldg Permit Fee Dist-B | 400074 | 253 | - | - | - | - | - | - | - | - | - | 253 |
| University City So.-Urban Comm | 400134 | 395,000 | - | - | - | - | - | - | - | - | - | 395,000 |
| Total | | $ 679,557 | $ 15,695 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 695,253 |

**Parks & Recreation**

**La Paz Mini Park / S11103**

**Parks - Mini Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 61 |
| **Community Planning:** | Southeastern (Encanto Neighborhoods) | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2012 - 2022 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

**Justification**: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $21,486 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with recommendations of the Encanto Neighborhoods Community Plan, and is in conformance with the City's General Plan.

**Schedule:** Property acquisition was completed in Fiscal Year 2011. General Development Plan began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. Construction will begin when funding has been identified.

**Summary of Project Changes:** $588,033 in unidentified funds have been added to this project in Fiscal Year 2019 due to revised project cost. The project was renamed La Paz Mini Park and was formerly published as Valencia Park Acquisition & Development.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 8,496 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 8,496 |
| Encanto Neighborhoods DIF | 400864 | - | 350,987 | - | - | - | - | - | - | - | - | 350,987 |
| Grant Fund - State | 600001 | 220,865 | - | - | - | - | - | - | - | - | - | 220,865 |
| S.E. San Diego Urban Comm | 400120 | 196,342 | 881,657 | - | - | - | - | - | - | - | - | 1,078,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 588,033 | 588,033 |
| Valencia Park - Major District | 400065 | 8,489 | - | - | - | - | - | - | - | - | - | 8,489 |
| Total | | $ 434,193 | $ 1,232,644 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 588,033 | $ 2,254,870 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.19 | 0.19 | 0.19 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | - | - | 21,486 | 22,125 | 22,462 |

**Parks & Recreation**

**Villa Monserate Neighborhood Park Upgrades / S16048**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 58 |
| **Community Planning:** | Tierrasanta | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2016 - 2020 | | 619-533-5301 |
| **Improvement Type:** | Replacement | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and construction of an expansion to the existing park by upgrading the two children's play areas and associated path of travel to meet accessibility requirements, and providing a picnic shelter to expand the park use.

**Justification**: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. Construction will begin when funding has been identified.

**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $201,219 in Lusk-General Traffic Improvements Developer funding to this project. Unidentified funding has decreased by $830,583 in Fiscal Year 2019, due to revised preliminary cost estimates.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Lusk-Gen'l Traffic Imprvmts | 400211 | $ - | $ 201,219 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 201,219 |
| Tierrasanta - DIF | 400098 | 173,945 | 615,954 | - | - | - | - | - | - | - | - | 789,900 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 434,517 | 434,517 |
| Total | | $ 173,945 | $ 817,173 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 434,517 | $ 1,425,636 |

**Parks & Recreation**

**Wangenheim Joint Use Facility / S15007**

**Parks - Miscellaneous Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 59 |
| **Community Planning:** | Mira Mesa | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2015 - 2021 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for the design and construction to expand the existing joint use facility by an approximately 4.0 acres at Wagenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, parking, sports field lighting, and improvements to comply with accessibility guidelines. Facility may include a comfort station if desired by the community.

**Justification**: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

**Operating Budget Impact:** This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of $40,015 is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

**Relationship to General and Community Plans:** This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** General Development Plan began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction documents are anticipated to be completed in Fiscal Year 2019 and construction is anticipated to begin in Fiscal Year 2020.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Mira Mesa - FBA | 400085 | $ 880,352 | $ 4,762,858 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,643,211 |
| Total | | $ 880,352 | $ 4,762,858 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,643,211 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Parks and Recreation - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.32 | 0.32 | 0.32 |
| Parks and Recreation - GENERAL FUND | Total Impact $ | - | - | 40,015 | 41,089 | 41,658 |

**Parks & Recreation**

**Waldo Waterman Park / S00760**

**Parks - Mini Parks**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 52 |
| **Community Planning:** | Uptown | **Priority Category:** | Low |
| **Project Status:** | Warranty | **Contact Information:** | Oliver, Kevin |
| **Duration:** | 2007 - 2020 | | 619-533-5139 |
| **Improvement Type:** | New | | koliver@sandiego.gov |

**Description**: This project provides for the design and construction of a 0.25 acre mini-park to be located within the dedicated portion of the Maple Canyon Open Space. The scope of work includes demolition, grading, seat walls, retaining walls, fencing, paving, planting, irrigation, lighting, electrical, drainage, signage, and ADA improvements.

**Justification**: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2007 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017.

**Summary of Project Changes:** In Fiscal Year 2018, City council appropriated $50,000 in San Diego Park District Number 3 funds to this project. The project was to be renamed to Waldo Waterman Park and was previously published as West Maple Canyon MP.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Balboa Park West-Major Dist | 400054 | $ 295,964 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 295,964 |
| San Diego Park Dist. No 3 | 400305 | 141,525 | 33,474 | - | 50,000 | - | - | - | - | - | - | 225,000 |
| Uptown Urban Comm | 400121 | 745,000 | - | - | - | - | - | - | - | - | - | 745,000 |
| Total | | $ 1,182,489 | $ 33,474 | $ - | $ 50,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,265,964 |

**Parks & Recreation**

**Wightman Street Neighborhood Park / S00767**

**Parks - Neighborhood**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | 49 |
| **Community Planning:** | Mid-City: City Heights | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Mahmalji, Samir |
| **Duration:** | 2007 - 2022 | | 619-533-5301 |
| **Improvement Type:** | New | | smahmalji@sandiego.gov |

**Description**: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site. Amenities will include two half-court basketball courts, children's playground, turfed areas, and natural vegetation.

**Justification**: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

**Operating Budget Impact:** Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Updates to construction documents and permits were completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. A five year vegetation maintenance and monitoring period began January 2017 and will extend until January 2022.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 436,205 | $ 3,469 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 439,675 |
| Environmental Growth 2/3 Fund | 200109 | 276,754 | 10,647 | - | - | - | - | - | - | - | - | 287,402 |
| Mid City Urban Comm | 400114 | 1,090,000 | - | - | - | - | - | - | - | - | - | 1,090,000 |
| Mid-City - Park Dev Fund | 400109 | 1,126,633 | - | - | - | - | - | - | - | - | - | 1,126,634 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 374,151 | - | - | - | - | - | - | - | - | - | 374,151 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 162,916 | - | - | - | - | - | - | - | - | - | 162,916 |
| Total | | $ 3,466,661 | $ 14,118 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,480,779 |

## Parks & Recreation

| Project | Project Total | Unidentified Funding | Percent Unfunded | Description |
|---|---|---|---|---|
| Torrey Highlands NP Upgrades / S16036 | $ 785,000 | $ 21,784 | 2.8 % | This project provides for the design and construction of new park amenities. Funds needed for revised scope of work and construction have not yet been identified. |
| Fairbrook Neighborhood Park Development / S01083 | $ 4,992,700 | $ 365,606 | 7.3 % | This project provides for development of an approximately three acre neighborhood park. A portion of construction is currently unfunded. |
| Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001 | $ 4,179,309 | $ 380,019 | 9.1 % | This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. Phase I includes the re-vegetation of an area within the Sunset Cliffs Natural Park as well as the implementation of a trail and removal of exotic non-native plants as per the community master plan. Phase II includes the re-vegetation of the remainder of Sunset Cliffs Natural Park excluding the area where the existing houses are located, the construction of a trail system, observation points, pedestrian bridge, interpretive signs, re-contouring of the ball field, and additional removal of exotic non-native plants. A portion of Phase II construction is currently unfunded. |
| Mohnike Adobe and Barn Restoration / S13008 | $ 2,696,999 | $ 269,402 | 10.0 % | This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Peñasquitos Equestrian Center on the eastern end of the Los Peñasquitos Canyon Preserve. Construction phase is currently unfunded. |
| Taft Joint Use Facility Development / S15026 | $ 3,927,146 | $ 472,546 | 12.0 % | This project provides for the design and construction of a joint-use facility at Taft Junior High School. Construction phase is currently unfunded |
| La Paz Mini Park / S11103 | $ 2,254,870 | $ 588,033 | 26.1 % | This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting. A portion of construction is currently unfunded. |
| Villa Monserate Neighborhood Park Upgrades / S16048 | $ 1,425,636 | $ 434,517 | 30.5 % | This project provides for the replacement of children's play equipment and ADA accessibility upgrades. Funding has not been identified for construction. |
| Egger/South Bay Community Park ADA Improvements / S15031 | $ 2,439,886 | $ 779,886 | 32.0 % | This project provides for the design and construction of Americans with Disability Act improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with federal and State accessibility requirements. Construction is unfunded. |

| Project | Project Total | Unidentified Funding | Percent Unfunded | Description |
|---|---|---|---|---|
| Hickman Fields Athletic Area / S00751 | $ 8,660,312 | $ 3,000,000 | 34.6 % | This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children's play areas, and comfort stations/concession stands, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations. This project will be phased as funding becomes available. Phase I includes: Americans with Disabilities Act (ADA) improvements, street improvements, comfort station, and parking area. Phase II is unfunded. |
| Canon Street Pocket Park / S16047 | $ 1,390,000 | $ 550,000 | 39.6 % | This project provides for the design and construction of a pocket park, approximately 0.75 acre, and will provide park amenities such a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs. A portion of construction is unidentified. |
| SD River Dredging Qualcomm Way to SR163 / S00606 | $ 1,089,000 | $ 550,000 | 50.5 % | This project provides for removal of a small island of sediment within the San Diego River. The unidentified funding is needed for construction of this project. |
| Los Penasquitos Cyn Preserve STrl Restor / S13014 | $ 981,098 | $ 500,000 | 51.0 % | This project provides for the reconstruction and improvement of one of the main trails in Los Penasquitos Canyon Preserve. Construction is unfunded |
| Sunset Cliffs Park Drainage Improvements / L14005 | $ 9,614,247 | $ 6,000,000 | 62.4 % | This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I and Phase II of construction is unfunded. The unidentified amount is subject to change depending upon completion of design and input from the community. |
| MB GC Clbhouse Demo/Prtbl Building Instl / S01090 | $ 4,211,652 | $ 2,811,652 | 66.8 % | This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. The design and construction of a new practice center, parking lot, and new clubhouse, which were originally part of this project, will be completed separately in the future, in conjunction with other projects proposed for the golf course. A portion of construction funding is unidentified. |
| Canyon Hills Resource Park Improvements / S15006 | $ 6,173,502 | $ 4,454,932 | 72.2 % | This project provides for the design and construction of neighborhood park amenities in Canyon Hills Resource Park to supplement existing park acreage in the Mira Mesa community. Park improvements could include typical neighborhood park amenities such as picnic areas, interpretive signs, walkways, benches and landscaping. Construction will be scheduled when funding is identified. |
| Olive Grove Community Park ADA Improve / S15028 | $ 1,617,849 | $ 1,170,000 | 72.3 % | This project provides for the design and construction of Americans with Disability Act (ADA) improvements to the existing comfort station, children's play areas and associated paths of travel to comply with federal and State accessibility requirements. Construction is unfunded. |
| Rolando Joint Use Facility Development / S15029 | $ 2,250,000 | $ 1,870,000 | 83.1 % | This project provides for the design and construction of a joint use facility at Rolando Park Elementary. Construction is unfunded. |

| Project | Project Total | Unidentified Funding | Percent Unfunded | Description |
|---|---|---|---|---|
| NTC Aquatic Center / S10000 | $ 9,486,726 | $ 8,000,000 | 84.3 % | This project provides for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements. Design is currently unfunded. |
| Golf Course Drive Improvements / S15040 | $ 2,000,140 | $ 1,740,977 | 87.0 % | This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive. Construction is unfunded. |
| Beyer Park Development / S00752 | $ 12,288,000 | $ 11,149,427 | 90.7 % | This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. Design and construction phases are currently unfunded. |
| Switzer Canyon Bridge Enhancement Prog / S10054 | $ 1,300,000 | $ 1,225,000 | 94.2 % | This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features. Design and construction phases are currently unfunded. |
| **Total** | | **$ 46,333,781** | | |

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# Police

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The San Diego Police Department serves approximately 1.4 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from ten area commands located throughout the City. For policing purposes, the City is divided into 19 service areas and 123 neighborhoods.

The following ten area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, Traffic Division, and Western Division. The two largest area command facilities are Central Division and Mid-City Division, which provide service to 9.7 square miles and 12.8 square miles, respectively. The Northeastern Division covers 103.8 square miles, the largest single area in the City. The Capital Improvement Program plays an important role in addressing the Police Department's facility needs.

## 2018 CIP Accomplishments

In Fiscal Year 2018, the Police Department accomplished the following:

- Completed parking lot resurfacing projects at Eastern, Traffic, Southeastern, Northwestern, Southern, Canine, Northern, Northeastern, Mid-City, and Western.
- Completed emergency generator switch gear replacement at three area stations: Western, Northern, and Eastern.
- Completed construction of the initial phase of the Police Range Refurbishment Project, which included Americans with Disabilities Act (ADA) improvements to restrooms, walk-ways; and disabled parking spaces; drainage improvements; completion of project infrastructure of all underground utilities; public restroom; and construction of a new trash collection area.
- Completed installation and configuration of the hardware and delivery of the software for the Computer Aided Dispatch System Replacement Project.
- Completed the Enterprise Radio/Phone Logger project.
- Completed Phase II of the feasibility study for a new permanent Traffic Division.
- Completed air conditioning unit replacement at five area stations: Western, Northeastern, Air Support, Headquarters and Central.
- Completed parking lot lighting replacement at two area stations: Mid-City and Western.
- Completed construction of an ADA accessible sidewalk to the entrance of the Department's Western Division.

## 2019 CIP Goals

In Fiscal Year 2019, the Police Department anticipates accomplishing the following:

- Completion of design for the Police Range Refurbishment Project Phase II and start of construction.
- Completion of Police and Fire-Rescue Training Facility joint feasibility study.

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## Police: Capital Improvement Projects

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| CAD System Replacement Project / S13100 | $ 8,254,821 | $ - | $ - | $ 8,254,821 |
| Police 911 Call Manager / S15024 | 1,230,275 | - | - | 1,230,275 |
| Police HQs CoGeneration Repower Project / S10131 | 1,933,085 | - | - | 1,933,085 |
| Police Range Refurbishment Phase II / S18005 | 9,100,000 | - | - | 9,100,000 |
| Police Range Refurbishment / S10118 | 2,092,864 | - | 150,000 | 2,242,864 |
| **Total** | **$ 22,611,045** | **$ -** | **$ 150,000** | **$ 22,761,045** |

**Police**

**CAD System Replacement Project / S13100**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | N/A |
| **Community Planning:** | Citywide | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Chen, Steve |
| **Duration:** | 2013 - 2018 | | 619-533-5762 |
| **Improvement Type:** | Replacement | | schen@pd.sandiego.gov |

**Description**: This project provides for the replacement of the Police Department Computer Aided Dispatch (CAD) system that will incorporate newer technologies available for emergency response, improve operational availability, and expand the tools available for the efficient dispatching of 9-1-1 calls.

**Justification**: The current CAD system does not meet acceptable industry standards for high availability or emergency site recovery. Over the past 25 years, the CAD system has been modified numerous times, and technical support for the aging system has become difficult to acquire and has become increasingly expensive.

**Operating Budget Impact:** Non-personnel expenditures for maintenance are projected to be $922,000 in Fiscal Year 2019 and increase to $999,000 by Fiscal Year 2023. Maintenance will be funded through the Police Department operating budget.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** The project began in Fiscal Year 2013. The configuration and implementation began in Fiscal Year 2016, with project completion scheduled in Fiscal Year 2018.

**Summary of Project Changes:** The Operating Budget Impact has been updated.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 5,987,542 | $ 193,355 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,180,898 |
| CIP Lease Financing | 200724 | 1,669,941 | 403,981 | - | - | - | - | - | - | - | - | 2,073,923 |
| Total | | $ 7,657,483 | $ 597,337 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 8,254,821 |

## Operating Budget Impact

| Department - Fund | | FY 2019 | FY 2020 | FY 2021 | FY 2022 | FY 2023 |
|---|---|---|---|---|---|---|
| Police - GENERAL FUND | FTEs | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Police - GENERAL FUND | Total Impact $ | 922,076 | 930,000 | 939,000 | 967,000 | 999,000 |

**Police**

**Police 911 Call Manager / S15024**

**Bldg - Pub Safety - Police Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | N/A |
| **Community Planning:** | Centre City | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Chen, Steve |
| **Duration:** | 2015 - 2019 | | 619-533-5762 |
| **Improvement Type:** | Replacement | | schen@pd.sandiego.gov |

**Description**: The Police 9-1-1 Call Manager is the phone system used by the Police Department to receive 9-1-1 and non-emergency calls from the public.

**Justification**: The Police Department currently uses an older version of the VESTA/9-1-1 Call Manager system that is based on the unsupported Windows XP operating system. It is critical that this system be replaced with a system that is Windows 7 compatible.

**Operating Budget Impact:** Non-personnel expenditure for the main 9-1-1 Call manager were removed for Fiscal Year 2019 and beyond and will be paid by the State of California.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** This project began in late Fiscal Year 2015. The main 9-1-1 Call Manager was accepted and completed in Fiscal Year 2017. The Vesta 9-1-1 system for the Backup Dispatch Center is scheduled for installation and completion in Fiscal Year 2018.

**Summary of Project Changes:** The project schedule and operating budget impact have been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 1,230,275 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,230,275 |
| Total | | $ 1,230,275 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,230,275 |

**Police**

**Police HQs CoGeneration Repower Project / S10131**

**Bldg - Pub Safety - Police Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 78 |
| **Community Planning:** | Centre City | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Meinhardt, Cynthia |
| **Duration:** | 2011 - 2019 | | 619-533-5259 |
| **Improvement Type:** | New | | cmeinhardt@sandiego.gov |

**Description**: This project will replace existing chiller system components necessary to provide for system reliability. The Co-generation equipment will be removed and the existing chillers will be replaced with high efficiency screw chillers. In addition, the existing cooling towers will be replaced to ensure the cooling loads required for the Police Headquarters are met.

**Justification**: This project will provide the facility with a more reliable system.

**Operating Budget Impact:** The equipment will be maintained by City staff. Associated maintenance expenses are estimated to not exceed $15,000, annually and will be absorbed with the current operating budget.

**Relationship to General and Community Plans:** This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction was completed in Fiscal Year 2018. The project's warranty phase began in Fiscal Year 2018.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019. The Operating Impact has been updated for Fiscal Year 2023.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Energy Conservation Program CIP Fund | 200225 | $ 1,233,085 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,233,085 |
| Tow Dispatch Computer Interface Fund | 200312 | 614,051 | 85,948 | - | - | - | - | - | - | - | - | 700,000 |
| Total | | $ 1,847,136 | $ 85,948 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,933,085 |

**Police**

**Police Range Refurbishment / S10118**

**Bldg - Pub Safety - Police Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | 81 |
| **Community Planning:** | Mid-City: City Heights | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Freiha, George |
| **Duration:** | 2011 - 2019 | | 619-533-7449 |
| **Improvement Type:** | Betterment | | gfreiha@sandiego.gov |

**Description**: Phase I of this project will include improvements, such as ADA restrooms, path of travel, sewer, and gas and electric utility improvements.

**Justification**: This project will provide for the refurbishment of the existing police shooting range.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Construction of Phase I started and completed in Fiscal Year 2018. The warranty phase of this project will be completed in Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $126,090 in deferred capital bond funding and $23,910 of General Fund funding due to a change in the scope of work. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| C.O.-Pueblo Land/Pol. Decentra | 400006 | $ 822,724 | $ 139 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 822,864 |
| Capital Outlay Fund | 400002 | 45,711 | - | - | - | - | - | - | - | - | - | 45,711 |
| CIP Contributions from General Fund | 400265 | 186,043 | - | - | 23,910 | - | - | - | - | - | - | 209,953 |
| Deferred Maint Revenue 2009A-Project | 400624 | 10,924 | - | - | - | - | - | - | - | - | - | 10,924 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 74,592 | - | - | - | - | - | - | - | - | - | 74,592 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 364,891 | - | - | 41,198 | - | - | - | - | - | - | 406,089 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 518,058 | - | - | 84,892 | - | - | - | - | - | - | 602,950 |
| Tow Dispatch Computer Interface Fund | 200312 | 45,943 | 23,834 | - | - | - | - | - | - | - | - | 69,778 |
| Total | | $ 2,068,889 | $ 23,974 | $ - | $ 150,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,242,864 |

**Police**

**Police Range Refurbishment Phase II / S18005**

**Bldg - Pub Safety - Police Fac / Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | 62 |
| **Community Planning:** | Mid-City: City Heights | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Freiha, George |
| **Duration:** | 2018 - 2021 | | 619-533-7449 |
| **Improvement Type:** | Betterment | | gfreiha@sandiego.gov |

**Description**: This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems and other needed improvements throughout the facility.

**Justification**: This project will enhance safety and provide usability as a training academy for the San Diego Police, multiple enforcement agencies and is also open to the public through the Revolver Club.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Due to lack of funding, this project was put on hold. Updating the design of this project began in Fiscal Year 2018 and anticipated to be completed in Fiscal Year 2019. Construction of Phase II is anticipated to begin in Fiscal Year 2020. Construction is anticipated to be completed at the end of Fiscal Year 2020.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2019. In Fiscal Year 2018, City Council appropriated $9.10 million in tobacco bond proceeds to this project.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| SDTFC Series 2018C Tax Exempt | 400868 | $ - | $ 9,100,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 9,100,000 |
| Total | | $ - | $ 9,100,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 9,100,000 |

# Public Utilities

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The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.4 million water customers and 2.5 million wastewater customers within the San Diego region. The Department's Capital Improvement Program (CIP) supports the infrastructure for reliable water supply and wastewater collection and treatment. The water system extends over 404 square miles with demands of approximately 171 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and over 3,000 miles of pipelines. The Department also manages the recycled water system, which includes three pump stations and over 80 miles of purple pipe delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses.

The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls. The system provides treatment and disposal services for the City and 12 other agencies and districts within a 450 square mile area; stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

The Department is launching proven innovative water purification technology known as Pure Water San Diego. Pure Water San Diego is a 20 year cost effective, integrated water and wastewater capital improvement program. The program is designated to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water through the use of water purification technology.

Funding for water and wastewater projects are provided by a variety of sources which can include bond financing, commercial paper financing, water and sewer rates, state revolving fund loans, and grants. Approximately 34 percent of all Metro Fund expenditures are funded by Participating Agencies. The CIP program includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH), currently known as the State Water Resources Control Board - Division of Drinking Water (DDW). These projects will meet the requirements of the federal Safe Drinking Water Act. In addition, the Department continues to replace/rehabilitate aging infrastructure in compliance with the Clean Water Act.

## 2018 CIP Accomplishments

As of December 31, 2017, the Department awarded 6.85 miles of water mains and completed the replacement and rehabilitation of 12.17 miles of sewer mains. The Department has also televised 19.1 miles of sewer mains as of December 31, 2017. To date, over 2,040 miles of sewer mains have been assessed and more than 779 miles have been identified for replacement or rehabilitation.

The Public Utilities Department, in cooperation with the Public Works Department, oversees the design and construction of water, wastewater, and recycled water projects. The following accomplishments have occurred or are expected to occur in Fiscal Year 2018:

- Construction was completed on the Sewer and Water Group Job 815, which consisted of the replacement of 5,496 linear feet and rehabilitation of 351 linear feet of existing sewer mains, as well as the replacement of 810 linear feet of water mains in the Mission Beach and Mission Bay Park areas.

- Construction was completed on the Pipeline Rehabilitation AB-1 Project, which consisted of the rehabilitation of approximately 8.56 miles of existing 8” deteriorated sewer mains, including sewer laterals in the Clairemont Mesa community.
- Construction began on the Sewer and Water Group Job 764A, which consists of the replacement of 8,302 linear feet of sewer mains and 5,709 linear feet of water mains in the Peninsula community.
- Construction began on the False Bay RR Trunk Sewer Project, which consists of the relocation and encasement of existing 30" sewer main under the railroad tracks along Morena Blvd. at Littlefield St., and the replacement of existing 8" sewer main under the railroad tracks along Morena Blvd, and Knoxville St. with a new 18" sewer in a 30 inch steel encasement. This project is in the Clairemont Mesa community and anticipated to be completed by August 2018.
- Construction began on the La Jolla Country Club Reservoir Project in the La Jolla Community. This project will replace the existing 500,000 gallon reservoir with a new 880,000 gallon concrete rectangular reservoir. The Pump Station will be upgraded with three new pumps that will be able provide over 3 million gallons per day. The construction is anticipated to be completed by November 2019.
- Construction began on the Sewer Pump Station No. 2 Power Reliability & Surge Protection Project. This project will improve power reliability and provide standby power at the Pump Station, thus protecting against surges during outages and ultimately preventing sewage spills. The project is anticipated to be completed by December 2021.
- Pure Water:
- A majority of the design phase was completed for Phase 1 of the Pure Water Project.
- Finalization of the phase 1 designs and obtain necessary permits from Development Services Department (DSD).
- Completion of Pure Water Program Environmental Impact Report for Phase 1, which is expected to be certified by Council by June 2018.
- Award construction management services for Phase 1 of Pure Water by June 2018.

## 2019 CIP Goals

The Public Utilities Department's goal is to provide safe drinking water to the 1.4 million residents of San Diego, and regional wastewater treatment and disposal services for 2.5 million wastewater customers in the San Diego region.

In order to improve its aging infrastructure, the Public Utilities Department continues to replace and rehab about 40 sewer miles and award 35 water miles per fiscal year. These capital needs are based on condition assessment results, future demand, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, dams, reservoirs, and large diameter wastewater pipelines. In addition, the Department continues its ongoing condition assessment efforts including inspection of 50-60 miles of sewer mains per fiscal year.

In Fiscal Year 2019, the Department anticipates to accomplish the following for the Pure Water:

- Begin advertisement and award of all Phase 1 Pure Water Projects and start construction

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## Public Utilities: Capital Improvement Projects

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| 30th Street Pipeline Replacement / S12010 | $ 10,921,187 | $ 11,578,813 | $ 5,000,000 | $ 27,500,000 |
| 69th & Mohawk Pump Station / S12011 | 15,088,594 | - | - | 15,088,594 |
| Advanced Metering Infrastructure / S17008 | 65,787,034 | 1,781,864 | - | 67,568,898 |
| Alvarado 2nd Extension Pipeline / S12013 | 4,203,986 | 2,500,000 | 46,409,056 | 53,113,042 |
| Alvarado Trunk Sewer Phase IV / S15019 | 5,200,000 | 250,000 | 39,849,000 | 45,299,000 |
| Backup Generators at SPS's, TP & EMTS / S12036 | 15,345,600 | - | - | 15,345,600 |
| Bayview Reservoir Solar Project / S14021 | 2,325,000 | - | - | 2,325,000 |
| Catalina 12inch Cast Iron Mains / S12008 | 12,480,000 | - | - | 12,480,000 |
| Chollas Building / S11025 | 31,096,619 | 8,380,251 | - | 39,476,870 |
| Cielo & Woodman Pump Station / S12012 | 2,532,000 | 4,146,000 | - | 6,678,000 |
| Corrosion Control / AKA00001 | 479,784 | - | - | 479,784 |
| El Monte Pipeline No 2 / S10008 | 2,948,000 | 1,000,000 | 5,663,558 | 9,611,558 |
| EMTS Boat Dock and Steam Line Relocation / S00319 | 518,535 | 500,000 | 1,000,000 | 2,018,535 |
| Freeway Relocation / AKB00002 | 2,089,774 | - | 400,000 | 2,489,774 |
| Groundwater Asset Development Program / ABM00001 | 2,677,605 | 6,200,000 | 2,500,000 | 11,377,605 |
| Harbor Dr TS Participation Agreement / RD16001 | 1,791,250 | 7,000,000 | 4,631,582 | 13,422,832 |
| Instrumentation and Control / AKB00007 | 200,000 | 300,000 | 1,850,000 | 2,350,000 |
| La Jolla Scenic Drive 16inch Main / S12009 | 9,232,000 | - | - | 9,232,000 |
| La Jolla View Reservoir / S15027 | 3,925,000 | 500,000 | 22,575,314 | 27,000,314 |
| Large Diameter Water Transmission PPL / AKA00003 | 34,204,052 | 15,491,975 | 39,389,650 | 89,085,677 |
| Little McGonigle Ranch Road Pipeline / S00069 | 6,000,000 | - | - | 6,000,000 |
| Lower Otay Outlet Tower / S12018 | 1,000,000 | 990,811 | - | 1,990,811 |
| Lower Otay Reservoir Emer Outlet Improve / S00044 | 1,179,971 | - | - | 1,179,971 |
| MBC Dewatering Centrifuges Replacement / S00339 | 12,122,443 | - | - | 12,122,443 |
| MBC Equipment Upgrades / S17013 | 1,200,000 | 550,000 | 8,140,000 | 9,890,000 |
| MBC Odor Control Facility Upgrades / S00323 | 7,715,612 | - | - | 7,715,612 |
| Metropolitan System Pump Stations / ABP00002 | 10,613,703 | 500,000 | 1,404,808 | 12,518,511 |
| Metropolitan Waste Water Department Trunk Sewers / AJB00001 | 14,163,126 | 8,965,297 | 8,472,334 | 31,600,757 |
| Metro Treatment Plants / ABO00001 | 11,871,130 | 5,311,000 | 2,112,764 | 19,294,894 |
| Miramar Clearwell Improvements / S11024 | 81,332,844 | 29,080,100 | 9,915,800 | 120,328,744 |
| MOC Complex Solar Project / S14022 | 2,675,000 | - | - | 2,675,000 |
| Montezuma/Mid-City Pipeline Phase II / S11026 | 8,018,200 | 10,000,000 | 13,536,800 | 31,555,000 |
| Morena Pipeline / S16027 | 5,998,115 | 5,000,000 | 27,175,277 | 38,173,392 |
| Morena Reservoir Outlet Tower Upgrade / S00041 | 3,980,000 | - | 22,520,000 | 26,500,000 |

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| NCWRP Improvements to 30 mgd / S17012 | 2,110,000 | 3,080,000 | 22,990,000 | 28,180,000 |
| New 16" Water Mains (U-3) / RD15003 | 1,225,000 | - | 751,759 | 1,976,759 |
| Otay 1st/2nd PPL Abandon E of Highland / S11027 | 6,833,390 | - | - | 6,833,390 |
| Otay 1st/2nd PPL West of Highland Avenue / S12016 | 4,113,051 | 9,700,000 | 15,627,449 | 29,440,500 |
| Otay Second Pipeline Relocation-PA / S15016 | 1,834,092 | 3,000,000 | 23,210,353 | 28,044,445 |
| Otay WTP Concrete Work / S11059 | 4,551,305 | - | - | 4,551,305 |
| Pacific Beach Pipeline South (W) / S12015 | 23,881,583 | 10,491,262 | 5,737,598 | 40,110,443 |
| Pipeline Rehabilitation / AJA00002 | 101,761,628 | 30,431,911 | 45,000,000 | 177,193,539 |
| Point Loma Grit Processing Improvements / S00315 | 37,315,037 | - | - | 37,315,037 |
| Pressure Reduction Facility Upgrades / AKA00002 | 850,000 | 200,000 | - | 1,050,000 |
| PS2 Power Reliability & Surge Protection / S00312 | 24,345,232 | 19,450,000 | 28,305,568 | 72,100,800 |
| PS 84 Upgrade & PS 62 Abandon / S00308 | 10,320,400 | - | - | 10,320,400 |
| Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003 | 6,314,099 | 652,960 | - | 6,967,059 |
| Pump Station Restorations / ABP00001 | 10,330,921 | 700,000 | 5,597,938 | 16,628,859 |
| PURE Water Program / ALA00001 | 153,000,312 | 121,379,888 | 945,283,688 | 1,219,663,888 |
| Recycled Water Systems Upgrades / AHC00004 | 2,076,389 | 400,000 | 1,050,000 | 3,526,389 |
| Recycled Water Tank Modifications / S12014 | 1,500,000 | - | - | 1,500,000 |
| SAP Environmental Health and Safety (EHS) Imp / T18001 | 300,000 | - | - | 300,000 |
| SBWR Plant Demineralization / S00310 | 5,973,695 | - | - | 5,973,695 |
| Sewer CIP Emergency Reserve / ABT00007 | 5,000,000 | 5,000,000 | - | 10,000,000 |
| Sewer Main Replacements / AJA00001 | 246,052,805 | 60,600,791 | 98,320,109 | 404,973,705 |
| South Metro Sewer Rehabilitation Ph 3B / S00317 | 157,506 | 500,000 | 8,557,451 | 9,214,957 |
| Standpipe and Reservoir Rehabilitations / ABL00001 | 21,142,545 | 4,005,053 | 7,689,398 | 32,836,996 |
| Tecolote Canyon Trunk Sewer Improvement / S15020 | 5,680,000 | - | 11,180,000 | 16,860,000 |
| Tierrasanta (Via Dominique) Pump Station / S12040 | 14,653,996 | 100,000 | - | 14,753,996 |
| University Ave Pipeline Replacement / S11021 | 26,000,000 | - | - | 26,000,000 |
| University Heights Water Tower Seismic Retrofit / S17006 | 2,163,000 | - | - | 2,163,000 |
| Unscheduled Projects / AJA00003 | 10,719,265 | - | - | 10,719,265 |
| Upas St Pipeline Replacement / S11022 | 35,896,326 | - | - | 35,896,326 |
| Water CIP Emergency Reserve / ABT00008 | 5,000,000 | - | - | 5,000,000 |
| Water Department Security Upgrades / S00050 | 8,565,061 | 2,000,000 | 1,800,000 | 12,365,061 |
| Water Main Replacements / AKB00003 | 269,274,808 | 74,153,904 | 185,823,418 | 529,252,130 |
| Water Pump Station Restoration / ABJ00001 | 16,911,002 | 3,979,847 | 23,327,613 | 44,218,462 |
| Water & Sewer Group Job 816 (W) / S13015 | 15,033,883 | 1,485,509 | - | 16,519,392 |

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| Water Treatment Plants / ABI00001 | 6,569,940 | - | 1,195,984 | 7,765,924 |
| Wet Weather Storage Facility / S00314 | 2,491,626 | - | 4,780,501 | 7,272,127 |
| **Total** | **$ 1,480,864,068** | **$ 471,337,236** | **$ 1,698,774,770** | **$ 3,650,976,074** |

**Public Utilities**

**30th Street Pipeline Replacement / S12010**

**Water - Distribution Sys - Transmission**

| | | | |
|---|---|---|---|
| **Council District:** | 3 8 | **Priority Score:** | 93 |
| **Community Planning:** | Greater North Park; Greater Golden Hill; Southeastern San Diego | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Bose, Sheila |
| **Duration:** | 2014 - 2022 | | 619-533-4698 |
| **Improvement Type:** | Replacement | | sbose@sandiego.gov |

**Description**: This project will replace approximately 6 miles of existing cast iron mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

**Justification**: This project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone, and improve water quality.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park, Greater Golden Hill, and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and is scheduled to be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021.

**Summary of Project Changes:** The total project cost increased by $5 million due to revised requirements. Additionally, the project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 2,225,802 | $ 8,695,384 | $ 11,578,813 | $ - | $ 5,000,000 | $ - | $ - | $ - | $ - | $ - | $ 27,500,000 |
| Total | | $ 2,225,802 | $ 8,695,384 | $ 11,578,813 | $ - | $ 5,000,000 | $ - | $ - | $ - | $ - | $ - | $ 27,500,000 |

**Public Utilities**

**69th & Mohawk Pump Station / S12011**

**Bldg - Water - Pump Stations**

| | | | |
|---|---|---|---|
| **Council District:** | 4 9 | **Priority Score:** | 96 |
| **Community Planning:** | College Area; Mid-City: Eastern Area | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Van Martin, Debbie |
| **Duration:** | 2013 - 2020 | | 619-533-6651 |
| **Improvement Type:** | Expansion | | dvanmartin@sandiego.gov |

**Description**: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Pressure Zone.
**Justification**: This project will replace the existing 40 year old Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with College Area and Mid-City: Eastern Area Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2017 and is anticipated be completed in Fiscal Year 2019.
**Summary of Project Changes:** The total project cost decreased by $3.4 million due to revised requirements. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of $3.5 million.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 10,480,162 | $ 4,608,431 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 15,088,594 |
| Total | | $ 10,480,162 | $ 4,608,431 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 15,088,594 |

**Public Utilities**

**Advanced Metering Infrastructure / S17008**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | 86 |
| **Community Planning:** | Citywide | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Sayed, Arwa |
| **Duration:** | 2017 - 2020 | | 858-654-4273 |
| **Improvement Type:** | Betterment | | asayed@sandiego.gov |

**Description**: This project will deploy Advanced Metering Infrastructure (AMI) technology to approximately 270,000 water meters citywide. This will allow meters to be read electronically rather than by direct visual inspection by field staff and helps to implement the City's Climate Action Plan.

**Justification**: This project will streamline the collection of water meter information, provide near real time data, assist with promptly solving water usage and billing questions, and provide customers with a tool to conserve and manage their water consumption.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with applicable community plans, is in conformance with the City's General Plan, and helps to implement the City's Climate Action Plan.

**Schedule:** Pre-installation work is underway. The installation is anticipated to be completed in Fiscal Year 2020.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Muni Sewer Utility - CIP Funding Source | 700008 | $ 6,875,901 | $ 26,017,615 | $ 534,559 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 33,428,076 |
| Water Utility - CIP Funding Source | 700010 | 6,875,869 | 26,017,647 | 1,247,305 | - | - | - | - | - | - | - | 34,140,822 |
| Total | | $ 13,751,770 | $ 52,035,263 | $ 1,781,864 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 67,568,898 |

**Public Utilities**

**Alvarado 2nd Extension Pipeline / S12013**

**Water - Distribution Sys - Transmission**

| | | | |
|---|---|---|---|
| **Council District:** | 2 3 7 | **Priority Score:** | 92 |
| **Community Planning:** | Mission Valley; Mission Bay Park; Old San Diego | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Bose, Sheila |
| **Duration:** | 2016 - 2023 | | 619-533-4698 |
| **Improvement Type:** | Expansion | | sbose@sandiego.gov |

**Description**: The Alvarado 2nd Extension Pipeline Project is proposing to build a new 48-inch and a 30-inch main extending the existing Alvarado 2nd westerly connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr (approx. 6.42 miles). A 536 to 390 HGL Pressure Reducing Station (PRS) will be built along the new 30-inch pipeline at the Friars Rd and Sea World Dr intersection. An existing 12-inch Asbestos Concrete (AC) pipe just northwest of the West Mission Bay Dr Bridge within the Pacific Beach 307 Zone will be relocated along Sea World Dr, connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. This project also includes the replacement of all parallel 16-inch AC water mains. The AC mains run along Friars Rd. between Morena Blvd. and East of Mission Center Rd. (approx. 3.90 miles). Total length of this project is approximately 10.32 miles.

**Justification**: This project was driven by the need to provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability. The proposed Alvarado 2nd Extension Pipeline will be the main feed to Pacific Beach Zones. With the new pipeline feeding from the Alvarado Water Treatment Plant (WTP), the San Diego County Water Authority (CWA) treated water intake at San Diego Connection #11 which currently feed those zones will greatly reduce. This will also provide supply flexibility between the Alvarado and Miramar WTP Service Areas.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mission Valley, Old Town San Diego, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

**Summary of Project Changes:** The total project cost decreased by $5.9 million due to revised requirements. Additionally, the project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 3,618,830 | $ 585,155 | $ 2,500,000 | $ - | $ 5,000,000 | $ 20,000,000 | $ 20,000,000 | $ 1,409,056 | $ - | $ - | $ 53,113,042 |
| Total | | $ 3,618,830 | $ 585,155 | $ 2,500,000 | $ - | $ 5,000,000 | $ 20,000,000 | $ 20,000,000 | $ 1,409,056 | $ - | $ - | $ 53,113,042 |

**Public Utilities**

**Alvarado Trunk Sewer Phase IV / S15019**

**Wastewater - Collection Sys - Trunk Swr**

| | | | |
|---|---|---|---|
| **Council District:** | 7 9 | **Priority Score:** | 84 |
| **Community Planning:** | Navajo; College Area | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Batta-Hajjawi, Nabil |
| **Duration:** | 2015 - 2024 | | 858-614-4254 |
| **Improvement Type:** | Replacement | | nbatta@sandiego.gov |

**Description**: This project will replace and upsize 3.12 miles of the Alvarado Trunk Sewer to provide additional capacity.

**Justification**: This trunk sewer will be upgraded with a larger pipe to improve capacity and condition.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023.

**Summary of Project Changes:** The total project cost increased by $16.4 million due to revised requirements.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Muni Sewer Utility - CIP Funding Source | 700008 | $ 3,335,627 | $ 1,864,372 | $ 250,000 | $ - | $ 6,670,000 | $ 21,660,000 | $ 11,519,000 | $ - | $ - | $ - | $ 45,299,000 |
| Total | | $ 3,335,627 | $ 1,864,372 | $ 250,000 | $ - | $ 6,670,000 | $ 21,660,000 | $ 11,519,000 | $ - | $ - | $ - | $ 45,299,000 |

**Public Utilities**

**Backup Generators at SPS's, TP & EMTS / S12036**

**Bldg - MWWD - Pump Stations**

| | | | |
|---|---|---|---|
| **Council District:** | 1 5 8 | **Priority Score:** | N/A |
| **Community Planning:** | University; Miramar Ranch North; Barrio Logan; Torrey Pines | **Priority Category:** | N/A |
| **Project Status:** | Warranty | **Contact Information:** | Dadachanji, Chisti |
| **Duration:** | 2012 - 2019 | | 858-654-4493 |
| **Improvement Type:** | New | | pdadachanji@sandiego.gov |

**Description**: This project will purchase seven generators and provide a design-build contract to install the generators and associated equipment for permanent power connection to existing sewer Pump Stations 1, 64, 65, Penasquitos, North City Reclamation Plant, and Environmental Monitoring Technical Services laboratory. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification**: This project is necessary to prevent environmental damage from sewer spills and prevention of permit violation issues when regional electrical black-outs occur.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with the University, Miramar Ranch North, Barrio Logan, and Torrey Pines Community Plans and is in conformance with the City's General Plan.

**Schedule:** Engine procurement began in late Fiscal Year 2012 and was completed in Fiscal Year 2014. Design and construction began in Fiscal Year 2013 and were completed in Fiscal Year 2016.

**Summary of Project Changes:** This project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Metro Sewer Utility - CIP Funding Source | 700009 | $ 6,717,160 | $ 19,061 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,736,222 |
| Muni Sewer Utility - CIP Funding Source | 700008 | 8,534,816 | 74,561 | - | - | - | - | - | - | - | - | 8,609,378 |
| Total | | $ 15,251,976 | $ 93,623 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 15,345,600 |

**Public Utilities**

**Bayview Reservoir Solar Project / S14021**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 90 |
| **Community Planning:** | La Jolla | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Lewis, Nikki |
| **Duration:** | 2015 - 2019 | | 619-533-6653 |
| **Improvement Type:** | Betterment | | nlewis@sandiego.gov |

**Description**: This project includes the design, installation, and interconnection of approximately 300 kilowatts (kw) solar photovoltaic system on the deck of the Bayview Reservoir.

**Justification**: Project complies with the City's Solar Implementation Plan and will provide enough solar electricity to supply approximately 75-80% of the facility pump stations electricity when averaged over the year.

**Operating Budget Impact:** The department is anticipating energy savings from the project and is currently assessing the operational impacts.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design and construction were awarded in Fiscal Year 2017 and are anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Energy Conservation Program CIP Fund | 200225 | $ 325,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 325,000 |
| Water Utility - CIP Funding Source | 700010 | 617,639 | 1,382,360 | - | - | - | - | - | - | - | - | 2,000,000 |
| Total | | $ 942,639 | $ 1,382,360 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,325,000 |

**Public Utilities**

**Catalina 12inch Cast Iron Mains / S12008**

**Water - Distribution Sys - Transmission**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 98 |
| **Community Planning:** | Peninsula | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Ninh, Michael |
| **Duration:** | 2014 - 2019 | | 619-533-7443 |
| **Improvement Type:** | Replacement | | mninh@sandiego.gov |

**Description**: This project will replace and install approximately 16,000 linear feet of existing cast iron (CI) pipeline with PVC pipeline and cement mortar lined and coated steel pipeline (CMLCS) on Catalina Blvd. The scope of work includes but is not limited to replacing the Catalina Pump Station 16-inch CI discharge pipeline with a 16-inch CMLCS pipeline; installing a 24-inch CMLCS from the proposed 16-inch CMLCS pump station discharge pipeline to the proposed Catalina Standpipe inlet; installing a 16-inch PVC from Catalina Standpipe to DuPont Street; installing a 24-inch CMLCS pipeline from Catalina Standpipe to Garden Lane.

**Justification**: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area, and improve water quality.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.
**Schedule:** Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019.
**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| PFFA-Water Rev Bonds Series 2016A | 700095 | $ 3,433 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,433 |
| Water Utility - CIP Funding Source | 700010 | 12,137,779 | 338,787 | - | - | - | - | - | - | - | - | 12,476,566 |
| Total | | $ 12,141,212 | $ 338,787 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 12,480,000 |

**Public Utilities**

**Chollas Building / S11025**

**Bldg - Operations Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 65 |
| **Community Planning:** | Mid-City: Eastern Area | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Lewis, Nikki |
| **Duration:** | 2011 - 2020 | | 619-533-6653 |
| **Improvement Type:** | Replacement | | nlewis@sandiego.gov |

**Description**: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop. In addition, new compartment material storage bins will be constructed.

**Justification**: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the existing use as referenced in Mid-City Area Community Plan.

**Schedule:** Design and construction began in Fiscal Year 2017 and are scheduled to be completed in Fiscal Year 2020.

**Summary of Project Changes:** The total project cost decreased by $1.0 million due to revised requirements. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of $2.5 million.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 27,091,169 | $ 3,754,974 | $ 8,380,251 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 39,226,395 |
| Water Utility Operating Fund | 700011 | 250,474 | - | - | - | - | - | - | - | - | - | 250,474 |
| Total | | $ 27,341,644 | $ 3,754,974 | $ 8,380,251 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 39,476,870 |

**Public Utilities**

**Cielo & Woodman Pump Station / S12012**

**Bldg - Water - Pump Stations**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 90 |
| **Community Planning:** | Southeastern (Encanto Neighborhoods) | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Van Martin, Debbie |
| **Duration:** | 2014 - 2021 | | 619-533-6651 |
| **Improvement Type:** | Expansion | | dvanmartin@sandiego.gov |

**Description**: This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with a total capacity of 15.84 million gallons per day to improve efficiency and reliability. The Cielo and Woodman Pump Station works in conjunction with the Paradise Mesa Standpipe and three pressure regulating stations which are fed by San Diego County Water Authority connection SD#19.

**Justification**: This project will replace a deteriorating pump station facility and cast iron mains that lead to the station.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 1,323,192 | $ 1,208,807 | $ 4,146,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,678,000 |
| Total | | $ 1,323,192 | $ 1,208,807 | $ 4,146,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,678,000 |

**Public Utilities**

**Corrosion Control / AKA00001**

**Water - Distribution Sys - Transmission**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

**Justification**: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 187,746 | $ 292,038 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 479,784 |
| Total | | $ 187,746 | $ 292,038 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 479,784 |

**Public Utilities**

**El Monte Pipeline No 2 / S10008**

**Water - Distribution Sys - Distribution**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 96 |
| **Community Planning:** | Navajo | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Antoun, Nevien |
| **Duration:** | 2018 - 2023 | | 619-533-4852 |
| **Improvement Type:** | Replacement - Rehab | | nantoun@sandiego.gov |

**Description**: This project consists of the replacement of two pipe segments as well as the repair of the Grossmont tunnel liner as identified in the 2015 condition assessment report. This project also includes spot repair of pipe walls and joints for the pipeline and raising air release and air/vacuum relief valves above grade.

**Justification**: The replacement and repairs are needed to mitigate the potential of a pipeline failure and reduce leakage. The project allows for more reliable operation of the pipeline and therefore facilitate water transports between the San Vicente and El Capitan Reservoir to Lake Murray and the Alvarado Water Treatment Plant.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

**Schedule:** Condition assessment began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design is scheduled to start in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Construction is scheduled to start in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

**Summary of Project Changes:** The total project cost decreased by $8.3 million due to revised requirements. Additionally, the project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 2,670,330 | $ 276,690 | $ 1,000,000 | $ - | $ 3,000,000 | $ 2,663,558 | $ - | $ - | $ - | $ - | $ 9,610,578 |
| Water Utility Operating Fund | 700011 | 979 | - | - | - | - | - | - | - | - | - | 979 |
| Total | | $ 2,671,309 | $ 276,690 | $ 1,000,000 | $ - | $ 3,000,000 | $ 2,663,558 | $ - | $ - | $ - | $ - | $ 9,611,558 |

**Public Utilities**

**EMTS Boat Dock and Steam Line Relocation / S00319**

**Bldg - MWWD - Laboratories**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 81 |
| **Community Planning:** | Peninsula | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Balo, Kelly |
| **Duration:** | 2012 - 2023 | | 858-292-6423 |
| **Improvement Type:** | New | | kbalo@sandiego.gov |

**Description**: This project provides for the design and construction of the Environmental Monitoring and Technical Services (EMTS) Laboratory Boat esplanade. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification**: Per the terms of the land transfer from the federal government, Metropolitan Wastewater Department (MWWD) designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. This project will fulfill the City's commitment to develop the esplanade as required.

**Operating Budget Impact:** Non-personnel expenditures for lease of boat dock space at Driscoll's Wharf will be decreased by $14,040 when the project is complete.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** The design will be completed in Fiscal Year 2019 and construction is anticipated to begin in Fiscal Year 2020. The design and construction of the boat dock is currently on hold pending habitat mitigation issues.

**Summary of Project Changes:** The steam line relocation has been removed from the scope of the project. As a result, the name of this project will be changed by the end of Fiscal Year 2018. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Metro Sewer Utility - CIP Funding Source | 700009 | $ 95,592 | $ 422,942 | $ 500,000 | $ - | $ 1,000,000 | $ - | $ - | $ - | $ - | $ - | $ 2,018,535 |
| Total | | $ 95,592 | $ 422,942 | $ 500,000 | $ - | $ 1,000,000 | $ - | $ - | $ - | $ - | $ - | $ 2,018,535 |

**Public Utilities**

**Freeway Relocation / AKB00002**

**Water - Distribution Sys - Distribution**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation provides funding to relocate water lines in conflict with highway construction zones.

**Justification**: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis per Caltrans requests.

**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 decreased by $100,000 due to updates to the schedule of sub-projects.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 1,413,629 | $ 676,144 | $ - | $ - | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ - | $ - | $ 2,489,774 |
| Total | | $ 1,413,629 | $ 676,144 | $ - | $ - | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ - | $ - | $ 2,489,774 |

**Public Utilities**

**Groundwater Asset Development Program / ABM00001**

**Bldg - Water - Wells**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Adrian, George |
| **Duration:** | 2010 - 2024 | | 619-533-4680 |
| **Improvement Type:** | Replacement | | gadrian@sandiego.gov |

**Description**: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

**Justification**: The City imports 85 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Research, exploration, and demonstration began in Fiscal Year 2001 and continued through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and will continue through Fiscal Year 2024.

**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 increased by $4.6 million due to revised requirements.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 1,537,570 | $ 1,140,034 | $ 6,200,000 | $ - | $ 1,900,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ - | $ - | $ 11,377,605 |
| Total | | $ 1,537,570 | $ 1,140,034 | $ 6,200,000 | $ - | $ 1,900,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ - | $ - | $ 11,377,605 |

**Public Utilities**

**Harbor Dr TS Participation Agreement / RD16001**

**Wastewater - Collection Sys - Trunk Swr**

| | | | |
|---|---|---|---|
| **Council District:** | 3 8 | **Priority Score:** | 89 |
| **Community Planning:** | Barrio Logan | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Wilson, Leonard |
| **Duration:** | 2016 - 2020 | | 619-446-5421 |
| **Improvement Type:** | Expansion | | LLWilson@sandiego.gov |

**Description**: Participation agreement with Ballpark Village LLC to upsize the existing 12-inch, 15-inch, 18-inch, and 24-inch Harbor Drive Trunk Sewer from 12th Avenue and Imperial Avenue to Sewer Pump Station #5 (Beardsley Street and Harbor Drive) with 18-inch, 21-inch and 30-inch diameter sewer mains for a total length of 4,650 lineal feet. The term of the agreement is four (4) years. The participation agreement outlines each segment of work, the City and Developer costs, and the schedule to begin and complete the work.

**Justification**: The Harbor Drive Trunk Sewer is constructed of Techite pipe, which is known to be a high risk for catastrophic failure. The replacement of this trunk sewer will address the structural integrity of the existing sewer mains and provide additional capacity to accommodate the future flows.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with the Barrio Logan Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in December 2015 and was completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Muni Sewer Utility - CIP Funding Source | 700008 | $ 1,765,297 | $ 25,952 | $ 7,000,000 | $ - | $ 4,631,582 | $ - | $ - | $ - | $ - | $ - | $ 13,422,832 |
| Total | | $ 1,765,297 | $ 25,952 | $ 7,000,000 | $ - | $ 4,631,582 | $ - | $ - | $ - | $ - | $ - | $ 13,422,832 |

**Public Utilities**

**Instrumentation and Control / AKB00007**

**Water - Distribution Sys - Distribution**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This Annual Allocation provides for replacement and upgrades of the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water distribution system.

**Justification**: The existing control system is outdated and exceeded its life cycle. This replacement will improve and enhance the control system capabilities as well as update the system to the current technology.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 decreased by $200,000 due to updates to the schedule of sub-projects.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ - | $ 200,000 | $ 300,000 | $ - | $ 500,000 | $ 500,000 | $ 500,000 | $ 350,000 | $ - | $ - | $ 2,350,000 |
| Total | | $ - | $ 200,000 | $ 300,000 | $ - | $ 500,000 | $ 500,000 | $ 500,000 | $ 350,000 | $ - | $ - | $ 2,350,000 |

**Public Utilities**

**La Jolla Scenic Drive 16inch Main / S12009**

**Water - Distribution Sys - Transmission**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 82 |
| **Community Planning:** | La Jolla | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Ninh, Michael |
| **Duration:** | 2015 - 2019 | | 619-533-7443 |
| **Improvement Type:** | Expansion | | mninh@sandiego.gov |

**Description**: This project provides for replacement of 6-inch, 8-inch, and 12-inch pipelines with 15,635 linear feet of 16-inch pipe from the Soledad Reservoir that travels south along La Jolla Scenic Drive South; continues onto La Jolla Rancho Road, La Jolla Mesa Drive, Muirlands Drive, and El Camino Del Teatro; rejoins Muirlands Drive and Nautilus Street; and terminates at Fairway Road and the Muirlands Pump Station (PS). It will connect the Muirlands PS to the south Soledad Muirlands (725 Zone) to provide backup supply to the 725 Zone, and to solve fire flow deficiency and maintain peak pressures.

**Justification**: The current distribution grid has insufficient capacity to meet fire flow is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 8,354,090 | $ 877,909 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 9,232,000 |
| Total | | $ 8,354,090 | $ 877,909 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 9,232,000 |

**Public Utilities**

**La Jolla View Reservoir / S15027**

**Water - Distribution Sys - Distribution**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 80 |
| **Community Planning:** | La Jolla | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Van Martin, Debbie |
| **Duration:** | 2011 - 2024 | | 619-533-6651 |
| **Improvement Type:** | Expansion | | dvanmartin@sandiego.gov |

**Description**: This project will provide for the construction of a new 3.11 million gallons (MG) prestressed concrete reservoir. Also, it will install 2,800 feet of 30-inch pipeline and demolish the old La Jolla View Reservoir and the La Jolla Exchange Place Reservoir.

**Justification**: This project will replace the existing La Jolla View Reservoir which will improve water quality, set new reservoir to appropriate health guide lines, and improve fire flow capacity in the 610 Zone.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in compliance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2021 and be completed in Fiscal Year 2022.

**Summary of Project Changes:** Total project cost increased by $1.7 million due to revised requirements. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of $1.0 million. The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 2,895,343 | $ 1,029,656 | $ 500,000 | $ - | $ 305,000 | $ 12,000,000 | $ 10,270,314 | $ - | $ - | $ - | $ 27,000,314 |
| Total | | $ 2,895,343 | $ 1,029,656 | $ 500,000 | $ - | $ 305,000 | $ 12,000,000 | $ 10,270,314 | $ - | $ - | $ - | $ 27,000,314 |

**Public Utilities**

**Large Diameter Water Transmission PPL / AKA00003** | **Water - Distribution Sys - Transmission**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

**Justification**: This annual allocation provides for the replacement of large diameter pipelines that are in a deteriorated condition or have reached the end of their service life.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 increased by $3.6 million due to updates to the schedule of sub-projects. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of $2.0 million.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 19,990,954 | $ 14,213,097 | $ 15,491,975 | $ - | $ 9,945,083 | $ 14,346,178 | $ 14,346,178 | $ 752,211 | $ - | $ - | $ 89,085,677 |
| Total | | $ 19,990,954 | $ 14,213,097 | $ 15,491,975 | $ - | $ 9,945,083 | $ 14,346,178 | $ 14,346,178 | $ 752,211 | $ - | $ - | $ 89,085,677 |

**Public Utilities**

**Little McGonigle Ranch Road Pipeline / S00069** **Water - Distribution Sys - Transmission**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 70 |
| **Community Planning:** | Del Mar Mesa; Pacific Highlands Ranch | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Wilson, Leonard |
| **Duration:** | 2004 - 2021 | | 619-446-5421 |
| **Improvement Type:** | Expansion | | llwilson@sandiego.gov |

**Description**: This reimbursement project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch. Project was divided in 5 Phases, Phase 1 (Carmel Valley Road within SR-56/Carmel Valley Road Interchange within Right-of-Way), Phase 2 (Carmel Valley Road from SR-56/Carmel Valley Road Interchange to Del Mar Heights Road), Phase 3 (Little McGonigle Ranch Road from interchange to Del Mar Mesa Road), Phase 4 (Little McGonigle Ranch Road from Del Mar Mesa Road to Devino Court) and Phase 5 (Carmel Mountain Road from Devino Court to Del Mar Mesa Community Boundary).

**Justification**: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

**Schedule:** Phase 1, Phase 4, and Phase 5 are complete. Phase 2 is in construction. The design of Phase 3 is not scheduled at this time.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Del Mar Mesa FBA | 400089 | $ 756,999 | $ 743,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,500,000 |
| Pacific Highlands Ranch FBA | 400090 | 2,891,811 | 1,608,188 | - | - | - | - | - | - | - | - | 4,500,000 |
| Total | | $ 3,648,810 | $ 2,351,189 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,000,000 |

**Public Utilities**

**Lower Otay Outlet Tower / S12018**

**Bldg - Water - Reservoirs/Dams**

| | | | |
|---|---|---|---|
| **Council District:** | Non-City | **Priority Score:** | 89 |
| **Community Planning:** | Non City | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Potenciano, Jerome |
| **Duration:** | 2016 - 2024 | | 858-654-4437 |
| **Improvement Type:** | Betterment | | jpotenciano@sandiego.gov |

**Description**: This project provides for the upgrade/replacement of the Lower Otay Outlet Tower.

**Justification**: Seismic analysis concluded that the tower's concrete has an overstress in flexural tension. Both the tower and the tower foundation are in danger of failure.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** Design is scheduled to begin in Fiscal Year 2019 and be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

**Summary of Project Changes:** The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 301,015 | $ 698,984 | $ 990,811 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,990,811 |
| Total | | $ 301,015 | $ 698,984 | $ 990,811 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,990,811 |

**Public Utilities**

**Lower Otay Reservoir Emer Outlet Improve / S00044**

**Bldg - Water - Reservoirs/Dams**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 75 |
| **Community Planning:** | Non City | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2001 - 2019 | | 858-292-6425 |
| **Improvement Type:** | Betterment | | tphung@sandiego.gov |

**Description**: This project provides for the installation of two sluice gates on the auxiliary spillway to improve drawdown capacity.

**Justification**: The State Department of Safety of Dams requires an emergency draw-down capability of 10 percent of reservoir capacity in 10 days. Lower Otay Reservoir requires 56 days for 10 percent drawdown.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2001 and will be completed in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 403,219 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 403,219 |
| Water Utility - CIP Funding Source | 700010 | 398,328 | 135,085 | - | - | - | - | - | - | - | - | 533,414 |
| Water Utility Operating Fund | 700011 | 243,337 | - | - | - | - | - | - | - | - | - | 243,337 |
| Total | | $ 1,044,885 | $ 135,085 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,179,971 |

**Public Utilities**

**MBC Dewatering Centrifuges Replacement / S00339**

**Bldg - MWWD - Treatment Plants**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 83 |
| **Community Planning:** | Non City | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Vitelle, Brian |
| **Duration:** | 2009 - 2019 | | 619-533-5105 |
| **Improvement Type:** | Expansion | | bvitelle@sandiego.gov |

**Description**: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to better handle biosolid flows during maintenance of the centrifuges and its associated equipment and to handle larger future biosolid flows. The existing units are also near the end of their useful life. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification**: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance and construction, to accommodate future flows, and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and the installation of the six centrifuges will be completed by Fiscal Year 2019.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 934 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 934 |
| Metro Sewer Utility - CIP Funding Source | 700009 | 11,327,321 | 781,562 | - | - | - | - | - | - | - | - | 12,108,883 |
| Metropolitan Sewer Utility Fund | 700001 | 12,624 | - | - | - | - | - | - | - | - | - | 12,624 |
| Total | | $ 11,340,880 | $ 781,562 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 12,122,443 |

**Public Utilities**

**MBC Equipment Upgrades / S17013**

**Bldg - MWWD - Treatment Plants**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 85 |
| **Community Planning:** | Kearny Mesa | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Barhoumi, Amer |
| **Duration:** | 2017 - 2022 | | 858-292-6364 |
| **Improvement Type:** | Replacement | | abarhoumi@sandiego.gov |

**Description**: This project ensures that the plant operates reliably and efficiently, equipment associated with anaerobic digestion and the sludge dewatering process must be replaced. This project entails the replacement of the following equipment: recirculation pumps, mixing pumps, axial mixing pumps, sludge feed pumps and polymer feed pumps.
**Justification**: To ensure that the plant operates reliably and efficiently, process equipment associated with anaerobic digestion and sludge dewatering must be replaced.
**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is in compliance with the applicable community plans and is in conformance with the City's General Plan.
**Schedule:** Design began in June 2017 and is anticipated to be completed in August 2018. Construction is scheduled to begin in April 2019 and is anticipated to be completed in December 2021.
**Summary of Project Changes:** The total project cost increased by $8.8 million in Fiscal Year 2019 due to revised requirements. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of $100,000.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Metro Sewer Utility - CIP Funding Source | 700009 | $ 608,692 | $ 591,307 | $ 550,000 | $ - | $ 4,400,000 | $ 3,080,000 | $ 660,000 | $ - | $ - | $ - | $ 9,890,000 |
| Total | | $ 608,692 | $ 591,307 | $ 550,000 | $ - | $ 4,400,000 | $ 3,080,000 | $ 660,000 | $ - | $ - | $ - | $ 9,890,000 |

**Public Utilities**

**MBC Odor Control Facility Upgrades / S00323** **Bldg - MWWD - Treatment Plants**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 83 |
| **Community Planning:** | Non City | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Vitelle, Brian |
| **Duration:** | 2007 - 2019 | | 619-533-5105 |
| **Improvement Type:** | Expansion | | bvitelle@sandiego.gov |

**Description**: This project provides for upgrading the odor control system fans and ducting to reduce system headlosses; and improve overall foul air collection efficiency at the various process areas. Access platforms will also be installed at monitoring instruments locations. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification**: Several areas at the Metro Biosolids Center (MBC) have been identified to cause significant odor problems due to foul air collection deficiencies because of insufficient fan capacity and high headlosses, including poorly located foul air collection registers. Installing access platforms at the monitoring instruments and air volume control dampers will provide safe and timely access for operation and maintenance needs.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018.

**Summary of Project Changes:** This project is complete and will be closed by the end of the Fiscal Year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 8,045 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 8,045 |
| Metro Sewer Utility - CIP Funding Source | 700009 | 7,211,813 | 438,830 | - | - | - | - | - | - | - | - | 7,650,644 |
| Metropolitan Sewer Utility Fund | 700001 | 56,922 | - | - | - | - | - | - | - | - | - | 56,922 |
| Total | | $ 7,276,781 | $ 438,830 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 7,715,612 |

**Public Utilities**

**Metro Treatment Plants / ABO00001** **Bldg - MWWD - Treatment Plants**

| | | | |
|---|---|---|---|
| **Council District:** | 2 6 7 8 | **Priority Score:** | Annual |
| **Community Planning:** | Peninsula; University; Tijuana River Valley | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification**: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** In Fiscal Year 2018, the City Council authorized the appropriation of $100,000. Additionally, the annual project cost for Fiscal Year 2019 increased by $4.8 million due to updated to the schedule of sub-projects.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Metro Sewer Utility - CIP Funding Source | 700009 | $ 10,335,700 | $ 1,504,181 | $ 5,311,000 | $ - | $ 1,991,500 | $ 121,264 | $ - | $ - | $ - | $ - | $ 19,263,646 |
| Metropolitan Sewer Utility Fund | 700001 | 31,247 | - | - | - | - | - | - | - | - | - | 31,247 |
| Total | | $ 10,366,948 | $ 1,504,181 | $ 5,311,000 | $ - | $ 1,991,500 | $ 121,264 | $ - | $ - | $ - | $ - | $ 19,294,894 |

**Public Utilities**

**Metropolitan System Pump Stations / ABP00002**

**Bldg - MWWD - Pump Stations**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River and Grove Avenue. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification**: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 decreased by $1.2 million due to updated to the schedule of sub-projects.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 871,254 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 871,254 |
| Metro Sewer Utility - CIP Funding Source | 700009 | 3,701,828 | 139,384 | 500,000 | - | 807,840 | 316,968 | 140,000 | 140,000 | - | - | 5,746,021 |
| Metropolitan Sewer Utility Fund | 700001 | 5,901,235 | - | - | - | - | - | - | - | - | - | 5,901,235 |
| Total | | $ 10,474,318 | $ 139,384 | $ 500,000 | $ - | $ 807,840 | $ 316,968 | $ 140,000 | $ 140,000 | $ - | $ - | $ 12,518,511 |

**Public Utilities**

**Metropolitan Waste Water Department Trunk Sewers / AJB00001**

**Wastewater - Collection Sys - Trunk Swr**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.
**Justification**: This annual allocation provides for the upgrading of trunk sewers, to improve the level of service to residents of the City of San Diego, and to comply with regulatory agencies by reducing the possibility of sewer spills.

**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.
**Schedule:** Projects will be scheduled on a priority basis.
**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 increased by $4.4 million due to updated to the schedule of sub-projects.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Metro Sewer Utility - CIP Funding Source | 700009 | $ 5,012,629 | $ 4,902,646 | $ 3,083,904 | $ - | $ 469,864 | $ - | $ - | $ - | $ - | $ - | $ 13,469,043 |
| Metropolitan Sewer Utility Fund | 700001 | 23,059 | - | - | - | - | - | - | - | - | - | 23,059 |
| Muni Sewer Utility - CIP Funding Source | 700008 | 2,821,190 | 1,403,601 | 5,881,393 | - | 631,596 | 1,634,689 | 3,762,983 | 1,973,202 | - | - | 18,108,655 |
| Total | | $ 7,856,879 | $ 6,306,247 | $ 8,965,297 | $ - | $ 1,101,460 | $ 1,634,689 | $ 3,762,983 | $ 1,973,202 | $ - | $ - | $ 31,600,757 |

**Public Utilities**

**Miramar Clearwell Improvements / S11024** **Bldg - Water - Standpipes**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | 100 |
| **Community Planning:** | Scripps Miramar Ranch; Miramar Ranch North | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Vitelle, Brian |
| **Duration:** | 2011 - 2021 | | 619-533-5105 |
| **Improvement Type:** | Replacement | | bvitelle@sandiego.gov |

**Description**: This project will construct two new potable water storage clearwells, associated piping, and facilities for a total storage capacity of 58.3 million gallons (MG), demolish clearwells Nos. 1 and 2, and associated piping and facilities, construct a new chlorine contact chamber with an adjoining lift station for the maximum plant capacity of 215 million gallons per day (mgd), construct a new maintenance building, new guard shack, and install one megawatt Photvoltaic System on the roof of Clearwell No. 2.

**Justification**: The existing clearwells were determined to have significant structural issues. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

**Operating Budget Impact:** The department is anticipating energy savings from the project and is currently assessing the operational impacts.

**Relationship to General and Community Plans:** This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 75,171,177 | $ 6,157,170 | $ 29,080,100 | $ - | $ 9,915,800 | $ - | $ - | $ - | $ - | $ - | $ 120,324,248 |
| Water Utility Operating Fund | 700011 | 4,495 | - | - | - | - | - | - | - | - | - | 4,495 |
| Total | | $ 75,175,673 | $ 6,157,170 | $ 29,080,100 | $ - | $ 9,915,800 | $ - | $ - | $ - | $ - | $ - | $ 120,328,744 |

**Public Utilities**

**MOC Complex Solar Project / S14022**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 90 |
| **Community Planning:** | Kearny Mesa | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Lewis, Nikki |
| **Duration:** | 2015 - 2020 | | 619-533-6653 |
| **Improvement Type:** | Betterment | | nlewis@sandiego.gov |

**Description**: This project includes the design, installation, and interconnection of approximately 500 kilowatts (kw) worth of solar photovoltaics at various locations throughout the Metropolitan Operations Complex (MOC) in Kearny Mesa.

**Justification**: Project complies with the City's Solar Implementation Plan and will provide solar electricity to offset energy used at the MOC Complex buildings when averaged over the year.

**Operating Budget Impact:** The department is anticipating energy savings from the project and is currently assessing the operational impacts.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design and construction was awarded in Fiscal Year 2017 and are anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Energy Conservation Program CIP Fund | 200225 | $ 974,999 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 975,000 |
| Metro Sewer Utility - CIP Funding Source | 700009 | 236,008 | 120,991 | - | - | - | - | - | - | - | - | 357,000 |
| Muni Sewer Utility - CIP Funding Source | 700008 | 573,162 | 293,837 | - | - | - | - | - | - | - | - | 867,000 |
| Water Utility - CIP Funding Source | 700010 | 314,677 | 161,322 | - | - | - | - | - | - | - | - | 476,000 |
| Total | | $ 2,098,848 | $ 576,151 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,675,000 |

**Public Utilities**

**Montezuma/Mid-City Pipeline Phase II / S11026**

**Water - Distribution Sys - Distribution**

| | | | |
|---|---|---|---|
| **Council District:** | 7 9 | **Priority Score:** | 98 |
| **Community Planning:** | College Area; Mid-City: Eastern Area; Navajo | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Vitelle, Brian |
| **Duration:** | 2013 - 2022 | | 619-533-5105 |
| **Improvement Type:** | Expansion | | bvitelle@sandiego.gov |

**Description**: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the existing 48-inch Mid-City Pipeline, which crosses Highway 8. Approximate pipeline length is 5,685 linear feet.

**Justification**: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego, south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the College Area, Navajo, Mid-City, and Eastern Area Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2018. Easement acquisition is scheduled to be Fiscal Year 2017 through Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2021.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 3,022,444 | $ 4,780,644 | $ 10,000,000 | $ - | $ 13,536,800 | $ - | $ - | $ - | $ - | $ - | $ 31,339,888 |
| Water Utility Operating Fund | 700011 | 215,111 | - | - | - | - | - | - | - | - | - | 215,111 |
| Total | | $ 3,237,555 | $ 4,780,644 | $ 10,000,000 | $ - | $ 13,536,800 | $ - | $ - | $ - | $ - | $ - | $ 31,555,000 |

**Public Utilities**

**Morena Pipeline / S16027**

**Water - Distribution Sys - Transmission**

| | | | |
|---|---|---|---|
| **Council District:** | 2 6 7 | **Priority Score:** | 92 |
| **Community Planning:** | Linda Vista; Clairemont Mesa; Mission Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Gamboa, Wendy |
| **Duration:** | 2016 - 2022 | | 858-614-4524 |
| **Improvement Type:** | Expansion | | wgamboa@sandiego.gov |

**Description**: This project will replace 19,765 feet of existing cast iron and asbestos cement 16-inch pipeline with 16-inch PVC and install 18,247 feet of new 36-inch steel pipeline (CML & C) along Morena Blvd from Friars Road to Balboa Avenue. Total length of this project is 38,012 feet.

**Justification**: This project was driven by the need to provide redundant transmission capacity to the coastal regions of Pacific Beach and La Jolla. This pipeline will also allow the beach areas to be fed by the Alvarado Water Treatment Plant which helps maximize local water resources.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with Linda Vista, Mission Valley, and Clairemont Mesa community plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

**Summary of Project Changes:** The total project cost increased by $3.5 million due to revised requirements. Additionally, the project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 3,486,025 | $ 2,512,089 | $ 5,000,000 | $ - | $ 12,000,000 | $ 10,175,277 | $ 5,000,000 | $ - | $ - | $ - | $ 38,173,392 |
| Total | | $ 3,486,025 | $ 2,512,089 | $ 5,000,000 | $ - | $ 12,000,000 | $ 10,175,277 | $ 5,000,000 | $ - | $ - | $ - | $ 38,173,392 |

**Public Utilities**

**Morena Reservoir Outlet Tower Upgrade / S00041** **Bldg - Water - Reservoirs/Dams**

| | | | |
|---|---|---|---|
| **Council District:** | Non-City | **Priority Score:** | 90 |
| **Community Planning:** | Non City | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Van Martin, Debbie |
| **Duration:** | 2001 - 2021 | | 619-533-6651 |
| **Improvement Type:** | Betterment | | dvanmartin@sandiego.gov |

**Description**: This project replaces the existing outlet tower to meet seismic requirements. It will add a 120-foot long, 6-foot wide pedestrian bridge from the dam to the new outlet tower, enlarge the existing outlet tunnel, and raise the dam crest.

**Justification**: The aging outlet tower components are in need of replacement for safety and ease of operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide better control, and provide safety and better accessibility. The tower is 100 years old and seismically inadequate. This project is required by the California Division of Safety of Dams (DSOS).

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** Design phase began in Fiscal Year 2012. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

**Summary of Project Changes:** The total project increased by $6.0 million due to updates to the schedule of sub-projects. The project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 322,485 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 322,485 |
| Water Utility - CIP Funding Source | 700010 | 2,718,075 | 924,762 | - | - | 11,000,000 | 11,520,000 | - | - | - | - | 26,162,838 |
| Water Utility Operating Fund | 700011 | 14,676 | - | - | - | - | - | - | - | - | - | 14,676 |
| Total | | $ 3,055,237 | $ 924,762 | $ - | $ - | $ 11,000,000 | $ 11,520,000 | $ - | $ - | $ - | $ - | $ 26,500,000 |

**Public Utilities**

**NCWRP Improvements to 30 mgd / S17012**

**Bldg - MWWD - Treatment Plants**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 85 |
| **Community Planning:** | University | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Barhoumi, Amer |
| **Duration:** | 2017 - 2022 | | 858-292-6364 |
| **Improvement Type:** | Replacement | | abarhoumi@sandiego.gov |

**Description**: The North City Water Reclamation Plant (NCWRP) treats wastewater from several San Diego communities and distributes recycled water for irrigation and industrial purposes throughout the surrounding areas. The condition and hydraulic capacity of the existing equipment at the NCWRP has been assessed through the review and examination of the plant design drawings, operation and assessment. It was determined that improvements to the process equipment are needed in order to ensure the facility is capable of operating reliability at its design capacity of 30 million gallons per day (mgd).

**Justification**: This project entails improvements to the process equipment at the NCWRP in order to ensure the facility is capable of operating reliably at its design capacity of 30 mgd.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is in compliance with the applicable community plans and is in conformance with the City's General plan.

**Schedule:** Design began in November 2016 and is scheduled to be completed in June 2018. Construction is scheduled to begin in February 2019 and is anticipated to be completed in December 2021.

**Summary of Project Changes:** The total project cost increased by $26.5 million in Fiscal Year 2019 due to revised requirements. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of $410,000.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Metro Sewer Utility - CIP Funding Source | 700009 | $ 1,463,710 | $ 646,289 | $ 3,080,000 | $ - | $ 14,080,000 | $ 6,710,000 | $ 2,200,000 | $ - | $ - | $ - | $ 28,180,000 |
| Total | | $ 1,463,710 | $ 646,289 | $ 3,080,000 | $ - | $ 14,080,000 | $ 6,710,000 | $ 2,200,000 | $ - | $ - | $ - | $ 28,180,000 |

**Public Utilities**

**New 16" Water Mains (U-3) / RD15003**

**Water - Distribution Sys - Distribution**

| | | | |
|---|---|---|---|
| **Council District:** | 1 5 | **Priority Score:** | N/A |
| **Community Planning:** | Torrey Highlands | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Crane, Bill |
| **Duration:** | 2015 - 2020 | | 619-533-3685 |
| **Improvement Type:** | Expansion | | wcrane@sandiego.gov |

**Description**: This project provides for reimbursement to a developer for the construction of approximately 16,636 linear feet of 16-inch diameter water mains within the Camino Del Sur (Watson Ranch Road to Dormouse) and along Carmel Mountain Road from Camino Del Sur to Sundance Avenue. This is Project U-3 in the Torrey Highlands Public Facilities Financing Plan.

**Justification**: This project is required to provide primary distribution facilities to serve the community.

**Operating Budget Impact:** The operations and maintenance funding for this project will be included in the Public Utilities budget.

**Relationship to General and Community Plans:** This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

**Schedule:** A portion of the waterline was completed by the developer in Fiscal Year 2008. Construction on the portion of the Carmel Mountain Road waterline began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2019. The remaining portions of the Camino Del Sur and the Carmel Mountain Road waterline are expected to be completed by the developer as part of a future reimbursement agreement anticipated to be approved in Fiscal Year 2019 with project completion anticipated in Fiscal Year 2021.

**Summary of Project Changes:** The total project cost increased by $751,759 and the project schedule was updated to reflect the Fiscal Year 2019 Torrey Highlands Public Facilities Financing Plan expected to be approved in the summer of 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Torrey Highlands | 400094 | $ 575,321 | $ 649,678 | $ - | $ 751,759 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,976,759 |
| Total | | $ 575,321 | $ 649,678 | $ - | $ 751,759 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,976,759 |

**Public Utilities**

**Otay 1st/2nd PPL Abandon E of Highland / S11027**

**Water - Distribution Sys - Transmission**

| | | | |
|---|---|---|---|
| **Council District:** | 4 9 | **Priority Score:** | 77 |
| **Community Planning:** | Mid-City: Eastern Area; Mid-City: City Heights | **Priority Category:** | Low |
| **Project Status:** | Warranty | **Contact Information:** | Vitelle, Brian |
| **Duration:** | 2011 - 2019 | | 619-533-5105 |
| **Improvement Type:** | Replacement | | bvitelle@sandiego.gov |

**Description**: This project will abandon approximately 13,630 feet of aged 30-inch and 36-inch pipes, identified as Otay 1st and 2nd water transmission pipelines. These pipelines sections will be abandoned from Highland Avenue and Wightman Street east to 54th Street. This project will also install approximately 8,120 feet of new 16-inch distribution mains from a 12-inch line at University Avenue and Winona Avenue to 54th Street and Chollas Station Road.

**Justification**: This project will abandon approximately 13,630 feet of existing Cast Iron Cement Lined, Reinforced Concrete Steel Cylinder and Cement Mortar Lined Coated Steel pipes in accordance with California Department of Public Health's compliance order 04-14-96CO-022. These pipelines, constructed as early as 1915, have reached the end of their lifecycle and have become a liability to the City. In order to provide system redundancy and maintain distribution needs, approximately 8,120 feet of new 16-inch distribution mains will be installed.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights and Eastern Area Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017.

**Summary of Project Changes:** This project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 6,689,913 | $ 98,993 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,788,906 |
| Water Utility Operating Fund | 700011 | 44,483 | - | - | - | - | - | - | - | - | - | 44,483 |
| Total | | $ 6,734,396 | $ 98,993 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,833,390 |

**Public Utilities**

**Otay 1st/2nd PPL West of Highland Avenue / S12016**

**Water - Distribution Sys - Transmission**

| | | | |
|---|---|---|---|
| **Council District:** | 3 9 | **Priority Score:** | 91 |
| **Community Planning:** | Mid-City: City Heights; Greater North Park | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Vitelle, Brian |
| **Duration:** | 2012 - 2022 | | 619-533-5105 |
| **Improvement Type:** | Replacement | | bvitelle@sandiego.gov |

**Description**: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 14,572 linear feet of existing cast iron with a new 42-inch pipeline.

**Justification**: This project will replace the existing deteriorated cast iron pipe. The new pipeline will provide supply reliability and improve water quality.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the City Heights and Greater North Park Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 3,239,838 | $ 873,212 | $ 9,700,000 | $ - | $ 10,000,000 | $ 5,627,449 | $ - | $ - | $ - | $ - | $ 29,440,500 |
| Total | | $ 3,239,838 | $ 873,212 | $ 9,700,000 | $ - | $ 10,000,000 | $ 5,627,449 | $ - | $ - | $ - | $ - | $ 29,440,500 |

**Public Utilities**

**Otay Second Pipeline Relocation-PA / S15016**

**Water - Distribution Sys - Transmission**

| | | | |
|---|---|---|---|
| **Council District:** | Non-City | **Priority Score:** | 98 |
| **Community Planning:** | Non City | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Wilson, Leonard |
| **Duration:** | 2015 - 2025 | | 619-446-5421 |
| **Improvement Type:** | Replacement | | llwilson@sandiego.gov |

**Description**: This project will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway.

**Justification**: As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated into the City of Chula Vista's public rights-of-way.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

**Schedule:** Design of Phase 1 began in Fiscal Year 2015 and construction of Phase 1 will begin in Fiscal Year 2019. Subsequent design and construction phases will continue through calendar year 2025.

**Summary of Project Changes:** The total project cost decreased by $48,780 due to revised requirements.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 1,584,411 | $ 249,680 | $ 3,000,000 | $ - | $ 8,262,079 | $ 10,218,802 | $ 729,472 | $ 4,000,000 | $ - | $ - | $ 28,044,445 |
| Total | | $ 1,584,411 | $ 249,680 | $ 3,000,000 | $ - | $ 8,262,079 | $ 10,218,802 | $ 729,472 | $ 4,000,000 | $ - | $ - | $ 28,044,445 |

**Public Utilities**

**Otay WTP Concrete Work / S11059** **Bldg - Water - Treatment Plants**

| | | | |
|---|---|---|---|
| **Council District:** | Non-City | **Priority Score:** | N/A |
| **Community Planning:** | Non City | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Vitelle, Brian |
| **Duration:** | 2011 - 2019 | | 619-533-5105 |
| **Improvement Type:** | Betterment | | bvitelle@sandiego.gov |

**Description**: This project includes the surface preparation, resurfacing, and the application of protective coating for basins one and two at the Otay Water Treatment Plant (WTP). Coating includes concrete floors, walls, columns, valves, piping, metal supports, and moving bridges.
**Justification**: The existing coating of the two basins is over 15 years old, it is in poor condition and needs to be replaced. The new protective coating applications will prevent concrete corrosion and ensure continual operation of the treatment plant.

**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.
**Schedule:** The design and construction for the Otay WTP concrete work began in Fiscal Year 2013 and was completed in Fiscal Year 2018.
**Summary of Project Changes:** This project is completed and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 2,741,824 | $ 1,801,370 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,543,194 |
| Water Utility Operating Fund | 700011 | 8,111 | - | - | - | - | - | - | - | - | - | 8,111 |
| Total | | $ 2,749,935 | $ 1,801,370 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,551,305 |

**Public Utilities**

**Pacific Beach Pipeline South (W) / S12015**

**Water - Distribution Sys - Transmission**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 92 |
| **Community Planning:** | Pacific Beach; Midway - Pacific Highway; Mission Beach; Peninsula | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Batta-Hajjawi, Nabil |
| **Duration:** | 2012 - 2022 | | 619-533-4145 |
| **Improvement Type:** | Expansion | | nbatta@sandiego.gov |

**Description**: Replacement of approximately 7.8 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

**Justification**: This project is needed to provide water supply reliability to Pacific Beach by replacing a 73 year old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021.

**Summary of Project Changes:** In Fiscal Year 2018, the City Council authorized the appropriation of $1.0 million.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 22,705,814 | $ 1,175,768 | $ 10,491,262 | $ - | $ 5,737,598 | $ - | $ - | $ - | $ - | $ - | $ 40,110,443 |
| Total | | $ 22,705,814 | $ 1,175,768 | $ 10,491,262 | $ - | $ 5,737,598 | $ - | $ - | $ - | $ - | $ - | $ 40,110,443 |

**Public Utilities**

**Pipeline Rehabilitation / AJA00002**

**Wastewater - Collection Sys - Main**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the Municipal Wastewater System.
**Justification**: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.
**Schedule:** Projects will be scheduled on a priority basis.
**Summary of Project Changes:** In Fiscal Year 2018, the City Council authorized the deappropriation of $5.0 million. Additionally, the annual project cost for Fiscal Year 2019 increased $13.3 million due to updates to the schedule of sub-projects.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Muni Sewer Utility - CIP Funding Source | 700008 | $ 88,007,210 | $ 13,729,105 | $ 30,431,911 | $ - | $ 15,000,000 | $ 15,000,000 | $ 15,000,000 | $ - | $ - | $ - | $ 177,168,226 |
| Municipal Sewer Revenue Fund | 700000 | 25,312 | - | - | - | - | - | - | - | - | - | 25,312 |
| Total | | $ 88,032,522 | $ 13,729,105 | $ 30,431,911 | $ - | $ 15,000,000 | $ 15,000,000 | $ 15,000,000 | $ - | $ - | $ - | $ 177,193,539 |

**Public Utilities**

**Point Loma Grit Processing Improvements / S00315** **Bldg - MWWD - Treatment Plants**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | N/A |
| **Community Planning:** | Peninsula | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Vitelle, Brian |
| **Duration:** | 2001 - 2019 | | 619-533-5105 |
| **Improvement Type:** | Replacement | | bvitelle@sandiego.gov |

**Description**: This project provides for upgrading the existing grit removal process at the Point Loma Wastewater Treatment Plant which includes new grit agitation blowers enclosed in a sound dampening facility and the associated air piping. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification**: The Point Loma Wastewater Treatment Plant has six aerated grit removal tanks. The plant is not achieving desirable grit removal because the existing grit processing equipment is unable to extract fine sand or silt. The grit accumulated downstream of the grit tanks reduces the efficiency of processing equipment and minimizes the biosolid treatment in the digesters.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2001 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2012 and is anticipated to be completed in Fiscal Year 2018.

**Summary of Project Changes:** In Fiscal Year 2018, the City Council authorized the appropriation of $220,000. This project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 4,727,066 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,727,066 |
| Metro Sewer Utility - CIP Funding Source | 700009 | 29,934,009 | 762,810 | - | - | - | - | - | - | - | - | 30,696,820 |
| Metropolitan Sewer Utility Fund | 700001 | 1,891,149 | - | - | - | - | - | - | - | - | - | 1,891,149 |
| Total | | $ 36,552,226 | $ 762,810 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 37,315,037 |

**Public Utilities**

**Pressure Reduction Facility Upgrades / AKA00002**

**Water - Distribution Sys - Transmission**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

**Justification**: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 increased by $200,000 due to updates to the schedule of sub-projects.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 136,212 | $ 713,787 | $ 200,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,050,000 |
| Total | | $ 136,212 | $ 713,787 | $ 200,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,050,000 |

**Public Utilities**

**PS 84 Upgrade & PS 62 Abandon / S00308**

**Bldg - MWWD - Pump Stations**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | 86 |
| **Community Planning:** | Rancho Bernardo; Rancho Penasquitos | **Priority Category:** | High |
| **Project Status:** | Warranty | **Contact Information:** | Van Martin, Debbie |
| **Duration:** | 2007 - 2019 | | 619-533-6651 |
| **Improvement Type:** | Replacement | | dvanmartin@sandiego.gov |

**Description**: This project provides for the elimination of Sewer Pump Station 62 through the installation of various pipelines and the upsizing of the existing Sewer Pump Station 84.
**Justification**: This project is needed to optimize the sewage system and to eliminate Sewer Pump Station 62.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the Rancho Bernardo and Rancho Penasquitos Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2010 and was completed in Fiscal Year 2012. Construction began in Fiscal Year 2013 and was completed in Fiscal Year 2018.
**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019. This project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 3,939 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,939 |
| Muni Sewer Utility - CIP Funding Source | 700008 | 9,092,295 | 219,258 | - | - | - | - | - | - | - | - | 9,311,554 |
| Municipal Sewer Revenue Fund | 700000 | 1,004,906 | - | - | - | - | - | - | - | - | - | 1,004,906 |
| Total | | $ 10,101,141 | $ 219,258 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 10,320,400 |

**Public Utilities**

**PS2 Power Reliability & Surge Protection / S00312**

**Bldg - MWWD - Pump Stations**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 90 |
| **Community Planning:** | Peninsula | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Van Martin, Debbie |
| **Duration:** | 2005 - 2023 | | 619-533-6651 |
| **Improvement Type:** | Expansion | | dvanmartin@sandiego.gov |

**Description**: This project will improve the reliability of Pump Station 2 and will provide the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. This project will also provide the required building upgrades (ADA compliant restrooms and offices). Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification**: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2022.

**Summary of Project Changes:** The total project cost increased by $26.7 million in Fiscal Year 2019 due to additions to the project scope which include: Distribution Control Systems (DCS) upgrades, increased commissioning and testing, added staff space conversions and associated ADA improvements, increased fire alarm and protection systems, added permanent Storm Water facilities, inflation/cost increases, increase in construction duration projection (1 year), and an increase in design and administration. Additionally, the project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Metro Sewer Utility - CIP Funding Source | 700009 | $ 21,708,318 | $ 2,572,747 | $ 19,450,000 | $ - | $ 15,350,000 | $ 12,955,568 | $ - | $ - | $ - | $ - | $ 72,036,633 |
| Metropolitan Sewer Utility Fund | 700001 | 64,166 | - | - | - | - | - | - | - | - | - | 64,166 |
| Total | | $ 21,772,484 | $ 2,572,747 | $ 19,450,000 | $ - | $ 15,350,000 | $ 12,955,568 | $ - | $ - | $ - | $ - | $ 72,100,800 |

**Public Utilities**

**Pump Station 64,65, Penasquitos, E Mission Gorge / ABP00003**

**Bldg - MWWD - Pump Stations**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation provides for the comprehensive upgrades, design modifications, and renovations or replacement of equipment, such as pumps, valves, tanks, controls, and odor control systems at the pump stations.

**Justification**: These improvements will allow the pump stations to run efficiently and increase the reliability of the Municipal Wastewater System.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 increased $652,960 due to updates to the schedule of sub-projects.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 13,508 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 13,508 |
| Muni Sewer Utility - CIP Funding Source | 700008 | 5,672,114 | 170,075 | 652,960 | - | - | - | - | - | - | - | 6,495,150 |
| Municipal Sewer Revenue Fund | 700000 | 458,400 | - | - | - | - | - | - | - | - | - | 458,400 |
| Total | | $ 6,144,023 | $ 170,075 | $ 652,960 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,967,059 |

**Public Utilities**

**Pump Station Restorations / ABP00001**

**Bldg - MWWD - Pump Stations**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

**Justification**: Many existing sewer pump stations have reached or exceeded their anticipated service life. However, because of the widely varying actual lengths of service life, the scheduling of pump station restorations is difficult. This project allows flexibility in replacing deteriorated pumping equipment.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** In Fiscal Year 2018, the City Council authorized the appropriation of $2.7 million. Additionally, the annual project cost for Fiscal Year 2019 increased by $28,917 due to updates to the schedule of sub-projects.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 40,008 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 40,008 |
| Muni Sewer Utility - CIP Funding Source | 700008 | 4,090,573 | 6,200,338 | 700,000 | - | 2,257,204 | 3,340,734 | - | - | - | - | 16,588,850 |
| Total | | $ 4,130,582 | $ 6,200,338 | $ 700,000 | $ - | $ 2,257,204 | $ 3,340,734 | $ - | $ - | $ - | $ - | $ 16,628,859 |

**Public Utilities**

**PURE Water Program / ALA00001**

**Potable Reuse**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Dorman, Amy |
| **Duration:** | 2015 - 2035 | | 858-614-5504 |
| **Improvement Type:** | New | | adorman@sandiego.gov |

**Description**: The Pure Water Program will be implemented in two phases. This annual allocation provides funding for phase I of the Program and it includes the design and construction of several facilities including a 30 million gallons per day (mgd) Pure Water Facility, expansion of the existing North City Water Reclamation Plant from 30mgd to 52 mgd, 30 mgd Pure Water Pump Station and Conveyance system to deliver pure water to Miramar Reservoir, and a 37 mgd pump station and forcemain on Morena Blvd, which will convey additional wastewater from the central area of San Diego to the North City Water Reclamation Plant. The capacity and location of the Phase II Pure Water will be determined once Phase II Pure Water Program validation is complete.

**Justification**: This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterruptable local water supply.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is in compliance with applicable community plans and is in conformance with the City's General Plan.
**Schedule:** Projects will be scheduled on a priority basis.
**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 increased by $20.6 million due to updates to the schedule of sub-projects. Additionally, in Fiscal Year 2018, the City Council authorized the deappropriation of $20.8 million to fund other high priority projects.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Metro Sewer Utility - CIP Funding Source | 700009 | $ 30,174,870 | $ 40,093,081 | $ 66,823,574 | $ - | $ 182,527,174 | $ 110,652,092 | $ 59,670,765 | $ 5,592,569 | $ - | $ - | $ 495,534,126 |
| Water Utility - CIP Funding Source | 700010 | 51,609,383 | 31,122,977 | 54,556,314 | - | 331,121,758 | 204,768,729 | 46,318,163 | 4,632,438 | - | - | 724,129,762 |
| Total | | $ 81,784,253 | $ 71,216,058 | $ 121,379,888 | $ - | $ 513,648,932 | $ 315,420,821 | $ 105,988,928 | $ 10,225,007 | $ - | $ - | $ 1,219,663,888 |

**Public Utilities**

**Recycled Water Systems Upgrades / AHC00004**

**Reclaimed Water System - Pipelines**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Expansion | | tphung@sandiego.gov |

**Description**: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.
**Justification**: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.
**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 increased by $400,000 due to updates to the schedule of sub-projects.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 1,714,214 | $ 362,174 | $ 400,000 | $ 210,000 | $ 210,000 | $ 210,000 | $ 210,000 | $ 210,000 | $ - | $ - | $ 3,526,389 |
| Total | | $ 1,714,214 | $ 362,174 | $ 400,000 | $ 210,000 | $ 210,000 | $ 210,000 | $ 210,000 | $ 210,000 | $ - | $ - | $ 3,526,389 |

**Public Utilities**

**Recycled Water Tank Modifications / S12014**

**Reclaimed Water System - Reservoirs**

| | | | |
|---|---|---|---|
| **Council District:** | 5 8 | **Priority Score:** | 90 |
| **Community Planning:** | Scripps Miramar Ranch; Rancho Penasquitos; Tijuana River Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Van Martin, Debbie |
| **Duration:** | 2014 - 2019 | | 619-533-6651 |
| **Improvement Type:** | Expansion | | dvanmartin@sandiego.gov |

**Description**: This project provides three recycled water tank drain modifications to comply with new regulatory requirements. The three tanks being modified: (9 million gallon Miramar Recycled Water Tank, 3 million gallon Black Mountain Ranch Tank, and .75 million gallon South Bay Reclamation Tank).

**Justification**: This project is needed in order to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with Scripps Miramar Ranch, Rancho Penasquitos, and Tijuana River Valley Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design and construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2018.

**Summary of Project Changes:** In Fiscal Year 2018, the City Council authorized the appropriation of $100,000.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 1,278,404 | $ 221,595 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,500,000 |
| Total | | $ 1,278,404 | $ 221,595 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,500,000 |

**SAP Environmental Health and Safety (EHS) Imp / T18001**

**Intangible Assets - Information Tech**

| | | | |
|---|---|---|---|
| **Project Status:** | Continuing | **Contact Information:** | Stanley, Vichai |
| **Duration:** | 2018 - 2018 | | 858-292-6358 |
| | | | vstanley@sandiego.gov |

**Description**: This project is for the replacement of Public Utilities Department legacy Occupational Unified City Health (OUCH) application. This application reports industrial leave, injury, accident and light duty status by classification, injury type, environment and chronology. It is used to generate the Cal OSHA 300 log required by the State of California. It also maintains audit trail of doctor visits and manage release forms.

**Justification**: OUCH is a legacy application written in a technology that is obsolete, is no longer supported, and is not in compliance with the City's IT Technology Roadmap. The ERP project is to replace OUCH in order to be in compliance with the Technology Roadmap. It has since been determined that the replacement of the OUCH application is a capital project in nature due to the high cost to replace the current obsolete application and its extended useful life. In addition, it has been recommended by the Strategic Technology Advisory Committee that the replacement of this application to be set up as an IT CIP project.

**Operating Budget Impact:** There will be an increase in the annual non-discretionary allocation for SAP Support (GL 512162), estimated at $200,000.

**Schedule:** Implementation is scheduled to begin in late January 2018 and be completed by June 2018.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2019. This project is anticipated to be completed by Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Metro Sewer Utility - CIP Funding Source | 700009 | $ - | $ 99,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 99,000 |
| Muni Sewer Utility - CIP Funding Source | 700008 | - | 54,000 | - | - | - | - | - | - | - | - | 54,000 |
| Water Utility - CIP Funding Source | 700010 | - | 147,000 | - | - | - | - | - | - | - | - | 147,000 |
| Total | | $ - | $ 300,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 300,000 |

**Public Utilities**

**SBWR Plant Demineralization / S00310**

**Bldg - MWWD - Treatment Plants**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 77 |
| **Community Planning:** | Tijuana River Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Vitelle, Brian |
| **Duration:** | 2006 - 2019 | | 619-533-5105 |
| **Improvement Type:** | Expansion | | bvitelle@sandiego.gov |

**Description**: This project provides demineralization of reclaimed water using the Electrodialysis Reversal (EDR) process. The project will relocate two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification**: The majority of reclaimed water is used for irrigation. Demineralization will reduce the level of total dissolved solids in the reclaimed water.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2018.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Metro Sewer Utility - CIP Funding Source | 700009 | $ 5,286,074 | $ 687,221 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,973,295 |
| Metropolitan Sewer Utility Fund | 700001 | 399 | - | - | - | - | - | - | - | - | - | 399 |
| Total | | $ 5,286,473 | $ 687,221 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,973,695 |

**Public Utilities**

**Sewer CIP Emergency Reserve / ABT00007**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Rashid, Surraya |
| **Duration:** | 2010 - 2024 | | 858-654-4112 |
| **Improvement Type:** | Betterment | | srashid@sandiego.gov |

**Description**: This project is an emergency capital reserve intended to be used for emergency capital needs.

**Justification**: This reserve is required to comply with the City's reserve policy 100-20.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

**Schedule:** The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 increased by $5.0 million due to being funded by the Metro and Muni Sewer Utility equally.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Metro Sewer Utility - CIP Funding Source | 700009 | $ - | $ 5,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,000,000 |
| Muni Sewer Utility - CIP Funding Source | 700008 | - | - | 5,000,000 | - | - | - | - | - | - | - | 5,000,000 |
| Total | | $ - | $ 5,000,000 | $ 5,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 10,000,000 |

**Public Utilities**

**Sewer Main Replacements / AJA00001**

**Wastewater - Collection Sys - Main**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.
**Justification**: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.
**Summary of Project Changes:** In Fiscal Year 2018, the City Council authorized the appropriation of $2.2 million. Additionally, the annual project cost for Fiscal Year 2019 increased by $22.6 million due to updates to the schedule of sub-projects.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 11,193,800 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 11,193,800 |
| Muni Sewer Utility - CIP Funding Source | 700008 | 196,279,667 | 35,345,610 | 60,600,791 | - | 38,301,625 | 30,009,242 | 30,009,242 | - | - | - | 390,546,177 |
| Municipal Sewer Revenue Fund | 700000 | 3,233,726 | - | - | - | - | - | - | - | - | - | 3,233,726 |
| Total | | $ 210,707,194 | $ 35,345,610 | $ 60,600,791 | $ - | $ 38,301,625 | $ 30,009,242 | $ 30,009,242 | $ - | $ - | $ - | $ 404,973,705 |

**Public Utilities**

**South Metro Sewer Rehabilitation Ph 3B / S00317** **Bldg - MWWD - Treatment Plants**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 90 |
| **Community Planning:** | Peninsula | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2018 - 2022 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This project will rehabilitate the remaining 5,000 feet of the 108-inch pipeline from Winship Lane to Pump Station 2. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification**: Sections of the South Metro Interceptor have deteriorated significantly due to the corrosive effects of sewer gases over 40 years.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design is scheduled to begin in Fiscal Year 2019 and construction is scheduled to begin in Fiscal Year 2021.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Metro Sewer Utility - CIP Funding Source | 700009 | $ 346 | $ 157,159 | $ 500,000 | $ - | $ 2,000,000 | $ 4,000,000 | $ 2,557,451 | $ - | $ - | $ - | $ 9,214,957 |
| Total | | $ 346 | $ 157,159 | $ 500,000 | $ - | $ 2,000,000 | $ 4,000,000 | $ 2,557,451 | $ - | $ - | $ - | $ 9,214,957 |

**Public Utilities**

**Standpipe and Reservoir Rehabilitations / ABL00001**

**Bldg - Water - Standpipes**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation provides for rehabilitation, upgrades, and improvement projects at reservoirs, dams, and standpipes to improve operations and extend their service life.

**Justification**: The existing reservoirs, dams, and standpipes in the water system have deteriorated and need to be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 decreased by $908,698 due to updates to the schedule of sub-projects. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of $5.4 million.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 18,071 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 18,071 |
| Water Utility - CIP Funding Source | 700010 | 12,760,694 | 8,004,663 | 4,005,053 | - | 6,567,358 | 1,122,040 | - | - | - | - | 32,459,809 |
| Water Utility Operating Fund | 700011 | 359,115 | - | - | - | - | - | - | - | - | - | 359,115 |
| Total | | $ 13,137,882 | $ 8,004,663 | $ 4,005,053 | $ - | $ 6,567,358 | $ 1,122,040 | $ - | $ - | $ - | $ - | $ 32,836,996 |

**Public Utilities**

**Tecolote Canyon Trunk Sewer Improvement / S15020** **Wastewater - Collection Sys - Trunk Swr**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 84 |
| **Community Planning:** | Clairemont Mesa | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Ninh, Michael |
| **Duration:** | 2015 - 2022 | | 619-533-7443 |
| **Improvement Type:** | Replacement - Rehab | | mninh@sandiego.gov |

**Description**: This project will upsize approximately 3.3 miles of existing 18- to 24-inch vitrified clay (VC) sewer pipe in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.4 miles of existing 15-inch VC sewer pipe. Access path will also be designed and constructed as part of the project.

**Justification**: Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2016 and is anticipated to be completed by Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed by Fiscal Year 2022.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Muni Sewer Utility - CIP Funding Source | 700008 | $ 1,289,576 | $ 4,390,423 | $ - | $ - | $ 10,000,000 | $ 1,180,000 | $ - | $ - | $ - | $ - | $ 16,860,000 |
| Total | | $ 1,289,576 | $ 4,390,423 | $ - | $ - | $ 10,000,000 | $ 1,180,000 | $ - | $ - | $ - | $ - | $ 16,860,000 |

**Public Utilities**

**Tierrasanta (Via Dominique) Pump Station / S12040**

**Bldg - Water - Pump Stations**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 96 |
| **Community Planning:** | Tierrasanta | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Van Martin, Debbie |
| **Duration:** | 2010 - 2020 | | 619-533-6651 |
| **Improvement Type:** | Expansion | | dvanmartin@sandiego.gov |

**Description**: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (mgd), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station, and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

**Justification**: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** The total project cost increased by $100,000 due to revised requirements.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 13,891,546 | $ 762,449 | $ 100,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 14,753,996 |
| Total | | $ 13,891,546 | $ 762,449 | $ 100,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 14,753,996 |

**Public Utilities**

**University Ave Pipeline Replacement / S11021**

**Water - Distribution Sys - Distribution**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 93 |
| **Community Planning:** | Uptown; Greater North Park | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Vitelle, Brian |
| **Duration:** | 2011 - 2019 | | 619-533-5105 |
| **Improvement Type:** | Replacement | | bvitelle@sandiego.gov |

**Description**: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including tunneling at State Route 163.

**Justification**: This project will replace the existing deteriorated cast iron pipe. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order. The new pipeline will provide supply reliability and improve water quality.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Uptown and Greater North Park Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 25,062,679 | $ 807,116 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 25,869,796 |
| Water Utility Operating Fund | 700011 | 130,203 | - | - | - | - | - | - | - | - | - | 130,203 |
| Total | | $ 25,192,883 | $ 807,116 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 26,000,000 |

**Public Utilities**

**University Heights Water Tower Seismic Retrofit / S17006**

**Bldg - Water - Standpipes**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 43 |
| **Community Planning:** | Greater North Park | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Vitelle, Brian |
| **Duration:** | 2016 - 2020 | | 619-533-5105 |
| **Improvement Type:** | Betterment | | bvitelle@sandiego.gov |

**Description**: This project will replace the exterior structural elements which includes replacing the corroded anchor bolt washers, excavating two (2) feet of soil at two (2) column footings to determine embedment depth, removing and replacing existing tie-rods with new tie-rods, and installing new gusset plates and pin connectors.

**Justification**: This project is being driven by the need to repair and retrofit the existing historical University Heights Water Tower to maintain the current state of structural elements and allow for safer performance during seismic events.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design started in Fiscal Year 2017 and was completed in early Fiscal Year 2018. Construction began in the later part of Fiscal Year 2018 and scheduled to be completed in Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, the City Council authorized the appropriation of $300,000.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 444,116 | $ 1,718,883 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,163,000 |
| Total | | $ 444,116 | $ 1,718,883 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,163,000 |

**Public Utilities**

**Unscheduled Projects / AJA00003**

**Wastewater - Collection Sys - Main**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation provides for the repair and replacement of municipal and metropolitan sewers in need of emergency repairs.

**Justification**: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal and Metropolitan Sewer System.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 552,840 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 552,840 |
| Metro Sewer Utility - CIP Funding Source | 700009 | 108,220 | (8,220) | - | - | - | - | - | - | - | - | 100,000 |
| Muni Sewer Utility - CIP Funding Source | 700008 | 9,198,731 | 839,303 | - | - | - | - | - | - | - | - | 10,038,035 |
| Municipal Sewer Revenue Fund | 700000 | 28,389 | - | - | - | - | - | - | - | - | - | 28,389 |
| Total | | $ 9,888,181 | $ 831,083 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 10,719,265 |

**Public Utilities**

**Upas St Pipeline Replacement / S11022**

**Water - Distribution Sys - Distribution**

| | | | |
|---|---|---|---|
| **Council District:** | 2 3 | **Priority Score:** | 93 |
| **Community Planning:** | Uptown; Greater North Park; Midway - Pacific Highway | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Vitelle, Brian |
| **Duration:** | 2011 - 2019 | | 619-533-5105 |
| **Improvement Type:** | Replacement | | bvitelle@sandiego.gov |

**Description**: This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

**Justification**: This project will replace the existing deteriorated cast iron pipe. The new pipeline will provide supply reliability and improve water quality.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, the City Council authorized the appropriation of $950,000. Additionally, the project schedule was updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| PFFA-Water Rev Bonds Series 2016A | 700095 | $ 2,440,361 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,440,361 |
| Water Utility - CIP Funding Source | 700010 | 32,210,655 | 1,132,205 | - | - | - | - | - | - | - | - | 33,342,861 |
| Water Utility Operating Fund | 700011 | 113,102 | - | - | - | - | - | - | - | - | - | 113,102 |
| Total | | $ 34,764,120 | $ 1,132,205 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 35,896,326 |

**Public Utilities**

**Water & Sewer Group Job 816 (W) / S13015**

**Water - Distribution Sys - Distribution**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 90 |
| **Community Planning:** | Pacific Beach | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Demich, Andrea |
| **Duration:** | 2013 - 2020 | | 619-533-5126 |
| **Improvement Type:** | Expansion | | ademich@sandiego.gov |

**Description**: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes.
**Justification**: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order. This project is intended to reduce maintenance and improve service.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

**Schedule:** Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and is anticipated to be completed in Fiscal Year 2018. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2019.
**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 8,059,200 | $ 6,974,682 | $ 1,485,509 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 16,519,392 |
| Total | | $ 8,059,200 | $ 6,974,682 | $ 1,485,509 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 16,519,392 |

**Public Utilities**

**Water CIP Emergency Reserve / ABT00008**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Rashid, Surraya |
| **Duration:** | 2010 - 2024 | | 858-654-4112 |
| **Improvement Type:** | Betterment | | srashid@sandiego.gov |

**Description**: This annual allocation provides for an emergency financial reserve for Water Fund capital improvement projects.
**Justification**: This reserve is required to comply with the stipulation in the Bond Counsel.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

**Schedule:** This reserve will be used on an as-needed basis, in conformance with Bond Counsel requirements. This reserve will be held as a continuing appropriation.
**Summary of Project Changes:** No significant changes have been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ - | $ 5,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,000,000 |
| Total | | $ - | $ 5,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,000,000 |

**Public Utilities**

**Water Department Security Upgrades / S00050**

**Bldg - Operations Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | N/A |
| **Community Planning:** | Citywide | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Van Martin, Debbie |
| **Duration:** | 2001 - 2020 | | 619-533-6651 |
| **Improvement Type:** | Betterment | | dvanmartin@sandiego.gov |

**Description**: This project provides for the design and installation of miscellaneous security systems at various facilities.

**Justification**: This project provides for the deterrence, detection, and apprehension of unauthorized personnel, in order to maintain a safe and secure water system.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan. Additionally, the project schedule was updated for Fiscal Year 2019.

**Schedule:** Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2020.

**Summary of Project Changes:** The total project cost increased by $1.0 million due to security upgrades at various facilities.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 4,468,272 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,468,272 |
| Water Utility - CIP Funding Source | 700010 | 1,028,991 | 3,036,811 | 2,000,000 | - | 1,800,000 | - | - | - | - | - | 7,865,803 |
| Water Utility Operating Fund | 700011 | 30,986 | - | - | - | - | - | - | - | - | - | 30,986 |
| Total | | $ 5,528,250 | $ 3,036,811 | $ 2,000,000 | $ - | $ 1,800,000 | $ - | $ - | $ - | $ - | $ - | $ 12,365,061 |

**Public Utilities**

**Water Main Replacements / AKB00003**

**Water - Distribution Sys - Distribution**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation allows for the replacement of water mains at various locations throughout the City.

**Justification**: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 increased by $23.3 million due to revised requirements. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of $22.3 million.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 2,591,232 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,591,232 |
| PFFA-Water Rev Bonds Series 2016A | 700095 | 7,025,763 | (69,378) | - | - | - | - | - | - | - | - | 6,956,385 |
| Water Utility - CIP Funding Source | 700010 | 206,818,139 | 47,567,256 | 74,153,904 | - | 50,000,000 | 50,000,000 | 50,000,000 | 35,823,418 | - | - | 514,362,718 |
| Water Utility Operating Fund | 700011 | 5,341,793 | - | - | - | - | - | - | - | - | - | 5,341,793 |
| Total | | $ 221,776,929 | $ 47,497,878 | $ 74,153,904 | $ - | $ 50,000,000 | $ 50,000,000 | $ 50,000,000 | $ 35,823,418 | $ - | $ - | $ 529,252,130 |

**Public Utilities**

**Water Pump Station Restoration / ABJ00001**

**Bldg - Water - Pump Stations**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2010 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

**Justification**: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 increased by $1.5 million due to updates to the schedule of sub-projects. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of $200,000.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 12,785,554 | $ 4,087,939 | $ 3,979,847 | $ - | $ 6,091,349 | $ 8,618,132 | $ 8,618,132 | $ - | $ - | $ - | $ 44,180,954 |
| Water Utility Operating Fund | 700011 | 37,508 | - | - | - | - | - | - | - | - | - | 37,508 |
| Total | | $ 12,823,063 | $ 4,087,939 | $ 3,979,847 | $ - | $ 6,091,349 | $ 8,618,132 | $ 8,618,132 | $ - | $ - | $ - | $ 44,218,462 |

**Public Utilities**

**Water Treatment Plants / ABI00001**

**Bldg - Water - Treatment Plants**

| | | | |
|---|---|---|---|
| **Council District:** | 5 7 Non-City | **Priority Score:** | Annual |
| **Community Planning:** | Scripps Miramar Ranch; Navajo; Non City | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Phung, Tung |
| **Duration:** | 2013 - 2024 | | 858-292-6425 |
| **Improvement Type:** | Replacement | | tphung@sandiego.gov |

**Description**: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

**Justification**: These improvements are necessary to ensure a reliable water supply to the customers and for compliance under the Safe Drinking Water Act.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** The annual project cost for Fiscal Year 2019 decreased by $143,493 due to updates to the schedule of sub-projects. Additionally, in Fiscal Year 2018, the City Council authorized the appropriation of $1.1 million.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Water Utility - CIP Funding Source | 700010 | $ 3,995,825 | $ 2,574,114 | $ - | $ - | $ 703,600 | $ 246,192 | $ 246,192 | $ - | $ - | $ - | $ 7,765,924 |
| Total | | $ 3,995,825 | $ 2,574,114 | $ - | $ - | $ 703,600 | $ 246,192 | $ 246,192 | $ - | $ - | $ - | $ 7,765,924 |

**Public Utilities**

**Wet Weather Storage Facility / S00314** **Bldg - MWWD - Administration Struct**

| | | | |
|---|---|---|---|
| **Council District:** | 1 2 6 | **Priority Score:** | 83 |
| **Community Planning:** | University; Clairemont Mesa; Mission Bay Park; Peninsula | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Llagas, Margaret |
| **Duration:** | 1999 - 2021 | | (858) 654-4494 |
| **Improvement Type:** | Expansion | | mllagas@sandiego.gov |

**Description**: This project includes the implementation of the emergency live stream discharge of reclaimed water from the North City Reclamation Plant during heavy rain events to reduce the capacity demand on the downstream sewer system and facilities. Approximately 34 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

**Justification**: The facility will reduce the risk of potential wet weather overflows, which may be caused by the capacity limitation of Pump Station 2 during extreme rainfall events.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula, University, and Clairemont Mesa Community Plans, and Mission Bay Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** The project design and construction may be adjusted pending the Regional Water Quality Control Board (RWQCB) approval of the National Pollutant Discharge Elimination System (NPDES) permit, expected in Fiscal Year 2019.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 1,853,216 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,853,216 |
| Metro Sewer Utility - CIP Funding Source | 700009 | 147,435 | 111,221 | - | - | 1,000,000 | 3,780,501 | - | - | - | - | 5,039,158 |
| Metropolitan Sewer Utility Fund | 700001 | 379,752 | - | - | - | - | - | - | - | - | - | 379,752 |
| Total | | $ 2,380,404 | $ 111,221 | $ - | $ - | $ 1,000,000 | $ 3,780,501 | $ - | $ - | $ - | $ - | $ 7,272,127 |

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# Public Works - General Services

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The Public Works - General Services Department's Facilities Division provides repair, modernization, and improvement services to over 1,700 municipal facilities encompassing nine million square feet of floor space.

The Facilities CIP projects include minor and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements, compliance with the Americans with Disabilities Act (ADA), and other facilities improvements. Other projects bring City buildings into compliance with the Americans with Disabilities Act (ADA). The Public Works - General Services CIP is funded by a variety of sources including, deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, Developer Impact Fees, and federal grants.

## 2018 CIP Accomplishments

Projects throughout the City completed under and managed by the Public Works Department's City Facilities Improvements annual allocation included:

- Carmel Mountain Library Roof Replacement
- San Ysidro Community Center ADA Barrier Removal
- Bay Bridge Community Center ADA Barrier Removal
- Gaslamp Comfort Station ADA Upgrades
- Carmel Valley Recreation Center ADA Upgrades
- Barrio Youth Facilities 2 & 3 ADA Upgrades
- Gaines Street and Napa Street ADA Upgrades
- Pacific Beach Library HVAC & Roof Replacement
- Tierrasanta Recreation Center Roof and HVAC Replacement
- Marston House Roof Replacement
- La Jolla Recreation Center Electrical Upgrades
- Fire Station 14 Roof & HVAC Replacement
- Fire Station 19 Roof & HVAC Replacement
- Police Department Northern Division Generator Upgrade
- Police Department Air Support HVAC & Mechanical Upgrade
- Police Department Central Division HVAC & Mechanical Upgrade
- Police Department Headquarters HVAC & Mechanical Upgrade
- Police Department Northeastern Division HVAC & Mechanical Upgrade
- Police Department Mid-City Parking and Lighting Improvements
- Police Department Western Division Parking and Lighting Improvements

Projects completed and managed by other Departments under the City Facilities Improvements annual include:

- Police Department Western Division Generator & HVAC Upgrade
- Police Department Eastern Division Generator Upgrade

## 2019 CIP Goals

Under the Facilities Improvements Annual Allocation, the Public Works Department plans to implement the following capital improvement projects:

- City Administration Building Elevator Modernization
- Mira Mesa Library Foundation Repair
- Casa De Balboa Fire Alarm Replacement
- Citywide Roof Replacements
- William Heath Davis House ADA Upgrades
- Fire Station 3 HVAC, Electrical & Plumbing Upgrades

Under the Facilities Improvements Annual Allocation, other Departments plan to implement the following capital improvement projects:

- Fire Station 9 Kitchen & Dorm Room Remodel
- Public Utilities Facility Upgrades and Improvement Projects

## Public Works - General Services: Capital Improvement Projects

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| City Facilities Improvements / ABT00001 | $ 33,468,223 | $ 2,740,000 | $ 201,460,863 | $ 237,669,086 |
| **Total** | **$ 33,468,223** | **$ 2,740,000** | **$ 201,460,863** | **$ 237,669,086** |

**Public Works - General Services**

**City Facilities Improvements / ABT00001**

**Bldg - Other City Facility / Structures**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Kirby, Roy |
| **Duration:** | 2010 - 2024 | | 619-525-8501 |
| **Improvement Type:** | Betterment | | rkirby@sandiego.gov |

**Description**: This annual allocation provides for capital improvements at City facilities. Potential improvements include improvements to roofs, heating, ventilation, air-conditioning, elevator replacements, adjacent parking lots, expansions and new facilities.
**Justification**: Several City-owned facilities are in need of repair or major improvements. High-priority repairs and high-priority city improvements will be completed with this allocation. Funding for this annual allocation will ensure the facilities remain safe and operable.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.
**Summary of Project Changes:** This annual is anticipated to receive $2.1 million in Infrastructure Funds, to address deferred maintenance needs at various facilities, which includes roof and HVAC replacements, and complete rehabilitations, $150,000 in Regional Park Improvements funds for upgrades to the Fire Alarm replacement at Casa De Balboa, and $500,000 in Water and Sewer Utility CIP funds for preliminary work on PUD facility upgrades and improvement projects. $7.4 million in Commercial Paper financing is anticipated in Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Barrio Logan | 400128 | $ - | $ 100,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 100,000 |
| C.O.-Pueblo Land/Pol. Decentra | 400006 | 190,000 | - | - | - | - | - | - | - | - | - | 190,000 |
| Capital Outlay Fund | 400002 | 3,223,626 | 2,087,142 | - | - | - | - | - | - | - | - | 5,310,769 |
| Capital Outlay-Sales Tax | 400000 | 11,685 | 14,203 | - | - | - | - | - | - | - | - | 25,888 |
| Carmel Valley Development Impact Fee | 400855 | 849,284 | 125,349 | - | - | - | - | - | - | - | - | 974,634 |
| Centre City DIF-Admin | 400122 | - | 1,165,000 | - | - | - | - | - | - | - | - | 1,165,000 |
| CIP Contributions from General Fund | 400265 | 3,612,512 | 528,373 | - | - | - | - | - | - | - | - | 4,140,885 |
| Deferred Maint Revenue 2009A-Project | 400624 | 118,644 | - | - | - | - | - | - | - | - | - | 118,644 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 1,117,431 | - | - | - | - | - | - | - | - | - | 1,117,431 |
| Financing | 9300 | - | - | - | 7,410,455 | - | - | - | - | - | - | 7,410,455 |
| Grant Fund - Federal | 600000 | 782,056 | - | - | - | - | - | - | - | - | - | 782,056 |
| Infrastructure Fund | 100012 | 904,936 | 1,095,063 | 2,090,000 | - | 12,700,000 | 15,700,000 | 14,200,000 | - | - | - | 46,690,000 |
| Linda Vista Urban Comm | 400113 | - | 165,919 | - | - | - | - | - | - | - | - | 165,919 |
| Metro Sewer Utility - CIP Funding Source | 700009 | - | 100,000 | 166,650 | - | - | - | - | - | - | - | 266,650 |
| Mid City Urban Comm | 400114 | - | 290,000 | - | - | - | - | - | - | - | - | 290,000 |
| Midway/Pacific Hwy Urban Comm | 400115 | - | 1,161,328 | - | - | - | - | - | - | - | - | 1,161,328 |
| Muni Sewer Utility - CIP Funding Source | 700008 | - | 100,000 | 220,000 | - | - | - | - | - | - | - | 320,000 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 1,862,646 | 96,938 | - | - | - | - | - | - | - | - | 1,959,585 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 8,957,686 | 339,405 | - | - | - | - | - | - | - | - | 9,297,092 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 1,146,268 | - | - | - | - | - | - | - | - | - | 1,146,268 |
| Presidio - Major District | 400053 | 7,172 | - | - | - | - | - | - | - | - | - | 7,172 |
| Private & Others Contrib-CIP | 400264 | 72,060 | 17,870 | - | - | - | - | - | - | - | - | 89,930 |
| PV Est-Other P & R Facilities | 400221 | 14,629 | 306,059 | - | - | - | - | - | - | - | - | 320,688 |
| Rancho Bernardo-Fac Dev Fund | 400099 | - | 900,000 | - | - | - | - | - | - | - | - | 900,000 |
| Rancho Bernardo-Pk Dev Fund | 400107 | - | 31,377 | - | - | - | - | - | - | - | - | 31,377 |
| San Diego Regional Parks Improvement Fund | 200391 | 131,480 | 655,402 | 150,000 | - | 900,000 | 1,000,000 | 1,200,000 | 1,900,000 | - | - | 5,936,882 |
| San Ysidro Urban Comm | 400126 | 200,000 | - | - | - | - | - | - | - | - | - | 200,000 |
| Santa Clara - Major District | 400049 | 4,759 | - | - | - | - | - | - | - | - | - | 4,759 |
| SD Unified School Dist-Cap Out | 400003 | 130,776 | 369,223 | - | - | - | - | - | - | - | - | 500,000 |
| Torrey Hills Dev Agmt Fund | 400209 | - | 456,910 | - | - | - | - | - | - | - | - | 456,910 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 146,450,408 | 146,450,408 |
| Uptown Urban Comm | 400121 | 25,000 | - | - | - | - | - | - | - | - | - | 25,000 |
| Water Utility - CIP Funding Source | 700010 | - | - | 113,350 | - | - | - | - | - | - | - | 113,350 |
| Total | | $ 23,362,656 | $ 10,105,566 | $ 2,740,000 | $ 7,410,455 | $ 13,600,000 | $ 16,700,000 | $ 15,400,000 | $ 1,900,000 | $ - | $ 146,450,408 | $ 237,669,086 |

## Public Works - General Services

| Project | Project Total | Unidentified Funding | Percent Unfunded | Description |
|---|---|---|---|---|
| City Facilities Improvements / ABT00001 | $ 237,669,086 | $ 146,450,408 | 61.6 % | This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements, and adjacent parking lots. Funding for this annual allocation will ensure the facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments. |
| **Total** | | **$ 146,450,408** | | |

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# Transportation & Storm Water

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The Transportation & Storm Water Department's Capital Improvements Program provides for the installation and improvements of various transportation and storm water drainage infrastructure and systems. The Department plans and programs right-of-way capital improvement projects including resurfacing of asphalt streets, reconstruction of concrete streets and sidewalks, rehabilitation of bridges, construction of pedestrian, bicycle and vehicular improvements, upgrading obsolete street light circuits, and improvements to storm water infrastructure, including installation of green infrastructure.

The Department also:

- Manages and maintains the City's street network consisting of approximately 3,000 miles of streets and alleys.
- Improves traffic flow and safety for motorists, pedestrians, and cyclists through engineering of traffic systems.
- Leads the City's efforts to protect and improve water quality and provide flood risk management through capital improvement projects focused on providing the most efficient storm drain system and green infrastructure designed to capture or treat storm water runoff.
- Manages the coordination of capital improvement projects within the public Right-of-Way.
- Manages the Utilities Undergrounding Program which seeks to underground approximately 1,400 miles of overhead utility lines throughout the City.

Funding for the Department's projects comes from a variety of sources such as development impact fees, facilities benefit assessments, debt financing, underground surcharge fees, gasoline taxes, TransNet, General Fund, and grants.

## 2018 CIP Accomplishments

In Fiscal Year 2018, the Transportation & Storm Water Department, in coordination with the Public Works Department, completed capital projects including the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. During the first half of Fiscal Year 2018, the City paved 48.9 miles and slurry sealed 68.4 miles of streets, and 1.4 miles of concrete streets.

Transportation projects that are planned to complete construction in Fiscal Year 2018 include:

- Georgia Street Bridge Improvements
- Regents Rd Widening-Genesee to Executive
- SR163/Clairemont Mesa Blvd Interchange
- La Jolla Mesa Drive Sidewalk

In Fiscal Year 2018, the Department funded and programmed approximately 20,000 linear feet of new sidewalk, pedestrian countdown timers for 140 intersections, and 65 new street lights throughout the City.

The Department has initiated the preparation of a Vision Zero Strategy for engineering improvements of pedestrian corridors.

In Fiscal Year 2018, approximately 17 bike lane miles of striping plans were completed during the first half of the fiscal year.

In addition, the West Mission Bay Drive Bridge Over San Diego River project awarded its construction contract in Fiscal Year 2018 and will begin construction by the end of the fiscal year.

To improve storm drain infrastructure and meet pollution removal mandates, the Department, in coordination with Public Works, completed construction of the following Storm Water projects:

- Jean Drive Storm Drain Replacement
- Huntington Ave(9102)Storm Drain Replace
- Hornblend Alley(1761)Storm Drain Upgrade
- Burroughs & W Dunlop Sts Storm Dr Repl
- Toyon Rd (5655) Storm Drain Replacement
- Whitney & Genesee Ct Storm Drain Repl
- Otay Mesa Storm Drain Upgrade
- Storm Drain Group 1008

During the first half of Fiscal Year 2018, as part of the Utilities Undergrounding Program, the Department:

- Relocated approximately six miles of overhead utilities underground
- Installed approximately 213 street lights
- Resurfaced/slurry seal approximately 21 miles of streets in project areas
- Installed approximately 368 curb ramps

## 2019 CIP Goals

The City has a goal of repairing 1,000 miles of streets by the year 2020 and maintaining the average pavement overall condition index (OCI) at 70. To reach these goals, in Fiscal Year 2019, the Department plans to repair 390 miles of streets. Additionally, the Department's goal is to complete 50 bike lane miles in coordination with the City's resurfacing contracts, fund and program 10,000 linear feet of new sidewalk, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.

Goals also include establishment of new transportation projects including sidewalk and street light installation, street light circuit conversion, signal modifications, bridge rehabilitation, and the addition of bicycle facilities.

Transportation projects scheduled to begin construction in Fiscal Year 2019 include:

- Nimitz Bridge at NTC Rehabilitation
- University Avenue Mobility

Transportation projects scheduled to complete construction in Fiscal Year 2019 include:

- SR94/Euclid Av Interchange Phase 2
- Voltaire St Bridge Rehab o/Nimitz Blvd
- El Cajon Blvd. Median Improvements
- Old Otay Mesa Road- Westerly

To improve storm drain infrastructure and meet pollution removal mandates, the Department, in coordination with Public Works, is scheduled to begin construction in Fiscal Year 2019 for the following Storm Water Projects:

- Logan Heights LID (South)
- Alamo, Salvation, 68th Street Basins LID
- San Carlos SD Replacement (Northeast)
- Skyline (NW) Green Infrastructure
- Green Infrastructure Group 1012
- Cherokee Point South SD & GI (GI)

In addition, the Department is scheduled to complete construction for flood risk management and green infrastructure projects in Fiscal Year 2019 including:

- 4709 Clairemont Mesa Blvd SD Replacement
- Van Dyke Ave (4481) Storm Drain Replacement

In Fiscal Year 2019, the Department's Utilities Undergrounding Program plans to:

- Relocate approximately 15 miles of overhead utilities underground
- Install approximately 282 street lights
- Resurface/slurry seal approximately eight miles of streets in project areas
- Install approximately 224 curb ramps

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## Transportation & Storm Water: Capital Improvement Projects

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| 25th Street Renaissance Project / S00985 | $ 2,862,047 | $ - | $ - | $ 2,862,047 |
| 43rd St fr Logan to I805 St Widening / S00845 | 8,948,223 | - | - | 8,948,223 |
| Airway Road Improvements / S16043 | 10,000 | - | - | 10,000 |
| Alta La Jolla Drive Drainage Repair PhII / S10001 | 6,206,105 | - | - | 6,206,105 |
| Alvarado Road Realignment / P18007 | 1,000,000 | - | - | 1,000,000 |
| Avenida de la Playa Infrastructure-SD / S13018 | 12,462,507 | - | - | 12,462,507 |
| Azalea Park Neighborhood Identification / S00699 | 388,002 | - | - | 388,002 |
| Balboa Avenue Corridor Improvements / S00831 | 2,988,987 | - | - | 2,988,987 |
| Bayshore Bikeway / S00944 | 5,667,775 | - | - | 5,667,775 |
| Beta Street Green Alley / S15041 | 419,000 | - | - | 419,000 |
| Bridge Rehabilitation / AIE00001 | 3,960,046 | 600,000 | 2,000,000 | 6,560,046 |
| Bus Stop Improvements / AID00007 | 111,872 | - | 296,000 | 407,872 |
| Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000 | - | - | 5,170,000 | 5,170,000 |
| Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000 | 50,000 | - | - | 50,000 |
| Camino Del Sur-SR-56 to Dormouse / S00872 | 1,204,893 | - | - | 1,204,893 |
| Carmel Country Road Low Flow Channel / S00969 | 2,712,000 | - | - | 2,712,000 |
| Carmel Mountain Rd to Del Mar Mesa Rd / S00846 | 1,800,000 | - | - | 1,800,000 |
| Carmel Mountain Road (T-5.2) / RD15002 | 2,700,000 | - | 7,070,179 | 9,770,179 |
| Carmel Valley Rd 4/6 Lanes s of Street A / S00900 | 7,085,000 | - | - | 7,085,000 |
| Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934 | 14,000,000 | - | - | 14,000,000 |
| Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001 | 1,774,058 | - | 1,145,519 | 2,919,577 |
| Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841 | 21,058,000 | - | - | 21,058,000 |
| Cherokee Street Improvements / S00921 | 1,930,005 | - | - | 1,930,005 |
| City Heights Pedestrian Improvements / S15044 | 4,332,822 | - | - | 4,332,822 |
| Coastal Rail Trail / S00951 | 3,042,271 | - | 44,425,628 | 47,467,899 |
| Coolidge Street Storm Drain / S11003 | 955,224 | - | 229,650 | 1,184,874 |
| Del Sol Boulevard-Central / S00858 | 5,529,194 | - | - | 5,529,194 |
| Drainage Projects / ACA00001 | 62,252,566 | - | 316,142,021 | 378,394,587 |
| El Camino Real/SR 56 Bike Path Connector / S00981 | 555,340 | - | - | 555,340 |
| El Camino Real to ViaDeLaValle (1/2 mile) / S00856 | 10,259,797 | 937,000 | 25,105,658 | 36,302,455 |
| Euclid Avenue & Home Improvements / S00886 | 1,012,739 | - | - | 1,012,739 |
| Five Points Neighborhood Pedestrian Impr / S00988 | 925,000 | - | - | 925,000 |
| Genesee Avenue-Nobel Dr to SR 52 / S00852 | 1,948,600 | - | 16,681,100 | 18,629,700 |

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| Genesee Avenue Widen I-5 Crossing / S00839 | 22,587,667 | - | - | 22,587,667 |
| Georgia Street Bridge Improvements / S00863 | 15,170,309 | - | 810,000 | 15,980,309 |
| Guard Rails / AIE00002 | 3,020,573 | - | 850,000 | 3,870,573 |
| Hayes Ave Storm Drain / S11002 | 1,020,100 | - | - | 1,020,100 |
| Installation of City Owned Street Lights / AIH00001 | 5,512,818 | 1,890,168 | 185,609,832 | 193,012,818 |
| Install T/S Interconnect Systems / AIL00002 | 10,914,693 | 100,000 | 118,975,400 | 129,990,093 |
| Interstate 5 Underpass-Bikeway/Ped Conn / S00982 | 535,000 | - | 1,116,010 | 1,651,010 |
| Juan Street Concrete Street / S00602 | 8,529,843 | - | - | 8,529,843 |
| La Jolla Mesa Drive Sidewalk / S00928 | 826,000 | - | - | 826,000 |
| La Jolla Village Drive-I-805 Ramps / S00857 | 23,974,536 | - | - | 23,974,536 |
| La Media Road Improvements / S15018 | 6,256,690 | 369,048 | 30,005,218 | 36,630,956 |
| Linda Vista/Genesee Intersection Improve / S00907 | 1,038,000 | - | - | 1,038,000 |
| Market St-Euclid to Pitta-Improvements / S16022 | 717,500 | 200,000 | 4,651,600 | 5,569,100 |
| Market Street-47th to Euclid-Complete Street / S16061 | 960,000 | - | 6,647,000 | 7,607,000 |
| Martin Luther King Jr. Promenade / S13020 | 225,000 | - | 1,005,000 | 1,230,000 |
| Median Installation / AIG00001 | 2,471,545 | 750,000 | 6,600,000 | 9,821,545 |
| Minor Bike Facilities / AIA00001 | 10,640,224 | 900,000 | 87,531,000 | 99,071,224 |
| Miramar Road-I-805 Easterly Ramps / S00880 | 7,048,073 | 460,000 | 540,000 | 8,048,073 |
| New Walkways / AIK00001 | 13,114,812 | 1,182,000 | 108,615,000 | 122,911,812 |
| N Torrey Pines Rd Bridge/ Los Penasquitos / S00935 | 14,530,652 | - | 100,000 | 14,630,652 |
| Old Otay Mesa Road-Westerly / S00870 | 15,451,671 | - | 200,000 | 15,651,671 |
| Otay Mesa Truck Route Phase 4 / S11060 | 12,250,000 | 1,000,000 | 11,210,000 | 24,460,000 |
| Pacific Highlands Traffic Signals / S01062 | 2,400,000 | - | - | 2,400,000 |
| Pacific Hwy Curb Ramp Barrier Removal / S11045 | 450,000 | - | - | 450,000 |
| Palm Avenue Interstate 805 Interchange / S00869 | 7,368,663 | - | 27,500,000 | 34,868,663 |
| Palm Avenue Roadway Improvements / S00913 | 4,817,209 | - | - | 4,817,209 |
| Park Boulevard At-Grade Crossing / S15045 | 14,105,565 | 5,078,580 | 3,794,877 | 22,979,022 |
| Poway Road Bicycle Path - Class I / S00943 | 2,730,000 | - | - | 2,730,000 |
| Regents Rd Widening-Genesee to Executive / S00881 | 7,630,000 | - | - | 7,630,000 |
| Regents Road Bridge / S00729 | 6,737,799 | - | 24,816,677 | 31,554,476 |
| Rosecrans Street Corridor Improvements / S00830 | 1,448,325 | - | - | 1,448,325 |
| San Diego River Multi-Use Path / S00958 | 1,868,867 | - | - | 1,868,867 |
| School Traffic Safety Improvements / AIK00002 | 772,783 | - | - | 772,783 |
| Sea World Dr/I5 Interchange Improvement / S00888 | 1,090,537 | - | 119,072,571 | 120,163,108 |
| Sidewalk Repair and Reconstruction / AIK00003 | 22,669,060 | 5,000,000 | 47,000,000 | 74,669,060 |
| Siempre Viva Road Improvements / S16044 | 10,000 | - | - | 10,000 |

| Project | Prior Fiscal Years | FY 2019 Adopted | Future Fiscal Years | Project Total |
|---|---|---|---|---|
| Sorrento Valley Rd & I5 Interchange / S00914 | 3,852,237 | - | 196,147,763 | 200,000,000 |
| SR 163/Clairemont Mesa Blvd Interchange / S00905 | 18,421,200 | - | - | 18,421,200 |
| SR 163/Friars Road / S00851 | 57,858,878 | 3,449,000 | (2,614,222) | 58,693,656 |
| SR94/Euclid Av Interchange Phase 2 / S14009 | 5,894,800 | - | - | 5,894,800 |
| State Route 56 Bike Interchanges / S00955 | 536,094 | - | - | 536,094 |
| State Route 56 Freeway Expansion / RD14000 | 14,091,000 | - | 108,909,000 | 123,000,000 |
| Streamview Drive Improvements Phase 2 / S18000 | 150,000 | 900,000 | 7,100,000 | 8,150,000 |
| Streamview Drive Improvements / S00864 | 4,449,950 | - | - | 4,449,950 |
| Street Light Circuit Upgrades / AIH00002 | 7,580,370 | - | 16,600,000 | 24,180,370 |
| Street Resurfacing and Reconstruction / AID00005 | 120,453,406 | 24,822,333 | 226,300,000 | 371,575,739 |
| Talbot Street Slope Restoration / S00609 | 3,672,435 | - | - | 3,672,435 |
| Torrey Meadows Drive Overcrossing / S10015 | 9,115,000 | - | 6,100,000 | 15,215,000 |
| Torrey Pines Road Improvement Phase 2 / S15023 | 1,800,000 | - | - | 1,800,000 |
| Torrey Pines Road Slope Restoration / S00877 | 4,172,720 | - | - | 4,172,720 |
| Traffic Calming / AIL00001 | 5,222,381 | 1,200,000 | 7,740,000 | 14,162,381 |
| Traffic Signals - Citywide / AIL00004 | 6,110,213 | 1,628,000 | 8,714,200 | 16,452,413 |
| Traffic Signals Modification / AIL00005 | 7,400,309 | 1,787,000 | 13,013,000 | 22,200,309 |
| University Avenue Complete Street Phase1 / S18001 | 1,171,640 | 200,000 | - | 1,371,640 |
| University Avenue Mobility / S00915 | 6,530,000 | 500,000 | 400,000 | 7,430,000 |
| Utilities Undergrounding Program / AID00001 | 79,937,806 | 5,000,000 | 20,000,000 | 104,937,806 |
| Via de la Valle Widening / RD11001 | 1,002,749 | 1,144,000 | 7,565,077 | 9,711,826 |
| Watershed CIP / ACC00001 | 19,675,695 | - | 246,106,979 | 265,782,674 |
| Westerly Extension of Hazard Center Dr / RD10001 | 1,000,000 | - | - | 1,000,000 |
| W Mission Bay Dr Bridge Over SD River / S00871 | 24,601,678 | - | 128,654,151 | 153,255,829 |
| **Total** | **$ 845,747,168** | **$ 59,097,129** | **$ 2,195,651,888** | **$ 3,100,496,185** |

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## Transportation & Storm Water – Preliminary Engineering Projects

**Alvarado Road Realignment / P18007**

**Priority Category: High** **Priority Score: 63**

**Expenditure by Funding Source**

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | Project Total |
|---|---|---|---|---|---|
| Developer Contributions CIP | 200636 | $ - | $ 581,351 | $ - | $ 581,351 |
| Navajo Urban Comm | 400116 | $ 5,702 | $ 412,946 | $ - | $ 418,649 |
| Total | | $ 5,702 | $ 994,297 | $ - | $ 1,000,000 |

**Transportation & Storm Water**

**25th Street Renaissance Project / S00985**

**Trans - Signals - Calming/Speed Abatemt**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 61 |
| **Community Planning:** | Greater Golden Hill | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2009 - 2019 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: This project provides for the construction of pedestrian amenities, traffic calming, streetscape improvements, and parking along 25th Street from Highway 94 to Balboa Park. The focus of the improvements is between E Street and B Street.
**Justification**: This project will provide traffic calming and improve pedestrian safety.
**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.
**Relationship to General and Community Plans:** This project is consistent with the Golden Hill Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary design began in Fiscal Year 2009 and was completed in Fiscal Year 2011. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Project construction began in Fiscal Year 2014 and was completed in Fiscal Year 2016. The warranty period for this project will continue through Fiscal Year 2019.
**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Grant Fund - State | 600001 | $ 396,047 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 396,047 |
| TransNet Extension Congestion Relief Fund | 400169 | 2,341,778 | 124,221 | - | - | - | - | - | - | - | - | 2,466,000 |
| Total | | $ 2,737,826 | $ 124,221 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,862,047 |

**Transportation & Storm Water**

**43rd St fr Logan to I805 St Widening / S00845** **Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 4 9 | **Priority Score:** | 55 |
| **Community Planning:** | Southeastern San Diego | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 1989 - 2018 | | 619-533-7492 |
| **Improvement Type:** | Betterment | | dnutter@sandiego.gov |

**Description**: This project provides for realigning the intersection at 43rd Street and National Avenue. This project will make necessary traffic enhancements to handle the increased daily traffic associated with the residential, industrial, and commercial development of the region.

**Justification**: The street currently handles approximately 12,000 daily trips. Once development on the corridor is complete, the number of trips will increase significantly. The Southeastern San Diego Community Plan recommends improvement to four lanes to handle the current capacity.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design and land acquisition began in Fiscal Year 2002 and were completed in Fiscal Year 2009. Construction began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Project close out activities are expected to continue through Fiscal Year 2018 in order to process and record changes to the public street easement.

**Summary of Project Changes:** The warranty period is scheduled to end and the project is anticipated to be closed out by the end of Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay-Sales Tax | 400000 | $ 116,981 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 116,981 |
| CIP Contributions from General Fund | 400265 | 318,482 | 35,426 | - | - | - | - | - | - | - | - | 353,908 |
| Grant Fund - State | 600001 | 2,513,803 | - | - | - | - | - | - | - | - | - | 2,513,803 |
| ISTEA-TransNet Exchange | 400162 | 26,005 | - | - | - | - | - | - | - | - | - | 26,005 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 3,362,524 | - | - | - | - | - | - | - | - | - | 3,362,524 |
| TransNet Extension Congestion Relief Fund | 400169 | 2,571,206 | 3,793 | - | - | - | - | - | - | - | - | 2,575,000 |
| Total | | $ 8,909,003 | $ 39,219 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 8,948,223 |

**Transportation & Storm Water**

**Airway Road Improvements / S16043**

**Trans - Roads/Widening/Reconfiguration**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 65 |
| **Community Planning:** | Otay Mesa | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Chui, Gary |
| **Duration:** | 2016 - 2020 | | 619-533-3770 |
| **Improvement Type:** | Widening | | gchui@sandiego.gov |

**Description**: This project will provide for the design and construction of modifying the existing road to a four-lane major roadway from La Media Road to Harvest Road.
**Justification**: These improvements are needed to accommodate future development and future truck traffic.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Project is currently in planning phase. Project schedule will be provided upon completion of the pre-design phase.
**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ - | $ 10,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 10,000 |
| Total | | $ - | $ 10,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 10,000 |

**Transportation & Storm Water**

**Alta La Jolla Drive Drainage Repair PhII / S10001**

**Drainage - Storm Drain Pipes**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 91 |
| **Community Planning:** | La Jolla | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Oriqat, Mahmoud |
| **Duration:** | 2010 - 2023 | | 619-533-5232 |
| **Improvement Type:** | Betterment | | moriqat@sandiego.gov |

**Description**: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

**Justification**: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. However, the design plans and specifications had to be updated to comply with State and Federal permits received in Fiscal Year 2014. Updated design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. A five-year maintenance and monitoring period is required by the project permits and will closeout by Fiscal Year 2023.

**Summary of Project Changes:** No significant changes were made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Private & Others Contrib-CIP | 400264 | $ 6,098,995 | $ 107,109 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,206,105 |
| Total | | $ 6,098,995 | $ 107,109 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,206,105 |

**Transportation & Storm Water**

**Avenida de la Playa Infrastructure-SD / S13018**

**Drainage - Storm Drain Pipes**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 73 |
| **Community Planning:** | La Jolla | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Bose, Sheila |
| **Duration:** | 2009 - 2019 | | 619-533-4698 |
| **Improvement Type:** | Replacement | | sbose@sandiego.gov |

**Description**: This project will reduce flooding along Avenida de la Playa and will improve the capacity of the storm drain system and divert dry weather discharges. The improvements include the replacement of the low-flow diversion and outlet box, the addition of a hydrodynamic separator, and the upsizing of 636-linear feet of storm drain double box culvert.

**Justification**: Reports indicated the low-flow diversion was not functioning as needed, resulting in dry weather flow reaching the beach which is out of compliance with the California Oceans Plan. Additionally, the current pipe is vastly undersized which results in street flooding every year and which has, in the past, resulted in the flooding of local businesses.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering began and was completed in Fiscal Year 2009. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was scheduled to be completed in Fiscal Year 2016. However, due to winter storm damage, additional construction was required. Construction was completed in Fiscal Year 2018. The warranty period for this project will end in Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, $200,000 in Infrastructure funding was transferred to S15023, Torrey Pines Road Improvement Phase 2 and $200,000 in Infrastructure funding was transferred to S00871, West Mission Bay Drive Bridge over San Diego River. This project is complete and is scheduled to be closed by the end of Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ - | $ 45,856 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 45,856 |
| CIP Contributions from General Fund | 400265 | 685,004 | 104,834 | - | - | - | - | - | - | - | - | 789,838 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 1,937,369 | - | - | - | - | - | - | - | - | - | 1,937,369 |
| Grant Fund - Federal | 600000 | 285,133 | - | - | - | - | - | - | - | - | - | 285,133 |
| Grant Fund - State | 600001 | 1,722,234 | - | - | - | - | - | - | - | - | - | 1,722,234 |
| Infrastructure Fund | 100012 | 235,257 | (135,257) | - | - | - | - | - | - | - | - | 100,000 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 1,301,757 | 125,317 | - | - | - | - | - | - | - | - | 1,427,074 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 155,000 | - | - | - | - | - | - | - | - | - | 155,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 5,656,156 | 343,843 | - | - | - | - | - | - | - | - | 6,000,000 |
| Total | | $ 11,977,913 | $ 484,593 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 12,462,507 |

**Transportation & Storm Water**

**Azalea Park Neighborhood Identification / S00699**

**Trans - Roadway - Enhance/Scape/Medians**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | N/A |
| **Community Planning:** | Mid-City: City Heights | **Priority Category:** | N/A |
| **Project Status:** | Warranty | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2004 - 2019 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: This project provides for the construction of new vehicular and pedestrian improvements, including raised medians, sidewalks, curb ramps and curb-extensions (which are to be funded by Development Impact Fees), and neighborhood identification signage. This project is part of a community revitalization effort outlined in the Azalea Park-Hollywood Park Revitalization Action Program. The specific locations of this portion of the project are the intersections of Poplar Street and Fairmount Avenue.

**Justification**: These improvements will benefit the community by increasing safety, improving the flow of traffic, enhancing pedestrian access, and promoting community identification.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

**Relationship to General and Community Plans:** This project implements the recommendations found in the Mid-City Community Plan and the Azalea Park-Hollywood Park Revitalization Action Program and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2007 and was completed in Fiscal Year 2013. Construction of vehicular and pedestrian improvements began in Fiscal Year 2011 and was completed in Fiscal Year 2012. The construction of the community identification sign was completed in Fiscal Year 2018. The warranty period will be completed in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019. Project completion was delayed due to an artistic component that had to be finished.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 5,176 | $ 4,946 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 10,123 |
| Grant Fund - Federal | 600000 | 91,879 | - | - | - | - | - | - | - | - | - | 91,879 |
| Mid City Urban Comm | 400114 | 20,000 | - | - | - | - | - | - | - | - | - | 20,000 |
| RDA Contributions to City Heights Project Fund | 200347 | 156,000 | - | - | - | - | - | - | - | - | - | 156,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 107,112 | 2,887 | - | - | - | - | - | - | - | - | 110,000 |
| Total | | $ 380,168 | $ 7,833 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 388,002 |

## Balboa Avenue Corridor Improvements / S00831

**Trans - Roadway - Enhance/Scape/Medians**

| | | | |
|---|---|---|---|
| **Council District:** | 2 6 | **Priority Score:** | 12 |
| **Community Planning:** | Clairemont Mesa; Kearny Mesa | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 2003 - 2021 | | 619-533-7492 |
| **Improvement Type:** | Betterment | | dnutter@sandiego.gov |

**Description**: This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 805. The project will provide new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, and bicycle facility improvements and traffic calming measures through the corridor. The sidewalk improvement between Mount Culebra Avenue and Mount Everest Boulevard, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 805 have been completed. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median and various pedestrian improvements.

**Justification**: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering has been completed. Construction of the first phase was completed in Fiscal Year 2014. Due to project planning delays, design of the second phase of this project was scheduled to be completed in Fiscal Year 2015 and has been completed in Fiscal Year 2018. Construction of the second phase was therefore rescheduled to start in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020. The warranty period will begin in Fiscal Year 2020 and the project is anticipated to be completed in Fiscal Year 2021.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019 due to second phase of design which continued through Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ 41,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 41,000 |
| SR 209 & 274 Coop with State | 400633 | 1,073,669 | 1,874,317 | - | - | - | - | - | - | - | - | 2,947,987 |
| Total | | $ 1,073,669 | $ 1,915,317 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,988,987 |

**Transportation & Storm Water**

**Bayshore Bikeway / S00944**

**Trans - Bicycle Facilities (All Class.)**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 51 |
| **Community Planning:** | Otay Mesa - Nestor | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2001 - 2020 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: This project provides for constructing a Class I bikeway from the northern end of 13th Street to Main Street at the Interstate 5 interchange at the southeast corner of San Diego Bay. This project will include the construction of 2.7 acres of Coastal Sage Scrub restoration to mitigate impacts from the Bayshore Bikeway Project.

**Justification**: This project completes the missing segment of the planned bike path around San Diego Bay from Point Loma to Coronado.

**Operating Budget Impact:** The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa/Nestor Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2004 and was completed in Fiscal Year 2008. Construction began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design of the mitigation restoration began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Locating the mitigation site and design of the mitigation was completed in Fiscal Year 2014. A five-year mitigation maintenance period will continue through Fiscal Year 2020.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay-Sales Tax | 400000 | $ 16,775 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 16,775 |
| Grant Fund - Other | 600002 | 611,306 | 12,693 | - | - | - | - | - | - | - | - | 624,000 |
| Historical Fund | X999 | 50,000 | - | - | - | - | - | - | - | - | - | 50,000 |
| Prop A-(Bikeway) | 400158 | 818,000 | - | - | - | - | - | - | - | - | - | 818,000 |
| TransNet ARRA Exchange Fund | 400677 | 148,273 | 1,726 | - | - | - | - | - | - | - | - | 150,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 188,399 | 11,600 | - | - | - | - | - | - | - | - | 200,000 |
| TransNet Extension Major Corri | 400173 | 3,765,306 | 43,693 | - | - | - | - | - | - | - | - | 3,809,000 |
| Total | | $ 5,598,060 | $ 69,714 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,667,775 |

**Transportation & Storm Water**

**Beta Street Green Alley / S15041**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | N/A |
| **Community Planning:** | Southeastern San Diego | **Priority Category:** | N/A |
| **Project Status:** | Warranty | **Contact Information:** | Sutherlin, Robert |
| **Duration:** | 2016 - 2019 | | 619-533-7107 |
| **Improvement Type:** | New | | sutherlin@civicsd.com |

**Description**: This project improves a 20-foot wide alley from 38th to 39th and Beta Streets, with permeable paving, curb, gutter and sidewalk along Beta Street, and pedestrian ramps at the existing improved roadways.

**Justification**: The project was an enforceable obligation of the Successor Agency to the former Redevelopment Agency and was funded by the Recognized Obligated Payment Schedule.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project advances the Visions and Goals of the Southeastern San Diego Community Plan and Objectives of the Southeastern Merged Redevelopment Project.

**Schedule:** The project began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The warranty period will continue through Fiscal Year 2018.

**Summary of Project Changes:** This project is complete and will be closed by the end of Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Sc/Taxable TI Bonds 2007A | 400315 | $ 418,690 | $ 309 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 419,000 |
| Total | | $ 418,690 | $ 309 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 419,000 |

## Bridge Rehabilitation / AIE00001

**Trans - Roadway - GRails/BRails/Safety**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Chui, Gary |
| **Duration:** | 2010 - 2024 | | 619-533-3770 |
| **Improvement Type:** | Replacement | | gchui@sandiego.gov |

**Description**: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

**Justification**: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

**Operating Budget Impact:** None

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** TransNet funding will be allocated to this project in Fiscal Year 2019 through Fiscal Year 2023.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 106,641 | $ 316,439 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 423,080 |
| Grant Fund - Federal | 600000 | 304,864 | - | - | - | - | - | - | - | - | - | 304,864 |
| Grant Fund - State | 600001 | 98,954 | 10,837 | - | - | - | - | - | - | - | - | 109,792 |
| North Bay Redevelopment CIP Contribution Fund | 200346 | 170,000 | - | - | - | - | - | - | - | - | - | 170,000 |
| Prop 42 Replacement - Transportation Relief Fund | 200306 | 446,899 | 86,523 | - | - | - | - | - | - | - | - | 533,422 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 97,010 | - | - | - | - | - | - | - | - | - | 97,010 |
| TransNet Extension Congestion Relief Fund | 400169 | 1,717,370 | 4,507 | 600,000 | - | 500,000 | 500,000 | 500,000 | 500,000 | - | - | 4,321,878 |
| TransNet Extension RTCI Fee | 400174 | 22,172 | 577,827 | - | - | - | - | - | - | - | - | 600,000 |
| Total | | $ 2,963,911 | $ 996,135 | $ 600,000 | $ - | $ 500,000 | $ 500,000 | $ 500,000 | $ 500,000 | $ - | $ - | $ 6,560,046 |

**Transportation & Storm Water**

**Bus Stop Improvements / AID00007**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Puente, Edgar |
| **Duration:** | 2010 - 2024 | | 619-527-7527 |
| **Improvement Type:** | Betterment | | epuente@sandiego.gov |

**Description**: This project will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement was extended through Fiscal Year 2024.

**Justification**: Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Bus Stop Capital Improvement Fund | 400691 | $ 39,455 | $ 72,417 | $ - | $ - | $ - | $ - | $ 106,000 | $ 190,000 | $ - | $ - | $ 407,872 |
| Total | | $ 39,455 | $ 72,417 | $ - | $ - | $ - | $ - | $ 106,000 | $ 190,000 | $ - | $ - | $ 407,872 |

**Transportation & Storm Water**

**Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000** **Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | N/A |
| **Community Planning:** | Torrey Highlands | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Crane, Bill |
| **Duration:** | 2015 - 2020 | | 619-533-3685 |
| **Improvement Type:** | Widening | | wcrane@sandiego.gov |

**Description**: This project provides for reimbursement to a developer for the design and construction of Camino Del Sur between Torrey Santa Fe and Carmel Mountain Road as an interim 2-lane roadway within the right-of-way for a future four lane facility. This is Project T-3.1B in the Torrey Highlands Ranch Public Facilities Financing Plan (See companion Project T-3.2B).

**Justification**: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2015. This project will be constructed by the developer per the terms of a future reimbursement agreement.

**Summary of Project Changes:** The financial schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Torrey Highlands | 400094 | $ - | $ - | $ - | $ 5,170,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,170,000 |
| Total | | $ - | $ - | $ - | $ 5,170,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,170,000 |

**Transportation & Storm Water**

**Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | N/A |
| **Community Planning:** | Black Mountain Ranch | **Priority Category:** | N/A |
| **Project Status:** | Warranty | **Contact Information:** | Crane, Bill |
| **Duration:** | 2011 - 2018 | | 619-533-3685 |
| **Improvement Type:** | New | | wcrane@sandiego.gov |

**Description**: This project provides for reimbursement to a developer for design and construction of a four-lane major roadway within a six-lane right-of-way. The project will be built in two phases. The first phase consists of the two northerly lanes between Bernardo Lakes Drive and Lone Quail Road that have been built as a subdivider improvement. The second phase consists of design and construction of the southerly two lanes and the median from Bernardo Lakes Drive to Lone Quail Road. This is project T-34.2 in the Black Mountain Ranch Public Facilities Financing Plan.

**Justification**: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs. See Black Mountain Ranch Public Facilities Financing Plan project.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I has been completed and the developer reimbursed per the terms of a reimbursement agreement through the Facilities Benefit Assessment (FBA) credit program. Phase II began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Budgeted funds are for city oversight and verification of final costs.

**Summary of Project Changes:** This project is complete and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Black Mountain Ranch FBA | 400091 | $ 39,623 | $ 10,376 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 50,000 |
| Total | | $ 39,623 | $ 10,376 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 50,000 |

**Transportation & Storm Water**

**Camino Del Sur-SR-56 to Dormouse / S00872** **Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 42 |
| **Community Planning:** | Rancho Penasquitos; Torrey Highlands | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Crane, Bill |
| **Duration:** | 1998 - 2018 | | 619-533-3685 |
| **Improvement Type:** | New | | wcrane@sandiego.gov |

**Description**: This project provides for the construction of Camino del Sur (formerly Camino Ruiz) as a four-lane major street with Class II bicycle lanes from State Route 56 to 1,600 feet north of Park Village Road.

**Justification**: Camino del Sur is the major street connecting the southwest corner of Rancho Penasquitos to the future Carmel Mountain Road extension and to State Route 56. This street is required to accommodate traffic generated in Rancho Penasquitos, Torrey Highlands, and surrounding communities.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** The project is consistent with the Rancho Penasquitos Community Plan, and Torrey Highlands Subarea Plan, projects T-3.1A, T-3.2A, T-3.1B and T-3.2B and is in conformance with the City's General Plan.

**Schedule:** It is anticipated that the project will be constructed by developers per the terms of a future reimbursement agreement or agreements.

**Summary of Project Changes:** Project will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Rancho Penasquitos FBA | 400083 | $ 1,204,893 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,204,893 |
| Total | | $ 1,204,893 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,204,893 |

**Transportation & Storm Water**

**Carmel Country Road Low Flow Channel / S00969**

**Trans - Bicycle Facilities (All Class.)**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 41 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 2009 - 2023 | | 619-533-7492 |
| **Improvement Type:** | New | | dnutter@sandiego.gov |

**Description**: This project provides for raising the elevation of an existing bike path crossing over Carmel Creek.

**Justification**: This project will provide for relief of water pooling under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2012 and was scheduled to be completed in Fiscal Year 2013, but due to a revised project scope, preliminary engineering was completed in Fiscal Year 2014 which studied multiple alternatives with preliminary environmental analysis in order to improve the ponding conditions that occur on the existing bike path crossing over the Carmel Creek. Design began again in Fiscal Year 2015 for the selected alternative from the preliminary engineering study and is scheduled to be completed in Fiscal Year 2020 due to a revision in the project scope, including the environmental footprint and operations and maintenance access. Construction is scheduled to begin in Fiscal Year 2021 and is scheduled to be completed by Fiscal Year 2022. The warranty period is scheduled to be complete in Fiscal Year 2023.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019 due to a revision in the project scope which will include the environmental footprint and operations and maintenance access. These actions have extended the construction schedule to begin in Fiscal Year 2021, and the project is anticipated to be completed in Fiscal Year 2023.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 916,421 | $ 1,795,578 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,712,000 |
| Total | | $ 916,421 | $ 1,795,578 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,712,000 |

**Transportation & Storm Water**

**Carmel Mountain Rd to Del Mar Mesa Rd / S00846**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | N/A |
| **Community Planning:** | Del Mar Mesa | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Galvez III, Oscar |
| **Duration:** | 2003 - 2018 | | 858-533-3863 |
| **Improvement Type:** | New | | galvezo@sandiego.gov |

**Description**: This reimbursement project provides for the construction of Carmel Mountain Road as a two-lane collector street from the Carmel Valley Neighborhood easterly boundary to Little McGonigle Ranch Road (formerly Del Mar Mesa Road). The 4,050 linear feet of half-width road which traverses open space will be 40-feet/62-feet. Also included as part of this project is a wildlife crossing under Carmel Mountain Road. The remainder will be both 40-feet/62-feet and 50-feet/72-feet and will include left-turn lane at intersections and major driveways as needed. A multi-use trail will be constructed as part of this project along the entire project length.

**Justification**: This project is required to accommodate the additional traffic generated as a result of development in Del Mar Mesa. This project is the subject of an active reimbursement agreement with Pardee Homes for the reimbursable part of this improvement valued at $1.8 million and a non-reimbursable subdivider condition valued at $4.4 million. See Del Mar Mesa Public Facility Financing Plan Project No. T-43-1.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Del Mar Mesa Specific (Community) Plan and is in conformance with the City's General Plan.

**Schedule:** Subdivider completed land acquisition, design and construction in Fiscal Year 2016. Project design and construction were completed by the developer in accordance with a Reimbursement Agreement.

**Summary of Project Changes:** This project was completed by the developer (Pardee). Upon final reimbursement to the developer, per the terms of a Reimbursement Agreement through the Facilities Benefit Assessment credit program, this project will be closed.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Del Mar Mesa FBA | 400089 | $ 1,505,656 | $ 294,343 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,800,000 |
| Total | | $ 1,505,656 | $ 294,343 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,800,000 |

**Transportation & Storm Water**

**Carmel Mountain Road (T-5.2) / RD15002**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 5 6 | **Priority Score:** | N/A |
| **Community Planning:** | Torrey Highlands | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Crane, Bill |
| **Duration:** | 2015 - 2020 | | 619-533-3685 |
| **Improvement Type:** | Widening | | wcrane@sandiego.gov |

**Description**: This project provides for reimbursement to a developer for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of this roadway in Rancho Penasquitos. This is Project T-5.2 in the Torrey Highlands Public Facilities Financing Plan.

**Justification**: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** This project will be constructed in two phases. The first phase covering of the first two travel lanes from Sundance Avenue to Via Panacea has been completed. The second phase, completion of the four-lane facility for entire length, will be completed in three increments. The first two increments are under construction under the terms of two separate reimbursement agreements with the developer. The third increment, from Via Panacea to Camino Del Sur, will be completed under the terms of a future reimbursement agreement with a different developer.

**Summary of Project Changes:** The financial schedules have been updated based on updated revenue projections.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Torrey Highlands | 400094 | $ 2,138,143 | $ 561,856 | $ - | $ 7,070,179 | $ - | $ - | $ - | $ - | $ - | $ - | $ 9,770,179 |
| Total | | $ 2,138,143 | $ 561,856 | $ - | $ 7,070,179 | $ - | $ - | $ - | $ - | $ - | $ - | $ 9,770,179 |

**Transportation & Storm Water**

**Carmel Val Rd-Lopelia Mdws-Via Abertura / S00934** **Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 46 |
| **Community Planning:** | Pacific Highlands Ranch | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Burgess, Vicki |
| **Duration:** | 2008 - 2019 | | 619-533-3684 |
| **Improvement Type:** | New | | vburgess@sandiego.gov |

**Description**: This reimbursement project provides for the design and construction of Carmel Valley Road from Lopelia Meadows place to Via Abertura as a four-lane facility within a 122-foot right-of-way that can accommodate six lanes in the future (approximately 3,600 linear feet).

**Justification**: This project is in accordance with the Pacific Highlands Ranch Public Facilities Financing Plan, Project T-4.4. Companion Projects T-4.2 and T-4.3 are for the other phases of this project.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I was completed in Fiscal Year 2014. Phase II was completed in Fiscal Year 2016. Reimbursement to the developer is programmed for Fiscal Year 2014 through Fiscal Year 2018 per the terms of a reimbursement agreement.

**Summary of Project Changes:** No significant change is anticipated to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Pacific Highlands Ranch FBA | 400090 | $ 12,006,366 | $ 1,993,633 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 14,000,000 |
| Total | | $ 12,006,366 | $ 1,993,633 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 14,000,000 |

**Transportation & Storm Water**

**Carmel Valley Rd 4/6 Lanes s of Street A / S00900** **Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | N/A |
| **Community Planning:** | Torrey Highlands; Pacific Highlands Ranch | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Burgess, Vicki |
| **Duration:** | 2004 - 2018 | | 619-533-3684 |
| **Improvement Type:** | New | | vburgess@sandiego.gov |

**Description**: This reimbursement project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Del Mar Heights Road as a six-lane facility within a 146-foot right-of-way transitioning to a four-lane facility within a 122-foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit-oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements.

**Justification**: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six-lane facility, in two phases, as required by the Transportation Phasing. See Pacific Highlands Ranch Public Facilities Financing Plan Project T- 4.2 and Torrey Highlands Public Facilities Financing Plan Project T- 4.5.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Highlands Ranch (PHR) and Torrey Highlands Public Facilities Financing Plans (PFFP) and is in conformance with the City's General Plan.

**Schedule:** Phase I was completed in Fiscal Year 2004. Phase II was completed in Fiscal Year 2017.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Pacific Highlands Ranch FBA | 400090 | $ 4,554,059 | $ 2,530,940 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 7,085,000 |
| Total | | $ 4,554,059 | $ 2,530,940 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 7,085,000 |

**Transportation & Storm Water**

**Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | N/A |
| **Community Planning:** | Torrey Highlands | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Crane, Bill |
| **Duration:** | 2015 - 2018 | | 619-533-3685 |
| **Improvement Type:** | Widening | | wcrane@sandiego.gov |

**Description**: This project provides for reimbursement to a developer for the design and construction of two additional travel lanes for Carmel Valley Road. The first increment occurred at each end of this reach to accommodate intersection requirements. The second increment extends the widening in the middle portion of this roadway to accommodate future transit use per the community plan. Timing of each increment of widening will be based on the transportation phasing plan. This is Project T-4.4 in the Torrey Highlands Public Facilities Financing Plan (PFFP) and Project T-22.2 in the Black Mountain Ranch PFFP.

**Justification**: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

**Schedule:** The developer of Black Mountain Ranch (BMR) will construct this project under the terms of a reimbursement agreement.

**Summary of Project Changes:** The financial schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Torrey Highlands | 400094 | $ 887,029 | $ 887,029 | $ - | $ 1,145,519 | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,919,577 |
| Total | | $ 887,029 | $ 887,029 | $ - | $ 1,145,519 | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,919,577 |

**Transportation & Storm Water**

**Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841**

**Trans - Bridge - Vehicular**

| | | | |
|---|---|---|---|
| **Council District:** | 1 6 | **Priority Score:** | 73 |
| **Community Planning:** | Mira Mesa; Torrey Pines | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 1988 - 2019 | | 619-533-7492 |
| **Improvement Type:** | New | | dnutter@sandiego.gov |

**Description**: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

**Justification**: The Carroll Canyon Road extension project is necessary in accordance with the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic is pushed to Mira Mesa Boulevard which is over capacity. This project will improve traffic circulation in the area.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

**Schedule:** Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and will be completed in Fiscal Year 2018. The warranty period will end in Fiscal Year 2019.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Historical Fund | X999 | $ 6,131,929 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 6,131,929 |
| Mira Mesa - FBA | 400085 | 2,100,413 | 292,463 | - | - | - | - | - | - | - | - | 2,392,877 |
| Mitigation Funds for Carroll Canyon Road | 400843 | 2,700,000 | - | - | - | - | - | - | - | - | - | 2,700,000 |
| Torrey Pines - Urban Community | 400133 | 149,776 | 223 | - | - | - | - | - | - | - | - | 150,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 9,658,509 | 24,684 | - | - | - | - | - | - | - | - | 9,683,193 |
| Total | | $ 20,740,628 | $ 317,371 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 21,058,000 |

**Transportation & Storm Water**

**Cherokee Street Improvements / S00921**

**Trans - Ped Fac - Sidewalks**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 43 |
| **Community Planning:** | Mid-City: Normal Heights | **Priority Category:** | Low |
| **Project Status:** | Warranty | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2008 - 2019 | | 619-533-5120 |
| **Improvement Type:** | Betterment | | bjohnson@sandiego.gov |

**Description**: This project provides for the reconstruction of the curbs, gutters, and sidewalks on Cherokee Street from Monroe Avenue to East Mountain View.

**Justification**: This project is required in order to mitigate drainage problems and reduce flooding.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering began in Fiscal Year 2009 and was completed in Fiscal Year 2010. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Warranty period will continue through Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TransNet (Prop A 1/2% Sales Tax) | 400156 | $ 30,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 30,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 1,873,821 | 26,183 | - | - | - | - | - | - | - | - | 1,900,005 |
| Total | | $ 1,903,821 | $ 26,183 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,930,005 |

**City Heights Pedestrian Improvements / S15044**

**Trans - Ped Fac - Sidewalks**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | 91 |
| **Community Planning:** | Mid-City: City Heights | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Sorenson, Gretchen |
| **Duration:** | 2015 - 2019 | | 619-533-7113 |
| **Improvement Type:** | New | | sorenson@civicsd.com |

**Description**: This project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. The City Heights Pedestrian Improvement Projects includes improvement projects in Colina Del Sol and on East Euclid Avenue.

**Justification**: This project will advance the visions and goals of the community by improving public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements and ADA pedestrian ramps; providing essential capital improvements for an area with a high percentage of low- and moderate-income families as well as disabled persons who rely heavily on walking as a means of travel while helping to develop a cohesive and attractive walking system within that provides links within the area and to surrounding neighborhoods.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is scheduled to be completed in Fiscal Year 2018.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 99A(TE)Bonds(Oper)-City Hts | 400308 | $ 19,372 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 19,372 |
| CH-TAB 2010A (TE) Proceeds | 400694 | 3,549,971 | 534,731 | - | - | - | - | - | - | - | - | 4,084,702 |
| CH-TAB 2010B (T) Proceeds | 400695 | - | 228,747 | - | - | - | - | - | - | - | - | 228,747 |
| Total | | $ 3,569,343 | $ 763,478 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,332,822 |

**Transportation & Storm Water**

**Coastal Rail Trail / S00951**

**Trans - Bicycle Facilities (All Class.)**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 72 |
| **Community Planning:** | La Jolla | **Priority Category:** | High |
| **Project Status:** | Underfunded | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 2002 - 2027 | | 619-533-7492 |
| **Improvement Type:** | New | | dnutter@sandiego.gov |

**Description**: This project is the Gilman Drive segment of the regional 40-mile bicycle corridor. The proposed alignment will follow Gilman Drive between La Jolla Village Drive and Interstate 5, installing a one-way protected cycle-track in each direction and a continuous sidewalk on the west side of the road.

**Justification**: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering began in Fiscal Year 2013. Design and environmental document were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2016. The environmental and design phases are scheduled to be completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2019 and scheduled to be completed by Fiscal Year 2022. A five-year mitigation period will follow construction with project close out expected in Fiscal Year 2027. This schedule is contingent upon the identification of funding to complete the project.

**Summary of Project Changes:** The project description and schedule have been updated to indicate the proposed alignment of the Coastal Rail Trail within the City of San Diego.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay-Sales Tax | 400000 | $ 17,468 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 17,468 |
| Grant Fund - Federal | 600000 | 1,379,604 | - | - | - | - | - | - | - | - | - | 1,379,604 |
| Grant Fund - Other | 600002 | 63,429 | - | - | - | - | - | - | - | - | - | 63,429 |
| Prop A-(Bikeway) | 400158 | 81,770 | - | - | - | - | - | - | - | - | - | 81,770 |
| TransNet Extension Congestion Relief Fund | 400169 | 856,234 | 643,765 | - | - | - | - | - | - | - | - | 1,500,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 44,425,628 | 44,425,628 |
| Total | | $ 2,398,506 | $ 643,765 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 44,425,628 | $ 47,467,899 |

**Transportation & Storm Water**

**Coolidge Street Storm Drain / S11003**

**Drainage - Storm Drain Pipes**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 46 |
| **Community Planning:** | Linda Vista | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Oriqat, Mahmoud |
| **Duration:** | 2011 - 2019 | | 619-533-5232 |
| **Improvement Type:** | Replacement | | moriqat@sandiego.gov |

**Description**: This project provides for improved flood control by upgrading the existing pipe between Coolidge Street and Ulrich Street, in addition to re-constructing the inlet along Coolidge Street.

**Justification**: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017, but additional construction was deemed necessary to address settled areas. The additional construction was completed in Fiscal Year 2018. The warranty period will be completed and the project closed in Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $300,000 of Infrastructure funding to this project for post-construction trench settlement expenses. Project has been extended one year due to post-construction trench settlement repairs. $229,650 in Commercial Paper financing is anticipated in Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 50,134 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 50,134 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 42,396 | - | - | - | - | - | - | - | - | - | 42,396 |
| Financing | 9300 | - | - | - | 229,650 | - | - | - | - | - | - | 229,650 |
| Infrastructure Fund | 100012 | 225,039 | 59,324 | - | - | - | - | - | - | - | - | 284,364 |
| Linda Vista Urban Comm | 400113 | 75,000 | - | - | - | - | - | - | - | - | - | 75,000 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 6,665 | - | - | - | - | - | - | - | - | - | 6,665 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 284,137 | 12,683 | - | - | - | - | - | - | - | - | 296,820 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 199,843 | - | - | - | - | - | - | - | - | - | 199,843 |
| Total | | $ 883,216 | $ 72,007 | $ - | $ 229,650 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,184,874 |

**Transportation & Storm Water**

**Del Sol Boulevard-Central / S00858**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 51 |
| **Community Planning:** | Otay Mesa | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2004 - 2020 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: This reimbursement project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector and 2,000 linear feet of a four-lane collector street. Phase I will construct approximately 1,000 linear feet of new road west of Surfcrest Drive along the frontage of the new school. Phase II of this project will be constructed in a new project.

**Justification**: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I was constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2014. A two-year maintenance period was completed in Fiscal Year 2016. Phase I will be closed pending fulfillment of the reimbursement agreement obligations by the school district. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus. The schedule of Phase II will be represented in a future project.

**Summary of Project Changes:** In Fiscal Year 2018, per Council Resolution R-309818, Otay Mesa FBA funding in the amount of $441,000 was appropriated for this project. Phase I will be closed pending fulfillment of the reimbursement agreement obligations by the school district.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Otay Mesa Facilities Benefit Assessment | 400856 | $ 441,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 441,000 |
| Otay Mesa-West (From 39067) | 400093 | 4,509,570 | 578,623 | - | - | - | - | - | - | - | - | 5,088,194 |
| Total | | $ 4,950,570 | $ 578,623 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,529,194 |

**Transportation & Storm Water**

**Drainage Projects / ACA00001**

**Drainage - Storm Drain Pipes**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Torres, Sean |
| **Duration:** | 2010 - 2024 | | 858-541-4348 |
| **Improvement Type:** | New | | satorres@sandiego.gov |

**Description**: This annual allocation provides for reconstructing or replacing failed drainage facilities citywide.

**Justification**: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc). The Operations and Maintenance Section of the Storm Water Division regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis as funding is identified.

**Summary of Project Changes:** In Fiscal Year 2018, the City Council authorized the allocation of $6.0 million from various funding sources including Infrastructure Fund, DIF Funds, Lease Revenue Bonds, Capital Outlay Funds, and CIP Contributions from the General Fund. $11.2 million in Commercial Paper financing is anticipated in Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ 2,199,902 | $ 49,655 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,249,557 |
| CIP Contributions from General Fund | 400265 | 6,244,201 | 3,677,264 | - | - | - | - | - | - | - | - | 9,921,466 |
| Deferred Maint Revenue 2009A-Project | 400624 | 2,461,088 | - | - | - | - | - | - | - | - | - | 2,461,088 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 7,213,325 | - | - | - | - | - | - | - | - | - | 7,213,325 |
| Financing | 9300 | - | - | - | 11,274,352 | - | - | - | - | - | - | 11,274,352 |
| Grant Fund - State | 600001 | 250,000 | - | - | - | - | - | - | - | - | - | 250,000 |
| Infrastructure Fund | 100012 | 2,024,666 | 3,189,630 | - | - | - | - | - | - | - | - | 5,214,297 |
| Midway/Pacific Hwy Urban Comm | 400115 | - | 1,578,625 | - | - | - | - | - | - | - | - | 1,578,625 |
| Navajo Urban Comm | 400116 | - | 1,698,351 | - | - | - | - | - | - | - | - | 1,698,351 |
| North Park Urban Comm | 400112 | - | 841,084 | - | - | - | - | - | - | - | - | 841,084 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 9,859,687 | 147,122 | - | - | - | - | - | - | - | - | 10,006,810 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 9,502,229 | 113,279 | - | - | - | - | - | - | - | - | 9,615,509 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 4,837,608 | - | - | - | - | - | - | - | - | - | 4,837,608 |
| Street Division CIP Fund | 200202 | 65,000 | - | - | - | - | - | - | - | - | - | 65,000 |
| Torrey Pines - Urban Community | 400133 | - | 578,000 | - | - | - | - | - | - | - | - | 578,000 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 1,252,550 | - | - | - | - | - | - | - | - | - | 1,252,550 |
| TransNet ARRA Exchange Fund | 400677 | 1,169,455 | - | - | - | - | - | - | - | - | - | 1,169,455 |
| TransNet Extension Congestion Relief Fund | 400169 | 3,258,694 | 41,142 | - | - | - | - | - | - | - | - | 3,299,836 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 304,867,669 | 304,867,669 |
| Total | | $ 50,338,411 | $ 11,914,154 | $ - | $ 11,274,352 | $ - | $ - | $ - | $ - | $ - | $ 304,867,669 | $ 378,394,587 |

**Transportation & Storm Water**

**El Camino Real to ViaDeLaValle (1/2 mile) / S00856**

**Trans - Bridge - Vehicular**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 53 |
| **Community Planning:** | Future Urbanizing Area - Subarea 2 | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 1992 - 2026 | | 619-533-7492 |
| **Improvement Type:** | Widening | | dnutter@sandiego.gov |

**Description**: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

**Justification**: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

**Schedule:** The environmental review process for CEQA began in Fiscal Year 2007 and was completed in Fiscal Year 2017. NEPA was completed in Fiscal Year 2018. Design is anticipated to begin in Fiscal Year 2019 and will be completed in Fiscal Year 2021. Land acquisition is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2022 and the project is anticipated to be closed in Fiscal Year 2025.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019. The Environmental Process took longer than anticipated delaying the start of design. Developer contributions in the amount of $937,000 will be appropriated to this project in Fiscal Year 2019. In Fiscal Year 2018, City Council authorized the transfer of $100,000 in TransNet funding from this project to other projects with current needs.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Developer Contributions CIP | 200636 | $ - | $ 714,354 | $ 937,000 | $ - | $ - | $ - | $ - | $ - | $ 1,110,000 | $ - | $ 2,761,354 |
| Fairbanks Country Club-Fac Dev | 400097 | 675,560 | - | - | - | - | - | - | - | - | - | 675,560 |
| Grant Fund - Federal | 600000 | 3,278,420 | 1,995,032 | - | - | - | - | 20,695,658 | - | - | - | 25,969,111 |
| Pacific Highlands Ranch FBA | 400090 | 121,454 | 674,845 | - | - | - | - | - | - | - | - | 796,300 |
| Private & Others Contrib-CIP | 400264 | - | 157,000 | - | - | - | - | - | - | - | - | 157,000 |
| Sub Area-2 | 400101 | - | 1,292,000 | - | - | - | - | - | - | - | - | 1,292,000 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 526,129 | - | - | - | - | - | - | - | - | - | 526,129 |
| TransNet Extension Congestion Relief Fund | 400169 | 732,226 | 92,773 | - | - | - | - | - | - | - | - | 825,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 3,300,000 | 3,300,000 |
| Total | | $ 5,333,790 | $ 4,926,006 | $ 937,000 | $ - | $ - | $ - | $ 20,695,658 | $ - | $ 1,110,000 | $ 3,300,000 | $ 36,302,455 |

**Transportation & Storm Water**

**El Camino Real/SR 56 Bike Path Connector / S00981**

**Trans - Bicycle Facilities (All Class.)**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 32 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | Low |
| **Project Status:** | Warranty | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2009 - 2019 | | 619-533-5120 |
| **Improvement Type:** | Betterment | | bjohnson@sandiego.gov |

**Description**: The project provides a new bike path connector, a concrete driveway apron, associated drainage improvements, and re-vegetation areas on the east side of El Camino Real in order to provide access to the State Route 56 Bike Path.

**Justification**: This project is required in order to provide a safe method of bicycle access from street to trail.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Public Facilities Financing Plan (See project T-4) and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began and was completed in Fiscal Year 2016. A 25-month maintenance and monitoring period will continue through Fiscal Year 2018. The project is anticipated to be completed in Fiscal Year 2019.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ 455,515 | $ 6,124 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 461,640 |
| TransNet Extension Congestion Relief Fund | 400169 | 93,700 | - | - | - | - | - | - | - | - | - | 93,700 |
| Total | | $ 549,215 | $ 6,124 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 555,340 |

**Transportation & Storm Water**

**Euclid Avenue & Home Improvements / S00886**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | N/A |
| **Community Planning:** | Mid-City: Normal Heights | **Priority Category:** | N/A |
| **Project Status:** | Warranty | **Contact Information:** | Oriqat, Mahmoud |
| **Duration:** | 2002 - 2018 | | 619-533-5232 |
| **Improvement Type:** | New | | moriqat@sandiego.gov |

**Description**: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

**Justification**: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

**Operating Budget Impact:** The landscape maintenance will be the responsibility of the landscape maintenance assessment district (MAD).

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** All construction improvements are complete except the landscape, which is pending formation of a maintenance assessment district. The street is operational and open to traffic. Landscaping began in Fiscal Year 2017, will be completed in Fiscal Year 2018, and will be closed by the end of Fiscal Year 2018.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay-Sales Tax | 400000 | $ 156,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 156,000 |
| Mid City Urban Comm | 400114 | 202,211 | 72,419 | - | - | - | - | - | - | - | - | 274,630 |
| Private & Others Contrib-CIP | 400264 | 1,176 | 18,323 | - | - | - | - | - | - | - | - | 19,500 |
| RDA Contributions to City Heights Project Fund | 200347 | 160,000 | - | - | - | - | - | - | - | - | - | 160,000 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 402,608 | - | - | - | - | - | - | - | - | - | 402,608 |
| Total | | $ 921,996 | $ 90,743 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,012,739 |

## Five Points Neighborhood Pedestrian Impr / S00988

**Trans - Signals - Calming/Speed Abatemt**

| | | | |
|---|---|---|---|
| **Council District:** | 2 3 | **Priority Score:** | 48 |
| **Community Planning:** | Uptown; Midway - Pacific Highway | **Priority Category:** | Low |
| **Project Status:** | Warranty | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2009 - 2019 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: The project provides for the construction of pedestrian curb extension, sidewalk, curb ramps, countdown pedestrian crossing signal system, and modifies traffic signage and signals to allow for safe pedestrian crossing at the intersections of Hancock Street and Washington Street and San Diego Avenue and Washington Street.

**Justification**: This project is needed to address public concerns regarding pedestrian safety in the Five Points Neighborhood.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Midway Pacific Highway Corridor and Uptown Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Project construction began and was substantially completed in Fiscal Year 2017. Project warranty period began in Fiscal Year 2018 and is expected to end in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019. In Fiscal Year 2018, City Council appropriated $35,000 in TransNet funding to this project: $17,000 was transferred from El Camino Real Half Mile to Via de la Valle, S00856, $8,000 from Traffic Calming, AIL00001, and $10,000 from Median Installation, AIG00001, to finish construction and close out the project. Total project cost increased by $35,000.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| North Bay Redevelopment CIP Contribution Fund | 200346 | $ 150,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 150,000 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 1,645 | - | - | - | - | - | - | - | - | - | 1,645 |
| TransNet Extension Congestion Relief Fund | 400169 | 679,122 | 94,232 | - | - | - | - | - | - | - | - | 773,355 |
| Total | | $ 830,767 | $ 94,232 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 925,000 |

**Transportation & Storm Water**

**Genesee Avenue Widen I-5 Crossing / S00839**

**Trans - Bridge - Vehicular**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 44 |
| **Community Planning:** | University | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Johnson, Brad |
| **Duration:** | 1990 - 2019 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

**Justification**: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** The environmental document was completed in Fiscal Year 2011. Land acquisition and design were completed in Fiscal Year 2014. Construction of the Genesee Overcrossing and ramps began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2019. Caltrans is funding the majority of the construction phase of this project.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Developer Contributions CIP | 200636 | $ 591,667 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 591,667 |
| North University City DIF | 400849 | 2,765,000 | - | - | - | - | - | - | - | - | - | 2,765,000 |
| North University City-FBA | 400080 | 15,742,327 | 157,672 | - | - | - | - | - | - | - | - | 15,900,000 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 101,927 | - | - | - | - | - | - | - | - | - | 101,927 |
| TransNet Extension Congestion Relief Fund | 400169 | 1,079,000 | - | - | - | - | - | - | - | - | - | 1,079,000 |
| TransNet Extension RTCI Fee | 400174 | 2,150,073 | - | - | - | - | - | - | - | - | - | 2,150,073 |
| Total | | $ 22,429,994 | $ 157,672 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 22,587,667 |

**Transportation & Storm Water**

**Genesee Avenue-Nobel Dr to SR 52 / S00852**

**Trans - Roadway - Enhance/Scape/Medians**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 13 |
| **Community Planning:** | University | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Chui, Gary |
| **Duration:** | 1992 - 2021 | | 619-533-3770 |
| **Improvement Type:** | Widening | | gchui@sandiego.gov |

**Description**: This project provides for widening Genesee Avenue from Nobel Drive to State Route 52 to a modified six-lane major street north of Decoro Street and a modified six-lane primary arterial south of Decoro Street. The project includes a right-turn lane, eastbound to southbound, at the Genesee Avenue/Nobel Drive intersection; additional left-turn lane, including a traffic signal at State Route 52 interchange; and Class II bicycle lanes.
**Justification**: This project is needed to increase the capacity of this facility. See Project Number A in the North University City Public Facilities Financing Plan.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.
**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.
**Schedule:** This project is on hold. City Council Resolution R-302497, April 2, 2007, stipulates deletion of the project pending the preparation, consideration, and certification of a project-level Environmental Impact Report (EIR).
**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| North University City-FBA | 400080 | $ 1,439,826 | $ 508,773 | $ - | $ - | $ - | $ - | $ - | $ - | $ 16,681,100 | $ - | $ 18,629,700 |
| Total | | $ 1,439,826 | $ 508,773 | $ - | $ - | $ - | $ - | $ - | $ - | $ 16,681,100 | $ - | $ 18,629,700 |

**Transportation & Storm Water**

**Georgia Street Bridge Improvements / S00863** **Trans - Bridge - Vehicular**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 51 |
| **Community Planning:** | Greater North Park | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Johnson, Brad |
| **Duration:** | 1994 - 2019 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

**Justification**: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

**Schedule:** The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2019. The project is anticipated to close out in Fiscal Year 2020.

**Summary of Project Changes:** The schedule has been updated for Fiscal Year 2019. In Fiscal Year 2018, City Council appropriated $700,000 to this project: $350,000 in General Fund and TransNet funding was re-allocated from Hayes Ave Storm Drain, S-11002, and $350,000 of TransNet funding was re-allocated from Otay Mesa Truck Route Phase 4, S-11060, to fund additional construction needs. In Fiscal Year 2018, City Council also authorized $300,000 in Grant funding and, via a future resolution, the appropriation of an additional $510,000 in Grant Funding will be authorized, to fully fund construction.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ 282,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 282,000 |
| Grant Fund - Federal | 600000 | 11,649,240 | 378,267 | - | 810,000 | - | - | - | - | - | - | 12,837,507 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 452,434 | - | - | - | - | - | - | - | - | - | 452,434 |
| TransNet Bond Proceeds | 400160 | 51,000 | - | - | - | - | - | - | - | - | - | 51,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 1,857,092 | 500,274 | - | - | - | - | - | - | - | - | 2,357,367 |
| Total | | $ 14,009,767 | $ 1,160,541 | $ - | $ 810,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 15,980,309 |

**Transportation & Storm Water**

**Guard Rails / AIE00002**

**Trans - Roadway - GRails/BRails/Safety**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Fuentes, Julio |
| **Duration:** | 2010 - 2024 | | 619-533-3092 |
| **Improvement Type:** | Replacement | | jfuentes@sandiego.gov |

**Description**: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

**Justification**: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** $450,000 in Commercial Paper financing is anticipated in Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Financing | 9300 | $ - | $ - | $ - | $ 450,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 450,000 |
| Grant Fund - Federal | 600000 | 624,541 | 18,458 | - | - | - | - | - | - | - | - | 643,000 |
| Grant Fund - State | 600001 | 411,320 | - | - | - | - | - | - | - | - | - | 411,320 |
| Infrastructure Improvement - CD 5 | 400685 | 2,255 | - | - | - | - | - | - | - | - | - | 2,255 |
| Prop 42 Replacement - Transportation Relief Fund | 200306 | 671,563 | 1,000 | - | - | - | - | - | - | - | - | 672,563 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 595,754 | 70,679 | - | - | - | - | - | - | - | - | 666,434 |
| TransNet Extension RTCI Fee | 400174 | 86,073 | 538,926 | - | - | - | - | - | - | - | - | 625,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 400,000 | 400,000 |
| Total | | $ 2,391,508 | $ 629,065 | $ - | $ 450,000 | $ - | $ - | $ - | $ - | $ - | $ 400,000 | $ 3,870,573 |

**Transportation & Storm Water**

**Hayes Ave Storm Drain / S11002**

**Drainage - Storm Drain Pipes**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 41 |
| **Community Planning:** | Uptown | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Oriqat, Mahmoud |
| **Duration:** | 2011 - 2020 | | 619-533-5232 |
| **Improvement Type:** | Replacement | | moriqat@sandiego..,gov |

**Description**: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

**Justification**: This project will alleviate frequent flooding during normal storm events as a result of the current undersized storm drain pipe.

**Operating Budget Impact:** The operating and maintenance funding for this project has been included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2011 and will be completed in Fiscal Year 2018. Environmental was protested, which delayed completion by one year. Construction is scheduled to begin in Fiscal Year 2018 and to be completed in Fiscal Year 2018. The warranty period will be completed in Fiscal Year 2020.

**Summary of Project Changes:** In Fiscal Year 2018, City Council authorized, per Resolution R-311466, adopted on December 12, 2017, an overall increase of $100,100 to this project, of which, $14,100 of Uptown Urban Community DIF was allocated, $71,000 of General Fund, and $15,000 of Transnet funding. Additional funding in this project was required to fund construction. Total project cost increased by $465,100.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ - | $ 121,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 121,000 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 6,849 | - | - | - | - | - | - | - | - | - | 6,849 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 124,906 | 18,243 | - | - | - | - | - | - | - | - | 143,150 |
| TransNet Extension Congestion Relief Fund | 400169 | - | 15,000 | - | - | - | - | - | - | - | - | 15,000 |
| Uptown Urban Comm | 400121 | 163,796 | 570,303 | - | - | - | - | - | - | - | - | 734,100 |
| Total | | $ 295,552 | $ 724,547 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,020,100 |

**Transportation & Storm Water**

**Install T/S Interconnect Systems / AIL00002**

**Trans - Signals - Traffic Signals**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Hughes, Duncan |
| **Duration:** | 2010 - 2024 | | 619-533-3141 |
| **Improvement Type:** | Replacement | | drhughes@sandiego.gov |

**Description**: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

**Justification**: This project provides for increased traffic signal coordination which will reduce traffic congestion.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** TransNet Extension funding will be allocated in Fiscal Year 2019 through Fiscal Year 2023 and will be utilized to implement the City's Signal Communication Plan.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Belmont/Mission Beach Develop | 400185 | $ - | $ 200,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 200,000 |
| CIP Contributions from General Fund | 400265 | 937,306 | 1,195,956 | - | - | - | - | - | - | - | - | 2,133,263 |
| College Area | 400127 | - | 110,000 | - | - | - | - | - | - | - | - | 110,000 |
| Otay Mesa/Nestor Urb Comm | 400125 | 12,015 | 287,984 | - | - | - | - | - | - | - | - | 300,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 1,165,423 | 1,406,006 | 100,000 | - | 100,000 | 100,000 | 100,000 | 100,000 | - | - | 3,071,429 |
| TransNet Extension RTCI Fee | 400174 | 1,860,995 | 3,739,004 | - | - | - | - | - | - | - | - | 5,600,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 118,575,400 | 118,575,400 |
| Total | | $ 3,975,741 | $ 6,938,952 | $ 100,000 | $ - | $ 100,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ - | $ 118,575,400 | $ 129,990,093 |

**Transportation & Storm Water**

**Installation of City Owned Street Lights / AIH00001**

**Trans - Roadway - Street Lighting**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Hughes, Duncan |
| **Duration:** | 2010 - 2024 | | 619-533-3141 |
| **Improvement Type:** | New | | drhughes@sandiego.gov |

**Description**: This annual allocation provides for installing City-owned safety street lights where needed.

**Justification**: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** TransNet Extension funding of $200,000 will be allocated to this project in Fiscal Years 2019 through 2023. $1,271,068 of Infrastructure funding is being allocated to this project in Fiscal year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 983,969 | $ 1,258,811 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,242,781 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 45,463 | - | - | - | - | - | - | - | - | - | 45,463 |
| Infrastructure Fund | 100012 | - | - | 1,271,068 | - | - | - | - | - | - | - | 1,271,068 |
| Infrastructure Improvement - CD 4 | 400684 | 1,496 | - | - | - | - | - | - | - | - | - | 1,496 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 195,938 | - | - | - | - | - | - | - | - | - | 195,938 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 230,598 | - | - | - | - | - | - | - | - | - | 230,598 |
| Prop 42 Replacement - Transportation Relief Fund | 200306 | 369,401 | 13,088 | - | - | - | - | - | - | - | - | 382,489 |
| Street Division CIP Fund | 200202 | 365,987 | 4,012 | - | - | - | - | - | - | - | - | 370,000 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 402,641 | 25,751 | - | - | - | - | - | - | - | - | 428,392 |
| TransNet Extension Congestion Relief Fund | 400169 | 660,554 | 955,102 | 619,100 | - | 200,000 | 200,000 | 200,000 | 200,000 | - | - | 3,034,757 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 184,809,832 | 184,809,832 |
| Total | | $ 3,256,051 | $ 2,256,766 | $ 1,890,168 | $ - | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ - | $ 184,809,832 | $ 193,012,818 |

## Interstate 5 Underpass-Bikeway/Ped Conn / S00982

**Trans - Bicycle Facilities (All Class.)**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 66 |
| **Community Planning:** | Carmel Valley | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Genovese, Brian |
| **Duration:** | 2009 - 2021 | | 619-533-3836 |
| **Improvement Type:** | New | | bgenovese@sandiego.gov |

**Description**: This project will link two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path, and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

**Justification**: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan.

**Schedule:** Caltrans may include this project as part of the Interstate 5 widening project. Design and construction will be scheduled upon evaluation of the project. City expenditure is contingent upon approval of cooperative/reimbursement agreement.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Carmel Valley Consolidated FBA | 400088 | $ - | $ 535,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 535,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 1,116,010 | 1,116,010 |
| Total | | $ - | $ 535,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,116,010 | $ 1,651,010 |

**Transportation & Storm Water**

**Juan Street Concrete Street / S00602**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 73 |
| **Community Planning:** | Old San Diego; Uptown | **Priority Category:** | High |
| **Project Status:** | Warranty | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 2009 - 2020 | | 619-533-7492 |
| **Improvement Type:** | Replacement | | dnutter@sandiego.gov |

**Description**: This project provides for the replacement of the existing concrete pavement on Juan Street from Taylor Street to Sunset Road. The improvements include construction of curb, gutter, curb ramps, sidewalks (east and west sides), underground utilities, and replacement of water main, as well as construction of new storm drain system.

**Justification**: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

**Schedule:** Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and will be completed in Fiscal Year 2018. The warranty period will be completed in Fiscal Year 2019.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Deferred Maint Revenue 2009A-Project | 400624 | $ 1,222,723 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,222,723 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 1,450,094 | - | - | - | - | - | - | - | - | - | 1,450,094 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 997 | - | - | - | - | - | - | - | - | - | 997 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 448,760 | - | - | - | - | - | - | - | - | - | 448,760 |
| Private & Others Contrib-CIP | 400264 | 827,523 | 72,476 | - | - | - | - | - | - | - | - | 900,000 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 2,258,557 | 2 | - | - | - | - | - | - | - | - | 2,258,560 |
| TransNet Extension Congestion Relief Fund | 400169 | 2,054,024 | 194,683 | - | - | - | - | - | - | - | - | 2,248,707 |
| Total | | $ 8,262,680 | $ 267,162 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 8,529,843 |

**Transportation & Storm Water**

**La Jolla Mesa Drive Sidewalk / S00928**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 33 |
| **Community Planning:** | La Jolla | **Priority Category:** | Low |
| **Project Status:** | Warranty | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 2008 - 2019 | | 619-533-7492 |
| **Improvement Type:** | New | | dnutter@sandiego.gov |

**Description**: This project provides widening of the street and installs new curb, gutter, and sidewalk on the east side of La Jolla Mesa Drive south of Deer Hill Court and north of Baja Mar.

**Justification**: This project is required in order to provide safer pedestrian access.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2009 and was scheduled to be completed in Fiscal Year 2013, but because of existing conditions at the location, the project scope was revised. Design was rescheduled and completed in Fiscal Year 2017. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TransNet (Prop A 1/2% Sales Tax) | 400156 | $ 221,000 | $ 5,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 226,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 298,893 | 301,106 | - | - | - | - | - | - | - | - | 600,000 |
| Total | | $ 519,893 | $ 306,106 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 826,000 |

## La Jolla Village Drive-I-805 Ramps / S00857

**Trans - Bridge - Vehicular**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | N/A |
| **Community Planning:** | University | **Priority Category:** | N/A |
| **Project Status:** | Warranty | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 2001 - 2020 | | 619-533-7492 |
| **Improvement Type:** | Widening | | dnutter@sandiego.gov |

**Description**: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

**Justification**: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. A five-year plant establishment and monitoring period will continue through Fiscal Year 2019.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| North University City-FBA | 400080 | $ 22,725,361 | $ 1,113,260 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 23,838,622 |
| Private & Others Contrib-CIP | 400264 | 135,131 | 782 | - | - | - | - | - | - | - | - | 135,914 |
| Total | | $ 22,860,493 | $ 1,114,042 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 23,974,536 |

## La Media Road Improvements / S15018

**Trans - Roads/Widening/Reconfiguration**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 85 |
| **Community Planning:** | Otay Mesa | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2015 - 2022 | | 619-533-5120 |
| **Improvement Type:** | Widening | | bjohnsoni@sandiego.gov |

**Description**: This project will widen La Media Road between SR-905 to the Otay Truck Route. La Media Road will be widened to a six lane primary arterial from SR-905 to Airway Road, a five lane major between Airway Road and Siempre Viva Road with three southbound lanes and two northbound lanes, and a three lane collector from Siempre Viva Road to the Otay Truck Route with two southbound lanes and one northbound lane. This project will also improve drainage at the intersection of La Media Road and Airway Road. This project may be built in phases, which will be determined by design and funding at a later date.

**Justification**: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** The design phase began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2023. The construction phase is anticipated to begin in Fiscal Year 2023. The schedule will be updated once a new estimate has been created.

**Summary of Project Changes:** The description and schedule have been updated for Fiscal Year 2019. The project total cost increased by $30,743,310.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Otay Mesa EIFD | 200803 | $ - | $ - | $ 369,048 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 369,048 |
| Otay Mesa-East (From 39062) | 400092 | - | 5,193,690 | - | 5,180,000 | - | - | - | - | - | - | 10,373,690 |
| Otay Mesa-Eastern DIF | 400100 | 372,269 | 690,730 | - | 360,000 | - | - | - | - | - | - | 1,423,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 24,465,218 | 24,465,218 |
| Total | | $ 372,269 | $ 5,884,420 | $ 369,048 | $ 5,540,000 | $ - | $ - | $ - | $ - | $ - | $ 24,465,218 | $ 36,630,956 |

**Transportation & Storm Water**

**Linda Vista/Genesee Intersection Improve / S00907**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 52 |
| **Community Planning:** | Linda Vista | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2006 - 2019 | | 619-533-5120 |
| **Improvement Type:** | Widening | | bjohnson@sandiego.gov |

**Description**: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

**Justification**: This project will improve the traffic flow through the intersection.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

**Schedule:** The planning phase of this project was completed in Fiscal Year 2010. Design was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. The project will be closed out in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Linda Vista Urban Comm | 400113 | $ 53,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 53,000 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 67,600 | - | - | - | - | - | - | - | - | - | 67,600 |
| TransNet Extension Congestion Relief Fund | 400169 | 917,312 | 87 | - | - | - | - | - | - | - | - | 917,400 |
| Total | | $ 1,037,912 | $ 87 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,038,000 |

**Transportation & Storm Water**

**Market St-Euclid to Pitta-Improvements / S16022**

**Trans - Ped Fac - Sidewalks**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 84 |
| **Community Planning:** | Southeastern (Encanto Neighborhoods) | **Priority Category:** | High |
| **Project Status:** | Underfunded | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2016 - 2023 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street.
**Justification**: Improvements are needed on Market Street between Euclid Avenue and Pitta Street to enhance safety for bicycles and pedestrians. The project location is close to Malcolm X Library and Elementary Institute of Science.
**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.
**Relationship to General and Community Plans:** This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering was completed in Fiscal Year 2017. Design began in Fiscal Year 2018 and is anticipated to end in Fiscal Year 2020. The project construction schedule will be determined upon the receipt of additional funding.
**Summary of Project Changes:** In Fiscal Year 2018, City Council authorized the transfer of $282,000 of CIP Contributions from the General Fund from this project to Hayes Ave Storm Drain, S11002, and $500 to Poway Road Bike Path - Class I, S00943, to improve cash management and ensure greater efficiencies in the allocation of CIP resources. Funding in an amount of $200,000 is anticipated to be returned in Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 167,409 | $ 550,090 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 717,500 |
| TransNet Extension Congestion Relief Fund | 400169 | - | - | 200,000 | - | - | - | - | - | - | - | 200,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 4,651,600 | 4,651,600 |
| Total | | $ 167,409 | $ 550,090 | $ 200,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,651,600 | $ 5,569,100 |

**Transportation & Storm Water**

**Market Street-47th to Euclid-Complete Street / S16061**

**Trans - Roadway - Enhance/Scape/Medians**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 87 |
| **Community Planning:** | Southeastern (Encanto Neighborhoods) | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2017 - 2021 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School.

**Justification**: The purpose of this project is to increase the safety of children walking and cycling to school at Horton Elementary and Millennial Tech Middle School and make it more likely for community residents and visitors to choose walking or cycling as their mode of transportation to move within the community and access various destinations.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Southeastern: Encanto Neighborhoods Community Plans and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and will be completed in Fiscal Year 2019. Property Acquisition for this project began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021. The project is scheduled to be closed out in Fiscal Year 2022. The project schedule is dependent upon the appropriation of sufficient funding.

**Summary of Project Changes:** The schedule has been updated for Fiscal Year 2019. It is anticipated that Grant contributions in an amount of $900,000 will be appropriated to this project in Fiscal Year 2019. Additional funding in an amount of $2,747,000 will be appropriated to this project in Fiscal Year 2020. Total project cost increased by $6,647,000.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay-Sales Tax | 400000 | $ 673,173 | $ 26,826 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 700,000 |
| Grant Fund - Federal | 600000 | 74,881 | 185,118 | - | 900,000 | 2,747,000 | - | - | - | - | - | 3,907,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 3,000,000 | 3,000,000 |
| Total | | $ 748,054 | $ 211,945 | $ - | $ 900,000 | $ 2,747,000 | $ - | $ - | $ - | $ - | $ 3,000,000 | $ 7,607,000 |

**Transportation & Storm Water**

**Median Installation / AIG00001**

**Trans - Roadway - Enhance/Scape/Medians**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Pence, Gary |
| **Duration:** | 2010 - 2024 | | 619-533-3184 |
| **Improvement Type:** | New | | gpence@sandiego.gov |

**Description**: This annual allocation provides for the installation and improvements of medians citywide.

**Justification**: This project provides for safety improvements where medians are warranted.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.

**Summary of Project Changes:** TransNet Extension funding will be allocated to this project in Fiscal Year 2019 through Fiscal Year 2023.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Belmont/Mission Beach Develop | 400185 | $ 292,660 | $ 2,153 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 294,814 |
| Prop 42 Replacement - Transportation Relief Fund | 200306 | 38,152 | 229,326 | - | - | - | - | - | - | - | - | 267,478 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | - | 27,713 | - | - | - | - | - | - | - | - | 27,713 |
| TransNet Extension Congestion Relief Fund | 400169 | 1,110,390 | 771,148 | 750,000 | - | 1,140,000 | 100,000 | 100,000 | 100,000 | - | - | 4,071,539 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 5,160,000 | 5,160,000 |
| Total | | $ 1,441,203 | $ 1,030,342 | $ 750,000 | $ - | $ 1,140,000 | $ 100,000 | $ 100,000 | $ 100,000 | $ - | $ 5,160,000 | $ 9,821,545 |

**Transportation & Storm Water**

**Minor Bike Facilities / AIA00001**

**Trans - Bicycle Facilities (All Class.)**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Genovese, Brian |
| **Duration:** | 2010 - 2024 | | 619-533-3836 |
| **Improvement Type:** | New | | bgenovese@sandiego.gov |

**Description**: This annual allocation provides for the installation of bike facilities including Class I, Class II, and Class III bike facilities throughout the City.
**Justification**: This project will provide funding for various bike facilities.
**Operating Budget Impact:** The facilities will be maintained by Street Division of the Transportation & Storm Water Department.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.
**Schedule:** Projects will be scheduled on a priority basis.
**Summary of Project Changes:** $800,000 of Infrastructure funding is being allocated in Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Centre City DIF-Admin | 400122 | $ 92,199 | $ 7,407,800 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 7,500,000 |
| Grant Fund - State | 600001 | 598,634 | 149,365 | - | - | - | - | - | - | - | - | 748,000 |
| Infrastructure Fund | 100012 | - | - | 800,000 | - | - | - | - | - | - | - | 800,000 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 39,989 | - | - | - | - | - | - | - | - | - | 39,989 |
| TransNet Extension Congestion Relief Fund | 400169 | 1,138,955 | 1,213,279 | 100,000 | - | 200,000 | 200,000 | 200,000 | 200,000 | - | - | 3,252,235 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 86,731,000 | 86,731,000 |
| Total | | $ 1,869,779 | $ 8,770,444 | $ 900,000 | $ - | $ 200,000 | $ 200,000 | $ 200,000 | $ 200,000 | $ - | $ 86,731,000 | $ 99,071,224 |

**Transportation & Storm Water**

**Miramar Road-I-805 Easterly Ramps / S00880** **Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 71 |
| **Community Planning:** | University | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 2001 - 2020 | | 619-533-7492 |
| **Improvement Type:** | Widening | | dnutter@sandiego.gov |

**Description**: This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

**Justification**: This project is needed to improve traffic flow, and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I of the project was completed in September 2007. Construction of Phase II is dependent on the completion of eminent domain proceedings.

**Summary of Project Changes:** $540,000 in Commercial Paper financing is anticipated in Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Financing | 9300 | $ - | $ - | $ - | $ 540,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 540,000 |
| North University City-FBA | 400080 | 5,414,534 | 810,465 | - | - | - | - | - | - | - | - | 6,225,000 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 323,073 | - | - | - | - | - | - | - | - | - | 323,073 |
| TransNet Extension Congestion Relief Fund | 400169 | - | - | 460,000 | - | - | - | - | - | - | - | 460,000 |
| TransNet Extension RTCI Fee | 400174 | - | 500,000 | - | - | - | - | - | - | - | - | 500,000 |
| Total | | $ 5,737,607 | $ 1,310,465 | $ 460,000 | $ 540,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 8,048,073 |

**Transportation & Storm Water**

**N Torrey Pines Rd Bridge/ Los Penasquitos / S00935**

**Trans - Bridge - Vehicular**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 56 |
| **Community Planning:** | Torrey Pines | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 1992 - 2020 | | 619-533-7492 |
| **Improvement Type:** | Replacement - Retrofit | | dnutter@sandiego.gov |

**Description**: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons. Phase II of this project will include permanent repairs to the slope protection adjacent to the westerly pedestrian walkway of North Torrey Pines Road, as well as reconstructing the public beach access ramp under the bridge.

**Justification**: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

**Schedule:** Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction of the bridge was completed in Fiscal Year 2006. Environmental mitigation and monitoring continued through Fiscal Year 2016. Due to environmental obligations, an emergency access ramp to Torrey Pines Beach for State vehicles and beach patrons was deemed necessary as a secondary phase to the project. Design of the access ramp and approval of the Coastal Development Permit is expected to be completed in Fiscal Year 2019. Construction of Phase II is anticipated to be completed in Fiscal Year 2019. The warranty period will end in Fiscal Year 2020.

**Summary of Project Changes:** Due to the Coastal Development Permit implementation, The project schedule and description has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Gas Tax Fund | 200117 | $ 140,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 140,000 |
| Grant Fund - Federal | 600000 | 10,022,437 | 127,562 | - | - | - | - | - | - | - | - | 10,150,000 |
| Torrey Pines - Urban Community | 400133 | 68,000 | - | - | - | - | - | - | - | - | - | 68,000 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 2,792,986 | 110,013 | - | - | - | - | - | - | - | - | 2,903,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 673,933 | 595,718 | - | - | - | - | - | - | - | - | 1,269,652 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 100,000 | 100,000 |
| Total | | $ 13,697,358 | $ 833,293 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 100,000 | $ 14,630,652 |

**Transportation & Storm Water**

**New Walkways / AIK00001**

**Trans - Ped Fac - Sidewalks**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Chui, Gary |
| **Duration:** | 2010 - 2024 | | 619-533-3770 |
| **Improvement Type:** | New | | gchui@sandiego.gov |

**Description**: This annual allocation provides for the construction of new sidewalks citywide.
**Justification**: This project provides permanent sidewalks to promote pedestrian safety and access.
**Operating Budget Impact:** None.
**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled on a priority basis.
**Summary of Project Changes:** In Fiscal Year 2018, $946,000 in DIF funding was appropriated to this project. TransNet funding will be allocated to this project from Fiscal Year 2019 through Fiscal Year 2023.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ 249,268 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 249,268 |
| CIP Contributions from General Fund | 400265 | 182,510 | 22,893 | - | - | - | - | - | - | - | - | 205,403 |
| College Area | 400127 | - | 90,000 | - | - | - | - | - | - | - | - | 90,000 |
| Encanto Neighborhoods DIF | 400864 | - | 456,000 | - | - | - | - | - | - | - | - | 456,000 |
| Golden Hill Urban Comm | 400111 | - | 100,000 | - | - | - | - | - | - | - | - | 100,000 |
| Grant Fund - Federal | 600000 | 496,063 | 797,985 | - | - | - | - | - | - | - | - | 1,294,048 |
| Navajo Urban Comm | 400116 | 3,820 | 146,179 | - | - | - | - | - | - | - | - | 150,000 |
| NP-Tab 2009A (TE) Proceeds | 400672 | 46,388 | 2,789,285 | - | - | - | - | - | - | - | - | 2,835,674 |
| Otay Mesa/Nestor Urb Comm | 400125 | - | 300,000 | - | - | - | - | - | - | - | - | 300,000 |
| Private & Others Contrib-CIP | 400264 | 109,547 | 302 | - | - | - | - | - | - | - | - | 109,850 |
| Serra Mesa - Urban Community | 400132 | 100,000 | - | - | - | - | - | - | - | - | - | 100,000 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 533,878 | 545 | - | - | - | - | - | - | - | - | 534,424 |
| TransNet ARRA Exchange Fund | 400677 | 52,618 | 43,771 | - | - | - | - | - | - | - | - | 96,390 |
| TransNet Extension Congestion Relief Fund | 400169 | 4,035,794 | 840,024 | 1,182,000 | - | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | - | - | 10,057,818 |
| TransNet Extension RTCI Fee | 400174 | 266,971 | 1,450,963 | - | - | - | - | - | - | - | - | 1,717,935 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 104,615,000 | 104,615,000 |
| Total | | $ 6,076,860 | $ 7,037,951 | $ 1,182,000 | $ - | $ 1,000,000 | $ 1,000,000 | $ 1,000,000 | $ 1,000,000 | $ - | $ 104,615,000 | $ 122,911,812 |

**Transportation & Storm Water**

**Old Otay Mesa Road-Westerly / S00870** **Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 66 |
| **Community Planning:** | Otay Mesa; Otay Mesa - Nestor | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 2008 - 2023 | | 619-533-7492 |
| **Improvement Type:** | Widening | | dnutter@sandiego.gov |

**Description**: The project is located south of State Route 905 and east of Interstate 805 along a portion of Otay Mesa Road extending east from the intersection of Hawken Drive and Otay Mesa Road and terminating just westerly of Crescent Bay Drive within the Otay Mesa Community Plan area (Council District 8). The roadway improvements will include widening and realigning an existing two-lane undivided road to a modified two lane local collector in accordance with the City of San Diego Street Design Manual; two striped vehicular travel lanes; two buffers; two Class II bicycle lanes; new sidewalks on each side of the roadway with curb and gutter; driveways; pedestrian ramps; street signage; utility relocations and adjustments; crib walls, faux-rock retaining walls, street lights, striping, and a new storm water drainage system. A guardrail and chain-link fencing will be constructed along the sidewalk on the north side of Otay Mesa Road for pedestrian safety. Street lighting will be installed. Disturbed areas will be revegetated with native plant species appropriate to the surrounding areas per the approved revegetation/erosion control plan.

**Justification**: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2008 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2014. Due to the complexity in obtaining environmental clearance, the ability to award construction was delayed. Construction began in Fiscal Year 2016 and will be completed in Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, City Council resolution authorized a $750,000 increase to this project's budget. $550,000 in TransNet Extension funding was transferred from the Otay Mesa Truck Route (S11060) and $200,000 in Otay Mesa-West funds was appropriated from fund balance to meet increased construction costs. The project schedule has been updated for Fiscal Year 2019 due to the additional construction need.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Otay Mesa-West (From 39067) | 400093 | $ 4,883,432 | $ 270,567 | $ - | $ 200,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,354,000 |
| Otay Mesa-Western DIF | 400102 | 314,200 | 231,799 | - | - | - | - | - | - | - | - | 546,000 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 39,345 | - | - | - | - | - | - | - | - | - | 39,345 |
| TransNet ARRA Exchange Fund | 400677 | 750,000 | - | - | - | - | - | - | - | - | - | 750,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 6,933,245 | 2,029,079 | - | - | - | - | - | - | - | - | 8,962,325 |
| Total | | $ 12,920,224 | $ 2,531,446 | $ - | $ 200,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 15,651,671 |

**Transportation & Storm Water**

**Otay Mesa Truck Route Phase 4 / S11060** **Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 55 |
| **Community Planning:** | Otay Mesa | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2010 - 2024 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road.

**Justification**: The Otay Truck Route Eastern and Western Phases will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** The environmental process was completed in Fiscal Year 2018. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2018. Right-of-way acquisition began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2019. Construction for the Eastern Phase is scheduled to begin in Fiscal Year 2019 and will be completed in Fiscal Year 2020. The schedule for the Otay Truck Route Western Phase is not yet determined. The schedule will be determined once full funding is identified.

**Summary of Project Changes:** The Description and Schedule has been updated for Fiscal Year 2019. In Fiscal Year 2018, City Council authorized, via resolution R-311466, the transfer of $550,000 of TransNet funding to other Transportation and Storn Water projects with a current need. In Fiscal Year 2019, Federal grant funding in an amount of $580,000 is anticipated to be allocated to this project for right-of-way acquisition and for the construction phase of the project.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Grant Fund - Federal | 600000 | $ 15,307 | $ 1,384,692 | $ - | $ 580,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,980,000 |
| Grant Fund - State | 600001 | 1,664,035 | 135,964 | - | - | - | - | - | - | - | - | 1,800,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 1,300,103 | 7,749,896 | 1,000,000 | - | - | - | - | - | - | - | 10,050,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 10,630,000 | 10,630,000 |
| Total | | $ 2,979,446 | $ 9,270,553 | $ 1,000,000 | $ 580,000 | $ - | $ - | $ - | $ - | $ - | $ 10,630,000 | $ 24,460,000 |

**Transportation & Storm Water**

**Pacific Highlands Traffic Signals / S01062**

**Trans - Signals - Traffic Signals**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | N/A |
| **Community Planning:** | Pacific Highlands Ranch | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Burgess, Vicki |
| **Duration:** | 2004 - 2018 | | 619-533-3684 |
| **Improvement Type:** | New | | vburgess@sandiego.gov |

**Description**: This reimbursement project provides for installing up to 17 different traffic signals within the Pacific Highlands Ranch Community.

**Justification**: These signals will be installed as part of the traffic control system for the Pacific Highlands Ranch community. They are needed to accommodate the increase in traffic generated by this community. See Pacific Highlands Ranch Public Facilities Financing Plan.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Pacific Highlands Ranch Public Facilities Financing Plan Project and is in conformance with the City's General Plan.

**Schedule:** All traffic signals have been completed.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019. Final reimbursement to developer will be made in Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Pacific Highlands Ranch FBA | 400090 | $ 1,834,420 | $ 565,579 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,400,000 |
| Total | | $ 1,834,420 | $ 565,579 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,400,000 |

**Transportation & Storm Water**

**Pacific Hwy Curb Ramp Barrier Removal / S11045**

**Trans - Ped Fac - Accessibility Improve**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 66 |
| **Community Planning:** | Midway - Pacific Highway | **Priority Category:** | High |
| **Project Status:** | Warranty | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 2012 - 2018 | | 619-533-7492 |
| **Improvement Type:** | Betterment | | dnutter@sandiego.gov |

**Description**: This project will provide for curb ramps, curbs & gutters, sidewalks, a new storm drain inlet, streetlights, and traffic striping on Pacific Highway Frontage Road at Bandini Street, Wright Street, Estudillo Street, and Sutherland Street.

**Justification**: The project location is a highly used area. One or more Americans with Disabilities Act (ADA) complaints have been received. The improvements are needed for disabled access in public right-of-way for compliance with current ADA standards.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Midway Community Plan and the City's General Plan.

**Schedule:** Design and environmental document began in Fiscal Year 2013. Due to resource reallocation, construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. The warranty period will be completed in Fiscal Year 2018.

**Summary of Project Changes:** The project will be closed by the end of the Fiscal Year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Midway/Pacific Hwy Urban Comm | 400115 | $ 447,701 | $ 2,299 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 450,000 |
| Total | | $ 447,701 | $ 2,299 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 450,000 |

**Transportation & Storm Water**

**Palm Avenue Interstate 805 Interchange / S00869**

**Trans - Bridge - Vehicular**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 53 |
| **Community Planning:** | Otay Mesa; Otay Mesa - Nestor | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 2008 - 2024 | | 619-533-7492 |
| **Improvement Type:** | Widening | | dnutter@sandiego.gov |

**Description**: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project, construction repairs to the bridge approaches and abutments; bridge widening to the south, installation of sidewalk and signals; restriping; and signage modifications. The second phase will also add a Class IV bicycle facility along Palm Avenue within the project's limits. The third phase, which will be completed in a separate project once funding is identified, consists of construction of the bridge widening to the north, relocation of north bound on/off ramps and widening of the two on-ramps. All phases of the project improvements are included in the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

**Justification**: This project is required to accommodate the additional traffic generated as a result of development in the Otay Mesa community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

**Schedule:** Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Phase II - Preliminary Engineering and Environmental Document Phase were completed in Fiscal Year 2018. The construction of Phase II is dependent on identification of funding and the rate of development and fees collected in the community or when other funding sources have been identified. Phase III will be completed under a separate project when funding has been identified.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019. In Fiscal Year 2018, total project cost has been increased by $13.0 million. The determination was made in the design phase to increase the Class IV bicycle facility which has caused the need for additional bridge widening.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Otay Mesa-East (From 39062) | 400092 | $ 4,176,495 | $ 392,075 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,568,571 |
| Otay Mesa-West (From 39067) | 400093 | 2,300,380 | 499,711 | - | - | - | - | - | - | - | - | 2,800,092 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 27,500,000 | 27,500,000 |
| Total | | $ 6,476,875 | $ 891,787 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 27,500,000 | $ 34,868,663 |

**Transportation & Storm Water**

**Palm Avenue Roadway Improvements / S00913** **Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 57 |
| **Community Planning:** | Otay Mesa - Nestor | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2007 - 2019 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue in two phases. Phase 1, from east of Beyer Way to Del Cardo Avenue, includes the installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, crosswalks, striping, and signage. Phase 2 consists of vehicular and pedestrian safety improvements at the intersection of Palm Avenue and Beyer Way.

**Justification**: These improvements will benefit the community by increasing the safety and flow of traffic.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction of Phase I began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design of Phase 2 was completed in Fiscal Year 2016. Construction of Phase 2 began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Warranty period will continue through Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019 due to additional change orders. In Fiscal Year 2018, City Council authorized, via resolution R-311422, the appropriation of $200,000 in TransNet funding to this project from Annual Allocation AIK00001 to finish construction and close out the project. Total project cost increased by $200,000.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TransNet (Prop A 1/2% Sales Tax) | 400156 | $ 150,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 150,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 4,463,557 | 3,651 | - | - | - | - | - | - | - | - | 4,467,209 |
| TransNet Extension RTCI Fee | 400174 | - | 200,000 | - | - | - | - | - | - | - | - | 200,000 |
| Total | | $ 4,613,557 | $ 203,651 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,817,209 |

**Transportation & Storm Water**

**Park Boulevard At-Grade Crossing / S15045** **Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 3 8 | **Priority Score:** | 53 |
| **Community Planning:** | Barrio Logan; Centre City | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Sutherlin, Robert |
| **Duration:** | 2015 - 2021 | | 619-533-7107 |
| **Improvement Type:** | New | | sutherlin@civicsd.com |

**Description**: This project provides for the extension of Park Boulevard to Harbor Drive. The project will construct new pavement, curb and gutter, sidewalks, pedestrian ramps, railroad track, railroad signals and signage, storm drain, and other various infrastructure adjacent to the project.

**Justification**: This project will open Park Boulevard to Harbor Drive, as part of the Ballpark Infrastructure Design/Build Agreement which closed the 8th Avenue crossing to Harbor Drive.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2018. Construction will begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

**Summary of Project Changes:** $2,578,500 from East Village Pedestrian Bridge was identified for this project from remaining funds Civic San Diego is moving foward additional funds from Redevelopment Obligation Retirement Fund by mid Fiscal Year 2018. Total project cost increased by $22,766,480.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 2001A(TE)Bonds(Oper)-Ctr City | 400332 | $ 287,656 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 287,656 |
| Ballpark Infra-2001 Bonds | 400159 | 22,712 | - | - | - | - | - | - | - | - | - | 22,713 |
| Ballpark Land/Infra-Port | 400161 | 84,852 | - | - | - | - | - | - | - | - | - | 84,852 |
| CCE-2004A (TE) Bonds (Oper) | 400369 | 23,246 | - | - | - | - | - | - | - | - | - | 23,246 |
| Centre City DIF-Admin | 400122 | 1,345 | 2,438,426 | - | (2,438,762) | - | - | - | - | - | - | 1,010 |
| East Village-Pedestrian Bridge | 400429 | - | - | 2,578,580 | - | - | - | - | - | - | - | 2,578,580 |
| Excess Redevelopment Bond Proceeds Exp | 400862 | 582,768 | 10,664,556 | - | (10,816,079) | - | - | - | - | - | - | 431,246 |
| Redevelopment Obligation Retirement Fund | 200700 | - | - | 2,500,000 | - | 10,000,000 | 7,049,718 | - | - | - | - | 19,549,718 |
| Total | | $ 1,002,582 | $ 13,102,982 | $ 5,078,580 | $ (13,254,841) | $ 10,000,000 | $ 7,049,718 | $ - | $ - | $ - | $ - | $ 22,979,022 |

## Poway Road Bicycle Path - Class I / S00943

**Trans - Bicycle Facilities (All Class.)**

| | | | |
|---|---|---|---|
| **Council District:** | 5 | **Priority Score:** | 56 |
| **Community Planning:** | Sabre Springs | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Johnson, Brad |
| **Duration:** | 1997 - 2019 | | 619-533-5120 |
| **Improvement Type:** | Widening | | bjohnson@sandiego.gov |

**Description**: This project provides for the construction of a Class I bicycle path (combined pedestrian and bicycle travel) easterly along the south side of Poway Road from the I-15/Poway Road interchange to Sabre Springs Parkway, approximately 1,950 feet in length.
**Justification**: The Sabre Springs Community Plan encourages the development of a system of bikeways within the community, tying into the regional bicycle network.
**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.
**Relationship to General and Community Plans:** This project is consistent with the Sabre Springs Community Plan and is in conformance with the City's General Plan.

**Schedule:** The Environmental Process began in Fiscal Year 2008 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2018. A 25-month maintenance and monitoring period began in Fiscal Year 2016 and was completed in Fiscal Year 2018. The project is anticipated to close in Fiscal Year 2019.
**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $150,000 of additional funding to this project: $26,000 was re-allocated from Sidewalk Repair and Replacement, AIK00003, $13,500 from New Walkways, AIK00001, $110,000 from Drainage Projects, ACA00001, and $500 from Market St.-Euclid to Pitta Improvements, S16022. The funding is needed for change orders due to additional post-construction work and project close out. Total project cost increased by $150,000.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ - | $ 26,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 26,000 |
| CIP Contributions from General Fund | 400265 | - | 110,500 | - | - | - | - | - | - | - | - | 110,500 |
| Prop A-(Bikeway) | 400158 | 497,502 | 2,497 | - | - | - | - | - | - | - | - | 500,000 |
| Sabre Springs-FBA | 400082 | 1,055,247 | 44,752 | - | - | - | - | - | - | - | - | 1,100,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 980,000 | - | - | - | - | - | - | - | - | - | 980,000 |
| TransNet Extension RTCI Fee | 400174 | - | 13,500 | - | - | - | - | - | - | - | - | 13,500 |
| Total | | $ 2,532,749 | $ 197,250 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,730,000 |

## Regents Rd Widening-Genesee to Executive / S00881

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 56 |
| **Community Planning:** | University | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2003 - 2019 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

**Justification**: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** The right-of-way phase of the project has been completed and the project design has been updated to meet new water quality requirements. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2018. The warranty period is anticipated to end in Fiscal Year 2019.

**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $250,000 of North University City DIF funding to this project. Additional funding in this project was required to complete the initial project funding requirements and to fully fund construction. Total project cost increased by $250,000

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| North University City DIF | 400849 | $ 1,262,138 | $ 237,861 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,500,000 |
| North University City-FBA | 400080 | 5,375,000 | - | - | - | - | - | - | - | - | - | 5,375,000 |
| Private & Others Contrib-CIP | 400264 | 755,000 | - | - | - | - | - | - | - | - | - | 755,000 |
| Total | | $ 7,392,138 | $ 237,861 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 7,630,000 |

**Transportation & Storm Water**

**Regents Road Bridge / S00729**

**Trans - Bridge - Vehicular**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | N/A |
| **Community Planning:** | University | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Chui, Gary |
| **Duration:** | 1992 - 2019 | | 619-533-3770 |
| **Improvement Type:** | New | | gchui@sandiego.gov |

**Description**: This project provides for an 870-foot bridge spanning the AT&SF Railroad and a portion of the flood plain. Additionally, this project provides for a four-lane major street with Class II bike lanes on Regents Road from the AT&SF railroad bridge to 100 feet north of Lahitte Court as well as widening the existing half width street to a four-lane major street from 100 feet north of Lahitte Court to Governor Drive, including Class II bike lanes. In addition, the project includes recreational improvements in the canyon, which include limiting noise to the greatest extent possible, traffic calming, walkability, profile/light penetration structure design, habitat restoration, recreational improvements for pedestrians, and bike access trails.

**Justification**: This project will complete Regents Road and provide continuous access to northern communities. This project is included in the Council-approved North University City Financing Plan and Facilities Benefit Assessment Plan (Project NUC-18).

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

**Schedule:** The Regent's Road Bridge is currently being studied as part of an update to the University Community Plan's Transportation Element and the project is on hold until the study is completed.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| North University City-FBA | 400080 | $ 2,195,037 | $ 4,542,761 | $ - | $ - | $ - | $ - | $ - | $ 24,816,677 | $ - | $ - | $ 31,554,476 |
| Total | | $ 2,195,037 | $ 4,542,761 | $ - | $ - | $ - | $ - | $ - | $ 24,816,677 | $ - | $ - | $ 31,554,476 |

**Transportation & Storm Water**

**Rosecrans Street Corridor Improvements / S00830**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | N/A |
| **Community Planning:** | Midway - Pacific Highway; Peninsula | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Hughes, Duncan |
| **Duration:** | 2003 - 2022 | | 619-533-3141 |
| **Improvement Type:** | Betterment | | drhughes@sandiego.gov |

**Description**: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Project scope could include but is not limited to construction of sidewalks, modification of existing traffic signals, traffic calming measures, and bicycle facility improvements.

**Justification**: Redevelopment in the area resulted in increased traffic and pedestrian activity.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation and Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

**Schedule:** The evaluation of this project was completed in Fiscal Year 2014. Implementation of traffic signal improvements including interconnect upgrades and the installation of the adaptive traffic signal system began in Fiscal Year 2016 and were completed in Fiscal Year 2017. Additional improvements including sidewalks and bicycle facilities remain and are projected to be completed in Fiscal Year 2022.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| SR 209 & 274 Coop with State | 400633 | $ 981,740 | $ 466,584 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,448,325 |
| Total | | $ 981,740 | $ 466,584 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,448,325 |

**Transportation & Storm Water**

**San Diego River Multi-Use Path / S00958**

**Trans - Bicycle Facilities (All Class.)**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 56 |
| **Community Planning:** | Mission Valley | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2006 - 2019 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: This project provides for a multi-use pedestrian and bicycle path under State Route 163 from Hazard Center Drive to Fashion Valley Mall on the north side of the San Diego River. The project includes a paved bicycle and pedestrian path, visitor kiosk, striping, signage, bollards, and lighting for the path underneath State Route 163.

**Justification**: This project is part of the Bicycle Master Plan to guide the development and the creation of a firm foundation for a bicycle-friendly environment to serve bicyclists and pedestrians throughout the City. These improvements will benefit the community by increasing the mobility and safety through the enhancement of the bicycle path environment.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering and planning began in Fiscal Year 2006 and was completed in Fiscal Year 2008. The environmental review process began in Fiscal Year 2009 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2009 and was completed in Fiscal Year 2013. Construction began and was completed in Fiscal Year 2014. The project's close out is pending a resolution of legal issues.

**Summary of Project Changes:** The project has on-going legal issues and will be closed out once a resolution has been reached.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Prop 42 Replacement - Transportation Relief Fund | 200306 | $ 76,016 | $ 13,851 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 89,867 |
| Prop A-(Bikeway) | 400158 | 180,000 | - | - | - | - | - | - | - | - | - | 180,000 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 100,000 | - | - | - | - | - | - | - | - | - | 100,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 1,463,582 | 35,417 | - | - | - | - | - | - | - | - | 1,499,000 |
| Total | | $ 1,819,598 | $ 49,269 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,868,867 |

**Transportation & Storm Water**

**School Traffic Safety Improvements / AIK00002**

**Trans - Ped Fac - Sidewalks**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Fuentes, Julio |
| **Duration:** | 2010 - 2024 | | 619-533-3092 |
| **Improvement Type:** | New | | jfuentes@sandiego.gov |

**Description**: This annual allocation provides for the installation of traffic control devices, sidewalks, signal modifications, and other improvements that will serve to improve safety surrounding schools. This allocation can also be used to match State or federal grants for this purpose.

**Justification**: The Public Safety and Neighborhood Services Committee of the City Council requested that this program be instituted in order to proactively respond to school traffic safety problems in the City.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** This annual allocation will be closed upon completion of the final subproject in Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Grant Fund - State | 600001 | $ 310,503 | $ 7,796 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 318,300 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 298 | - | - | - | - | - | - | - | - | - | 298 |
| TransNet Extension Congestion Relief Fund | 400169 | 446,253 | 7,931 | - | - | - | - | - | - | - | - | 454,185 |
| Total | | $ 757,055 | $ 15,727 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 772,783 |

**Transportation & Storm Water**

**Sea World Dr/I5 Interchange Improvement / S00888**

**Trans - Bridge - Vehicular**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 74 |
| **Community Planning:** | Mission Bay Park | **Priority Category:** | High |
| **Project Status:** | Underfunded | **Contact Information:** | Chui, Gary |
| **Duration:** | 2007 - 2019 | | 619-533-3770 |
| **Improvement Type:** | Replacement | | gchui@sandiego.gov |

**Description**: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

**Justification**: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

**Schedule:** Project study report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering totaling $119.1 million is on hold until funding can be identified.

**Summary of Project Changes:** In Fiscal Year 2018, the City Council approved the transfer of $2.9 million to West Mission Bay Drive Bridge Over SD River, S00871.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Sea World Traffic Mitigation Fund | 200385 | $ 3,999,999 | $ (2,909,462) | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,090,537 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 119,072,571 | 119,072,571 |
| Total | | $ 3,999,999 | $ (2,909,462) | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 119,072,571 | $ 120,163,108 |

## Sidewalk Repair and Reconstruction / AIK00003

## Trans - Ped Fac - Sidewalks

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Puente, Edgar |
| **Duration:** | 2010 - 2024 | | 619-527-7527 |
| **Improvement Type:** | New | | epuente@sandiego.gov |

**Description**: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters, as well as the installation of curb ramps, Citywide.

**Justification**: This project replaces sidewalks, curbs, and gutters which have been damaged by City trees in areas near schools and parks and contributes to the City's ongoing efforts to promote walking as a mode of transportation.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis and as funding is allocated.

**Summary of Project Changes:** In Fiscal Year 2018, the City Council approved the appropriation of approximately $1.3 million in DIF funding to this project to support the installation of curb ramps Citywide.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Barrio Logan | 400128 | $ 242,724 | $ 67,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 309,724 |
| Capital Outlay Fund | 400002 | 1,574,841 | 2,258,994 | - | - | - | - | - | - | - | - | 3,833,835 |
| Centre City DIF-Admin | 400122 | - | 1,752,400 | - | - | - | - | - | - | - | - | 1,752,400 |
| CIP Contributions from General Fund | 400265 | 2,659,918 | 3,145,795 | - | - | - | - | - | - | - | - | 5,805,713 |
| Clairemont Mesa - Urban Comm | 400129 | 101,502 | 44,980 | - | - | - | - | - | - | - | - | 146,483 |
| College Area | 400127 | 141,254 | 56,095 | - | - | - | - | - | - | - | - | 197,350 |
| CR-TAB 2010A (TE) Proceeds | 400696 | 890,045 | 240,378 | - | - | - | - | - | - | - | - | 1,130,423 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 530,134 | - | - | - | - | - | - | - | - | - | 530,134 |
| Encanto Neighborhoods DIF | 400864 | - | 55,500 | - | - | - | - | - | - | - | - | 55,500 |
| Golden Hill Urban Comm | 400111 | 199,321 | 89,657 | - | - | - | - | - | - | - | - | 288,978 |
| Grant Fund - Federal | 600000 | - | 99,475 | - | - | - | - | - | - | - | - | 99,475 |
| Grant Fund - State | 600001 | 492,000 | - | - | - | - | - | - | - | - | - | 492,000 |
| Infrastructure Fund | 100012 | - | - | 5,000,000 | - | - | - | - | - | - | - | 5,000,000 |
| Kearny Mesa-Urban Comm | 400136 | 40,980 | 8,919 | - | - | - | - | - | - | - | - | 49,900 |
| La Jolla Urban Comm | 400123 | - | 253,250 | - | - | - | - | - | - | - | - | 253,250 |
| Linda Vista Urban Comm | 400113 | 117,032 | 278,458 | - | - | - | - | - | - | - | - | 395,491 |
| Mid City Urban Comm | 400114 | 56,420 | 553,579 | - | - | - | - | - | - | - | - | 610,000 |
| Midway/Pacific Hwy Urban Comm | 400115 | 130,299 | 18,000 | - | - | - | - | - | - | - | - | 148,300 |
| Mission Beach - Urban Comm | 400130 | 25,098 | 40,683 | - | - | - | - | - | - | - | - | 65,781 |
| Navajo Urban Comm | 400116 | - | 248,000 | - | - | - | - | - | - | - | - | 248,000 |
| North Park Urban Comm | 400112 | 600,392 | 633,967 | - | - | - | - | - | - | - | - | 1,234,360 |
| Ocean Beach Urban Comm | 400124 | 55,000 | - | - | - | - | - | - | - | - | - | 55,000 |
| Otay Mesa/Nestor Urb Comm | 400125 | - | 156,855 | - | - | - | - | - | - | - | - | 156,855 |
| Pacific Beach Urban Comm | 400117 | 92,441 | 254,875 | - | - | - | - | - | - | - | - | 347,317 |
| Parking Meter Operations Fund | 200712 | - | 30,000 | - | - | - | - | - | - | - | - | 30,000 |
| Peninsula Urban Comm | 400118 | 232,800 | 60,000 | - | - | - | - | - | - | - | - | 292,800 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 443,927 | - | - | - | - | - | - | - | - | - | 443,927 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 1,536,385 | - | - | - | - | - | - | - | - | - | 1,536,385 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 595,678 | - | - | - | - | - | - | - | - | - | 595,678 |
| Prop 42 Replacement - Transportation Relief Fund | 200306 | 2,563 | 334,029 | - | - | - | - | - | - | - | - | 336,593 |
| Rancho Bernardo-Fac Dev Fund | 400099 | - | 281,523 | - | - | - | - | - | - | - | - | 281,523 |
| S.E. San Diego Urban Comm | 400120 | 94,999 | 44,450 | - | - | - | - | - | - | - | - | 139,450 |
| Serra Mesa - Urban Community | 400132 | 134,419 | 281,079 | - | - | - | - | - | - | - | - | 415,499 |
| Skyline/Paradise Urb Comm | 400119 | - | 18,000 | - | - | - | - | - | - | - | - | 18,000 |
| Torrey Pines - Urban Community | 400133 | - | 155,000 | - | - | - | - | - | - | - | - | 155,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 47,000,000 | 47,000,000 |
| University City So.-Urban Comm | 400134 | - | 25,950 | - | - | - | - | - | - | - | - | 25,950 |
| Uptown Urban Comm | 400121 | 77,460 | 114,518 | - | - | - | - | - | - | - | - | 191,979 |
| Total | | $ 11,067,642 | $ 11,601,417 | $ 5,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 47,000,000 | $ 74,669,060 |

**Transportation & Storm Water**

**Siempre Viva Road Improvements / S16044**

**Trans - Roads/Widening/Reconfiguration**

| | | | |
|---|---|---|---|
| **Council District:** | 8 | **Priority Score:** | 65 |
| **Community Planning:** | Otay Mesa | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Chui, Gary |
| **Duration:** | 2016 - 2020 | | 619-533-3770 |
| **Improvement Type:** | Widening | | gchui@sandiego.gov |

**Description**: This project will provide for the design and construction of modifying the existing road to a six-lane primary arterial road from La Media Road to Otay Center Drive

**Justification**: These improvements are needed to accommodate future development and future truck traffic.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Project is currently in planning phase. Project schedule will be provided upon completion of the pre-design phase.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ - | $ 10,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 10,000 |
| Total | | $ - | $ 10,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 10,000 |

**Transportation & Storm Water**

**Sorrento Valley Rd & I5 Interchange / S00914**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 50 |
| **Community Planning:** | Torrey Pines | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Diab, Joseph |
| **Duration:** | 2007 - 2023 | | 619-533-4615 |
| **Improvement Type:** | New | | jdiab@sandiego.gov |

**Description**: The purpose of the project is to provide studies for traffic relief of local roadways within the Interstate-5/Sorrento Valley Road Interchange. Key stakeholder agencies (Caltrans, SANDAG, and NCTD) make up the Project Development Team (PDT) and are committed to the development and evaluation of project alternatives to enhance traffic flow and safety that will accommodate all modes of travel within the project site.
**Justification**: Traffic flow within the area is operating a low level of service and is severely impacted by stoppage for trains at the Coaster Station.

**Operating Budget Impact:** Operating and maintenance funding for this project will be included in the Transportation & Storm Water budget when required.
**Relationship to General and Community Plans:** This project is consistent with the Mira Mesa and Torrey Pines Community Plans and is in conformance with the City's General Plan.
**Schedule:** Preliminary engineering began in Fiscal Year 2007 and will be completed in Fiscal Year 2018. The project schedule will be determined upon the receipt of additional funding.
**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Grant Fund - Federal | 600000 | $ 3,341,263 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,341,263 |
| TransNet Extension Congestion Relief Fund | 400169 | 485,712 | 25,261 | - | - | - | - | - | - | - | - | 510,974 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 196,147,763 | 196,147,763 |
| Total | | $ 3,826,975 | $ 25,261 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 196,147,763 | $ 200,000,000 |

**Transportation & Storm Water**

**SR 163/Clairemont Mesa Blvd Interchange / S00905**

**Trans - Bridge - Vehicular**

| | | | |
|---|---|---|---|
| **Council District:** | 6 | **Priority Score:** | 71 |
| **Community Planning:** | Kearny Mesa | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 2005 - 2023 | | 619-533-7492 |
| **Improvement Type:** | Widening | | dnutter@sandiego.gov |

**Description**: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

**Justification**: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

**Schedule:** Phase I was completed in December, 2014. Phase II design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction also began in Fiscal Year 2015 and was completed in Fiscal Year 2018. There will be a five-year plant establishment and monitoring period through Fiscal Year 2023.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Grant Fund - State | 600001 | $ 2,300,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 2,300,000 |
| Kearny Mesa-Urban Comm | 400136 | 593,553 | 6,446 | - | - | - | - | - | - | - | - | 600,000 |
| Private & Others Contrib-CIP | 400264 | 2,643,200 | - | - | - | - | - | - | - | - | - | 2,643,200 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 2,500,000 | - | - | - | - | - | - | - | - | - | 2,500,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 7,827,478 | 521 | - | - | - | - | - | - | - | - | 7,828,000 |
| TransNet Extension RTCI Fee | 400174 | 2,053,349 | 496,650 | - | - | - | - | - | - | - | - | 2,550,000 |
| Total | | $ 17,917,581 | $ 503,618 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 18,421,200 |

**Transportation & Storm Water**

**SR 163/Friars Road / S00851**

**Trans - Bridge - Vehicular**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | 61 |
| **Community Planning:** | Mission Valley | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 1990 - 2019 | | 619-533-7492 |
| **Improvement Type:** | Widening | | dnutter@sandiego.gov |

**Description**: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I. All other improvements will be constructed in future phases as part of a separate project.

**Justification**: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase 1 began in Fiscal Year 2011 and was completed in Fiscal Year 2016. Right-of-way acquisition was completed in Fiscal Year 2017. Construction of Phase I began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. Phase II and Phase III are planned to be designed and constructed in future fiscal years as a separate project once funding becomes available.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019. $1.1 million is anticipated in federal repurposing funding.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Grant Fund - Federal | 600000 | $ 2,504,343 | $ - | $ - | $ 1,085,778 | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,590,121 |
| Mission Valley Develop Contrib | 400196 | - | 28,250 | - | - | - | - | - | - | - | - | 28,250 |
| Mission Valley-Urban Comm. | 400135 | 16,536,782 | 2,991,705 | - | - | - | - | - | - | - | - | 19,528,488 |
| Private & Others Contrib-CIP | 400264 | 471,139 | - | - | - | - | - | - | - | - | - | 471,139 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 988,611 | - | - | - | - | - | - | - | - | - | 988,611 |
| TransNet Extension Congestion Relief Fund | 400169 | 20,791,484 | 1,916,635 | 3,449,000 | - | - | - | - | - | - | - | 26,157,120 |
| TransNet Extension RTCI Fee | 400174 | 7,733,583 | 3,896,343 | - | (3,700,000) | - | - | - | - | - | - | 7,929,927 |
| Total | | $ 49,025,943 | $ 8,832,934 | $ 3,449,000 | $ (2,614,222) | $ - | $ - | $ - | $ - | $ - | $ - | $ 58,693,656 |

**Transportation & Storm Water**

**SR94/Euclid Av Interchange Phase 2 / S14009**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 57 |
| **Community Planning:** | Southeastern (Encanto Neighborhoods) | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 2015 - 2020 | | 619-533-7492 |
| **Improvement Type:** | Betterment | | dnutter@sandiego.gov |

**Description**: The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher than average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region's most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

**Justification**: The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

**Schedule:** Preliminary engineering began in Fiscal Year 2012 and were completed in Fiscal Year 2013 for SR-94/Euclid Avenue Interchange Improvements, S11046. Design and the environmental documentation for the project began in Fiscal Year 2014 and were completed in Fiscal Year 2017. Construction has been rescheduled from Fiscal Year 2016 to Fiscal Year 2018 due to additional design analysis, and is expected to be completed in Fiscal Year 2020.

**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $1.5 million in Regional Transportation Congestion Improvement Program (RTCIP) funding for construction needs. Total project cost increased by $1.5 million due to higher construction contract bids. The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Infrastructure Fund | 100012 | $ - | $ 600,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 600,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 647,129 | 2,402,870 | - | - | - | - | - | - | - | - | 3,050,000 |
| TransNet Extension RTCI Fee | 400174 | 248,548 | 1,996,251 | - | - | - | - | - | - | - | - | 2,244,800 |
| Total | | $ 895,678 | $ 4,999,122 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 5,894,800 |

**Transportation & Storm Water**

**State Route 56 Bike Interchanges / S00955**

**Trans - Bicycle Facilities (All Class.)**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 73 |
| **Community Planning:** | Black Mountain Ranch; Del Mar Mesa; Pacific Highlands Ranch; Rancho Penasquitos | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Qasem, Labib |
| **Duration:** | 2015 - 2019 | | 619-533-6670 |
| **Improvement Type:** | New | | lqasem@sandiego.gov |

**Description**: This project will provide for a bicycle path interchange and community connection points at Black Mountain Road, Camino Del Sur, Rancho Del Sol Way, and Torrey Meadows Drive along State Route 56.

**Justification**: Bicyclists and pedestrians traveling the SR-56 bicycle path have to contend with high volumes of conflicting vehicular traffic when crossing through the interchange areas. This project will expedite the movements along the bicycle path through the interchange areas.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans and the Rancho Penasquitos Community Plan, and is in conformance with the City's General Plan.

**Schedule:** The project study report began in Fiscal Year 2006 and was completed in Fiscal Year 2008. Design and construction for the location at SR-56 and Black Mountain Road began in Fiscal Year 2010 and were completed in Fiscal Year 2012. The design for SR-56 and Camino Del Sur began in Fiscal Year 2016 and was completed in Fiscal Year 2018. The project was transferred to Caltrans in Fiscal Year 2018. Future phases to complete the bicycle paths at Rancho Del Sol Way and Torrey Meadows Drive along State Route 56 will be completed under a future project.

**Summary of Project Changes:** The State Route 56 and Camino Del Sur project was transferred to Caltrans in Fiscal Year 2018 and will be closed by the end of the fiscal year.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Prop A-(Bikeway) | 400158 | $ 457,528 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 457,528 |
| Rancho Penasquitos FBA | 400083 | 25,566 | - | - | - | - | - | - | - | - | - | 25,566 |
| TransNet Extension Congestion Relief Fund | 400169 | 6,255 | 46,744 | - | - | - | - | - | - | - | - | 53,000 |
| Total | | $ 489,350 | $ 46,744 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 536,094 |

**Transportation & Storm Water**

**State Route 56 Freeway Expansion / RD14000**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | N/A |
| **Community Planning:** | Torrey Highlands; Black Mountain Ranch; Pacific Highlands Ranch; Del Mar Mesa | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Johnson, Brad<br>619-533-5120<br>bjohnson@sandiego.gov |
| **Duration:** | 2014 - 2020 | | |
| **Improvement Type:** | Widening | | |

**Description**: This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accommodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available.

**Justification**: Due to the regional servicing nature of this freeway, it is anticipated that federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

**Schedule:** A Project Study Report began in Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project and was completed in Fiscal Year 2018.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 20.19. Total project cost has decreased by $29.0 million due to a new cost estimate.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Del Mar Mesa FBA | 400089 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 567,000 | $ - | $ 567,000 |
| Developer Contributions CIP | 200636 | - | 12,091,000 | - | - | - | - | - | - | - | - | 12,091,000 |
| Pacific Highlands Ranch FBA | 400090 | - | - | - | - | - | - | - | - | 11,546,000 | - | 11,546,000 |
| Torrey Highlands | 400094 | 466,528 | 1,533,471 | - | - | - | - | - | - | 5,796,000 | - | 7,796,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 91,000,000 | 91,000,000 |
| Total | | $ 466,528 | $ 13,624,471 | $ - | $ - | $ - | $ - | $ - | $ - | $ 17,909,000 | $ 91,000,000 | $ 123,000,000 |

**Transportation & Storm Water**

**Streamview Drive Improvements / S00864** **Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 53 |
| **Community Planning:** | Mid-City: City Heights | **Priority Category:** | Medium |
| **Project Status:** | Warranty | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2007 - 2020 | | 619-533-5120 |
| **Improvement Type:** | Betterment | | bjohnson@sandiego.gov |

**Description**: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. The first phase of the project is on Streamview Drive between Gayle Street and Lynn/Michael Streets.

**Justification**: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and is estimated to be completed in Fiscal Year 2018. The project was substantially completed in Fiscal Year 2017 and is expected to be closed in Fiscal Year 2019.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| CIP Contributions from General Fund | 400265 | $ 745,567 | $ 102,383 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 847,950 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 170,735 | - | - | - | - | - | - | - | - | - | 170,735 |
| TransNet ARRA Exchange Fund | 400677 | 186,264 | - | - | - | - | - | - | - | - | - | 186,264 |
| TransNet Extension Congestion Relief Fund | 400169 | 3,245,000 | - | - | - | - | - | - | - | - | - | 3,245,000 |
| Total | | $ 4,347,567 | $ 102,383 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,449,950 |

**Transportation & Storm Water**

**Streamview Drive Improvements Phase 2 / S18000**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 4 | **Priority Score:** | 67 |
| **Community Planning:** | Mid-City: City Heights | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Diab, Joseph |
| **Duration:** | 2018 - 2022 | | 619-533-4615 |
| **Improvement Type:** | New | | JDiab@sandiego.gov |

**Description**: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. The first phase of the project, Streamview Drive between Gayle Street and Lynn/Michael Streets, has been completed. The second phase of the project is located on Streamview Drive between 54th Street and Lynn/Michael Streets, and on Streamview Drive between Gayle Street and College Avenue.

**Justification**: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

**Schedule:** Schedule information will be provided upon completion of pre-design phase.

**Summary of Project Changes:** Total project cost increased by $8.0 million due to revised estimates from the pre-design phase.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TransNet Extension Congestion Relief Fund | 400169 | $ 57,117 | $ 92,882 | $ 900,000 | $ - | $ - | $ 7,100,000 | $ - | $ - | $ - | $ - | $ 8,150,000 |
| Total | | $ 57,117 | $ 92,882 | $ 900,000 | $ - | $ - | $ 7,100,000 | $ - | $ - | $ - | $ - | $ 8,150,000 |

**Transportation & Storm Water**

**Street Light Circuit Upgrades / AIH00002**

**Trans - Roadway - Street Lighting**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Puente, Edgar |
| **Duration:** | 2010 - 2024 | | 619-527-7527 |
| **Improvement Type:** | New | | epuente@sandiego.gov |

**Description**: This annual allocation provides for the replacement of obsolete street light series circuits.

**Justification**: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis as funding is identified.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ - | $ 292,724 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 292,724 |
| CIP Contributions from General Fund | 400265 | 1,732,875 | 3,133,209 | - | - | - | - | - | - | - | - | 4,866,084 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 53,692 | - | - | - | - | - | - | - | - | - | 53,692 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 693,189 | - | - | - | - | - | - | - | - | - | 693,189 |
| Prop 42 Replacement - Transportation Relief Fund | 200306 | 1,246,804 | 427,875 | - | - | - | - | - | - | - | - | 1,674,680 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 16,600,000 | 16,600,000 |
| Total | | $ 3,726,561 | $ 3,853,808 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 16,600,000 | $ 24,180,370 |

**Transportation & Storm Water**

**Street Resurfacing and Reconstruction / AID00005** **Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Lahmann, Joshua |
| **Duration:** | 2010 - 2024 | | 619-527-7509 |
| **Improvement Type:** | Betterment | | jlahmann@sandiego.gov |

**Description**: This annual allocation provides for roadway resurfacing, repair, and reconstruction including the repair and reconstruction of concrete streets.

**Justification**: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** TransNet, Trench Cut Fee, and Road Maintenance and Rehabilitation appropriations for this project have been revised in accordance with the City's Five-Year Capital Outlook. $47.7 million in Commercial Paper financing is anticipated in Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ - | $ 197,905 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 197,905 |
| Capital Outlay-Sales Tax | 400000 | - | 5,400 | - | - | - | - | - | - | - | - | 5,400 |
| CIP Contributions from General Fund | 400265 | 259,512 | 123,776 | - | - | - | - | - | - | - | - | 383,288 |
| Deferred Maint Revenue 2009A-Project | 400624 | 3,852,691 | - | - | - | - | - | - | - | - | - | 3,852,691 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 19,057,737 | - | - | - | - | - | - | - | - | - | 19,057,737 |
| Financing | 9300 | - | - | - | 47,700,000 | - | - | - | - | - | - | 47,700,000 |
| Gas Tax Fund | 200118 | 1,048,720 | 5,760,368 | 3,000,000 | - | - | - | - | - | - | - | 9,809,089 |
| Infrastructure Fund | 100012 | - | 38,745 | 5,000,000 | - | - | - | - | - | - | - | 5,038,745 |
| Infrastructure Improvement - CD 1 | 400681 | 3,899 | - | - | - | - | - | - | - | - | - | 3,899 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 21,512,080 | 621,226 | - | - | - | - | - | - | - | - | 22,133,306 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 17,677,514 | 81,062 | - | - | - | - | - | - | - | - | 17,758,577 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 10,924,550 | - | - | - | - | - | - | - | - | - | 10,924,550 |
| Prop 42 Replacement - Transportation Relief Fund | 200306 | 9,289,459 | 2,302,247 | - | - | - | - | - | - | - | - | 11,591,706 |
| Road Maintenance and Rehabilitation Fund | 200731 | - | - | 9,510,879 | - | 3,336,903 | 2,902,644 | 4,063,374 | 5,247,317 | - | - | 25,061,117 |
| SR 209 & 274 Coop with State | 400633 | - | 908,612 | - | - | - | - | - | - | - | - | 908,612 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 111,871 | 22,654 | - | - | - | - | - | - | - | - | 134,526 |
| TransNet Extension Congestion Relief Fund | 400169 | 13,690,226 | 3,054,599 | 5,311,454 | - | 14,735,777 | 9,564,203 | 17,587,972 | 18,522,136 | - | - | 82,466,368 |
| Trench Cut Fees/Excavation Fee Fund | 200203 | 7,681,692 | 2,226,848 | 2,000,000 | - | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | - | - | 19,908,541 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 94,639,674 | 94,639,674 |
| Total | | $ 105,109,957 | $ 15,343,449 | $ 24,822,333 | $ 47,700,000 | $ 20,072,680 | $ 14,466,847 | $ 23,651,346 | $ 25,769,453 | $ - | $ 94,639,674 | $ 371,575,739 |

**Transportation & Storm Water**

**Talbot Street Slope Restoration / S00609**

**Trans - Roadway - Erosion/Slope/Ret Wall**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 72 |
| **Community Planning:** | Peninsula | **Priority Category:** | High |
| **Project Status:** | Warranty | **Contact Information:** | Oriqat, Mahmoud |
| **Duration:** | 2007 - 2019 | | 619-533-5232 |
| **Improvement Type:** | Betterment | | moriqat@sandiego.gov |

**Description**: This project provides for the stabilization of the slope adjacent to Talbot Street at Martinez Street.

**Justification**: The winter storms of 2004 and 2005 eroded the steep slope adjacent to Talbot Street and threatened the houses at the top of the slope. This project is eligible for Federal Highways Administration (FHWA) reimbursement.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2008 and was completed in Fiscal Year 2011. Construction began and was completed in Fiscal Year 2014. The warranty period will continue through Fiscal Year 2019. The project is complete and is currently in litigation.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Deferred Maint Revenue 2009A-Project | 400624 | $ 92,835 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 92,835 |
| Grant Fund - Federal | 600000 | 1,886,377 | 77,222 | - | - | - | - | - | - | - | - | 1,963,600 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 460,000 | - | - | - | - | - | - | - | - | - | 460,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 1,135,148 | 20,851 | - | - | - | - | - | - | - | - | 1,156,000 |
| Total | | $ 3,574,361 | $ 98,073 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 3,672,435 |

**Transportation & Storm Water**

**Torrey Meadows Drive Overcrossing / S10015**

**Trans - Bridge - Vehicular**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 46 |
| **Community Planning:** | Torrey Highlands | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 2010 - 2023 | | 619-533-7492 |
| **Improvement Type:** | New | | dnutter@sandiego.gov |

**Description**: This project provides for the design and construction of a two-lane over crossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with developer to provide design plans and construction specifications for future construction of project.

**Justification**: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9), and is in conformance with the City's General Plan.

**Schedule:** Preliminary design and preparation of environmental and planning documents began in Fiscal Year 2014. Project design began in Fiscal Year 2014 and was completed during Fiscal Year 2018. Scope of design and services has been specified in the executed Reimbursement Agreement (RA) between the City and Developer. The warranty period will be completed in Fiscal Year 2023. This schedule is dependent on future funding.

**Summary of Project Changes:** In Fiscal Year 2018, the City Council authorized the appropriation of $6.1 million in additional funding from fund balance in Torrey Highlands Facilities Benefits Assessment Fund, in conformance with the Torrey Public Facilities Financing Plan. Total project cost increased due to a revised Caltrans estimate.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Torrey Highlands | 400094 | $ 2,150,230 | $ 6,352,103 | $ - | $ 6,100,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 14,602,334 |
| West Pac Contrib Torrey High | 400096 | - | 612,666 | - | - | - | - | - | - | - | - | 612,666 |
| Total | | $ 2,150,230 | $ 6,964,769 | $ - | $ 6,100,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 15,215,000 |

**Torrey Pines Road Improvement Phase 2 / S15023**

**Trans - Ped Fac - Sidewalks**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 54 |
| **Community Planning:** | Torrey Pines | **Priority Category:** | Medium |
| **Project Status:** | Continuing | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2015 - 2020 | | 619-533-5120 |
| **Improvement Type:** | Betterment | | bjohnson@sandiego.gov |

**Description**: This project provides an additional path of travel for pedestrians on the south side of Torrey Pines Road between Hillside Drive and Amalfi Street, a safe pedestrian crossing of Torrey Pines Road just westerly of Princess Drive, increase safety of bicyclists utilizing Buffered Bike Lanes along Torrey Pines Road from La Jolla Shores Drive to Amalfi Drive, and provide gateway into the La Jolla Village area by installation of a painted stamped asphalt median between Roseland Drive and Hillside Drive.

**Justification**: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles and pedestrians. A corridor study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary design began in Fiscal Year 2015. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2019. The warranty period is scheduled to begin in Fiscal Year 2019 and the project is anticipated to be closed out in Fiscal Year 2020.

**Summary of Project Changes:** The project description and schedule have been updated for Fiscal Year 2019. In Fiscal Year 2018, City Council appropriated $200,000 of Infrastructure funding to this project. This amount was re-allocated from Avenida de la Playa Infrastructure-SD, S13018 in order to fully fund construction. Total project cost increased by $200,000.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Infrastructure Fund | 100012 | $ - | $ 200,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 200,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 355,680 | 944,319 | - | - | - | - | - | - | - | - | 1,300,000 |
| TransNet Extension RTCI Fee | 400174 | 187,203 | 112,796 | - | - | - | - | - | - | - | - | 300,000 |
| Total | | $ 542,884 | $ 1,257,115 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,800,000 |

**Transportation & Storm Water**

**Torrey Pines Road Slope Restoration / S00877**

**Trans - Roadway - Erosion/Slope/Ret Wall**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | 42 |
| **Community Planning:** | La Jolla | **Priority Category:** | Low |
| **Project Status:** | Continuing | **Contact Information:** | Oriqat, Mahmoud |
| **Duration:** | 2000 - 2020 | | 619-533-5232 |
| **Improvement Type:** | Betterment | | moriqat@sandiego.gov |

**Description**: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.
**Justification**: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.
**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.
**Relationship to General and Community Plans:** This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2013 and will be completed in Fiscal Year 2018. Construction will begin in Fiscal Year 2018 and be completed in Fiscal Year 2019. The warranty period will be completed in Fiscal Year 2020.
**Summary of Project Changes:** In Fiscal Year 2018, City Council appropriated $486,500 of Regional Transportation Congestion Improvement Program (RTCIP) funding to this project. Additional funding in this project was required to fully fund construction. Total project cost increased by $486,500.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Deferred Maint Revenue 2009A-Project | 400624 | $ 121,088 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 121,088 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 102,988 | - | - | - | - | - | - | - | - | - | 102,988 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 55,922 | - | - | - | - | - | - | - | - | - | 55,922 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 326,220 | - | - | - | - | - | - | - | - | - | 326,220 |
| TransNet Extension Congestion Relief Fund | 400169 | 696,932 | 17,148 | - | - | - | - | - | - | - | - | 714,081 |
| TransNet Extension RTCI Fee | 400174 | 319,143 | 2,533,275 | - | - | - | - | - | - | - | - | 2,852,419 |
| Total | | $ 1,622,295 | $ 2,550,424 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 4,172,720 |

**Transportation & Storm Water**

**Traffic Calming / AIL00001**

**Trans - Signals - Calming/Speed Abatemt**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Pence, Gary |
| **Duration:** | 2010 - 2024 | | 619-533-3184 |
| **Improvement Type:** | Replacement | | gpence@sandiego.gov |

**Description**: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of flashing beacons and geometric design features such as road humps and traffic islands.

**Justification**: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ 76,375 | $ 13,657 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 90,033 |
| Capital Outlay-Sales Tax | 400000 | 11,499 | 12,411 | - | - | - | - | - | - | - | - | 23,910 |
| Centre City DIF-Admin | 400122 | - | 300,000 | - | - | - | - | - | - | - | - | 300,000 |
| CIP Contributions from General Fund | 400265 | - | 144,575 | - | - | - | - | - | - | - | - | 144,575 |
| Grant Fund - Federal | 600000 | 208,270 | 115,501 | - | - | - | - | - | - | - | - | 323,771 |
| Infrastructure Fund | 100012 | - | - | 200,000 | - | - | - | - | - | - | - | 200,000 |
| Lusk-Gen'l Traffic Imprvmts | 400211 | - | 92,000 | - | - | - | - | - | - | - | - | 92,000 |
| Navajo Urban Comm | 400116 | 102,479 | 176,711 | - | - | - | - | - | - | - | - | 279,191 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 142,829 | - | - | - | - | - | - | - | - | - | 142,829 |
| Prop 42 Replacement - Transportation Relief Fund | 200306 | 126,303 | 163,009 | - | - | - | - | - | - | - | - | 289,313 |
| Rancho Penasquitos FBA | 400083 | - | 4,895 | - | - | - | - | - | - | - | - | 4,895 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 490,567 | 77,937 | - | - | - | - | - | - | - | - | 568,504 |
| TransNet Extension Congestion Relief Fund | 400169 | 2,031,207 | 932,148 | 1,000,000 | - | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | - | - | 7,963,356 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 3,740,000 | 3,740,000 |
| Total | | $ 3,189,533 | $ 2,032,848 | $ 1,200,000 | $ - | $ 1,000,000 | $ 1,000,000 | $ 1,000,000 | $ 1,000,000 | $ - | $ 3,740,000 | $ 14,162,381 |

**Transportation & Storm Water**

**Traffic Signals - Citywide / AIL00004**

**Trans - Signals - Traffic Signals**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Hughes, Duncan |
| **Duration:** | 2010 - 2024 | | 619-533-3141 |
| **Improvement Type:** | Replacement | | drhughes@sandiego.gov |

**Description**: This annual allocation provides for the installation of traffic signals at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

**Justification**: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** $300,000 in Commercial Paper financing is anticipated in Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Centre City DIF-Admin | 400122 | $ 4,957 | $ 1,450,042 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,455,000 |
| Financing | 9300 | - | - | - | 300,000 | - | - | - | - | - | - | 300,000 |
| Navajo Urban Comm | 400116 | 73,435 | 212,564 | - | - | - | - | - | - | - | - | 286,000 |
| Rancho Bernardo-Fac Dev Fund | 400099 | 3,851 | 296,148 | - | - | - | - | - | - | - | - | 300,000 |
| S.E. San Diego Urban Comm | 400120 | 108,468 | 441,531 | - | - | - | - | - | - | - | - | 550,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 2,066,748 | 1,109,885 | 1,628,000 | - | 750,000 | 750,000 | 750,000 | 750,000 | - | - | 7,804,634 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 5,414,200 | 5,414,200 |
| University City So.-Urban Comm | 400134 | - | 27,079 | - | - | - | - | - | - | - | - | 27,079 |
| Uptown Urban Comm | 400121 | 315,500 | - | - | - | - | - | - | - | - | - | 315,500 |
| Total | | $ 2,572,962 | $ 3,537,250 | $ 1,628,000 | $ 300,000 | $ 750,000 | $ 750,000 | $ 750,000 | $ 750,000 | $ - | $ 5,414,200 | $ 16,452,413 |

**Transportation & Storm Water**

**Traffic Signals Modification / AIL00005**

**Trans - Signals - Traffic Signals**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Hughes, Duncan |
| **Duration:** | 2010 - 2024 | | 619-533-3141 |
| **Improvement Type:** | Replacement | | drhughes@sandiego.gov |

**Description**: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of pedestrian signals, and additional phases to accommodate separate turning moves.

**Justification**: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Barrio Logan | 400128 | $ 186,802 | $ 419,497 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 606,300 |
| Capital Outlay Fund | 400002 | 381,127 | 351,073 | - | - | - | - | - | - | - | - | 732,201 |
| Centre City DIF-Admin | 400122 | 22,325 | 489,674 | - | - | - | - | - | - | - | - | 512,000 |
| CIP Contributions from General Fund | 400265 | 264,759 | 123,980 | - | - | - | - | - | - | - | - | 388,739 |
| Clairemont Mesa - Urban Comm | 400129 | 14,423 | 10,576 | - | - | - | - | - | - | - | - | 25,000 |
| College Area | 400127 | 115,000 | - | - | - | - | - | - | - | - | - | 115,000 |
| Encanto Neighborhoods DIF | 400864 | - | 36,000 | - | - | - | - | - | - | - | - | 36,000 |
| Grant Fund - Federal | 600000 | 278,980 | 71,019 | - | - | - | - | - | - | - | - | 350,000 |
| La Jolla Urban Comm | 400123 | 85,674 | - | - | - | - | - | - | - | - | - | 85,674 |
| Mid City Urban Comm | 400114 | 387 | 31,612 | - | - | - | - | - | - | - | - | 32,000 |
| Midway/Pacific Hwy Urban Comm | 400115 | 61,821 | 173,178 | - | - | - | - | - | - | - | - | 235,000 |
| Navajo Urban Comm | 400116 | - | 17,500 | - | - | - | - | - | - | - | - | 17,500 |
| North Park Urban Comm | 400112 | - | 90,000 | - | - | - | - | - | - | - | - | 90,000 |
| Otay Mesa/Nestor Urb Comm | 400125 | 17,231 | 42,768 | - | - | - | - | - | - | - | - | 60,000 |
| Rancho Bernardo-Fac Dev Fund | 400099 | - | 22,450 | - | - | - | - | - | - | - | - | 22,450 |
| S.E. San Diego Urban Comm | 400120 | 57,529 | 232,970 | - | - | - | - | - | - | - | - | 290,500 |
| Serra Mesa - Urban Community | 400132 | 3,251 | 7,748 | - | - | - | - | - | - | - | - | 11,000 |
| Torrey Pines - Urban Community | 400133 | - | 22,450 | - | - | - | - | - | - | - | - | 22,450 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 729,709 | - | - | - | - | - | - | - | - | - | 729,709 |
| TransNet ARRA Exchange Fund | 400677 | 10,005 | - | - | - | - | - | - | - | - | - | 10,005 |
| TransNet Extension Congestion Relief Fund | 400169 | 1,337,726 | 1,019,552 | 1,787,000 | - | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | - | - | 8,144,278 |
| TransNet Extension RTCI Fee | 400174 | 60,738 | 389,261 | - | - | - | - | - | - | - | - | 450,000 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 9,013,000 | 9,013,000 |
| Uptown Urban Comm | 400121 | 154,905 | 66,594 | - | - | - | - | - | - | - | - | 221,500 |
| Total | | $ 3,782,400 | $ 3,617,909 | $ 1,787,000 | $ - | $ 1,000,000 | $ 1,000,000 | $ 1,000,000 | $ 1,000,000 | $ - | $ 9,013,000 | $ 22,200,309 |

**Transportation & Storm Water**

**University Avenue Complete Street Phase1 / S18001**

**Trans - Signals - Calming/Speed Abatemt**

| | | | |
|---|---|---|---|
| **Council District:** | 9 | **Priority Score:** | 81 |
| **Community Planning:** | Mid-City: City Heights | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2018 - 2022 | | (619) 533-3092 |
| **Improvement Type:** | New | | jfuentes@sandiego.gov |

**Description**: This project will provide increased pedestrian safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue.

**Justification**: This corridor is one of the worst pedestrian safety records in the City of San Diego. It is apart of the Mayor's first Vision Zero priority plan. This project will drastically reduce conflicts and calm traffic, greatly improving safety for all modes.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** The project design began in Fiscal Year 2018 and will be completed in Fiscal Year 2020. Construction is anticipated to start in Fiscal Year 2020 and end in Fiscal Year 2022.

**Summary of Project Changes:** This is a newly published project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Grant Fund - Federal | 600000 | $ - | $ 971,640 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 971,640 |
| Prop 42 Replacement - Transportation Relief Fund | 200306 | - | 200,000 | - | - | - | - | - | - | - | - | 200,000 |
| TransNet Extension Congestion Relief Fund | 400169 | - | - | 200,000 | - | - | - | - | - | - | - | 200,000 |
| Total | | $ - | $ 1,171,640 | $ 200,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,371,640 |

## University Avenue Mobility / S00915

**Trans - Roadway - Enhance/Scape/Medians**

| | | | |
|---|---|---|---|
| **Council District:** | 3 | **Priority Score:** | 67 |
| **Community Planning:** | Greater North Park | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Johnson, Brad |
| **Duration:** | 2007 - 2021 | | 619-533-5120 |
| **Improvement Type:** | New | | bjohnson@sandiego.gov |

**Description**: The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

**Justification**: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2018. Construction is scheduled to begin in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2020. Project warranty period will continue through Fiscal Year 2021.

**Summary of Project Changes:** The project schedule has been updated for Fiscal Year 2019. An additional $500,000 will be added in Fiscal Year 2019 as a result of the updated construction cost estimate. The total project cost increased by $900,000.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Grant Fund - Federal | 600000 | $ 354,120 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 354,120 |
| Grant Fund - State | 600001 | 45,880 | - | - | - | - | - | - | - | - | - | 45,880 |
| North Park Urban Comm | 400112 | 107,725 | 41,960 | - | - | - | - | - | - | - | - | 149,686 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 400,000 | - | - | - | - | - | - | - | - | - | 400,000 |
| TransNet ARRA Exchange Fund | 400677 | 180,000 | - | - | - | - | - | - | - | - | - | 180,000 |
| TransNet Extension Congestion Relief Fund | 400169 | 1,137,682 | 4,262,631 | 500,000 | - | - | - | - | - | - | - | 5,900,314 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 400,000 | 400,000 |
| Total | | $ 2,225,408 | $ 4,304,591 | $ 500,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ 400,000 | $ 7,430,000 |

**Transportation & Storm Water**

**Utilities Undergrounding Program / AID00001**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Citywide | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Nabong, James |
| **Duration:** | 2010 - 2024 | | 619-533-3721 |
| **Improvement Type:** | Betterment | | jnabong@sandiego.gov |

**Description**: This annual allocation provides for additional underground conversion projects to augment the California Public Utilities Commission (CPUC) Rule 20A projects as well as provides for the necessary administrative expenses, conversion of City-owned street lighting, and resurfacing of roadways associated with the undergrounding of utilities.

**Justification**: The CPUC mandates that local utility companies allocate funding for undergrounding of utilities at the direction of the local municipality. San Diego Gas and Electric (SDG&E), AT&T, and the cable companies spend several million dollars annually to underground overhead facilities. The City must provide the utility companies with a priority listing of projects, aid coordination, establish underground utility districts, and give informational support. Construction costs for undergrounding are paid by utility companies in accordance with Public Utilities Commission Decisions 73078, 820118, and Case 8209. If not provided with administrative support, millions of dollars of utility company construction money could go unused. Additional underground conversion projects are funded through the City Undergrounding Surcharge Fund. This fund is used solely for the undergrounding of utilities and cannot be used for other purposes.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects are scheduled on a priority basis.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ 1,509 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,509 |
| Capital Outlay-Sales Tax | 400000 | 10,368 | - | - | - | - | - | - | - | - | - | 10,368 |
| CIP Contributions from General Fund | 400265 | 60,000 | - | - | - | - | - | - | - | - | - | 60,000 |
| Gas Tax Fund | 200117 | 122 | - | - | - | - | - | - | - | - | - | 122 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 22,536 | - | - | - | - | - | - | - | - | - | 22,536 |
| Underground Surcharge CIP Fund | 200218 | 63,503,222 | 16,340,047 | 5,000,000 | - | 5,000,000 | 5,000,000 | 5,000,000 | 5,000,000 | - | - | 104,843,270 |
| Total | | $ 63,597,759 | $ 16,340,047 | $ 5,000,000 | $ - | $ 5,000,000 | $ 5,000,000 | $ 5,000,000 | $ 5,000,000 | $ - | $ - | $ 104,937,806 |

**Transportation & Storm Water**

**Via de la Valle Widening / RD11001**

**Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 1 | **Priority Score:** | N/A |
| **Community Planning:** | Black Mountain Ranch | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Crane, Bill |
| **Duration:** | 2011 - 2020 | | 619-533-3685 |
| **Improvement Type:** | Widening | | wcrane@sandiego.gov |

**Description**: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

**Justification**: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs. See Black Mountain Ranch Public Facilities Financing Plan.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering and design is on-going, with final design and construction currently scheduled to begin in Fiscal Year 2018 and be completed in Fiscal Year 2020.

**Summary of Project Changes:** The financing schedule has been updated for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Black Mountain Ranch FBA | 400091 | $ - | $ 50,000 | $ - | $ 2,569,383 | $ - | $ - | $ - | $ - | $ 3,970,778 | $ - | $ 6,590,161 |
| Developer Contributions CIP | 200636 | - | - | 1,144,000 | - | - | - | - | - | 1,010,298 | - | 2,154,298 |
| San Andres Cost Reim. Dist. | 400272 | - | 952,749 | - | 14,618 | - | - | - | - | - | - | 967,367 |
| Total | | $ - | $ 1,002,749 | $ 1,144,000 | $ 2,584,001 | $ - | $ - | $ - | $ - | $ 4,981,076 | $ - | $ 9,711,826 |

## W Mission Bay Dr Bridge Over SD River / S00871

**Trans - Bridge - Vehicular**

| | | | |
|---|---|---|---|
| **Council District:** | 2 | **Priority Score:** | 70 |
| **Community Planning:** | Midway - Pacific Highway; Mission Bay Park; Peninsula | **Priority Category:** | High |
| **Project Status:** | Continuing | **Contact Information:** | Nutter, Daniel |
| **Duration:** | 2000 - 2025 | | 619-533-7492 |
| **Improvement Type:** | Replacement | | dnutter@sandiego.gov |

**Description**: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.
**Justification**: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. The existing bridge has been determined to be functionally obsolete and structurally deficient.
**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water Department budget.
**Relationship to General and Community Plans:** This project is consistent with the Mission Bay Park Master Plan, Midway-Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

**Schedule:** Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and the Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018. Construction of the bridge is anticipated to be completed in Fiscal Year 2022. The scope of the project includes approximately 12 acres of compensatory mitigation work with a five-year maintenance and monitoring period. The completion of the mitigation work is expected to conclude in Fiscal Year 2024. Project close out is expected to be completed in Fiscal Year 2025.
**Summary of Project Changes:** In Fiscal Year 2018, the total project cost estimate was further refined and updated to be $153 million; City Council authorized an increase to this project not to exceed $155.0 million.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Grant Fund - Federal | 600000 | $ 6,584,084 | $ 89,824 | $ - | $ 114,472,641 | $ - | $ - | $ - | $ - | $ - | $ - | $ 121,146,550 |
| Historical Fund | X999 | 664,122 | - | - | - | - | - | - | - | - | - | 664,122 |
| Infrastructure Fund | 100012 | - | 200,000 | - | - | - | - | - | - | - | - | 200,000 |
| Sea World Traffic Mitigation Fund | 200385 | 3,955,248 | 5,704,213 | - | - | - | - | - | - | - | - | 9,659,462 |
| TransNet (Prop A 1/2% Sales Tax) | 400156 | 709,878 | - | - | - | - | - | - | - | - | - | 709,878 |
| TransNet Extension Congestion Relief Fund | 400169 | 1,089,307 | - | - | - | - | - | - | - | - | - | 1,089,307 |
| TransNet Extension RTCI Fee | 400174 | - | 5,605,000 | - | 2,585,738 | 3,093,369 | 3,970,293 | - | - | 4,532,110 | - | 19,786,510 |
| Total | | $ 13,002,640 | $ 11,599,037 | $ - | $ 117,058,379 | $ 3,093,369 | $ 3,970,293 | $ - | $ - | $ 4,532,110 | $ - | $ 153,255,829 |

**Transportation & Storm Water**

**Watershed CIP / ACC00001** **Drainage - Best Mgt Practices (BMPs)**

| | | | |
|---|---|---|---|
| **Council District:** | Citywide | **Priority Score:** | Annual |
| **Community Planning:** | Clairemont Mesa | **Priority Category:** | Annual |
| **Project Status:** | Continuing | **Contact Information:** | Torres, Sean |
| **Duration:** | 2010 - 2024 | | 858-541-4348 |
| **Improvement Type:** | Betterment | | satorres@sandiego.gov |

**Description**: This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

**Justification**: The purpose of these projects is to remove pollutants from storm water before it enters the City's public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

**Operating Budget Impact:** None.

**Relationship to General and Community Plans:** This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

**Schedule:** Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

**Summary of Project Changes:** $6.5 million in Commercial Paper financing is anticipated in Fiscal Year 2018.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Capital Outlay Fund | 400002 | $ 218,064 | $ 758,014 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 976,078 |
| CIP Contributions from General Fund | 400265 | 6,957,715 | 3,156,622 | - | - | - | - | - | - | - | - | 10,114,338 |
| Deferred Maintenance Revenue 2012A-Project | 400848 | 1,256,863 | - | - | - | - | - | - | - | - | - | 1,256,863 |
| Financing | 9300 | - | - | - | 6,467,776 | - | - | - | - | - | - | 6,467,776 |
| Grant Fund - State | 600001 | 630,500 | - | - | - | - | - | - | - | - | - | 630,500 |
| Infrastructure Fund | 100012 | - | 128,897 | - | - | - | - | - | - | - | - | 128,897 |
| PFFA Lease Revenue Bonds 2015A-Projects | 400859 | 2,686,050 | 55,733 | - | - | - | - | - | - | - | - | 2,741,783 |
| PFFA Lease Revenue Bonds 2015B-Project | 400860 | 1,419,401 | 252,309 | - | - | - | - | - | - | - | - | 1,671,711 |
| PFFA Lease Revenue Refunding Bonds 2013A - Project | 400853 | 1,824,063 | - | - | - | - | - | - | - | - | - | 1,824,063 |
| Rose & Tecolote Creek Water Quality | 400631 | 183,284 | - | - | - | - | - | - | - | - | - | 183,284 |
| SC-RDA Contribution to CIP Fund | 200353 | 98,174 | - | - | - | - | - | - | - | - | - | 98,174 |
| Unidentified Funding | 9999 | - | - | - | - | - | - | - | - | - | 239,639,203 | 239,639,203 |
| Water Utility - CIP Funding Source | 700010 | 50,000 | - | - | - | - | - | - | - | - | - | 50,000 |
| Total | | $ 15,324,117 | $ 4,351,578 | $ - | $ 6,467,776 | $ - | $ - | $ - | $ - | $ - | $ 239,639,203 | $ 265,782,674 |

**Transportation & Storm Water**

**Westerly Extension of Hazard Center Dr / RD10001** **Trans - Roadway**

| | | | |
|---|---|---|---|
| **Council District:** | 7 | **Priority Score:** | N/A |
| **Community Planning:** | Mission Valley | **Priority Category:** | N/A |
| **Project Status:** | Continuing | **Contact Information:** | Galvez III, Oscar |
| **Duration:** | 2010 - 2019 | | 619-533-3683 |
| **Improvement Type:** | New | | GalvezO@sandiego.gov |

**Description**: The construction of the Westerly Extension of Hazard Center Drive will provide for the construction of a two lane road from the eastern terminus of Hazard Center Drive to the existing road behind Fashion Valley Shopping Center.

**Justification**: This project will provide for the construction of the missing segment of Hazard Center Drive and when constructed, the road will provide enhanced traffic circulation which will benefit the community.

**Operating Budget Impact:** The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

**Relationship to General and Community Plans:** This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

**Schedule:** Design began in Fiscal Year 2011 and will be completed in Fiscal Year 2017. Construction is scheduled to begin in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2020. This project is being designed and constructed by the developer.

**Summary of Project Changes:** No significant change has been made to this project for Fiscal Year 2019.

## Expenditure by Funding Source

| Fund Name | Fund No | Exp/Enc | Con Appn | FY 2019 | FY 2019 Anticipated | FY 2020 | FY 2021 | FY 2022 | FY 2023 | Future FY | Unidentified Funding | Project Total |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Private & Others Contrib-CIP | 400264 | $ - | $ 1,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,000,000 |
| Total | | $ - | $ 1,000,000 | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ - | $ 1,000,000 |

## Transportation & Storm Water

| Project | Project Total | Unidentified Funding | Percent Unfunded | Description |
|---|---|---|---|---|
| N Torrey Pines Rd Bridge/ Los Penasquitos / S00935 | $ 14,630,652 | $ 100,000 | 0.7 % | This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. A portion of the construction is currently unfunded |
| University Avenue Mobility / S00915 | $ 7,430,000 | $ 400,000 | 5.4 % | This project provides for pedestrian and bicyclist improvements along the University Avenue corridor. The Construction phase is unfunded |
| El Camino Real to ViaDeLaValle (1/2 mile) / S00856 | $ 36,302,455 | $ 3,300,000 | 9.1 % | This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded. |
| Guard Rails / AIE00002 | $ 3,870,573 | $ 400,000 | 10.3 % | This annual allocation provides for installing new and replacing old guard rails along streets where needed. Construction of identified guard rail needs is currently unfunded. |
| Street Resurfacing and Reconstruction / AID00005 | $ 371,575,739 | $ 94,639,674 | 25.5 % | This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments. |
| Traffic Calming / AIL00001 | $ 14,162,381 | $ 3,740,000 | 26.4 % | This annual allocation provides for installing traffic control measures. Design and construction phases of additional locations are currently unfunded. |
| Traffic Signals - Citywide / AIL00004 | $ 16,452,413 | $ 5,414,200 | 32.9 % | This annual allocation provides for the installation of traffic signals at high-priority locations. Design and construction phases of additional locations are currently unfunded. |
| Market Street-47th to Euclid-Complete Street / S16061 | $ 7,607,000 | $ 3,000,000 | 39.4 % | This project provides pedestrian and bicycle focused infrastructure Improvements. Construction phase is currently unfunded. |
| Traffic Signals Modification / AIL00005 | $ 22,200,309 | $ 9,013,000 | 40.6 % | This annual allocation provides for upgrading existing traffic signals. Design and construction phases of additional locations are currently unfunded. |
| Otay Mesa Truck Route Phase 4 / S11060 | $ 24,460,000 | $ 10,630,000 | 43.5 % | This Phase IV project provides for the construction of an additional lane to the existing Otay Truck Route from La Media Road to Drucker Lane and for the extension of the Truck Route (two lanes) from Britannia Boulevard to La Media Road and along Britannia Boulevard from the border to Britannia Court. Construction phase is currently unfunded. |
| Median Installation / AIG00001 | $ 9,821,545 | $ 5,160,000 | 52.5 % | This annual allocation provides for the installation and improvements of medians citywide. Design and construction phases of additional locations are currently unfunded. |

| Project | Project Total | Unidentified Funding | Percent Unfunded | Description |
|---|---|---|---|---|
| Sidewalk Repair and Reconstruction / AIK00003 | $ 74,669,060 | $ 47,000,000 | 62.9 % | This project provides for the replacement of damaged sidewalks, curbs and gutters Citywide. Unidentified funding has been revised per the Sidewalk Condition Assessment. |
| La Media Road Improvements / S15018 | $ 36,630,956 | $ 24,465,218 | 66.8 % | This project provides for improvements to La Media Road from approximately 650 feet north of Airway Road to approximately 200 feet south of Siempre Viva Road.Portions of the Design and Construction phase are currently unfunded. |
| Interstate 5 Underpass-Bikeway/Ped Conn / S00982 | $ 1,651,010 | $ 1,116,010 | 67.6 % | This project will provide the link between two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor, and the Sorrento Valley Road multi-use bike/pedestrian path. Construction phase is unfunded. |
| Street Light Circuit Upgrades / AIH00002 | $ 24,180,370 | $ 16,600,000 | 68.7 % | This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded. |
| State Route 56 Freeway Expansion / RD14000 | $ 123,000,000 | $ 91,000,000 | 74.0 % | This project provides for the conversion of the four-lane freeway into a six-lane facility. High occupancy vehicle lanes can be accomodated within the center median at some point in the future once regional funding is identified. This project will be completed in multiple phases as funding becomes available. The total estimated project cost of $152 million includes an unfunded amount of $119 million. |
| Palm Avenue Interstate 805 Interchange / S00869 | $ 34,868,663 | $ 27,500,000 | 78.9 % | The second phase of this project provides for the environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The entire cost of Phase II is currently unfunded. |
| Drainage Projects / ACA00001 | $ 378,394,587 | $ 304,867,669 | 80.6 % | This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported drainage projects for the next five fiscal years based on condition assessments. |
| Martin Luther King Jr. Promenade / S13020 | $ 1,230,000 | $ 1,005,000 | 81.7 % | This project will provide for the construction of a cultural promenade area including pedestrian areas, fitness areas, seating, landscaping, community identification signs, artwork, utility relocation, new street section, retaining walls, and free-standing walls. The construction phase currently is unfunded. |
| Market St-Euclid to Pitta-Improvements / S16022 | $ 5,569,100 | $ 4,651,600 | 83.5 % | This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street. Construction phase is currently unfunded. |
| New Walkways / AIK00001 | $ 122,911,812 | $ 104,615,000 | 85.1 % | This annual allocation provides for the construction of new sidewalks citywide. Design and construction phases of additional locations are currently unfunded. |
| Minor Bike Facilities / AIA00001 | $ 99,071,224 | $ 86,731,000 | 87.5 % | This annual allocation provides for the installation of bike facilities including Class I, Class II, and Class III bike facilities throughout the City. Design and construction phases of additional locations are currently unfunded. |

| Project | Project Total | Unidentified Funding | Percent Unfunded | Description |
|---|---|---|---|---|
| Watershed CIP / ACC00001 | $ 265,782,674 | $ 239,639,203 | 90.2 % | This project provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported watershed projects for the next five fiscal years. |
| Install T/S Interconnect Systems / AIL00002 | $ 129,990,093 | $ 118,575,400 | 91.2 % | This project provides for the installation of, and modifications to, traffic signal interconnect systems citywide. Design and construction of future phases for the implementation of the City's Traffic Signal Interconnect Master Plan are unfunded. |
| Coastal Rail Trail / S00951 | $ 47,467,899 | $ 44,425,628 | 93.6 % | This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Design and construction of future phases of the project are currently unfunded. |
| Installation of City Owned Street Lights / AIH00001 | $ 193,012,818 | $ 184,809,832 | 95.8 % | This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded. |
| Sorrento Valley Rd & I5 Interchange / S00914 | $ 200,000,000 | $ 196,147,763 | 98.1 % | This project provides for a new freeway interchange to address traffic congestion. Construction phase is currently unfunded. |
| Sea World Dr/I5 Interchange Improvement / S00888 | $ 120,163,108 | $ 119,072,571 | 99.1 % | This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Construction phase is currently unfunded. |
| **Total** | | **$ 1,748,018,768** | | |

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FISCAL YEAR

# 2019

MAYOR KEVIN L. FAULCONER

## Glossary and Indexes



# PROPOSED BUDGET

The City *of* SAN DIEGO

## Glossary

**ACCOUNTING PERIOD**: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

**ADOPTED BUDGET**: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

**AMERICANS WITH DISABILITIES ACT (ADA):**

Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

**ANNUAL ALLOCATION**: A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

**ANNUALIZATION**: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

**APPROPRIATION**: A legal authorization to make expenditures and to incur obligations for specific purposes.

**APPROPRIATION ORDINANCE**: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

**ASSET TYPE**: Capital assets are generally large and expensive and expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems to buildings, parks, streets, and bridges.

**ASSET MANAGEMENT**: Asset management is a strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

**BOND**: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

**BOND PROCEEDS**: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

**BUDGET**: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

**BUDGET CALENDAR**: The schedule of major events in the development of the annual budget including the Proposed Budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

**BUDGET DELIBERATIONS**: The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

**BUDGET DOCUMENT**: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

**BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS:** A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

**CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET**: A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

**CAPITAL IMPROVEMENT PROJECT**: A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

**CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC)**: This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset-owning department management to advise on CIP related matters such as project listings and prioritizations.

**COMMUNITY DEVELOPMENT BLOCK GRANT**

**(CDBG) FUNDS**: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

**CONTINUING APPROPRIATIONS**: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

**CONTRACTS**: Expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

**DEBT**: Payment of interest and principal on an obligation resulting from the issuance of bonds.

**DEFERRED CAPITAL**: A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

**DEPARTMENT**: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

**DEFERRED MAINTENANCE**: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

**DEVELOPMENT IMPACT FEES (DIF):** Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

**ENCUMBRANCE**: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

**ENTERPRISE FUNDS**: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

**ENVIRONMENTAL GROWTH FUND (EGF)**: This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

**EXPENDITURE**: The actual outlay of monies from the City treasury.

**EXPENSES**: Charges incurred for operations, maintenance, interest, or other charges.

**FACILITIES BENEFIT ASSESSMENT (FBA):** An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

**FEDERAL GRANT FUNDS**: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

**FISCAL YEAR (FY)**: A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

**FIVE-YEAR CAPITAL INFRASTRUCTURE**

**PLANNING REPORT**: Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining multi-year capital planning efforts, and outlines future efforts in continuously enhancing multiyear capital planning.

**FIVE-YEAR FINANCIAL OUTLOOK**: The Five-Year Financial Outlook includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

**FULL-TIME EQUIVALENT (FTE)**: The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

**FUND**: A fiscal and accounting entity with a selfbalancing set of accounts to record revenues and expenditures.

**GENERAL FUND**: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

**GRANT**: A contribution by a government or other organization to support a particular function.

**INFRASTRUCTURE**: The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

**MAINTENANCE ASSESSMENT DISTRICT (MAD)**

**FUNDS**: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

**NON-PERSONNEL EXPENSE (NPE)**: Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

**OPERATING BUDGET**: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

**OPERATING IMPACTS**: An estimate of a capital project's ongoing operating expenses upon completion and the impact on the City's operating budget.

**ORDINANCE**: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

**PERSONNEL EXPENSE (PE)**: Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

**PRELIMINARY ENGINEERING:** These projects are still in the planning phase of developing scope, schedule, and project cost.

**PROJECT TYPE**: Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

**PROPOSED BUDGET**: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The Proposed Budget is delivered to City Council in April of each year.

**PUBLIC FACILITIES FINANCING PLAN (PFFP):** These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

**REIMBURSEMENT**: Fees received as payment for the provision of specific municipal services.

**REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP)**: Fees that were established to ensure that new development directly invests in the region's transportation system

to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

**REQUEST FOR PROPOSAL (RFP)**: A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

**RESOLUTION**: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

**REVENUE**: Funds received from various sources and treated as income to finance expenditures.

**SAN DIEGO ASSOCIATION OF GOVERNMENTS**

**(SANDAG)**: A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

**SEMI-ANNUAL CIP MONITORING REPORT**: A report that provides updates on the status of CIP process improvement measures and efficiencies gained, as well as a consolidated CIP requests for City Council action on behalf of all City departments.

**SMART GROWTH**: A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

**TRANSNET FUNDS**: Funds derived from a one-half cent local sales tax, that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

**UNFUNDED NEEDS LIST**: A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

**UNIDENTIFIED FUNDING**: An amount required for project completion, but for which no funding source has been identified.

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