

Park & Recreation



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Department Description

The Park & Recreation Department plays a key role in the quality of life for San Diego. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space

There are over 41,000 acres of park assets which include 26,497 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park, and 25.9 miles of oceanfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting.

Recreational Facilities

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature centers, gymnasiums, skate parks, launch ramps, piers, dog off-leash areas, golf complexes and more.

Recreational Programs

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs, and much more.

The Department's mission is:

To provide healthy, sustainable, and enriching environments for all

The Department's vision is:

To connect all to the City's diverse, world-class park system

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Did you know?

- Balboa Park is a horticultural and cultural resource with more than 15,000 trees, 14 specialty gardens, nearly 100 arts, educational, recreational, social, and sports organizations; 17 museums and cultural institutions, and is home of the San Diego Zoo and Old Globe Theatre.
- The Department has approximately 90 joint-use agreements with local school districts that provide 370 acres of additional recreational opportunities during non-school hours, maximize park use, and provide active, programmable sports turf in park-deficient neighborhoods. Mayor Faulconer recently announced the “Play All Day” initiative which will eventually add another 30 joint use agreements to this total in partnership with the San Diego Unified School District.
- Each year, over 50,000 persons with disabilities participate in a variety of programs which assist them in achieving a maximum level of independence in their leisure and recreational lifestyles.
- The Department will provide more than 30 free Movies in the Park at locations throughout the City during the summer of 2016.
- Torrey Pines Golf Course is the home of the Farmers Insurance Open and will host the 2021 U.S. Open.
- The Department operates Mount Hope Cemetery, a 110-acre site built in 1869 that contains monuments to some of San Diego’s most notable citizens, including Alonzo Horton.

Goals and Objectives

Goal 1: Protect and enhance natural and developed assets

- Protect and preserve existing assets
- Enhance existing assets

Goal 2: Develop and offer innovative recreational opportunities to meet the diverse needs of our communities

- Provide innovative program ideas
- Solicit feedback from customers and staff

Goal 3: Foster growth and development of our employees

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

Key Performance Indicators

Performance Indicator	Actual ¹ FY2015	Target ² FY2016	Actual FY2016	Target FY2017
1. Percentage of park acreage assessed	N/A	N/A	16%	20%
2. Percentage customer satisfaction with park system	93%	94%	93%	93% ³
3. Percentage of acres of brush management completed	99%	N/A	112%	95%
4. Percentage of park acres decommissioned and converted to sustainable landscapes	N/A	N/A	1.6%	3.0%
5. Number of acres where habitat restoration occurred	N/A	N/A	25	5

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Performance Indicator	Actual ¹ FY2015	Target ² FY2016	Actual FY2016	Target FY2017
6. Percentage increase in on-line registration participation	N/A	N/A	N/A ²	1%
7. Percentage customer satisfaction with recreational program activities	93%	93%	94%	94% ³
8. Number of aquatic users	311,788	320,000	304,125	320,000
9. Number of hours of operation of recreation centers	135,877	154,440	154,101	155,780
10. Number of acres of parks and open spaces per 1,000 population	32.05	32.06	32.06	32.26

1. During Fiscal Year 2016, new department tactical plans and key performance indicators were developed. As such, Fiscal Year 2015 data may be unavailable.
2. New performance indicators for Fiscal Year 2016. Some baseline data is currently under development.
3. The target is based on a five-year average.



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Department Summary

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
FTE Positions (Budgeted)	896.78	960.13	1,003.54	43.41
Personnel Expenditures	\$ 65,113,178	\$ 67,825,391	\$ 72,436,279	\$ 4,610,888
Non-Personnel Expenditures	61,655,501	69,202,550	68,355,486	(847,064)
Total Department Expenditures	\$ 126,768,678	\$ 137,027,941	\$ 140,791,765	\$ 3,763,824
Total Department Revenue	\$ 69,865,414	\$ 70,136,183	\$ 79,733,119	\$ 9,596,936

General Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
Administrative Services	\$ 2,814,449	\$ 3,119,919	\$ 3,387,803	\$ 267,884
Community Parks I	22,702,216	26,036,434	28,059,507	2,023,073
Community Parks II	25,510,621	25,233,092	25,156,490	(76,602)
Developed Regional Parks	35,529,218	38,809,336	39,445,099	635,763
Open Space	11,382,310	12,400,929	12,267,656	(133,273)
Total	\$ 97,938,814	\$ 105,599,710	\$ 108,316,555	\$ 2,716,845

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
Administrative Services	17.50	19.50	19.00	(0.50)
Community Parks I	165.14	192.27	209.06	16.79
Community Parks II	233.42	256.39	264.67	8.28
Developed Regional Parks	316.65	325.65	336.73	11.08
Open Space	65.07	66.32	70.32	4.00
Total	797.78	860.13	899.78	39.65

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.	0.00	\$ 2,171,506	\$ -
Citywide Maintenance for New Facilities Addition of 2.00 Seven-Gang Mowers, 3.00 Light Equipment Operator, 1.00 Equipment Technician, 1.00 Pesticide Applicator and associated non-personnel expenditures to support the expansion, maintenance, and operations of parks.	7.00	863,905	-
Pershing Middle School Joint Use Field Addition of non-personnel expenditures for the multi-phase replacement of synthetic turf at the joint use field.	0.00	500,000	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Recreation Centers Expansion Addition of 8.00 Assistant Recreation Center Directors and 2.00 Rec Leaders - Hourly, associated non-personnel expenditures, and revenue to increase weekly operating hours at eight recreation centers from 45 to 60 hours.	10.00	473,796	3,555
Open Space Acreage Expansion Addition of 2.00 Park Rangers, 1.00 Pesticide Applicator, 1.00 Ground Maintenance Manager, and associated non-personnel expenditures to support operation and maintenance of additional acreage.	4.00	457,763	-
Playground Repairs Addition of 2.00 Equipment Technician 2s and 1.00 Utility Worker 2 and non-personnel expenditures for the repair of playground rubberized surfacing and playground equipment.	3.00	414,625	-
Balboa Park Light Post Replacement Addition of non-personnel expenditures for the replacement of 100 light posts within the Central Mesa of Balboa Park.	0.00	350,000	-
Black Mountain Ranch Community Park Addition of 2.27 Grounds Maintenance Worker 2s and associated non-personnel expenditures to support the operation and maintenance of the community park.	2.27	329,273	-
Mira Mesa Community Park Addition of 1.25 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the community park.	1.25	190,918	-
Addition of Area Managers Addition of 2.00 Area Managers to support increased hours of operation at recreation centers and new facilities.	2.00	155,726	-
Civita Central Park Addition of non-personnel expenditures to support the maintenance and operation of the park.	0.00	153,307	-
Del Sur Neighborhood Park Addition of 0.94 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the neighborhood park.	0.94	129,574	-
Del Mar Mesa Neighborhood Park Addition of 0.86 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the neighborhood park.	0.86	117,245	-
Mission Bay Park Winter Restrooms Restoration Addition of 2.00 Grounds Maintenance Worker 2 to provide year-round restroom access at Mission Bay Park.	2.00	116,741	-
North Clairemont Senior Center Addition of 1.00 Assistant Recreation Center Director, 0.50 Recreation Leader I, and 1.00 Ground Maintenance Worker I, to provide support to the senior center facility.	2.50	105,476	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Creative Performing and Media Arts Joint Use Addition of 0.63 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the joint use facility.	0.63	104,420	-
Gage Elementary Joint Use Park Addition of 0.62 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the joint use park.	0.62	99,968	-
Balboa Park Maintenance Addition of 1.00 Grounds Maintenance Supervisor to increase supervision of maintenance crews at Balboa Park.	1.00	94,588	-
La Jolla Cove Bluffs Odor Mitigation Addition of non-personnel expenditures to support increased mitigation of animal excrement odor at the bluffs.	0.00	72,000	-
Cubberly Elementary Joint Use Park Addition of 0.38 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the joint use park.	0.38	66,222	-
Phyllis Place Park Addition of 0.33 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the park.	0.33	57,261	-
Angier Elementary Joint Use Park Addition of 0.33 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the park.	0.33	56,927	-
Linda Vista Skate Park Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the skate park.	0.50	40,081	-
Ward Canyon Dog Park Addition of 0.20 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the dog park.	0.20	38,766	-
Addition of Recreation Aides Addition of 1.86 Recreation Aide - Hourly to support operations at 18 recreation centers.	1.86	37,691	-
Aquatics Program Expansion Addition of 0.88 Pool Guard 2 - Hourly and 0.22 Pool Manager - Hourly and associated revenue to support increased programming at pool facilities.	1.10	37,083	20,000
McKinley Elementary Joint Use Park Addition of 0.18 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the joint use park.	0.18	37,005	-
Canyonside Community Park Improvements Addition of 0.19 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of the community park.	0.19	36,169	-

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Parks Fit and Volunteer Programs Addition of non-personnel expenditures and revenue for the Parks Fit Program and Volunteer Program associated with the City's partnership agreement with the California Coast Credit Union.	0.00	25,000	25,000
Pocket Park at Old San Ysidro Fire Station Addition of 0.05 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operation and maintenance of a pocket park in the lot of the old fire station.	0.05	22,297	-
Senior Therapeutic Recreation Program Support Addition of 0.50 Recreation Leader 2 - Hourly to support the senior therapeutic recreation program at Park de la Cruz.	0.50	17,054	-
Non-Standard Hour Personnel Funding Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.	(2.54)	(42,024)	-
Equipment/Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.	0.00	(146,868)	-
Reduction of Limited Positions Reduction of 1.50 FTE to reflect the conclusion of the Balboa Park Centennial Celebration.	(1.50)	(194,971)	-
Mandatory General Benefit Contribution Decrease in State-mandated funding for the general benefit contribution for City parks maintained by the Maintenance Assessment Districts.	0.00	(300,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(316,930)	-
One-Time Reductions and Annualizations Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.	0.00	(3,654,749)	(264,501)
Increase in Transient Occupancy Tax Transfer Increase in reimbursements for tourism-related expenditures from Transient Occupancy Tax (TOT) revenue as a result of higher TOT receipts.	0.00	-	8,999,035
Total	39.65	\$ 2,716,845	\$ 8,783,089

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 33,869,775	\$ 35,648,705	\$ 37,146,869	\$ 1,498,164
Fringe Benefits	23,859,221	24,592,954	27,455,708	2,862,754
PERSONNEL SUBTOTAL	57,728,996	60,241,659	64,602,577	4,360,918

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Expenditures by Category (Cont'd)

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 4,535,019	\$ 4,771,423	\$ 4,917,635	\$ 146,212
Contracts	15,806,465	19,178,557	19,228,045	49,488
Information Technology	1,218,472	1,265,305	1,118,437	(146,868)
Energy and Utilities	13,527,961	16,242,893	14,729,723	(1,513,170)
Other	118,202	119,090	111,105	(7,985)
Transfers Out	4,446,794	2,392,181	1,893,469	(498,712)
Capital Expenditures	405,198	1,114,511	1,383,852	269,341
Debt	151,707	274,091	331,712	57,621
NON-PERSONNEL SUBTOTAL	40,209,818	45,358,051	43,713,978	(1,644,073)
Total	\$ 97,938,814	\$ 105,599,710	\$ 108,316,555	\$ 2,716,845

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
Charges for Services	\$ 30,950,553	\$ 32,671,898	\$ 41,733,112	\$ 9,061,214
Fines Forfeitures and Penalties	39,108	84,395	84,395	-
Licenses and Permits	340,128	140,929	142,965	2,036
Other Revenue	151,558	13,304	42,739	29,435
Rev from Money and Prop	556,225	491,661	502,065	10,404
Rev from Other Agencies	7,725	-	-	-
Transfers In	1,383,956	2,101,968	1,781,968	(320,000)
Total	\$ 33,429,254	\$ 35,504,155	\$ 44,287,244	\$ 8,783,089

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	4.00	\$31,491 - \$37,918	\$ 144,064
20000012	Administrative Aide 1	1.00	1.00	1.00	36,962 - 44,533	44,533
20000024	Administrative Aide 2	5.00	5.00	4.00	42,578 - 51,334	200,217
20000753	Aquatics Technician 1	3.00	3.00	3.00	39,499 - 47,091	140,731
20000749	Aquatics Technician 2	4.00	4.00	4.00	41,496 - 49,462	189,882
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	45,302 - 54,163	54,157
20000040	Area Manager 2	22.00	23.00	25.00	52,749 - 63,918	1,555,953
20001140	Assistant Department Director	1.00	1.00	1.00	31,741 - 173,971	131,000
20000108	Assistant Recreation Center Director	1.00	36.00	46.00	30,056 - 36,317	1,486,948
20000143	Associate Engineer-Civil	1.00	1.00	1.00	66,622 - 80,454	79,247
20000119	Associate Management Analyst	4.00	4.00	5.00	54,059 - 65,333	299,145
20000162	Associate Planner	1.00	1.00	1.00	56,722 - 68,536	67,165
20000648	Biologist 3	0.00	1.00	0.00	62,005 - 75,067	-
20000649	Biologist 3	3.00	3.00	4.00	62,005 - 75,067	290,056
20000202	Building Supervisor	1.00	1.00	1.00	39,770 - 47,736	47,736
20000234	Carpenter	1.00	1.00	1.00	43,451 - 52,000	52,000
20000236	Cement Finisher	1.00	1.00	1.00	43,451 - 52,083	52,083
20000539	Clerical Assistant 2	7.00	5.50	4.00	29,931 - 36,067	141,924

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Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Adopted	Salary Range	Total
90000539	Clerical Assistant 2 - Hourly	0.05	0.05	0.05	29,931 - 36,067	1,497
90000352	Custodian 1 - Hourly	2.94	2.93	2.94	24,045 - 28,725	74,042
20000354	Custodian 2	12.50	12.50	12.50	26,250 - 31,242	373,583
20000355	Custodian 3	4.00	4.00	4.00	28,725 - 33,966	125,382
20001168	Deputy Director	3.75	3.75	3.75	46,966 - 172,744	457,487
20000395	District Manager	15.00	14.50	14.00	62,358 - 75,234	1,052,392
20000426	Equipment Operator 1	11.00	11.00	11.00	37,690 - 45,115	495,055
20000430	Equipment Operator 2	9.00	9.00	9.00	41,350 - 49,462	440,767
20000418	Equipment Technician 1	9.00	8.00	9.00	36,005 - 43,139	381,117
20000423	Equipment Technician 2	5.00	5.00	7.00	39,499 - 47,091	314,453
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	46,766
20000924	Executive Secretary	1.00	1.00	1.00	43,555 - 52,666	52,666
20000675	Grounds Maintenance Manager	9.00	10.00	10.00	51,459 - 62,358	605,650
20000472	Grounds Maintenance Supervisor	8.00	8.00	10.00	37,814 - 45,490	438,112
20000467	Grounds Maintenance Worker 1	9.00	9.00	9.00	28,683 - 33,987	300,524
90000467	Grounds Maintenance Worker 1 - Hourly	15.50	15.73	16.75	28,683 - 33,987	514,658
20000468	Grounds Maintenance Worker 2	249.00	254.75	266.48	31,762 - 37,773	9,821,494
90000468	Grounds Maintenance Worker 2 - Hourly	1.62	0.00	0.75	31,762 - 37,773	23,821
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	36,234 - 43,160	246,736
20000503	Horticulturist	3.00	4.00	4.00	53,061 - 64,147	245,502
20000290	Information Systems Analyst 2	1.00	1.00	1.00	54,059 - 65,333	63,065
20000293	Information Systems Analyst 3	1.00	1.00	1.00	59,363 - 71,760	71,471
20000497	Irrigation Specialist	1.00	1.00	1.00	37,814 - 45,261	45,261
20000589	Laborer	10.00	10.00	10.00	29,182 - 34,757	318,253
20000608	Light Equipment Operator	12.00	12.00	15.00	34,694 - 41,350	600,283
90001073	Management Intern - Hourly	3.07	3.32	2.32	24,274 - 29,203	56,316
20000660	Nursery Gardener	5.00	5.00	5.00	31,949 - 38,064	189,738
20000661	Nursery Supervisor	1.00	1.00	1.00	37,814 - 45,490	45,490
20000669	Park Designer	2.00	2.00	2.00	66,664 - 80,496	153,749
20000666	Park Ranger	29.00	31.00	33.00	41,059 - 49,878	1,541,727
20001138	Park and Recreation Director	1.00	1.00	1.00	59,155 - 224,099	160,000
20000680	Payroll Specialist 2	4.50	4.75	4.75	34,611 - 41,787	186,388
20000676	Pesticide Applicator	8.00	8.00	10.00	39,458 - 47,050	450,114
20000677	Pesticide Supervisor	1.00	1.00	1.00	40,851 - 49,150	49,150
90001015	Pool Guard 2 - Hourly	36.21	36.21	37.09	27,394 - 32,968	1,111,690
20000740	Principal Drafting Aide	1.00	1.00	1.00	50,003 - 60,549	55,855
20001222	Program Manager	2.00	2.50	2.00	46,966 - 172,744	195,000
20000763	Project Officer 2	2.00	2.00	2.00	76,794 - 92,851	185,702
20000783	Public Information Clerk	2.00	2.00	2.00	31,491 - 37,918	75,836
90000798	Recreation Aide - Hourly	4.53	4.53	6.42	18,616 - 22,318	120,768
20000921	Recreation Center Director 1	9.50	10.50	10.50	36,962 - 44,533	444,478
20000802	Recreation Center Director 2	14.00	14.00	14.00	39,770 - 47,819	666,972

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Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Adopted	Salary Range	Total
20000751	Recreation Center Director 3	32.00	32.00	32.00	42,640 - 51,293	1,622,193
20000569	Recreation Leader 1	0.50	0.50	0.50	24,918 - 30,035	15,018
90000569	Recreation Leader 1 - Hourly	75.90	87.80	87.96	24,918 - 30,035	2,458,623
20000530	Recreation Leader 2	1.00	1.00	1.00	28,725 - 34,632	34,632
90000534	Recreation Leader 2 - Hourly	4.08	3.88	3.88	28,725 - 34,632	133,353
90000533	Recreation Leader 2 - Hourly	4.09	4.33	4.33	28,725 - 34,632	133,114
90000530	Recreation Leader 2 - Hourly	8.56	8.62	9.11	28,725 - 34,632	281,186
20000807	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	51,293
20000806	Recreation Specialist	4.00	5.00	5.00	42,640 - 51,293	252,991
20000811	Recreation Specialist	1.00	2.00	2.00	42,640 - 51,293	93,933
20000804	Recreation Specialist	1.00	1.00	1.00	42,640 - 51,293	51,293
20001042	Safety and Training Manager	1.00	1.00	1.00	66,768 - 80,891	79,678
20000927	Senior Clerk/Typist	2.00	2.00	2.00	36,067 - 43,514	83,764
20000015	Senior Management Analyst	3.00	4.00	4.00	59,363 - 71,760	271,773
20000844	Senior Park Ranger	7.00	8.00	8.00	51,459 - 62,358	481,978
20000918	Senior Planner	3.00	3.00	3.00	65,354 - 79,019	231,130
20001046	Senior Utility Supervisor	1.00	1.00	1.00	47,216 - 57,138	57,138
20000928	Senior Zoning Investigator	0.00	0.00	1.00	55,182 - 66,851	50,232
20000194	Seven-Gang Mower Operator	8.00	8.00	10.00	37,690 - 45,115	428,197
20000970	Supervising Management Analyst	3.00	3.00	3.00	66,768 - 80,891	242,673
20001007	Supervising Recreation Specialist	4.00	4.00	4.00	49,067 - 59,467	232,890
20001010	Supervising Recreation Specialist	2.00	2.00	2.00	49,067 - 59,467	113,829
90000959	Swimming Pool Manager 1 - Hourly	4.98	4.98	5.20	31,450 - 37,835	175,057
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	36,816 - 44,450	261,833
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	40,518 - 48,901	342,307
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	36,566 - 43,576	43,576
20001039	Tree Trimmer	1.00	3.00	3.00	34,965 - 41,621	107,713
20001044	Utility Supervisor	4.00	4.00	4.00	43,472 - 51,979	206,096
20001045	Utility Supervisor	5.00	5.00	5.00	43,472 - 51,979	254,835
20001051	Utility Worker 1	8.00	8.00	7.00	30,534 - 36,296	235,516
20001053	Utility Worker 2	2.00	2.00	3.00	33,322 - 39,666	112,059
20000756	Word Processing Operator	3.00	3.00	3.00	31,491 - 37,918	111,289
90001067	Work Service Aide - Hourly	0.50	0.50	0.50	16,765 - 20,800	10,400
20001069	Zoning Investigator 2	1.00	1.00	0.00	50,232 - 60,757	-
	Bilingual - Regular					40,407
	Budgeted Vacancy Savings					(974,299)
	Landscape Architect Lic					23,229
	Night Shift Pay					4,958
	Overtime Budgeted					318,322
	Reg Pay For Engineers					25,996
	Sick Leave - Hourly					151,990
	Termination Pay Annual Leave					9,023

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Personnel Expenditures (Cont'd)

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Adopted	Salary Range	Total
	Vacation Pay In Lieu					509,800
FTE, Salaries, and Wages Subtotal		797.78	860.13	899.78		\$ 37,146,869
		FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change	
Fringe Benefits						
	Employee Offset Savings	\$ 119,868	\$ 121,202	\$ 116,684	\$	(4,518)
	Flexible Benefits	4,377,818	5,511,263	6,874,800		1,363,537
	Long-Term Disability	298,098	112,705	114,670		1,965
	Medicare	464,696	474,879	502,895		28,016
	Other Post-Employment Benefits	3,795,190	3,912,855	4,161,118		248,263
	Retiree Medical Trust	12,664	18,418	21,859		3,441
	Retirement 401 Plan	27,102	28,077	27,956		(121)
	Retirement ADC	11,242,082	10,709,176	11,484,998		775,822
	Retirement DROP	45,010	43,859	51,375		7,516
	Risk Management Administration	545,655	698,014	718,982		20,968
	Supplemental Pension Savings Plan	1,683,212	1,929,601	2,059,162		129,561
	Unemployment Insurance	68,710	64,730	65,671		941
	Workers' Compensation	1,179,115	968,175	1,255,538		287,363
Fringe Benefits Subtotal		\$ 23,859,221	\$ 24,592,954	\$ 27,455,708	\$	2,862,754
Total Personnel Expenditures						\$ 64,602,577

Environmental Growth 1/3 Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
Environmental Growth 1/3	\$ 3,713,269	\$ 3,942,458	\$ 4,278,367	\$ 335,909
Total	\$ 3,713,269	\$ 3,942,458	\$ 4,278,367	\$ 335,909

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Reductions and Annualizations	0.00	\$ 597,964	\$ -
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Transfer to General Fund	0.00	(27,233)	-
Adjustment to reflect a reduction in the transfer to the General Fund for Maintenance Assessment Districts activities support.			
Equipment/Support for Information Technology	0.00	(30,480)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(204,342)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	107,916
Adjustment to reflect an anticipated increase in Franchise Fee revenue.			
Total	0.00	\$ 335,909	\$ 107,916

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
NON-PERSONNEL				
Supplies	\$ 51,206	\$ 78,123	\$ 78,123	\$ -
Contracts	1,011,350	211,160	218,229	7,069
Information Technology	39,257	32,573	2,093	(30,480)
Energy and Utilities	2,291,734	2,562,918	2,351,507	(211,411)
Transfers Out	319,723	1,057,684	1,628,415	570,731
NON-PERSONNEL SUBTOTAL	3,713,269	3,942,458	4,278,367	335,909
Total	\$ 3,713,269	\$ 3,942,458	\$ 4,278,367	\$ 335,909

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
Other Local Taxes	\$ 5,284,414	\$ 5,383,760	\$ 5,491,676	\$ 107,916
Other Revenue	13,271	-	-	-
Rev from Money and Prop	10,982	9,000	9,000	-
Total	\$ 5,308,668	\$ 5,392,760	\$ 5,500,676	\$ 107,916

Environmental Growth 2/3 Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
Environmental Growth 2/3	\$ 8,869,966	\$ 10,456,488	\$ 10,458,591	\$ 2,103
Total	\$ 8,869,966	\$ 10,456,488	\$ 10,458,591	\$ 2,103

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 2,103	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

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Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	215,831
Adjustment to reflect an anticipated increase in Franchise Fee revenue.			
Total	0.00	\$ 2,103	\$ 215,831

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
NON-PERSONNEL				
Contracts	\$ 8,869,966	\$ -	\$ -	\$ -
Energy and Utilities	-	2,579	4,682	2,103
Transfers Out	-	10,453,909	10,453,909	-
NON-PERSONNEL SUBTOTAL	8,869,966	10,456,488	10,458,591	2,103
Total	\$ 8,869,966	\$ 10,456,488	\$ 10,458,591	\$ 2,103

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
Other Local Taxes	\$ 10,562,119	\$ 10,767,521	\$ 10,983,352	\$ 215,831
Rev from Money and Prop	28,476	25,000	25,000	-
Total	\$ 10,590,595	\$ 10,792,521	\$ 11,008,352	\$ 215,831

Golf Course Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
Golf Operations	\$ 16,020,961	\$ 16,802,439	\$ 17,504,080	\$ 701,641
Total	\$ 16,020,961	\$ 16,802,439	\$ 17,504,080	\$ 701,641

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
Golf Operations	97.00	98.00	101.76	3.76
Total	97.00	98.00	101.76	3.76

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 266,455	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Balboa Golf Course Pro Shop	0.50	233,103	490,100
Addition of 0.50 Golf Starter, associated non-personnel expenditures, and revenues to support the operations of the golf course pro shop.			

Park & Recreation

Significant Budget Adjustments (Cont'd)

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	94,044	-
Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Torrey Pines Golf Course	1.67	82,882	-
Addition of 1.67 Ground Maintenance Worker 1s and associated non-personnel expenditures to improve the Torrey Pines Golf Course - North Course.			
Addition of Golf Starters	1.60	51,935	-
Addition of 1.60 Golf Starters - Hourly to support the operations of the Balboa Golf Course Pro Shop.			
Equipment/Support for Information Technology	0.00	3,294	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements and priority analyses.			
Supplemental Cost of Living Adjustment (COLA)	0.00	(2,280)	-
Adjustment to reflect the allocation of the pay-go costs for the continued funding of the Supplemental COLA Benefit.			
Non-Standard Hour Personnel Funding	(0.01)	(10,792)	-
Adjustment to expenditures according to a zero-based annual review of non-standard hour personnel funding requirements.			
One-Time Reductions and Annualizations	0.00	(17,000)	1,630,000
Adjustment to reflect the removal of one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2016.			
Revised Revenue	0.00	-	(1,630,000)
Reduction of revenue due to a three-month closure of the Torrey Pines North Course due to course renovations.			
Total	3.76	\$ 701,641	\$ 490,100

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 4,141,920	\$ 4,330,633	\$ 4,400,302	\$ 69,669
Fringe Benefits	3,026,680	3,043,631	3,216,209	172,578
PERSONNEL SUBTOTAL	7,168,599	7,374,264	7,616,511	242,247
NON-PERSONNEL				
Supplies	\$ 1,482,793	\$ 1,269,209	\$ 1,354,226	\$ 85,017
Contracts	4,886,893	5,358,704	5,734,756	376,052
Information Technology	139,848	216,645	219,939	3,294
Energy and Utilities	1,857,305	2,122,602	2,136,913	14,311
Other	53,540	41,106	38,826	(2,280)
Transfers Out	52,010	10,259	10,259	-
Capital Expenditures	379,972	409,650	392,650	(17,000)
NON-PERSONNEL SUBTOTAL	8,852,361	9,428,175	9,887,569	459,394
Total	\$ 16,020,961	\$ 16,802,439	\$ 17,504,080	\$ 701,641

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Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
Charges for Services	\$ 18,735,500	\$ 16,951,647	\$ 17,441,747	\$ 490,100
Other Revenue	52,557	-	-	-
Rev from Money and Prop	1,559,627	1,309,100	1,309,100	-
Total	\$ 20,347,684	\$ 18,260,747	\$ 18,750,847	\$ 490,100

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Adopted	Salary Range	Total
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FTE, Salaries, and Wages

20000011	Account Clerk	1.00	1.00	1.00	\$31,491 - \$37,918	\$ 35,144
20001202	Assistant Deputy Director	1.00	1.00	1.00	23,005 - 137,904	97,001
20000119	Associate Management Analyst	1.00	1.00	1.00	54,059 - 65,333	61,481
20000539	Clerical Assistant 2	1.00	1.00	1.00	29,931 - 36,067	29,931
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	123,899
20000426	Equipment Operator 1	3.00	3.00	3.00	37,690 - 45,115	135,008
20000418	Equipment Technician 1	2.00	2.00	2.00	36,005 - 43,139	86,278
20000423	Equipment Technician 2	3.00	3.00	3.00	39,499 - 47,091	141,273
20000431	Equipment Technician 3	1.00	1.00	1.00	43,368 - 51,813	51,813
20000819	Golf Course Manager	2.00	2.00	2.00	59,488 - 71,760	143,520
20000498	Golf Course Superintendent	3.00	3.00	3.00	53,061 - 64,147	192,441
20000479	Golf Starter	14.00	14.00	14.50	29,931 - 36,067	516,121
90000479	Golf Starter - Hourly	6.00	6.00	7.59	29,931 - 36,067	237,180
20000481	Greenskeeper	11.00	11.00	11.00	30,534 - 36,296	398,712
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	37,814 - 45,490	212,098
20000467	Grounds Maintenance Worker 1	26.00	26.00	27.67	28,683 - 33,987	921,399
20000503	Horticulturist	0.00	1.00	1.00	53,061 - 64,147	53,073
20000497	Irrigation Specialist	3.00	3.00	3.00	37,814 - 45,261	135,783
20000608	Light Equipment Operator	3.00	3.00	3.00	34,694 - 41,350	117,394
20000172	Payroll Specialist 1	1.00	1.00	1.00	33,093 - 39,832	38,836
20000676	Pesticide Applicator	2.00	2.00	2.00	39,458 - 47,050	88,769
20000818	Recreation Specialist	4.00	4.00	4.00	42,640 - 51,293	205,172
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	37,690 - 45,115	90,230
20000970	Supervising Management Analyst	1.00	1.00	1.00	66,768 - 80,891	80,891
	Budgeted Vacancy Savings					(132,652)
	Grds/Greenskpr Eq Op					29,695
	Overtime Budgeted					246,523
	Sick Leave - Hourly					4,089
	Vacation Pay In Lieu					59,200
FTE, Salaries, and Wages Subtotal		97.00	98.00	101.76		\$ 4,400,302

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
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Fringe Benefits

Employee Offset Savings	\$ 8,862	\$ 8,267	\$ 7,091	\$ (1,176)
Flexible Benefits	678,973	796,385	941,263	144,878

Park & Recreation

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
Long-Term Disability	35,376	13,008	12,909	(99)
Medicare	58,958	55,373	56,133	760
Other Post-Employment Benefits	590,381	565,056	568,822	3,766
Retiree Medical Trust	3,369	3,464	3,795	331
Retirement 401 Plan	7,654	7,876	7,632	(244)
Retirement ADC	1,240,374	1,189,430	1,180,828	(8,602)
Retirement DROP	5,444	5,684	8,904	3,220
Risk Management Administration	85,089	100,800	98,282	(2,518)
Supplemental Pension Savings Plan	196,890	200,181	212,295	12,114
Unemployment Insurance	8,188	7,469	7,394	(75)
Workers' Compensation	107,123	90,638	110,861	20,223
Fringe Benefits Subtotal	\$ 3,026,680	\$ 3,043,631	\$ 3,216,209	\$ 172,578
Total Personnel Expenditures			\$ 7,616,511	

Los Penasquitos Canyon Preserve Fund

Department Expenditures

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
Los Penasquitos Reserve	\$ 225,668	\$ 226,846	\$ 234,172	\$ 7,326
Total	\$ 225,668	\$ 226,846	\$ 234,172	\$ 7,326

Department Personnel

	FY2015 Budget	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
Los Penasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 7,723	\$ -
Adjustments to reflect the annualization of the Fiscal Year 2016 negotiated salary compensation schedule, changes to savings resulting from positions to be vacant for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiation adjustments.			
Non-Discretionary Adjustment	0.00	(397)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 7,326	\$ -

Park & Recreation

Expenditures by Category

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
PERSONNEL				
Personnel Cost	\$ 114,990	\$ 112,236	\$ 112,236	\$ -
Fringe Benefits	100,592	97,232	104,955	7,723
PERSONNEL SUBTOTAL	215,582	209,468	217,191	7,723
NON-PERSONNEL				
Supplies	\$ 1,560	\$ 4,125	\$ 4,125	\$ -
Contracts	6,238	13,253	12,856	(397)
Energy and Utilities	76	-	-	-
Transfers Out	2,212	-	-	-
NON-PERSONNEL SUBTOTAL	10,086	17,378	16,981	(397)
Total	\$ 225,668	\$ 226,846	\$ 234,172	\$ 7,326

Revenues by Category

	FY2015 Actual	FY2016 Budget	FY2017 Adopted	FY2016-2017 Change
Rev from Money and Prop	\$ 39,214	\$ 36,000	\$ 36,000	\$ -
Transfers In	150,000	150,000	150,000	-
Total	\$ 189,214	\$ 186,000	\$ 186,000	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2015 Budget	FY2016 Budget	FY2017 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	1.00	\$41,059 - \$49,878	\$ 49,878
20000844	Senior Park Ranger	1.00	1.00	1.00	51,459 - 62,358	62,358
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 112,236
Fringe Benefits						
	Employee Offset Savings	\$ 1,126	\$ 1,123	\$ 1,123		\$ -
	Flexible Benefits	14,827	17,110	20,110		3,000
	Long-Term Disability	771	366	357		(9)
	Medicare	1,574	1,627	1,627		-
	Other Post-Employment Benefits	12,707	11,772	11,830		58
	Retirement ADC	60,363	56,028	61,181		5,153
	Risk Management Administration	1,827	2,100	2,044		(56)
	Supplemental Pension Savings Plan	4,730	4,888	4,888		-
	Unemployment Insurance	241	210	205		(5)
	Workers' Compensation	2,427	2,008	1,590		(418)
Fringe Benefits Subtotal		\$ 100,592	\$ 97,232	\$ 104,955		\$ 7,723
Total Personnel Expenditures					\$ 217,191	

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2015 Actual	FY2016* Budget	FY2017 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,193,510	\$ 2,788,908	\$ 4,098,042
Continuing Appropriation - CIP	681,383	451,170	2,106,740
TOTAL BALANCE AND RESERVES	\$ 1,874,893	\$ 3,240,078	\$ 6,204,782
REVENUE			
Other Local Taxes	\$ 5,284,414	\$ 5,383,760	\$ 5,491,676
Other Revenue	13,271	–	–
Revenue from Use of Money and Property	10,982	9,000	9,000
TOTAL REVENUE	\$ 5,308,668	\$ 5,392,760	\$ 5,500,676
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,183,561	\$ 8,632,838	\$ 11,705,458
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ –	\$ 1,834,250	\$ 2,431,373
TOTAL CIP EXPENSE	\$ –	\$ 1,834,250	\$ 2,431,373
OPERATING EXPENSE			
Supplies	\$ 51,206	\$ 78,123	\$ 78,123
Contracts	1,011,350	211,160	218,229
Information Technology	39,257	32,573	2,093
Energy and Utilities	2,291,734	2,562,918	2,351,507
Transfers Out	319,723	1,057,684	1,628,415
TOTAL OPERATING EXPENSE	\$ 3,713,269	\$ 3,942,458	\$ 4,278,367
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 230,213	\$ –	\$ 1,704,647
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 230,213	\$ –	\$ 1,704,647
TOTAL EXPENSE	\$ 3,943,482	\$ 5,776,708	\$ 8,414,387
RESERVES			
Continuing Appropriation - CIP	\$ 451,170	\$ 451,170	\$ 402,093
TOTAL RESERVES	\$ 451,170	\$ 451,170	\$ 402,093
BALANCE	\$ 2,788,909	\$ 2,404,960	\$ 2,888,978
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,183,561	\$ 8,632,838	\$ 11,705,458

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2015 Actual	FY2016* Budget	FY2017 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,360,602	\$ 2,456,183	\$ 1,338,826
Continuing Appropriation - CIP	968,602	1,268,260	2,521,550
TOTAL BALANCE AND RESERVES	\$ 2,329,204	\$ 3,724,443	\$ 3,860,376
REVENUE			
Other Local Taxes	\$ 10,562,119	\$ 10,767,521	\$ 10,983,352
Revenue from Use of Money and Property	28,476	25,000	25,000
TOTAL REVENUE	\$ 10,590,595	\$ 10,792,521	\$ 11,008,352
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,919,799	\$ 14,516,964	\$ 14,868,728
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 325,390	\$ 1,450,000	\$ 194,098
TOTAL CIP EXPENSE	\$ 325,390	\$ 1,450,000	\$ 194,098
OPERATING EXPENSE			
Contracts	\$ 8,869,966	\$ -	\$ -
Energy and Utilities	-	2,579	4,682
Transfers Out	-	10,453,909	10,453,909
TOTAL OPERATING EXPENSE	\$ 8,869,966	\$ 10,456,488	\$ 10,458,591
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 1,450,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 1,450,000
TOTAL EXPENSE	\$ 9,195,356	\$ 11,906,488	\$ 12,102,689
RESERVES			
Continuing Appropriation - CIP	\$ 1,268,260	\$ 1,268,260	\$ 877,452
TOTAL RESERVES	\$ 1,268,260	\$ 1,268,260	\$ 877,452
BALANCE	\$ 2,456,183	\$ 1,342,216	\$ 1,888,587
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,919,799	\$ 14,516,964	\$ 14,868,728

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2015 Actual	FY2016 [*] Budget	FY2017 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 13,734,319	\$ 10,853,881	\$ 12,771,163
Continuing Appropriation - CIP	17,008,025	21,996,478	13,025,617
TOTAL BALANCE AND RESERVES¹	\$ 30,742,344	\$ 32,850,359	\$ 25,796,780
REVENUE			
Charges for Services	\$ 18,735,500	\$ 16,951,647	\$ 17,441,747
Other Revenue	52,557	–	–
Revenue from Use of Money and Property	1,559,627	1,309,100	1,309,100
TOTAL REVENUE	\$ 20,347,684	\$ 18,260,747	\$ 18,750,847
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 51,090,028	\$ 51,111,106	\$ 44,547,627
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 365,176	\$ 175,000	\$ 500,000
TOTAL CIP EXPENSE	\$ 365,176	\$ 175,000	\$ 500,000
OPERATING EXPENSE			
Personnel	\$ 4,141,920	\$ 4,330,633	\$ 4,400,302
Fringe Benefits	3,026,680	3,043,631	3,216,209
Supplies	1,482,793	1,269,209	1,354,226
Contracts	4,886,893	5,358,704	5,734,756
Information Technology	139,848	216,645	219,939
Energy and Utilities	1,857,305	2,122,602	2,136,913
Other Expenses	53,540	41,106	38,826
Transfers Out	52,010	10,259	10,259
Capital Expenditures	379,972	409,650	392,650
TOTAL OPERATING EXPENSE²	\$ 16,020,961	\$ 16,802,439	\$ 17,504,080
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,853,532	\$ –	\$ 5,045,173
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,853,532	\$ –	\$ 5,045,173
TOTAL EXPENSE	\$ 18,239,669	\$ 16,977,439	\$ 23,049,253
RESERVES			
Continuing Appropriation - CIP	\$ 21,996,478	\$ 21,996,478	\$ 7,980,444
TOTAL RESERVES	\$ 21,996,478	\$ 21,996,478	\$ 7,980,444
BALANCE	\$ 10,853,881	\$ 12,137,189	\$ 13,517,930
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 51,090,028	\$ 51,111,106	\$ 44,547,627

^{*} At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.

¹ Operating Reserve is approximately 12.0 percent of the most recent three year average of annual audited operating revenues.

² Total Operating Expenditures may not match department budget pages due to the inclusion of operating expenditures in funds not budgeted through the annual budget process.

Park & Recreation

Revenue and Expense Statement (Non-General Fund)

Los Penasquitos Canyon Preserve Fund	FY2015 Actual	FY2016* Budget	FY2017 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 190,588	\$ 154,134	\$ 114,696
TOTAL BALANCE AND RESERVES	\$ 190,588	\$ 154,134	\$ 114,696
REVENUE			
Revenue from Use of Money and Property	\$ 39,214	\$ 36,000	\$ 36,000
Transfers In	150,000	150,000	150,000
TOTAL REVENUE	\$ 189,214	\$ 186,000	\$ 186,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 379,802	\$ 340,134	\$ 300,696
OPERATING EXPENSE			
Personnel	\$ 114,990	\$ 112,236	\$ 112,236
Fringe Benefits	100,592	97,232	104,955
Supplies	1,560	4,125	4,125
Contracts	6,238	13,253	12,856
Energy and Utilities	76	–	–
Transfers Out	2,212	–	–
TOTAL OPERATING EXPENSE	\$ 225,668	\$ 226,846	\$ 234,172
TOTAL EXPENSE	\$ 225,668	\$ 226,846	\$ 234,172
BALANCE	\$ 154,134	\$ 113,288	\$ 66,524
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 379,802	\$ 340,134	\$ 300,696

* At the time of publication, audited financial statements for Fiscal Year 2016 were not available. Therefore, the Fiscal Year 2016 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2016 Adopted Budget, while the beginning FY 2016 balance amount reflects the audited Fiscal Year 2015 ending balance.