Special Promotional Programs	

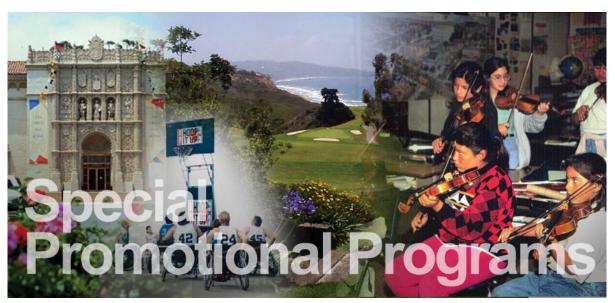
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City of San Diego

Fiscal Year 2020 Adopted Budget



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### Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor–related facilities and support the promotion of the City's cultural amenities and natural attractions.



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**Department Summary** 

	FY2018	FY2019	FY2020	FY2019-2020
	Actual	Budget	Adopted	Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ - \$	-	\$ -	\$ -
Non-Personnel Expenditures	113,573,512	120,523,466	126,187,332	5,663,866
Total Department Expenditures	\$ 113,573,512 \$	120,523,466	\$ 126,187,332	\$ 5,663,866
Total Department Revenue	\$ 114,172,911 \$	120,648,415	\$ 127,373,322	\$ 6,724,907

#### **Transient Occupancy Tax Fund**

**Department Expenditures** 

	FY2018	FY2019	FY2020	FY2019-2020
	Actual	Budget	Adopted	Change
Arts, Culture, & Community Festivals	\$ 13,253,192 \$	12,952,970 \$	12,907,727 \$	(45,243)
Discretionary Funding	21,172,920	22,939,763	24,284,744	1,344,981
Economic Development Programs	1,736,924	1,710,000	2,042,200	332,200
Safety & Maint - Visitor Related Facilities	77,410,476	82,920,733	86,952,661	4,031,928
Total	\$ 113,573,512 \$	120,523,466 \$	126,187,332 \$	5,663,866

**Significant Budget Adjustments** 

Olymnicant Budget Adjustments			
	FTE	Expenditures	Revenue
Safety and Maintenance of Visitor-Related Facilities Reimbursements to the General Fund associated with the safety and maintenance of visitor related facilities.	0.00 \$	11,407,328 \$	-
Commission for Arts & Culture Allocation Addition of one-time non-personnel expenditures for the Public Art Fund; Creative Communities San Diego; Organizational Support; and the Arts, Culture and Community Festivals allocations.	0.00	3,949,600	-
One-Cent Discretionary Adjustment Adjustment to reflect the increase in One-Cent Transient Occupancy Tax to support the General Fund.	0.00	1,116,110	-
Short Term Residential Occupancy Adjustment to reflect revised revenue projections from STRO TOT Compliance and related 1-cent discretionary transfer.	0.00	228,871	1,144,355
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(35)	-
Reduction of Public Art Projects and Arts Education Enrichment Initiative Reduction of funding in the amount of \$22,604 from department initiated public art projects and \$22,604 from the Special Arts Education Enrichment Initiative.	0.00	(45,208)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2019.	0.00	(3,973,629)	(3,949,600)

**Significant Budget Adjustments** 

	FTE	Expenditures	Revenue
Support to other Funds Adjustment to the annual allocations which support operating costs for Mission Bay/Balboa Park Improvements, Convention Center, SDCCU Stadium, PETCO Park, Trolley Extension Reserve, Public Art Fund, and the Major Events Revolving Fund.	0.00	(7,019,171)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	5,580,552
Transfer from the General Fund Addition of revenue for a one-time transfer from the General Fund to the Transient Occupancy Tax Fund for Arts, Culture, and Community Festival Programs.	0.00	-	3,949,600
Total	0.00 \$	5,663,866 \$	6,724,907

**Expenditures by Category** 

	FY2018 Actual	FY2019 Budget	FY2020 Adopted	FY2019-2020 Change
NON-PERSONNEL				
Supplies	\$ 64 \$	- \$	- \$	-
Contracts	49,052,024	58,242,773	69,627,462	11,384,689
Other	45	-	-	-
Transfers Out	64,521,379	62,280,693	56,559,870	(5,720,823)
NON-PERSONNEL SUBTOTAL	113,573,512	120,523,466	126,187,332	5,663,866
Total	\$ 113,573,512 \$	120,523,466 \$	126,187,332 \$	5,663,866

**Revenues by Category** 

	FY2018	FY2019	FY2020	FY2019-2020
	Actual	Budget	Adopted	Change
Transfers In	\$ 4,213,942 \$	3,949,600 \$	3,949,600 \$	-
Transient Occupancy Tax	109,958,969	116,698,815	123,423,722	6,724,907
Total	\$ 114,172,911 \$	120,648,415 \$	127,373,322 \$	6,724,907

Special Fromotions				
		FY2018	FY2019	FY2020
Organization / Program		Actual	Budget	Adopted
ARTS, CULTURE, AND COMMUNITY FESTIVALS				
Creative Communities San Diego				
A Ship in the Woods Foundation	\$	6,922 \$	5,000 \$	5,000
Adams Avenue Business Association	*	-	35,103	35,071
Amateur Pianists		_	-	5,000
American Water Works Association		-	9,958	12,256
America's Finest City Dixieland Jazz Society		38,074	38,073	-
Armed Services YMCA- SD Branch		78,656	115,726	126,548
Asian Story Theater, Inc.		-	5,940	5,000
Balboa Park Conservancy		81,277	, -	27,189
BAME Renaissance Corporation		9,058	_	, -
Biocom Institute		-	84,785	98,562
Bodhi Tree Concerts		5,000	5,000	5,000
Brazilian Institute for Arts & Culture		11,264	11,433	10,906
Cabrillo Festival, Inc.		5,000	5,000	5,000
California Lawyers for the Arts		5,000	-	51,226
Casa Familiar		-	5,000	5,000
ContACT Arts dba San Diego Fringe Festival		_	87,411	-
COTA (Collaborations: Teachers and Artists)		5,000	5,805	5,000
Depositing Empowerment through Outreach and Urban		-	5,000	5,000
Redevelopment			0,000	0,000
Diamond Business Association, Inc.		5,000	_	_
Friends of Balboa Park		-	5,000	_
Hillcrest Business Improvement Association		16,791	23,193	21,693
Indian Fine Arts Academy of San Diego		25,631	25,459	25,201
Italian American Art and Cultural Association of San Diego		17,490	19,036	17,843
Jacobs and Cushman San Diego Food Bank		56,288	61,103	57,272
KARAMA		6,999	7,561	7,145
Karen Organization of San Diego		5,000	5,000	5,000
Kyoto Symposium Organization		45,475	-	16,993
La Maestra Family Clinic, Inc.		7,181	7,625	7,147
Linda Vista Multi-Cultural Fair, Inc.		7,961	9,506	8,866
Little Italy Association		- ,001	25,459	19,408
Little Saigon San Diego Foundation		22,388	20,100	25,454
Mandate Project Impact		-	25,218	20,694
Mariachi Juvenil de San Diego		_	48,952	20,00
Mariachi Scholarship Foundation		22,277	25,201	27,529
Media Heritage, Inc.		12,927		16,568
Musicians For Education, Inc.		14,674	17,397	19,757
National City Chamber of Commerce		52,958	-	-
Ocean Beach Merchants Association, Inc.		23,521	29,895	28,021
Old Town Chamber of Commerce		-	-	12,915
Options for All		-	_	11,895
Pacific Beach Business Improvement Association		17,573	15,815	15,105
Pacific Beach Town Council		-	5,000	5,000
Parade Band Foundation		_	9,065	-
Paving Great Futures		_	5,005	9,039
PASACAT, Inc.		5,000	_	5,005
Point Loma Summer Concerts		12,740	16,564	20,790
Rancho de los Penasquitos Town Council		7,465	10,00-	8,496
Rolando Community Council, Inc.		7,405	7,591	7,231
San Diego Architectural Foundation		_	10,878	14,444
San Diego Audubon Society		-	23,145	27,117
San Diego City College Foundation		5,000	20,140	۲,۱۱ <i>۱</i> -
San Diego Earth Day		38,951	23,723	39,085
San Diego Film Foundation		116,878	137,143	85,184
San Diego i iiii i oundadon		110,070	101,140	00,104

Special Promotions				
0		FY2018	FY2019	FY2020
Organization / Program		Actual	Budget	Adopted
San Diego Lesbian, Gay, Bisexual, Transgender Pride		116,878	138,893	138,894
San Diego Performing Arts League		5,000	5,000	5,000
San Diego Shakespeare Society		5,000	5,983	5,000
San Diego State University Research Foundation for KPBS		21,720	-	42,484
San Ysidro Improvement Corporation		-	-	10,304
Sherman Heights Community Center		-	6,222	-
Sorrento Valley Town Council, Inc.		5,000	5,000	-
Speed of Change, Inc. dba TedX San Diego		11,322	15,815	-
Spirit of the Fourth		-	11,186	11,545
Teatro Mascara Magica		-	6,581	5,000
The Bon Temps Social Club of San Diego		112,320	127,128	119,316
The Cooper Family Foundation			5,000	11,215
Torrey Pines Kiwanis Foundation		53,217	52,578	50,369
transcenDANCE Youth Arts Project		10,875		
Via International		6,434	5,786	7,158
Write Out Loud	•	6,807	- 4 000 005 #	4 000 005
Creative Communities San Diego Subtotal	\$	1,145,992 \$	1,388,935 \$	1,388,935
Organizational Support	Φ	00 000 €	00.040.0	00.005
Art of Elan	\$	20,393 \$	26,616 \$	22,985
Art Reach		10,908	21,826	26,687
Arts for Learning San Diego (Young Audiences of San Diego)		113,566	139,098	-
Bach Collegium San Diego		46,724	32,700	31,705
Backyard Renaissance		-	-	7,171
Balboa Park Cultural Partnership		279,058	245,264	229,911
Balboa Park Online Collaborative, Inc.		93,983	85,137	34,782
Black Mountain Dance Foundation		-	-	46,028
California Ballet Association, Inc.		124,895	120,479	141,140
California Lawyers for the Arts		-	73,404	-
Camarada, Inc.		13,330	15,815	13,253
Center for World Music		22,363	25,706	20,963
Choral Club of San Diego		5,000	5,000	5,000
Choral Consortium of San Diego		5,000	5,000	5,000
City Ballet, Inc		83,268	84,883	86,206
Classics for Kids, Inc.		37,717	37,170	33,833
Culture Shock Dance Troupe Inc.		23,907	23,206	-
Cygnet Theatre Company		175,287	172,973	166,434
David's Harp Foundation		-	-	14,667
Diversionary Theater Productions, Inc.		71,878	77,533	64,475
Fern Street Community Arts, Inc.		23,412	21,021	23,556
Finest City Performing Arts, Inc.		55,198	56,555	57,379
Flying Leatherneck Historical Foundation		39,277	36,139	36,982
Friends of Balboa Park		-	-	65,682
Gaslamp Quarter Historical Foundation		58,066	53,460	48,344
Guitars in the Classroom		-	-	23,439
Intrepid Shakespeare Company		24,184	-	34,674
Japan Society of San Diego and Tijuana		-	28,729	29,294
Japanese Friendship Garden Society of San Diego		133,973	141,764	176,630
La Jolla Historical Society		78,937	78,939	74,272
La Jolla Music Society		523,488	212,062	254,464
La Jolla Symphony and Chorus Association		60,660	60,523	49,562
Lambda Archives of San Diego		9,818	18,054	19,222
Lao Community Cultural Center of San Diego		-	-	5,925
Library Association of La Jolla dba Athenaeum Music & Arts Library		122,171	133,483	119,783
Mainly Mozart, Inc.		142,332	112,646	106,136
Malashock Dance & Company		49,629	57,961	46,973
Maritime Museum Association of San Diego		379,194	174,954	227,278
manamo Maddam 7.0000idaon of Oan Diogo		0,0,104	17 1,00-	221,210

Special Fromotions			
	FY2018	FY2019	FY2020
Organization / Program	Actual	Budget	Adopted
Media Arts Center San Diego	112,987	96,602	95,601
Mingei International, Inc.	186,910	196,511	148,343
Mojalet Dance Collective	15,432	15,189	13,803
Moxie Theatre, Inc.	26,815	27,075	33,035
Museum of Contemporary Art San Diego	427,047	267,441	280,383
Museum of Photographic Arts, Inc.	107,737	229,051	
New Americans Museum	101,131	38,529	113,441
NTC Foundation	192.461	191,782	34,205
Old Globe Theatre	182,461	•	184,119
	470,522	491,017	459,050
Opera Neo	5,611	17,902	22,141
Outside the Lens	44,306	55,231	51,676
Pacific Arts Movement	70,895	67,295	72,099
Persian Cultural Center	46,585	42,615	40,156
Playwrights Project	49,129	42,174	46,615
Poway Center for the Performing Arts Foundation	-	66,449	62,924
Prophet World Beat Productions	39,795	33,647	35,607
Putnam Foundation dba Timken Museum of Art	191,570	126,939	144,678
Resounding Joy, Inc.	17,665	26,942	27,826
Reuben H. Fleet Science Center	371,113	352,986	293,786
SACRA/PROFANA	13,122	15,042	16,974
San Diego Air & Space Museum	331,675	294,897	296,615
San Diego Archaeological Center	-	32,518	30,307
San Diego Art Institute	37,328	48,304	51,634
San Diego Automotive Museum	60,769	56,795	54,352
San Diego Ballet	55,745	48,322	45,702
San Diego Center for Jewish Culture	141,000	137,311	125,468
San Diego Children's Choir	58,095	62,497	55,691
San Diego Chinese Historical Society and Museum	41,154	-	18,134
San Diego Civic Youth Ballet. Inc.	56,747	77,077	65,423
San Diego Comic Convention	-	489,802	370,237
San Diego Dance Theater	47,492	45,419	48,500
San Diego Early Music Society	-	14,986	12,205
San Diego Guild of Puppetry, Inc.	11,126	12,887	12,058
San Diego Hall of Champions	119,472	115,775	· -
San Diego Historical Society dba San Diego History Center	242,762	165,335	176,850
San Diego Junior Theatre	99,069	83,822	89,822
San Diego Master Chorale	-	12,923	-
San Diego Model Railroad Museum	59,254	70,057	74,551
San Diego Museum Council, Inc.	25,708	23,368	25,219
San Diego Museum of Art	394,518	366,448	392,310
San Diego Museum of Man	249,657	236,273	228,835
San Diego Musical Theatre	89,934	87,466	105,780
San Diego Opera Association	433,750	397,566	392,006
San Diego Pro Arte Voices	5,000	9,041	7,758
San Diego Repertory Theatre	196,027	203,636	173,705
San Diego Society of Natural History, dba San Diego Natural		426,696	392,101
History Museum	483,504	420,090	392,101
			65 310
San Diego Sports Association	469,902	400 797	65,310
San Diego Symphony Orchestra Association	409,902	490,787	458,799
San Diego Theatres, Inc.	22.647	22.040	340,741
San Diego Watercolor Society	32,617	33,848	30,301
San Diego Winds	0.075	17,511	16,346
San Diego Women's Chorus	9,975	-	14,712
San Diego Writers, Ink	21,883	20,880	24,861
San Diego Young Artist Music Academy, Inc.	24,418	11,741	8,428
San Diego Youth Symphony and Conservatory	144,711	136,783	132,666

Special Fromotions				
		FY2018	FY2019	FY2020
Organization / Program		Actual	Budget	Adopted
Save Our Heritage Organisation		100,347	89,925	88,688
Scripps Ranch Theatre		23,203	26,833	22,888
So Say We All		10,895	10,024	15,402
Space 4 Art		-	35,184	26,028
Spreckels Organ Society		_	36,538	27,834
The AjA Project		44,143	43,013	49,488
The New Children's Museum		197,760	199,162	204,476
The PGK Project, Inc.		15,482	14,318	16,387
Theatre Arts Foundation of San Diego County dba La		514,537	454,036	457,525
Jolla Playhouse		0,00.	.0.,000	.0.,020
transcenDANCE Youth Arts Project		_	21,781	38,624
Veteran's Memorial Center, Inc.		11,431	20,541	24,715
Villa Musica		85,743	78,490	77,564
Westwind Brass		5,262	5,824	6,133
Women's History Reclamation Project, Inc.		32,699	-	17,894
Write Out Loud		-	12,269	20,128
Young Audiences of San Diego dba Arts for Learning		-	-	97,083
Youth Philharmonic Orchestra		5,013	8,397	11,044
Organizational Support Subtotal	\$	10,196,090 \$	10,065,625 \$	10,065,625
Other	Ψ	10,130,030 φ	10,000,020 ψ	10,000,020
Commission for Arts and Culture Department	\$	1,303,820 \$	1,506,939 \$	1,336,596
Arts, Culture, and Community Festivals - Allocation Adjustment	Ψ	220,000	100,000	77,396
Arts, Culture, and Community Festivals - Horton Plaza		435,000	420,000	420,000
Arts, Culture, and Community Festivals - Mayor/City Council		388,268	400,000	400,000
Allocations		000,200	100,000	100,000
Arts, Culture, and Community Festivals - Public Art Fund		867,843	578,410	555,771
Other Subtotal	\$	3,214,931 \$	3,005,349 \$	2,789,763
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$	14,557,012 \$	14,459,909 \$	14,244,323
CAPITAL IMPROVEMENTS		· · · · · · · · · · · · · · · · · · ·	11,100,000 ¥	1,211,020
Capital Improvements				
Convention Center Complex	\$	12,556,450 \$	12,561,050 \$	12,560,300
Mission Bay Park/Balboa Park Improvements	Ψ	1,670,166	1,423,475	1,430,751
PETCO Park		9,288,975	9,293,350	9,292,250
Stadium Operations		3,972,511	4,044,213	-
Trolley Extension Reserve		1,055,250	1,064,000	925,799
Capital Improvements Subtotal	\$	28,543,352 \$	28,386,088 \$	24,209,100
TOTAL CAPITAL IMPROVEMENTS	\$	28,543,352 \$	28,386,088 \$	24,209,100
ECONOMIC DEVELOPMENT PROGRAMS		-,,,	.,,	,,
Citywide Economic Development				
California Western School of Law	\$	- \$	- \$	40,000
CONNECT Foundation		-	-	40,000
CleanTECH San Diego		30,000	30,000	-
CyberHive, Inc.		49,993	85,000	-
Downtown San Diego Partnership Foundation		50,000	· -	-
Economic Development Corporation San Diego County		-	35,000	60,000
EvoNexus (formerly CommNexus San Diego)		30,000	35,000	45,000
Hera Labs		30,000	35,000	-
LaunchBio, Inc.		24,999	· -	-
Maritime Alliance Foundation		49,592	40,000	-
Mission Trails Regional Park Foundation, Inc.		45,000	35,000	40,000
San Diego Venture Group		· -	· -	40,000
Scintillon Institute		-	20,000	-
Startup San Diego		-	-	50,000
Citywide Economic Development Subtotal	\$	309,585 \$	315,000 \$	315,000
-		·		•

Special Fromotions				
		FY2018	FY2019	FY2020
Organization / Program		Actual	Budget	Adopted
Economic Development and Tourism Support				
Adams Avenue Business Association	\$	50,000 \$	- \$	-
American Youth Hostels, Inc. d.b.a. Hostelling International USA		48,053	35,000	-
Asian Business Association		32,078	· -	-
Biocom Institute		50,000	35,000	-
Biocom San Diego		-	-	40,000
Cabrillo National Monument Inc		50,000	35,000	38,200
California Western School of Law		-	20,000	-
City Heights Community Development Corporation		49,861	-	-
CleanTECH San Diego		_	-	38,200
CONNECT Foundation		-	35,000	-
CyberHive, Inc.		-	-	38,200
Downtown San Diego Partnership Foundation		-	35,000	38,200
Finnish-American Chamber of Commerce Cal. Chapter, Inc.		-	20,000	28,600
GRID Alternatives San Diego		-	23,629	-
Japan Society of San Diego and Tijuana		50,000	-	-
LaunchBio, Inc.		-	35,000	40,000
National Veterans Transition Services, Inc.		25,000	-	-
North Park Main Street		50,000	35,000	-
North Park Organization of Business		-	-	40,000
Old Town San Diego Chamber of Commerce		18,605	-	-
Otay Mesa Chamber of Commerce		50,000	35,000	40,000
Pacific Beach Town Council		10,265	-	-
Pro Kids Golf Academy		-	-	25,800
Rosie Network		21,000	-	-
San Diego County Bicycle Coalition		<u>-</u>	35,000	- -
San Diego Diplomacy Council		50,000	35,000	40,000
San Diego French-American Chamber of Commerce		-	30,000	39,500
San Diego Venture Group		-	35,000	<u>-</u>
Scintillon Institute		-	-	38,200
South County Economic Development Council		50,000	35,000	40,000
Startup San Diego		-	35,000	-
Swedish-American Chamber of Commerce		12,830	16,000	20,000
The Maritime Alliance		-	-	40,000
Travelers Aid Society of San Diego		50,000	35,000	40,000
University of San Diego		-	35,000	40,000
US Green Building Council SD Chapter		30,222	30,625	35,100
WOFI Honor		-	33,100	-
Unallocated	•		1,646	700 000
Economic Development and Tourism Support Subtotal	\$	697,913 \$	700,000 \$	700,000
Other 5 The Control of the Control o	•	500 045 A	5.15.000 A	0.47.000
Business Expansion, Attraction, and Retention (BEAR)	\$	562,915 \$	515,000 \$	847,200
Economic Development Program Administration		181,511	180,000	180,000
Other Subtotal	\$	744,426 \$	695,000 \$	1,027,200
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$	1,736,924 \$	1,710,000 \$	2,042,200
SAFETY AND MAINTENANCE OF VISITOR RELATED				
FACILTIES				
Safety and Maintenance of Visitor–Related Facilities	_			
Discretionary Transient Occupancy Tax Support to General Fund	\$	21,172,920 \$	22,939,763 \$	24,284,744
Mission Bay Park/Balboa Park Improvements		359,059	460,209	424,702
Convention Center		3,883,543	2,575,968	2,064,845
PETCO Park		4,045,773	4,445,549	3,435,627
Stadium Operations		-	2,894,741	1,585,081
Special Events Department		1,186,758	1,228,615	1,228,422
Trolley Extension Reserve		3,000	-	-
TOT Administration and Promotional Activities		40,575,749	44,158,178	55,233,306

Organization / Program	FY2018 Actual	FY2019 Budge	FY2020 Adopted
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 71,226,802 \$	78,703,023	\$ 88,256,727
TOTAL SAFETY AND MAINTENANCE OF VISITOR RELATED	\$ 71,226,802 \$	78,703,023	\$ 88,256,727
FACILITIES			
SUMMARY			
Arts, Culture, and Community Festivals	\$ 14,557,012 \$	14,459,909	\$ 14,244,323
Capital Improvements	28,543,352	28,386,088	24,209,100
Economic Development Programs	1,736,924	1,710,000	2,042,200
Safety and Maintenance of Visitor–Related Facilities	71,226,802	78,703,023	88,256,727
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 116,064,090 \$	123,259,020	\$ 128,752,350

### Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2018 Actual			FY2019* Budget	FY2020 Adopted	
BEGINNING BALANCE AND RESERVES						
Balance from Prior Year	\$	4,648,457	\$	2,541,929	\$ 2,746,443	
TOTAL BALANCE AND RESERVES	\$	4,648,457	\$	2,541,929	\$ 2,746,443	
REVENUE						
Fines Forfeitures and Penalties	\$	6,950	\$	-	\$ -	
Licenses and Permits		57,985		75,000	75,000	
Other Revenue		519		-	-	
Revenue from Use of Money and Property		(143)		-	-	
Transfers In		4,215,779		3,949,600	3,949,600	
Transient Occupancy Taxes		109,958,969		116,698,815	 123,423,722	
TOTAL REVENUE	\$	114,240,060	\$	120,723,415	\$ 127,448,322	
TOTAL BALANCE, RESERVES, AND REVENUE	\$	118,888,516	\$	123,265,344	\$ 130,194,765	
OPERATING EXPENSE						
Personnel Expenses	\$	941,995	\$	1,156,510	\$ 1,200,245	
Fringe Benefits		464,759		589,580	466,536	
Supplies		13,938		16,459	23,649	
Contracts		49,560,596		58,487,277	70,124,611	
Information Technology		300,391		435,306	368,839	
Energy and Utilities		8,858		6,500	8,100	
Other Expenses		558		500	500	
Transfers Out		64,772,997		62,566,888	56,559,870	
TOTAL OPERATING EXPENSE	\$	116,064,090	\$	123,259,020	\$ 128,752,350	
TOTAL EXPENSE	\$	116,064,090	\$	123,259,020	\$ 128,752,350	
BALANCE	\$	2,824,426	\$	6,324	\$ 1,442,415	
TOTAL BALANCE, RESERVES, AND EXPENSE	\$	118,888,516	\$	123,265,344	\$ 130,194,765	

At the time of publication, financial statements for Fiscal Year 2019 were not available. Therefore, the Fiscal Year 2019 Revenues, Expenditures, and Fund Balances reflect those amounts as published in the Fiscal Year 2019 Adopted Budget. Fiscal Year 2020 Beginning Fund Balance reflects the projected Fiscal Year 2019 Ending Fund Balance based on updated Revenue and Expenditure Projections for Fiscal Year 2019.



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