

FISCAL YEAR
2021

The City of
SAN DIEGO

VOLUME 1

Budget Overview and Schedules



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER



Page Intentionally Left Blank

Table of Contents

- Table of Contents 1
- Executive Summary 3
- City Profile 13
- Budget Development Process 23
- Citywide Budget Overview 29
- General Fund Revenues 63
- General Fund Expenditures 89
- Fiscal Policies 117
- Performance Management 125
- Debt Obligations 133
- Financial Summary and Schedules 141
- Capital Improvements Program 223
- City Agencies 229
- Glossary 233
- Appendix 245



ADOPTED BUDGET

MAYOR KEVIN L. FAULCONER

Table of Contents



Page Intentionally Left Blank



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morill

Executive Director

*California Society of
Municipal Finance Officers*

Certificate of Award

*Operating Budget Excellence Award
Fiscal Year 2019-2020*

Presented to the

City of San Diego

For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting.

January 31, 2020



Steve Heide

Steve Heide
CSMFO President

Yolanda Rodriguez

Yolanda Rodriguez, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

*California Society of
Municipal Finance Officers*

Certificate of Award

*Capital Budget Excellence Award
Fiscal Year 2019-2020*

*Presented to the
City of San Diego*

For meeting the criteria established to achieve the Capital Budget Excellence Award.

January 31, 2020



Steve Heide

Steve Heide
CSMFO President

Yolanda Rodriguez

Yolanda Rodriguez, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting



Page Intentionally Left Blank

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to ten-month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process, but actual economic and financial conditions may differ materially from those assumed. The annual budget may be modified by City Council during the course of the fiscal year to reflect updated economic and financial information.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



Page Intentionally Left Blank

Mayor's Budget Message



To my fellow San Diegans:

The global COVID-19 pandemic is taking a toll on everyone, and the City of San Diego is certainly no exception. Every day we are confronted by extraordinary challenges that require us to make decisions in a situation never experienced before. In the face of these difficulties, I am confident we will rise to this occasion together, as One San Diego.

The City Council and I have worked together to build up our reserves and restore service levels since the Great Recession of 2008. This proactive planning has helped us save for a rainy day. Unfortunately, the fiscal impacts of the pandemic are more like a hurricane. Despite the significant loss in City revenues from the ongoing closure of the local and national economy due to the COVID-19 pandemic, we have adopted a balanced budget for Fiscal Year 2021 that maintains the City's reserve levels. The Adopted Budget for Fiscal Year 2021 is \$4 billion — a \$323 million, or 7% decrease, from the Fiscal Year 2020 Adopted Budget.

This Adopted Budget includes \$42 million in General Fund reductions across all branches to help balance the General Fund budget. Essential services were given priority during this unparalleled crisis, and we continue to protect essential functions such as public safety, trash collection, water and wastewater, and homelessness programs. The Adopted Budget prioritizes federal CARES Act relief funds for public safety, homeless services, small businesses, and rental relief for our residents. The use of COVID-19 state and federal relief funds as well as other one-time sources have helped maintain essential services and reserves in Fiscal Year 2021. While the Adopted Budget takes a fiscally responsible approach to closing the largest budget deficit in the City of San Diego's history, one-time resources were needed to balance the budget. As a result, budget shortfalls will continue in Fiscal Year 2022, however, this budget does not use reserves in order to maintain healthy rainy-day funds for future City leaders to consider.

The City continues to monitor the impacts of the COVID-19 pandemic on revenues and expenditures, and additional modifications will be made during the budget monitoring process in Fiscal Year 2021. I will continue my commitment to effectively and proactively manage the City's finances as the devastation from the pandemic continues to unfold. I want to thank our City employees who have continued to step up every day during this unprecedented health and economic crisis, and who proudly serve San Diegans day after day. We are united in overcoming these challenges, and we will get through this together.

Sincerely,

A handwritten signature in black ink that reads "Kevin Faulconer". The signature is written in a cursive style and is contained within a thin black rectangular border.

Kevin L. Faulconer
Mayor

Dated: on August 31, 2020

Mayor's Budget Message



Page Intentionally Left Blank



Kevin L. Faulconer
Mayor



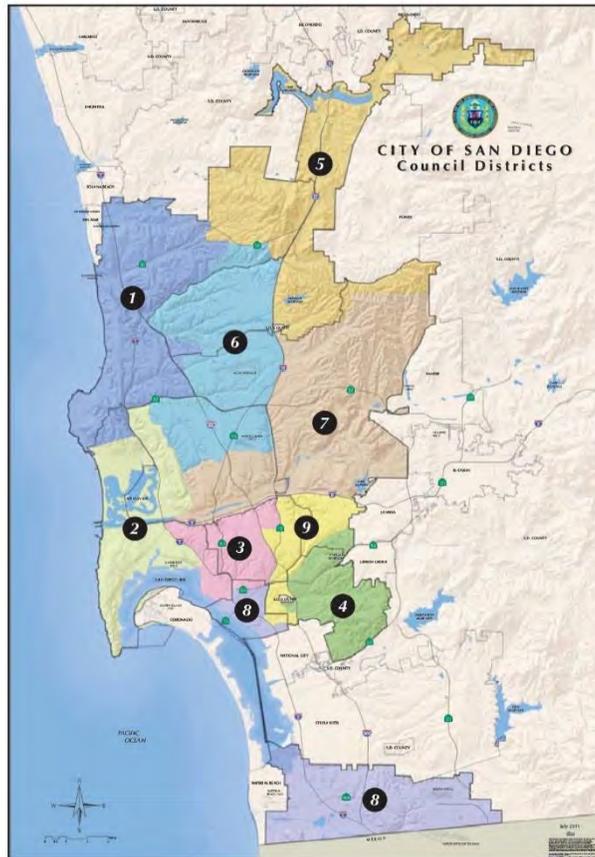
Barbara Bry
Council President Pro Tem
District 1



Jennifer Campbell
Councilmember
District 2



Christopher Ward
Councilmember
District 3



Monica Montgomery
Councilmember
District 4



Mark Kersey
Councilmember
District 5



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Georgette Gómez
Council President
District 9



Kris Michell
Chief Operating Officer



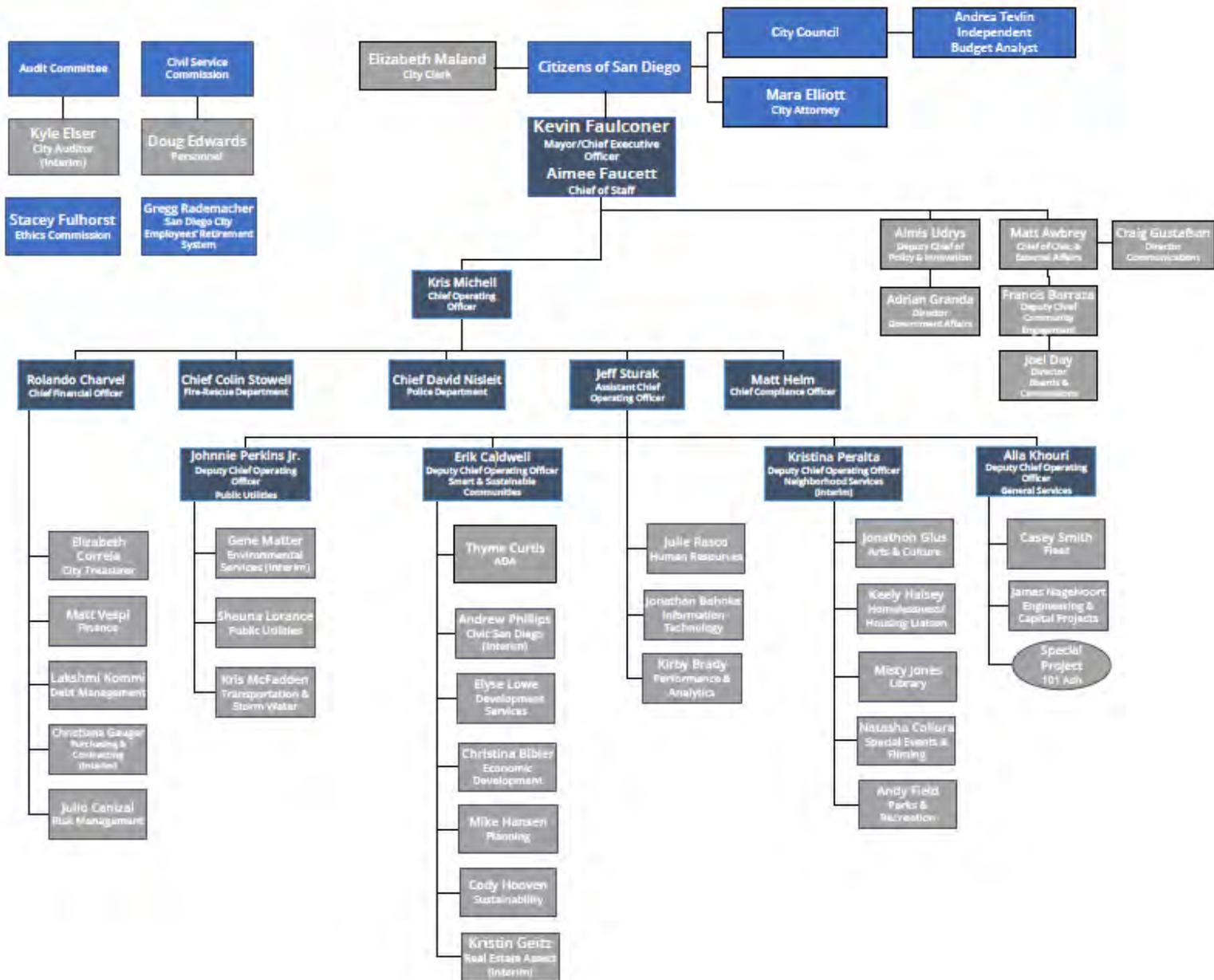
Mara W. Elliott
City Attorney



Page Intentionally Left Blank

Citywide Organizational Structure*

(All City Functions)



*The organizational chart is reflective of City's structure as of August 2020; it excludes the following department restructures and new departments: Storm Water, Transportation, Mobility, Cultural Affairs, and the Office of Race and Equity. Per Charter Section 26, all newly created departments included in the Adopted Budget must be approved by ordinance via a two-thirds vote from the City Council. The organizational chart will be updated accordingly at that time.



Page Intentionally Left Blank



City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

sandiego.gov



Page Intentionally Left Blank

FISCAL YEAR
2021

The City of
SAN DIEGO

Executive Summary



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER



Page Intentionally Left Blank

Executive Summary

The City of San Diego's Fiscal Year 2021 Adopted Budget is \$4.0 billion and is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds; and
- Internal Service Funds.

This represents a decrease of \$322.7 million or 7.4 percent compared to the Fiscal Year 2020 Adopted Budget. This decrease is primarily due to reductions in the CIP and Transient Occupancy Tax Fund.

The Fiscal Year 2021 Adopted Budget includes a total of 11,726.93 Full-Time Equivalent (FTE) positions, representing a decrease of 93.49 FTE positions or 0.8 percent compared to the Fiscal Year 2020 Adopted Budget. This decrease is primarily due to the reduction of positions in the following areas: Parks and Recreation Department, Planning Department, Police Department, Publishing Services Fund, Real Estate Assets Department, and Risk Management Administration Fund.

Total City Expenditures Fiscal Years 2020-2021 by Fund Type/Program (in millions)

Fund Type/Program	FY 2020	FY 2021
General Fund	\$1,590.0	\$ 1,620.9
Special Revenue Funds	755.9	703.2
Capital Projects Funds	17.6	32.4
Enterprise Funds	1,118.7	1,131.4
Internal Service Funds	151.6	166.4
Capital Improvements Program	710.8	367.5
Total	\$ 4,344.6	\$ 4,021.8

Total City FTE Positions Fiscal Years 2020-2021 by Fund Type

Fund Type	FY 2020	FY 2021
General Fund	7,727.86	7,640.02
Special Revenue Funds	1,075.37	1,076.06
Enterprise Funds	2,607.46	2610.62
Internal Service Funds	346.73	337.23
Other Funds	63.00	63.00
Total	11,820.42	11,726.93

Budget Process

The annual operating budget is developed in conjunction with the Mayor, City Council, City departments, Independent Budget Analyst, and public input. The Budget Process consists of three main phases: budget development, budget review, and budget adoption.

The Budget Development phase began with the release of the Fiscal Year 2021-2025 Five-Year Financial Outlook in Fall 2019, which created the initial framework for the development of the Fiscal Year 2021 Adopted Budget.

Next, City departments submitted budget requests and reduction proposals that were analyzed, reviewed, and prioritized by City management. During this process, the COVID-19 pandemic began and created an unprecedented environment which resulted in a significant revision to revenues and a reprioritization of expenditures. Projected General Fund revenues and expenditures were then balanced through the

Executive Summary

remainder of the budgeting process and included in the Fiscal Year 2021 Proposed Budget, along with changes to the non-general funds and CIP.

During the Budget Review phase, the City Council held a series of public meetings to obtain input from San Diego residents on spending priorities. The Mayor and City Council used the information at these hearings to recommend changes to the May Revision and the Fiscal Year 2021 Proposed Budget. The City Council modified and approved the budget. Subsequently, the City Council adopted and enacted into law the Fiscal Year 2021 budget via the Appropriation Ordinance.

General Fund Overview

The Fiscal Year 2021 Adopted Budget includes General Fund expenditures of \$1.62 billion to provide core community services, as well as funding for new critical expenditures primarily in response to the COVID-19 pandemic. These expenditures are primarily supported by major General Fund revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major General Fund revenue sources account for \$1.06 billion or 65.7 percent of the revenue in the Fiscal Year 2021 Adopted Budget. Projected growth rates for these revenue sources when the Fiscal Year 2021 Adopted Budget was prepared are as follows:

- Property Tax: 4.25 percent
- Sales Tax: -8.77 percent
- Transient Occupancy Tax: -36.71 percent
- Franchise Fees:
 - SDG&E: -9.47 percent
 - Cable: -9.38 percent

The remainder of revenues in the General Fund are generated by a variety of sources, including State and federal relief funds in response to the COVID-19 pandemic, and are discussed in the General Fund Revenues section of this Volume. After incorporating all adjustments, the Fiscal Year 2021 Adopted Budget maintains a balanced and fiscally responsible budget. Additional details on both revenue and expenditure adjustments are provided later in this Volume.

Critical Expenditures

The Fiscal Year 2021 Adopted Budget includes critical expenditures that focus on three strategic goals:

- Achieve clean, safe, and livable neighborhoods
- Create an economically prosperous City
- Provide high quality public service

The list below highlights some of the General Fund critical new expenditures.

Achieve Clean, Safe, and Livable Neighborhoods

<i>CARES Act Funding – COVID-19 Operational Expenditures</i>	One-time funding to support CARES Act Fund eligible expenditures for enhanced refuse collections, emergency medical services, upstaffing, and patrols.
<i>CARES Act Funding - Operation Shelter-to-Home</i>	One-time funding to support CARES Act Fund eligible expenditure for the Operation Shelter-to-Home Program.
<i>CARES Act Funding - Rent Relief Fund</i>	One-time funding to support CARES Act Fund eligible expenditures for the transfer to the new Rent Relief Fund.

Executive Summary

<i>Citizens' Advisory Board on Police/Community Relations</i>	Funding and position to lead the Citizens Advisory Board on Police/Community Relations.
<i>Clean SD</i>	Funding and positions to maintain prior year service levels and expand the Mayor's Clean SD initiative in the Environmental Services and Police Departments.
<i>Fire-Rescue Relief Pool</i>	Funding and positions to support the Relief Pool.
<i>Homeless Shelters and Services</i>	Funding for homeless shelters and services to maintain or increase the homeless shelter capacity.
<i>Homelessness Strategies Department</i>	Funding and positions for the new Homelessness Strategies Department and programmatic support for Person-Centered Unsheltered Outreach.
<i>Infrastructure Fund</i>	Funding for the transfer to the Infrastructure Fund for General Fund infrastructure projects.
<i>North University Fire Station</i>	Funding and positions to support operations of the new North University Fire Station.
<i>Sexual Assault Evidence Testing</i>	Funding and positions for sexual assault evidence testing.
<i>Structural Personnel Protection Equipment (PPE)</i>	One-time funding to replace structural personnel protective equipment (PPE) in the Fire-Rescue Department.
<i>Tree Planting</i>	Funding to support the backlog of new tree plantings.
<i>Zero-Based Budgeted Overtime</i>	Funding in the Fire-Rescue and Police Departments to maintain current service levels.

Create an Economically Prosperous City

<i>CARES Act Funding - Small Business Relief Funds</i>	One-time funding to support CARES Act Fund eligible expenditures for the Small Business Relief Fund.
<i>City Council Redistricting</i>	One-time funding and positions to support the Redistricting Commission.
<i>Climate Action Plan</i>	Funding to support the City's Climate Action Plan.
<i>Community Equity Fund</i>	Funding to support the new Community Equity Fund.
<i>Internet Access for Low Income Communities</i>	One-time funding to establish a pilot program to provide Internet Access for Low Income Communities.
<i>Mobility Department</i>	Funding and positions to support the new Mobility Department.
<i>Office of Race & Equity</i>	Funding for the new Office of Race & Equity.

Provide High Quality Public Service

<i>Animal Services Program</i>	Funding to support the spay/neuter program and contractual increases to the Animal Services contract.
<i>City Attorney's Office Internship Program</i>	Funding for the City Attorney's Office Internship Program.
<i>Citywide Election Expenditure</i>	Funding to support Citywide Elections in Fiscal Year 2021.
<i>Flexible Benefits Plan</i>	Funding to support negotiated changes in City's flexible benefit plan for the City's six Recognized Employee Organizations (REOs).
<i>Energy Franchise Agreement Consultant</i>	One-time funding for professional services to evaluate and negotiate the City's energy franchise agreement.
<i>Ethics Commission Succession Plan</i>	Funding to support the Ethics Commission succession plan.

Executive Summary

General Fund PC Replacement Plan	Funding for lease payments related to the General Fund PC Replacement Lease Plan.
Parks and Recreation Facilities	Funding and positions to support maintenance and operations of new park facilities.
Public Liability	Funding to support Public Liability insurance.
Right-of-Way Utility Permits	Funding for inspection of right-of-way utility permits.
Storm Water Department	Funding for the new Storm Water Department.
Transfer to the Capital Improvements Program (CIP)	One-time funding to support the Sherman Heights Community Center.

Budget Reductions

In order to offset critical new General Fund expenditures and decreases in major General Fund revenues due to the COVID-19 pandemic, the Fiscal Year 2021 Adopted Budget includes budget reductions that were strategically chosen to minimize impacts to core service levels and limit the impact to public safety and public health. The list below includes budgeted reductions from the Fiscal Year 2020 Adopted Budget grouped by organizational branch. For more information, please see the General Fund Expenditures section of this Volume.

Finance

Debt Management Department Programmatic Reductions	Reduction of funding and positions associated with the following functions and programs: Administrative Bond Finance; Economic Support; and State Revolving Fund (SRF) Loan Program Support.
Department of Finance Programmatic Reductions	Reduction of funding and positions for Customer Support sections.
Purchasing & Contracting Procurement Support	Reduction of funding and positions to support the procurement of services and goods.
Office of the City Treasurer Programmatic Reductions	Reduction of funding and positions associated with the following functions: Business Tax Support, Delinquent Accounts Support, Parking Administration, and treasury accounting.

Mayoral

Docket Office Support	Reduction of funding and position in the Docket Office.
Mayoral Initiatives Support	Reduction of funding and positions in support of the Office of the Mayor's initiatives.
Public Information Section Support	Reduction of funding and position in support of the Public Information section.

Non-Mayoral

City Council Office Support	Reduction of funding in the nine City Council Offices.
Council Administration	Reduction of funding to support the Council Administration.
Independent Departments	Reduction of funding in the City Attorney's Office, Ethics Commission, Office of the Independent Budget Analyst, and the Personnel Department.

Executive Summary

Public Safety

<i>Civilian and Sworn Positions</i>	Reduction of funding and positions in the Police Department associated to STAR/PAL unit, Domestic Violence unit, and Patrol Operations.
<i>Helicopter Maintenance</i>	Reduction of funding for the maintenance of helicopters in the Fire-Rescue and Police Departments.
<i>Lifeguard Training</i>	Reduction of funding related to Swift Water Rescue and Cliff Rescue Instructor training.
<i>Mobile Operation Detail Unit</i>	Reduction of funding to support the mobile unit response in the Gaslamp area.
<i>South UC Fast Response Squad</i>	Reduction of funding related to the elimination of the University City Fast Response Squad to align with the operations of the new North University Fire Station.

Public Works & Utilities

<i>EAM Contractual Support</i>	Reduction of funding for Enterprise Asset Management contractual support in the Public Works & Utilities Branch.
<i>Environmental Services Staff</i>	Reduction of funding and positions related to residential refuse collection program, disposal and environmental protection, hazardous waste storage, and waste reduction.
<i>Storm Water Channel Maintenance</i>	Reduction of funding to support storm water channel maintenance.
<i>Storm Water Compliance Monitoring</i>	Reduction of funding for pro-active storm water compliance monitoring studies and investigations.
<i>Storm Water Drainage</i>	Reduction of funding for storm water drainage and erosion.
<i>Storm Water Mitigation and Permitting Efforts</i>	Reduction of funding for environmental permitting work for channel maintenance.
<i>Storm Water Policy</i>	Reduction of funding related to consulting services for policy implementation and lobbying in support of the following: storm water regulations, watershed, and water effect ratio.
<i>Storm Water Pump Station</i>	Reduction of funding for pump station materials and equipment.

Smart & Sustainable Communities

<i>Citywide Planning</i>	Reduction of funding and positions for the coordination and support of Community Planning, Conservation Programs, and Geographic Information Systems.
<i>Economic Development Programs</i>	Reduction of funding and positions for the following areas of service: Business Cooperation Program; and the Small Business Enhancement Program (SBEP).
<i>Facilities Division Support</i>	Reduction of funding and positions in support of Facilities Division operations.
<i>Real Estate Assets Programmatic Support</i>	Reduction of funding and positions to support the management of real estate assets.
<i>Smart Streetlight Program</i>	Programmatic reduction of the Smart Streetlights program.
<i>Stadium Operating Support</i>	Reduction of funding and positions to support the operations of the Stadium.

Executive Summary

Non-General Fund Overview

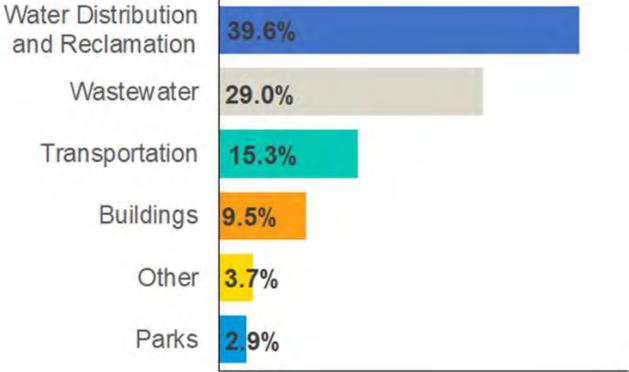
In addition to the General Fund, the Fiscal Year 2021 Adopted Budget includes the following major changes in other non-general funds:

Capital Outlay	Funding for Stadium debt service and one-time General Fund debt service supported by Stadium sale proceeds.
Central Stores	Reduction of funding and associated revenue to align with inventory purchases.
Community Equity	Funding for the creation of the Community Equity Fund to invest in underserved communities.
COVID-19 Rent Relief Fund	One-time funding to provide rent relief for low-income tenants impacted by the COVID-19 pandemic.
Development Services	Funding and positions for the establishment of the cannabis permit bureau and digital permit software.
Environmental Growth Funds	Reduction of funding in General Fund reimbursements as a result of a decrease in franchise fees.
Fleet Operating	Reduction of funding for fuel costs.
Fleet Replacement	Funding for vehicle acquisitions and a one-time transfer of excess fund balance for General Fund programs.
Gas Tax	Reduction of funding for non-personnel expenditures associated to revised State of California Gas Tax Projections.
Information Technology	Funding to support CARES Act Fund eligible expenditures to support and service work from home technology solutions.
PETCO Park	Reduction of funding and revenue associated with a decrease in special events.
Recycling	Funding for the Curbside Recycling Program.
Refuse Disposal	Funding for the purchase of heavy equipment and Landfill Gas Collection System.
Stadium Operations	Reduction of funding for operations associated with the sale and closure of the stadium.
Transient Occupancy Tax	Reduction of funding for: special events, marketing contract, and support for safety and maintenance of visitor-related facilities.
Utilities Undergrounding Program	Funding for construction costs to support the Utilities Undergrounding Program.

Capital Improvements Program Overview

The Fiscal Year 2021 Adopted CIP Budget for all funds is \$367.5 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources, as well as a review of project needs and priorities.

Fiscal Year 2021 Adopted CIP Budget by Project



Conclusion

The Fiscal Year 2021 Adopted Budget continues to focus on the City's strategic plan goals. This balanced budget includes funding for core community services, new critical strategic expenditures, budget reductions with minimal service level impacts. Additional details are included throughout this Volume.



Page Intentionally Left Blank

FISCAL YEAR
2021

The City of
SAN DIEGO

City Profile



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER



Page Intentionally Left Blank

City Profile

San Diego at a Glance

The City of San Diego, widely known as America's Finest City, is best known for its ideal climate, beautiful beaches, and array of world-class attractions. As the eighth largest city in the nation and the second largest city in California, the City's total population was estimated at 1,423,851 as of July 1, 2019. San Diego's population has grown by approximately 9.4 percent between the 2010 Census and the estimated 2019 population as of July 1, 2019 for an aggregate increase of 116,499.¹



San Diego covers 325 square miles of land area and an additional 47 square miles of water area for an aggregate total of 372 square miles.² Due to the unique topography of the City, which includes numerous beaches, mesas, mountains, and canyons, the climate can vary significantly over short geographical distances resulting in microclimates throughout the region.

San Diego spans over 70 miles of pristine Pacific Ocean coastline offering a wide variety of beaches and amenities. With its great weather, and miles of sandy beaches, San Diego is known worldwide as one of the best tourist destinations and a great place for residents to relax year round

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University, Point Loma Nazarene University, the University of San Diego, and the University of California San Diego (UC San Diego) are the most well-known higher education institutions in San Diego. U.S. News & World Report recently released their rankings of the 2020 best national universities in the United States. UC San Diego, University of San Diego, and San Diego State made the list ranking of 37, 91, and 147, respectively.

UC San Diego is world renowned and recognized as one of the top universities for research and development (R&D) receiving over \$1.35 billion in sponsored research funding for Fiscal Year 2019 (July 2018 – June 2019), which is a 10.0 percent increase over the previous year.³ Research centers under the umbrella of UC San Diego include the Scripps Institution of Oceanography (Scripps Oceanography), San Diego Supercomputer Center, California Institute for Telecommunications and Information Technology (Calit2), and the newly opened Center for Energy Research, and Office of Innovation & Commercialization Center. Scripps Oceanography is one of the largest and most renowned centers for ocean, earth, and atmospheric science research in the world. San Diego State University also received an increased investment in research with nearly \$150 million in grant and research funding during that same time frame, the second highest amount in university history.⁴ San Diego State University plans to expand their academic and research programs, aided by their eventual expansion into Mission Valley and adjacent land to the University.

¹ QuickFacts San Diego City. United States Census Bureau website. Retrieved March 2020.

² 2019 Census Gazetteer Files-Places. United States Census Bureau Website. Retrieved July 2020.

³ UCSD News. UCSD website. Retrieved March 2020.

⁴ SDSU Newscenter. SDSU website. Retrieved March 2020.

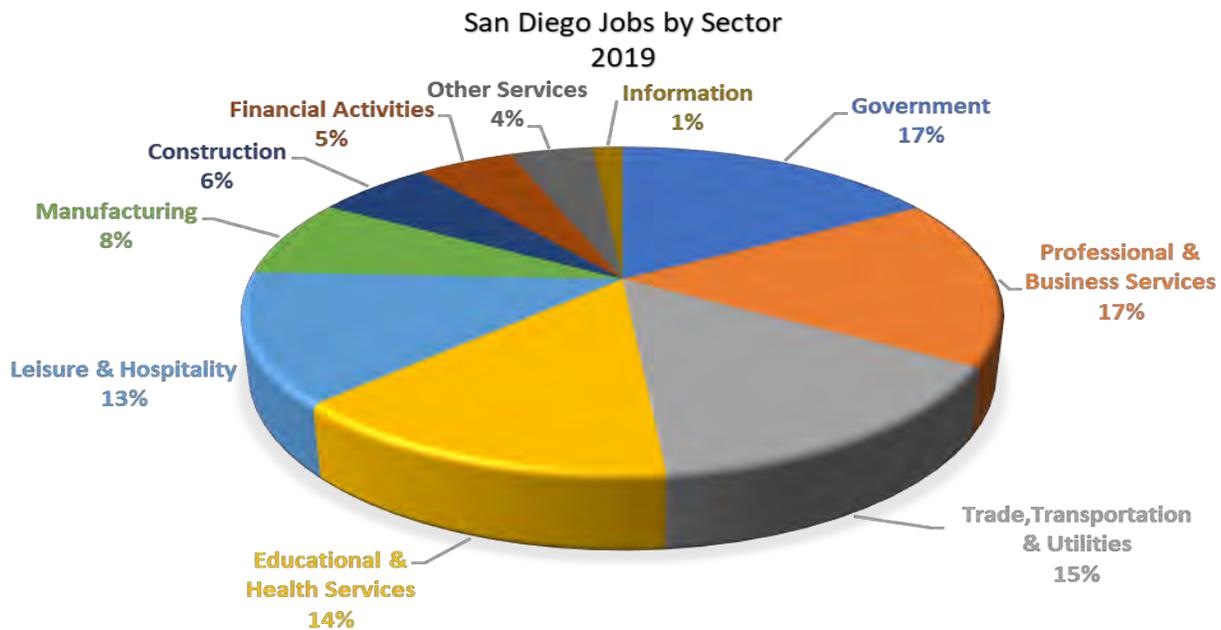
City Profile

San Diego is also served by the San Diego Community College District, which includes San Diego City College, San Diego Mesa College, San Diego Miramar College, and seven San Diego continuing education campuses serving approximately 100,000 students.

Local Economy

San Diego policymakers, businesses and educators are working collaboratively to create a thriving innovation ecosystem consisting of some of the world's smartest companies and a talented and loyal workforce. The City's proximity to Mexico and global recruitment capabilities give San Diego easy access to international markets. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in demand for international trade, high-tech manufacturing, research and development, and a dynamic tourism industry. San Diego's economic base has undergone a transformation in recent years to become more diversified.

However, the defense and military industries continue to play a significant role in the San Diego economy. The San Diego Military Advisory Council (SDMAC) issued a Military Economic Impact Study in October 2019 (SDMAC Study) estimating that in 2019, defense-related activities and spending generated approximately \$51.0 billion of Gross Regional Product (GRP) for San Diego County, or 20.0 percent of the region's total GRP. In 2019, the military was responsible for approximately 354,000 jobs in the region, or 22.0 percent of all employment in the region. The SDMAC Study further estimates that \$28.1 billion in federal defense funds were allocated to San Diego County. This direct spending is estimated to rise approximately 7.0 percent in Fiscal Year 2020.⁵



Source: State of California Employment Development Department

Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States, with companies focused on information and communication technology, biotech and life sciences, clean-tech, and maritime technology. San Diego's innovation economy is a center for scientific

⁵ Military Economic Impact Study 2019. SDMAC website. Retrieved March 2020.

City Profile

breakthroughs and discoveries as a result of its research institutions and scientific research and development. Research institutions as well as commercial research and development businesses are one of the largest and most significant economic contributors to the region, bringing in more than \$3.4 billion in venture capital funding in 2019.⁶

In 2018, a team from Rady Children’s Institute for Genomic Medicine set a new world record when they sequenced a genome in 19.5 hours, using San Diego based company Illumina’s sequencing system.⁷ This specific genome sequencing saved the life of a one-year old baby, who was born with a rare genetic disorder that went undiagnosed. Other research institutes include The Scripps Research Institute, Sanford-Burnham Medical Research Institute, Salk Institute for Biological Studies, and the J. Craig Venter Institute. These major independent research institutes serve as a reminder that San Diego boasts a dense concentration of research and development and has become a scientific mecca for some of the world’s best researchers.

Tourism

In 2019, San Diego had approximately 35.1 million visitors, who spent over \$11.6 billion at thousands of San Diego area businesses.⁸ This industry typically generates over \$850 million annually in state and local taxes. However, in 2020, the San Diego tourism industry has experienced significant economic impacts due to the COVID-19 pandemic. Impacts to tourism revenue are discussed in detail in the General Fund Revenues Section of this Volume.

While San Diego is primarily known for its miles of beaches and amazing weather, San Diego is also home to an abundance of attractions for visitors of all ages. These destinations include the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park is a 1,200-acre urban park with 17 museums and cultural institutions, several performing arts venues, gardens, hikes, art galleries, and various cultural attractions that bring millions of people to visit the park each year.

The San Diego Convention Center is a 2.6 million square foot convention center located on San Diego Bay and next to San Diego’s historic Gaslamp Quarter. For 2019, the Convention Center generated nearly \$45 million in revenue and had a \$1.3 billion economic impact to the region, making it one of the biggest drivers in the City for sales, lodging, and tourism revenue.⁹ Every year, the convention center hosts several large events and conventions, but the most well-known is Comic Con International, which is historically the largest economic generator for the convention center and one of the largest for the City of San Diego. Comic Con International has committed to staying in San Diego



⁶ 2019 San Diego Innovation Report. Connect website. Retrieved May 2020.

⁷ Guinness World Records™ Title for Fastest Genetic Diagnosis. Rady Children’s Hospital website. Retrieved March 2019.

⁸ SDTA Annual Report. San Diego Tourism Authority website. Retrieved March 2020.

⁹ San Diego Convention Center FY19 Annual Report. Retrieved April 2020.

through 2024. However, due to the COVID-19 pandemic, many large events and conventions have been canceled, postponed or moved to a virtual platform, including Comic Con International in July 2020.

Transportation

San Diego is well connected to the Southern California region by interstates, trains and light rail. The region is served by the San Diego International Airport at Lindbergh Field. The San Diego International Airport broke traffic records for the sixth consecutive year with 25.2 million passengers recorded for 2019, which is a 4.0 percent increase compared to the previous year.¹⁰ San Diego International Airport is focused on advancing the Airport Development Plan to further support and expand air travel to and from San Diego.

San Diego, in cooperation with the San Diego Metropolitan Transit System, has established a light-rail system that connects downtown with other outlying communities in the eastern and southern portions of the county. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo.

The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions throughout San Diego. The Mid-Coast Corridor Transit Project began in fall of 2016, with service projecting to begin in 2021.¹¹ The trolley project will extend Trolley service from the Santa Fe Depot in Downtown San Diego to the University City community, next to the University of California San Diego. Metropolitan Transit System also operates 95 bus routes, including eight high-frequency, limited-stop Rapid bus service lines. In March 2018, Metropolitan Transit System opened the region's first freeway level transit stations to enhance reliability and efficiency of a service that connects the Mid-City communities with Downtown San Diego and Escondido. In 2018, the Metropolitan Transit System introduced limited South Bay Rapid bus service to the South Bay community, which connects the southern community to downtown San Diego. The South Bay Rapid full service began in 2019.¹²



San Diego is providing greater access to efficient and sustainable transit options. The "Free Ride Everywhere Downtown", also known as FRED, is designed by Circuit and exists to create more transportation options; and facilitate trips within Downtown San Diego to residents and visitors for free via electric vehicles.¹³

The City is currently working on the first phase of its Downtown Mobility Plan. The plan calls for the installation of two-way cycle tracks on major roads in downtown for use by cyclists and scooter riders; and the creation of a safe passage from Balboa Park to the San

Diego Convention Center and other popular destinations.¹⁴

Achievements

In November 2019, San Diego was ranked number one nationally by the Center for Digital Government for innovative initiatives and high-performance government based on the City's use of technology in

¹⁰ San Diego Passenger Traffic Record. San Diego International Airport website. Retrieved March 2020

¹¹ Mid-Coast Trolley. Transportation. SANDAG Website. Retrieved March 2019.

¹² South Bay Rapid. Metropolitan Transit System website. Retrieved March 2019.

¹³ Civic San Diego. Downtown San Diego Partnership Team Launch Downtown Circulator Program. City of San Diego website. Retrieved March 2018.

¹⁴ City Begins Reshaping Downtown Transportation Network to Improve Safety. Communications Department Newsroom, City of San Diego website. Retrieved April 2019.

City Profile

responding to homeless challenges, improving the quality of life in neighborhoods, helping protect the environment for future generations, and meeting the City's Strategic Plan goals.¹⁵ Technology-related initiatives the City has recently undergone include the modernization of the Homeless Management Information System, which is used by regional officials to share information and coordinate care for those who are homeless or at risk of homelessness.

Another digital advancement made by the City is the increase in the number of user-friendly and efficient digital services available on the City's website residents and businesses. This led to another top ranking by the Center for Digital Government, which ranked San Diego second for Government Experience in September 2019. This award recognizes the practices of state and local governments that improve the experience of government and how citizen services are delivered.¹⁶

In January 2018, the City of San Diego was honored with a first-of-its-kind national certification for using data to drive effective results for residents. Bloomberg Philanthropies' "What Works Cities" initiative recognized the City for its use of innovative public outreach tools including resident satisfaction surveys, the Get It Done mobile app and a progressive open data policy. The award encourages cities across the country to emulate awardees in their approach to using data and evidence to enhance government effectiveness.¹⁷

The City's Get It Done app is a data-based innovation to facilitate effective resource allocation. With over 100,000 downloads on the Apple and Android app stores to date, Get It Done allows the public to report issues and send accompanying photos directly to the City. Since its launch, the City has used the app to address complaints and provide responses once the work has been completed. The City has recently expanded the functionality of the app to 10 City departments.¹⁸

The City of San Diego is also pioneering automation in the use of open data to increase transparency and efficiency for its customers. San Diego's Open Data Policy mandates that all high value public datasets in the City's inventory to be released by the end of 2020. Forty-four datasets were released with the launch of the Open Data Portal (<https://data.sandiego.gov>) in 2016, and 30 more datasets were added in 2017 when City staff recoded the portal to maximize speed and efficiency. Currently, the City's online open data inventory holds 155 datasets, allowing customers and City staff to avoid otherwise cumbersome searches by locating the City information they need within minutes.¹⁹

Demographic Statistics

Being the eighth largest city in the United States and the second largest in California, the City of San Diego has 1.4 million residents comprised of an ethnically and culturally diverse population. Since 2010, the population of the City has grown by 116,499, reaching a peak population of 1,425,976 in 2018 and more recently estimated at 1,423,851 as of July 1, 2019.

Influenced by its close proximity to an international border and the Pacific Rim, more than 40.0 percent of the City's population speaks a language other than English at home and more than 25.0 percent are

¹⁵ San Diego Ranks No.1 Nationally for Innovation in Government. Mayor Kevin Faulconer Newsroom, City of San Diego website. Retrieved May 2020.

¹⁶ San Diego Ranks No.1 Nationally for Innovation in Government. Mayor Kevin Faulconer Newsroom, City of San Diego website. Retrieved May 2020.

¹⁷ City of San Diego Recognized for Modern Governance. Communications Department Newsroom, City of San Diego website. Retrieved March 2018.

¹⁸ City of San Diego Recognized for Modern Governance. Communications Department Newsroom, City of San Diego website. Retrieved March 2018.

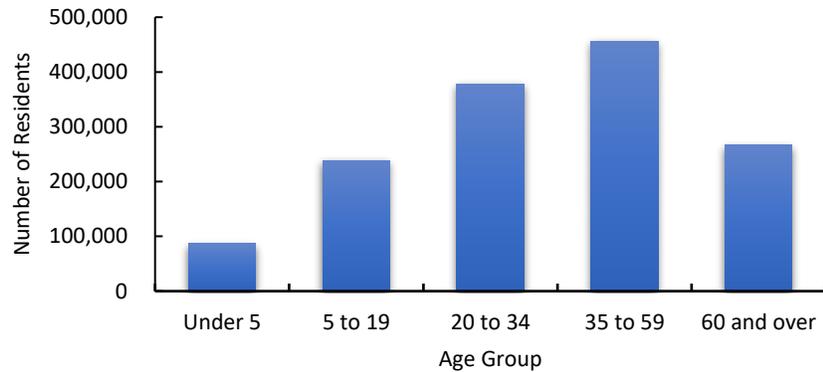
¹⁹ San Diego Ranks No. 1 Nationally for Data Driven Solutions in Government. Mayor Kevin Faulconer Newsroom, City of San Diego website. Retrieved July 2018.

City Profile

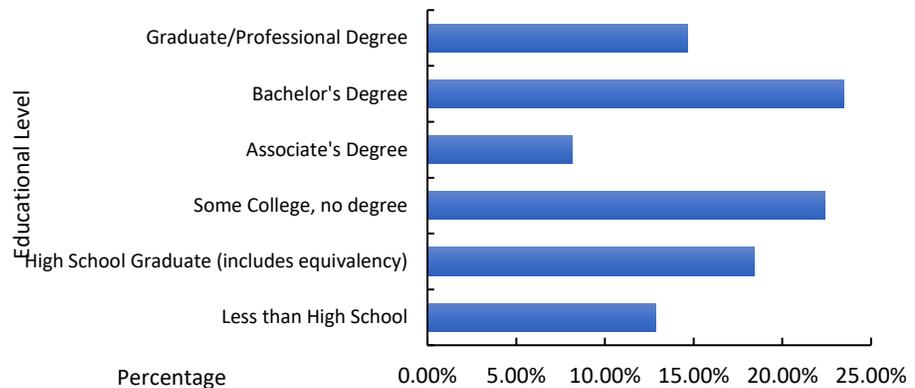
considered a foreign-born person. Immigration from various parts of the world has been and continues to be a major contributor to San Diego's ethnic and cultural diversity. Having the privilege of being a multicultural melting pot positions the City's labor force for success in the global economy.

San Diego's strong history and reputation with the military and defense industry have built the nation's largest military community, which makes up nearly 10.0 percent of the population in the region. The San Diego Association of Governments (SANDAG) forecasts the City's population to be 1.69 million by 2030, 1.82 million by 2040, and 1.95 million by 2050.²⁰

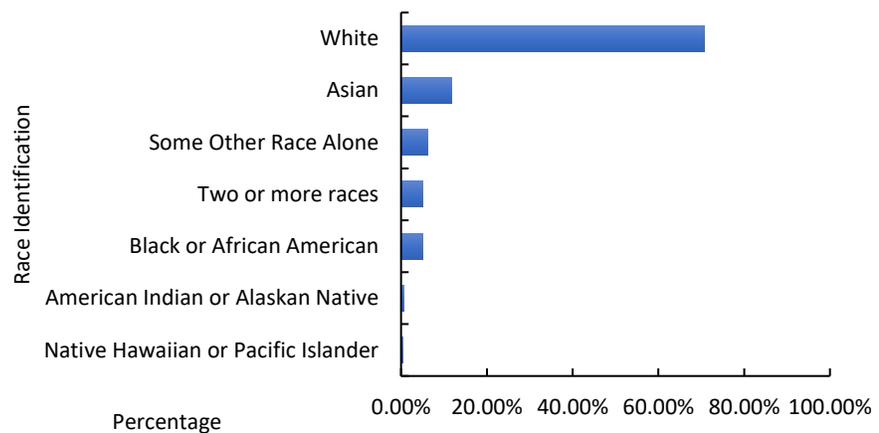
Population By Age >
 Source: U.S. Census Bureau, 2014-2018
 American Community Survey 5-Year
 Estimates.



Educational Attainment >
 Source: U.S. Census Bureau,
 2014-2018 American
 Community Survey 5-Year
 Estimates.



Race Identification >
 Source: U.S. Census Bureau,
 2014-2018 American Community
 Survey 5-Year Estimates.



²⁰ Population forecast, Economic Development Department, City of San Diego website. Retrieved March 2020.

General San Diego Key Performance Indicators

The City of San Diego's Key Performance Indicators (KPI's) are benchmarks set by City department leaders and executive management that allow them to track the performance of departments and ensure services are provided at an adequate level. Visit performance.sandiego.gov to learn more about PerformSD. Performance Indicators displayed below have a measurement date for Fiscal Year 2020, unless noted otherwise. These performance indicators are a few of the many the City has; other performance indicators can be found in the department pages within Volume II of the Adopted Budget.

Safe and Livable Neighborhoods



San Diego is committed to building and fostering an environment that puts the welfare and well-being of its residents at the forefront of its priorities. In addition to providing public safety service, San Diego also provides several different programs and services to meet the needs of our many diverse communities. One of the mayor's top priorities was to repave 1,000 miles of street before the end of FY2020.

Performance Indicator	Actual	Target
Police Part I Violent Crimes per 1,000	3.6	4
Percentage of Acres of Brush Management Completed	92%	95%
Number of Library Patrons using Internet Resources (in Thousands)	814.6	1,100.0
Percentage Customer Satisfaction with Recreational Program Activities	85.6%	92.0%
Miles of Street Repair	189	430

High Quality Public Service



To effectively serve and support our communities, San Diego continually looks for new and innovative ways to better serve their residents. This includes the development of several applications and tools, such as the Get It Done app, to connect the government with those we serve. City staff has been trained to respond efficiently to customer needs and manage all situations with a positive approach.

Performance Indicator	Actual	Target
Police Percentage of 911 calls answered within 10 seconds	95%	90%
Downloads of Get It Done Mobile App (in Thousands)	109.0	100.0
Environmental Services Collection	.1%	<.5%
Services Complaint Rate per 10,000 stops		
Fire-Rescue First Responder Arrival within 6:30 min from Receipt of 911 call from Dispatch	78%	90%
Average Number of Minutes for Water Main Break Response Time	25	30

Resiliency and Economic Prosperity



San Diego continues to build upon its reputation of being a world class city with investments into several initiatives in various areas of the region. The City's sustained economic competitiveness has come from the building of both domestic and international partnerships to support economic development. San Diego has made a commitment to the rapid transition and mobilization effort to reverse global warming as well as prioritizing affordable housing.

Performance Indicator	Actual	Target
Total Amount of Federal Funds Expended for Economic Development Programs	\$6.2M	\$7.0M
Total Amount of Federal Funds Expended for Affordable Housing	\$23.6M	\$7.5M
Total Amount of Funds Expended for Infrastructure and Community Service	\$11.7M	\$30.0M
Bike Miles Added or Improved	41	35
Percentage growth in the number of small businesses assisted and expanded annually as a result of small and neighborhood business programs	63%	10%



Page Intentionally Left Blank

FISCAL YEAR
2021

The City of
SAN DIEGO

Budget Development Process



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER

Budget Development Process



Page Intentionally Left Blank

Budget Development Process

Budget Development Process

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2021. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



Budget Development Process

The Budget Development Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

November 2019: Fiscal Planning

The Five-Year Financial Outlook for Fiscal Years 2021 through 2025 was released on November 6, 2019 and served as the framework for the development of the Fiscal Year 2021 Proposed Budget by incorporating a variety of economic assumptions, and priority initiative expenditure requirements into the budget document.

November - December 2019: Citywide Budget Development Training

Budget development training on the budgeting system and the current budget development process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2021 Proposed Budget.

December 2019 - January 2020: Budget Submission

Departments developed and submitted proposed budget requests for the coming fiscal year. Department of Finance staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

February 2020: Budget Meetings

The EBRs took place throughout the month of February. In these meetings, Department Directors and department support staff met with the Chief Operating Officer, Assistant Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, and the Department of Finance Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests aligned with the City's fiscal policies.

February - March 2020: Budget Development

Based on information provided by management, Department of Finance staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

March - April 2020: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, along with changes to the non-general funds and capital improvement projects, and the Fiscal Year 2021 Proposed Budget numbers were finalized. The budget document was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2021 Proposed Budget to the public on April 15, 2020 in compliance with the City of San Diego Charter [Article VII, Section 69, Item (c)]. The Mayor released the Proposed Budget on April 15, 2020. The Office of the Independent Budget Analyst (IBA) reviewed the Fiscal Year 2021 Proposed Budget and issued a report on April 29, 2020.

Budget Development Process

Budget Review

May 2020: City Council Budget Hearings

During the month of May, the City Council held a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members used the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2021 Proposed Budget.

May – June 2020: Mayor's/IBA Recommended Revision Reports

On May 19, 2020, the Mayor's May Revision to the Fiscal Year 2021 Proposed Budget was released. In this report, the Mayor recommended changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2020 year-end revenue and expenditure projections. On June 3, 2020, the IBA issued a report of recommended City Council modifications to the Mayor's Fiscal Year 2021 Proposed Budget and May Revision.

Budget Adoption

May - June 2020: Adopted Budget

On May 21, 2020, the Budget Review Committee began their review of the Mayor's May Revision and the Third Quarter Budget Monitoring Report. The final modifications to the budget were presented to the City Council on June 8, 2020. The Mayor's veto period began on June 10, 2020 and ended on June 16, 2020.

June 2020: Adopted Budget Finalized

In June, the final changes to the Fiscal Year 2021 budget were implemented. Once the changes were made, the Fiscal Year 2021 Adopted Budget was completed. The Change Letter was created to summarize the May Revision and Council Action changes to the Fiscal Year 2021 Proposed Budget by fund and department.

June 2020: Appropriation Ordinance

On June 30, 2020, the Appropriation Ordinance was presented and adopted by the City Council, codifying the Fiscal Year 2021 Adopted Budget into law.

Budget Development Process



Page Intentionally Left Blank

FISCAL YEAR
2021

The City of
SAN DIEGO

Citywide Budget Overview



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER

Citywide Budget Overview



Page Intentionally Left Blank

Citywide Budget Overview

Citywide Budget Overview

The City of San Diego's Fiscal Year 2021 Adopted Budget of \$4.0 billion is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds; and
- Internal Service Funds.

Table 1 shows the change in expenditures from Fiscal Year 2019 to Fiscal Year 2021 by fund type/program.

Table 1: Change in Total City Expenditures from Fiscal Years 2019 - 2021 by Fund Type/Program

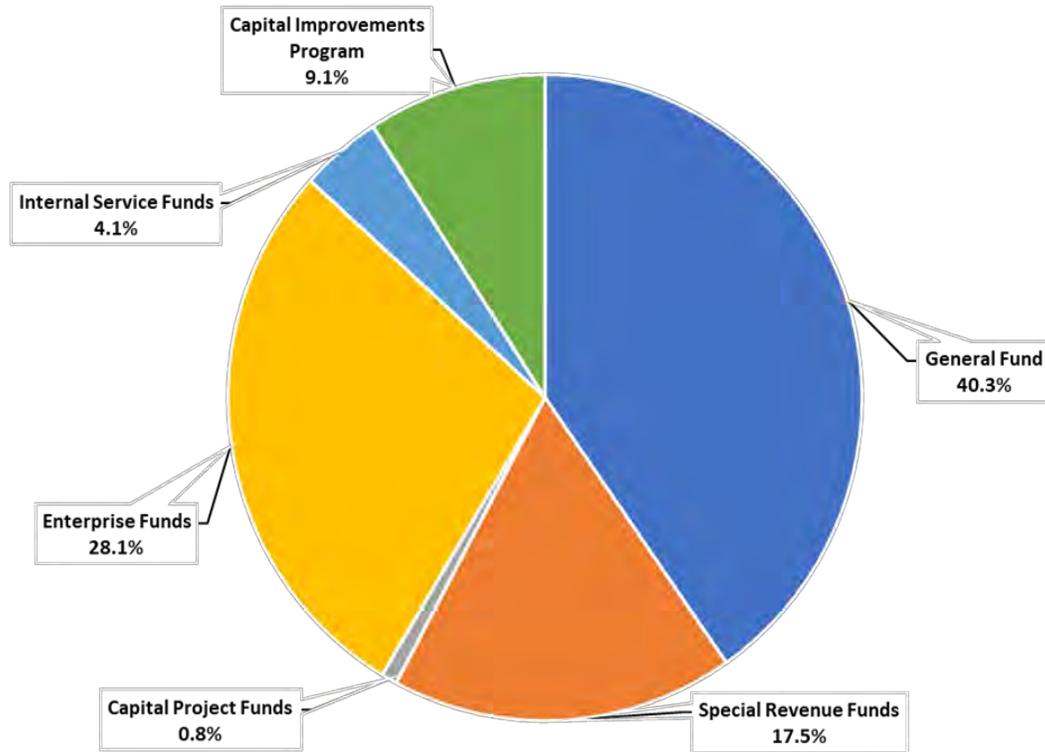
Fund Type	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget	FY 2020 – FY 2021 Change	Percent Change
General Fund	\$ 1,462,585,343	\$ 1,589,984,689	\$ 1,620,936,801	\$ 30,952,112	1.9%
Special Revenue Funds	532,934,769	755,910,131	703,236,480	(52,673,651)	(7.0%)
Capital Project Funds	13,536,140	17,593,606	32,381,167	14,787,561	84.1%
Enterprise Funds	934,565,852	1,118,672,626	1,131,361,283	12,688,657	1.1%
Internal Service Funds	142,527,331	151,580,954	166,446,233	14,865,279	9.8%
Capital Improvements Program	582,193,928	710,812,155	367,484,544	(343,327,611)	(48.3%)
Total	\$ 3,668,343,363	\$ 4,344,554,161	\$ 4,021,846,508	\$ (322,707,653)	(7.4%)



Citywide Budget Overview

Figure 1 displays the Fiscal Year 2021 Adopted Expenditure Budget by Fund Type/Program.

Figure 1: Fiscal Year 2021 Adopted Expenditure Budget by Fund Type/Program



Note: Percentages may not add to 100 percent due to rounding.

Table 2 presents the changes in revenues from Fiscal Year 2019 to Fiscal Year 2021 by fund type.

Table 2: Changes in Total City Revenue from Fiscal Years 2019 - 2021 by Fund Type

Fund Type	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget	FY 2020 - FY 2021 Change	Percent Change
General Fund	\$ 1,491,627,879	\$ 1,549,226,498	\$ 1,620,936,801	\$ 71,710,303	4.6%
Special Revenue Funds	608,851,542	656,120,577	608,836,341	(47,284,236)	(7.2%)
Capital Project Funds	56,545,554	47,029,997	95,866,628	48,836,631	103.8%
Enterprise Funds	1,331,043,760	1,781,535,967	1,417,738,585	(363,797,382)	(20.4%)
Internal Service Funds	132,900,079	158,293,430	151,316,115	(6,977,315)	(4.4%)
Total¹	\$ 3,620,619,135	\$ 4,192,206,469	\$ 3,894,694,470	\$ (297,511,999)	(7.1%)

¹ Operating revenues may be less than operating expenditures due to the use of fund balance in excess of reserves.

Citywide Budget Overview

Expenditure Overview by Fund Type/Program

General Fund

Departments within the General Fund provide core community services such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2021 Adopted Budget reflects General Fund expenditures totaling \$1.62 billion, which is an increase of \$31.0 million or 1.9 percent from the Fiscal Year 2020 Adopted Budget. Details on the total net increase in the General Fund are described in the General Fund Expenditures section of this Volume.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The two largest special revenue funds are Engineering & Capital Projects and Underground Surcharge. The Fiscal Year 2021 Adopted Budget for Special Revenue Funds is \$703.2 million, representing a decrease of \$52.7 million or 7.0 percent from the Fiscal Year 2020 Adopted Budget. This net decrease is primarily due to a \$47.6 million decrease in the Transient Occupancy Tax (TOT) Fund primarily related to special events, marketing contract, and support for safety and maintenance of visitor related facilities.

Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall CIP, which can be supported by all fund types. The Fiscal Year 2021 Adopted Budget for Capital Project Funds is \$32.4 million, which is an increase of \$14.8 million or 84.1 percent from the Fiscal Year 2020 Adopted Budget. This increase is primarily due to non-personnel expenditures in the Capital Outlay Fund related to debt service payments for deferred capital bonds resulting from proceeds from the sale of the Mission Valley stadium site previously funded by the General Fund.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2021 Adopted Budget for Enterprise Funds is \$1.13 billion, representing an increase of \$12.7 million or 1.1 percent from the Fiscal Year 2020 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$7.7 million in the Water Utility Operating Fund primarily associated with bond principal payments;
- \$3.9 million in the Recycling Fund primarily for increases in non-personnel expenditures associated the City's Curbside Recycling Program;
- \$3.4 million in the Development Services Fund primarily for increases in rent and expenditures associated with the hosting and maintenance of the digital permitting software; and
- \$1.1 million in the Refuse Disposal Fund primarily associated with the purchase of heavy equipment at the Miramar Landfill.

Internal Service Funds

Internal Service Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal year 2021 Adopted Budget for Internal Service Funds totals \$166.4 million, which is an increase of \$14.9 million or 9.8 percent from the Fiscal Year 2020 Adopted Budget. This net increase is primarily due to \$21.8 million

Citywide Budget Overview

increase in the Fleet Operations Replacement Fund primarily to support one-time General Fund expenditures in Fiscal Year 2021. This addition is offset primarily by the following decreases:

- \$2.7 million in the Fleet Operations Operating Fund primarily to support auto parts and fuel cost fluctuations;
- \$2.7 million in the Central Stores Fund for reduced inventory requirements citywide;
- \$876,427 in the Risk Management Administration Fund due to reductions in personnel and non-personnel expenditures; and
- \$856,040 in the Publishing Services Fund to align services expenditures with expected service levels.

Capital Improvements Program

The CIP budget allocates available revenue to rehabilitate, restore, improve, enhance and increase the City's capital assets. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), Mission Bay lease revenue, and other City enterprise funds. The Fiscal Year 2021 Adopted CIP Budget appropriates a total of \$367.5 million above the \$1.73 billion in carry forward appropriations previously approved by the City Council. The Fiscal Year 2021 Adopted CIP Budget is a decrease of \$343.3 million or 48.3 percent when compared to the Fiscal Year 2020 Adopted CIP Budget of \$710.8 million. This is primarily due to a decrease of funding needs in Public Utilities Department Enterprise Fund projects for Pure Water and water main replacements.



The CIP budget projects *anticipated funding* in the CIP project pages. For Fiscal Year 2021, a total of \$231.1 million in *anticipated funding* for CIP projects is anticipated but has not been appropriated in the Fiscal Year 2021 Adopted Budget. *Anticipated funding* includes a variety of funding such as commercial paper, lease revenue bonds, revenue bonds and notes, donations, grants, developer funding, and Facilities Benefit Assessments. Not all anticipated funding materializes; however, as anticipated sources of funds are received, separate City Council actions will be brought forward to appropriate any *anticipated funding* during Fiscal Year 2021.

Citywide Reorganization/Restructuring

The Fiscal Year 2021 Adopted Budget reflects the reorganization (and/or restructuring) and the creation of City departments related to executive management strategies, City Council modifications, and department-initiated requests, from refining programs and processes, to comprehensive organizational improvements. Reorganizations are, but not limited to, the restructuring of departments and major divisions within a department and are intended to increase the overall efficiency and effectiveness of City operations. In turn, the result of these internal reorganizational practices can be the creation of City departments. The following provides an overview the Fiscal Year 2021 Adopted Budget limited to newly created departments that add to the City's organizational structure. Per Charter Section 26, all newly created departments included in the Adopted Budget must be approved by ordinance via a two-thirds vote from the City Council.

Cultural Affairs Department

The Cultural Affairs Department is a newly created department dedicated to the centralization of the City's engagement with the arts, culture and creative industries. This new department merges the Commission for Arts and Culture and Office of Special Events & Filming to position the new department as a consolidated resource for other City departments and the private creative economy. Through the restructure and

Citywide Budget Overview

repurpose of existing positions from the Commission for Arts and Culture, Office of Special Events and Filming, and the Office of the Mayor, this restructure is budget neutral.

General Services Branch

The General Services Branch is a newly created branch which currently oversees the Public Works Department, the Fleet Operations Department, and the 101 Ash Street project. Through the restructure of existing non-personnel expenditures and repurpose of existing positions, this restructure is budget neutral.

Homelessness Strategies Department

The Homelessness Strategies Department is a newly created department dedicated to the centralization of homelessness-related programs and initiatives. The establishment of the department will help the City expand and improve programs and services available for individuals experiencing homelessness, and support oversight over state grant funds. Through the repurpose of an existing position, transfer of existing programs, and the use of state and federal grant funds to reimburse the department for eligible staff costs, this restructure is budget neutral. The programs moved into the Homeless Strategies Department include: bridge shelters from the Citywide Program Expenditures Department; 6.00 FTE positions from the Neighborhood Services Branch that coordinate homeless programs and services; the homeless shelters and services programs, housing navigation center operations, and transfer to the San Diego Housing Commission from the Economic Development Department. This new Department will oversee citywide homelessness programs and acquire additional programmatic funding.

Mobility Department

The newly created Mobility Department is the proposed cornerstone of the Shared Mobility Program citywide. The Mobility Department will coordinate and assist with the implementation of all mobility programs and includes significant contributions of existing positions and resources from the Planning Department, Economic Development Department, and Neighborhood Services branch. The budgeted filled positions that are anticipated to be transferred from the Planning Department include 8.00 Planners. The Economic Development Department is contributing 3.00 FTE positions including 1.00 dedicated Program Manager for the Shared Mobility Device Program. In addition, the Office of ADA Compliance & Accessibility transferred with 3.00 FTE positions to support ADA-related mobility projects. Lastly, the department will be adding 3.00 FTE positions for fiscal and administrative support and they include: 1.00 Executive Director, 1.00 Program Manager, and 1.00 Senior Management Analyst.

Office of Race & Equity (ORE) and Community Equity Fund (CEF)

The Office of Race & Equity (ORE) and Community Equity Fund (CEF) will implement systemic change towards race equity by investment in our underserved communities through the cultivation of job opportunities and partnering with organizations that enable sustainable communities. The creation of the ORE and CEF are funded by a \$3,825,000 reduction to General Fund's citywide contracts, or 1.6 percent of the Fiscal Year 2021 Proposed Budget and is budget neutral. The reduction funds 3.00 FTE positions totaling \$524,752, associated non-personnel expenditures of \$300,000, and the transfer of \$3.0 million to the CEF to direct and manage the previously mentioned ORE mission statement.

Storm Water Department and Transportation Department

The Transportation & Storm Water (TSW) Department was formed in 2011 and merged the Storm Water Department with transportation-related functions from multiple departments. Since that time, storm water and transportation needs have grown significantly, making it necessary to reorganize them into stand-alone departments to better manage and plan for these critical functions. The newly created Storm Water Department is budget neutral due to the transfer of over 212.25 FTE positions primarily from the existing Storm Water Division and reductions in consulting services to support the addition of 1.00 Department Director. Additional expenditures associated with the new Storm Water Department will be offset by revenue from Community Parking District funds. Except for the transfer of the Storm Water Division, the

Citywide Budget Overview

Transportation Department remains largely unchanged. Significant budget adjustments for both departments are included later in the Adopted Budget.

Summary of Adjustments in the General Fund

The Fiscal Year 2021 Adopted Budget includes General Fund expenditures of \$1.62 billion to provide core community services, as well as funding for new critical expenditures primarily in response to the COVID-19 pandemic. These expenditures are primarily supported by major General Fund revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major General Fund revenue sources account for \$1.06 billion or 65.7 percent of the revenue in the Fiscal Year 2021 Adopted Budget, with the remainder of revenues generated by a variety of sources. In total, the Fiscal Year 2021 Adopted Budget includes General Fund revenues of \$1.62 billion which are discussed in detail in the General Fund Revenues Section of this Volume. After incorporating all adjustments, the Fiscal Year 2021 Adopted Budget maintains a balanced and fiscally responsible budget.

The following sections provide a summary of select initiatives, budget reduction proposals, and other fiscal actions included in the Fiscal Year 2021 Adopted Budget for the General Fund. For a summary of all significant budget adjustments included in the General Fund, please refer to the General Fund Expenditures Section of this Volume.

COVID-19 State and Federal Relief Funds

State Funds

As part of the state's response to address the COVID-19 pandemic, the Governor declared a State of Emergency on March 4, 2020 and made additional resources available, formalized emergency actions underway across multiple state agencies and departments, and helped the State prepare for the spread of COVID-19.

On March 17, 2020, the State passed emergency legislation – SB 89 and SB 117 – which provided up to \$1 billion in funding for purposes related to the proclamation of a State of Emergency. Included within the emergency funding was an augmentation of \$150 million to assist local governments in protecting the health and safety of homeless populations. This funding was distributed by the California Business, Consumer Services, and Housing Agency according to the Homeless Housing, Assistance and Prevention Program (HHAP) formula. Of the \$7.1 million that was allocated to the greater San Diego region, the City received \$3.7 million. The City Council voted on April 7, 2020 to allocate its COVID-19 Emergency Homelessness allocation, along with those for the County of San Diego and the Regional Task Force on the Homeless, toward an emergency shelter operation at the Convention Center.

Federal Funds

On March 27, 2020, the federal government passed the Coronavirus Aid, Relief, and Economic Security (CARES) Act to provide emergency assistance and health care response for individuals, families, and businesses affected by the COVID-19 pandemic. The CARES Act provided \$150 billion in payments to states and local governments from its Coronavirus Relief Fund (Fund) that may only be used to cover costs that: (1) are necessary expenditures incurred due to the public health emergency with respect to the Coronavirus Disease 2019 (COVID-19); (2) were not accounted for in the budget most recently approved as of the date of enactment of the CARES Act; and (3) were incurred during the period that begins on March 1, 2020, and ends on December 31, 2020. Furthermore, the CARES Act also provided additional allocations to Community Development Block Grant Program (CDBG), Emergency Solutions Grant Program (ESG), Housing Opportunities for Persons with AIDS Program (HOPWA). The funding allocation for these three programs was presented to City Council for approval on May 19, 2020.

Per federal guidelines, the requirement that expenditures be incurred "due to" the public health emergency means that expenditures must be used for actions taken to respond to the public health emergency. The funds may not be used to cover shortfalls in government revenue, and communities receiving these

Citywide Budget Overview

payments are required to certify compliance with federal guidance regarding expenditures of CARES Act funds.

On May 4, 2020, the United States Department of the Treasury provided a frequently asked questions document to supplement Treasury's Coronavirus Relief Fund ("Fund") Guidance for State, Territorial, Local, and Tribal Governments. The document clarified key provisions in the legislation and provided guidance related to "payroll expenses for public safety, public health, health care, human services, and similar employees whose services are substantially dedicated to mitigating or responding to the COVID-19 public health emergency" and costs "not accounted for in the most recently approved budget if the cost is for a substantially different use from any expected use of funds". The document also stated that "the Fund is designed to provide ready funding to address unforeseen financial needs and risks created by the COVID-19 public health emergency. For this reason, and as a matter of administrative convenience in light of the emergency nature of this program, governments may presume that payroll costs for public health and public safety employees are payments for services substantially dedicated to mitigating or responding to the COVID-19 public health emergency, unless the chief executive (or equivalent) of the relevant government determines that specific circumstances indicate otherwise."

Based on federal guidance, data, input from departments, and review from the City's executive management team, the Adopted Budget includes the use of \$156.2 million in COVID-19 State and federal relief funds of which \$146.1 million will be used by the General Fund. This proposal is in addition to the \$112.1 million in funds that will be used in Fiscal Year 2020, for a total of \$268.3 million in COVID-19 State and federal relief funds. **Table 3** displays the Fiscal Year 2021 Adopted Budget uses of COVID-19 State and Federal Relief Funds.

Table 3: COVID-19 State and Federal Relief Funds Uses

COVID-19 State and Federal Relief Funds	FY 2021 Adopted Budget
General Fund	
Police Payroll, Staffing, and Supplies	\$ 42,187,134
Fire-Rescue Payroll Staffing, and Supplies	38,910,106
Operation Shelter to Home	29,996,579
Small Business Relief Fund	12,848,365
Parks and Recreation Staffing and Supplies	10,160,694
Environmental Services Staffing and Supplies	1,151,426
COVID-19 Rent Relief Fund	9,700,000
Library Staffing and Supplies	893,437
Economic Development Staffing and Supplies	209,449
Code Enforcement Staffing and Supplies	50,000
General Fund Total	\$ 146,107,190
Non-General Funds	
Information Technology Fund Expenditures	\$ 8,518,759
Public Utility Funds Staffing and Supplies	1,303,500
Emergency Medical Services Fund Staffing and Supplies	310,645
Non-General Funds Total	\$ 10,132,904
Total COVID-19 State and Federal Relief Funds	\$ 156,240,094

Citywide Budget Overview

Operation Shelter to Home

In April 2020, the City restructured its homeless shelter system to respond to the COVID-19 pandemic under “Operation Shelter to Home.” The effort moved more than 800 individuals experiencing homelessness who were living in City shelters into the San Diego Convention Center (Convention Center) to provide protective measures to prevent the spread of COVID-19, to allow for better physical distancing, and to allow service providers to consolidate resources. The Fiscal Year 2021 Adopted Budget for Operation Shelter to home is \$30.0 million and is discussed in further detail under the Homeless Programs and Services section below.

Small Business Relief Fund

To ensure the resiliency of local businesses and assist in job retention, the City established a Small Business Relief Fund (SBRF) to provide grants and forgivable or low- to zero-interest-rate loans to eligible small businesses for working capital. The goal of the SBRF is to help businesses retain employees and sustain continuity of business operations impacted by federal, California, San Diego County and local emergency declarations regarding COVID-19.

The City previously released approximately \$6.1 million in the SBRF funds and the demand for the funds was overwhelming, with 10,500 small businesses applying. The Adopted Budget prioritizes CARES Act funds for small business relief with an additional \$12.8 million in available funds to expand the SBRF. SBRF funds are estimated to be in excess of \$20.0 million. Financial assistance between \$2,500 and \$10,500 in grants will still be allocated to eligible small businesses on a first-come, first-served basis and 50 percent of the funding will be for areas that are in low to moderate income census tracts, Opportunity Zone, Promise Zone.

Funds awarded will be based on availability, program guidelines, and the submission of all required information and supporting documentation proving financial hardship related to COVID-19. Funds are being administered by the City of San Diego’s Economic Development Department.

COVID-19 Rent Relief Fund

The Fiscal Year 2021 Adopted Budget includes \$9.7 million in the General Fund to develop a COVID-19 Emergency Rental Assistance Program. This is in addition to \$5.4 million in CDBG-CV funds which were approved by the City Council in June, for a total of \$15.1 million, to create and operate the Emergency Rental Assistance Program. The program is anticipated to offer a maximum of \$4,000 to households living in a market rate unit with a San Diego address who have experienced a significant loss of income due to the COVID-19 pandemic and who had a gross household income less than or equal to 60.0 percent Area Median Income (AMI) prior to change in employment due to the pandemic. The program would also offer a maximum of \$2,000 to households living in eligible affordable units with a San Diego address who have also suffered a significant loss of income due to the COVID-19 pandemic. Prioritization is anticipated to be given to families with children and households with members age 62 and older.

Additional information regarding the other uses of COVID-19 State and federal relief funds are reflected in the General Fund Expenditures section of this Volume.

Homeless Programs and Services

The Fiscal Year 2021 Adopted Budget includes \$42.74 million in funding for homeless programs and services, with \$42.4 million budgeted in the General Fund and \$250,000 budgeted in the Low to Moderate Income Housing Asset Fund. Additionally, in May 2020, the City Council approved an item that included \$5.3 million in Community Development Block Grant (CDBG) funds for homelessness and housing related programs, services, and projects for Fiscal Year 2021. An additional \$2.2 million in Fiscal Year 2021 CDBG and \$3.2 in ESG-CV funds were allocated for Housing Recovery eligible activities, which may include the acquisition and rehabilitation of facilities for emergency and transitional shelter; however, specific programs, services, and projects were not identified at that time and are not included in **Tables 4 and 5** below. The City is also anticipated to leverage \$26.1 million from the State’s Homeless Emergency Aid

Citywide Budget Overview

Program (HEAP) and the State’s Homeless Housing, Assistance and Prevention (HHAP) in Fiscal Year 2021 to address the immediate emergency needs of individuals and families experiencing homelessness or at imminent risk of homelessness. **Table 4** displays the Fiscal Year 2021 Adopted Budget for homeless programs and services by department and fund.

Table 4: Homeless Programs and Services by Department and Fund

General Fund	FY 2021 Adopted Budget
Homelessness Strategies Department	
Operation Shelter to Home	\$ 29,996,579
Homeless Shelters and Services Programs	6,294,758
Expansion of City Outreach Program	1,500,000
Coordination of City Homeless Programs and Services ¹	1,344,562
Housing Navigation Center Operations	300,000
Total Homelessness Strategies Department	\$ 39,435,899
Police Department	
Homeless Outreach Team (HOT)	2,969,030
Total Police Department	\$ 2,969,030
Total General Fund	\$ 42,404,929
Low to Moderate Income Housing Asset Fund	
Housing Navigation Center Operations	250,000
Total Low to Moderate Income Housing Asset Fund	\$ 250,000
Total Citywide Resources	\$ 42,654,929

Note: Table is not intended to capture all staff related costs.

¹ The General Fund is anticipated to be reimbursed \$648,269 by HEAP and HHAP grant funds for eligible expenses associated with the administration of the grant funds.

Operation Shelter to Home

The Fiscal Year 2021 Adopted Budget includes approximately \$30.0 million for Operation Shelter to Home. In the beginning of April, the City restructured its homeless shelter system to respond to the COVID-19 pandemic under Operation Shelter to Home. The effort included moving more than 800 individuals experiencing homelessness who were living in City shelters into the San Diego Convention Center (Convention Center) to provide protective measures to prevent the spread of COVID-19, to allow for better physical distancing, and to allow service providers to consolidate resources in light of staffing shortages. The restructure also included reducing the density of populations at other shelters and relocating some households into hotel rooms managed by the County and Regional Task Force on the Homeless. After the initial moves were completed, outreach teams began working to bring individuals living on the streets into the Convention Center to provide safe and healthy living conditions and to provide support to help find permanent housing. Case managers and housing navigators are focused on identifying the most appropriate exit strategy for shelter clients and working to end their cycle of homelessness, with the goal of ultimately reducing the number of individuals experiencing homelessness in San Diego. The \$30.0 million included in the Fiscal Year 2021 Adopted Budget is anticipated to be supported with CARES Act funding, and includes \$20.0 million for operations of Operation Shelter to Home through October and \$10.0 million to support successful exits from the Convention Center, to ensure that individuals have the opportunity to obtain shelter and housing when the City transitions the Convention Center back to its normal operations.

Citywide Budget Overview

Homeless Shelters and Services Program

The Fiscal Year 2021 Adopted Budget includes approximately \$6.3 million from the General Fund in the Homelessness Strategies Department, including \$2.2 million for the following three homeless programs and services:

- Year-Round Interim Housing Program
- Connections Housing/PATH Interim Bed Program
- Serial Inebriate Program (SIP)

The Housing Commission administers various homelessness programs through a Memorandum of Understanding with the City that was initially authorized by City Council on July 1, 2010. The \$2.2 million included in the Fiscal Year 2021 Adopted Budget includes a reduction of approximately \$60,000 from the amount budgeted in Fiscal Year 2020, primarily due to the transitional storage center located at 252 16th street being funded in Fiscal Year 2021 by state grant funding.

The Adopted Budget also includes \$4.1 million to help make neutral the loss of 200 beds from the transfer of the Midway district bridge shelter to Chula Vista. The need is to at least maintain and, if possible, increase shelter capacity in accordance with the recently approved Community Action Plan on Homelessness.

Expansion of City Outreach Program

The Fiscal Year 2021 Adopted Budget includes \$1.5 million to support the Person-Centered Unsheltered Outreach Program, which will expand collaborative outreach efforts between the City of San Diego and the San Diego Housing Commission already underway through various homeless services provider contracts. This program will help the City expand its outreach program, following recommendations from the Community Action Plan on Homelessness (Action Plan), the Regional Task Force on the Homeless' (RTFH) outreach protocol, and aligning these policies with the City's main outreach program objectives.

Coordination of Homeless Programs and Services

The Fiscal Year 2021 Adopted Budget includes \$1.3 million in the Homelessness Strategies Department for personnel and non-personnel expenditures associated with staff coordinating citywide homeless programs and services. In Fiscal Year 2021, the department added three positions to support the Chief of Homelessness Strategies in managing these efforts. The General Fund is anticipated to be reimbursed \$648,269 using HEAP and HHAP grant funds for the administration of the block grants.

Housing Navigation Center

The Housing Navigation Center opened in December 2019 and provides individuals and families experiencing homelessness with onsite intake, assessment, triage, and referrals for permanent housing opportunities. The Fiscal Year 2021 Adopted Budget includes \$550,000 for Housing Navigation Center operations, including \$300,000 from the General Fund and \$250,000 from the Low to Moderate Income Housing Asset Fund. A plan for ongoing Housing Navigation Center operations, and a proposal for use of \$1.0 million in CDBG funding is anticipated to return to City Council for consideration in early fall 2020.

Homeless Outreach Team

The Police Department's Homeless Outreach Team (HOT) uses a community-oriented policing approach to address the unique needs of the City's homeless population. HOT team leaders bring together behavioral health clinicians from the Psychiatric Emergency Response Team (PERT), public health nurses, and social workers from the Health and Human Services Agency to provide outreach and engagement services throughout the City of San Diego, in order to connect unsheltered individuals with available services. HOT works with individuals who may otherwise be subject to enforcement action for violation of various local ordinances and state statutes, but utilizes engagement instead. Its approach is a means to connect

Citywide Budget Overview

individuals with the homelessness system of care in a way that avoids contact with the criminal justice system.

HOT's objective is to seek out and engage individuals, particularly chronically homeless persons, and, for those that are willing, connect them to supportive services and stable housing options. HOT works proactively to identify people in need from unsheltered environments. The team also responds to requests for outreach and assistance made by individuals experiencing homelessness and responds to referrals made by community members.

Working on behalf of the individuals, HOT serves as an advocate to help them access resources that meet their specific needs. They accomplish this through their partnerships with homeless service providers throughout the County. HOT leverages those relationships and brings these organizations together at regularly-scheduled outreach events, coordinating outreach teams from City-funded programs to bring resources to people in different areas of the City.

The Fiscal Year 2021 Adopted Budget includes \$3.0 million from the General Fund to support personnel and non-personnel costs.

Community Development Block Grant Funding

In Fiscal Year 2021, \$5.3 million in CDBG program entitlement allocations are anticipated to fund homeless programs, services, and projects, and the rehabilitation of multifamily housing.

Table 5 displays the Fiscal Year 2021 Adopted Budget related to CDBG entitlement allocations related to homeless and housing programs, services, and projects.

Table 5: Adopted CDBG Entitlement Allocations for Homeless Programs, Services, and Projects

Program, Service, and Project	Fiscal Year 2021
CDBG Entitlement Allocations	
Multifamily Rehabilitation AHRLF to the Housing Commission	\$ 4,000,000
Day Center for Homeless Adults	541,251
Connections Housing Interim Bed Program	303,575
Interim Housing for Homeless Adults	267,351
Program, Service, and Project	Fiscal Year 2021
Cortez Hill Family Center	205,902
Total CDBG Entitlement Allocations	\$ 5,318,078

Homeless Emergency Aid Program (HEAP) Funding

In September 2018, the State of California approved the City's application for \$14.1 million from the Homeless Emergency Aid Program (HEAP), and in December 2018, the City Council voted to accept, appropriate, and expend the block grant. The HEAP funding allows the City to address the immediate emergency needs of individuals experiencing homelessness and individuals at imminent risk of homelessness. This funding was required to be 50 percent contractually obligated by January 1, 2020 and must be fully expended by June 30, 2021. Between Fiscal Years 2019 and 2021, the City anticipates using HEAP funding for the following homeless programs and services, as amended by the City Council in June 2020: \$5.0 million for rental assistance or subsidies including: creation of a flexible spending pool for housing solutions, and expansion of landlord engagement and rapid re-housing efforts;

- \$5.0 million for services including the continuation and creation of new storage facilities and safe parking programs, 17th and Imperial Bridge Shelter operations, expansion of diversion and family reunification efforts, and the Prosecution and Law Enforcement Assisted Diversion Services

Citywide Budget Overview

- (PLEADS) program;
- \$2.7 million for capital improvements associated with the deconstruction and relocation of the Single Women and Families Bridge Shelter, and the construction of the 17th and Imperial Bridge Shelter location;
- At least \$705,521 for youth-serving homeless programs; and
- No more than \$705,521 for administrative costs such as grant administration, monitoring, and program coordination.

Homeless Housing, Assistance and Prevention (HHAP) Funding

The Homeless Housing, Assistance, and Prevention (HHAP) grant is a \$650 million one-time block grant that provides local jurisdictions in the State of California with funding to support regional coordination and expand or develop local capacity to address their immediate homelessness challenges. The State awarded the City of San Diego with \$22.5 million in HHAP grant funding, which must be fully expended by June 30, 2025. In June 2020, the City Council approved the use of the \$22.5 million as follows:

- \$15.8 million for operating subsidies and reserves, including the operations of three bridge shelters;
- \$2.4 million for outreach coordination, including transitional storage and coordination of the City's homeless outreach efforts;
- \$1.8 million for prevention and diversion, including the safe parking program, diversion, and PLEADS;
- \$954,000 for rapid rehousing efforts; and
- No more than \$1.6 million for administrative costs such as grant administration, monitoring, and program coordination over the life of the grant.

Clean SD

In May of 2017, the City began a pilot program for litter and graffiti abatements throughout the City called Clean SD. The program proactively addresses illegal dumping throughout the City and responds to public requests. The objective of Clean SD is to maintain the public right of way, keep City property clear of waste, and ensure that private property owners and other public agencies comply with the City's Municipal Code. The program utilizes City staff and non-profit contractors to conduct waste abatements associated with illegal encampments, remove illegal dumping and litter, and enforce applicable municipal codes.

The Fiscal Year 2021 Adopted Budget includes funding of \$7.5 million to support the Clean SD Program, including: \$3.2 million in the Environmental Services Department and \$3.6 million in the Police Department. Of the \$7.5 million added, \$6.5 million will be used to maintain service levels for items that were funded on a one-time basis in Fiscal Year 2020. An additional \$1.0 million will expand Clean SD efforts, with \$320,000 budgeted in the General Fund and \$720,000 budgeted in the Refuse Disposal Fund. **Table 6** displays the Fiscal Year 2021 Adopted Budget additions for Clean SD by fund and department.

In the Environmental Services Department, the additional funding increases contractual services to expand Clean SD services to include litter removal 24 hours per day, seven days per week, and waste abatements associated with illegal encampments on two shifts, seven days per week. Provisional staff, including two additional Code Compliance Officers and one Code Compliance Supervisor, will monitor contractor performance on litter removal activities.

The Police Department's Neighborhood Policing Division (NPD) is tasked with managing quality of life complaints in all City of San Diego neighborhoods and business districts. The Division is staffed with eight enforcement teams and three outreach teams that cover all seven days per week. Most of NPD staffing works the morning shift starting at 5:00 am, which creates a need for additional staffing in the afternoon and evening hours. To provide a consistent presence during off peak hours, NPD supplements its staffing

Citywide Budget Overview

with overtime. The shifts are assigned to areas where greater police services are needed. This allows the Police Department to be flexible and quickly adapt to a constantly changing environment within our neighborhoods and business districts.

The addition of \$3.6 million in funding for overtime staffing will allow NPD to dedicate one additional Sergeant and six additional Police Officers during the day and night shifts. The additional staffing will work in collaboration with ESD on the Clean SD program. NPD focuses the majority of their efforts on addressing homelessness through outreach, enforcement and ensuring that neighborhoods and business districts heavily impacted by homelessness are clean, safe and sanitary. NPD works hand-in-hand with ESD by reporting any areas where litter and trash need to be removed and sanitized. Additionally, NPD will provide as needed security for staff when conducting abatements of unattended property.

Table 6: Clean SD

General Fund	FY 2021 Adopted Budget
Environmental Services	
Litter Removal and Abatements Contractor	\$ 2,734,015
Compliance Positions	455,743
Environmental Services Total	\$ 3,189,758
Police Department	
Neighborhood Policing Overtime	3,600,873
Police Department Total	\$ 3,600,873
General Fund Total	\$ 6,790,631
Refuse Disposal Fund	
Environmental Services	
Vehicles to Support Abatement Activities	\$ 600,000
Utility Worker 2 Positions	\$ 118,354
Refuse Disposal Fund Total	\$ 718,354
Total Fiscal Year 2021 Additions	\$ 7,508,985

Infrastructure Fund (Charter Section 77.1)

In June 2016, voters approved Proposition H, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculation to fund the new Infrastructure Fund is based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022;
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts, adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2043; and
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2042.

Citywide Budget Overview

Based on the definitions in Charter Section 77.1, the only required deposit to the Infrastructure Fund for Fiscal Year 2021 is the Major Revenues Increment, unless the Mayor requests the suspension of section 77.1 for one fiscal year and two thirds of the City Council approves that suspension. During the Proposed Budget, the Mayor requested suspending the requirement of section 77.1 of the City Charter for one fiscal year to allow for the use for other general fund purposes in lieu of the transfer to the Infrastructure Fund. Subsequently, the City Council approved the waiver of the Major Revenues Increment portion of the Charter Section 77.1 and requested that the Fiscal Year 2019 reconciliation amount based on higher than anticipated revenues be transferred to the Infrastructure Fund. The Fiscal Year 2019 reconciliation amount is \$5.7 million.

The proposed uses for the \$5.7 million are as follows:

- \$3,300,000 for Sidewalk Repair and Reconstruction;
- \$1,363,000 for Installation of City Owned Street Lights;
- \$1,000,000 for Street Light Circuit Upgrades.

Vision Zero

In June 2015, Mayor Kevin Faulconer and Councilmembers joined Circulate San Diego, to announce the City's support for the Vision Zero campaign to eliminate all traffic fatalities and severe injuries in San Diego by 2025. Vision Zero is supported through the integration of the 3 E's of traffic safety: Engineering, Education, and Enforcement.

- Engineering – to develop and implement a data driven strategy that employs best practices for planning and design.
- Education – to develop and implement an array of educational strategies that will serve to inform bicyclists, pedestrians, drivers and regional stakeholders about the Vision Zero campaign in an effort to decrease severe injuries and fatalities across all modes of transportation.
- Enforcement – ensure the City of San Diego employs proven methods of traffic safety enforcement and proactively seeks opportunities to enhance existing techniques.

In Fiscal Year 2021 Adopted Budget, \$13.5 million will be allocated to promote the City's Vision Zero goals, including over \$4.7 million for bicycle facilities and \$2.5 million for the installation of new sidewalks. **Table 7** displays the allocation of funds to applicable Vision Zero projects.

Table 7: Vision Zero Projects

Vision Zero Project Type/Grouping	Project ID	FY 2021 Adopted Budget ¹
Bicycle Facilities		
Bike Counters Citywide	New	\$ 50,000
Bike Racks Citywide	New	50,000
Bike Striping Citywide	New	100,000
Coastal Rail Trail	S00951	4,500,000
Bicycle Facilities Total		\$ 4,700,000
Medians		
Median Installation	AIG00001	\$ 500,000
<i>Bacon Street Traffic Circles</i>	<i>New</i>	<i>50,000</i>
<i>Chatsworth Boulevard and Plumosa Drive Pedestrian Refuge Island</i>	<i>New</i>	<i>160,000</i>
<i>Foothill Boulevard and Loring Street Roundabout</i>	<i>New</i>	<i>70,000</i>
<i>Juniper Street and 6th Avenue Roundabout</i>	<i>New</i>	<i>100,000</i>
<i>Sixth Avenue and Nutmeg Pedestrian Refuge Island</i>	<i>B20089</i>	<i>60,000</i>

Citywide Budget Overview

Vision Zero Project Type/Grouping	Project ID	FY 2021 Adopted Budget ¹
<i>Sixth Avenue and Palm Street Pedestrian Refuge Island</i>	B20090	60,000
Medians Total		\$ 500,000
Roadway - Improvements		
Market St--47th St to Euclid Complete Street	S16061	2,000,000
University Avenue Complete Street Phase 1	S18001	625,000
Roadway - Improvements Total		\$ 2,625,000
Sidewalks		
New Walkways	AIK00001	\$ 2,500,000
<i>73rd Street and El Cajon Boulevard</i>	B18017	420,000
<i>Genesee Avenue and Chateau Drive to Sauk Avenue Sidewalk</i>	B15168	2,000,000
<i>Wightman Street and Ogden to Shiloh Road Sidewalk</i>	B18039	80,000
Sidewalks Total		\$ 2,500,000
Signals - Calming/Speed Abatement		
Traffic Calming	AIL00001²	\$ 500,000
<i>50th Street and El Cajon Boulevard HAWK</i>	<i>New</i>	50,000
<i>58th Street and el Cajon Boulevard HAWK</i>	<i>New</i>	50,000
<i>Altadena Avenue and El Cajon Boulevard HAWK</i>	<i>New</i>	50,000
<i>Electronic Speed Signs 2 locations</i>	<i>New</i>	30,000
<i>Kettner Boulevard & Palm Street Hybrid Beacon</i>	B18046	200,000
<i>Rectangular Rapid Flashing Beacons with Curb Ramps 12 locations</i>	<i>New</i>	120,000
Signals - Calming/Speed Abatement Total		\$ 500,000
Streetlights - Citywide		
Installation of City-Owned Streetlights	AIH00001	\$ 200,000
<i>Citywide Street Lights Group 1702</i>	B17051	200,000
Streetlights - Citywide Total		\$ 200,000
Traffic Signals		
Traffic Signals -- Citywide	AIL00004	\$ 1,000,000
<i>31st Street/National Ave</i>	B17019	400,000
<i>Division/Osborn</i>	B15047	100,000
<i>El Cajon Boulevard and Kansas Street</i>	B19060	500,000
Traffic Signals Modification	AIL00005	\$ 1,500,000
<i>Ash Street Signal Mods</i>	B18069	600,000
<i>Mid-City & Eastern Area</i>	B17128	400,000
<i>Signal Mods in Barrio Logan @ National & Sampson</i>	B13010	100,000
<i>Traffic Signal Upgrades Citywide FY14</i>	B14048	400,000
Traffic Signals Total		\$ 2,500,000
Total Vision Zero Project Type/Grouping		\$ 13,525,000

¹Parent projects are in **bold** and contain the sum of the *child* projects which are indented and *italicized*

²Does not include \$250,000 related to flood gates which are not part of Vision Zero Implementation of the Climate Action Plan

Citywide Budget Overview

Implementation of the Climate Action Plan

In December 2015, the City Council adopted the Climate Action Plan (CAP). The CAP set greenhouse gas (GHG) emissions reduction targets for 2020 (15.0 percent reduction) and 2035 (50.0 percent reduction) from a 2010 baseline. The CAP identifies goals and actions in the following five strategic areas to reach or exceed GHG targets and ensure the City is prepared for a changing climate:

- Energy & Water Efficient Buildings
- Clean & Renewable Energy
- Bicycling, Walking, Transit & Land Use
- Zero Waste
- Climate Resiliency

Principles of sustainability and projects that reduce GHG emissions or improve the economic, social, or environmental sustainability of the City are woven throughout many departments and functions within City operations. However, the City budget is structured by functional departments and not by sector or initiatives. Because the efforts that support the CAP cross many departments and are embedded in many different projects and initiatives, the CAP Implementation Budget Summary presented here highlights new funding which is requested through the City's official budget process to support the different strategic areas of the CAP to facilitate a discussion about implementation of the CAP. It is important to note that throughout the year there are other sources of funding (e.g. Community Development Block Grants) or budget adjustments that are not captured in this report but do assist in achieving the City's CAP goals.

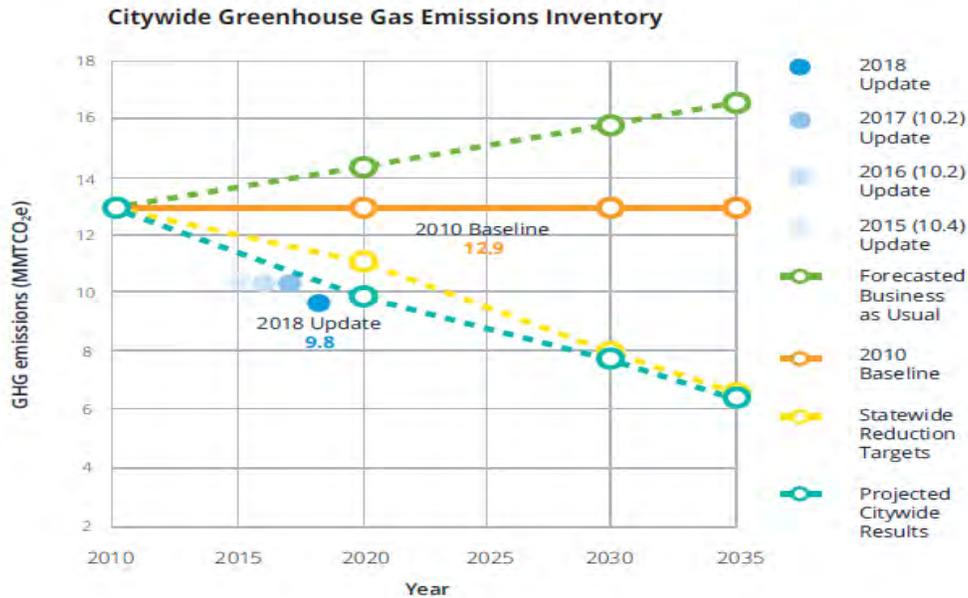
San Diego's CAP is considered a national model. The City is breaking new ground in policies, programs, and methodologies to implement the plan. As a national leader, techniques for implementing evolve and improve over time as processes are established, metrics are created or improved, and annual monitoring begins. The Fiscal Year 2021 Adopted Budget demonstrates that the City remains committed to keeping the economic, social, and environmental principles of sustainability at the forefront of decision-making.

Progress Towards Achieving Climate Action Plan Goals

Figure 2 shows the citywide GHG inventory. In 2018, total GHG emissions from San Diego were approximately 9.8 million metric tons CO₂e (MMT CO₂e), 24 percent below the 2010 baseline. Overall changes in emissions were primarily driven by two sectors: natural gas and water use. In 2018, natural gas emissions decreased by 12 percent. Less rain in 2017 and 2018 meant the City imported more water, which led to a 19 percent increase in emissions in the water category.

Citywide Budget Overview

Figure 2: Citywide Greenhouse Emissions Inventory and Projections



Summary of Climate Action Plan Adopted Budget

Table 8 is a summary of investments across City departments that support the five strategic areas of the CAP. The investment amounts represent new resources included in the Fiscal Year 2021 Adopted Budget. These new resources are added to existing CAP investment in the departments’ base budgets (continuing appropriations). Budget constraints due to the ongoing COVID-19 crisis have heavily impacted new resources planned for CAP investment compared to previous years.

Table 8: Funding Across City Departments

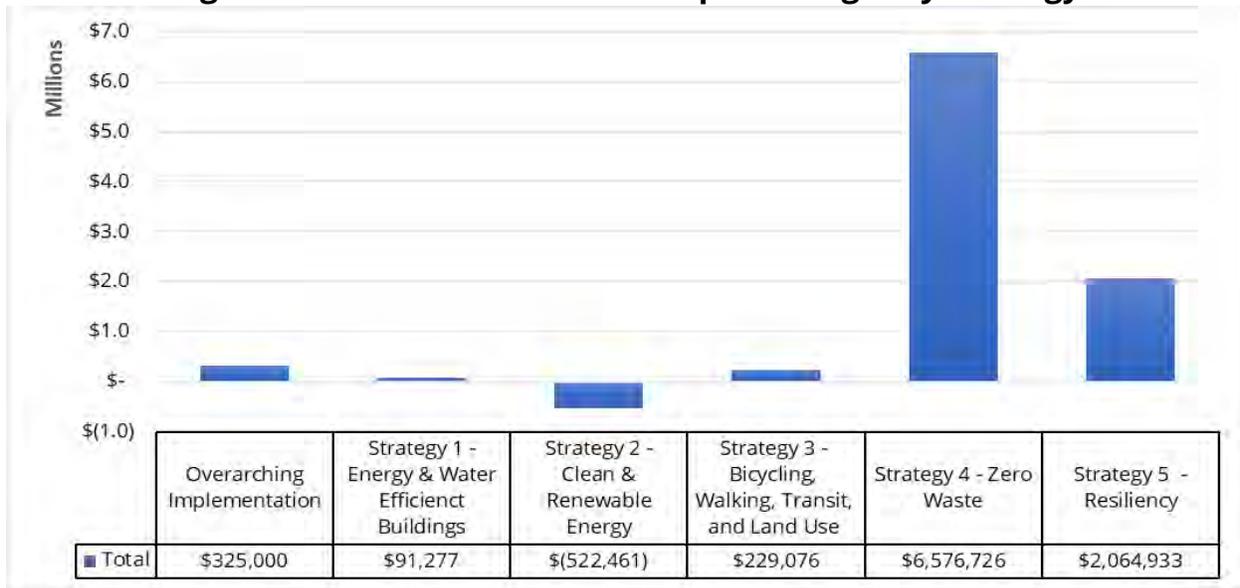
Climate Action Plan Fiscal Year 2021 Adopted Budget ¹			
Strategy	Direct	Indirect	Total
Overarching Implementation	\$250,000	\$75,000	\$325,000
Strategy 1 - Energy & Water Efficient Buildings	91,277	-	91,277
Strategy 2 - Clean & Renewable Energy	(472,461)	(50,000)	(522,461)
Strategy 3 - Bicycling, Walking, Transit, and Land Use	(446,106)	675,182	229,076
Strategy 4 - Zero Waste	1,878,275	4,698,451	6,576,726
Strategy 5 - Resiliency	399,372	1,665,561	2,064,933
Total	\$1,700,357	\$7,064,194	\$8,764,550

¹Table may not foot due to rounding

This budget analysis identifies both direct and indirect CAP efforts. Direct CAP efforts are explicitly identified as actions in the CAP (e.g. landfill gas capture) or directly support the CAP GHG reduction goals (e.g. increasing sidewalks or bikeways to increase walking or biking). Indirect CAP efforts are not explicitly referenced in the CAP or only partially support the CAP through climate change efforts (e.g. funding for the Pure Water Program, which supports climate resiliency through a diversified water supply and water results to help prepare or prevent periods of drought). **Figure 3** is a representation of these investments by each CAP strategy.

Citywide Budget Overview

Figure 3: Climate Action Plan Adopted Budget by Strategy



Budget Reduction Proposals

As part of the budget development process, General Fund departments were required to submit budget reduction proposals equating to 4.0 percent of the department’s Fiscal Year 2020 Adopted Budget. Due to the impacts of the COVID-19 pandemic to the City’s major General Fund revenues, General Fund departments were required to submit additional reductions. A total of \$41.8 million in budget reductions, including 150.77 FTE positions, are reflected in General Fund departments. As mentioned earlier, non-general funds that impact the General Fund were also required to submit budget reduction proposals. Although budget reductions that provided efficiency and minimized impacts to service levels were prioritized first, the loss of revenue projected as a result of the COVID-19 pandemic required that reductions with significant service level impacts also be taken to ensure the City maintains a balanced budget. **Table 9** provides the total for budget reduction proposals by department included in the Fiscal Year 2021 Adopted Budget.

Table 9: General Fund Budget Reduction by Department

Department	Budgeted FTE Positions	FY 2021 Adopted Budget
City Attorney	-	\$2,412,143
City Treasurer	10.00	991,949
Citywide Program Expenditures	-	8,553,437
Communications	1.00	193,213
Council Districts and Administration	-	578,680
Debt Management	3.00	371,277
Department of Finance	8.27	760,506
Development Services	-	283,978
Economic Development	5.00	1,109,317
Environmental Services	8.00	1,495,977
Ethics Commission	-	51,924
Fire-Rescue	2.33	965,983

Citywide Budget Overview

Department	Budgeted FTE Positions	FY 2021 Adopted Budget
Homelessness Strategies	-	420,106
Human Resources	2.00	316,091
Internal Operations	1.00	412,364
Library	-	195,000
Office of Boards and Commissions	1.00	123,383
Office of the Assistant COO	-	1,700
Office of the Chief Operating Officer	1.00	134,270
Office of the IBA	-	87,563
Office of the Mayor	2.00	364,150
Parks and Recreation	20.00	1,773,548
Performance & Analytics	-	220,593
Personnel	-	388,662
Planning	6.00	1,128,828
Police	25.00	6,721,498
Public Works & Utilities	-	84,195
Purchasing & Contracting	4.00	429,748
READ - Facilities Services	38.17	3,646,481
Real Estate Assets	6.00	874,206
Smart & Sustainable Communities	-	79,130
Storm Water	-	5,255,146
Transportation	7.00	1,348,960
Total	150.77	\$41,774,006

For additional information on General Fund budget reduction proposals, please refer to the General Fund Expenditures Section of this Volume.

Other Fiscal Actions

City staff strategically evaluated all available funding sources as part of the FY 2021 Adopted Budget to ensure those resources were deployed to maintain public safety and minimize impact to current service levels. In addition to the budget reduction proposals noted previously, the Fiscal Year 2021 Adopted Budget includes the following fiscal actions:

- Due to the sudden and sharp decline in revenue growth in Fiscal Year 2020 and Fiscal Year 2021, the Mayor requested and City Council approved to suspend the requirements of section 77.1 of the City Charter for one fiscal year to allow for the use of revenue growth for other general fund purposes in lieu of the transfer to the Infrastructure Fund;
- Delay the contribution of \$12.8 million to General Fund Reserves for Fiscal Year 2020 as discussed in the Third Quarter Budget Monitoring Report and the anticipated \$11.5 million for Fiscal Year 2021;
- Use of \$21.5 million in excess General Fund fleet replacement funds to provide a one-time transfer to General Fund and rate relief for anticipated vehicle replacement costs. The General Fund Fleet Replacement Fund utilizes the City's Equipment Vehicle Financing Program on all General Fund vehicles, except for Police black and white patrol vehicles and Police motorcycles. The transition from cash to debt financing in Fiscal Year 2020 and 2021 has reduced the need for cash on hand in the General Fund Fleet Replacement Fund resulting in excess and available fund balance. The

Citywide Budget Overview

- available fund balance is being reduced to provide one-time relief to the General Fund;
- Use of \$14.5 million in anticipated Stadium sale proceeds that will be deposited in the Capital Outlay Fund for one-time General Fund deferred capital debt service in Fiscal Year 2021 in accordance with City Charter section 77, allowing sale proceeds to be used for capital financing costs;
 - Delay the anticipated contribution of \$4.2 million to the Pension Payment Stabilization Reserve for Fiscal Year 2021;
 - Reduction in anticipated Other Post-Employment Benefit contributions of approximately \$1.0 million in the General Fund based on an actuarial analysis of current cash and investments held in the retiree medical trust fund and projected payments pursuant to obligations under the Retiree Healthcare Memorandum of Understanding between the City and the Represented Employee Organizations;
 - Increase to General Fund budgeted vacancy factor of \$2.3 million, or 5.9 percent, from the Fiscal Year 2020 Adopted Budget to address personnel savings associated with projected vacant or underfilled positions. **Table 14** displays the citywide budgeted vacancy factor from Fiscal Year 2019 to Fiscal Year 2021; and
 - As discussed in the COVID-19 State and Federal Relief funds section the Adopted Budget uses \$146.1 million for "payroll expenses for public safety, public health, health care, human services, and similar employees whose services are substantially dedicated to mitigation or responding to the COVID-19 public health emergency" and costs "not accounted for in the most recently approved budget if the cost is for a substantially different use from any expected use of funds".

Special Revenue and Internal Service Fund Budget Reduction Proposals

As part of the budget development process, non-general fund departments that impact the General Fund were required to submit budget reduction proposals. In addition, to these proposals, various Special Revenue funds and Internal Service funds were required to submit additional budget reductions as a result of COVID-19 impacts to revenue sources supporting these funds.

Central Stores Fund

The Fiscal Year 2021 Adopted Budget includes the reduction of \$2.6 million and associated revenue of \$2.8 million to better align with the inventory directly purchased from vendors.

Energy Conservation Program Fund

The Fiscal Year 2021 Adopted Budget includes the reduction of \$137,461 in the Energy Conservation Program Fund primarily due to Energy Consulting Services associated with rate and energy analysis, forecasting services, and regulatory engagement.

Engineering and Capital Projects Fund

The Fiscal Year 2021 Adopted Budget includes the reduction of \$1.6 million in non-personnel expenditures associated with training, computer accessories, City services billed, miscellaneous equipment, and supplies.

Fleet Operating Fund

The Fiscal Year 2021 Adopted Budget includes the reduction of \$2.4 million in non-personnel expenditures associated with revised projections for fuel costs and the replacement of diesel refuse packers with compressed natural gas vehicles.

Information Technology Fund

The Fiscal Year 2021 Adopted Budget includes the reduction of 1.00 Information Systems Analyst III and expenditures of \$383,277 primarily related to a decrease in support and maintenance to various programs, restructure of the computer software contract, and leveraging other funding sources.

Citywide Budget Overview

New Convention Center Fund

The Fiscal Year 2021 Adopted Budget includes the reduction of \$2.1 million associated with the TOT marketing contract.

OneSD Support Fund

The Fiscal Year 2021 Adopted Budget includes the reduction of \$1.1 million in non-personnel expenditures associated with consulting services that support the following: implementation of Ariba Cloud Solution to replace Planet Bids, Enterprise Asset Management, Finance and Logistics module in SAP, Open Text Document Management System, and the SAP System.

Parking Meter Operations Fund

The Fiscal Year 2021 Adopted Budget includes the reduction of 1.00 FTE Parking Meter Technician associated to with an increase in credit card utilization at parking meters which has reduced the need to manually collect coins citywide.

PETCO Park Fund

The Fiscal Year 2021 Adopted Budget includes the reduction of \$2.1 million associated with a decrease in policing services related to a decrease in special events citywide

Public Safety Services and Debt Service

The Fiscal Year 2021 Adopted Budget includes the reduction of \$2.4 million associated with supporting public safety expenditures.

Publishing Services Fund

Risk Management Administration Fund

The Fiscal Year 2021 Adopted Budget includes the reduction of 4.00 FTE positions and expenditures of \$1.0 million associated with support for Employee Benefits, Worker's Compensation, and Public Liability & Loss Recovery programs.

Stadium Operations Fund

The Fiscal Year 2021 Adopted Budget includes the reduction of 2.00 FTE positions and \$13.3 million in expenditures and \$5.7 million in revenue primarily associated with the sale of the stadium site and the eventual closure of the facility.

Transient Occupancy Tax Fund - Cultural Affairs Department

The Fiscal Year 2021 Adopted Budget includes the reduction of 3.00 FTE positions and expenditures of \$47.6 million associated to the following:

- \$40.3 million in support for safety and maintenance of visitor-related facilities;
- \$6.4 million in support for the Arts, Culture, and Community Festivals; and
- \$1.0 million in support for Economic Development Programs.

TransNet Funds

The Fiscal Year 2021 Adopted Budget includes the reduction of \$1.5 million in the TransNet Extension Maintenance Fund and \$49,540 in the TransNet Administration and Debt Fund associated with TransNet reimbursable work

Wireless Communications Technology Fund

The Fiscal Year 2021 Adopted Budget includes the reduction of 2.00 FTE positions and expenditures of \$404,204 associated with the reduced installation and repair times of radios. Furthermore, this decrease may result in the deferment of Public Safety Radio Site Compliance Projects, and Public Safety Communication Infrastructure projects.

Citywide Budget Overview

Enterprise Fund Budget Reduction Proposals

As part of the budget development process, certain enterprise funds were required to submit budget reduction proposals. The Enterprise Funds budget reduction proposals are as follows:

Airports Fund

The Fiscal Year 2021 Adopted Budget includes a one-time expenditure reduction of \$240,059 in the Airports Fund associated with building maintenance contractual services.

Recycling Fund

The Fiscal Year 2021 Adopted Budget includes an expenditure reduction of \$550,000 in the Recycling Fund associated to various contracts, supplies, and vehicle purchases.

Refuse Disposal Fund

The Fiscal Year 2021 Adopted Budget includes an expenditure reduction of \$555,097 in the Refuse Disposal Fund associated with various supplies, and contracts associated with facilities and the Street Litter Collection Program.

Sewer Funds

The Fiscal Year 2021 Adopted Budget includes an expenditure reduction of \$2.5 million in the Metropolitan Sewer Utility and Municipal Sewer Revenue Funds. These budget reduction proposals include:

- \$1.7 million in contractual expenditures for professional engineering consultant services on an as-needed basis to provide condition assessment of wastewater facilities including large-diameter pipelines and perform pump assessments at the large Metro pump stations; and
- \$734,096 in contractual expenditures associated with the condition assessment of sewer mains.

Water Utility Operating Fund

The Fiscal Year 2021 Adopted Budget includes an expenditure reduction of \$311,612 in the Water Utility Operating Fund associated with financial review of Water and Wastewater Model of the existing cost of service study.

Citywide Personnel Expenditures

The Fiscal Year 2021 Adopted Budget includes a total of \$925.3 million in budgeted salaries and wages, and \$680.8 million for fringe expenditures or benefits, resulting in a total personnel budget of \$1.60 billion in personnel expenditures citywide.

Table 10 illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type.

Table 10: Fiscal Year 2021 Adopted Personnel Expenditures Budget

Fund Type ¹	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	7,640.02	\$ 647,941,345	\$ 491,872,563	\$ 1,139,813,908
Special Revenue Funds	1,076.06	85,708,594	52,895,434	138,604,028
Enterprise Funds	2,610.62	164,562,683	116,075,126	280,637,809
Internal Service Funds	337.23	21,416,852	16,326,336	37,743,188
Other Funds	63.00	5,662,699	3,594,447	9,257,146

Citywide Budget Overview

Total	11,726.93	\$	925,292,173	\$	680,763,906	\$	1,606,056,079
--------------	------------------	-----------	--------------------	-----------	--------------------	-----------	----------------------

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

Total City Personnel

The Fiscal Year 2021 Adopted Budget includes a total of 11,726.93 FTE positions with 7,640.02 or 65.1 percent of these positions budgeted within the General Fund. While overall FTE positions are decreasing, there are some departments and programs adding FTE positions. A summary of FTE changes is summarized below.

Table 11 presents the change in positions based within job classifications from Fiscal Year 2020 to Fiscal Year 2021.

Table 11: Total City FTE Position Changes Fiscal Year 2020 - 2021

Fund Type	FY 2020 Adopted Budget	Additions	Reductions	Reorganizations	FY 2021 Adopted Budget	FY 2020 - FY 2021 Change	Percent Change
General Fund	7,727.86	72.48	(158.17)	(2.15)	7,640.02	(87.83)	-1.1 %
Special Revenue Funds ¹	1,075.37	9.52	(7.83)	(1.00)	1,076.06	0.68	0.1 %
Enterprise Funds	2,607.46	0.38	(0.37)	3.15	2,610.62	3.16	0.1 %
Internal Service Funds	346.73	0.50	(10.00)	-	337.23	(9.50)	-2.7 %
Other Funds ²	63.00	-	-	-	63.00	0.00	0.0 %
Total	11,820.42	82.88	(176.37)	-	11,726.93	(93.49)	-0.8 %

¹ Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

² Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE positions.

For details on all position changes, refer to Attachment A - Fiscal Year 2021 Changes in Full-time Equivalent (FTE) Positions in the Appendix

Salaries and Wages

The Fiscal Year 2021 Adopted Budget includes \$925.3 million in budgeted salaries and wages, with \$647.9 million or 70.0 percent budgeted in the General Fund.

Table 12 represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, the Municipal Employees Association (MEA), represents 34.2 percent of General Fund positions and 44.6 percent of all City positions.

Table 13 displays the Fiscal Year 2021 Adopted Budget for salaries and wages by fund type.

Citywide Budget Overview

Table 12: Fiscal Year 2021 Adopted FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Labor Group Total
MEA	2,616.62	875.89	1,561.65	134.23	37.00	5,225.39
AFSCME LOCAL 127	1,004.04	41.00	874.52	157.25	-	2,076.81
POA	2,031.23	-	-	-	-	2,031.23
IAFF LOCAL 145	1,035.67	8.00	-	-	-	1,043.67
Unclassified / Unrepresented	465.60	100.17	100.76	28.75	19.00	714.28
Classified / Unrepresented	150.64	51.00	73.69	17.00	7.00	299.33
Teamsters Local 911	163.00	-	-	-	-	163.00
DCAA	162.23	-	-	-	-	162.23
Elected Officials	11.00	-	-	-	-	11.00
Fund Total	7,640.02	1,076.06	2,610.62	337.23	63.00	11,726.93

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

Table 13: Fiscal Year 2021 Adopted Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Budgeted Salaries and Wages
Salaries/Add-on-Pays	\$ 596,535,919	\$ 87,320,217	\$ 166,909,031	\$ 21,977,900	\$ 5,676,970	\$ 878,420,037
Vacancy Factor	(40,246,108)	(8,292,935)	(17,455,553)	(1,235,964)	-	(67,230,560)
Salary Savings	(2,022,548)	(373,842)	(761,985)	(44,445)	(16,649)	(3,219,469)
Vacation Pay In Lieu	5,176,638	866,329	1,130,767	176,419	-	7,350,153
Termination Pay/Annual Leave	1,788,803	93,981	446,460	24,037	-	2,353,281
Hourly Wages	15,334,985	351,688	1,477,947	8,842	2,378	17,175,840
Overtime	71,373,656	5,743,156	12,809,119	516,960	-	90,442,891
Total	\$ 647,941,345	\$ 85,708,594	\$ 164,555,786	\$ 21,423,749	\$ 5,662,699	\$ 925,292,173

¹ Other Funds includes San Diego City Employees' Retirement System (SDCERS) FTE positions

Vacancy Factor

Vacancy factor is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2021 Adopted Budget, the City estimates an amount of personnel savings or vacancy savings by department that is attributed to the following: normal attrition, extended leaves of absence, under-filled positions, and newly hired employees that may start at a lower salary than the salary of the prior incumbent. Savings from vacant reimbursable positions have been excluded from the estimated vacancy factor as the City does not realize savings due to offsetting revenue for these unfilled positions. These estimates will require that departments monitor Fiscal Year 2021 personnel expenditures against available allocated appropriations, however, this does not prohibit

Citywide Budget Overview

departments from filling any budgeted positions. The Fiscal Year 2021 vacancy factor is \$67.2 million, representing an increase of \$14.1 million or 26.5 percent from the Fiscal Year 2020 Adopted Budget.

Table 14 displays the budgeted vacancy factor from Fiscal Year 2019 through Fiscal Year 2021.

Table 14: Budgeted Vacancy Factor Fiscal Year 2019 – 2021

Departments/Funds	FY 2019 Adopted Budget	FY 2020 Adopted Budget	FY 2021 Adopted Budget
City Attorney	\$ 603,241	\$ 2,489,386	\$ 603,242
City Auditor	-	-	91,333
City Clerk	39,084	40,373	36,941
City Council	-	64,803	85,852
City Treasurer	265,548	276,872	710,696
Communications	44,950	85,849	119,745
Debt Management	-	57,691	126,672
Department of Finance	189,005	-	67,829
Development Services	179,540	326,226	339,123
Economic Development	120,152	128,940	547,445
Environmental Services	355,877	498,444	639,941
Fire-Rescue	3,873,144	6,616,559	9,789,879
Human Resources	55,843	57,691	115,398
Library	566,134	587,508	363,704
Office of Homeland Security	43,983	-	194,636
Parks and Recreation	696,569	1,407,745	1,461,631
Performance & Analytics	-	85,849	117,229
Personnel	37,236	-	33,613
Planning	254,469	545,318	599,098
Police	23,248,651	21,248,895	20,419,506
Purchasing & Contracting	414,987	535,820	708,364
READ-Facilities Services	313,049	857,936	596,234
Real Estate Assets	117,165	57,691	255,611
Storm Water	-	-	451,754
Transportation	1,790,712	2,026,413	1,770,632
Total General Fund	\$ 33,209,339	\$ 37,996,009	\$ 40,246,108
Airports Fund	\$ 32,810	\$ 43,068	\$ 117,229
Central Stores Fund	-	-	57,090
Development Services Fund	2,987,202	1,326,664	2,998,384
Engineering & Capital Projects Fund	4,212,166	5,323,300	7,435,254
Facilities Financing Fund	-	-	69,950
Fire/Emergency Medical Services Transport Program Fund	-	-	47,986
Fleet Operations Operating Fund	134,400	229,518	810,557
GIS Fund	-	-	133,058
Golf Course Fund	63,084	56,187	169,143
Information Technology Fund	144,431	85,849	306,696
Metropolitan Sewer Utility Fund	1,290,991	2,085,092	3,451,825

Citywide Budget Overview

Departments/Funds	FY 2019 Adopted Budget	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Municipal Sewer Revenue Fund	1,179,582	1,955,768	3,378,643
OneSD Support Fund	-	-	171,704
Recycling Fund	307,275	431,956	705,912
Refuse Disposal Fund	396,154	345,953	539,355
Risk Management Administration Fund	115,639	149,782	368,317
Underground Surcharge Fund	119,550	123,504	33,613
Water Utility Operating Fund	2,553,972	2,906,138	6,095,062
Wireless Communications Technology Fund	109,624	101,760	94,674
Total Non-General Fund	\$ 13,646,880	\$ 15,164,539	\$ 26,984,452
Total	\$ 46,856,219	\$ 53,160,548	\$ 67,230,560

Total Budgeted Fringe Allocations

Total budgeted fringe allocations are personnel costs that are non-wage related. The budgeted fringe allocation is composed of fixed fringe and variable fringe costs. Fixed fringe costs are targeted amounts that are set by specific obligations established through agreements with labor unions, City Ordinances, or the City's Reserve Policy. The targeted amounts are independent of current FTE position count or salary amounts. Fixed fringe costs include: the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC); as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$479.6 million or 70.5 percent of budgeted fringe allocations in Fiscal Year 2021. The remaining budgeted fringe allocations are variable fringe costs that are dependent on payroll activity, such as reductions or additions in staff, and salary increases or decreases. **Table 15** displays the citywide fringe allocation which totals \$680.8 million for Fiscal Year 2021, of which \$491.9 million or 72.3 percent is budgeted in the General Fund.

Table 15: Fiscal Year 2021 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Fringe Totals
Retirement ADC	\$ 277,709,202	\$ 25,845,149	\$ 53,411,825	\$ 6,911,415	\$ 1,720,588	\$ 365,598,179
Flexible Benefits	90,316,671	12,214,570	28,648,688	4,097,090	805,232	136,082,251
Retiree Health/Other Post-Employment Benefits	42,982,514	5,869,270	14,151,857	1,971,282	396,459	65,371,382
Supplemental Pension Savings Plan	23,809,360	5,299,733	10,313,066	1,434,932	398,300	41,255,391
Workers' Compensation	29,324,584	399,973	2,997,419	981,895	22,121	33,725,992
Risk Management Administration	7,233,181	987,694	2,381,538	331,732	66,717	11,000,862
Medicare	9,094,656	1,134,212	2,129,697	298,438	79,983	12,736,986

Citywide Budget Overview

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Fringe Totals
Employee Offset Savings	5,960,045	408,939	603,934	88,866	48,283	7,110,067
Retirement DROP	1,606,914	194,877	453,476	72,631	16,546	2,344,444
Unemployment Insurance	822,843	113,416	224,111	31,139	8,704	1,200,213
Retiree Medical Trust	943,898	106,904	171,000	24,861	7,638	1,254,301
Retirement 401 Plan	214,132	65,146	83,305	11,891	4,269	378,743
Long-Term Disability	1,854,563	255,551	505,210	70,164	19,607	2,705,095
Fund Type Totals	\$ 491,872,563	\$ 52,895,434	\$ 116,075,126	\$ 16,326,336	\$ 3,594,447	\$ 680,763,906

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2021 Adopted Budget is \$365.6 million and its components are described in further detail below:

- The City's pension payment for Fiscal Year 2021 as of June 30, 2019 is \$365.6 million, an increase of \$15.1 million from the Fiscal Year 2020 Adopted Budget; approximately \$277.7 million or 76.0 percent of the ADC is budgeted in the General Fund. The significant change which led to the increase in the pension payment was the liability experience loss, driven largely by salary increases for POA members, increased the ADC by \$18.2, million and a net asset experience loss which increased the ADC by \$0.6 million. Offsetting these increases is a reduction of \$3.8 million in the ADC that had been anticipated based on the prior year's actuarial valuation and is the result of the continued phase-in of investment experience from prior years and no changes in assumptions.
- \$1.5 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits. Note this figure is not reflected in **Table 15**.
- \$1.7 million has been budgeted citywide (\$1.3 million in the General Fund via the Citywide Program Expenditures Department) to fund the pay-go costs for the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was established by San Diego Ordinance O-18608, adopted on January 11, 1999, to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at least ten years of service credit and whose benefits had fallen below 75 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from the previous fiscal year to fund this benefit. However, this reserve was depleted in Fiscal Year 2015. As a result, Ordinance O-20282 was adopted on July 23, 2013 and the City funds the supplemental COLA benefit annually. Note this figure is not reflected in **Table 15**.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2021 Adopted Budget for Flexible Benefits is \$136.1 million, representing an increase of \$7.0 million from the Fiscal Year 2020 Adopted Budget. This increase is primarily the result of the agreements accepted by the City and five of the six REOs in which flexible benefit tiered plans for employees and their families were

Citywide Budget Overview

increased while also limiting the cash-back options to existing employees who waive or select employee only coverage.

Through the Flexible Benefits Plan, the City currently offers healthcare coverage to all of its fulltime, three-quarter time, half-time employees, and non-standard hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act (ACA), through the Flexible Benefits Plan. The majority of City employees qualify for the Flexible Benefits Plan, thus complying with a key component of the ACA. The City continues to monitor ACA mandates and clarifications to assess the impacts on City benefit plans.

Retiree Healthcare/Other Post Employment Benefits

In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its labor organizations and provided the same terms to unrepresented employees regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements discuss the City's annual OPEB budget and in Fiscal year 2021 the budget is \$65.4 million for retiree health care benefits. If the retiree health defined contribution and pay-as-you-go actuals exceed \$65.4 million, then the excess will be withdrawn from the City's CalPERS Employer Retiree Benefit Trust (CERBT) account.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In 1982, the City opted out of Social Security and established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must contribute a mandatory 3 percent. Employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2021 Adopted Budget for SPSP is \$15.0 million.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2021 Adopted Budget for the City's contribution match is \$378,743 based on 524.50 FTE general members.



New hires with offers of employment made on or after July 20, 2012, with no prior City service, are placed in the SPSP-H Plan,

which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions is 11.0 percent of compensation. The Fiscal Year 2021 Adopted Budget for the City's Interim Defined Contribution Retirement Plan is \$25.2 million, which represents an increase of \$1.9 million over the Fiscal Year 2020 Adopted Budget. This increase is primarily due to the assumption that vacant and new positions being added to the budget will be filled by employees in the Interim Defined Contribution Retirement Plan. Additionally, the Fiscal Year 2021 Adopted Budget includes \$1.1 million in the SPSP-H account for hourly employees. **Table 15** reflects a total budgeted amount of \$41.3 million which includes SPSP, SPSP-H and hourly SPSP-H contributions.

Citywide Budget Overview

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related injuries or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City. The workers' compensation contribution in the Fiscal Year 2021 Adopted Budget is \$33.7 million. The increase of approximately \$2.4 million from the Fiscal Year 2020 Adopted Budget is due to the use of excess fund balance above reserves for rate relief in Fiscal Year 2020. As a result, the pay-go contribution in Fiscal Year 2021 is approximately \$2.2 million and a contribution to the Worker's Compensation Reserve of \$0.2 million to maintain the 12 percent reserve target per the Reserve Policy.

Risk Management Administration

The Risk Management Administration (RMA) rate was established to support the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Safety and Environmental Health Services, Employee Benefits, Savings Plans, and Long-Term Disability. The Fiscal Year 2021 Adopted Budget for Risk Management Administration is \$11.0 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime or other employee special pays. The Fiscal Year 2021 Adopted Budget for Medicare is \$12.7 million.

Employee Offset Savings (EOS)

Labor negotiations in Fiscal Year 2005 resulted in the reduction of the City's Retirement Offset Contribution; in exchange, the savings the City realizes as a result of this reduction must be used to address the City's pension UAL. Each City department is charged based upon its respective payroll and these funds are transferred into the EOS Fund. The Fiscal Year 2021 Adopted Budget includes Employee Offset Savings of \$7.1 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$7.1 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.

Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary which is currently \$77.0 million. The Fiscal Year 2021 Adopted Budget for Retirement DROP contributions is \$2.3 million.

Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2021 Adopted Budget for Unemployment Insurance is \$1.2 million.

Retiree Medical Trust (RMT)

The Fiscal Year 2021 Adopted Budget for retiree health trust contributions is \$1.3 million. General members hired on or after July 1, 2009 must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2021 Adopted Budget for the City's contribution match to general members is \$635,024. In addition, \$619,277 is included in the Fiscal Year 2021 Adopted Budget for contributions to the Southern California Firefighters Benefit Trust for each active International Association of Firefighters (IAFF) Local 145 member.

Citywide Budget Overview

Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Long-Term Disability (LTD) contribution in the Fiscal Year 2021 Adopted Budget is \$2.7 million. This contribution funds the pay-go requirements for the LTD Fund; the reserve goal for the LTD Fund has been met.

Proposition B Status

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter. As a result, all employees hired on or after July 20, 2012, other than sworn police officers, are no longer eligible to participate in the City's defined benefit plan and are only eligible to participate in a defined contribution plan (subject to appellate court ruling as discussed below).

In December 2015, the Public Employment Relations Board (PERB) issued a decision (the "PERB Order") in an Unfair Practice Charge (UPC) filed by certain City's labor unions (Unions) ruling that the City had violated the Meyers-Milias-Brown Act (MMBA) when it failed to meet and confer with the Unions over the language of Proposition B prior to placing it on the June 2012 ballot.



Between January 2016 and March 2019, the matter was adjudicated at both the California Appellate Court and California Supreme Court levels. The California Supreme Court ultimately upheld PERB's determination of an MMBA violation, and remanded the matter back to the Court of Appeal for further proceedings to determine the appropriate judicial remedy. The City sought review with the United States Supreme Court, however, it was denied.

On March 25, 2019, the Court of Appeal affirmed the PERB Order with the following modifications (the "Modified PERB Order"): (1) The City must meet and confer with the Unions over the effects of Proposition B. (2) For the time period that ends with the completion of the bargaining process (including the exhaustion of impasse measures, if an impasse occurs), the City must pay the affected current and former employees represented by the Unions the difference, plus seven percent annual interest, between the compensation (including retirement benefits) the employees would have received prior to when Proposition B took effect and the compensation those employees received after Proposition B took effect (the "Make-Whole Provision"); and (3) The City must meet and confer at the Unions' request and is precluded from placing a charter amendment on the ballot that is advanced by the City that affects employee pension benefits and/or other negotiable subjects until the bargaining process is complete.

The Unions requested that the Court of Appeal invalidate Proposition B, however, the court declined to do so concluding that the question of Proposition B's validity would be more appropriately decided in a separate quo warranto proceeding. On June 25, 2019, the Unions served the California Attorney General with an Application for Leave to Sue in quo warranto. The Attorney General granted the Unions leave to sue and on September 27, 2019, the Unions filed their complaint in Superior Court. Depending on the nature of the Proposition B proponents' opposition and potential appeals, it could take until 2024 before there is final resolution of Proposition B's validity if the quo warranto action is ultimately reviewed by the California Supreme Court. Currently, the Unions and the City have a motion for summary judgment hearing scheduled for December 18, 2020.

Citywide Budget Overview

Neither PERB nor the Appellate Court clearly defined how the value of the benefits under the Make-Whole Provision should be calculated; meaning the ultimate cost to the City, if any, will likely be the subject of negotiations between the City and the Unions. The City's preliminary analysis and work performed by SDCERS' actuary has provided a preliminary understanding of what disparity exists between the benefits provided under Proposition B versus what employees would have otherwise received under the City's defined benefit plan. That preliminary analysis identified several assumptions that would be the subject of negotiations between the City and Unions including, but not limited to, the investment rate of return, the discount rate, and how interest earnings are calculated. Any one of these assumptions could significantly alter the estimated one-time and ongoing costs to the City and such costs could be material. A further consideration in implementing any compensatory remedy is compliance with federal tax laws and regulations, which may also restrict the remedies available through labor negotiations. Accordingly, it would not be meaningful or informative for the City to provide any such preliminary cost estimates at this time. The Fiscal Year 2021 Adopted Budget does not include any potential costs associated with implementation of the remedy.

Citywide Budget Overview



Page Intentionally Left Blank

FISCAL YEAR
2021

The City of
SAN DIEGO

General Fund Revenues



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER

General Fund Revenues



Page Intentionally Left Blank

General Fund Revenues

General Fund Revenues

The Fiscal Year 2021 General Fund revenue budget is \$1.62 billion, which represents an increase of \$71.7 million or 4.6 percent from the Fiscal Year 2020 Adopted Budget. A detailed description of the revenue categories is listed to the right on this page. This section provides background information describing trends, economic factors, and methods of allocation for each revenue source. This information provides insight into the formulation of the Fiscal Year 2021 Adopted Budget for the General Fund revenues, which funds essential City services including police, fire, refuse collection, library services, and parks and recreation programs. Volume II of the Budget details the revenues that are generated by departments. These revenues are included in categories listed to the right on this page which are discussed in this section of the budget document. The major General Fund revenue projections included in the Fiscal Year 2021 Adopted Budget are based on Fiscal Year 2020 Third Quarter Budget Monitoring Report (Third Quarter Report) projections, economic data through May 2020, and the most recent information available on the COVID-19 pandemic at the time the Adopted Budget was developed. In light of the current economic environment and impacts from the COVID-19 outbreak, actual economic and financial conditions may change materially from those assumed.

Table 1: Fiscal Year 2021 General Fund Revenue Change illustrates the components of the projected \$71.7 million, or 4.6 percent increase, in General Fund revenues from the Fiscal Year 2020 Adopted Budget.

Table 1: Fiscal Year 2021 General Fund Revenue Change

	Percent Change from FY 2020 Adopted Budget	Change (in millions)
Major Revenues	(4.8%)	\$ (53.8)
Other Revenue Sources	29.2%	125.7
Total	4.6%	\$ 71.7

The City's four major General Fund revenue sources are property taxes, sales taxes, transient occupancy taxes (TOT), and franchise fees. These sources account for 65.7 percent of the City's General Fund revenue in the Fiscal Year 2021 Adopted Budget and are projected to decrease by \$53.8 million, or 4.8 percent, from the Fiscal Year 2020 Adopted Budget. The decreases in the major General Fund revenues is primarily due to impacts of the COVID-19 pandemic, which is discussed in further detail in the following sections. Offsetting the decrease in the major General Fund revenues is an increase of \$146.1 million in COVID-19 State and federal relief funds for Fiscal Year 2021. The relief funds are provided through the Coronavirus Aid, Relief, and Economic Security (CARES) Act, enacted by the federal government in March 2020 to provide emergency assistance and health care response for individuals, families, and businesses affected by the COVID-19 pandemic. Due to the revenue from the State, federal and other agencies, the Fiscal Year 2021 Adopted Budget revenue budget increased by \$71.7 million from the Fiscal Year 2020 Adopted Budget.

Table 2: Fiscal Year 2021 General Fund Revenues displays each of the revenue categories in the General Fund and includes Fiscal Year 2019 actual amounts, as well the Fiscal Year 2020 Adopted Budget.

- Economic Environment
- Property Tax
- Sales Tax
- General Fund
- Transient Occupancy Tax (TOT)
- Franchise Fees
- Property Transfer Tax
- Licenses and Permits
- Fines, Forfeitures, and Penalties
- Revenue from Money and Property
 - Rents and Concessions
 - Interest Earnings
- Revenue from Federal & Other Agencies
- Charges for Current Services
- Transfers In
- Other Revenue
- State of California Budget Impacts
- Annual Tax Appropriations Limit (Gann Limit)

General Fund Revenues

Table 2: Fiscal Year 2021 General Fund Revenues (in millions)

Revenue Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget	FY 2020 - FY 2021 Change	Percent Change ¹	% of Total General Fund Revenue
Property Tax	\$ 570.6	\$ 601.9	\$ 630.6	\$ 28.7	4.8%	38.9 %
Sales Tax	304.4	297.9	274.4	(23.4)	(7.9%)	16.9 %
Transient Occupancy Tax	131.9	136.9	90.5	(46.4)	(33.9%)	5.6 %
Franchise Fees	80.6	82.0	69.3	(12.7)	(15.5%)	4.3 %
Property Transfer Tax	10.8	10.3	11.3	1.1	10.4%	0.7 %
Licenses & Permits	28.4	34.7	40.7	6.0	17.3%	2.5%
Fines, Forfeitures, and Penalties	28.5	31.1	29.7	(1.4)	(4.6%)	1.8 %
Revenue from Money and Property	63.9	61.4	61.0	(0.4)	(0.7%)	3.8 %
Interest Earnings	3.9	3.0	3.5	0.5	15.0%	0.2 %
Revenue from Federal Agencies	1.4	-	146.1	146.1	100%	9.0 %
Revenue from Other Agencies	6.9	6.4	6.6	0.2	2.4%	0.4%
Charges for Current Services	170.8	176.4	149.5	(26.9)	(15.3%)	9.2 %
Other Revenue	4.7	3.2	3.2	0.0	1.4%	0.2 %
Transfers In	84.9	104.1	104.6	0.5	0.5%	6.5 %
Total	\$ 1,491.6	\$ 1,549.2	\$ 1,620.9	\$ 71.7	4.6%	100.0 %

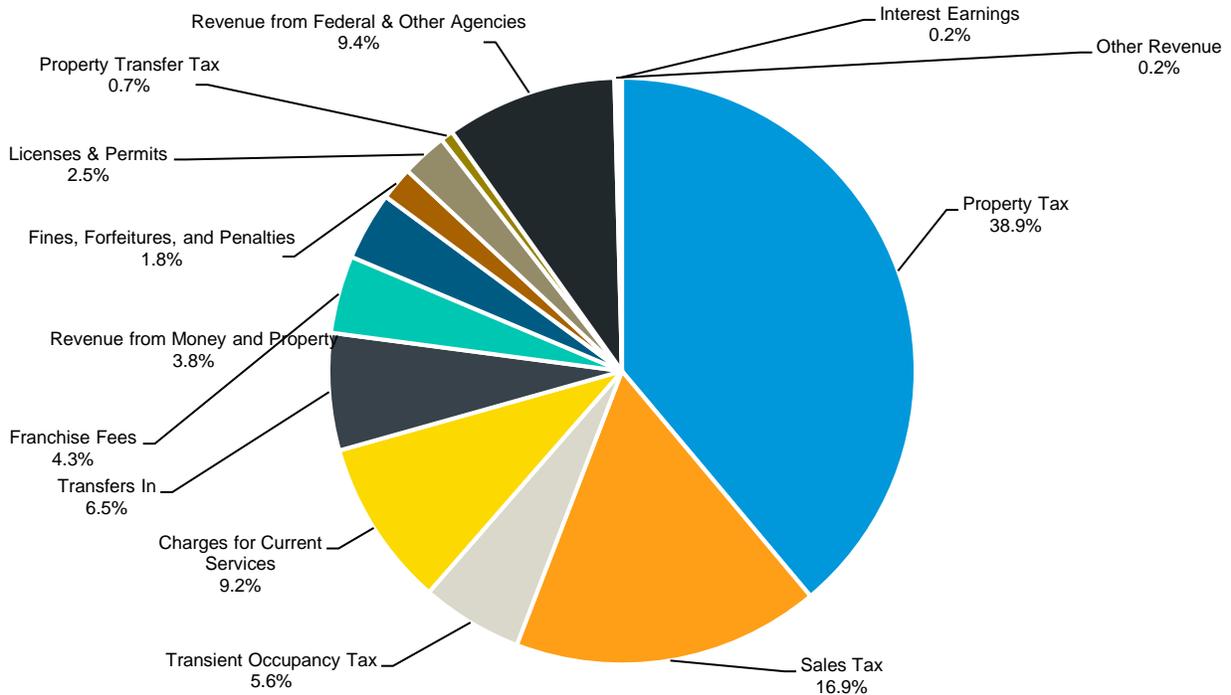
Numbers may not foot due to rounding.

¹ Percent change represents the change from FY 2020 Adopted Budget to FY 2021 Adopted Budget. Budgeted growth rates for revenues may differ, as FY 2021 Adopted Budget amounts are based on updated Fiscal Year 2020 projections.

The major General Fund revenue projections included in the Fiscal Year 2021 Adopted Budget are based on Fiscal Year 2020 Third Quarter Budget Monitoring Report (Third Quarter Report) projections, economic data through May 2020, and the most recent information available on COVID-19 at the time the Adopted Budget was developed. In light of the current economic environment and impacts from the COVID-19 outbreak, actual economic and financial conditions may change materially from those assumed. The Department of Finance will continue to monitor the situation closely and will incorporate these changes as needed and report significant changes in quarterly budget monitoring reports. The Fiscal Year 2021 First Quarter Budget Monitoring Report (First Quarter Report) will be released in November 2020 and will include updates to major General Fund revenues and other significant General Fund revenue changes. Changes in the local, State, and national economies can impact each of the General Fund revenue sources and the possible effects on the City's finances in Fiscal Year 2021 are outlined below. As such, the City maintains its strong position to weather the economic impacts of this global pandemic by developing prudent estimates, adhering to reserve policies and closely monitoring revenue receipts.

General Fund Revenues

Figure 1: Fiscal Year 2021 General Fund Revenues - \$1.62 Billion



San Diego’s Economic Environment¹

At the start of 2020, San Diego’s economic outlook was trending stable and positive. However, with the start of the COVID-19 pandemic and the economic recession, City revenues have declined significantly and are projected to continue to decline into Fiscal Year 2021. There have been many fiscal challenges attributed to the COVID-19 pandemic, including a projected GDP decline, historic increases in unemployment claims in the region, travel restrictions and a decline in consumer spending resulting from business closures and changes in the way goods and services are sold to consumers. Additionally, uncertainty exists with inflation, and federal and international policies that may affect these indicators and the economy in the future. The overall expectation and projection for the City’s revenues is consistent with information received from the City’s sales tax consultant, the San Diego Tourism Authority, Tourism Economics—an Oxford Economics Company, the San Diego Tourism and Marketing District, the UCLA Anderson Forecast, and California independent research firm Beacon Economics at the time the Adopted Budget was developed.

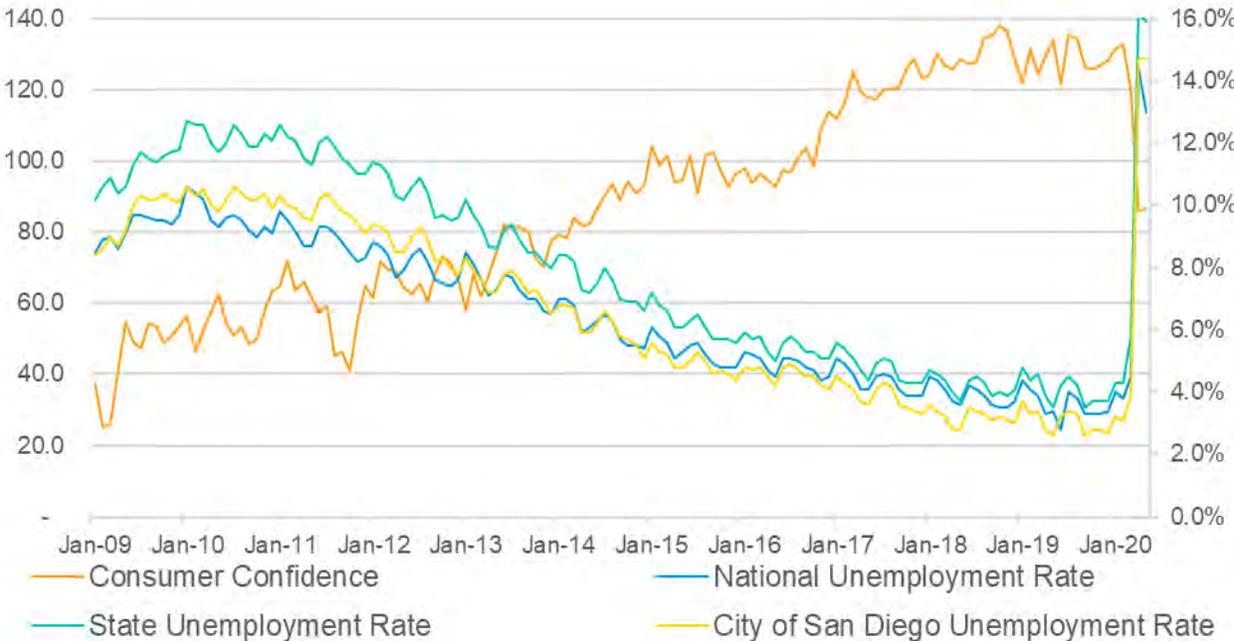
¹ The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, CoreLogic®, San Diego County Assessor / Recorder / Clerk’s Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, UCLA Anderson Forecast, Beacon Economics, San Diego Tourism Authority, Tourism Economics, San Diego Tourism and Marketing District, Colliers International, and The Conference Board.

General Fund Revenues

In comparison to the Fiscal Year 2020 Adopted Budget, the Fiscal Year 2021 Adopted Budget includes projected decreases to three of the four major General Fund revenues—sales tax, transient occupancy tax, and franchise fees—primarily based on the projected impacts of the COVID-19 pandemic.

The Fiscal Year 2021 Adopted Budget for base property tax assumes that the City will experience 4.25 percent growth based on increasing home prices offset by fewer home sales. This growth rate represents a decline when compared to the Fiscal Year 2021-2025 Five-Year Financial Outlook (Outlook). The property tax growth rate is in line with current San Diego County estimates, and includes an offset of reduced collection rates as a result of COVID-19 pandemic impacts to the economy. The Fiscal Year 2021 Adopted Budget for sales tax assumes a negative 23.06 percent growth rate in the first quarter of Fiscal Year 2021, primarily from decreases in projected sales tax receipts as a result of decreased spending in retail, restaurants, travel, leisure, and entertainment sectors, all impacts from the COVID-19 pandemic. The sales tax growth rate for the remainder of Fiscal Year 2021 is projected at negative 4.00 percent based on the projected continued volatility in consumer confidence, continued decline in the economy, and is consistent with the City’s sales consultant’s recession scenario at the time of the preparation of the Adopted Budget. The Fiscal Year 2021 Adopted Budget projected growth rate for TOT is negative 36.71 percent. This growth rate has been lowered from the Outlook to account for lower tourism activity as forecasted by the San Diego Tourism Authority and San Diego Tourism and Marketing District. The tourism industry is projected to be most impacted in Fiscal Year 2021 due to the cancelation of major events and conferences, and continued restrictions on public gatherings and social distancing measures. The Fiscal Year 2021 Adopted Budget for franchise fees is based on updated Fiscal Year 2020 projections and are anticipated to decrease primarily due to the continued decrease in cable franchise fee revenue and lower than expected SDG&E franchise fee revenue. The SDG&E franchise fee revenue incorporates a projected negative 9.47 percent growth which includes declines in commercial energy consumption levels based on historical recession data. The four General Fund major revenues are discussed in further detail in the following sections.

Figure 2: Consumer Confidence and Unemployment



Source: Conference Board, Bureau of Labor Statistics, California Employment Development Department

General Fund Revenues

The main economic drivers of General Fund revenues include consumer discretionary spending and housing market indicators, such as home sales and prices. Consumer discretionary spending is greatly influenced by employment levels and consumer confidence. Consumer confidence has increased steadily over the last ten years since its historic low of 26.0 in March 2009. However, as a result of the COVID-19 pandemic, consumer confidence has decreased by 35.4 percent when compared to May 2019, reaching 86.6 in May 2020 when the Adopted Budget was developed. It is anticipated that consumer confidence will continue to be impacted until the virus is contained. The reduced consumer spending could result in additional job losses across the City and nation.

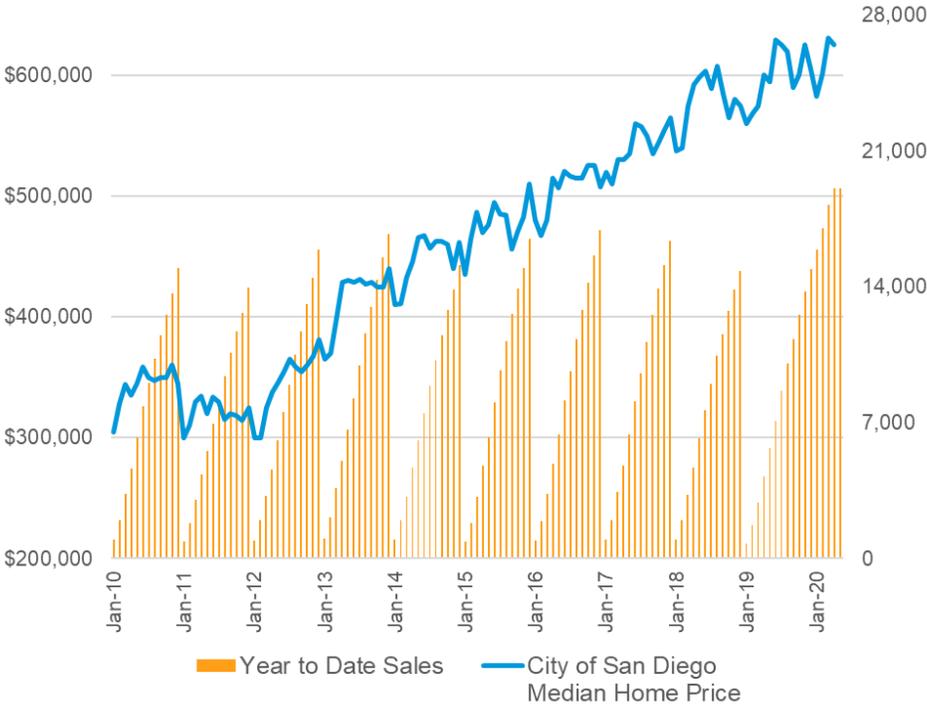
The unemployment rate for the City of San Diego has significantly increased over the last several months as a result of impacts from the COVID-19 pandemic reaching an unemployment rate of 14.7 percent in May 2020 at the time when the Adopted Budget was developed. This represents an increase of 12.1 percent when compared to a 2.6 percent unemployment rate in May 2019. Many restaurants, retail stores and other non-essential businesses had temporarily closed during the months of March through May leaving many people without work. As workers lose their jobs and income decreases, consumers will stop spending money. In addition, the San Diego Convention Center, which provides an estimated 12,500 jobs within the City, is currently closed and being used as a temporary shelter for people in need. With the majority of large group events cancelled through Fall 2020. The reopening of the Convention Center, once determined by State and County safe re-opening guidelines, will drive an increase in employment opportunities within the City.

Per the State's re-opening plan, some businesses have been authorized to open again with certain restrictions. The re-opening of businesses will decrease the unemployment rate slightly; however, based on the UCLA Anderson Forecast released in June 2020, it is anticipated to take time for the unemployment rate to be restored to 2019 levels. The magnitude of these effects is difficult to predict. There are many variables that will contribute to the final outcome, including how long social distancing measures will be in place, how effectively state and federal governments provide relief, and the timing for the ultimate containment and treatment of COVID-19.

Mortgage rates remain historically low, which supports a healthy real estate market; however, as median home prices continue to rise and with the economic uncertainty from the COVID-19 pandemic, the housing market could be impacted in the near future. The City of San Diego median home prices still remain high, the average 12-month median sales price for the period of June 2019 through May 2020 is \$614,083 representing an increase of 6.1 percent when compared to June 2018 through May 2019. The number of home sales for the same period, fell to 14,242 a 0.5 percent decrease. As reported by CoreLogic, a data and analytics company, the S&P/Case-Shiller San Diego Home Price Non-Seasonally Adjusted Index reached new highs in Calendar Year 2019. The March 2020 home price index released in May 2020 was 269.63 which is a 5.1 percent increase over the March 2019 index of 256.63. The index provides historical data on the change in home prices for the San Diego Metro area.

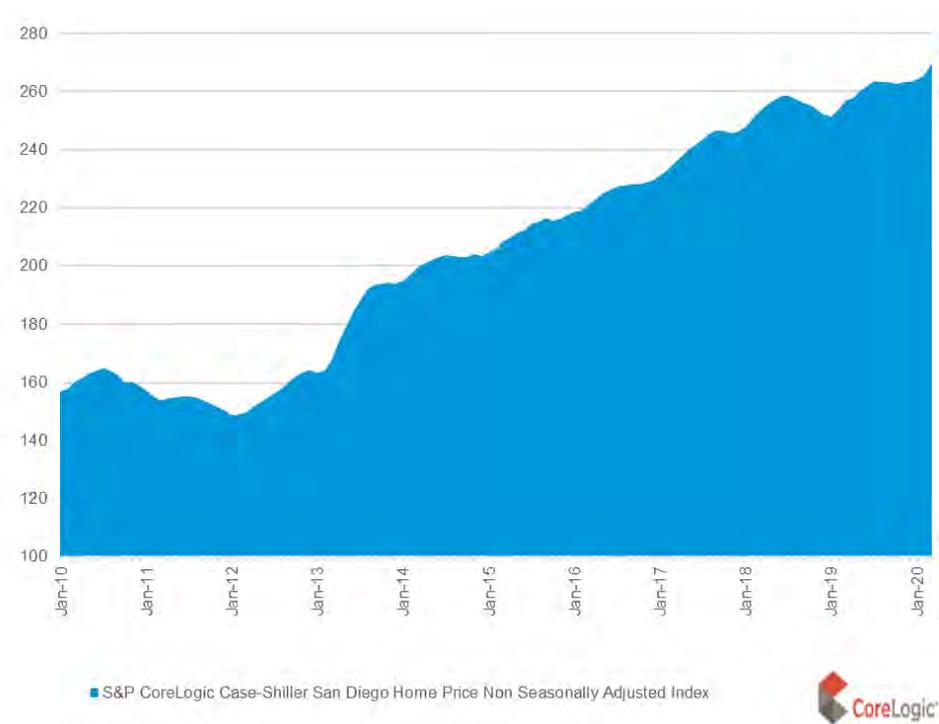
General Fund Revenues

Figure 3: City of San Diego Monthly Median Home Price and Home Sales



Source: CoreLogic ®

Figure 4: City of San Diego S&P/Case-Shiller Home Price Non-Seasonally Adjusted Index Graph



Source: CoreLogic ® S&P Dow Jones Indices LLC / Case-Shiller

General Fund Revenues

Development of the Fiscal Year 2021 General Fund revenue budget incorporates a wide variety of economic data to forecast revenue amounts. The following are some of the economic indicators and assumptions that were used in the preparation of the Fiscal Year 2021 Adopted Budget.

Table 3: Key Economic Indicators

Economic Indicator	May 2019	May 2020
City of San Diego 12-month Home Sales (Source: CoreLogic ®)	14,309	14,242
City of San Diego 12-month Median Home Price (Source: CoreLogic ®)	\$583,667	\$614,083
S&P/CoreLogic Case-Shiller Home Price NSA Index for the City of San Diego (Source: S&P Dow Jones Indices / CoreLogic ® Case-Shiller)	257.7	263.5
Countywide Foreclosures (12 month) (Source: County of San Diego)	680	449
Countywide Notices of Default (12 month) (Source: County of San Diego)	3,335	2,547
City of San Diego Unemployment Rates (Source: State of California Economic Development Department)	2.6%	14.7%
Consumer Confidence (Source: Conference Board)	134.1	86.6

The UCLA Anderson Forecast and Beacon Economics data both agree that COVID-19 has brought on a sharp and sudden economic decline to the region that is expected to continue through Fiscal Year 2021; followed by a gradual recovery beginning in early 2023. The revenue projections included in this budget incorporate the sharp decline in economic growth and assume an economic recession in Fiscal Year 2021. However, the magnitude and full impact of the recession is impossible to predict considering the limited data and the inability to compare this unprecedented event to any other event in history. The Department of Finance will continue to monitor economic indicators and expert reports to determine the severity and length of the economic downturn and impacts of a recession.

An overview of State and federal relief funds for the COVID-19 pandemic and impacts to the four General Fund major revenues are discussed in further detail in the following sections.

COVID-19 State and Federal Relief Funds

State Funds

As part of the state’s response to address the COVID-19 pandemic, the Governor declared a State of Emergency on March 4, 2020 to make additional resources available, formalize emergency actions already underway across multiple state agencies and departments, and help the State prepare for broader spread of COVID-19. On March 17, 2020, the State passed emergency legislation – SB 89 and SB 117 – providing up to \$1.0 billion in funding for purposes related to the March 4, 2020 proclamation of a State of Emergency. Included within the emergency funding was an augmentation of \$150.0 million to assist local governments in protecting the health and safety of homeless populations. This funding was distributed by the California Business, Consumer Services, and Housing Agency according to the Homeless Housing, Assistance and Prevention Program (HHAP) formula. Of the \$7.1 million that was allocated to the greater San Diego region, the City received \$3.7 million. The City Council voted on April 7, 2020 to allocate its COVID-19 Emergency Homelessness allocation, along with those for the County of San Diego and the Regional Task Force on the Homeless, toward emergency shelter operations at the Convention Center.

General Fund Revenues

Federal Funds

On March 27, 2020, the federal government passed the Coronavirus Aid, Relief, and Economic Security (CARES) Act to provide emergency assistance and health care response for individuals, families, and businesses affected by the COVID-19 pandemic. The CARES Act provides \$150.0 billion in payments to states and local governments from its Coronavirus Relief Fund that may only be used to cover costs that: (1) are necessary expenditures incurred due to the public health emergency with respect to the Coronavirus Disease 2019 (COVID-19); (2) were not accounted for in the budget most recently approved as of the date of enactment of the CARES Act; and (3) were incurred during the period that begins on March 1, 2020, and ends on December 31, 2020. The CARES Act also provided additional allocations to Community Development Block Grant Program (CDBG), Emergency Solutions Grant Program (ESG), Housing Opportunities for Persons with AIDS Program (HOPWA). The funding allocation for these three programs was presented to City Council for approval on May 19, 2020.

Per federal guidelines, the requirement that expenditures be incurred “due to” the public health emergency means that expenditures must be used for actions taken to respond to the public health emergency. The Fund may not be used to cover shortfalls in government revenue, and communities receiving these payments are required to certify compliance with federal guidance regarding expenditures of CARES Act funds.

On May 4, 2020, the United States Department of the Treasury provided a frequently asked questions to supplement Treasury’s Coronavirus Relief Fund Guidance for State, Territorial, Local, and Tribal Governments. This document provided clarifications on key provisions in the legislation and guidance related to “payroll expenses for public safety, public health, health care, human services, and similar employees whose services are substantially dedicated to mitigating or responding to the COVID-19 public health emergency” and costs “not accounted for in the most recently approved budget if the cost is for a substantially different use from any expected use of funds”. The document also stated that “the Fund is designed to provide ready funding to address unforeseen financial needs and risks created by the COVID-19 public health emergency. For this reason, and as a matter of administrative convenience in light of the emergency nature of this program, a State, territorial, local, or Tribal government may presume that payroll costs for public health and public safety employees are payments for services substantially dedicated to mitigating or responding to the COVID-19 public health emergency, unless the chief executive (or equivalent) of the relevant government determines that specific circumstances indicate otherwise.”

Based on federal guidance, data obtained from the City’s existing COVID-19 internal tracking order, input from departments, and review from the City’s executive management team, the Fiscal Year 2021 Adopted Budget includes the use of \$146.1 million in COVID-19 State and federal relief funds.

Property Tax

Background

Property tax revenue is the City’s largest revenue source, representing 38.9 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property’s assessed value may increase at the rate of the California Consumer Price Index but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The 1.0 percent property tax levy is collected and distributed to a number of agencies including the County, the City, school districts, and special districts. According to the County of San Diego Assessor’s Office, for every \$100 collected in Fiscal Year 2020, the average allocation to cities within San Diego County totals \$18.00. Additionally, per City Charter

General Fund Revenue
\$630.6 million

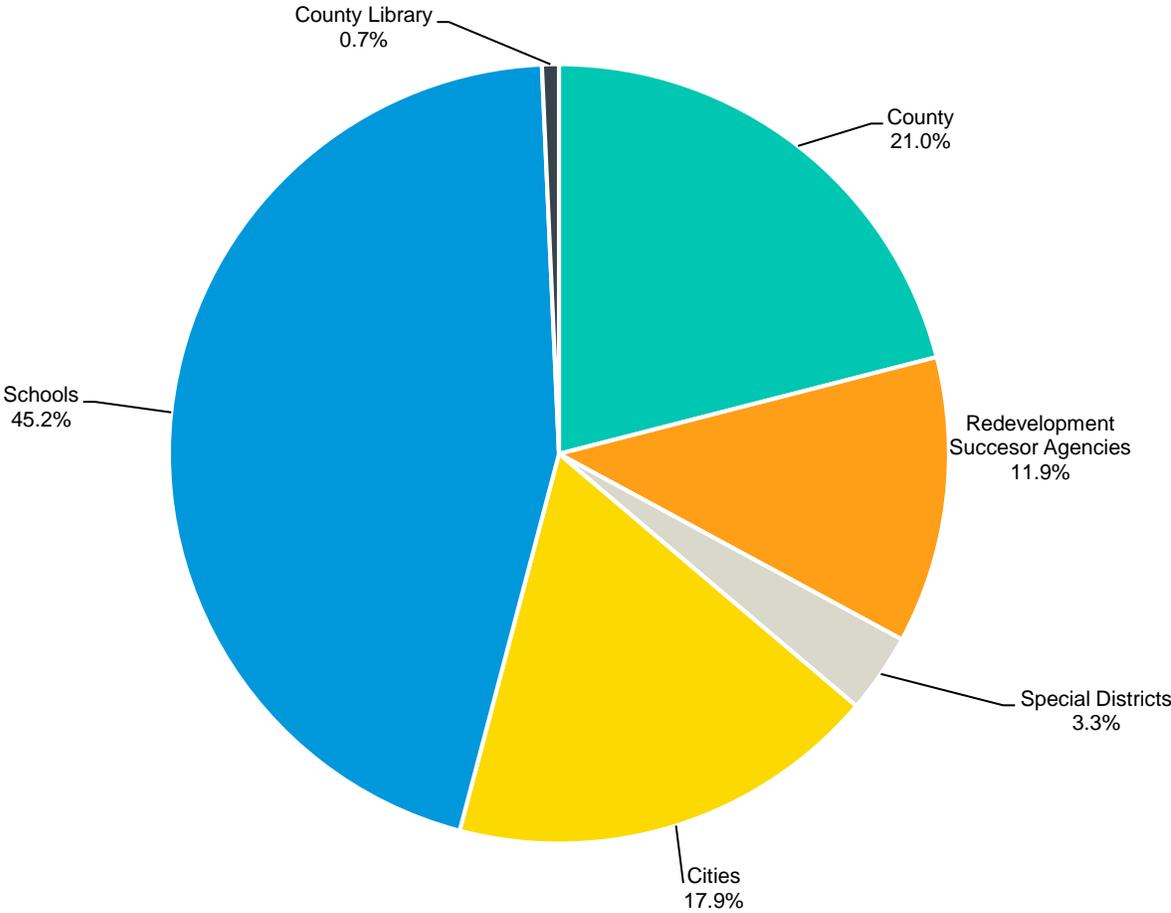
Percent of
General Fund Revenues
38.9 percent

General Fund Revenues

requirement, a special tax levy, held separate from the General Fund, of \$0.005 per \$100 of assessed value is collected for funding the maintenance of zoological exhibits in Balboa Park.

As a result of the dissolution of redevelopment agencies in Fiscal Year 2012, funding for continuing obligations as approved by the State Department of Finance are distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF) after the Recognized Obligations Payment Schedule (ROPS) is met. These residual funds in the RPTTF are distributed to the local taxing entities per their individual allocation formulas at a rate ranging from 17.0 to 22.0 percent.

Figure 5: Fiscal Year 2021 Countywide Property Tax Distribution



Source: San Diego County Property Tax Services

Economic Trends

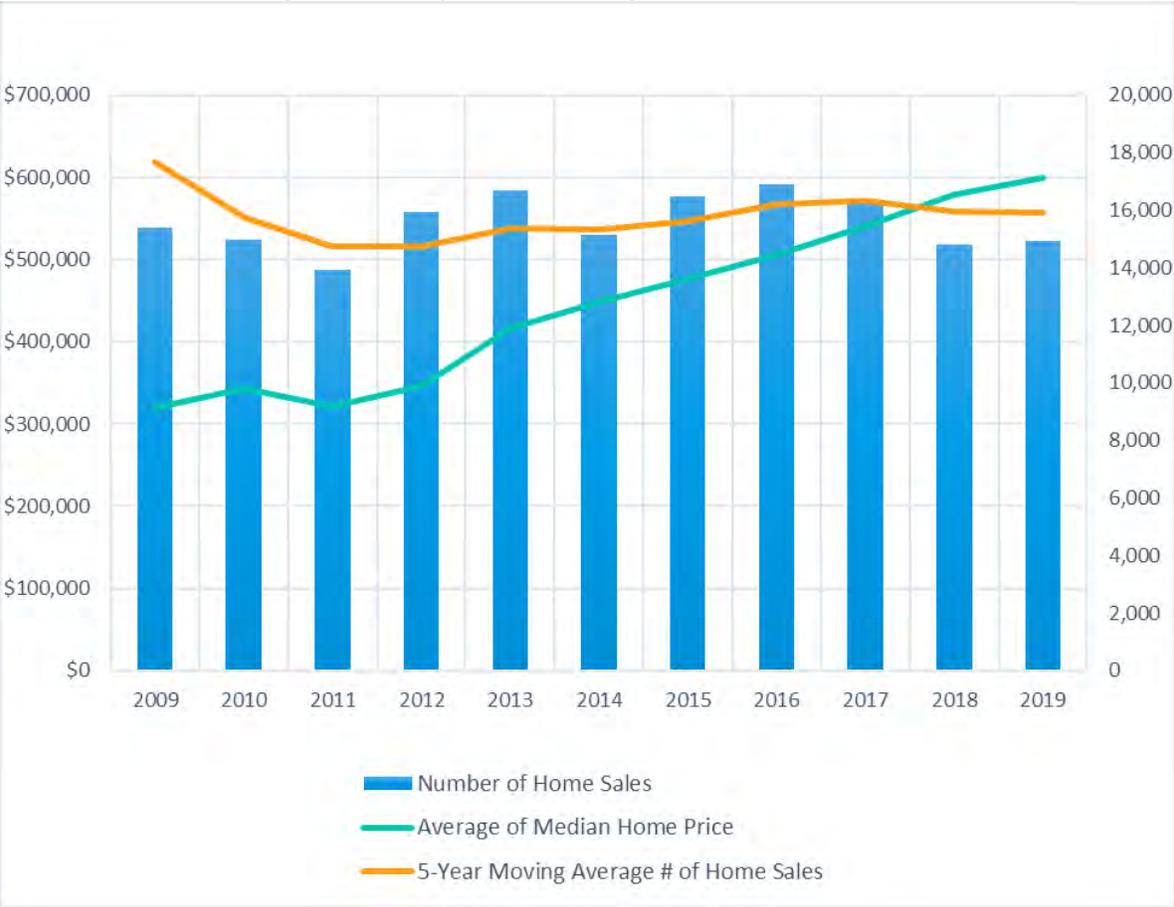
Property Tax growth for Fiscal Year 2021 Adopted Budget is based on real estate activity through CY 2019. This is due to a lag between the time assessed valuation is set by the County Assessor's Office and property tax revenue is received by the City. The assessed value of each property is determined as of January 1st each year; however, the resulting property tax payments based on this assessed valuation are not due from property owners until December and April of the following year. Due to this delay, property tax revenue projections do not fully reflect recent market activity. The local real estate market continues to see increasing home values; however, the number of home sales has slowed when compared to the previous

General Fund Revenues

year. In recent months, both foreclosures and notices of defaults continue to decline, which is attributed to the recently implemented State Executive Orders regulating evictions and post-foreclosure evictions across the State as a result of a reduction in household income or increase in household expenses. There is also an Assembly Bill pending that will provide further protections to borrowers affected by the COVID-19 pandemic.

The City recorded 14,925 sales, which is a 0.7 percent increase over the CY 2018 home sales total of 14,826. Although home sales in the City of San Diego increased in CY 2019, the number of home sales has decreased in recent months as a result of the COVID-19 pandemic. As of May 2020, the total number of home sales calendar year to-date for the same period last year, decreased to 4,999, representing a 12.0 percent decrease. Median home sales price showed continued improvement, reaching a new, all-time high, at \$635,000 as of May 2020 and has remained steady.

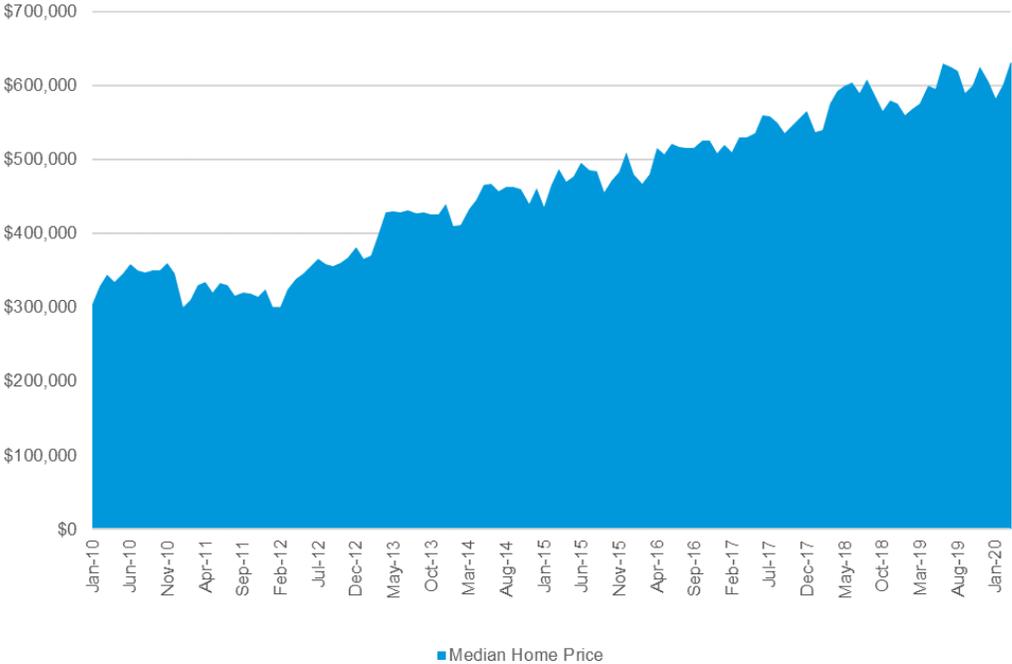
Figure 6: City of San Diego Home Sales (CY)



Source: CoreLogic ©

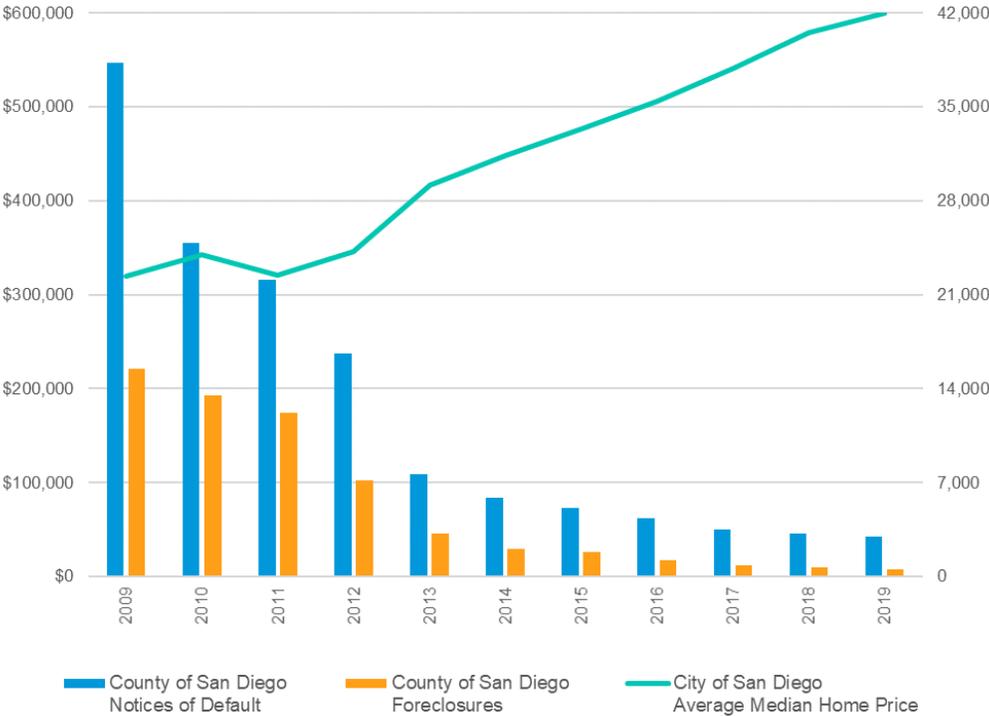
General Fund Revenues

Figure 7: City of San Diego Annual Median Home Price



Source: CoreLogic®

Figure 8: San Diego County Home Foreclosures (CY)



Source: San Diego County Assessor/Recorder/County Clerk / CoreLogic ®

General Fund Revenues

The California Consumer Price Index (CCPI) plays an important part in the assessed valuation of properties that do not sell or are not improved within a given year. Revenue and Taxation Code section 51 provides that a property's value may increase at the rate of the October CCPI; however, cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The CCPI as of October 2019 was 283.9, which is a 3.0 percent increase over the October 2018 CCPI of 275.7. Therefore, assessed value for those properties, not otherwise sold or improved, will increase by 2.0 percent. Improvements to the labor market lowered unemployment rates contributing to the continued growth in the local real estate market through CY 2019. The City of San Diego's unemployment rate reached a low in December 2019 at 2.7 percent. However, with the recent changes in the economy as a result of the COVID-19 pandemic, the unemployment rate has increased significantly to an all-time high of 14.7 in May 2020. High unemployment levels are forecasted to continue for the region, potentially hindering the growth in the local real estate market. Furthermore, with many unemployed within the City, the City may potentially see a decrease in property tax revenue collections in Fiscal Year 2021. This assumption is included in the Fiscal Year 2021 Adopted Budget.

Lastly, while the 30-year mortgage rate has steadily decreased, economic uncertainty in this current calendar year has caused increased adjustments to the federal funds rate. As a result of the recent effects of the COVID-19 pandemic and the risks to the economic outlook, in March of 2020, the Federal Open Market Committee (FOMC) lowered the target range for federal funds rate to between 0 and 1/4 percent. As of a recent statement from the Federal Reserve, "the Committee decided to maintain the target range for the federal funds rate at between 0 and 1/4 percent. The Committee expects to maintain this target range until it is confident that the economy has weathered recent events and is on track to achieve its maximum employment and price stability goals" (as noted in the Federal Reserve's June 10, 2020 press release).

Fiscal Year 2021 Adopted Budget

The Fiscal Year 2021 Adopted Budget for property tax is \$630.6 million, which assumes 4.25 percent growth for the base property tax (which is covered by Proposition 13) and a projected increase in collection rates for "in-lieu of motor vehicle license fee" payments. The property tax in lieu of motor vehicle license fee is property tax from the State of California that is provided to the City to replace the Motor Vehicle License fee (MVLf) that was repealed in 2004. This growth rate is a decrease from the rate projected in the Outlook as the market conditions have changed since the release of the Outlook. The primary anticipated impact to property tax revenue as a result of COVID-19 is the rate of collection. The rate of collection for the past three years during the economic expansion has been historically high at a rate of 99.2 percent. The Fiscal Year 2021 Adopted Budget estimates a decrease of 1.6 percent in collection rates, at a collection rate of 97.6 percent. The decrease in collection rate assumes that with many unemployed within the City, the City may potentially see a decrease in property tax revenue collections in Fiscal Year 2021. These assumptions are similar to the collection rates realized during the last recession.

The \$630.6 million property tax budget consists of an estimated \$432.0 million in base property tax, \$160.8 million "in-lieu of motor vehicle license fee" payment, \$9.0 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and \$28.8 million in anticipated residual property tax payments. The total property tax for the Fiscal Year 2021 Adopted Budget is \$5.5 million lower than the Outlook due to updated projections from the COVID-19 pandemic, and updated ROPS activity.

Table 4: Fiscal Year 2021 Adopted Property Tax Budget

Property Tax Segments	Revenue (In Millions)
Base Property Tax	\$ 432.0
Property Tax "In-Lieu" of MVLf	160.8
Residual Tax Sharing	28.8

General Fund Revenues

Property Tax Segments	Revenue (In Millions)
Tax Sharing Distribution	9.0
Total Property Tax	\$ 630.6

Sales Tax Background

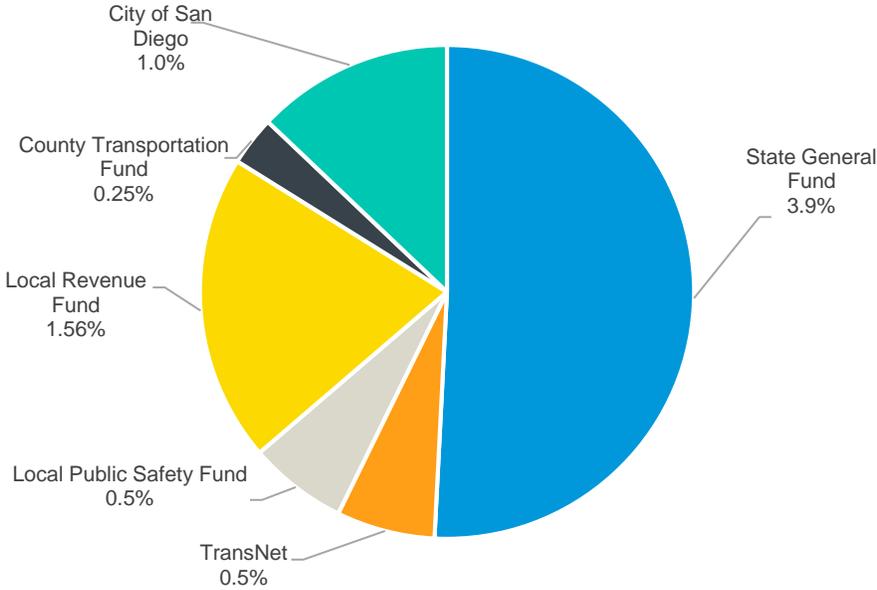
Sales tax is the second largest General Fund revenue source, representing 16.9 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the California Department of Tax and Fee Administration, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

**General Fund Revenues
\$274.4 million**

**Percent of
General Fund Revenues
16.9 percent**

The total citywide sales tax rate in San Diego is 7.75 percent. Included in the 7.75 percent sales tax rate are two voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet) and safety sales tax. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures.

Figure 9: City of San Diego Sales Tax Rate (7.75 percent)



Source: California Department of Tax and Fee Administration

Economic Trends

Economic indicators that drive spending and growth in sales tax receipts include unemployment rate, total number of persons employed, and consumer confidence. While CY 2019 showed record numbers for these indicators, recent uncertainty, volatility, and slower growth estimates due to the COVID-19 pandemic have significantly decreased the projections. As of December 2019, the City of San Diego had 710,500 persons employed resulting in an all-time low Unemployment Rate of 2.7 percent. However, when compared to May

General Fund Revenues

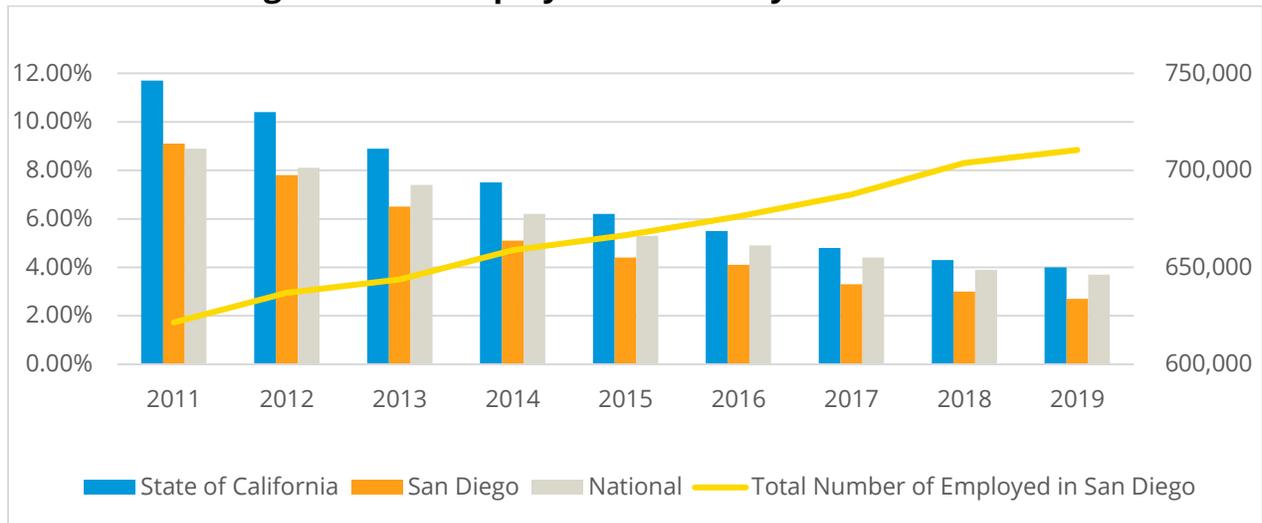
2019, the unemployment rate and the number of unemployed in the City of San Diego for May 2020 reflects a sharp increase of 12.1 percent, from 2.6 percent to 14.7 percent. **Figure 10** depicts each full calendar year as of December data and calendar year 2020 as of May 2020. The spike in unemployment is largely contributed to federal, state and local restrictions including Stay-at-Home orders, limitations on gatherings and closures of non-essential businesses. The San Diego unemployment rate is the highest on record with data going back to 1990.

Consumer confidence, which is highly correlated with sales tax, has also been significantly impacted by the COVID-19 pandemic. As of May 2020, consumer confidence is measured at 86.6 which is a 35.4 percent decrease from May 2019.

The May 2020 San Diego Consumer Price Index has increased by 0.3 percent year-over-year from 301.017 in May 2019 to 301.317, leading to higher prices of goods, and therefore sales tax. Although compared to March 2020, the San Diego Consumer Price Index has decreased by 0.4 percent indicating a shift to a potential declining trend.

In alignment with the negative narrative of the leading sales tax indicators, the Fiscal Year 2021 Adopted Budget reflects a decline in sales tax projected revenue. It is unclear how current uncertainties around global health conditions will ultimately impact the full fiscal year. The City has been affected by changes in State and County of San Diego mandates on the operations of businesses. As a result, this has impacted the reopening of businesses across San Diego, causing the closure of many indoor operations, including the closure of indoor malls. The City continues to monitor the metrics and will closely monitor revenue changes, additional modifications will be made during the budget monitoring process in Fiscal Year 2021.

Figure 10: Unemployment Rates by Calendar Year



Source: State of California-Employment Development Department, Bureau of Labor Statistics

Fiscal Year 2021 Adopted Budget

The Fiscal Year 2021 Adopted Budget for sales tax is \$274.4 million with a growth rate of negative 8.77 percent. The Fiscal Year 2021 Adopted Budget for Sales Tax was developed utilizing a negative 23.06 percent growth rate on local businesses in the first quarter of Fiscal Year 2021, and a negative 4.00 percent growth rate for the remainder of Fiscal Year 2021. The first quarter growth rate of negative 23.06 percent is primarily due to decreases in projected sales tax receipts as a result of decreased spending in retail, restaurants, travel, leisure and entertainment sectors, all impacts from the COVID-19 pandemic. The growth rate for the remainder of Fiscal Year 2021 is projected at negative 4.00 percent based on the projected continued volatility in consumer confidence, continued decline in the economy, and is consistent

General Fund Revenues

with the City's sales consultant's recession scenario. In addition, the sales tax revenue includes the potential impact on the sales and use tax deferral option offered by the State and the projected revenue increases associated with AB 147 and the Marketplace Facilitator Act.

The State has implemented a sales and use tax deferral option for businesses with \$5.0 million or less in California total sales revenue to defer and repay up to \$50,000 in annual sales tax liability in twelve equal monthly installments resulting in less sales tax deposits in Fiscal Year 2021. The true impacts of the sales and use tax deferral is difficult to predict. However, based on a recent survey conducted by the San Diego Regional Economic Development Corporation and the Downtown San Diego Partnership, 42.0 percent of small businesses have closed and 61 percent have indicated a need for financial assistance. As a result, it is expected that many of small businesses are likely to take advantage of the sales tax deferral option, potentially impacting the City's sales tax revenues by \$9.8 million in Fiscal Year 2021.

Assembly Bill 147 provides for the collection of additional sales taxes from out-of-state businesses and the new Marketplace Facilitator Act. Effective October 1, 2019, the Marketplace Facilitator Act requires marketplace facilitators to be responsible for collecting and paying the tax on retail sales made through their marketplace for delivery to California customers. Marketplace facilitators include companies such as Amazon, eBay, Etsy and Walmart and is expected to partially offset the declines in sales tax growth and impacts from the sales and use tax deferral with a projected increase of \$7.9 million in Fiscal Year 2021.

General Fund Transient Occupancy Tax (TOT)

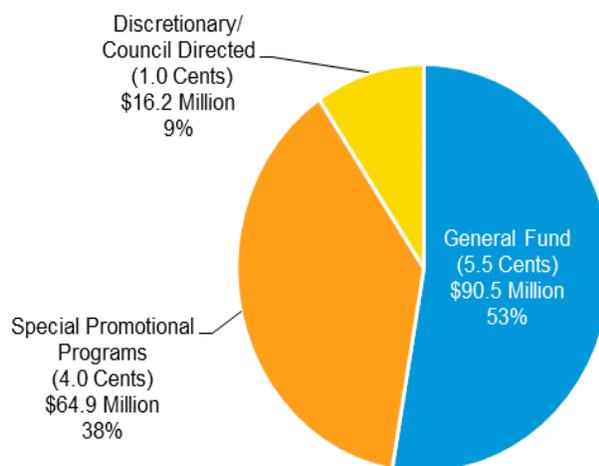
Background

Transient Occupancy Tax makes up 5.6 percent of the City's General Fund revenue budget. TOT is levied at 10.5 cents per dollar on taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general government purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council. TOT totals \$171.6 million, of which, \$90.5 million is applied directly to the General Fund and associated with the 5.5 cent that is for general government purposes.

General Fund Revenues
\$90.5 million

Percent of
General Fund Revenues
5.6 percent

Figure 11: City of San Diego Transient Occupancy Tax Allocation



General Fund Revenues

Economic Indicators

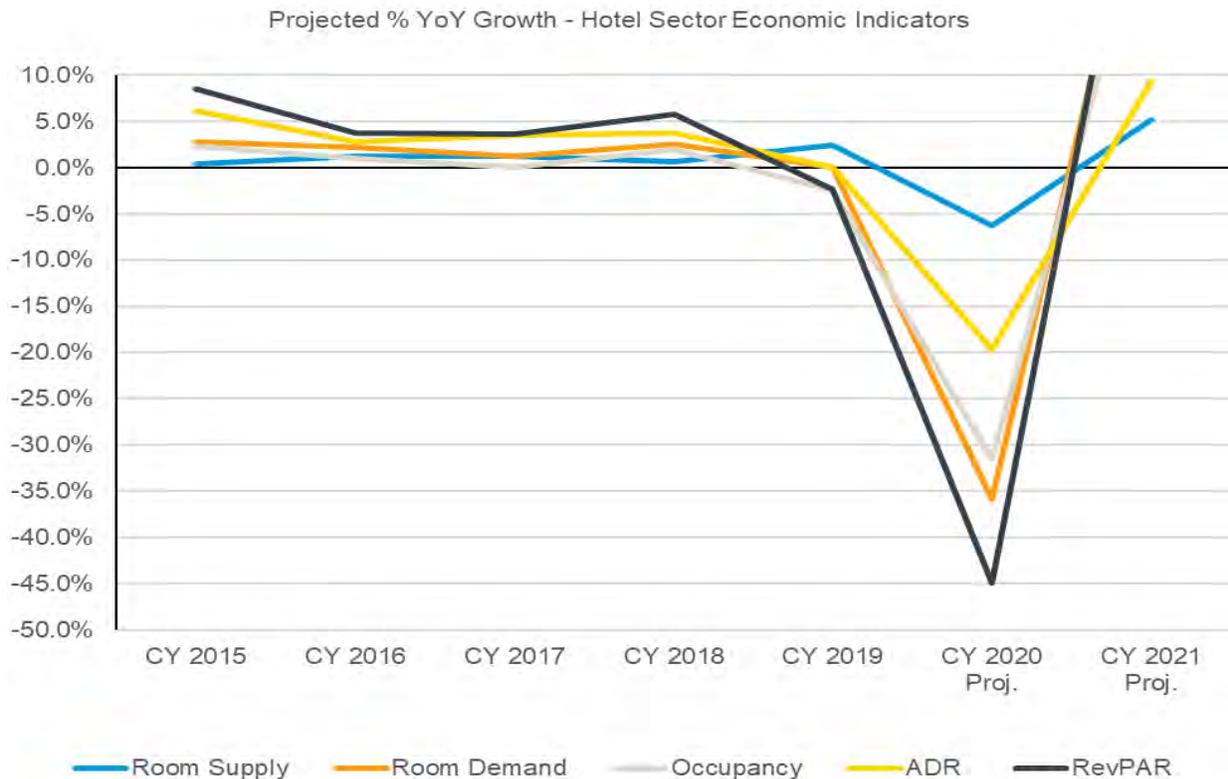
The San Diego hotel sector, which generates the majority of TOT receipts, has performed strongly over the past several years. However, over the recent several months, the City has experienced reduced spending in travel, leisure, and entertainment sectors, all impacts from the COVID-19 pandemic. Lower tourism activity continues to be forecasted by the San Diego Tourism Authority and San Diego Tourism and Marketing District, which incorporates the immediate impacts of COVID-19 such as event cancellations, hotel closures, and low occupancy rates. In addition, the San Diego Convention Center, which hosts thousands of visitors each year, is closed for events and currently being used as a temporary shelter for people in need. With the majority of large group events, conferences and trade shows cancelled through Fall 2020, the City is projecting a significant decrease in tourism in the region. The reopening of the Convention Center will be determined upon the State and County's COVID-19 re-opening plan for public gatherings.

According to the July 2020 Travel Forecast prepared by Tourism Economics, the projected average hotel occupancy rate in CY 2020 and 2021 is projected to average 60.5 percent, which is decrease from prior year hotel occupancy rate of 76.7 percent. These indicators drive the projected decrease in room demand in CY 2020 to negative 25.9 percent.

The supply of rooms is projected to decrease over the next year as a result of the COVID-19 pandemic. The total supply of rooms in the City is projected to decrease by 6.3 percent in CY 2020. By CY 2021, there is an expected increase of approximately 1,378 hotel rooms within the City.

Finally, the Average Daily Rate (ADR) and the revenue per available room (RevPAR) are also projected to show decreased growth. As seen in the table below, the ADR is projected to decrease an average of negative 10.2 percent in CY 2020 and CY 2021.

Figure 12: Year-Over-Year Percentage Growth in Key Hotel Sector Indicators



General Fund Revenues

	CY 2016	CY 2017	CY 2018	CY 2019	CY 2020 ¹	CY 2021 ¹
Hotel Sector						
Avg. Occupancy	77.1%	77.2%	78.6%	76.7%	52.5%	68.4%
Avg. Daily Rate	\$ 154.9	\$ 160.3	\$ 166.4	\$ 166.6	\$ 133.9	\$ 146.6
Rev PAR ²	\$ 119.4	\$ 123.8	\$ 130.8	\$ 127.7	\$ 70.3	\$ 100.2
Room Demand (growth)	2.2%	1.2%	2.5%	0.0%	-35.9%	37.2%

Source: San Diego Tourism Authority and Tourism Economics

1 Forecast - Tourism Economics, April 27, 2020

2 Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

With the slowing growth in related economic indicators projected for CY 2020 and CY 2021, the Fiscal Year 2021 growth rate for the City's TOT revenue is projected at negative 36.71 percent due to the monthly rates observed in Fiscal Year 2020.

The assumptions included in the Tourism Economics Report, released April 27, 2020, assumed a concentrated Stay-at-Home Order from March through May 2020, with a gradually improving context for travel beginning in July 2020. Since the release of the Tourism Economics Report, the City has been affected by changes in State and County of San Diego mandates on the operations of businesses. As a result, this has impacted the reopening of businesses across San Diego, potentially delaying the growth in tourism and travel related activities. The City continues to monitor the metrics and will closely monitor revenue changes, additional modifications will be made during the budget monitoring process in Fiscal Year 2021.

Fiscal Year 2021 Adopted Budget

The Fiscal Year 2021 Adopted Budget for total Transient Occupancy Tax (TOT) revenue the City of San Diego is \$171.6 million which reflects a negative 36.71 percent growth rate. The Fiscal Year 2021 projected negative growth rate of 36.71 percent is a decrease from the projected growth rate of 3.8 percent as reported in the Outlook. As referenced earlier, this decrease is due to impacts from the COVID-19 pandemic which negatively impacts the following economic indicators: occupancy levels, weaker growth in average daily room rates, and revenue per available room as projected by the San Diego Tourism Authority. The decline in occupancy levels is attributed to slower visitor growth and continued slowdown in demand. The Fiscal Year 2021 growth rate reflects a slower growth in TOT receipts as a result of projected declines in TOT related economic indicators.

Of the \$171.6 million of total TOT, \$90.5 million represents the 5.5 cents allocable to the general government purposes, will be recognized in the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the one-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and other TOT allocated for reimbursement of General Fund tourism-related expenditures and reflected in other revenue categories.

Additionally, the City has entered into a compliance contract with VRBO (Vacation Rentals by Owner) and anticipates new revenue from this contract which is not incorporated into the average annual rate of negative 36.71 percent.

General Fund Revenues

Franchise Fees

Background

Franchise fee revenue makes up 4.3 percent of the General Fund revenue budget and results from agreements with private utility companies in exchange for use of the City's rights-of-way. The largest of the franchise fee payers in the City are San Diego Gas and Electric (SDG&E), Cox Communications, Spectrum TV, AT&T U-verse, and California American Water (Cal AM). In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E, cable companies, and Cal AM is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage. SDG&E is the single largest generator of franchise fee revenue in the General Fund and remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego. Revenue from SDG&E is split between the General Fund (75.0 percent) and the Environmental Growth Funds (25.0 percent) based on the City Charter. Cable providers, which are the second largest contributors to franchise fees, remit 5.0 percent of gross revenues.

General Fund Revenues
\$69.3 million

Percent of
General Fund Revenues
4.3 percent

Fiscal Year 2021 Adopted Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2021 Adopted Budget for total SDG&E franchise fee revenue of \$55.1 million is based on updated Fiscal Year 2020 projections and assumes a negative 9.47 percent growth rate for Fiscal Year 2021. The projected growth rate includes historical declines in commercial energy consumption levels comparative to past recessions. This growth rate represents a decrease from the growth rate assumed in the Outlook.

In accordance with the City Charter, 75.0 percent of the revenue from SDG&E, or \$41.3 million, is allocated to the General Fund. The remaining received 25.0 percent of revenue received from SDG&E, or \$13.8 million, is deposited into the Environmental Growth Funds (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. This will provide funding for park and open space maintenance in Fiscal Year 2021. The impacts of less revenue deposits in EGF have been reflected in the Fiscal Year 2021 Adopted Budget. SDG&E currently operates under a 50-year City franchise that was granted in 1970. The agreement is set to expire in Calendar Year 2021. However, the Fiscal Year 2021 Adopted Budget assumes no impact associated with the new franchise fee agreement. Any potential impacts in Fiscal Year 2021 will be subject to terms of the new agreement.

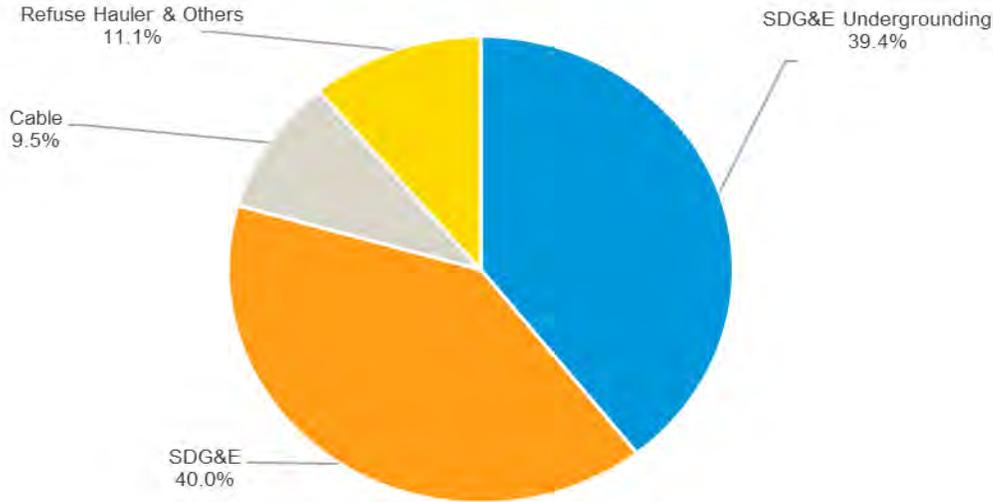
The City also receives an undergrounding utility franchise fee from SDG&E. The Fiscal Year 2021 Adopted Budget for SDG&E undergrounding utility fee revenue of \$54.2 million. This revenue is budgeted in the Underground Surcharge Fund.

CABLE COMPANIES. The Fiscal Year 2021 Adopted Budget for cable franchise fee revenue of \$13.0 million is based on updated Fiscal Year 2020 projections and assumes a negative 9.38 percent growth rate for Fiscal Year 2021. The projected growth rate is based on four years of historical actuals reflecting a trend of declining revenues from traditional cable providers compounded by the cancellation of major televised events such as sports leagues, live studio performances and a halt in production due to the COVID-19 pandemic.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2021 Adopted Budget for refuse hauler and other franchise fee revenues is \$15.3 million and is based on updated Fiscal Year 2020 projections. The City anticipates \$12.8 million from refuse collection fees, \$1.5 million in revenue related to the Police Department vehicle tow program, \$400,000 in franchise fees from the EDCO facilities, and \$519,000 from other franchise fee sources.

General Fund Revenues

Figure 13: Franchise Fee Revenue Breakdown



Property Transfer Tax

Background

Property transfer tax makes up 0.7 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

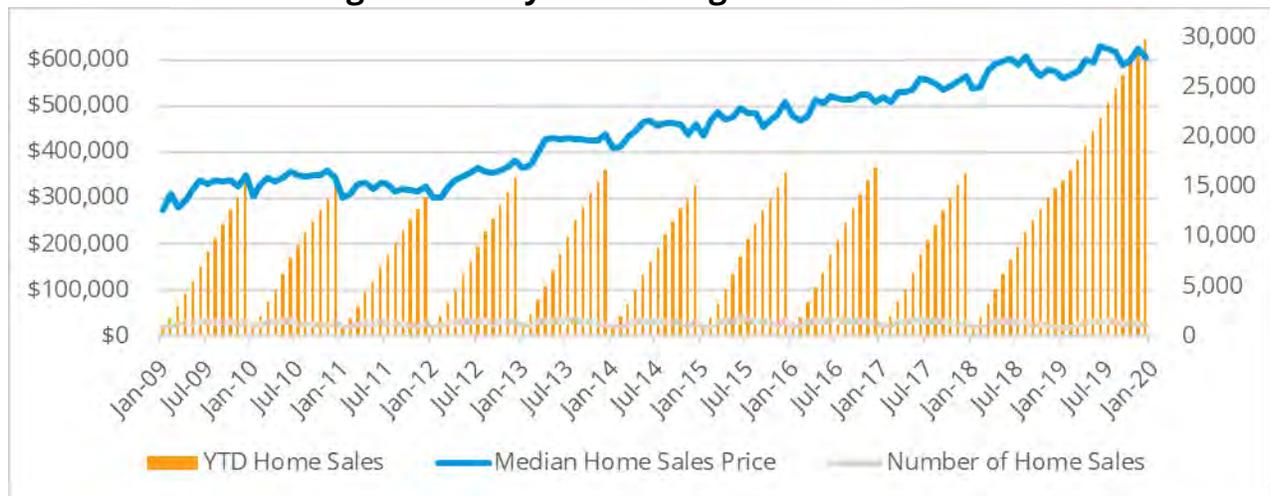
General Fund Revenues
\$11.3 million

Percent of
General Fund Revenues
0.7 percent

Economic Trends

The economic factors that primarily affect property transfer tax revenue are home sales and prices. These factors are discussed in detail in the earlier property tax section and are summarized in the figure below.

Figure 14: City of San Diego Home Sales



Source: CoreLogic®

General Fund Revenues

While the number of homes sold has decreased; expected mortgage rate stability, and increasing prices will continue to provide sustained levels of property transfer tax. The Department of Finance will continue to closely monitor Property Transfer Tax and adjust projections as necessary.

Fiscal Year 2021 Adopted Budget

The Fiscal Year 2021 property transfer tax Adopted Budget of \$11.3 million is based on the Fiscal Year 2020 year-end projections. The property transfer tax budget is projected at no growth in Fiscal Year 2021 based on the slowing number of home sales and steady growth in median home prices.

Licenses and Permits

Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits.

General Fund Revenues
\$40.7 million

Percent of
General Fund Revenues
2.5 percent

Fiscal Year 2021 Adopted Budget

The Fiscal Year 2021 Adopted Budget for licenses and permits is \$40.7 million or 2.5 percent of the General Fund revenue budget. This represents an increase of \$6.0 million or 17.3 percent from the Fiscal Year 2020 Adopted Budget. The primary reason for the variance in revenue is due to an increase of \$7.5 million in cannabis business tax. This increase is due to restricting the medical exemption to patients who possess a valid State of California Medical Marijuana Identification Card, the opening of additional outlets and production facilities, and increased compliance with cannabis businesses located outside of the City's limits and conducting cannabis business activities within City boundaries. The increase in cannabis business tax is offset with a decrease of \$830,000 in revenue from the regulation of shared dockless mobility devices and \$430,000 in less business tax revenue from small businesses impacted by the COVID-19 pandemic.

Fines, Forfeitures, and Penalties

Background

The fines, forfeitures, and penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

General Fund Revenues
\$29.7 million

Percent of
General Fund Revenues
1.8 percent

Fiscal Year 2021 Adopted Budget

The Fiscal Year 2021 Adopted Budget for fines, forfeitures, and penalties revenue is \$29.7 million or 1.8 percent of the General Fund revenue budget. The Fiscal Year 2021 Adopted Budget for fines, forfeitures, and penalties revenue is \$1.4 million or 4.5 percent lower than in the Fiscal Year 2020 Adopted Budget. The decrease for fines, forfeitures, and penalties is primarily due to a projected decrease of \$450,000 in parking citation revenue; a one-time revenue decrease in collection referral fees associated with the suspension of parking enforcement across the City; and a \$500,000 decrease in municipal court revenue associated with a decrease in vehicle code violations, traffic school fees and ordinance violations.

General Fund Revenues

Revenue from Money and Property

Rents and Concessions

Revenue from Money and Property is primarily comprised of rents and concessions revenue generated from Mission Bay Park, Balboa Park, City Pueblo Lands, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rentals and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for Midway/Frontier property and City Pueblo lands.

General Fund Revenues
\$61.0 million

Percent of
General Fund Revenues
3.8 percent

Per City Charter Section 55.2, the threshold amount of \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 35.0 percent of revenues in excess of the threshold amount or \$3.5 million, whichever is greater, with 65.0 percent of the remaining amount allocated to the Mission Bay Improvements Fund.

Fiscal Year 2021 Adopted Budget

The Fiscal Year 2021 Adopted Budget for revenue from rents and concessions is \$61.0 million or 3.8 percent of the General Fund revenue budget. This represents a \$400,000 or 0.7 percent decrease from the Fiscal Year 2020 Adopted Budget.

The decrease is primarily attributed to a net \$3.7 million decrease in rents and concessions of city owned property due to the temporary shut-down of Sea World and various Mission Bay hotels. In addition, there is a \$500,000 decrease from library parking revenue due to the closure of the Central Library and Mission Hills Library due to the COVID-19 pandemic. This is offset with an increase of \$3.8 million in rent from non-general funds, of which, \$2.8 million is from golf course rent that was reclassified from the Transfers In category.

Interest and Dividends

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results. Interest earnings of the Fund are allocated to the participating City funds based on their pro rata share.

General Fund Revenues
\$3.5 million

Percent of
General Fund Revenues
0.2 percent

Fiscal Year 2021 Adopted Budget

The Fiscal Year 2021 Adopted Budget for interest earnings revenue has increased to \$3.5 million, due to the increase in assumed interest rates on the City's pooled investments. This represents a \$500,000

General Fund Revenues

increase or 14.3 percent from the Fiscal Year 2020 Adopted Budget. In addition, the Fiscal Year 2021 Adopted Budget assumes the investment of the recently deposited Coronavirus Aid, Relief, and Economic Security (CARES) Act funds.

Revenue from Federal & Other Agencies

Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

General Fund Revenues
\$152.7 million

Percent of
General Fund Revenues
9.4 percent

Fiscal Year 2021 Adopted Budget

The Fiscal Year 2021 Adopted Budget for revenue from federal and other agencies is \$152.7 million or 9.4 percent of the General Fund revenue budget. The Fiscal Year 2021 Adopted budget includes \$146.1 million of CARES funds received from the Treasury Fund and \$6.6 million in revenue from other agencies. As discussed earlier in this section, on March 27, 2020, the federal government passed the Coronavirus Aid, Relief, and Economic Security (CARES) Act to provide emergency assistance and health care response for individuals, families, and businesses affected by the COVID-19 pandemic. The CARES Act also provided additional allocations to Community Development Block Grant Program (CDBG), Emergency Solutions Grant Program (ESG), Housing Opportunities for Persons with AIDS Program (HOPWA). The funding allocation for these three programs was presented to City Council for approval on May 19, 2020.

Charges for Current Services

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, Department of Finance, City Attorney, and City Clerk to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments. Transient Occupancy Tax (TOT) revenue is allocated to several departments for General Fund reimbursable expenditures for the safety and maintenance of visitor related facilities.

General Fund Revenues
\$149.5 million

Percent of
General Fund Revenues
9.2 percent

Fiscal Year 2021 Adopted Budget

The Fiscal Year 2021 Adopted Budget for charges for current services revenue is \$149.5 million or 9.2 percent of the General Fund revenue budget. This represents a net decrease of \$26.9 million or 15.2 percent from the Fiscal Year 2020 Adopted Budget. The revenue decrease is primarily attributed to a decrease of \$28.0 million in TOT revenues to support the safety and maintenance of visitor related facilities.

The decrease is offset with an increase of \$880,000 in false alarm penalties in the Police Department; \$580,000 in reimbursements to the Police Department associated with increased activity related to grants, Petco Park and other special events throughout the City; and \$460,000 in revenues from Facilities for services provided to Public Utilities. Transfers In

General Fund Revenues

Background

The transfers in revenue category includes revenues received by the General Fund from other non-general funds such as the transient occupancy tax (TOT) 1.0 cent transfer, safety sales tax transfer, and gas tax revenue.

General Fund Revenues
\$104.6 million

Percent of
General Fund Revenues
6.5 percent

Fiscal Year 2021 Adopted Budget

The Fiscal Year 2021 Adopted Budget for transfers in is \$104.6 million or 6.5 percent of the General Fund revenue budget. This represents a slight increase of \$500,000 or 0.5 percent from the Fiscal Year 2020 Adopted Budget. The change is primarily attributed to a \$21.5 million one-time use of excess fund balance from the Fleet Replacement Fund. This increase is offset by \$8.0 million decrease in the TOT 1-cent discretionary transfer; \$2.8 million reduction in revenue associated with the debt service payments related to the sale of the Stadium; \$1.9 million decrease in Safety Sales Tax revenue; \$1.0 million decrease in Gas Tax revenue; and \$860,000 in TransNet Revenue.

Other Revenue

Fiscal Year 2021 Adopted Budget

Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damages to City property and other miscellaneous revenues. The Fiscal Year 2021 Adopted Budget for other revenue remains unchanged at \$3.2 million or 0.2 percent of the General Fund revenue budget.

General Fund Revenues
\$3.2 million

Percent of
General Fund Revenues
0.2 percent

State of California Budget Impacts

On June 26, 2020, Governor Newsom enacted the 2020-2021 Budget appropriating \$202.1 billion, including \$133.9 billion in the General Fund. The Governor's budget faced a \$54.3 billion budget gap, largely due to a decrease in revenues and higher expenditures associated with the COVID-19 pandemic and the overall decline in the economy from the recession. As part of the State's budget, the Governor offered \$54.3 billion in solutions to submit a balanced budget. Some of these solutions include making baseline adjustments to federal funding to Medicaid Programs, remove or modify the January proposals, withdraw from reserves and increase revenues from taxes on businesses, reduce and shift spending, and use of available federal funds. After solutions, the 2020-2021 budget would end in a projected fund balance of \$2.0 billion.

The budget includes more than \$5.7 billion in estimated spending in response to the COVID-19 pandemic, with 75.0 percent of expenses being eligible for federal reimbursement. The budget also includes a \$716.0 million reserve within the Special Fund, to fully prepare the State in the response to the COVID-19 pandemic. Of the \$9.5 billion in Coronavirus Relief Fund, \$1.3 billion is allocated to Counties and \$500.0 million to Cities across the State.

Due to the decline in revenues, the Proposition 98 guarantee level of \$70.9 billion was not met by more than \$10.0 billion. To offset this decrease, the Governor deferred payments into the next year to preserve current education programs and provide schools the resources needed to reopen safely. The Budget commits to funding the Proposition 98 guarantee level beginning in 2021-2022.

The Budget commits to assisting Californians experiencing the greatest hardship by continuing many of the services enacted in the 2019 Budget Act, including, eligibility for the Medi-Cal Program, expanded senior eligibility, In-Home Supportive Services and developmental services. As well as allocating funds for combating homelessness, by providing funds to cities, counties and continuums to assist in the efforts to reduce homelessness. The Budget also includes an additional \$75.0 million for loan loss mitigation and

General Fund Revenues

reducing the cost of capital for small businesses to address potential federal funding gaps. The State Administration is committed to reduce spending and improve government efficiencies to help address the budget gap; however, many more tough decisions will need to be made in the future based upon the long-term impacts of the COVID-19 pandemic and the current recession. However, some decisions are dependent on action from the Federal Government.

The City does not anticipate any negative impacts to the City's General Fund Revenues as a result of the State's Budget Proposal.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Gann Limit was based on actual appropriations during the Fiscal Years 1978-1979 and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Gann Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

The San Diego City Council adopted a resolution in June 2020 that established the City's Tax Appropriations Limit for Fiscal Year 2021 at \$3,783,765,671. Using the Fiscal Year 2021 Adopted Budget, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt, of which the City has none, and qualified capital outlays) were calculated to be \$1.10 billion, which was \$2.69 billion lower than the Gann Limit.

FISCAL YEAR
2021

The City of
SAN DIEGO

General Fund Expenditures



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER

General Fund Expenditures



Page Intentionally Left Blank

General Fund Expenditures

General Fund Expenditures

The Fiscal Year 2021 Adopted Budget for General Fund expenditures is \$1.6 billion, which represents an increase of \$31.0 million or 1.9 percent from the Fiscal Year 2020 Adopted Budget. **Table 1** represents the expenditure change in the General Fund from Fiscal Year 2019 to Fiscal Year 2021.

Table 1: General Fund Expenditure Summary Fiscal Years 2019 - 2021

	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Total General Fund Budget	1,462,585,343	1,589,984,689	1,620,936,801
Percent Change from Previous Year		8.7 %	1.9 %

Table 2: Fiscal Year 2021 General Fund Expenditures (in millions)

Expenditure Category	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change	Percent Change
PERSONNEL					
Personnel Cost	\$ 585.9	\$ 645.1	\$ 647.9	2.9	0.4%
Fringe Benefits	446.4	466.8	491.9	25.0	5.4%
PERSONNEL SUBTOTAL	1,032.3	1,111.9	1,139.8	27.9	2.5%
NON-PERSONNEL					
Supplies	\$ 30.7	\$ 27.3	\$ 30.3	3.0	11.2%
Contracts	233.4	246.9	281.4	34.5	14.0%
Information Technology	31.1	39.1	47.2	8.1	20.7%
Energy and Utilities	49.8	51.5	51.5	0.0	(0.1%)
Other	4.5	5.3	4.9	(0.4)	(8.0%)
Transfers Out	63.8	86.1	42.6	(43.6)	(50.6%)
Capital Expenditures	1.3	1.7	1.5	(0.2)	(12.8%)
Debt	15.7	20.1	21.8	1.7	8.4%
NON-PERSONNEL SUBTOTAL	430.3	478.1	481.1	3.1	0.6%
Total	\$ 1,462.6	\$ 1,590.0	\$ 1,620.9	\$ 31.0	1.9%

Personnel Cost

The General Fund Fiscal Year 2021 Adopted Budget includes a total of \$647.9 million for salaries and wages, which reflects a net increase of \$2.9 million or 0.4 percent from the Fiscal Year 2020 Adopted Budget. This increase is primarily due to increases in salaries of \$3.2 million, the resumption of the Holiday Credit on Day Off for employees represented by the San Diego Police Officers Association (POA) of \$3.1 million, which is offset by an increase in Vacancy Factor of \$2.3 million and reduction of estimated pay-in-lieu of \$1.4 million.

The General Fund Fiscal Year 2021 Adopted Budget includes a total of 7,640.02 FTE positions, which reflects a net decrease of 87.84 FTE positions or 1.1 percent from the Fiscal Year 2020 Adopted Budget. While overall FTE positions are decreasing, there are some departments and programs increasing positions.

General Fund Expenditures

The Fiscal Year 2021 Adopted Budget includes the addition of 72.48 FTE positions. The increase is primarily due to the addition of positions offset with a reduction of overtime in the Fire-Rescue Department associated with staffing the Fire Suppression Relief Pool and the opening of the North University Fire Station. Additionally, positions were added in the following departments: Environmental Services Department to support the Clean SD Program; the Parks & Recreations Department to support the maintenance and operations of existing park facilities; and in the Homelessness Strategies and Police Departments for operational support. Offsetting the additional positions is a reduction of 158.17 FTE positions and a reduction of 2.15 FTE positions due to reorganizations to non-general funds. The total budget reduction of 87.84 FTE positions identified in the Fiscal Year 2021 Adopted Budget focused on minimizing the impact to service levels. These ongoing expenditure budget reductions are required to allow expenditures to be funded by revenues, ensuring the City maintains a balanced budget. Further details on position changes in the General Fund are reflected in Attachment A - Fiscal Year 2021 Changes in Full-time Equivalent (FTE) Positions in the Appendix.

Table 3 shows the change in the number of budgeted positions in the General Fund over the last three fiscal years.

Table 3: General Fund FTE Position Summary Fiscal Years 2019 – 2021

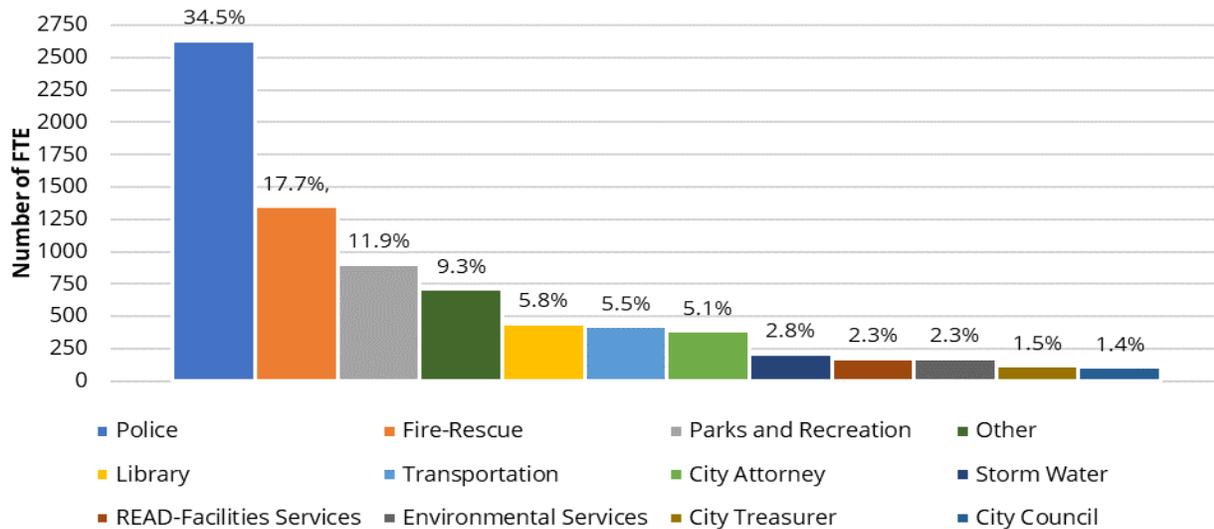
	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Total General Fund Budget FTE Positions	7,614.12	7,727.86	7,640.02
Percent Change from Previous Year		1.5 %	-1.1 %

Further details on position changes in the General Fund are reflected in Attachment A - Fiscal Year 2021 Changes in Full-time Equivalent (FTE) Positions in the Appendix A.

Figure 1 summarizes the Fiscal Year 2021 Adopted General Fund FTE positions by department. Only those departments with over 100.00 FTE budgeted positions are displayed. All other General Fund departments are combined under the *Other Category*. Details on the budgeted FTE positions in the General Fund are included in the *Financial Summary and Schedules* section of this Volume.

Figure 1: Fiscal Year 2021 Adopted General Fund FTE Positions by Department

General Fund Expenditures



Note: The Other category includes: City Auditor, City Clerk, Communications, Debt Management, Department of Finance, Economic Development, Ethics Commission, General Services, Government Affairs, Homelessness Strategies, Human Resources, Mobility, Neighborhood Services, Office of Boards & Commissions, Office of Homeland Security, Office of Race & Equity, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Planning, Public Utilities Branch, Purchasing & Contracting, Real Estate Assets, Smart & Sustainable Communities, and Sustainability.

As displayed in **Figure 1**, the Police Department and the Fire-Rescue Department account for 52.1 percent of the total budgeted positions in the General Fund for Fiscal Year 2021.

Fringe Benefits

The General Fund Fiscal Year 2021 Adopted Budget includes fringe benefit expenditures totaling \$491.9 million, which reflects an increase of \$25.0 million or 5.4 percent from the Fiscal Year 2020 Adopted Budget. This increase is primarily due to adjustments in the following fringe benefits:

- \$12.9 million increase in the Retirement Actuarially Determined Contribution due to liability experience loss, driven largely by previously negotiated salary increases for POA members, and net asset experience loss.
- \$5.6 million increase in Flexible Benefits resulting from the agreements accepted by the City and five of the six REOs in which flexible benefit tiered plans for employees and their families were increased while also limiting the cash-back options to existing employees who waive or select employee only coverage.
- \$2.8 million and \$1.9 million increase in Workers' Compensation and Long-Term Disability, respectively, due to use of fund balance for rate relief in Fiscal Year 2020.
- \$1.6 million increase in Supplemental Pension Savings Plan driven by an increase in Post Proposition B employees.

Table 4 shows the change in fringe benefits by type in the General Fund from Fiscal Year 2019 to Fiscal Year 2021.

General Fund Expenditures

Table 4: Fiscal Year 2021 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget	FY 2020 – FY 2021 Change	Percent Change
Fixed					
Long-Term Disability	\$ 39	\$ -	\$ 1,854,563	\$ 1,854,563	0.0%
Other Post-Employment Benefits	42,617,982	42,294,990	42,982,514	687,524	1.6%
Retirement ADC ¹	243,031,528	264,834,113	277,709,202	12,875,089	4.9%
Risk Management Administration	7,223,270	8,320,868	7,233,181	(1,087,687)	(13.1%)
Unemployment Insurance	829,773	808,322	822,843	14,521	1.8%
Workers' Compensation	21,245,335	26,479,946	29,324,584	2,844,638	10.7%
Fixed Subtotal	314,947,927	342,738,239	359,926,887	17,188,648	5.0%
Variable					
Employee Offset Savings	\$ 6,300,222	\$ 6,246,093	\$ 5,960,045	\$ (286,048)	(4.6%)
Flexible Benefits	92,878,820	84,679,251	90,316,671	5,637,420	6.7%
Medicare	8,843,697	8,088,040	9,094,656	1,006,616	12.4%
Retiree Medical Trust	866,187	900,749	943,898	43,149	4.8%
Retirement 401 Plan	220,284	226,990	214,132	(12,858)	(5.7%)
Retirement DROP	1,591,018	1,733,416	1,606,914	(126,502)	(7.3%)
Supplemental Pension Savings Plan	20,730,777	22,220,150	23,809,360	1,589,210	7.2%
Variable Subtotal	131,431,005	124,094,689	131,945,676	7,850,987	6.3%
Fringe Benefits	\$ 446,378,932	\$ 466,832,928	\$ 491,872,563	\$ 25,039,635	5.4%

¹ Based on actuarial valuation prepared for SDCERS by Cheiron as of June 30, 2019

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials, among others. The Supplies category for the Fiscal Year 2021 Adopted Budget totals \$30.3 million, an increase of \$3.0 million or 11.2 percent from the Fiscal Year 2020 Adopted Budget.

This net increase is primarily attributed to the removal of a one-time decrease in Fiscal Year 2020 of \$3.0 million for the transfer of material budget for repair and maintenance of sidewalks, streetlights, signage and traffic signals from the Transportation and Storm Water Department to the Infrastructure Fund.

Contracts

The Contracts category includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, consulting services and other contractual expenses. The Contracts category for the Fiscal Year 2021 Adopted Budget totals \$281.4 million, an increase of \$34.5 million or 14.0

General Fund Expenditures

percent from the Fiscal Year 2020 Adopted Budget. This increase is primarily due to the following adjustments:

- \$30.0 million in the Homelessness Strategies Department related to a one-time increase for the Operation Shelter to Home supported by CARES Act funds. For additional information on Operation Shelter to Home, please refer to the COVID-19 State and Federal Relief Funds in the Citywide Budget Overview section of this Volume;
- \$10.8 million in the Economic Development Department related to a one-time increase for the Small Business Relief Fund (SBRF) supported by CARES Act Funds. For additional information on SBRF, please refer to COVID-19 State and Federal Relief Funds in the Citywide Budget Overview section of this Volume;
- \$6.9 million in the Citywide Program Expenditures Department associated with citywide elections, the redistricting commission, public liability insurance premiums, and reimbursements for right-of-way permits.

This amount is offset by the following reductions:

- \$6.3 million in the Citywide Program Expenditures Department associated with a reduction of contracts in the General Fund to be implemented citywide;
- \$5.1 million in the Storm Water Department associated with channel maintenance and storm water support; and
- \$2.3 million in the Citywide Program Expenditures Department associated with a decrease in the General Fund contribution to the Public Liability Fund.

Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2021 Adopted Budget totals \$47.2 million, an increase of \$8.1 million or 20.7 percent from the Fiscal Year 2020 Adopted Budget. This increase is primarily due to the following additions:

- \$7.8 million increase in all departments related to citywide information technology services such as cybersecurity, desktop, data center, enterprise GIS, network, and application support;
- \$314,939 increase in IT expenditures in a variety of departments including funding in the Fire-Rescue Department to establish a back-up dispatch facility at Chollas and in the Performance and Analytics Department for Get It Done enhancements.

Energy and Utilities

The Energy and Utilities category includes the costs of electricity, fuel, gas, and other related expenditures. The Energy and Utilities category for the Fiscal Year 2021 Adopted Budget totals \$51.5 million, a decrease of \$46,247 or 0.1 percent from the Fiscal Year 2020 Adopted Budget. This net decrease is primarily due to revised energy expenditures.

Other

The Other category includes miscellaneous expenditures that do not fall under one of the other expenditure categories. The Fiscal Year 2021 Adopted Budget for the Other category totals \$4.9 million, a decrease of \$424,230 or 8.0 percent from the Fiscal Year 2020 Adopted Budget.

This net decrease is primarily due to the removal of one-time increases in Fiscal Year 2020 associated to the Lateral and Recruitment Incentive Programs in the Police Department.

General Fund Expenditures

Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the allocation of funds to City reserves and transfers of funding for annual debt service payments for outstanding bonds. The Transfers Out category for the Fiscal Year 2021 Adopted Budget totals \$42.6 million, a decrease of \$43.6 million or 50.6 percent from the Fiscal Year 2020 Adopted Budget.

This decrease is primarily due to the following reductions:

- \$44.4 million for the removal of one-time expenditures budgeted in Fiscal Year 2020 primarily for transfer to the Capital Improvements Program, contributions to the Infrastructure Fund, General Fund Reserve, Pension Payment Stability Reserve, and the Public Liability Reserve;
- \$14.5 million reduction related to the General Fund deferred capital bond debt service due to the stadium sale, to be paid for from the Capital Outlay Fund in Fiscal Year 2021;
- \$4.0 million for the removal of in one-time expenditures budgeted in Fiscal Year 2020 to support the Commission for Arts & Culture annual allocation; and
- \$1.5 million reduction in the transfer to the Mission Bay and Regional Park Improvement Funds.

This decrease is partially offset with the following increases:

- \$9.7 million in the Homelessness Services Department for the one-time transfer to establish the COVID-19 Rent Relief Fund; and
- \$5.7 million in the Citywide Program Expenditures Department related to the contribution to the Infrastructure Fund per City Charter Section 77.1 associated with the reconciliation of Fiscal Year 2019 actual activity; and
- \$3.0 million in the Office of Race and Equity for the transfer to the Community Equity Fund; and
- \$2.0 million in the Economic Development Department for the one-time transfer to the Small Business Relief Fund.

Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2021 Adopted Budget totals \$1.5 million, a decrease of \$218,246 or 12.8 percent from the Fiscal Year 2020 Adopted Budget.

This net decrease is primarily related to the removal of one-time expenditures budgeted in Fiscal Year 2020 in the Parks and Recreation Department for equipment purchases and for improvements at the Dispatch Center in the Fire-Rescue Department.

Debt

The Debt category for the Fiscal Year 2021 Adopted Budget totals \$21.8 million, an increase of \$1.7 million or 8.4 percent from the Fiscal Year 2020 Adopted Budget. This category includes long-term debt and liabilities such as bonds, loans, and capital lease obligations.

This net increase is primarily due to the following increases:

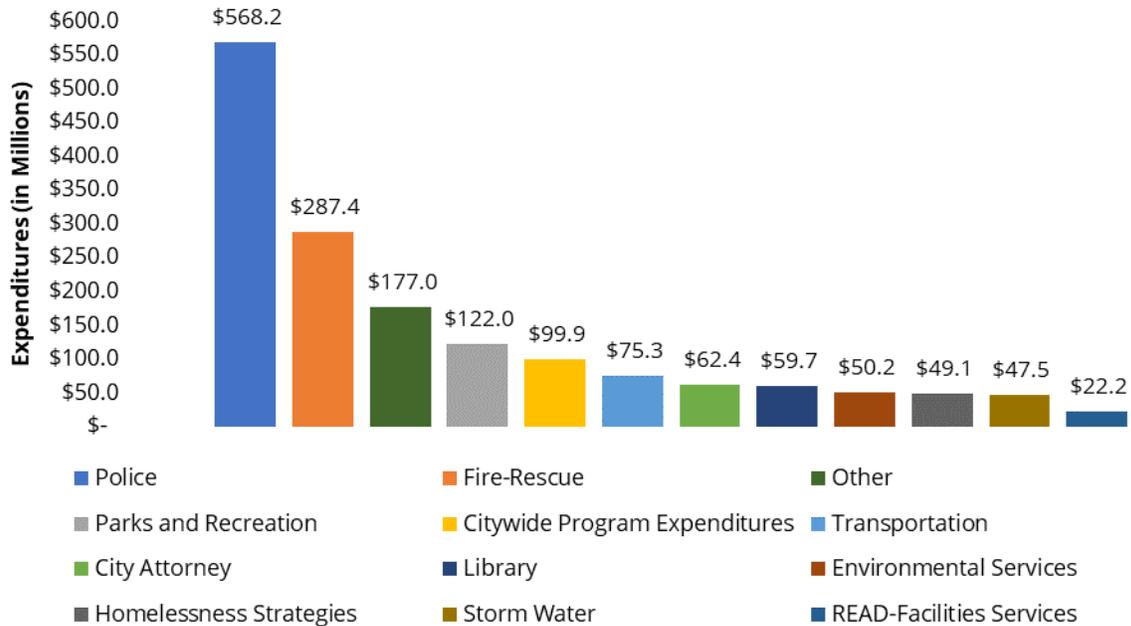
- \$947,402 in the Citywide Program Expenditures Department for revised rent expenditures of various facilities citywide that had been budgeted under the Debt category and will be moved to the Contracts category in Fiscal Year 2021; and
- \$776,962 in the Transportation Department associated to changes in the amortization schedules of energy efficient projects and inclusion of the General Electric Government Finance Master Lease Loan.

General Fund Expenditures

General Fund Departments

Figure 2 summarizes the Fiscal Year 2021 Adopted General Fund budgeted expenses by department. The ten largest General Fund expenditure budgets by department are displayed individually. All other General Fund departments are combined in the Other category. For a complete review of expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

Figure 2: Fiscal Year 2021 Adopted General Fund Expenditures by Department (in millions)



Note: The Other category includes: City Auditor, City Clerk, City Council, City Treasurer, Communications, Debt Management, Department of Finance, Department of Information Technology, Development Services, Economic Development, Ethics Commission, General Services, Government Affairs, Human Resources, Mobility, Neighborhood Services, Office of Boards & Commissions, Office of Homeland Security, Office of Race & Equity, Office of the Assistant COO, Office of the Chief Financial Officer, Office of the Chief Operating Officer, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Planning Public Utilities, Public Utilities Branch, Purchasing & Contracting, Real Estate Assets, Smart & Sustainable Communities, and Sustainability.

Significant Budget Adjustments

The following is a summary of critical expenditures and budget reduction proposals primarily in response to the COVID-19 pandemic included in the Fiscal Year 2021 Adopted Budget. After incorporating all adjustments, the Fiscal Year 2021 Adopted Budget maintains a balanced budget.

Critical Expenditures

City Attorney

City Attorney's Office Internship Program

This adjustment includes the addition of 1.75 Legal Intern - Hourly and the reduction of 1.00 Senior Legal Intern - Hourly for a net reduction of \$1,609 in expenditures to help support recruitment with the goal to attract future Deputy City Attorney applicants for future employment.

General Fund Expenditures

Citywide Program Expenditures

Transfer to Infrastructure Fund

This adjustment includes the addition of \$5.7 million in one-time non-personnel expenditures for the transfer to the Infrastructure Fund. This contribution is associated with the Fiscal Year 2019 reconciliation amount based on higher than anticipated revenues being transferred to the Infrastructure Fund as approved by the City Council.

Redistricting Commission

This adjustment includes the addition of \$198,411 in one-time non-personnel expenditures to support the redistricting commission which will re-evaluate City Council Districts as mandated by the City Charter.

Transfer to the Capital Improvements Program (CIP) Budget

This adjustment includes the addition of \$547,000 in one-time non-personnel expenditures for a transfer to the Capital Improvements Program (CIP) Budget for the Sherman Heights Community Center.

Flexible Benefit Plan Adjustment

This adjustment includes the addition of \$6.9 million in citywide fringe benefits as a result of negotiated changes in how the flexible benefit plan will be administered for new and existing employees, including changes to tiers and cash-back options.

Public Liability Insurance

This adjustment includes the addition of \$3.4 million in one-time non-personnel expenditures to support the Public Liability insurance.

Citywide Elections

This adjustment includes the addition of \$2.0 million in one-time non-personnel expenditures for anticipated citywide elections for Mayor, City Attorney, Council Districts 1, 3, 5, 7, 9, and five ballot measures.

Right-of-Way Permit Reimbursement

This adjustment includes the addition of \$1.1 million in one-time transfer to the Engineering and Capital Projects Fund associated to Fiscal Year 2019 inspections for right of way utility permits.

Commercial Paper Issuance

This adjustment includes the addition of \$500,000 for potential -interest and fees to support the issuance of commercial paper in Fiscal Year 2021.

Assessments on Public Property

This adjustment includes the addition of \$132,872 in non-personnel expenditures in the Citywide Program Expenditures Department related to assessments levied on City property in maintenance assessment districts.

Department of Information Technology

Internet Access for Low Income Communities Pilot Program

This adjustment includes the addition of \$500,00 in one-time non-personnel expenditures to support a pilot program that will provide internet access to low-income communities.

Personal Computer (PC) Replacement

This adjustment includes the addition of \$206,030 in non-personnel expenditures to support the debt financing of computers replaced through the General Fund PC Replacement Program.

General Fund Expenditures

Development Services

City Services Billed

This adjustment includes the addition of \$147,000 in non-personnel expenditures for analytical and payroll services provided by the Development Services Fund.

Economic Development

CARES Act Funding – Small Business Relief Fund

This adjustment includes the addition of \$12.8 million in one-time non-personnel expenditures and associated revenue to support CARES Act Funding eligible expenses to support businesses impacted by COVID-19 closures.

Environmental Services

Clean SD

This adjustment includes the addition of 3.00 FTE positions and non-personnel expenditures of \$2.9 million in the Environmental Services Department to maintain current service levels. For additional information about Clean SD, please refer to the Citywide Budget Overview section of this Volume.

CARES Act Funding Refuse Collection Enhancement

This adjustment includes the addition of \$1.1 million in one-time non-personnel expenditures and \$1.2 million in CARES Act revenue in the Environmental Services Department to support enhanced refuse collection efforts during the COVID-19 pandemic.

Clean SD Positions and Equipment

This adjustment includes the addition of 4.00 Code Compliance Officers and \$320,434 in non-personnel expenditures in the Environmental Services Department to support encampment abatement activities. For additional information about Clean SD, please refer to the Citywide Budget Overview section of this Volume.

Environmental Health Inspector

This adjustment includes the addition of 1.00 Environmental Health Inspector and expenditures of \$84,692 and associated revenue to support the Santa Clara Paint Lawsuit Settlement Agreement.

Fire-Rescue

CARES Act Funding – Fire-Rescue Upstaffing

This adjustment includes the addition of \$1.9 million in one-time expenditures and \$5.0 million in one-time revenue to support an increase emergency medical services and upstaffing to respond to the COVID-19 public health emergency.

Overtime Fringe Adjustment

This adjustment includes the addition of \$1.7 million in fringe benefits associated to overtime expenditures. This adjustment is specifically tied to Medicare and Supplemental Pension Savings Plan for post Proposition B employees.

North University Fire Station

This adjustment includes the addition of 12.00 FTE positions and expenditures of \$1.5 million to support the operation of the North University Fire Station. The fire station is expected to open in the fall of Fiscal Year 2021.

Port Security Vessel Grant Match

This adjustment Port Security Vessel Grant Match This adjustment includes the addition of non-personnel expenditures of \$250,000 related to a Port Security Grant match for the purchase of a Lifeguard vessel.

General Fund Expenditures

Structural PPE Replacement

This adjustment includes the addition of \$237,986 in one-time non-personnel expenditures for the replacement of structural personal protective equipment to comply with the National Fire Protection Association standard.

Reimbursable Airport Training & Equipment

This adjustment includes the addition of reimbursable non-personnel expenditures of \$138,000 associated with the Airport Authority contract for mandated training and equipment in compliance with Occupational Safety and Health Administration, Federal Aviation Administration, and National Fire Protection Association standards.

Fire Dispatch Administrator

This adjustment includes the addition of 1.00 Fire Dispatch Administrator and expenditures of \$116,502 to increase span of control and support the level of dispatch services provided contractually to other agencies.

Addition of Deputy Fire Chief

This adjustment includes the addition of 1.00 Deputy Fire Chief and reduction of 1.00 Command Battalion Chief for a net increase of \$28,503 in expenditures to oversee Emergency Medical Services, Training, Health & Safety, and Professional Standards Unit in conjunction with the reorganization of the Emergency Command and Data Center (ECDC) Battalion Chiefs.

Fire-Rescue Staffing Model and Relief Pool

This adjustment includes the addition of 37.00 FTE positions and a net decrease in expenditures of \$506,722 in the Fire-Rescue Department to support the constant staffing model through the implementation of Year 2 of the 3-year Fire Suppression Relief Pool (Relief Pool) and one additional Fire Academy. The Relief Pool is intended to be a unit that provides full-time staffing to cover shifts for sworn personnel that are on annual leave or holiday.

As part of Year 2 of the Relief Pool, the following adjustments have been included in the Fiscal Year 2021 Adopted Budget:

- Addition of 37.00 FTE positions and personnel expenditures of \$4.5 million to fill the Relief Pool. These positions will be permanent and be filled by fire suppression staff dedicated to backfilling for staffing shortfalls associated with leave time taken via straight time pay as opposed to overtime;
- Addition of \$431,324 in expenditures for one additional Fire Academy in Fiscal Year 2021 Adopted Budget to staff the Relief Pool; and
- Decrease of \$5.5 million in overtime expenditures and associated fringe benefits associated with a decrease in overtime for leave time taken of existing positions.

Homelessness Strategies

CARES Act Funding - Operation Shelter to Home

This adjustment includes the addition of \$30.0 million in one-time non-personnel expenditures with supporting revenue to provide funding for CARES Act eligible expenses in support of Operation Shelter to Home. Please refer to COVID-19 State and Federal Relief Funds within the Citywide Budget Overview section of this Volume for additional information on Operation Shelter to Home.

CARES Act Funding - COVID-19 Rent Relief Fund

This adjustment includes the addition of \$9.7 million in one-time non-personnel expenditures with supporting revenue to provide funding for CARES Act eligible expenses to establish the COVID-19 Rent Relief Fund. Please refer to COVID-19 State and Federal Relief Funds within the Citywide Budget Overview section of this Volume for additional information on the COVID-19 Rent Relief Fund.

General Fund Expenditures

Homeless Shelters and Programs

This adjustment includes the addition of \$3.2 million in non-personnel expenditures to support one or more shelters to make neutral the loss of 200 beds from the transfer of the Midway district bridge shelter to Chula Vista. The goal of the City is to maintain or increase shelter capacity in accordance with the recently approved Community Action Plan on Homelessness. The use of funds will likely include one or more of the following: a further expansion of Golden Hall, an expansion opportunity at Father Joe's Imperial Avenue campus, and the funding of shelter related to criminal justice diversion.

Expansion of the Person-Centered Unsheltered Outreach Program

This adjustment includes the addition of \$1.5 million in non-personnel expenditures to support the expansion of the Person-Centered Unsheltered Outreach Program.

Fiscal and Program Support

This adjustment includes the addition of 2.00 Program Managers and 1.00 Program Coordinator and total expenditures of \$486,434 and revenue of \$487,340 to support the newly created Homelessness Strategies Department. These positions will provide an organizational structure to the department needed to keep pace with newly received grant revenue, audit recommendations, and adopted policy.

Reclassification of Program Manager to Department Director

This adjustment includes the reclassification of 1.00 Program Manager to 1.00 Department Director and net expenditures of \$0 for the newly created Homelessness Strategies Department. Per Charter Section 26, all newly created departments included in the Adopted Budget must be approved by ordinance via a two-thirds vote from the City Council.

Human Resources

Sexual Harassment Prevention Training

This adjustment includes the addition of \$72,632 in non-personnel expenditures in the Human Resources Department to manage and administer the citywide Sexual Harassment Prevention Training program.

Library

CARES Act Funding – Library Staffing and Supplies

This adjustment includes the addition of \$76,721 in one-time non-personnel expenditures and \$893,437 in one-time revenue to support CARES Act Funding eligible expenses associated with reassigned staff and supplies.

Mobility

New Mobility Department

This adjustment includes the addition of 1.00 Executive Director, 1.00 Program Manager, 1.00 Senior Management Analyst, and 1.00 Program Coordinator and total expenditures of \$675,182 and revenue of \$172,372 to support the new Mobility Department, provide fiscal and administrative support, and for Mobility Analytics programmatic support and coordination. Per Charter Section 26, all newly created departments included in the Adopted Budget must be approved by ordinance via a two-thirds vote from the City Council.

Office of Boards & Commissions

Citizens' Advisory Board on Police/Community Relations

This adjustment includes the addition of 1.00 Executive Director in the Office of Boards and Commissions. This position is offset by a decrease of 1.00 Mayor's Representative 2 from the Mayor's Office, for a net increase of \$3,099. This position will lead the Citizens Advisory Board on Police/Community Relations.

General Fund Expenditures

Office of Race and Equity

Transfer to the Community Equity Fund

This adjustment includes the addition of \$3.0 million in non-personnel expenditures associated with the Community Equity Fund.

New Office of Race and Equity

This adjustment includes the addition of 3.00 FTE positions and associated non-personnel expenditures for total expenditures of \$825,021 to establish the Office of Race & Equity.

Parks and Recreation

CARES Act Funding – Parks and Recreation Staffing and Supplies

This adjustment includes the addition of \$400,000 in one-time overtime expenditures and \$10.2 million in one-time CARES Act Fund revenue for reassigned staff and supplies.

New Facilities

This adjustment includes the addition of 1.00 Recreation Center Director 1, 2.00 Ground Maintenance Utility Worker 2s, and 0.50 Recreation Leader Hourly 1 and \$297,028 in total expenditures to support the expansion, maintenance, and operations of the following new joint use facilities and parks: 14th Street Promenade, Bay Terraces Senior Center, and Harriet Tubman Charter Joint-Use Park.

Police

Police Zero-Based Overtime Budget

This adjustment includes the addition of \$2.1 million in overtime expenditures and associated fringe benefits to align with historical overtime expenditure levels. This adjustment also includes the addition of \$829,691 in on-going revenue for increased activity related to grants, Petco Park, and other special events throughout the city.

Clean SD

This adjustment includes the addition of \$3.6 million in overtime expenses to maintain Clean SD service levels for items that were funded on a one-time basis in Fiscal Year 2020. For additional information about Clean SD, please refer to the Citywide Budget Overview section of this Volume.

CARES Act Funding – Policing Staffing and Supplies

This adjustment includes the addition of \$2.3 million in expenditures for increased sanitation and purchasing of protective equipment which are offset by an estimated \$8.3 million increase in anticipated Cares Act revenue.

Lateral and Recruitment Incentive Programs

This adjustment includes the addition of \$68,000 in one-time non-personnel expenditures to support the Lateral and Recruitment Incentive Programs. This program is scheduled to end in Fiscal Year 2020, and this addition supports the remaining payments for Officers who qualified for incentive pay prior to the program ending; \$55,000 for the Lateral Police Officer 2 Incentive Program and \$13,000 for the Police Officer Recruitment Program

Sexual Assault Evidence Kits (SB22)

This adjustment includes the addition of 4.00 Criminalist 2s and total expenditures of \$342,679 for the timely analysis of all collected sexual assault evidence as required by Senate Bill 22.

General Fund Expenditures

Purchasing & Contracting

Animal Control and Services Program

This adjustment includes the addition of \$1.8 million in non-personnel expenditures in the Purchasing and Contracting Department to support the animal services program, including a spay/neuter voucher program.

Disparity Study

This adjustment includes the addition of \$248,785 in one-time non-personnel expenditures and \$124,393 in associated revenue in the Purchasing & Contracting Department to support the completion of the disparity study. The disparity study began at the start of calendar year 2020 and is expected to conclude in FY 2021.

Real Estate Assets – Facilities Division

Public Utilities Department Facilities Support

This adjustment includes the addition of 3.00 FTE positions, total expenditures of \$218,851 and supporting revenue of \$455,936 to support the Public Utilities Department. Facilities Services will receive revenue from the Public Utilities Department funds. The additional revenue will offset the additional personnel expense in the General Fund.

Smart and Sustainable Communities Branch

Franchise Agreement Consultant

This adjustment includes the addition of \$750,000 in one-time non-personnel expenditures related to the consultant contract for negotiating and evaluating the City's energy distributor. San Diego Gas and Electric currently operates under a 50-year City franchise that was granted in 1970. The agreement is set to expire in Calendar Year 2020 and the City anticipates the need to retain outside consultants to prepare for and advise the City during these negotiations and evaluate the City's energy distributor.

Storm Water

New Storm Water Department

This adjustment includes the addition of 1.00 Department Director and the repurpose of 1.00 Assistant Deputy Director to 1.00 Deputy Director and total expenditures of \$549,496 to lead the newly created Storm Water Department. The Department Director position is expected to be offset by the addition of Community Parking District revenues. The Deputy Director position is expected to lead the Operations & Maintenance Division. Per Charter Section 26, all newly created departments included in the Adopted Budget must be approved by ordinance via a two-thirds vote from the City Council.

Sustainability

Climate Action Plan Support

This adjustment includes the addition of \$250,000 in non-personnel expenditures in the Sustainability Department for professional services to support the Climate Action Plan.

Transportation

Addition of Tree Planting

This adjustment includes the addition of \$300,000 in one-time non-personnel expenditures in the Transportation Department to address the backlog of new tree plantings.

Budget Reduction Proposals

In order to balance the General Fund and mitigate the impact from the COVID-19 pandemic, a total of \$41.8 million of ongoing operating expenditure reductions were included in the Fiscal Year 2021 Adopted Budget.

General Fund Expenditures

City Attorney

Reduction for Independent Departments

This adjustment includes the reduction of \$2.4 million in personnel expenditures implemented on Independent Departments based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.

City Treasurer

Treasury Accounting and Delinquent Accounts

This adjustment includes the reduction of 1.00 Account Clerk, 1.00 Clerical Assistant 2, 1.00 Administrative Aide 2 and total expenditures of \$282,914 associated with the Treasury Accounting and Delinquent Accounts sections in the Office of the City Treasurer. The reduction of this position will decrease response time related to audit outreach and referrals, and customer services.

Reduction of 2.00 Accountant 2s

This adjustment includes the reduction of 2.00 Accountant 2s and total expenditures of \$187,044 in support of the revenue auditing activity related to Transient Occupancy Tax and Short-Term Rental Ordinance programs in the Office of the City Treasurer. These reductions are not expected to impact current service levels as the department has efficiently operated without these vacant positions.

Reduction of Assistant Director

This adjustment includes the reduction of 1.00 Assistant Director and total expenditures of \$143,012 in the Office of the City Treasurer. This position supported the Treasury Accounting and Business Tax sections.

Reduction of Senior Account Clerk

This adjustment includes the reduction of 1.00 Senior Account Clerk and total expenditures of \$108,466 in the Office of the City Treasurer associated with payment collection processing in the Delinquent Accounts section. The duties performed by this position will be absorbed by existing staff with minimal service level impacts.

Reduction of Non-Personnel Expenditures

This adjustment includes the reduction of \$77,700 in non-personnel expenditures in the Office of the City Treasurer related to travel, training, and miscellaneous contractual services.

Reduction of Collections Investigator 1

This adjustment includes the reduction 1.00 Collection Investigator 1 and total expenditures of \$67,266 in the Office of the City Treasurer. The reduction will have no service level impact as the Department continues to have vacancies in this classification. The Department will re-evaluate resources once the new delinquent accounts system is implemented.

Reduction of Public Information Clerk

This adjustment includes the reduction of 1.00 Public Information Clerk and total expenditures of \$66,145 in the Office of the City Treasurer associated with parking permit and citation services in the Parking Administration section. The clerical duties performed by this position will be absorbed by existing staff and will decrease customer response times.

Reduction of Public Information Clerk

This adjustment includes the reduction of 1.00 Public Information Clerk and total expenditures of \$59,422 in the Office of the City Treasurer associated with Business Tax administration. The reduction of this position will result in decreased response times related to business tax administration services including the posting of revenue and response to customer inquiries.

General Fund Expenditures

Citywide Program Expenditures

Public Liability Rate Relief

This adjustment includes the one-time reduction of \$2.0 million in of non-personnel expenditures to spend down excess funds in the Public Liability Operating Fund.

Debt Service Payments Related to the Stadium Sale

This adjustment includes the reduction of \$14.5 million in non-personnel expenditures associated with the use of anticipated Stadium sale proceeds for General Fund debt service that will be paid out of the Capital Outlay Fund.

Communications

Non-Personnel Expenditures

This adjustment includes the reduction of \$91,506 in non-personnel expenditures in the Communications Department associated with contracts, capital, supplies, and transportation allowance expenditures.

Reduction of Senior Public Information Officer

This adjustment includes the reduction of 1.00 Senior Public Information Officer and total expenditures of \$100,653 and a revenue decrease of \$45,277 in the Communications Department.

City Council Districts and Council Administration

Reduction for Independent Departments

This adjustment includes the reduction of \$578,680 in personnel expenditures implemented on all City Council Offices and the Council Administration Department based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.

Debt Management

Reduction of Senior Management Analyst

This adjustment includes the reduction of 1.00 Senior Management Analyst and total expenditures of \$103,555 in the Bond Finance & Administrative section of the Debt Management Department.

Reduction of State Revolving Fund Loan Program Manager

This adjustment includes the reduction of 1.00 Debt Manager and total expenditures of \$148,319 in the Debt Management Department that supports the Infrastructure Loan Unit.

Reduction of Associate Economist

This adjustment includes the reduction of 1.00 Associate Economist and total expenditures of \$95,960 in the Debt Management Department that provides cross-functional department duties.

Reduction of Contractual Services

This adjustment includes the reduction of \$23,443 in non-personnel expenditures due to anticipated savings in travel, training, and contractual services related to the Community Choice Aggregation and other municipal financial advisory services.

Department of Finance

Reduction of Citywide Financial Support

This adjustment includes the reduction of 8.27 FTE Positions and total expenditures of \$760,506 in the Department of Finance associated with providing citywide financial support for the budget processes, internal controls, accounts payable and financial accounting.

General Fund Expenditures

Development Services

Reduction of Code Enforcement Non-Personnel Expenditures

This adjustment includes the reduction of \$283,978 in non-personnel expenditures in the Development Services Department associated to miscellaneous supplies and contracts supporting the Code Enforcement Division.

Economic Development

Reduction of Small Business Enhancement Program

This adjustment includes the reduction of \$485,000 in non-personnel expenditures in the Economic Development Department associated with Small Business Enhancement Program.

Reduction of Local Business Support

This adjustment includes the reduction of 2.00 Community Development Specialists, 1.00 Word Processing Operator, 2.00 Management Interns – Hourly, and total expenditures of \$414,317 in the Economic Development Department associated with providing support for the attraction, retention and expansion of businesses in the City.

Elimination of Business Cooperation Program

This adjustment includes the reduction of \$210,000 in non-personnel expenditures in the Economic Development Department associated with the use of tax rebates under the Business Cooperation Program.

Ethics Commission

Reduction of Independent Departments

This adjustment includes the reduction of \$51,294 in non-personnel expenditures implemented on Independent Departments based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.

Environmental Services

Reduction in the Weekly Residential Refuse Collection Program

This adjustment includes the reduction of 5.00 Sanitation Driver 2s, and 2.00 Sanitation Driver 3s and total expenditures of \$875,467 in the Environmental Services Department that support the Weekly Residential Refuse Collection Program. This reduction is not expected to impact service levels.

Reduction of Non-Personnel Expenditures

This adjustment includes the reduction of \$225,273 in non-personnel expenditures supporting the weekly collection services, hazardous waste storage, waste reduction, and training.

Sidewalk Sanitizing

This adjustment includes the reduction of \$200,000 in non-personnel expenditures in the Environmental Services Department associated with anticipated saving in sidewalk sanitizing expenditures.

Reduction of Hazmat Inspector 2

This adjustment includes the reduction of 1.00 Hazmat inspector 2 and total expenditures of \$106,054 that supports the Disposal and Environmental Protection Division.

Reduction in Non-Personnel Expenditures

This adjustment includes the reduction of \$54,183 in non-personnel expenditures in the Environmental Services Department associated with performing as needed and emergency building maintenance at the Environmental Services Operations Station.

General Fund Expenditures

Fire-Rescue

Reduction of South UC Fast Response Squad (FRS)

This adjustment includes the reduction of 2.00 Fire Captains, 2.00 Fire Fighter 2/Paramedics, and total expenditures of \$388,806 associated with the elimination of the South University City Fast Response Squad. This reduction in service will align with the operations of the new North University Fire Station.

Reduction of Helicopter 1 Maintenance

This adjustment includes the reduction of \$350,000 in non-personnel expenditures associated with parts, inspections, and maintenance of helicopter 1 as a result of the aircraft being placed in storage and increased capacity and use of remaining helicopter fleet. The service level impact of this reduction will be minimal and if needed, the helicopter could be placed back in service within two weeks.

Reduction of Swift Water and Cliff Rescue/Training

This adjustment includes the reduction of \$115,090 in non-personnel expenditures in the Lifeguard Division associated to not traveling for the Swift Water Rescue Team (SRT) and Cliff Rescue Instructor trainings.

Homelessness Strategies Department

Reduction of Bridge Shelter Expenditures

This adjustment includes the reduction of \$2.1 million in bridge shelter ancillary costs in the Homelessness Strategies Department for 16th & Newton and Golden Hall bridge shelters. Operations will no longer be funded by the Housing Commission, and ancillary services will be supported by a state grant.

San Diego Housing Commission Funding

This adjustment includes the reduction of \$420,106 in non-personnel expenditures in the Homelessness Strategies Department associated with the transfer to the San Diego Housing Commission for homelessness support.

Human Resources

Reduction of Associate Human Resources Analyst

This adjustment includes the reduction of 1.00 Associate Human Resources Analyst and total expenditures of \$158,121 in the Human Resources Department supporting the Labor Relations section.

Reduction of Child Program Coordinator

This adjustment includes the reduction of 1.00 Program Coordinator and total expenditures of \$116,428 in the Human Resources Department supporting the Child Care Program, and the Labor Relations section.

Reduction of Miscellaneous Non-Personnel Expenditures

This adjustment includes the reduction of \$41,542 in non-personnel expenditures in the Human Resources Department associated with construction management, fee membership, office supplies, training-in town, and consultant services. This reduction is expected to have a minimal impact to current service levels

Internal Operations

Reduction of Deputy Chief Operating Officer

This adjustment includes the reduction of 1.00 Deputy Chief Operating Officer and total expenditures of \$427,141 in the Internal Operations Department.

Library

Reduction of Maintenance and Repair Services

This adjustment includes the reduction of \$45,000 in non-personnel expenditures in the Library Department associated to as-needed services and equipment. Services and equipment include HVAC labor,

General Fund Expenditures

security camera maintenance, elevator inspection and related permits, book sorter equipment, and replacement of equipment.

Reduction of Miscellaneous Professional Services

This adjustment includes the reduction of \$150,000 in non-personnel expenditures in the Library Department associated to as-needed services such as installation of equipment and incidental building material replacement.

Office of Boards and Commissions

Reduction of Administrative Aide 2

This adjustment includes the reduction of 1.00 Administrative Aide 2 and total expenditures of \$123,383 in the Office of Boards & Commissions. The reduction of this position will result in limited administrative support to the Gang Commission, Human Relations Commission and Citizens' Review Board sections.

Office of the Assistant COO

Reduction of Miscellaneous Supplies and Services

This adjustment includes the reduction of \$1,700 in non-personnel expenditures in the Office of the Assistant Chief Operating Officer (ACOO) associated with supplies, postage, books, and print shop services.

Office of the Chief Operating Officer

Reduction of Sr. Legislative Recorder

This adjustment includes the reduction of 1.00 Sr Legislative Recorder and total expenditures of \$134,270 in the Docket Office.

Office of the Independent Budget Analyst

Reduction for Independent Departments

This adjustment includes the reduction of \$87,563 in personnel expenditures in the Office of the Independent Budget Analyst based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.

Office of the Mayor

Reduction of Mayor's Representative 2's

This adjustment includes the reduction of 2.00 Mayor's Representative 2s and total expenditures of \$364,150 in the Office of the Mayor.

Non-Personnel Expenditures

This adjustment includes the reduction of \$32,000 in non-personnel expenditures in the Office of the Mayor related to office supplies, parking stamps, travel, and print shop services.

Parks and Recreation

Reduction of Developed Regional Parks Support

This adjustment includes the reduction of 13.00 FTE positions and total expenditures of \$1.0 million in the Developed Regional Parks Division associated with support for accounts payable and receivable support, citywide turf maintenance and sweeping, tree maintenance, and programmatic support for Balboa Park and Mission Bay.

Reduction of Citywide Park Maintenance Staff

This adjustment includes the reduction of 3.00 Light Equipment Operators and total expenditures of \$205,604 in in the Parks and Recreation Department associated with delayed mowing schedules across Developed Regional Parks citywide.

General Fund Expenditures

Reduction of Administrative Support

This adjustment includes the reduction of 1.00 Senior Management Analyst, 1.00 Word Processing Operator, and total expenditures of \$164,908 in the Administrative Services Division related to administrative support.

Reduction of Grounds Maintenance Worker 2s

This adjustment includes the reduction of 2.00 Grounds Maintenance Worker 2s and total expenditures of \$125,377 in the Parks and Recreation Department related to park maintenance and safety in the Community Parks I Division.

Reduction of Park Ranger

This adjustment includes the reduction of 1.00 Park Ranger and total expenditures of \$78,964 in the Parks and Recreation Department related to Mission Trails Park management.

Performance & Analytics

Reduction to Get It Done

This adjustment includes the reduction of \$150,000 in non-personnel expenditures in the Performance and Analytics Department associated with Get It Done Enhancements. The reduction results in a net Fiscal Year 2021 budget of \$450,000 which is available for critical enhancements

Reduction to Open Data programs

This adjustment includes the reduction of is \$65,000 in non-personnel expenditures in the Performance and Analytics Department associated to the Open Data Initiative. Open Data will be limited in its ability to conduct geospatial analysis with City data which will affect relevant department key performance indicators (KPIs).

Reduction to Office Supplies

This adjustment includes a reduction of \$2,500 in non-personnel expenditures in the Performance and Analytics Department associated to office supplies.

Personnel

Reduction for Independent Departments

This adjustment includes the reduction of \$388,662 in personnel expenditures in the Personnel Department based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.

Planning

Anticipated Savings due to Completion of Parks Master Plan

This adjustment includes the reduction of \$399,050 in non-personnel expenditures in the Planning Department related to contractual services for citywide planning efforts due to the anticipated completion of the Parks Master Plan in the Fall of 2020.

Reduction of Support Staff for Citywide Planning

This adjustment includes the reduction of 6.00 FTE Positions, total expenditures of \$287,401, and an increase in revenue of \$447,414 in the Planning Department associated to Community Plan Updates, Multiple Species Conservation Program, and Geographic Information System support.

Reduction of Administrative Support Staff

This adjustment includes the reduction of Reduction of 1.00 Clerical Assistant 2, 1.00 Information Systems Analyst 2, 1.00 Executive Assistant, and total expenditures of \$263,823 in the Planning Department related to administrative support.

General Fund Expenditures

Miscellaneous Expenditures for Community Planning Support

This adjustment includes the Reduction of \$71,000 in non-personnel expenditures in the Planning Department related to Community Planning support.

Police

Reduction of Extension of Shift Overtime

This adjustment includes a reduction of \$1.8 million in overtime expenditures in the Police Department associated to extension of shift related activities.

STAR/PAL Unit Staff

This adjustment includes the reduction of 3.00 Police Officer 2s, 1.00 Police Sergeant, 1.00 Word Processing Operator, and total expenditures of \$1.2 million in the Police Department associated with the STAR/PAL unit.

Helicopter Purchase Maintenance Savings

This adjustment includes the reduction of \$900,000 in one-time non-personnel expenditures in the Police Department associated with helicopter maintenance. With the acquisition of one aircraft through Seized Assets Funds during Fiscal Year 2020 it is estimated that there will be a one-time projected savings in maintenance due to the new helicopter's three (3) year or 2,000-hour warranty.

Reduction of Word Processing Operators

This adjustment includes the reduction of 5.00 Word Processing Operators and total expenditures of \$624,210 in the Police Department. This reduction will require existing staff to absorb the additional workload which may increase errors, processing delays, and the overall efficiency of department operations.

Reduction of Trolley Team Sworn Officers

This adjustment includes the reduction of 2.00 Police Officers 2s, 1.00 Police Sergeant, and total expenditures of \$614,102 in the Police Department associated with the trolley team. The mission of the Metropolitan Transit System (MTS) Joint Agency Task Force (JATF) is to suppress criminal activity and prevent terrorism-related incidents through pro-active enforcement and directed policing. The Task Force uses a variety of methods to target, contact, identify and arrest criminal offenders and their associates in those areas identified as impacting the safe transit on MTS Light Rail Vehicles (LRV), rights of way, and adjacent areas throughout San Diego County.

Air Support Flight Hours and Associated Maintenance

This adjustment includes the reduction of \$547,500 in non-personnel expenditure in the Police Department associated to helicopter maintenance due to the decrease in flight hours. The reduction of three flight hours per day will reduce the amount of maintenance required on the four helicopters currently in operation.

Patrol Operations Police Investigative Service Officer 2s

This adjustment includes the reduction of 7.00 Police Investigative Service Officer 2s and total expenditures of \$546,821 in the Police Department associated to positions within Patrol Operations units that augment sworn patrol and investigative personnel.

Narcotics and Records Civilian Support Staff

This adjustment includes the reduction of 1.00 Clerical Assistant 2, 4.00 Police Records Clerks, and total expenditures of \$321,758 in the Police Department that support the Narcotics and Records functions within the department.

General Fund Expenditures

Reduction of Associate Management Analyst

This adjustment includes the reduction of 1.00 Associate Management Analyst and total expenditures of \$148,440 that supports the Domestic Violence Unit and the Family Justice Center.

Public Utilities Branch

Enterprise Asset-Management Contractual Services

This adjustment includes the reduction of \$84,195 in non-personnel expenditures in the Public Utilities Branch associated with contractual services for the Enterprise Asset Management (EAM) Project.

Purchasing & Contracting

Reduction of Procurement Contracting Officers

This adjustment includes the reduction of 1.00 Senior Procurement Contracting Officer, 1.00 Associate Procurement Officer, and total expenditures of \$201,541 associated with procurement and contracting of goods and services.

Reduction in Administrative Staff

This adjustment includes the reduction of 1.00 Executive Secretary, 1.00 Word Processing Operator, and total expenditures of \$194,342 in the Purchasing and Contracting Department that supports department management and the Equal Opportunity Contracting Program.

Reduction in Non-Personnel Expenditures

This adjustment includes the reduction of \$33,865 in non-personnel expenditures associated with contractual services, supplies, and training.

Real Estate Assets

Reduction of Property Agents

This adjustment includes the reduction of 4.00 Property Agents, 2.00 Supervising Property Agents, and total expenditures of \$620,496 in the Real Estate Assets Department related to acquisition, disposition, and asset management, and contractual expenditures.

Real Estate Assets – Facilities Services Division

Reduction of Stadium Maintenance Positions

This adjustment includes the reduction of 27.17 FTE Positions, total expenditures of \$2.6 million, and the addition of \$236,166 in one-time revenue in the Real Estate Assets – Facilities Services Division. This reduction is associated to the anticipated closure of the Stadium.

Positions Supporting Various Facilities Maintenance Functions

This adjustment includes the reduction of 9.00 FTE positions and expenditures of \$770,852 in the Real Estate Assets – Facilities Services Division. The reduction will impact the department's ability to address any extraordinary maintenance services, which includes sustainability efforts, preventative maintenance and component replacements which may result in additional deferred maintenance costs in future years.

Facilities Administrative Support

This adjustment includes the reduction of 1.00 Administrative Aide 1 and total expenditures of \$109,916 in the Real Estate Assets – Facilities Services Division associated with support staff. The reduction will impact the department's administrative staff.

General Fund Expenditures

Reduction of Maintenance Related Supplies

This adjustment includes the reduction of \$56,729 in non-personnel expenditures in the Real Estate Assets – Facilities Services Division associated with preventative maintenance and component replacements which may result in additional deferred maintenance costs in future years.

Smart and Sustainable Communities

Urban Planning Contractual Services

This adjustment includes the reduction of \$79,130 in non-personnel expenditures in the Smart and Sustainable Communities Department associated with Urban Planning contractual services.

Storm Water

Habitat Mitigation and Environmental Permitting

This adjustment includes the reduction of \$750,000 in non-personnel expenditures in the Storm Water Department associated with habitat mitigation and environmental permitting efforts necessary to perform channel maintenance and other critical flood risk reduction functions.

Watershed Consulting Services

This adjustment includes the reduction of \$495,000 non-personnel expenditures in the Storm Water Department associated with storm water watershed consulting services for Water Quality Improvement Plans, Jurisdictional Runoff Maintenance Plans annual reporting, and future pilot studies. This reduction will affect the ability to respond to Regional Board-required compliance plan updates and negotiate new regulations, and impact staff's ability to identify the best and most efficient/cost effective methods of operating.

Equipment for Storm Water Pump Replacement and Repair

This adjustment includes the reduction of \$395,000 in non-personnel expenditures in the Storm Water Department associated with equipment for storm water pump replacement and repair.

Reduction of Investigative Order Workplan

This adjustment includes the reduction of \$382,282 in non-personnel expenditures in the Storm Water Department for consulting services related to the investigative order workplan for the Storm Water Policy section.

Rentals, Materials, Supplies, and Services

This adjustment includes the reduction of \$381,000 in non-personnel expenditures in the Storm Water Department associated with rentals, materials, supplies and services.

Watershed Asset Management (WAMP) and Capital Improvement Project Development

This adjustment includes the reduction of \$350,000 in non-personnel expenditures in the Storm Water Department associated to the storm water infrastructure & asset management. The reduction would delay the ability of asset management and capital improvement project development.

Storm Water Monitoring Consultant Services

This adjustment includes the reduction of \$305,000 in non-personnel expenditures in the Storm Water Department associated to consultant services for storm water monitoring.

Hydrology and Hydraulic Engineering Studies

This adjustment includes the reduction of \$300,000 in non-personnel expenditures in the Storm Water Department associated with hydrology and hydraulic studies, analysis of erosion after rain events, and corrugated metal pipe assessment.

General Fund Expenditures

Trash Implementation Plan and Water Quality Improvement Plan Implementation Consulting Services

This adjustment includes the reduction of \$260,500 in non-personnel expenditures in the Storm Water Department for consultant services related to Trash Implementation Plan, Water Quality Improvement Plan Implementation, grant application support, as well as sponsorship for Wildcoast and San Diego River Park Foundation.

Alternative Compliance Program

This adjustment includes the reduction of \$250,000 in non-personnel expenditures in the Storm Water Department associated with consultant task orders for Alternative Compliance Program. This reduction will delay to the development of the Alternative Compliance Program which is strongly supported by the development industry.

Reduction of Channel Inspection and Cleaning

This adjustment includes the reduction of \$206,364 in non-personnel expenditures in the Storm Water Department associated with channel inspection and clearing equipment of storm water channel.

Famosa Slough Drainage and Engineering Analyses

This adjustment includes the reduction of \$200,000 in non-personnel expenditures in the Storm Water Department associated with drainage and engineering analyses of the Famosa Slough.

Investigative Order Implementation

This adjustment includes the reduction of \$175,000 in non-personnel expenditures in the Storm Water Department that supports policy consulting services related to implementation of Regional Board investigative orders.

Specialized Equipment Rentals for Storm Drain Inspections

This adjustment includes the reduction of \$130,000 in non-personnel expenditures in the Storm Water Department associated with specialized equipment rentals for storm drain televising inspections.

Storm Water Monitoring

This adjustment includes the reduction of \$120,000 in non-personnel expenditures in the Storm Water Department associated with water quality sample testing and storm water monitoring. Reduction would impact Total Maximum Daily Load (TMDL) quality sample testing and the ability to respond to the Regional Board or other outside requests for increased monitoring efforts.

Reduction of Asset Ownership Verification

This adjustment includes the reduction of \$100,000 in non-personnel expenditures in the Storm Water Department for asset research associated with operations engineering evaluations, and increased flood risk.

Reduction of Support for Storm Water Policy

This adjustment includes the reduction of \$100,000 in non-personnel expenditures in the Storm Water Department associated with regulatory support with the Water Board and other agencies.

Urban Corps Contractual Services

This adjustment includes the reduction of \$100,000 in non-personnel expenditures in the Storm Water Department for services with Urban Corps of San Diego to remove trash and debris along channels.

General Fund Expenditures

Catch Basin and Street Sweeping Data Services

This adjustment includes the reduction of \$90,000 in non-personnel expenditures in the Storm Water Department associated to consultant task order for Catch Basin & Street Sweeping Data. This will reduce the ability to develop plans for storm drain cleaning.

Street Sweeping Route Optimization

This adjustment includes the reduction of \$75,000 in non-personnel expenditures in the Storm Water Department associated with optimization of street sweeping routes. Reduction would delay efforts to improve efficiency evaluation of sweeping routes.

City GIS Services for Digitized Storm Drain Data

This adjustment includes the reduction of \$50,000 in non-personnel expenditures in the Storm Water Department associated with the digitizing of storm drain data.

Consultant Services for Storm Water Reinspection Fee Development

This adjustment includes the reduction of \$40,000 in non-personnel expenditures in the Storm Water Department associated with consultant services for Storm Water reinspection fee development.

Sustainability

Reduction of Smart Streetlights Program

This adjustment includes the reduction of \$1.4 million in non-personnel expenditures in the Sustainability Department associated to the Smart Streetlights Program. This reduction eliminates General Fund support for this program and is associated to the Lightgrid software licensing which manages the LED lights and adaptive controls, API Hosting fees, and operations and maintenance

Transportation

Reduction in Traffic Installation Crews

This adjustment includes the reduction of 1.00 Utility Worker 2, 3.00 Utility Workers 1s, 1.00 Equipment Operator 1, and total expenditures of \$430,004 in the Transportation Department that supports traffic installation crews. This will result in reduction of a quarter of new traffic installations such as bike lanes, continental crosswalks, scooter corrals/signage, etc. Additionally, it will lead to slower implementation of Bicycle Program and Vision Zero initiatives.

SDG&E Street Damage Fee Transfer to the Trench Cut Fee Fund

This adjustment includes the reduction of \$400,000 in non-personnel expenditures in the Transportation Department associated to SDG&E street damage fee transfer to the Trench Cut Fee Fund, which supports the City's street resurfacing program.

Reduction of Smart Streetlights Program

This adjustment includes the reduction of \$360,500 in non-personnel expenditures in the Transportation Department associated to the Smart Streetlights Program. This reduction eliminates General Fund support for this program and is associated to the Lightgrid software licensing, and operations and maintenance.

Street Resurfacing Principal Engineering Aide

This adjustment includes the reduction of 1.00 Principal Engineering Aide and total expenditures of \$87,811 in the Transportation Department associated to street resurfacing projects. Reduction of street resurfacing engineering staff who perform mark-outs and assist in planning projects. This will result in a decrease in street resurfacing work and a decrease in overall pavement conditions.

General Fund Expenditures

Street Paving Heavy Truck Driver 2

This adjustment includes the reduction of 1.00 Heavy Truck Driver 2 and total expenditures of \$70,645 in the Transportation Department that supports street paving projects. This position is responsible for operating heavy equipment associated with the department-wide trucking crew that is utilized by Street Division for implementation of street paving projects.

One-Time Resources and Uses

The Fiscal Year 2021 Adopted Budget includes \$159.6 million in one-time resources as displayed in **Table 5**.

Table 5: Fiscal Year 2021 One-Time Resources

One-Time Resources	Amount
COVID-19 State and Federal Relief Funds	146,107,190
Use of Fleet General Fund Replacement Fund Balance	21,500,000
Transfer from Civil Penalties Fund	2,337,438
Transfer from Former Enterprise Zone Funding	750,000
Homelessness Grant Funding	487,340
RPTTF Revenue associated to sale of North Park Gateway	218,960
OHS Grant Funding	164,638
Climate Action Plan Grant Funding	150,000
Disparity Study	124,393
COVID-19 Revised Revenues - Lost/Damaged Library Material Fee	(4,000)
COVID-19 Revised Revenues - Parking Garage Fees	(8,435)
COVID-19 Revised Revenues - Passport Fees	(30,000)
COVID-19 Revised Revenues - Photocopy Services Fee	(40,749)
COVID-19 Revised Revenues - Lost/Damaged Library Material Fees	(75,668)
COVID-19 Revised Revenues - Special Events - Central Library	(94,589)
COVID-19 Revised Revenues - Parking Garage Revised Revenue	(364,750)
COVID-19 Revised Revenues - Business Tax Revenue	(430,000)
COVID-19 Revised Revenues - Collection Referral Fee Revised Revenue	(500,000)
COVID-19 Revised Revenues - Gas Tax	(1,024,555)
COVID-19 Revised Revenues - Fire-Rescue Inspection Fees	(2,061,958)
COVID-19 Revised Revenues - City Lease	(4,612,675)
Total	\$ 159,550,824

This compares to approximately \$50.1 million in one-time uses as displayed in **Table 6**. The information shown in the table below reflects that there are \$109.5 million less in one-time uses than one-time resources being utilized. In keeping with best practices in governmental budgeting, the City has a policy of supporting ongoing expenditures with ongoing revenues. However, given the sharp decline in on-going revenues associated with the COVID-19 pandemic, the City used a significant amount of one-time resources to balance the Adopted Budget to maintain core services. These one-time revenues include \$146.1 million in CARES ACT relief funds, of which \$58.3 million are for one-time costs related to COVID-19, and the remaining \$87.8 million offset certain expenditures, such as payroll costs for public safety employees, that per federal guidance are presumed to be substantially dedicated to responding to COVID-19.

The City believes that, as the pandemic subsides and the economy recovers, on-going revenue will return to more normal levels, narrowing this gap. The City will continue to monitor revenues during Fiscal Year 2021 and will address any structural shortfall during next year's budget process.

General Fund Expenditures

Table 6: Fiscal Year 2021 One-Time Uses

One-Time Uses	Amount
Operation Shelter to Home	\$29,996,579
Small Business Relief Funds	12,848,365
Rent Relief Fund	9,700,000
CARES Act Funding - New COVID-19 Related Operational Expenditures	5,760,204
Transfer to the Infrastructure Fund (Charter Section 77.1)	5,663,897
Transfer to create the Community Equity Fund	3,000,000
Citywide Elections	1,989,015
Expansion of the Person-Centered Unsheltered Program	1,500,000
Energy Franchise Agreement Consultant	750,000
Transfer to the Capital Budget (See Significant Budget Adjustments Section)	547,000
Internet Access for Low Income Communities Pilot Program	500,000
Fire-Rescue Academy	431,324
Vessel Purchase (Grant Match)	250,000
Disparity Study	248,785
Structural PPE Replacements	237,986
Redistricting Commission	198,411
Parks & Recreations New Facility	89,000
Sexual Harassment Prevention Training	72,632
Lateral & Recruit Incentive Program	68,000
SART Testing	16,344
Helicopter Maintenance	(900,000)
Adjustment to Mission Bay and Regional Park Improvements Funds	(1,936,040)
Use of Excess Public Liability Funds for Rate Relief	(2,023,604)
Use of Seized Assets Funds for NPH OT	(4,389,792)
Transfer of Debt Service to Capital Outlay	(14,540,600)
Total	\$50,077,506

FISCAL YEAR
2021

The City of
SAN DIEGO

Fiscal Policies



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER



Page Intentionally Left Blank

Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning, develop the adopted budget and establish reserves. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place which guide fiscal decision-making.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority

(Charter Section 69)

The City Council will enact an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

Planning – Five-Year Financial Outlook

(Council Policy 000-02)

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2019 and continues to present an examination of the City's fiscal condition over the next five years. The Outlook focuses on the General Fund and is an important planning tool for the City. Since its inception, the Outlook has guided the City in developing the adopted budgets and has served as the basis for the City's long-term fiscal decision-making. The Outlook continues to communicate the City's fiscal priorities, strengths, and challenges in achieving a balanced General Fund budget.

Interim Financial Reporting

(Charter Sections 39 and 89, Council Policy 000-02)

The Chief Financial Officer provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

Department of Finance provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the Current Budget, the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

Mid-Year Budget Adjustments

(Municipal Code section 22.0229)

During any fiscal year after the City has five or six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve

Fiscal Policies

the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor on the General Fund and is an important planning tool for the City.

Budget Policy

(Council Policy 000-02)

The City adopted a Budgetary Policy in March of 1962 to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The Policy guides the creation of the City's budget and outlines standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). The Budget Policy was last amended on October 8, 2019.

Balanced Budget

(Charter Section 69)

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds, and Internal Service Funds, shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the liability is incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Enterprise Funds and Internal Service Funds shall be prepared on the full accrual basis of accounting for all operating revenues and most operating expenses (revenues are recognized when they are earned, and expenses are recognized when the liability is incurred). Certain expenses for long-term liabilities, such as net-pension liability, are budgeted on the modified accrual basis of accounting.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments.

Community Projects, Programs, and Services

(Council Policy 100-06)

The City adopted a policy on July 7, 2011, and amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for the following fiscal year may be initially determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances and prior year results for the General Fund and reserves.

Capital Improvements Program (CIP) Prioritization

(Council Policy 800-14)

Fiscal Policies

The City's Prioritizing Capital Improvement Program Projects Policy was adopted on January 16, 2007 and last amended by City Council on November 13, 2013. This Policy establishes an objective process for evaluating CIP projects with respect to the overall needs of the City through the ranking of CIP projects. The ranking of projects is used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

CIP Transparency

(Council Policy 000-31)

The Capital Improvements Program Transparency Policy was adopted by City Council on April 5, 2012. This Policy establishes standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's website. This Policy was developed as part of the CIP streamlining process.

Proceeds of Sale of City-Owned Real Property

(Charter Section 77)

The Proceeds of Sale of City-Owned Real Property Charter Section 77 was amended by voters in June 2016, establishing that all proceeds received from the sale of City-owned real property shall be used exclusively for the acquisition and construction of permanent public improvements, including public buildings and such initial furnishings, equipment, supplies, inventory and stock as will establish the public improvement as a going concern. Proceeds may also be used to reimburse the General Fund for prior capital expenditures and for the financing costs, if any, associated with the acquisition and construction of such permanent public improvements. The funds may also be used for the replacement of permanent public improvements but not the repair or maintenance thereof.

Debt Management

(City Debt Policy)

The City adopted a Debt Policy in November 2007 and last amended by the City Council in May 2019. The Policy documents the procedures and goals for the use of various debt instruments to finance City needs and the sound management of the existing debt obligations.

The Debt Policy establishes guidelines to address the following: purpose and need for financing; credit ratings; types of financing instruments; debt ratios guidelines; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance compliance and administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.

Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also included in the Debt Policy is the San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program (Appendix B to the Debt Policy).

Infrastructure Fund

(Charter Section 77.1)

Fiscal Policies

The Infrastructure Fund Charter Section 77.1 was approved by voters in June 2016, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure. Per Charter section 77.1(g), the Mayor may request to suspend this requirement for one fiscal year, provided that the City Council approves the one-year suspension by a vote of two-thirds.

The calculations to fund the Infrastructure Fund are based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2043
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2043

Investment

(City Treasurer's Investment Policy)

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six-month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer-term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The Investment Policy was last adopted on January 1, 2020.

Reserves Policy

(Council Policy 100-20)

The City adopted a Reserve Policy in October 2002 and last amended by City Council on June 22, 2018. The Policy defines the City's reserves and sets policy targets for reserves across City operations, including General Fund, risk management and enterprise operations. These reserves are intended to be the foundation for strong fiscal management guides for future City decisions.

General Fund Reserves

The City's Reserve Policy (Council Policy 100-20) includes a funding schedule to achieve the 16.7 percent policy goal for the General Fund Reserve by Fiscal Year 2025. The Mayor and/or City Council may reevaluate the funding schedule for achieving the General Fund Reserve goal in budget surplus years to accelerate reserve contributions to achieve the reserve goal in a shorter time period. Total General Fund Reserves consist of the total of the Emergency Reserve and the Stability Reserve. The Emergency Reserve shall be set at a target level of 8.0 percent, and the Stability Reserve shall be set at a target level of 8.7 percent, by June 30, 2025. The reserve amounts shall be based on the percent target level times the average of the three most recent fiscal years of operating General Fund revenues as reported in the City's Comprehensive Annual Financial Report.

Total General Fund Reserves will be based on, and reconciled to, the General Fund fund balance. The sum of the Emergency Reserve, Stability Reserve, and any amounts determined to be Excess Equity, shall equal the sum of unassigned fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

Fiscal Policies

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/ or City Council and ultimately approved by City Council. The Emergency Reserve will not be accessed to meet operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council when such expenditures are necessary to ensure the safety of the City's residents and property. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the Policy level.

Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not serve as an alternative funding source for new programs. The Stability Reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Stability Reserve balance to the policy level.

Excess Equity

Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue. Consistent with City Council Budget Policy (Council Policy. 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall affecting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

Pension Payment Stabilization Reserve

(Council Policy 100-20)

A Pension Reserve will be maintained to mitigate service delivery risk due to increases in the annual pension payment, the Actuarially Determined Contribution (ADC).

The Pension Reserve shall only be used to supplement increases in the ADC payment as calculated in the most recent Actuarial Valuation Report (Report) produced by the San Diego City Employee's Retirement System (SDCERS) actuary. The purpose of the Pension Reserve is to provide a source of funding for the ADC when these conditions occur and the ADC has increased year over year.

Recommendations to appropriate from the Pension Reserve may be brought forward by the Mayor in the annual budget process and will require approval by a majority of the City Council. The budgeting of an amount from the Pension Reserve as described by this policy may occur when the City is faced with an increase in the ADC payment, and as warranted based on the current fiscal conditions of the City. During the adoption of the annual budget, the City Council has the authority to propose the use of the Pension Reserve consistent with the Pension Reserve Policy and the City Charter. In the event the Pension Reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Pension Reserve balance to the Policy level.

Workers' Compensation Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 12 percent of the value of the outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level.

Public Liability Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding public liability claims for purposes of calculating the reserve level.

Long-Term Disability Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 100 percent of the value of outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level. The target reserve balance will be maintained to support the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self-insurance.

User Fees

(Council Policy 100-05)

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study on the General Fund user fees during Fiscal Year 2018 with implementation taking place with the commencement of Fiscal Year 2019. The next comprehensive study of General Fund user fees is scheduled to occur during Fiscal Year 2021 with implementation taking place with the commencement of Fiscal Year 2022.

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.

FISCAL YEAR
2021

The City of
SAN DIEGO

Performance Management



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER

Performance Management



Page Intentionally Left Blank

Performance Management

Performance Management

About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget decision-making process. The goal is to create a more strategically- oriented organization that optimizes its operations to serve the City's residents most effectively and efficiently. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City and support data-enabled decision-making. Performance management helps the City create and adhere to its goals and priorities while strategic planning enables the City to manage the resources necessary for achieving them.

City Strategic Plan

The City Strategic Plan is a vital component of the City's performance management efforts. It defines the City's mission, vision, values, goals, objectives, and key performance indicators. These efforts help optimize operations to serve City residents, visitors, and businesses in the most effective and efficient way possible.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The values form the foundation on which City employees perform work and conduct themselves. The goals are broad areas of focus for the City supported by each mayoral department. Objectives are more specific, mid-term achievements that will help the City achieve its goals. Key performance indicators demonstrate the targets and results associated with the City's performance.

Fiscal Year 2021 is the final year of the current City Strategic Plan which focuses on Fiscal Years 2017 - 2021. With a five-year lifecycle, it is designed to be evaluated annually and updated as necessary. It provides the framework for City employees' activities and gives branches and departments the foundation necessary to develop more detailed tactical plans.

Tactical Plans

Along with the City Strategic Plan and newly-developed branch tactical plans came the citywide effort to update department tactical plans for all mayoral departments which occurred between July 2015 and January 2016. The citywide department tactical plan updates resulted in new and modified key performance indicators for Fiscal Year 2017 and continue to be used for Fiscal Year 2019. Please refer to Volume II for more details.

The City of San Diego launched the PerformSD dashboard (<http://performance.sandiego.gov/>) to visualize performance measures (i.e. KPIs) and organized them to align with the City Strategic Plan. The KPIs are both City-wide and also department-level KPIs categorized into the City's Strategic Plan goals and objectives. The data reflects targets and actuals for the prior fiscal year and targets and estimates for the current fiscal year.



City Strategic Plan



MISSION

To effectively serve and support our communities



VISION

A world-class city for all



VALUES

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



GOALS

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous city with opportunity in every community*

Performance Management

Key Performance Indicators

To measure the City's progress in meeting goals and objectives, the City uses performance indicators to show results against expectations. These indicators help stakeholders and decision-makers understand how well the City is delivering its services.

The City Strategic Plan contains the following citywide performance indicators:

Goal #1 Provide high quality public service

Objective: 1.1 Promote a customer-focused culture that prizes accessible, consistent, and predictable delivery of services

- Completion of biennial training on professional customer service by all employees
- Average of at least 90% "good" or "excellent" customer service scores on citywide resident satisfaction survey

Objective: 1.2 Improve external and internal coordination and communication

- Percentage of customers satisfied with process of reporting problems (e.g. potholes) to the City
- Number of visits to the City's public website, sandiego.gov
- Number of visits to the City's internal website, citynet.sandiego.gov

Objective: 1.3 Consistently collect meaningful customer feedback

- Percentage of public-facing City departments that routinely collect feedback

Objective: 1.4 Ensure equipment and technology are in place so that employees can achieve high quality public service

- Percentage of City employees that "Agree" and "Strongly Agree" that they have access to the necessary tools, equipment, and materials per the Citywide employee satisfaction survey

Goal #2 Work in partnership with all of our communities to achieve safe and livable neighborhoods

Objective: 2.1 Protect lives, property, and the environment through timely and effective response in all communities

- Improve police, fire, and emergency medical response times
- Decrease the fire cost/loss index
- Percentage of fire & life safety annual inspections complete

Objective: 2.2 Reduce and prevent crime

- Reduce the total number and per capita rate of Part 1 crimes
- Increase Part I crime clearance rates

Objective: 2.3 Invest in quality infrastructure

- Miles of streets repaired as a percentage of the Mayor's 1,000-mile by 2020 goal
- Miles of streets repaired by fiscal year
- Increase streets overall condition index
- Improve timeliness of project delivery

Objective: 2.4 Foster services that improve quality of life

- City library program attendance
- Recreation center program enrollment

Objective: 2.5 Cultivate civic engagement and participation

- Develop civic applications and tools to connect government with those we serve
- Increase community policing efforts

Performance Management

Objective: 2.6 Decrease unsheltered homelessness

- Rate of unsheltered homeless individuals

Goal #3 Create and sustain a resilient and economically prosperous City with opportunity in every community

Objective: 3.1 Create dynamic neighborhoods that incorporate mobility, connectivity, and sustainability

- Expand the number of bike-friendly miles
- Increase opportunities for alternative modes of transportation
- Increase accessibility of streets, sidewalks, and buildings for people with disabilities

Objective: 3.2 Increase water independence

- Implement the Pure Water program on schedule
- Reduce percentage of water demand met with imported water

Objective: 3.3 Diversify and grow the local economy

- Increase the number of businesses and associated jobs in the traded sectors
- Increase outreach efforts to diverse business sectors

Objective: 3.4 Prepare and respond to climate change

- Implement the City's Climate Action Plan
- Implement Zero Waste Plan

Objective: 3.5 Enhance San Diego's global standing

- Number of governments and organizations with which the City has a partnership
- Number of San Diego businesses that are exporting
- Value of San Diego exported products

Objective: 3.6 Maintain strong reserves across City operations

- Percentage meeting targets

Objective: 3.7 Increase net supply of affordable housing

- Implement HousingSD initiatives

Performance Management

Operational Framework

Building on the foundation established by strategic planning and the implementation of Key Performance Indicators, in Fiscal Year 2020 City operations leaders considered additional ways to improve operational efficiency, encourage data-informed decision making, and promote employee engagement. A holistic approach is needed to fulfill the City's vision of a diverse, valued workforce proud to consistently provide services exceeding customer expectations.

With support and input from the Mayor's Office and City department directors, Performance and Analytics department team members worked in partnership with the Executive team to create an Operational Framework to guide decision-making and connect the elements of our daily operations through standardized processes. Using a risk-based approach to continuous improvement, the Operational Framework's five overlapping components (Strategic Planning, Fiscal Planning, Measuring & Managing, Functional Threading, Motivating Culture) ensure the City is operating efficiently.

Balanced Scorecards

One component of the initial five-year City Operational Framework road map, the department Balanced Scorecards, began implementation in Fiscal Year 2020. Balance Scorecards focus on improving department operations by transforming performance data into action through executive-level, data-focused, work sessions centered on the department Scorecards and related performance improvement efforts. Through the working sessions, departments and the Operational Framework Team drive collective problem solving to help departments implement initiatives in their Balanced Scorecard. The sessions 1) track department progress toward achieving established goals; and 2) strategize solutions to help departments reach performance targets.

Risk Oversight Committee

A second component of the Operational Framework road map, the Risk Oversight Committee (ROC), was also established in Fiscal Year 2020. Comprised of the Chief Operating Officer, Assistant Chief Operating Officer, all Deputy Chief Operating Officers, and designated Performance and Analytics Department staff, the ROC meets quarterly and as-needed to ensure cross-departmental collaboration and executive-level focus on identifying, measuring, assessing, and mitigating risks to the City's strategic and operational objectives.

The Risk Oversight Committee is chaired by the City's newly-established Chief Compliance Officer (CCO), who reports directly to the Chief Operating Officer and Assistant Chief Operating Officer. The CCO will further enhance and internally coordinate Citywide compliance with federal, state, and local laws, regulations, policies and procedures, and is the Executive Team's point person to support City departments in identifying and managing risk throughout the organization.

Performance Management



Page Intentionally Left Blank

FISCAL YEAR
2021

The City of
SAN DIEGO

Debt Obligations



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER

Debt Obligations



Page Intentionally Left Blank

Debt Obligations

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions and funding needs, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. As described in the City's Five-Year Capital Infrastructure Planning Outlook, the City's priority needs include major infrastructure investments in streets, sidewalks, water quality, libraries, parks, public safety and other high-priority neighborhood projects. Close coordination of capital planning and debt planning ensures that the maximum benefit is achieved with the limited capital funds. Reliance on short term and long-term financing instruments can facilitate better allocation of resources and increased financial flexibility to meet the City's infrastructure funding needs.

City of San Diego's Outstanding Debt Obligations¹ Long Term Bond Obligations

Lease Revenue Bonds are lease obligations secured by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which usage and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property.

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's outstanding utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues by the City.

The City's Implied General Obligation (GO) / Issuer Credit Ratings and credit ratings on outstanding Lease Revenue Bonds and Revenue Bonds are as follows:

Table 1: Credit Ratings as of June 2020

	Fitch Ratings	Moody's Investors Service	Standard & Poor's
General Fund Bond Obligations			
Implied GO/Issuer Credit Rating	AA	Aa2	AA
Outlook	Stable	Stable	Stable
Lease Revenue Bonds	AA-	Not Rated	AA-
Outlook	Stable	--	Stable
Public Utilities Bond Obligations			
Wastewater System Bonds (Senior Bonds)	AA	Not Rated	AA+
Outlook	Stable	--	Stable
Water System Bonds (Senior Bonds) Outlook ²	AA	Aa2	Not Rated
	Stable	Stable	--

¹ Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts. See the City's Fiscal Year 2019 Comprehensive Annual Financial Report for a complete list of outstanding liabilities of the City and its related agencies.

² In addition, the Water System Senior Bonds are rated by Kroll Bond Rating Agency with a AA+ Rating and a Stable outlook.

Debt Obligations

	Fitch Ratings	Moody's Investors Service	Standard & Poor's
Water System Bonds (Subordinate Bonds)	AA-	Aa3	Not Rated
Outlook	Stable	Stable	--

Other Short and Long-Term Debt Instruments

Federal and State Infrastructure Loans are an important funding source for capital projects in addition to the bond and commercial paper note proceeds. State Revolving Funds (SRFs) and the federal Water Infrastructure Finance and Innovation Act (WIFIA) program make low-cost long-term loans available to local agencies to fund certain public clean water infrastructure projects. The City has utilized low cost SRF funding for various water and wastewater projects, and the City secured a WIFIA Loan for the Water Utility portion of Phase I of the Pure Water Program.

California Energy Resources Conservation and Development Commission (CEC) Loans are energy conservation loans received for streetlight light-emitting diode (LED) retrofits. Repayments are made from the General Fund functions that benefit from the facility improvements.

Commercial Paper Notes provide an as needed borrowing tool to meet the cash flow needs of capital improvement projects. Commercial Paper notes are issued on a short-term basis as capital project spending occurs. The Water and General Fund Commercial Paper Note Program note maturity ranges between one and six months and up to 270 days, and the notes hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term debt.

- Water Commercial Paper Notes Program (not-to-exceed \$250.0 million at any time) – In 2017, the City established a Water Revenue Commercial Paper Notes Program utilized to finance Water Utility capital projects. The program costs and issuance expenses are paid by the Water Utility Fund.
- General Fund Commercial Paper Note Program (not-to-exceed \$88.5 million at any time) – In 2018, the City established a General Fund Lease Revenue Commercial Paper Note Program. This program is utilized to finance General Fund capital projects and program costs and interest expenses are paid by the General Fund.
- San Diego Association of Governments (SANDAG) Commercial Paper Note Program – The City is participating with the SANDAG Commercial Paper Program to advance funds for the West Mission Bay Drive Bridge project (S00871) for up to \$40.0 million on a revolving basis to advance grant eligible expenditures until costs are reimbursed. In Fiscal Year 2021, \$13.8 million is anticipated to be funded with proceeds of the program. The program costs and issuance expenses are paid from the City's TransNet Congestion Relief Funds. The principal amount will be repaid as the grant reimburses eligible projects costs.

Capital Leases are utilized by the City to finance various equipment and projects via lease-to-own or lease purchase agreements. The City's Equipment and Vehicle Financing Program (EVFP) provides a mechanism for the lease purchase of essential equipment/vehicles in addition to pay-as-you-go funding. The repayment terms of the lease purchases or capital leases are typically five to ten-years and based on the useful life expectancy of the equipment/vehicles. These purchases include a variety of essential assets and span various lease terms. Examples include fire trucks, refuse packers, service trucks, Information Technology (IT) Projects and Equipment, and fire and police helicopters. In addition, from time to time, the City enters into capital leases via equipment vendors to finance eligible projects, and lease-to-own agreements to acquire buildings for City operations.

Debt Obligations

Table 2: Summary of Debt Obligations summarizes the City's projected outstanding debt obligations described above as of June 30, 2020, and the projected bond debt/lease payment for each outstanding issuance for Fiscal Year 2021.

Table 2: Summary of Debt Obligations

		Principal Outstanding 6/30/2020	Projected FY 2021 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Bonds, Capital Leases, and Commercial Paper Note Obligations					
Lease Revenue Bonds					
2012A ³	Convention Center Expansion Refunding Bonds	\$ 82,225,000	\$ 12,560,050	FY 2028	Transient Occupancy Tax
2012A ³	General Fund CIP Bonds	\$ 61,995,000	\$ 4,591,325	FY 2042	General Fund
2012B	Fire & Life Safety Refunding Bonds	\$ 13,165,000	\$ 1,390,419	FY 2032	Safety Sales Tax
2013A	General Fund CIP Bonds	\$ 30,095,000	\$ 2,153,706	FY 2043	General Fund
	2003 Old Town Light Rail Extension Refunding	\$ 2,960,000	1,064,500	FY 2023	Transient Occupancy Tax
2013B	2003 Balboa Park/Mission Bay Park Refunding	\$ 2,670,000	\$ 738,000	FY 2024	Transient Occupancy Tax
2015A & B	General Fund CIP Bonds	\$ 98,455,000	\$ 6,897,125	FY 2045	General Fund
2016	Ballpark Refunding Bonds	\$ 83,845,000	\$ 9,291,500	FY 2032	Transient Occupancy Tax
2018A	Series 2010A Refunding Bonds				
	• General Fund CIP Bonds	\$ 88,645,000	\$ 6,682,967	FY 2039	General Fund
	• 1996A Stadium Bonds	\$ 25,120,000	\$ 4,047,349	FY 2027	Stadium Fund
	• 1996B Balboa Park/Mission Bay Park Refunding COPs	\$ 1,335,000	\$ 694,430	FY 2022	Transient Occupancy Tax
2020A ⁴	General Fund CIP Refunding Bonds			FY2042	General Fund
2020A ⁵	Convention Center Expansion Refunding Bonds			FY2028	Transient Occupancy Tax
Total Lease Revenue Bonds		\$ 490,510,000	\$ 50,111,371		
General Fund Supported Capital Leases⁶					

³ Bonds were partially refunded in July 2020. Debt service for these bonds will be lowered in FY 2021 due to the refunding.

⁴ 2020A General Fund CIP Refunding Bonds were issued in July 2020, which partially refunded the 2012A General Fund CIP Bonds. The City will incur debt service on these bonds starting FY 2021. Currently this debt service is budgeted within the Projected FY 2021 Debt/Lease Payment for the 2012A General Fund CIP Bonds.

⁵ 2020A Convention Center Expansion Refunding Bonds were issued in July 2020, which partially refunded the 2012A Convention Center Expansion Refunding Bonds. The City will incur debt service on these bonds starting FY 2021. Currently this debt service is budgeted within the Projected FY 2021 Debt/Lease Payment for the 2012A Convention Center Expansion Refunding Bonds.

⁶ Does not include non-General Fund Capital Leases. In addition to the General Fund backed Capital Leases, the City has various capital leases backed by Enterprise Funds. As of June 30, 2020, the City had: (i) \$1,934,642 in outstanding principal backed by Development Services for a Project Tracking System capital lease; and (ii) \$281,369 and \$120,587 in outstanding principal for the Advanced Metering Infrastructure project capital leases payable from the Water and Wastewater system revenues, respectively.

Debt Obligations

		Principal Outstanding 6/30/2020	Projected FY 2021 Debt/Lease Payment	Final Maturity	Primary Funding Source
	Equipment and Vehicle Financing Program	\$ 79,837,255	\$ 20,405,454	FY 2029	Fleet Replacement Fund and General Fund
	101 Ash Street Capital Lease	\$ 69,265,169	\$ 6,416,724	FY 2037	General Fund
	Civic Center Plaza Capital Lease	\$ 40,691,275	\$ 3,673,400	FY 2035	General Fund
	Qualified Energy Conservation Bonds Equipment Lease ⁷	\$ 5,816,143	\$ 1,271,255	FY 2026	Street Light Energy and Maintenance Cost Savings
	Other Capital Leases ⁸	\$ 17,216,878	\$ 1,858,665	FY 2033	General Fund
Total General Fund Supported Capital Leases		\$ 212,826,719	\$ 33,625,498		
General Fund Commercial Paper Notes⁹					
	General Fund Commercial Paper Notes Program (\$88.5 million)	\$ 38,575,000	\$ 1,300,000		General Fund
Total General Fund Commercial Paper Notes		\$ 38,575,000	\$ 1,300,000		
California Energy Resources Conservation and Development Commission (CEC) Loans					
	CEC Loans	\$ 2,406,592	\$ 508,078	FY 2029	General Fund
Total CEC Loans		\$ 2,406,592	\$ 508,078		
Public Utilities - Sewer and Water Revenue Bonds, Commercial Paper Notes, and Loan Obligations					
Sewer Revenue Bonds and Federal and State Loans					
2015	Sewer Revenue Refunding Bonds	\$ 308,435,000	\$ 14,658,900	FY 2027	Net Wastewater System Revenues
2016A	Sewer Revenue Refunding Bonds	\$ 335,515,000	\$ 80,410,900	FY 2039	Net Wastewater System Revenues
	Sewer State Revolving Fund Loans	\$ 133,144,530	\$ 10,187,083	FY 2052	Net Wastewater System Revenues
Total Sewer Revenue Bond and Loans		\$ 777,094,530	\$ 105,256,883		
Water Revenue Bonds and Federal State Loans					
2016A	Subordinated Water Revenue Bonds	\$ 38,360,000	\$ 2,613,850	FY 2046	Net Water System Revenues
2016B	Subordinated Water Revenue Refunding Bonds	\$ 423,785,000	\$ 46,315,000	FY 2040	Net Water System Revenues
2018A	Subordinated Water Revenue Bonds	\$ 239,365,000	\$ 16,022,550	FY 2048	Net Water System Revenues

⁷ Full lease payment. Does not include estimated \$202,013 in federal subsidy to off-set the lease payment.

⁸ Other Capital Leases include General Electric Street Lights and IT Hardware.

⁹ The FY 2021 interest costs are an estimate based on the projected note issuance activity through 2021. Includes interest from Commercial Paper installment at \$88.5 million and an additional \$100 million through a combination of Commercial Paper and bonds. Figures do not reflect fees of \$580,000, which are required for Commercial Paper program operation.

Debt Obligations

		Principal Outstanding 6/30/2020	Projected FY 2021 Debt/Lease Payment	Final Maturity	Primary Funding Source
2020A	Senior Water Revenue Bonds	\$ 221,420,000	\$ 12,416,300	FY 2050	Net Water System Revenues
2020B	Senior Water Revenue Refunding Bonds	\$ 114,195,000	\$ 9,934,749	FY 2033	Net Water System Revenues
	Water State Revolving Fund Loans	\$ 80,121,763	\$ 6,102,858	FY 2050	Net Water System Revenues
	WIFIA Loan – Pure Water Program (\$614 million) ¹⁰	\$ --	\$ --		Net Water System Revenues
Total Water Revenue Bonds and Federal and State Loans		\$ 1,117,246,763	\$ 93,405,307		
Water Revenue Commercial Paper Notes					
	Subordinated Commercial Paper Notes Program (not to exceed \$250 million at any time) ¹¹	\$ 18,724,000	\$ 2,200,000		Net Water System Revenues
Total Water Revenue Commercial Paper Notes		\$ 18,724,000	\$ 2,200,000		
SANDAG Commercial Paper Notes					
	SANDAG Commercial Paper Notes Program (\$40 million)	\$ 26,167,000	\$ 654,175		TansNet Revenue
Total SANDAG Commercial Paper Notes		\$ 26,167,000	\$ 654,175		

¹⁰ The City has not yet requested disbursements and there is no principal outstanding under the WIFIA Loan.

¹¹ The FY 2021 interest costs are an estimate based on the projected note issuance activity through 2021. Figures do not reflect projected fees of \$1.05 million, which are required for Commercial Paper program operation.

Debt Obligations



Page Intentionally Left Blank

FISCAL YEAR
2021

The City of
SAN DIEGO

Financial Summary and Schedules



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER

Financial Summary and Schedules



Page Intentionally Left Blank

Financial Summary and Schedules

Financial Summary and Schedules

The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.



Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.

Schedule II

Part I: Summary of Revenues by Fund Part II: Summary of Expenditures by Fund

This schedule summarizes the City's revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Financial Summary and Schedules

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the Fiscal Year 2021 Financial Summary and Schedules may not add exactly due to rounding.

Financial Summary and Schedules



Page Intentionally Left Blank

Financial Summary and Schedules

Financial Summary and Schedules Table of Contents

Schedule I - Summary of General Fund Revenues by Department	147
Schedule I - Summary of General Fund Expenditures by Department	149
Schedule II - Summary of Revenues by Fund	151
Schedule II - Summary of Operating Expenditures by Fund	154
Schedule II - Summary of Capital Expenditures by Fund	157
Schedule III - Summary of General Fund FTE Positions by Department	162
Schedule IV - Summary of FTE Positions by Fund	164
Schedule V - Summary of Revenues by Category by Fund	166
Schedule V - Summary of Revenues by Category by Fund	168
Schedule V - Summary of Revenues by Category by Fund	178
Schedule V - Summary of Revenues by Category by Fund	180
Schedule V - Summary of Revenues by Category by Fund	184
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	186
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	187
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	198
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	199
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	203
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	204
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	207
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	208
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	209
Schedule VI - Summary of Operating Expenditures by Category by Fund Type	210
Schedule VII - Summary of Revenue, Expenditures and Fund Balances	212
Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts	217

Financial Summary and Schedules



Page Intentionally Left Blank

Financial Summary and Schedules

Schedule I - Summary of General Fund Revenues by Department

Department	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
City Attorney	\$ 3,682,122	\$ 3,911,796	\$ 3,910,296
City Auditor	603	-	-
City Clerk	285,148	155,582	155,582
City Council	7,706	-	-
City Treasurer	29,508,107	33,311,506	39,869,208
Communications	469,030	417,384	372,107
Debt Management	1,165,563	874,000	778,500
Department of Finance	2,045,734	2,100,000	2,092,153
Development Services	438,900	3,000,369	4,560,557
Economic Development	6,660,458	6,186,684	19,631,139
Environmental Services	1,411,775	1,619,345	2,555,077
Ethics Commission	30,548	-	-
Fire-Rescue	50,602,243	54,845,241	87,676,514
General Services	-	-	97,526
Government Affairs	242,161	319,094	319,094
Homelessness Strategies	-	-	40,344,848
Human Resources	194,461	614,280	539,280
Internal Operations	-	15,632	-
Library	2,445,761	2,742,773	2,899,019
Major Revenues	1,179,669,016	1,205,380,186	1,163,905,854
Mobility	-	-	1,632,790
Neighborhood Services	424,352	178,995	87,272
Office of Boards & Commissions	17,995	-	-
Office of Homeland Security	1,421,435	1,249,911	1,302,850
Office of the Assistant COO	8,397	-	-
Office of the Mayor	175,972	180,000	180,000
Parks and Recreation	45,255,943	45,672,621	27,728,827
Performance & Analytics	166,162	-	-
Personnel	7,489	6,200	6,200
Planning	1,430,097	1,602,166	2,474,580
Police	45,910,908	46,322,260	88,379,199
Public Utilities	1,144,091	1,345,146	1,345,146
Public Works & Utilities	-	292,221	410,628
Purchasing & Contracting	814,159	1,893,716	299,647
READ-Facilities Services	5,190,259	7,304,653	5,159,922
Real Estate Assets	54,416,940	53,603,163	49,771,568
Smart & Sustainable Communities	-	1,846,784	1,870,107
Storm Water	-	-	13,583,079
Sustainability	-	-	150,000

Financial Summary and Schedules

Department	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Transportation	56,384,344	72,234,790	56,848,232
Total General Fund Revenues	\$ 1,491,627,879	\$ 1,549,226,498	\$ 1,620,936,801

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
City Attorney	\$ 56,626,698	\$ 60,303,573	\$ 62,403,590
City Auditor	3,598,959	4,016,417	3,973,489
City Clerk	5,640,747	5,991,511	6,392,867
City Council	13,208,552	15,958,800	14,659,732
City Treasurer	16,277,170	18,294,845	17,279,042
Citywide Program Expenditures	127,517,489	153,233,189	99,872,110
Communications	4,469,319	4,964,179	4,706,918
Debt Management	2,640,450	2,932,336	2,115,919
Department of Finance	16,786,447	19,743,271	18,690,295
Department of Information Technology	1,137,823	267,172	751,030
Development Services	7,486,500	8,046,497	7,954,432
Economic Development	11,950,293	13,710,133	21,386,344
Environmental Services	43,260,853	48,133,005	50,232,232
Ethics Commission	1,040,122	1,298,098	1,366,334
Fire-Rescue	272,934,238	284,905,725	287,448,191
General Services	-	-	483,686
Government Affairs	752,020	1,253,756	1,258,554
Homelessness Strategies	-	-	49,135,899
Human Resources	4,941,367	5,853,406	5,671,707
Internal Operations	272,642	481,022	-
Library	54,844,583	56,408,923	59,665,414
Mobility	-	-	2,950,936
Neighborhood Services	1,189,368	1,925,024	590,141
Office of Boards & Commissions	1,458,710	801,684	908,143
Office of Homeland Security	2,817,627	3,080,300	2,655,950
Office of Race & Equity	-	-	3,824,752
Office of the Assistant COO	923,804	1,065,364	629,809
Office of the Chief Financial Officer	574,884	606,371	609,441
Office of the Chief Operating Officer	1,231,491	1,260,557	1,187,016
Office of the IBA	1,992,735	2,189,081	2,221,881
Office of the Mayor	3,781,369	4,100,118	3,499,146
Parks and Recreation	112,641,584	122,248,277	121,960,039
Performance & Analytics	3,685,147	4,661,541	4,266,392
Personnel	8,979,698	9,716,560	9,612,677
Planning	9,334,323	9,976,245	7,845,478
Police	496,429,089	539,262,929	568,243,558
Public Utilities	2,986,157	2,712,536	2,727,387
Public Works & Utilities	407,276	561,299	442,523
Purchasing & Contracting	16,146,247	20,150,112	18,340,297
READ-Facilities Services	24,407,801	24,531,875	22,225,513
Real Estate Assets	6,393,220	6,342,319	4,398,424

Financial Summary and Schedules

Department	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Smart & Sustainable Communities	406,766	1,978,255	2,725,322
Storm Water	-	-	47,521,439
Sustainability	-	1,054,467	832,903
Transportation	121,411,770	125,963,917	75,269,849
Total General Fund Expenditures	\$ 1,462,585,343	\$ 1,589,984,689	\$ 1,620,936,801

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
General Fund			
General Fund	\$ 1,491,627,879	\$ 1,549,226,498	\$ 1,620,936,801
Total General Fund	\$ 1,491,627,879	\$ 1,549,226,498	\$ 1,620,936,801
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,292,437	\$ 1,000,000	\$ 1,200,000
Community Equity Fund (CEF)	-	-	3,000,000
Concourse and Parking Garages Operating Fund	4,194,442	4,244,226	3,754,059
Convention Center Expansion Administration Fund	13,997,211	12,498,305	13,659,915
COVID-19 Rent Relief	-	-	15,100,000
Engineering & Capital Projects Fund	93,212,149	115,836,658	115,732,090
Environmental Growth 1/3 Fund	5,666,217	5,688,126	4,597,887
Environmental Growth 2/3 Fund	11,265,748	11,383,252	9,202,775
Facilities Financing Fund	2,755,467	3,100,248	3,135,998
Fire and Lifeguard Facilities Fund	1,389,246	1,383,570	1,383,570
Fire/Emergency Medical Services Transport Program Fund	11,951,222	12,344,106	12,654,751
Gas Tax Fund	29,864,217	37,356,140	34,100,416
General Plan Maintenance Fund	2,620,375	3,961,000	3,300,000
GIS Fund	2,600,135	3,767,988	4,391,238
Information Technology Fund	13,360,437	60,326,593	80,287,896
Infrastructure Fund	17,090,909	24,073,271	5,663,897
Junior Lifeguard Program Fund	582,706	615,150	615,150
Local Enforcement Agency Fund	726,730	786,417	786,417
Long Range Property Management Fund	1,418,060	1,034,365	1,034,365
Los Penasquitos Canyon Preserve Fund	276,832	186,000	186,000
Low & Moderate Income Housing Asset Fund	8,010,438	4,396,270	2,977,097
Maintenance Assessment District (MAD) Funds	24,631,570	25,803,632	27,062,324
Major Events Revolving Fund	549,005	-	-
Mission Bay/Balboa Park Improvement Fund	1,883,684	1,855,453	1,765,505
New Convention Facility Fund	2,133,025	2,126,840	-
OneSD Support Fund	27,966,112	25,124,081	27,747,955
Parking Meter Operations Fund	11,748,095	11,297,852	11,297,852
PETCO Park Fund	18,323,366	16,232,066	14,853,160
Prop 42 Replacement - Transportation Relief Fund	113,655	-	-
Public Art Fund	843,294	555,771	-
Public Safety Services & Debt Service Fund	10,041,316	10,104,026	8,200,931

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Road Maintenance and Rehabilitation Fund	26,223,331	23,500,757	26,830,119
Seized Assets - California Fund	72,954	11,881	11,881
Seized Assets - Federal DOJ Fund	819,784	1,069,307	1,069,307
Seized Assets - Federal Treasury Fund	21,228,143	118,812	118,812
Stadium Operations Fund	13,279,420	7,050,373	117,961
State COPS	3,358,359	2,140,000	2,140,000
Storm Drain Fund	5,496,910	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	1,406,673	1,934,326	1,934,326
Transient Occupancy Tax Fund	122,969,461	127,448,322	81,232,714
Trolley Extension Reserve Fund	1,067,266	925,799	1,064,500
Underground Surcharge Fund	67,977,769	65,195,970	55,612,716
Wireless Communications Technology Fund	10,250,708	9,129,456	9,664,915
Zoological Exhibits Maintenance Fund	14,192,663	14,814,168	15,647,842
Total Special Revenue Funds	\$ 608,851,542	\$ 656,120,577	\$ 608,836,341
Capital Project Funds			
Capital Outlay Fund	\$ 3,209,734	\$ -	\$ 53,255,600
Mission Bay Park Improvement Fund	8,176,992	7,645,298	6,647,568
San Diego Regional Parks Improvement Fund	4,315,001	4,116,699	3,579,460
TransNet ARRA Exchange Fund	60,069	-	-
TransNet Extension Administration & Debt Fund	268,574	352,680	323,840
TransNet Extension Congestion Relief Fund	30,580,028	24,440,724	22,442,112
TransNet Extension Maintenance Fund	9,935,156	10,474,596	9,618,048
Total Capital Project Funds	\$ 56,545,554	\$ 47,029,997	\$ 95,866,628
Enterprise Funds			
Airports Fund	\$ 5,887,439	\$ 4,881,882	\$ 4,881,882
Development Services Fund	68,524,910	78,351,692	85,433,510
Golf Course Fund	24,837,924	20,470,347	20,870,347
Metropolitan Sewer Utility Fund	116,807,821	312,796,522	107,986,722
Municipal Sewer Revenue Fund	300,307,164	280,616,100	284,771,675
Recycling Fund	28,719,417	23,631,760	25,391,760
Refuse Disposal Fund	36,715,096	32,994,373	36,789,373
Refuse Disposal Fund - Miramar Closure Fund	545,472	50,000	50,000
Sewer Utility - AB 1600 Fund	13,324,134	17,500,000	17,540,000
Water Utility - AB 1600 Fund	10,193,563	14,400,000	14,450,000
Water Utility Operating Fund	725,180,821	995,843,291	819,573,316
Total Enterprise Funds	\$ 1,331,043,760	\$ 1,781,535,967	\$ 1,417,738,585

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Internal Service Funds			
Central Stores Fund	\$ 8,343,779	\$ 7,633,347	\$ 4,824,266
Energy Conservation Program Fund	4,792,970	4,180,739	4,550,084
Fleet Operations Operating Fund	49,046,687	58,919,709	55,331,739
Fleet Replacement	57,856,888	71,860,666	73,969,475
Publishing Services Fund	2,012,747	2,498,676	1,640,551
Risk Management Administration Fund	10,847,007	13,200,293	11,000,000
Total Internal Service Funds	\$ 132,900,079	\$ 158,293,430	\$ 151,316,115
Total Combined Budget Revenues	\$ 3,620,619,135	\$ 4,192,206,469	\$ 3,894,694,470

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
General Fund			
General Fund	\$ 1,462,585,343	\$ 1,589,984,689	\$ 1,620,936,801
Total General Fund	\$ 1,462,585,343	\$ 1,589,984,689	\$ 1,620,936,801
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,291,295	\$ 1,333,324	\$ 1,537,573
Community Equity Fund (CEF)	-	-	3,000,000
Concourse and Parking Garages Operating Fund	3,747,950	4,321,921	3,261,775
Convention Center Expansion Administration Fund	13,796,491	13,879,301	13,795,491
COVID-19 Rent Relief	-	-	15,100,000
Engineering & Capital Projects Fund	95,503,567	115,708,740	116,315,707
Environmental Growth 1/3 Fund	5,500,024	5,254,180	4,597,887
Environmental Growth 2/3 Fund	10,665,980	10,903,909	9,202,775
Facilities Financing Fund	2,508,422	3,099,854	3,134,050
Fire and Lifeguard Facilities Fund	1,391,787	1,391,981	1,395,631
Fire/Emergency Medical Services Transport Program Fund	11,869,282	12,170,687	12,437,595
Gas Tax Fund	24,902,795	36,177,762	34,100,416
General Plan Maintenance Fund	2,546,052	4,365,000	3,779,000
GIS Fund	2,597,055	3,793,850	4,389,649
Information Technology Fund	12,869,058	61,891,341	80,171,884
Infrastructure Fund	1,411,135	16,472,649	-
Junior Lifeguard Program Fund	580,484	618,842	625,054
Local Enforcement Agency Fund	861,376	1,009,689	899,166
Long Range Property Management Fund	626,669	1,398,096	410,307
Los Penasquitos Canyon Preserve Fund	230,340	236,757	251,161
Low & Moderate Income Housing Asset Fund	9,584,552	42,048,360	42,101,314
Maintenance Assessment District (MAD) Funds	24,907,355	42,459,311	42,502,040
Major Events Revolving Fund	359,304	-	-
Mission Bay/Balboa Park Improvement Fund	1,790,494	1,885,751	1,887,430
New Convention Facility Fund	2,133,025	2,133,025	-
OneSD Support Fund	28,013,554	27,129,825	27,787,305
Parking Meter Operations Fund	11,642,541	10,857,870	10,757,254
PETCO Park Fund	18,013,852	17,337,201	15,476,653
Prop 42 Replacement - Transportation Relief Fund	377,575	-	-
Public Art Fund	170,445	555,771	-
Public Safety Services & Debt Service Fund	9,956,787	10,104,026	8,200,931
Road Maintenance and Rehabilitation Fund	13,289,698	20,522,849	8,522,549

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Seized Assets - California Fund	90,187	11,919	11,919
Seized Assets - Federal DOJ Fund	1,014,368	5,529,910	162,027
Seized Assets - Federal Treasury Fund	3,413,075	119,187	7,958,979
Stadium Operations Fund	14,478,627	14,350,466	1,932,410
State COPS	1,096,112	2,140,000	4,331,356
Storm Drain Fund	5,428,474	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	1,406,673	1,934,326	1,934,326
Transient Occupancy Tax Fund	124,191,375	128,752,350	81,166,162
Trolley Extension Reserve Fund	1,069,531	1,068,375	1,067,500
Underground Surcharge Fund	44,438,690	102,322,016	107,740,360
Wireless Communications Technology Fund	8,985,711	10,105,542	9,943,002
Zoological Exhibits Maintenance Fund	14,183,004	14,814,168	15,647,842
Total Special Revenue Funds	\$ 532,934,769	\$ 755,910,131	\$ 703,236,480
Capital Project Funds			
Capital Outlay Fund	\$ -	\$ 2,915,000	\$ 18,587,949
TransNet Extension Administration & Debt Fund	268,574	352,680	323,840
TransNet Extension Congestion Relief Fund	3,351,330	3,851,330	3,851,330
TransNet Extension Maintenance Fund	9,916,236	10,474,596	9,618,048
Total Capital Project Funds	\$ 13,536,140	\$ 17,593,606	\$ 32,381,167
Enterprise Funds			
Airports Fund	\$ 5,273,770	\$ 6,001,481	\$ 5,492,647
Development Services Fund	70,776,787	81,726,481	85,127,000
Golf Course Fund	18,302,652	19,911,781	20,322,090
Metropolitan Sewer Utility Fund	190,594,347	239,732,321	236,572,397
Municipal Sewer Revenue Fund	101,978,450	134,722,429	134,629,262
Recycling Fund	23,292,874	27,059,886	30,930,806
Refuse Disposal Fund	35,345,824	39,213,129	40,278,345
Water Utility Operating Fund	489,001,659	570,305,118	578,008,736
Total Enterprise Funds	\$ 934,565,852	\$ 1,118,672,626	\$ 1,131,361,283
Internal Service Funds			
Central Stores Fund	\$ 8,237,566	\$ 7,489,187	\$ 4,747,802
Energy Conservation Program Fund	4,464,658	4,668,804	4,986,028
Fleet Operations Operating Fund	55,410,474	58,237,015	55,502,162
Fleet Replacement	60,472,022	65,864,521	87,621,281
Publishing Services Fund	2,759,621	2,205,276	1,349,236
Risk Management Administration Fund	11,182,990	13,116,151	12,239,724

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Total Internal Service Funds	\$ 142,527,331 \$	151,580,954 \$	166,446,233
Total Combined Budget Expenditures	\$ 3,086,148,435 \$	3,633,742,006 \$	3,654,361,964

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Capital Project Funds			
101 Ash Facility Improvements	\$ 3,789,788	\$ -	-
Ballpark Land/Infra-Port	25,666	-	-
Barrio Logan	400,093	-	-
Belmont/Mission Beach Develop	722	-	-
Black Mountain Ranch FBA	3,781,722	-	-
Blk Mtn Ranch Development Fund	36,289	-	-
Bus Stop Capital Improvement Fund	99,969	-	-
C.O.-Pueblo Land/Pol. Decentra	41,585	-	-
Capital Outlay Fund	7,827,817	-	-
Capital Outlay-Sales Tax	24,994	-	-
Carmel Valley Consolidated FBA	804,342	-	-
Carmel Valley Development Impact Fee	116,010	-	-
Centre City DIF-Admin	5,110,438	-	-
CH-TAB 2010A (TE) Proceeds	61,882	-	-
CH-TAB 2010B (T) Proceeds	115,325	-	-
CIP Contributions from General Fund	13,007,238	6,058,000	547,000
CI-TE TI Bonds 2007B	56,186	-	-
Clairemont Mesa - Urban Comm	73,208	-	-
College Area	59,863	-	-
CR-TAB 2010A (TE) Proceeds	1,142,824	-	-
Del Mar Mesa FBA	49,268	-	-
Encanto Neighborhoods DIF	362,059	-	-
Excess Redevelopment Bond Proceeds Exp	287,294	-	-
Fleet Services CIP Fund	76,295	1,270,598	-
FY09 Sunset Cliffs Natural Par	9,204	-	-
GEGF California Master Lease Agreement	5,545,283	-	-
General Fund Commercial Paper Notes	19,484,296	-	-
Golden Hill Urban Comm	120,056	-	-
Kearny Mesa Imprvmnts 20%	70,465	-	-
Kearny Mesa-Urban Comm	263,357	-	-
La Jolla Urban Comm	591,721	-	-
Linda Vista Urban Comm	237,206	-	-
Lusk-Gen'l Traffic Imprvmts	98,853	-	-
Mid City Urban Comm	475,090	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Mid-City - Park Dev Fund	61,525	-	-
Midway/Pacific Hwy Urban Comm	263,204	-	-
Mira Mesa - FBA	1,317,072	-	800,000
Mission Bay - Major District	127	-	-
Mission Beach - Urban Comm	5,876	-	-
Mission Trails Park	1,500,000	-	-
Mission Valley Develop Contrib	7,926	-	-
Mission Valley-Urban Comm.	278,477	-	-
Montgomery/Waller-Major Dist	3,335	-	-
Navajo Urban Comm	1,878,501	-	-
New Central Library Contributions	2,495	-	-
North Park Urban Comm	58,050	-	-
North University City DIF	35,636	-	-
North University City-FBA	3,613,426	-	-
NP LOC - Bank of America (T)	4,359	-	-
NP LOC - Bank of America (TE)	50,001	-	-
NP-TAB 2009A (TE) Proceeds	228,043	-	-
Ocean Beach Urban Comm	70,800	48,500	-
Old San Diego - Urban Comm	375,000	-	-
Olive Grove - Major District	82,720	-	-
Otay Mesa Facilities Benefit Assessment	1,013,234	-	-
Otay Mesa South-Major District	5,168	-	-
Otay Mesa/Nestor Urb Comm	364,449	-	-
Otay Mesa-East (From 39062)	995,268	-	-
Otay Mesa-Eastern DIF	129,353	-	-
Otay Mesa-West (From 39067)	706,524	-	-
Otay Mesa-Western DIF	53,397	-	-
Pacific Beach Urban Comm	120,799	-	-
Pacific Highlands Ranch FBA	10,904,802	-	-
Park North-East - Park Dev Fd	150,426	-	-
Penasquitos East Trust	465,249	-	-
Penasquitos East-Pk Dev Fund	147,913	-	-
Peninsula Urban Comm	530,118	-	-
PFFA Lease Revenue Bonds 2015A-Projects	540,400	-	-
PFFA Lease Revenue Bonds 2015B-Project	2,804,293	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Private & Others Contrib-CIP	5,704,741	-	-
Prop A-(Bikeway)	245,417	-	-
PV Est-Other P & R Facilities	294,292	-	-
Rancho Bernardo-Fac Dev Fund	193,559	-	-
Rancho Penasquitos FBA	552,784	-	-
Rose & Tecolote Creek Water Quality	3,824	-	-
S.E. San Diego Urban Comm	927,332	-	-
Sabre Springs-FBA	63,376	-	-
San Ysidro Urban Comm	1,426,983	-	-
SC/TE TI Bonds 2007B	118,738	-	-
Scripps Miramar Ranch FBA	297,580	-	-
Scripps/Miramar Misc	788	-	-
Scripps/Miramar-Major District	68,160	-	-
SD Unified School Dist-Cap Out	193,143	-	-
SDTFC Series 2018C Tax Exempt	11,349,688	-	-
Serra Mesa - Major District	(18,680)	-	-
Serra Mesa - Urban Community	100,421	-	-
Skyline/Paradise Urb Comm	78,803	-	-
SR 209 & 274 Coop with State	1,124,388	-	300,000
SY-TAB 2010A (TE) Proceeds	131,997	-	-
SY-TAB 2010B (T) Proceeds	20,765	-	-
Tierrasanta - DIF	1,190,544	-	-
Torrey Highlands	1,223,518	-	-
Torrey Hills Dev Agmt Fund	33,215	-	-
Torrey Pines - Urban Community	31,013	-	-
TransNet (Prop A 1/2% Sales Tax)	260,659	-	-
TransNet ARRA Exchange Fund	167,101	-	-
TransNet Extension Congestion Relief Fund	25,774,509	20,589,394	18,590,782
TransNet Extension Major Corri	41,587	-	-
TransNet Extension RTCI Fee	7,656,989	-	-
Univ City North - Sub Dist	1,659	-	-
University City So.-Urban Comm	23,565	-	-
Uptown Urban Comm	2,888,785	-	-
Total Capital Project Funds	\$ 155,185,620	\$ 27,966,492	\$ 20,237,782

Enterprise Funds

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Balboa Park Golf Course CIP Fund	\$ 1,395,992	\$ -	-
Brown Field Special Aviation	270,871	-	-
Development Services - CIP	427,400	-	1,073,165
EDCO Community Fund	158,730	-	-
Metro SDG&E Utility Relocation	7,527,419	-	-
Metro Sewer Utility - CIP Funding Source	32,182,888	227,961,644	30,832,160
Mission Bay Golf Course CIP Fund	341,229	3,000,000	3,000,000
Montgomery Field Special Aviation	69,539	-	-
Muni Sewer Utility - CIP Funding Source	67,565,495	76,503,929	110,135,030
PFFA-Water Rev Bonds Series 2016A	(81,335)	-	-
Recycling Fund CIP Fund	357,253	1,100,000	-
Refuse Disposal CIP Fund	13,762,465	4,300,000	-
Torrey Pines Golf Course CIP Fund	9,664,447	-	-
Water SDG&E Utility Relocation	28,151,101	-	-
Water Utility - CIP Funding Source	189,132,026	339,793,064	153,384,940
Total Enterprise Funds	\$ 350,925,521	\$ 652,658,637	298,425,295
Grant Enterprise Funds			
Grant Fund-Enterprise-Federal	\$ 684,794	\$ -	-
Total Grant Enterprise Funds	\$ 684,794	\$ -	-
Grant Government Funds			
Grant Fund - Federal	\$ 35,672,387	\$ -	-
Grant Fund - Other	84,528	-	-
Grant Fund - State	3,974,571	-	-
Total Grant Government Funds	\$ 39,731,486	\$ -	-
Special Revenue Funds			
Antenna Lease Revenue Fund	\$ 301,105	\$ -	-
CH RDA Contribution to CIP	48,156	-	-
CIP Lease Financing	1,130,105	-	-
Developer Contributions CIP	554,583	-	-
EGF CIP Fund 1/3	2,815,015	-	-
Energy Conservation Program CIP Fund	134,017	-	-
Environmental Growth 2/3 Fund	368,851	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Facilities Financing	71,975	-	-
Fire and Lifeguard Facilities Fund	140,849	-	-
Gas Tax Fund	176,407	1,178,378	-
Infrastructure Fund	6,957,444	7,600,622	5,663,897
IT CIP Contributions	12,000	-	-
Junior Lifeguard Program Fund	-	-	250,000
Library System Improvement Fund	1,207,117	-	-
Maintenance Assessment District (MAD) Funds	253,907	-	-
Mid-City CIP Fund	(900)	-	-
Mission Bay Improvements Fund	3,596,424	7,734,786	7,900,000
Mission Trails Regional Park Fund	118,980	195,332	-
Ocean Beach Pier (Concessions) Fund	149,728	-	-
OneSD Support Fund	1,362	-	-
Parking Meter District - Downtown	-	-	1,500,000
Parking Meter District - Uptown	10,000	-	-
Parking Meter Operations Fund	30,000	-	-
Prop 42 Replacement - Transportation Relief Fund	3,297,383	-	-
QUALCOMM Stadium Operations CIP Fund	5,979	-	-
RDA Contributions to City Heights Project Fund	3,770	-	-
RDA Contributions to San Ysidro Proj	632,604	-	-
Regional Park Improvements Fund	3,414,141	3,500,000	3,200,000
Road Maintenance and Rehabilitation Fund	-	2,977,908	18,307,570
SC-RDA Contribution to CIP Fund	3,000	-	-
Sea World Traffic Mitigation Fund	3,192,551	-	-
Street Division CIP Fund	11,756	-	-
Sunset Cliffs Natural Park	283,133	-	-
Tow Dispatch Computer Interface Fund	9,593	-	-
Trench Cut Fees/Excavation Fee Fund	1,396,942	2,000,000	2,000,000
Unappropriated Reserve - Balboa Park CIP Fund	307,124	-	-
Underground Surcharge CIP Fund	5,031,407	5,000,000	10,000,000
Total Special Revenue Funds	\$ 35,666,507	\$ 30,187,026	\$ 48,821,467
Total Capital Budget Expenditures	\$ 582,193,928	\$ 710,812,155	\$ 367,484,544
Total Combined Operating and Capital Budget Expenditures	\$ 3,668,343,363	\$ 4,344,554,161	\$ 4,021,846,508

Financial Summary and Schedules

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
City Attorney	375.73	385.98	386.73
City Auditor	22.00	22.00	22.00
City Clerk	47.32	47.32	47.32
City Council	107.37	109.37	109.37
City Treasurer	124.00	128.00	118.00
Communications	33.00	33.00	32.00
Debt Management	20.00	20.00	17.00
Department of Finance	113.27	113.27	106.00
Development Services	73.00	72.00	69.00
Economic Development	59.35	61.00	53.00
Environmental Services	171.72	172.68	172.90
Ethics Commission	5.00	5.50	6.25
Fire-Rescue	1,240.52	1,307.52	1,349.67
General Services	-	-	1.50
Government Affairs	5.00	7.00	7.00
Homelessness Strategies	-	-	9.00
Human Resources	29.72	33.72	31.00
Internal Operations	1.50	1.50	-
Library	444.59	444.22	444.22
Mobility	-	-	16.50
Neighborhood Services	6.00	11.00	1.50
Office of Boards & Commissions	10.00	5.00	6.00
Office of Homeland Security	18.05	20.27	18.98
Office of Race & Equity	-	-	3.00
Office of the Assistant COO	2.00	3.00	2.00
Office of the Chief Financial Officer	2.00	2.00	2.00
Office of the Chief Operating Officer	5.00	5.00	4.00
Office of the IBA	10.00	10.00	10.00
Office of the Mayor	24.32	24.00	20.00
Parks and Recreation	908.05	924.97	905.71
Performance & Analytics	14.00	15.00	15.00
Personnel	69.99	69.99	69.99
Planning	64.95	65.75	51.75
Police	2,657.01	2,655.14	2,632.14
Public Works & Utilities	2.00	2.00	1.50

Financial Summary and Schedules

Department	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Purchasing & Contracting	52.96	52.96	47.96
READ-Facilities Services	223.50	211.50	176.33
Real Estate Assets	32.00	32.00	26.00
Smart & Sustainable Communities	1.50	10.50	10.50
Storm Water	-	-	212.75
Sustainability	-	4.00	4.00
Transportation	637.70	639.70	420.45
Total Budget FTE Positions	7,614.12	7,727.86	7,640.02

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
General Fund			
General Fund	7,614.12	7,727.86	7,640.02
Total General Fund	7,614.12	7,727.86	7,640.02
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Engineering & Capital Projects Fund	774.75	825.50	825.50
Facilities Financing Fund	18.00	18.00	18.00
Fire/Emergency Medical Services Transport Program Fund	17.00	15.00	15.00
GIS Fund	2.00	9.83	15.00
Information Technology Fund	45.00	45.00	44.00
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	6.00	6.00	5.00
Los Penasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Management Fund	25.00	24.50	24.50
OneSD Support Fund	29.00	30.00	30.00
Parking Meter Operations Fund	15.00	13.00	12.00
PETCO Park Fund	1.00	1.00	1.00
Stadium Operations Fund	2.00	2.00	0.17
Transient Occupancy Tax Fund	14.00	14.00	13.00
Underground Surcharge Fund	22.15	22.16	22.16
Wireless Communications Technology Fund	44.00	44.38	45.73
Total Special Revenue Funds	1,019.90	1,075.37	1,076.06
Enterprise Funds			
Airports Fund	22.00	23.00	23.00
Development Services Fund	470.10	505.50	516.00
Golf Course Fund	102.08	104.83	104.83
Metropolitan Sewer Utility Fund	473.24	486.38	484.91
Municipal Sewer Revenue Fund	398.50	422.34	417.95
Recycling Fund	111.48	114.08	113.73
Refuse Disposal Fund	140.30	142.50	143.63
Water Utility Operating Fund	784.18	808.83	806.57
Total Enterprise Funds	2,501.88	2,607.46	2,610.62
Internal Service Funds			
Central Stores Fund	20.00	20.00	20.00
Energy Conservation Program Fund	25.35	22.25	22.75
Fleet Operations Operating Fund	205.75	206.25	206.25
Publishing Services Fund	9.00	9.00	3.00
Risk Management Administration Fund	86.23	89.23	85.23

Financial Summary and Schedules

Total Internal Service Funds	346.33	346.73	337.23
Other Funds			
City Employee's Retirement System Fund	63.00	63.00	63.00
Total Other Funds	63.00	63.00	63.00
Total Budget FTE Positions	11,545.23	11,820.42	11,726.93

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
General Fund			
General Fund			
Property Tax Revenue	\$ 570,626,954	\$ 601,925,242	\$ 630,628,270
Property Taxes	570,626,954	601,925,242	630,628,270
Sales Tax	\$ 304,383,596	\$ 297,858,391	\$ 274,432,582
Sales Tax	304,383,596	297,858,391	274,432,582
Transient Occupancy Tax	\$ 131,926,269	\$ 136,880,341	\$ 90,483,905
Transient Occupancy Taxes	131,926,269	136,880,341	90,483,905
Other Local Taxes	\$ 91,341,913	\$ 92,284,166	\$ 80,659,705
Property Transfer Taxes	10,785,966	10,257,563	11,322,183
SDG&E	49,995,632	51,112,134	41,299,986
CATV	15,033,257	14,821,560	13,010,097
Refuse Collection Franchise	12,663,875	13,500,000	12,825,000
Other Franchises	2,863,183	2,592,909	2,202,439
Licenses and Permits	\$ 28,365,992	\$ 34,679,512	\$ 40,672,227
Business Tax	16,275,346	19,965,206	27,022,908
Rental Unit Tax	7,271,245	7,284,502	7,284,502
Refuse Collector Business Tax	1,222,595	1,215,000	972,000
Other Licenses and Permits	3,596,806	6,214,804	5,392,817
Fines Forfeitures and Penalties	\$ 28,545,741	\$ 31,116,979	\$ 29,698,174
Parking Citations	20,492,856	22,132,006	21,683,081
Municipal Court	4,080,091	4,713,638	4,210,758
Other Fines & Forfeitures	3,972,794	4,271,335	3,804,335
Rev from Money and Prop	\$ 67,792,249	\$ 64,435,847	\$ 64,457,335
Interest and Dividends	3,875,645	3,040,254	3,497,168
Mission Bay	31,452,203	31,761,997	30,227,028
Pueblo Lands	7,176,671	7,550,703	6,479,246
Other Rents and Concessions	25,287,730	22,082,893	24,253,893
Rev from Federal Agencies	\$ 1,356,861	\$ -	\$ 146,057,190
Revenue from Federal Agencies	1,356,861	-	146,057,190
Rev from Other Agencies	\$ 6,913,920	\$ 6,444,316	\$ 6,598,430
Motor Vehicle License Fees	682,935	-	-
Revenue from Other Agencies	6,230,985	6,444,316	6,598,430
Charges for Services	\$ 170,802,560	\$ 176,371,747	\$ 149,465,270
Charges for Current Services	170,802,560	176,371,747	149,465,270
Other Revenue	\$ 4,709,849	\$ 3,155,083	\$ 3,200,083

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Other Revenue	4,709,849	3,155,083	3,200,083
Transfers In	\$ 84,861,976	\$ 104,074,874	\$ 104,583,630
Transfers In	84,861,976	104,074,874	104,583,630
Total General Fund	\$ 1,491,627,879	\$ 1,549,226,498	\$ 1,620,936,801
Total General Fund	\$ 1,491,627,879	\$ 1,549,226,498	\$ 1,620,936,801

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
Rev from Money and Prop	\$ 29,561	\$ -	\$ -
Interest and Dividends	29,561	-	-
Charges for Services	\$ 1,262,852	\$ 1,000,000	\$ 1,200,000
Charges for Current Services	1,262,852	1,000,000	1,200,000
Other Revenue	\$ 25	\$ -	\$ -
Other Revenue	25	-	-
Total Automated Refuse Container Fund	\$ 1,292,437	\$ 1,000,000	\$ 1,200,000
Community Equity Fund (CEF)			
Transfers In	\$ -	\$ -	\$ 3,000,000
Transfers In	-	-	3,000,000
Total Community Equity Fund (CEF)	\$ -	\$ -	\$ 3,000,000
Concourse and Parking Garages Operating Fund			
Rev from Money and Prop	\$ 4,194,293	\$ 4,244,226	\$ 3,754,059
Other Rents and Concessions	4,194,293	4,244,226	3,754,059
Charges for Services	\$ 57	\$ -	\$ -
Charges for Current Services	57	-	-
Other Revenue	\$ 2	\$ -	\$ -
Other Revenue	2	-	-
Transfers In	\$ 89	\$ -	\$ -
Transfers In	89	-	-
Total Concourse and Parking Garages Operating Fund	\$ 4,194,442	\$ 4,244,226	\$ 3,754,059
Convention Center Expansion Administration Fund			
Rev from Money and Prop	\$ 24,217	\$ -	\$ -
Interest and Dividends	24,217	-	-
Transfers In	\$ 13,972,994	\$ 12,498,305	\$ 13,659,915
Transfers In	13,972,994	12,498,305	13,659,915
Total Convention Center Expansion Administration Fund	\$ 13,997,211	\$ 12,498,305	\$ 13,659,915
COVID-19 Rent Relief			
Transfers In	\$ -	\$ -	\$ 15,100,000
Transfers In	-	-	15,100,000
Total COVID-19 Rent Relief	\$ -	\$ -	\$ 15,100,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Engineering & Capital Projects Fund			
Fines Forfeitures and Penalties	\$ 19,500	\$ -	\$ -
Other Fines & Forfeitures	19,500	-	-
Rev from Money and Prop	\$ (199,526)	\$ -	\$ -
Interest and Dividends	(199,526)	-	-
Charges for Services	\$ 93,364,841	\$ 115,836,658	\$ 115,732,090
Charges for Current Services	93,364,841	115,836,658	115,732,090
Other Revenue	\$ 8,059	\$ -	\$ -
Other Revenue	8,059	-	-
Transfers In	\$ 19,275	\$ -	\$ -
Transfers In	19,275	-	-
Total Engineering & Capital Projects Fund	\$ 93,212,149	\$ 115,836,658	\$ 115,732,090
Environmental Growth 1/3 Fund			
Other Local Taxes	\$ 5,566,936	\$ 5,679,126	\$ 4,588,887
SDG&E	5,555,070	5,679,126	4,588,887
Other Franchises	11,866	-	-
Rev from Money and Prop	\$ 99,281	\$ 9,000	\$ 9,000
Interest and Dividends	99,047	9,000	9,000
Other Rents and Concessions	233	-	-
Total Environmental Growth 1/3 Fund	\$ 5,666,217	\$ 5,688,126	\$ 4,597,887
Environmental Growth 2/3 Fund			
Other Local Taxes	\$ 11,136,411	\$ 11,358,252	\$ 9,177,775
SDG&E	11,110,141	11,358,252	9,177,775
Other Franchises	26,270	-	-
Rev from Money and Prop	\$ 129,338	\$ 25,000	\$ 25,000
Interest and Dividends	128,864	25,000	25,000
Other Rents and Concessions	474	-	-
Total Environmental Growth 2/3 Fund	\$ 11,265,748	\$ 11,383,252	\$ 9,202,775
Facilities Financing Fund			
Licenses and Permits	\$ 25,000	\$ 50,000	\$ 40,000
Other Licenses and Permits	25,000	50,000	40,000
Rev from Money and Prop	\$ 1,377	\$ 600	\$ 3,600
Interest and Dividends	1,377	600	3,600
Charges for Services	\$ 2,729,017	\$ 3,049,648	\$ 3,092,398
Charges for Current Services	2,729,017	3,049,648	3,092,398
Transfers In	\$ 72	\$ -	\$ -

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Transfers In	72	-	-
Total Facilities Financing Fund	\$ 2,755,467	\$ 3,100,248	\$ 3,135,998
Fire and Lifeguard Facilities Fund			
Rev from Money and Prop	\$ 5,676	\$ -	\$ -
Interest and Dividends	5,676	-	-
Transfers In	\$ 1,383,570	\$ 1,383,570	\$ 1,383,570
Transfers In	1,383,570	1,383,570	1,383,570
Total Fire and Lifeguard Facilities Fund	\$ 1,389,246	\$ 1,383,570	\$ 1,383,570
Fire/Emergency Medical Services Transport Program Fund			
Rev from Money and Prop	\$ 72,164	\$ 30,000	\$ 30,000
Interest and Dividends	72,164	30,000	30,000
Rev from Federal Agencies	\$ -	\$ -	\$ 310,645
Revenue from Federal Agencies	-	-	310,645
Charges for Services	\$ 11,530,059	\$ 11,904,871	\$ 11,904,871
Charges for Current Services	11,530,059	11,904,871	11,904,871
Other Revenue	\$ 334,100	\$ 409,235	\$ 409,235
Other Revenue	334,100	409,235	409,235
Transfers In	\$ 14,898	\$ -	\$ -
Transfers In	14,898	-	-
Total Fire/Emergency Medical Services Transport Program Fund	\$ 11,951,222	\$ 12,344,106	\$ 12,654,751
Gas Tax Fund			
Other Local Taxes	\$ 29,551,109	\$ 37,191,624	\$ 33,835,900
Other Local Tax	29,551,109	37,191,624	33,835,900
Rev from Money and Prop	\$ 312,997	\$ 164,516	\$ 264,516
Interest and Dividends	249,828	100,000	200,000
Other Rents and Concessions	63,169	64,516	64,516
Other Revenue	\$ 110	\$ -	\$ -
Other Revenue	110	-	-
Total Gas Tax Fund	\$ 29,864,217	\$ 37,356,140	\$ 34,100,416
General Plan Maintenance Fund			
Licenses and Permits	\$ 2,609,848	\$ 3,961,000	\$ 3,300,000
Other Licenses and Permits	2,609,848	3,961,000	3,300,000
Rev from Money and Prop	\$ 10,527	\$ -	\$ -
Interest and Dividends	10,527	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Total General Plan Maintenance Fund	\$ 2,620,375	\$ 3,961,000	\$ 3,300,000
GIS Fund			
Rev from Money and Prop	\$ 6,598	\$ -	\$ -
Interest and Dividends	6,598	-	-
Rev from Other Agencies	\$ 207,767	\$ 195,303	\$ 195,303
Revenue from Other Agencies	207,767	195,303	195,303
Charges for Services	\$ 2,385,771	\$ 3,572,685	\$ 4,195,935
Charges for Current Services	2,385,771	3,572,685	4,195,935
Total GIS Fund	\$ 2,600,135	\$ 3,767,988	\$ 4,391,238
Information Technology Fund			
Rev from Money and Prop	\$ 40,237	\$ -	\$ -
Interest and Dividends	39,825	-	-
Other Rents and Concessions	413	-	-
Rev from Other Agencies	\$ -	\$ -	\$ 7,614,159
Revenue from Other Agencies	-	-	7,614,159
Charges for Services	\$ 12,969,342	\$ 60,266,593	\$ 72,673,737
Charges for Current Services	12,969,342	60,266,593	72,673,737
Other Revenue	\$ 1,136	\$ 60,000	\$ -
Other Revenue	1,136	60,000	-
Transfers In	\$ 349,722	\$ -	\$ -
Transfers In	349,722	-	-
Total Information Technology Fund	\$ 13,360,437	\$ 60,326,593	\$ 80,287,896
Infrastructure Fund			
Transfers In	\$ 17,090,909	\$ 24,073,271	\$ 5,663,897
Transfers In	17,090,909	24,073,271	5,663,897
Total Infrastructure Fund	\$ 17,090,909	\$ 24,073,271	\$ 5,663,897
Junior Lifeguard Program Fund			
Charges for Services	\$ 582,706	\$ 615,150	\$ 615,150
Charges for Current Services	582,706	615,150	615,150
Total Junior Lifeguard Program Fund	\$ 582,706	\$ 615,150	\$ 615,150
Local Enforcement Agency Fund			
Licenses and Permits	\$ 557,822	\$ 501,830	\$ 501,830
Other Licenses and Permits	557,822	501,830	501,830
Rev from Money and Prop	\$ 10,573	\$ 10,724	\$ 10,724
Interest and Dividends	10,573	10,724	10,724

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2019 Actual		FY 2020 Adopted Budget		FY 2021 Adopted Budget
Charges for Services	\$	158,106	\$	273,863	\$	273,863
Charges for Current Services		158,106		273,863		273,863
Other Revenue	\$	165	\$	-	\$	-
Other Revenue		165		-		-
Transfers In	\$	65	\$	-	\$	-
Transfers In		65		-		-
Total Local Enforcement Agency Fund	\$	726,730	\$	786,417	\$	786,417
Long Range Property Management Fund						
Rev from Money and Prop	\$	1,374,060	\$	1,034,365	\$	1,034,365
Interest and Dividends		57,271		29,843		29,843
Other Rents and Concessions		1,316,789		1,004,522		1,004,522
Other Revenue	\$	44,000	\$	-	\$	-
Other Revenue		44,000		-		-
Total Long Range Property Management Fund	\$	1,418,060	\$	1,034,365	\$	1,034,365
Los Penasquitos Canyon Preserve Fund						
Rev from Money and Prop	\$	43,350	\$	36,000	\$	36,000
Other Rents and Concessions		43,350		36,000		36,000
Transfers In	\$	233,482	\$	150,000	\$	150,000
Transfers In		233,482		150,000		150,000
Total Los Penasquitos Canyon Preserve Fund	\$	276,832	\$	186,000	\$	186,000
Low & Moderate Income Housing Asset Fund						
Rev from Money and Prop	\$	3,555,213	\$	1,896,270	\$	2,977,097
Interest and Dividends		1,236,874		836,900		1,577,097
Other Rents and Concessions		2,318,339		1,059,370		1,400,000
Other Revenue	\$	2,030,647	\$	-	\$	-
Other Revenue		2,030,647		-		-
Transfers In	\$	2,424,578	\$	2,500,000	\$	-
Transfers In		2,424,578		2,500,000		-
Total Low & Moderate Income Housing Asset Fund	\$	8,010,438	\$	4,396,270	\$	2,977,097
Maintenance Assessment District (MAD) Funds						
Property Tax Revenue	\$	15,941,543	\$	17,995,957	\$	19,192,080
Property Taxes		15,941,543		17,995,957		19,192,080
Special Assessments	\$	527,157	\$	3,000	\$	3,000
Special Assessments		527,157		3,000		3,000
Rev from Money and Prop	\$	430,938	\$	129,611	\$	142,224

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Interest and Dividends	430,938	129,611	142,224
Charges for Services	\$ 2,632,800	\$ 2,633,959	\$ 2,561,617
Charges for Current Services	2,632,800	2,633,959	2,561,617
Other Revenue	\$ 146,369	\$ -	\$ -
Other Revenue	146,369	-	-
Transfers In	\$ 4,952,763	\$ 5,041,105	\$ 5,163,403
Transfers In	4,952,763	5,041,105	5,163,403
Total Maintenance Assessment District (MAD) Funds	\$ 24,631,570	\$ 25,803,632	\$ 27,062,324
Major Events Revolving Fund			
Other Revenue	\$ 549,005	\$ -	\$ -
Other Revenue	549,005	-	-
Total Major Events Revolving Fund	\$ 549,005	\$ -	\$ -
Mission Bay/Balboa Park Improvement Fund			
Transfers In	\$ 1,883,684	\$ 1,855,453	\$ 1,765,505
Transfers In	1,883,684	1,855,453	1,765,505
Total Mission Bay/Balboa Park Improvement Fund	\$ 1,883,684	\$ 1,855,453	\$ 1,765,505
New Convention Facility Fund			
Transfers In	\$ 2,133,025	\$ 2,126,840	\$ -
Transfers In	2,133,025	2,126,840	-
Total New Convention Facility Fund	\$ 2,133,025	\$ 2,126,840	\$ -
OneSD Support Fund			
Rev from Money and Prop	\$ 170,177	\$ -	\$ -
Interest and Dividends	170,177	-	-
Charges for Services	\$ 27,795,935	\$ 25,124,081	\$ 27,747,955
Charges for Current Services	27,795,935	25,124,081	27,747,955
Total OneSD Support Fund	\$ 27,966,112	\$ 25,124,081	\$ 27,747,955
Parking Meter Operations Fund			
Licenses and Permits	\$ 11,642,743	\$ 11,297,852	\$ 11,297,852
Parking Meters	11,645,173	11,297,852	11,297,852
Other Licenses and Permits	(2,430)	-	-
Rev from Money and Prop	\$ 102,495	\$ -	\$ -
Interest and Dividends	102,495	-	-
Other Revenue	\$ 2,849	\$ -	\$ -
Other Revenue	2,849	-	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Transfers In	\$ 9	\$ -	\$ -
Transfers In	9	-	-
Total Parking Meter Operations Fund	\$ 11,748,095	\$ 11,297,852	\$ 11,297,852
PETCO Park Fund			
Rev from Money and Prop	\$ 3,203,494	\$ 2,074,189	\$ 1,223,395
Interest and Dividends	(1,430)	-	-
Other Rents and Concessions	3,204,925	2,074,189	1,223,395
Other Revenue	\$ 1,380,972	\$ 1,430,000	\$ 1,430,000
Other Revenue	1,380,973	1,430,000	1,430,000
Transfers In	\$ 13,738,899	\$ 12,727,877	\$ 12,199,765
Transfers In	13,738,899	12,727,877	12,199,765
Total PETCO Park Fund	\$ 18,323,366	\$ 16,232,066	\$ 14,853,160
Prop 42 Replacement - Transportation Relief Fund			
Rev from Money and Prop	\$ 113,655	\$ -	\$ -
Interest and Dividends	113,655	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 113,655	\$ -	\$ -
Public Art Fund			
Other Revenue	\$ 264,884	\$ -	\$ -
Other Revenue	264,884	-	-
Transfers In	\$ 578,410	\$ 555,771	\$ -
Transfers In	578,410	555,771	-
Total Public Art Fund	\$ 843,294	\$ 555,771	\$ -
Public Safety Services & Debt Service Fund			
Sales Tax	\$ 9,978,263	\$ 10,104,026	\$ 8,200,931
Safety Sales Tax	9,978,263	10,104,026	8,200,931
Rev from Money and Prop	\$ 63,054	\$ -	\$ -
Interest and Dividends	63,054	-	-
Total Public Safety Services & Debt Service Fund	\$ 10,041,316	\$ 10,104,026	\$ 8,200,931
Road Maintenance and Rehabilitation Fund			
Other Local Taxes	\$ 26,037,396	\$ 23,500,757	\$ 26,830,119
Other Local Tax	26,037,396	23,500,757	26,830,119
Rev from Money and Prop	\$ 185,934	\$ -	\$ -
Interest and Dividends	185,934	-	-
Total Road Maintenance and Rehabilitation Fund	\$ 26,223,331	\$ 23,500,757	\$ 26,830,119

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Seized Assets - California Fund			
Rev from Money and Prop	\$ 4,111	\$ -	\$ -
Interest and Dividends	4,111	-	-
Rev from Other Agencies	\$ 68,843	\$ 11,881	\$ 11,881
Revenue from Other Agencies	68,843	11,881	11,881
Total Seized Assets - California Fund	\$ 72,954	\$ 11,881	\$ 11,881
Seized Assets - Federal DOJ Fund			
Rev from Money and Prop	\$ 24,857	\$ -	\$ -
Interest and Dividends	24,857	-	-
Rev from Federal Agencies	\$ 794,926	\$ 1,069,307	\$ 1,069,307
Revenue from Federal Agencies	794,926	1,069,307	1,069,307
Total Seized Assets - Federal DOJ Fund	\$ 819,784	\$ 1,069,307	\$ 1,069,307
Seized Assets - Federal Treasury Fund			
Rev from Money and Prop	\$ 391,100	\$ -	\$ -
Interest and Dividends	391,100	-	-
Rev from Federal Agencies	\$ 20,837,043	\$ 118,812	\$ 118,812
Revenue from Federal Agencies	20,837,043	118,812	118,812
Total Seized Assets - Federal Treasury Fund	\$ 21,228,143	\$ 118,812	\$ 118,812
Stadium Operations Fund			
Licenses and Permits	\$ 8,250	\$ 8,000	\$ -
Other Licenses and Permits	8,250	8,000	-
Rev from Money and Prop	\$ 5,680,713	\$ 4,890,292	\$ 15,000
Interest and Dividends	170,151	20,000	-
Other Rents and Concessions	5,510,563	4,870,292	15,000
Rev from Other Agencies	\$ 3,799	\$ -	\$ -
Revenue from Other Agencies	3,799	-	-
Charges for Services	\$ 50	\$ -	\$ -
Charges for Current Services	50	-	-
Other Revenue	\$ 635,268	\$ 567,000	\$ 102,961
Other Revenue	635,268	567,000	102,961
Transfers In	\$ 6,951,339	\$ 1,585,081	\$ -
Transfers In	6,951,339	1,585,081	-
Total Stadium Operations Fund	\$ 13,279,420	\$ 7,050,373	\$ 117,961
State COPS			
Rev from Money and Prop	\$ 118,223	\$ -	\$ -

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Interest and Dividends	118,223	-	-
Rev from Other Agencies	\$ 3,206,787	\$ 2,140,000	\$ 2,140,000
Revenue from Other Agencies	3,206,787	2,140,000	2,140,000
Transfers In	\$ 33,349	\$ -	\$ -
Transfers In	33,349	-	-
Total State COPS	\$ 3,358,359	\$ 2,140,000	\$ 2,140,000
Storm Drain Fund			
Charges for Services	\$ 5,496,910	\$ 5,700,000	\$ 5,700,000
Charges for Current Services	5,496,910	5,700,000	5,700,000
Total Storm Drain Fund	\$ 5,496,910	\$ 5,700,000	\$ 5,700,000
Successor Agency Admin & Project - CivicSD Fund			
Rev from Other Agencies	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326
Revenue from Other Agencies	1,406,673	1,934,326	1,934,326
Total Successor Agency Admin & Project - CivicSD Fund	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326
Transient Occupancy Tax Fund			
Transient Occupancy Tax	\$ 118,957,220	\$ 123,423,722	\$ 81,157,714
Transient Occupancy Taxes	118,957,220	123,423,722	81,157,714
Licenses and Permits	\$ 49,205	\$ 75,000	\$ 75,000
Other Licenses and Permits	49,205	75,000	75,000
Fines Forfeitures and Penalties	\$ 13,180	\$ -	\$ -
Other Fines & Forfeitures	13,180	-	-
Other Revenue	\$ 256	\$ -	\$ -
Other Revenue	256	-	-
Transfers In	\$ 3,949,600	\$ 3,949,600	\$ -
Transfers In	3,949,600	3,949,600	-
Total Transient Occupancy Tax Fund	\$ 122,969,461	\$ 127,448,322	\$ 81,232,714
Trolley Extension Reserve Fund			
Rev from Money and Prop	\$ 3,266	\$ -	\$ -
Interest and Dividends	3,266	-	-
Transfers In	\$ 1,064,000	\$ 925,799	\$ 1,064,500
Transfers In	1,064,000	925,799	1,064,500
Total Trolley Extension Reserve Fund	\$ 1,067,266	\$ 925,799	\$ 1,064,500
Underground Surcharge Fund			
Other Local Taxes	\$ 64,360,219	\$ 63,775,970	\$ 54,192,716
SDG&E	64,360,219	63,775,970	54,192,716

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Rev from Money and Prop	\$ 3,523,313	\$ 1,320,000	\$ 1,320,000
Interest and Dividends	3,523,313	1,320,000	1,320,000
Other Revenue	\$ 94,225	\$ 100,000	\$ 100,000
Other Revenue	94,225	100,000	100,000
Transfers In	\$ 12	\$ -	\$ -
Transfers In	12	-	-
Total Underground Surcharge Fund	\$ 67,977,769	\$ 65,195,970	\$ 55,612,716
Wireless Communications Technology Fund			
Rev from Money and Prop	\$ 70,658	\$ 48,261	\$ 48,261
Interest and Dividends	19,305	-	-
Other Rents and Concessions	51,353	48,261	48,261
Rev from Other Agencies	\$ 8,231	\$ -	\$ -
Revenue from Other Agencies	8,231	-	-
Charges for Services	\$ 10,168,191	\$ 9,081,195	\$ 9,340,325
Charges for Current Services	10,168,191	9,081,195	9,340,325
Other Revenue	\$ 751	\$ -	\$ 276,329
Other Revenue	751	-	276,329
Transfers In	\$ 2,877	\$ -	\$ -
Transfers In	2,877	-	-
Total Wireless Communications Technology Fund	\$ 10,250,708	\$ 9,129,456	\$ 9,664,915
Zoological Exhibits Maintenance Fund			
Property Tax Revenue	\$ 14,192,663	\$ 14,814,168	\$ 15,647,842
Property Taxes	14,192,663	14,814,168	15,647,842
Total Zoological Exhibits Maintenance Fund	\$ 14,192,663	\$ 14,814,168	\$ 15,647,842
Total Special Revenue Funds	\$ 608,851,542	\$ 656,120,577	\$ 608,836,341

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
Rev from Other Agencies	\$ 16,291	\$ -	\$ -
Revenue from Other Agencies	16,291	-	-
Charges for Services	\$ -	\$ -	\$ 415,000
Charges for Current Services	-	-	415,000
Other Revenue	\$ 3,193,443	\$ -	\$ 52,840,600
Other Revenue	3,193,443	-	52,840,600
Total Capital Outlay Fund	\$ 3,209,734	\$ -	\$ 53,255,600
Mission Bay Park Improvement Fund			
Rev from Money and Prop	\$ 733,060	\$ -	\$ -
Interest and Dividends	733,060	-	-
Transfers In	\$ 7,443,932	\$ 7,645,298	\$ 6,647,568
Transfers In	7,443,932	7,645,298	6,647,568
Total Mission Bay Park Improvement Fund	\$ 8,176,992	\$ 7,645,298	\$ 6,647,568
San Diego Regional Parks Improvement Fund			
Rev from Money and Prop	\$ 306,730	\$ -	\$ -
Interest and Dividends	306,730	-	-
Transfers In	\$ 4,008,271	\$ 4,116,699	\$ 3,579,460
Transfers In	4,008,271	4,116,699	3,579,460
Total San Diego Regional Parks Improvement Fund	\$ 4,315,001	\$ 4,116,699	\$ 3,579,460
TransNet ARRA Exchange Fund			
Sales Tax	\$ 60,069	\$ -	\$ -
Sales Tax	60,069	-	-
Total TransNet ARRA Exchange Fund	\$ 60,069	\$ -	\$ -
TransNet Extension Administration & Debt Fund			
Sales Tax	\$ 268,574	\$ 352,680	\$ 323,840
Sales Tax	268,574	352,680	323,840
Total TransNet Extension Administration & Debt Fund	\$ 268,574	\$ 352,680	\$ 323,840
TransNet Extension Congestion Relief Fund			
Sales Tax	\$ 30,535,881	\$ 24,440,724	\$ 22,442,112
Sales Tax	30,535,881	24,440,724	22,442,112
Rev from Money and Prop	\$ 44,147	\$ -	\$ -

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Interest and Dividends	44,147	-	-
Total TransNet Extension Congestion Relief Fund	\$ 30,580,028	\$ 24,440,724	\$ 22,442,112
TransNet Extension Maintenance Fund			
Sales Tax	\$ 9,916,236	\$ 10,474,596	\$ 9,618,048
Sales Tax	9,916,236	10,474,596	9,618,048
Rev from Money and Prop	\$ 18,920	\$ -	\$ -
Interest and Dividends	18,920	-	-
Total TransNet Extension Maintenance Fund	\$ 9,935,156	\$ 10,474,596	\$ 9,618,048
Total Capital Project Funds	\$ 56,545,554	\$ 47,029,997	\$ 95,866,628

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Enterprise Funds			
Airports Fund			
Rev from Money and Prop	\$ 5,188,888	\$ 4,301,786	\$ 4,301,786
Interest and Dividends	223,996	110,000	110,000
Other Rents and Concessions	4,964,892	4,191,786	4,191,786
Charges for Services	\$ 696,735	\$ 580,096	\$ 580,096
Charges for Current Services	696,735	580,096	580,096
Other Revenue	\$ 1,171	\$ -	\$ -
Other Revenue	1,171	-	-
Transfers In	\$ 646	\$ -	\$ -
Transfers In	646	-	-
Total Airports Fund	\$ 5,887,439	\$ 4,881,882	\$ 4,881,882
Development Services Fund			
Licenses and Permits	\$ 58,827,718	\$ 68,040,456	\$ 75,043,839
Other Licenses and Permits	58,827,718	68,040,456	75,043,839
Fines Forfeitures and Penalties	\$ 2,500	\$ -	\$ -
Other Fines & Forfeitures	2,500	-	-
Rev from Money and Prop	\$ 368,880	\$ 110,072	\$ 110,072
Interest and Dividends	368,880	110,072	110,072
Rev from Other Agencies	\$ -	\$ -	\$ 300,000
Revenue from Other Agencies	-	-	300,000
Charges for Services	\$ 8,264,691	\$ 8,785,141	\$ 8,763,576
Charges for Current Services	8,264,691	8,785,141	8,763,576
Other Revenue	\$ 782,253	\$ 1,216,023	\$ 1,216,023
Other Revenue	782,253	1,216,023	1,216,023
Transfers In	\$ 278,868	\$ 200,000	\$ -
Transfers In	278,868	200,000	-
Total Development Services Fund	\$ 68,524,910	\$ 78,351,692	\$ 85,433,510
Golf Course Fund			
Rev from Money and Prop	\$ 2,422,444	\$ 1,268,100	\$ 1,468,100
Interest and Dividends	501,762	143,000	143,000
Other Rents and Concessions	1,920,682	1,125,100	1,325,100
Charges for Services	\$ 22,225,213	\$ 19,022,747	\$ 19,222,747
Charges for Current Services	22,225,213	19,022,747	19,222,747
Other Revenue	\$ 185,591	\$ 179,500	\$ 179,500
Other Revenue	185,591	179,500	179,500

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Transfers In	\$ 4,675	\$ -	\$ -
Transfers In	4,675	-	-
Total Golf Course Fund	\$ 24,837,924	\$ 20,470,347	\$ 20,870,347
Metropolitan Sewer Utility Fund			
Fines Forfeitures and Penalties	\$ 199,614	\$ -	\$ -
Other Fines & Forfeitures	199,614	-	-
Rev from Money and Prop	\$ 3,823,798	\$ 800,000	\$ 2,535,000
Interest and Dividends	2,548,573	600,000	1,700,000
Other Rents and Concessions	1,275,226	200,000	835,000
Rev from Federal Agencies	\$ -	\$ -	\$ 782,100
Revenue from Federal Agencies	-	-	782,100
Rev from Other Agencies	\$ 16,667	\$ -	\$ -
Revenue from Other Agencies	16,667	-	-
Charges for Services	\$ 86,586,512	\$ 86,235,922	\$ 88,793,022
Charges for Current Services	86,586,512	86,235,922	88,793,022
Other Revenue	\$ 775,671	\$ 100,000	\$ -
Other Revenue	775,671	100,000	-
Transfers In	\$ 25,405,559	\$ 225,660,600	\$ 15,876,600
Transfers In	25,405,559	225,660,600	15,876,600
Total Metropolitan Sewer Utility Fund	\$ 116,807,821	\$ 312,796,522	\$ 107,986,722
Municipal Sewer Revenue Fund			
Fines Forfeitures and Penalties	\$ 740,000	\$ -	\$ -
Other Fines & Forfeitures	740,000	-	-
Rev from Money and Prop	\$ 3,829,269	\$ 1,296,000	\$ 2,144,000
Interest and Dividends	3,578,480	1,100,000	2,100,000
Other Rents and Concessions	250,789	196,000	44,000
Rev from Federal Agencies	\$ -	\$ -	\$ 325,875
Revenue from Federal Agencies	-	-	325,875
Charges for Services	\$ 291,989,976	\$ 279,320,100	\$ 282,301,800
Charges for Current Services	291,989,976	279,320,100	282,301,800
Other Revenue	\$ 563,527	\$ -	\$ -
Other Revenue	563,527	-	-
Transfers In	\$ 3,184,392	\$ -	\$ -
Transfers In	3,184,392	-	-
Total Municipal Sewer Revenue Fund	\$ 300,307,164	\$ 280,616,100	\$ 284,771,675
Recycling Fund			

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Other Local Taxes	\$ 2,891,904	\$ 3,410,000	\$ 3,410,000
Other Franchises	2,891,904	3,410,000	3,410,000
Fines Forfeitures and Penalties	\$ 3,062,419	\$ 2,083,103	\$ 2,083,103
Other Fines & Forfeitures	3,062,419	2,083,103	2,083,103
Rev from Money and Prop	\$ 1,629,390	\$ 611,100	\$ 611,100
Interest and Dividends	852,135	400,000	400,000
Other Rents and Concessions	777,255	211,100	211,100
Rev from Other Agencies	\$ 606,902	\$ 600,000	\$ 600,000
Revenue from Other Agencies	606,902	600,000	600,000
Charges for Services	\$ 17,903,130	\$ 16,207,557	\$ 17,657,557
Charges for Current Services	17,903,130	16,207,557	17,657,557
Other Revenue	\$ 948,206	\$ 30,000	\$ 30,000
Other Revenue	948,206	30,000	30,000
Transfers In	\$ 1,677,467	\$ 690,000	\$ 1,000,000
Transfers In	1,677,467	690,000	1,000,000
Total Recycling Fund	\$ 28,719,417	\$ 23,631,760	\$ 25,391,760
Refuse Disposal Fund			
Fines Forfeitures and Penalties	\$ 306,868	\$ 105,000	\$ 36,500
Other Fines & Forfeitures	306,868	105,000	36,500
Rev from Money and Prop	\$ 1,264,501	\$ 846,622	\$ 856,622
Interest and Dividends	1,056,022	600,000	620,000
Other Rents and Concessions	208,479	246,622	236,622
Charges for Services	\$ 34,538,548	\$ 31,292,751	\$ 35,246,251
Charges for Current Services	34,538,548	31,292,751	35,246,251
Other Revenue	\$ 570,379	\$ 750,000	\$ 650,000
Other Revenue	570,379	750,000	650,000
Transfers In	\$ 34,800	\$ -	\$ -
Transfers In	34,800	-	-
Total Refuse Disposal Fund	\$ 37,260,568	\$ 33,044,373	\$ 36,839,373
Refuse Disposal Fund - Miramar Closure Fund			
Rev from Money and Prop	\$ 545,472	\$ 50,000	\$ 50,000
Interest and Dividends	545,472	50,000	50,000
Total Refuse Disposal Fund - Miramar Closure Fund	\$ 545,472	\$ 50,000	\$ 50,000
Sewer Utility - AB 1600 Fund			
Rev from Money and Prop	\$ 32,552	\$ -	\$ 40,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Interest and Dividends	32,552	-	40,000
Charges for Services	\$ 13,291,582	\$ 17,500,000	\$ 17,500,000
Charges for Current Services	13,291,582	17,500,000	17,500,000
Total Sewer Utility - AB 1600 Fund	\$ 13,324,134	\$ 17,500,000	\$ 17,540,000
Water Utility - AB 1600 Fund			
Rev from Money and Prop	\$ 67,896	\$ -	\$ 50,000
Interest and Dividends	67,896	-	50,000
Charges for Services	\$ 10,125,667	\$ 14,400,000	\$ 14,400,000
Charges for Current Services	10,125,667	14,400,000	14,400,000
Total Water Utility - AB 1600 Fund	\$ 10,193,563	\$ 14,400,000	\$ 14,450,000
Water Utility Operating Fund			
Rev from Money and Prop	\$ 11,430,455	\$ 6,238,000	\$ 11,243,600
Interest and Dividends	4,183,037	600,000	5,500,000
Other Rents and Concessions	7,247,419	5,638,000	5,743,600
Rev from Federal Agencies	\$ -	\$ -	\$ 195,525
Revenue from Federal Agencies	-	-	195,525
Rev from Other Agencies	\$ 640,137	\$ -	\$ -
Revenue from Other Agencies	640,137	-	-
Charges for Services	\$ 539,398,402	\$ 605,822,191	\$ 607,679,191
Charges for Current Services	539,398,402	605,822,191	607,679,191
Other Revenue	\$ 166,587,739	\$ 330,643,200	\$ 144,155,000
Other Revenue	166,587,739	330,643,200	144,155,000
Transfers In	\$ 7,124,088	\$ 53,139,900	\$ 56,300,000
Transfers In	7,124,088	53,139,900	56,300,000
Total Water Utility Operating Fund	\$ 725,180,821	\$ 995,843,291	\$ 819,573,316
Total Enterprise Funds	\$ 1,331,043,760	\$ 1,781,535,967	\$ 1,417,738,585

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Internal Service Funds			
Central Stores Fund			
Rev from Money and Prop	\$ 8,703	\$ -	\$ -
Interest and Dividends	8,703	-	-
Charges for Services	\$ 8,167,675	\$ 7,457,347	\$ 4,648,266
Charges for Current Services	8,167,675	7,457,347	4,648,266
Other Revenue	\$ 166,648	\$ 176,000	\$ 176,000
Other Revenue	166,648	176,000	176,000
Transfers In	\$ 753	\$ -	\$ -
Transfers In	753	-	-
Total Central Stores Fund	\$ 8,343,779	\$ 7,633,347	\$ 4,824,266
Energy Conservation Program Fund			
Rev from Money and Prop	\$ 49,683	\$ -	\$ -
Interest and Dividends	49,683	-	-
Rev from Other Agencies	\$ 315,781	\$ 116,629	\$ 116,629
Revenue from Other Agencies	315,781	116,629	116,629
Charges for Services	\$ 4,426,680	\$ 4,064,110	\$ 4,433,455
Charges for Current Services	4,426,680	4,064,110	4,433,455
Other Revenue	\$ 222	\$ -	\$ -
Other Revenue	222	-	-
Transfers In	\$ 605	\$ -	\$ -
Transfers In	605	-	-
Total Energy Conservation Program Fund	\$ 4,792,970	\$ 4,180,739	\$ 4,550,084
Fleet Operations Operating Fund			
Rev from Money and Prop	\$ 84,193	\$ 110,000	\$ 140,000
Interest and Dividends	84,193	110,000	140,000
Charges for Services	\$ 48,212,701	\$ 58,162,709	\$ 54,795,094
Charges for Current Services	48,212,701	58,162,709	54,795,094
Other Revenue	\$ 721,497	\$ 647,000	\$ 368,349
Other Revenue	721,497	647,000	368,349
Transfers In	\$ 28,296	\$ -	\$ 28,296
Transfers In	28,296	-	28,296
Total Fleet Operations Operating Fund	\$ 49,046,687	\$ 58,919,709	\$ 55,331,739
Fleet Replacement			
Charges for Services	\$ 36,960,326	\$ 42,110,504	\$ 37,882,652

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2019 Actual		FY 2020 Adopted Budget		FY 2021 Adopted Budget
Charges for Current Services		36,960,326		42,110,504		37,882,652
Other Revenue	\$	20,896,562	\$	29,750,162	\$	36,086,823
Other Revenue		20,896,562		29,750,162		36,086,823
Total Fleet Replacement	\$	57,856,888	\$	71,860,666	\$	73,969,475
Publishing Services Fund						
Rev from Money and Prop	\$	8,499	\$	-	\$	-
Interest and Dividends		8,499		-		-
Charges for Services	\$	2,004,107	\$	2,498,676	\$	1,640,551
Charges for Current Services		2,004,107		2,498,676		1,640,551
Other Revenue	\$	39	\$	-	\$	-
Other Revenue		39		-		-
Transfers In	\$	102	\$	-	\$	-
Transfers In		102		-		-
Total Publishing Services Fund	\$	2,012,747	\$	2,498,676	\$	1,640,551
Risk Management Administration Fund						
Rev from Money and Prop	\$	10,486	\$	-	\$	-
Interest and Dividends		10,486		-		-
Charges for Services	\$	28,346	\$	159,031	\$	159,031
Charges for Current Services		28,346		159,031		159,031
Other Revenue	\$	10,806,183	\$	13,041,262	\$	10,840,969
Other Revenue		10,806,183		13,041,262		10,840,969
Transfers In	\$	1,993	\$	-	\$	-
Transfers In		1,993		-		-
Total Risk Management Administration Fund	\$	10,847,007	\$	13,200,293	\$	11,000,000
Total Internal Service Funds	\$	132,900,079	\$	158,293,430	\$	151,316,115
Total Combined Budget Revenues	\$	3,620,619,135	\$	4,192,206,469	\$	3,894,694,470

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
General Fund			
General Fund			
PERSONNEL	\$ 1,032,327,383	\$ 1,111,916,461	\$ 1,139,813,908
Personnel Cost	585,921,840	645,083,533	647,941,345
Fringe Benefits	446,405,543	466,832,928	491,872,563
NON-PERSONNEL	\$ 430,257,960	\$ 478,068,228	\$ 481,122,893
Supplies	30,693,517	27,297,110	30,342,102
Contracts	233,432,970	246,944,205	281,414,763
Information Technology	31,088,747	39,073,334	47,174,558
Energy and Utilities	49,767,862	51,520,422	51,474,175
Other	4,458,624	5,331,771	4,907,541
Transfers Out	63,816,421	86,131,863	42,569,734
Capital Expenditures	1,328,145	1,704,750	1,486,504
Debt	15,671,675	20,064,773	21,753,516
Total General Fund	\$ 1,462,585,343	\$ 1,589,984,689	\$ 1,620,936,801

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 1,291,295	\$ 1,333,324	\$ 1,537,573
Supplies	1,072,991	1,150,000	1,350,000
Contracts	211,369	150,000	150,000
Information Technology	6,687	33,324	37,573
Other	248	-	-
Total Automated Refuse Container Fund	\$ 1,291,295	\$ 1,333,324	\$ 1,537,573
Community Equity Fund (CEF)			
NON-PERSONNEL	\$ -	\$ -	\$ 3,000,000
Contracts	-	-	3,000,000
Total Community Equity Fund (CEF)	\$ -	\$ -	\$ 3,000,000
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 178,175	\$ 219,052	\$ 222,087
Personnel Cost	115,222	130,856	129,527
Fringe Benefits	62,952	88,196	92,560
NON-PERSONNEL	\$ 3,569,775	\$ 4,102,869	\$ 3,039,688
Supplies	39,951	61,800	57,800
Contracts	1,986,877	2,385,735	2,385,772
Information Technology	43,798	37,856	23,126
Energy and Utilities	99,108	216,978	328,043
Other	42	500	500
Transfers Out	1,400,000	1,400,000	244,447
Total Concourse and Parking Garages Operating Fund	\$ 3,747,950	\$ 4,321,921	\$ 3,261,775
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 13,796,491	\$ 13,879,301	\$ 13,795,491
Contracts	1,235,441	1,319,001	1,235,441
Transfers Out	12,561,050	12,560,300	12,560,050
Total Convention Center Expansion Administration Fund	\$ 13,796,491	\$ 13,879,301	\$ 13,795,491
COVID-19 Rent Relief			
NON-PERSONNEL	\$ -	\$ -	\$ 15,100,000
Contracts	-	-	15,100,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Total COVID-19 Rent Relief	\$ -	\$ -	\$ 15,100,000
Engineering & Capital Projects Fund			
PERSONNEL	\$ 82,525,597	\$ 96,831,251	\$ 97,923,476
Personnel Cost	49,592,516	59,462,142	58,994,752
Fringe Benefits	32,933,081	37,369,109	38,928,724
NON-PERSONNEL	\$ 12,977,969	\$ 18,877,489	\$ 18,392,231
Supplies	538,802	1,072,737	344,408
Contracts	6,398,313	9,480,478	8,563,854
Information Technology	4,672,441	6,959,870	8,202,446
Energy and Utilities	413,740	367,548	414,970
Other	866,140	866,553	866,553
Transfers Out	473	130,303	-
Capital Expenditures	88,059	-	-
Total Engineering & Capital Projects Fund	\$ 95,503,567	\$ 115,708,740	\$ 116,315,707
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 5,500,024	\$ 5,254,180	\$ 4,597,887
Supplies	-	78,123	78,123
Contracts	2,998,743	211,036	211,036
Energy and Utilities	2,466,281	2,766,016	2,653,226
Transfers Out	35,000	2,199,005	1,655,502
Total Environmental Growth 1/3 Fund	\$ 5,500,024	\$ 5,254,180	\$ 4,597,887
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 10,665,980	\$ 10,903,909	\$ 9,202,775
Contracts	10,665,980	-	-
Transfers Out	-	10,903,909	9,202,775
Total Environmental Growth 2/3 Fund	\$ 10,665,980	\$ 10,903,909	\$ 9,202,775
Facilities Financing Fund			
PERSONNEL	\$ 1,843,748	\$ 2,310,727	\$ 2,334,083
Personnel Cost	1,060,119	1,361,164	1,387,002
Fringe Benefits	783,630	949,563	947,081
NON-PERSONNEL	\$ 664,673	\$ 789,127	\$ 799,967
Supplies	3,843	8,000	8,000
Contracts	573,142	677,666	652,462

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Information Technology	84,553	101,621	137,665
Energy and Utilities	735	1,190	1,190
Other	2,402	500	500
Capital Expenditures	-	150	150
Total Facilities Financing Fund	\$ 2,508,422	\$ 3,099,854	\$ 3,134,050
Fire and Lifeguard Facilities Fund			
NON-PERSONNEL	\$ 1,391,787	\$ 1,391,981	\$ 1,395,631
Contracts	7,818	5,212	5,212
Transfers Out	1,383,969	1,386,769	1,390,419
Total Fire and Lifeguard Facilities Fund	\$ 1,391,787	\$ 1,391,981	\$ 1,395,631
Fire/Emergency Medical Services Transport Program Fund			
PERSONNEL	\$ 3,191,202	\$ 3,550,477	\$ 3,846,854
Personnel Cost	1,798,802	2,424,166	2,490,582
Fringe Benefits	1,392,400	1,126,311	1,356,272
NON-PERSONNEL	\$ 8,678,081	\$ 8,620,210	\$ 8,590,741
Supplies	349,209	253,409	253,409
Contracts	1,462,033	1,392,319	1,445,726
Information Technology	189,609	307,437	224,561
Energy and Utilities	60	28,688	28,688
Other	30	42,710	42,710
Transfers Out	6,638,357	6,412,347	6,412,347
Capital Expenditures	38,782	183,300	183,300
Total Fire/Emergency Medical Services Transport Program Fund	\$ 11,869,282	\$ 12,170,687	\$ 12,437,595
Gas Tax Fund			
NON-PERSONNEL	\$ 24,902,795	\$ 36,177,762	\$ 34,100,416
Supplies	3,947	-	-
Contracts	11,581,511	8,889,269	7,868,706
Energy and Utilities	225,487	246,939	214,712
Transfers Out	13,091,850	27,041,554	26,016,998
Total Gas Tax Fund	\$ 24,902,795	\$ 36,177,762	\$ 34,100,416
General Plan Maintenance Fund			
NON-PERSONNEL	\$ 2,546,052	\$ 4,365,000	\$ 3,779,000
Contracts	2,546,052	4,365,000	3,779,000

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Total General Plan Maintenance Fund	\$ 2,546,052	\$ 4,365,000	\$ 3,779,000
GIS Fund			
PERSONNEL	\$ 216,833	\$ 1,240,876	\$ 1,537,023
Personnel Cost	126,994	744,226	996,588
Fringe Benefits	89,838	496,650	540,435
NON-PERSONNEL	\$ 2,380,222	\$ 2,552,974	\$ 2,852,626
Supplies	332	41,500	10,000
Contracts	872,469	820,282	874,799
Information Technology	1,507,421	1,691,192	1,967,827
Total GIS Fund	\$ 2,597,055	\$ 3,793,850	\$ 4,389,649
Information Technology Fund			
PERSONNEL	\$ 7,067,747	\$ 7,183,665	\$ 6,875,335
Personnel Cost	4,398,392	4,671,196	4,388,993
Fringe Benefits	2,669,355	2,512,469	2,486,342
NON-PERSONNEL	\$ 5,801,311	\$ 54,707,676	\$ 73,296,549
Supplies	22,675	22,669	23,929
Contracts	2,425,819	53,012,159	57,223,534
Information Technology	3,033,394	1,634,002	16,023,952
Energy and Utilities	11,306	29,346	17,984
Other	6,320	9,500	7,150
Transfers Out	299,780	-	-
Capital Expenditures	2,016	-	-
Total Information Technology Fund	\$ 12,869,058	\$ 61,891,341	\$ 80,171,884
Infrastructure Fund			
NON-PERSONNEL	\$ 1,411,135	\$ 16,472,649	\$ -
Supplies	-	3,006,140	-
Contracts	1,411,135	13,466,509	-
Total Infrastructure Fund	\$ 1,411,135	\$ 16,472,649	\$ -
Junior Lifeguard Program Fund			
PERSONNEL	\$ 156,505	\$ 160,563	\$ 166,118
Personnel Cost	74,040	76,578	76,586
Fringe Benefits	82,465	83,985	89,532
NON-PERSONNEL	\$ 423,978	\$ 458,279	\$ 458,936
Supplies	12,981	21,400	24,200

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Contracts	410,997	431,696	428,610
Information Technology	-	-	943
Energy and Utilities	-	183	183
Capital Expenditures	-	5,000	5,000
Total Junior Lifeguard Program Fund	\$ 580,484	\$ 618,842	\$ 625,054
Local Enforcement Agency Fund			
PERSONNEL	\$ 734,142	\$ 754,955	\$ 695,005
Personnel Cost	428,951	444,814	422,050
Fringe Benefits	305,191	310,141	272,955
NON-PERSONNEL	\$ 127,234	\$ 254,734	\$ 204,161
Supplies	2,764	6,000	6,000
Contracts	106,231	217,104	168,740
Information Technology	15,285	21,675	19,259
Energy and Utilities	4,699	3,381	3,588
Other	(1,745)	6,574	6,574
Total Local Enforcement Agency Fund	\$ 861,376	\$ 1,009,689	\$ 899,166
Long Range Property Management Fund			
NON-PERSONNEL	\$ 626,669	\$ 1,398,096	\$ 410,307
Contracts	621,912	1,392,723	409,271
Energy and Utilities	4,756	5,373	1,036
Total Long Range Property Management Fund	\$ 626,669	\$ 1,398,096	\$ 410,307
Los Penasquitos Canyon Preserve Fund			
PERSONNEL	\$ 220,939	\$ 220,502	\$ 228,768
Personnel Cost	117,700	117,769	119,766
Fringe Benefits	103,239	102,733	109,002
NON-PERSONNEL	\$ 9,401	\$ 16,255	\$ 22,393
Supplies	1,806	4,125	4,125
Contracts	7,595	12,130	13,149
Information Technology	-	-	5,119
Total Los Penasquitos Canyon Preserve Fund	\$ 230,340	\$ 236,757	\$ 251,161
Low & Moderate Income Housing Asset Fund			
NON-PERSONNEL	\$ 9,584,552	\$ 42,048,360	\$ 42,101,314
Contracts	9,580,211	42,047,561	42,101,074

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Energy and Utilities	4,341	799	240
Total Low & Moderate Income Housing Asset Fund	\$ 9,584,552	\$ 42,048,360	\$ 42,101,314
Maintenance Assessment District (MAD) Funds			
PERSONNEL	\$ 3,060,926	\$ 3,194,544	\$ 3,060,982
Personnel Cost	1,694,116	1,760,052	1,749,533
Fringe Benefits	1,366,810	1,434,492	1,311,449
NON-PERSONNEL	\$ 21,846,429	\$ 39,264,767	\$ 39,441,058
Supplies	204,932	428,260	442,785
Contracts	14,160,016	21,402,212	21,271,509
Information Technology	72,236	54,801	113,010
Energy and Utilities	3,595,545	4,481,955	4,034,896
Other	3,652,395	4,100,496	3,786,598
Contingencies	135,479	8,765,543	9,760,760
Transfers Out	25,826	31,500	31,500
Total Maintenance Assessment District (MAD) Funds	\$ 24,907,355	\$ 42,459,311	\$ 42,502,040
Major Events Revolving Fund			
NON-PERSONNEL	\$ 359,304	\$ -	\$ -
Supplies	34,267	-	-
Contracts	325,037	-	-
Total Major Events Revolving Fund	\$ 359,304	\$ -	\$ -
Mission Bay/Balboa Park Improvement Fund			
NON-PERSONNEL	\$ 1,790,494	\$ 1,885,751	\$ 1,887,430
Contracts	356,680	432,406	432,406
Energy and Utilities	16,680	22,594	22,594
Transfers Out	1,417,133	1,430,751	1,432,430
Total Mission Bay/Balboa Park Improvement Fund	\$ 1,790,494	\$ 1,885,751	\$ 1,887,430
New Convention Facility Fund			
NON-PERSONNEL	\$ 2,133,025	\$ 2,133,025	\$ -
Contracts	2,133,025	2,133,025	-
Total New Convention Facility Fund	\$ 2,133,025	\$ 2,133,025	\$ -
OneSD Support Fund			
PERSONNEL	\$ 4,873,495	\$ 5,487,720	\$ 5,400,308

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Personnel Cost	3,124,582	3,579,745	3,447,138
Fringe Benefits	1,748,913	1,907,975	1,953,170
NON-PERSONNEL	\$ 23,140,059	\$ 21,642,105	\$ 22,386,997
Supplies	25,934	19,437	35,304
Contracts	3,383,110	1,851,205	3,147,947
Information Technology	18,978,710	19,065,645	19,196,246
Energy and Utilities	4,604	6,500	6,500
Other	381	-	1,000
Transfers Out	98,000	-	-
Capital Expenditures	-	50,000	-
Debt	649,318	649,318	-
Total OneSD Support Fund	\$ 28,013,554	\$ 27,129,825	\$ 27,787,305

Parking Meter Operations Fund

PERSONNEL	\$ 1,405,809	\$ 1,490,398	\$ 1,421,399
Personnel Cost	734,099	808,778	767,571
Fringe Benefits	671,710	681,620	653,828
NON-PERSONNEL	\$ 10,236,732	\$ 9,367,472	\$ 9,335,855
Supplies	37,847	44,612	44,629
Contracts	3,305,432	3,137,256	3,097,092
Information Technology	12,230	17,695	24,375
Energy and Utilities	22,504	15,255	17,105
Other	20,794	-	-
Transfers Out	6,837,925	6,152,154	6,152,154
Capital Expenditures	-	500	500
Total Parking Meter Operations Fund	\$ 11,642,541	\$ 10,857,870	\$ 10,757,254

PETCO Park Fund

PERSONNEL	\$ 129,971	\$ 158,305	\$ 160,821
Personnel Cost	100,514	122,709	122,699
Fringe Benefits	29,458	35,596	38,122
NON-PERSONNEL	\$ 17,883,880	\$ 17,178,896	\$ 15,315,832
Supplies	21	936	936
Contracts	8,598,525	7,877,478	6,013,346
Information Technology	2,173	2,681	4,784
Energy and Utilities	4,164	5,551	5,266

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Transfers Out	9,278,997	9,292,250	9,291,500
Total PETCO Park Fund	\$ 18,013,852	\$ 17,337,201	\$ 15,476,653
Prop 42 Replacement - Transportation Relief Fund			
NON-PERSONNEL	\$ 377,575	\$ -	\$ -
Contracts	377,575	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 377,575	\$ -	\$ -
Public Art Fund			
NON-PERSONNEL	\$ 170,445	\$ 555,771	\$ -
Supplies	510	-	-
Contracts	169,935	555,771	-
Total Public Art Fund	\$ 170,445	\$ 555,771	\$ -
Public Safety Services & Debt Service Fund			
NON-PERSONNEL	\$ 9,956,787	\$ 10,104,026	\$ 8,200,931
Transfers Out	9,956,787	10,104,026	8,200,931
Total Public Safety Services & Debt Service Fund	\$ 9,956,787	\$ 10,104,026	\$ 8,200,931
Road Maintenance and Rehabilitation Fund			
NON-PERSONNEL	\$ 13,289,698	\$ 20,522,849	\$ 8,522,549
Supplies	1	-	-
Contracts	13,289,698	20,522,849	8,522,549
Total Road Maintenance and Rehabilitation Fund	\$ 13,289,698	\$ 20,522,849	\$ 8,522,549
Seized Assets - California Fund			
NON-PERSONNEL	\$ 90,187	\$ 11,919	\$ 11,919
Contracts	21,250	11,919	11,919
Capital Expenditures	68,937	-	-
Total Seized Assets - California Fund	\$ 90,187	\$ 11,919	\$ 11,919
Seized Assets - Federal DOJ Fund			
PERSONNEL	\$ -	\$ 3,880,000	\$ -
Personnel Cost	-	3,880,000	-
NON-PERSONNEL	\$ 1,014,368	\$ 1,649,910	\$ 162,027
Supplies	37,307	-	-
Contracts	429,023	748,877	160,759
Information Technology	181,003	-	-

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Energy and Utilities	367,103	901,033	1,268
Capital Expenditures	(67)	-	-
Total Seized Assets - Federal DOJ Fund	\$ 1,014,368	\$ 5,529,910	\$ 162,027
Seized Assets - Federal Treasury Fund			
PERSONNEL	\$ 2,661,009	\$ -	\$ 4,389,792
Personnel Cost	2,661,009	-	4,389,792
NON-PERSONNEL	\$ 752,067	\$ 119,187	\$ 3,569,187
Supplies	154,546	-	350,000
Contracts	92,613	119,187	519,187
Information Technology	205,123	-	-
Capital Expenditures	299,785	-	2,700,000
Total Seized Assets - Federal Treasury Fund	\$ 3,413,075	\$ 119,187	\$ 7,958,979
Stadium Operations Fund			
PERSONNEL	\$ 355,161	\$ 408,473	\$ 25,371
Personnel Cost	199,345	237,447	19,661
Fringe Benefits	155,815	171,026	5,710
NON-PERSONNEL	\$ 14,123,467	\$ 13,941,993	\$ 1,907,039
Supplies	420,879	599,033	17,267
Contracts	7,578,726	7,065,442	731,069
Information Technology	49,710	48,333	11,533
Energy and Utilities	1,987,593	2,183,278	198,739
Other	9	-	-
Transfers Out	4,037,541	4,045,907	948,431
Capital Expenditures	49,008	-	-
Total Stadium Operations Fund	\$ 14,478,627	\$ 14,350,466	\$ 1,932,410
State COPS			
NON-PERSONNEL	\$ 1,096,112	\$ 2,140,000	\$ 4,331,356
Supplies	840,237	2,140,000	2,140,000
Contracts	76,116	-	1,291,356
Information Technology	149,406	-	-
Energy and Utilities	-	-	900,000
Capital Expenditures	30,353	-	-
Total State COPS	\$ 1,096,112	\$ 2,140,000	\$ 4,331,356

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Storm Drain Fund			
NON-PERSONNEL	\$ 5,428,474	\$ 5,700,000	\$ 5,700,000
Contracts	56,400	65,000	65,000
Transfers Out	5,372,074	5,635,000	5,635,000
Total Storm Drain Fund	\$ 5,428,474	\$ 5,700,000	\$ 5,700,000
Successor Agency Admin & Project - CivicSD Fund			
NON-PERSONNEL	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326
Contracts	1,406,673	1,934,326	1,934,326
Total Successor Agency Admin & Project - CivicSD Fund	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326
Transient Occupancy Tax Fund			
PERSONNEL	\$ 1,364,258	\$ 1,666,781	\$ 1,644,778
Personnel Cost	978,926	1,200,245	1,172,213
Fringe Benefits	385,332	466,536	472,565
NON-PERSONNEL	\$ 122,827,117	\$ 127,085,569	\$ 79,521,384
Supplies	17,544	23,649	25,083
Contracts	58,671,723	70,124,611	34,128,382
Information Technology	424,345	368,839	336,660
Energy and Utilities	8,607	8,100	8,700
Other	3,488	500	2,000
Transfers Out	63,701,410	56,559,870	45,020,559
Total Transient Occupancy Tax Fund	\$ 124,191,375	\$ 128,752,350	\$ 81,166,162
Trolley Extension Reserve Fund			
NON-PERSONNEL	\$ 1,069,531	\$ 1,068,375	\$ 1,067,500
Contracts	5,531	3,000	3,000
Transfers Out	1,064,000	1,065,375	1,064,500
Total Trolley Extension Reserve Fund	\$ 1,069,531	\$ 1,068,375	\$ 1,067,500
Underground Surcharge Fund			
PERSONNEL	\$ 2,183,772	\$ 2,514,623	\$ 2,777,732
Personnel Cost	1,328,139	1,563,710	1,741,183
Fringe Benefits	855,632	950,913	1,036,549
NON-PERSONNEL	\$ 42,254,919	\$ 99,807,393	\$ 104,962,628
Supplies	25,719	22,200	22,200
Contracts	8,529,263	59,598,670	69,661,042

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Information Technology	111,809	173,523	266,386
Energy and Utilities	13,000	9,000	9,000
Other	33,575,128	40,004,000	35,004,000
Total Underground Surcharge Fund	\$ 44,438,690	\$ 102,322,016	\$ 107,740,360

Wireless Communications Technology Fund

PERSONNEL	\$ 5,289,965	\$ 5,689,422	\$ 5,894,096
Personnel Cost	2,939,069	3,168,257	3,292,958
Fringe Benefits	2,350,896	2,521,165	2,601,138
NON-PERSONNEL	\$ 3,695,746	\$ 4,416,120	\$ 4,048,906
Supplies	302,173	320,795	314,332
Contracts	1,905,215	2,663,667	2,500,695
Information Technology	201,185	217,043	262,281
Energy and Utilities	310,728	383,650	362,148
Other	-	1,400	1,400
Transfers Out	51,679	-	-
Capital Expenditures	95,408	-	40,000
Debt	829,358	829,565	568,050
Total Wireless Communications Technology Fund	\$ 8,985,711	\$ 10,105,542	\$ 9,943,002

Zoological Exhibits Maintenance Fund

NON-PERSONNEL	\$ 14,183,004	\$ 14,814,168	\$ 15,647,842
Contracts	14,183,004	14,814,168	15,647,842
Total Zoological Exhibits Maintenance Fund	\$ 14,183,004	\$ 14,814,168	\$ 15,647,842

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Special Revenue Funds			
PERSONNEL	\$ 117,459,253	\$ 136,962,334	\$ 138,604,028
Personnel Cost	71,472,536	85,753,854	85,708,594
Fringe Benefits	45,986,718	51,208,480	52,895,434
NON-PERSONNEL	\$ 415,475,516	\$ 618,947,797	\$ 564,632,452
Supplies	4,151,217	9,324,825	5,552,530
Contracts	194,158,218	355,336,949	314,755,812
Information Technology	29,941,120	30,735,537	46,857,746
Energy and Utilities	9,561,042	11,683,357	9,230,076
Other	38,127,771	45,032,733	39,718,985
Contingencies	135,479	8,765,543	9,760,760
Transfers Out	137,251,851	156,351,020	135,259,543
Capital Expenditures	672,281	238,950	2,928,950
Debt	1,478,676	1,478,883	568,050
Total Special Revenue Funds	\$ 532,934,769	\$ 755,910,131	\$ 703,236,480

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 2,163,911	\$ 2,445,936	\$ 2,392,803
Personnel Cost	1,298,677	1,511,427	1,495,771
Fringe Benefits	865,234	934,509	897,032
NON-PERSONNEL	\$ 3,109,859	\$ 3,555,545	\$ 3,099,844
Supplies	118,710	214,113	207,557
Contracts	2,699,191	2,970,564	2,482,230
Information Technology	80,083	91,146	115,120
Energy and Utilities	205,228	225,630	266,501
Other	5,814	5,251	7,351
Transfers Out	756	13,841	3,085
Capital Expenditures	77	35,000	18,000
Total Airports Fund	\$ 5,273,770	\$ 6,001,481	\$ 5,492,647
Development Services Fund			
PERSONNEL	\$ 51,792,563	\$ 61,016,169	\$ 60,970,961
Personnel Cost	31,681,460	38,158,538	37,651,609
Fringe Benefits	20,111,102	22,857,631	23,319,352
NON-PERSONNEL	\$ 18,984,224	\$ 20,710,312	\$ 24,156,039
Supplies	1,129,457	1,405,843	1,224,435
Contracts	11,929,718	12,654,710	12,708,748
Information Technology	2,654,078	3,456,431	6,412,478
Energy and Utilities	752,382	310,257	697,536
Other	533,087	483,127	440,384
Transfers Out	-	415,000	687,514
Capital Expenditures	559	-	-
Debt	1,984,943	1,984,944	1,984,944
Total Development Services Fund	\$ 70,776,787	\$ 81,726,481	\$ 85,127,000
Golf Course Fund			
PERSONNEL	\$ 8,267,020	\$ 8,774,492	\$ 8,940,621
Personnel Cost	4,749,513	5,076,879	5,284,522
Fringe Benefits	3,517,507	3,697,613	3,656,099
NON-PERSONNEL	\$ 10,035,633	\$ 11,137,289	\$ 11,381,469
Supplies	1,466,900	1,469,785	1,919,341

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Contracts	6,386,566	6,805,348	6,595,083
Information Technology	148,490	188,607	285,174
Energy and Utilities	1,928,778	2,543,985	2,389,682
Other	38,135	40,826	42,820
Transfers Out	-	66,088	126,719
Capital Expenditures	66,763	22,650	22,650
Total Golf Course Fund	\$ 18,302,652	\$ 19,911,781	\$ 20,322,090

Metropolitan Sewer Utility Fund

PERSONNEL	\$ 51,095,200	\$ 57,416,897	\$ 57,333,911
Personnel Cost	30,005,082	34,476,083	34,083,655
Fringe Benefits	21,090,118	22,940,814	23,250,256
NON-PERSONNEL	\$ 139,499,147	\$ 182,315,424	\$ 179,238,486
Supplies	45,087,753	21,725,688	20,379,966
Contracts	42,368,755	54,869,588	52,612,404
Information Technology	5,216,770	7,179,649	8,528,192
Energy and Utilities	15,578,800	15,447,026	18,378,140
Other	167,849	317,368	238,668
Contingencies	-	3,500,000	3,500,000
Transfers Out	27,701,996	73,642,106	72,714,117
Capital Expenditures	3,377,225	5,633,999	2,886,999
Total Metropolitan Sewer Utility Fund	\$ 190,594,347	\$ 239,732,321	\$ 236,572,397

Municipal Sewer Revenue Fund

PERSONNEL	\$ 37,026,587	\$ 44,239,964	\$ 42,447,260
Personnel Cost	20,733,327	25,757,646	23,973,477
Fringe Benefits	16,293,260	18,482,318	18,473,783
NON-PERSONNEL	\$ 64,951,863	\$ 90,482,465	\$ 92,182,002
Supplies	4,602,406	5,285,759	5,739,972
Contracts	34,422,865	40,963,067	42,602,375
Information Technology	1,979,101	3,098,820	3,848,670
Energy and Utilities	5,290,384	6,587,549	5,066,009
Other	134,211	118,344	118,344
Transfers Out	18,357,100	33,211,436	33,609,042
Capital Expenditures	47,654	1,099,347	1,079,447
Debt	118,142	118,143	118,143

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Total Municipal Sewer Revenue Fund	\$ 101,978,450	\$ 134,722,429	\$ 134,629,262
Recycling Fund			
PERSONNEL	\$ 10,297,976	\$ 11,155,227	\$ 10,752,746
Personnel Cost	5,696,455	6,196,076	5,936,154
Fringe Benefits	4,601,521	4,959,151	4,816,592
NON-PERSONNEL	\$ 12,994,898	\$ 15,904,659	\$ 20,178,060
Supplies	1,050,461	1,571,037	1,431,434
Contracts	10,814,204	12,687,950	17,169,499
Information Technology	300,784	321,826	427,963
Energy and Utilities	809,447	1,232,822	761,061
Other	19,622	24,407	24,407
Reserves	-	-	260,000
Transfers Out	-	66,617	103,696
Capital Expenditures	379	-	-
Total Recycling Fund	\$ 23,292,874	\$ 27,059,886	\$ 30,930,806
Refuse Disposal Fund			
PERSONNEL	\$ 14,431,180	\$ 15,117,228	\$ 15,208,241
Personnel Cost	8,083,190	8,409,593	8,528,507
Fringe Benefits	6,347,990	6,707,635	6,679,734
NON-PERSONNEL	\$ 20,914,644	\$ 24,095,901	\$ 25,070,104
Supplies	1,182,857	1,559,044	1,516,928
Contracts	15,529,045	17,379,015	17,277,962
Information Technology	554,014	600,747	754,005
Energy and Utilities	1,873,898	1,593,961	1,464,287
Other	33,222	30,574	30,574
Reserves	-	-	100,000
Transfers Out	1,687,304	682,560	1,076,348
Capital Expenditures	54,303	2,250,000	2,850,000
Total Refuse Disposal Fund	\$ 35,345,824	\$ 39,213,129	\$ 40,278,345
Water Utility Operating Fund			
PERSONNEL	\$ 76,463,284	\$ 84,683,666	\$ 82,591,266
Personnel Cost	43,955,554	50,012,207	47,608,988
Fringe Benefits	32,507,730	34,671,459	34,982,278
NON-PERSONNEL	\$ 412,537,864	\$ 485,621,452	\$ 495,417,470

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Supplies	212,108,020	248,880,868	248,480,865
Contracts	111,120,458	113,707,527	116,337,373
Information Technology	5,547,181	8,314,714	11,781,611
Energy and Utilities	12,130,727	15,968,264	12,697,318
Other	2,850,890	3,165,758	3,165,758
Contingencies	-	3,500,000	3,500,000
Transfers Out	68,028,022	88,244,103	96,110,326
Capital Expenditures	476,900	3,564,553	1,868,553
Debt	275,665	275,665	1,475,666
Total Water Utility Operating Fund	\$ 489,001,148	\$ 570,305,118	\$ 578,008,736

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Enterprise Funds			
PERSONNEL	\$ 251,537,721	\$ 284,849,579	\$ 280,637,809
Personnel Cost	146,203,258	169,598,449	164,562,683
Fringe Benefits	105,334,463	115,251,130	116,075,126
NON-PERSONNEL	\$ 683,026,691	\$ 833,823,047	\$ 850,723,474
Supplies	266,746,564	282,112,137	280,900,498
Contracts	235,270,801	262,037,769	267,785,674
Information Technology	16,480,502	23,251,940	32,153,213
Energy and Utilities	38,569,644	43,909,494	41,720,534
Other	3,781,391	4,185,655	4,068,306
Contingencies	-	7,000,000	7,000,000
Reserves	-	-	360,000
Transfers Out	115,775,179	196,341,751	204,430,847
Capital Expenditures	4,023,860	12,605,549	8,725,649
Debt	2,378,749	2,378,752	3,578,753
Total Enterprise Funds	\$ 934,565,852	\$ 1,118,672,626	\$ 1,131,361,283

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,649,664	\$ 1,711,306	\$ 1,530,838
Personnel Cost	796,179	812,797	750,661
Fringe Benefits	853,485	898,509	780,177
NON-PERSONNEL	\$ 6,587,902	\$ 5,777,881	\$ 3,216,964
Supplies	5,895,394	5,303,503	2,662,253
Contracts	514,333	283,883	333,965
Information Technology	49,672	44,877	78,905
Energy and Utilities	122,353	144,690	140,913
Other	4	928	928
Capital Expenditures	6,146	-	-
Total Central Stores Fund	\$ 8,237,566	\$ 7,489,187	\$ 4,747,802
Energy Conservation Program Fund			
PERSONNEL	\$ 2,799,142	\$ 3,146,050	\$ 3,418,598
Personnel Cost	1,676,340	1,977,717	2,125,010
Fringe Benefits	1,122,802	1,168,333	1,293,588
NON-PERSONNEL	\$ 1,665,516	\$ 1,522,754	\$ 1,567,430
Supplies	9,862	12,437	10,454
Contracts	1,078,199	1,140,061	1,224,975
Information Technology	555,920	253,510	312,353
Energy and Utilities	14,432	6,100	14,348
Other	7,046	5,300	5,300
Transfers Out	-	101,130	-
Capital Expenditures	56	4,216	-
Total Energy Conservation Program Fund	\$ 4,464,658	\$ 4,668,804	\$ 4,986,028
Fleet Operations Operating Fund			
PERSONNEL	\$ 21,106,037	\$ 23,183,447	\$ 22,500,876
Personnel Cost	11,746,380	12,951,863	12,394,663
Fringe Benefits	9,359,657	10,231,584	10,106,213
NON-PERSONNEL	\$ 34,304,437	\$ 35,053,568	\$ 33,001,286
Supplies	13,861,738	13,531,018	13,094,915
Contracts	5,289,282	6,424,219	5,750,965
Information Technology	768,377	1,859,767	1,895,546

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Energy and Utilities	14,176,141	13,094,488	12,202,790
Other	4,825	3,478	4,826
Transfers Out	1,633	-	1,633
Capital Expenditures	70,610	140,598	50,611
Debt	131,830	-	-
Total Fleet Operations Operating Fund	\$ 55,410,474	\$ 58,237,015	\$ 55,502,162

Fleet Replacement

PERSONNEL	\$ 218	\$ -	\$ -
Personnel Cost	126	-	-
Fringe Benefits	92	-	-
NON-PERSONNEL	\$ 60,471,805	\$ 65,864,521	\$ 87,621,281
Supplies	4,628,295	-	-
Contracts	426,935	-	-
Information Technology	22,901	-	-
Transfers Out	3,400,000	-	16,700,000
Capital Expenditures	41,737,348	52,420,305	58,251,465
Debt	10,256,327	13,444,216	12,669,816
Total Fleet Replacement	\$ 60,472,022	\$ 65,864,521	\$ 87,621,281

Publishing Services Fund

PERSONNEL	\$ 715,644	\$ 753,144	\$ 250,733
Personnel Cost	446,421	481,758	167,257
Fringe Benefits	269,222	271,386	83,476
NON-PERSONNEL	\$ 2,043,977	\$ 1,452,132	\$ 1,098,503
Supplies	574,937	300,492	133,099
Contracts	1,215,296	1,011,640	785,685
Information Technology	78,263	83,545	118,326
Energy and Utilities	104,879	53,176	58,114
Transfers Out	54,492	3,279	3,279
Capital Expenditures	16,109	-	-
Total Publishing Services Fund	\$ 2,759,621	\$ 2,205,276	\$ 1,349,236

Risk Management Administration Fund

PERSONNEL	\$ 9,088,103	\$ 10,815,276	\$ 10,042,143
Personnel Cost	5,255,875	6,360,667	5,979,261
Fringe Benefits	3,832,228	4,454,609	4,062,882

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
NON-PERSONNEL	\$ 2,094,887	\$ 2,300,875	\$ 2,197,581
Supplies	86,557	86,287	86,304
Contracts	1,271,044	1,421,626	1,404,808
Information Technology	715,085	771,272	685,969
Energy and Utilities	5,922	6,690	5,500
Other	13,663	15,000	15,000
Capital Expenditures	2,616	-	-
Total Risk Management Administration Fund	\$ 11,182,990	\$ 13,116,151	\$ 12,239,724

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Internal Service Funds			
PERSONNEL	\$ 35,358,807	\$ 39,609,223	\$ 37,743,188
Personnel Cost	19,921,322	22,584,802	21,416,852
Fringe Benefits	15,437,486	17,024,421	16,326,336
NON-PERSONNEL	\$ 107,168,523	\$ 111,971,731	\$ 128,703,045
Supplies	25,056,783	19,233,737	15,987,025
Contracts	9,795,090	10,281,429	9,500,398
Information Technology	2,190,218	3,012,971	3,091,099
Energy and Utilities	14,423,727	13,305,144	12,421,665
Other	25,539	24,706	26,054
Transfers Out	3,456,125	104,409	16,704,912
Capital Expenditures	41,832,885	52,565,119	58,302,076
Debt	10,388,157	13,444,216	12,669,816
Total Internal Service Funds	\$ 142,527,331	\$ 151,580,954	\$ 166,446,233

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
NON-PERSONNEL	\$ -	\$ 2,915,000	\$ 18,587,949
Transfers Out	-	2,915,000	18,587,949
Total Capital Outlay Fund	\$ -	\$ 2,915,000	\$ 18,587,949
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 268,574	\$ 352,680	\$ 323,840
Contracts	268,574	352,680	323,840
Total TransNet Extension Administration & Debt Fund	\$ 268,574	\$ 352,680	\$ 323,840
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 3,351,330	\$ 3,851,330	\$ 3,851,330
Contracts	3,351,330	3,851,330	3,851,330
Total TransNet Extension Congestion Relief Fund	\$ 3,351,330	\$ 3,851,330	\$ 3,851,330
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 9,916,236	\$ 10,474,596	\$ 9,618,048
Transfers Out	9,916,236	10,474,596	9,618,048
Total TransNet Extension Maintenance Fund	\$ 9,916,236	\$ 10,474,596	\$ 9,618,048

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Capital Project Funds			
NON-PERSONNEL	\$ 13,536,140	\$ 17,593,606	\$ 32,381,167
Contracts	3,619,904	4,204,010	4,175,170
Transfers Out	9,916,236	13,389,596	28,205,997
Total Capital Project Funds	\$ 13,536,140	\$ 17,593,606	\$ 32,381,167

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2019 Actual	FY 2020 Adopted Budget	FY 2021 Adopted Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,436,683,165	\$ 1,573,337,597	\$ 1,596,798,933
Personnel Cost	823,518,955	923,020,638	919,629,474
Fringe Benefits	613,164,209	650,316,959	677,169,459
NON-PERSONNEL	\$ 1,649,466,271	\$ 2,060,404,409	\$ 2,057,563,031
Supplies	326,648,082	337,967,809	332,782,155
Contracts	676,276,982	878,804,362	877,631,817
Information Technology	79,700,586	96,073,782	129,276,616
Energy and Utilities	112,322,276	120,418,417	114,846,450
Other	46,353,131	54,574,865	48,720,886
Contingencies	135,479	15,765,543	16,760,760
Reserves	-	-	360,000
Transfers Out	330,255,307	452,318,639	427,171,033
Capital Expenditures	47,857,171	67,114,368	71,443,179
Debt	29,917,257	37,366,624	38,570,135
Total Operating Budget Expenditures	\$ 3,086,149,435	\$ 3,633,742,006	\$ 3,654,361,964
Total Capital Budget Expenditures	\$ 582,193,928	\$ 710,812,155	\$ 367,484,544
Total Combined Operating and Capital Budget Expenditures	\$ 3,668,343,363	\$ 4,344,554,161	\$ 4,021,846,508

Financial Summary and Schedules



Page Intentionally Left Blank

Financial Summary and Schedules

Schedule VII - Summary of Revenue, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/20	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2021
General Fund									
General Fund	\$ 192,800,000	\$ 1,620,936,801	\$ 1,813,736,801	\$ -	\$ 1,620,936,801	\$ 1,620,936,801	\$ -	\$ 192,800,000	\$ -
Total General Fund	\$ 192,800,000	\$ 1,620,936,801	\$ 1,813,736,801	\$ -	\$ 1,620,936,801	\$ 1,620,936,801	\$ -	\$ 192,800,000	\$ -
Special Revenue Funds									
Automated Refuse Container Fund	\$ 1,605,655	\$ 1,200,000	\$ 2,805,655	\$ -	\$ 1,537,573	\$ 1,537,573	\$ -	\$ -	\$ 1,268,082
Community Equity Fund (CEF)	-	3,000,000	3,000,000	-	3,000,000	3,000,000	-	-	-
Concourse and Parking Garages Operating Fund	18	3,754,059	3,754,077	-	3,261,775	3,261,775	-	-	492,302
Convention Center Expansion Administration Fund	162,779	13,659,915	13,822,694	-	13,795,491	13,795,491	-	-	27,203
COVID-19 Rent Relief	-	15,100,000	15,100,000	-	15,100,000	15,100,000	-	-	-
Engineering & Capital Projects Fund	(6,615,006)	115,732,090	109,117,084	-	116,315,707	116,315,707	-	-	(7,198,623)
Environmental Growth 1/3 Fund	1,303,074	4,597,887	5,900,961	-	4,597,887	4,597,887	-	604,349	698,725
Environmental Growth 2/3 Fund	1,298,066	9,202,775	10,500,841	-	9,202,775	9,202,775	-	972,344	325,722
Facilities Financing Fund	192,501	3,135,998	3,328,499	-	3,134,050	3,134,050	-	-	194,449
Fire and Lifeguard Facilities Fund	30,189	1,383,570	1,413,759	-	1,395,631	1,395,631	-	30,762	(12,634)
Fire/Emergency Medical Services Transport Program Fund	775,396	12,654,751	13,430,147	-	12,437,595	12,437,595	-	-	992,552
Gas Tax Fund	16,517,317	34,100,416	50,617,733	-	34,100,416	34,100,416	16,517,317	-	-
General Plan Maintenance Fund	1,984,591	3,300,000	5,284,591	-	3,779,000	3,779,000	-	-	1,505,591
GIS Fund	491,538	4,391,238	4,882,776	-	4,389,649	4,389,649	-	-	493,127
Information Technology Fund	2,881,362	80,287,896	83,169,258	-	80,171,884	80,171,884	-	323,087	2,674,287
Infrastructure Fund	28,433,887	5,663,897	34,097,784	5,663,897	-	5,663,897	-	14,704,190	13,729,697
Junior Lifeguard Program Fund	884,118	615,150	1,499,268	250,000	625,054	875,054	-	-	624,214

Financial Summary and Schedules

Schedule VII - Summary of Revenue, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/20	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2021
Local Enforcement Agency Fund	297,310	786,417	1,083,727	-	899,166	899,166	-	-	184,561
Long Range Property Management Fund	4,069,997	1,034,365	5,104,362	-	410,307	410,307	-	-	4,694,055
Los Penasquitos Canyon Preserve Fund	4,741	186,000	190,741	-	251,161	251,161	-	-	(60,420)
Low & Moderate Income Housing Asset Fund	39,124,217	2,977,097	42,101,314	-	42,101,314	42,101,314	-	-	-
Maintenance Assessment District Funds	20,425,980	27,062,324	47,488,304	-	42,502,040	42,502,040	-	692,455	4,293,809
Mission Bay Park Improvement Fund	37,396,867	6,647,568	44,044,435	7,900,000	-	7,900,000	-	35,919,731	224,704
Mission Bay/Balboa Park Improvement Fund	129,162	1,765,505	1,894,667	-	1,887,430	1,887,430	-	-	7,237
New Convention Facility Fund	-	-	-	-	-	-	-	-	-
OneSD Support Fund	1,335,437	27,747,955	29,083,392	-	27,787,305	27,787,305	-	-	1,296,087
Parking Meter Operations Fund	515,792	11,297,852	11,813,644	-	10,757,254	10,757,254	-	-	1,056,390
PETCO Park Fund	2,625,734	14,853,160	17,478,894	-	15,476,653	15,476,653	-	-	2,002,241
Prop 42 Replacement - Transportation Relief Fund	1,435,813	-	1,435,813	-	-	-	-	1,431,932	3,881
Public Art Fund	4,177,355	-	4,177,355	-	-	-	-	2,005,155	2,172,200
Public Safety Services & Debt Service Fund	842,578	8,200,931	9,043,509	-	8,200,931	8,200,931	-	-	842,578
Regional Parks Improvement Fund	11,350,430	3,579,460	14,929,890	3,200,000	-	3,200,000	-	11,074,068	655,822
Road Maintenance and Rehabilitation Fund	30,957,980	26,830,119	57,788,099	18,307,570	8,522,549	26,830,119	-	30,154,999	802,981
Seized Assets	13,129,300	1,200,000	14,329,300	-	8,132,925	8,132,925	-	-	6,196,375
Stadium Operations Fund	2,606,911	117,961	2,724,872	-	1,932,410	1,932,410	-	802,755	(10,293)
State COPS	7,367,847	2,140,000	9,507,847	-	4,331,356	4,331,356	-	-	5,176,491

Financial Summary and Schedules

Schedule VII - Summary of Revenue, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/20	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2021
Storm Drain Fund	724,742	5,700,000	6,424,742	-	5,700,000	5,700,000	-	-	724,742
Successor Agency Admin & Project - CivicSD Fund	-	1,934,326	1,934,326	-	1,934,326	1,934,326	-	-	-
Transient Occupancy Tax Fund	813	81,232,714	81,233,527	-	81,166,162	81,166,162	-	-	67,365
Trolley Extension Reserve Fund	140,372	1,064,500	1,204,872	-	1,067,500	1,067,500	-	-	137,372
Underground Surcharge Fund	184,114,717	55,612,716	239,727,433	10,000,000	107,740,360	117,740,360	5,000,000	11,569,139	105,417,934
Wireless Communications Technology Fund	2,477,012	9,664,915	12,141,927	-	9,943,002	9,943,002	-	-	2,198,925
Zoological Exhibits Maintenance Fund	120,057	15,647,842	15,767,899	-	15,647,842	15,647,842	-	-	120,057
Total Special Revenue Funds	\$ 415,316,649	\$ 619,063,369	\$ 1,034,380,018	\$ 45,321,467	\$ 703,236,480	\$ 748,557,947	\$ 21,517,317	\$ 110,284,966	\$ 154,019,788
Enterprise Funds									
Airports Fund	\$ 16,796,751	\$ 4,881,882	\$ 21,678,633	\$ -	\$ 5,492,647	\$ 5,492,647	\$ -	\$ 4,211,842	\$ 11,974,144
Development Services Fund	7,682,024	85,433,510	93,115,534	1,073,165	85,127,000	86,200,165	-	7,745,196	(829,827)
Golf Course Fund	19,570,383	20,870,347	40,440,730	3,000,000	20,322,090	23,322,090	-	13,887,678	3,230,962
Recycling Fund	36,973,057	25,391,760	62,364,817	-	30,930,806	30,930,806	-	20,095,578	11,338,433
Refuse Disposal Fund	42,164,632	36,789,373	78,954,005	-	40,278,345	40,278,345	-	32,492,830	6,182,830
Refuse Disposal Fund - Miramar Closure Fund	32,159,027	50,000	32,209,027	-	-	-	-	-	32,209,027
Sewer	684,909,100	410,298,397	1,095,207,497	140,967,190	371,201,659	512,168,849	-	583,038,648	-
Water	672,071,754	834,023,316	1,506,095,070	153,384,940	578,008,736	731,393,676	-	672,071,755	102,629,639
Total Enterprise Funds	\$ 1,512,326,728	\$ 1,417,738,585	\$ 2,930,065,312	\$ 298,425,295	\$ 1,131,361,283	\$ 1,429,786,578	\$ -	\$ 1,333,543,527	\$ 166,735,207
Capital Project Funds									
Capital Outlay Fund	\$ 16,869,956	\$ 53,255,600	\$ 70,125,556	\$ -	\$ 18,587,949	\$ 18,587,949	\$ -	\$ 15,832,636	\$ 35,704,971
TransNet Funds	28,882,659	32,384,000	61,266,659	18,590,782	13,793,218	32,384,000	5,000,000	23,882,659	-
Other Capital Projects	4,600,000	547,000	5,147,000	5,147,000	-	5,147,000	-	-	-

Financial Summary and Schedules

Schedule VII - Summary of Revenue, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/20	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Reserves	Estimated Fund Balance as of 6/30/2021
Total Capital Project Funds	\$ 50,352,615	\$ 86,156,600	\$ 136,539,215	\$ 23,737,782	\$ 32,381,167	\$ 56,118,949	\$ 5,000,000	\$ 39,715,295	\$ 35,704,971
Internal Service Funds									
Central Stores Fund	\$ (487,133)	\$ 4,824,266	\$ 4,337,133	-	\$ 4,747,802	\$ 4,747,802	-	-	(410,669)
Energy Conservation Program Fund	1,583,886	4,550,084	6,133,970	-	4,986,028	4,986,028	-	745,686	402,256
Fleet Operations Operating Fund	3,977,966	55,331,739	59,309,705	-	55,502,162	55,502,162	-	2,443,088	1,364,455
Fleet Operations Replacement Fund	93,576,928	73,969,475	167,546,403	-	87,621,281	87,621,281	-	56,777,640	23,147,482
Publishing Services Fund	(34,340)	1,640,551	1,606,211	-	1,349,236	1,349,236	-	-	256,975
Risk Management Administration Fund	1,101,353	11,000,000	12,101,353	-	12,239,724	12,239,724	-	-	(138,371)
Total Internal Service Funds	\$ 99,718,660	\$ 151,316,115	\$ 251,034,775	-	\$ 166,446,233	\$ 166,446,233	-	\$ 59,966,414	\$ 24,622,128
Total Combined Budget	\$ 2,270,514,652	\$ 3,895,211,470	\$ 6,165,756,121	\$ 367,484,544	\$ 3,654,361,964	\$ 4,021,846,508	\$ 26,517,317	\$ 1,736,310,202	\$ 381,082,094

Financial Summary and Schedules



Page Intentionally Left Blank

Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2021 Adopted Budget
Adams Avenue MAD Fund	-	\$ -	\$ 68,500	\$ 68,500
Barrio Logan Community Benefit MAD Fund	-	-	538,820	538,820
Bay Terraces - Honey Drive MAD Fund	-	-	34,550	34,550
Bay Terraces - Parkside MAD Fund	-	-	122,452	122,452
Bird Rock MAD Fund	-	-	345,031	345,031
Black Mountain Ranch North MAD Fund	-	-	349,492	349,492
Black Mountain Ranch South MAD Fund	-	-	1,132,308	1,132,308
Calle Cristobal MAD Fund	-	-	382,617	382,617
Camino Santa Fe MAD Fund	-	-	244,089	244,089
Campus Point MAD Fund	-	-	78,167	78,167
Carmel Mountain Ranch MAD Fund	-	-	788,564	788,564
Carmel Valley MAD Fund	-	-	3,902,209	3,902,209
Carmel Valley NBHD #10 MAD Fund	-	-	426,760	426,760
C&ED MAD Management Fund	-	-	425,000	425,000
Central Commercial MAD Fund	-	-	315,061	315,061
City Heights MAD Fund	-	-	504,912	504,912
Civita MAD Fund	-	-	1,162,999	1,162,999
College Heights Enhanced MAD Fund	-	-	479,964	479,964
Coral Gate MAD Fund	-	-	204,202	204,202
Coronado View MAD Fund	-	-	65,163	65,163
Del Mar Terrace MAD Fund	-	-	649,530	649,530
Eastgate Technology Park MAD Fund	-	-	262,979	262,979
El Cajon Boulevard MAD Fund	-	-	1,165,493	1,165,493
First SD River Imp. Project MAD Fund	-	-	450,948	450,948
Gateway Center East MAD Fund	-	-	369,780	369,780
Genesee/North Torrey Pines Road MAD Fund	-	-	486,603	486,603
Hillcrest Commercial Core MAD Fund	-	-	111,518	111,518
Hillcrest MAD Fund	-	-	42,598	42,598
Kensington Heights MAD	-	-	194,099	194,099
Kensington Manor MAD	-	-	135,988	135,988
Kensington Park North MAD	-	-	109,473	109,473
Kings Row MAD Fund	-	-	25,104	25,104

Financial Summary and Schedules

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2021 Adopted Budget
La Jolla Self-Managed MAD	-	-	502,378	502,378
La Jolla Village Drive MAD Fund	-	-	109,061	109,061
Liberty Station/NTC MAD Fund	-	-	160,849	160,849
Linda Vista Community MAD Fund	-	-	370,182	370,182
Little Italy MAD Fund	-	-	1,233,847	1,233,847
Maintenance Assessment District (MAD) Management Fund	24.50	3,060,982	1,200,979	4,261,961
Miramar Ranch North MAD Fund	-	-	1,798,413	1,798,413
Mira Mesa MAD Fund	-	-	1,400,218	1,400,218
Mission Boulevard MAD Fund	-	-	158,594	158,594
Mission Hills Special Lighting MAD Fund	-	-	45,565	45,565
Newport Avenue MAD Fund	-	-	90,073	90,073
North Park MAD Fund	-	-	1,050,143	1,050,143
Ocean View Hills MAD Fund	-	-	877,900	877,900
Otay International Center MAD Fund	-	-	583,861	583,861
Pacific Highlands Ranch MAD Fund	-	-	645,357	645,357
Park Village MAD Fund	-	-	655,324	655,324
Penasquitos East MAD Fund	-	-	617,726	617,726
Rancho Bernardo MAD Fund	-	-	1,728,257	1,728,257
Rancho Encantada MAD Fund	-	-	226,685	226,685
Remington Hills MAD Fund	-	-	102,150	102,150
Robinhood Ridge MAD Fund	-	-	171,719	171,719
Sabre Springs MAD Fund	-	-	353,665	353,665
Scripps/Miramar Ranch MAD Fund	-	-	2,543,472	2,543,472
Stonecrest Village MAD Fund	-	-	729,157	729,157
Street Light District #1 MAD Fund	-	-	993,590	993,590
Talmadge MAD Fund	-	-	435,745	435,745
Talmadge Park North MAD	-	-	35,644	35,644
Talmadge Park South MAD	-	-	73,568	73,568
Tierrasanta MAD Fund	-	-	2,145,144	2,145,144
Torrey Highlands MAD Fund	-	-	877,708	877,708
Torrey Hills MAD Fund	-	-	1,627,467	1,627,467
University Heights MAD Fund	-	-	101,644	101,644
Washington Street MAD Fund	-	-	143,728	143,728

Financial Summary and Schedules

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2021 Adopted Budget
Webster-Federal Boulevard MAD Fund	-	-	76,272	76,272
Total Combined Budget	24.50	\$ 3,060,982	\$ 39,441,058	\$ 42,502,040

Financial Summary and Schedules



Page Intentionally Left Blank

FISCAL YEAR
2021

The City of
SAN DIEGO

Capital Improvements Program



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER

Capital Improvements Program



Page Intentionally Left Blank

Capital Improvements Program

Capital Improvements Program

The Fiscal Year 2021 Adopted Capital Improvements Program (CIP) Budget is \$367.5 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$10.37 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted CIP budget is constrained by the availability of funds.



The Fiscal Year 2021 Adopted CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, General Fund Infrastructure and park improvement funds. Further details on these funding sources and the specific projects included in the Adopted CIP Budget can be found in Volume III of the Fiscal Year 2021 Adopted Budget.

Table 1: Fiscal Year 2021 Adopted CIP Budget

Funding Source	2021 Adopted Budget	Percent of Total CIP Budget
Facilities Benefit Assessments	\$ 800,000	0.22 %
Gas Tax Fund	18,307,570	4.98 %
General Fund	547,000	0.15 %
Golf Course Enterprise Fund	3,000,000	0.82 %
Infrastructure Fund	5,663,897	1.54 %
Mission Bay Park Improvement Fund	7,900,000	2.15 %
Other Funding	1,623,165	0.44 %
Parking Meter Districts	1,500,000	0.41 %
San Diego Regional Parks Improvement Fund	3,200,000	0.87 %
Sewer Funds	140,967,190	38.36 %
TransNet Funds	18,590,782	5.06 %
Trench Cut/Excavation Fee Fund	2,000,000	0.54 %
Utilities Undergrounding Program Fund	10,000,000	2.72 %
Water Fund	153,384,940	41.74 %
Grand Total	\$ 367,484,544	

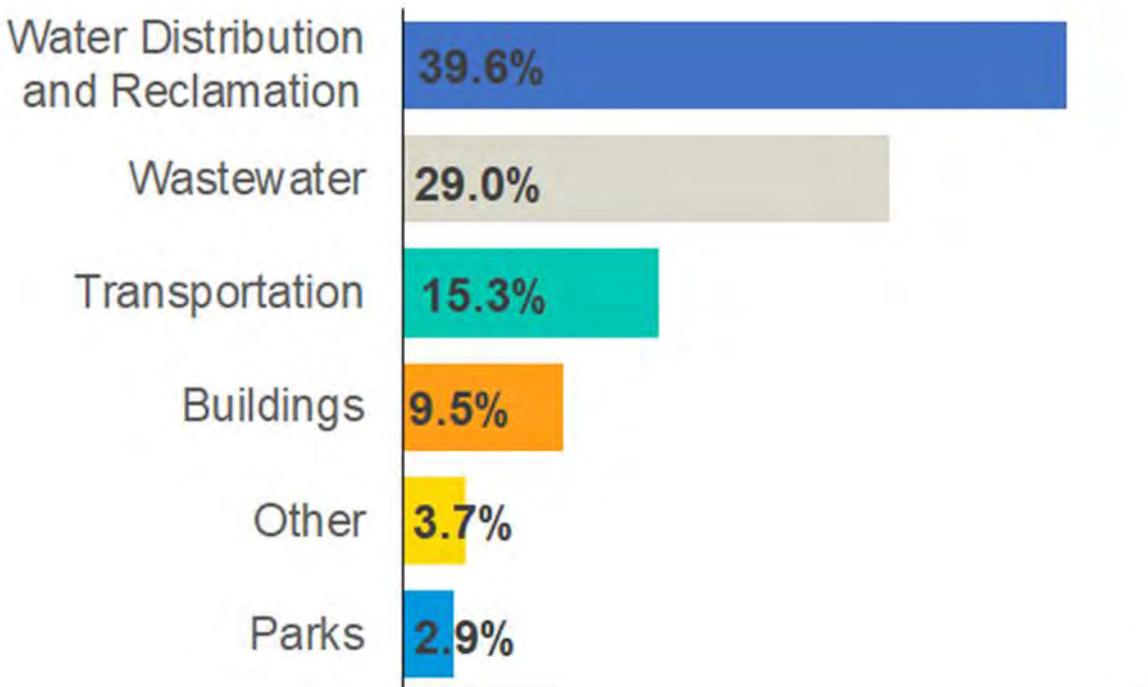
An additional \$231.1 million of funding is anticipated to be received during Fiscal Year 2021. This anticipated funding is not included in the Adopted Budget amount of \$367.5 million because the funding sources either require additional City Council approval, such as Facilities Benefit Assessments and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments.

The Fiscal Year 2021 Adopted CIP Budget of \$367.5 million will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the

Capital Improvements Program

Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 96.9 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way. Storm Water projects are funded by TransNet. Landfills, airports, and golf project types are funded by enterprise funds. Parks, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2021 Adopted Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown in **Table 2**. The largest funding allocation in the Fiscal Year 2021 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$285.9 million, or 77.8 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation Department's projects, with \$56.2 million, or 15.3 percent, of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2: Multi-Year CIP

Department	Prior Year	FY2021 Adopted	Future Years	Total
Airports	\$ 11,257,990	\$ -	\$ -	\$ 11,257,990
Citywide	40,994,484	9,525,696	701,701,042	752,221,222
Environmental Services	83,690,903	-	800,000	84,490,903
Fire-Rescue	76,716,090	-	67,360,775	144,076,865
Library	50,210,251	-	31,962,438	82,172,689

Capital Improvements Program

Department	Prior Year	FY2021 Adopted	Future Years	Total
Parks & Recreation	442,272,435	14,022,000	118,817,511	575,111,946
Police	10,530,275	-	5,300,000	15,830,275
Public Utilities	2,277,689,217	285,899,599	2,412,078,842	4,975,667,658
Real Estate Assets - Facilities Services	36,333,678	875,000	69,111,123	106,319,801
Storm Water	132,575,073	1,000,000	1,081,756,409	1,215,331,482
Sustainability	31,732,349	-	1,500,000	33,232,349
Transportation	929,095,178	56,162,249	1,385,037,588	2,370,295,015
Grand Total	\$ 4,123,097,925	\$ 367,484,544	\$ 5,875,425,728	\$ 10,366,008,197

The Fiscal Year 2021 Adopted CIP Budget will add \$367.5 million to the City's \$10.37 billion multi-year CIP. City Council previously approved \$4.12 billion towards projects that are continuing from previous fiscal years. An estimated \$5.88 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years.

Priority Scores are given to projects as a way to compare them to other similar projects of the same project type within the Capital Improvement Program (CIP). Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. This policy takes into account the emergency status of a project, the risk to environment, the sustainability of resources, and provides guidelines and procedures to maintain consistency in application across all asset-managing departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2021 Adopted Budget.

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

In January 2020, the Public Works Department released its Fiscal Year 2021-2025 Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.

Capital Improvements Program



Page Intentionally Left Blank

FISCAL YEAR
2021

The City of
SAN DIEGO

City Agencies



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER



Page Intentionally Left Blank

City Agencies

The detailed Fiscal Year 2021 Budgets for the four City agencies (Civic San Diego, San Diego Housing Commission, San Diego City Employees' Retirement System, and the San Diego Convention Center Corporation) can be found on their respective web sites. For each of these agencies, the budget development process is not completely integrated with the process for City departments. Notwithstanding, agency staff and City staff collaborate throughout the budget development process for each respective agency.

Civic San Diego:

Mission: To foster innovative community partnerships to improve the quality of life in San Diego's neighborhoods.

To explore Civic San Diego's budget visit:

<https://civicsd.com/departments/financial-information-overview/annual-budgets/>

San Diego Housing Commission (SDHC):

Mission: To provide affordable, safe and quality homes for low- and moderate-income families and individuals in the City of San Diego and to provide opportunities to improve the quality of life for the families that the San Diego Housing Commission serves.

To explore SDHC's budget visit:

<https://www.sdhc.org/about-us/budget-finance/>

San Diego City Employees' Retirement System (SDCERS):

Mission: To deliver accurate and timely benefits to participants and ensure the Trust Fund's safety, integrity, and growth.

To explore SDCERS' budget visit:

<https://onbase.sandiego.gov/OnBaseAgendaOnline/Documents/DownloadFile/SDCERS>

San Diego Convention Center Corporation (SDCCC):

Mission: To generate significant economic benefits for the greater San Diego region by hosting international and national conventions and trade shows in our world-class facility.

To explore SDCCC's budget visit:

<https://visitsandiego.com/about/current-budget>



Page Intentionally Left Blank

FISCAL YEAR
2021

The City of
SAN DIEGO

Glossary



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER



Page Intentionally Left Blank

Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ACTUARIALLY DETERMINED CONTRIBUTION (ADC): The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM: In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA): Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION: An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE): Revenues and assets in excess of the expenditure and reserve obligations of a fund at year end.

BALANCED BUDGET: The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE: The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION: A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING: A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

Glossary

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CALENDAR YEAR (CY): A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT (CIP): A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE: This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

CHARGES FOR CURRENT SERVICES: This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

COMMERCIAL PAPER: Provide a just-in-time borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on an as-needed basis as capital project spending occurs. The notes have maturities of 270 days or less and hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR): A report prepared by the Department of Finance that summarizes financial data from the previous fiscal year in a standardized format. The CAFR is

Glossary

organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

CONSUMER PRICE INDEX (CPI): An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTUAL SERVICE: A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS: This expenditure category consists of contractual agreement expenses for services provided.

COVID-19 PANDEMIC: An ongoing global pandemic of an infectious disease (COVID-19) caused by severe acute respiratory syndrome coronavirus 2 (SARS-CoV-2). The World Health Organization declared the outbreak a pandemic on March 11, 2020.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP): A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lumpsum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS: Funds actually expended.

DISCRETIONARY FUNDS: Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION: An organizational component of a department, possibly sub-divided into sections and groups.

EMERGENCY RESERVE: This reserve was established for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released, and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES: This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

Glossary

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP): A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE: The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXCESS EQUITY: Spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY: Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES: Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK: The Five-Year Financial Outlook includes General Fund revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE: Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarially Determined Contribution for pension, Other Post-Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS: An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, threequarters, or full-time status employees.

FRANCHISE FEES: Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS: This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

Glossary

GANN LIMIT (PROPOSITION 4): Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL FUND RESERVES: The General Fund Reserve is comprised of the Emergency Reserve and Stability Reserve. The target level for total General Fund Reserves shall be 16.7% of the most recent three-year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8%, and the Stability Reserve shall be set at a target level of 8.7%.

GENERAL GOVERNMENT SERVICES BILLING (GGSB): A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the Department of Finance to the Water Department based on an auditable formula.

GET IT DONE: The official mobile application for reporting non-emergency problems to the City of San Diego.

GRANT: A contribution by a government or other organization to support a particular function.

GROWTH RATE: The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS: Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM): HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT): This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INFRASTRUCTURE FUND (CHARTER 77.1): This fund was established to expend monies for General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure and is supported specific sources of revenue as outlined in Section 77.1 of City Charter.

INTEREST AND RENTS: These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS: A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND: A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY: To impose taxes, special assessments, or charges for the support of City activities.

Glossary

LICENSES AND PERMITS: This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

LONG-TERM DISABILITY: An employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANDATED PROGRAM: A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MEMORANDUM OF UNDERSTANDING: An agreement between two or more parties outlined in a formal document.

MISCELLANEOUS REVENUE: This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT: A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING: Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING: A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE: Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF): Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET: The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY: Non-discretionary expenditures are generally expense allocation adjustments that are determined outside of the department's direct control and are generally based on prior year expenditure trends. Examples include utilities, insurance, and rent.

NON-GENERAL FUND: A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

Glossary

ONESD: A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES: Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

OPERATING BUDGET: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES: Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balance whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES: Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST EMPLOYMENT BENEFITS (OPEB): Post-employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PENSION PAYMENT STABILIZATION RESERVE: This reserve was established to mitigate service delivery risk due to increases in the annual pension payment, Actuarially Determined Contribution (ADC). This reserve may be used as a source of one-time funding for increases in the ADC payment, and as warranted based on the current fiscal conditions of the City. Recommendations to appropriate from the Pension Reserve are brought forward by the Mayor and require approval by a majority of the City Council.

PERFORMANCE MEASURE: An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING: A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES: The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PROPERTY TAX: An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX: A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PROPOSITION B: A pension reform initiative amending the San Diego City Charter, approved on June 5, 2012.

Glossary

PUBLIC BUDGET FORMULATION (PBF): The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND: A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

REDISTRIBUTION: Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred, and revenues are collected.

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT: The revenue and expense statement reflect financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES: The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY: This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES: This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT: Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES: This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS): The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES: The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

Glossary

SERVICE LEVEL AGREEMENT (SLA): A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SHORT TERM RENTAL OCCUPANCY: The rental of any legally permitted dwelling unit for fewer than 30 consecutive days.

SPECIAL DISTRICT: A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS: These funds account for revenues received that have specific purposes for which they can be used.

STABILITY RESERVE: This reserve was established to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. This reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve are brought forward by the Mayor and require approval by a majority of the City Council.

STATEMENT OF WORK (SOW): A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS: Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES: Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS: Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE: The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUCCESSOR AGENCY: The City of San Diego's Successor Agency works to manage and complete the contractual obligations of the former Redevelopment Agency.

SUPPLIES: This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL PENSION SAVINGS PLAN: SPSP accounts provides a way for eligible employees to add to savings for retirement income.

SUPPLEMENTAL POSITIONS: Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S): Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TRANSPORATATION ALTERNATIVES PROGRAM: A benefits program that incentivizes and encourages City employees and volunteers to utilize mass transit and van pools as their primary mode of transportation to and from work.

Glossary

TAX AND REVENUE ANTICIPATION NOTES (TRANS): Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE: This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS: Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT): A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND: A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL): A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE: A charge for services provided by the City to residents and businesses.

VACANCY FACTOR: Adjustments that reduce the funding of personnel expenses for budgeted positions to account for vacant and/or under-filled positions, salary step savings, attrition, turnover, and any other circumstances that might contribute to personnel expense savings. The adjustments associated to the vacancy factor do not reduce positions.

VARIABLE FRINGE: Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT: A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION: State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING: Method of budgeting in which all expenses must be justified in complete detail starting from zero base.

ZOOLOGICAL EXHIBITS FUND: This fund was established to expend monies for maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.

FISCAL YEAR
2021

The City of
SAN DIEGO

Appendix



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER



Page Intentionally Left Blank

Appendix

Fiscal Year 2021 Changes in Full-Time Equivalent (FTE) Positions Information reflecting changes in FTE positions from the Fiscal year 2020 Adopted Budget by fund and department.	ATTACHMENT A
Fiscal Year 2021-2025 Five-Year Financial Outlook A report that guides long-range fiscal planning and serves as the framework for the development of the Fiscal Year 2021 Proposed Budget.	ATTACHMENT B
Fiscal Year 2021 Council Budget Priorities City Council budget priorities for Fiscal Year 2021.	ATTACHMENT C
May Revision to the Fiscal Year 2021 Proposed Budget A memorandum that presents the Mayor's recommended revisions to the Fiscal Year 2021 Proposed Budget, dated May 19, 2020.	ATTACHMENT D
Recommended City Council Modifications to the Mayor's Proposed Fiscal Year 2021 Budget and May Revision Office of the Independent Budget Analyst, Report Number 20-11, dated June 3, 2020.	ATTACHMENT E
Fiscal Year 2021 Councilmember Budget Modification Memoranda City Council budget priorities in response to the Mayor's Fiscal Year 2021 May Revised Budget.	ATTACHMENT F
Resolution R-313071 Resolution of the Council of the City of San Diego	ATTACHMENT G
Proposed Fiscal Year 2021 Statement of Budgetary Principles Office of the Independent Budget Analyst, Report Number 20-16, dated July 20, 2020	ATTACHMENT H
Appropriation Ordinance O-21206 An ordinance adopting the annual budget for Fiscal Year 2021 and appropriating the necessary money to operate the City of San Diego for said fiscal year on June 30, 2020	ATTACHMENT I



Page Intentionally Left Blank

Table 1 below reflects the changes in Full-time Equivalent (FTE) positions in the General Fund from the Fiscal Year 2020 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

Table 1: General Fund FTE Changes by Department

Department	FY 2020 Adopted Budget	FY 2021 Adopted Budget	FTE Change
City Attorney	385.98	386.73	0.75
City Auditor	22.00	22.00	-
City Clerk	47.32	47.32	-
City Treasurer	128.00	118.00	(10.00)
Communications	33.00	32.00	(1.00)
Council Administration	19.37	19.37	-
Council District 1	10.00	10.00	-
Council District 2	10.00	10.00	-
Council District 3	10.00	10.00	-
Council District 4	10.00	10.00	-
Council District 5	10.00	10.00	-
Council District 6	10.00	10.00	-
Council District 7	10.00	10.00	-
Council District 8	10.00	10.00	-
Council District 9	10.00	10.00	-
Debt Management	20.00	17.00	(3.00)
Department of Finance	113.27	106.00	(7.27)
Development Services	72.00	69.00	(3.00)
Economic Development	61.00	53.00	(8.00)
Environmental Services	172.68	172.90	0.22
Ethics Commission	5.50	6.25	0.75
Fire-Rescue	1,307.52	1,349.67	42.15
General Services	-	1.50	1.50
Government Affairs	7.00	7.00	-
Homelessness Strategies	-	9.00	9.00
Human Resources	33.72	31.00	(2.72)
Internal Operations	1.50	-	(1.50)
Library	444.22	444.22	-
Mobility	-	16.50	16.50
Neighborhood Services	11.00	1.50	(9.50)
Office of Boards & Commissions	5.00	6.00	1.00
Office of Homeland Security	20.27	18.98	(1.29)
Office of Race & Equity	-	3.00	3.00
Office of the Assistant COO	3.00	2.00	(1.00)
Office of the Chief Financial Officer	2.00	2.00	-
Office of the Chief Operating Officer	5.00	4.00	(1.00)
Office of the IBA	10.00	10.00	-
Office of the Mayor	24.00	20.00	(4.00)
Parks and Recreation	924.97	905.71	(19.26)
Performance & Analytics	15.00	15.00	-
Personnel	69.99	69.99	-
Planning	65.75	51.75	(14.00)
Police	2,655.14	2,632.14	(23.00)
Public Works & Utilities	2.00	1.50	(0.50)
Purchasing & Contracting	52.96	47.96	(5.00)
READ-Facilities Services	211.50	176.33	(35.17)
Real Estate Assets	32.00	26.00	(6.00)
Smart & Sustainable Communities	10.50	10.50	-
Storm Water	-	212.75	212.75
Sustainability	4.00	4.00	-
Transportation	639.70	420.45	(219.25)
Total General Fund FTE Changes	7,727.86	7,640.02	(87.84)

General Fund FTE Changes**City Attorney: 0.75 FTE Increase**

0.75 Addition of 1.75 Legal Intern - Hourly to support the Internship Program. This increase is offset by a reduction of 1.00 Senior Legal Intern.

City Treasurer: 10.00 FTE Decrease

(2.00) Reduction of 2.00 Accountant 2s in the Revenue Audit section due to the consolidation of department operations.

(2.00) Reduction of 1.00 Account Clerk, 1.00 Clerical Assistant 2 in the Treasury Accounting and Delinquent Accounts sections due to a consolidation of department operations.

(1.00) Reduction of 1.00 Administrative Aide 2 in the Treasury Accounting section.

(1.00) Reduction of 1.00 Assistant Director in the Treasury Accounting and Business Tax sections.

(1.00) Reduction of 1.00 Collections Investigator 1 in the Delinquent Accounts section due to the consolidation of department operations.

(1.00) Reduction of 1.00 Public Information Clerk in the Business Tax section.

(1.00) Reduction of 1.00 Public Information Clerk in the Parking Administration section.

(1.00) Reduction of 1.00 Senior Account Clerk in the Delinquent Accounts section.

Communications: 1.00 FTE Decrease

(1.00) Reduction of 1.00 Senior Public Information Officer in the Public Information section.

Debt Management: 3.00 FTE Decrease

(1.00) Reduction of 1.00 Associate Economist supporting cross-functional department duties.

(1.00) Reduction of 1.00 Program Manager supporting the Infrastructure Loans (unit).

(1.00) Reduction of 1.00 Senior Management Analyst in the Bond Finance and Administration section.

Department of Finance: 7.27 FTE Decrease

(8.27) Reduction of 5.00 Financial Analysts, 2.00 Account Audit Clerks and 1.27 Hourly Interns who provide citywide financial support for budget processes, internal controls, accounts payable and financial accounting.

1.00 Transfer of 1.00 Buyer's Aide 1 from the Purchasing and Contracting Department to Department of Finance to support for the Vendor Management Software System.

Development Services: 3.00 FTE Decrease

(3.00) Redistribution of 3.00 FTE positions to better align budget with department operations.

Economic Development: 8.00 FTE Decrease

(5.00) Reduction of 5.00 FTE positions who provide support for the attraction, retention and expansion of businesses in the City.

(2.00) Transfer of 2.00 FTE positions to the new Mobility Department from the Economic Development Department to support the Community Parking District Program.

(1.00) Transfer of 1.00 Program Manager to the new Mobility Department from the Economic Development Department to manage the Shared Mobility Device Program.

Environmental Services: 0.22 FTE Increase

(7.00) Reduction of 5.00 Sanitation Driver 2s, and 2.00 Sanitation Driver 3s that support the Weekly Residential Refuse Collection Program.

(1.00) Reduction of 1.00 Hazmat Inspector 2 supporting the Disposal and Environmental Protection Division.

(0.63) Reduction of 1.00 Clerical Assistant 2.

0.85 Redistribution of positions to better align the budget with the Mayor's Clean SD Initiative.

1.00 Addition of 1.00 Environmental Health Inspector 2 to support the Santa Clara Paint Lawsuit Settlement agreement.

3.00 Addition of 1.00 Code Compliance Supervisor, 2.00 Code Compliance Officers to maintain current services levels for the Clean SD program of 24 hours/7 days a week.

4.00 Addition of 4.00 Code Compliance Officers to support encampment abatement activities.

Ethics Commission: 0.75 FTE Increase

0.25 Addition of 1.00 Ethics Commission Director for succession planning.

0.50 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Fire-Rescue: 42.15 FTE Increase

(3.52) Funding allocated according to a zero-based annual review of hourly funding requirements.

(2.33) Reduction of 2.00 Fire Captains and 2.00 Fire Fighter 2s associated with the elimination of the South University City Fast Response Squad. Due to the timing of the elimination, the budget reflects the adjusted equivalent reduction of 2.33 FTE.

1.00 Addition of 1.00 Program Manager to support the Computer Aided Dispatch (CAD) system.

1.00 Transfer of 1.00 Program Manager from the Office of Homeland Security to the Fire-Rescue Department to support the Employee Wellness Program.

9.00 Addition of 12.00 FTE positions to support operations of the new North University Fire Station. Due to the opening of the fire station in the fall of Fiscal Year 2021, the budget reflects the adjusted equivalent of 9.00 FTE, which will be annualized in Fiscal Year 2022

37.00 Addition of 37.00 FTE positions and one additional fire academy for a Relief Pool to backfill existing positions, offset by a reduction of overtime expenditures.

General Services: 1.50 FTE Increase

0.50 Reallocation of 0.50 Executive Assistant to align with time spent in support of Branch offices.

1.00 Transfer of 1.00 Deputy Chief Operating Officer from the Office of the ACOO to the new General Services Branch.

Homelessness Strategies: 9.00 FTE Increase

3.00 Addition of 2.00 Program Managers and 1.00 Program Coordinator to provide fiscal and programmatic support.

6.00 Transfer of 6.00 FTE positions from the Neighborhood Services Branch to the Homelessness Strategies Department.

Human Resources: 2.72 FTE Decrease

(1.00) Reduction of 1.00 Associate Human Resources Analyst in the Labor Relations section.

(1.00) Reduction of 1.00 Program Coordinator in the Labor Relations section.

(0.72) Funding allocated according to a zero-based annual review of hourly funding requirements.

Internal Operations: 1.50 FTE Decrease

- (1.00) Reduction of 1.00 Deputy Chief Operating Officer in the Internal Operations Department.
- (0.50) Reallocation of 1.00 Executive Assistant to align with time spent in support of Branch offices.

Mobility: 16.50 FTE Increase

- 0.50 Addition of 1.00 Program Coordinator to provide Mobility Analytics programmatic support and coordination in the new Mobility Department.
- 1.00 Addition of 1.00 Executive Director for the new Mobility Department.
- 1.00 Addition of 1.00 Program Manager and 1.00 Senior Management Analyst to provide fiscal and administrative support to the new Mobility Department.
- 1.00 Transfer of 1.00 Program Manager to the new Mobility Department from the Economic Development Department to manage the Shared Mobility Device Program.
- 2.00 Transfer of 2.00 FTE positions to the new Mobility Department from the Economic Development Department to support the Community Parking District Program.
- 3.00 Transfer of 3.00 FTE positions from the Neighborhood Services Branch to the new Mobility Department to support ADA compliance activities.
- 8.00 Transfer of 8.00 FTE positions from the Planning Department to the new Mobility Department.

Neighborhood Services: 9.50 FTE Decrease

- (6.00) Transfer of 6.00 FTE positions from the Neighborhood Services Branch to the Homelessness Strategies Department.
- (3.00) Transfer of 3.00 FTE positions from the Neighborhood Services Branch to the new Mobility Department to support ADA compliance activities.
- (1.00) Transfer of 1.00 Associate Management Analyst from the Neighborhood Services Branch to the Office of Boards & Commissions to align staff with commission functions.
- 0.50 Reallocation of 1.00 Executive Assistant to align with time spent in support of Branch offices.

Office of Boards & Commissions: 1.00 FTE Increase

- (1.00) Reduction of 1.00 Administrative Aide 2 in the Gang Commission, Human Relations Commission and Citizens' Review Board sections.
- 1.00 Addition of 1.00 Executive Director to lead the Citizens Advisory Board on Police/Community Relations.
- 1.00 Transfer of 1.00 Associate Management Analyst from the Neighborhood Services Branch to the Office of Boards & Commissions to align staff with commission functions.

Office of Homeland Security: 1.29 FTE Decrease

- (1.00) Transfer of 1.00 Program Manager from the Office of Homeland Security to the Fire-Rescue Department to support the Employee Wellness Program.
- (0.29) Funding allocated according to a zero-based annual review of hourly funding requirements.

Office of Race & Equity: 3.00 FTE Increase

- 3.00 Addition of 3.00 FTE positions to establish the Office of Race & Equity.

Office of the Assistant COO: 1.00 FTE Decrease

- (1.00) Transfer of 1.00 Deputy Chief Operating Officer from the Office of the ACOO to the new General Services Branch.

Office of the Chief Operating Officer: 1.00 FTE Decrease

(1.00) Reduction of 1.00 Senior Legislative Recorder in the Docket Office

Office of the Mayor: 4.00 FTE Decrease

(2.00) Reduction of 2.00 Mayor's Representative 2s in the Office of the Mayor.

(1.00) Reduction of 1.00 Mayor's Representative 2. This reduction offsets the addition of 1.00 Executive Director in the Office of Boards and Commissions.

(1.00) Transfer of 1.00 Mayor's Representative 2 from the Office of the Mayor to the Cultural Affairs Department to be repurposed as a Program Coordinator to support the new Department of Cultural Affairs Department.

Parks and Recreation: 19.26 FTE Decrease

(16.00) Reduction of 16.00 FTE positions in the Developed Regional Parks Division.

(2.00) Reduction of 1.00 Senior Management Analyst and 1.00 Word Processing Operator related to administrative support in the Administrative Services Division.

(2.00) Reduction of 2.00 Grounds Maintenance Worker 2s related to park maintenance and safety in the Community Parks I Division.

(1.00) Reduction of 1.00 Assistant Recreation Center Director in the Community Parks II Division.

(1.00) Reduction of 1.00 Park Ranger related to Mission Trails Park Management in the Open Space Division.

0.25 Addition of 0.25 Grounds Maintenance Worker 2 to support operations and maintenance at the 14th Street Promenade.

0.33 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

0.50 Addition of 0.50 Grounds Maintenance Worker 2 to support operations and maintenance at Harriet Tubman Charter School Joint Use Park.

1.66 Addition of 0.66 Recreation Center Director 1, 0.33 Recreation Leader 1-Hourly, 0.66 Grounds Maintenance Worker 2 to support operations and maintenance at the Bay Terraces Senior Center.

Planning: 14.00 FTE Decrease

(8.00) Transfer of 8.00 FTE positions from the Planning Department to the new Mobility Department.

(3.00) Reduction of 1.00 Associate Planner, 1.00 Information Systems Technician, and 1.00 Executive Assistant related to Community Planning and administrative support.

(2.00) Reduction of 1.00 Associate Planner and 1.00 Senior Planner related to the Multiple Species Conservation Program and Community Plan Updates.

(1.00) Reduction of 1.00 Associate Engineer-Traffic associated with the formation of the new Mobility Department.

Police: 23.00 FTE Decrease

(6.00) Reduction of 6.00 Police Investigative Service Officer within Patrol Operations units.

(5.00) Reduction of 1.00 Clerical Assistant 2 in Narcotics and 4.00 Police Records Clerks in Records.

(5.00) Reduction of 3.00 Police Officer 2s, 1.00 Police Sergeant, and 1.00 Word Processing Operator within the STAR/PAL Unit.

(5.00) Reduction of 5.00 Word Processing Operators in the following units: Eastern Division, STAR/PAL, Homicide, Accident Investigation Bureau, and Human Resources.

(3.00) Reduction of 2.00 Police Officer 2s and 1.00 Police Sergeant associated with the Trolley team.

(1.00) Reduction of 1.00 Associate Management Analyst in the Domestic Violence Unit.

2.00 Addition of 2.00 Criminalist 2 in the Police Crime Lab for analysis of all collected sexual assault evidence as required by Senate Bill 22.

Public Works & Utilities: 0.50 FTE Decrease

(0.50) Reallocation of 0.50 Executive Assistant to align with time spent in support of Branch offices.

Purchasing & Contracting: 5.00 FTE Decrease

(2.00) Reduction of 1.00 Senior Procurement Officer supporting the purchasing functions and 1.00 Word Processing Operator supporting the Equal Opportunity Contracting Program.

(1.00) Reduction of 1.00 Associate Procurement Contracting Officer associated with procurement and contracting of goods and services.

(1.00) Reduction of 1.00 Senior Procurement Contracting Officer associated with procurement and contracting of goods and services.

(1.00) Transfer of 1.00 Buyer's Aide 1 from the Purchasing and Contracting Department to Department of Finance to support for the Vendor Management Software System.

READ-Facilities Services: 35.17 FTE Decrease

(29.00) Reduction of 29.00 FTE positions supporting the Stadium Operating Fund due to the sale of the Stadium.

(11.00) Reduction of 11.00 FTE positions associated with the maintenance of City facilities.

1.83 Addition of 1.83 FTE positions for 1 month to support the Stadium Operating Fund.

3.00 Addition of 3.00 FTE positions to support the Public Utilities Department.

Real Estate Assets: 6.00 FTE Decrease

(6.00) Reduction of 4.00 Property Agents and 2.00 Supervising Property Agents related to acquisition, disposition, and asset management, and associated contractual expenditures.

Storm Water: 212.75 FTE Increase

(0.50) Reduction of 0.50 Clerical Assistant 2 in the Storm Water Division.

1.00 Addition of 1.00 Department Director to lead the new Storm Water Department.

3.25 Funding allocated according to a zero-based annual review of hourly funding requirements

209.00 Transfer of 209.00 FTE positions from the Transportation Department to create the new Storm Water Department.

Transportation: 219.25 FTE Decrease

(209.00) Transfer of 209.00 FTE positions from the Transportation Department to create the new Storm Water Department.

(5.00) Reduction of 1.00 Utility Worker 2, 3.00 Utility Workers 1s, 1.00 Equipment Operator 1 that support related to traffic installations support.

(3.25) Funding allocated according to a zero-based annual review of hourly funding requirements.

(1.00) Reduction of 1.00 Heavy Truck Driver 2 supporting street paving projects.

(1.00) Reduction of 1.00 Principal Engineering Aide supporting street resurfacing projects.

Table 2 below reflects the changes in Full-time Equivalent (FTE) positions in the Non-General Fund from the Fiscal Year 2020 Adopted Budget by fund. Descriptions of these changes in positions immediately follow.

Table 2: Non-General Funds FTE Changes by Fund

Fund	FY 2020 Adopted Budget	FY 2021 Adopted Budget	FTE Change
Airports Fund	23.00	23.00	-
Central Stores Fund	20.00	20.00	-
City Employee's Retirement System Fund	63.00	63.00	-
Concourse and Parking Garages Operating Fund	2.00	2.00	-
Development Services Fund	505.50	516.00	10.50
Energy Conservation Program Fund	22.25	22.75	0.50
Engineering & Capital Projects Fund	825.50	825.50	-
Facilities Financing Fund	18.00	18.00	-
Fire/Emergency Medical Services Transport Program Fund	15.00	15.00	-
Fleet Operations Operating Fund	206.25	206.25	-
GIS Fund	9.83	15.00	5.17
Golf Course Fund	104.83	104.83	-
Information Technology Fund	45.00	44.00	(1.00)
Junior Lifeguard Program Fund	1.00	1.00	-
Local Enforcement Agency Fund	6.00	5.00	(1.00)
Los Penasquitos Canyon Preserve Fund	2.00	2.00	-
Maintenance Assessment District (MAD) Management Fund	24.50	24.50	-
Metropolitan Sewer Utility Fund	486.38	484.91	(1.47)
Municipal Sewer Revenue Fund	422.34	417.95	(4.40)
OneSD Support Fund	30.00	30.00	-
Parking Meter Operations Fund	13.00	12.00	(1.00)
PETCO Park Fund	1.00	1.00	-
Publishing Services Fund	9.00	3.00	(6.00)
Recycling Fund	114.08	113.73	(0.35)
Refuse Disposal Fund	142.50	143.63	1.13
Risk Management Administration Fund	89.23	85.23	(4.00)
Stadium Operations Fund	2.00	0.17	(1.83)
Transient Occupancy Tax Fund	14.00	13.00	(1.00)
Underground Surcharge Fund	22.16	22.16	-
Water Utility Operating Fund	808.83	806.57	(2.25)
Wireless Communications Technology Fund	44.38	45.73	1.35
Total Non-General Fund FTE Changes	4,092.56	4,086.91	(5.65)

Non-General Fund FTE Changes**Development Services Fund: 10.50 FTE Increase**

0.50 Addition of 1.00 Assistant Deputy Director in support of department management strategy and policy development and implementation.

0.50 Addition of 1.00 Assistant Deputy Director in support of structural engineering management permit review activity.

1.00 Addition of 2.00 FTE positions in support of revenue deposit account/fee management. Due to anticipated hiring dates, the budget reflects the adjusted equivalent of 1.00 FTE, which will be annualized in Fiscal Year 2022.

4.00 Redistribution of 4.00 FTE positions to better align budget with department operations.

4.50 Addition of 9.00 FTE positions to centralize cannabis permitting activities and support the cannabis permit bureau. Due to anticipated hiring dates, the budget reflects the adjusted equivalent of 4.50 FTE, which will be annualized in Fiscal Year 2022.

Energy Conservation Program Fund: 0.50 FTE Increase

(0.50) Funding allocated according to a zero-based annual review of hourly funding requirements.

1.00 Addition of 1.00 Information System Analyst 3 to support the technology section.

GIS Fund: 5.17 FTE Increase

5.17 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Information Technology Fund: 1.00 FTE Decrease

(1.00) Reduction of 1.00 Information Systems Analyst 3 in the Information Technology Service Management Division associated with Service Desk, Desktop Support, Desktop Engineering and Cross-Functional programs.

Local Enforcement Agency Fund: 1.00 FTE Decrease

(1.00) Redistribution of 1.00 Account Clerk to better align budget with department operations.

Metropolitan Sewer Utility Fund: 1.47 FTE Decrease

(0.73) Adjustment reflects reallocation of funds associated with increasing efficiency and to support the reorganization of water and wastewater operations within the department.

(0.32) Reduction of 0.21 Public Information Clerk and 0.11 Project Officer associated with positions reduced in Fiscal Year 2020.

(0.30) Funding allocated according to a zero-based annual review of hourly funding requirements.

(0.12) Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Municipal Sewer Revenue Fund: 4.40 FTE Decrease

(1.96) Funding allocated according to a zero-based annual review of hourly funding requirements.

(1.06) Adjustment reflects reallocation of funds associated with increasing efficiency and to support the reorganization of water and wastewater operations within the department.

(0.93) Reduction of 0.93 FTE positions associated with positions reduced in Fiscal Year 2020.

(0.45) Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Parking Meter Operations Fund: 1.00 FTE Decrease

(1.00) Reduction of 1.00 Parking Meter Technician in the Parking Meter Operations section due to a decrease in parking meter coin collection.

Publishing Services Fund: 6.00 FTE Decrease

- (5.00) Reduction of 5.00 FTE positions to align with a decrease in print shop services..
- (1.00) Reduction of 1.00 Senior Press Operator to better align program expenditures with expected revenues

Recycling Fund: 0.35 FTE Decrease

- (0.19) Redistribution of positions to better align the budget with the Mayor's Clean SD Initiative.
- (0.16) Reduction of Clerical Assistant 2.

Refuse Disposal Fund: 1.13 FTE Increase

- (0.66) Redistribution of positions to better align the budget with the Mayor's Clean SD Initiative.
- (0.21) Reduction of Clerical Assistant 2.
- 2.00 Addition of 2.00 Utility Worker 2s to service waste containers related to the Clean SD Initiative.

Risk Management Administration Fund: 4.00 FTE Decrease

- (2.00) Reduction of 2.00 Claims Representative 2s from the Public Liability & Loss Recovery Division.
- (1.00) Reduction of 1.00 Employee Benefits Specialist 2 in the Employee Benefits Division.
- (1.00) Reduction of 1.00 Payroll Specialist from the Administration and Finance Division.

Stadium Operations Fund: 1.83 FTE Decrease

- (1.83) Reduction of 1.00 Facility Manager and 1.00 Program Manager associated with the sale of the Stadium

Transient Occupancy Tax Fund: 1.00 FTE Decrease

- (1.00) Reduction of 1.00 Public Information Clerk in the Special Events & Filming section.
- (1.00) Reduction of 1.00 Associate Management Analyst in the Commissions for Arts & Culture section.
- (1.00) Reduction of 1.00 Executive Assistant in the Commission for Arts & Culture section.
- 1.00 Addition of 1.00 Public Information Clerk in the Special Events & Filming section.
- 1.00 Transfer of 1.00 Mayor's Representative 2 from the Office of the Mayor to the Cultural Affairs Department to be repurposed as a Program Coordinator to support centralized operations and functions in the new Cultural Affairs Department.

Water Utility Operating Fund: 2.25 FTE Decrease

- (3.62) Funding allocated according to a zero-based annual review of hourly funding requirements.
- (0.99) Reduction of 0.99 FTE positions associated with positions reduced in Fiscal Year 2020.
- 2.36 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Wireless Communications Technology Fund: 1.35 FTE Increase

- (1.00) Reduction of 1.00 Equipment Technician 2 associated with the installation of radios for public safety vehicles.
- (1.00) Reduction of 1.00 Equipment Technician 1 associated with the installation of radios for public safety vehicles.
- 0.35 Funding allocated according to a zero-based annual review of hourly funding requirements.
- 3.00 Addition of 1.00 Senior Communications Technician, 2.00 Equipment Technician 1s to support citywide cabling projects.

The City of
SAN DIEGO

**FISCAL YEAR 2021-2025
FIVE-YEAR FINANCIAL OUTLOOK**



Kevin L. Faulconer
Mayor

Kris Michell
Chief Operating Officer

Rolando Charvel
Chief Financial Officer

Tracy McCraner
Department of Finance Director and City Comptroller

Adrian Del Rio
Assistant Director

Nicole Chalfant
Financial Operations Manager

Vanessa Montenegro
Principal Accountant

NOVEMBER 2019

Disclaimer:

The City files its disclosure documents, including official statements, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rule Making Board's Electronic Municipal Market Access ("EMMA") system. The Five-Year Financial Outlook is not filed on EMMA and investors should not rely upon the Five-Year Financial Outlook to make any investment decisions. The City will provide the Five-Year Financial Outlook to the rating agencies, its bond insurers and other interested parties, and welcomes and encourages their careful review of this document. Readers are cautioned that the numbers presented in this document are the City's best estimate for the next five years based on facts and factors currently known to the City and do not represent actual performance. No representation is made by the City that, as of the date this document is read, there is not a material difference between the City's actual performance as of such date and the financial data presented in the Five-Year Financial Outlook. Certain statements in this document constitute forward-looking statements or statements which may be deemed or construed to be forward-looking statements. Forward-looking statements involve, and are subject to known and unknown risks, uncertainties and other factors which could cause the City's actual results, performance (financial or operating) or achievements to differ materially from the future results, performance (financial or operating) or achievements expressed or implied by such forward-looking statements. All forward-looking statements herein are expressly qualified in their entirety by the abovementioned cautionary statement. The City disclaims any obligation to update forward-looking statements contained in this document.

TABLE OF CONTENTS

EXECUTIVE SUMMARY.....5

Summary of Key Financial Data..... 5

Report Outline 7

BASELINE PROJECTIONS9

Baseline General Fund Revenues.....9

 Property Tax.....10

 Sales Tax15

 Transient Occupancy Tax (TOT).....19

 Franchise Fees.....21

 Property Transfer Tax23

 Licenses and Permits24

 Cannabis Tax24

 Fines, Forfeitures, and Penalties.....25

 Revenue from Money and Property.....26

 Revenue from Federal and Other Agencies26

 Charges for Services.....27

 Other Revenue28

 Transfers-In28

Baseline General Fund Expenditures31

 Salaries and Wages.....32

 Retirement Actuarially Determined Contribution (ADC)33

 Employee Flexible Benefits34

 Other Post-Employment Benefits (OPEB).....35

 Workers’ Compensation35

 Supplemental Pension Savings Plan (SPSP)36

 Other Fringe Benefits37

 Supplies.....38

 Contracts.....38

 Information Technology39

 Energy and Utilities.....40

 Reserve Contributions41

 Other Expenditures42

 Charter Section 77.1 – Infrastructure Fund.....42

CRITICAL STRATEGIC EXPENDITURES45

Total Critical Strategic Expenditures.....45

City Clerk.....46

City Treasurer46

Citywide Program Expenditures.....47

Environmental Services47

Fire-Rescue48
Fleet Operations49
Homeless Programs and Services.....50
Information Technology51
Library51
Parks and Recreation52
Performance and Analytics52
Police53
Real Estate Assets – Facilities Services54
Department of Sustainability.....54
Transportation and Storm Water55

POTENTIAL MITIGATION ACTIONS57

One-Time Resources.....57
Budget Reductions57

OTHER ASSUMPTIONS AND CONSIDERATIONS59

Ballot Measures59
MOUs and ADC59
Recession.....59

CONCLUSION61

Attachment 1: FY 2021-2025 Five-Year Financial Outlook i
Attachment 2: One-Time Resources and Expenditures iii
Attachment 3: New Facilities..... v

EXECUTIVE SUMMARY

The City of San Diego Fiscal Year 2021-2025 Five-Year Financial Outlook Report (Outlook) is a long-range fiscal planning guide and serves as the framework for the development of the Fiscal Year (FY) 2021 Adopted Budget for the General Fund. The purpose of the Report is to address and prioritize the City's long-range needs as forecasted.

The Outlook focuses on baseline revenues and expenditures, including quantifying new costs that are critical to accomplishing the City's strategic goals over the next five-year period. These goals include:

- Provide high quality public service
- Work in partnership with all communities to achieve safe and livable neighborhoods
- Create and sustain a resilient and economically prosperous City with opportunity in every community

The Outlook is a planning tool to assist in budget decisions related to the allocation of General Fund resources required to meet the City's strategic goals that are critical to core services; therefore, should not be considered a budget. The Outlook does this by estimating baseline revenues and expenditures for current service levels and then integrating critical strategic expenditure requests that are the highest priority and reflect the shared goals of the City Council and the Mayor. The Outlook provides the City Council, key stakeholders, and the public with information at the start of budget process to facilitate a discussion regarding the coming year's General Fund budget allocations. To the extent projected expenditures exceed estimated revenues in any given year of the Outlook, the City will address these shortfalls through mitigating actions as described in the Potential Mitigation Actions section of the Report. As required by the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2020. The decisions impacting the FY 2021 budget will likely have an impact on the entire outlook period.

Summary of Key Financial Data

Overall, the Outlook forecasts revenue growth to soften, increasing moderately over the upcoming five years. Major General Fund revenues are anticipated to increase in each year of the Outlook; however, the rate of growth decreases in the outer years of the Outlook. The Outlook also projects increases in nearly all expenditure categories.

Based upon baseline projections, growth in ongoing revenues is anticipated to outpace growth in ongoing expenditures during the outlook period; however, a short-term structural shortfall is forecasted once the following key factors are accounted for:

- Moderate growth in revenue
- Projected growth in expenditures
- Reserve Contributions
- Critical Strategic Expenditures

As discussed later in the report, the Outlook does not forecast the impacts from potential mitigation actions and other information not known at the time of the preparation of the report, such as an economic recession, ballot initiatives, and changes to current labor agreements.

As depicted in Table 1.1, and detailed in Attachment 1, projected baseline expenditures exceed revenues in FY 2021. Beginning in FY 2022, baseline revenue growth is projected to exceed anticipated expenditure growth. Once incorporating the recommended critical strategic expenditures included in the Outlook, the potential shortfall extends through FY 2024. Beginning in FY 2025, the projected revenue growth is projected to exceed anticipated expenditure growth with the inclusion of the recommended critical strategic expenditures. Throughout the report, tables may not foot due to rounding differences.

Table 1.1 - Fiscal Year 2021-2025 Financial Outlook					
Summary of Key Financial Data (\$ in Millions)					
	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025
Property Tax	\$636.1	\$666.5	\$696.7	\$726.6	\$755.9
Sales Tax	\$311.1	\$321.1	\$331.0	\$340.9	\$350.8
Transient Occupancy Tax	\$141.8	\$146.9	\$152.2	\$157.6	\$163.1
Franchise Fees	\$84.1	\$86.0	\$87.9	\$89.6	\$91.4
All Other Revenue Categories	\$422.7	\$434.7	\$445.5	\$448.7	\$458.1
BASELINE GENERAL FUND REVENUES	\$1,595.7	\$1,655.1	\$1,713.3	\$1,763.5	\$1,819.3
Salaries & Wages	\$652.7	\$654.3	\$652.2	\$652.0	\$653.2
Retirement Actuarially Determined Contributions (ADC)	\$268.6	\$266.6	\$265.0	\$264.2	\$263.6
All other Personnel Expenditures	\$207.8	\$209.7	\$211.6	\$213.5	\$215.4
Non-Personnel Expenditures	\$444.8	\$465.4	\$498.3	\$511.6	\$525.4
Charter Section 77.1 - Infrastructure Fund Contribution	\$25.5	\$18.7	\$0.0	\$0.0	\$0.0
Reserve Contributions	\$17.4	\$18.8	\$16.6	\$13.6	\$13.0
BASELINE GENERAL FUND EXPENDITURES	\$1,616.9	\$1,633.6	\$1,643.7	\$1,654.9	\$1,670.7
BASELINE (SHORTFALL)/SURPLUS	(\$21.2)	\$21.6	\$69.6	\$108.6	\$148.7
CRITICAL STRATEGIC EXPENDITURES	\$62.5	\$88.1	\$103.2	\$116.2	\$123.1
(AMOUNT TO BE MITIGATED) / AVAILABLE RESOURCES	(\$83.7)	(\$66.6)	(\$33.6)	(\$7.6)	\$25.5

This Section Intentionally Left Blank

Report Outline

The Outlook includes a discussion on General Fund baseline projections for revenues and expenditures, summarizes critical strategic expenditures, identifies potential options that could be used to mitigate projected revenue shortfalls, and reviews other assumptions and considerations not included in the projections used in this report.

The Baseline Projections section of the Outlook consists of the City's projections for the next five years for ongoing revenues and expenditures, as displayed in Table 1.1 – Fiscal Year 2021-2025 Financial Outlook. The Baseline Projections section includes baseline revenue and expenditure growth, and anticipated adjustments to the FY 2020 Adopted Budget necessary to support current service levels provided by the City. Examples of anticipated adjustments in the baseline projections include the removal of one-time resources and expenditures and other known adjustments included in the FY 2020 Adopted Budget.

Following the baseline projections discussion, the Critical Strategic Expenditures section quantifies department requests that have been identified as necessary in meeting core service levels and the City's Strategic Plan. Examples of critical strategic expenditures include funding to support homeless programs, streets and neighborhood improvements, Clean SD program, Public Safety, new facilities and the Climate Action Plan. Requests that are currently accounted for in the baseline projections, not fully developed, require additional prioritization, or not previously approved by the Mayor or City Council were not considered critical strategic expenditures for this report. Examples include inflationary and contractual increase requests, which are accounted for in baseline expenditure projections, addition of personnel positions not associated with a critical strategic need, and new programs or enhancements to services that may require additional analysis and research. Any requests submitted for capital project costs, were not included in this report, as these requests are accounted for in the Five-Year Capital Infrastructure Planning Outlook. All department submissions considered in the development of the Outlook are provided to the Office of the Independent Budget Analyst for evaluation in their report.

Potential mitigation actions are discussed to address the anticipated revenue shortfalls identified in the report. Although no specific solution is quantified, general concepts are presented that could mitigate the anticipated revenue shortfalls.

Lastly, there are risks and other unforeseen issues that would cause the revenues and expenditures projected to materially deviate from the projections used in the preparation of this report. The Other Assumptions and Considerations section of the report details the most significant items that could impact the projections reflected in the Outlook at the time of the preparation of this report, of note is the potential of an economic recession.

Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2020.

This Section Intentionally Left Blank

This Page Intentionally Left Blank

BASELINE PROJECTIONS

The Baseline Projections section describes forecasted General Fund changes based on growth assumptions and anticipated adjustments to the FY 2020 Adopted Budget at the time of the preparation of this report. This section provides forecasted growth rates for revenues, including an overview of the revenue category, key economic trends, and a discussion of varying scenarios that could impact the forecast for the major revenue categories. General Fund expenditures are reviewed thereafter, including significant changes and growth assumptions within each expenditure category.

Unless otherwise noted, baseline projections assume growth based on the FY 2020 Adopted Budget with one-time resources and expenditures removed. The one-time resources and expenditures that have been removed from the baseline projections are detailed in Attachment 2: One-Time Resources and Expenditures.

Baseline General Fund Revenues

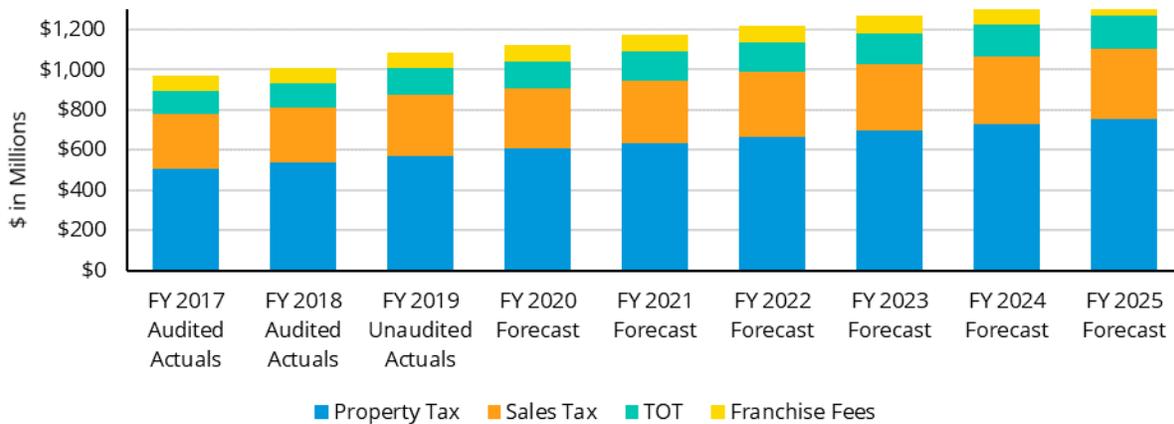
The U.S. economy never boomed or robustly bounced back from the Great Recession; rather the economy has improved slowly and steadily since 2009. This recovery period has exceeded the average duration and is now the longest economic expansion in American history exceeding 120 consecutive months of economic growth. An economic recession, based on historical averages (approximately every five years), could occur during this outlook period. However, predicting the timing or severity of an economic downturn is not within the scope of the Outlook; nevertheless, it is an important risk factor among others discussed in the Other Assumptions and Considerations section of this report.

It should be noted that in addition to growth rate percentages applied in each of the revenue categories, other adjustments have been included based on significant known and anticipated events that are detailed within each category. To assist in evaluating the potential variability to revenue projections, a “High” and “Low” projection has been included for property tax, sales tax, and transient occupancy tax (TOT). It is important to note that the “High” and “Low” projections provide a range of possibilities within the current economic parameters, and do not account for a recession scenario.

The City’s four major revenue sources, property tax, sales tax, TOT, and franchise fees, represent 72.2 percent of the City’s General Fund FY 2020 Adopted Budget. As depicted in Figure 2.1, all four major revenue sources are projected to increase through the outlook period; however, the annual rate of growth is expected to decrease in the outer years. This overall expectation and projection for the City’s revenues is based on actual trends and is consistent with information received from the City’s sales tax consultant (Avenu Insights & Analytics), the San Diego Tourism Authority, Beacon Economics, the UCLA Anderson Forecast, and the State of California’s Legislative Analyst’s Office Economic Outlook. In addition to the major revenue projections, the baseline projections for the General Fund’s other departmental revenue sources are based on various economic assumptions, known and anticipated events, and historical trend analysis. Figure 2.1 below details the forecasted Outlook revenues as well as recent actual revenues.

This Section Intentionally Left Blank

Figure 2.1 - Major General Fund Revenues



Property Tax

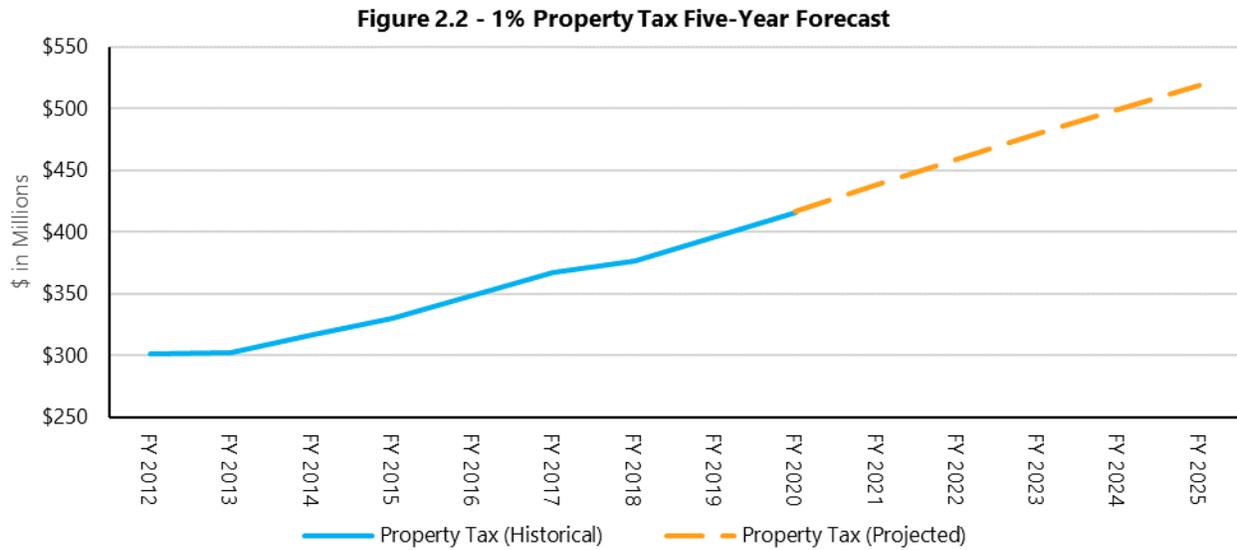
Property tax is the City’s largest revenue source representing 38.9 percent of the General Fund FY 2020 Adopted Budget. The primary component of the property tax category is the 1.0 percent levy on the assessed value of all real property within the City limits. The property tax category also includes the Motor Vehicle License Fee (MVLFF) backfill payment, which is a result of MVLFF being reduced from 2.0 percent to 0.65 percent in 2005. Additionally, the category includes pass-through and residual property tax payments due to the dissolution of Redevelopment Agencies (RDA) statewide.

Forecast

The following table shows the budget and year-end projection for FY 2020 and the forecast for FY 2021 through FY 2025 for revenue from property tax. The FY 2020 projection for the property tax category of \$604.7 million is a \$2.8 million increase over the FY 2020 Adopted Budget and serves as the base for the Outlook projections. Consistent with the FY 2020 First Quarter Budget Monitoring Report, the FY 2020 Adopted Budget growth rate of 5.25 percent remains unchanged.

	FY 2020 Adopted	FY 2020 Projection	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate	5.25%	5.25%	5.00%	4.75%	4.50%	4.25%	4.00%
Projection	\$ 601.9	\$ 604.7	\$ 636.1	\$ 666.5	\$ 696.7	\$ 726.6	\$ 755.9

The forecast for property tax was determined using an analysis of the relationship of property tax to assessed values and assessed valuation growth. These results were then adjusted based on the assumptions and economic factors discussed below. Figure 2.2 represents the historical and projected 1.0 percent property tax amounts.



Economic Trends

The major economic drivers of property tax revenue are the California Consumer Price Index (CCPI), home sales, home price, and foreclosures. The CCPI limits assessed valuation growth under Proposition 13 which specifies that a property's value may increase at the rate of the CCPI but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value.

In compliance with Revenue and Taxation Code section 51, the San Diego County Assessor's Office uses the October CCPI to assess property values under Proposition 13. However, at the time of preparing this report, the October CCPI had not yet been released. The latest CCPI released by the California Department of Finance (DOF) was 281.247 as of August 2019, a 2.7 percent increase from the August 2018 CCPI of 273.844. Assuming the CCPI holds constant, the assessed valuation of properties not improved or sold will increase by 2.0 percent for FY 2020, the maximum allowable increase.

The City has experienced a modest positive growth in home prices, with an increase of 1.97 percent in the median home price from August 2018 to August 2019. Despite the rise in home prices, the growth in the number of home sales has slowed. Year-to-date home sales, as of August 2019, have decreased by 2.3 percent compared to August 2018.

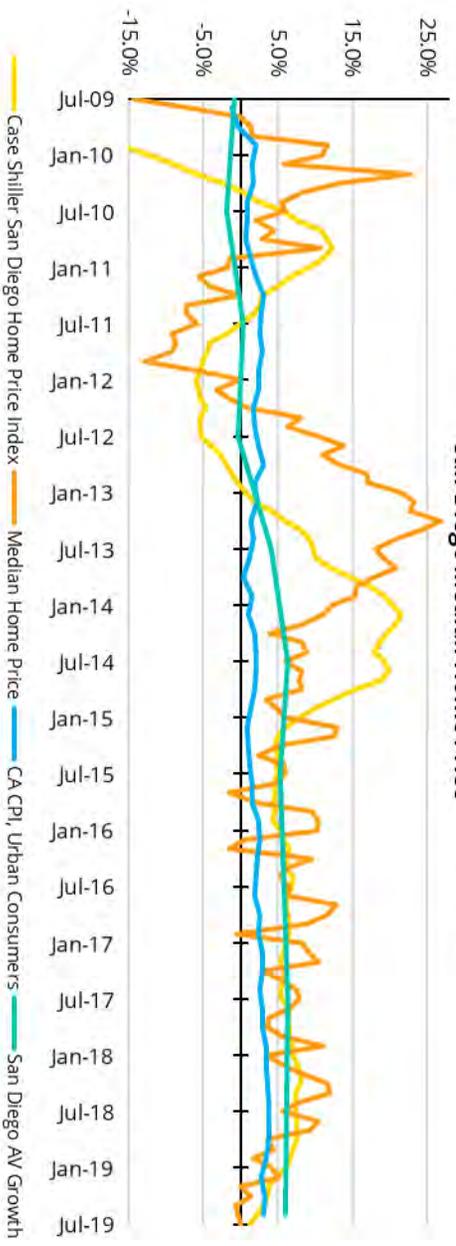
Based on property sales as of August 2019 and an approximate 2.7 percent increase in the CCPI, the City's estimated assessed valuation will see a positive increase for FY 2021.

- In addition to positive home price growth in the City, there are year-to-date declines in notices of default and foreclosures of 4.6 and 6.2 percent, respectively, in the County of San Diego as of September 2019.
- The Case-Shiller home price index as of August 2019 is 263.23, a 2.3 percent increase over the August 2018 index of 257.32

The Case-Shiller graph depicted in Figure 2.3 displays the correlation of several economic factors described above since 2009 and the resulting impact on the City's assessed valuation. The graph

shows that while the Case-Shiller Home Price Index and the median home price have fluctuated significantly over the years, the CPI has remained relatively stable. As CPI is the main driver of the change in the City's assessed valuation, the stability in this indicator has allowed the annual change in assessed valuation to remain steadier than the Case-Shiller Home Price Index and the local median home price. Finally, the graph displays the lag of approximately 12-18 months between activity in the local real estate market and the resulting impact on the City's assessed valuation.

Figure 2.3 - Case-Shiller Home Price Index, California CPI, San Diego Median Home Price



Other factors to consider in developing a revenue projection for property tax include mortgage rates, changes to federal tax policy, and property tax refunds. The Federal Reserve recently approved a quarter-point interest rate cut in October 2019. This would be the third cut this year; however, the Federal Reserve indicates it may pause additional rate cuts from here. These decreases coincide with a decrease in mortgage rates which will likely stabilize demand in the housing market. While property tax revenue growth is expected to remain positive throughout the outlook period, property tax growth is anticipated to slowly return to lower levels of growth in outer years.

Due to the dissolution of the RDA, pass-through and residual property tax payments to the City from the Redevelopment Property Tax Trust Fund (RPTTF) are included in the property tax forecast. Pass-through payments are agreements between former redevelopment areas and the local entities to provide payments from the RPTTF deposits to local entities. The residual property tax payment is the City's proportionate share of funds remaining in the RPTTF after the Recognized Obligation Payment Schedule (ROPS) requirements have been met. As ROPS obligations are paid off, residual RPTTF revenues will grow.

The following table and graph provide details on the components of the FY 2020 Adopted Budget for property tax and the forecasted property tax revenue for FY 2021 through FY 2025.

This Section Intentionally Left Blank

Table 2.2 - Property Tax Components (\$ in Millions)							
	FY 2020 Adopted	FY 2020 Projection	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate	5.25%	5.25%	5.00%	4.75%	4.50%	4.25%	4.00%
1% Property Tax	\$ 415.7	\$ 417.1	\$ 438.8	\$ 459.2	\$ 479.4	\$ 499.5	\$ 519.2
M/LF Backfill	\$ 153.5	\$ 154.2	\$ 161.9	\$ 169.6	\$ 177.2	\$ 184.8	\$ 192.2
RPTTF Pass-Through Tax Sharing Payment	\$ 8.0	\$ 8.5	\$ 9.0	\$ 9.4	\$ 9.8	\$ 10.2	\$ 10.6
RPTTF Residual Property Tax Payment	\$ 24.7	\$ 24.9	\$ 26.5	\$ 28.4	\$ 30.2	\$ 32.1	\$ 33.9
Total Property Tax Projection	\$ 601.9	\$ 604.7	\$ 636.1	\$ 666.5	\$ 696.7	\$ 726.6	\$ 755.9

Figure 2.4 - Property Tax Revenue Projections: Fiscal Years 2021 - 2025

Projections including Redevelopment Property Tax Trust Fund (RPTTF)



Scenario Analysis

The factors described above were used in the development of the projection; however, should one or several of these factors not perform as projected, property tax revenues will vary from the current projection. To account for variances in these factors, “High” and “Low” projections were also prepared utilizing analysis of historical property tax receipts. Figure 2.5 reflects the current scenario as well as the “High” and “Low” scenario. In addition, Table 2.3 details the assumed growth rates for each scenario for FY 2021 through FY 2025.

This Section Intentionally Left Blank

**Figure 2.5 - Property Tax Revenue Five-Year Forecast:
Fiscal Years 2021 - 2025**

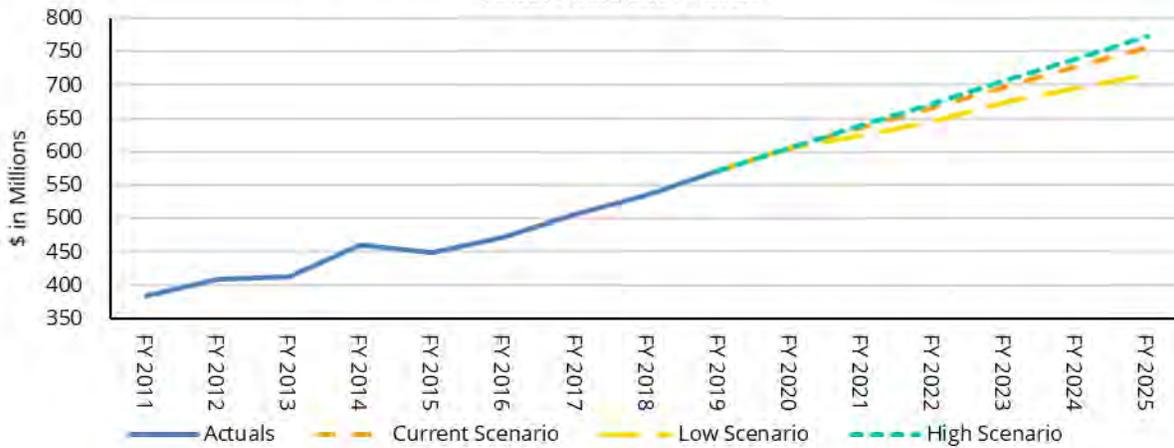


Table 2.3 - Property Tax Five-Year Forecast: Growth Rate Scenarios					
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Current Growth Rate	5.00%	4.75%	4.50%	4.25%	4.00%
High Growth Rate	5.50%	5.25%	5.00%	4.75%	4.50%
Low Growth Rate	3.00%	3.00%	3.00%	3.00%	3.00%

The “Low” scenario assumes that mortgage interest rates will increase rapidly over the next five years. Increased mortgage rates raise the cost of home ownership, thereby slowing the number of home sales and median home price growth. Further, contributing to the “Low” scenario is existing higher prices changing home ownership behavior reducing turnover, and therefore reduced growth in assessed valuation. Higher interest rates and lower turnover will result in lower annual assessed valuation growth rates for FY 2021 through FY 2025 of 3.0 percent across all years. A “Low” scenario would reduce property tax projections by \$11.2 million in FY 2021 and a cumulative total of \$127.4 million throughout the outlook period.

A “High” scenario is projected to exist should homes sales and valuations continue at the current levels, with slightly restrained growth. In this scenario, interest rates would rise slowly over the next several years, continuing high demand for housing and tightening inventory, further fueled by continued growth in higher income labor markets. The projections in this scenario reflect higher levels of growth similar to those seen in recent years, while slowing in later years. A “High” scenario would increase property tax projections by \$2.8 million in FY 2021 and a cumulative total of \$48.0 million throughout the outlook period.

Another factor that may influence the property tax forecast relates to the California Department of Finance’s (DOF) review and denial or approval of enforceable obligations on the ROPS. If enforceable obligations are denied, the ROPS payment will decrease and lead to an increase in the RPTTF residual balance available for distribution to local entities. A decrease in enforceable obligations due to a denial will increase the City’s RPTTF residual payment throughout all fiscal years of the Outlook. A significant

variable in the ROPS enforceable obligations is the dollar amount and terms of the repayment of various outstanding loan agreements.

Lastly, there are two outstanding legal challenges that may influence the property tax forecast for the City. First, a dispute between the County of San Diego and various local entities regarding how the RPTTF residual payments are calculated and distributed every six months. The trial court's decision in favor of the City and other local entities is currently on appeal, and an appellate court ruling is anticipated to occur sometime in 2020. If the trial court's decision is upheld, the City would be compensated for any past underpayment of RPTTF residual amounts and would receive an increase in RPTTF residual payments going forward throughout the outlook period.

The second dispute involves the San Diego County Office of Education and other school districts against numerous city successor agencies including the City of San Diego Successor Agency regarding the distribution of funds from the RPTTF to taxing entities. In the event of the school districts receiving a favorable decision, this may result in an increased liability to the City.

Sales Tax

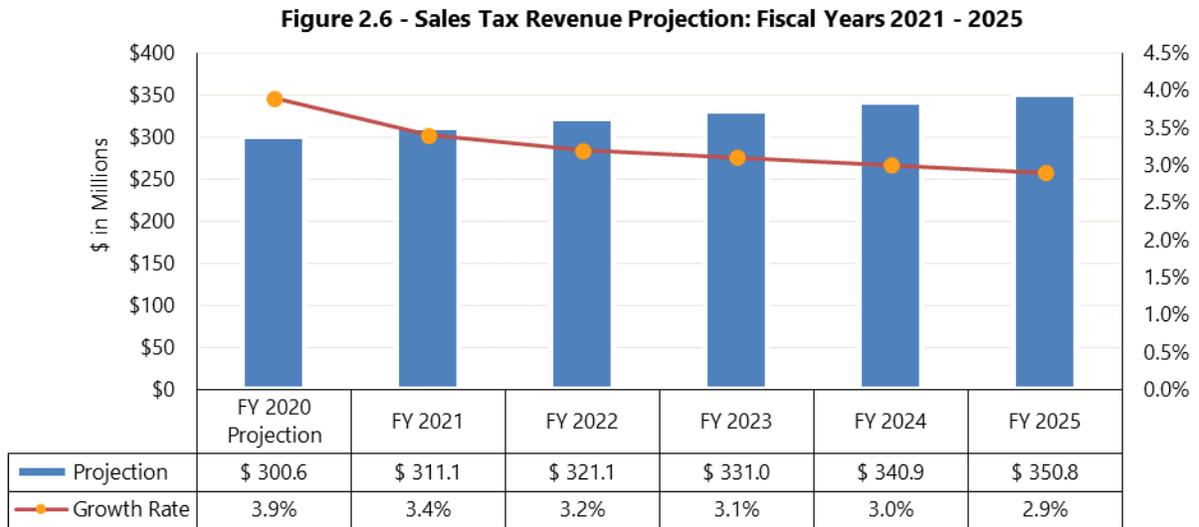
The City's second largest revenue source is sales tax and represents 19.2 percent of the General Fund FY 2020 Adopted Budget. Sales tax is collected at the point of sale, and remitted to the California Department of Tax and Fee Administration, which allocates tax revenue owed to the City in monthly payments. Sales tax revenue also includes online sales from out-of-state businesses that meet a threshold in cumulative sales and delivers goods into California. The total citywide sales tax rate in San Diego is 7.75 percent, of which the City receives 1.0 percent of all point of sale transactions within the City.

Forecast

The following table displays the budget and year-end projection for FY 2020 as well as the forecast for FY 2021 through FY 2025 for revenue from sales tax. As discussed in the FY 2020 First Quarter Budget Monitoring Report, the FY 2020 projection for sales tax of \$300.6 million includes a \$2.8 million increase over the FY 2020 Adopted Budget of \$297.9 million due to the delayed distribution of sales tax to the City as a result of complications with the California Department of Tax and Fee Administration's (CDTFA) new sales tax reporting software system. These adjustments are accounted for in the baseline projections. Further, as discussed in the FY 2020 First Quarter Budget Monitoring Report, the growth rate has been increased from 3.75 percent to 3.90 percent due to revised projections from the City's sales tax consultant, which reflect the most likely scenario.

This Section Intentionally Left Blank

Table 2.4 - Sales Tax Five-Year Forecast (\$ in Millions)							
	FY 2020 Adopted	FY 2020 Projection	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate	3.75%	3.90%	3.40%	3.20%	3.10%	3.00%	2.90%
Projection	\$ 297.9	\$ 300.6	\$ 311.1	\$ 321.1	\$ 331.0	\$ 340.9	\$ 350.8



Economic Trends

The major local economic drivers of the City’s sales tax include the unemployment rate, consumer confidence, and consumer spending. As of September 2019, the City unemployment rate was 2.6 percent, compared to a rate of 3.0 percent in September 2018, as reported by the California Employment Development Department. Consumer confidence, a measurement of the consumer’s willingness to spend, has experienced significant growth since 2009, reaching an all-time high of 137.9 in October of 2018, and is 125.9 as of October 2019. Consumer spending, a major driver of sales tax is dependent on the level of employment and consumer confidence.

This Section Intentionally Left Blank

Figure 2.7 - Consumer Confidence



Source: The Conference Board – Consumer Confidence Survey ®

While consumer confidence has consistently increased over the past several years, it is unclear how long this sustained trend will continue. Furthermore, as consumers continue to shift from in-store to online sales, the City receives a smaller portion of those sales tax revenues. Sales tax revenues from online sales Countywide are distributed to the City through the county pool of funds at a current rate of 0.48 percent compared to 1.0 percent for point of sales transactions within the City.

The forecast for sales tax reflects the relative stability in employment, anticipated revenue from out-of-state online sales and consistent growth in consumer confidence. Therefore, sales tax revenue continues with moderate strength in the near term while tapering off in the outer years due to the uncertainty of sustained growth and stability. Retail sales in brick and mortar stores are expected to remain relatively flat during the outlook period. This is expected to be offset partially by growth in the county pool, reflecting the shift from brick and mortar to online sales.

The Sales Tax growth rate factors-in growth associated with the 2019 California legislation, (AB) 147, that extends the criteria for determining taxable out-of-state online sales. Per the California Department of Tax and Fee Administration (CDTFA), California will extend Sales and Use taxes to out-of-state retailers engaged in business in California and require to be registered with CDTFA and collect and remit sales tax. This includes any retailer that has total combined sales of property for delivery in California that exceed \$500,000 in the preceding 12 months. This decision is projected to increase local sales tax revenues, and the potential impact is projected within the growth rates in the Outlook.

The food products category (including restaurants), and the transportation category (including fuel and automobile sales) are also expected to lead the growth in the sales tax during the outlook period.

This forecast is consistent with recent reports from the City's sales tax consultant, Avenu Insights & Analytics. Beacon Economics and UCLA Anderson Forecast have also reported that California is beginning to see a slight decrease in employment, but continues to outpace national growth in both

payroll and employment rate growth primarily due to productivity gains. Additionally, housing shortages will continue to constrain growth in California.

Scenario Analysis

The factors described above combine to make up the sales tax projection; however, should one or several of these factors not perform as projected, sales tax revenues will vary from the current projection. To account for variances in these factors, “High” and “Low” projections were also prepared utilizing the most recent projections from the City’s sales tax consultant. Figure 2.8 reflects the current scenario as well as the “High” and “Low” scenario. In addition, Table 2.5 details the assumed growth rates for each scenario for FY 2021 through FY 2025.

Figure 2.8 - Sales Tax Projections: Fiscal Years 2021 - 2025

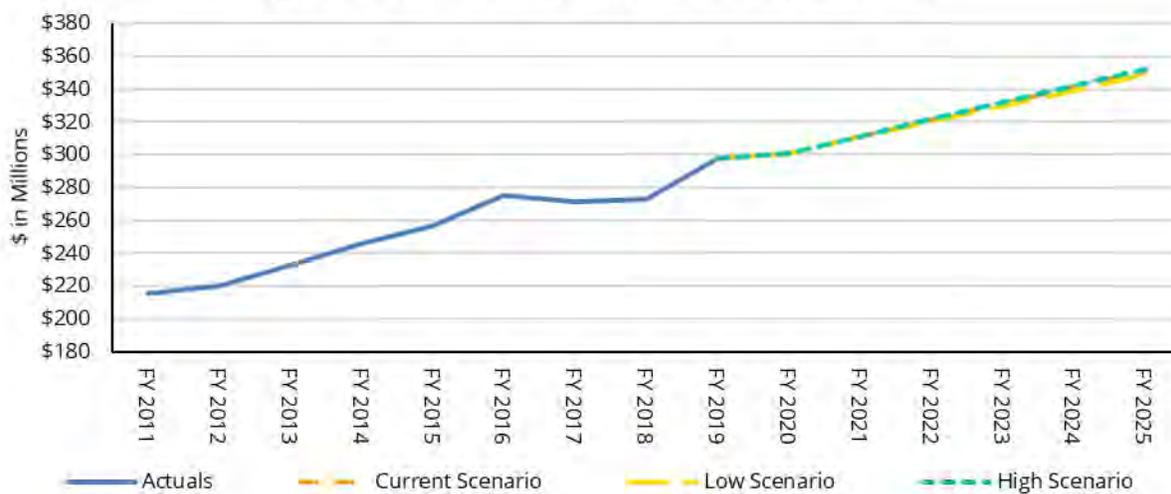


Table 2.5 - Sales Tax Five-Year Forecast: Growth Rate Scenarios					
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Current Growth Rates	3.40%	3.20%	3.10%	3.00%	2.90%
High Growth Rates	3.48%	3.28%	3.18%	3.09%	3.00%
Low Growth Rates	3.28%	3.07%	2.97%	2.88%	2.79%

The “Low” scenario reflects higher unemployment and lower consumer confidence in the local and State economies. This scenario also reflects an increased transition to online sales reducing point of sales transactions for brick and mortar stores within the City limits. The “Low” scenario also assumes a rise in the lending rates, which would increase the cost to purchase vehicles. Correspondingly, this scenario anticipates a reduction in City receipts from the auto sales industry. A “Low” scenario would reduce sales tax projections by \$0.4 million in FY 2021 and a cumulative total of \$46.0 million throughout the outlook period.

The “High” scenario includes sustained growth in consumer confidence, continuing low unemployment, which continues to be constrained by available labor due to housing availability and full employment already having been achieved. A “High” scenario would increase sales tax projections by \$0.2 million in FY 2021 and a cumulative total of \$4.1 million throughout the outlook period.

Transient Occupancy Tax (TOT)

TOT represents 8.9 percent of the City’s General Fund FY 2020 Adopted Budget. TOT is levied at 10.5 cents per dollar of taxable rent for a transient’s stay of less than one month. TOT is levied on properties such as hotels, Short Term Residential Occupancy (STRO) locations, and Recreational Vehicle (RV) parks. The use of TOT is guided by the City’s Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general governmental purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council. TOT from RV parks are levied at 10.5 cents which is directed entirely towards general governmental purposes.

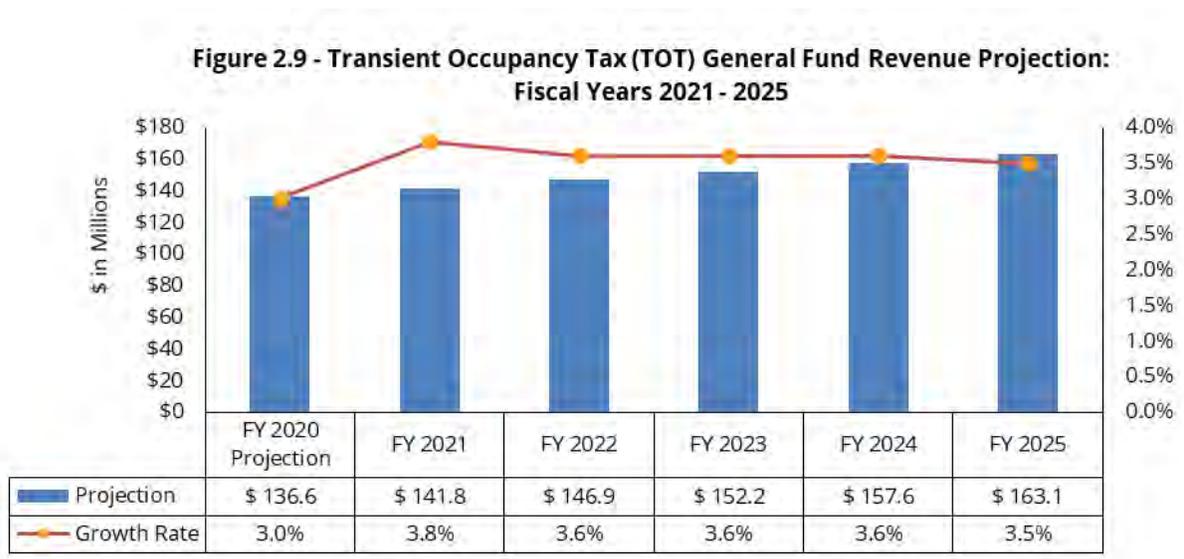
Forecast

The following table displays the budget and year-end projection for FY 2020 and the forecast for FY 2021 through FY 2025 for revenue from TOT. The FY 2020 projection for total citywide TOT receipts is \$259.8 million. The General Fund’s 5.5 cent portion of total TOT projected receipts is \$136.6 million and serves as the base for the Outlook projections. Consistent with the FY 2020 First Quarter Budget Monitoring Report, the FY 2020 Adopted Budget growth rate of 3.0 percent remains unchanged.

Table 2.6 - Transient Occupancy Tax (TOT) Five-Year Forecast (\$ in Millions)							
	FY 2020 Adopted	FY 2020 Projection	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate	3.0%	3.0%	3.8%	3.6%	3.6%	3.6%	3.5%
Projection	\$ 136.9	\$ 136.6	\$ 141.8	\$ 146.9	\$ 152.2	\$ 157.6	\$ 163.1

Table 2.6 represents only the General Fund portion of total TOT (5.5 cents of the total 10.5 cents TOT).

The five-year forecast for TOT was calculated using historical actuals and relevant economic indicators. Figure 2.9 below represents the growth rates generated by the analysis which were then applied to actual and projected TOT receipts



As depicted in Figure 2.9, TOT revenue is projected to have continued but tempered growth for the five-year period. The FY 2021 growth rate is expected to increase to 3.8 percent from the FY 2020 Adopted Budget growth rate as a result of a projected increase in the average daily room rate and the projected increase in the total supply of hotel rooms in the City through FY 2021. The growth rates for TOT are projected to reduce from 3.8 percent in FY 2021 to 3.5 percent in FY 2025.

Economic Trends

The primary economic drivers for TOT revenues are room rates, occupancy, and overnight visitor growth. According to the San Diego County Travel Forecast, prepared for the San Diego Tourism Authority (SDTA) by Tourism Economics, overnight visits, room supply, and room demand are projected to reflect steady but restrained growth in calendar year 2019 and part of 2020 before experiencing an easing of growth in the outer years of the Outlook. This is depicted by calendar year in the table below.

Table 2.7 - San Diego Tourism Summary Outlook (Annual % Growth)					
	CY 2020	CY 2021	CY 2022	CY 2023	CY 2024
Visits	2.20%	2.20%	2.00%	1.90%	1.90%
Overnight Visits	1.80%	1.70%	1.40%	1.60%	1.60%
Room Supply	2.1%	2.0%	1.8%	2.4%	2.4%
Room Demand	1.8%	1.7%	1.8%	2.3%	2.3%
Occupancy	77.2%	77.0%	77.1%	77.0%	77.0%
Avg. Daily Room Rate	\$ 172.84	\$ 176.71	\$ 180.49	\$ 184.67	\$ 184.67

Source: San Diego County Tourism Authority and Tourism Economics

The City is projected to see continued growth in TOT revenue due to projected long-term increases in the supply of rooms and room rates; however, at a slower rate of growth in the upcoming fiscal years.

Scenario Analysis

The factors described above combine to make up the TOT projection; nonetheless, any changes to major economic drivers or indicators could have a corresponding change in TOT revenues. To account for variances in these factors, “High” and “Low” projections were prepared utilizing data for various primary economic drivers provided by the SDTA. Figure 2.10 reflects the current scenario as well as the “High” and “Low” scenario. In addition, Table 2.8 details the assumed growth rates for each scenario for FY 2021 through FY 2025.

This Section Intentionally Left Blank

Figure 2.10 - Transient Occupancy Tax (TOT) Projections: Fiscal Years 2021 - 2025

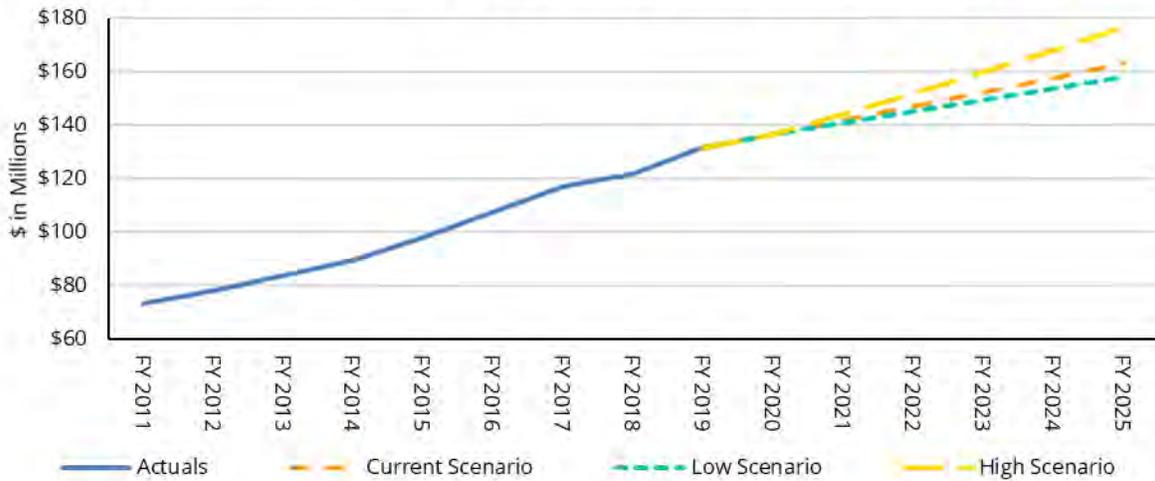


Table 2.8 - Transient Occupancy Tax (TOT) Five-Year Forecast: Growth Rate Scenarios					
	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Current Growth Rates	3.80%	3.60%	3.60%	3.60%	3.50%
High Growth Rates	5.53%	5.38%	5.24%	5.12%	5.01%
Low Growth Rates	3.07%	3.02%	2.97%	2.92%	2.88%

An analysis comparing historical TOT activity to hotel and visitor data (TOT Indicators) was prepared to develop a model to be used in conjunction with the San Diego Tourism Authority's forecast to develop the current TOT forecast as well as a "High" and "Low" scenario.

The "Low" forecast looked at long-term TOT indicators which included periods of low or negative growth and applied the averages over the long-term of each TOT indicator to the model to forecast TOT growth rates. A "Low" scenario would reduce TOT projections by \$1.0 million in FY 2021 and a cumulative total of \$14.5 million throughout the outlook period.

The "High" forecast assumed the continuation of activity similar to past five years which had sustained strong growth in TOT revenues. The averages of each TOT indicator during this period were applied to the model to generate the "High" growth rates. A "High" scenario would increase TOT projections by \$2.4 million in FY 2021 and a cumulative total of \$38.9 million throughout the outlook period.

Franchise Fees

Revenue from franchise fees makes up 5.3 percent of the City's General Fund FY 2020 Adopted Budget. These revenues are based on agreements with private utility companies in exchange for the use of the City's rights-of-way.

Currently, San Diego Gas and Electric (SDG&E), Cox Communications, Spectrum (formerly Time Warner Cable), and AT&T pay a franchise fee to the City. The City also collects franchise fees from private refuse haulers that conduct business within the City limits. The fee received from the

agreements with utility companies is based on a percentage of gross revenue while the fee received from refuse haulers is based on tonnage.

Forecast

The following table displays the budget and year-end projection for FY 2020 and the forecast for FY 2021 through FY 2025 for revenue from franchise fees. The FY 2020 Adopted Budget for franchise fees of \$82.0 million serves as the base for the Outlook projections. For the FY 2020 First Quarter Budget Monitoring Report, there is a slight decrease in the franchise fee for cable provider revenue based on FY 2019 actual revenues.

	FY 2020 Adopted	FY 2020 Projection	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
SDG&E Electricity Growth Rate	3.20%	3.20%	4.27%	3.94%	3.94%	3.20%	3.20%
SDG&E Gas Growth Rate	N/A	N/A	0.5%	0.5%	0.5%	0.5%	0.5%
Cable Growth Rate	-2.20%	-2.20%	-2.50%	-2.80%	-2.80%	-2.80%	-2.20%
Projection	\$ 82.0	\$ 81.8	\$ 84.1	\$ 86.0	\$ 87.9	\$ 89.6	\$ 91.4

Franchise fee growth rates were projected utilizing historical year-end actuals. These growth rates were then applied to FY 2020 first quarter projection and each subsequent year to develop the five-year projections.

Economic Trends

SDG&E and cable companies are the largest contributors to Franchise Fees, generating approximately 80.5 percent of Franchise Fee revenue. The growth rate for SDG&E electricity sales is expected to be higher than previous Outlooks with decreased growth in the outer years, while the growth rate for SDG&E gas sales is expected to stay constant at 0.5 percent. The electricity increase is primarily due to forecasting electricity and gas rates separately to capture the differences in market, technology, and policy trends. Increased revenue from SDG&E electricity is expected to be constrained in the outer years due to anticipated changes in SDG&E's rate structure that will occur in the early years of the Outlook. Franchise fees from cable companies are expected to decrease due to the increasing loss of market share to digital competitors such as Netflix, Hulu, and Amazon. Cable franchise fees are expected to decrease from 2.5 percent up to 2.8 percent during the outlook period. The increasing loss of market share is expected to continue in the outer years as several new digital content providers are expected to enter the market and significantly impact the cable market share. The forecast for cable revenue assumes the current franchise fee agreement.

Scenario Analysis

The factors described above combine to make up the franchise fees projection; however, should one or several of these economic factors not perform as projected, franchise fee revenues will vary from the current projection. Other potential impacts to revenue from the sale of electricity and gas include a change in rates or consumption, SDG&E's current expansion of Electric Vehicle (EV) infrastructure, and changes to the gas and electricity franchise agreement that is set to expire by January 2021. It should be noted, once Community Choice Aggregation (CCA) becomes operational, there may be

potential impacts to franchise fee revenue, potential savings in City energy costs, or other impacts that are unknown at this time. For cable revenue, variances in content ownership, media advertising, subscription levels, and pricing may also impact franchise fee growth. It should be noted that adequate data sets on these individual factors for all San Diego cable companies are not yet available to City Staff. As a result, cable projections are based on historical actuals and overall fluctuations in these factors.

Property Transfer Tax

Property transfer tax is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold, of which the City receives half, or \$0.55 per \$1,000. Property Transfer Tax revenue is remitted to the City monthly and represents 0.7 percent of the City's General Fund FY 2020 Adopted Budget.

Forecast

The following table displays the FY 2020 Adopted Budget and the forecast for FY 2021 through FY 2025 for property transfer tax. The FY 2020 projection for property transfer tax is projected as budgeted in the FY 2020 Adopted Budget and serves as the basis for the Outlook projections.

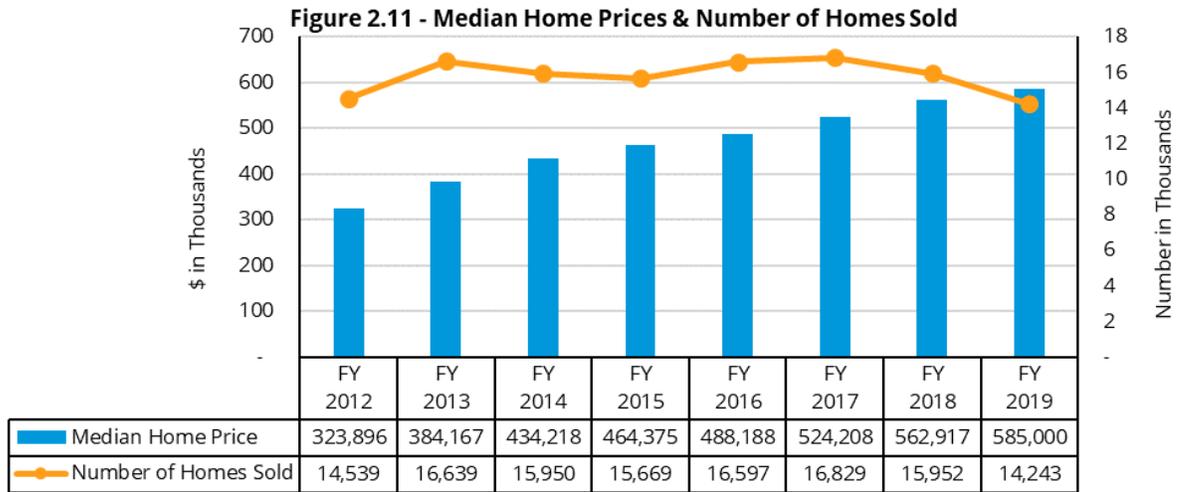
Table 2.10 - Property Transfer Tax Five-Year Forecast							
(\$ in Millions)							
	FY 2020 Adopted	FY 2020 Projection	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate	-2.2%	0.6%	0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 10.3	\$ 10.9	\$ 10.9	\$ 10.9	\$ 10.9	\$ 10.9	\$ 10.9

Property transfer tax estimates were developed using historical receipts and year-over-year trends. No growth rate was projected as a result of inconsistent historical trends.

Economic Trends

The major economic drivers for property transfer tax are volume of property sales and home prices. Unlike the 1.0 percent property tax revenue, property transfer tax receipts reflect current economic conditions without lag time. While the median home price has continued to grow over the past several years, the growth in the number of home sales has decreased when comparing current year-to-date data with the same time period last year. Figure 2.11 below illustrates the median home prices and number of homes sold. Property Transfer Tax revenue is anticipated to remain flat for the outlook period due to inconsistencies in historical receipts and unpredictable growth rates.

This Section Intentionally Left Blank



Source: DQNews/CoreLogic

Licenses and Permits

The Licenses and Permits category includes revenue associated with regulating certain activities within the City and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits. Licenses and Permits represent 2.2 percent of the City’s General Fund FY 2020 Adopted Budget.

The following table displays the FY 2020 Adopted Budget and the forecast for FY 2021 through FY 2025 for revenue from licenses and permits.

Table 2.11 - Licenses and Permits Five-Year Forecast (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate		2.58%	2.58%	2.58%	2.58%	2.58%
Projection	\$ 34.7	\$ 42.8	\$ 46.5	\$ 48.8	\$ 51.5	\$ 55.2

A constant growth rate of 2.58 percent is applied from FY 2021 to FY 2025. The Outlook reflects revenue adjustments based on nine years of historical data as well as projections from Cannabis Tax.

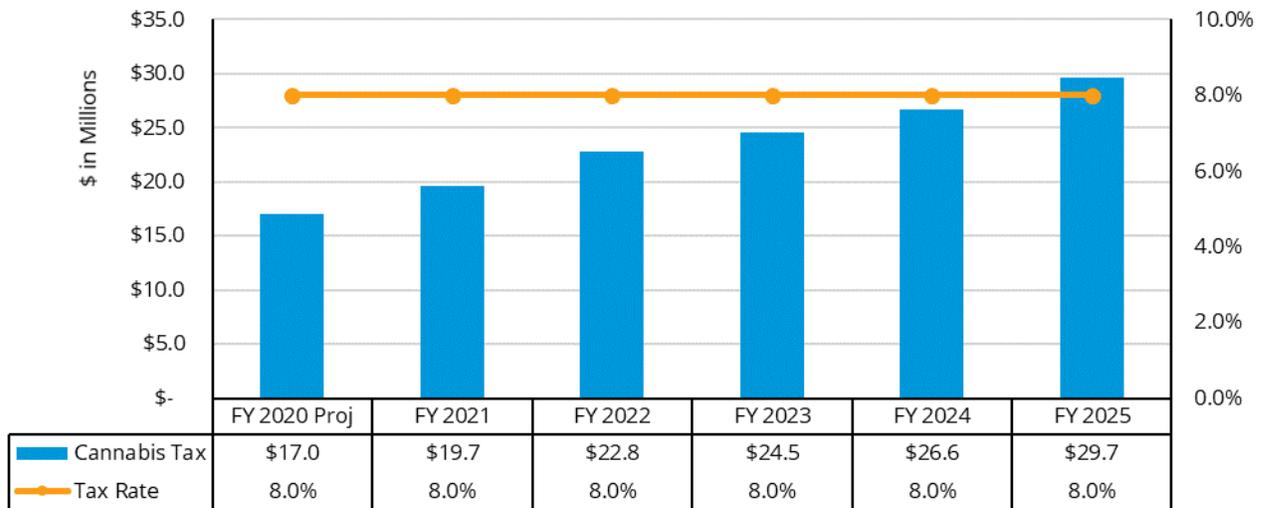
Cannabis Tax

Included within the Licenses and Permits category is business tax received from the sale, distribution, and cultivation of non-medical cannabis products. The City Council has authorized and regulated the sale of non-medical cannabis within the City limits. The City levies gross receipts tax of 8.0 percent on for-profit cannabis sales, production, and distribution.

As reported in the FY 2020 First Quarter Report, cannabis business tax is projecting an increase of \$4.8 million in FY 2020. Since the development of the FY 2020 Adopted budget, there has been an increase in the number of outlets operating within the City. In addition, the increase is due to taxable gross receipts due to restricting medical exemption to customers who only possess a State Issued Medical Marijuana Identification Card, all ancillary products being sold by outlets are now being taxed,

and compliance efforts in registering business based outside our jurisdiction that conduct cannabis business activities. To develop the Outlook projections, sales data from existing cannabis outlets from June 2018 through July 2019 were used to develop an average of monthly taxable sales per outlet. This figure was then scaled to the number of dispensaries projected in each fiscal year and the tax rate of 8.0 percent applied. The projection for cultivation, manufacturing, and distribution of cannabis was calculated following a similar methodology. As the industry matures, the City will continue to monitor and update projections from all cannabis businesses.

**Figure 2.12 Cannabis Tax
Fiscal Years 2021 - 2025**



Fines, Forfeitures, and Penalties

The Fines, Forfeitures, and Penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards. This revenue source represents approximately 2.0 percent of the City’s General Fund FY 2020 Adopted Budget.

The following table displays the FY 2020 Adopted Budget and the forecast for FY 2021 through FY 2025 for revenue from fines, forfeitures, and penalties.

Table 2.12 - Fines, Forfeitures and Penalties Five-Year Forecast (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth rate		0.25%	0.25%	0.25%	0.25%	0.25%
Projection	\$ 31.1	\$ 31.2	\$ 31.3	\$ 31.3	\$ 31.4	\$ 31.5

Revenue from fines, forfeitures, and penalties is projected to increase at a constant rate of 0.25 percent for FY 2021 through FY 2025 based on historical averages.

Revenue from Money and Property

The Revenue from Money and Property category primarily consists of interest from city investments and rental revenue generated from City-owned properties including Mission Bay, Pueblo Lands, and the Midway properties. This revenue source represents 4.0 percent of the City's General Fund FY 2020 Adopted Budget.

The following table displays the FY 2020 Adopted Budget and the forecast for FY 2021 through FY 2025 for the Revenue from Money and Property category.

Table 2.13 - Revenue from Money and Property Five-Year Forecast (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate		1.83%	1.83%	1.83%	1.83%	1.83%
Projection	\$ 64.4	\$ 65.5	\$ 65.7	\$ 66.0	\$ 64.5	\$ 68.7

A growth rate of 1.83 percent is applied from FY 2021 to FY 2025 based on the annual growth rate from historical revenues. Within this category, interest on pooled investments, office space rent, and Mission Bay Park Concessions are projected separately from the 1.83 percent growth rate and then aggregated with other revenue from money and property.

Interest on pooled investments was projected on the current General Fund participation level in the treasury pool and then anticipated interest earning rates are applied to those amounts.

Office space rent revenue is received from non-general fund departments occupying General Fund owned buildings. Revenues received in this category are based on the rental agreements and occupancy levels for those departments.

Revenue from money and property includes revenue from Mission Bay rents and concessions which the Real Estate Assets Department projects will increase during the outlook period. Per City Charter Section 55.2, the threshold amount of \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Parks Improvement Fund and the Mission Bay Park Improvement Fund. The San Diego Regional Parks Improvement Fund is to receive 35.0 percent of revenues in excess of the threshold amount or \$3.5 million, whichever is greater, with 65.0 percent or the remaining amount allocated to the Mission Bay Park Improvement Fund.

Revenue from Federal and Other Agencies

The Revenue from Federal and Other Agencies category includes Federal and State grants, and reimbursements to the City from other agencies, such as court crime lab revenue, urban search and rescue grants, and service level agreements. This revenue source represents 0.4 percent of the City's General Fund FY 2020 Adopted Budget.

Table 2.14 displays the FY 2020 Adopted Budget and the forecast for FY 2021 through FY 2025 for revenue from federal and other agencies.

Table 2.14 - Revenue From Federal and Other Agencies Five-Year Forecast (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 6.4	\$ 6.3	\$ 6.3	\$ 6.3	\$ 6.3	\$ 6.3

A slight adjustment for grants in FY 2020 is projected within the Revenue from Federal and Other Agencies category for the FY 2021 through FY 2025 outlook period.

Charges for Services

The revenue forecasted in the Charges for Services category is primarily comprised of cost reimbursements for services rendered by the General Fund to non-general funds. This category includes the 4.0 cent TOT reimbursements to the General Fund, General Government Services Billings (GGSB), and other user fee revenues. This revenue source represents 11.4 percent of the City's General Fund FY 2020 Adopted Budget.

The following table displays the FY 2020 Adopted Budget and the forecast for FY 2021 through FY 2025 for revenue from charges for services.

Table 2.15 - Charges for Services Five-Year Forecast (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 176.4	\$ 163.8	\$ 170.6	\$ 177.4	\$ 177.9	\$ 177.9

Charges for Services category is projecting no growth since the Outlook does not assume any citywide salary adjustments as discussed earlier in the report. While the estimated growth rate is zero within this category, there is a reduction in revenue in FY 2021 primarily due to the following one-time revenue in FY 2020:

- \$10.9 million for the transfer of TOT excess fund balance
- \$0.8 million for the reimbursement for disparity study from the Engineering & Capital Projects Fund
- \$0.5 million for the reimbursement for supplemental environmental projects- Regional Water Quality Control Board

This Section Intentionally Left Blank

Other Revenue

The Other Revenue category includes library donations, ambulance fuel reimbursements, corporate sponsorships, and other miscellaneous revenues. This revenue source represents 0.2 percent of the City's General Fund FY 2020 Adopted Budget.

The following table displays the FY 2020 Adopted Budget and the forecast for FY 2021 through FY 2025 for revenue from other sources.

Table 2.16 - Other Revenue Five-Year Forecast (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 3.2	\$ 2.7	\$ 2.7	\$ 2.7	\$ 2.7	\$ 2.7

The growth rate for Other Revenue is projected to remain flat for all five fiscal years. However, beginning in FY 2021, Other Revenue will decrease by \$0.5 million in FY 2021 due to the end of a \$10.0 million donation from the Friends of the Library to support the operations of the New Central Library. This donation was allocated \$2.0 million annually for FY 2014 through 2017, \$1.0 in FY 2018, and \$0.5 million in FY 2019 and \$0.5 million in FY 2020.

Transfers-In

The Transfers-In category primarily represents transfers to the General Fund from non-general funds. The major components in this category are transfers from the Public Safety Services Fund, storm drain fees, gas taxes and TransNet funds, the one-cent TOT revenue transfer from the TOT Fund, backfill of the tobacco securitized revenue, and reimbursement of the services performed by Public Works-Facilities employees for the maintenance of the stadium. This revenue source represents 6.7 percent of the City's General Fund FY 2020 Adopted Budget.

Table 2.17 displays the FY 2020 Adopted Budget and the forecast for FY 2021 through FY 2025 for revenue from Transfers-In.

Table 2.17 - Transfers In Five-Year Forecast (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 104.1	\$ 99.7	\$ 97.9	\$ 99.2	\$ 100.5	\$ 101.9

A growth rate is not applied to the Transfers-In category as each transfer is unique and individually programmed. For example, growth in transfers-in from sources such as 1-cent TOT transfer and Safety Sales Tax are based on their respective growth rate, while Storm Drain Fees do not increase; and therefore, no growth rate is applied.

The projections are developed from the baseline that includes removal of \$4.8 million in one-time revenues from the FY 2020 Adopted Budget associated with the transfer of excess Long-Term Disability reserves.

Safety sales tax reimbursements to the Police and Fire-Rescue Departments are projected to increase consistent with sales tax revenue, as this revenue is a component of the citywide sales tax rate. Safety sales tax revenue is derived from a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Annually, a certain amount of safety sales tax revenue is allocated to the Fire and Lifeguard Facilities Fund for the payment of debt obligations associated with Fire and Lifeguard facility improvements. The remaining revenue is distributed to the General Fund equally between the Police and Fire-Rescue Departments' budgets to support public safety needs.

This Section Intentionally Left Blank

This Page Intentionally Left Blank

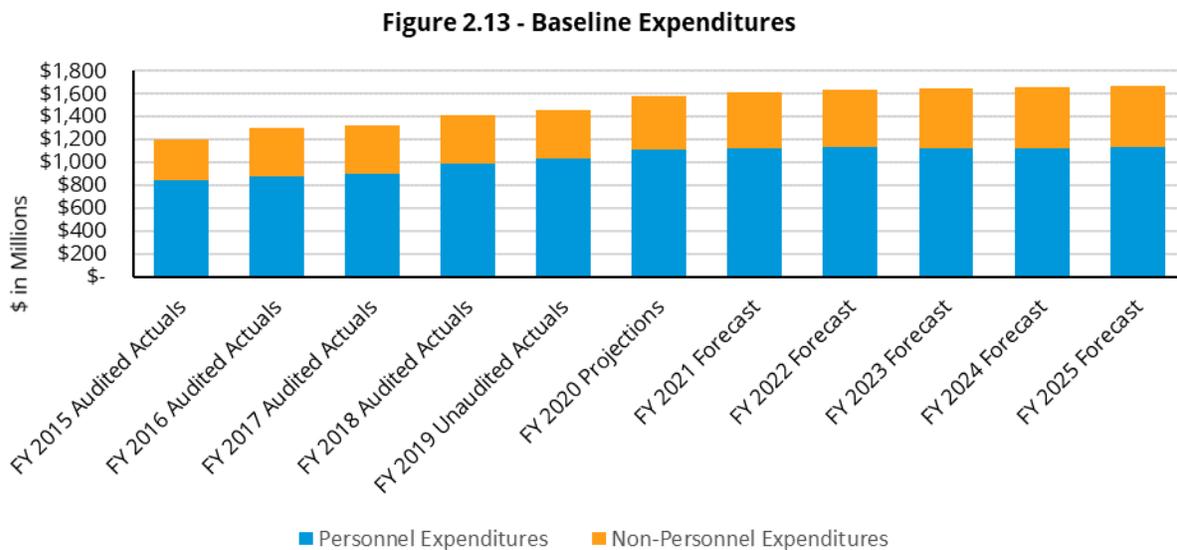
Baseline General Fund Expenditures

General Fund expenditures are comprised of both personnel and non-personnel expenditures including debt service and other non-discretionary payments. Unless otherwise noted, baseline projections assume growth based upon the FY 2020 Adopted Budget with the removal of one-time expenditures. One-time expenditures that have been removed from the baseline projections are detailed in Attachment 2: One-Time Resources and Expenditures.

Personnel expenditures represent 69.9 percent of the City’s General Fund FY 2020 Adopted Budget. This section discusses the following key components of personnel expenses: Salaries and Wages; the City’s annual pension payment or Actuarially Determined Contribution (ADC); flexible benefits, retiree healthcare or Other Post-Employment Benefits (OPEB); workers’ compensation; Supplemental Pension Savings Plan (SPSP); and other fringe benefits. Baseline personnel expenses are projected to increase during the outlook period, primarily due to the inclusion of pensionable and non-pensionable compensation increases resulting from agreements in previous fiscal years between the City and its REOs.

Projections for ongoing non-personnel expenses are also included in the baseline projections and are based on significant anticipated adjustments and historical trend analysis. Beyond inflationary increases in supplies, contracts, and energy and utilities, the most significant non-personnel expenses are for Information Technology (IT) fixed costs.

Figure 2.13 depicts the growth in Baseline Personnel and Non-Personnel Expenditures.



This Section Intentionally Left Blank

Salaries and Wages

The Salaries and Wages category is the largest General Fund expenditure category and is comprised of regular salaries and wages, special pays, overtime, step increases, and vacation pay-in-lieu. This category also includes adjustments related to current Memoranda of Understanding (MOU) with each of the City's REOs. The FY 2020 Adopted Budget for General Fund salaries and wages was \$645.1 million and included 7,727.86 full-time equivalents (FTE). Salary increases from the FY 2020 Adopted Budget to the FY 2021 through FY 2025 projections is a result of existing contractual obligations with REOs, including special salary adjustments and anticipated salary step increases. Table 2.18 displays the FY 2020 Adopted Budget and the forecast for FY 2021 through FY 2025 for salaries and wages.

	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Projection	\$ 645.1	\$ 652.7	\$ 654.3	\$ 652.2	\$ 652.0	\$ 653.2

Adjustments within the Salaries and Wages category incorporate only expenditures associated with positions included in the FY 2020 Adopted Budget. The Salaries and Wages category includes an increase of \$7.0 million in FY 2021 attributed to the full-year cost of regular salary and special pays that took effect throughout FY 2020. Examples of these adjustments include the general salary increase of 5.0 percent that will take effect in January 2020 for POA members, as well as the special salary adjustments approved for select job classifications that will go in effect in January and April of 2020. Also included in the Salaries and Wages category are the estimated costs for POA's holiday credit on day-off of \$2.9 million, that will be reinstated July 2020. Based on the current MOU, when an actual holiday or City-observed holiday falls on a POA employee's regularly scheduled day off, the employee will receive compensation for that day. The estimate for the reinstatement of POA's holiday credit on day off was based on the average hourly rate for all eligible POA employees affected by this change. In addition, a decrease of \$2.0 million is projected in overtime costs as a result of the side letter agreement with Local 145 regarding the accumulation of annual leave hour thresholds for Local 145 members. The agreement specifies mandatory pay-in-lieu for Local 145 members who are above set hour thresholds for annual leave and ceasing to accrue annual leave until below the caps established. Therefore, the Outlook is projecting a decrease in overtime costs associated with the reduction of backfilling positions.

The current MOUs with the City's six REOs are set to expire at the end of FY 2020. This Outlook does not project for any impact of future changes to MOUs with REOs; therefore, salaries and wages forecasts are reflective of current MOU provisions. As discussed in the Other Assumptions and Considerations section, a 1.0 percent change in salaries across all MOU's could increase this category by approximately \$5.92 million.

Step increases included in the Outlook are equal to the average of the amount budgeted for step increases over the past three fiscal years. The amount projected for step increases is anticipated to remain constant, at \$2.3 million annually, throughout the outlook period.

The Salaries and Wages category also includes an adjustment for annual leave payouts for Deferred Retirement Option Plan (DROP) members, which are projected based on DROP participants' exit dates and projected annual leave balances. While a portion of future leave liability expense will be absorbed

in departmental budgets, there remains a significant number of employees with high leave balances expected to retire over the next several years. The number of DROP participants anticipated to retire and the projected terminal leave payouts for FY 2021 through FY 2025 are displayed in Table 2.19 below.

Table 2.19 - Salaries and Wages (Annual Leave -DROP) (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Projected Number of Retirees	91	126	146	97	95	111
Projection	\$ 2.2	\$ 3.4	\$ 4.5	\$ 2.4	\$ 2.0	\$ 3.1

The number of DROP participants anticipated to retire in FY 2025 is not yet available as DROP is a five-year program. Therefore, the FY 2025 projected number of retirees and the Terminal Leave (DROP) projection are based on the averages of FY 2021 through FY 2024.

One-time adjustments to overtime totaling \$4.4 million in the FY 2020 Adopted Budget have been removed to establish the baseline for the Salaries and Wages expenditure category. The one-time adjustment in overtime is primarily associated with the Clean SD expansion, which has been recommended to continue in FY 2021 as a critical strategic expenditure. Reference the Critical Strategic Expenditure section of this report for further details.

Table 2.20 - Salaries & Wages (Budgeted Overtime) (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Projection	\$ 72.9	\$ 68.5	\$ 68.5	\$ 68.5	\$ 68.5	\$ 68.5

Retirement Actuarially Determined Contribution (ADC)

The pension payment or Actuarially Determined Contribution (ADC) paid by the City on July 1, 2019 for FY 2020 was based on the San Diego City Employee's Retirement System (SDCERS) Actuarial Valuation Report prepared by the system actuary, Cheiron, as of June 30, 2018 which was released in December 2018.

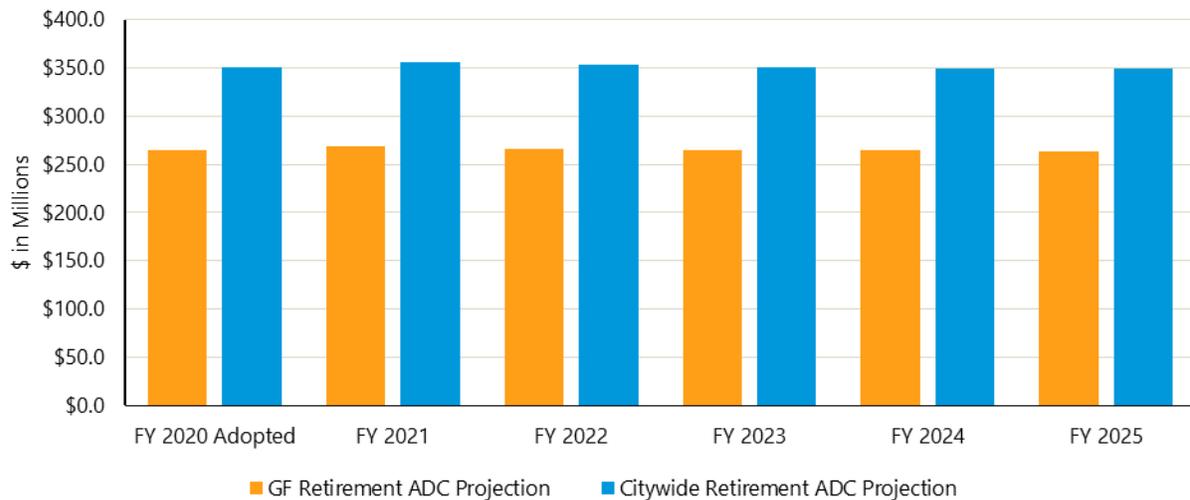
The City's FY 2020 ADC payment was \$350.5 million, of which \$264.8 million was allocated to the General Fund. Based on current estimates from Cheiron, the ADC for FY 2021 is projected to be \$355.5 million, an increase of \$5.0 million or 1.4 percent. The General Fund allocation is expected to be \$268.6 million or 75.6 percent of the City's total ADC, representing an increase of \$3.8 million to the General Fund. The final amount of the City's FY 2021 ADC payment will not be known until the June 30, 2019 actuarial valuation report is released, which is expected to be presented to the SDCERS Board of Administration in January 2020. It is important to note that no adjustments are projected in this report in advance of any SDCERS action, and the ADC projections in this report are based on the SDCERS Actuarial Valuation Report as of June 30, 2018.

The FY 2021 Adopted Budget will include the full ADC amount determined by the actuary in the 2019 valuation report.

Table 2.21 displays both the citywide ADC and the General Fund's proportionate share for FY 2020 through FY 2025 and is based on the SDCERS Actuary Valuation Report as of June 30, 2018.

Table 2.21 - ADC Pension Payment (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
GF ADC Estimate (75.6%)	\$ 264.8	\$ 268.6	\$ 266.6	\$ 265.0	\$ 264.2	\$ 263.6
Citywide ADC Estimate	\$ 350.5	\$ 355.5	\$ 352.9	\$ 350.7	\$ 349.7	\$ 348.9

Figure 2.14 - Retirement ADC



Employee Flexible Benefits

The City offers flexible benefits to all eligible employees under an Internal Revenue Service (IRS) qualified benefits program (Flexible Benefits Plan). The Flexible Benefits Plan allows employees in one-half, three-quarter, or full-time status to choose benefit plans tailored to the employee's individual needs. The City provides each eligible employee a credit amount on a biweekly basis for use in various options offered within the Flexible Benefits Plan. The credit each employee receives varies by recognized employee organization, standard working hours, years of service and other factors.

Flexible benefits include optional and required benefits, such as medical, dental, vision, and basic life insurance plans. For the FY 2020 Adopted Budget, \$84.7 million was budgeted in flexible benefits. Table 2.22 displays the projection for flexible benefits for FY 2021 through FY 2025.

Table 2.22 - Flexible Benefits (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Projection	\$ 84.7	\$ 84.7	\$ 84.7	\$ 84.7	\$ 84.7	\$ 84.7

Individual flexible benefit costs vary by each employee's benefits selection and the total flexible benefit cost varies by the total number of employees. As a result, the Flexible Benefits projection is held constant throughout the outlook period since position additions are not included as part of the baseline projections. Rather, they are reflected within the Critical Strategic Expenditures section of this report.

Other Post-Employment Benefits (OPEB)

Other Post-Employment Benefits (OPEB) represent the cost of retiree healthcare. The OPEB Unfunded Actuarial Accrued Liability (UAAL) as of June 30, 2018 was approximately \$467.7 million and the annual required contribution was determined to be \$43.4 million.

In FY 2012, the City entered a 15-year memorandum of understanding with each of the Recognized Employee Organizations regarding reforms to the retiree healthcare benefit for health-eligible employees (Healthcare MOU). The Healthcare MOU sets the City's OPEB contribution at \$57.8 million for FY 2013 through FY 2015, with annual increases of up to 2.5 percent based on actuarial valuations. The City also has a trust with the California Employers' Retiree Benefit Trust (CERBT) from which it draws annually to cover the full cost of other post-employment benefits. The following table displays both the citywide OPEB projection and the General Fund's proportionate share for FY 2021 through FY 2025.

Table 2.23 - Other Post Employment Benefits (OPEB) (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate		2.5%	2.5%	2.5%	2.5%	2.5%
GF OPEB Projection (64.7%)	\$ 42.3	\$ 43.4	\$ 44.5	\$ 45.6	\$ 46.7	\$ 47.9
Citywide OPEB Projection	\$ 65.4	\$ 67.0	\$ 68.7	\$ 70.4	\$ 72.2	\$ 74.0

The FY 2020 Adopted Budget included \$42.3 million for the General Fund portion of OPEB. The General Fund portion is determined by the percentage of FTE positions budgeted within the General Fund versus non-general funds. The General Fund's proportionate share of the OPEB payment is projected to increase by 2.5 percent based on the Healthcare MOU agreement.

Workers' Compensation

State workers' compensation laws ensure that employees who are injured or disabled on the job are provided with monetary compensation. These laws are intended to reduce litigation and to provide benefits for workers (and dependents) who suffer work-related injuries or illnesses. State workers' compensation statutes establish the framework of laws for the City.

The City's workers' compensation expenses are comprised of two components. Operating expenses are the first component, which covers the costs of current medical expenses and claims. The second component covers contributions to the Workers' Compensation Reserve. Table 2.24 displays the General Fund's projected share of 84.6 percent of Workers' Compensation expenses.

Table 2.24 - Workers' Compensation (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Operating	\$ 26.5	\$ 28.4	\$ 29.1	\$ 29.9	\$ 30.7	\$ 31.4
Reserves	\$ -	\$ 0.1	\$ 0.7	\$ 0.7	\$ 0.7	\$ 0.8
Total	\$ 26.5	\$ 28.5	\$ 29.8	\$ 30.6	\$ 31.4	\$ 32.2

The baseline includes the addition of expenses due to the use of one-time fund balance of \$1.4 million to provide rate relief in FY 2020. The projections for operating expenses are based on actual prior year experience and forecasted to increase by 2.58 percent annually based on the Consumer Price Index for Medical Care. Additional information on the Workers' Compensation Reserve can be found in the Reserve Contributions section of this report.

Supplemental Pension Savings Plan (SPSP)

In January 1982, the City established the Supplemental Pension Savings Plan (SPSP), a defined contribution plan. This benefit provides a way for eligible employees to supplement retirement income, with employee contributions matched by the City. Employee eligibility for SPSP is determined by hire date and labor organization. Employees hired between July 1, 2009 and July 20, 2012 are not eligible for entry into SPSP but rather were placed in a 401(a) plan. Employees other than sworn police officers hired after July 20, 2012, the effective date of Proposition B, are placed in the SPSP-H Plan, which is being used as an interim defined contribution retirement plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contribution is 11.0 percent of compensation. The following table displays the projection for SPSP for FY 2021 through FY 2025.

Table 2.25 - Supplemental Pension Savings Plan (SPSP)						
(\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Projection	\$ 22.2	\$ 22.7	\$ 22.7	\$ 22.7	\$ 22.7	\$ 22.7

SPSP is a fringe benefit that is projected based on a percentage of employees' salaries. In the FY 2020 Adopted Budget, SPSP was approximately 3.4 percent of General Fund salaries. For the outlook period, SPSP as a percentage of salaries is projected to remain relatively consistent at 3.5 percent since the baseline for salaries and wages does not project additional new employees. New employee costs including fringe are included in Critical Strategic Expenditures. Additionally, this projection is based on the number of employees that were enrolled in the SPSP-H Plan during the development of the FY 2020 Adopted Budget. All position additions included in the Critical Strategic Expenditures section of this report assume that new employees are hired with post Proposition B plans.

This Section Intentionally Left Blank

Other Fringe Benefits

The Other Fringe Benefits category is comprised of Long-Term Disability, Medicare, Retiree Medical Trust, 401(a) plan contributions, Retirement DROP contributions, Employee Offset Savings, Risk Management Administration, and Unemployment Insurance expenditures. Table 2.26 displays the projection for Other Fringe Benefits.

Table 2.26- Other Fringe Benefits (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Projection	\$ 26.3	\$ 28.7	\$ 28.7	\$ 28.7	\$ 28.7	\$ 28.7

The baseline includes the addition of Long-term Disability expenses due to the use of one-time fund balance of \$2.7 million to provide rate relief in FY 2020. Other Fringe Benefits are projected based on a percentage of employees’ salaries. In the FY 2020 Adopted Budget, Other Fringe Benefits were approximately 4.1 percent of General Fund salaries. For the outlook period, that percentage is projected to be consistent at 4.4 percent. Slight increases during the outlook period are a result of salary increases included within the Salaries and Wages category.

This Section Intentionally Left Blank

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials. Table 2.27 displays projections for the Supplies category.

Table 2.27 - Supplies (\$ in millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate		4.6%	4.6%	4.6%	4.6%	4.6%
Projection	\$ 27.3	\$ 30.9	\$ 32.3	\$ 33.8	\$ 35.4	\$ 36.7

The FY 2020 Adopted Budget includes one-time expenditures of \$0.7 million associated with supplies for the Fire-Rescue Department's staffing model and relief pool, which includes the addition of two fire academies approved in FY 2020. The one-time expenditures are removed from the baseline and partially offset with an additional \$3.0 million in expenditures previously supported by one-time use of infrastructure funds for right-of-way operations and maintenance in FY 2020. Additionally, a 4.6 percent increase has been applied based on historical average increases in the Supplies category over the past several years.

Contracts

Contracts are a non-personnel expense category that includes the cost of professional consultant fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rental expenses, and other contractual expenses. Table 2.28 displays the projections for the Contracts category.

Table 2.28 - Contracts (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate		3.9%	3.9%	3.9%	3.9%	3.9%
Projection	\$ 246.9	\$ 247.9	\$ 256.8	\$ 267.8	\$ 279.3	\$ 291.6

An annual growth rate of 3.9 percent is applied based on a historical analysis. Adjustments are made to the baseline for known and anticipated events including known public liability insurance costs, and pre-programmed Parks Master Plan wind down. The FY 2020 Adopted Budget included \$11.3 million in one-time expenditures within the Contracts category. The following summarizes the majority of one-time expenditures that have been removed from the baseline projections:

- \$2.7 million in expenditures to expand the Clean SD program
- \$2.2 million to support the City's contractual agreement with the San Diego Humane Society for animal services
- \$1.5 million for community projects, programs, and services (CPPS) which are calculated based on savings from the prior year budget
- \$1.0 million for consultant costs associated with the San Diego Gas and Electric (SDG&E) negotiations. SDG&E currently operates under a 50-year City franchise agreement that is set to expire by January 2021

- \$0.80 million for a citywide disparity study. This analysis is done with the intent of identifying any gaps in an agency’s contracting with traditionally underrepresented groups and includes recommendations on how to remedy those gaps
- \$0.70 million in additional moving expenses associated with the 101 Ash Street building
- \$0.50 million in additional one-time vehicle purchases for the support of Parks and Recreation new facilities
- \$0.45 million in net expenses for citywide election costs

This is offset with an additional \$2.6 million for public liability claims/non-claims included as a one-time use of Public Liability Reserves in FY 2020. This one-time adjustment has been added back to the baseline projection to be accounted for in outlying years.

Information Technology

The Information Technology category includes both discretionary expenses and non-discretionary allocations to General Fund departments. The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. Table 2.29 displays the projections for the Information Technology category.

Table 2.29 - Information Technology (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate		20.2%	2.5%	-0.7%	0.3%	-1.2%
Projection	\$ 39.1	\$ 47.0	\$ 48.1	\$ 47.8	\$ 47.9	\$ 47.4

Base IT costs are inflated by the California Consumer Price Index. An adjustment to the FY 2020 Adopted Budget for one-time miscellaneous IT costs of \$0.8 million serves as the baseline for this category.

The FY 2021 forecast has an increase of \$7.9 million associated with non-discretionary IT costs which include desktop support, networks bandwidth, data-centers, cyber security, cloud transformation, and applications. These costs are independently forecasted from base IT costs, since these costs include planned transition and end-of-life equipment replacement which changes from year to year. These estimates are developed assuming that City will maintain the core levels of IT security and services.

This Section Intentionally Left Blank

Energy and Utilities

The Energy and Utilities category includes the General Fund’s costs for electricity, fuel, and other utility and energy expenses. The following table displays the projections for the Energy and Utilities category.

Table 2.30 - Energy and Utilities (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate		7.7%	3.5%	3.8%	3.8%	3.5%
Projection	\$ 51.5	\$ 53.2	\$ 55.1	\$ 57.2	\$ 59.3	\$ 61.4

The Energy and Utilities category includes various costs. Each cost component has a different applicable growth rate. The rates for each category, excluding water and wastewater rates, are based on the Annual Energy Outlook 2019 Report prepared by the U.S. Energy Information Administration. Fuel growth rates range from 2.8 percent to 10.0 percent depending on the year and the type of fuel. Electrical growth rates range from 3.7 percent to 6.2 percent. The City’s Public Utilities Department determined the water and wastewater growth rates.

The growth rates for the Energy and Utilities category represent a weighted growth rate that was calculated after applying the corresponding growth rate for each component.

This Section Intentionally Left Blank

Reserve Contributions

The City's Reserve Fund Policy requires that reserve funds are maintained at certain levels. The City's Reserves include the General Fund Reserve (Emergency Reserve and Stability Reserve), Pension Payment Stabilization Reserve, Public Liability Fund Reserve, Long-Term Disability Fund Reserve, and Workers' Compensation Fund Reserve. The City also maintains other reserves for various enterprise funds which are not included in this report. The Outlook includes annual contributions that fully fund the General Fund reserves to their targeted levels in the City's Reserve Policy.

Table 2.31 details the FY 2020 projected reserve balance in the funds, the percentage targets, and contribution forecasted to maintain the City's reserve funds.

Table 2.31 - Reserve Target Levels (\$ in Millions)						
	FY 2020 Proj.	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025
General Fund Target (%)	15.50%	15.75%	16.00%	16.25%	16.50%	16.70%
General Fund Reserve Level (\$)	\$ 205.7	\$ 218.5	\$ 231.8	\$ 243.2	\$ 255.9	\$ 268.1
General Fund Contribution Amount	\$ 11.9	\$ 12.8	\$ 13.3	\$ 11.5	\$ 12.7	\$ 12.2
Pension Stability Target (%)	8.0%	8.0%	8.0%	8.0%	8.0%	8.0%
Pension Stability Reserve Target (\$)	\$ 26.6	\$ 27.4	\$ 28.2	\$ 28.2	\$ 28.1	\$ 28.0
Pension Stability Reserve Level Projection (\$)	\$ 10.6	\$ 16.5	\$ 22.6	\$ 28.2	\$ 28.1	\$ 28.0
Pension Stability Contribution Amount	\$ 10.6	\$ 5.8	\$ 6.1	\$ 5.7	\$ -	\$ -
Pension Stability Contribution Amount (GF)	\$ 4.3	\$ 4.5	\$ 4.7	\$ 4.3	\$ -	\$ -
Public Liability Target (%)	50.0%	50.0%	50.0%	50.0%	50.0%	50.0%
Public Liability Reserve Level Goal (\$)	\$ 32.1	\$ 32.1	\$ 32.1	\$ 32.1	\$ 32.1	\$ 32.1
Public Liability Reserve Level Projection (\$)	\$ 32.1	\$ 32.1	\$ 32.1	\$ 32.1	\$ 32.1	\$ 32.1
Public Liability Contribution Amount	-	-	-	-	-	-
Long-Term Disability Fund Target (%)	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Long-Term Disability Fund Reserve Target(\$)	\$ 3.9	\$ 3.9	\$ 3.9	\$ 3.9	\$ 3.9	\$ 3.9
Long-Term Disability Fund Reserve Level Projection (\$)	\$ 3.9	\$ 3.9	\$ 3.9	\$ 3.9	\$ 3.9	\$ 3.9
Long-Term Disability Contribution Amount	-	-	-	-	-	-
Workers' Compensation Target (%)	12.0%	12.0%	12.0%	12.0%	12.0%	12.0%
Workers' Compensation Reserve Target (\$)	\$ 31.9	\$ 32.4	\$ 33.2	\$ 34.0	\$ 34.9	\$ 35.8
Workers' Compensation Reserve Level Projection (\$)	\$ 32.2	\$ 32.4	\$ 33.2	\$ 34.0	\$ 34.9	\$ 35.8
Workers' Compensation Contribution Amount	\$ -	\$ 0.2	\$ 0.8	\$ 0.9	\$ 0.9	\$ 0.9
Workers' Compensation Contribution Amount (GF)	\$ -	\$ 0.1	\$ 0.7	\$ 0.7	\$ 0.7	\$ 0.8

The General Fund Reserve annual contributions reflect the required amount to reach the policy target levels and meet overall target level of 16.7 percent by FY 2025.

The Pension Payment Stabilization Reserve contributions reflect the current replenishment plan. The target level of 8.0 percent will be met by FY 2023.

Public Liability Reserve is anticipated to be at the target level of 50.0 percent of outstanding claims and no additional contributions are anticipated in the outlook period.

The Long-Term Disability Fund exceeds its target level of 100.0 percent of outstanding claims. No additional contributions to the Long-Term Disability Fund are anticipated in the outlook period.

The Workers' Compensation Reserve currently exceeds its target levels. The Outlook projects minor General Fund contributions due to assumed incremental changes in the three-year average of outstanding actuarial liabilities.

Other Expenditures

Expenses included in this category are debt service payments, transfers-out to other funds, capital expenses, and other miscellaneous expenditures. Adjustments are made only to account for anticipated transfers, and projected debt service amounts; therefore, no growth rate is assumed for all other expenditures in this category. The following table displays the FY 2021 through FY 2025 projections for the Other Expenditures Category.

Table 2.32 - Other Expenditures						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Growth Rate		0.0%	0.0%	0.0%	0.0%	0.0%
Projection	\$ 72.9	\$ 65.9	\$ 73.1	\$ 91.8	\$ 89.7	\$ 88.3

The one-time expenditures totaling \$7.0 million included in the FY 2020 Adopted Budget and removed from the Outlook baseline are detailed below:

- \$5.6 million transfer to the General Fund Capital Improvements Program
- \$3.9 million one-time funding to support the Commission for Arts and Culture annual allocation

These one-time expenditures are offset with the addition of a \$2.5 million associated with the use of Capital Outlay Funds for deferred capital bond debt service in FY 2020.

It is important to note that FY 2020 transfer to Commission for Arts and Culture allocation was funded by one-time General Fund Revenue to support one-time arts & culture Special Promotional Programs for FY 2020. Per the methodology used in the Outlook, the one-time restoration of the arts & culture funding is not assumed in baseline expenditures, rather it is included in the Critical Strategic Expenditures section of this report.

Charter Section 77.1 – Infrastructure Fund

In accordance with City Charter section 77.1, the City is required to place certain unrestricted General Fund revenues into an Infrastructure Fund to be used for new infrastructure costs, including financing costs, related to General Fund capital improvements such as streets, sidewalks and buildings, and the maintenance and repair of such improvements.

The deposits to the Infrastructure Fund are calculated based upon the following:

- Major revenue increment – an amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees (FY 2018 through FY 2022 only)

- Sales tax increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline (FY 2016) as inflated by the lesser of California Consumer Price Index (CCPI) or 2.0 percent
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year that are less than the base year (FY 2016)

Table 2.33 shows the forecasted Infrastructure Fund deposits for the outlook period.

Table 2.33- Infrastructure Deposits (\$ in Millions)						
	FY 2020 Adopted	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Projection	\$ 24.1	\$ 25.5	\$ 18.7	\$ -	\$ -	\$ -

The Infrastructure Fund is programmed on a year-by-year basis for one-time expenditures and therefore the transfer to the fund is considered one-time in nature. As a result, \$24.1 million in one-time expenditures was removed from the FY 2020 Adopted Budget in developing the baseline. The Outlook then projects infrastructure deposits throughout the Outlook pursuant to the City Charter.

The FY 2021 portion of the deposit calculation from the major revenue increment is projected at \$19.8 million and an additional \$5.7 million for a true-up payment. The deposit calculation from the major revenue increment is only in effect for five years (FY 2018 through FY 2022). Commencing in FY 2023, no new deposits are forecasted since there are no sales tax increment or General Fund pension cost savings projected for these years.

Eligible infrastructure expenses are defined to include costs incurred in the acquisition of real property; the construction, reconstruction, rehabilitation, and repair and maintenance of infrastructure; including all costs associated with financing such expenses. The Outlook does not designate the specific uses of these funds. The FY 2021 Proposed Budget presented by the Mayor will include the programs, projects, and services to be budgeted with infrastructure funds to comply with Charter Section 77.1.

This Section Intentionally Left Blank

This Page Intentionally Left Blank

CRITICAL STRATEGIC EXPENDITURES

The Outlook identifies future potential critical needs for the City that are supported by the General Fund. Such critical needs encompass several issues such as critical operational funding necessary for meeting core service levels and are consistent with the City's Strategic Plan. Critical strategic expenditures requests are of the highest priority and reflect the shared goals of the City Council and the Mayor. Requests that are already accounted for in the baseline projections, not fully developed, require additional prioritization, or not previously approved by the Mayor or City Council were not considered critical strategic expenditures for this report. Examples include inflationary and contractual increase requests, which are accounted for in baseline expenditure projections, personnel additions not associated with a critical strategic need, and new programs or enhancements to services that may require additional analysis and research. Any requests submitted for capital project costs, have also not been included in this report, as these requests are accounted for in the Five-Year Capital Infrastructure Planning Outlook. Departments were asked to only submit requests that meet these stringent criteria for inclusion in the Outlook. All department submissions considered in the development of the Outlook are provided to the Office of the Independent Budget Analyst for evaluation in their report.

The Outlook is a planning tool to assist in budget decisions and the allocation of General Fund resources required to meet the City's strategic goals that are critical to core services. The purpose of this section is the identification of future known needs, that are consistent with strategic initiatives supported by the Mayor and the City Council and to provide estimated fiscal impacts of those initiatives.

Total Critical Strategic Expenditures

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
Total Critical Strategic Expenditures	Dept. Total FTE	161.32	247.82	292.32	326.32	372.32
	Dept. Total Revenue	5,387,790	3,091,588	5,263,588	2,746,588	2,746,588
	Dept. Total Expense	67,893,441	91,216,459	108,449,748	118,938,143	125,892,794

The table above summarizes the total critical strategic expenditures including costs associated with citywide initiatives and departmental specific critical strategic expenditures.

This Section Intentionally Left Blank

City Clerk

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
Replacement of the Electronic Voting System	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	260,000	10,000	10,000	10,000	10,000
Dept. Total FTE		-	-	-	-	-
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		260,000	10,000	10,000	10,000	10,000

The Outlook for the City Clerk's Department supports the City's Strategic Plan to ensure equipment and technology are in place that allows employees to achieve high quality public service. The table above identifies the funding need for a replacement of the twelve-year-old voting system and audio-visual equipment in the City Council chambers. City Staff has requested additional Public, Educational, and Government access (PEG) funds that may offset the one-time costs associated with this request in FY 2021. This additional funding source is tied to cable franchise funding, which is expected to decline through the outlook period.

City Treasurer

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
Replace Legacy Delinquent Accounts System & Services	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	550,000	345,000	360,000	378,000	400,000
Collection System Replacement Reductions	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	-	(220,000)	(220,000)	(220,000)	(220,000)
Centralized Payment Processing Solution	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	180,000	210,000	240,000	165,000	185,000
Dept. Total FTE		-	-	-	-	-
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		730,000	335,000	380,000	323,000	365,000

The Outlook for the Office of the City Treasurer supports the City's Strategic Plan to ensure equipment and technology are in place that allows employees to achieve high quality public service. The table above identifies the funding need for a comprehensive debt collection solution for delinquent accounts and a citywide payment processing platform that will allow for a consolidated online payment solution. City staff have included the expected efficiencies and corresponding reductions related to collecting funds owed for city services starting in FY 2022.

This Section Intentionally Left Blank

Citywide Program Expenditures

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
Commercial Paper	FTE	-	-	-	-	-
Expense & Long Term	Revenue	-	-	-	-	-
Borrowing Costs	Expense	-	7,165,633	13,416,266	13,061,266	13,416,266
Restoration of Comission	FTE	-	-	-	-	-
for Arts & Culture	Revenue	-	-	-	-	-
Funding	Expense	3,949,600	3,949,600	3,949,600	3,949,600	3,949,600
	Dept. Total FTE	-	-	-	-	-
	Dept. Total Revenue	-	-	-	-	-
	Dept. Total Expense	3,949,600	11,115,233	17,365,866	17,010,866	17,365,866

The Outlook for the citywide program expenditures identifies critical funding for General Fund financing for capital projects.

The table above includes debt service costs for \$270.0 million in new financing for ongoing General Fund capital improvements program in FY 2022 through FY 2025. The borrowing amounts and debt service cost projections above assumes a long-term bond issuance in FY 2022 of \$88.5 million to pay down/refund the commercial paper notes approved in FY 2018 which are expected to be issued in FY 2019. The bond issuance in FY 2025 has been increased by \$4.5 million to provide for the capital financing need.

The timing of each of these bond issuances and a cost-effective financing mechanism (commercial paper or long-term bonds) will be further evaluated based on cash needs and market conditions.

In addition, the citywide program expenditures include the transfer to the Transient Occupancy Tax (TOT) Fund of \$3.9 million for the continued funding to support the Commission for Arts and Culture annual allocation. The funding supports the arts, culture and community festivals programming within the City.

Environmental Services

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
	FTE	3.00	3.00	3.00	3.00	3.00
Support for CleanSD	Revenue	-	-	-	-	-
	Expense	2,900,611	2,900,611	2,900,611	2,900,611	2,900,611
	Dept. Total FTE	3.00	3.00	3.00	3.00	3.00
	Dept. Total Revenue	-	-	-	-	-
	Dept. Total Expense	2,900,611	2,900,611	2,900,611	2,900,611	2,900,611

The Outlook for the City's Environmental Services Department supports the City's Strategic Plan by fostering safe and livable neighborhoods that improve quality of life. The table above identifies the funding need for continued support of Environmental Services portion of CleanSD enhancements.

This Section Intentionally Left Blank

Fire-Rescue

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
Fire-Rescue Staffing Model	FTE	37.00	74.00	74.00	74.00	74.00
and Relief Pool To Reduce Overtime Costs	Revenue	-	-	-	-	-
	Expense	(451,101)	(1,333,526)	(1,764,850)	(1,764,850)	(1,764,850)
Fire Stations (North University City, Black Mountain, Fairmount Avenue, and Paradise Hills)	FTE	9.00	24.00	24.00	36.00	60.00
	Revenue	-	-	-	-	-
	Expense	1,380,472	3,681,257	3,751,659	5,832,034	9,552,636
Peak Hour Engines	FTE	16.00	32.00	48.00	48.00	48.00
	Revenue	-	-	-	-	-
	Expense	2,193,840	4,387,681	6,581,520	6,581,520	6,581,520
Replace One Fire-Rescue Helicopter	FTE	-	-	-	-	-
	Revenue	-	-	2,000,000	-	-
	Expense	-	1,683,009	2,107,674	3,245,270	3,287,307
	Dept. Total FTE	62.00	130.00	146.00	158.00	182.00
	Dept. Total Revenue	-	-	2,000,000	-	-
	Dept. Total Expense	3,123,211	8,418,420	10,676,003	13,893,974	17,656,613

The Outlook for the City's Fire-Rescue Department supports the City's Strategic Plan to foster safe and livable neighborhoods through timely and effective response in all communities. The table above identifies the funding need for fire academies to support the constant staffing model and establish a relief pool for firefighter personnel, establishment of peak hour engines, replacement of an additional helicopter in FY 2022, and the addition of four new fire stations. The Outlook includes the operational expenses for the following new fire stations:

- FY 2021 – North University City
- FY 2022 – Black Mountain Ranch
- FY 2024 – Fairmont Avenue
- FY 2025 – Paradise Hills

The addition of 74.00 firefighter positions in FY 2022, will contribute to the staffing level need of 111.00 FTE to establish a Relief Pool and maintain the Fire-Rescue Department's constant staffing model to reduce overtime costs. The requested funding includes the addition of two one-time academies to meet the Department's constant staffing model. The costs of additional personnel and academies are offset by a reduction in overtime.

The Fire-Rescue Department has identified gaps in service and intends to fill these gaps by phasing-in six peak hour engine (PHE) companies over three years (two PHE per fiscal year) as recommended in the February 2017 Citygate Report. Coverage gaps may be predictable long-term gaps as identified in the Citygate Report or short term such as a significant incident drawing many resources, or planned event leaving certain areas with service gaps. These companies may also be used to send help to an incident instead of pulling other resources out of their home areas. This will significantly improve response time performance citywide, reducing the need to build new fire stations not already in some form of design or construction. The PHE would be in operation 12 hours per day, seven days per week.

In addition, the Fire-Rescue Department has requested the acquisition of one helicopter for the Department's Air Operations Section. The new helicopter will have a larger water tank capacity than the current model and provide additional fire safety for the community. The costs included in the

Outlook include one-time sales tax costs, and debt service payments associated with the financing of the new helicopter beginning in FY 2023, partially offset with revenue associated with the sale of the current helicopter.

Fleet Operations

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
Vehicle Replacements	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	4,333,588	9,574,878	13,822,210	18,333,181	15,297,443
Dept. Total FTE		-	-	-	-	-
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		4,333,588	9,574,878	13,822,210	18,333,181	15,297,443

The Outlook for the City's Fleet Operations Department supports the City's Strategic Plan to ensure equipment and technology are in place so that employees can achieve high quality public service. The table above identifies the funding needed to maintain the replacement schedule of General Fund vehicles.

This Section Intentionally Left Blank

Homeless Programs and Services

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
Temporary Bridge Shelters (4)	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	15,932,300	15,932,300	15,932,300	15,932,300	15,932,300
Transitional Storage Facility (3)	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	2,069,913	2,194,913	2,194,913	2,194,913	2,194,913
Family Reunification	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	-	225,000	225,000	225,000	225,000
Safe Parking (3)	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	540,000	950,667	950,667	950,667	950,667
Rapid Rehousing	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	-	1,350,000	1,350,000	1,350,000	1,350,000
PLEADS	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	-	150,000	150,000	150,000	150,000
Landlord Engagement Program	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	-	250,000	250,000	250,000	250,000
Youth Focused Programs	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	-	352,760	352,760	352,760	352,760
Housing Commission Diversion	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	-	500,000	500,000	500,000	500,000
Wheels of Change	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	250,000	250,000	250,000	250,000	250,000
Dept. Total FTE		-	-	-	-	-
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		18,792,213	22,155,640	22,155,640	22,155,640	22,155,640

The Outlook for the City's Homelessness Strategies Division supports the Mayor's priorities to reduce homelessness by connecting individuals to stabilizing programs that provide temporary relief from the streets, support them with services and workforce training, and help them find a permanent home. The table above identifies the funding needs for existing programs currently funded through various General Fund and non-general fund sources, including Federal funds, State Homeless Emergency Aid Program (HEAP) funding, and local, one-time funding through the San Diego Housing Commission that is no longer available to fully support the ongoing operations of these programs. The Outlook's baseline General Fund budget includes \$9.8 million in ongoing General Fund support and \$18.8 million beginning in FY 2021 in critical strategic expenditures for homeless programs and services.

The Outlook contains funding needs for four temporary bridge shelters operated by Veterans Village, Alpha Project and Father Joe's Villages, three transitional storage facilities located in Council Districts 3, 8, and 9, three safe parking lots located in Districts 6 and 7, and other various programs currently administered by the San Diego Housing Commission. Due to the State's Homeless Emergency Aid Program (HEAP) funding ending in FY 2021, the funding needs increase in FY 2022 through FY 2025.

Information Technology

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
Public Safety Radio Site	FTE	-	-	-	-	-
Updates, Licensing, and	Revenue	-	-	-	-	-
Support Contract	Expense	260,400	1,302,000	1,736,000	2,170,000	2,170,000
Enterprise Asset	FTE	-	-	-	-	-
Management Phase II	Revenue	-	-	-	-	-
	Expense	529,200	1,400,000	980,000	1,400,000	1,400,000
Implement of SAP Upgrade	FTE	-	-	-	-	-
with HANA Suite	Revenue	-	-	-	-	-
	Expense	-	-	-	-	3,780,000
Public Safety Radio	FTE	-	-	-	-	-
Replacement Project	Revenue	-	-	-	-	-
	Expense	2,300,000	4,600,000	4,600,000	4,600,000	4,600,000
	Dept. Total FTE	-	-	-	-	-
	Dept. Total Revenue	-	-	-	-	-
	Dept. Total Expense	3,089,600	7,302,000	7,316,000	8,170,000	11,950,000

The Outlook for the City's Department of Information Technology (IT) supports the City's Strategic Plan through equipment and technology that allow employees to provide high-quality public service. The table above identifies the funding need associated with the General Fund portion of critical public safety equipment, which includes the public safety radio replacement project and citywide software, hardware, and maintenance costs managed by the Department of IT.

Library

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
Support for Additional	FTE	-	-	-	-	-
Security Guards	Revenue	-	-	-	-	-
	Expense	457,000	457,000	457,000	457,000	457,000
Pacific Highlands Ranch	FTE	2.00	9.50	9.50	9.50	9.50
Branch Library	Revenue	-	-	-	-	-
	Expense	206,600	427,173	854,347	854,347	854,347
	Dept. Total FTE	2.00	9.50	9.50	9.50	9.50
	Dept. Total Revenue	-	-	-	-	-
	Dept. Total Expense	663,600	884,173	1,311,347	1,311,347	1,311,347

The Outlook for the City's Library Department supports the City's Strategic Plan to foster services that improve the quality of life in all neighborhoods. The table identifies the funding need for security staff at various library branches and the staffing and operating costs for the new Pacific Highlands branch library, which is the only fully funded library scheduled to go online in the outlook period.

Parks and Recreation

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
New Facilities	FTE	38.32	54.32	59.82	60.82	60.82
	Revenue	167,790	167,790	167,790	167,790	167,790
	Expense	6,173,222	6,926,913	7,010,925	7,063,646	7,027,646
Dept. Total FTE		38.32	54.32	59.82	60.82	60.82
Dept. Total Revenue		167,790	167,790	167,790	167,790	167,790
Dept. Total Expense		6,173,222	6,926,913	7,010,925	7,063,646	7,027,646

The Outlook for the City's Parks and Recreation Department supports the City's Strategic Plan to improve the quality of life in all neighborhoods. The table above identifies the funding need for additional personnel and equipment costs associated with the operation and maintenance of 16 new facilities and 28 new "Play All Day" joint use facilities. Attachment 3 identifies these facilities.

Performance and Analytics

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
Pay Equity Study	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	-	-	250,000	-	-
Dept. Total FTE		-	-	-	-	-
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		-	-	250,000	-	-

The Outlook for the Performance and Analytics Department supports the City's Strategic Plan to provide high quality public service by promoting a customer-focused culture that prizes consistent, predictable delivery of services. The table above identifies the recommended funding need for a citywide pay equity study. The pay equity study is anticipated to occur at least every three years to identify earning gaps between employee groups. The first study is being conducted in FY 2020 and the Outlook includes the request for another study scheduled in FY 2023.

This Section Intentionally Left Blank

Police

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
Addition of Sworn Positions and Equipment	FTE	-	21.00	42.00	63.00	85.00
	Revenue	-	-	-	-	-
	Expense	-	3,465,444	6,479,301	9,493,158	12,672,037
Helicopter Fleet Replacement and Maintenance Savings	FTE	-	-	-	-	-
	Revenue	-	565,000	517,000	-	-
	Expense	(1,150,000)	(743,000)	(75,000)	(872,000)	(654,000)
Neighborhood Policing Overtime	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	4,327,050	4,327,050	4,327,050	4,327,050	4,327,050
Support for CleanSD	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	3,549,407	3,549,407	3,549,407	3,549,407	3,549,407
Mobility Enforcement	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	170,000	170,000	170,000	170,000	170,000
Police Recruitment and Retention	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	250,000	518,680	250,000	532,680	250,000
Dept. Total FTE		-	21.00	42.00	63.00	85.00
Dept. Total Revenue		-	565,000	517,000	-	-
Dept. Total Expense		7,146,457	11,287,581	14,700,758	17,200,295	20,314,494

The Outlook for the City's Police Department supports the City's Strategic Plan for fostering safe and livable neighborhoods through the protection of lives, property and the environment through timely and effective response in all communities. The table above identifies the funding need for the addition of 63.00 of the 85.00 sworn Police Officer positions needed to return police staffing to the 2009 levels of 2,128 sworn officers by FY 2024, with the remaining 22.00 Police Officer positions expected in FY 2025. Also identified is funding for Neighborhood Policing Overtime, micro-mobility enforcement, and promotional examinations and recruiting efforts to determine candidates eligible for promotion to sergeant and lieutenant ranks. In addition, the table includes a lease to own financing plan for two new helicopters and the associated one-time sales tax costs which are offset by savings in maintenance costs associated with the procurement of four helicopters within the outlook period.

This Section Intentionally Left Blank

Real Estate Assets – Facilities Services

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
Asbestos Remediation	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	150,000	150,000	150,000	150,000	150,000
Stadium Operations - Facilities Maintenance	FTE	-	(30.00)	(30.00)	(30.00)	(30.00)
	Revenue	-	(3,081,202)	(3,081,202)	(3,081,202)	(3,081,202)
	Expense	-	(3,081,202)	(3,081,202)	(3,081,202)	(3,081,202)
Dept. Total FTE		-	(30.00)	(30.00)	(30.00)	(30.00)
Dept. Total Revenue		-	(3,081,202)	(3,081,202)	(3,081,202)	(3,081,202)
Dept. Total Expense		150,000	(2,931,202)	(2,931,202)	(2,931,202)	(2,931,202)

The Outlook for the City's Real Estate Assets Department supports the City's Strategic Plan by providing high quality public service. The table above identifies the funding need for asbestos remediation at City owned facilities operated by General Fund departments. Also identified, are the reductions in Stadium facilities maintenance due to the anticipated sale of the stadium site expected to occur in FY 2020. The Outlook assumes stadium facilities maintenance will be required throughout FY 2021 for a combination of regular stadium operations and property transfer related activities. Please refer to the Other Assumptions and Considerations section regarding assumptions on the fiscal impact associated with the potential proceeds from the sale of the stadium site on the General Fund.

Department of Sustainability

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
Climate Adaptation and Resiliency Support	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	-	-	-	-	-
	Expense	442,614	352,614	352,614	352,614	352,614
Ongoing Smart Streetlights Program	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	2,273,100	2,835,990	2,931,943	3,031,136	2,003,688
CAP Implementation	FTE	1.00	1.00	1.00	1.00	1.00
	Revenue	-	-	-	-	-
	Expense	358,339	358,339	358,339	358,339	358,339
SDG&E Franchise Fee Consultant	FTE	-	-	-	-	-
	Revenue	-	-	-	-	-
	Expense	1,000,000	-	-	-	-
Dept. Total FTE		2.00	2.00	2.00	2.00	2.00
Dept. Total Revenue		-	-	-	-	-
Dept. Total Expense		4,074,052	3,546,942	3,642,895	3,742,088	2,714,640

The Outlook for the City's Department of Sustainability supports the City's Strategic Plan for fostering safe and livable neighborhoods and the ongoing commitment to meet greenhouse gas emissions reduction goals identified in the City's Climate Action Plan. The table above identifies the addition of funding needs for the establishment of a Climate Adaptation and Resiliency plan and ongoing support for the General Fund portion of the Smart Streetlights Program as well as implementation of goals identified in the Climate Action Plan.

Also identified in the table is funding related to support the renewal of the San Diego Gas and Electric (SDG&E) franchise fee agreement. SDG&E currently operates under a 50-year City franchise that was granted in 1970. The agreement is set to expire in 2020 and the city anticipates the need to retain outside consultants to prepare for and advise the City during these negotiations and evaluate the City's energy distributor.

Transportation and Storm Water

Request	FTE/Rev/Exp	FY 2021	FY2022	FY 2023	FY2024	FY 2025
Sidewalk Repair and Replacement Team Support	FTE	21.00	23.00	23.00	23.00	23.00
	Revenue	730,000	730,000	730,000	730,000	730,000
	Expense	4,368,900	2,898,359	2,898,359	2,898,359	2,898,359
Pipe Repair Team Support	FTE	24.00	24.00	24.00	24.00	24.00
	Revenue	3,750,000	3,750,000	3,750,000	3,750,000	3,750,000
	Expense	7,035,084	5,735,084	5,735,084	5,735,084	5,735,084
Support for Achieving Street Resurfacing Goals	FTE	7.00	7.00	7.00	7.00	7.00
	Revenue	540,000	540,000	540,000	540,000	540,000
	Expense	870,877	675,975	675,975	675,975	675,975
Street Sweeping Team Support	FTE	2.00	4.00	6.00	6.00	6.00
	Revenue	200,000	420,000	640,000	640,000	640,000
	Expense	232,426	380,852	529,278	445,278	445,278
	Dept. Total FTE	54.00	58.00	60.00	60.00	60.00
	Dept. Total Revenue	5,220,000	5,440,000	5,660,000	5,660,000	5,660,000
	Dept. Total Expense	12,507,287	9,690,270	9,838,696	9,754,696	9,754,696

The Outlook for the City's Transportation and Storm Water Department supports the City's Strategic Plan in achieving safe and livable neighborhoods and investing in quality infrastructure by performing the services summarized in the table above. The identified funding need allows for faster mitigation of damaged sidewalks via additional asphalt ramping, concrete replacement crews and slicing contract support. Additionally, support for an in-house storm drain pipe repair team, as identified in the June 2018 Audit, is included. The table also identifies the addition of engineering and support staff to maintain the City's street pavement Overall Condition Index (OCI) rating. Lastly, the table includes the expected General Fund portion of revenue related to the additional positions.

Furthermore, the Outlook includes funding for additional posted street sweeping routes to comply with the Storm Water Permit issued by the Regional Water Quality Control Board. The CIP needs for storm water flood risk management and water quality improvement projects have been identified and will be discussed in the Five-Year Capital Infrastructure Planning Outlook scheduled to be released in January 2020.

This Section Intentionally Left Blank

This Page Intentionally Left Blank

POTENTIAL MITIGATION ACTIONS

The Outlook has identified the potential need to identify additional sources of funds as a result of the growth in ongoing expenditures outpacing the growth in ongoing revenues. The Mayor will present a balanced FY 2021 budget in April 2020 to the City Council. If the projected revenues and sources of funds do not improve, several mitigation actions, including budget reductions, will need to be considered. The following section presents potential measures to address the potential need for additional resources in FY 2021.

One-Time Resources

Any available resources that are one-time in nature are only available for one-time purposes.

- The Homeless Housing, Assistance and Prevention (HHAP) Program was approved by Governor Gavin Newsom on July 31, 2019. The HHAP Program grant is a one-time grant that provides the City with funds to support, expand and/or develop initiatives for homelessness. The total funding the City will receive is estimated at \$20.0 million in FY 2020; however, final allocations are still pending finalization by the Department of Housing and Urban Development. All or a portion of these funds may be used to offset current and/or future homeless programs, which are listed in the Critical Strategic Initiatives section of this report. The guidelines and direction on how to allocate the funding within the City is still pending.
- In the FY 2020 First Quarter Budget Monitoring Report, the FY 2020 ending fund balance (excess equity) is projected to be \$22.1 million. This will be updated during the FY 2020 Mid-Year Budget Monitoring Report once the audit of the FY 2019 financial statements is complete and will include updated FY 2020 projections. These funds could be used in either FY 2020 or in future fiscal years to fund one-time expenditures.

Budget Reductions

To address the projected revenue shortfall, General Fund departments will be requested to submit budget reduction proposals. Any budget reduction proposals submitted for consideration are only proposals subject to careful evaluation. All potential solutions to mitigate the projected revenue shortfall will be carefully considered to ensure the overall impact to the services provided is minimized and that the City continues to provide the high level of service that is expected.

This Section Intentionally Left Blank

This Page Intentionally Left Blank

OTHER ASSUMPTIONS AND CONSIDERATIONS

The Outlook was developed based on information available and known at the time of the preparation of the report. Projections were developed using reasonable assumptions; however, risks to the projections include events that may be expected to occur during the outlook period whose outcomes are unpredictable. Previous sections of the report have discussed any assumptions that may result in a specific risk to the revenue and expenditure category projection. This section details other known assumptions.

Ballot Measures

Measure G, regarding the sale of the stadium site to San Diego State University (SDSU), was approved by the voters in November 2018. The fiscal impact associated with the potential proceeds of the sale of the stadium site on the General Fund has not been reflected in the Outlook due to the pending negotiations and use of the proceeds at the time of the preparation of this report.

The Outlook does not assume the approval of any other proposed ballot measures and the associated potential fiscal impacts to the General Fund.

MOUs and ADC

As previously discussed in the Salaries and Wages category section of this report, the current MOUs with the six REOs are set to expire at the end of FY 2020. Since over 69.9 percent of expenditures in the FY 2020 Adopted Budget are related to wages and fringe benefits, small changes in MOU provisions can have large impacts on City expenditures. For example, a 1.0 percent change in salaries across all MOU's could increase this category by approximately \$5.92 million. The City is currently in negotiations will all REOs regarding the current MOUs and changes to MOUs provision; therefore, the associated fiscal impact is not known at this time, and as a result are not included in the Outlook projections.

In addition, there are many factors that can alter the Actuarially Determined Contribution (ADC) payment made by the City to the San Diego City Employees' Retirement System (SDCERS). Fluctuations in the market can impact employer contributions; as well as unanticipated increases in salaries can also alter the total ADC payment each fiscal year. The Outlook Report does not contain any projections related to potential changes to actuarial assumptions that could result in significant impacts to the ADC payment.

Recession

The impact of a future economic recession has not been incorporated into this Outlook. In each fiscal year of the Outlook, growth is projected from its prior year. Based on historical examples of a recession, the City's Major Revenues, (Property Tax, Sales Tax, TOT, and Franchise Fees) could be significantly impacted. Prior recessions have impacted the City's aggregated Major Revenues by -1.0 percent to -4.9 percent. For example, a 1.0 percent decrease across all major revenues could reduce revenues by approximately \$10.8 million. A recession affects each revenue source differently. Changes to Property Taxes are likely to lag since current revenue is based on prior calendar year valuations. Property Taxes are also less variable due to the amount of base assessed valuations that

are below market value. However, small percentage changes to property tax growth can equate to large swings in taxes. Sales tax and TOT are based on consumer's discretionary funds; which are more quickly and erratically impacted by a recession. The Department of Finance will continue to monitor major revenue projections and economic indicators throughout the fiscal year and report any fluctuations in revenue.

This Section Intentionally Left Blank

CONCLUSION

The Outlook guides long-range fiscal planning by focusing on baseline revenues and expenditures, including quantifying new costs that are critical to accomplishing the City's strategic goals and reflect the Mayor and City Council's shared priorities over the next five-year period.

Based upon baseline projections, growth in ongoing expenditures is anticipated to outpace growth in ongoing revenues in FY 2021. Beginning in FY 2022, revenue growth is projected to exceed anticipated expenditure growth. A structural shortfall is forecasted based on the following key factors:

- Moderate growth in revenue
- Projected growth in expenditures
- Reserve Contributions
- Critical Strategic Expenditures

The Outlook provides the City Council, key stakeholders, and the public with information at the start of the budget process to facilitate a discussion regarding the coming year's General Fund budget allocations.

Per the City Charter, the Mayor will present a balanced budget for the City Council's consideration in April 2020.

ATTACHMENT 1

FY 2021 – 2025 FIVE-YEAR FINANCIAL OUTLOOK

(\$ in millions)

GENERAL FUND REVENUES	Fiscal Year 2020 Adopted Budget	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025
Property Tax	\$ 601.9	\$ 636.1	\$ 666.5	\$ 696.7	\$ 726.6	\$ 755.9
Sales Tax	297.9	311.1	321.1	331.0	340.9	350.8
Transient Occupancy Tax	136.9	141.8	146.9	152.2	157.6	163.1
Franchise Fees	82.0	84.1	86.0	87.9	89.6	91.4
Property Transfer Tax	10.3	10.9	10.9	10.9	10.9	10.9
Licenses and Permits	22.5	23.1	23.7	24.3	24.9	25.5
Cannabis Business Tax	12.2	19.7	22.8	24.5	26.6	29.7
Fines, Forfeitures and Penalties	31.1	31.2	31.3	31.3	31.4	31.5
Revenue from Money and Property	64.4	65.5	65.7	66.0	64.5	68.7
Revenue from Federal and Other Agencies	6.4	6.3	6.3	6.3	6.3	6.3
Charges for Services	176.4	163.8	170.6	177.4	177.9	177.9
Other Revenue	3.2	2.7	2.7	2.7	2.7	2.7
Transfers In	104.1	99.7	100.9	102.3	103.6	105.0
BASELINE GENERAL FUND REVENUES	\$ 1,549.2	\$ 1,595.7	\$ 1,655.1	\$ 1,713.3	\$ 1,763.5	\$ 1,819.3

GENERAL FUND EXPENDITURES	Fiscal Year 2020 Adopted Budget	Fiscal Year 2021	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025
Salaries & Wages	\$ 645.1	\$ 652.7	\$ 654.3	\$ 652.2	\$ 652.0	\$ 653.2
Retirement Actuarially Determined Contribution (ADC) ¹	264.8	268.6	266.6	265.0	264.2	263.6
Employee Flexible Benefits	84.7	84.7	84.7	84.7	84.7	84.7
Other Post Employment Benefits (OPEB)	42.3	43.4	44.5	45.6	46.7	47.9
Workers' Compensation	26.5	28.4	29.1	29.9	30.7	31.4
Supplemental Pension Savings Plan (SPSP)	22.2	22.7	22.7	22.7	22.7	22.7
Other Fringe Benefits	26.3	28.7	28.7	28.7	28.7	28.7
Personnel Expenditures	\$ 1,111.9	\$ 1,129.1	\$ 1,130.6	\$ 1,128.8	\$ 1,129.7	\$ 1,132.3
Supplies	\$ 27.3	\$ 30.9	\$ 32.3	\$ 33.8	\$ 35.4	\$ 36.7
Contracts	246.9	247.9	256.8	267.8	279.3	291.6
Information Technology	39.1	47.0	48.1	47.8	47.9	47.4
Energy and Utilities	51.5	53.2	55.1	57.2	59.3	61.4
Reserve Contributions	16.2	17.4	18.8	16.6	13.6	13.0
Charter Section 77.1 - Infrastructure Fund Contribution	24.1	25.5	18.7	0.0	0.0	0.0
Other Expenditures	72.9	65.9	73.1	91.8	89.7	88.3
Non-Personnel Expenditures	\$ 478.1	\$ 487.7	\$ 503.0	\$ 514.9	\$ 525.2	\$ 538.4
BASELINE GENERAL FUND EXPENDITURES	\$ 1,590.0	\$ 1,616.9	\$ 1,633.6	\$ 1,643.7	\$ 1,654.9	\$ 1,670.7
BASELINE SURPLUS / (SHORTFALL)		\$ (21.2)	\$ 21.6	\$ 69.6	\$ 108.6	\$ 148.7
RECOMMENDED CRITICAL STRATEGIC INITIATIVES		\$ 62.5	\$ 88.1	\$ 103.2	\$ 116.2	\$ 123.1
(AMOUNT TO BE MITIGATED) /AVAILABLE RESOURCES²		\$ (83.7)	\$ (66.6)	\$ (33.6)	\$ (7.6)	\$ 25.5

Numbers may not add to exact figures due to rounding.

¹The final amount of the City's FY 2021 ADC payment will not be known until the June 30, 2019 actuarial valuation report is released, which is expected to be presented to the SDCERS Board Administration in January 2020.

²Per City Charter Section 69, the Mayor will propose a balanced budget by the 15th of April preceding each fiscal year.

This Page Intentionally Left Blank

ATTACHMENT 2

ONE-TIME RESOURCES AND USES OF FUNDS

The tables below detail the one-time resources and expenditures that were included in the Fiscal Year 2020 Adopted Budget that were adjusted to develop FY 2021-2025 Five-Year Financial Outlook baseline budget.

One-Time Resources	
Use of Excess Equity	\$ 40,758,191
TOT Excess Fund Balance	10,900,000
Transfer of Excess Long-Term Disability Reserves	4,833,310
Reimbursement for Disparity Study from Engineering & Capital Projects Fund	800,000
Use of Non-General Fund Fund Balances	641,652
Reimbursement for Supplemental Environmental Projects - RWQCB	491,383
Redevelopment Property Trust Fund (RPTTF) Distributions	328,440
Facility Franchise Agreement Revenue	290,000
Reimbursement for Debt Management services from Public Utilities Department	137,981
Proposed Departmental Revenues Determined to be One-Time	111,699
Reimbursement for Fire-Rescue Citygate Consulting Services	80,751
Reimbursement for Mission Bay Summer Trash Collection from TOT Revenue	70,000
Otay Mesa Enhanced Infrastructure Financing District (EIFD) Reimbursements	1,500
One-Time Resources Total	\$59,444,907

This Section Intentionally Left Blank

One-Time Uses	
Transfer to the Infrastructure Fund (Charter Section 77.1)	\$24,073,271
Contribution to General Fund Reserve - FY2019 Reserve Target of 15.25%	8,600,000
Clean SD Expansion	6,450,018
Transfer to the Capital Budget	5,550,000
Transfer to Replenish the Pension Payment Stabilization Reserve	4,334,238
Commission for Arts & Culture Funding	3,949,600
Contribution to General Fund Reserve - FY2020 Reserve Target of 15.50%	3,300,000
Animal Control and Services Program	2,174,519
Community Projects, Programs, and Services (CPPS) Funds	1,491,803
Consultant for Energy Franchise Agreement Negotiations	1,000,000
Disparity Study	1,000,000
Fire Rescue Staffing Model and Relief Pool - Supplies for Two (2) Fire Academies	862,648
Companion Unit Fee Waiver Program	800,000
Various Information Technology Expenditures	787,802
New Parks and Recreation Facilities	761,350
Relocation to 101 Ash Street Building	689,152
RWQCB Penalty and Supplemental Environmental Projects	501,411
Neighborhood Policing Overtime	447,050
Citywide Election Costs	429,664
Lateral and Recruitment Incentive Programs	400,000
Library Programming and Technology Upgrades	400,000
Brush Management and Abatement	350,000
Enterprise Asset Management and Get it Done Support	350,000
Climate Action Resiliency Plan	300,000
Fire-Rescue Wellness Program	300,000
Private Property Graffiti Abatement	300,000
Police Promotional Examinations	270,200
Mobility: Mobility Action Plan	250,000
Pay Equity Study	250,000
Police Officer Homebuyer Down Payment Assistance Pilot	250,000
Mobility: Street Corral Painting and Dedicated Bus Lane Pilot	250,000
Mobility: Mobility Monitoring	225,000
Fire-Rescue Helicopter Pilot Training	185,400
Emergency Command and Data Center (ECDC) Expansion	160,000
Mobility: Dockless Mobility Enforcement	150,000
Diversity Training	150,000
Citygate Consulting Services for ECDC	138,000
Advanced Lifeguard Academy	113,350
Consulting Support for Climate Action Plan (CAP) - Sustainability Department	100,000
Tree Trimming	100,000
Mobility: Vision Zero Education	100,000
Mission Beach Trash Collection	70,000
Real Estate Consultant for Sale of San Diego County Credit Union (SDCCU) Stadium	60,450
Supplies for Police Supplemental Civilian Positions	6,060
Supplies for Homeless Coordination Positions in Neighborhood Services	3,600
Supplies for Fire-Rescue Fire Company Inspection Program (FCIP)	2,160
Use of Excess Workers' Compensation Reserves for Expenditure Rate Relief	-1,190,000
Use of Excess Long-Term Disability (LTD) Reserves for Expenditure Rate Relief	-2,029,713
Use of Capital Outlay Fund for Deferred Capital Bond Debt Service	-2,500,000
Use of Excess Public Liability Reserves for Expenditure Rate Relief	-2,600,000
Use of Infrastructure Funds for Right of Way Maintenance	-3,995,198
One-Time Uses Total	\$60,121,835

ATTACHMENT 3 NEW FACILITIES

New Facilities	
Parks	
Play All Day- Harriet Tubman Charter Elementary Joint Use	2021
Play All Day- Hickman Elementary School Joint Use	2021
Play All Day- Johnson Elementary Joint Use	2021
Play All Day- Lafayette Elementary Joint Use	2021
Play All Day- Marie Curie Elementary Joint Use	2021
Play All Day- Pacific Beach Elementary Joint Use	2021
Play All Day- Rolando Park Elementary Joint Use	2021
Play All Day- Rowan Elementary Joint Use	2021
Play All Day- Salk Neighborhood Park and Joint Use Development	2021
Play All Day- Sequoia Elementary Joint Use	2021
Play All Day- Standley Middle School Joint Use	2021
Play All Day- Standley Middle School Joint Use Pool	2021
Play All Day- Taft Middle Joint Use	2021
Play All Day- Wangenheim Middle School Joint Use	2021
14th Street Promenade	2021
Bay Terrace Recreation and Senior Center	2021
Canon Street Pocket Park - CIP S16047	2021
Children's Park Enhancement	2021
Franklin Ridge Pocket Park	2021
La Paz Mini Park	2021
Fire	
North University City	2021
Parks	
Play All Day- Benchley / Weinberger Elementary Joint Use	2022
Play All Day- Hawthorne Elementary Joint Use	2022
Play All Day- Jones Elementary Joint Use	2022
Play All Day- King Chavez Elementary Charter School Joint Use	2022
Play All Day- Pacific View Elementary Joint Use	2022
Dennery Ranch Neighborhood Park - CIP S00636	2022
East Village Green NP - CIP S16012	2022
Fairbrook Neighborhood Park - CIP S01083	2022
NTC Building 619	2022
Olive Street Mini Park - CIP S10051	2022
Riviera Del Sol Neighborhood Park	2022

New Facilities	
Fire	
Black Mountain Ranch	2022
Library	
Pacific Highlands Ranch	2023
Parks	
Play All Day- Dewey Elementary Joint Use	2023
Play All Day- Florence Elementary School Joint Use	2023
Play All Day- Toler Elementary Joint Use	2023
Play All Day- Webster Elementary Joint Use	2023
Mira Mesa Community Park (Phase III) - CIP L16002	2023
Hidden Trails Neighborhood Park - CIP S00995	2023
Parks	
Play All Day- Lindbergh-Schweitzer Elementary Joint Use	2024
Play All Day- Spreckels Elementary Joint Use	2024
Fire	
Fairmount Avenue	2024
Fire	
Paradise Hills	2025



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: January 16, 2020

IBA Report Number: 20-02

Budget and Government Efficiency Committee Date: January 22, 2020

Item Number: 1

FY 2021 City Council Budget Priorities

OVERVIEW

Per the City Charter, the first step for the City Council in the City's annual budget process is the development of the annual Budget Priorities Resolution. This annual resolution has been approved by the City Council each year since 2006, and its development is included in the "Fiscal Year 2021 Budget Development and Fiscal Year 2020 Budget Monitoring Key Dates," adopted by the City Council on December 10, 2019. As in prior years, the FY 2021 Budget Priorities Resolution is compiled from individual Councilmember memoranda that outline their budget priorities for the upcoming fiscal year. All priorities submitted by Councilmembers can be found in their memoranda, which are attached to this report.

On December 13, 2019, Budget and Government Efficiency Committee Chair Barbara Bry issued a memorandum requesting that all Councilmembers submit their budget priorities for the FY 2021 Budget to the Office of the Independent Budget Analyst by January 10, 2020. All nine Council Districts submitted their priorities and they are represented in this report.

This report identifies the highest priority fiscal and policy items recurring throughout Councilmember memoranda. Those receiving majority support or more are discussed in this report. We have categorized them into two major headings: operating budget priorities and infrastructure budget priorities.

For the FY 2021 department operating budgets, a majority or more of Councilmembers support the following priorities:

- Addressing Vacancies
- Arts and Culture
- Clean Communities
- Climate Action Plan
- De Anza Revitalization Plan
- Homelessness
- Library
- Public Safety

The following infrastructure needs were listed as FY 2021 budget priorities by a majority or more of Councilmembers:

- Fire-Rescue Facilities
- Library Facility Improvements
- Parks and Recreation Facilities
- Sidewalks
- Streets
- Transportation Safety and Mobility

Councilmembers also proposed a number of potential resources that could either fund new programs or partially mitigate the deficit projected for FY 2021 as reported in the Mayor’s FY 2021-2025 Five-Year Financial Outlook (Outlook). The use of available Excess Equity was mentioned by a majority of Councilmembers. The Infrastructure Fund and Building Homes and Jobs Act (Senate Bill 2) were each mentioned as potential resources by four Councilmembers. Many other mitigation measures were mentioned by individual Councilmembers and can be found in the attached memoranda.

This report also includes an overview of City Council policies that guide the annual budget process, which are discussed in the following section.

FISCAL/POLICY DISCUSSION

City Council Budget Policies Guide Development of the Annual Budget

On April 13, 2020 the Mayor will release his FY 2021 Proposed Budget to the City Council and the public. The Council’s FY 2021 Budget Priorities Resolution will help to inform the Mayor’s budget decisions. For the remainder of the FY 2021 budget process after the Mayor releases the Proposed Budget, the City Council has final budget authority. The Council’s authority extends to changing budgeted line items and/or revising funding for services and programs proposed in the Mayor’s budget, *as long as the budget remains balanced*.

During this time, the Council receives and considers the Independent Budget Analyst’s review, analysis and recommendations regarding the budget proposal (including the Mayor’s May Revision to the Proposed Budget); holds numerous hearings to obtain public input; meets with each department head to fully understand their budget needs; and discusses the budget proposal with numerous interested parties, community groups and constituents. The Council is responsible for reviewing and approving a balanced budget on or before June 15. The Mayor can veto Council’s approved budget, and the Council can override a Mayoral veto with six votes.

In preparation for the Council’s upcoming budget process and as requested by Council President Gomez, the following is a recap of several important standards to keep in mind when developing the City’s annual budget, which reside within City Council budget policies and other documents¹:

- The budget must be balanced (expenditures shall not exceed annual revenues plus available unrestricted fund balances).

¹ Key documents include: FY 2020 Statement of Budgetary Principles, Structural Deficit Elimination Guiding Principles (2010), Council Reserve Policy 100-20, Budget Policy 000-02, and San Diego City Charter Section 69.

- A structurally balanced budget shall be achieved through efficiencies, permanent reductions to the expenditure base, and/or ongoing revenue enhancements, and does not rely on reserves or the use of one-time revenues for ongoing expenditures.
- One-time resources must be matched to one-time expenditures, ongoing expenditures must be funded with ongoing resources.
- The City shall fully fund the City's annual pension payment.
- The City shall achieve policy targets for the General Fund Emergency Reserve and Stability Reserve.
- Departmental Key Performance Measures and results will be provided as part of the Mayor's Proposed Budget.
- Public involvement will include hearings, public outreach and dissemination of accessible information.
- The Mayor will issue a May Revision to the Proposed Budget to provide any known or desired changes to the budget for Council consideration.
- The Mayor shall fulfill the legislative intent reflected in the Adopted FY 2021 Budget.
- Subsequent to approval of the FY 2021 Budget, the Council shall not have the authority to make changes to it without first receiving a funding recommendation from the Mayor.

City Council Operating Budget Priorities

Following are discussions of all FY 2021 operating budget priorities mentioned by a majority or more of Councilmembers.

Addressing Vacancies (Districts 1, 3, 6, 8 and 9)

Five Councilmembers expressed support for examining challenges associated with the City's vacancy levels, filling vacancies, and/or adjusting budgeted vacancy savings to match operating needs. Several Councilmembers spoke to issues such as recruitment, retention, and non-competitive compensation.

Arts and Culture (Districts 1, 2, 3, 4, 8 and 9)

Six Councilmembers prioritized either increasing Arts and Culture funding or maintaining funding at the FY 2020 level. The FY 2020 Adopted Budget included a total of \$14.2 million for Arts and Culture, of which \$3.9 million came from one-time resources. The FY 2020 funding level was assumed to be maintained in the Mayor's Outlook.

Clean Communities (Districts 2, 4, 5, 6, 7, 8 and 9)

Seven Councilmembers expressed support for a broad range of items pertaining to the Clean SD program and other services aimed at neighborhood cleanliness. Items mentioned in Councilmember memoranda included graffiti abatement, weed abatement, the addition of public trash receptacles (specifically along Garnet Ave. in District 2), increasing the number of curbside community clean-ups, and continuing funding for Clean SD services such as waste and litter removal and sidewalk sanitation.

Climate Action Plan

Support for the Climate Action Plan (CAP) items was included in six Councilmember priority memoranda. The two main topics mentioned by a majority or more of Councilmembers are listed on the following page.

- **Continued Implementation and Expansion** (Districts 1, 2, 3, 4, 8 and 9)
Six Councilmember memoranda included requests for funding to continue implementation of the plan and expand CAP reporting. The requests included the publication of a five-year financial outlook for the CAP specifically and the inclusion of the funding necessary to implement the outlook, as well as additional funding for resiliency and other new studies.
- **Urban Forestry (Strategy 5)** (Districts 1, 2, 3, 4, 8 and 9)
Maintaining and expanding funding for the Urban Forestry program was a priority in six Councilmember budget priority memoranda. Requests included an additional arborist/horticulturalist, as well as additional funding for tree planting, inspections, maintenance, and other activities included in the Five-Year Urban Forest Management Plan. These items are all related to Strategy 5 of the CAP.

De Anza Revitalization Plan (Districts 1, 2, 3, 8 and 9)

Five Councilmembers supported providing additional funding to include the “Wildest” option proposed by Rewild Mission Bay as an alternative within the De Anza Revitalization Plan Environmental Impact Report (EIR). The Planning Department had previously stated, in June 2019, that it will include and analyze this alternative in the EIR.

Homelessness (Districts 1, 2, 3, 4, 5, 6, 7 and 9)

Eight Councilmembers mentioned homelessness in their budget priority memoranda. One priority was expressed by the majority of Councilmembers: to maintain or expand existing homelessness programs. These programs include: Temporary Bridge Shelters, storage programs, safe parking, the flexible spending pool for housing, homeless outreach, and the SDPD’s Homeless Outreach Team.

Other priorities mentioned, but that did not have majority support, were specifically made in connection to the City’s Community Action Plan on Homelessness, including enhanced data collection and monitoring to track progress, diversion and prevention, and rapid rehousing. Finally, providing additional City staff to support homelessness programs and repairing the Day Center were also mentioned.

Library

Support for Libraries was included in seven Councilmember priority memoranda. The two topics mentioned by a majority or more of Councilmembers are listed below.

- **Materials and Technology** (Districts 1, 2, 3, 4, 6 and 8)
Six Councilmembers prioritized increased funding for Library materials, as well as technology upgrades and replacements throughout all branch locations.
- **Programming and Hours** (Districts 1, 2, 3, 4, 6, 8 and 9)
In addition to supporting increased Library materials and technology funding, seven Councilmembers prioritized increasing funding for Library programming and maintaining library hours. The total Library programming budget for FY 2020 is \$400,000.

Public Safety

While each Councilmembers priority memorandum included Public Safety items, two specific topics were mentioned by a majority or more of Councilmembers - brush management and lifeguard positions for the Boating Safety Unit. These are listed below.

- **Brush Management** (Districts 1, 2, 3, 4, 6 and 9)
Six Councilmember budget priority memoranda included funding to maintain or increase brush management. Councilmembers seek to maintain funding levels to abate brush in the medians, other parts of the right-of-way, and open space areas.
- **Lifeguard Positions for Boating Safety Unit** (Districts 1, 2, 3, 8 and 9)
Funding additional Lifeguard positions was included as a priority in five Councilmember budget priority memoranda. This included an additional Lieutenant position as well as Sergeant position for the Boating Safety Unit.

City Council Infrastructure Budget Priorities

Following are discussions of all FY 2021 infrastructure budget priorities mentioned by a majority or more of Councilmembers. This groups items which could be a part of the Capital Improvements Program or the operating budget but are all infrastructure related, regardless of the budgeting mechanism.

Fire-Rescue Facilities (Districts 1, 2, 4, 6, 8 and 9)

Six Councilmember budget priority memoranda included requests for additional funding for Fire-Rescue facilities. Requests varied by district, but, in general, the focus was on repairing and improving the capabilities of current facilities.

Library Facility Improvements (Districts 1, 2, 4, 6, 7 and 9)

Six Councilmembers prioritized funding for facility improvements at various City libraries. While the specific libraries varied by Council District, there was majority support for funding Library infrastructure in general.

Parks and Recreation Facilities (Districts 1, 2, 3, 4, 6, 7, 8 and 9)

Eight Councilmembers supported prioritizing funding for facility improvements at various City parks and recreation centers. Councilmember memoranda also included requests for design and construction funding for new facilities. While the specific park facilities varied by Council District, there was support for funding parks infrastructure in general.

Sidewalks (Districts 1, 2, 3, 4, 5, 6, 8 and 9)

Sidewalk infrastructure was a priority in eight Councilmember budget priority memoranda. Requests included addressing the sidewalk maintenance and repair backlog Citywide, as well as specific replacement and new sidewalk installation projects in a wide variety of locations.

Streets (Districts 1, 2, 3, 5, 6 and 8)

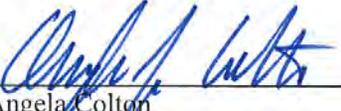
Six Councilmembers included requests in their memoranda for investments in streets. Requests included resurfacing and slurry seal, as well as paving currently unpaved roads. While the specific locations varied by Council District, there was majority support for funding streets generally.

Transportation Safety and Mobility (Districts 1, 2, 3, 4, 5, 6, 7, 8 and 9)

Transportation safety and mobility programs and projects received unanimous support among Councilmember memoranda, with all of them including requests related to Vision Zero projects. Requests include safe intersections, traffic calming measures, bike facilities, crosswalks, streetlights, bus lane expansions, and installation and modification of traffic signals.

CONCLUSION

Our Office recommends that the Budget and Government Efficiency Committee review and discuss the budget priorities highlighted in this report and forward them with any desired modifications to the full City Council for formal adoption as the FY 2021 Budget Priorities Resolution at the February 3, 2020 Council meeting. We note that further changes to the Resolution may be requested at that time by Councilmembers if so desired. Following City Council adoption, the resolution will be submitted to the Mayor for consideration in the proposed budget.



Angela Colton
Fiscal & Policy Analyst



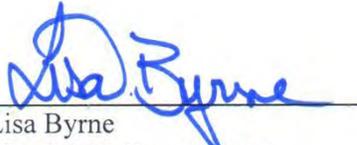
Baku Patel
Fiscal & Policy Analyst



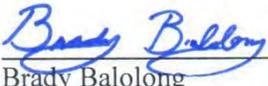
Jillian Kisse
Fiscal & Policy Analyst



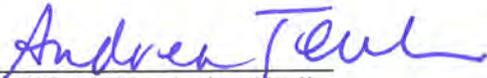
Jordan More
Fiscal & Policy Analyst



Lisa Byrne
Fiscal & Policy Analyst



Brady Balolong
Research Analyst



APPROVED: Andrea Tevlin
Independent Budget Analyst

Attachment 1: Councilmember Memoranda



**COUNCIL PRESIDENT PRO TEM BARBARA BRY
CITY OF SAN DIEGO**

DISTRICT 1

MEMORANDUM

DATE: January 10, 2020
 TO: Andrea Tevlin, Independent Budget Analyst
 FROM: Council President Pro Tem Barbara Bry, First Council District
 SUBJECT: Fiscal Year 2021 Budget Priorities

Barbara Bry

Despite favorable financial forecasts and greater than expected return on revenues, the Mayor's Five-Year Financial Outlook¹ projects four straight years of budget deficits. In Fiscal Year 2021 (FY 21), he predicts an \$84M shortfall and that is without consideration for the labor negotiations currently taking place. City of San Diego (City) departments have been asked to produce budgets with a four percent reduction.

My highest priority is to protect our core services from budget cuts and financial instability. To accomplish this, current spending levels and the effectiveness of such spending must be disclosed in line-item detail and scrutinized. Only then may we identify available resources to align with need. Until we know what we spend, where we spend it, and to what end, the budget is incomplete.

I am committed and eager to work with my fellow council members, the Independent Budget Analyst (IBA), the Mayor and staff, and the community to produce a transparent, balanced, and responsible FY 21 budget.

¹ The City of San Diego Fiscal Year 2021-2025 Five-Year Financial Outlook
https://www.sandiego.gov/sites/default/files/fy21_25outlook.pdf

FY 2021 BUDGET PRIORITIES**Public Safety**

Our beaches and bays attract millions of visitors every year. It is compulsory to provide our Lifeguard Division with the critical resources and necessary organizational structure to protect the lives of our visitors and residents through water, cliff, and boat rescues, as well as marine firefighting, law enforcement, harbor patrol, and communications. I support:

- Fully staffing our San Diego Police and Fire Department to cut down on costly overtime
- Maintaining current funding for brush management
- \$250,000 to meet the \$1M Port Security Grant required match
- Addition of one (2FTE) Lifeguard III
- Addition of one (2 FTE) Sergeant Boating Safety Unit
- Addition of one (2 FTE) Lieutenant Boating Safety Unit

Homelessness

This past October, after years of important, yet unprecedented, funding levels on homeless solutions, the City Council adopted the “Community Action Plan on Homelessness.” While this plan lays out a strategy, it does not prioritize funding. Much of our homelessness costs are absorbed by city departments, yet the total cost is still unknown or undisclosed. The following homeless costs must be disclosed in one location:

- Police salaries and overtime
- Operational staff salaries and overtime
- CleanSD and Environmental Services
- Bridge Shelters
- Transitional Storage Center
- Navigation Center
- Real Estate Assets leases and purchases
- Community Development Block Grant (CDBG)
- Homeless Emergency Aid Program (HEAP)
- All other costs including but not limited to personnel, operations, contracts, and supplies

Environment

Our economic wellbeing is inextricably linked with the health of our environment. The effects of climate change such as wildfires, sea level rise and air quality will directly impact San Diego. We must battle these very real effects on our community and begin implementing solutions now. The City's landmark Climate Action Plan (CAP) established San Diego as a global leader in environmental policy. It is time for our action to meet our ambition and fund the implementation of the CAP. I recommend:

- A CAP Five-Year Financial Outlook
- Prioritization of retiming traffic signal, installing roundabouts, and an urban tree planting program
- Fully fund the analysis of the “Wildest” alternative in the upcoming Mission Bay Wetland Restoration plan EIR
- \$500,000 for planting 2,500 additional street trees
- \$100,000 for one additional arborist/horticulturalist in the Streets Division
- \$75,000 for a joint TSW-PUD storm-water capture and reuse analysis

Neighborhood Services

Libraries: The San Diego Public Library system welcomes over six million visitors and is an essential resource to provide San Diegans with access to books, technology, internet, innovation labs, homework assistance, tax assistance and much more. Consequently, I recommend:

- No reduction of service levels
- \$400,000 for programs
- \$500,000 for materials

Arts and Culture Funding: A vibrant arts and culture scene is necessary for San Diego to call itself a “World Class City.” It enhances our region’s capability to attract and retain talent to fuel our workforce and strengthen our economy. I recommend:

- Increase FY20 budgeted amount for Commission for Arts and Culture funding by three percent above with one-time funds (Approximately \$427, 000)

Mobility

The City's Shared Mobility Devices Regulations went into effect in FY 20 and according to the Fiscal Year 2020 First Quarter Budget Monitoring Report, “revenues associated to the Mobility Program are expected to exceed budget by \$400,000.”² The City should reinvest this money into our communities for infrastructure to accommodate alternative modes of transportation. This need

² <https://www.sandiego.gov/sites/default/files/fy20bmfqreport.pdf> p. 20

is also highlighted in the CAP's 2019 Annual Report, which states that on-road transportation is accountable for 55% of the greenhouse gas (GHG) emissions in San Diego³. For the City to meet the goals in the legally binding CAP, we must invest in adequate infrastructure to accommodate and encourage alternative modes of transportation. This should be a community led discussion that invites all stakeholders to participate in building a safe mobility network. I recommend:

- \$100,000 for expansion of bus only lanes
- \$335,000 to Chollas Creek to Bayshore Multi Use Path (B17113)
- \$300,000 to Downtown Complete Streets – Phase 3 (B19144)
- Continue to monitor progress on implementation of high priority Vision Zero projects, especially those in underserved communities and corridors identified by the Mobility Board
- Continue to fund and leverage coordination of street resurfacing to take advantage of opportunities for progressive design standards to facilitate safer mobility, including traffic calming treatments, protected bikeways, road diets, pedestrian improvements, traffic circles, etc.

Infrastructure

- \$529,000 to fully fund traffic light at Del Mar Heights Road and Mercado
- \$500,000 to begin design of the South University City Library improvements and expansion
- Fully fund first phase of construction for Marcy Neighborhood Park improvements
- Identify site for the Torrey Hills Fire Station identified in Citygate report
- \$2M for the Coastal Rail Trail (Gilman Drive from the La Jolla Colony Drive to La Jolla Village Drive)
- Initiate construction of the Village Loop Road
- Fully fund the transportation evaluation of Carmel Valley and Pacific Highlands Ranch as identified in the Carmel Valley Livability Subcommittee Report
- Repair/Replace the railing at the beach overlook at Moss Lane
- Repair cliff subsidence along Coast Walk, focusing on the eroded section encroaching into the trail at the rear of 7981 Prospect Place
- \$8,000 to secure the parking lot at Kellogg Park to prevent overnight parking
- Repave Hillside Drive from Soledad Avenue to Via Sienna
- \$150,000 to construct sidewalk from Azul Street to Poole Street

Smart & Sustainable Communities

Development Services

³ https://www.sandiego.gov/sites/default/files/2019_cap_digital_version.pdf p. 19

We lose the trust of our constituents when we fail to enforce the very laws that we pass. We need sufficient staff to uphold our municipal code. Consequently, I recommend:

- No cuts for Code Enforcement field personnel
- Fill remaining 8 FTE Code Enforcement zoning investigator vacancies

Economic Development

San Diego needs a highly-educated and highly-skilled workforce that meets employer needs and ensures our residents and graduates a high quality of life. To achieve this goal, we must have an inclusive economy. The City must continue to partner and support programs that link our future workforce, from all districts, with quality career paths. I recommend:

- \$100,000 to Connect2Careers for focused internships for community college students in technical programs in which employers have unmet needs
- Continued funding for compliance and enforcement of Living Wage and Prevailing Wage and violations of wage theft
- Review and implement the results of the Disparity Study

Personnel Department

We balance the budget with vacancies and break it on overtime. This is unsustainable and unacceptable. It is imperative that the City identify and provide to the Council the number of vacancies and length of each vacancy by department. We need a plan that addresses recruitment, retention and employee development. The City needs to be competitive and we need to increase employee salaries. Human Resources and Personnel can begin this plan by using the City's existing 2018 City of San Diego Citywide Human Capital Fact Book⁴ and implementing the next steps found in the 2019 Employee Satisfaction Survey⁵. Such a plan is required to identify and budget efficient staffing levels for the next five, 10, and 20 years.

FY 2021 BUDGET PRIORITY FUNDING RESOURCES

- One-time mobility costs may be paid from the Infrastructure Fund
- On-going mobility costs may be funded by permit fees by scooter companies and monies from infractions and tickets from violations of riding on the boardwalk
- On-going staffing costs may be paid from cost savings from reducing overtime, reducing use of consultants, and reducing the rate we contract out core services
- General Fund revenues
- Newly filled grant writing positions should explore opportunities to receive and leverage Federal, State, and local monies

⁴ https://www.sandiego.gov/sites/default/files/19-001_citywide_human_capital_fact_book.pdf

⁵ https://www.sandiego.gov/sites/default/files/report_-_2019_sd_employee_satisfaction_survey.pdf

Thank you for your consideration of the priorities I've outlined here. If you have any questions or concerns, please contact Budget Committee Consultant Mauricio Medina at mauriciom@sandiego.gov or (619)-236-6159.



**COUNCILMEMBER JENNIFER CAMPBELL
COUNCIL DISTRICT TWO**

M E M O R A N D U M

DATE: January 10, 2020
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Jennifer Campbell
SUBJECT: 2021 Budget Priorities

A handwritten signature in blue ink that reads "Jennifer Campbell".

During the FY2021 budgetary process, the City of San Diego must prioritize investment in key areas, ensure basic services are maintained, strategically leverage revenue increases, and plan for projected plateaus in city revenue growth.

I am pleased to share the District 2 budget priorities for the upcoming fiscal year which prioritize investments in creating safe, livable neighborhoods while sustaining a resilient and economically prosperous city. These priorities fall into the following overarching categories: Housing & Homelessness, Environmental Protection, Public Safety, Infrastructure, and Neighborhood Services.

HOUSING & HOMELESSNESS

Addressing homelessness requires significant strategic investments that are aligned with the recently adopted overarching Community Action Plan. Below are key items that will enable the City to reach the ambitious goals of the new plan.

City Street Engagement Team – Allocate \$200,000 to establish a pilot program for the city's first Street Engagement Team to go beyond the goals of the point-in-time count, year-round. These teams would assist in data collection to support the goals of ongoing outreach efforts.

Coordinated Outreach – Funding to better coordinate the range of homeless outreach efforts deployed throughout the city in a way that aligns with the goals of the Community Action Plan.

Diversion & Prevention – Allocate funding to support diversion and prevention efforts for youth, veteran, and senior homeless individuals, as specified in the Community Action Plan.

Technology & Data Enhancements – Commit funding to specifically enhance technology and data collection for homelessness and unify the range of efforts tracking and monitoring programmatic progress such as 2-1-1 San Diego, HMIS, Get it Done, and others.

Maintain Existing Programs – Continue funding existing homelessness programs to avoid sunseting of effective funding.

ENVIRONMENTAL PROTECTION

Protecting the environment is vital for sustaining healthy communities and a vibrant economy. Investing in the items below will promote public and environmental health.

Climate Resilient San Diego – Fully fund the City’s Climate Action Plan.

Environmental Services Department – Additional departmental funding to assist with cleanups associated with encampments in and along our canyons, creeks, and rivers.

Brush and Weed Abatement – Allocate funding to the Public Works Department to address potential wildfires in canyons and open spaces due to encampments and overgrowth.

Mission Bay Wetland Restoration – Include funding in the budget to consider all possible options to restore and protect Mission Bay wetlands.

Pollinator-Friendly Landscaping – Allocate funding for pollinator-friendly plants like milkweed to be installed across San Diego to support and sustain native ecosystems.

Storm Water Drains and Channels – Allocate funding to support storm water infrastructure maintenance activities, channel clearing, and neighborhood projects with attention to our boardwalks and beach areas that experience periodic flooding. Also include funding to address the drainage issues at the Kendall Frost Marsh Preserve on Mission Bay.

Sunset Cliffs Natural Park Linear Section – Funding for improvement and maintenance planning should be included in the budget to preserve and protect the mile-long shoreline that features wildlife, sculpted cliffs, ocean vistas, and historical, geologic treasures.

Tree Planting and Maintenance – Allocate funding to increase tree planting, pruning and maintenance programs that safeguard and increase our urban forest canopy.

Blue Carbon Study – Support the \$3 million UC San Diego proposal to account for blue carbon.

INFRASTRUCTURE & SUSTAINABILITY

Strategic, coordinated urban planning and infrastructure investments are essential for San Diego to function, prosper, and protect communities and economies from environmental risk. Below are key investment requests for specific street improvements, coastal access, pedestrian and bicycle safety, and recreation center improvements gathered with community input. These items should be part of the City’s larger goals of investing in sustainable infrastructure.

Street Improvements

Street Light Repairs– Rosecrans Avenue; North Pacific Beach (Crown Point); Ute Street; Alcott Street; Foothill Boulevard & Vickie Drive; Foothill Boulevard & Tourmaline Street; Hornblend Street between Mission Boulevard & Fanuel Street; Voltaire Street; Garnet Avenue between Ingraham Street & Lamont Street. Felspar Street between Mission Boulevard & Ingraham.

Morena District – Modify the transition between 1) Morena Boulevard & West Morena Boulevard and 2) Linda Vista Road & West Morena Avenue to a traditional T-intersection.

Roundabouts – Foothill Boulevard at Loring Street; Voltaire Street & Poinsettia Drive; Catalina Boulevard; Hill Street; Santa Barbara Street; Rosecrans & Bessemer Street; Foothill Boulevard & Vickie Drive; Foothill Boulevard & Tourmaline Street; Foothill & Loring; Foothill & Vickie; Foothill & Tourmaline; Foothill & Opal; Crown Point Drive & Lamont; La Cima & Moreland; Diamond at Cass; Diamond & Fanuel; Reed & Cass; Reed & Fanuel.

Midway Corridor Quiet Zone – Finalize the establishment of the Train Horn Quiet Zone along the Midway corridor.

Repairing Alleyways – Include funding to prioritize repairs for alley ways in order of need.

Ocean Beach Street Improvements – Repaving also needed on Newport Avenue where previous resurfacing has damaged the curb.

Pacific Beach Street Improvements – Traffic Islands and improvements are needed along Balboa Ave west of I-5 and Mission Bay Drive around I-5 on/off ramps near Bluffside. One-way street evaluation on Crown Point Drive between Pacific Beach Drive and Lamont Street.

Point Loma Street Improvements – Traffic calming measures at Nimitz & Evergreen. Install dedicated right-hand turn lane on westbound Shelter Island Drive onto Rosecrans Street. Dedicated left-hand turn/U-turn at Hancock & Camino Del Rio West. \$400,000 for street light, intersection bulb-outs, pedestrian island, and flashing beacons. Resurfacing at Oleander Drive & Oleander Place.

Street Sustainability – Fund a study on the sustainability of streets in an effort to ensure investments in road repairs are effective and efficient.

Coastal Access Points

Many coastal access points have eroded and need maintenance and repairs. Investing in the access points below will ensure that residents and visitors can continue to safely enjoy our beautiful coastline.

Bermuda Avenue Access Point – \$1.2 million for coastal access and seawall repair.

Orchard Avenue Access Point – \$131,331 for Orchard Avenue, Capri by the Sea & Old Salt Pool.

Santa Cruz Avenue Access Point – \$3.8 million for Santa Cruz Avenue stairs and walkway.

Ocean Beach Pier – Include funding to evaluate, repair, and maintain the pier.

Silver Spray Alley Access Point – Repair Silver Spray Alley coastal and tide pool access stairs.

Boardwalk Seawall – Repair boardwalk seawall in Mission and Pacific Beach, excluding Belmont park which was recently repaired.

Pedestrian & Bicycle Safety

In the areas mentioned below, there are clear pedestrian safety and access issues that need to be addressed to provide safe and convenient access for residents.

Balboa Avenue Station – Project #586601: improve overpass pedestrian and bicycle access.

Clairemont Drive Cycle Tracks – Install cycle tracks on Clairemont Drive between Fairfield Avenue to Balboa Avenue to encourage alternate transportation usage.

Continental Crosswalks - (Countdown Timer where appropriate): On Garnet at Bond, Bayard, Fanuel, Gresham, Haines, Ingraham, Jewell; Kendall, Lamont; Morrell, Noyes, Soledad Mt. Road, and Pendleton. Add pedestrian signal countdown timer at Shelter Island and Rosecrans.

Community Bike Racks - Install bike racks at multiple locations on business district streets of Newport, Garnet, Cass, and Grand.

Flashing Beacons - Moorland Drive & Ingraham Street; La Mancha Drive & Crown Point Drive; Soledad Road & Los Altos Way; Voltaire Street & Froude Street; Soledad Mountain Road & Los Altos; Ingraham Street & Fortuna Avenue; Garnet Avenue at Kendall, Morrell, & Noyes streets.

Famosa/Catalina Corridor - Evaluate and dedicate funding for safety recommendations between Voltaire Street and Valeta Street.

Ocean Beach Improvements - Phase 3 of Ocean Beach entryway. Traffic calming measures and protected pedestrian access to bus stop at West Point Loma Boulevard & Cable Street. Pedestrian Crosswalk at Niagara & Sunset Cliffs; Safety improvements where Sunset Cliffs Avenue, Nimitz Boulevard, & I-8 meet. Sunset Cliffs Boulevard at OB Elementary School. Repair the light fixtures on Newport Ave which have compromised bases.,

Pacific Beach Sidewalk Improvements - Garnet repairs between Mission Boulevard & Ingraham Street. Flashing crosswalks with countdown signals along Foothill Boulevard near PB Elementary nearby. Pedestrian safety measures on Hancock Street Between Withery & Noel streets; Complete PB Pathways Phase 3; Widen Balboa Avenue I-5 underpass to better accommodate pedestrian and other forms of mobility traffic. Marked crosswalk at Chatsworth & Plumosa.

Rose Creek Bike Path - Installation of lighting along the bike path to promote safety.

Morena Corridor - Project #58260 - Improve overpass pedestrian and bicycle access

Recreation Center Improvements

Many of our recreation centers in District 2 are due for upgrades which would underscore the city's commitment to supporting our growing communities.

Cadman Park and Recreation Center - Repave basketball and tennis courts, fence off the leash-free dog park, add a dog drinking fountain and fence trash receptacle.

South Clairemont Recreation Center - New signage, energy efficient lighting, bathroom and kitchen renovations, paint, pool renovation and replacement of playground equipment.

Tecolote Recreation Center Feasibility Study - Build out and significantly improve the center as an influx of new units are being planned for the area.

Pacific Beach Recreation Center - The roof has significant leaking, which has caused the weight room equipment to be out of commission.

Intersection Modifications at Longfellow Elementary - Improve Milton & Burgener streets for safety concerns not mediated by existing precautions in place.

PUBLIC SAFETY

Ocean Beach Lifeguard Station - Allocate funding for a replacement station that would serve as a joint use facility for SDPD and our Lifeguards serving Ocean Beach. Specifically, include the full design as a top priority.

Police Technology Upgrades - \$300,000 for ARJIS phones to improve efficiency. In addition, improved emergency communication near the Point Loma Waste Water Treatment Plant.

Police & Fire Dispatchers - Additional safety dispatchers in both Departments to provide optimal services in emergency situations.

Community Resource Access Program - Allocate funding for Community Paramedicine, a community-based healthcare model designed to provide more services at a lower cost.

Fire Station 20 - \$21,000 to upgrade the flooring at Fire Station 20.

Lifeguard Positions - Addition of one Sergeant and one Lieutenant Boating Safety Unit.

Park Rangers - Additional night and weekend Park Ranger staffing at Sunset Cliffs.

Updated Signage at Boardwalk - Updates signage near the boardwalk to reflect changes in restrictions for motorized devices.

Western Division Substation Facility Improvements - Funding for flooring replacements and upgrades to locker room and bathroom facilities.

Walking Patrol - Mission Beach has requested walking patrol to address safety concerns.

NEIGHBORHOOD SERVICES

The City budget should support all departmental efforts in becoming more efficient and responsive to the needs of all San Diegans.

Ocean Beach Library Expansion - Commit additional funding to expedite the timeframe for the completion of the OB library expansion. The FY2021 budget should fully fund the design phase of this long overdue update to the library.

San Diego Public Banking - \$250,000 to establish San Diego's Public Banking system as authorized by AB 857 which was recently signed into law.

Improved Code Enforcement - Support and fund additional inspectors and compliance officers in the Development Services Department. Allocate funding to consider establishing an online system to clearly track the resolution process for reported code violations.

North Clairemont Library - New improvements are recommended as follows: New paint, flooring, bathroom remodel, modern energy efficient lighting, upgrade community rooms, replace landscaping and improve outside signage.

Support Arts and Culture Programs (Penny for the Arts) - Supporting the Penny for the Arts is essential for our local non-profit organizations that provide arts education programs, cultural festival and fairs, and community events throughout the city.

Increase Library Materials & Programs - Increase library budget of \$400,000 each for both materials and programs throughout the library system.

Pacific Beach Entrance Signs - Allocate funding At Westbound Balboa Avenue, at the Ingraham Street Bridge at southbound La Jolla Boulevard; and at northbound Mission Boulevard after the I-5 off ramp.

Investments in Placemaking - Allocate funding for placemaking in District 2 around schools and parks, including benches, murals, artwork, signage, and other areas.

Public Trash Receptacles - Additional trash receptacles along Garnet Avenue to discourage littering and dumping.

Updated Community Signage - Updated signage for street sweeping days and times as well as changes in city ordinances regarding vehicle habitation and motorized devices.

ADA Compliance and Enforcement - Increased funding for the Accessibility Advisory Board to ensure equitable access for all San Diegans.

Newport Avenue Veteran's Plaza Park - Level the grassy area at the foot of Newport Ave. and re-sod the entire triangular area. Include funding to evaluate options to renovate Veteran's Plaza.

Second Trash Pick-up in Mission Beach- Continued funding to Environmental Services for bi-weekly pick up and additional trash pickup during summer months.

REVENUE OPPORTUNITIES

To address funding our budget priorities, following are some possible funding sources:

- **General Fund Revenues** - Expected to exceed budget by \$5 million
- **Excess Equity:** There is a projected \$22.1 million in excess equity.
- **Cannabis Tax Revenue:** Projected \$19.7 million.
- **Infrastructure Fund:** There is an estimated \$25.5 million allocation.
- **Public Liability Reserve** - Utilize excess balance for one-time needs.
- **Homeless Housing, Assistance, and Prevention Program (HHAP)** - Estimated \$20 million one-time revenue source to offset homeless program costs.
- **Building Homes and Jobs Act** - Estimated \$4.6 million ongoing
- **Affordable Housing Fund** - \$4.1 million one-time
- **For A Better San Diego Initiative** - If approved by City voters, this measure would increase the City's transient occupancy tax.

I look forward to working with my council colleagues, Mayor's Office, Independent Budget Analyst Office, and San Diego residents to produce a budget that is balanced and sound while meeting the needs of communities throughout San Diego.



COUNCILMEMBER CHRISTOPHER WARD THIRD COUNCIL DISTRICT

M E M O R A N D U M

DATE: January 10, 2020

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Chris Ward 

SUBJECT: Budget Priorities for Fiscal Year 2021

San Diego must be an equitable city that manages growth proactively and responsibly to address the needs of all neighborhoods and residents. Sustainable investments in City infrastructure, human capital, and neighborhood facilities, are key strategies for success. The city has a history of delaying major infrastructure investments and relying on budgeted vacant positions to fill budget gaps. Yet these delays and gaps in service often lead to higher costs in the long run due to expensive outsourcing of core city responsibilities and emergency responses. We should be engaged in long-term planning to responsibly manage the City's finances and service levels over the long-term, develop strategies to address massive infrastructure backlogs, invest in City staff to provide excellent service by improving the City's ability to recruit and retain talented employees.

INVESTMENT IN CITY STAFF AND IMPROVED RETENTION

It is time to make long-term investments in City employees to ensure competitiveness, excellent service levels, and job satisfaction. The City of San Diego is not competitive with peer cities in the San Diego region, which offer salaries as much as 30 percent higher across many classifications. This has helped lead to lingering vacancies, and an increasing trend of city employees leaving mid-career. Nearly 25 percent of City positions are vacant, many of which have been vacant for an extended period, highlighting both recruitment and retention challenges faced by the city as we attempt to provide a strong work environment and the highest possible level of service.

Employee Wages

The city should examine the existing positions which have been vacant since prior to 2016, and the hundreds of existing vacant positions which have *never* been occupied. This examination may identify budgeted positions which are no longer necessary or should be reclassified, as well as opportunities to redirect savings toward more competitive compensation for candidates in order to more effectively address the understaffing crisis.

Budget Priorities for Fiscal Year 2021
January 10, 2020
Page 2

Approximate cost: Reallocation of budgeted positions

Child Care Center for City Employees

Finding licensed childcare for many families has become increasingly difficult, including for many parents who work for the City of San Diego. We have begun the process of exploring options for those employees with the addition of the City's Child Care Coordinator position reinstated in the FY20 budget. I request that the city expand its efforts on this important need by establishing a Child Care Center for its employees. The availability of City-owned facilities downtown and the availability of numerous child care operators will help us establish partnerships and minimize costs. Such a facility would operate similarly to "Kiddie Hall", historically located downtown.

Approximate cost: \$2,000,000

Park Ranger Positions

The industry standard for City and County Open space is one (1) Park Ranger for 640 acres of Open space. San Diego currently uses one (1) Park Ranger per approximately 1,200 acres of Open space. To bring the city up to industry standards, I request that the Department of Parks & Recreation add an additional (15) Park Rangers for FY21, as well as an additional Code Enforcement Officer, and an additional Account Clerk dedicated to Open space.

- 15 FTE, Park Rangers (\$75,000)

Approximate cost: \$1,125,000

INVESTMENT IN CITY INFRASTRUCTURE

Backlog of Storm Water and Sewer Improvements and Replacements

As District 3 is home to some of San Diego's oldest neighborhoods, the city is frequently responding to water main breaks. These destructive and expensive events are related to the much larger citywide problem of insufficient funding for current and future storm water needs. It is imperative that the city develop a funding strategy for the short- and long-term operations and capital projects in our entire storm water and sewer systems. In addition, per the recommendation of the Office of the City Auditor, the city should develop and execute a strategic communications plan to educate residents on specific storm water issues, including flood prevention and the need for funding, among other priorities. To this end the city should prioritize increased funding for the exploration of integrated water management solutions, which includes a comprehensive TSW-PUD storm water capture and reuse analysis.

Approximate cost: \$400,000 for joint TSW-PUD storm water capture and reuse analysis

CITY DEPARTMENT RESTRUCTURING

Department of Housing and Homelessness

A Department of Housing and Homelessness should be established to manage the programs related to homelessness solutions and develop a more strategic interface with the San Diego Housing Commission's (SDHC) extensive efforts on this issue. Included in this department

Budget Priorities for Fiscal Year 2021
January 10, 2020
Page 3

will be the existing homelessness strategies staff, Real Estate Assets Department's (READ) portfolio management work, and the Economic Development Department's (EDD) housing and community development services. The long-term investments identified to improve our homeless response system will require an integrated and aligned approach that best connects homeless individuals with housing. Streamlining the staffing, contract oversight and development of affordable housing will ensure adherence to the City's Community Action Plan on Homelessness and enhance communication that is currently spread across departments.

The Department will also include a new Division of Tenant Protections. This Division will advance the work tied to homeless crisis response and implement prevention strategies. The Division will collaborate with the City Attorney's Office to prevent and decrease evictions, and all existing Code Enforcement Officers to receive training in tenant protection and prevention of retaliation.

- 1 FTE, Senior Outreach Coordinator (\$120,000)
- 1 FTE, Program Analyst (\$85,000)

Approximate cost: \$205,000

Mobility Department

With the dynamic state of challenges to ensure safe, timely, and accessible transportation to all residents, San Diego should establish a stand-alone Mobility Department. Its mission is clearly outlined in the recently released *Mobility Action Plan, striving to "effectively serve and support all communities."* The City's transportation planning, design, and implementation services are currently scattered among the Planning, Transportation and Storm Water, and Public Works Departments. Cities across the country are abandoning this model to create a stand-alone mobility department to take a comprehensive approach to transportation, ensure collaboration with regional agencies, and diversify overall transportation services.

- 1 FTE, Mobility Director (\$250,000)

Approximate cost: \$250,000 and reallocation of currently budgeted positions

Office of Labor Standards and Enforcement

Existing City departments that investigate contractors, employers and workplace violations should be restructured into a new Office of Labor Standards Enforcement. Such a program can consolidate the administration and enforcement of Minimum Wage, Earned Sick Days, Living Wage, Prevailing Wage, AB 5 and Equal Opportunity Contracting Program into one overarching department.

Approximate cost: Reorganization of existing positions

HOMELESSNESS

The most effective approach to homelessness requires significant investments in short- and long-term solutions. As such, the continued expansion of our crisis response network, such as the bridge shelters, must be met by the development of permanent, affordable housing. The City's Community Action Plan on Homelessness recognizes that necessary actions come at a substantial cost, but we know the cost of inaction is even greater. We have the tools and

Budget Priorities for Fiscal Year 2021
January 10, 2020
Page 4

the experience to begin budgeting for success with the understanding of which programs work, how much they cost, and how long they will be needed. For example, the bridge shelters provide a safe place every night for over 950 San Diegans. The true success of this program is dependent on connecting its participants to housing, which is limited in the region and will take years to build. In the meantime, we must acknowledge the reality that the bridge shelters serve a vital role in our homeless continuum and fund them similarly as ongoing expenses within the General Fund.

The importance of our ongoing homeless programs underscores the need to identify dedicated funding for them and, at a minimum, maintain the level of service we provide at our safe parking and safe storage programs. The administration and expansion of these services, along with housing resources and permanent housing units, will require additional staffing and increased coordination with SDHC. Through the creation of a Department of Housing and Homelessness, as described above, the role SDHC has taken this past decade to lead our response to homelessness will be properly supported by the city.

San Diego Community Action Plan on Homelessness Data Monitoring

The City's Community Action Plan on Homelessness recommends the use of two types of dashboards for internal leadership and external stakeholders to track progress and provide accountability. These process and data dashboards should be updated regularly with their development and inputs performed in concert with the Regional Task Force on the Homeless (RTFH) and the SDHC.

- 1 FTE, Senior Analyst (\$100,000)

Approximate cost: \$100,000

Bridge Shelters

The City's four bridge shelters provide safe, low-barrier temporary beds and services for 953 individuals. The shelters are aligned with the City's Community Action Plan on Homelessness which states that a crisis response is a necessary component of the City's homeless system to meet the needs of individuals and families currently or estimated to experience homelessness. With the Plan's recommended conversion of Transitional Housing beds to crisis response beds and additional diversion resources still in development, the bridge shelter beds are a required component of our system and their funding should be treated as such. The cost of bridge shelters should be budgeted from the General Fund, preserving external housing funds for permanent housing and eliminating the use of one-time grant funds for existing programs.

Approximate cost: \$18,924,00 based on FY20 costs for all 953 beds

Diversion Assistance for 767 Singles/Families

The city must prioritize permanent housing solutions as part of its immediate and long-term response to homelessness. The City's Community Action Plan estimates that 13 percent of individuals and families entering the homeless system can be diverted to permanent housing options. To meet this need, the Plan recommends the City fund 767 additional diversion subsidies per year for the next ten years. These diversion slots would support 674 single individuals and 93 families.

Approximate cost: \$2,527,000

Budget Priorities for Fiscal Year 2021
January 10, 2020
Page 5

Flexible Housing Subsidy Pool

A Flexible Housing Subsidy Pool is a dedicated fund from public and private sources that can be used to assist households to quickly access permanent housing. Flexible Housing Subsidy Pools are used across the country and are underway at the city with \$2,000,000 in State Homeless Emergency Aid Program (HEAP) funding. The RTFH has also dedicated HEAP funding for a Flex Fund and is exploring collaborative options with the County of San Diego and philanthropic partners to leverage the fund's capacity, extending the life of the pool beyond the HEAP grant term. The city should add to a regional Flex Pool beyond the initial HEAP investment to allow for immediate housing interventions and seed a long-term program.

Approximate cost: \$2,000,000

Unsheltered Street Outreach

Unsheltered homeless outreach is essential to reaching individuals on the street and connecting them to housing and services. The City's Community Action Plan lists outreach as a "key item for immediate consideration" noting that the frontline of the homeless response system should be led by outreach workers.

- Six 2-person outreach teams

Approximate cost: \$1,400,000

PUBLIC SAFETY

Lifeguard Division

The number of visitors to San Diego has grown steadily year-over-year, and the work of San Diego's Lifeguard Division is critical to ensure safety. Lifeguard staff should be added to continue their high level of services and rescues. Specifically, one permanent lifeguard position to serve La Jolla Shores during Winter and Blacks Beach during Summer should be added, as well as one new Lifeguard Sergeant position to work at the Boating Safety Unit (BSU) year-round, and a new Lifeguard Lieutenant position with the BSU to provide coverage seven days per week.

- 2 FTE, Life Guard III at La Jolla Shores (\$69,938)
- 2 FTE, Lifeguard Sergeant, Boating Safety Unit (\$76,556)
- 1 FTE, Lieutenant, Boating Safety Unit (\$46,459)

Approximate cost: \$385,906

Brush Abatement

The Transportation and Storm Water (TSW) Department and Fire Department are responsible for the inspection of over 47,000 public and private sites within the City of San Diego and abatement of brush throughout the city. There is a significant backlog of work in both departments causing multiple year delays in brush abatement. Given ongoing wildfire conditions and concerns, especially in neighborhoods impacted by urban canyons, this program should be expanded, or at the minimum, restored to funding levels before cuts were made in FY19.

Budget Priorities for Fiscal Year 2021
January 10, 2020
Page 6

- 1 FTE, Supervisor (\$160,000)
- 8 FTE, Code Compliance Officer (\$89,000)

Approximate cost: \$872,000

INFRASTRUCTURE AND SUSTAINABILITY

Downtown Mobility Plan

The Downtown Mobility Plan is an interconnected framework of one-way and two-way cycle tracks that will increase safety and mobility for cyclists and scooters riders. I request full funding and programmed implementation of Phase II as well as full funding to complete design work for Phase III.

Approximate cost: \$9,000,000

Bicycling Facilities

The city has made much progress in adding new bicycling facilities in recent years. In 2020, the city should adopt a new Citywide goal of installing at least 20 miles of protected, separated bike lanes citywide to fill network gaps, expand the protected bike lane network, and improve safety at high crash and crash prone areas. Selection of these facilities can be coordinated with repaving efforts and should be prioritized in disadvantaged neighborhoods per recommendations from the Mobility Board.

Approximate cost: TBD

Bus Only Lane Expansion

Successful collaboration between the City and MTS led to the completion of the El Cajon Boulevard Bus-Only Pilot Lane. As the city implements its Complete Communities strategy, I request that a minimum of three additional bus only lanes be implemented in the city through collaboration with MTS to increase ridership, shorten bus travel times, and correspond with planned, increased residential density.

Approximate cost: \$300,000

Vision Zero

The City's recently completed Systemic Safety Analysis Report Program (SSARP) identified conditions which are most likely to lead to injury and fatal crashes. Approximately 66 intersections will receive safety upgrades through State grant funding. I request that an additional 20 intersections receive safety upgrades. These upgrades include Lead Pedestrian Intervals (LPIs) with Blank-out Signs for 20 new intersections:

- Ash Street and Fourth Avenue
- Imperial Avenue and 45th Street
- University Avenue & Rolando Boulevard
- Imperial Avenue and San Jacinto Drive
- Clairemont Mesa Boulevard and Convoy Street
- Euclid Avenue and Market Street
- Euclid Avenue and Guymon Street
- Euclid Avenue and Hilltop Drive
- Imperial Avenue and 49th Street
- Imperial Avenue and Willie James Jones Avenue

Approximate cost: \$500,000

Sidewalk Maintenance and Repairs

A well-maintained and safe network of sidewalks is essential to having a walkable and accessible city. City staff respond to requests for repairs but are experiencing a significant backlog and staff levels have been reduced in recent years. Further, a proactive approach for inspections has not been established. I request funding to address our extensive sidewalk backlog, specifically to restore staffing capacity to pre-2008 levels, and to create a proactive program to inspect, evaluate, and notify property owners about needed repairs.

- 12 FTEs, Utility Worker (\$42,000)
- 1 FTE, Utility Supervisor (55,450)

Approximate cost: \$559,450

De Anza Revitalization Plan

The De Anza Revitalization Plan should consider all available options for wetlands restoration. As discussed at Council hearings during the approval of the Campland lease extension in 2019, the city should comprehensively analyze the “Wildest” wetland restoration option in the upcoming Environmental Impact Report (EIR).

Approximate cost: \$200,000

ECONOMIC DEVELOPMENT

Public Banking Business Plan

AB 857 was signed into law in 2019, creating the opportunity for local governments to charter a municipal bank. The act lays out specific requirements to prove viability, which would be addressed by the creation of a business plan that meets the requirements of the California Department of Business Oversight and the stipulations in the act itself. I request funding to complete a business plan.

Approximate cost: \$250,000

Cannabis Equity Study

As proposed a newly established Cannabis Equity program in the City of San Diego can help reinvest funds generated through the sale of cannabis into communities that were disproportionately impacted by the criminalization of cannabis, prior to its legalization in California through Proposition 64. An equity study is needed and requested to analyze available data related to disparities in the cannabis industry and to provide policy and funding options to guide the funding of a Cannabis Equity program.

Approximate cost: \$150,000

Penny for the Arts

The Penny for the Arts Blueprint (Blueprint) adopted by the City Council in 2012 included a goal of restoring annual Arts, Culture, and Community Festivals allocations to 9.5 percent of the City’s Transient Occupancy Tax (TOT) revenues by FY17. In the years since, the city has never met the Blueprint’s annual funding targets. A 2014 study found that San Diego’s non-

profit arts and culture industry generates \$1.1 billion in annual economic activity, supports 35,914 full-time equivalent jobs, and generates \$116,000,000 in local and state government

revenues. In order to continue supporting the growth of this critical economic driver and get closer to our stated commitments in the Blueprint, funding levels for the Commission for Arts and Culture Funding Programs should be increased to at least 7.5 percent of anticipated TOT receipts.

Approximate cost: \$11,362,500, based on FY19 TOT revenue projections

Library Materials and Programming

Library materials and programming are important resources San Diegans have come to depend on. I request that the materials budget be increased and that programming be maintained in FY21. An increase in the materials budget should specifically fund digital databases to ensure libraries are providing access to a wide variety of San Diegan residents. To protect these important digital resources, I request a modest increase of \$500,000 in FY21 to library's material budget. This represents an approximate \$13,888 allocation to each library branch.

Approximate cost: \$500,000 additional funding for materials and \$400,000 to continue programming

ENVIRONMENT

Climate Action Plan (CAP) Implementation and Monitoring

San Diego has taken great strides to achieve its 2020 emissions targets established in the City's 2015 Climate Action Plan (CAP). By developing a pathway to these targets through five bold strategies, the CAP calls for actionable items that contribute to overall GHG reductions. The city must begin prioritizing all aspects of these strategies to address our climate emergency.

Each of the five strategies - Water & Energy Efficient Buildings; Clean & Renewable Energy; Bicycling, Walking, Transit & Land Use; Zero Waste; and Climate Resiliency - have elements that need to be funded in FY21. The most pressing of these items are listed below and detailed elsewhere in this memorandum under other topics, e.g. storm water reuse analysis, Downtown Mobility Plan, etc. Those not requested here are no less urgent, but may already be nearing completion or require innovative methods to achieve.

I request the specific items below to be funded in the FY21 budget:

CAP Reporting

Provide increased funding for ongoing annual CAP reporting, future updates to the CAP, and support for the City's work on climate equity.

Approximate cost: \$400,000

Climate Resiliency

Continue the City's work on climate resiliency planning to support the rapidly evolving circumstances facing our coastline and wildfire-prone open space. Initial funding was

allocated in FY20 with dedicated funds needed to ensure long-term planning and monitoring.

Approximate cost: \$300,000

Budget Priorities for Fiscal Year 2021
 January 10, 2020
 Page 9

Provide funding to increase tree canopy coverage in the right-of-way and parks to achieve our CAP goals. We should begin in the five parks most in need of trees. The parks include Mountain View, Sandburg, South Crest, Willie Henderson, and Bay Terrace, accounting for over 250 trees.

Approximate cost: \$146,474

Expand the urban forestry program to increase tree planting, maintenance and protection, and efficiency to meet residential demand. Specifically, provide funding for the following:

- Planting of 2,500 additional street trees (\$500,000)
- Increase in contracts for inspection and scheduled tree (\$1,000,000)
- 1 FTE Code Enforcement Officer, Development Services Department (\$100,000)
- 1 FTE Arborist/Horticulturalist, Streets Division (100,000)

Approximate cost: \$1,700,000

ADDITIONAL REVENUE OPPORTUNITIES

Proposition H

In 2016, San Diego voters approved Proposition H, a ballot measure that requires the dedication of General Fund revenue growth to an Infrastructure Fund. The Outlook recognizes these allocations to the Infrastructure Fund as a General Fund expense, but does not include projections for any expenditures paid for by the Infrastructure Fund. Allocations to the Infrastructure Fund could be used to support certain strategic expenditures, potentially including the City's Infrastructure Asset Management Program, street repair, and storm water permit compliance projects, thereby addressing critical needs while mitigating the projected deficit.

Approximate revenue: \$15,000,000

Senate Bill 2

California's Senate Bill 2 created a dedicated revenue source for affordable housing and directed the Department of Housing and Community Development (HCD) to allocate 70 percent of the funds in the Building Homes and Jobs Trust Fund, collected on and after January 1, 2019, to local governments through the Permanent Local Housing Allocation (PLHA). Approximately \$165,000,000 in PLHA funding is expected to be available annually with an estimated \$5,073,000 received in San Diego this next year.

Approximate revenue: \$5,073,000

Excess Equity

Based on FY20 Actual Budget amounts, Excess Equity is tentatively projected to be \$22,100,000 at year end which may be budgeted for one-time FY21 expenditures.

Approximate revenue: \$22,100,000

Capital Outlay

In 2018, voters approved Measure G, involving the sale of 132 City-owned acres in Mission Valley to SDSU, with construction on the site projected to begin in 2020. The price and terms

Budget Priorities for Fiscal Year 2021
January 10, 2020
Page 10

of the sale have yet to receive final approval by the City Council, however details of tentative proposals have been publicly vetted. While a portion of the sale proceeds will go to the City's Public Utilities Department, a balance (roughly estimated to be in the range of \$47,300,000) will be deposited into the Capital Outlay Fund.

Approximate revenue: \$47,300,000

Pension Fund Stabilization Reserve

The City could consider forgoing the Pension Payment Stabilization Reserve (PPSR) contribution of \$4,500,000 for FY21 (General Fund portion) and utilize these funds to pay part of the General Fund increase in the pension payment for FY21.

Approximate revenue: \$4,500,000

Vacancy Savings

Hundreds of existing budgeted City positions have either been vacant since before 2016 or never been filled. Beginning with these positions, the City should evaluate positions which can be eliminated or re-classified to a purpose which leads to vacancies being filled.

Ongoing CIP Cash Management

Ongoing review of CIP cash management activities will ensure the appropriate alignment of the timing and use of funding for CIP projects.

Cannabis Tax Revenue

According to the FY20 First Quarter Budget Report, the city began collecting tax receipts from the Cannabis Business Tax in January 2018, receiving \$2,700,000 in gross receipts in FY18. The FY19 actual revenue is reported at \$8,200,000, and the FY20 projected revenue is \$17,000,000. FY21 revenue is projected to be \$19,700,000, reflecting continued development of the industry and updates to the tax structure. As licensing and tax revenue to the city increases from the cannabis industry, priority should be given to retaining or expanding services and capital projects in historically underserved communities.

Approximate revenue: \$19,700,000

Smart Streetlight Program

Additional funding for the Smart Streetlight Program should be suspended until the City Council adopts a comprehensive policy on the proper usage of and access to the smart streetlights and its data. The Outlook reports that \$2,300,000 in expenditures for this program is planned in Fiscal Year 2021.

Approximate revenue: \$2,300,000

Addendum A

NEIGHBORHOOD IMPROVEMENTS

Streetlights

- Copley Avenue mid-block between Bancroft Street and West Mountain View
- F Street between 21st and 24th Streets
- McClintock Street mid-block between Meade Avenue and Monroe Avenue
- Intersection of Olive Street and Third Avenue

Sidewalks

- New sidewalk in front of 2521 Haller Street
- Repair of sidewalk along 1200 block of 28th Street
- Repair of sidewalk along Upas Street between Florida Street and Alabama Street
- Sidewalk expansion, San Diego Avenue in Old Town

Traffic Signals

- 32nd Street and Madison Avenue
- Adams Avenue and 34th Street
- Adams Avenue and Hawley Boulevard
- 34th and El Cajon Boulevard
- Mississippi Street and El Cajon Boulevard

Street Repaving

- Dale from Ash Street to Date Street
- Hawley Boulevard from Madison to Arthur Avenue
- 33rd from Monroe Avenue to Adams Avenue
- 32nd from Monroe Avenue to Collier Avenue
- Ohio Street from Polk Avenue to University Avenue
- Mansfield from Adams Avenue to Collier Avenue
- India Street from Palm Street to Sassafras Street

Normal Heights

Ward Canyon Park Phase II Improvements

Ward Canyon Park provides an important recreational area to the Normal Heights community. I request completion of the Park in accordance with the approved General Development Plan, including construction of a permanent dog park, community garden, and recreation building.

Approximate cost: \$8,000,000

Security at Normal Heights Elementary School

Security near the Normal Heights Elementary School is an increasing concern among Normal Heights residents. Funding should be provided for security cameras, lighting and personnel to open and lock the gates to Normal Heights Elementary during joint use hours.

Approximate cost: \$60,000

Community Plan Update for Mid-City Community Plan

The Mid-Cities Community Plan was most recently updated in 1998, more than 20 years ago. Many of the Mid-City communities have transformed since this update, and a community plan update is necessary to reflect the current character, urban design elements, need for public resources, and vision for these neighborhoods. This community plan update should reflect the transformation of El Cajon Boulevard as an emerging commercial district, and accommodate higher intensity mixed-use developments.

Approximate cost: \$1,500,000 (phased)

South Park and Golden Hill

Grape Street Plaza

Grape Street Plaza is the nexus of the South Park business community and serves as an invaluable pedestrian space in the heart and center of the neighborhood. The community has discussed the possibility of expanding Grape Street Square by vacating the 3000 block of Grape Street. I would like to request funding to vacate this street and make capital improvements to revitalize this public square into a landmark pedestrian plaza.

Approximate cost: TBD

Golf Course Drive Improvements Completion

This project would provide a multi-modal pathway along Golf Course Drive from 26th Street to 28th Street, including a 5' sidewalk, northbound and southbound class II bike lanes, and one lane of traffic each way. This project was requested by the Greater Golden Hill community for more than three decades, as this is a vital thoroughfare for communities surrounding Balboa Park. Inclusion of class II bike lanes will also improve the accessibility to the upcoming Pershing Bikeway currently under design by SANDAG. Preliminary design for this project was completed in 2018. I request funding for the environmental, design, and construction phases.

Approximate cost: \$6,368,650

Return of City Operations Yard to City Parkland

The community of Golden Hill has been home to the City's Central Operations Yard since 1920. A portion of the yard is located within the boundaries of Balboa Park and is identified in the East Mesa Precise Plan for development of the Pershing Recreation Complex, a multi-use sports park. I request funding to convert the relevant lot of the City Operations Yard into a community park. Facilities should include a bathroom, water fountain, soccer fields, and active recreational space.

Approximate cost: TBD

Old Town

Presidio Drive Traffic Study

Traffic Engineering has identified the cost and scope for an evaluation of Presidio Drive to be converted into a one-way street with pedestrian and bike safety enhancements.

Budget Priorities for Fiscal Year 2021
January 10, 2020
Page 13

Approximate cost: \$50,000

Roundabout at San Diego Avenue and Congress Street

This roundabout is one of the top priorities of Old Town Community Planning Group and items within the Impact Fee Study. I request that an analysis be completed for the roundabout to determine feasibility and cost.

Approximate cost: TBD

Pedestrian Improvements

Pedestrian improvements such as curb extensions and wider sidewalks are needed at Congress Street, San Diego Avenue and Ampudia Streets.

Approximate cost: TBD

Balboa Park

Balboa Park Implementation Plan

A Balboa Park Implementation Plan is needed to prioritize improvements requested by the community and stakeholders at the Park, and to honor the short- and long-term maintenance needs. The 1989 Balboa Park General Plan outlined projects desired by the community, but a significant number of projects have yet to move forward. An implementation plan will provide a much-needed comprehensive needs list of projects with associated costs.

Approximate cost: TBD

Park Maintenance

Funding for immediate maintenance needs in the Park is needed to ensure a positive visitor experience. Specifically, I request funds for two additional weekend and evening Park Rangers assigned exclusively to the Park, one additional Tree Trimmer, one additional Gardener, and one additional Custodian.

Approximate cost: \$340,783

Downtown

5th Avenue Gaslamp Promenade

The proposed 5th Avenue Gaslamp Promenade will create a north-south link in the heart of the Gaslamp Quarter through the reclamation of underutilized public right-of-way and innovative design. As a newly revitalized pedestrian boulevard, the project will help revive the area for the benefit of the downtown economy and tourism. Funding is needed to advance the design and construction of this community benefit.

Approximate cost: \$7,000,000

Budget Priorities for Fiscal Year 2021
January 10, 2020
Page 14

St. Joseph's Park

The Downtown Community Plan includes St. Joseph's Park as a new amenity in the Cortez Hill neighborhood. To help ensure creation of this highly desired new open space, I request funding to allow staff to begin Park design.

Approximate cost: \$500,000

North Central Square

The Downtown Community Plan includes North Central Square as a new amenity in the Cortez Hill neighborhood. To help ensure creation of this amenity, I request funding to allow staff to begin design.

Approximate cost: \$500,000

Security for Harbor Drive Pedestrian Bridge Elevators and Gaslamp Square Restrooms

The Harbor Drive Pedestrian Bridge and Gaslamp Square restrooms are frequently used resources Downtown. I request funding for security at these two locations to help maintain cleanliness and safety at these locations.

Approximate cost: TBD

Mission Hills**West Lewis Pocket Park**

Phase I of this neighborhood park has been completed. I request staff to identify cost and funding availability for Phase II improvements including the trail connection with the existing Phase I in accordance with the general development plan.

Approximate cost: TBD

Pedestrian Safety HAWK Signal

Crossing Washington Street at the intersection of Albatross Street is currently a dangerous situation. Cars traveling the Washington corridor are moving at high speeds and typically do not respond to pedestrians crossing using the recently installed RRFBs. I am concerned this intersection will become another liability for the city and seriously injure or kill a pedestrian in the future. A High-Intensity Activated Crosswalk (HAWK) beacon signal should be considered for this intersection to control traffic and ensure greater safety.

Approximate cost: \$300,000

Bankers Hill**6th Avenue Roundabouts**

6th Ave along Balboa Park has been planned for roundabouts as part of a larger traffic calming effort. The City should fund the design and construction of the roundabouts to implement much needed pedestrian safety and traffic calming as soon as possible.

Approximate cost: \$2,000,000

Budget Priorities for Fiscal Year 2021
January 10, 2020
Page 15

Maple Canyon Rehabilitation

Each year, Maple Canyon releases sediment into surrounding neighborhoods of South Mission Hills and floods storm drains as far out as Pacific Coast Highway. I request that staff identify funding for Phases I and II to rehabilitate Maple Canyon to include improved hardscape and natural drainage tools.

Approximate cost: TBD

Replacement of Series Circuits

There are two series circuits in Bankers Hill connecting all street lights in the neighborhood. They are over a hundred years old and are frequently offline causing entire blocks of street lights to go out and preventing the installation of new street lights. I am requesting \$4,000,000 to replace the two Bankers Hill series circuits.

Approximate cost: \$4,000,000

Quince Street Bridge Rehabilitation

Since 1905, the Quince Street Bridge has been a treasured landmark in Bankers Hill providing a critical connection to residents across historic urban canyons. Currently, the bridge is in need of re-painting in order to preserve and protect it as one of the few remaining wooden pedestrian trestles in San Diego. I request staff to identify cost and funding availability for repainting the historic Quince Street Bridge.

Approximate cost: TBD

Hillcrest/ Uptown**Normal Street Promenade**

Since the 1988 Community Plan, the community of Hillcrest has called for public space on Normal Street. Last year, with funding and collaboration from the City, SANDAG, and the Uptown Community Parking District, this project is moving forward with construction expected in 2021. Currently, the unfunded cost of this project is \$900,000.

Approximate cost: \$900,000

Vermont Street Bridge Circuit and Light Rehabilitation

The Vermont Street Bridge is a cherished, highly utilized pedestrian thoroughfare in need of improved lighting. I am requesting a replacement of the series circuit and improved lighting be installed to increase visibility.

Approximate cost: \$2,000,000

Replacement of Series Circuits

The series circuit in Hillcrest connecting all neighborhood street lights is over a hundred years old and is frequently offline causing entire blocks of street lights to go out and preventing the installation of new street lights. I am requesting \$2,000,000 to replace the Hillcrest series circuit.

Approximate cost: \$2,000,000

University Heights/ North Park

Evaluation and Feasibility Study of Roundabout at El Cajon Boulevard, Park Boulevard, and Normal Street Intersection

The North Park Impact Fee Study recommends roundabouts to replace existing traffic signals at the intersection of El Cajon Boulevard, Park Boulevard, and Normal Street to help improve safety and traffic flow. Improvements at this intersection are timely as numerous residential development and capital projects are planned or underway immediately surrounding the intersection. I specifically request that the analysis include both a traffic study to determine impacts to the surrounding area and cost estimates for this proposed project.

Approximate cost: TBD

North Park

North Park Water Tower Reservoir Property Repairs

This historic asset was closed in late 2019 due to structural deficiencies. This property is beloved by the community because of the indoor soccer fields located above the reservoir component. I request funding for a retrofit and restoration of the property to allow for continued service to the community in the future.

Approximate cost: TBD

North Park Mini Park Pedestrian Improvements

This much awaited community asset will be breaking ground soon. I request funding for traffic calming measures at North Park Way to accommodate increased foot traffic, including many families, to access the new park. I also request that ADA improvements on 29th Street be completed.

Approximate cost: TBD



**THE CITY OF SAN DIEGO
OFFICE OF COUNCILMEMBER MONICA MONTGOMERY**

M E M O R A N D U M

DATE: January 10, 2020

TO: Andrea Tevlin, Independent Budget Analyst, IBA

FROM: Councilmember Monica Montgomery, Fourth Council District

SUBJECT: Fiscal Year 2021 Budget Priorities

Each year City of San Diego Council District offices submit individual budget priorities for consideration of the City of San Diego's fiscal year budget. Budget priorities not only reflect the immediate needs of a community, but also reflect the values of a given Council District office. As the budget is also leveraged as a management and planning tool, community needs must be addressed in a fiscally responsible manner while exercising a mastery in urban planning.

With an anticipated budget shortfall of \$21.1 million in FY 2021 and the potential increase of the shortfall to \$83.7 million from recommended critical strategic expenditures¹, it is imperative equitable investment is directed to critical resources and infrastructure in underserved communities.

My budget priorities aim to establish equity and build towards the vision of a world-class city by dedicating resources in public safety, infrastructure, library, parks and recreation, and citywide services. Ultimately, given a constrained budget, it is the City's fiduciary responsibility to implement a budget that will contribute to the resilience, sustainability and quality of life for all in the City of San Diego.

The following are my budget priorities for the Fourth Council District's Fiscal Year 2021 Budget.

¹ IBA Review of the Mayor's FY 2021-2025 Five-Year Financial Outlook
https://www.sandiego.gov/sites/default/files/19_28_fy21-25_gf_5yr_outlook_complete_rpt.pdf

PUBLIC SAFETYCommunity Oriented Policing

The City must take steps to further define "Community-Oriented Policing" and establish policies that achieve the true spirit of this approach. Each neighborhood has unique needs and the community should take the lead in defining what public safety means and what role police play. Police should form partnerships broadly with community stakeholders around the City and should develop solutions to public safety problems through collaborative problem-solving. It is imperative that we continue to invest resources to expand policing alternatives that deter officers from using force and to continue to build the trust and relationships between our residents and police officers.

Diversity in Recruitment and Retention for First Responders and Law Enforcement

The City should provide additional resources and take the necessary steps to encourage diversity in the recruitment and retention of our First Responder and Law Enforcement programs. As we continue to talk about building trust in our vulnerable communities, a key factor is diversifying these forces in order to reflect all of the communities they serve. The City should also explore incentive programs like low-cost housing, which would not only encourage our First Responders and Law Enforcement officers to live in the community, but could also assist with low retention rates across the board.

Resource Access Program and Emergency Medical Response

The City saw success with the reimplementation of the Resource Access Program (RAP) last year, as 87% of those who called were connected with ongoing mental health services. Because the pilot scope of practice under which RAP operated expired in November 2019, the City should explore options that will restore the program to the level of success that was seen in 2019.

Continued Implementation and Monitoring of AB 953

Monitoring of AB 953 (Racial and Identity Profiling Act of 2015): An annual independent Racial Impact Report should be funded and presented to the City Council analyzing the data collected under the Racial and Identity Profiling Act. The report should include information and recommendations from Center for Policing Equity, who was recently hired by San Diego Police Department to analyze their collected data. With recent findings of discriminatory policing by Campaign Zero, it is crucial that the Council receives updates on any racial bias complaints and the outcomes of such complaints, as well as the action taken by SDPD to mitigate racial biases.

Brush Abatement

In recent years, the City has experienced numerous delays in brush abatement. As California has seen devastating wildfires across the state, it is imperative that we provide the adequate resources needed to take proactive and preventative approaches in the following areas throughout the year: regional parks, open space parks, canyon lands, etc. The City should also provide additional funding to our Fire-Rescue Department to conduct community education programs on brush maintenance and methods to prevent conditions that could lead to large-scale fires.

Police Trainings, Metrics and Impacts

The City must provide line officers and leaders with effective trainings and policies on de-escalation, multicultural awareness, and working with people experiencing mental health crises. These trainings and policies must be connected to metrics to measure their impact in the field to ensure the effectiveness and officer accountability.

Police Department's Traffic/Special Events Division

The current structure was designed to accommodate the needs of Traffic Division in 1999. Since that time, the demands placed on the facility have grown. The City Council approved a resolution to fund a feasibility study for a permanent Traffic Division facility. To allow Public Works to work with the Police Department to analyze property issues, operational needs, desired facility conditions, and to develop a project scope, budget, and schedule, the Council should fund a feasibility study.

Permanent Facility for the Encanto Fast Response Squad (FRS 55)/Encanto Fire Station

A cost-effective and efficient approach to implementing additional Citygate recommendations is to convert the existing Encanto Fast Response Squad (FRS 55) into a full-service fire station (FS/Engine 55). The call volume and severity of incidents in the Encanto neighborhoods warrant the permanent addition of additional fire-rescue resources. This would require the identification and purchase of land and the construction of a permanent facility.

Neighborhood Code Compliance

The Neighborhood Code Compliance Division of the Development Services Department administers programs designed to protect the public's health, safety, welfare, and property value through enforcement of the City's ordinances and State/Federal laws relating to land use, zoning, housing, public nuisances, graffiti abatement, and vegetation/fire hazard abatement. For too long, the staffing levels in the Division have been low and enforcement priorities have been adjusted downward to keep pace. We request that the resource capacity of the department be analyzed and considered for additional funding.

Credible Messenger Program

San Diego has seen a rise in gang violence across the City over the past year. The City should explore options to implement a Credible Messenger Program which would encourage former gang members to mitigate potential violence in the community and promote peace throughout all neighborhoods. As an innovative restorative justice program to engage "justice-involved" community members, the program would aim to not only stop violence before it starts, but to also enhance public safety, decrease recidivism and provide meaningful social service interventions.

INFRASTRUCTURE

Storm Water Channel and Storm Drain Maintenance

The City has engaged to enhance the maintenance of its storm water channels and storm drains to ensure that life and property are protected. However, much of the work being performed by the department is through emergency permitting. To avoid the need to do last minute emergency permits to prevent flooding, the City should fund an enhanced storm water channel and storm drain maintenance program that addresses high flood risk locations in FY21 and beyond.

Below are storm drains that need to be expanded and upgraded in District 4:

1. 6200 Imperial Ave/Akins (Between 62nd and 69th Streets)
2. Klauber Ave
3. Imperial Avenue starting at 47th St all through Castana St.
4. Marie Widman Park (Encanto Park) Storm Drain - 6727 Imperial Avenue
San Diego, CA 92114
5. Storm Drain along Atkins Avenue (Encanto/62nd Trolley Station)

Creek Channel Maintenance

1. Chollas Creek in Rolando - 4156 Rolando Blvd, San Diego, Ca 92115
2. Encanto Expressway - Jamacha & 69th to Jamacha & Cadman

Council District Four Sidewalks: Paradise Hills and Rolando Community Areas

The residents of Paradise Hills, supported by its official Community Planning Group, have been advocating for the installation of sidewalks at 48 various locations. Also, the community of Rolando has requested sidewalk projects to be prioritized as well. Funding and grant opportunities should be identified to improve walkability.

V-calming devices - Rolando Park - Traffic and Pedestrian Safety

There have been numerous requests for traffic calming measures in the streets identified below in Rolando Park. A traffic evaluation has been conducted approving the installation of the calming measures.

1. Rolando Blvd between Celia Vista and University
2. Aragon Dr. between Celia Vista and University
3. Vista Grande Dr. between Celia Vista and Racine

Mode Shift Incentive Program - Transportation demand management (TDM) Program

Incentivize commute mode shift for City of San Diego employees toward walking, bicycling and transit through a TDM program for City Staff. Reward for mode shift include compensated transit passes, paid time off or other benefits within City of San Diego's control.

Safe intersection improvements

Improve intersections with high visibility crosswalks, Lead Pedestrian Intervals and No Right on Red signals throughout the City and dangerous intersections.

1. 45th St & Market Street
 - Lead Pedestrian Interval blank out signs (LPI)
 - Audible Pedestrian Signals
2. 62nd St & Imperial Avenue
 - Rebuild curb ramp
 - Directional arrow heads
 - Install opposite crosswalk east of existing crosswalk
3. Fund Lead Pedestrian Intervals (LPIs) with blank out signs
 - Ash St & 4th Av
 - Imperial Av & 45th St
 - University Av & Rolando Blvd
 - Imperial Av & San Jacinto Dr
 - Clairemont Mesa Blvd & Convoy St
 - Euclid Av & Market St
 - Euclid Av & Guymon St
 - Euclid Av & Hilltop Dr
 - Imperial Av & 49th St
 - Imperial Av & Willie James Jones Av

Expansion of Bus Lanes

Through the City of San Diego's purview in its Memorandum of Understanding with the San Diego Metropolitan Transit System Promote, support for transit use by improving travel times for buses with dedicated bus lanes is recommended. Traffic signal prioritization should be considered whenever it is possible.

These projects should be citywide, especially for the following thorough-fares in District 4:

1. Imperial Avenue
2. Euclid Avenue

Expansion of Bus Pads

Bus Pads accommodate capacity and size of Bus Vehicles with designated sections at specific bus stops that are paved with concrete to reduce distress on asphalt roads. In 2019, at Euclid Avenue and Market Place Way, a Bus Pad was installed which enhanced the quality of the bus stop in this area of the district. The following intersections that have distressed roads from bus routes should be included in the budget on the City of San Diego's purview in its Memorandum of Understanding with the San Diego Metropolitan Transit System:

1. Parkside Avenue and Dusk Drive (Route 961)
2. Paradise Valley Road and Meadowbrook Drive (962)
3. Brooklyn Avenue and Stork Street (Route 917)
4. South Meadowbrook & Skyline Dr. (Route 4 & 12)
5. San Vicente & Meadowbrook (Route 4)
6. 54th St & Pirotte (Route 917 & 955)
7. Near Euclid & Imperial Trolley Station (415 Euclid St) -

LIBRARY AND PARKS & RECREATION

Accelerate Citywide Park and Recreation Condition Assessment

\$1.5 million to provide full funding to complete the condition assessment at an accelerated pace rather than the scheduled five years. The City must complete this assessment in order to direct investment to under-resourced public parks and help address system-wide needs for park equity throughout our city's neighborhoods.

Create Chollas Creek Master Plan

In November 2015 the Park and Recreation Board Unanimously voted to accept the Chollas Creek Regional Park Designation Feasibility Study and recommended updating and expanding the 2002 Chollas Creek Enhancement Program. The next step would involve the preparation of a Master Plan to be developed under the direction of the City of San Diego Planning Department.

Southcrest Park Security Lights

Park security lights are requested for Southcrest Park. The park is in a high crime neighborhood and has large sections of unlit areas. Additional lighting has been requested by the Recreation Council and Park and Recreation staff for a number of years. The goal of the lights is to increase safety for community members at the park.

Martin Luther King, Jr. Community Park – Basketball Court Lighting

This project provides for retrofit and improvements to the existing basketball court lighting.

Marie Widman Memorial Park Public Safety Redesign and Enhancements

Reconfiguration of the park is needed to enhance public safety. Most importantly enhancements to park amenities can increase park usage and activity.

Emerald Hills Public Park Improvements - Design

The Emerald Hills Community Park is one of the few outdoor public spaces in District 4. This park was built over 50 years ago, and has had no significant upgrades. The FY 2020 adopted budget allocated funds for a General Development Plan. With that, the next step in the park's improvement process is to allocate funds for Design.

Oak Park Library - Design

The neighborhood of Oak Park needs a library as the existing library has been neglected. In the FY 2020 adopted budget, funds were allocated for a feasibility study. With that, the next step towards the library's development is to allocate funds for Design.

Keiller Playground Equipment Improvements

The equipment in Keiller playground is more than 60 years old and not only is the equipment outdated it is deteriorating. Serious improvements need to be made to the equipment to assist in keeping District 4 parks current and maintain park usage.

Paradise Hills Recreation Facility Improvements

Improvements are needed to enhance public safety and to add park amenities to increase park usage and activity.

Potomac Park Temporary improvement project

Potomac Park in Paradise Hills has been an empty space yet to be activated for more than 30 years as it is classified as a landfill. This space must be activated to beautify and serve the community.

Paradise Hills Public Library improvements

The Paradise Hills Public Library has not undergone any serious improvements for more than 40 years. To maintain equity in the library system improvements must be made to this aged library.

Castana Street East of 47th Street Along Chollas Creek

This project provides for the acquisition, design and construction of a Mini-Park. Improvements could include picnic facilities, children's play area, walkways, landscaping and security lighting. Improvements to Chollas Creek, storm drains, and the abutting street will be needed. This project is in conformance with the Encanto Neighborhoods Community Plan and is consistent with the City's General Plan Guidelines for population-based park and recreation facilities and is needed to serve the community at full buildout.

Encanto Open Space Trails Improvements

This project provides for the design and construction of park amenities for the Encanto Neighborhoods open space trail system. Park improvements could include the construction of 2,330 linear feet of new trail, trail kiosks, interpretive signage, native landscaping, benches, picnic tables, and the closure of 11,400 linear feet of trails.

Approximate cost:

- Emerald Hills--1,570 linear FT of new trail
- Chollas Radio--550 linear FT of new trail
- Valencia Canyon--210 linear FT of new trail

Paradise Canyon and Jamacha Canyon Open Space Improvements

This project is referenced from the Skyline-Paradise Hills Community Plan (1987) under its implementation plan for the landscape element. Like the Encanto open space trails proposal, construction walking trails that are feasible within site is desired. Signage, native landscaping and benches is also requested. These two project sites could be funded under open space bonds.

Lomita Park general improvement

In the 2003 Skyline Paradise Hills Public Facilities Plan, Lomita Park was one of the parks referenced to be designated a comfort station and to also bring the park up to ADA compliance.

World Beat Center

The World Beat Center is a cultural jewel within the City of San Diego. According to the Balboa Park Plan that was adopted in 1992, the World Beat Center was promised \$1 million worth of renovations that it has yet to receive. Funding should be designated to provide the physical and policy improvements outlined in the Balboa Park - Central Mesa Precise Plan under Pepper Grove Properties.

Library Ordinance

The Library Appropriation Ordinance requires that the Library Department budget equal six percent of the General Fund's budget each fiscal year. In order to strive to achieve compliance with the Ordinance, we request an increased allocation to the Library Department budget beginning with the following items:

- **Technology upgrades:** San Diego Public Library has approximately 3,000 technology devices it supports. Most devices are not supported by the Department of Information Technology and prevents the library from offering state of the art software. Annual investments are recommended.
- **Materials:** General fund budget for libraries are currently at 1.8 million, as it was in FY2009. To keep up with inflation in library materials, it is recommended increase in the San Diego Public Library's materials fund be enacted.
- **FY09-Fy19:** The Library Department's Budget has remained flat for the remaining decade at 1.8 million. The library currently spends 3 million, but relies on donations to fund ongoing materials.
- **Library Programs:** Many library programs are funded via donations, which can vary year-to-year. Expansion of the programming budget for the City's branch libraries would allow programs to be consistent year to year and relatively equal across all branch libraries.

CITYWIDE SERVICES & OPERATIONAL NEEDS

Office of Tenants Protection

Creation of a 'Rent Board' with the ability to enforce AB 1482 and perform tenant mediation regarding code enforcement. Existing Housing Code Enforcement Officers should be reassigned to this new office. All personnel in this new office should receive training in tenant protection and prevention of retaliation.

- Hire additional Code Enforcement Officers, focused on substandard housing in the following communities: Barrio Logan, Southeastern San Diego and Encanto.
- This office should provide regular "Know Your Rights" clinics to tenants, in multiple languages.

Office of Labor Standards and Enforcement (OLSE).

Support working families by creating an Office of Labor Standards Enforcement (OSLE). The Office of Labor Standards Enforcement should enforce the Minimum Wage Earned Sick Days Ordinance, Living Wage Ordinance, Prevailing Wage, AB 5 and the EEOC program.

- Hire additional staff to proactively investigate minimum wage, sick days and retaliation violations.
- 1 FTE Field Investigator (modeled after the State Labor Commissioner's Bureau of Field Enforcement (BOFE))
- 1 FTE Auditor
- 1 FTE Lawyer

Office of Equity and Inclusion 3 FTE

3.00 Program Managers are needed to manage the delivery of programs to underserved communities and protected classes.

Graffiti Abatement

Graffiti has been a continuous issue in District 4 as it has contributed to some of the violence in the community. Graffiti abatement should be funded in this budget cycle to assist in not only quelling the violence, but to also assist in beautifying the community.

Weed Abatement

The lack of maintenance of weeds in the public right of way have been a constant issue in District 4 and the City in general. Additionally, overgrown weeds are a safety hazard to the community and funding should be allocated contributing to comprehensive and routine clearance efforts.

Additional Grounds Maintenance for Encanto Area Parks

Additional Grounds Maintenance Worker II positions are requested for Encanto area parks.

Small Business Bonding Assistance Program

Resources should be identified to establish a Small Business Bonding Assistance Program as a supplement to the City's existing SLBE/ELBE program, and as an alternative to addressing the bonding needs of small construction firms. By adopting this program, other cities in California have benefitted from expanding the existing pool of bondable contractors, thereby increasing competition and reducing costs.

Youth Employment and Workforce Development

The city needs to analyze, develop and implement a means to monitor the progress and outcomes for opportunity youth. With a strong team, deep community connections, best-in-class web-portal and IT solution, we have the foundation needed to dramatically expand the program in FY21 to rival youth employment programs in other large cities. Additionally, we recommend in prioritizing the following programs:

- Connect2Careers
- Hire A Youth Summer Programs
- Tech Hire opening the door for students interested in the technology field.
- SDSU's Compact for Success program for guaranteed SDSU admission
- UCSD's CREATE School and District Partnerships to maximize educational opportunities for both students and teachers.
- Youth Opportunity Passes to ensure youth have free access to public transportation resulting in increased access to jobs and extracurricular activities.

Penny for the Arts

Fully funding the Penny for the Arts program for FY20 is critical to the continued growth of our arts and culture programs across the City.

SD Nights Program

SD Nights is focused on providing services and programming for teens at risk of entering the juvenile justice system during the summer months when school and other structured activities may be unavailable. The City of San Diego's Teen Nite Program currently provides free activities and trips for youth every Friday in the summer at 15 site locations along with the City of San Diego Police Department. Expanding this initiative to include more partners such as One San Diego, the County and the San Diego Unified Schools District will allow the program to grow in scope. Furthermore, it will revamp the program to go from being an afterschool program to a diversion program that will provide both recreational and education opportunities for at risk youth at least 4 times a week during the summer. SD Nights would be based upon a similar program that has been operational and successful in Los Angeles.

Homelessness Outreach

There are two components to successful outreach: building and sustaining trust, and being able to offer something concrete to a person on the street. A homelessness outreach program should be implemented in accordance to the City of San Diego's Community Action Plan on Homelessness. A comprehensive outreach framework that moves from a contact-based approach to housing-focused outreach should be implemented in City-wide homelessness outreach efforts. Service providers with expertise in homelessness outreach must be at the crux to coordinate and carry out core outreach functions rather than SDPD².

Cannabis Equity Program Equity Study

In furtherance of the goals outlined in Proposition 64 and the passing of Measure N, the purpose of such a program would be to invest an appropriate portion of San Diego's Cannabis Business Tax revenues to contribute to the direct repair of communities and individuals that have disproportionality suffered the most from racially charged criminalization of cannabis.

² City of San Diego Community Action Plan on Homelessness
https://www.sdhc.org/wp-content/uploads/2019/10/SD_Homeless_CSH_report_final_10-2019.pdf

Rapid Rehousing Assistance

Rapid Rehousing Assistance has been a major intervention for persons coming into the homeless system or who are at risk of homelessness. According to the City of San Diego's Community Action Plan, Rapid Re-housing is often an intervention offered to highly vulnerable people with flexibility with regards to rental assistance or intensity of services. Increasing flexibility of this program is critical for those who many not need the level of services in supportive housing³.

Urban Forestry Program

A critical part of the Climate Action Plan is growing the City's urban forest. Trees make vital contributions to livable and sustainable neighborhoods. Trees also reduce carbon, energy use, and make neighborhoods cooler and more walkable. It is important for the city to increase resources to plant and maintain trees throughout the city limits. The following FY21 budget allocations are vital to meeting the CAP goals related to growing our urban forest, as recommended by our Community Forestry Board as well:

- Additional arborist/horticulturalist, in Streets Division.
- Planting 2,500 additional street trees.
- Increase in contracts for inspection and scheduled tree care.
- Tree trimming for an ongoing basis, as recommended by IBA in FY 2019-2020.

We also recommend that additional focus be placed on tree-related activities in other departments.

- Ensure that sidewalk improvements preserve trees.
- Develop Integrated Pest Management approach for emerging tree pests.
- Invest in trees to meet storm water permit requirements.
- Explore increasing property-based fees.
- Fill vacant funded Landscape Architect position in Public Works.
- Complete tree canopy analysis to provide direction for Climate Action.
- Accelerate applications of Enterprise Asset Management systems.

Public Banking Business Plan

Based on the California Public Banking Act AB857. This is a request to approve funding for a consultant contract to develop a business plan on a potential City of San Diego public bank.

Community Development Block Grant (CDBG) Program

SB 107, approved in 2015, provides substantial reform of the redevelopment wind-down process and ensures that San Diego will properly receive CDBG repayment/recovery of nearly \$240 million. The City should ensure that funds are reinvested in San Diego's economically disadvantaged communities in the form of infrastructure investment, job creation and economic development. Prioritization should be given towards the suggestions outlined in the Annual Action Plan provided by the Consolidated Plan.

³ City of San Diego Community Action Plan on Homelessness
https://www.sdhc.org/wp-content/uploads/2019/10/SD_Homeless_CSH_report_final_10-2019.pdf

Climate Action Plan (CAP) Implementation

The implementation of the City's Climate Action Plan is critical to ensuring that the goals outlined in the plan are achieved. As such it is critical that the FY21 budget fully fund the implementation efforts needed for Phase I and preparations for Phase II goals. Below are a few critical items that should be considered for FY20 funding in addition to funding identified in the Mayor's implementation platform, 2016:

- **Social Equity Compliance:** An important part of CAP implementation is ensuring social equity is monitored and protected in each goal. Consideration of a new staff position, or enhancement of a current staff position to ensure compliance is critical. Accessing available grant funds are critical to ensure implementation as well. Development of an "Equity Division" in the sustainability department is recommended to address this need. Approximate Cost: \$500,000
- **Five-Year Climate Action Plan Outlook:** As cited from the Climate Action Campaign group's memoranda – "We request implementation of the Independent Budget Analyst's 2018 recommendation that the CFO include a CAP Five-Year Forecast as an addendum to the Five-Year Financial Outlook, on an annual basis. That Outlook, a five-year implementation plan for the CAP, with associated costs, would offer the Mayor and council a clear understanding of the actions and investments needed to hit the 2020 and 2035 CAP targets. The city must take a holistic programmatic approach to CAP implementation, rather than continuing to plan implementation simply through the budget cycle on an annual basis. Approximate cost: IBA Determination."

REVENUE SOURCESExcess Equity

Based on the First Quarter Report of FY 2020 there is a projected ending fund balance estimated \$22.1 million in available excess equity.

Approximate revenue: \$22.1 million

Cannabis Revenues

The Fiscal Year 2020 Adopted Budget includes \$12.2 million in the Office of the City Treasurer for Cannabis Business Tax. Current projections estimate revenues to be over budget by \$4.8 million, totaling \$17.0 million.

Approximate revenue: \$17.0 million

Sale for SDSU stadium Revenue

Approximate revenue: TBD

Homeless Housing, Assistance, and Prevention Program (HHAP)

The Outlook identifies HHAP as a one-time revenue source to offset homeless program costs. HHAP was approved in the state budget for FY 2020 and provides jurisdictions funding to support regional coordination and expand or develop local capacity to address immediate homelessness challenges.

Approximate revenue: \$20.0 million

Senate Bill 2

Governor Brown signed SB 2 creating the Building Homes and Jobs Act. Beginning January 2019 and moving forward local municipalities will receive 70% of revenue collected from the Permanent Local Housing Allocation creating an ongoing funding source to address unmet housing needs. The State is expected to issue a NOFA in February 2020.

Approximate revenue: TBD

Affordable Housing Fund

On June 10, 2019 Council approved the FY 2020 Affordable Housing Fund Annual Plan. At that time the IBA highlighted that \$4.1 million was not budgeted for any purpose since it is program income restricted for use on old programs that, according to the San Diego Housing Commission, ended between 1992 and 1997.

Approximate revenue: \$4.1 million

Redevelopment Property Tax Trust Fund (RPTTF) Lawsuit

The City could receive an estimated \$35-40 million in revenue pending the outcome of the City of Chula Vista, et al. v. County of San Diego (Sandoval) lawsuit.

Approximate revenue: TBD

Storm Water Fee Increase

The amount of revenue that could be generated roughly equates to \$6 million for each \$1.00 (charged per parcel per month) the fee is increased. The City currently charges 95 cents per parcel per month.

Approximate revenue: TBD

People's Ordinance – Paid Refuse Collection

The People's Ordinance establishes the trash collection of single family homes as a responsibility of the City for no fee, but does not include multi-family homes. As a result, City residents that live in multi-family homes normally contract with a third-party collection service and pay for trash collection. The City is the only large city to continue to provide free collection services to single family homes. Monthly fees charged by other large cities in California (top 10) for comparable services ranges between \$23–132 per month. Given the City's current costs, the monthly charge to the roughly 285,000 single family home residents currently served would be approximately \$16 per month.

Approximate revenue: TBD

Gas Tax Revenues

To further enforce Climate Action Plan goals, concentrated allocation of Gas Tax revenues for tree planting in center medians and sidewalk cutouts is encouraged. Trees serve as a method of bioremediation to mitigate the impact of greenhouse gas emissions and reduces the heat island effect that occurs during hot summers where the asphalt on roads attract a substantial amount of heat. This funding source could also be leveraged more for Class I bicycle lanes and dedicated bus lanes as well.

Approximate revenue: TBD

This memo reflects our top priorities and will serve as the basis for our support of the upcoming budget. We will only support a budget that is equitable and responsive and that identifies and seizes opportunities to improve the quality of life of all communities.

MM:me

cc: Mara Elliott, City Attorney
Patrick Bouteller, Director of Government Relations, Mayor's Office
Jessica Lawrence, Director of Council Affairs, Mayor's Office



COUNCILMEMBER MARK KERSEY

DATE: January 10, 2020

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Mark Kersey 

RE: Fiscal Year 2021 Budget Priorities

This is in response to Budget & Government Efficiency Committee Chair Barbara Bry's December 13, 2019 memorandum requesting Councilmember input in the development of the Fiscal Year 2021 Budget. In this lean budget time, my top priority is continued investment in our neighborhood infrastructure. City leaders must avoid the mistakes of the past and resist the temptation to neglect our asset network in deficit years. To the extent that funds are available, I put forward the following requests:

Sidewalk Program. I request that the sidewalk repair and replacement program receive a significant contribution from the Infrastructure Fund to support the ten-year funding plan to address the current backlog. Specific contributions to the sidewalk program are listed in the Infrastructure Fund priority section of this memo as well as in the attached sidewalk plan memo. I also request the General Fund be used to hire the 21.00 FTE requested in FY 2021 as outlined in the 5-year outlook.

Prioritize Core Transportation Projects within the Infrastructure Fund. During Fiscal Year 2021, it is estimated that the Infrastructure Fund contribution will be approximately \$25.5 million. This fund was created to be flexible in addressing priority infrastructure needs. As we work to reduce the City's backlog of infrastructure projects, I request that the FY21 Infrastructure Fund contribution be distributed among:

- Sidewalk Program
 - \$5-6 million in capital sidewalk replacement funding
 - Purchase of slice and grind equipment and training expenses
 - Fund the cost of sidewalk permit fees to allow for a no-fee sidewalk permit holiday during Fiscal Year 2021

- \$300,000 in funding for the 50/50 program, in addition to the \$300,000 General Fund allocation, bringing the total 50/50 program funding in FY2021 to \$600,000
- Street repaving and slurry seal
- Mobility and active transportation, including Vision Zero infrastructure and intelligent traffic signals

Utilize Measure N Proceeds for Enforcement. The overwhelming voter approval of Measure N, a local tax on recreational marijuana, ensures the City has the resources to cover costs associated with the legalization of cannabis without hurting our investment in other city services. Enforcement of marijuana laws, and most importantly shutting down illegal operators, should be the top priority for these funds.

Expand Homeless Outreach Services and Housing. Consistent with the City of San Diego Community Action Plan on Homelessness, this Council must continue to prioritize our homelessness crisis. I request that funding be continued for the following programs:

CleanSD Sidewalk Sanitization. Two years ago, our region was devastated by a Hepatitis A outbreak which resulted in a total of 592 cases and 20 deaths. We must take every step necessary to keep our streets and sidewalks clean to avoid another deadly outbreak.

Temporary Bridge Shelters. As we work to house our homeless population, temporary bridge shelters have served as an instrumental tool to get individuals off the street, connected to services, and transitioned into permanent housing. Our existing four shelters house approximately 931 individuals. We must continue the funding for these shelters until we can find permanent housing for our vulnerable homeless population.

Storage Connect Centers. These facilities allow homeless individuals to securely store their belongings, allowing them to more easily get to appointments or receive assistance. We must continue to fund all three of our existing facilities and consider expanding the Sherman Heights storage connect center beyond the current 500 individuals it is permitted to serve.

Safe Parking Lots. The City's Safe Parking Program offers three lots for individuals and families living out of both standard and recreational vehicles. We must continue to fund this program and look to identify new lots to serve additional people as needed.

Sustain Fire-Rescue Response Times in Northeastern San Diego. The Fast Response Squad in San Pasqual Valley was made permanent after the adoption of the Fiscal Year 2018 Budget. In October 2017, a fire sparked in San Pasqual Valley, and the FRS helped contain the fire to 12-acres. The San Pasqual Valley is otherwise served by Station 33 in Rancho Bernardo, which has the largest territory of any station in the department. The San Pasqual Valley FRS must continue to operate on a permanent basis to ensure appropriate Fire-Rescue response times throughout northeastern San Diego.

Improve Customer Service Through 311. An integrated 311 program, as recommended in the City Auditor's March 2015 *Performance Audit of the City's Public Right-of-Way Maintenance Activities*, has the potential to not only enhance customer service, but also streamline operations, reduce unnecessary 911 calls, and support open data. It is important to build upon the success of the Get It Done program, and fully fund future phases and expansions.

Manage City Leases in San Pasqual Valley. The Public Utilities Department has leased land in the San Pasqual Valley to farmers since the 1950s. Over the past several years there has been significant turnover with the position that oversees these land leases, and many leases are in holdover status. I would like to request that this FTE be transitioned into an Agricultural Lease Manager and require someone with extensive knowledge of the agriculture industry to fill the position.

Restore Transportation in the San Pasqual Valley. Ysabel Creek Road is the main thoroughfare between Bandy Canyon Road, where farmers package their products, and San Pasqual Valley Road, where the Zoo Safari Park and the Archaeological Society are located. Severe storms have moved much of the asphalt off Ysabel Creek Road, leaving the road dangerous and inconsistent with the City's Street Design Manual. I request that a CIP be established to properly restore Ysabel Creek Road and safe transportation within the valley.

Keep Hand Sanitizer Available at City Facilities. Last winter I launched a Fight the Flu campaign to educate the public about the severity of influenza. In the winter of 2017-2018 there were 20,833 reported cases and 342 deaths in our region. As part of my campaign, Gojo and Waxie generously donated hand sanitizer dispensers and a Purell refill for each library and recreation center in the City of San Diego. I request that we make funding permanent for Purell refills at our 93 library and recreation center locations.

Establish Consistency Across Council Office Budgets. In the time that I have served on the Council, the discrepancy between council office budgets has been as great as 34% in a single fiscal year. It is my continued belief that all nine council office budgets should be equal and not formulated based on a spending snapshot.

Attachment



City of San Diego
MARK KERSEY
 CITY COUNCILMEMBER, FIFTH DISTRICT

DATE: January 10, 2020

TO: Honorable Mayor Kevin Faulconer
 Honorable Councilmembers
 Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Mark Kersey 

RE: Sidewalk Plan

I respectfully submit the following plan to address the current backlog associated with the City's sidewalk repair and replacement program. My proposed approach leaves Council Policy 200-12 (Sidewalk Maintenance Policy) in place while the City focuses on a funding and maintenance plan that will significantly reduce or eliminate the current backlog. The Council Policy should be reevaluated only after the current backlog has been significantly reduced to ensure that any new policy has the best chance for success. The following proposal will ensure that the City is adequately funding the sidewalk program to address the current backlog in a timely manner.

Fiscal Year 2020

1. DSD staff completes their review of the current sidewalk permit fees in Fiscal Year 2020, reducing sidewalk permit fees to the lowest acceptable levels.
 - a. Upon completion of this review, I request that staff and the IBA determine the annual fiscal impact of waiving all sidewalk permit fees for residents, to be absorbed by the Infrastructure Fund in Fiscal Year 2021 as described below.

Fiscal Year 2021

2. Fund the sidewalk program as outlined in the most recent 5-year outlook and immediately begin the process of hiring additional staff to support the sidewalk program.
 - a. +21.00 FTE in FY2021, +2.00 FTE in FY2022

3. Utilize Infrastructure Fund revenue in Fiscal Year 2021 to fund the following aspects of the sidewalk program:
 - a. \$5-6 million in capital sidewalk funding
 - b. Purchase of slice and grind equipment and funding for staff training
 - c. Fund the cost of sidewalk permit fees to allow for a no-fee sidewalk permit holiday during Fiscal Year 2021
 - d. \$300,000 in funding for the 50/50 program, in addition to the \$300,000 General Fund allocation, bringing the total 50/50 program funding in FY2021 to \$600,000
4. Prior to the expiration of the current slice and grind contract, use Infrastructure Fund revenue and the General Fund to hire and equip city crews to take over slice and grind responsibilities.
 - a. Personnel to be funded by the General Fund
 - b. Equipment and training to be funded by the Infrastructure Fund

Future Fiscal Years

5. In Fiscal Year 2022 through Fiscal Year 2030, use \$9-10 million/year in Commercial Paper funds to address the capital sidewalk backlog, prioritizing sites with the most pedestrian traffic.
6. Fully fund the 50/50 program using the General Fund and make adjustments during the mid-year budget review process to ensure the program is funded and staffed at a level that completes all requests within 6 months.
7. Maximize the use of ramping and slice-and-grind to mitigate all new sidewalk reports as expeditiously as possible.



**COUNCILMEMBER CHRIS CATE
CITY OF SAN DIEGO
SIXTH DISTRICT**

M E M O R A N D U M

DATE: January 10, 2020

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Chris Cate 

SUBJECT: Fiscal Year 2021 Budget Priority Memo

As the City Council initiates budget discussions for Fiscal Year (FY) 2021, we must do so in a manner that recognizes the significant financial constraints and challenges that face the City of San Diego. Per the Mayor's FY 2021-2025 Five-Year Financial Outlook, a \$21.2 million budget deficit is anticipated for FY21. This number climbs to \$83.7 million when the Mayor's key funding priorities for this upcoming fiscal year are taken into consideration. This budget deficit also does not factor in the costs of potential salary increases currently being negotiated with the City's recognized employee organizations. The Outlook anticipates this deficit to continue into FY22, with a projected net budget shortfall of \$66.6 million. Given the tough fiscal reality facing the City, the Council must focus on prioritizing funding for core city services.

The Council must also seriously consider budget reductions for non-essential programs, services, and full time equivalent (FTE) positions, that have been added in the past several years as ongoing expenses in order to help close the projected budget deficit while protecting essential city services. As such, I am proposing the following reductions in the FY21 budget:

- Accept staff's recommendation to implement a four percent (4%) budget reduction for General Fund Departments in order to help close the projected budget deficit. Each one percent (1%) budget reduction to General Fund Departments represents approximately \$15 million in savings. **(\$60 million)**
- Reduce all City Council Office Community Projects, Programs, and Services (CPPS) budget allocations. **(\$1.5 million)**

- Reduce funding for the Commission for Arts & Culture to a baseline budget of \$10.3 million. **(\$3.9 million)**
- Reduce positions in the City Treasurer's Office overseeing the enforcement of the City's Minimum Wage and Earned Sick Leave Programs **(\$400,000)**
- Reduce Council Government Affairs position added in FY20 **(\$150,000)**
- Reduce increased trash pick-up in the Mission Beach community during the summer **(\$70,000)**
- Increase the FY21 Budgeted Vacancy Savings to better reflect the year-end Actual Total Vacancy Savings. In the adopted budgets of FY17-FY20, the Budgeted Vacancy Savings as a percent of salaries averaged 6.6%. However, the Actual Total Vacancy Savings as a percent of salaries averaged 10.6% for each of those fiscal years. In FY21, the Council should consider increasing the Budgeted Vacancy Savings as a percent of salaries to 10%. If we use the budgeted salaries total for FY20 of \$548.5 million, a Budgeted Vacancy Savings of 10% would amount to approximately \$54.85 million in vacancy savings. **(\$54.85 million)**

These actions will potentially realize \$120.87 million in savings.

Nevertheless, it is the City Council's fiduciary responsibility to work with the Mayor to identify and allocate resources for the following key issues that significantly impact San Diego residents: housing, homelessness, infrastructure, public safety, and neighborhood services.

The following are my priorities for FY21:

Neighborhood Services

Homelessness - (\$1,216,901: \$956,901 from the California Homeless Housing Assistance and Prevention (HHAP) Grant, \$260,000 in additional ongoing General Fund allocations)

- In September 2017, my office put forth a comprehensive memorandum of policy recommendations to address San Diego's homelessness crisis. One of those items included an expanded Safe Parking Zone program within my district to provide homeless individuals and families with robust services and a pathway to permanent housing. Since this program was expanded within my district in 2017, the program was expanded again into Council District 7 in Mission Valley. This lot provides safe parking for homeless individuals and families and accommodates up to 80 RVs or 200 standard vehicles. The total annual operating costs for the City's three safe parking lots is \$956,901. The City should prioritize continued funding for this program utilizing the new State of California HHAP grant.
- The City should explore expanding the hours of operation of the Homeless Outreach Team (HOT) in order to reach more homeless individuals and respond to calls for service across all neighborhoods. San Diego's homeless crisis is a citywide issue that requires more resources and services – at all hours. Currently, the HOT team operates seven days a week between 5AM and 3PM. To add one additional second watch shift per weekday, the approximate total annual cost for one sergeant and three officers is \$260,000. The Council should work with the Mayor's office to identify funding for the addition of one second watch shift per weekday.

- 2-1-1 San Diego serves the City of San Diego and the region as a pathway to social and health services through the 2-1-1 dialing code and online database of resources. 2-1-1 San Diego provides referrals to a wide variety of services, such as housing, food, financial assistance, health related services, and many others. 2-1-1 is also a vital resource for those who are at risk or suffering from homelessness since they serve as an important tool to help folks get connected to housing and other critical services. Almost 43% of calls to 2-1-1 originate from residents within the City of San Diego. Should the HHAP grant funding be used to offset the General Fund being used to pay for the Safe Parking Program, the Council should consider allocating a portion of those funds to support 2-1-1 and the important services they provide to San Diego residents. **(One-time funding amount to be determined)**

Library & Park and Recreation – (Maintain Current Funding Level for Ongoing Expenses and addition of \$500,000 in One-Time Funding for Library Materials Budget)

- Over the past eight years, the Mayor and City Council have prioritized increasing or maintaining hours at branch libraries, and parks and recreation centers. As the City anticipates a significant budget shortfall this coming fiscal year, it is imperative the Council and Mayor work together to maintain the same levels of service at these facilities, ensuring all City residents can continue to benefit from these valuable neighborhood resources. Every effort must be taken to ensure that not a single library or recreation center hour is reduced in the FY21 budget. Libraries and recreation centers provide some of the most essential and important services residents rely on a daily basis, so we must work to ensure that this quality of life is not impacted by cuts to these areas.
- The budget for new library materials has remained at \$1.8 million since FY09. Increasing funds for library materials is essential to ensure that San Diego residents have access to new, current, and relevant resources. The Council should prioritize \$500,000 in one-time funds to help increase the library materials budget.

San Diego Police Department – (\$200,000 in One-Time Funding)

- The City Council approved an initial two-year contract with Loma Media in June 2018 for marketing and branding strategy services to assist with police recruitment efforts. This initial contract will expire during FY21. The contract provides options to extend the contract for three additional one-year periods for an amount not to exceed \$200,000 per year. Over the past two years, the San Diego Police Department has seen a significant improvement in its recruitment efforts, with academies at or near capacity. It is important that the Council work with the Mayor to extend the contract with Loma Media for an additional year to cover services for FY21 with a one-time allocation of \$200,000.

San Diego Fire-Rescue Department (Fire-Rescue) – (\$451,101 net savings from relief pool, \$480,000 for Training Facility)

- Overtime expenditures for Fire-Rescue have had an impact to the City's General Fund for several years. Last year, Fire-Rescue outlined a pathway to increase the number of academies and establish a relief pool in order to reduce the department's reliance on overtime. The FY20 budget supported the creation of this relief pool through the funding

of 37 FTE Firefighters and an additional fire academy. The Outlook anticipates the addition of 37 additional FTE Firefighters and one additional fire academy to support the expansion of the relief pool in FY21. The allocation for FY21 to support these additional resources totals \$4,780,928. However, the Outlook stipulates that funding for this increase is offset by the decrease in department overtime. After factoring in anticipated overtime savings, the expansion of the relief pool will result in a net savings of \$451,101.

- In 2018, Fire-Rescue and Citygate Associates provided a report to the Public Safety and Livable Neighborhoods Committee regarding the capabilities and needs assessment study of the Emergency Command and Data Center (ECDC). The study indicated that the current location of the ECDC would run out of space by 2020 and, as such, relocation planning would need to happen as soon as possible to address this concern. The study recommended that the City explore the option of merging dispatch centers with San Diego's regional fire services. City and County executive managers approved a co-location effort and a site criteria study has been completed. Phase 2 of this effort involves studying which potential properties can support this joint facility, exploring potential site options, and conducting cost analysis studies. There may be a need for additional funding for this next phase. As this is a time-sensitive matter, the City Council and Mayor should work together to ensure this process receives the necessary funding and support it requires.
- The FY21 budget should provide all the fiscal support necessary for the relocation of the Liberty Station Fire Training Facility to allow for the advancement of the City's Pure Water program. A site has been identified in the community of Kearny Mesa. Staff from Real Estate Assets, Planning, Fire-Rescue, and Public Utilities are currently conducting a feasibility study, which constitutes Phase 1 of the project, and should be completed within the first quarter of this year. Staff is currently looking for funding for Phase 2 which involves pursuing the Planned Industrial Development Permit Amendment. Currently, there is an available budget of \$105,000. Phase 2 of the project requires an estimated \$585,700. The City Council and Mayor should work together to allocate the difference to ensure this project continues to move forward in a timely fashion. (\$480,700)

Expanded "CleanSD" Program (Maintain Current Funding Level)

- In last year's FY20 budget, Council approved an additional \$6.5 million to expand the "Clean SD" Program, which provided additional personnel and other resources to remove trash and debris from public spaces throughout the City. Last year's expansion enabled the City to expand this program to areas outside of Downtown and the San Diego River, and into other neighborhoods affected by debris and trash, including beach areas, canyons, parks, and other open spaces throughout the City. This program is essential in order to maintain a clean and safe environment for City residents. With last year's expansion, the City now spends a total of over \$10 million on the Clean SD initiative. The Council should work with the Mayor's office to ensure that funding for the expanded "CleanSD" Program is maintained in FY21. We must also ensure that this program provides services in specific District 6 locations, such as Tecelote Canyon, Los Penasquitos Canyon, Carroll Canyon, Lopez Canyon, and many others.

Brush Management and Abatement (Maintain Current Funding Level)

- Last year, the Council passed a budget that included a \$1.3 million allocation in non-personnel expenses for the Transportation and Stormwater Department towards brush management and abatement in the public right-of-way. Last year, \$200,000 of these funds were dedicated to addressing high priority cases referred to the department by the Fire Marshall, with the remaining funds earmarked for over 300 other brush areas throughout the City. The Council must work with the Mayor to maintain FY20 funding levels for this important City service. In addition, staff must include the following District 6 priority areas for regular brush maintenance and abatement: Balboa Avenue, Aero Drive, Mira Mesa Blvd, Clairemont Mesa Blvd, Camino Santa Fe, Genesee Avenue, the paper street behind Dellwood Street, and the Los Penasquitos Canyon Preserve, as well as the medians not within a Maintenance Assessment District (MAD) throughout all the neighborhoods of District 6.

Infrastructure

In 2016, voters approved Proposition H, which requires the City to place various General Fund revenues into an Infrastructure Fund. The Outlook identifies an estimated \$25.5 million for the FY21 Infrastructure Fund, which will pay for capital needs throughout the City. Dedicated funding for the Infrastructure Fund **should not** be transferred to the General Fund. In addition, the City should consider moving up the issuance of long-term debt from June 2021 to early FY21 to refund commercial paper borrowing as well as include other critical infrastructure needs. Funding for the debt service can be paid from proceeds in the Infrastructure Fund. Below are infrastructure priorities for District 6 that can be funded from a variety of sources:

Park and Recreation - (\$21,704,106)

- The City's Park and Recreation center facilities are vital to maintaining and promoting vibrant San Diego neighborhoods. The following Park projects should be funded with FY21 Capital Improvement Program Annual Allocations, as well as, potentially new lease revenue bonds:
 - The heavily utilized basketball court at Olive Grove Community Park is in need of complete resurfacing. Maintenance to the court was performed several years ago, however, the quick return of the damaged surface demonstrates that more needs to be done. (\$16,400)
 - Funding should be allocated for replacement trees at the North Clairemont Recreation Center that were lost due to the drought. (\$7,500)
 - The North Clairemont Recreation Center requires new lights for the outdoor basketball and tennis courts. (\$15,000)
 - Given the high volume of patrons who are 65 years and older who use the Mira Mesa Senior Center, the parking lot needs re-striping and resurfacing. (\$10,000)
 - The Mira Mesa Senior Center is a neighborhood landmark where many of its patrons who attend and enjoy its many programs and services are 65 years and older. The facility is in need of an Americans with Disabilities Act (ADA) ramp at the front entrance of the building for safe access by its patrons. (\$2,000)

- The Gil Johnson Recreation Center at the Mira Mesa Community Park is heavily utilized by patrons of all ages. As such, new flooring is needed in the multi-purpose room. (\$15,000)
- Lopez Ridge Park, in the community of Mira Mesa, needs a new storage shed to adequately house maintenance equipment and supplies. (\$5,000)
- The gymnasium at Hourglass Field in Mira Mesa is in need of four (4) plastic portable dividers to allow patrons and staff to maximize the use of this facility. (\$3,700)
- Hickman Field is a youth sports facility located in the Kearny Mesa community that provides fields for a large variety of youth sports and is used by children and families throughout the City. The design phase of Phase 1 of the Hickman Field Improvement Project is nearing completion and the project will go out to bid in calendar year 2020. The project is fully funded based on current project cost estimates. However, in the event bids for the project are higher than the current cost estimates, the Council should work with the Mayor to ensure that funds are identified in FY21 to make up the difference in order to fully fund the project as planned.
- The Mira Mesa Community Park is in need of significant renovation of its existing facilities. The Mira Mesa Recreation Advisory Group voted to approve an update to the park with the following additions: a new Recreation Center, a new Aquatic Center and swimming pool, and a new All Wheels Plaza. These additions make up the Mira Mesa Community Park Project Phase 2 & 3. This project should be funded with the issuance of new lease revenue bonds which should be pursued in FY21. (\$21,629,506).

Libraries – (\$387,480)

- The City’s library system provides tools, resources, and programs that enrich the lives of families everyday. It is imperative to make sure these neighborhood assets are protected and maintained for the enjoyment of future generations.

The following Library projects should be funded with FY21 Capital Improvement Program Annual Allocations:

- Balboa Library
 - Replace the existing carpet and flooring at the Balboa Branch Library. (\$12,600)
 - Replace tile flooring in restrooms. (\$4,600)
- Mira Mesa Library
 - Repaint and re-stripe the parking lot of the Mira Mesa Branch Library. (\$2,780)
 - Replace damaged and stained restroom countertop after receiving many complaints from patrons. (\$5,600)
 - Replace a nearly 20-year old carpet that has extensive flood damage. (\$150,000)
 - Install a new surveillance security system to keep patrons and staff safe. (\$30,000)
 - Provide modular tables for Children’s Area. (\$6,000)
 - Provide chairs for tables in Children’s Area. (\$4,000)

- North Clairemont Library
 - Replace old flooring throughout the facility. (~\$55,000)
- Rancho Peñasquitos Library
 - Repair and re-stripe the parking lot. (\$20,000)
 - Replace carpet and tile throughout the facility. (\$60,000)
 - Install necessary lighting at library driveway entrance. (\$10,000)
 - Replace the Information desk and Children's desk. (\$6,000)
 - Replace thirty-five (35) folding tables in the community room. (\$3,000)
 - Replace eighty (80) stacking chairs in the community room. (\$10,000)
- Serra Mesa – Kearny Mesa Library
 - Replace twenty-one (21) public internet computer monitors for adults with adjustable height features. (\$6,000)
 - Replace eight (8) patio chairs. (\$1,500)

Street Lights – (\$1,649,000)

- Many older San Diego neighborhoods are in need of additional street light infrastructure to ensure traffic visibility and the safety of residents and pedestrians. The following locations have been identified as priority areas by the community, by Transportation and Stormwater, and SDPD. In last year's FY20 budget, there was an allocation of \$200,000 towards the installation of new city-owned streetlights. It is important that the FY21 budget maintains, if not increases, the current funding level for streetlights. These lights should be funded through the FY21 Capital Improvement Program Annual Allocations:
- Mt. Davis Avenue south of Mt. Foster Avenue 260', south side
 - (\$15,000)
- Ganesta Road north of Camarosa Circle 110', east side
 - (\$20,000)
- Cassioepia Way east of Squamish Road 215', south side
 - (\$20,000)
- Cassioepia Way west of Bootes Street 225', south side
 - (\$20,000)
- Armstrong Street south of Beagle Street 190', west side
 - (\$20,000)
- Armstrong Street north of Baltic Street 360', east side
 - (\$20,000)
- Armstrong Street north of Baltic Street 175', west side
 - (\$20,000)
- Clairemont Drive north of Iroquois Avenue 175', east side
 - (\$10,000)
- Mt. Cervin Drive north of Boxwood Drive 185', west side
 - (\$10,000)
- Mt. Cervin Drive south of Mt. St. Helens Drive 150', west side
 - (\$10,000)
- Mt. Cervin Drive north of Boxwood Drive 325', east side
 - (\$2,500)
- Mt. Casas Drive east of Mt. Casas Court 180', south side

- (\$2,500)
- Mt. Casas Drive east of Mt. Casas Court 300', south side
 - (\$2,500)
- Mt. Casas Drive east of Mt. Casas Court 430', south side
 - (\$2,500)
- Mt. Casas Drive west of Mt. Culebra Avenue 390', south side
 - (\$2,500)
- Mt. Casas Drive west of Mt. Culebra Avenue 260', south side
 - (\$2,500)
- Mt. Casas Drive west of Mt. Culebra Avenue 150', south side
 - (\$2,500)
- Boxford Drive west of Bamburgh Place 140', north side
 - (\$2,500)
- Boxford Drive east of Charger Boulevard 160', north side
 - (\$2,500)
- Via Alcazar east side of Via Amalia 220', north side
 - (\$2,500)
- Jamestown Court west of Jamestown Road 200', west side
 - (\$2,500)
- Mt. Durban Drive north of Mt. Casas Court 120', west side
 - (\$2,500)
- Mt. Durban Drive west of Mt. Culebra Avenue 640', north side
 - (\$2,500)
- Mt. Durban Drive west of Mt. Culebra Avenue 150', south side
 - (\$2,500)
- 10442 Baywood Avenue
 - (\$18,000)
- Baywood Avenue north of Dunholme Street 115', east side
 - (\$20,000)
- Baywood Avenue north of Dunholme Street 275', west side
 - (\$20,000)
- Two (2) streetlights on the 3900 and 4000 blocks of Antiem Street
 - (\$36,000)
- Sixteen (16) streetlights on Beadnell Way between Mt. Abernathy and Charger Blvd.
 - (\$288,000)
- Mt. Acadia Boulevard between Mt. Alifan Drive and Mt. Blanca Drive
 - (\$15,000)
- 9055 Balboa Avenue west of Ponderosa Avenue 300', south side streetlight
 - (\$15,000)
- Balboa Avenue east of Kearny Villa Road 700', north side streetlight
 - (\$15,000)
- Balboa Avenue west of Ruffin Road 580', north side at driveway streetlight
 - (\$15,000)
- Camino Santa Fe north of Top Gun Street 1150', east side streetlight
 - (\$15,000)

- Camino Santa Fe north of Top Gun Street 1750', east side streetlight
 - (\$15,000)
- Farnham Street east of Ruffin Road 264', north side streetlight
 - (\$15,000)
- Farnham Street east of Ruffin Road 381', south side streetlight
 - (\$15,000)
- Farnham Street east of Ruffin Road 506', north side streetlight
 - (\$15,000)
- Viewridge Avenue north of Balboa Avenue 145', east side streetlight
 - (\$18,000)
- Viewridge Avenue north of Balboa Avenue 290', east side streetlight
 - (\$18,000)
- Mercury Street south of Engineer Road 170', west side streetlight
 - (\$15,000)
- Engineer Road west of Mercury Street 160', south side streetlight
 - (\$15,000)
- Mt. Durban Drive north of Mt. Casas Court 120', west side streetlight
 - (\$15,000)
- Mt. Durban Drive west of Mt. Culebra Avenue 640', north side streetlight
 - (\$15,000)
- Mt. Durban Drive west of Mt. Culebra Avenue 150', south side streetlight
 - (\$15,000)
- Kearny Mesa Road and Magnatron Boulevard, southwest corner
 - (\$15,000)
- 9055 Balboa Avenue west of Ponderosa Avenue 300', south side streetlight
 - (\$15,000)
- Balboa Avenue east of Kearny Villa Road 700', north side streetlight
 - (\$15,000)
- Balboa Avenue west of Ponderosa Avenue 1,765', south side at bus stop streetlight
 - (\$15,000)
- Balboa Avenue west of Ponderosa Avenue 1050', south side at bus stop streetlight
 - (\$15,000)
- Balboa Avenue west of Ruffin Road 380', south side at bus stop streetlight
 - (\$15,000)
- Balboa Avenue west of Ruffin Road 580', north side at driveway streetlight
 - (\$15,000)
- Caldly Place east of Kirkcaldy Drive 208', end of cul-de-sac streetlight
 - (\$15,000)
- Magnatron Boulevard north of Kearny Mesa Road 1160', east side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 1375', north side streetlight
 - (\$15,000)
- Farnham Street east of Ruffin Road 506', north side streetlight
 - (\$15,000)
- Clairemont Mesa Boulevard east of Overland Avenue 300', north side streetlight

- (\$15,000)
- Clairemont Mesa Boulevard west of Overland Avenue 200', north side streetlight
 - (\$15,000)
- Clairemont Mesa Boulevard west of Ruffin Road 300', north side streetlight
 - (\$15,000)
- Clairemont Mesa Boulevard west of Ruffin Road 300', south side streetlight
 - (\$15,000)
- Farnham Street east of Ruffin Road 264', north side streetlight
 - (\$15,000)
- Farnham Street east of Ruffin Road 381', south side streetlight
 - (\$15,000)
- Vickers Street west of Convoy Street 180', north side street light
 - (\$15,000)
- Viewridge Avenue north of Balboa Avenue 145', east side streetlight
 - (\$15,000)
- Viewridge Avenue north of Balboa Avenue 290', east side streetlight
 - (\$15,000)
- Mercury Street south of Engineer Road 170', west side streetlight
 - (\$15,000)
- Engineer Road west of Mercury Street 160', south side streetlight
 - (\$15,000)
- Magnatron Boulevard north of Kearny Mesa Road 990', east side streetlight
 - (\$15,000)
- Magnatron Boulevard north of Kearny Mesa Road 835', east side streetlight
 - (\$15,000)
- Magnatron Boulevard north of Kearny Mesa Road 640', east side streetlight
 - (\$15,000)
- Magnatron Boulevard north of Kearny Mesa Road 280', east side streetlight
 - (\$15,000)
- Magnatron Boulevard north of Kearny Mesa Road 125', east side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 235', north side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 410', north side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 555', north side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 730', north side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 870', north side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 1040', north side streetlight
 - (\$15,000)
- Kearny Mesa Road east of Magnatron Boulevard 1205', north side streetlight
 - (\$15,000)

- Aero Drive east of Aero Court 300', north side streetlight
 - (\$15,000)
- Aero Drive east of Aero Court 300', south side streetlight
 - (\$15,000)
- Aero Drive east of Aero Court 600', north side streetlight
 - (\$15,000)
- Aero Drive east of Aero Court 600', south side streetlight
 - (\$15,000)
- Beloit Avenue east of Arverne Street 135' north side streetlight
 - (\$2,500)
- Engineer Road east of Mercury Street 600', north side streetlight
 - (\$15,000)
- Engineer Road west of Kearny Mesa Road 300', north side streetlight
 - (\$15,000)
- Clairemont Mesa Boulevard west of Mercury Street 440', south side streetlight
 - (\$20,000)
- Clairemont Mesa Boulevard east of Convoy Street 801', south side streetlight
 - (\$20,000)
- Clairemont Mesa Boulevard east of Convoy Street 639', south side streetlight
 - (\$20,000)
- Clairemont Mesa Boulevard east of Convoy Street 471', south side streetlight
 - (\$20,000)
- Clairemont Mesa Boulevard east of Convoy Street 312', south side streetlight
 - (\$20,000)
- Clairemont Mesa Boulevard east of Convoy Street 162', south side streetlight
 - (\$20,000)
- Carroll Way south of Trade Street 295', west side streetlight
 - (\$18,000)
- Chaeswood Drive & Marlesta Drive intersection streetlight
 - (\$20,000)
- Chandler Drive west of Cannington Drive 331', north side streetlight
 - (\$2,500)
- Kesling Street east of Kesling Place, north side streetlight
 - (\$2,500)
- Whitehall Road south of New Salem Street 275', west side streetlight
 - (\$18,000)
- Mt. Everest Boulevard south of Mt. Etna Drive 330', west side streetlight
 - (\$10,000)
- Mt. Everest Boulevard south of Mount Etna Drive 145', east side streetlight
 - (\$2,500)
- Mt. Everest Boulevard north of Mount Durban Drive 105', east side streetlight
 - (\$2,500)
- Mt. Everest Boulevard north of Mount Durban Drive 240', east side streetlight
 - (\$2,500)
- 4521 Rolfe Road

- (\$10,000)
- 5163 Canosa Avenue
 - (\$10,000)

Street Resurfacing

- Even though the City has surpassed the Mayor's goal of resurfacing 1,000 miles of roads by 2020, we must continue to prioritize funding for street repairs. In last year's FY20 budget, there was a total of \$46.9 million allocated toward street repaving and \$33 million allocated toward slurry seals. It is important that the FY21 budget maintains, if not increases, the current funding level for street repaving. The following streets should be considered in conjunction with future group jobs funded via the allocation of SB1 revenues, FY21 CIP Annual Allocations, and the potential issuance of new lease revenue bonds:
 - Gold Coast Drive, OCI-23 & Parkdale Avenue OCI-23
 - Since taking office in 2014, it has been one of my top priorities to fund the street reconstruction of both Gold Coast Drive and Parkdale Avenue. Both streets are major arterials in the Mira Mesa community, with Jonas Salk Elementary School, Mason Elementary School, Good Shepherd Catholic School, and Wangenheim Middle School all abutting these two streets. Dozens of residents and community members have voiced their concerns to our office about the poor condition of these roads. Due to their severe condition, both are in need of full street reconstruction. This project is currently in its design phase which is anticipated to be completed by August 2020. Our office is requesting \$11.1 million to complete the necessary repairs. This project may be funded with the issuance of new lease revenue bonds, which should be pursued in FY21 as mentioned earlier.
 - Pegasus Avenue from Gemini Avenue to Polaris Drive, OCI-29
 - Conrad Avenue west of Genesee Avenue, OCI-33
 - Glasgow Drive, OCI-14.41
 - Miramar Road, OCI-26
 - Convoy Street, OCI-16
 - As a part of the Convoy Street resurfacing, the stormwater drainage issues at Dagget Street should be resolved
 - Clairemont Mesa Boulevard between the 163 and 805 freeways, OCI-40
 - Clairemont Mesa Boulevard between 805 and Clairemont Drive, OCI-48
 - Acoma Avenue, OCI-51.3
 - Antrim Way, OCI-41.62
 - Angeleno Road, OCI-14.17
 - Port Royale Drive, OCI-31.4
 - Royal Ann Avenue, OCI-43.51
 - Ashford Street, OCI-21.4
 - Balboa Avenue, OCI-51.3
 - Baroness Avenue, OCI-38.5
 - Barstow Street, OCI-43.83
 - Bennington Street, OCI-30.25
 - Baywood Avenue, OCI-61.54

- Calle Calzada, OCI-34.59
- Calle Dario, OCI 24.07
- Calle Pino, OCI 12.31
- Camino Santa Fe, OCI-44.14
- Camino Ruiz, OCI-45.81
- Cloud Way, OCI-35.59
- Conrad Avenue, OCI-56.79
- Crater Drive, OCI-45
- Dagget Street, OCI-35.7
- Diane Avenue, OCI- 30.7
- Dunholme Street, OCI-13.92
- Delphinus Way, OCI-90
- Drumcliff Avenue, OCI-62.79
- Fenwick Road, OCI-58.49
- Flanders Drive, OCI-34.64
- Frobisher Street, OCI-18.04
- Greenford Drive, OCI-41.7
- Garde Way, OCI-17.75
- Glasgow Drive, OCI-14.41
- Kesling Street, OCI-9
- Lanewood Court, OCI-38.99
- Lipscomb Drive & Gold Coast Drive, OCI-25.27
- Limerick Avenue, OCI-31.48
- Marlesta Drive between Genesee Avenue and Beagle Street, OCI-33.72
- Menkar Road, OCI-30.53
- Mira Mesa Boulevard, OCI- 36.92
- Merrimac Avenue, OCI-53.4
- Mt. Acadia Blvd between Via Arcilla and Via Bello, OCI-27.58
- Mt. Acara Drive between Mt. Abbey Avenue and Accomac Avenue, OCI-56.81
- Mt. Aguilar, OCI-33.09
- Mt. Bross Avenue, OCI-19.71
- Mt. Frissell Drive, OCI-50.09
- Park Rim Drive, OCI-73.43
- Park Rim Court, OCI-73.1
- Pegasus Avenue between Capricorn Way and Libra Drive, OCI-37.74
- Perseus Road, OCI-16.89
- Prairie Wood Road, OCI-67.73
- Reagan Road, OCI-36.27
- Saluda Avenue, OCI-38.53
- Sauk Avenue, OCI-35
- Surco Drive, OCI-18.22
- Shoshoni Court, OCI-35.8
- Squamish Road, OCI-9.45
- Stanfield Circle, OCI-12.38
- Thanksgiving Lane and Three Seasons Lane, OCI-34.4
- Trebol Street, OCI-13.48

- Torero Place, OCI-65
- Sorrento Valley Road, OCI-29.57
- Westonhill Drive, OCI-40.2
- Vicker Street, OCI-29.17
- Vista Sorrento Parkway, OCI-35.04

Traffic Control – (\$2,074,050)

- Traffic Signal Optimization has demonstrated a reduction in travel time by over 20 percent. In FY20, the City fully installed Traffic Signal Optimization along Mira Mesa Blvd. The City should continue identifying additional strategic locations that seek to benefit from this technology, including Miramar Road, Kearny Villa Road, Clairemont Mesa Blvd., Rolfe Road, Genesee Avenue, Mesa College Drive, and Balboa Avenue. This project should receive funding from the Regional Transportation Congestion Improvement (RTCI) Fee and FY21 CIP Annual Allocations.
- The Clairemont community has identified Beadnell Way, Chateau Drive, and the intersection of Mt. Abernathy and Balboa Arms as problematic streets in terms of traffic and pedestrian safety. Utilizing FY21 CIP Annual Allocations, Transportation and Stormwater should work with the community to install traffic calming measures, protected bike lanes, and pedestrian crossing safety improvements.
- V-Calm signs are highly effective traffic calming assets that directly result in the improvement of safety and travel conditions for both motorists and pedestrians by posting the speed of passing vehicles. The following locations have been identified as unfunded needs by the Traffic Engineering Operations Division and should be funded utilizing FY21 CIP Annual Allocations:
 - Camino Ruiz between Westmore Road and Capricorn Way
 - One (1) electronic V-Calm sign
 - (\$15,000)
 - Ashford Street from Bagdad Street to Salizar Street
 - Two (2) electronic V-Calm signs
 - (\$30,000)
 - Mercy Road near Black Mountain Road
 - One (1) electronic V-Calm sign
 - (\$15,000)
 - Mt. Acadia Boulevard between Mt. Alifan Drive and Mt. Ararat Drive
 - Two (2) electronic V-Calm signs
 - (\$30,000)
 - Calle Cristobal between Camino Ruiz and Camino Santa Fe
 - One (1) electronic V-Calm sign - eastbound facing
 - (\$15,000)
 - Calle Cristobal – westbound near Frames Port Place
 - One (1) electronic V-Calm sign
 - (\$15,000)
 - Mt. Aguilar Drive between Mt. Ainsworth Avenue and Mt. Abraham Avenue
 - Two (2) electronic V-Calm signs
 - (\$30,000)
 - Mt. Everest Boulevard between Mt. Etna Drive and Mt. Casa Drive

- One (1) electronic V-Calm sign
 - (\$15,000)
 - Cole Street between Appleton Street and Lodi Way
 - Two (2) electronic V-Calm signs
 - (\$30,000)
 - Park Village Road between Mannix Road and Arucauna Way
 - One (1) electronic V-Calm sign
 - (\$15,000)
 - Dubois Drive between Appleton Street & Caywood Street
 - One (1) electronic V-Calm sign
 - (\$15,000)
 - Doliva Drive between Vergara Street and Triana Street
 - One (1) electronic V-Calm sign southbound facing
 - (\$15,000)
- Traffic signal improvements are critical to ensuring the proper flow of traffic and safety of pedestrians. The following have been identified as priority locations by the community and city staff to receive upgrades in terms of countdown timers, new traffic signal components, curb ramps, crosswalks, and median upgrades. These should also be funded using FY21 CIP Annual Allocations:
 - Clairemont Mesa Boulevard and Rolfe Road
 - (\$13,000)
 - Appleton Street and Genesee Avenue
 - (\$220,000)
 - Marbury Avenue and Westmore Road
 - (\$82,100)
 - Balboa Avenue and Viewridge Avenue
 - (\$140,000)
 - Balboa Avenue and Kearny Villa Road
 - (\$550,000)
 - Clairemont Mesa Boulevard and Convoy Street
 - (\$84,000)
 - Convoy Street and Othello Avenue
 - (\$102,000)
 - Convoy Court and Convoy Street
 - (\$5,200)
 - Balboa Avenue and Ruffin Road
 - (\$55,000)
 - Balboa Avenue and Viewridge Avenue
 - (\$60,000)
 - Balboa Avenue and Convoy Street
 - (\$10,000)
 - 8500 block of Balboa Avenue
 - (\$40,000)
 - Montgomery Drive and Sandrock Road
 - (\$16,700)
 - Balboa Avenue and Kearny Villa Road

- (\$60,000)
 - Convoy Street and Ronson Road
 - (\$51,000)
 - Balboa Avenue and Convoy Street
 - (\$10,000)
 - Pacific Heights Boulevard and Pacific Mesa Blvd.
 - (\$3,050)
 - Reagan Road and New Salem Street: Curb Ramps only
 - (\$92,000)
 - Armstrong Street and Armstrong Place: Curb Ramps only
 - (\$25,000)
- Rectangular Rapid Flashing Beacons (RRFB) is a cost-effective traffic improvement that enhances pedestrian safety and maintains traffic flow while avoiding unnecessary traffic signal installations. The following locations have been identified by the community for an RRFB and should be funded with FY21 CIP Annual Allocations:
 - Sandburg Elementary School (\$10,000)
 - Salk Elementary School (\$10,000)
 - Cannington Drive at Lafayette Elementary School (\$10,000)
 - Stalmer Street and Angelucci Street (\$10,000)
 - Intersection of Armstrong Street and Armstrong Place (\$10,000)
 - Dubois Drive at Field Elementary School (\$10,000)
 - Farnham Street between Overland Avenue and Ruffin Road with curb ramps (~\$25,000)
 - Dagget Street and Convoy Street (\$10,000)
 - Opportunity Road and Convoy Street (\$10,000)
 - Raytheon Road and Convoy Street (\$10,000)
 - Convoy Street between Armour Street and Othello Avenue (\$10,000)
 - Ross Elementary School (\$10,000)
 - This project requires necessary ADA evaluations for work to move forward
 - Mt. Augustus Avenue at Holmes Elementary (\$10,000)
 - Biltmore Street at Whitman Elementary (\$10,000)
 - Baxter Street at Hawthorne Elementary (\$10,000)
 - Triana Street at Sequoia Elementary (\$10,000)
 - Mt. Albertine Avenue at Lindbergh Elementary School (\$10,000)
 - Montongo Street and Goleta Road (\$10,000)
 - Flanders Drive and Flanders Place (\$10,000)
 - Gold Coast Drive and Baroness Avenue (\$10,000)

Sidewalks – (\$8,523,000)

- Ensuring sidewalks are installed in priority pedestrian areas are extremely important to creating safe and livable neighborhoods. In last year's FY20 budget, there was an allocation of \$2,375,000 for the installation of new sidewalks. It is important that funding for new sidewalks in the FY21 budget is at least maintained at current levels and increased, if possible. These are the priority areas in District 6 for new sidewalks and should be funded using FY21 CIP Annual Allocations or the issuance of new lease revenue bonds that should take place in FY21:

- Many Clairemont pedestrians utilize Balboa Avenue from Clairemont Drive to Mt. Culebra as a means of navigating across Tecolote Canyon. As the City works to implement the goals of the Climate Action Plan by incentivizing alternative modes of transportation, it is vital to ensure the safety of pedestrians. In 2017, this project received \$500,000 for the design phase from the RTCI Fee. The City should consider this revenue source and FY21 CIP Annual Allocations to help fund the remainder of the project. (\$5,140,000)
- The community and City staff have identified Genesee Avenue between Marlesta Drive and Park Mesa Way as being in need of a new sidewalk. This project would install nearly 3,000 linear feet of new sidewalk on the east side of Genesee Avenue. (\$1,007,000)
- Many Clairemont pedestrians utilize Genesee Avenue between Sauk Avenue and Chateau Drive. City staff and residents have identified the need for a new sidewalk on the east side of Genesee between Sauk Avenue and Chateau Drive. The design for this project has been completed. There is currently \$400,000 in the project which was allocated in last year's FY20 budget. The estimated total cost of the project is \$2.4 million. An additional \$2 million is needed to fully fund the construction phase of the project. (\$2,000,000)
- The Rancho Penasquitos community and City staff have identified Black Mountain Road between Park Village Road and Pimpernel Street for improvements which includes a sidewalk, 1000 feet of guardrail, and streetlights. (\$376,000)

CC:ay



City of San Diego
Councilmember Scott Sherman
Seventh District

MEMORANDUM

DATE: January 10, 2020
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Scott Sherman
RE: FY 2021 Budget Priorities

Despite enjoying annual revenue growth, the City's baseline spending deficit is projected to be \$21.2 million. Compounding the baseline deficit are labor negotiations currently underway with the City's Recognized Employee Organizations and a funding shortfall of \$62.5 million for anticipated critical expenditures. The Fiscal Year 2021 budget will be a challenge to balance. This Council must show restraint and leadership to prioritize funding our reserves and core quality of life needs to prevent reductions or interruptions in services upon which our residents rely.

The following are my budget priorities for Fiscal Year 2021:

District 7 Community Projects

John Baca Park (Formerly Morley Green) Mini-ADA Park (\$1,250,000-\$1,500,000) - P19003
This project has been a top priority for the Linda Vista community for over a decade. John Baca Park is centrally located in Linda Vista with a large number of families overlooking the space. Using a ¼ mile radius from the center of the park as the service area, it is estimated that 91% (4,119) of the 4,527 residents who will use the park are in the Low to Moderate Income bracket. The parks adjacent census tracts (86 & 88) have populations of under 18 year olds of 31.8% and 38.7% respectively; the city average is 24%. The average household size for these two census tracts is 3.67 and 3.47; the county average is 2.73. The two closest parks to these census tracts do not contain any equipment or facilities that cater to young children, nor are they ADA accessible.

Morley Green was a former Redevelopment Agency parcel and in October of 2015 DOF relinquished control of the land to the City. Prior to the dissolution of RDAs, CCDC had identified \$1,244,000 in grants and matching funds to develop the parcel into a mini-ADA park. Investing in the Linda Vista community by building a park at this site not only would illustrate the City's commitment to this underserved community, it would also achieve the City's goal of increasing

total park acreage. This project is eligible for CDBG funds to help the community with their plans for the site to include an ADA tot-lot, a shade structure, and picnic tables. There are existing plans for the park improvements that have been approved by the community, and the City can realize \$400,000 in savings for the cost of a park General Development Plan by utilizing these existing plans. Due to the deficit of public park space with accessible equipment in the surrounding area, we should prioritize John Baca Park for CDBG infrastructure funding in FY 2021 to ensure construction can begin as soon as possible.

San Carlos Library (\$20,598,000) – CIP 35-088.0

The San Carlos Branch Library has been a community staple for the last forty years. Initially planned as the flagship branch for the surrounding neighborhoods, the San Carlos Library has been in planning stages for a new library for nearly twenty years. The DC-3 bond identified \$1 million in FY 2015 and has been expended to finalize the design documents for the new San Carlos Library which will complete the last steps in preparation for construction. A financing plan needs to be put into place setting funding aside on an annual basis to build the San Carlos library for which residents have been patiently waiting. Conversations with the County regarding the sale of the land are ongoing as we are in the final stages of receiving the “no further action” letter.

Adaptive Traffic Signals in Mission Valley (\$300,000)

Adaptive traffic signal control systems have been found to improve efficiency by up to 20% and have been recently recognized by the State to have positive climate benefits as a result of the reduction of idling of cars.

Traffic is the primary issue for the Mission Valley community. Billions of dollars of residential and commercial development is taking place and the pending stadium sale and development of SDSU west, the growth trend for this area will continue, and a multitude of transportation strategies are needed to address congestion that impacts both public safety and quality of life.

In 2016, the City installed three signals and an adaptive traffic signal control system along Friars Road in Fashion Valley resulting in a tremendous improvement to the flow of traffic through this heavily congested corridor. With the success of these new adaptive signals, expanding the number of signals along this corridor will provide considerable benefit to alleviating congestion and would assist the City with meeting our CAP goals. Friars Road is the ideal candidate for the expansion of the adaptive traffic signal project given the pre-existing fiber optic cables, an established control system, and three traffic signals already in place allowing for a longer chain of reduced wait times and traffic efficiency.

As identified in the San Diego Traffic Signal Communication Master Plan, funding sources for implementation of the plan include DIF fees, RTCIP, and Transnet funds¹.

Senior River Park Ranger FTE (\$133,227)

In the budgets for Fiscal Year 2019 and 2020 we saw the addition of \$133,227 for a Senior River Park Ranger FTE at a crucial time when the homeless crisis along the San Diego River has reached critical levels. The cost is offset by the Public Utility Department’s contribution of 50% in enterprise funds for a total General Fund impact of \$66,647 based on PUD’s corresponding ownership portion of the San Diego River. Based on feedback from communities along the River,

¹ <https://www.sandiego.gov/sites/default/files/legacy/tsw/pdf/trafficsignalcomm/report.pdf>

this position has been an important step in helping to mitigate this crisis from further escalation and continued funding for this position is necessary.

The position will continue to be responsible for collaborating and managing operations of a Ranger work unit along the San Diego River within the City of San Diego. This includes developing and monitoring of the Ranger section budget; developing, collaborating, maintaining and monitoring various projects along the San Diego River including habitat restoration, interpretation and enforcement; liaison for the Department and San Diego River to various advisory groups, City departments, non-profit groups, media, land owners and public; performing outreach and interpretive programs for the areas of responsibility; assisting in the technical aspects of education, interpretation, and enforcement; and supervising various supervisory, volunteers and staff.

Protected Bike Lanes from Old Town Transit Station to Stalmer Street (\$400,000)

The Linda Vista Planning Group's Traffic and Transportation Subcommittee has been working with the City's Transportation and Stormwater Department to evaluate the implantation of a safe, comfortable, and protected bike and micro-mobility lane along Linda Vista Road to access one of the major employment destinations in Kearny Mesa. The City evaluated the location and concluded that a protected buffered bike lane would be beneficial in that region. The installation of this improvement would not require the removal of car lanes or parking.

We would therefore like to prioritize the installation of a safe and protected bicycle facility, per Vision Zero guidelines for strategic solutions for safety, from Old Town Transit to Stalmer. This improvement would also encompass a pedestrian safe crossing at USD.

Citywide

Expand Homeless Strategies Division

The City of San Diego Community Action Plan on Homelessness sets forth a versatile action plan to combat homelessness. To meet the goals set forth in the plan we need to expand our current Department of Homeless Strategies and increase our current successful programs. We also need to ensure that every Council District is doing their part. To accomplish this we must:

- *Continue and Expand Clean SD.* Clean SD has proved to be extremely successful citywide. Particularly in District 7, Clean SD has been instrumental along the San Diego River. We have seen a dramatic decline in the number of homeless encampments due to the persistence work by SDPD and ESD.
- *Restore of 3 FTE for Homeless Strategies.* During Budget deliberations last year 3 positions were transferred from the City to the San Diego Housing Commission by direction of the City Council. To meet our goals, it is essential these 3 positions are restored in the FY 2021 Budget. Compared to similar cities our Homeless Strategies Division is understaffed and underfunded. For instance, when you look at comparable municipalities, Denver's Road Home Program has 7 FTEs and is still viewed as understaffed and Dallas' Office of Homeless Solutions has a budget of \$11.5 million. To achieve our goals, it is essential that we have the necessary staff and resources.
- *Continue and Expand Bridge Shelters.* Bridge shelters are essential for providing temporary relief from the streets for individuals experiencing homelessness. At

these shelters individuals are not only provided with a place to sleep and meals, but they are connected to services to assist them with finding permanent housing. It is important that we continue funding our current 4 shelters while also looking for other locations.

- *Continue and Expand Storage Connect Centers.* Our Storage Centers provide the ability for homeless individuals to securely store their belongings so they can be independent giving them the ability to go to work and meet with social workers. We must continue to fund and expand the program if we are at capacity.
- *Continue and Expand Safe Parking Lots.* Safe Parking lots provide a protected and secure environment for our unsheltered population living out of their own vehicles. At these locations individuals are provided with support and tools to help stabilize and transition back into permanent housing.

Companion Unit Fee Waiver (\$2,000,000)

A San Diego Housing Commission Report suggested that 2,000 to 6,000 new Companion Units (CUs) may be built in San Diego over the next 20 years—a step in the right direction to adequately provide naturally affordable housing.

Excessive government fees on the construction of new CUs, upwards of \$30,000 per unit, were found to be cost prohibitive to their development. On April 30, 2018, the Council unanimously voted to exempt Development Impact Fees and Facility Benefit Assessment Fees and waive General Plan Maintenance Fees and Water and Sewer fees to encourage their construction.

The Companion Unit fee waiver program has been incredibly successful. In fact, demand has outpaced funding for the Water and Sewer connection waiver each year since its inception. In FY 2019, approximately 80 units were permitted before funding ran out at the end of the second quarter, and in FY 2020 approximately 200 units were permitted before funding ran out mid-second quarter. The cost to the City is approximately \$3,500 per new affordable companion unit being produced by the private sector. Compared to Housing Commission Affordable housing projects which range in cost from \$300,000 to \$500,000 per unit, this is an extremely cost effective investment for the City to create desperately needed housing stock.

The County of San Diego is waiving \$11 million in fees over the next 5 years for the construction of CUs. To meet actual demand for the program in FY 2021, City Council should seek to appropriate \$2,000,000 in one-time funds to reimburse PUD for waiver of sewer and water capacity fees for Companion Units. This will encourage continued private investment in naturally occurring affordable housing options.

2-1-1 San Diego (\$275,000)

2-1-1 San Diego is the hub of accessing social and health services for our region, and a resource that our Council offices rely on to refer constituents needing assistance outside the scope of City departments. Additionally, as part of implementing the Community Action Plan on Homelessness, the City could benefit greatly from a more formal partnership with 2-1-1 to access data through the Community Information Exchange. Nearly half (43%) of calls to 2-1-1 come from residents within the City of San Diego, amounting to over 117,000 referrals, 25% of which are for housing and shelter. Three out of four people who call 2-1-1 with an immediate housing need will not become

homeless. Due to the work load generated from our residents and the benefits this organization brings them, we should dedicate a modest annual investment in supporting their ongoing operations.

Fully Fund Reserves

The Council and Mayor should continue hold to our established policy of high reserve amounts in order to ensure that emergencies and unanticipated economic circumstances, particularly State and Federal budget impacts, will not pose insurmountable challenges. We must rigorously adhere to our goal to not only provide “rainy day” protection and the Pension Payment Stabilization Reserve replenishment plan, but also to sustain the City’s favorable credit rating.

Phase Out City’s Publishing Services

In a fiscal year facing budget deficits and tough decisions about what our priorities for the City of San Diego are, we must find ways to save taxpayer dollars. In FY 2019 the City budgeted nearly \$2.5 million for nine fulltime employees to supply City Departments with their requested printed and electronic materials. While this service is necessary for City Departments to function, the City itself does not need to be in the printing business and instead should contract this service out and focus on continuing to fund core city services with the savings from eliminating this division.

Apply Zero Based Budgeting Principles for Deficit Management and Mitigation

Examining city budgeting principles and practices is essential to mitigating the impact of reduced revenues. Smart budgeting that empowers departments to holistically examine their finances can identify duplication of efforts among departments, give departments the opportunity to identify needs and redirect existing resources, and provide for greater transparency and efficiency.

According to the IBA’s 2016 report “Zero Based Budgeting Concepts and Examples,” the potential advantages of using elements of Zero Based Budgeting principles include:²

- Provides management and the legislative branch with better insight into the detailed activities of departments, and related costs.
- Offers a more rational way to make budget cuts when necessary—as opposed to across-the-board budget cuts that do not differentiate between the value of one service versus another.
- Involves a more detailed review of all expenditures, which helps ensure accountability.
- Enhances transparency and decision-making by more comprehensively examining the entire budget rather than focusing on the incremental change over prior-year spending.
- Focuses on performance measures and results for various decisions/programs.
- Provides more than just an opportunity to cut costs; enhance performance by identifying efficiencies, and help strengthen an organization by offering lessons learned from other municipalities.

Also contained in the report are recommendations from the former CFO of Montgomery County, Pennsylvania, based on that jurisdiction’s experience using ZBB, including to “avoid setting

² Zero Based Budgeting Concepts and Examples, <https://www.sandiego.gov/sites/default/files/ibareport16-16.pdf>

arbitrary percentages (e.g. telling Departments they need to cut 5% of their budget). Departments will identify better service improvements if they feel like their needs and concerns are heard.”

The City successfully utilizes ZBB principles in specific areas such as non-discretionary accounts, hourly positions, and IT discretionary accounts. The City should expand usage of base-line budgeting principles to identify cost savings and improve service delivery by aligning resources to programs without having to make arbitrary cuts.

cc: Honorable Mayor, Kevin L. Faulconer



COUNCILMEMBER VIVIAN MORENO
City of San Diego
Eighth District
MEMORANDUM

DATE: January 10, 2020

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Vivian Moreno 

SUBJECT: Fiscal Year 2021 Budget Priorities

Please see my budget priorities for the Fiscal Year 2021 budget listed below.

District 8 Capital Improvement Projects and Services

As previously submitted via my Capital Improvement Program (CIP) Priorities for Fiscal Year 2021 through 2025, below are the CIP projects in District 8 that should be funded in the FY21 budget.

Beyer Park Development CIP# S00752

Project Description: The project, located at Beyer Boulevard and Enright Drive, consists of the design and construction of Beyer Park and is working towards approval of the General Development Plan with a target of going to the Park and Rec Board for approval in Fall 2019. The project is currently in the environmental review process and are working with the Development Services Department towards preparation a draft CEQA document. The design phase will be completed in Fall 2020. Construction could begin in Fall 2020 if funding is allocated in FY21. Full construction of the project requires \$17 million.

Boston Linear Park

Creation of a Capital Improvement Project for creation of Boston Linear Park and identification of funding for a General Development Plan.

Chollas Creek Trail

Project Description: The FY21 budget should include funding to implement a Class 1 multi-use trail along Chollas Creek from Southcrest Trails to the Bayshore Bikeway. This project requires \$7 million.

Commercial & 20th Storage Facility Cleaning, Sanitization and Code Enforcement

Project Description: The area around this facility should continue to receive an increased level of streets and sidewalk cleaning/sanitization. Additionally, increased code enforcement staffing is critical to ensure the area around the facility remains clean and free of debris. Funding for these activities is critical and should be included in the FY21 budget.

Dennery Ranch Neighborhood Park CIP# S00636

Project Description: The project, located at Dennery Road and Ballast Lane, consists of the design and construction of Dennery Ranch Neighborhood Park in the Otay Mesa Community. This project was estimated to cost \$15.1 million, however recent bids for construction came back over budget. If staff can develop a strategy to bridge the funding gap, this project can begin construction in FY21.

Hidden Trails Neighborhood Park CIP# S00995

Project Description: This project, located east of Parson's Landing and north of Westport View Dr. in the Ocean View Hills Neighborhood, provides for the acquisition, design and construction of an approximately 3.7-acre Neighborhood Park. The project could include sport fields, children's play areas, walking paths and other amenities. The General Development Plan (GDP) is anticipated to be complete by Summer 2020. The project will require \$340,000 to begin the construction phase in FY21.

Howard Avenue-Village Pine to Iris Avenue Sidewalk CIP# B18019

Project Description: This project will install new concrete sidewalk on the east side of Howard Avenue between Iris Avenue and Village Pine Drive. The project also includes installation of a new retaining wall, curb ramps, traffic signal relocation, and other associated improvements for the installation of the sidewalk. This project is in design and requires \$893,000 for construction in FY21.

La Media Road CIP #S15018

Project Description: This project will widen La Media Road between SR-905 to Siempre Viva Road. La Media Road will be widened to a six-lane primary arterial from SR-905 to Airway Road, a five-lane major between Airway Road and Siempre Viva Road with three southbound

lanes and two northbound lanes. Improvements from Siempre Viva Road to Otay Truck Route will be constructed under a different project. This project will also improve drainage at the intersection of La Media Road and Airway Road. This project has \$11.8 million in unidentified funding needs. The design phase will be complete in December 2019. It should be prioritized to ensure it moves towards construction as swiftly as possible.

Nestor Fire Station No. 30 Upgrades

Project Description: A CIP Project needs to be created to address deferred maintenance issues at the Nestor Fire Station (Station No. 30). Deferred maintenance needs total \$2.05 million and include:

- Complete remodel similar to FS33 with new kitchen, office and dorm expansion, bathrooms, HVAC, exhaust extraction, flooring, paint interior and exterior, window and landscaping. Cost estimate: \$2 million
- New flooring in kitchen, Ready Room, dorms. Cost estimate: \$10,000
- Six ready chairs. Cost estimate: \$6,000
- Programmable PPE washer. Cost estimate: \$2,000
- Exhaust extraction system replacement. Cost estimate: \$25,000

Otay Mesa-Nestor Community Plan Update

Project Description: The first Otay Mesa-Nestor was adopted in 1979 and it was last updated in 1997. An Otay Mesa-Nestor Community Plan Update should be included in the FY21 community plan update work plan and FY21 budget.

Otay Mesa-Nestor Fire Station No. 6 Upgrades

Project Description: Fire Station No. 6 is one of the city's oldest stations and requires several deferred maintenance and living condition improvements. A remodel of current bathrooms, kitchen, individual dorm rooms and replacement of the HVAC system should be included in the FY21 budget. Estimated cost is \$250,000.

Repurposing of Historic San Ysidro Library Building (101 West San Ysidro Boulevard) into a Teen Center

Project Description: The repurposing of this facility into a teen center would provide critical services such as youth programming and a meeting space for youth. The historic San Ysidro Library served the community from 1924 until September 2019 when the new San Ysidro branch library opened. This building is centrally located and easily accessible. Repurposing the building into a Teen Center would ensure the community would continue receiving valuable services. Funding in FY21 should be allocated to allow for the preliminary design of the repurposing of the current building.

San Ysidro Traffic Signals

Project Description: The CIP budget should allocate sufficient funding for the installation of new traffic signals at the following locations, as identified within the San Ysidro Impact Fee Study:

- Dairy Mart Road and Vista Lane. Cost estimate: \$275,000
- Dairy Mart Road and Servando Avenue. Cost estimate: \$275,000
- Dairy Mart Road and Camino De La Plaza. Cost estimate: \$275,000
- West San Ysidro Boulevard and Alverson Road. Cost estimate: \$275,000
- Camino De La Plaza and Sipes Lane. Cost estimate: \$275,000
- East San Ysidro Boulevard and Center Street. Cost estimate: \$275,000

Sherman Heights Community Center Playground CIP# B18006

Project Description: Removal of existing playground equipment, picnic tables, and safety surfacing. The existing ADA ramp is to be evaluated and necessary modifications made to make the playground area accessible from the public way. Some grading may be necessary to accommodate the installation of a concrete base for the new poured in place rubberized safety surfacing. This project requires \$470,000 for construction in FY21.

Sidewalk Installations

- Thermal Ave.-Donax Avenue to Palm Avenue Sidewalk CIP# B18157
 - **Project Description:** Installation of sidewalk on east side of Thermal Avenue between Palm Avenue and Donax Avenue and the west side of Thermal Avenue from Dahlia Avenue to Donax Avenue. The project is currently in design and will require \$1.1 million in funding in FY21 to be constructed.
- Create CIP for Saturn Boulevard Sidewalk Project
 - **Project Description:** Creation of a CIP Project for the construction of a sidewalk on the west side of Saturn Boulevard between Dahlia Avenue and Elm Avenue. In 2016, the Transportation and Storm Water Department determined that this location qualifies for sidewalks under City Council Policy No. 200-03. The project number is Saturn Boulevard (SN 15-770299) and has been added to the City's "Sidewalk Needs List" competing with other similar projects to receive funding for construction.
- Create CIP for the installation of new sidewalks in San Ysidro
 - **Project Description:** Creation of a CIP Project for the construction of sidewalks at the following locations:
 1. West San Ysidro Boulevard, from 156 West San Ysidro Boulevard, to 198 West San Ysidro Boulevard (Fire Station 29).
 2. West Side of Otay Mesa Road between Beyer Boulevard and Otay Mesa Place (SYSD).

- Create CIP for the installation of new sidewalks in Nestor
 - **Project Description:** Creation of a CIP Project for the construction of sidewalks at the following locations:
 1. Elm Street, from west 16th Street to Harwood Street.
 2. Elm Street, from 15th Street to 14th Street.
 3. Donax Avenue, from 15th Street to 16th Street.
 4. Donax Avenue, from 16th Street to Thermal Avenue.
 5. Donax Avenue, from Thermal Avenue to Saturn Avenue.
 6. Thermal Avenue, from south Palm Avenue to Donax Avenue.
 7. Saturn Avenue, from Dahlia Avenue to Elm Street.
 8. 16th Street, from Elder Avenue to Elm Avenue.
 9. Elder Avenue, from 16th Street to Thermal Avenue.
 10. 951 Granger Street (no existing sidewalk at this address).
 11. Granger Street between Elm Street and Donax Avenue.
 12. Southwest corner of Elm Avenue and 14th Street.
 13. Atwater Street, from Fern Avenue to Coronado Avenue (Missing sections of sidewalk).
 14. Grove Avenue, between Saturn Boulevard and Switzerland Drive
 15. North side of Avenida Del Mexico, between Saturn Boulevard and Elm Avenue.
 16. East side of Hollister Street between Flower Avenue and Starburst Lane (sidewalk is temporary and needs to be built to city standards)

Southwest Neighborhood Park CIP# P18010

Project Description: The project scope is to prepare a General Development Plan (GDP) for an approximately 11.5-acre neighborhood park including a draft environmental document as required for submittal to the Parks and Recreation Board for review. A construction cost estimate based on the final GDP shall be prepared. Improvements may include a children's play area, picnic areas, and comfort station. The GDP and environmental document are expected to be complete in Fall of 2020. The next phase will require funding for construction documents in FY21. The total project cost estimate is \$8.8 million.

Unpaved Roads in Stockton

Project Description: A CIP Project needs to be created for paving the following unpaved roads in the Stockton community.

1. South Bancroft Street at the intersection of Greely Avenue.
2. Durant Street at the intersection of Payne Street.
3. Alley between K and L Street, east of 33rd Street.
4. 34th Street between Spring Garden Place and Island Avenue.

Citywide Projects and Services:**Transportation and Storm Water Department Grant Writer**

To take advantage of regional, state and federal funding opportunities for transportation projects, the city should hire a grant writer solely focused on securing funding for these activities and projects.

Transportation and Storm Water Department and Public Utilities Department Joint Storm Water Capture and Reuse Analysis

A report by the City Auditor highlighted significant deficiencies in funding for storm water infrastructure. As the city moves forward to address those deficiencies, it is critical that the amount budgeted for Operations and Management of our storm water system be increased, including the possibility of a storm water capture system funded jointly by the Public Utilities Department and the Transportation and Storm Water Department. Construction of a storm water capture facility in Otay Mesa could serve as a pilot program.

Estimated Cost: \$400,000

Sidewalk Maintenance and Repair

The city must act to develop a funding plan to address the findings in the sidewalk condition assessment and mitigate all tripping hazards to effectively reduce the city's liability and improve the conditions of our sidewalks. The FY21 budget should include increased funding for sidewalk repair and construction of new sidewalks.

Mobility Infrastructure

The FY21 budget should include funding within its annual allocations for the installation of a minimum of 20 miles of protected, separated bike lanes citywide to fill network gaps, expand the city's bike lane network and reduce risk in high crash areas. Transnet could be a potential source of funding for these projects.

Bicycle Improvement Projects

The FY21 budget should include funding for the Chollas Creek to Bayshore Multi Use Path (CIP# B17113): Estimated Cost: \$335,000.

Additionally, the following bicycle focused items should be considered for inclusion within the FY21 budget

- Fund interim improvements on Harbor Drive until the SANDAG Bayshore Bikeway project can be completed.
- Fund a full-time position for an Active Transportation grant writer to better pursue available grant funding for bicycle projects.

Expansion of Bus Lanes

The FY21 budget should include funding to promote and support transit use by improving travel times for buses and incorporate traffic signal prioritization where possible.

Estimated Cost: \$100,000

Vision Zero Priority Intersections

Allocate \$15,000 for each intersection to address high visibility crosswalks, countdown timers, audible accessibility:

- 4300 block of Camino de las Plaza.
- 1300 block of Palm Avenue.
- Beyer Boulevard and Del Sur Boulevard.
- Near Alverson Road and W. San Ysidro Boulevard.
- Near Del Sol Boulevard and Del Sol Way (near the bus stop).

Harbor Drive Multimodal Corridor Study Recommendations

The recently completed Harbor Drive Multimodal Corridor Study identifies and prioritizes projects that reduce truck-related congestion, noise and pollution in residential areas, reduce truck and employee parking in Barrio Logan, and improve bicycle infrastructure and pedestrian enhancements along the corridor. Completing environmental review and preliminary design are the key next steps to advancing the Harbor Drive project. The estimated cost for those steps is \$700,000 for environmental review by itself or \$1.85 million for environmental review and preliminary design. The improvements will greatly benefit the city and the FY21 budget should allocate resources to assist the Port in implementing the identified improvements and applying for all available grant funding.

DeAnza Revitalization Plan EIR Funding

During the discussion regarding renewal and expansion of the Campland leases in 2019, the Council indicated that Wildest Restoration Plan be included an analyzed as part of the DeAnza Revitalization Plan EIR. The FY21 budget should include the necessary funding to fully analyze the Wildest wetland restoration option to the same extent as the existing alternative in the upcoming EIR.

Climate Action Plan**Climate Action Plan (CAP) Five -Year Outlook**

The FY21 budget should include sufficient funding to implement the actions and investments needed to hit CAP targets as identified in the CAP 5-Year Outlook.

Study Accounting for San Diego's Blue Carbon in the Climate Action Plan

UCSD has proposed a study to demonstrate the optimization of wetland ecosystems management for carbon sequestration. The city's Climate Action Plan presently does not account for carbon offsets available from "blue carbon"—the burial of plant material in San Diego's wetlands, effectively removing carbon dioxide from the atmosphere for millennia. There is also the potential to increase the storage of carbon by the restoration of marshes in San Diego to provide further benefits to San Diego's climate planning process. UCSD's study proposes to:

- Assess the present inventory of blue carbon in San Diego.
- Estimate the potential for additional storage of blue carbon if city-owned property was restored to wetlands.
- Calculate the economic value of San Diego's blue carbon resources, both current and achievable.

- Calculate the economic value of San Diego’s wetlands for other services, such as tourism, sea level rise protection, water quality improvement, and fisheries improvement.

The FY21 budget should provide phased funding for a three-year study on blue carbon in city wetlands and work with UCSD to determine a potential cost sharing agreement.

Estimated Cost: \$1 million in FY21 (the overall study cost is approximately \$3 million).

Urban Forestry

Expand the city’s urban forestry staff by hiring two additional FTEs in FY21, one Code Enforcement Officer in Development Services, and one additional arborist/horticulturalist in the Streets Division of Transportation & Storm Water, to support full implementation of the Five-Year Urban Forest Management Plan and progress toward the CAP targets. Additionally, the FY21 budget should include \$500,000 for planting 2,500 additional street trees, and a \$1M increase in contracts for scheduled tree care.

Estimated Cost: \$1.7 million

- \$1.5 million (plantings and tree care).
- \$100,000 (Code Enforcement Officer).
- \$100,000 (arborist/horticulturalist).

Zero Waste Management Implementation

To obtain a 75% diversion rate as cited in the Zero Waste Management Plan, the Environmental Services Department should consider increasing blue bin collection service from biweekly to weekly. The additional expense could be offset by the additional revenue generated by increasing the recycling rate. Additionally, the city should provide green waste collection service, particularly in communities south of Interstate 8. To determine the feasibility of such a change, the city should fund a pilot study in the FY21 budget.

Library Budget

Protection of Current Hours and Service Levels

Community members rely on our libraries not just for access to books and reference materials, but also for critical activities like children’s reading programs, youth and adult programming and community meetings. It is critical that the city maintain current hours and service levels at all libraries in FY21.

Programming Budget

The Library programming budget provides free educational and cultural programming to hundreds of thousands of people throughout the city. Currently, the Library Department provides only \$200,000 of ongoing General Fund resources for programs throughout the entire library system. In Fiscal Year 2020, the City Council added \$200,000 in one-time funding to help enhance programming. This figure represents a small investment of \$5,555/branch in program funding. These programs are vital to the success of the library and ensure equity in program access across the system. It is critical to maintain this funding in FY21.

Estimated Cost: \$400,000 of ongoing funding.

Books, Digital Resources and Materials Budget

The Library Department's materials budget has remained flat for a decade. Increasing the budget for books, materials and digital resources is urgently needed to make sure each library keeps pace with circulation needs and allows for adequate access to books, electronic resources and databases. To be on par with other benchmarked library systems the books and materials budget should be increased in the FY21 budget.

Public Safety

Public safety remains a high budget priority. The following items should be considered for inclusion in the FY21 budget.

2-1-1 San Diego funding

2-1-1 serves the city as a trusted pathway to social and health services via the 2-1-1 dialing code and a free online database of resources. The city relies on 2-1-1 to help its constituents in need of vital resource coordination, especially for those at risk of or suffering from homelessness. Nearly half (43%) of calls to 2-1-1 come from residents within the City of San Diego, amounting to over 117,000 referrals. The FY21 budget should allocate funding to support 2-1-1 San Diego.
Estimated Cost: \$275,000

Police Department**Barrio Logan Truck Route Enforcement**

Funding for enforcement activity in the streets prohibited to truck traffic within the new Barrio Logan Truck Route. An additional 30 hours of police overtime per week should be budgeted to allow for adequate enforcement of the Truck Route.
Estimated Cost: \$100,000

Las Americas Outlets Traffic Enforcement

Increased traffic enforcement along city streets adjacent to the Las Americas Premium Outlets from November 27th to December 24th.

Recruitment and Retention

The city must continue to prioritize the recruitment and retention of police officers. Although the FY20 adopted budget allocated funding towards recruitment and retention efforts, the city must not lose focus on ensuring our police department is appropriately staffed to provide our communities with the public safety services they need. As such, in FY21, the city should continue to fund recruitment and retention efforts.

Fire-Rescue Department**Recruitment and Retention**

The Fire-Rescue Department has had difficulty recruiting and retaining firefighters due to uncompetitive salary and benefits. An increase in pay and benefits should be considered in the FY21 budget.

Lifeguard Division

Staffing Increases

Ensuring the Lifeguard Division is appropriately staffed to effectively respond to emergency situations is critical to having a safe environment for visitors to our coastline. As such, the following positions should be included in the FY21 budget.

- Addition of one year-round Lifeguard III for primary backup for both the Children's Pool and La Jolla Cove by water and Blacks Beach by land and water. This station sends staff to coastal cliff rescues, which places stress on the remaining staff. To more effectively respond to emergency situations, the FY21 budget should include funding for additional staffing of one Lifeguard III position.
 - Estimated Cost: \$139,876 (2 FTE)
- Addition of one year-round Lifeguard Sergeant for the Boating Safety Unit (BSU) in order to fill vacant supervisory shifts at any stations throughout the Lifeguard Division, which will reduce out-of-class assignments and overtime costs. Any combination of calls requiring 4-5 total guards leaves the BSU understaffed and the addition of this position will prevent that from happening.
 - Estimated Cost: \$153,112 (2 FTE)
- Addition of one year-round Lieutenant for the Boating Safety Unit (BSU) to provide adequate Lieutenant coverage at the BSU seven days a week, as current staffing only provides for a Lieutenant four days per week. This position would provide adequate coverage for major incidents every day of the week.
 - Estimated Cost: \$92,918 (2 FTE)

Parks & Recreation Department

Preservation of Current Hours and Service Levels

Community members rely on our parks and recreation centers for critical activities like adult and youth athletic leagues, youth and adult programming, senior programming, summer camps and community meetings, as well as enjoying passive activities within our many parks. It is critical that the city maintain current hours and service levels at all park and recreation centers in FY21.

Independent Rate Consultant

In 2017, the Council passed a resolution of intent that allows the IBA to retain the services of an independent rate consultant that can be utilized during Cost of Service Studies and associated reviews. If the IBA determines a need for these services in FY21, the FY21 PUD budget should provide the resources to retain the desired services.

Penny for the Arts

In FY20 the City Council included \$3.9M in one-time funding for Arts & Culture programming. Even with this funding the city will continue to fall short of the Blueprint's stated funding goals.

This means that for the next five years, Arts and Culture funding will continue to be millions of dollars short of the Blueprint's commitment. Continuing arts funding in the FY21 budget to match FY20 levels would allow our arts and culture programming, a vital part of our economy, to continue to grow.

Estimated Cost: \$3.9 million.

REVENUE OPTIONS

The following revenue opportunities should be explored to fund budget priority items outlined in this memorandum:

Excess Equity

The first quarter budget monitoring report projected \$22.1 million in excess equity at year end that could be used in the FY21 budget.

Pension Stability Reserve

\$7.9 million of the Pension Stability Reserve could be utilized for the FY21 annual required contribution to make up for the higher than expected annual required contribution level.

Use of Redevelopment Property Tax Trust Fund (RPTTF) to Ensure Economic Revitalization and Job Creation

The Five-Year Outlook noted that the adjusted residual RPTTF revenue over the next five years increases from \$24.7 million to \$33.9 million, for a total of \$151.1 million. Using this revenue going forward to invest in San Diego's economically disadvantaged communities, as originally intended allows areas in the greatest need of economic investment an opportunity to attract new commercial activity, which in turn creates new jobs and greater tax revenue for the city's general fund. The prioritized investment of these residual RPTTF funds could fund many capital projects across the city that currently do not have identified funding sources.

Contracts

The city utilizes outside contractors for a variety of services totaling \$247 million. The city should utilize the appropriate termination clause language within each contract to renegotiate the cost of each contract. A 10% overall reduction in contracts for outside services would provide the city with \$24.7 million for more immediate General Fund purposes.

Annual Contract Increase Projection

The Five-Year Outlook reflects a 3.9% annual increase in costs for contracts. A reduction in the assumed increase could free up funding for use in the FY21 budget.

Thank you for your consideration of these priorities. This memo reflects my top priorities and will serve as the basis for my support of the upcoming budget.



**CITY OF SAN DIEGO
OFFICE OF COUNCIL PRESIDENT GEORGETTE GÓMEZ
NINTH DISTRICT**

MEMORANDUM

DATE: January 10, 2020

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Council President Georgette Gómez, Ninth Council District

SUBJECT: Budget Priorities for Fiscal Year 2021

Thank you for the opportunity to share my priorities for the City of San Diego's Fiscal Year 2021 (FY21) Budget. A key objective of mine will be to ensure investment in underserved communities and to maximize opportunities that support affordable housing and address our homeless crisis. Not only should investment be prioritized for communities that need them the most, city projects should deliver concrete community benefits while meeting our Climate Action Plan goals. It is essential we ensure that underserved communities are not adversely impacted by a reduction in public services while meeting our critical goals. We made progress in 2019, but we still have much more work to do and improve on.

Every year, Councilmembers submit memos prioritizing services, programs, and projects for the residents of the City. After the annual budget process is complete, we lack the City staff to deliver the service levels and service quality we ultimately approved. Vacancy and turnover rates are high and studies show that City compensation is not competitive with other jurisdictions in the region. We must commit to close the competitiveness gap and rebuild our capacity to serve our residents through recruitment and retention of dedicated, quality employees. Without addressing this fundamental function of our City, we cannot expect to be successful in maintaining and expanding the services San Diegans deserve.

We also need to implement the recommendations of our recently-adopted Community Action Plan on Homelessness and take a different approach to addressing our unsheltered community members. I am fully committed to working with my colleagues at the City to ensure that mindful priorities are being made and seek additional revenue to fund those priorities.

Thank you again for considering my FY21 budget priorities. They include citywide priorities, district priorities, and potential revenue sources as described.

RECOMMENDED CITYWIDE EXPENDITURES

CLIMATE ACTION PLAN (CAP)

In 2015, the City Council adopted the Climate Action Plan (CAP) that sets targets for reducing greenhouse gas emissions by 2020 and 2035. The 2019 Climate Action Plan Annual Report shows that the City will miss many of the 2020 targets and is not on track to meet the 2035 targets. We need step by step plans on how we will close the gaps, implement the CAP, and meet the targets.

- **Climate Adaptation & Resiliency Plan:** Update and implementation of greenhouse gas emissions reduction goals identified in the City's Climate Action Plan. This funding includes \$442,614 to implement the City's Resiliency Plan and a Program Coordinator FTE. Ongoing costs from FY22 to FY25 are estimated at \$352,614 per year. *Approximate Cost: \$442,614*
- **Urban Forestry Program Funding:** Implementation of the Urban Forestry Five-Year Plan, including staffing, contracts, plantings, and maintenance to ensure healthy trees in every council district and to help meet our Climate Action Plan goals. This request includes \$500,000 for planting 2,500 additional street trees, \$500,000 in contracts for inspections and scheduled street tree care, \$500,000 for pest control treatment, \$100,000 for a code enforcement officer, and \$100,000 for an additional arborist/horticulturalist. *Approximate Cost: \$1.7 million*
- **Zero Waste Plan and CAP:** Implementation of the Climate Action Plan's goal of diverting all solid waste from landfills by 2040. This could include additional staffing and other support pending the Zero Waste Plan update by Environmental Services that is anticipated to come before City Council in February 2020. *Approximate Cost: Unknown*

ACTIVE TRANSPORTATION AND INFRASTRUCTURE

- **Sidewalk Infrastructure:** I request that the City's 50/50 sidewalk replacement program be revised to significantly reduce or offer no fee reconstruction sidewalk permits in order to spur the ability for property owners to reconstruct their sidewalks. To that end I support efforts that include:
 - Revise the Council Policy to fully fund the replacement of sidewalks in targeted communities fifty years or older rather than having the 50/50 program that relies on the property owner to pay for half of the replacement of the sidewalks;
 - Alleys that are unpaved or in severe disrepair should be programmed to be redone by city staff; and
 - As part of these improvements, projects should include new shade-producing street trees as well as lighting and any other ADA-required improvements*Approximate Cost: Unknown*
- **Stormwater Capture and Reuse Analysis:** Study on integrated water management solutions and identifying infrastructure projects that can harvest/store stormwater to reduce runoff and increase the City's water supply. *Approximate Cost: \$400,000*

- **Pedestrian and Bicycle Safety:** According to the latest data, pedestrian and bicycle fatalities is at its highest rate since 2014. In order to improve safety for pedestrians and cyclists, as well as meet our CAP mode-share shift goals in Transit-Priority Areas, more funding is needed for protected bike lanes and improving unsafe intersections in our district. I recommend these specific intersections be evaluated for improvements:
 - University Ave & Rolando Blvd.
 - El Cajon Blvd & Menlo Ave.
 - El Cajon Blvd & Estrella Ave.
 - El Cajon Blvd. & Winona Ave.
 - El Cajon Blvd & 46th Street.

Approximate cost: Unknown.

GOVERNMENT EFFICIENCY

- **Get It Done Support Staff:** Additional Get-It-Done support staff and technological support. This amount includes efficiency improvements to the Get-It-Done application to ensure more services requests from constituents are being addressed. *Approximate cost: Unknown*
- **Vacancies, Attrition, Recruitment and Human Capital:** For the past several years, the City has had challenges with vacancies, hiring difficulties, and staffing level deficiencies. In addition, employee surveys and research of other comparable jurisdictions have shown that the City of San Diego is facing issues with employee satisfaction, comparable salaries/benefits, and vacancies. In early 2020, the City Auditor's Office plans to release part one of a two-part report on human capital management, which is expected to provide more information on solutions and the potential cost. Additionally, the City intends to explore these issues via working group, per the request of the Budget & Government Efficiency Committee. These issues can also be addressed through the labor negotiations process. *Approximate Cost: Unknown pending human capital report in early 2020*
- **Public Bank Study:** The California Public Banking Act (AB857- Santiago/Chiu) signed into law by Governor Newsom in 2019 allows local governments to charter their own municipal banks. The act lays out specific requirements to prove viability, which would be addressed by the creation of a business plan that meets the requirements of the California Department of Business Oversight. I request funding to study the viability of a City of San Diego Public Bank to determine the estimated start-up costs, business plan, and potential long-term cost savings to the City. *Approximate Cost: \$250,000*

INNOVATIVE HOUSING SOLUTIONS

- **Companion Unit Fee Waiver:** Provide funding to cover sewer and water fees for Accessory Dwelling Units for FY21. \$800,000 was provided on a one-time basis in the Adopted FY20 Budget. This funding was not included in the Five-Year Outlook and is on track to be fully expended before the end of FY20. *Approximate cost: \$2.4 million*

- **Preservation/Repair of the Neil Good Center:** Repairs of facilities at the Neil Good Day Center are needed, including shower and bathrooms. The facility provides a safe place for our unsheltered community to shower or do laundry along with the ability to connect to various social services. *Approximate Cost: Unknown capital costs, \$500,000 annually to operate*
- **Tiny Home Bridge Community Pilot:** Two-year pilot program that uses City-owned land to support temporary “tiny home communities” to help address our growing unsheltered population. This program is modeled off of successful pilots in cities such as Los Angeles, Seattle and Portland. Funding would also provide support services, security, and operations. *Approximate cost: \$400,000.*

NEIGHBORHOOD SERVICES / QUALITY OF LIFE IMPROVEMENTS

- **Community Maintenance:** Expansion of the Environmental Services Department capacity to curb illegal dumping, brush management, and graffiti abatement through additional code enforcement operations and increase the number of community curbside cleanups in underserved communities outside of Downtown. *Approximate cost: \$2.7 million.*
- **Code Compliance Officers in the Development Services Department:** Additional code compliance officers to address residential and commercial nuisances within underserved neighborhoods, particularly focusing on illegal dumping, brush management, and graffiti abatement. *Cost: \$400,000 for 4.0 FTEs.*
- **Library Programming Budget:** I request a restoration of the Library programming budget to FY17 levels to ensure greater equity in our underserved communities. *Approximate cost: \$400,000 additional in reoccurring funds.*
- **Penny for the Arts:** Given the projected growth of TOT revenue in the upcoming fiscal years, I request that we increase the Arts & Culture budget from \$14.2 million to \$18 million in order to support the smaller non-profit arts organizations that focus on our underserved communities. *Approximate cost: \$3.8 million.*
- **Park Facilities and Programs:** I request that current programming and maintenance at City parks be fully sustained in the upcoming fiscal year. The high number of vacant positions in the Parks & Recreation Department highly impacts the open space resource protection in our canyons and elsewhere in the City, as well as the recreational park spaces and programs enjoyed by our communities. With multiple new facilities being introduced in the upcoming years, it is important that the Parks & Recreation Department has the tools to operate and maintain all facilities throughout the City, without compromising the quality of services. *Approximate cost: Unknown*
- **Street Sweeping:** Increase signage and enforcement of street cleaning especially in areas within 1,000 feet of waterways. Consider alternate methods for collecting debris if signage and enforcement is not possible. *Approximate cost: \$1.1 million.*

PLANNING

- **College Area Community Plan Update:** I request the plan update be completely funded in the FY21 budget. *Approximate cost: \$1.0 million.*
- **Mid-City Communities Plan Update:** I request that the community plan be programmed for update within the next two years. *Approximate cost: Unknown*
- **De Anza Revitalization Plan EIR:** I request that the Wildest restoration plan that is included in the Audubon Society's ReWild Mission Bay Feasibility Study be included and analyzed as part of the De Anza Revitalization Plan EIR at the same comprehensive level of detail as the City's existing alternative. *Approximate Cost: Unknown*

PUBLIC SAFETY

- **San Diego Fire-Rescue Department Resource Access Program:** The addition of 4.0 FTE Community Paramedics for this program was included in our FY20 Budget Priorities Memo but not funded as part of the FY20 Adopted Budget, nor was it included in the Five-Year Outlook. *Approximate cost: \$380,000 and 4.0 FTE.*
- **Lifeguard III position:** I request the addition of 1.0 FTE Lifeguard III positions at the La Jolla Shores during winter and Blacks Beach during summer. *Approximate cost: \$139,876 for 2.0 FTE.*
- **Sergeant Boating Safety Unit (BSU):** I request the addition of one Lifeguard Sergeant to work at the Boating Safety Unit (BSU) year-round. *Approximate cost: \$153,112 for 2.0 FTE.*
- **Lifeguard Lieutenant Boating Safety Unit:** I request the addition of a Lifeguard Lieutenant at the Boating Safety Unit (BSU) to provide adequate lieutenant coverage at the BSU seven days per week. *Approximate cost: \$92,918.*
- **San Diego Police Department (SDPD) Funding Reprioritization:** I request that SDPD consider reprioritizing existing funding to accommodate new strategies for community-oriented policing, and other projects/program that would improve relationships between SDPD and our local neighborhoods. I request consideration of the following:
 - **Community-Oriented Policing:** I request additional Community Relations Officers and multi-lingual Police Officers/Police Service Officers be added as the Police Department continues to rebuild under the new Police Officers Association agreement. I also request investments in training for officers in community-oriented police practices. *Approximate cost: Unknown.*
 - **Minority Recruitment Pilot Project:** I request that SDPD explore a Minority Recruitment Pilot Project to diversify our police force so it reflects the same communities that are being policed on a daily basis. *Approximate cost: Unknown.*

- **Restorative Justice Training for SDPD Officers:** I suggest that the City should fund the training of SDPD officers in restorative justice practices, which would include mediation, counseling, and communication for certain youth offenses. *Approximate cost: \$300,000.*

RECOMMENDED DISTRICT-SPECIFIC EXPENDITURES

- **Aldine Drive Storm Water Study:** I request an initial pre-design study for road improvements in order to begin to implement Facilities Financing Project T-1. Based on recommendations from city staff, road improvements are needed to fully address the issue of flooding at the area during rains. The full cost to implement Project T-1 is \$6,000,000. It is estimated that \$250,000 would be needed to begin evaluating the project through a commissioned storm water study. *Approximate cost: \$250,000.*
- **Boulevard Bus Way Expansion:** The El Cajon Boulevard Bus-Only Lane Pilot project has completed re-striping and according to staff has already seen improved travel times on the Rapid 215. Expanding the bus-only lane to SDSU with red-paint treatment would require a CEQA analysis and include traffic signal prioritization and queue jump signals. This project will reduce transit travel times and is expected to increase ridership and help meet our Climate Action Plan goals. *Approximate Cost: \$4.5 million*
- **Chollas Creek to Bayshore Bikeway Multi-Use Path:** Phase II of this project will complete the final design and development of construction plans and specifications for a proposed 4,000-foot-long (approximately 0.75-mile) extension of the Chollas Creek multi-use path. *Approximate cost: \$4.4 million to fund Phase II final design and construction.*
- **Chollas Creek/Auburn Drive Storm Drain Infrastructure:** Significant flooding and property damage impacts the Chollas Creek community due to the lack of adequate storm drain infrastructure. I request City staff evaluate the entire Chollas Creek storm drain channel from Wightman Street to the western side of Ontario Avenue and Auburn Drive. Included in this should be the development of a passive park along the undeveloped portions of the creek. Funding could be allocated from the City's liability fund. *Approximate cost: Unknown*
- **Chollas Triangle Street Closure & Park Development:** I request an initial assessment for the Chollas Parkway street closure along with funding for a General Development Plan for the future park. *Approximate cost: \$5.0 million for design and construction.*
- **City Heights Weingart Library:** The City Heights Weingart Library is one of the most high-trafficked library branches in the City. Recently, patrons have noted that the public computers and computer accessories at the library are outdated and lack the proper operating systems required to meet the demands of contemporary programs. Therefore, I request these amenities be modernized to better serve the neighborhoods that rely on these services. *Approximate cost: Unknown*
- **Colina Del Sol Community Park Improvements** There has been an increase of concerns related to security and illegal dumping at the Colina Del Sol Community Park. To address these safety concerns proposed improvements could include the installation of security cameras throughout the Colina Del Sol Community Park. Additionally, the basketball courts are damaged and substandard, and could benefit from slurry sealing, upgraded lighting, and equipment modernizing. *Approximate cost range for cameras: \$19,000 for the Recreation Center - \$78,000 for the entire park. Approximate cost for Basketball Court improvements: \$20,000-\$35,000*

- **Clay Park Improvements:** Rolando Village residents have expressed that Clay Park needs improvements such as light upgrades, security camera installation, sidewalk improvement, a new shade structure, and modern playground amenities. Their top request is funding for an off-leash dog park, which was recently added to the Clay Park's General Development Plan. *Approximate cost for the dog park: \$75,000-\$100,000*
- **El Cajon Blvd between Highland and 58th Improvements (B17003):** As outlined in the Complete Boulevard Study, I request that the City fund the gap needed to introduce new sidewalk, curb, gutter, bulbouts, crosswalks, lighting and shade-producing street trees. \$1 million has been allocated to date. *Approximate cost: \$1.8 million*
- **Euclid Avenue:** Construct sidewalks and shade-producing trees on the west side of Euclid Avenue between Thorn Street and Dwight Street. Euclid Avenue carries a high traffic volume and the lack of the pedestrian infrastructure presents a great concern for pedestrian safety. This project is listed as Euclid Avenue Improvements – Phase I and II (T-14) in the Mid-City Public Facilities Financing Plan. *Approximate cost: \$200,000 (Civic San Diego has allocated \$1,000,000 toward this project).*
- **Fairmount Avenue Roadway & Median Improvement Study:** I request a CalTrans grant-funded multi-modal mobility and urban forestry study for Fairmount Avenue to Interstate-8 to create an enhancement plan for this heavily trafficked corridor that is a gateway to the communities of College Area, City Heights, Talmadge, and Kensington. The roadway has not been evaluated to implement the City's complete streets and storm water initiatives and regulations. This would be the first step in modernizing and beautifying this roadway. A full cost estimate is not available at this time. However, \$350,000 in grant funding should cover the cost of a multi-modal study. *Approximate cost: \$350,000*
- **Fairmount Fire Station:** There is currently a funding deficit of \$14.9 million to complete the Fairmount Avenue Fire Station. This fire station has been identified in the *FY2021-2025 Five-Year Financial Outlook* requiring operational funding. Given the importance of this infrastructure project in meeting public safety needs for communities in both Council Districts 9 and 4, I would request for this project to be prioritized in FY21 to receive the needed funding to complete the final design and construction of the Fairmount Fire Station: *Approximate cost: \$15 million.*
- **Fire Station #19 Expansion:** In Mountain View, the expansion of Fire Station #19 is necessary to meet current and future San Diego Fire-Rescue Department needs. *Approximate cost: \$1.2 million according to the FY16 Southeastern San Diego Impact Fee Study.*
- **Kensington-Normal Heights Library:** The 1936 Kensington-Normal Heights library was last modernized in the 1970s. Over the years, the community has expressed that the library should be returned to the original Spanish-Revival architectural style from 1936. At this point, a feasibility study has been completed and staff has indicated that community input is necessary to determine potential improvements to modernize this facility. I would request that a community-wide outreach be conducted to seek the community's input and move forward with the next steps for the modernization of this project. *Approximate cost: Unknown*

- **Lorca Drive Catwalk and Storm Drain:** I request a CIP evaluation to permanently repair the storm drain and restore the concrete stairs, improving the safety and walkability of the catwalk. *Approximate cost: Unknown.*
- **Montezuma Park:** I request funding for a General Development Plan amendment to include a Tot-Lot and off-leash dog area. *Approximate cost: \$100,000.*
- **Montezuma Road Corridor Bicycle Safety Improvement Project:** In the College Area, pedestrian and bicyclist safety is a major concern on Montezuma Road from Fairmount Avenue to El Cajon Boulevard. Transportation & Engineering Operations staff conducted a Montezuma Road Corridor Bicycle Safety Improvement Project and recommended re-striping along this portion of Montezuma Road to widen the bike paths. Further, the College Area Community Planning Group requested that sidewalks and a physical separation between bike and vehicle traffic be included in the implementation of this project. Per the Climate Action Plan (CAP), the City's priority is to increase access for multi-modal transit. These improvements along the Montezuma Rd. corridor would help accomplish our CAP goals. Through this project, the City should provide sidewalks where none exist, provide bike paths where none exist, widen bike lanes where possible, and install concrete barriers between bike lanes and vehicular traffic. A full cost estimate is not included at this time. However, \$350,000 in grant funding should cover the cost of this corridor improvement study. *Approximate cost: \$350,000*
- **Sidewalk installations:** I request the City prioritize the installation of the following sidewalks, identified on the Transportation and Storm Water Unfunded Needs List:
 - **Broadway - 40th St to 41st St** This project proposes to install approximately 275 LF of new PCC sidewalk and curb & gutter on the south side of Broadway between 40th St to 41st St., as well as install two (2) new driveways. *Approximate cost: Unknown*
 - **Toyne St - F St to Hilltop Dr (both sides)** This project proposes to install approximately 440 LF of new PCC sidewalk and curb & gutter on both sides of Toyne St from F St to Hilltop Dr. *Approximate cost: Unknown*
 - **Delta St - 43rd St to Delta Park Ln (north side)** This project proposes to install approximately 110 LF of new PCC sidewalk on the north side of Delta St from 43rd Street/North Highland Avenue to Delta Park Lane. *Approximate cost: Unknown*
- **Streetlights:** There are neighborhoods in District 9 that are lacking adequate street lights. While some neighborhoods are lacking street lights altogether, there are some that are in dire need of maintenance and replacement. *See Attachment 1 for specific locations.*
- **Sunshine Berardini Field – Improvements:** The Sunshine Berardini Field is identified in the Mid-City Public Facilities Financing Plan as the “Sunshine Berardini Field – Improvements” as P-13. Community members have been advocating for facility improvements at this site and ADA accessibility. According to the plan, proposed improvements for this park include: field upgrades, sport field lighting, comfort stations, children’s play area, security lightning, and ADA accessibility path of travel. *Approximate cost: \$18,850,000.*

- **Traffic calming improvements:** S. 35th St (National Ave-Ocean View Blvd) V-Calm This project will install two (2) electronic V-Calm signs on S. 35th Street between National Ave and Ocean View Boulevard. - one sign per direction. *Approximate cost: \$16,000.*
- **Willie Henderson Sports Complex Improvements:** I request the City prioritize upgrades to this facility, including a full GDP process to redo the entire park and maximize the usage of this land. *Approximate cost: Unknown*

SUGGESTED REVENUE SOURCES

4% Budget Reduction Proposals – *Unknown amount*

In November 2019, the Chief Operating Officer released a memorandum directing departments to submit 4% budget reduction proposals as part of the FY 2021 budget development process. The memoranda further noted that departments “are required to *suspend all nonessential discretionary expenditures in Fiscal Year 2020*”. While it is likely that not all department reductions submitted will be accepted and implemented due to potential operational impacts, we should evaluate reductions to ensure we are not impacting services in our neighborhoods.

Alternative Housing and Homelessness Funding

Per the IBA’s Review of the Outlook, \$18.8 million in FY 2021, and \$22.2 million in each year thereafter has been identified as needed to sustain existing homelessness programs. Pending the implementation of the City’s Community Action Plan on Homelessness, the City could pursue one-time and ongoing sources that could temporarily address funding needs:

Homeless Housing, Assistance, and Prevention Program (HHAP) – \$20 million

Per the Outlook, HHAP can serve as a one-time revenue source to offset homeless program costs, and is estimated at \$20 million for FY2021. HHAP was approved in the state budget for FY 2020 and provides jurisdictions funding to support regional coordination and expand or develop local capacity to address immediate homelessness challenges. While funding estimates are not yet finalized, a Notice of Funding Availability (NOFA) is expected to be released by December 2019 with applications for funding due February 15, 2020.

Building Homes and Jobs Act (SB 2) – \$4.6 million

In 2017, Governor Brown signed Senate Bill 2 which created the Building Homes and Jobs Act establishing a \$75 recording fee on real estate documents. In the first year of funding, planning grants were made available to local governments to streamline housing production, in which the City received \$625,000. Beginning January 2019 and going forward, local governments will receive 70% of revenue collected through the Permanent Local Housing Allocation, creating an ongoing funding source to address unmet housing needs. Preliminary estimates indicate that the City will receive \$4.6 million, with a required 20% allocated for affordable owner-occupied workforce housing. The state is expected to issue a NOFA in February 2020 which will include the allocations for which local governments are eligible, and awards are expected to be made beginning August 2020.

Affordable Housing Fund – \$4.1 million

The Office of the IBA has previously noted that as part of the FY 2020 Affordable Housing Fund Annual Plan, \$4.1 million was not budgeted for any purpose since it is program income restricted for use on old programs that, according to the San Diego Housing Commission, ended between 1992 and 1997. Should the San Diego Housing Commission seek Council approval, these one-time funds can be freed up to either support Critical Strategic Expenditures related to homelessness, or to increase the supply of affordable housing.

General Fund Excess Equity – *Unknown amount*

The City could consider the use of any available Excess Equity for FY 2021 one-time needs. The amount that may be available is uncertain because the current \$22.1 million estimate is not based on

comprehensive projections for FY 2020, but rather the FY 2020 Adopted Budget amounts. The FY 2020 projections that will be included in the Mid-Year Report (expected to be released at the end of January 2020) will provide a more updated sense of potentially available FY 2020 Excess Equity.

Pension Payment Stabilization Reserve - \$3.8 million

The City could consider using \$3.8 million of the FY 2021 \$4.5 million PPSR contribution to cover the estimated General Fund increase in the City's FY 2021 ADC which is consistent with the City's Reserve Policy. Per the Policy, the intent of the PPSR is to "mitigate service delivery risk due to increases in the annual pension payment", or ADC. The Policy also states that the purpose of the PPSR is to provide a source of funding for the ADC when the ADC has increased year over year. The FY 2020 General Fund portion of the ADC was \$264.8 million, while the FY 2021 amount is projected to be \$268.6 million, an increase of \$3.8 million year over year. This action would free up \$3.8 million in one-time General Fund monies which could be used to help maintain critical services.

Redevelopment Property Tax Trust Fund (RPTTF) Lawsuit - \$35-40 million

The City could receive an estimated \$35-40 million in revenue pending the outcome of the City of Chula Vista, et al. v. County of San Diego (Sandoval) lawsuit. Local cities are challenging how the County allocates the RPTTF. A ruling is expected sometime in 2020; however, even if the cities prevail, the timing of receiving payment would still need to be determined.

Stadium Revenue – Implications for Sale to SDSU - \$7.6 million/\$47.3 million

While the Outlook does not include any revenue or expenditure assumptions that consider the City's current negotiations with San Diego State University (SDSU) for the sale of the SDCCU Stadium site, this may serve as a one-time revenue, should the sale close prior to the beginning of FY2021, or should SDSU seek to lease the property starting July 1, 2020. Assuming that the PSA and this lease provision are approved prior to the end of FY 2020, the City would no longer have to pay ongoing operating costs for the stadium beginning in FY 2021. This would result in an immediate savings to the General Fund of \$7.6 million in FY 2021. If the stadium deal does close by March 2020, or even prior to July 1, 2020, then based on the purchase price offered the Capital Outlay Fund would receive \$47.3 million.

Storm Water Fee Increase - \$5.7 million

An increase to the City's Storm Drain Fee could generate roughly \$6 million for each \$1.00 (charged per parcel per month) the fee is increased. The City currently charges 95 cents per parcel per month, which per the IBA's Review of the Outlook, is considered low compared to other coastal cities. As the City continues to lack a dedicated funding source to address its storm water needs, and multiple emergency contracts were approved in FY20 as a result from failed storm drains, this fee increase could help support the operational needs of the City's Storm Water Division.

Support for Curbside Recycling Program

Due to China's National Sword Policy impacts on the recyclables market, recycling costs are estimated to increase, with an estimated General Fund impact of \$600,000 in FY 2021 and an additional \$600,000 in FY 2022 on an ongoing basis. These additional General Fund costs are not included in the Outlook. Environmental Services will be bringing a request to increase the fees to cover the cost. Tentatively, the request is to increase the AB939 fees by \$2 from \$12 currently, to \$14 per ton in FY21, and a total of \$16 per ton in FY22. Each \$2 per ton rate increase would generate an additional \$2.8 million in revenue. Without these increases, the Recycling Fund would likely run into a deficit and services potentially cut.

TransNet

Based on the most recent CIP Budget Monitoring Report from October 2019, there is an estimated \$40M allocated to Transnet projects. It is my understanding that this figure represents not only how much money we have at the city that we have planned for projects but haven't spent yet, but also how much money is allocated at SANDAG waiting for the City to request funding. As such, I would like to request that if projects are not expected to utilize the funding for this Budget year, that at least 20% of the amount, or \$8M, be allocated for sidewalk replacement projects in FY 2021.

ATTACHMENT 1 STREET LIGHT LOCATIONS

- **Azalea Park Lighting:** There is currently a lack of lighting throughout the Azalea Park community. Staff has estimated that the community is currently deficient in about 40 street lights. Please refer to the attached map for a complete overview of the locations.
- **Kensington-Talmadge Lighting:** In the communities of Kensington and Talmadge the following locations have been identified as lacking sufficient lighting:
 - Terrace Drive cul-de-sac between Park Place and Madison Avenue
 - Aldine Drive, north side, approximately 650 ft. west of Monroe Avenue
 - 4600 and 4800 blocks of Biona Drive and Biona Place
- **Kensington Street Light Circuit Modernization:** I request that the City fully fund the Kensington Heights #2 Series Circuit Upgrade Project (B17146) and establish a similar CIP for circuit modernization in Talmadge Park – North through the City Circuit Upgrades annual allocation (AIH-00002). To date, there is an approximate \$2.5 million funding gap to complete this project. *Approximate cost: \$2,500,000.*
- **Mountain View and Willie Henderson Sports Complex Lighting:** I propose that we install street lights in the following areas:
 - S 39th Street north of Superior Street at alley 120', west side streetlight
 - S 39th Street south of Imperial Avenue at alley 120', west side streetlight
 - 44th Street, north of K Street, at the end of cul-de-sac, west side
 - 44th Street, north of K Street, at the end of cul-de-sac, west side
 - 44th Street, north of K Street ~380', west side
 - 44th Street, north of K Street ~172', west side

Approximate cost: \$10,000 through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).

- **Mt. Hope Lighting:** The community of Mt. Hope lacks sufficient street and parks lighting. It is imperative that we provide adequate lighting in Mount Hope due to the high crime in the neighborhood. I propose that we install street lights in the following areas:
 - Federal Boulevard west of Home Avenue 940', at end of cul-de-sac
 - Southlook Avenue south of Gilmore Street 165', west side streetlight
 - Southlook Avenue south of Imperial Avenue 110', west side streetlight
 - Gavin Street, south of J Street ~175', east side
 - Carlos Street, north of J Street ~195', east side

Approximate cost: \$46,000 through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).

- **Reservoir Drive Lighting:** I recommend the installation of street lights along Reservoir Dr. from Montezuma Rd. to Alvarado Rd. to mitigate the public safety concerns in the College Area. *Approximate cost: Unknown, but efforts to install on Reservoir Drive could be funded through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).*

- **Southcrest Lighting**
 - o Acacia Street west of South 35th Street 140', north side streetlight
 - o Delta Street east of Acacia Street 150', south side
 - o Delta Street east of Acacia Street 150', south side
 - o 35th Street north of Tompkins Street 135', west side
 - o S 38th Street south of Superior Street 160', east side
 - o S 39th Street south of T Street 150', east side
 - o 39th Street north of F Street 170', west side
 - o 39th Street south of Hilltop Drive 130', west side
 - o 42nd Street north of F Street 120', west side
 - o 42nd Street south of Hilltop Drive 170', west side

Approximate cost: \$67,500 through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).

ATTACHMENT 2
AZALEA PARK STREET LIGHT LOCATIONS



Approximate cost: Unknown



THE CITY OF SAN DIEGO
M E M O R A N D U M

DATE: May 19, 2020

TO: Honorable Council President Georgette Gómez and Members of the City Council

FROM: Kris Michell, Chief Operating Officer 
 Rolando Charvel, Chief Financial Officer 
 Matthew Vespi, Department of Finance Director and City Comptroller 

SUBJECT: May Revision to the Fiscal Year 2021 Proposed Budget

This memorandum presents the Mayor's recommended revisions (May Revision) to the Fiscal Year 2021 Proposed Budget. The May Revision is based on the most current financial information and economic assumptions available after the development of the Fiscal Year 2021 Proposed Budget (Proposed Budget), released on April 15, 2020. The May Revision contains recommended changes to the Proposed Budget based on current year revenue and expenditure projections as projected in the Fiscal Year 2020 Third Quarter Budget Monitoring Report (Third Quarter Report), and adjustments to projects within the Capital Improvements Program (CIP).

The May Revision continues to maintain a balanced budget and a focus on public safety and core services essential during the COVID-19 pandemic. The effects of the COVID-19 pandemic to the economy has resulted in a significant decline in General Fund revenues in the May Revision. The most impacted revenues include Transient Occupancy Tax, Sales Tax, and departmental revenues. The fiscal actions in the Proposed Budget, including the budget reductions, have resulted in a better financial position to respond to fiscal impacts from these revenue losses. While the General Fund budget is balanced in Fiscal Year 2021, one-time resources are supporting ongoing expenditures. As such, it is expected that revenue shortfalls will continue in Fiscal Year 2022, and will require additional fiscal actions to maintain a balanced budget.

The May Revision includes funding for essential City operations, small businesses, and support for the City's most vulnerable residents affected by the COVID-19 pandemic. These new expenditures are primarily supported by federal funds and represent a fiscally and socially responsible use of these one-time resources.

The May Revision for the General Fund increases expenditures by \$63.0 million and 78.82 Full-Time Equivalent (FTE) positions over the Proposed Budget. After these adjustments, the General Fund maintains reductions of 263.11 FTE positions. The following information provides a summary of adjustments to the Proposed Budget, including changes to non-general funds and the CIP. For a list of all the adjustments included in the May Revision please refer to the *Attachments* included with this memorandum.

Honorable Council President Georgette Gómez and Members of the City Council

May 19, 2020

Summary of Adjustment in the General Fund

The May Revision for the General Fund represents an increase of \$63.0 million in revenue and expenditures over the Proposed Budget for a total budget of \$1.60 billion.

Table 1: May Revision Summary – General Fund

	Expenditures	Revenues
Proposed Budget	\$ 1,539,758,040	\$ 1,539,758,040
May Revision	\$ 62,962,881	\$ 62,962,881
Total	\$ 1,602,720,921	\$ 1,602,720,921

The following table reflects a summary of adjustments included in the May Revision for the General Fund.

Table 2: May Revision Adjustment Summary – General Fund

Revenue	Change (in millions)
Major General Fund Revenues	\$ (54.0)
Departmental Revenue	\$ (29.2)
COVID-19 State and Federal Relief Funds	\$ 146.1
Total Revenue	\$ 63.0

Expenditures	Change (in millions)
Operation Shelter to Home	\$ 39.70
Small Business Relief Fund (\$2M was budgeted in the Proposed Budget for a total of \$12.85M)	\$ 10.85
Flexible Benefit Plan Adjustment	\$ 6.86
CARES Act Funding - New Operational Expenditures	\$ 5.76
Restoration of Recreation Center Hours	\$ 3.22
Revised Debt Service Payments Related to Stadium Sale Proceeds	\$ 2.36
Restoration of 16.00 FTE Positions in the Code Enforcement Division	\$ 1.34
Revised Citywide Rent Expenditures	\$ 0.86
Restoration of Pool Hours	\$ 0.49
Restoration of Stadium Operating Expenses	\$ 0.39
Restoration of Mountain View/Beckwourth Hours of Operation	\$ 0.25
Sexual Harassment Prevention Training	\$ 0.07
Revision to Positions Reduced in Proposed Budget in Department of Finance	\$ 0.03
Restoration of Executive Assistant in DCOO Branches	\$ (0.04)
Reduction of Contractual Services in Public Works & Utilities Branch	\$ (0.06)
Reduction of Executive Assistant in Office of Boards and Commissions	\$ (0.08)
Correction of Associate Management Analyst in Office of Boards and Commissions	\$ (0.08)
Reduction of Accountant 2 in City Treasures Department	\$ (0.09)
Transfer of Expenditures to the Lead Payment Settlement Fund	\$ (0.12)
Revised Energy Expenditures	\$ (0.28)
Savings in the Public Liability Expenditures	\$ (0.32)
Reduction of Aircraft Maintenance in the Fire-Rescue Department	\$ (0.35)
Reduction of Consulting Services in the Transportation Department	\$ (0.38)
Salary and Fringe Benefit Adjustments	\$ (0.61)
Reduction of 8 Word Processing Operators in the Police Department	\$ (0.62)
Reduction of Smart Streetlights Program	\$ (1.72)
Adjustment to Mission Bay and Regional Park Improvements Funds	\$ (1.94)
Savings in VVSD Relocation Cost	\$ (2.50)
Total Expenditures	\$ 63.0

Citywide Adjustments

The following sections summarize May Revision adjustments with a citywide impact.

General Fund Revenues

General Fund revenue reflects a net increase of \$63.0 million over the Proposed Budget. This is attributed to decreases of \$54.0 million in major General Fund revenues and \$29.2 million in departmental revenue, and an increase of \$146.1 million in COVID-19 State and federal relief funds revenue.

Table 3: General Fund Revenue Change

General Fund Revenue	FY 2021 Proposed Budget	FY 2021 May Revision Budget	Change (in millions)
Major General Fund Revenues	\$ 1,200.2	\$ 1,146.3	\$ (54.0)
Departmental Revenue	\$ 339.6	\$ 310.4	\$ (29.2)
COVID-19 State and Federal Relief Funds	\$ -	\$ 146.1	\$ 146.1
Total	\$ 1,539.8	\$ 1,602.7	\$ 63.0

Major General Fund Revenues

Major General Fund revenue budget is \$1.15 billion, which reflects a decrease of \$54.0 million from the Fiscal Year 2021 Proposed Budget. All major General Fund revenue projections have been revised based on the most recent economic data and information available, including impacts resulting from the COVID-19 pandemic; and the year-end revenue projections found in the Third Quarter Report. The following table displays the components of the \$54.0 million projected decrease in major General Fund revenues from the Proposed Budget.

Table 4: Major General Fund Revenue Change

Major General Fund Revenues	FY 2021 Proposed Budget	FY 2021 May Revision Budget	Change (in millions)
Property Tax	\$ 629.6	\$ 630.6	\$ 1.0
Sales Tax	\$ 282.2	\$ 274.4	\$ (7.7)
Transient Occupancy Tax	\$ 123.0	\$ 90.5	\$ (32.5)
Franchise Fees	\$ 68.2	\$ 67.7	\$ (0.6)
Other Major General Fund Revenue	\$ 97.2	\$ 83.1	\$ (14.1)
Total	\$ 1,200.2	\$ 1,146.3	\$ (54.0)

The following table displays the Fiscal Year 2021 Proposed Budget growth rates and the May Revision growth rates for the four General Fund major revenues.

Table 5: Growth Rates for General Fund Major Revenues

Major General Fund Revenues	FY 2021 Proposed Budget Growth Rates	FY 2021 May Revision Growth Rates
Property Tax	4.25%	4.25%
Sales Tax ¹	-13.53%	-13.53%
Transient Occupancy Tax ¹	-10.91%	-36.71%
Franchise Fees (SDGE - Electricity/Cable)	-9.47% / -9.38%	-9.47% / -9.38%

¹The Sales Tax and Transient Occupancy Tax growth rates are based on an average annual rate for the fiscal year.

Considering the current economic environment and impacts from the COVID-19 pandemic, actual economic and financial conditions may change materially from those assumed. The Department of Finance (DoF) will continue to monitor the situation closely and will incorporate these changes as needed and report significant changes in quarterly budget monitoring reports.

The most significant changes in General Fund major revenues are discussed in further detail in the following sections.

Sales Tax

Sales tax revenue reflects a decrease of \$7.7 million from the Fiscal Year 2021 Proposed Budget. Similar to the Fiscal Year 2021 Proposed Budget, the Fiscal Year 2021 May Revision budget for sales tax was developed assuming a negative 23.06 percent growth rate in the first quarter of Fiscal Year 2021, primarily from decreases in projected sales tax receipts as a result of decreased spending in travel, leisure, and entertainment sectors, all impacts from the COVID-19 pandemic. The sales tax growth rate for the remainder of Fiscal Year 2021 is projected at negative 4.00 percent based on the projected continued volatility in consumer confidence and a continued decline in the economy. This is in line with the City's sales consultant's recession scenario.

Consumer confidence, a measurement of the consumer's willingness to spend, is highly correlated with sales tax. As of April 2020, consumer confidence is measured at 86.8 which is a 32.8% decrease from April 2019. When compared to March 2019, the unemployment rate and the number of unemployed in the City of San Diego for March 2020 has increased by 0.5%, from 3.4% to 3.9%. The unemployment rate for the City of San Diego is anticipated to increase significantly over the next several months as a result of impacts from the COVID-19 pandemic. As more restaurants, retail stores and other non-essential businesses temporarily or permanently close, and re-openings continue to be postponed, more people are left without work. The City of San Diego had 686,900 persons employed as of March 2020, representing a 1.6% decrease from March 2019. As discussed in the Third Quarter Report, the national unemployment rate is the highest recorded rate in history, since the start of the data collection in 1948. There are many variables that will contribute to the final outcome, including how long social distancing measures will be in place, how effectively State and federal governments provide relief and the timing for the ultimate containment and treatment of COVID-19.

The revised sales tax revenue includes the potential impact on the sales and use tax deferral recently implemented by the State. As discussed in the Third Quarter Report, the State has implemented a monthly payment plan for businesses with \$5.0 million or less in California total sales revenue to defer and repay up to \$50,000 in annual sales tax liability in twelve equal monthly installments resulting in less sales tax deposits in Fiscal Year 2021. The true impacts of the sales and use tax deferral is difficult to predict. However, based on a recent survey conducted by the San Diego Regional Economic Development Corporation and the Downtown San Diego Partnership, 42.0% of small businesses have closed and 61% have indicated a need for financial assistance. As a

May 19, 2020

result, it is expected that many of small businesses are likely to take advantage of the sales tax deferment option, potentially impacting the City's sales tax revenues by \$9.8 million in Fiscal Year 2021.

Additionally, the sales tax revenue includes projected revenue increases associated with AB 147 which provides for the collection of additional sales taxes from out-of-state businesses and the new Marketplace Facilitator Act. The Marketplace Facilitator Act requires marketplace facilitators to be responsible for collecting and paying the tax on retail sales made through their marketplace for delivery to California customers. Marketplace facilitators include companies such as Amazon, eBay, Etsy and Walmart and is expected to offset the declines in sales tax growth and impacts from the sales and use tax deferment.

It is unclear how current uncertainties around the global health conditions will ultimately impact the full fiscal year. The City will closely monitor sales tax revenues and adjust the projections as necessary.

Transient Occupancy Tax

Transient Occupancy Tax (TOT) reflects a decrease of \$62.1 million from the Fiscal Year 2021 Proposed Budget. Of the total TOT revenue decrease, \$32.5 million is associated with a 5.5 cent tax and is received directly in the General Fund, \$5.9 million is for City Council discretionary one-cent tax and is reflected in the other Major General Fund revenue category, and \$23.6 million is for reimbursement of tourism and safety related expenditures in the General Fund and other Special Promotional Programs. The majority of the reduction is reflected in revenue adjustments within the Parks and Recreation and Fire-Rescue departments.

The May Revision incorporates an average growth rate of negative 36.71 percent. This decrease is primarily due to lower projected tourism activity similarly forecasted by the San Diego Tourism Authority and San Diego Tourism and Marketing District, which extends the impact of the COVID-19 pandemic than previously projected in the Fiscal Year 2021 Proposed Budget. Since the release of the Fiscal Year 2021 Proposed Budget, major events and conferences previously scheduled in the City have now been cancelled as a result of the continued travel restrictions, limit on public gatherings and the extended Stay at Home Order.

The current travel restrictions, and public gathering limitations in place due to COVID-19 will continue to affect tourism in a negative manner. However, the full impacts are all dependent on when these limitations are lifted by the State and local governments. Any changes in the travel industry will directly impact the City's TOT projection and the transfer of funds from the Special Promotional Program Fund to the General Fund.

Other Major General Fund Revenue

Property tax reflects an increase of \$1.0 million due to updated projections based on the most recent information from the County and economic indicators. This increase is primarily related to revised Redevelopment Property Tax Trust Fund (RPTTF) deposits received on April 1, 2020 and adjustments to the Recognized Obligation Payment Schedule (ROPS) reviewed by the California Department of Finance on April 15, 2020 (payment to be received June 2020). Similar to the Proposed Budget, the property tax growth rate remains at 4.25%, which is reflective of a continued moderate growth in home prices and home sales. Moreover, the collection rate estimates reflect a decrease of 1.6 percent for the first half of the fiscal year; a collection rate of 97.6 percent.

Franchise Fee revenue reflects a decrease of \$590,000 based on updated Fiscal Year 2020 receipts. This decrease is primarily due to a decrease in refuse hauler collection as a result of less tonnage collected due to many businesses temporarily closing in response to the COVID-19 pandemic.

Honorable Council President Georgette Gómez and Members of the City Council

May 19, 2020

Other Revenue categories reflect a decrease of \$14.1 million based on adjustments to transfers from other funds, revenue from money and property (including office rent), and property transfer tax. This decrease is primarily due to \$7.9 million related to the transfer of the Pension Payment Stabilization Reserve; and a decrease of \$5.9 million associated with the one-cent TOT transfer into the General Fund as discussed in the TOT of this memorandum.

COVID-19 State and Federal Relief Funds

State Funds

As part of the state's response to address the COVID-19 pandemic, the Governor declared a State of Emergency on March 4, 2020 to make additional resources available, formalize emergency actions already underway across multiple state agencies and departments, and help the State prepare for broader spread of COVID-19.

On March 17, 2020, the State passed emergency legislation – SB 89 and SB 117 – providing up to \$1 billion in funding for purposes related to the March 4, 2020 proclamation of a State of Emergency. Included within the emergency funding was an augmentation of \$150 million to assist local governments in protecting the health and safety of homeless populations. This funding was distributed by the California Business, Consumer Services, and Housing Agency according to the Homeless Housing, Assistance and Prevention Program (HHAP) formula. Of the \$7.1 million that was allocated to the greater San Diego region, the City received \$3.7 million. The City Council voted on April 7, 2020 to allocate its COVID-19 Emergency Homelessness allocation, along with those for the County of San Diego and the Regional Task Force on the Homeless, toward emergency shelter operations at the Convention Center.

Federal Funds

On March 27, 2020, the federal government passed the Coronavirus Aid, Relief, and Economic Security (CARES) Act to provide emergency assistance and health care response for individuals, families, and businesses affected by the COVID-19 pandemic. The CARES Act provides \$150 billion in payments to states and local governments from its Coronavirus Relief Fund (Fund) that may only be used to cover costs that: (1) are necessary expenditures incurred due to the public health emergency with respect to the Coronavirus Disease 2019 (COVID-19); (2) were not accounted for in the budget most recently approved as of the date of enactment of the CARES Act; and (3) were incurred during the period that begins on March 1, 2020, and ends on December 31, 2020. The CARES Act also provided additional allocations to Community Development Block Grant Program (CDBG), Emergency Solutions Grant Program (ESG), Housing Opportunities for Persons with AIDS Program (HOPWA). The funding allocation for these three programs was presented to City Council for approval on May 19, 2020.

Per federal guidelines, the requirement that expenditures be incurred "due to" the public health emergency means that expenditures must be used for actions taken to respond to the public health emergency. The Fund may not be used to cover shortfalls in government revenue, and communities receiving these payments are required to certify compliance with federal guidance regarding expenditures of CARES Act funds.

On May 4, 2020, the United States Department of the Treasury provided a frequently asked questions¹ to supplement Treasury's Coronavirus Relief Fund ("Fund") Guidance for State, Territorial, Local, and Tribal Governments. This document provided clarifications on key provisions

¹ <https://home.treasury.gov/policy-issues/cares/state-and-local-governments> "Coronavirus Relief Fund Frequently Asked Questions"

Honorable Council President Georgette Gómez and Members of the City Council

May 19, 2020

in the legislation and guidance related to “payroll expenses for public safety, public health, health care, human services, and similar employees whose services are substantially dedicated to mitigating or responding to the COVID-19 public health emergency” and costs “not accounted for in the most recently approved budget if the cost is for a substantially different use from any expected use of funds”. The document also stated that “the Fund is designed to provide ready funding to address unforeseen financial needs and risks created by the COVID-19 public health emergency. For this reason, and as a matter of administrative convenience in light of the emergency nature of this program, a State, territorial, local, or Tribal government may presume that payroll costs for public health and public safety employees are payments for services substantially dedicated to mitigating or responding to the COVID-19 public health emergency, unless the chief executive (or equivalent) of the relevant government determines that specific circumstances indicate otherwise.”

To date, the total COVID-19 relief funds available to the City from the State and federal government are presented in the following table.

Table 6: COVID-19 State and Federal Funds Summary

COVID-19 State and Federal Relief Funds Summary	Amount
Federal	
<i>CARES Act Funds</i>	
Coronavirus Relief Fund (CRF)	\$ 248.5
Community Development Block Grants (CDBG) ¹	\$ 7.2
Emergency Solutions Grant Program (ESG) ¹	\$ 3.6
Housing Opportunities for Persons with AIDS Program (HOPWA) ¹	\$ 0.7
U.S Department of Justice - Coronavirus Emergency Supplemental Funding (CESF) Program	\$ 1.2
State	
COVID-19 Emergency Homelessness Funds	\$ 7.1
Total	\$ 268.3

¹The funding allocation for these three programs was presented to City Council for approval on May 19, 2020.

Based on federal guidance, data obtained from the City’s existing COVID-19 internal tracking order, input from departments, and review from the City’s executive management team, the May Revision includes the use of \$156.2 million in COVID-19 State and federal relief funds. This proposal is in addition to the \$112.1 million in funds that will be used in Fiscal Year 2020, for a total of \$268.3 million in COVID-19 State and federal relief funds.

This Section Intentionally Left Blank

Table 7: COVID-19 State and Federal Relief Funds Used in the May Revision

COVID-19 State and Federal Relief Funds Used in the May Revision	Change (in millions)
Police Payroll, Staffing, and Supplies	\$ 42.2
Operation Shelter to Home	\$ 39.7
Fire-Rescue Payroll, Staffing, and Supplies	\$ 38.9
Small Business Relief Fund	\$ 12.8
Parks and Recreation Staffing and Supplies	\$ 10.2
Environmental Services Staffing and Supplies	\$ 1.2
Library Staffing and Supplies	\$ 0.9
Economic Development Staffing and Supplies	\$ 0.2
Code Enforcement Staffing and Supplies	\$ 0.1
General Fund Total	\$ 146.1
Emergency Medical Services Fund Staffing and Supplies	\$ 0.3
Information Technology Fund Expenditures	\$ 8.5
Public Utility Funds Staffing and Supplies	\$ 1.3
Non-General Funds Total	\$ 10.1
Total	\$ 156.2

Operation Shelter to Home

In the beginning of April, the City restructured its homeless shelter system to respond to the COVID-19 pandemic under “Operation Shelter to Home.” The effort included moving more than 800 individuals experiencing homelessness who were living in City shelters into the San Diego Convention Center (Convention Center) to provide protective measures to prevent the spread of COVID-19, to allow for better physical distancing, and to allow service providers to consolidate resources. The restructure also included reducing the density of populations at other shelters and relocating some households into hotel rooms managed by the County and Regional Task Force on the Homeless. After the initial moves were completed, in mid-April outreach teams began working to bring individuals living on the streets into the Convention Center to provide safe and healthy living conditions and to provide support to help find permanent housing. Case managers and housing navigators are focused on identifying the most appropriate exit strategy for shelter clients and working to end their cycle of homelessness, with the goal of ultimately reducing the number of individuals experiencing homelessness in San Diego. The Third Quarter Report and May Revision includes a total of \$50 million in funding from COVID-19 State and federal relief funds to support operations and exit strategies at the Convention Center.

The current capacity at the Convention Center is 1500 individuals. Monthly expenditures for 1500 clients is projected at \$4.97 million per month.

- \$2.7 million (54%) for Meals, Operations, and Ancillary Services (sanitary, laundry, and showers)
- \$2.3 million (46%) related to Convention Center Rent and Operations & Maintenance Costs

The monthly Convention Center shelter expenditures include discounted rent for the space at the Convention Center of \$1.6 million and operational costs being incurred by the San Diego Convention Center Corporation (SDCCC) as a result of the shelter of \$0.7 million. These costs will cover SDCCC share of operational costs, maintenance, supplies, utilities, and general overhead, as well as

Honorable Council President Georgette Gómez and Members of the City Council

May 19, 2020

funding for essential management and sales efforts while the Convention Center operates as a shelter. These funds will allow SDCCC to remain solvent and maintain operations necessary for the Corporation to quickly transition back to normal operations and start to benefit the local economy.

The State allocated \$7.1 million to the City, County, and Regional Task Force for the Homeless (RTFH) to help prevent the spread of the COVID-19 among the homeless population. This funding is anticipated to be used first to pay for “Operation Shelter to Home.” Current projections suggest the City should be able to use State funding to run the project through mid-June. The additional \$32.9 million to fund operations through December is anticipated to be covered by CARES Act funding.

Additionally, \$10 million of CARES funding is being projected for use to support successful exits from the Convention Center, to ensure that individuals have the opportunity to obtain shelter and housing when the City transitions the Convention Center back to its normal operations. This funding is critical and includes a variety of solutions: lease or purchase of hotels for long-term use, one-time interventions to help individuals who are candidates for diversion, and costs associated with expanding shelter opportunities at current facilities in a manner that will allow providers to serve more individuals or to serve specific subpopulations like families in the short-term.

Small Business Relief Fund

To ensure the resiliency of local businesses and assist in job retention, the City established a Small Business Relief Fund (SBRF) to provide grants and forgivable or low- to zero-interest-rate loans to eligible small businesses for working capital. The goal of the SBRF is to help businesses retain employees and sustain continuity of business operations impacted by federal, California, San Diego County and local emergency declarations regarding COVID-19.

Recently, the City released approximately \$6.1 million in the SBRF funds and the demand for the funds was overwhelming, with 10,500 small businesses applying. The May Revision prioritizes CARES Act funds for small business relief with an additional \$12.8 million in available funds to expand the SBRF. The Economic Development Department is currently bringing forward SBRF program enhancements to the City Council that will allocate these resources as soon as possible.

Additional information regarding the uses of COVID-19 State and federal relief funds are reflected in the Departmental Adjustments section of this memorandum.

General Fund Departmental Revenues

Excluding COVID-19 State and federal relief funds, departmental revenues are projected to decrease by \$29.2 million from the Fiscal Year 2021 Proposed Budget. All departmental revenue projections have been revised based on the most recent economic data and information available and primarily reflect the impacts resulting from the COVID-19 pandemic. The following table displays the \$29.2 million projected decrease by department.

This Section Intentionally Left Blank

Table 7: General Fund Departmental Revenue Changes

General Fund Departmental Revenues	Change (in millions)
City Clerk	\$ (0.03)
City Treasurer	\$ (0.93)
Department of Finance	\$ (0.01)
Development Services	\$ 2.34
Economic Development	\$ 0.75
Environmental Services	\$ (0.12)
Fire-Rescue	\$ (5.49)
Homelessness Strategies	\$ 0.16
Library	\$ (0.59)
Neighborhood Services	\$ (0.16)
Parks and Recreation	\$ (17.48)
Police	\$ (1.20)
READ - Facilities Services	\$ 0.71
Real Estate Assets	\$ (4.61)
Transportation	\$ (2.53)
Total	\$ (29.19)

Additional information regarding the changes in General Fund departmental revenue are described in the Departmental Adjustments section of this memorandum.

Salary and Fringe Benefit Adjustments

The May Revision includes the implementation of proposed adjustments to City's flexible benefit plan for the City's six Recognized Employee Organizations (REOs). At the time of the preparation of the May Revision, only four REOs have tentatively accepted the City's proposal. These REOs include the Municipal Employees Association (MEA), the International Association of Firefighters (Local 145), the American Federation of State, County, and Municipal Employees (Local 127) and the Deputy City Attorneys Association (DCAA). The Teamsters (Local 911) and the San Diego Police Officers Association (POA) have yet to accept the City's flexible benefit plan proposal. The proposed adjustments to the flexible benefit plan include increases in the tiered benefits for employees and their families while also limiting the cash-back options to existing employees that waive or select employee only coverage. The citywide amount of these flexible benefit adjustments in the May Revision is \$10.5 million, with \$6.9 million in the General Fund. These increases were calculated by allocating each REO an allotment equal to \$1,000 per capita to be used to benefit the coverage tiers that are most impacted by out-of-pocket expenses.

Departmental Adjustments

The following sections include department or fund specific operational budget adjustments included in the May Revision. It should be noted that the amounts in the tables below include all departmental specific adjustments, as well as salary and fringe benefit adjustments completed in the department or fund. For a summary of all adjustments included in the May Revision refer to *Attachment 1*.

General Fund**City Clerk**

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (2,867)	\$ (30,000)

Passport Services Revised Revenue

Reduction of \$30,000 in one-time revenue associated with a decrease in passport services provided due to the impacts of the COVID-19 pandemic.

City Treasurer

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
(1.00)	\$ (100,514)	\$ (930,000)

Accountant 2

Reduction of 1.00 Accountant 2 and total expenditures of \$93,586 in support of revenue auditing activity related to Transient Occupancy Tax receipts. This position is currently vacant.

Business Tax Revenue

Reduction of \$430,000 in one-time revenue to reflect revised projections related to Business Tax due to anticipated reductions in the number of business operating in the City in Fiscal Year 2021.

Collection Referral Fee Revised Revenue

Reduction of \$500,000 in one-time revenue for the collection referral fees from parking citations. Due to the impacts of the COVID-19 pandemic, the number of citations issued by the Police Department has declined in Fiscal Year 2020 resulting in less citations anticipated to be referred to collections in Fiscal Year 2021.

Citywide Program Expenditures

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 7,816,787	\$ -

Revised Debt Service Payments Related to Stadium Sale Proceeds

The Proposed Budget assumed the use of \$16.9 million in anticipated Stadium sale proceeds for General Fund debt service out of the Capital Outlay Fund. Since the release of the Proposed Budget, the total estimated Stadium sale proceeds has been lowered resulting in \$14.5 million in available funds for debt service. As a result, the May Revision includes the addition of \$2.4 million in the General Fund debt service previously assumed to be paid out of the Capital Outlay Fund.

Revised Citywide Rent Expenditures

Adjustment of \$857,804 in non-personnel expenditures for revised rent expenditures citywide.

Adjustment to Mission Bay and Regional Park Improvements Funds

Honorable Council President Georgette Gómez and Members of the City Council

May 19, 2020

Reduction of \$1.9 million in non-personnel expenditures related to the transfer to the park improvement funds based on projected Mission Bay rent and concession revenue per the Mission Bay Ordinance.

Savings in the Public Liability Fund

Reduction of \$323,604 in one-time non-personnel expenditures for public liability claims due to the use of anticipated excess fund balance in the Public Liability Operating Fund.

Department of Finance

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
(0.47)	\$ 19,771	\$ (14,200)

Revision to Positions Reduced in Proposed Budget

Reduction of 0.47 FTE positions and an addition of \$28,299 in personnel expenditures related to the revision of 7.80 FTE positions reduced in the Proposed Budget. These adjustments are to align the position classifications of the reductions with the long-term strategic development of the Department. The most impactful adjustments are as follows: reduction of 1.00 Finance Analyst 4 and a corresponding addition of 2.00 Finance Analyst 2s; reduction of 1.00 Finance Analyst 2 and a corresponding addition of 1.00 Finance Analyst 3; and, an additional reduction for hourly staff support. Please refer to the Proposed Budget for related and similar service level impacts.

TransNet Revised Revenue

Adjustment to reflect revised impacts from COVID-19 pandemic to TransNet revenue projections from the San Diego Association of Governments (SANDAG).

Development Services

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
16.00	\$ 1,333,674	\$ 2,387,438

Restoration of 16.00 FTE Positions in the Code Enforcement Division

Addition of \$1.3 million in one-time revenue from the Civil Penalties Fund to restore the 16.00 FTE positions in the Code Enforcement Division that were reduced during the Proposed Budget.

Civil Penalty Fund for Code Enforcement Division Enhancements

Addition of \$1.0 million in a one-time revenue from the Civil Penalties Fund for the enhancement of the City's code enforcement efforts, including the reimbursement for investigative costs and costs associated with the hearing process provided by the Code Enforcement Division.

CARES Act Funding - Code Enforcement Staffing and Supplies

Addition of \$50,000 in one-time revenue to support CARES Act eligible expenditures in the Proposed Budget.

Economic Development

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 10,845,032	\$ 13,807,814

May 19, 2020

CARES Act Funding – Small Business Relief Funds

Addition of \$12.9 million in one-time revenue and expenditures to support for the Small Business Relief Fund (SBRF) which provides grant funds to small businesses impacted by the COVID-19 pandemic. Please refer the CARES Act Funds section of this memorandum for additional information on the SBRF.

Former Enterprise Zone Funding

Addition of \$750,000 in one-time revenue from the Former Enterprise Zone Fund to support economic development activities in the Economic Development Department in Fiscal Year 2021.

CARES Act Funding – Economic Development Staffing and Supplies

Addition of \$209,449 in one-time revenue to support CARES Act Funding eligible expenses, primarily for reassigned staff and supplies.

Environmental Services

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 994,488	\$ 1,034,176

Transfer to the Lead Payment Settlement Fund

Transfer of \$117,250 in one-time non-personnel expenditures and associated revenue to the Lead Payment Settlement Fund in support of the Asbestos Lead and Mold, Lead Safety and Healthy Homes, and Hazardous Materials Management Program. This reduction will have no impact to this Program and reflects appropriate accounting and budgeting of these expenditures and revenues.

CARES Act Funding – Refuse Collection Enhancement

Addition of \$1.1 million in one-time non-personnel expenditures and \$1.2 million in one-time revenue to support enhanced refuse collections efforts provided during the COVID-19 pandemic.

Fire-Rescue

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 1,470,039	\$ 33,417,746

CARES Act Funding – Public Safety Payroll Expenses

Addition of \$33.9 million in one-time revenue to support payroll costs for public safety employees considered as payments for services substantially dedicated to mitigating or responding to the COVID-19 public health emergency.

CARES Act Funding – Fire-Rescue Upstaffing

Addition of \$1.9 million in one-time non-personnel expenditures and \$5.0 million in one-time revenue to support an increase emergency medical services and upstaffing to respond to the COVID-19 public health emergency.

Reduction of Aircraft Maintenance

Reduction of \$350,000 in one-time non-personnel expenditures due to usage and maintenance savings for Copter 1 resulting from usage capacity of the new Sikorsky helicopter (Copter 3).

Inspection Services Revised Revenue

Honorable Council President Georgette Gómez and Members of the City Council

May 19, 2020

Reduction of \$2.1 million in one-time revenue for inspections services not needed due to COVID-19 related closures and public event cancellations.

Reimbursement of Tourism and Safety Related Expenditures - TOT Fund

Reduction of \$2.2 million reimbursement of tourism and safety related expenditures due to updated TOT revenue projections impacted by the COVID-19 pandemic. See Major General Fund Revenues section of this memorandum for more information.

Safety Sales Tax Allocation

Reduction of \$1.2 million due to updated Sales Tax projections impacted by COVID-19. See Major General Fund Revenues section of this memorandum for more information.

General Services

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (15,218)	\$ -

Restoration of Executive Assistant

Restoration of 0.50 Executive Assistant position in the General Services Branch. This position is offset a reduction of 0.50 Program Coordinator added in the Proposed Budget.

Homelessness Strategies

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 37,195,980	\$ 39,857,508

Operation Shelter to Home

Addition of \$39.7 million in one-time non-personnel expenditures with supporting revenue to provide funding for CARES Act eligible expenses in support of Operation Shelter to Home. Please refer the COVID-19 State and Federal Relief Funds section of this memorandum for additional information on Operation Shelter to Home.

Transfer of Grant Revenue from the Neighborhood Services Department

Transfer of \$160,929 in grant revenue budget from the Neighborhood Services Branch to the Homelessness Strategies Department.

Savings in VVSD Relocation Cost

The May Revision includes the reduction of \$2.5 million in relocation expenses for the veterans' bridge shelter, which were included as one-time expenditures in the Fiscal Year 2021 Proposed Budget. Per the terms of the temporary license with the Navy, the City must vacate by June 30, and with the site currently unoccupied, the City has an opportunity to comply without disruption to clients, and expects that the need for relocation expenses will begin in Fiscal Year 2020. The City of San Diego is currently in discussions with the City of Chula Vista to transfer the bridge shelter located in the Midway district to the City of Chula Vista to serve individuals experiencing homelessness there as well as neighboring cities. For additional information about the relocation expenses expected to be incurred, please see the Third Quarter Report.

The remaining \$4.1 million included in the Proposed Budget for the veterans' shelter will be used for one or more shelters to make neutral the loss of 200 beds from the transfer of the Midway

May 19, 2020

district bridge shelter to Chula Vista. The need is to at least maintain and, if possible, increase shelter capacity in accordance with the recently-approved Community Action Plan on Homelessness. The use of funds will likely include one or more of the following: a further expansion of Golden Hall, an expansion opportunity at Father Joe's Imperial Avenue campus, and the funding of shelter related to criminal justice diversion.

Human Resources

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 70,279	\$ -

Sexual Harassment Prevention Training

Addition of \$72,632 in non-personnel expenditures to manage and administer the citywide Sexual Harassment Prevention Training program.

Library

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
3.50	\$ 303,747	\$ 305,246

Restoration of Mountain View/Beckwourth Hours of Operation

Restoration of 3.50 FTE positions and total expenditures of \$250,094 to restore Mountain View/Beckwourth Library Branch hours reduced in the Proposed Budget.

CARES Act Funding - Library Staffing and Supplies

Addition of \$76,721 in one-time non-personnel expenditures and \$893,437 in one-time revenue to support CARES Act Funding eligible expenses, primarily for reassigned staff and supplies.

Photocopy Services Fee Revised Revenue

Reduction of \$40,749 in one-time revenue for photocopy service fee revenue. This revenue is expected to be impacted by the demand for these services during the COVID-19 pandemic.

Lost/Damaged Library Material Fee Revised Revenue

Reduction of \$79,688 in one-time revenue related to lost and damaged library material fee revenue. This revenue is expected to be impacted by the circulation of library materials during the COVID-19 pandemic.

Special Events Revised Revenue - Central Library

Reduction of \$94,589 in one-time revenue for special event fees due to the number anticipated events scheduled at the Central Library.

Parking Garage Revised Revenue

Reduction of \$370,000 in one-time revenue for parking garage fees due to the anticipated reduction in attendance at the Central Library and larger events at Petco Park during the COVID-19 pandemic.

Neighborhood Services

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 6,840	\$ (160,929)

Transfer of Grant Revenue to the Homelessness Strategies Department

Transfer of \$160,929 in grant revenue budget from the Neighborhood Services Branch to the Homelessness Strategies Department.

Restoration of Executive Assistant

Restoration of 0.50 Executive Assistant position in the Neighborhood Services Branch. This position is offset by a reduction of 0.50 Program Coordinator added in the Proposed Budget.

Office of Boards and Commissions

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
(2.00)	\$ (165,180)	\$ -

Correction of Associate Management Analyst

Technical correction to reduce 1.00 Associate Management Analyst and total expenditures of \$83,609 erroneously added in the Proposed Budget.

Reduction of Executive Assistant

Reduction of 1.00 Executive Assistant position and total expenditures of \$81,158 for administrative support to several boards and commissions.

Office of the Chief Financial Officer

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (28,324)	\$ -

Restoration of Executive Assistant

Restoration of 1.00 Executive Assistant position in the General Services Branch. This position is offset by a reduction of 1.00 Program Coordinator added in the Proposed Budget.

Parks and Recreation

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
65.29	\$ 4,062,829	\$ (7,319,022)

Restoration of Recreation Center Hours

Restoration of 53.75 FTE positions and total expenditures of \$3.2 million with \$1,777 in revenue to fully restore recreation center hours from 45 to 60 hours reduced in the Proposed Budget.

Restoration of Pool Hours

Restoration of 11.54 FTE positions and total expenditures of \$486,986 with \$129,235 in revenue to fully restore pool hours from 45 to 60 hours reduced in the Proposed Budget.

CARES Act Funding - Parks and Recreation Staffing and Supplies

Honorable Council President Georgette Gómez and Members of the City Council

May 19, 2020

Addition of \$400,000 in one-time non-personnel expenditures and \$10.2 million in one-time CARES Act Fund revenue for reassigned staff and supplies.

Reimbursement of Tourism and Safety Related Expenditures - TOT Fund

Reduction of \$17.6 million reimbursement of tourism and safety related expenditures due to updated TOT revenue projections impacted by the COVID-19 pandemic. See Major General Fund Revenues section of this memorandum for more information.

Police

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
(8.00)	\$ 1,429,538	\$ 40,992,017

CARES Act Funding - Public Safety Payroll Expenses

Addition of \$33.9 million in one-time revenue to support payroll costs for public safety employees considered as payments for services substantially dedicated to mitigating or responding to the COVID-19 public health emergency.

CARES Act Funding - Policing Staffing and Supplies

Addition of \$2.3 million in one-time non-personnel expenditures and \$8.3 million in one-time CARES Act Fund revenue to support an increase in patrol to respond to the COVID-19 public health emergency.

Reduction of Word Processing Operators

Reduction of 8.00 Word Processing Operators and total expenditures of \$624,738 providing administrative support in various divisions in the Police Department. This reduction will require existing staff to support work performed by these positions.

Safety Sales Tax Allocation

Reduction of \$1.2 million due to updated Sales Tax projections impacted by COVID-19. See Major General Fund Revenues section of this memorandum for more information.

Public Works & Utilities

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (76,776)	\$ -

Reduction of Contractual Services

Reduction of \$61,743 in non-personnel expenditures for contractual services associated with the Enterprise Asset Management (EAM) Project.

Restoration of Executive Assistant

Restoration of 0.50 Executive Assistant position in the Public Works & Utilities Branch. This position is offset by a reduction of 0.50 Program Coordinator added in the Proposed Budget.

READ - Facilities Services

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
5.50	\$ 97,745	\$ 709,209

Restoration of Stadium Operating Expenses

Addition of 5.50 FTE positions and total expenditures of \$385,278 and \$709,209 in one-time revenue for three months of Stadium operating expenses to align with the anticipated sale and operational transition to SDSU.

Revised Energy Expenditures

Reduction of \$278,834 in non-personnel expenditures for revised energy expenditures.

Real Estate Assets Department (READ)

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (1,540)	\$ (4,612,675)

City Lease Revised Revenue

Reduction of \$4.6 million in one-time revenue in revenue-based lease agreements. This adjustment reflects the review of anticipated collection of minimum rents from lessees, deferred rents repayment schedules for certain lessees, and lease agreements to assess the potential impacts during the COVID-19 pandemic.

Smart & Sustainable Communities

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 6,541	\$ -

Restoration of Executive Assistant

Restoration of 0.50 Executive Assistant position in the Smart & Sustainable Communities Branch. This position is offset a reduction of 0.50 Program Coordinator added in the Proposed Budget.

Storm Water

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (394,018)	\$ -

Reduction of Consulting Services

Reduction of \$382,282 in non-personnel expenditures for consulting services to offset the cost of creating the new Storm Water Department included in the Proposed Budget.

Sustainability

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (1,358,494)	\$ -

Reduction of Smart Streetlights Program

Reduction of \$1.4 million in non-personnel expenditures associated with the elimination of support for the program in the General Fund.

Transportation

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (381,090)	\$ (2,531,233)

Reduction of Smart Streetlights Program

Reduction of \$360,500 in non-personnel expenditures associated with the elimination of support for the program in the General Fund.

Gas Tax Revised Revenue

Reduction of \$1.1 million in one-time revenue to reflect revised projections related to Gas Tax.

TransNet Revised Revenue

Adjustment to reflect revised impacts from COVID-19 pandemic to TransNet revenue projections from the San Diego Association of Governments (SANDAG).

Non-General Funds

The following describes the significant adjustments within each non-general fund.

Airports

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 313,704	\$ -

Airport Improvements

Addition of \$293,000 in one-time non-personnel expenditures for airport improvements. Improvements at Montgomery-Gibb Field include maintenance and repair on newly acquired on-site commercial space and related utilities, barrier fencing, and a replacement airport beacon light and pole. Improvements at Brown Field include the interior rehabilitation of on-site facilities.

Capital Outlay Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (2,359,400)	\$ (1,944,400)

Development Services Fund 101 Ash Building Reimbursement

Addition of \$415,000 in one-time revenue related to the reimbursement from the Development Services Fund for 101 Ash St. inter-fund loan repayments.

Revised Debt Service Payments Related to Stadium Sale Proceeds

The Proposed Budget assumed the use of \$16.9 million in anticipated Stadium sale proceeds for General Fund debt service out of the Capital Outlay Fund. Since the release of the Proposed Budget, the total estimated Stadium sale proceeds has been lowered resulting in \$14.5 million in available

Honorable Council President Georgette Gómez and Members of the City Council

May 19, 2020

funds for debt service. As a result, the May Revision includes the reduction of \$2.4 million in the debt service payment in the Capital Outlay Fund now assumed to be paid out of the General Fund.

Convention Center Expansion Administration Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ (135,576)

Convention Center TOT Support

Reduction of \$135,576 to reflect the use of fund balance to support the annual Convention Center TOT allocation.

Development Services Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
6.50	\$ 3,300,458	\$ 533,510

Positions and IT Expenditures Support

Addition of 4.00 FTE positions and total expenditures of \$1.7 million to support organizational management and information technology implementation efforts.

Cannabis Permit Bureau

Addition of 9.00 FTE positions and total expenditures of \$970,317 to centralize cannabis permitting activities and allocate resources to meet state permitting requirements including monitoring and auditing activities.

Development Services Fund Revised Revenue

Addition of \$533,510 in revenue to reflect for qualifying reimbursable personnel and non-personnel expenditures.

Adjustment to Pension Payment Stabilization Reserve Contribution

Reduction of \$227,500 in one-time non-personnel expenditures to reflect the updated contribution to the Pension Payment Stabilization Reserve.

Revised Energy Expenditures

Reduction of \$261,635 for in non-personnel expenditure for revised energy expenditures.

Revised Citywide Rent Expenditures

Reduction of \$581,787 in non-personnel expenditures for revised rent expenditures citywide.

Engineering and Capital Projects Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 680,609	\$ (7,969,296)

Engineering & Capital Projects Fund Revised Revenue

Reduction of \$8.0 million in revenue to reflect revised reimbursable revenue projections.

Facilities Financing Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 58,061	\$ -

Revised Citywide Rent Expenditures

Addition of \$41,120 in non-personnel expenditures for revised rent expenditures citywide.

Fleet Operations Operating Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (111,392)	\$ (300,000)

Diesel Fuel Reduction

Reduction of \$300,000 in non-personnel expenditures and supporting revenue for diesel fuel related to the replacement of 20 diesel fuel vehicles with 20 natural gas vehicles.

Gas Tax Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (1,158,054)	\$ (1,779,785)

Gas Tax Revised Expenditures and Revenues

Reduction of \$1.2 million in non-personnel expenditures and \$1.8 million in revenue for an adjustment to reflect revised revenue projections related to Gas Tax.

General Plan Maintenance Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (353,000)	\$ (661,000)

Community Plan Updates

Addition of \$308,000 in one-time non-personnel expenditures to support community plan development in the General Plan Maintenance Fund from anticipate fund balance.

General Plan Maintenance Fee Revised Revenue

Reduction of \$661,000 in one-time non-personnel expenditures and General Plan Maintenance Fee revenue due to anticipated reductions in the amount of permit applications during the COVID-19 pandemic.

Information Technology Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 8,559,705	\$ 8,518,759

CARES Act Funding - Remote Workstations

Honorable Council President Georgette Gómez and Members of the City Council

May 19, 2020

Addition of \$3.5 million in one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to provide laptops and other workstation-related hardware for remote staff during the COVID-19 pandemic.

CARES Act Funding - Telecommunication Network, Datacenter, and Cyber Security Services

Addition of \$1.5 million in one-time non-personnel expenditures and associated one-time CARES Act Fund revenue for a telecommunication network, datacenter and cyber security services for staff during the COVID-19 pandemic.

CARES Act Funding - Secure Remote Work Infrastructure

Addition of \$1.4 million in one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to implement secure remote work infrastructure.

CARES Act Funding - Remote Access Network

Addition of \$700,000 in one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to provide remote access network redundancies.

CARES Act Funding - Thermal Imaging Temperature Screening

Addition of \$515,800 in one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to provide thermal imaging temperature screening hardware and software during the COVID-19 pandemic.

CARES Act Funding - Teleconferencing Solutions

Addition of \$400,500 in one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to provide teleconferencing solutions and related hardware for staff during the COVID-19 pandemic.

CARES Act Funding - Learning Management System

Addition of \$250,000 in one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to support a cloud-based learning management system for staff during the COVID-19 pandemic.

CARES Act Funding - Project Management Tools

Addition of \$151,800 in one-time non-personnel expenditures and associated one-time CARES Act Fund revenue for project management tools to assist with remote work planning and communications.

CARES Act Funding - Virtual Private Network

Addition of \$99,800 in one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to provide a secure virtual private network (VPN) for staff impacted during the COVID-19 pandemic.

Metropolitan Sewer Utility Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 953,863	\$ 782,100

CARES Act Funding - Public Utilities Staffing and Supplies

May 19, 2020

Addition of \$537,300 in one-time non-personnel expenditures and associated one-time CARES Act Fund revenue of \$782,100 for public utilities staffing and supplies.

Mission Bay Park Improvement Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ (1,258,426)

Mission Bay Park Improvement Fund Revised Revenue

Reduction of \$1.3 million in one-time revenue to reflect revised revenue projections in the Mission Bay Park Improvement Fund.

Municipal Sewer Revenue Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 572,793	\$ 325,875

CARES Act Funding - Public Utilities Staffing and Supplies

Addition of \$223,875 in one-time non-personnel expenditures and associated one-time CARES Act Fund revenue of \$325,875 for public utilities staffing and supplies.

Petco Park Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (2,115,653)	\$ (2,162,171)

Petco Park TOT Revised Allocation

Reduction of \$1.2 million in revenue for the annual TOT reimbursement to the Petco Park Fund. This revision adjusts the total transfer from the TOT fund to \$12.2 million.

Petco Park Special Events

This adjustment includes a reduction of \$2.1 million in policing services at Petco Park. This reduction is offset with a decrease of \$963,424 in special events revenue.

Public Safety Services and Debt Service Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (2,390,233)	\$ (2,390,233)

Safety Sales Tax Allocation

Reduction of \$2.4 million in one-time non-personnel expenditures with supporting revenue to reflect COVID-19 impacts to the Public Safety Services & Debt Service Fund.

Publishing Services Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 8,856	\$ (493,958)

May 19, 2020

Publishing Services Fund Revised Revenue

Reduction of \$493,958 in revenue for an adjustment to reflect revised revenue projections for publishing services to City departments.

Recycling Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 97,505	\$ (2,800,000)

AB 939 Fee Revised Revenue

Reduction of \$2.8 million in AB 939 fee revenue due to the postponement of an anticipated fee increase.

Refuse Disposal Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 2,328,638	\$ -

Miramar Landfill Heavy Duty Equipment

Addition of \$2.2 million in one-time non-personnel expenditures to purchase heavy duty equipment at the Miramar Landfill.

Risk Management Administration Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ 243,334	\$ -

Restoration of Employee Benefits Specialist 2

Restoration of 1.00 Employee Benefits Specialist 2 and total expenditures of \$98,475 in the Risk Management Department. This position was erroneously reduced in the Proposed Budget.

San Diego Regional Parks Improvement Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ (677,614)

San Diego Regional Parks Improvement Fund Revised Revenue

Reduction of \$677,614 for an adjustment to reflect revised revenue projections in the San Diego Regional Parks Improvement Fund.

Seized Assets – Federal DOJ Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (1,498,234)	\$ -

Seized Assets Expenditures and Revenues

Reduction of \$1.5 million in non-personnel expenditures to align fund activity with anticipated revenue and fund balance.

Seized Assets – Federal Treasury Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 4,389,792	\$ -

Neighborhood Policing Overtime

Restoration of \$4.4 million in one-time overtime personnel expenditures to support current neighborhood policing activities that were budgeted on a one-time basis in Fiscal Year 2020.

Stadium Operations Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.50	\$ 2,951,985	\$ 877,429

Stadium Operating Expenditures

Addition of \$3.0 million in one-time expenditures and \$877,429 in one-time revenue for three months of Stadium operating expenses to align with the anticipated sale and operational transition to SDSU.

State COPS Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ 2,191,356	\$ -

SART Kits Support

Addition of \$1.1 million in one-time non-personnel expenditures to support the contract for Sexual Assault Rape Testing (SART) Kits.

Air Support Operations Unit

Addition of \$1.1 million in non-personnel expenditures for insurance and fuel to support the Police Department's Air Support Operations unit.

Transient Occupancy Tax (TOT) Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
1.00	\$ (29,392,921)	\$ (29,559,484)

Stadium Operating Expenses

Addition of \$523,546 in one-time expenditures for three months of Stadium operating expenses to align with the anticipated sale and operational transition to SDSU.

Restoration of Public Information Officer

Restoration of 1.00 Public Information Officer and total expenditures of \$64,575 in the Cultural Affairs Department. This position was erroneously reduced in the Proposed Budget.

Revised Citywide Rent Expenditures

Addition of \$7,450 in one-time non-personnel expenditures for revised rent expenditures citywide.

One-Cent Discretionary

Reduction of \$3.9 million in the one-cent discretionary funding transfers to the General Fund due to updated TOT revenue projections for Fiscal Year 2021.

Reimbursement of Tourism and Safety Related Expenditures

Reduction of \$16.7 million in one-time expenditures to support the safety and maintenance of visitor-related facilities due to updated TOT revenue projections for Fiscal Year 2021.

TOT Revised Revenue

Reduction of \$29.6 million due to updated TOT revenue projections impacted by the COVID-19 pandemic. See Major General Fund Revenues section of this memorandum for more information.

TransNet Administration and Debt Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (49,540)	\$ (49,540)

TransNet Revised Revenue Allocation

Reduction of \$49,540 in expenditures and associated revenue for TransNet reimbursable work. This adjustment is due to impacts of the COVID-19 pandemic.

TransNet Extension Congestion Relief Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ -	\$ (3,433,122)

TransNet Revised Revenue Allocation

Reduction of \$3.4 million in revenue for an adjustment related to TransNet revised revenue projections impact by COVID-19 pandemic.

TransNet Extension Maintenance Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (1,471,338)	\$ (1,471,338)

TransNet Revised Revenue Allocation

Reduction of \$1.5 million in non-personnel expenditures and associated revenue for TransNet reimbursable work. This adjustment is due to impacts of the COVID-19 pandemic.

Water Utility Operating Fund

FTE Adjustment	Expenditure Adjustment	Revenue Adjustment
0.00	\$ (3,016,399)	\$ 195,525

CARES Act Funding - Public Utilities Staffing and Supplies

Page 27

Honorable Council President Georgette Gómez and Members of the City Council

May 19, 2020

Addition of \$134,325 in one-time non-personnel expenditures and associated one-time CARES Act Fund revenue of \$195,525 for public utilities staffing and supplies.

Water Bonds Debt Service

Reduction of \$3.8 million in non-personnel expenditures for water bond debt service.

Capital Improvements Program

Adjustments to capital improvement projects are primarily due to adjustments to bring project budgets in line with revised project schedules, as well as reductions for revised revenue projections. The Fiscal Year 2021 May Revision CIP adjustments total a net increase of \$2.3 million to the Fiscal Year 2021 Proposed CIP Budget. Significant adjustments include:

- Reduction of \$621,734 Gas Tax Funds to the Street Resurfacing and Reconstruction Annual Allocation
- Reduction of \$3.4 million of TransNet Funds to the Street Resurfacing and Reconstruction Annual Allocation
- Increase of \$1.9 million of Municipal Wastewater funds to the Pipeline Rehabilitation Annual Allocation
- Increase of \$2.4 million of Metropolitan Wastewater funds to the Metro Treatment Plants Annual Allocation

Attachment 4 – FY 2021 CIP May Revision Adjustments provides an itemized list of the changes by project along with a brief description of each change.

Attachments:

1. FY 2021 Operating May Revision Adjustments
2. FY 2021 Transient Occupancy Tax Fund Allocations
3. FY 2021 CIP May Revision Adjustments

cc: Honorable Mayor Kevin L. Faulconer
 Honorable City Attorney Mara Elliott
 Aimee Faucett, Chief of Staff, Office of the Mayor
 Andrea Tevlin, Independent Budget Analyst
 Jeff Sturak, Assistant Chief Operating Officer
 David Nisleit, Chief of Police, Police Department
 Colin Stowell, Fire Chief, Fire-Rescue Department
 Erik Caldwell, Deputy Chief Operating Officer, Smart & Sustainable Communities
 Alia Khouri, Deputy Chief Operating Officer, General Services
 Johnnie Perkins Jr., Deputy Chief Operating Officer, Public Works & Utilities
 Robert Vacchi, Deputy Chief Operating Officer, Neighborhood Services
 Matt Awbrey, Chief of Civic and External Affairs, Office of the Mayor
 Almis Udrys, Chief of Innovation & Policy, Office of the Mayor
 Francis Barraza, Deputy Chief of Staff, Community Engagement, Office of the Mayor
 Jessica Lawrence, Director of Policy and Council Affairs, Office of the Mayor
 Department Directors

GENERAL FUND						
Department/Fund	Budget Adjustment	FTE	PE	NPE	EXP	REV
City Attorney	Salary and Fringe Benefit Adjustment	0.00	\$ (28,557)	\$ -	\$ (28,557)	\$ -
City Attorney Total		0.00	\$ (28,557)	\$ -	\$ (28,557)	\$ -
City Auditor	Salary and Fringe Benefit Adjustment	0.00	\$ (1,560)	\$ -	\$ (1,560)	\$ -
City Auditor Total		0.00	\$ (1,560)	\$ -	\$ (1,560)	\$ -
City Clerk	Passport Services Revised Revenue	0.00	\$ -	\$ -	\$ -	\$ (30,000)
	Salary and Fringe Benefit Adjustment	0.00	\$ (2,867)	\$ -	\$ (2,867)	\$ -
City Clerk Total		0.00	\$ (2,867)	\$ -	\$ (2,867)	\$ (30,000)
City Council	Salary and Fringe Benefit Adjustment	0.00	\$ (7,088)	\$ -	\$ (7,088)	\$ -
City Council Total		0.00	\$ (7,088)	\$ -	\$ (7,088)	\$ -
City Treasurer	Collection Referral Fee Revised Revenue	0.00	\$ -	\$ -	\$ -	\$ (500,000)
	Business Tax Revenue	0.00	\$ -	\$ -	\$ -	\$ (430,000)
	Salary and Fringe Benefit Adjustment	0.00	\$ (6,928)	\$ -	\$ (6,928)	\$ -
	Accountant 2	(1.00)	\$ (93,586)	\$ -	\$ (93,586)	\$ -
City Treasurer Total		(1.00)	\$ (100,514)	\$ -	\$ (100,514)	\$ (930,000)
Citywide Program Expenditures	Flexible Benefit Plan Adjustment	0.00	\$ 6,859,227	\$ -	\$ 6,859,227	\$ -
	Revised Debt Service Payments Related to Stadium Sale Proceeds	0.00	\$ -	\$ 2,359,400	\$ 2,359,400	\$ -
	Revised Citywide Rent Expenditures	0.00	\$ -	\$ 857,804	\$ 857,804	\$ -
	Savings in the Public Liability Fund	0.00	\$ -	\$ (323,604)	\$ (323,604)	\$ -
	Adjustment to Mission Bay and Regional Park Improvements Funds	0.00	\$ -	\$ (1,936,040)	\$ (1,936,040)	\$ -
Citywide Program Expenditures Total		0.00	\$ 6,859,227	\$ 957,560	\$ 7,816,787	\$ -
Communications	Salary and Fringe Benefit Adjustment	0.00	\$ (2,252)	\$ -	\$ (2,252)	\$ -
Communications Total		0.00	\$ (2,252)	\$ -	\$ (2,252)	\$ -
Debt Management	Salary and Fringe Benefit Adjustment	0.00	\$ (817)	\$ -	\$ (817)	\$ -
Debt Management Total		0.00	\$ (817)	\$ -	\$ (817)	\$ -
Department of Finance	Revision to Positions Reduced in Proposed Budget	(0.47)	\$ 28,299	\$ -	\$ 28,299	\$ -
	TransNet Revised Revenue	0.00	\$ -	\$ -	\$ -	\$ (14,200)
	Salary and Fringe Benefit Adjustment	0.00	\$ (8,528)	\$ -	\$ (8,528)	\$ -
Department of Finance Total		(0.47)	\$ 19,771	\$ -	\$ 19,771	\$ (14,200)
Development Services	Restoration of 16.00 FTE Positions in the Code Enforcement Division	16.00	\$ 1,336,718	\$ -	\$ 1,336,718	\$ 1,337,438
	CARES Act Funding - Code Enforcement Staffing and Supplies	0.00	\$ -	\$ -	\$ -	\$ 50,000
	Civil Penalty Fund for Code Enforcement Enhancement	0.00	\$ -	\$ -	\$ -	\$ 1,000,000
	Salary and Fringe Benefit Adjustment	0.00	\$ (3,044)	\$ -	\$ (3,044)	\$ -
Development Services Total		16.00	\$ 1,333,674	\$ -	\$ 1,333,674	\$ 2,387,438
Economic Development	CARES Act Funding - Small Business Relief Funds	0.00	\$ -	\$ 10,848,365	\$ 10,848,365	\$ 12,848,365
	CARES Act Funding - Economic Development Staffing and Supplies	0.00	\$ -	\$ -	\$ -	\$ 209,449
	Former Enterprise Zone Funding	0.00	\$ -	\$ -	\$ -	\$ 750,000
	Salary and Fringe Benefit Adjustment	0.00	\$ (3,333)	\$ -	\$ (3,333)	\$ -
Economic Development Total		0.00	\$ (3,333)	\$ 10,848,365	\$ 10,845,032	\$ 13,807,814
Environmental Services	CARES Act Funding - Refuse Collection Enhancement	0.00	\$ 4,500	\$ 1,116,618	\$ 1,121,118	\$ 1,151,426
	Salary and Fringe Benefit Adjustment	0.00	\$ (9,380)	\$ -	\$ (9,380)	\$ -
	Transfer to the Lead Payment Settlement Fund	0.00	\$ -	\$ (117,250)	\$ (117,250)	\$ (117,250)
Environmental Services Total		0.00	\$ (4,880)	\$ 999,368	\$ 994,488	\$ 1,034,176
Ethics Commission	Salary and Fringe Benefit Adjustment	0.00	\$ (514)	\$ -	\$ (514)	\$ -
Ethics Commission Total		0.00	\$ (514)	\$ -	\$ (514)	\$ -

GENERAL FUND						
Department/Fund	Budget Adjustment	FTE	PE	NPE	EXP	REV
Fire-Rescue	CARES Act Funding - Fire Rescue Upstaffing	0.00	\$ 1,576,018	\$ 336,347	\$ 1,912,365	\$ 4,972,970
	CARES Act Funding - Public Safety Payroll Expenses	0.00	-	-	-	\$ 33,937,136
	Reimbursement of Tourism and Safety Related Expenditures - TOT Fund	0.00	-	-	-	\$ (2,235,285)
	Safety Sales Tax Allocation	0.00	-	-	-	\$ (1,195,117)
	Inspection Services Revised Revenue	0.00	-	-	-	\$ (2,061,958)
	Salary and Fringe Benefit Adjustment	0.00	\$ (92,326)	-	\$ (92,326)	-
	Reduction of Aircraft Maintenance	0.00	-	\$ (350,000)	\$ (350,000)	-
Fire-Rescue Total		0.00	\$ 1,483,692	\$ (13,653)	\$ 1,470,039	\$ 33,447,746
General Services	Salary and Fringe Benefit Adjustment	0.00	\$ (268)	-	\$ (268)	-
	Restoration of Executive Assistant	0.00	\$ (14,950)	-	\$ (14,950)	-
General Services Total		0.00	\$ (15,218)	\$ -	\$ (15,218)	\$ -
Government Affairs	Salary and Fringe Benefit Adjustment	0.00	\$ (491)	-	\$ (491)	-
Government Affairs Total		0.00	\$ (491)	\$ -	\$ (491)	\$ -
Homelessness Strategies	Operation Shelter to Home	0.00	-	\$ 39,696,579	\$ 39,696,579	\$ 39,696,579
	Transfer of Grant Revenue to the Homelessness Strategies Department	0.00	-	-	-	\$ 160,929
	Salary and Fringe Benefit Adjustment	0.00	\$ (599)	-	\$ (599)	-
	Savings in VVSD Relocation Cost	0.00	-	\$ (2,500,000)	\$ (2,500,000)	-
Homelessness Strategies Total		0.00	\$ (599)	\$ 37,196,579	\$ 37,195,980	\$ 39,857,508
Human Resources	Sexual Harassment Prevention Training	0.00	-	\$ 72,632	\$ 72,632	-
	Salary and Fringe Benefit Adjustment	0.00	\$ (2,353)	-	\$ (2,353)	-
Human Resources Total		0.00	\$ (2,353)	\$ 72,632	\$ 70,279	\$ -
Library	Restoration of Mountain View/Beckwourth Hours of Operation	3.50	\$ 180,376	\$ 69,718	\$ 250,094	-
	CARES Act Funding - Library Staffing and Supplies	0.00	-	\$ 76,721	\$ 76,721	\$ 893,437
	Parking Garage Revised Revenue	0.00	-	-	-	\$ (373,185)
	Special Events Revised Revenue - Central Library	0.00	-	-	-	\$ (94,589)
	Photocopy Services Fee Revised Revenue	0.00	-	-	-	\$ (40,749)
	Lost/Damaged Library Material Fee Revised Revenue	0.00	-	-	-	\$ (79,668)
	Salary and Fringe Benefit Adjustment	0.00	\$ (23,068)	-	\$ (23,068)	-
Library Total		3.50	\$ 157,308	\$ 146,439	\$ 303,747	\$ 305,246
Major General Fund Revenues	Major Revenues	0.00	-	-	-	\$ (53,950,214)
Major General Fund Revenues Total		0.00	\$ -	\$ -	\$ -	\$ (53,950,214)
Mobility	Salary and Fringe Benefit Adjustment	0.00	\$ (1,143)	-	\$ (1,143)	-
Mobility Total		0.00	\$ (1,143)	\$ -	\$ (1,143)	\$ -
Neighborhood Services	Restoration of Executive Assistant	0.00	\$ 7,074	-	\$ 7,074	-
	Transfer of Grant Revenue to the Homelessness Strategies Department	0.00	-	-	-	\$ (160,929)
	Salary and Fringe Benefit Adjustment	0.00	\$ (234)	-	\$ (234)	-
Neighborhood Services Total		0.00	\$ 6,840	\$ -	\$ 6,840	\$ (160,929)
Office of Boards & Commissions	Salary and Fringe Benefit Adjustment	0.00	\$ (413)	-	\$ (413)	-
	Reduction of Executive Assistant	(1.00)	\$ (81,158)	-	\$ (81,158)	-
	Correction of Associate Management Analyst	(1.00)	\$ (83,609)	-	\$ (83,609)	-
Office of Boards & Commissions Total		(2.00)	\$ (165,180)	\$ -	\$ (165,180)	\$ -
Office of Homeland Security	Salary and Fringe Benefit Adjustment	0.00	\$ (829)	-	\$ (829)	-
Office of Homeland Security Total		0.00	\$ (829)	\$ -	\$ (829)	\$ -
Office of the Assistant COO	Salary and Fringe Benefit Adjustment	0.00	\$ (252)	-	\$ (252)	-
Office of the Assistant COO Total		0.00	\$ (252)	\$ -	\$ (252)	\$ -

GENERAL FUND						
Department/Fund	Budget Adjustment	FTE	PE	NPE	EXP	REV
Office of the Chief Financial Officer	Salary and Fringe Benefit Adjustment	0.00	\$ (256)	\$ -	\$ (256)	\$ -
	Restoration of Executive Assistant	0.00	\$ (28,068)	\$ -	\$ (28,068)	\$ -
Office of the Chief Financial Officer Total		0.00	\$ (28,324)	\$ -	\$ (28,324)	\$ -
Office of the Chief Operating Officer	Salary and Fringe Benefit Adjustment	0.00	\$ (511)	\$ -	\$ (511)	\$ -
Office of the Chief Operating Officer Total		0.00	\$ (511)	\$ -	\$ (511)	\$ -
Office of the IBA	Salary and Fringe Benefit Adjustment	0.00	\$ (1,032)	\$ -	\$ (1,032)	\$ -
Office of the IBA Total		0.00	\$ (1,032)	\$ -	\$ (1,032)	\$ -
Office of the Mayor	Salary and Fringe Benefit Adjustment	0.00	\$ (1,533)	\$ -	\$ (1,533)	\$ -
Office of the Mayor Total		0.00	\$ (1,533)	\$ -	\$ (1,533)	\$ -
Parks & Recreation	Restoration of Recreation Center Hours	53.75	\$ 3,154,564	\$ 68,096	\$ 3,222,660	\$ 1,777
	Restoration of Pool Hours	11.54	\$ 428,609	\$ 58,377	\$ 486,986	\$ 129,235
	CARES Act Funding - Parks and Recreation Staffing and Supplies	0.00	\$ 400,000	\$ -	\$ 400,000	\$ 10,160,694
	Reimbursement of Tourism and Safety Related Expenditures - TOT Fund	0.00	\$ -	\$ -	\$ -	\$ (17,610,728)
	Salary and Fringe Benefit Adjustment	0.00	\$ (46,817)	\$ -	\$ (46,817)	\$ -
Parks & Recreation Total		65.29	\$ 3,936,356	\$ 126,473	\$ 4,062,829	\$ (7,319,022)
Performance & Analytics	Salary and Fringe Benefit Adjustment	0.00	\$ (798)	\$ -	\$ (798)	\$ -
Performance & Analytics Total		0.00	\$ (798)	\$ -	\$ (798)	\$ -
Personnel	Salary and Fringe Benefit Adjustment	0.00	\$ (4,129)	\$ -	\$ (4,129)	\$ -
Personnel Total		0.00	\$ (4,129)	\$ -	\$ (4,129)	\$ -
Planning	Salary and Fringe Benefit Adjustment	0.00	\$ (112,691)	\$ -	\$ (112,691)	\$ -
Planning Total		0.00	\$ (112,691)	\$ -	\$ (112,691)	\$ -
Police	CARES Act Funding - Policing Staffing and Supplies	0.00	\$ 2,000,000	\$ 250,000	\$ 2,250,000	\$ 8,250,000
	Safety Sales Tax Allocation	0.00	\$ -	\$ -	\$ -	\$ (1,195,117)
	CARES Act Funding - Public Safety Payroll Expenses	0.00	\$ -	\$ -	\$ -	\$ 33,937,134
	Salary and Fringe Benefit Adjustment	0.00	\$ (195,724)	\$ -	\$ (195,724)	\$ -
	Reduction of Word Processing Operators	(8.00)	\$ (624,738)	\$ -	\$ (624,738)	\$ -
Police Total		(8.00)	\$ 1,179,538	\$ 250,000	\$ 1,429,538	\$ 40,992,017
Public Works & Utilities	Salary and Fringe Benefit Adjustment	0.00	\$ (35)	\$ -	\$ (35)	\$ -
	Restoration of Executive Assistant	0.00	\$ (14,998)	\$ -	\$ (14,998)	\$ -
	Reduction of Contractual Services	0.00	\$ -	\$ (61,743)	\$ (61,743)	\$ -
Public Works & Utilities Total		0.00	\$ (15,033)	\$ (61,743)	\$ (76,776)	\$ -
Purchasing & Contracting	Salary and Fringe Benefit Adjustment	0.00	\$ (2,191)	\$ -	\$ (2,191)	\$ -
Purchasing & Contracting Total		0.00	\$ (2,191)	\$ -	\$ (2,191)	\$ -
READ - Facilities Services	Restoration of Stadium Operating Expenses	5.50	\$ 385,027	\$ -	\$ 385,027	\$ 709,209
	Salary and Fringe Benefit Adjustment	0.00	\$ (8,448)	\$ -	\$ (8,448)	\$ -
	Revised Energy Expenditures	0.00	\$ -	\$ (278,834)	\$ (278,834)	\$ -
READ - Facilities Services Total		5.50	\$ 376,579	\$ (278,834)	\$ 97,745	\$ 709,209
Real Estate Assets	City Lease Revised Revenue	0.00	\$ -	\$ -	\$ -	\$ (4,612,675)
	Salary and Fringe Benefit Adjustment	0.00	\$ (1,540)	\$ -	\$ (1,540)	\$ -
Real Estate Assets Total		0.00	\$ (1,540)	\$ -	\$ (1,540)	\$ (4,612,675)
Smart & Sustainable Communities	Restoration of Executive Assistant	0.00	\$ 7,161	\$ -	\$ 7,161	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (620)	\$ -	\$ (620)	\$ -
Smart & Sustainable Communities Total		0.00	\$ 6,541	\$ -	\$ 6,541	\$ -
Storm Water	Salary and Fringe Benefit Adjustment	0.00	\$ (11,736)	\$ -	\$ (11,736)	\$ -
	Reduction of Consulting Services	0.00	\$ -	\$ (382,282)	\$ (382,282)	\$ -
Storm Water Total		0.00	\$ (11,736)	\$ (382,282)	\$ (394,018)	\$ -

GENERAL FUND						
Department/Fund	Budget Adjustment	FTE	PE	NPE	EXP	REV
Sustainability	Salary and Fringe Benefit Adjustment	0.00	\$ (214)	\$ -	\$ (214)	-
	Reduction of Smart Streetlights Program	0.00	\$ -	\$ (1,358,280)	\$ (1,358,280)	-
Sustainability Total		0.00	\$ (214)	\$ (1,358,280)	\$ (1,358,494)	\$ -
Transportation	Gas Tax Revised Revenue	0.00	\$ -	\$ -	\$ -	(1,024,555)
	TransNet Revised Revenue	0.00	\$ -	\$ -	\$ -	(1,506,678)
	Salary and Fringe Benefit Adjustment	0.00	\$ (20,590)	\$ -	\$ (20,590)	-
	Reduction of Smart Streetlights Program	0.00	\$ -	\$ (360,500)	\$ (360,500)	-
Transportation Total		0.00	\$ (20,590)	\$ (360,500)	\$ (381,090)	\$ (2,531,233)
General Fund Total		78.82	\$ 14,820,757	\$ 4,814,214	\$ 62,962,881	\$ 62,962,881

NON-GENERAL FUNDS						
Department/Fund	Budget Adjustment	FTE	PE	NPE	EXP	REV
Airports Fund	Airport Improvements	0.00	\$ -	\$ 293,000	\$ 293,000	-
	Flexible Benefit Plan Adjustment	0.00	\$ 22,000	\$ -	\$ 22,000	-
	Salary and Fringe Benefit Adjustment	0.00	\$ (1,296)	\$ -	\$ (1,296)	-
Airports Fund Total		0.00	\$ 20,704	\$ 293,000	\$ 313,704	\$ -
Capital Outlay Fund	Development Services Fund 101 Ash Building Reimbursement	0.00	\$ -	\$ -	\$ -	415,000
	Revised Debt Service Payments Related to Stadium Sale Proceeds	0.00	\$ -	\$ (2,359,400)	\$ (2,359,400)	(2,359,400)
Capital Outlay Fund Total		0.00	\$ -	\$ (2,359,400)	\$ (2,359,400)	\$ (1,944,400)
Central Stores Fund	Flexible Benefit Plan Adjustment	0.00	\$ 20,000	\$ -	\$ 20,000	-
	Salary and Fringe Benefit Adjustment	0.00	\$ (998)	\$ -	\$ (998)	-
Central Stores Fund Total		0.00	\$ 19,002	\$ -	\$ 19,002	\$ -
City Employee's Retirement System Fund	Salary and Fringe Benefit Adjustment	0.00	\$ (4,573)	\$ -	\$ (4,573)	-
City Employee's Retirement System Fund Total		0.00	\$ (4,573)	\$ -	\$ (4,573)	\$ -
Concourse and Parking Garages Operating Fund	Flexible Benefit Plan Adjustment	0.00	\$ 2,000	\$ -	\$ 2,000	-
	Salary and Fringe Benefit Adjustment	0.00	\$ (115)	\$ -	\$ (115)	-
Concourse and Parking Garages Operating Fund Total		0.00	\$ 1,885	\$ -	\$ 1,885	\$ -
Convention Center Expansion Administration Fund	Convention Center TOT Support	0.00	\$ -	\$ -	\$ -	(135,576)
Convention Center Expansion Administration Fund Total		0.00	\$ -	\$ -	\$ -	\$ (135,576)
Development Services Fund	Positions and IT Expenditures Support	2.00	\$ 239,822	\$ 1,494,214	\$ 1,734,036	-
	Revised Citywide Rent Expenditures	0.00	\$ -	\$ 581,797	\$ 581,797	-
	Cannabis Permit Bureau	4.50	\$ 470,413	\$ 29,000	\$ 499,413	-
	Flexible Benefit Plan Adjustment	0.00	\$ 480,000	\$ -	\$ 480,000	-
	Revised Energy Expenditures	0.00	\$ -	\$ 261,635	\$ 261,635	-
	Development Services Fund Revised Revenue	0.00	\$ -	\$ -	\$ -	533,510
	Salary and Fringe Benefit Adjustment	0.00	\$ (28,923)	\$ -	\$ (28,923)	-
Development Services Fund Total		6.50	\$ 1,161,312	\$ 2,139,146	\$ 3,300,458	\$ 533,510
Energy Conservation Program Fund	Flexible Benefit Plan Adjustment	0.00	\$ 21,000	\$ -	\$ 21,000	-
	Salary and Fringe Benefit Adjustment	0.00	\$ (1,648)	\$ -	\$ (1,648)	-
Energy Conservation Program Fund Total		0.00	\$ 19,352	\$ -	\$ 19,352	\$ -

GENERAL FUND						
Department/Fund	Budget Adjustment	FTE	PE	NPE	EXP	REV
Engineering & Capital Projects Fund	Flexible Benefit Plan Adjustment	0.00	\$ 725,010	\$ -	\$ 725,010	\$ -
	Engineering & Capital Projects Fund Revised Revenue	0.00	\$ -	\$ -	\$ -	\$ (7,969,296)
	Salary and Fringe Benefit Adjustment	0.00	\$ (44,401)	\$ -	\$ (44,401)	\$ -
Engineering & Capital Projects Fund Total		0.00	\$ 680,609	\$ -	\$ 680,609	\$ (7,969,296)
Facilities Financing Fund	Revised Citywide Rent Expenditures	0.00	\$ -	\$ 41,120	\$ 41,120	\$ -
	Flexible Benefit Plan Adjustment	0.00	\$ 18,000	\$ -	\$ 18,000	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (1,059)	\$ -	\$ (1,059)	\$ -
Facilities Financing Fund Total		0.00	\$ 16,941	\$ 41,120	\$ 58,061	\$ -
Fire/Emergency Medical Services Transport Program Fund	CARES Act Funding - Emergency Medical Services Staffing and Supplies	0.00	\$ -	\$ 123,167	\$ 123,167	\$ 310,645
	Flexible Benefit Plan Adjustment	0.00	\$ 15,000	\$ -	\$ 15,000	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (1,243)	\$ -	\$ (1,243)	\$ -
Fire/Emergency Medical Services Transport Program Fund Total		0.00	\$ 13,757	\$ 123,167	\$ 136,924	\$ 310,645
Fleet Operations Operating Fund	Flexible Benefit Plan Adjustment	0.00	\$ 200,250	\$ -	\$ 200,250	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (11,642)	\$ -	\$ (11,642)	\$ -
	Diesel Fuel Reduction	0.00	\$ -	\$ (300,000)	\$ (300,000)	\$ (300,000)
Fleet Operations Operating Fund Total		0.00	\$ 188,608	\$ (300,000)	\$ (111,392)	\$ (300,000)
Gas Tax Fund	Gas Tax Revised Revenue	0.00	\$ -	\$ (1,158,054)	\$ (1,158,054)	\$ (1,779,785)
Gas Tax Fund Total		0.00	\$ -	\$ (1,158,054)	\$ (1,158,054)	\$ (1,779,785)
General Plan Maintenance Fund	Community Plan Updates	0.00	\$ -	\$ 308,000	\$ 308,000	\$ -
	Permit Applications	0.00	\$ -	\$ (661,000)	\$ (661,000)	\$ (661,000)
General Plan Maintenance Fund Total		0.00	\$ -	\$ (353,000)	\$ (353,000)	\$ (661,000)
GIS Fund	Flexible Benefit Plan Adjustment	0.00	\$ 9,833	\$ -	\$ 9,833	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (756)	\$ -	\$ (756)	\$ -
GIS Fund Total		0.00	\$ 9,077	\$ -	\$ 9,077	\$ -
Golf Course Fund	Flexible Benefit Plan Adjustment	0.00	\$ 97,250	\$ -	\$ 97,250	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (4,977)	\$ -	\$ (4,977)	\$ -
Golf Course Fund Total		0.00	\$ 92,273	\$ -	\$ 92,273	\$ -
Information Technology Fund	CARES Act Funding - Remote Workstations	0.00	\$ -	\$ 3,485,659	\$ 3,485,659	\$ 3,485,659
	CARES Act Funding - Telecommunication Network, Datacenter, and Cyber Security Services	0.00	\$ -	\$ 1,475,200	\$ 1,475,200	\$ 1,475,200
	CARES Act Funding - Secure Remote Work Infrastructure	0.00	\$ -	\$ 1,440,000	\$ 1,440,000	\$ 1,440,000
	CARES Act Funding - Remote Access Network	0.00	\$ -	\$ 700,000	\$ 700,000	\$ 700,000
	CARES Act Funding - Thermal Imaging Temperature Screening	0.00	\$ -	\$ 515,800	\$ 515,800	\$ 515,800
	CARES Act Funding - Teleconferencing Solutions	0.00	\$ -	\$ 400,500	\$ 400,500	\$ 400,500
	CARES Act Funding - Learning Management System	0.00	\$ -	\$ 250,000	\$ 250,000	\$ 250,000
	CARES Act Funding - Project Management Tools	0.00	\$ -	\$ 151,800	\$ 151,800	\$ 151,800
	CARES Act Funding - Virtual Private Network	0.00	\$ -	\$ 99,800	\$ 99,800	\$ 99,800
	Flexible Benefit Plan Adjustment	0.00	\$ 44,000	\$ -	\$ 44,000	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (3,054)	\$ -	\$ (3,054)	\$ -
Information Technology Fund Total		0.00	\$ 40,946	\$ 8,518,759	\$ 8,559,705	\$ 8,518,759
Junior Lifeguard Program Fund	Flexible Benefit Plan Adjustment	0.00	\$ 1,000	\$ -	\$ 1,000	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (98)	\$ -	\$ (98)	\$ -
Junior Lifeguard Program Fund Total		0.00	\$ 902	\$ -	\$ 902	\$ -
Local Enforcement Agency Fund	Flexible Benefit Plan Adjustment	0.00	\$ 6,000	\$ -	\$ 6,000	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (382)	\$ -	\$ (382)	\$ -
Local Enforcement Agency Fund Total		0.00	\$ 5,618	\$ -	\$ 5,618	\$ -

GENERAL FUND						
Department/Fund	Budget Adjustment	FTE	PE	NPE	EXP	REV
Los Penasquitos Canyon Preserve Fund	Flexible Benefit Plan Adjustment	0.00	\$ 2,000	\$ -	\$ 2,000	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (122)	\$ -	\$ (122)	\$ -
Los Penasquitos Canyon Preserve Fund Total		0.00	\$ 1,878	\$ -	\$ 1,878	\$ -
Maintenance Assessment District (MAD) Management Fund	Flexible Benefit Plan Adjustment	0.00	\$ 24,500	\$ -	\$ 24,500	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (1,545)	\$ -	\$ (1,545)	\$ -
Maintenance Assessment District (MAD) Management Fund Total		0.00	\$ 22,955	\$ -	\$ 22,955	\$ -
Metropolitan Sewer Utility Fund	CARES Act Funding - Public Utilities Staffing and Supplies	0.00	\$ -	\$ 537,300	\$ 537,300	\$ 782,100
	Flexible Benefit Plan Adjustment	0.00	\$ 444,332	\$ -	\$ 444,332	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (27,769)	\$ -	\$ (27,769)	\$ -
Metropolitan Sewer Utility Fund Total		0.00	\$ 416,563	\$ 537,300	\$ 953,863	\$ 782,100
Mission Bay Park Improvement Fund	Mission Bay Park Improvement Fund Revised Revenue	0.00	\$ -	\$ -	\$ -	\$ (1,258,426)
Mission Bay Park Improvement Fund Total		0.00	\$ -	\$ -	\$ -	\$ (1,258,426)
Municipal Sewer Revenue Fund	Flexible Benefit Plan Adjustment	0.00	\$ 369,776	\$ -	\$ 369,776	\$ -
	CARES Act Funding - Public Utilities Staffing and Supplies	0.00	\$ -	\$ 223,875	\$ 223,875	\$ 325,875
	Salary and Fringe Benefit Adjustment	0.00	\$ (20,858)	\$ -	\$ (20,858)	\$ -
Municipal Sewer Revenue Fund Total		0.00	\$ 348,918	\$ 223,875	\$ 572,793	\$ 325,875
New Convention Facility Fund	New Convention Center Facility Fund TOT Support	0.00	\$ -	\$ (2,133,025)	\$ (2,133,025)	\$ (2,126,840)
New Convention Facility Fund Total		0.00	\$ -	\$ (2,133,025)	\$ (2,133,025)	\$ (2,126,840)
OneSD Support Fund	Flexible Benefit Plan Adjustment	0.00	\$ 30,000	\$ -	\$ 30,000	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (2,059)	\$ -	\$ (2,059)	\$ -
OneSD Support Fund Total		0.00	\$ 27,941	\$ -	\$ 27,941	\$ -
Parking Meter Operations Fund	Flexible Benefit Plan Adjustment	0.00	\$ 13,000	\$ -	\$ 13,000	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (704)	\$ -	\$ (704)	\$ -
Parking Meter Operations Fund Total		0.00	\$ 12,296	\$ -	\$ 12,296	\$ -
PETCO Park Fund	Flexible Benefit Plan Adjustment	0.00	\$ 1,000	\$ -	\$ 1,000	\$ -
	Petco Park TOT Revised Allocation	0.00	\$ -	\$ -	\$ -	\$ (1,198,747)
	Salary and Fringe Benefit Adjustment	0.00	\$ (59)	\$ -	\$ (59)	\$ -
	Petco Park Special Events	0.00	\$ -	\$ (2,116,594)	\$ (2,116,594)	\$ (963,424)
PETCO Park Fund Total		0.00	\$ 941	\$ (2,116,594)	\$ (2,115,653)	\$ (2,162,171)
Public Safety Services & Debt Service Fund	Safety Sales Tax Allocation	0.00	\$ -	\$ (2,390,233)	\$ (2,390,233)	\$ (2,390,233)
Public Safety Services & Debt Service Fund Total		0.00	\$ -	\$ (2,390,233)	\$ (2,390,233)	\$ (2,390,233)
Publishing Services Fund	Flexible Benefit Plan Adjustment	0.00	\$ 9,000	\$ -	\$ 9,000	\$ -
	Publishing Services Fund Revised Revenue	0.00	\$ -	\$ -	\$ -	\$ (493,958)
	Salary and Fringe Benefit Adjustment	0.00	\$ (144)	\$ -	\$ (144)	\$ -
Publishing Services Fund Total		0.00	\$ 8,856	\$ -	\$ 8,856	\$ (493,958)
Recycling Fund	Flexible Benefit Plan Adjustment	0.00	\$ 103,319	\$ -	\$ 103,319	\$ -
	AB 939 Fee Revised Revenue	0.00	\$ -	\$ -	\$ -	\$ (2,800,000)
	Salary and Fringe Benefit Adjustment	0.00	\$ (5,814)	\$ -	\$ (5,814)	\$ -
Recycling Fund Total		0.00	\$ 97,505	\$ -	\$ 97,505	\$ (2,800,000)
Refuse Disposal Fund	Miramar Landfill Heavy Duty Equipment	0.00	\$ -	\$ 2,200,000	\$ 2,200,000	\$ -
	Flexible Benefit Plan Adjustment	0.00	\$ 136,500	\$ -	\$ 136,500	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (7,862)	\$ -	\$ (7,862)	\$ -
Refuse Disposal Fund Total		0.00	\$ 128,638	\$ 2,200,000	\$ 2,328,638	\$ -

GENERAL FUND						
Department/Fund	Budget Adjustment	FTE	PE	NPE	EXP	REV
Risk Management Administration Fund	Restoration of Employee Benefits Specialist 2	1.00	\$ 98,475	\$ -	\$ 98,475	\$ -
	Flexible Benefit Plan Adjustment	0.00	\$ 85,000	\$ -	\$ 85,000	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ 59,859	\$ -	\$ 59,859	\$ -
Risk Management Administration Fund Total		1.00	\$ 243,334	\$ -	\$ 243,334	\$ -
San Diego Regional Parks Improvement Fund	San Diego Regional Parks Improvement Fund Revised Revenue	0.00	\$ -	\$ -	\$ -	\$ (677,614)
San Diego Regional Parks Improvement Fund Total		0.00	\$ -	\$ -	\$ -	\$ (677,614)
Seized Assets - Federal DOJ Fund	Seized Assets Expenditures and Revenues	0.00	\$ -	\$ (1,498,234)	\$ (1,498,234)	\$ -
Seized Assets - Federal DOJ Fund Total		0.00	\$ -	\$ (1,498,234)	\$ (1,498,234)	\$ -
Seized Assets - Federal Treasury Fund	Neighborhood Policing Overtime	0.00	\$ 4,389,792	\$ -	\$ 4,389,792	\$ -
Seized Assets - Federal Treasury Fund Total		0.00	\$ 4,389,792	\$ -	\$ 4,389,792	\$ -
Stadium Operations Fund	Stadium Operating Expenses	0.50	\$ 76,162	\$ 2,875,823	\$ 2,951,985	\$ 877,429
	Salary and Fringe Benefit Adjustment	0.00	\$ -	\$ -	\$ -	\$ -
Stadium Operations Fund Total		0.50	\$ 76,162	\$ 2,875,823	\$ 2,951,985	\$ 877,429
State COPS	SART Kits Support	0.00	\$ -	\$ 1,138,500	\$ 1,138,500	\$ -
	Air Support Operations Unit	0.00	\$ -	\$ 1,052,856	\$ 1,052,856	\$ -
State COPS Total		0.00	\$ -	\$ 2,191,356	\$ 2,191,356	\$ -
Transient Occupancy Tax Fund	Stadium Operating Expenses	0.00	\$ -	\$ 523,546	\$ 523,546	\$ -
	Restoration of Public Information Officer	1.00	\$ 64,575	\$ -	\$ 64,575	\$ -
	Flexible Benefit Plan Adjustment	0.00	\$ 14,000	\$ -	\$ 14,000	\$ -
	Revised Citywide Rent Expenditures	0.00	\$ -	\$ 7,540	\$ 7,540	\$ -
	TOT Revised Revenue	0.00	\$ -	\$ -	\$ -	\$ (29,559,484)
	Salary and Fringe Benefit Adjustment	0.00	\$ (781)	\$ -	\$ (781)	\$ -
	One-Cent Discretionary	0.00	\$ -	\$ (5,911,897)	\$ (5,911,897)	\$ -
Reimbursement of Tourism and Safety Related Expenditures - TOT Fund	0.00	\$ -	\$ (24,089,904)	\$ (24,089,904)	\$ -	
Transient Occupancy Tax Fund Total		1.00	\$ 77,794	\$ (29,470,715)	\$ (29,392,921)	\$ (29,559,484)
TransNet Extension Administration & Debt Fund	TransNet Revised Revenue Allocation	0.00	\$ -	\$ (49,540)	\$ (49,540)	\$ (49,540)
TransNet Extension Administration & Debt Fund Total		0.00	\$ -	\$ (49,540)	\$ (49,540)	\$ (49,540)
TransNet Extension Congestion Relief Fund	TransNet Revised Revenue Allocation	0.00	\$ -	\$ -	\$ -	\$ (3,433,122)
TransNet Extension Congestion Relief Fund Total		0.00	\$ -	\$ -	\$ -	\$ (3,433,122)
TransNet Extension Maintenance Fund	TransNet Revised Revenue Allocation	0.00	\$ -	\$ (1,471,338)	\$ (1,471,338)	\$ (1,471,338)
TransNet Extension Maintenance Fund Total		0.00	\$ -	\$ (1,471,338)	\$ (1,471,338)	\$ (1,471,338)
Underground Surcharge Fund	Flexible Benefit Plan Adjustment	0.00	\$ 19,000	\$ -	\$ 19,000	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (1,243)	\$ -	\$ (1,243)	\$ -
Underground Surcharge Fund Total		0.00	\$ 17,757	\$ -	\$ 17,757	\$ -
Water Utility Operating Fund	Flexible Benefit Plan Adjustment	0.00	\$ 729,118	\$ -	\$ 729,118	\$ -
	CARES Act Funding - Public Utilities Staffing and Supplies	0.00	\$ -	\$ 134,325	\$ 134,325	\$ 195,525
	Salary and Fringe Benefit Adjustment	0.00	\$ (40,287)	\$ -	\$ (40,287)	\$ -
	Water Bonds Debt Service	0.00	\$ -	\$ (3,839,555)	\$ (3,839,555)	\$ -
Water Utility Operating Fund Total		0.00	\$ 688,831	\$ (3,705,230)	\$ (3,016,399)	\$ 195,525
Wireless Communications Technology Fund	Flexible Benefit Plan Adjustment	0.00	\$ 42,000	\$ -	\$ 42,000	\$ -
	Salary and Fringe Benefit Adjustment	0.00	\$ (3,338)	\$ -	\$ (3,338)	\$ -
Wireless Communications Technology Fund Total		0.00	\$ 38,662	\$ -	\$ 38,662	\$ -
Non-General Funds Total		9.00	\$ 8,865,236	\$ (27,861,817)	\$ (18,996,581)	\$ (47,668,940)
City Total		87.82	\$ 23,685,993	\$ 20,280,307	\$ 43,966,300	\$ 15,293,941

**Attachment D
Fiscal Year 2021 Transient Occupancy Tax Fund Allocations**

Arts, Culture, and Community Festivals - Organizational Support	
Organization	FY 2021 Tentative Allocation¹
Americas Finest City Dixieland Jazz Society	\$ 5,000
Art of Elan	15,871
Art Produce	5,000
Artreach	17,737
Bach Collegium San Diego	15,408
Backyard Renaissance	5,000
Balboa Art Conservation Center	24,408
Balboa Park Cultural Partnership	113,366
California Ballet Association Inc.	49,323
CAMARADA	8,637
Center for World Music	12,571
Choral Club of San Diego	5,000
Choral Consortium of San Diego	5,000
City Ballet Inc	41,388
Classics for Kids Inc	18,888
Culture Shock Dance Troupe Inc.	5,000
Cygnnet Theatre Company	82,436
David's Harp Foundation	9,835
Diversionsary Theater Productions Inc.	38,817
Fern Street Community Arts Inc.	15,935
Finest City Performing Arts Inc.	33,647
Flying Leatherneck Historical Foundation	19,970
Friends of Balboa Park	26,043
Gaslamp Quarter Historical Foundation	23,760
Guitars in the Classroom	18,104
Hausmann Quartet Foundation	7,331
Japan Society of San Diego and Tijuana	13,449
Japanese Friendship Garden Society of San Diego	87,301
La Jolla Historical Society	40,259
La Jolla Music Society	128,544
La Jolla Symphony and Chorus Association	25,090
Lambda Archives of San Diego	8,590
Lao Community Cultural Center of San Diego	5,880
Library Association of La Jolla	62,766
Little Fish Comic Book Studio	7,608
Mainly Mozart Inc.	57,213
Malashock Dance & Company	23,663
Maritime Museum Association of San Diego	117,078
Media Arts Center San Diego	48,043
Mingei International Inc.	72,595
Mojalet Dance Collective	8,011
MOXIE Theatre Inc	17,510
Museum of Contemporary Art San Diego	130,766
Museum of Photographic Arts	49,403
New Americans Museum	22,857
NTC Foundation	117,392
Old Globe Theatre	231,414
Opera NEO	13,169

Attachment D Fiscal Year 2021 Transient Occupancy Tax Fund Allocations

Organization	FY 2021 Tentative Allocation ¹
Outside the Lens	27,638
Pacific Arts Movement	36,735
Persian Cultural Center	22,147
Playwrights Project	24,581
Poway Center for the Performing Arts Foundation	35,389
Prophet World Beat Productions	18,171
Putnam Foundation dba Timken Museum of Art	85,668
Quilt San Diego	13,920
Resounding Joy Inc	13,015
Reuben H. Fleet Science Center	178,101
SACRA PROFANA	7,818
San Diego Air & Space Museum	146,374
San Diego Archaeological Center	15,449
San Diego Art Institute	17,466
San Diego Automotive Museum	30,656
San Diego Ballet	28,157
San Diego Center for Jewish Culture	64,214
San Diego Chapter of Sweet Adelines Intl	5,715
San Diego Childrens Choir	35,607
San Diego Chinese Historical Society and Museum	12,535
San Diego Civic Youth Ballet	28,661
San Diego Comic Convention	219,058
San Diego Cultural Arts Alliance	6,502
San Diego Dance Theater	26,856
San Diego Early Music Society	8,133
San Diego Guild of Puppetry Inc.	7,042
San Diego Historical Society	89,582
San Diego Junior Theatre	50,536
San Diego Master Chorale	7,306
San Diego Model Railroad Museum Inc.	42,913
San Diego Museum Council Inc.	11,660
San Diego Museum of Art	189,854
San Diego Museum of Man	103,100
San Diego Musical Theatre	52,773
San Diego Opera Association	159,369
San Diego Pro Arte Voices	6,232
San Diego Repertory Theatre	117,379
San Diego Society of Natural History DBA San Diego Natural History Museum	188,097
San Diego Sports Association (changed from San Diego Hall of Champions)	22,141
San Diego Symphony Orchestra Association	235,509
San Diego Watercolor Society	19,460
San Diego Womens Chorus	9,298
San Diego Writers Ink	12,476
San Diego Young Artists Music Academy	8,447
San Diego Youth Symphony and Conservatory	62,043
Save Our Heritage Organisation	47,842
Scripps Ranch Theatre	12,932
So Say We All	7,021
Space 4 Art Inc.	17,666

Attachment D

Fiscal Year 2021 Transient Occupancy Tax Fund Allocations

Organization	FY 2021 Tentative Allocation ¹
Spreckels Organ Society	16,399
The Aja Project	25,848
THE ITALIAN CULTURAL CENTER OF SAN DIEGO	10,230
The New Childrens Museum	104,750
The PGK Project Inc.	9,720
Theater and Arts Foundation of San Diego DBA as La Jolla Playhouse	229,027
transcenDANCE Youth Arts Project	20,648
Vanguard Culture	5,000
Veterans Memorial Cntr	7,677
Villa Musica	41,010
Westwind Brass	5,000
Wheelchair Dancers Organization	5,000
Womens History Reclamation Project Inc	13,430
Write Out Loud	10,457
Young Audiences of San Diego	55,335
Youth Philharmonic Orchestra	5,721
Arts, Culture, and Community Festivals - Organizational Support Total	\$ 5,066,572

Arts, Culture, and Community Festivals - Creative Communities San Diego	
Organization	FY 2021 Tentative Allocation ¹
Adams Avenue Business Association	\$ 9,628
American Water Works Association Water for People Committee	5,000
Armed Services YMCA of the USA- San Diego Branch	36,696
Asian Story Theater	5,000
Balboa Park Conservancy	15,445
Biocom Institute	29,517
Bodhi Tree Concerts	5,000
Cabrillo Festival Inc.	5,000
California Lawyers for the Arts	16,686
Casa Familiar Inc	5,000
Contact Arts DBA Fringe Festival	30,675
Cooper Family Foundation	5,000
East Village Association	5,000
Hilcrest Business Improvement Association	6,901
Historic Old Town Community Foundation	7,936
Indian Fine Arts Academy of San Diego	11,499
International Rescue Committee Inc.	17,868
Italian American Art and Cultural Association of San Diego	5,636
Jacobs & Cushman San Diego Food Bank	18,426
Karama	5,000
Karen Organization of San Diego	5,000
Kyoto Symposium Organization (KSO)	29,642
La Maestra Family Clinic Inc.	30,479
Linda Vista Multi-Cultural Fair Inc.	5,000
Little Saigon San Diego	9,940
Lux Art Institute	14,992
Mandate Project Impact Inc.	7,857
Mariachi Scholarship Foundation	10,150

**Attachment D
Fiscal Year 2021 Transient Occupancy Tax Fund Allocations**

Organization	FY 2021 Tentative Allocation¹
Media Heritage Inc	5,000
Medium Photography Inc.	5,628
Musicians for Education	5,985
Ocean Beach Merchant's Association Inc.	10,104
Old Town Chamber of Commerce	11,178
Pacific Beach Business Improvement Associatoin	5,000
Pacific Beach Town Council	5,000
PASACAT Inc	5,000
Paving Great Futures	7,722
Point Loma Summer Concerts	8,067
Rancho de los Penasquitos Town Council	5,000
reInterpret	5,000
Rolando Community Council Inc.	5,000
San Diego Architectural Foundation	5,000
San Diego Earth Day	10,667
San Diego Film Foundation	69,940
San Diego Lesbian and Gay Pride	69,940
San Diego Performing Arts League	5,000
San Diego Shakespeare Society	5,000
San Diego State University Research Foundation for KPBS	12,871
Speed of Change Inc.	5,000
Spirit of the Fourth Inc.	5,000
The Bon Temps Social Club of San Diego	36,486
The Mexicayotl Indio Cultural Center	5,000
Torrey Pines Kiwanis Foundation	14,410
Via International	5,000
Vietnamese-American Youth Alliance	6,435
Arts, Culture, and Community Festivals - Creative Communities Total	\$ 699,406
Arts, Culture, and Community Festivals Total	\$ 5,765,978

¹Funding award recommendations are preliminary and will not be final until the City's FY21 Appropriation Ordinance is adopted in June. All award amounts are tentative and subject to change (either greater or less than) as the budget development process takes place.

Project Funding Need Changes

Department	Fund	Project	Proposed*	Change	Revised
Parks & Recreation	700046 - Mission Bay Golf Course CIP Fund	MB GC Clbhouse Demo/Prtbl Building Instl - S01090	\$2,063,816	\$936,184	\$3,000,000
Public Utilities	700008 - Muni Sewer Utility - CIP Funding Source	Pipeline Rehabilitation - AJA00002	\$9,944,307	\$1,923,679	\$11,867,986
Public Utilities	700009 - Metro Sewer Utility - CIP Funding Source	Metro Treatment Plants - ABO00001	\$3,200,000	\$2,439,170	\$5,639,170
Public Utilities	700010 - Water Utility - CIP Funding Source	La Jolla View Reservoir - S15027	\$2,837,500	(\$2,637,500)	\$200,000
Public Utilities	700010 - Water Utility - CIP Funding Source	Montezuma/Mid-City Pipeline Phase II - S11026	\$21,000,000	(\$3,000,000)	\$18,000,000
Public Utilities	700010 - Water Utility - CIP Funding Source	Pacific Beach Pipeline South (W) - S12015	\$500,000	\$1,156,490	\$1,656,490
Public Utilities	700010 - Water Utility - CIP Funding Source	Standpipe and Reservoir Rehabilitations - ABL00001	\$1,861,000	\$1,400,000	\$3,261,000
Public Utilities	700010 - Water Utility - CIP Funding Source	Tierrasanta (Via Dominique) Pump Station - S12040	\$0	\$190,000	\$190,000
Public Utilities	700010 - Water Utility - CIP Funding Source	University Heights Reservoir Rehabilitation - S20002	\$5,400,000	(\$4,400,000)	\$1,000,000
Public Utilities	700010 - Water Utility - CIP Funding Source	Water Main Replacements - AKB00003	\$71,644,734	\$6,891,010	\$78,535,744
Public Utilities	700010 - Water Utility - CIP Funding Source	Water SCADA Upgrade Phase I - S21001	\$100,000	\$400,000	\$500,000
Transportation & Storm Water	400085 - Mira Mesa - FBA	Carroll Canyon Road Planning Study - P21000	\$0	\$800,000	\$800,000
Transportation & Storm Water	400633 - SR 209 & 274 COOP with State	Street Resurfacing and Reconstruction - AID00005	\$0	\$300,000	\$300,000
Total				\$6,399,033	

Covid-19 Changes

Department	Fund	Project	Proposed*	Change	Revised
Transportation & Storm Water	200118 - Gas Tax Fund	Street Resurfacing and Reconstruction - AID00005	\$621,731	(\$621,731)	\$0
Transportation & Storm Water	400169 - TransNet Extension Congestion Relief Fund	Street Resurfacing and Reconstruction - AID00005	\$7,498,904	(\$3,433,122)	\$4,065,782
Total				(\$4,054,853)	

Grand Total			\$358,929,467	\$2,344,180	\$361,273,647
--------------------	--	--	----------------------	--------------------	----------------------

* Proposed Total includes all funding added in FY21. The table reflects only projects where the budget has changes since the release of the Proposed Fiscal Year 2021 CIP Budget.



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: June 3, 2020

IBA Report Number: 20-11

City Council Docket Date: June 8, 2020

Item Number: 602

Recommended City Council Modifications to the Mayor's Proposed FY 2021 Budget and Review of the May Revision

This report presents the Office of the Independent Budget Analyst's final FY 2021 budget review and recommendations for Council budget modifications. The recommendations are based on the following: our analysis of the May Revision to the FY 2021 Proposed Budget (May Revision), the FY 2020 Third Quarter Budget Monitoring Report (Third Quarter Report), and the FY 2021 Proposed Budget. Recommendations also reflect our review of Councilmember budget modification memoranda that were submitted to our Office on May 22, 2020 and released separately as IBA Report 20-12, as well as consideration of feedback from the public, City staff, and City Councilmembers received during the Budget Review Committee hearings.

This report is released at the end of a budget development process that has included extensive reviews of the Mayor's FY 2021 Proposed Budget by the City Council and the IBA, including:

- The IBA's review of the Mayor's FY 2021 Proposed Budget issued on April 29, 2020 as IBA Report No. 20-06
- Departmental and agency budget hearings with the Budget Review Committee that took place on May 4-8, 2020
- An evening Budget Review Committee meeting held on April 30, 2020 and an evening City Council meeting held on May 11, 2020, in order to solicit input from the community on the Mayor's budget proposals and City Council's budget priorities for FY 2021
- Department of Finance responses to Budget Review Committee requests for additional information released following Budget Review Committee hearings
- The discussion of the May Revision and Third Quarter Report (both of which were released on May 19, 2020) at the Budget Review Committee on May 21, 2020

OFFICE OF THE INDEPENDENT BUDGET ANALYST
 202 C STREET MS 346 SAN DIEGO, CA 92101
 TEL (619) 236-6555 FAX (619)-236-6556

 City of San Diego
 Fiscal Year 2021 Adopted Budget

- The IBA’s response to Budget Review Committee Request for Information Regarding Development of the FY 2021 Budget issued on May 20, 2020 as IBA Report No. 20-10

Our recommendations for Council budget modifications and other requests for Council authority, are itemized in the concluding section of this report. Our review of the May Revision to the FY 2021 Proposed Budget is attached to this report.

IBA RECOMMENDED BUDGET MODIFICATIONS

Following the release of the May Revision and Council’s subsequent review at the Budget Review Committee hearing on May 21, 2020, Councilmembers submitted budget modification memoranda to our Office on May 22, 2020. These memos identified expenditure priorities and potential new funding sources that were not included in the FY 2021 Proposed Budget or May Revision. Our Office reviewed all budget priorities mentioned in Councilmembers’ memos. **We recommend funding all items which are supported by a majority (five or more) of the Council.**

Our recommended modifications total \$31.0 million, \$20.6 million in the General Fund and \$10.4 million of CARES Act and CDBG funding as summarized in the table below. This funds all items which received majority support from the Councilmembers and several items that are high priority and/or high impact and can be supported by the available funding. The following discussion contains further details on the recommended adjustments, including descriptions for each line item.

Recommended Modifications to the Mayor's FY 2021 Budget		
	FTE Positions	Amount (in millions)
General Fund Restorations and Priority Programs	103.51	\$ 20.6
Establish COVID-19 Rent Relief Fund with CARES/CDBG		10.4
Total Recommended Budget Modifications	103.51	\$ 31.0

Recommended General Fund Expenditure Additions

The table on the following page lists out the adjustments that total an additional \$20.6 million in expenditures for priority General Fund programs, including 103.51 FTE positions. A majority of these items are restorations of programs proposed for reduction in the Mayor’s FY 2021 Proposed Budget that were not restored in the May Revision. As noted above, all items supported by a majority (five or more) of Councilmembers are included, plus several items that are high priority and/or high impact and can be supported by the available funding identified in the subsequent section. This includes additional funding for 18 programs. Following the table are descriptions of each item.

Recommended Expenditure Modifications to the General Fund FY 2021 Budget			
Item	Department	FTE	Amount
Library Hours	Library	93.01	\$ 6,556,386
Tree Trimming	Transportation		1,817,193
Pothole Repair Crew	Transportation	2.00	130,649
City Auditor Restoration	City Auditor		253,908
STAR/PAL Unit ¹	Police	2.00	191,997
Brush Management	Parks & Recreation		411,473
Infrastructure Fund FY 2019 True-Up	Citywide Program Expenditures		5,663,897
Living Wage Program	Purchasing & Contracting	1.00	102,887
Weed Abatement	Transportation	1.00	756,228
Graffiti Abatement	Transportation	2.00	267,917
City Attorney Budgeted Vacancy Savings Reduction	City Attorney		1,765,776
City Clerk Restoration	City Clerk		239,660
Climate Action Plan Support	Sustainability		250,000
Internet Access for Low-Income Communities	Information Technology		500,000
Reservoir Recreation Programs ²	Public Utilities		648,501
Sherman Heights Community Center	Capital Improvements Program		547,000
Tree Planting	Transportation		300,000
Remaining Recreation Center Hours	Parks & Recreation	2.50	202,384
Total General Fund Expenditures		103.51	\$ 20,605,856

¹ Proposed restoration assumes an alternative staffing level consisting of 2.00 sworn FTEs that was determined in collaboration with the STAR/PAL program. The full reduction in the Proposed Budget included 7.00 FTEs and \$1.4 million.

² Amount is net of revenue. Mayoral staff is currently in discussions with the County regarding matching funds to support opening of the reservoirs.

Library Hours - \$6.6 million (93.01 FTE positions)

The FY 2021 Proposed Budget reduced the hours of operation for all library locations systemwide, including the permanent closure of the Mountain View/Beckwourth Library, for a total reduction of 96.51 FTE positions and \$6.8 million. While 3.50 FTE positions and \$250,000 was included in the May Revision to restore operations at the Mountain View/Beckwourth Library, the overall reduction to Library hours was maintained, which would result in closures of all library locations on Sundays and Mondays. Councilmember budget memoranda unanimously supported some level of restoration to library hours. Given that a majority of Councilmembers specifically requested full restoration back to FY 2020 operating levels, **our final recommendations include restoration of \$6.6 million, including 93.01 FTE positions, to restore Sunday and Monday library hours systemwide.**

Tree Trimming - \$1.8 million

The Mayor's FY 2021 Proposed Budget reduced \$1.8 million for tree trimming services. This reduction, which has been proposed each year going back to FY 2018, would eliminate the planned trimming of shade trees, and increase the number of years for routine palm tree maintenance from 2 years to 8 years. While the palm tree reduction was new this year, reductions to shade tree trimming have been proposed by the Mayor going back to FY 2018 and restored every year in some capacity by the City Council. This year, there was unanimous support among Councilmembers for restoring these services. **Our Office recommends appropriating approximately \$1.8 million to restore tree trimming services.**

Pothole Repair Crew - \$131,000 (2.00 FTE positions)

The FY 2021 Proposed Budget reduced one of nine pothole repair crews, resulting in a reduction of 2.00 FTE positions and approximately \$131,000. Restoring these positions, which received support from a majority of Councilmembers, would maintain the average response time for pothole repair at 10 business days. **Our Office recommends restoring the 2.00 FTE positions, for \$131,000, to the pothole repair crews.**

City Auditor Restoration - \$254,000

In accordance with the City Charter section 39.1 requirement to recommend the City Auditor's budget to the City Council, the Audit Committee unanimously recommended that Council adopt the City Auditor's FY 2021 budget as proposed by the Office of the City Auditor, with no discretionary cuts or new additions to the FY 2020 Adopted Budget. FY 2021 Proposed Budget cuts include the following: the \$161,000 4% budget reduction to non-Mayoral departments' salaries and wages expenditures; a \$91,000 increase to vacancy savings (which decreases salaries and wages); and a \$2,000 decrease to professional/technical services and discretionary information technology expenditures. **In their budget priority memoranda, a majority of Councilmembers supported restoring the cuts to the City Auditor's FY 2021 budget, which total \$254,000.**

STAR/PAL Unit - \$192,000 (2.00 FTE positions)

A majority of Councilmembers supported the restoration of the Police Department's STAR/PAL Unit which was eliminated in the FY 2021 Proposed Budget (7.00 FTE positions and \$1.4 million). The Department has collaborated with STAR/PAL program staff to determine an alternative minimum staffing level which would allow them to execute upcoming programming plans that have been modified due to COVID-19. **The minimum staffing level for the STAR/PAL Unit would include 2.00 sworn FTE positions at an estimated annual cost of \$192,000, which our Office recommends adding to the Police Department budget.** According to STAR/PAL program staff, they are working to streamline law enforcement staff duties by bringing in nonprofit staff members to offset the administrative workload previously required of SDPD officers. In addition, they plan to seek new relationships with other law enforcement agencies. Going forward, the Department plans to work with STAR/PAL to reevaluate the program needs for FY 2022.

Brush Management - \$411,000

A majority of Councilmember budget modification memoranda support the restoration of \$411,000 in funding for brush management that was reduced in the FY 2021 Proposed Budget. **Our final budget recommendations include restoring this \$411,000 in funding to the Parks and Recreation Department budget which will return the frequency of brush abatement to 21 months (509 acres) from 26 months (412 acres).**

Infrastructure Fund FY 2019 True-Up - \$5.7 million

The May Revision continues to suspend the Infrastructure Fund payment of \$29.4 million from General Fund revenues in FY 2021 to help balance the budget. Included in this amount, is \$5.7 million to true-up the amount allocated in the FY 2019 Adopted Budget. Since the amount required to be deposited into the Infrastructure Fund is largely driven by growth in General Fund revenues, each year the payment is reconciled using actual audited revenues against the point-in-time estimate used in the adopted budget. **We recommend continuing to suspend the Infrastructure**

Fund for FY 2021 but providing the additional \$5.7 million to fully fund the contribution for FY 2019.

Council may choose to fund any General Fund capital or maintenance infrastructure priority with these funds. **Council could consider allocating Infrastructure Funds to several projects that are proposed to be defunded in the CIP Budget Monitoring Report to address the FY 2020 budget shortfall:**

- Sidewalk Repair and Replacement – \$3.3 million
- Installation of City Owned Streetlights – \$1.4 million
- Streetlight Circuit Upgrades – \$1.0 million

Below is a list of the rest of the projects that were reduced in order to balance the FY 2020 budget, as well as projects that Council approved on May 12, 2020 to temporarily defund to support emergency storm water projects:

- Olive Grove Community Park ADA Improvement – \$1.1 million
- Hickman Fields Athletic Area – \$1.0 million
- Fire-Rescue Air Ops Facility - PH II – \$7.0 million
- Regional Park Improvements (no specific project) – \$3.0 million
- Balboa Park Federal Building Improvements – \$2.7 million
- San Carlos Branch Library – \$463,000
- Beyer Park Development – \$400,000
- Ocean Beach Pier Improvements – \$264,000
- Fire Station No. 51 - Skyline Hills – \$250,000

All of the above projects are currently anticipated to receive the next round of commercial paper funding, expected to come to Council for approval in FY 2021. Use of the \$5.7 million to true-up FY 2019 on these projects would allow future commercial paper to fund other City capital infrastructure priorities.

Living Wage Program - \$103,000 (1.00 FTE position)

The FY 2021 Budget as proposed by the Mayor includes a reduction of 6.00 FTE positions in the Purchasing and Contracting Department. One of these positions is a Senior Management Analyst that supports the Living Wage Program. In their memoranda, a majority of Councilmembers expressed concerns with any reductions to staffing levels in this program. As such, **we recommend reinstating the Senior Management Analyst position in the Living Wage Program** to maintain current levels of oversight and enforcement of the City’s wage policies.

Weed Abatement - \$756,000 (1.00 FTE position)

The FY 2021 Proposed Budget reduced weed abatement services for the right of way and paper streets by \$756,000, including the reduction of 1.00 FTE position. This reduction would eliminate

the routine abatement of sites throughout the City, resulting in only spraying of weeds with no manual removal on the medians and road shoulders. This reduction would have also limited the ability of the City to abate sites recommended by the Fire Marshal. Restoring these services received support from a majority of Councilmembers. **Our Office recommends restoring \$756,000, including 1.00 FTE position, for weed abatement.**

Graffiti Abatement - \$268,000 (2.00 FTE positions)

The FY 2021 Proposed Budget reduced \$268,000, including 2.00 FTE positions, related to graffiti abatement in both the public right of way and on private property. Restoring this funding will keep the number of business days to respond to graffiti on public property at eight days, as well as provide \$150,000 to fund abatement for approximately 500 locations and 50,000 square feet of residential property abatement. This restoration is supported by a majority of Councilmembers in their memoranda. **Our Office recommends restoring the \$268,000, including 2.00 FTE positions, for graffiti abatement.**

City Attorney Budgeted Vacancy Savings Reduction - \$1.8 million

The City Attorney requested, and several Councilmembers supported, restoring reductions to the City Attorney's Office budget. However, the requested amount was up to \$5.0 million, reflecting both the 4% reduction applied to all non-Mayoral departments and the budgeted vacancy savings. In subsequent discussions with the City Attorney's Office, they indicated that their priority, in order to meet the City Attorney's Charter-mandated service levels, is to correct the budgeted vacancy savings by returning it to the FY 2019 level and reducing the proposed budget reduction from 4% to 3%, which would require roughly \$2.4 million.

Our Office concurs with reducing the budgeted vacancy savings as we have raised concerns throughout the year with the amount being too high in our reviews of both the FY 2020 Mid-Year Budget Monitoring Report and FY 2021 Proposed Budget. We note in our Review of the FY 2020 Third Quarter Budget Monitoring Report (IBA Report No. 20-13) that the City Attorney's Office continues to project going over budget in personnel expenses this fiscal year. Therefore, **we support reducing the budgeted vacancy savings in the City Attorney's Office by approximately \$1.8 million.**

City Clerk Restoration - \$240,000

As part of the FY 2021 Proposed Budget, non-mayoral departments budgets were reduced by 4% across the board. This included a reduction of \$240,000 for the City Clerk's Office. The City Clerk indicated that this reduction could hinder her Office's ability to respond to Council requests for special meetings, as well as support the upcoming election and Redistricting Commission. Several councilmembers recommended restoring this reduction in their budget memoranda. **Our Office recommends restoring the \$240,000 to the City Clerk's Office** based on their justification of increasing workloads, including the impacts of COVID-19, which requires significant logistical changes to all public meetings; the increased support that will be needed for the upcoming elections, and the support that the Office needs to provide to the Redistricting Commission.

Climate Action Plan Support - \$250,000

The FY 2020 Adopted Budget included one-time funding to support additional Climate Action Plan (CAP) items, including consultant funding to update the overall CAP as well as funding to

complete a Climate Resiliency study. While the one-time funding was not reinstated in the FY 2021 Proposed Budget, the FY 2021-2025 Five-Year Financial Outlook did include additional ongoing Critical Strategic Expenditures for these purposes. During the Budget Review Committee hearings, the Sustainability Department also indicated that, without additional support, they would not be able to make progress on the update of the CAP, nor would they be able to complete the next 2020 CAP Annual Report. Several Councilmembers requested funding be added to support the CAP. **Our Office recommends adding \$250,000 to provide support for the CAP.** This funding should enable the Department to complete the 2020 CAP Annual Report and continue to make progress on updating the overall CAP.

Internet Access for Low-Income Communities Pilot Program (Free or Low-Cost) - \$500,000

The COVID-19 pandemic has highlighted the growing importance of internet access to connect citizens with government, education, telemedicine, employment opportunities, and other services. Several Councilmembers mentioned the need to close the digital divide by providing free or low-cost internet access for the City's low-income communities. There are different approaches and technologies that can be pursued to achieve this outcome on a temporary and more permanent basis. Four Councilmembers suggested different funding allocations for a pilot program that would begin to close the digital divide for low-income residents.

Our Office discussed possible approaches for free or low-cost internet access with Council staff and the City's Information Technology Director. Based on these discussions, **we recommend the Council consider budgeting \$500,000 on a one-time basis to:**

1. **Develop free public Wi-Fi hot spots at appropriate City facilities (libraries, parks, etc.) in low-income communities;**
2. **Explore and develop partnerships with internet service providers and non-profit partners to provide free or low-cost internet access; and**
3. **Create an internal team with representatives from the Information Technology Department, Corporate Partnership Program, Council staff, and other appropriate City departments to lead the internet access effort.**

The goal would be to use this funding allocation to increase internet access to low-income communities on a pilot program basis and develop a longer-term approach to improve the program with new technologies and opportunities. Other municipalities have used different approaches to provide free or low-cost internet access for their low-income residents and it may be useful to review their programs. It is anticipated that funding would be used to acquire and maintain equipment to stand-up new Wi-Fi hot spots, ensure internet security measures are in place, and retain outside consultant expertise if necessary to advance the objectives of this program.

Reservoir Recreation Programs - \$649,000

During the Budget Review Committee hearings, many members of the public requested restoration of the recreational programs at the City's water reservoirs. Several Councilmembers also supported this in their budget modification memoranda. **We recommend restoring all reservoir recreation programs to FY 2020 levels at a net cost of \$649,000,** which includes the following:

- Restoring recreation days at the reservoirs to FY 2020 levels - \$400,000

- Water contact programs at El Capitan and Barrett Reservoirs - \$108,000 (net of revenue)
- Wastewater disposal services for the reservoirs - \$140,000

In addition, Mayoral staff is currently in discussions with the County regarding matching funds to support opening of the reservoirs.

Sherman Heights Community Center - \$547,000

Several Councilmembers included funding the Sherman Heights Community Center (B18006) project in their budget priority memoranda. According to Engineering and Capital Projects, the latest estimate needed to fully fund the project is \$547,000. The project scope includes removal of existing playground equipment, picnic tables, and safety surfacing. The existing ADA ramp is being evaluated and necessary modifications will be made to make the playground area accessible from the public way. **Our Office recommends allocating \$547,000 to the Sherman Heights Community Center project.**

Tree Planting - \$300,000

The Transportation and Storm Water Department currently has a backlog of 1,800 new tree plantings that, with additional funding, it would be able to implement with current staff. To address this backlog, the Department would need \$300,000. Several Councilmembers requested funding for additional tree planting in their budget modification memoranda. **Our Office recommends adding \$300,000 to address the tree planting backlog.**

Remaining Recreation Center Hours - \$202,000 (2.50 FTE positions)

The May Revision includes the restoration of 53.75 FTE positions and \$3.2 million which is a majority of the reductions in the FY 2021 Proposed Budget impacting hours of operations at recreations centers. The remaining 2.50 FTE positions, for \$202,000, that were not restored impact recreation centers in the Parks and Recreation Department's Developed Regional Parks Division:

- 1.00 Assistant Recreation Center Director and 0.25 Hourly Recreation Leader at the Balboa Park Activity Center (D3) - \$101,000
- 1.00 Assistant Recreation Center Director and 0.25 Hourly Recreation Leader at the Municipal Gym (D3) - \$101,000

Our Office recommends restoring the remaining \$202,000 and 2.50 FTE positions necessary to return all recreation centers back to FY 2020 service levels.

Resources Available for Council Modifications to General Fund FY 2021 Budget

The table below lists out \$20.6 million in resources available to support the additional \$20.6 million of expenditures in the General Fund. All resources identified by a majority (five or more) of Councilmembers are included, plus items that came to our attention subsequent to receiving Councilmembers memoranda. Following the table are descriptions of each recommended resource.

Recommended Resources for Modifications to the General Fund FY 2021 Budget		
Item	Department	Amount
General Fund's Fleet Replacement Fund Balance	Fleet Operations	\$ 15,200,000
Public Liability Fund	Risk Management	1,700,000
General Contract Reduction of 1%	Citywide Program Expenditures	2,450,000
Stadium Operations to SDSU by August 1	Stadium Operations	1,255,856
Total General Fund Revenues		\$20,605,856

General Fund's Fleet Replacement Fund Balance - \$15.2 million

In our response to the Budget Review Committee's request for additional information (IBA Report No. 20-10), we noted that an additional \$15.2 million of the General Fund's Fleet Replacement Fund balance could be used as a one-time funding source to address gaps in the FY 2021 budget as a result of the economic impacts of COVID-19. A majority of Councilmembers identified this funding source in their budget modification memoranda. The Fleet Department intended to use this balance to provide rate relief to the General Fund over the subsequent four fiscal years (FY 2022 – FY 2025). With the switch from a pay-go model to debt financing for the majority of General Fund vehicles, the General Fund will see some reduced costs in the short term which will level-off into ongoing debt payments in future years. The projected increase in debt payments for FY 2022 is \$3.9 million and debt payments are projected to increase by another \$2.5 to \$4.0 million each year through FY 2025. However, in light of the unique economic situation this fiscal year, **our Office is supportive of using \$15.2 million of the General Fund's Replacement Fund balance to address immediate concerns in the FY 2021 budget**, while acknowledging that the General Fund's expenses for future vehicle replacements will be increasing next fiscal year.

Public Liability Fund - \$1.7 million

In our review of the FY 2021 Proposed Budget, we wrote about Public Liability (PL) projections, specifically "the Risk Management Department is currently working on PL operating projections for FY 2020 year-end. There is potential for expenditures to come in less than the anticipated resources, in which case there could be available funds to help balance the FY 2021 General Fund budget. This information is anticipated to be available in the May Revision." The May Revision does include a \$324,000 reduction in expenditures to support to the PL Operating Fund. After speaking with Risk Management, we learned that there is an estimated \$1.7 million in further excess PL funds available for use as a resource in the FY 2021 Adopted Budget. A majority of Councilmembers cited this resource in their budget modification memoranda. **Our Office supports using the excess Public Liability Fund balance of \$1.7 million as part of the FY 2021 Budget approval process.**

General Contract Reduction of 1% - \$2.5 million

As discussed in IBA Report 20-10, contract spending in the FY 2021 Proposed Budget (prior to reductions or additions contained in the May Revision) increased from FY 2019 Actuals by \$11.4 million, or 4.9%. While these cost increases are not all within the category of outside contracts, and include increases in items such as rent, reimbursements to other City funds, and maintenance payments, a further reduction of these costs could be feasible. **Our Office recommends a reduction of approximately \$2.5 million, which is approximately 1% of contract spending in the General Fund.**

Stadium Operations to SDSU by August 1 - \$1.3 million

In the May Revision, the Mayor added \$3.0 million in expenditures and 0.5 FTE positions to the Stadium Operations Fund to support Stadium operations for the first three months of FY 2021. This was based on an updated timeline regarding the eventual anticipated sale and operational transition to SDSU. Since that time, the negotiating parties have reached a new agreement that was preliminarily approved by Council on May 29, 2020, which would have SDSU take over operations of the Stadium on or around August 1, 2020, assuming that the final PSA receives approval from Council in early June. This would be either due to the close of escrow on the site, or the implementation of a new lease for the property if the parties miss the Primary Target Closing Date. As such, the Stadium will only be the responsibility of the City for the month of July. Considering the revenues of the Stadium and anticipated expenses for July, our Office estimates that \$1.3 million in relief to the General Fund could be realized from the new agreement. **Our Office recommends the Council reduce the Stadium Operating Fund's budget by approximately \$1.3 million and utilize this funding as a resource for other programs.**

Recommended CARES Act Expenditure Addition - Establish COVID-19 Rent Relief Fund

A majority of Councilmembers requested funds be allocated to create a COVID-19 Rent Relief Fund. This Fund would provide a limited amount of rent assistance to benefit low-income tenants who are facing financial hardship attributable to the COVID-19 pandemic. We have identified up to \$10.4 million of potential funding for this purpose, as reflected in this table and discussed below.

Recommended Modifications to Establish a COVID-19 Rent Relief Fund		
CARES Act Expenditure Item	Department	Amount
Establish COVID-19 Rent Relief Fund	Housing Commission	\$10,400,000
CARES Act Revenue Sources		Amount
CARES Act and Entitlement CDBG		\$ 5,400,000
CARES Act Fund Allocations from Operation Shelter to Home ¹		5,000,000
Total CARES Act Revenues		\$10,400,000

¹ \$5 million would be available for other CARES Act eligible expenses (e.g., COVID-19 Rental Assistance Program) if the Convention Center Emergency Shelter were to close by November 30th – one month earlier than expected. If the Shelter needs to remain open through December, the Mayor's Office has suggested \$5 million could alternatively be taken from the proposed \$10 million budget allocation for Shelter exits in Operation Shelter to Home as significant other funds are already budgeted for this purpose.

Establish COVID-19 Rent Relief Fund using CARES Act and Entitlement CDBG - \$5.4 Million

In considering proposed amendments to the availability and allocation of CDBG funds on May 19, 2020, several Councilmembers expressed support for using additional and unanticipated CDBG funds (in the Public Services category) for this purpose. More specifically, there is \$1.8 million of unallocated FY 2021 CDBG entitlement funding and \$3.6 million of unallocated CDBG-CV funding that is eligible **to provide a total of \$5.4 million of rent relief to benefit low-income individuals and families struggling to pay rent due to the pandemic.** This Fund would also provide a benefit to landlords who may be having difficulty making their mortgage payments because tenant rent payments have been deferred.

HUD regulations stipulate that this CDBG funding:

1. Must benefit low-income individuals who are experiencing financial hardship due to COVID-19;

2. Can only be used to cover rent for a maximum of three months; and
3. Must be paid directly to the landlord on behalf of the qualifying tenant.

It is envisioned that the San Diego Housing Commission (SDHC) would be asked to administer the COVID-19 Rent Relief Fund. Our Office spoke with SDHC staff about their ability to administer this Fund if requested by the City Council and they expressed confidence in their ability to do so while adhering to HUD regulations. Other parameters regarding the use of the Fund (e.g., the maximum amount of rent relief allowed per household) could be established by the Council and SDHC so long as they comport with HUD regulations.

Several Councilmembers suggested some funds be set aside for tenant outreach, counseling, and education to ensure the program is a success. Given the significant economic hardship being experienced in low-income communities, there will not be enough money in this Fund to meet the needs of all qualifying tenants who apply for rent relief (this has been the case with the City's Small Business Relief Fund). Our Office supports setting some funds aside for tenant outreach and education to raise awareness and provide equitable access to the Fund. If a decision is made to establish the COVID-19 Rent Relief Fund using some or all of the referenced CDBG funds, the Council could elect to increase the amount of money in the Fund by redirecting other proposed CARES funding allocations as described in the following section.

Redirect Proposed CARES Act Fund Allocations from Operation Shelter to Home - \$5.0 million

Several Councilmembers suggested the possibility of redirecting a portion of the proposed \$39.7 million allocation of CARES Act funds in FY 2021 from Operation Shelter to Home to other CARES eligible expenses (e.g., a COVID-19 Rent Relief Fund). For this proposal to be viable, the City needs to successfully relocate its homeless citizens from the temporary Convention Center emergency shelter to other shelter or housing locations on or before December 30, 2020. It is estimated that approximately \$5.0 million of CARES Act funds will be available for redeployment for every month the Convention Center emergency shelter is no longer required.

Ideally, the Convention Center emergency shelter would no longer be needed by October 31, 2020, or sooner. This would allow the Convention Center to clean and reorganize during their slowest month of November and be ready for their largest scheduled convention in December. It is important to mention there are several uncertainties that impact the likelihood of this scenario – notably the availability of other shelter/housing options, the development of safety protocols to protect the sheltered homeless and convention attendees, and the speed at which the economy opens up and convention activity resumes.

Our Office has discussed the possibility of an earlier close to the Convention Center emergency shelter with staff from the Mayor's Office, Convention Center, SDHC, and the City's Homelessness Strategies Division. While the possibility of an earlier close to the emergency shelter is not certain, we believe there is a reasonable possibility the emergency shelter could close by November 30 - a month sooner than expected. If the Council agrees, then \$5.0 million of CARES Act funding can be redirected for rental relief or any other CARES Act eligible expense.

In the event the emergency shelter needs to remain open through December 2020, the Mayor's Office has suggested it may be possible to reduce the proposed \$10.0 million allocation to support

successful exits from the emergency shelter by \$5.0 million (\$10.0 million is included to support successful exits in the \$39.7 million allocated to Operation Shelter to Home). Their rationale is that other funding sources exist to further support successful shelter exits as shown in the table on page 10 of Attachment 1. Considering this feedback, **we believe it is reasonable for the Council to consider redirecting \$5.0 million from Operation Shelter at Home to any other CARES Act eligible expense.**

OTHER ISSUES

Council Vote Required for Creation of New Departments

We note that several Councilmembers had concerns with all or some of the new departments proposed in the Mayor's FY 2021 budget. While three of the four are essentially cost neutral, a separate two-thirds vote by the City Council in favor of these departments is required in order for the Mayor to implement. This matter will be docketed in the near future.

Housing Navigation Center

The total FY 2021 budget for the Housing Navigation Center is \$1.6 million, which comes from three different funding sources. On May 19, 2020, Council reviewed an item allocating funding for U.S. Department of Housing and Urban Development entitlement grant programs and voted to remove \$1.0 million in Community Development Block Grant (CDBG) funds for the Housing Navigation Center. Staff committed to bringing the funding request back to Council with a plan to enhance the program. Our Office notes that the Proposed Budget includes appropriations for the program's other two funding sources: \$300,000 in General Funds and \$250,000 in Low to Moderate Income Housing Asset Funds. **Council may wish to also defer these appropriations to when the \$1.0 million in CDBG funds comes back to Council so that the program's funding sources are treated consistently.**

FINAL BUDGET ACTIONS

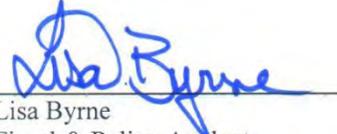
In order to approve the FY 2021 budget, the City Council is being asked to approve the following actions:

1. Approve the Mayor's FY 2021 Proposed Budget, as modified by the Mayor's May Revision.
2. Approve the IBA's recommended final budget modifications included in IBA Report 20-11 and as modified by the City Council.

The Mayor's Proposed Budget for FY 2021 includes a waiver of the annual General Fund contribution to the Infrastructure Fund. In accordance with City Charter section 77.1, this must be approved by a two-thirds vote of the Council and is reflected in the budget resolution prepared by the Office of the City Attorney. Following City Council's approval of the budget, the City Clerk will send the approved budget resolution to the Mayor in accordance with the City Charter.



Angela Colton
Fiscal & Policy Analyst



Lisa Byrne
Fiscal & Policy Analyst



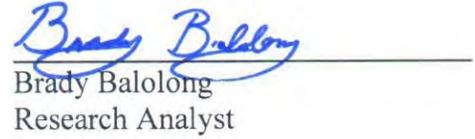
Jillian Kisse
Fiscal & Policy Analyst



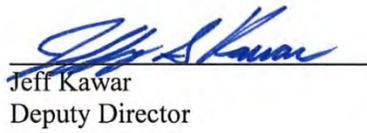
Baku Patel
Fiscal & Policy Analyst



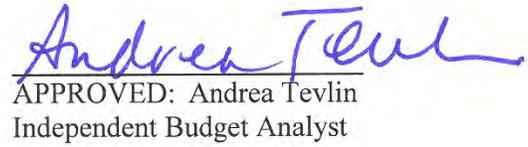
Jordan More
Fiscal & Policy Analyst



Brady Balolong
Research Analyst



Jeff Kavar
Deputy Director



APPROVED: Andrea Tevlin
Independent Budget Analyst

Attachment

IBA Review of the May Revision to the FY 2021 Proposed Budget

Our Office has reviewed the adjustments included in the May Revision and notes no significant concerns. We recommend further restorations of certain items that remain reduced from the FY 2021 Proposed Budget earlier in this report in our Recommended City Council Modifications to the Mayor's Proposed FY 2021 Budget. In the discussion that follows, we highlight selected items included in the May Revision that may be of particular interest to the City Council or to provide additional information.

HOW THE MAYOR RE-BALANCED THE FY 2021 BUDGET

As shown in the table on the following page, the May Revision overall added \$63.0 million in new revenues and expenditures to the FY 2021 Proposed Budget. While there were some City revenue increases of about \$5.0 million, the vast majority of the revenue added during the May Revision is from the inclusion of the federal CARES Act funding of \$146.1 million. Overall, there were \$88.1 million in revenue declines recognized in the May Revision, mostly from Major Revenues (\$47.0 million), departmental revenue reductions from the Transiency Occupancy Tax (TOT) Fund (\$20.8 million) and other departmental revenue decreases (\$12.4 million). Also in the May Revision, the Mayor is no longer proposing to utilize the balance of the Pension Payment Stabilization Reserve, reducing General Fund revenues by an additional \$7.9 million. More information on specific revenue changes can be found later in this report.

For expenditures, which increased by \$63.0 million, the majority of this increase is directly related to items completely funded by the CARES Act revenue. This funding, totaling \$56.3 million, is mostly comprised of Operation Shelter to Home (\$39.7 million) and additional funding for the Small Business Relief Fund (\$10.8 million). The Mayor is also proposing restorations of items reduced in the Proposed Budget of \$5.6 million, as well as \$10.1 million in additional new spending. There are also reductions totaling \$9.0 million. Further information on these expenditure changes can also be found in this report.

How the Mayor Balanced the May Revision	
Major Revenues	Amount (in millions)
Revenue Reductions	\$ (47.0)
Revenue Increases	1.0
Pension Stabilization Change	(7.9)
<i>Subtotal Major Revenue Changes</i>	<i>\$ (53.9)</i>
Departmental Revenues	
TOT Reimbursement Decrease	(20.8)
Revenue Increases	4.0
Revenue Decreases	(12.4)
<i>Subtotal Departmental Revenue Changes</i>	<i>\$ (29.2)</i>
CARES Act Funding	146.1
Total Revenue Changes	\$ 63.0
CARES Act Expenditures	
Operation Shelter To Home	39.7
Small Business Relief	10.8
Other New CARES Expenditures	5.8
<i>Subtotal CARES Expenditures</i>	<i>\$ 56.3</i>
Reductions in Spending	(9.0)
Restorations	5.6
New Spending	10.1
Total Spending Changes	\$ 63.0

CARES ACT – CORONAVIRUS RELIEF FUND

Of the \$248.5 million that the City received in Coronavirus Relief Funds (CRF) authorized by the federal CARES Act, \$155.0 million has been included in May Revision for eligible expenses expected to occur through December 30, 2020.

Some costs are anticipated for needed supplies, or for new programs that have arisen due to COVID-19. Most costs are anticipated for existing staff to respond to COVID-19. Public safety expenses are targeted for a significant portion of CRF. This is reflective of federal guidance that allows jurisdictions to presume that payroll costs for public safety employees are payments for services substantially dedicated to responding to COVID-19 and therefore eligible CRF expenses. The use of CRF for existing staff, like public safety, to adjust their duties to respond to COVID-19 results in offsetting costs as staff expenses would otherwise largely have to be covered by the General Fund with reserves or additional reductions.

The table on the following page displays the use of \$155.0 million in CRF and \$1.2 million in a federal Department of Justice grant also authorized by the CARES Act, totaling \$156.2 million. It breaks out the use of these funds towards new and offsetting COVID-19 related costs anticipated in FY 2021.

CARES Act Funding Offsetting and New Costs			
Department/Fund	Offsetting Costs	New Costs	Total
Police ¹	\$ 6,000,000		
	33,937,134	\$ 2,250,000	\$ 42,187,134
Operation Shelter to Home	-	39,696,579	39,696,579
Fire-Rescue ¹	3,060,605		
	33,937,136	1,912,365	38,910,106
Small Business Relief Fund	-	12,848,365	12,848,365
Parks & Recreation Staffing and Supplies	9,760,694	400,000	10,160,694
Environmental Services Staffing and Supplies	30,308	1,121,118	1,151,426
Library Staffing and Supplies	816,716	76,721	893,437
Economic Development Staffing and Supplies	209,449	-	209,449
Development Services - Code Enforcement	50,000	-	50,000
General Fund Total	\$ 87,802,042	\$58,305,148	\$146,107,190
Information Technology Fund	-	8,518,759	8,518,759
Public Utilities Department ² Staffing and Supplies	408,000	895,500	1,303,500
Emergency Medical Services Fund Staffing and Supplies	187,478	123,167	310,645
Non-General Fund Total	595,478	9,537,426	10,132,904
Citywide Total	\$ 88,397,520	\$67,842,574	\$156,240,094

¹ Police's offsetting costs are broken out by Staffing and Supplies, and Public Safety Payroll Expenses. Fire-Rescue's offsetting costs are broken out by Upstaffing and Public Safety Payroll Expenses. Payroll Expenses are reflected in the larger amount.

² Public Utilities Department expenses are across three funds: Metropolitan Sewer Utility Fund, Municipal Sewer Revenue Fund, and Water Utility Operating Fund.

We note that the Third Quarter Report includes \$88.4 million in CRF to support eligible expenses in FY 2020 between March 1, 2020 and the end of the fiscal year. On May 19, 2020, Council approved \$5.0 million in CRF to provide childcare vouchers for essential workers and other vulnerable populations. These funds, in addition to the \$155.0 million reflected in the May Revision, reflect full utilization of the City's \$248.5 million CRF allocation.

UPDATED REVENUE PROJECTIONS FOR FY 2021

As shown in the table below, revenues overall have increased by \$63.0 million in the May Revision. However, this increase is almost entirely attributable to the inclusion of \$146.1 million in CARES federal funding for FY 2021. Other revenue sources decreased by a total of \$83.1 million, including \$53.9 in reductions for the major revenue categories and \$29.2 million in other revenue adjustments. The majority of these decreases are due to continued downward revisions in the Transient Occupancy Tax (TOT), which included total reductions impacting the General Fund of \$59.2 million. These changes are discussed in more detail below.

May Revision Revenue Changes (\$ in millions)			
Revenue Source	Proposed Budget	May Revision	Variance
Major General Fund Revenues			
Property Tax	\$ 629.6	\$ 630.6	\$ 1.0
Sales Tax	282.2	274.4	(7.8)
Transient Occupancy Tax	123.0	90.5	(32.5)
Franchise Fees	68.2	67.7	(0.5)
TOT Discretionary	22.1	16.2	(5.9)
Pension Payment Stabilization	7.9	-	(7.9)
Other Major Revenues	67.2	66.9	(0.3)
<i>Subtotal Major Revenues</i>	<i>\$ 1,200.2</i>	<i>\$ 1,146.3</i>	<i>\$ (53.9)</i>
Other Major Changes			
TOT Fund Reimbursement	46.6	25.8	(20.8)
READ Lease Revenue	54.4	49.8	(4.6)
Transportation Revenue	59.4	56.9	(2.5)
Other Departmental Revenue	179.2	177.9	(1.3)
<i>Subtotal Other Revenue</i>	<i>\$ 339.6</i>	<i>\$ 310.4</i>	<i>\$ (29.2)</i>
CARES Funding	-	146.1	146.1
Total Revenue	\$ 1,539.8	\$ 1,602.7	\$ 63.0

Sales Tax

The FY 2021 proposed sales tax revenue budget is revised downward by another \$7.7 million in the May Revision. This revised budget is a \$36.7 million reduction from the \$311.1 million anticipated for FY 2021 in the FY 2021-2025 Five-Year Financial Outlook which projected an overall 3.4% growth rate for the year. The first quarter (July-September 2020) is projected to receive roughly \$18.0 million less revenue than the same time last year with revenues improving but still below prior years for the remainder of the fiscal year. This additional reduction to the proposed budget is directly related to COVID-19 impacts such as continued business closures, unemployment, and potential sales tax deferment.

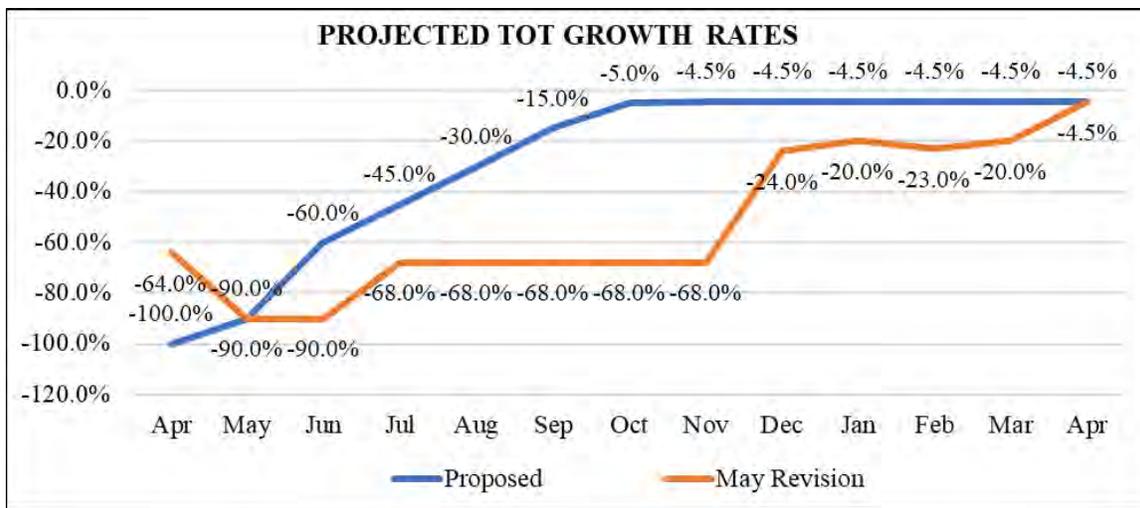
Transient Occupancy Tax

The General Fund Transient Occupancy Tax (TOT) budget has been revised downward by \$32.5 million. However, this is just one component of the TOT revenue that impacts the General Fund. The total City TOT budget for FY 2021 was revised downward by \$62.1 million, or 26.6%, from the \$233.7 million in the Proposed Budget released in April to \$171.6 million in the May Revision. While a significant portion (5 of the 10.5 cents) of TOT revenue is budgeted in Special Promotional Programs, \$59.2 million of the \$62.1 million reduction impacts the General Fund's FY 2021 budget as follows:

- The 5.5 cents of TOT that is directly deposited in the General Fund is reduced by \$32.5 million.
- Reimbursements of TOT revenue from Special Promotional Programs to General Fund departments (primarily Parks and Recreation and Fire-Rescue) for tourism and safety related activities are reduced by \$20.8 million.

- The 1.0 cent of discretionary TOT that is deposited into Special Promotional Programs but then transferred to the General Fund upon approval of the budget has been reduced by \$5.9 million.

The May Revision reports that this new proposed budget for TOT revenue reflects an average growth rate of -36.71%, as compared to the average growth rate of -10.91% anticipated when the Proposed Budget was released in April. The chart below shows the growth rates by month of what was presented in the Proposed Budget compared to the updated growth rates reflected in the May Revision. At the time of the Proposed Budget slow but steady growth in tourism was anticipated to begin in June with revenues leveling off in October. However, due to continued cancellations of conventions and other large events with COVID-19 physical distancing requirements and travel restrictions, the tourism industry is now projecting activity to remain slow through the fall, with slight improvement in the winter but not leveling off until April of 2021.



Other Major Revenue Changes

For the other two major revenue sources, the changes were more minor. Property Taxes are actually increased by \$1.0 million due to changes in the projections for the ROPS and based on the latest apportionment data. For Franchise Fees, the decline of \$0.5 million is attributable to a decline in the refuse hauler franchise fees. Due to the COVID-19 pandemic, the tonnage of waste being sent to the landfill has declined, which decreases the franchise fees collected. Our Office agrees with these projections.

Also under the Major Revenues category, there is a decrease of \$7.9 million in revenue from the Pension Payment Stabilization Reserve. As part of the May Revision, the Mayor is now proposing to keep these funds in the reserve and not transfer the balance to the General Fund. However, there will not be a FY 2021 contribution made to the Pension Payment Stabilization Reserve.

Significant Departmental Revenue Changes

Real Estate Assets: Leases

Revenue in the Real Estate Assets Department has been revised downward by \$4.6 million in the May Revision. As we noted in our review of the Mayor’s FY 2021 Proposed Budget (IBA Report

No. 20-06), the lease revenue budget at that time was prepared pre-COVID-19. The May Revision adjusts the Department's revenue downward from \$54.4 million to approximately \$49.8 million, reflecting a reduction of 8.5%. The largest reductions are in Mission Bay (\$1.9 million) and Pueblo Lands (\$1.1 million) rents and concessions, with reductions also reflected in Belmont Park and other rents and concessions plus instructional camp fees. All of these reductions are related to projected continued COVID-19 business closures and/or reduced activities, resulting in reduced performance-based lease revenues. The budget for FY 2021 assumes some rent repayment of rents deferred in FY 2020, as noted in our Review of the FY 2020 Third Quarter Budget Monitoring Report (IBA Report No. 20-13).

Transportation Department: TransNet and Gas Tax

Revenues for the Transportation Department decrease by \$2.5 million in the May Revision. This is due to more updated forecasts for two of the main revenue sources for the Department: TransNet and the Gas Tax. TransNet is based on countywide sales tax projections, while the Gas Tax is based on the per gallon tax revenue levied on gasoline, which is allocated by the State. Based on the most recent projections, support to the General Fund from TransNet is reduced by \$1.5 million, while support from the Gas Tax is reduced by \$1.0 million. Overall reductions related to TransNet total \$4.9 million and total reductions related to the Gas Tax total \$1.8 million in FY 2021. The balance of these reductions are to the Street Resurfacing and Reconstruction Annual Allocation.

City Treasurer: Business Tax

The estimated \$430,000 reduction in Business Tax assumes a reduction in employee count as well as the closure of some businesses in the coming Fiscal Year. The amount includes a \$180,000 reduction for businesses with 13 or more employees and \$250,000 reduction for businesses with 12 or fewer employees. The Department is also currently experiencing a delay in Business Tax payments associated with the Mayor's March 30th Executive Order, 2020-2 which creates a 120-day deferment for Business Tax payments.

City Treasurer: Collection Referral Fee

The May Revision requests a reduction of \$500,000 in the Collections Referral Fee associated with parking citations, since the Police Department started suspending enforcement mid-March. This would result in an estimated loss of 100,000 citations from mid-March through June. Due to a 2.5-month delay between issuance and referral, the \$500,000 projected reduction for this fund will occur in FY 2021.

MAY REVISION CHANGES TO GENERAL FUND EXPENDITURES

The table on the following page shows the \$63.0 million in May Revision changes to FY 2021 Proposed Budget General Fund expenditures. It is broken into several components:

- Personnel Expenditures – \$14.8 million in net additions (net 78.82 added FTEs) are divided into two categories: \$5.5 million of restorations (reversals of Proposed Budget actions), and \$9.3 million in new budget adjustments.
- Non-Personnel Expenditures – \$48.1 million in net additions are primarily new adjustments in the May Revision.

FY 2021 May Revision Changes to the Proposed Budget			
Department/Description		FTEs	Total Expenditures
Personnel Expenditures (<i>salaries/wages and fringe benefits</i>)			
Restorations (<i>reversals of FY 2021 Proposed Budget actions</i>)			
Parks and Recreation	Recreation Centers (45 to 60 hours at 44 sites)	53.75	\$ 3,154,564
Development Services	Code Enforcement (offset with revenue from Civil Penalty Fund)	16.00	1,336,718
Parks and Recreation	Swimming Pool Operations	11.54	428,609
READ-Facilities Services	Stadium Operations for Three Months	5.50	385,027
Library	Mountain View/Beckwourth Library Branch (restore salaried wages reduction with hourly wages addition)	3.50	180,376
Department of Finance	Position Realignment (net salaried wages increase)	1.00	72,953
Office of Boards & Commissions	Associate Management Analyst Reduction (removal of erroneously added Proposed Budget position)	(1.00)	(83,609)
Subtotal - Restorations		90.29	\$ 5,474,638
New Budget Adjustments in May Revise			
Citywide Program Expenditures	Flexible Benefits (actual amount of increase will be based on negotiations with employee organizations)	-	6,859,227
Police	Overtime for COVID-19 Response	-	2,000,000
Fire-Rescue	Overtime for COVID-19 Response	-	1,576,018
Parks and Recreation	Overtime for COVID-19 Response	-	400,000
Department of Finance	Position Realignment (hourly wages reduction)	(1.47)	(44,655)
Office of Boards & Commissions	Executive Assistant (administrative support for several boards and commissions)	(1.00)	(81,158)
City Treasurer	Accountant 2 (revenue audits)	(1.00)	(93,586)
Planning	Reduction of 1.00 Associate Planner, Offset by 1.00 Assoc. Eng.-Traffic Addition (budgeted as vacant)	-	(109,641)
Police	Word Processing Operators	(8.00)	(624,738)
Various Departments	Other Salaries/Wages and Fringe Adjustments	-	(535,348)
Subtotal - New Adjustments in May Revise		(11.47)	\$ 9,346,119
Subtotal Personnel Expenditures		78.82	\$ 14,820,757
Non-Personnel Expenditures (<i>separately listed items are new adjustments</i>)			
Homelessness Strategies	Operation Shelter to Home	-	39,696,579
Economic Development	Small Business Relief Fund	-	10,848,365
Citywide Program Expenditures	Debt Service Increase (due to lower coverage by anticipated stadium sale proceeds)	-	2,359,400
Environmental Services	Refuse Disposal Fees - Enhanced COVID-19 Collections	-	1,028,277
Citywide Program Exp.	Revised Rent Expense (incl. for 101 Ash backfill)	-	857,804
Fire-Rescue	EMS - Enhanced COVID-19 Response	-	336,347
READ-Facilities Services	Revised Energy Expenditures	-	(278,834)
Citywide Program Exp.	Reduced Transfers to Public Liability Operating Fund	-	(323,604)
Fire-Rescue	Repair & Maintenance - New Sikorsky Helicopter	-	(350,000)
Storm Water	Consulting Services	-	(382,282)
Sustainability/Transportation	Smart Streetlights Program Support	-	(1,718,780)
Citywide Program Exp.	Parks Improvement Funds Transfers	-	(1,936,040)
Homelessness Strategies	Veterans' Bridge Shelter Relocation	-	(2,500,000)
Various Departments	Net Other NPE Changes	-	504,892
Subtotal Non-Personnel Expenditures		-	\$ 48,142,124
Total FY 2021 May Revision Changes to the Proposed Budget		78.82	\$ 62,962,881

DISCUSSION OF SELECT GENERAL FUND ADJUSTMENTS

City Treasurer: Reduction of 1.00 Accountant II

The May Revision includes a reduction of 1.00 vacant Accountant II position, and \$94,000 in personnel expenditures. The position supports revenue auditing services related to Transient Occupancy Tax (TOT) receipts. Additionally, this is a revenue generating position that would provide an estimated 1,500 hours of auditing and generate an average of \$250,000 in TOT revenue if the position were filled. However, due to the ongoing vacancy of the position, the Department does not expect a decrease in revenue or in the number of audits completed in comparison to prior years.

Development Services: Restoration of Code Enforcement Staff

The May Revision includes the addition of \$1.3 million in revenue from the Code Enforcement Civil Penalties Fund (CPF) to restore 16.00 FTE positions, including 13.00 Zoning Investigator 2s, 1.00 Public Information Clerk, 1.00 Senior Clerk/Typist, and 1.00 Word Processing Operator.

Pursuant to Municipal Code, civil penalties collected from code enforcement activities are deposited in the CPF *“for the enhancement of the City’s code enforcement efforts and to reimburse City Departments for investigative costs and costs associated with the hearing process that are not paid by the Responsible Person.”* Examples of typical expenditures from this fund include staff training, inspector certification expenses, hearing officer costs, and IT expenditures. According to the Department, these funds have never been used in the past for personnel expenditures as is proposed in the May Revision.

Our Office discussed the potential conflict of interest that may be perceived given the planned use of code enforcement penalty funds for the salaries of staff responsible for code enforcement. The Department noted that policies and procedures are maintained which mitigate this conflict, including initial steps to provide property owners with assistance and information so that violations can be brought into compliance voluntarily, as well as limitations on the issuance of Civil Penalty Notices only when significant violations are present, warnings or administrative cites have been unsuccessful, and/or there is an ongoing or repeated issue. Various levels of internal department and City Attorney review are required to ensure that the Civil Penalty Notice is appropriate and warranted. If a property owner remains non-compliant, penalties can only be requested by participating in a detailed hearing process held by a State Hearing Officer who makes the final determination whether penalties are fair and appropriate.

The current balance in the CPF is approximately \$8.4 million. After accounting for the proposed use in the May Revision, including \$1.3 million to restore the Code Enforcement positions and \$1.0 million for IT enhancements, \$6.1 million would remain in the fund. The Department has stated that they plan to use the CPF as a funding source for these 16.00 FTE positions (\$1.3 million) for at least one more fiscal year (FY 2022).

Homelessness Strategies: Operation Shelter to Home

The May Revision includes \$39.7 million in Coronavirus Relief Funds (CRF) authorized by the federal CARES Act to support Operation Shelter to Home from July 1 through December 30, 2020. These costs are in addition to the Bridge Shelter Program budget. We note that the FY 2021

budgets for three bridge shelters have not come before Council, but staff anticipate bringing an item forward in June that allocates one-time state grant funds for the shelters as well as other programs. It is important to note that there are many unknowns in the current pandemic environment and therefore future Operation Shelter to Home costs are subject to change.

The CRF allocation includes \$29.8 million for program operations, ancillary costs, as well as rent and costs to operate the Convention Center. As of this writing, 1,268 individuals are being housed at the Convention Center, but the budgeted amount assumes full capacity of 1,500 individuals. An additional \$10.0 million is provided to support successful exits from the Convention Center when the City transitions the Convention Center back to its normal operations.

Exit Strategy from the Convention Center

According to staff, the current plan to exit residents from the Convention Center involves:

1. The lease or purchase of hotels;
2. Assisting newly homeless individuals with one-time interventions to quickly move them back to permanent housing or obtain other support to stay out of shelters (i.e. diversion); and
3. Expanding shelter opportunities at existing facilities.

The City will need to plan to continue to serve additional unsheltered individuals taken in as part of Operation Shelter to Home that are not housed by the time the program vacates the Convention Center.

Part of the exit strategy includes housing individuals that are residents of the Veterans Village of San Diego (VVSD) bridge shelter (the tent for which is being transferred to Chula Vista) by streamlining housing placements using vouchers and housing individuals within VVSD's main campus. The May Revision repurposes the \$4.1 million planned in the Proposed Budget to operate the VVSD shelter, to instead create additional shelter capacity to maintain the 200 beds that the VVSD shelter currently provides. According to the May Revision, staff is contemplating the following additional shelter opportunities: a further expansion of Golden Hall (improvements to the facility are underway), expansion at Father Joe's Imperial Avenue campus, and the funding of shelter related to criminal justice diversion. On May 26, 2020, the Mayor announced that a recently rehabilitated motel planned for San Diego Misdemeanants At-Risk Track (S.M.A.R.T) program will instead temporarily serve families and children experiencing homelessness during COVID-19 until January 2021. This facility offers 42 transitional housing rooms.

Summary of Funding Available

The tables below summarize the available funding for Operation Shelter to Home and for successful exits. Funding has been provided in several locations including the May Revision, the San Diego Housing Commission's (SDHC) Proposed Budget, and a separate item considered by Council on May 19, 2020 for federal entitlement grant programs. In addition to the funding sources below, Federal Emergency Management Agency (FEMA) reimbursements may become available in FY 2021 to help support Operation Shelter to Home.

Regarding the separate item considered by Council on May 19, staff proposed that \$2.2 million in FY 2021 Community Development Block Grant funds and \$3.2 million in COVID-19 Emergency

Solutions Grant funds support urgent need and/or housing recovery programs. The item's backup documentation states that *"Eligible activities may include the acquisition and rehabilitation of housing for emergency, transitional or permanent supportive units."* Council requested additional details be brought back on the use of these funds. Homelessness Strategies Division is working with other City staff and the Incident Command Team to determine the best use for this funding.

Operation Shelter to Home	
Additional Program Costs Through December 2020	
<i>(\$ in millions)</i>	
Program Operation	\$ 16.1
Convention Center Rent and Operations	13.7
Total Program Costs	\$ 29.8

Note: Above costs are in addition to the Bridge Shelter Program Budget.

Additional Funding for Successful Exits	
<i>(\$ in millions)</i>	
May Revision	
CARES Act Funding	\$ 10.0
San Diego Housing Commission Budget	
Acquisition of hotels/Single Room Occupancy (SRO)	19.0
Potential rehabilitation of Hotel/SRO	4.0
Rapid Rehousing for Hotel/SRO	10.0
Subtotal	33.0
Federal Funds Approved Outside Budget Process	
Emergency Solutions Grant - CARES Act	3.2
CDBG Entitlement	2.2
Total Funding Available for Successful Exits	\$ 48.4

Note: Above costs do not include state Homeless Emergency Aid Program (HEAP) and Homeless Housing, Assistance, and Prevention (HHAP) funding that may support housing solutions in FY 2021.

Staffing Required for Operation Shelter to Home

Operation Shelter to Home is a project involving staff from many entities coming together, including the Homelessness Strategies Division, Fire-Rescue, Police, Library, Fleet Operations, Purchasing and Contracting, the county, the Regional Task Force on the Homeless, SDHC, and service providers.

With respect to Homelessness Strategies Division, two positions are currently working at the Convention Center at more than a full-time capacity. This leaves three staff to implement daily departmental activities. Departmental activities broadly include overseeing the implementation of over a dozen programs, being the coordinating entity for all City departments involving homelessness issues, monitoring homelessness expenses Citywide, and processing Council actions. Therefore, increased output from the division in FY 2021 with existing staff will be difficult given staffing limitations.

Roles of Homelessness Staff for Operation Shelter to Home

Homelessness Strategies Division has several roles in the Operation Shelter to Home program including:

1. Coordinating the policy team which drives strategic direction for the program;
2. Serving as a liaison between shelter operations and the policy team to ensure strategic direction is being implemented throughout the program, as well as raising issues to the policy team regarding shelter operations, coordinating solutions, and facilitating communication among agencies; and
3. Overseeing financial operations, including budget monitoring and developing projections.

According to staff, some examples of specific activities the Homelessness Strategies Division handles include working with the branches of the Incident Command to plan living and eating arrangements as well as medical testing. It also helps coordinate the layout of space, staffing, and supply needs. Finally, the Homelessness Strategies Division participates in daily tactical meetings to help review and improve operations.

Library: Restoration of Mountain View/Beckwourth Library

The May Revision includes 3.50 FTE positions and \$250,000 to prevent closure of the Mountain View/Beckwourth Library. This level of staffing and funding restores operations Tuesday through Saturday consistent with the overall reduction of Library systemwide hours included in the Proposed Budget (i.e., Sunday and Monday closure). As noted in our report on Recommended City Council Modifications to the Mayor's Proposed FY 2021 Budget, our Office is recommending the full restoration of library hours systemwide and returning hours at all library locations back to FY 2020 levels, including the Mountain View/Beckwourth Library.

Parks and Recreation: Recreation Center Service Levels Mostly Restored

The May Revision includes the restoration of 53.75 FTE positions and \$3.2 million which is a majority of the reductions in the Proposed Budget impacting hours of operations at Recreation Centers. The remaining 2.50 FTE positions and \$202,000 that were not restored impact Recreation Centers in the Department's Developed Regional Parks Division, including the Balboa Park Activity Center (\$101,000) and the Municipal Gym (\$101,000). As noted in our report on Recommended City Council Modifications to the Mayor's Proposed FY 2021 Budget, our Office is recommending the restoration of the remaining \$202,000 in funding necessary to return all Recreation Centers back to FY 2020 service levels.

Parks and Recreation: Full Restoration of Swimming Pool Service Levels

The May Revision includes 11.54 FTE positions and \$487,000 in expenditures which fully restores the reductions to Swimming Pool operations that were included in the Proposed Budget and returns these services to FY 2020 levels. Approximately \$129,000 in revenue associated with restoring these service levels is also added back for a net impact of \$358,000.

Police: Reduction of Word Processing Operators

The May Revision includes the reduction of 8.00 Word Processing Operators and \$625,000 of personnel expenditures in the Police Department. According to the Department 7.00 of 8.00 FTE positions proposed for reduction are currently filled. The workload of these positions is primarily

expected to be absorbed by existing civilian staff; however, any administrative delays as a result of these reductions may impact the efficiency of the sworn personnel and various units they support.

DISCUSSION OF SELECT NON-GENERAL FUND ADJUSTMENTS

Development Services Fund

The May Revision includes the addition of 6.50 FTE positions and \$3.3 million in expenditures in the Development Services Fund (DSF). Notable additions include 4.50 FTEs and \$499,000 in expenditures for the formation of a Cannabis Permit Bureau to centralize cannabis related activities, including permitting, performing inspections and monitoring compliance with approved Conditional Use Permits and state regulations. The May Revision assumes a starting date no sooner than mid-fiscal year for 9.00 positions; they are therefore reflected as nine 0.50 FTE positions (4.5 FTEs total). Expenditures for this additional staff is expected to be fully offset by revenue from permittees.

In addition, 1.00 FTE and \$335,000 in expenditures are added to address audit recommendations concerning the administration of deposit accounts. The positions include a Program Manager and an Administrative Aide, each reflected as 0.50 FTEs assuming a mid-fiscal year start date. Non-personnel expenditures include \$225,000 to enhance Project Tracking System (PTS) deposit account management and operational support software.

Lastly, two management positions are added, including 0.50 Assistant Department Director and 0.50 Assistant Deputy Director. According to the Department, the Assistant Department Director will develop and implement department-wide management policies and strategies, including those intended to mitigate the current affordable housing situation and to oversee the Department's significant IT initiatives. The Assistant Deputy Director will support the management of structural engineering permit review activity.

With respect to DSF revenue, the May Revision includes \$534,000 in additional revenue. This adjustment includes the use of the final 3.5% fee increase that the City Council authorized in June 2018¹, which translates to approximately \$2.5 million in increased revenue. This fee increase was originally not included in the Proposed Budget given that permit activity for FY 2020 was up approximately 10% from the prior year during budget development in December 2019. However, since that time, revenues have seen declines as a result of the COVID-19 outbreak and associated stay-at-home orders. To account for the reduced activity, the Department revised their FY 2021 revenue projections downward by approximately \$2.0 million, resulting in a net increase of \$534,000 after the 3.5% fee increase. Total revenues are projected at \$85.4 million, exceeding budgeted revenues by approximately \$200,000.

Publishing Services Fund: Revenue Correction

In our review of the Mayor's FY 2021 Proposed Budget (IBA Report No. 20-06), we noted that the revenue budget for the Publishing Services Fund needed to be revised downward to reflect the

¹ On June 18, 2018, City Council approved increases to DSD User Fees based on a three-year phasing schedule 6.0% in FY 2019, up to 4.5% in FY 2020, and up to 3.5% in FY 2021.

personnel and expenditure reductions included in the Proposed Budget. The revenue budget has been reduced by \$494,000 to \$1.6 million.

Seized Assets Fund: Police Department Neighborhood Policing Overtime - \$4.4 million

The May Revision includes \$4.4 million in one-time funding from the Seized Assets Fund to maintain and continue the expanded Neighborhood Policing overtime levels that were funded on a one-time basis in FY 2020 (\$4.3 million including \$3.9 million from the Seized Assets Fund and \$447,000 in the General Fund). Service levels, which we discuss on pages 125-126 of our review of the Mayor's FY 2021 Proposed Budget (IBA Report No. 20-06), are not expected to change. A small increase in funding necessary to maintain these service levels, approximately \$63,000, accounts for Medicare costs associated with the overtime.

Stadium Operations Fund

As part of the changes in the May Revision, the Mayor added \$3.0 million in expenditures, 0.5 FTE positions, and \$0.9 million in revenue to the Stadium Operations Fund. These changes reflect the costs and resources required to operate the Stadium for three months, from July through September. Expenditures include billable costs for services provided by the General Fund (such as Facilities personnel) as well as utility and supply costs. Additional revenue is comprised of \$524,000 from the TOT Fund, as well as \$354,000 in revenue generated by the Stadium, including naming rights and rent. Additional funding beyond these revenue sources is coming from fund balance.

In addition to the increased appropriations in the Stadium Operations Fund, the May Revision also includes related funding within the Facilities budget in the General Fund. This includes 5.50 FTE positions for \$385,000, using \$709,000 in one-time revenue for billable services to the Stadium Operations Fund. The 5.50 FTE positions are reflective of the existing 22 positions maintaining the Stadium for three months. According to the Department of Finance, the revenue covers the cost of these positions as well as additional load (e.g. holidays and vacation time) and overhead costs.

While the May Revision assumed three months of operating expenditures, the latest developments regarding the sale of the Stadium property to SDSU envision the university taking over the property much earlier than that. Specifically, the deal approved in concept by the City Council on May 29, 2020, and substantially agreed to by SDSU, would have SDSU assume operations for the facility on or around August 1, 2020, assuming that the transaction is approved for a first reading in early June. This would mean that a majority of the costs budgeted to operate the Stadium will not be required.

Assuming that fund balance is used to pay for estimated expenditures until SDSU is able to take over the site, there should be approximately \$1.5 million left in the fund balance, which includes the additional TOT revenue, but does not include approximately \$236,000 in naming rights revenue that would have been accrued in August or September. The fund balance can be utilized for debt service on the stadium, which would free up an equal amount of resources for General Fund support. These new revenues would be offset by a loss of General Fund revenue from billable services of approximately \$216,000. Thus, the overall impact to the General Fund to operate the

Stadium for only one month instead of three months would be additional revenue of approximately \$1.3 million.

State COPS Fund: Police Department SART Kit Backlog Testing - \$1.1 million

The May Revision includes \$1.1 million in one-time funding from the COPS Fund for the Police Department to outsource the testing of sexual assault evidence (SART) kits that were in the Department's backlog. According to the Department, all 1,775 backlogged SART kits have been sent to the third-party laboratory for testing. The \$1.1 million in funding assumes 900 kits can be tested in FY 2021 (75 per month) based on an estimate of SDPD crime lab's capacity to conduct follow-up evaluations on eligible SART kits that are returned from the outside laboratory. At this rate, it is estimated that all kits will be tested by FY 2022.

Recycling Fund: Postponement of AB 939 Fee Increase

The May Revision includes a \$2.8 million reduction in revenue for the Recycling Fund due to the postponement of a \$2/ton AB 939 fee increase that was assumed in the Proposed Budget. According to the Department, the postponement of the fee increase is due to the rapid change in the local economy as a result of COVID19. They plan to monitor the status of the Recycling Fund and local economy and bring the fee increase to Council for consideration as soon as feasible, sometime in FY 2021.

We note that \$600,000 was included in the Proposed Budget for the General Fund to account for this anticipated \$2/ton fee increase on the more than 300,000 tons of materials collected by the City. This funding was maintained in the May Revision given the uncertainty of when the fee increase may be brought forward and to buffer against additional General Fund costs associated with increased tonnage that is being experienced as a result of COVID-19 stay-at-home orders.

CAPITAL IMPROVEMENTS PROGRAM ADJUSTMENTS

The May Revision reduces funding for the Street Resurfacing and Reconstruction Annual Allocation by \$4.1 million due to reductions in projected Gas Tax and TransNet revenue caused by COVID-19. This is not anticipated to impact the overall funding for streets as it will be covered by either prior year appropriations or future commercial paper.

The table below is a summary of total FY 2021 funding for street repair to support the goal of fixing a total of 474 miles to maintain streets in good condition. All the amounts included in the table below are proposed for FY 2021 except for prior year appropriations, as funds have already been allocated, as well as commercial paper which will come to Council separately for authorization in FY 2021.

FY 2021 Total Street Funding <i>(\$ in millions)</i>	
Slurry Seal (Operating Budget)	
Prior Year Appropriations	\$ 28.5
Road Maintenance and Rehabilitation Account	8.5
<i>Subtotal for Operating Budget</i>	<i>\$ 37.0</i>
Repair and Reconstruction (CIP Budget)	
Future Commercial Paper/Prior Year Appropriations	43.1
Road Maintenance and Rehabilitation Account	18.3
TransNet	4.1
Trench Cut Fees/Excavation Fee	2.0
State Funds	0.3
<i>Subtotal for CIP Budget</i>	<i>\$ 67.8</i>
Total Funding for Street Repair	\$ 104.8

Other notable additions include \$936,000 for Mission Beach Golf Course Clubhouse in funds restricted for this golf course and \$800,000 in Facilities Benefit Assessment funds for Carroll Canyon Road Planning Study.



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: June 3, 2020

IBA Report Number: 20-12

City Council Docket Date: June 8, 2020

Item Number: 602

FY 2021 Councilmember Budget Modification Memoranda

As part of the FY 2021 budget development process, Councilmembers submitted budget modification memoranda to our Office on May 22, 2020, which are included in their entirety as attachments to this report. These memos identify specific expenditure priorities and potential new funding sources not included in the FY 2021 Proposed Budget or the May Revision.

Our Office reviewed the budget modifications mentioned by a majority of Councilmembers in their memoranda, and we discuss these prioritized expenditures in IBA Report 20-11 (Recommended City Council Modifications to the Mayor's Proposed FY 2021 Budget and Review of the May Revision). In that report we recommend funding for all of the City Council's majority expenditure priorities, plus several other items that are high priority and/or high impact and can be supported with available funding. The IBA's final budget recommendations will be considered by the City Council at the meeting of June 8, 2020.

Angela Colton
Fiscal & Policy Analyst

APPROVED: Andrea Tevlin
Independent Budget Analyst

Attachment: Councilmember Budget Modification Memoranda



**COUNCIL PRESIDENT PRO TEM BARBARA BRY
CITY OF SAN DIEGO
DISTRICT 1**

MEMORANDUM

DATE: May 22, 2020

TO: Independent Budget Analyst Andrea Tevlin

FROM: Council President Pro Tem Barbara Bry *Barbara Bry*

SUBJECT: Final Budget Priorities for Fiscal Year 2021

The world today is starkly different from when I issued my initial budget priorities for Fiscal Year 2021 (FY21) in January. COVID-19 has upended life in the City of San Diego and across the world. We have had to suddenly adjust to a new reality as we practice social-distancing to stop the spread of the novel coronavirus. Without warning, restaurants, gyms, schools, and hotels, and thousands of our small businesses shuttered their doors. Consequently, unemployment skyrocketed, and our city's revenues plummeted. It is unclear how long it will take to recover from this economic and public health crisis. What is clear is that we, as elected officials, must chart the course for an equitable and inclusive economic recovery. This will require difficult decisions. Through my experience in the business world, I know that tough times create the opportunity for positive change. We now have the opportunity to build an inclusive new San Diego for everyone.

Cognizant of the extraordinary financial hardships facing the City, I have outlined my final budget priorities for FY21. My highest priority is to protect our core services. This is achievable and must include completing the sale of the Mission Valley Stadium site to San Diego State University as soon as possible, extricating the City from the 101 Ash lease, and identifying resources to deliver our core services.

Final FY21 Budget Priorities

Protect our Core Services

As mentioned, my highest priority is to protect our core services from budget cuts. This includes public safety, libraries, parks and recreation (including our lakes and reservoirs,) tree trimming, and code enforcement. I support the restoration of the 16 Full Time Employees (FTEs) to the Code

Enforcement Department, the restoration of funding to open our Recreation Centers, and the allocation of \$1.1 million to fund untested rape kits in the May Revise. Yet, there are still vital programs that did not see funding restored. Therefore, I recommend the following:

• Restore Library Hours (Sunday and Monday)	\$6,806,480
• Restore Tree Trimming services to FY 2020 levels	\$1,800,000
• Restore Weed Abatement services to FY 2020 levels	\$756,000
• Restore funding for Brush Management services to 509 acres from 466 acres	\$411,000
• Restore South University City Fast Response Squad	\$389,186
• Restore funding to STAR/PAL Unit	\$1,400,000
• Restore funding to Domestic Violence unit Civilian support staff	\$148,565
• Restore funding to reopen City reservoirs for recreation	\$400,000
• Restore funding for Water Contact program at El Capitan Reservoir and the Waterfowl hunting season at Barrett Reservoir	\$108,501
• Restore funding for wastewater disposal contractual services at City reservoirs	\$140,000
• Restore funding to City Auditor's Office	\$295,000
• Restore funding for Graffiti Abatement to FY 2020 Levels	\$268,000
• Restore the 2-person Pothole Crew eliminated	\$130,000
• Fund additional refuse pickup in the Mission Beach Community	\$70,000
<i>Total</i>	<i>\$13,122,732</i>

Build an Inclusive Recovery

To ensure any economic recovery plan crafted by the City is equitable and inclusive, I recommend the following:

- Close the digital divide and offer citywide broadband internet access to enable all residents the ability to connect with local government, telemedicine, education, and other services. I request \$250,000 be allocated for a pilot program, beginning in our low-income communities. My office will be presenting a long-term strategy in the next month.
- Of the \$12 million allocated to provide financial relief to local small business and non-profits hurt by COVID-19, I request the City set aside 35%, or \$4.2 million, to create a COVID-19 Resurgent Fund for minority businesses and nonprofits. Additionally, \$1.8 million must be allocated for technical assistance. \$1 million must be set aside for small businesses inside the City's Low-and-Moderate Income Census Tract. The City must also work with its community partners to ensure that language is not a barrier to apply for these funds, and that the funds are distributed equitably.
- Restoration of the Living Wage Program Senior Management Analyst (\$102,887) to continue current levels for compliance and enforcement of Living Wage and Prevailing Wage and violations of wage theft.

Infrastructure

- Initiate the Del Mar Heights Road and Mercado traffic light project
- Allocate funding to begin design of the South University City Library improvements and

expansion

- Fully fund first phase of construction for Marcy Neighborhood Park improvements
- Allocate funding for the Coastal Rail Trail (Gilman Drive from the La Jolla Colony Drive to La Jolla Village Drive)
- Initiate construction of the Village Loop Road
- Fully fund the transportation evaluation of Carmel Valley and Pacific Highlands Ranch as identified in the Carmel Valley Livability Subcommittee Report
- Repair/Replace the railing at the beach overlook at Moss Lane
- Repair cliff subsidence along Coast Walk, focusing on the eroded section encroaching into the trail at the rear of 7981 Prospect Place
- Secure funding to open and close the gate at the parking lot at Kellogg Park to prevent overnight parking
- Initiate construction of sidewalk from Azul Street to Poole Street
- Fully fund Sherman Heights Community Center Playground
- Infrastructure Fund True-Up Payment, as per Prop H \$5,000,000

Reexamine How the City Operates

Many City employees are working from home and delivering high-quality service to our residents. By shifting to a permanent distributed workforce, the City will cut costs, increase savings, and maximize efficiencies. To this end, I recommend:

- Restructure the City’s workforce by offering cost-saving work from home and flex work opportunities
- Terminate and/or renegotiate all real estate leases to align with new work from home and flex work opportunities
- Furthermore, the City should be asking itself these questions:
 - How many city employees can continue to work remotely?
 - Considering how many employees will be working remotely, how much office space does the City need?
- Examine the top-heavy high-salaried management from Assistant Chief Operating Officers to Deputy Directors to streamline efficiencies and create cost savings

FY21 Funding Resources

A fiscally sound and balanced budget requires identifying resources for spending. Therefore, I present the following as alternate resources for both one-time and on-going expenses as appropriate:

One-time Funds

- Sale of Mission Valley site as per Measure G

- | | |
|--|---------------|
| ○ General Fund one-time revenue | \$20,000,000* |
| ○ Elimination of budgeted operating expenses | \$4,000,000 |

On-going Expenses

- | | |
|---|--------------|
| ● Extricate City from 101 Ash Street lease | \$10,400,000 |
| ● Cease Smart Streetlight spending | \$1,300,000 |
| ● No new programs, positions, expansions and departments | |
| ○ Mobility | \$615,000 |
| ○ Homeless Services | \$486,901 |
| ○ Storm Water | \$382,000 |
| ○ Cultural Affairs | \$56,000 |
| ○ CleanSD | \$6,700,000 |
| ● Renegotiate City's Contract with SWEEP | |
| ● Freeze general fund hiring through September 30 except to replace individuals who leave | |
| ● Expand use of Commercial Paper | |

Suspense File

Below are important programs and projects the city should review for implementation after the financial impacts of COVID-19 have become clearer and the City's Department of Finance has gathered more data to share with the City Council in their quarterly budget monitoring reports and beyond 2020.

- \$250,000 for a Climate Action Campaign Update—re-open the plan to make adjustments that will reflect the new world of a larger remote work force, etc.
- Hire a consultant to conduct a travel survey at least every two years to complement counts,
 - \$400,000 every two years for travel survey;
- Take advantage of low-cost bike and pedestrian counters
 - \$25,000 annually for counters
- Additional funding for tree planting, inspections, maintenance, and other activities included in the Five-Year Urban Forest Management Plan.
- Hiring one more arborist/horticulturalist
- Improvements to the Mission Bay Golf Course

Thank you for your consideration of the priorities I have outlined here. In summary, I have requested funding to be restored to core services, \$13,122,732, \$250,000 for a pilot program for universal broadband internet access, \$102,887 to restore the position cut from the Living Wage Program, \$5,000,000 for the True-Up payment of the Infrastructure Fund, and \$2,000,000 of one-time funding contingent on the timely sale of the Mission Valley Stadium site totaling \$20,475,619. Above, I identified sources of funding totaling \$43,939,901. With the financial uncertainty the City is facing, I request that any unused funding be placed in a COVID-19 Revenue Reserve, to safeguard the City as we navigate through these unprecedented times. If you have any

* I recommend \$2 million be set aside to restore Arts and Culture funding

questions or concerns, please contact Budget Committee Consultant Mauricio Medina at mauriciom@sandiego.gov or (619)-236-6159.

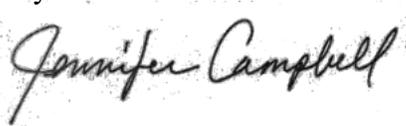


**COUNCILMEMBER JENNIFER CAMPBELL
COUNCIL DISTRICT TWO**

M E M O R A N D U M

DATE: May 22, 2020

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Jennifer Campbell 

SUBJECT: Fiscal Year (FY) 2021 Budget Priorities

The FY21 budget is facing a revenue shortfall of \$350 million due to the disruption of one of the City's major revenue sources: tourism. Over the longer term, our city must develop new revenue generating streams to move away from an over-dependence on only a few sectors of our economy.

In the meantime, the City can leverage \$270 million in federal and state relief funding to help with the additional expenses incurred by the COVID-19 pandemic. Additional emergency funding is also being considered but it is not known at the time of this budget formation whether or when these funds will be available.

Forgoing the creation of new departments would be in the city's best interest at this time. This is because of the current economic hardships of our budget and the fact that we must not rely on temporary funding sources, which would only leave the Council with the future decision of eliminating those departments or making cuts to other parts of the budget. This includes Storm Water, Cultural Affairs, Mobility, and Homelessness Strategies Departments.

The City of San Diego must prioritize investment in key areas, ensure basic services are maintained, and strategically leverage all available funding sources.

I am pleased to share my updated budget priorities which fall into the following categories: City Operations and Functions, Housing & Homelessness, Environmental Protection, Economic Development, Public Safety, Infrastructure, and Neighborhood Services.

CITY OPERATIONS AND FUNCTIONS

Given the additional emergency relief funding the City should endeavor to maintain staffing levels, as outlined by the Municipal Employee Association, to avoid service level impacts. To maintain efficiency and transparency, the budget should also avoid cuts to preserve staffing and funding levels for the following:

- **City Auditor**
- **City Attorney**
- **City Clerk's Office**
- **Development Services Department**

ECONOMIC DEVELOPMENT

Small Business Relief Fund – The city should consider ways to improve the processing and distribution of the existing relief fund before adding additional funding into the fund. In addition, any new funds should prioritize under-represented business owners including legal residents who are disqualified from accessing these funds without a social security number.

Living, Minimum Wage, and Earned Sick Leave Programs – Preserve funding for this already underfunded, understaffed office to assist low-wage workers navigating through the fallout of COVID-19.

Translation and Interpretation Services – Fund necessary mechanisms to reduce language barriers for city resources and programs by making translation and interpretation services available to all San Diegans.

HOUSING & HOMELESSNESS

Addressing homelessness requires strategic investments aligned with the Community Action Plan. In the face of the COVID-19 pandemic, these resources are evermore critical. Below are key items related to addressing homelessness:

Landlord and Tenant Assistance – Consider utilizing emergency relief funding to support landlord and tenants that have been impacted by COVID-19. This may also include tenant and legal counseling on available assistance programs.

Community Action Plan – Maintain existing funding and utilize emergency relief funding to meet the goals of the Community Action Plan on Homelessness, including outreach, diversion, wrap around services, and permanent supportive housing.

Convention Center Project – Utilize relief funding to support the goals of the Convention Center Project in absorbing existing bridge shelter capacity and include plans for relocating homeless individuals once the distancing orders are lifted.

Homeless Strategies Department – While there may be value in creating this department, given our budget deficit, brought on by COVID-19, and the fact that a new administration is coming in 7 months, this is not the time to form new departments. In addition, using temporary funding sources to fund permanent departments would leave the Council with the future decision of eliminating the department or making cuts to other parts of the budget.

ENVIRONMENTAL PROTECTION

Protecting the environment is vital for sustaining healthy communities and a vibrant economy. Investing in the items below will promote public and environmental health.

Climate Action Plan – Restore funding to meet the goals of the city Climate Action Plan.

Environmental Services Department – Maintain departmental funding to assist with cleanups associated with encampments in and along our canyons, creeks, and rivers.

Brush and Weed Abatement - Restore funding to the Public Works Department to address potential wildfires in canyons and open spaces due to encampments and overgrowth.

Sunset Cliffs Natural Park Linear Section – Funding for improvement and maintenance planning should be included in the budget to preserve and protect the 1.5 mile shoreline that features wildlife, sculpted cliffs, ocean vistas, and historical, geologic treasures.

Tree and Palm Planting and Maintenance – Restore funding to increase tree and palm planting, pruning and maintenance programs that safeguard and increase our urban forest canopy.

Storm Water Drains and Channels - Allocate funding to support storm water infrastructure maintenance activities, channel clearing, and neighborhood projects with attention to our boardwalks and beach areas that experience periodic flooding. Also include funding to address the drainage issues at the Kendall Frost Marsh Preserve on Mission Bay.

PUBLIC SAFETY

Community Resource Access Program – Maintain funding for Community Paramedicine, a community-based healthcare model designed to provide more services at a lower cost.

Lifeguard Positions – Support funding requests for lifeguards including one Sergeant and one Lieutenant Boating Safety Unit.

Ocean Beach Lifeguard Station - Allocate funding for a replacement station that would serve as a joint use facility for SDPD and our Lifeguards serving Ocean Beach. Specifically, include the full design as a top priority.

Police & Fire Dispatchers - Additional safety dispatchers in both Departments to provide optimal services in emergency situations.

Police Technology Upgrades- \$300,000 for ARJIS phones to improve efficiency. In addition, improved emergency communication near the Point Loma Wastewater Treatment Plant.

STAR/PAL Program – Restore funding for this program which helps many San Diego youth.

NEIGHBORHOOD SERVICES

The City budget should support all departmental efforts in becoming more efficient and responsive to the needs of all San Diegans.

Ocean Beach Library Expansion – Commit funding to expedite the completion of the expansion. The FY2021 budget should fully fund the design phase of this long overdue update to the library.

Restore Library Hours – Fully restore library hours to seven days per week to avoid taking this vital resource away from our communities.

Clairemont Library on Burgener Boulevard – New improvements are recommended as follows: New paint, flooring, bathroom remodel, modern energy efficient lighting, upgrade community rooms, replace landscaping and improve outside signage.

Improved Code Enforcement - Support and fund additional inspectors and compliance officers in the Development Services Department. Allocate funding to consider establishing an online system to clearly track the resolution process for reported code violations.

Arts and Culture Programs (Penny for the Arts) - Supporting the Penny for the Arts is essential for our local non-profit organizations that provide arts education programs, cultural festival and fairs, and community events throughout the city.

ADA Compliance and Enforcement – Preserve funding for the Accessibility Advisory Board to ensure equitable access for all San Diegans.

Second Trash Pick-up in Mission Beach- Continued funding to Environmental Services for bi-weekly pick up and additional trash pickup during the summer months.

INFRASTRUCTURE & SUSTAINABILITY

Below are key investment requests for specific street improvements, coastal access, pedestrian and bicycle safety, and recreation center improvements, gathered with community input. These items should be part of the City’s larger goals of investing in sustainable infrastructure.

Coastal Access Points

Many coastal access points have eroded and need maintenance and repairs. Investing in the access points below will ensure that residents and visitors can continue to safely enjoy our beautiful coastline.

Bermuda Avenue Access Point - \$1.2 million for coastal access and seawall repair.

Orchard Avenue Access Point - \$131,331-Orchard Avenue, Capri by the Sea & Old Salt Pool.

Santa Cruz Avenue Access Point - \$3.8 million for Santa Cruz Avenue stairs and walkway.

Ocean Beach Pier – Include funding to evaluate, repair, and maintain the pier.

Silver Spray Alley Access Point – Repair Silver Spray Alley coastal and tide pool access.

Boardwalk Seawall – Repair seawall in Mission and Pacific Beach.

Street Improvements

Maintaining funding for street improvements will enable the City to address maintenance and repair needs so these costs do not balloon into higher expenses in the future.

Street Lighting Repairs – Maintain funds to repair street lights with new bulbs and ensure safety in our communities: Rosecrans Avenue; North Pacific Beach (Crown Point); Ute Street; Alcott Street; Foothill Boulevard & Vickie Drive; Foothill Boulevard & Tourmaline Street; Hornblend Street between Mission Boulevard & Fanuel Street; Voltaire Street; Garnet Avenue between Ingraham Street & Lamont Street. Felspar Street between Mission Boulevard & Ingraham.

Morena District – Modify the transition between 1) Morena Boulevard & West Morena Boulevard and 2) Linda Vista Road & West Morena Avenue to a traditional T-intersection.

Pothole Repair Crew - Restore the 2-person Pothole Crew eliminated in the Mayor’s Budget

Roundabouts – Communities in District 2 have called for the installation of roundabouts to improve safety: Foothill Boulevard at Loring Street; Voltaire Street & Poinsettia Drive; Catalina Boulevard; Hill Street; Santa Barbara Street; Rosecrans & Bessemer Street; Foothill Boulevard & Vickie Drive; Foothill Boulevard & Tourmaline Street; Foothill & Loring; Foothill & Vickie. Foothill & Tourmaline; Foothill & Opal; Crown Point Drive & Lamont; La Cima & Moreland; Diamond at Cass; Diamond & Fanuel; Reed & Cass; Reed & Fanuel.

Midway Corridor Quiet Zone – Finalize the establishment of the Train Horn Quiet Zone along the Midway corridor.

Pedestrian & Bicycle Safety

In the areas mentioned below, there are clear pedestrian safety and access issues that need to be addressed to provide safe and convenient access for residents.

Balboa Avenue Station – Project #586601: improve overpass pedestrian and bicycle access.

Clairemont Drive Cycle Tracks – Install cycle tracks on Clairemont Drive between Fairfield Avenue to Balboa Avenue to encourage alternate transportation usage.

Continental Crosswalks - (Countdown Timer where appropriate): On Garnet at Bond, Bayard, Fanuel, Gresham, Haines, Ingraham, Jewell; Kendall, Lamont; Morrell, Noyes, Soledad Mt. Road, and Pendleton. Add pedestrian signal countdown timer at Shelter Island and Rosecrans.

Flashing Beacons - Moorland Drive & Ingraham Street; La Mancha Drive & Crown Point Drive; Soledad Road & Los Altos Way; Voltaire Street & Froude Street; Soledad Mountain Road & Los Altos; Ingraham Street & Fortuna Avenue; Garnet Avenue at Kendall, Morrell, & Noyes streets.

Famosa/Catalina Corridor - Evaluate and dedicate funding for safety recommendations between Voltaire Street and Valeta Street.

Ocean Beach Improvements - Phase 3 of Ocean Beach entryway. Traffic calming measures and protected pedestrian access to bus stop at West Point Loma Boulevard & Cable Street. Pedestrian Crosswalk at Niagara & Sunset Cliffs; Safety improvements where Sunset Cliffs Avenue, Nimitz Boulevard, & I-8 meet. Sunset Cliffs Boulevard at OB Elementary School. Repair the light fixtures on Newport Ave which have compromised bases.

Rose Creek Bike Path – Fund additional safety enhancements to this access way.

Morena Corridor – Project #58260 - Improve overpass pedestrian and bicycle access.

Pacific Beach Sidewalk Improvements - Garnet repairs between Mission Boulevard & Ingraham Street. Flashing crosswalks with countdown signals along Foothill Boulevard near PB Elementary. Pedestrian safety measures on Hancock Street Between Withery & Noel streets; Complete PB Pathways Phase 3; Widen Balboa Avenue I-5 underpass to better accommodate pedestrian and other forms of mobility traffic. Marked crosswalk at Chatsworth & Plumosa.

Recreation Center Improvements

Many of our recreation centers in District 2 are due for upgrades which would underscore the city’s commitment to supporting our growing communities.

South Clairemont Recreation Center - New signage, energy efficient lighting, bathroom and kitchen renovations, and replacement of playground equipment.

Pacific Beach Recreation Center - The roof has significant leaking, which has caused the weight room equipment to be out of commission.

Intersection Modifications at Longfellow Elementary – Improve Milton & Burgener streets for safety concerns not mediated by existing precautions in place.

REVENUE OPPORTUNITIES

To address funding our budget priorities, the following are possible funding sources:

- **Cannabis Tax Revenue:** Utilize increases in this revenue to support priorities.
- **CARES Act Funding:** Utilize the \$250 million in relief funds for one-time needs.
- **Contract Spending:** A 4% reduction in contract spending equals \$9.8 million.
- **Convention Center Long-Term Marketing:** \$2.1 million in savings.
- **Fleet Replacement Fund:** Utilize a portion of the fund for one-time needs.
- **Public Liability Reserve:** Utilize excess \$1.7 million balance for one-time needs.
- **Homeless Housing, Assistance, and Prevention Program (HHAP):** Heed the guidance of the San Diego Housing Commission on the use of this grant funding.
- **Short-Term Vacation Regulations:** Potentially significant revenue generator

- **Signage for Street Sweeping:** Increased signage for street sweeping would generate additional city revenues.
- **VVSD Savings:** \$2.5 million in savings from the VVSD bridge shelter relocation.

I look forward to working with my council colleagues, Mayor's Office, Independent Budget Analyst Office, and San Diego residents to produce a budget that is balanced and sound while meeting the needs of communities throughout San Diego, especially as we begin to recover from the impacts of the COVID-19 pandemic.



**COUNCILMEMBER CHRISTOPHER WARD
THIRD COUNCIL DISTRICT
M E M O R A N D U M**

DATE: May 22, 2020
 TO: Andrea Tevlin, Independent Budget Analyst
 FROM: Councilmember Chris Ward 
 SUBJECT: Budget Priorities for Fiscal Year 2021

The impacts of the global COVID-19 pandemic have been significant. More than 1 in 4 San Diegans face unemployment, families are struggling to pay rent, and businesses are fighting to remain open. Drafting the City's Fiscal Year 2021 budget at this time is unlike anything in our City's history. I appreciate important restorations to City services made in the May Revision to the FY21 Budget that reflect community needs. However, I believe that a much larger investment in direct support to San Diegans impacted by COVID-19 is critically necessary.

Upon review of the Mayor's May Revision, this memorandum outlines my priority recommendations for the Fiscal Year 2021 budget including much needed investments in San Diegans, additional restorations of key personnel and core City services, and support for the Mayor's proposed departmental restructuring. I propose that achievement of these goals should be made possible through the use of funding in the City's Public Liability Funds and Pension Payment Stabilization Reserve. These funds should maintain healthy reserves, yet I believe the City has a responsibility to utilize a small portion of these reserves to maintain key personnel and continue to provide excellent services to San Diegans.

CARES ACT FUNDING

Federal CARES Act funding will provide much needed relief to the City's budget, and I recognize the City's ability to use these funds to recover costs incurred due to COVID pandemic is an important part of maintaining core services. However, a larger percentage of this funding should go towards providing direct assistance to San Diegans. Where the City has extended financial assistance to small businesses and will continue to do so, we have not offered commensurate assistance to renters.

I propose the use of \$61,900,000 of the City's CARES Act Funding to create an Emergency COVID-19 Rental Assistance Program. Such a fund will offer a critical lifeline to both renters and landlords to

prevent evictions, put money into landlords' pockets to help them pay their own mortgage, and provide direct support to our local economy. Such a program should include direct assistance for renters, as well as funds for administration and assistance to qualifying non-profit organizations to help with tenant counseling, outreach and education to ensure program success.

Specifically, I propose to repurpose \$21,100,000 of the CARES Act funding from the San Diego Police Department payroll, \$21,100,000 from the Fire-Rescue Department payroll, and \$19,700,000 from Operation Shelter to Home, to ensure a \$61,900,000 for rental assistance. This recommendation is underscored by the urgent need to provide direct cash assistance to San Diego's families hardest hit by the COVID-19 pandemic to help pay rent in a time of crisis. Without this type of assistance, these families run the risk of losing their homes, through no fault of their own. In contrast, while financial support for payroll is laudable, and eligible for CARES Act funding assistance, the same assistance can be provided through the City's General Fund Reserve. Maintaining \$20,000,000 in Operation Shelter to Home allows for this valuable program to continue operating through August, when the convention center should start to transition back to normal bookings. Further, additional Operation Shelter to Home expenses can be reimbursed via funding disbursed via the Federal Emergency Management Agency.

Police Payroll, Staffing and Supplies

May Revision to the FY21 Budget: \$42.2 million

*Proposed Revision: (-\$21.1 million) to new total of \$21.1 million

Fire-Rescue Payroll, Staffing and Supplies

May Revision to the FY21 Budget: \$38.9 million

*Proposed Revision (-\$21.1 million) to new total of \$17.8 million

Operation Shelter to Home

May Revision to the FY21 Budget: \$39.7 million

Proposed Revision: (-\$19.7 million) to new total of \$20.0 million

*Funding to be offset through General Fund Reserve and Pension Payment Stabilization Reserve

INVESTMENT IN CORE CITY SERVICES

Public Liability Funds, which support costs to the City related to claims against the General Fund, were increased \$6,000,000 in the FY21 budget when compared to the FY20 Adopted Budget. Maintaining a healthy reserve of these funds is recommended. However, it should not come at the expense of eliminating core City services that could lead to greater liability. The FY21 budget proposes dramatically cutting or reducing numerous core services provided by the Transportation Department. I propose to restore some of these core services such as tree trimming, sidewalk repair, and pothole repair through the use of Public Liability Funds. Investments made to improve sidewalk conditions, maintain streets and trim trees will further protect the City from incidents related to their upkeep, or lack thereof.

Approximate cost: \$1,817,000 to restore shade tree trimming service levels

\$600,000 to support sidewalk repair

\$130,000 to restore pothole repair service levels

INVESTMENT IN CITY STAFF

The May Revision to the FY21 Budget restores a net of 96.82 positions, which is an important start to maintaining a stable workforce and stable service levels. Yet, 45 permanent, filled positions remain as proposed cuts. With relief provided by CARES Act Funding to offset other expenses, it is possible and necessary to maintain these positions. Continuing the proposed layoffs will negatively impact the City's already understaffed workforce. The cost of restoring these positions is approximately \$4,000,000. These should be restored and maintained using funding from the City's Pension Payment Stabilization Reserve.

Approximate cost: \$4,000,000

CITY DEPARTMENT RESTRUCTURING

Homelessness Strategies Department

I remain supportive of the creation of a Homelessness Strategies Department to offer comprehensive management of the City's programs and services for our unsheltered neighbors. The City, in partnership with the San Diego Housing Commission, has taken great strides to expand funding and programs for unsheltered individuals. This department will help to centralize efforts and offer more oversight, including grant funding and programming.

Mobility Department

I remain supportive of the creation of a standalone Mobility Department in the City and appreciate the Mayor's efforts to successfully create this department as a budget-neutral action within next year's fiscal budget. San Diego is one of the few major U.S. cities not to have its own mobility department, and creation of this department should remain a priority.

Approximate cost: Budget neutral

Storm Water Department

The City has accumulated a historically large backlog of both storm water and infrastructure needs. Creating this department and hiring a new director can and should help the City focus on the complexities of existing and future stormwater needs and regulations, on the successful continuation of the Pure Water program, and on the development of a comprehensive funding and operations strategy that meets storm water quality requirements and which are critical to protect our communities.

Department of Cultural Affairs

I support the creation of this new department by merging Arts and Culture Commission program staff with the Office of Special Events and Filming to centralize the City's engagement with the arts, culture and creative industries. I recommend eliminating the 1.0 FTE Program Manager position as proposed to provide some cost savings.

Approximate savings: \$116,560

PUBLIC SAFETY

Clean SD

The FY21 budget includes \$3,200,000 in one-time funding to continue the program at FY20 levels. At least half of this money should be made up through the expenditure of CARES Act funds, reducing the budget expenditure to \$1,600,000 to maintain FY20 funding levels.

Approximate savings: \$1,600,000

San Diego Family Justice Center

San Diego's Family Justice Center plays a critically unique role in the City to support clients who are fleeing abusive situations. The City Attorney's Office requested a security guard and clerical support for the Center but it is not included in the FY21 proposed budget. The City should restore the security and administrative costs to the budget to offer an additional layer of security for the individuals served. Specifically, I request the restoration of an armed security guard and 2.0 FTE clerical assistants to better serve their clients.

Approximate cost: \$56,600, 1.0 FTE Security Guard
\$115,000, 2.0 FTE Clerical Assistant 2

NEIGHBORHOOD SERVICES**Library Department**

Libraries are critically important community resources which San Diegans have come to depend on, and keeping their doors open can offer an important source of communication and community cohesion. The City has worked to restore library hours in recent years and maintaining a high level of service should be a priority. I recommend that the City restore approximately 2/3 of the proposed cut of \$6,400,000 funding to library operations to restore 10 of the 15 hours of operation to be cut.

Approximate cost: \$4,262,000 for library hours

ECONOMIC DEVELOPMENT**Arts & Culture Programs**

The arts and culture community of San Diego is one of our City's unique assets and valuable economic engine. The FY21 proposed budget would decrease the program by \$6,300,000, a 44.3% decrease from FY20. The non-profit organizations that lead this community have suffered enormously during the Coronavirus pandemic, similar to small businesses. Just as the City has extended financial assistance to small businesses via the Small Business Relief Fund, it should also support these non-profit institutions. I propose that 50% of the proposed cuts be restored.

Approximate cost: \$3,150,000

Living Wage Program Manager

The City's Living Wage Program helps to advance the interests of the City by creating jobs that keep workers and their families out of poverty. As families across the City struggle with significant pay losses due to the coronavirus, it is more important now than ever to maintain the City's Living Wage Program in tact to ensure that people who do have jobs are being paid a fair wage. I urge the City to not make any personnel reductions in the Living Wage Program, specifically to maintain the Living Wage Program Senior Management Analyst position.

Budget Priorities for Fiscal Year 2021
 May 22, 2020
 Page 5
 Approximate cost: \$102,887

Small Business Enhancement Program

The City's Small Business Enhancement Program (SBEP) provides much needed revenue to support small businesses, including Business Improvement Districts (BIDs), in San Diego. Yet the program reflects the largest non-personnel reduction in the FY21 budget. This potential cut will have disproportionate impacts on BIDs as those funds help BIDs host special events which are their economic lifeblood. These unique economic and cultural events also contribute to major economic Citywide benefits. The City should fully restore the SBEP in the FY21 budget.

Approximate cost: \$485,000

SUSTAINABILITY and PLANNING

Climate Action Plan (CAP) Implementation and Monitoring

San Diego has taken great strides to achieve its 2020 GHG reduction targets established in the City's 2015 Climate Action Plan (CAP). Five years after the Plan's adoption, it is time to ensure that monitoring and reporting of progress towards these goals continues. As called for in the Plan, it is also time to begin a 2020 Plan update to include new best practices and strategies for further GHG reduction.

Approximate cost: \$250,000 for monitoring and 2020 CAP Update

Urban Forestry

Planting trees brings economic, environmental and social benefits. The proposed FY21 budget would cut tree planting significantly. Tree planting should continue to implement the City's climate action plan and not increase the already existing backlog. I propose to restore \$300,000 to allow the City to increase the number of trees planted from 600 to 1,800.

Approximate cost: \$300,000

Mission Bay Golf Course Clubhouse Capital Improvement Program

The City's May Revise to the FY21 Budget adds \$936,184 to the Mission Bay Golf Course Clubhouse CIP. This project should be evaluated with the ongoing long-term planning and environmental review of DeAnza Cove Revitalization before future expenditures or actions are taken.

Mobility Action Plan 2.0

The City's Mobility Action Plan was completed in Fiscal Year 2020. The Plan sets a vision for the City's mobility programs and funding establishing high level goals and some recommended actions. Where the plan offers a strong vision, a 2.0 version is critical to outline actionable items, responsibilities, and funding sources to be provided in the future. This 2.0 version can also guide the new Mobility Department in its comprehensive actions.

Approximate cost: \$140,000



THE CITY OF SAN DIEGO
OFFICE OF COUNCILMEMBER MONICA MONTGOMERY

MEMORANDUM

DATE: May 22, 2020

TO: Andrea Tevlin, Independent Budget Analyst, IBA

FROM: Councilmember Monica Montgomery, Fourth Council District

SUBJECT: Final Fiscal Year 2021 Budget Priorities

With a reported decrease of \$133.1 million¹ in General Fund revenues and City departmental budget reductions of over 260 Full Time Equivalents (FTEs), the largest mitigation action across the entire City budget, there are budgetary actions that are warranted in the FY2021 budget. I commend the Mayor in responding to community concerns through the reduction of the Smart Street lights program, full restoration of recreation center hours, restoration of Mountain View/Beckwourth library hours, and the significant expansion of the Small Business Relief Fund (SBRF) through federal Coronavirus Aid, Relief, and Economic Security (CARES) Act funding. However, the proposed budget reductions of the STAR/PAL program, systemwide library hours, graffiti abatement, weed abatement, pothole repair and tree-trimming must be restored to current levels as these programs and services are critical in contributing to an overall positive quality of life for communities of concern.

My Fiscal Year 2021 Budget Priorities take into serious consideration the City's current fiscal crisis, while addressing the needs of the most vulnerable populations. We must maintain a balanced budget and instill a fiscally prudent, equitable budget that does not sacrifice core services to low and moderate income (LMI) communities.

PUBLIC SAFETY

Restoration of the STAR/PAL Program
The STAR/PAL program provide resources and mentoring to schools that are at high risk of gang activity. STAR/PAL affects change in LMI communities by providing youth tree tutoring, basketball and soccer teams, mentoring, educational field trips, and bridging the gap for youth between Police, Juvenile court, and Community Schools. This restorative program will produce long-term positive impacts to the community as potential justice-involved youth are engage with positive influences from the City. Funding for this program should not be at the expense of Independent Budget Analyst (IBA) office's recommendation of the closure of front counters at the Police Department's nine patrol commands.
Approximate Cost: \$1,400,000

FY 2020 Third Quarter Budget Monitoring Report
https://www.sandiego.gov/sites/default/files/fy2020_third_quarter_budget_monitoring_report.pdf

Page 2
 Andrea Tevlin, Independent Budget Analyst, IBA
 May 22, 2020

CARES Act Funding for the San Diego City Attorney Criminal Division

City staff's duties have been heavily impacted by the COVID-19 pandemic, and this includes the work of the City Attorney's Criminal Division. This division helps to protect some of our most vulnerable populations through assisting with domestic violence claims, gun restraining orders and through their work at the Family Justice Center. A lack of funding could negatively impact these services.

Approximate Cost: TBD

ECONOMIC RELIEF & ADDRESSING THE DIGITAL DIVIDE

Small Business Relief

The Mayor's proposed additional allocation to the small business relief fund is warranted. We must also ensure that the funding reaches businesses that are most impacted and may not have access to other governmental resources, and this can be done by partnering with organizations that are closest to those businesses. The Strategic Alliance of Ethnic Chambers of Commerce (SAECC) is comprised of the Central San Diego Black Chamber of Commerce, Asian Business Association of San Diego County, San Diego County Hispanic Chamber of Commerce and was formed to promote, coordinate, and collaborate at the regional and community levels to help grow and empower the disadvantaged business community in the San Diego County region. This alliance has submitted a proposal to the city. Their goal is to represent the interests of disadvantaged businesses in the City and County of San Diego, ensuring small businesses are equipped with the resources and technical assistance necessary to be successful. Funding must be provided to their COVID-19 Resurgent Fund and Task Force to assist with helping small business in underserved communities.

Approximate Cost: TBD

Creation of a Rent/Mortgage Relief Fund

With some communities reaching unemployment's rates as high as 30% due to the economic impacts of the COVID-19 pandemic, rent and mortgage payments are becoming increasingly difficult for both tenant and landlords. A rent/mortgage relief fund must be created to service both documented and undocumented struggling tenants and landlords impacted by the COVID-19 pandemic. Specifically, along with rent and mortgage relief, a percentage of the funding should be dedicated to tenant counseling and legal services. Ultimately, measures should be in place to prioritize rent and mortgage payment to tenants and landlords who are in desperate need of relief.

Approximate Cost: TBD

No-Cost Broadband Internet Access

Millions of people have been mandated to work, learn, and function at home as part of a statewide effort to protect the most vulnerable populations from the impacts of the COVID-19 pandemic. The need for equitable access to the internet is critical more than ever as LMI community members will potentially suffer from a lack of resources due to a lack of internet access. The City of San Diego should provide free public hot spots for the community to successfully access the internet.

Approximate Cost: \$250,000

HOMELESSNESS SERVICES

Operation Shelter-to-Home

In the beginning of April 2020, the City restructured its homeless shelter system to respond to the COVID-19 pandemic under “Operation Shelter-to-Home.” The current capacity at the Convention Center is 1500 individuals. Monthly expenditures for 1500 clients are projected at \$4.97 million per month. In order to incur cost savings, the operation should cease by October 2020.

Approximate Cost: (\$9,940,000)

Homeless Outreach Framework

A comprehensive outreach framework that moves from a contact-based approach to housing-focused outreach should be implemented in Citywide homelessness outreach efforts. Service providers with expertise in homelessness outreach must be at the crux to coordinate and carry out core outreach functions rather than SDPD. Similarly, according to the recommendation made in the Performance Audit of the of the City’s Efforts to Address Homelessness², the City must have the funding necessary to implement the new City of San Diego Community Action Plan on Homelessness³.

Approximate Cost: TBD

PARKS & RECREATION

Emerald Hills Public Park Improvements

The Emerald Hills Community Park is one of the few outdoor public spaces in Council District 4. This park was built over 50 years ago and has had no significant upgrades since then. The FY 2020 Adopted Budget allocated funds for the development of a General Development Plan (GDP) for the park. With that, the next phase in the park’s improvement process is to allocate funds towards its design.

Approximate Cost: \$500,000

Oak Park Library

The neighborhood of Oak Park needs a library as the existing library is aging. On the FY 2020 Adopted Budget, funds were allocated for a feasibility study of a new library and the study is scheduled to be completed June 2020. With that, the next phase for the new Oak Park library’s development is to allocate funds towards its design.

Approximate Cost: \$500,000

Potomac Park Temporary Improvement Project

Potomac Park, located in Paradise Hills, has been an empty and barren space yet to be activated for more than 30 years. A nonprofit organization, based in Paradise Hills, is currently working with the Parks and Recreation department to transform Potomac Park from a landfill to a native plant garden that is readily accessible to the community. Funding is needed to support the creation of the native plant garden as this project’s intention is to beautify the Paradise Hills community.

Approximate Cost: \$10,000

²Performance Audit of the of the City’s Efforts to Address Homelessness
https://www.sandiego.gov/sites/default/files/20-009_homelessness_o.pdf

³City of San Diego Community Action Plan on Homelessness
https://www.sdhc.org/wp-content/uploads/2019/10/SD_Homeless_CSH_report_final_10-2019.pdf

Page 4
 Andrea Tevlin, Independent Budget Analyst, IBA
 May 22, 2020

Sherman Heights Community Center Playground

Improvements are needed for the construction of the Sherman Heights Community Center Playground.

Approximate Cost: \$470,000

CITYWIDE SERVICES & OPERATIONAL NEEDS

Restoration of Library Hours Systemwide

It is critical the libraries remain open for community members during the COVID-19 pandemic as it serves as a safe space for youth and also serves as the only accessible resource center for LMI community members. A significant reduction of hours will negatively impact the overall quality of life for the community.

Approximate Cost: \$6,371,317

Restoration of Graffiti Abatement

Graffiti has been a continuous issue in Council District 4. Graffiti abatement should be restored in this budget cycle to assist in not only quelling the violence, but to also assist in beautifying the community.

Approximate Cost: \$267,917

Restoration of Weed Abatement

The lack of weed maintenance on the public right-of-way has been a constant issue in Council District 4 and the City in general. Moreover, overgrown weeds are a known safety hazard to the community. Funding should be restored to weed abatement, specifically to contribute to the comprehensive and routine clearing efforts of the public right-of-way.

Approximate Cost: \$756,228

Restoration of Pothole Repair

Currently the City possesses a backlog of unimproved streets that are in need of overlay. In the meantime, as we plan to address the backlog of overlays, potholes need to be addressed, especially in older neighborhoods with crumbling streets.

Approximate Cost: \$130,649

Restoration of Tree Trimming

Tree trimming is necessary to save the City from any potential litigation. With the proposed reduction to tree trimming there is an overall service level reduction from 2 years to 8 years to address palm tree trimming. The proposed 6-year service level delay time could result in serious hazards to the community.

Approximate Cost: \$1,817,193

Restoration of Brush Management

In recent years, the City has experienced numerous delays in brush abatement. As California has seen devastating wildfires across the state, it is imperative that we provide the adequate resources needed to take proactive and preventative approaches in the following areas throughout the year: regional parks, open space parks, canyon lands, etc. Funding is needed to restore brush management to its currently levels to mitigate potential brush hazards.

Approximate Cost: \$411,473

Page 5
 Andrea Tevlin, Independent Budget Analyst, IBA
 May 22, 2020

Translation and Interpretation Services

The City has the responsibility to honor diversity and translate information in multiple languages so that all community members are able to comfortably engage with the City as well as get access to services with dignity. Specifically, the City must ensure that our diverse families have access to government documents, press releases, press conferences and official websites in multiple languages. Additionally, the City should provide interpretation services in multiple languages for any City-ran event to ensure all members of the community can engage in overall City functions.

Approximate Cost: TBD

Restoration of Living Wage Program Senior Management Analyst

According to the San Diego Municipal Code Living Wage Ordinance⁴ “Paying services employees a living wage is intended to improve the quality of services provided to the City and to the public by reducing high turnover, absenteeism, and instability in the workplace.” The City must restore the Living Wage Program Senior Management Analyst to ensure community members are making the sufficient income to meet minimum standards given the local cost of living.

Approximate Cost: \$102,887

Fund City Mentorship Program

The CONNECT-2-Careers City Mentorship program was an effective program administered through the City of San Diego that provided a pathway for young people to be trained and employed by the City. This is an important program as it provides youth the necessary skills to work and develop a successful career in a local municipality. This program must be funded to continue the long-term positive impacts of producing capable young city employees for the future.

Approximate Cost: \$350,000

Fully Fund the Office of the City Clerk

The role of the City Clerk’s office is extremely important as the office provides technical and procedural support to the Council ensuring the timely posting and distribution of the Council docket, as well as the record keeping and preservation of the legislative proceedings. These functions are critical for the efficiency and effectiveness of the City and as a result the office should be fully funded to current levels.

Approximate Cost: \$239,660

Fully fund the Office of the City Auditor

The role of the City Auditors office is extremely important as the office provides performance audits, financial audits, and special investigations all essential information to assist the City Council in its decision-making process. The Office of the City Auditor also provides valuable information to City management and the general public. For these reasons the office should be fully funded to current levels

Approximate Cost: \$295,000

⁴Division 42: City of San Diego Living Wage Ordinance
<https://docs.sandiego.gov/municode/MuniCodeChapter02/Ch02Art02Division42.pdf>

Page 6
 Andrea Tevlin, Independent Budget Analyst, IBA
 May 22, 2020

Infrastructure Fund

At the conclusion of each fiscal year, staff conducts an analysis of year-end actuals to ensure that the Charter-mandated Infrastructure Fund allocation was made in full. This analysis determined the Fiscal Year 2019 payment was short by between \$5 and \$6 million. Consistent with the will of the voters who overwhelmingly approved Proposition H in 2016, at a minimum, the Infrastructure Fund must retain this fund true-up as part of the Fiscal Year 2021 Budget to help pay for critical infrastructure projects.

Approximate Cost: \$6,000,000

Climate Action Plan Update

The City of San Diego's 2015 Climate Action Plan was a groundbreaking document when it was adopted, but it must be updated to align with the latest climate science. The City's Climate Action Plan calls for an update by 2020 and it highly recommend funds must be allocated to start the CAP update process to be amended to include new best practices and strategies.

Approximate Cost: \$250,000

REVENUE SOURCES

Fleet Fund Balances

The General Fund's Fleet Replacement Fund is projected to have a \$23.5 million fund balance at the end of FY 2020. If Council chooses to do so the IBA recommends the use of 15.2 million for one-time relief.

Approximate Revenue: \$15,200,000

Public Liability (PL) Reserve

After speaking with Risk Management, the IBA learned that there is an estimated \$1.7 million in further excess PL funds available for use as a resource in the FY 2021 Adopted Budget. This resource can be included among any actions the Council takes as part of the FY 2021 Budget approval process.

Approximate Revenue: \$1,700,000

Reduction to Operation Shelter-to-Home

The current capacity at the Convention Center is 1500 individuals. Monthly expenditures for 1500 clients are projected at \$4.97 million per month. In order to incur cost savings, the operation must cease by October 2020.

Approximate Revenue: \$9,940,000

Pension Payment Stabilization Reserve (PPSR)

According the IBA \$7.9 million in PPSR is included on the Mayor May Revision. Additionally, the Mayor also determined that it was not necessary to use the \$7.9 million to balance the FY 2020 budget. The Council could potentially consider all or a portion of the PPSR as a onetime funding resource.

Approximate Revenue: \$7,900,000

This memorandum reflects my top priorities and will serve as the basis for my Council Office's support of the FY2021 Adopted Budget. We will support a budget that is equitable and responsive and that identifies and seizes opportunities to improve the quality of life of all communities.

MM/me



COUNCILMEMBER MARK KERSEY

DATE: May 22, 2020

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Mark Kersey 

RE: Fiscal Year 2021 Final Budget Priorities

This is in response to Budget & Government Efficiency Committee Chair Barbara Bry's May 1, 2020 memorandum requesting Councilmember's final input in the development of the Fiscal Year 2021 Budget. In this lean budget time, my top priority is continued investment in our neighborhood infrastructure. City leaders must avoid the mistakes of the past and resist the temptation to neglect our asset network in deficit years. To the extent that funds are available, I put forward the following requests:

Infrastructure Fund Fiscal Year 2019 True-Up Payment: \$5-6 million. At the conclusion of each fiscal year, staff conducts an analysis of year-end actuals to ensure that the Charter-mandated Infrastructure Fund allocation was made in full. This analysis determined the Fiscal Year 2019 payment was short by between \$5 and \$6 million. Consistent with the will of the voters who overwhelmingly approved Proposition H in 2016, at a minimum, the Infrastructure Fund must retain this fund true-up as part of the Fiscal Year 2021 Budget to help pay for critical infrastructure projects.

Brush Management: \$411,473. The threat of wildfires is year-round in San Diego. It is imperative that we do our part to reduce that risk by maintaining our open space and responsibly managing brush. Brush management funding should be restored to our target level of 509 acres per year.

Tree Trimming: \$1,817,193. The City of San Diego's tree inventory is one of our largest assets, but when left unmaintained, it poses a great liability to taxpayers. Fulling funding our palm and shade tree trimming contracts is necessary to improve quality of life in our neighborhoods, keep the public safe, and reduce our liability.

Reservoir Access: \$700,000. City-owned reservoirs offer family friendly recreational opportunities that include running, walking, biking, fishing, and hunting. Now more than ever,

due to social distancing restrictions, we should prioritize funding to fully open our reservoirs to the public.

Library Hours: \$6.8 million. Having libraries open and available is a critical function of the City, as it provides our residents with access to the internet and other valuable resources for all age groups in every community.

Sherman Heights Community Center Playground: \$470,000. The Sherman Heights Community Center Playground is a heavily-used and highly-beneficial City asset. Due to its age and current condition, this playground is in critical need of important safety and ADA upgrades.

STAR/PAL: \$1.4 million. STAR/PAL is a successful program with a mission of empowering underserved youth to build a safer and more prosperous community by engaging with law enforcement and collaborative partners. Funding for the Police Department's STAR/PAL Unit should be restored.

Citywide Street OCI Assessment: \$560,000. Comprehensive street OCI assessments are an invaluable tool that allows City leaders to appropriately prioritize limited resources for street repairs. The last time the City conducted such an assessment of our street network was in 2015. This data should be updated in FY21 through another citywide assessment.

Pothole Crew: \$130,649. Filling potholes is a fast and relatively-inexpensive repair to help ensure our roads are safe and reliable for residents. The modest savings from the proposed reduction of a two-man crew for this core service is outweighed by the significant corresponding reduction in value for San Diegans. This funding should be restored.

Convention Center Marketing: \$2.1 million. Due to the current economic reality, as a result of the COVID-19 pandemic, it is more important than ever to fund Convention Center marketing. Once our region returns to business as usual, we will need previously-held conventions and tourists to return to San Diego. I fully support the funding of their future marketing campaigns.

I agree with the utilization of Fleet Fund Balances as outlined in IBA Report 20-10 in order to support the General Fund in Fiscal Year 2021.

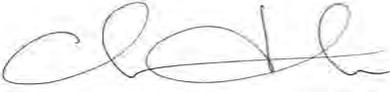


**COUNCILMEMBER CHRIS CATE
CITY OF SAN DIEGO
SIXTH DISTRICT**

M E M O R A N D U M

DATE: May 22, 2020

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Chris Cate 

SUBJECT: Recommended Fiscal Year 2021 Budget Revisions

In response to the public hearings and feedback received from Council District 6 residents regarding the Fiscal Year (FY) 2021 Proposed Budget and the Mayor's May Revision, I respectfully submit the following revisions:

Proposed Budget Reductions and Additional Funding Resources:

December 1, 2020 Re-Opening of Convention Center (\$3.2 million in TOT and Sale Tax Revenue)

Currently, the San Diego Convention Center is scheduled to be reopened for hosting conventions in January 2021. Each month that reopening is delayed results in the significant loss of Transient Occupancy Tax (TOT) revenues and Sales Tax revenue. If the Convention Center is prepared to be opened by December 2020 (utilizing the month of November for cleaning and restoration), that would generate an additional \$3.2 million in TOT and Sales Tax revenue.

Additionally, CARES Act funding is projected to be used for the duration of the closure of the Convention Center towards COVID-19 related homeless services and programs, totaling \$5 million each month. A December opening, preceded by cleaning and restoring in November, would release \$10 million in CARES Act funding.

Reduce Remainder of Arts and Culture Grant Funding (\$5.8 million)

The Proposed FY21 budget includes a reduction of funding for Arts and Culture grant programs by 50 percent to \$5.8 million. I recommend reducing the remaining \$5.8 million in Arts and Culture grant funding for the reallocation of these funds towards the restoration of more essential City programs.

General Fund Fleet Replacement Fund Balance (\$8,273,000)

The Fleet Replacement Fund is anticipated to carry a \$16.9 million fund balance at the end of FY21. This is after accounting for a transfer of \$4.8 million to the General Fund already included in the FY21 Proposed Budget and planned vehicle replacements in FY21. The Independent Budget Analyst identified this balance as a potential additional funding source to cover FY21 General Fund expenditures. I recommend transferring \$8,273,000 of the \$16.9 million fund balance to the General Fund to restore essential City programs and services in FY21.

Excess Public Liability Reserve Funds (\$1.7 million)

Risk Management has completed their analysis for the Public Liability operating projections for FY20 year-end. Expenditures are expected to be less than the anticipated resources. Risk Management now projects an anticipated \$1.7 million in further excess Public Liability funds available for FY21. I recommend this be used to restore essential City programs and services as outlined below.

Proposed Budget Allocations/Additions:**Maintaining Sunday and Monday Library Hours at all Branches (\$7 million)**

The Proposed FY21 budget includes the closure of all libraries on Sundays and Mondays. However, providing adequate library services is part of the basic functions of municipal governments. Maintaining library hours is especially important once operations are restored following the COVID-19 pandemic, when individuals out of work will need access to libraries to assist in searching for jobs and resume building, and children engaging in distance learning need access to library resources. I recommend restoring Sunday and Monday library hours at all library branches.

Restore Proposed Cuts to Weed Abatement (\$756,000)

Weed abatement is a critical City service that keeps our neighborhoods clean and ensures a quality of life for our residents. I propose the restoration of 1 full-time equivalent (FTE) position and associated non-personnel expenditures so that weed abatement services can continue to cover medians, road shoulders, and priority locations identified by the Fire Marshall.

Restore 2 FTE for Pothole Crew (\$130,000)

Maintaining the quality of City streets is one of the top priorities for District 6 residents. Filling potholes in a timely manner is a basic City service that residents expect. I propose the restoration of the proposed reduction of 2 FTE pothole crew positions to maintain the current nine 2-person crews that conduct pothole repairs. This would maintain response times to 10 instead of 12 business days.

Maintain Graffiti Abatement Service Levels (\$268,000)

Graffiti abatement is a core City service that helps maintain a quality of life in our neighborhoods while reducing overall crime. I propose the restoration of 2 FTE positions and other non-personnel expenditures allowing the City to maintain its ability to respond to graffiti abatement on private property and maintain the average response time of 8 business days.

Maintain Brush Management Service Levels within Parks and Recreation Department (\$411,000)

Our residents expect adequate brush management service levels within our Parks and Recreation Department, especially in areas of significant fire risk. I recommend the restoration of non-personnel expenditures to ensure that Parks and Recreation brush management is maintained at current levels, including brush management services at a frequency of 21 months, servicing 509 acres.

Maintain Tree Trimming Levels (\$1.8 million)

Adequate tree trimming services is important to the quality of life for residents and in ensuring public safety. The Proposed FY21 Budget includes a \$1.8 million cut to tree trimming services, eliminating the City's ability to do all routine maintenance of shade trees and increase the cycle of routine palm tree maintenance from 2 to 8 years. I propose that these cuts be restored in order to maintain current FY20 tree trimming levels.

Expansion of the Fire-Rescue Dispatch Center Floor (\$120,000)

In FY20, the Fire-Rescue Department requested \$320,000 for expanding the dispatch center floor to accommodate additional dispatchers. However, only \$120,000 was allocated for this purpose in the Adopted FY20 Budget. This expansion is crucial to ensuring the City has enough workspace for the growing number of dispatchers needed to maintain public safety until a new merged dispatch center comes to fruition. I recommend allocating the remaining \$120,000, as requested by the Fire-Rescue Department in FY20, toward this purpose in FY21.

Restoration of Water Contact Program, Waterfowl Hunting Season, and Recreation Days at City Reservoirs (\$703,000)

Ensuring adequate access to the City's public lands and recreation programs is a core City service. The Proposed FY21 Budget includes non-personnel expenditure reductions to the Public Utilities Department that would result in the elimination of the Water Contact Program at El Capitan Reservoir, the waterfowl hunting season at Barrett Reservoir, and all recreation activities at the Sutherland and Barrett Reservoirs year-round. I propose the restoration of these programs.

Restoration of Infrastructure Fund (\$5 million)

Due to the ongoing COVID-19 pandemic, the Proposed Budget and May Revision included reductions in the Infrastructure Fund, Gas Tax, and TransNet funds that pay for capital projects and street resurfacing and reconstruction projects. These are critical funds the City relies on as a significant funding source for infrastructure needs and repairing and maintaining San Diego streets. I recommend we allocate \$5 million to the Infrastructure Fund to address these needs, with a portion of the funds to be allocated toward the Olive Grove Park and Hickman Field Improvement projects. Funds from these projects were used to close the FY20 budget deficit.

Restore STAR/PAL Program (\$1.4 million)

The STAR/PAL program led by the San Diego Police Department is a vital program providing over 10,000 youth services annually to underserved communities throughout the City. STAR/PAL offers free educational, athletic, and recreational programs for youth. The program also helps bring youth and law enforcement officers together to promote better community relations. The FY21 Proposed Budget eliminates the STAR/PAL program by removing 7 FTE positions and \$1.4

million in expenditures. I recommend restoring these positions and expenditures in order to maintain this all too important program.

San Diego Tourism Authority Long-Term Marketing (\$1,050,000)

The San Diego Tourism Authority is charged with providing long-term marketing for Convention Center events beyond 18 months. These events bring in TOT revenue to the City, which is our third largest source of revenue. Due to the closure of the Convention Center, the City will experience tens of millions of dollars in lost revenue. As we proceed through the pandemic, it is more important than ever that San Diego be prepared to compete for conventions in order to generate the revenues needed to provide core services for residents. I propose we reinstate half of the funding for the marketing contract with the Tourism Authority.

Restore City Auditor Budget Reductions (\$295,000)

The Office of the City Auditor plays an important oversight and watchdog role for the City. It completes a wide variety of audits and investigations that ensure the City is accountable to taxpayers. The FY21 Proposed Budget makes reductions to the City Auditor's budget that would leave critical positions vacant and may result in layoffs and furloughs. I propose that we restore these reductions.

Maintaining City Attorney Staffing Levels (\$5 million in CARES Act Funding)

As mentioned above, a December opening of the Convention Center would release \$10 million in CARES Act funding. I propose utilizing \$5 million of this amount to maintain the service levels provided by the Office of the City Attorney, as requested, in order to cover COVID-19 related expenditures.

Establishing a Rental Assistance Program (\$5 million in CARES Act Funding)

The COVID-19 pandemic has resulted in unprecedented levels of unemployment throughout the City. This has led many renters to find themselves unable to pay their rent on time. While the City has implemented an eviction moratorium, we should also establish a rental assistance program for tenants who face financial hardship so that renters may apply for relief while also ensuring landlords continue receiving the much needed rental income. I propose using the remaining \$5 million in repurposed CARES Act funding toward this purpose.

Summary of Proposed Reductions and Additions

Reductions/New Funding Resources	Amount	Additions	Amount
Arts & Culture	\$5,800,000	Library Hours Restoration	\$7,000,000
Fleet Replacement Fund Balance	\$8,273,000	Weed Abatement	\$756,000
Excess Public Liability Reserve	\$1,700,000	Pothole Crew	\$130,000

Increase in TOT and Sales Tax Revenue Assuming December 1st Convention Center Re-Opening	\$3,200,000	Graffiti Abatement	\$268,000
Repurposing CARES Act Funding	\$10,000,000	Brush Management	\$411,000
		Tree Trimming	\$1,800,000
		Expansion of Fire Dispatch Center	\$160,000
		Restoration of Reservoir Recreation Programs	\$703,000
		Restoration of Infrastructure Fund	\$5,000,000
		Restore STAR/PAL	\$1,400,000
		SDTA Long-Term Marketing Contract	\$1,050,000
		Restore City Auditor Cuts	\$295,000
		Maintaining City Attorney Services	\$5,000,000 (CARES)
		Rental Assistance Program	\$5,000,000 (CARES)
Total	\$28,973,000	Total	\$28,973,000

CC:ay



City of San Diego
Councilmember Scott Sherman
Seventh District

MEMORANDUM

DATE: May 22, 2020
TO: Andrea Tevlin, Independent Budget Analyst
FROM: Councilmember Scott Sherman
RE: Updated FY 2021 Budget Priorities

Updated Budget Priorities

Restore Tree Trimming (\$1,700,000 from Public Liability Operating Fund)

Payouts from the Public Liability Fund for damage caused by City maintained trees are common, and any reduction in tree trimming service levels will only increase the amount of such payouts. Use of the \$1.7 million in excess Public Liability funds to restore tree trimming will keep our tree trimming schedule on target and save costs from future liability pay outs.

Restore Reservoir Access (\$700,000)

Recreation at our City reservoirs is a very affordable and family friendly opportunity to enjoy nature and all the beautiful scenery San Diego has to offer. Now more than ever, social distancing compliant recreation opportunities are critical and we can't allow any hard closures of our City-operated lakes as is proposed in the Mayor's budget. While long term solutions to create a sustainable lakes recreation program are in progress, funding should be restored to allow access at our lakes through FY2021.

Infrastructure Fund Sales Tax True-Up (\$5,000,000-\$6,000,000)

At the May 21 Budget Review Committee hearing, Councilmember Kersey brought up the issue of FY19-FY20 Sales Tax true-up with the Infrastructure fund and I ask that be included in the FY 2021 budget for neighborhood infrastructure projects.

Restore Library Hours (\$1,830,000)

The cost to operate all neighborhood library branches with the exception of Central library on Sundays is \$1.83 million. This is the most cost-effective option to preserve maximum library access. I urge the administration to explore utilizing volunteers to further restore library hours.

Restore Office of the City Auditor (\$295,000)

We need the office of the Auditor now more than ever as we just saw with the fraud hotline investigation of a City employee allegedly involved in a pay to play scheme with a contractor. The work performed by our City Auditors actually saves the City substantial amounts of money when they uncover inefficiencies, waste, fraud, or abuse of taxpayer dollars. The Auditor is tasked with providing independent oversight of our City spending and operations, and inflicting over 7% in cuts and forcing them to lay off two auditors is pennywise and pound-foolish.

Convention Center Marketing Budget (\$1,050,000)

At the May 21 budget hearing, Convention Center CEO Rip Rippetoe mentioned that they could partially fund some marketing to promote Convention Center bookings to begin to revitalize our tourism revenue. The City should contribute to boost their marketing capacity and bring much needed business to our hotels, restaurants, and attractions which in turn brings needed revenue to the City to provide public services to our residents.

Rental Assistance Fund (\$5,000,000 CARES act)

There has been significant discussions among Councilmembers regarding the establishment of a Rental Assistance Fund to help City residents unable to pay their rent due to COVID-19 related financial hardships. I identified some potential funding sources in my May 18th memorandum however the fund should be made up of multiple funding streams and philanthropy. A \$5,000,000 CARES act contribution to the fund will help get to the necessary funding level to have an impact for renters facing hardships.

Homeless Strategies Division (Preserve current proposed funding levels)

The May revision continues to fund the Homelessness strategies division in accordance with the City of San Diego Community Action Plan on Homelessness. There should be no reductions in the final budget to any of the following programs:

- *Clean SD.* Clean SD has proved to be extremely successful citywide. Particularly in District 7, Clean SD has been instrumental along the San Diego River. We have seen a dramatic decline in the number of homeless encampments due to the persistence work by SDPD and ESD.
- *3 FTE for Homeless Strategies.* During Budget deliberations last year 3 positions were transferred from the City to the San Diego Housing Commission by direction of the City Council. To meet our goals, it is essential these 3 positions are restored in the FY 2021 Budget. Compared to similar cities our Homeless Strategies Division is understaffed and underfunded. For instance, when you look at comparable municipalities, Denver's Road Home Program has 7 FTEs and is still viewed as understaffed and Dallas' Office of Homeless Solutions has a budget of \$11.5 million. To achieve our goals, it is essential that we have the necessary staff and resources.
- *Bridge Shelters.* Bridge shelters are essential for providing temporary relief from the streets for individuals experiencing homelessness. At these shelters individuals are not only provided with a place to sleep and meals, but they are connected to services to assist them with finding permanent housing. It is important that we continue funding our current 4 shelters while also looking for other locations.

- *Storage Connect Centers.* Our Storage Centers provide the ability for homeless individuals to securely store their belongings so they can be independent giving them the ability to go to work and meet with social workers. We must continue to fund and expand the program if we are at capacity.
- *Safe Parking Lots.* Safe Parking lots provide a protected and secure environment for our unsheltered population living out of their own vehicles. At these locations individuals are provided with support and tools to help stabilize and transition back into permanent housing.

2-1-1 San Diego (\$275,000)

In the midst of our COVID-19 public health crisis, the City and all surrounding local governments have relied on the services of 2-1-1 more than ever to connect our residents to vital resources. Our City departments have also relied on 2-1-1 to serve as a central clearing housing for reports of violations of our local public health orders. Due to the work load generated from our residents and our reliance on them for enforcement of our life saving public health measures, we should dedicate a modest investment in supporting 2-1-1's ongoing operations. Possible funding sources include CDBG-CV funds or CARES Act funding.

Protected Bike Lanes from Old Town Transit Station to Stalmer Street (\$400,000)

The Linda Vista Planning Group's Traffic and Transportation Subcommittee has been working with the City's Transportation and Stormwater Department to evaluate the implantation of a safe, comfortable, and protected bike and micro-mobility lane along Linda Vista Road to access one of the major employment destinations in Kearny Mesa. The City evaluated the location and concluded that a protected buffered bike lane would be beneficial in that region. The installation of this improvement would not require the removal of car lanes or parking.

Please prioritize the installation of a safe and protected bicycle facility, per Vision Zero guidelines for strategic solutions for safety, from Old Town Transit to Stalmer. This improvement would also encompass a pedestrian safe crossing at USD.

Serra Mesa Storm Drain & GI (SD) PIN: B15099 (\$2,558,000)

This project will upgrade various deteriorated storm drain (SD) at several locations in the Serra Mesa Community. Corrugated metal pipes (CMP) SD in the canyons near Monarch St., Shawn Ave, Palace Dr., Larabee Ave., Walker Dr., and Mobley St are in poor condition and need to be replaced. The work will include slope restorations impacted from the proposed construction work. The design is nearly complete, environmental permitting and land acquisition still need to be complete and funding for construction needs to be allocated before the subject project can be put out for construction bids. Due to numerous storm water emergencies this fiscal year caused by heavy rains funding and resources had to be reallocated from this project to other storm drain emergencies. If funded this project could be put out for construction bids in fall of 2021.

Potential Funding Sources

Preserve Pension Payment Stabilization Reserves

Use of the PPSR in the FY 2021 budget would be very shortsighted. The Council should keep this reserve intact until next year's ADC payment is determined. The market volatility due to COVID-

19 combined with the City's severely curtailed revenues could make it necessary to utilize the full PPSR next year in order to honor our commitment to our retirees and mitigate service delivery impacts to our residents. I do not support any use of this fund for FY2021.

Utilization of Fleet Replacement Fund

I support use of the Fleet Replacement Fund as proposed in your May 20 report number 20-10.

Reduction in Arts and Culture Grant Funding (\$5,800,000)

I support utilizing Arts & Culture Grant funding for other essential City services.

Elimination of Proposed Cultural Affairs Department & Imposition of 4% Cuts

Your IBA report 20-10 notes that the creation of this new department adds \$56,000 in new costs. As it is not truly a budget neutral move the creation of this department should be postponed at this time. Furthermore, the remaining Arts & Culture Commission and Office of Special Events and Filming should strive to achieve the 4% cuts imposed on most General Fund departments.



COUNCILMEMBER VIVIAN MORENO
City of San Diego
Eighth District
MEMORANDUM

DATE: May 22, 2020

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Councilmember Vivian Moreno

SUBJECT: Final Budget Priorities and Revisions to the Fiscal Year 2021 Budget

Over the last few weeks the Council has heard from many San Diegans regarding their priorities in the city's proposed budget. Public testimony and feedback about the city's FY21 budget is critical to ensuring the services and programs that the public is advocating for are included in the final adopted budget. I appreciate the Mayor's revisions to the proposed budget released on May 19, 2020, that included items I strongly advocated for during the City Council's Budget Review Committee hearings, such as restoring Parks and Recreation services and staffing, eliminating general fund spending on the smart streetlights program and the use of the CARES Act funding to pay for services related to COVID-19.

Taking public testimony and staff responses to Council questions into account, I submit this memorandum which contains my priorities for the Fiscal Year 2021 budget. I have proposed \$26 million in new expenditures and suggested \$62 million in budgetary resources.

EXPENDITURES

NEIGHBORHOOD SERVICES

Arts and Culture

The proposed budget includes a \$5.7 million reduction to arts and culture funding (CCSD and OSP). Maintaining arts and culture funding for various organizations that provide outreach and education in underserved communities is critical, especially as the status of how arts education will be achieved through distance learning is being debated within our schools. Reducing the proposed cut by half and directing those funds towards arts and culture activities in underserved

areas of the city will help assist students who may not have other resources at their disposal to be exposed to the arts.

Approximate cost: \$2.85 million

Citywide Broadband Pilot Program

Providing citywide broadband internet access is critical to closing the digital divide and has become an even higher priority as more students are practicing distance learning during the COVID-19 pandemic. A pilot program that provides internet access to all residents should be funded in underserved communities.

Approximate cost: \$250,000

Library Services

The Library Department provides critical services for all members of our communities and they need to be accessible, especially with the probability that distance learning for students could continue into the fall. Library services should be fully restored to ensure the city is providing this essential service to residents during this public health emergency.

Approximate cost: \$6.8 million

Parks and Recreation- Assistant Recreation Center Directors

Although the May Revise restored 65.29 FTE positions and \$3.6 million to restore recreation center hours and pool hours, it did not include restoring 2 FTE Assistant Recreation Center Director positions and 0.50 associated Recreation Leader hourly positions. These positions should be restored to ensure all park and recreation facilities have services fully restored.

Approximate cost: \$202,000

Parks and Recreation- Brush Management

The proposed budget includes a reduction of \$411,000 in non-personnel expenditures which will reduce the frequency of brush management from 21 months (509 acres) to 26 months (412 acres). This reduction could result in more dangerous conditions conducive to wildfire at a time when the city can ill afford to divert first responder resources. This funding should be restored in the FY21 budget.

Approximate cost: \$411,000

Parks and Recreation- Mission Trails Park Ranger

The proposed budget includes a reduction of \$79,000 for 1 FTE Park Ranger position for Mission Trails Park. Restoring this position is important as more San Diegans are utilizing our parks and open spaces during the COVID-19 pandemic. This funding should be restored in the FY21 budget.

Approximate cost: \$79,000

Parks and Recreation- Maintenance Staff

The proposed budget includes a reduction of \$331,000 for 5 FTEs related to various parks maintenance positions. Restoring these positions will ensure that our parks remain well maintained for residents This funding should be restored in the FY21 budget.

Approximate cost: \$331,000

Parks and Recreation- Developed Regional Parks

The proposed budget includes a reduction of \$1 million for 13 FTEs related to developed regional parks positions. Restoring these positions are important as more San Diegans are utilizing our parks and open spaces during the COVID-19 pandemic. This funding should be restored in the FY21 budget.

Approximate cost: \$1 million

PUBLIC SAFETY**Police Department- Domestic Violence Unit Associate Management Analyst**

The proposed budget includes reductions in the Police Department to civilian positions. Included in these reductions is 1 FTE Associate Management Analyst position in the Domestic Violence Unit (\$148,565). This position should be restored in the FY21 budget so the Domestic Violence Unit is fully operational.

Approximate cost: \$148,565

Police Department- Police Investigative Service Officers

The proposed budget includes a number of reductions in the Police Department to civilian positions that provide vital support for sworn officers. Included in these reductions are 6 FTE Police Investigative Service Officers (\$469,048) who perform field work that would now fall to sworn officers if the reductions are included in the FY21 budget. These positions should be restored in the FY21 budget to ensure that our sworn officers are free to provide much needed public safety services to our neighborhoods.

Approximate cost: \$469,048

Police Department- STAR/PAL Program

The proposed budget eliminates the Police Department's STAR/PAL Unit, which consists of 7 FTEs and \$1.4 million in expenditures. This funding should be restored in the FY21 budget.

However, it is critical that other police resources are not impacted with the restoration.

Specifically, closure of the front counters at each of the Police Department's nine patrol commands should be retained in the FY21 budget.

Approximate cost: \$1.4 million

Police Department- Word Processing Operators

The proposed budget includes a reduction of 8 FTE Word Processing Operators positions and total expenditures of \$624,738. These positions provide administrative support in various divisions in the Police Department. This reduction will require existing staff to support work performed by these positions. In order to ensure our sworn officers remain available to provide public safety services to our neighborhoods, these positions should be restored in the FY21 budget.

Approximate Cost: \$624,738

FINANCE BRANCH

City Treasurer

The proposed budget eliminates 1 FTE Delinquent Accounts Collections Investigator position (\$67,354). This position slated for elimination should be preserved due to the fact that each collections investigator position generates revenue for the city in the form of debt collection, which more than pays for the cost of the actual position.

Approximate cost: \$67,354

Purchasing and Contacting

The proposed budget eliminates 2 FTE Department Management and Equal Opportunity Contracting (EOC) Program Administrative staff positions (\$194,671) and 1 FTE Living Wage Program Senior Management Analyst position (\$102,887). The positions slated for elimination should be preserved to ensure the city's living wage enforcement and EOC monitoring is strong.

Approximate cost: \$298,000

PUBLIC UTILITIES BRANCH

Transportation Department- Shade Tree Trimming

The proposed budget would decrease shade tree trimming maintenance by \$1.8 million. This cut negates the city's ability to do all routine maintenance of shade trees and increases the cycle of palm tree maintenance from every 2 years to every 8 years, limiting services to reactive and emergency trimming. This funding should be restored in the FY21 budget. An increased frequency for services will allow for faster response to constituent requests for tree trimming services and help to reduce potential future liability to the city.

Approximate cost: \$1.8 million

Transportation Department- Weed Abatement

The proposed budget includes a reduction of \$756k and 1 FTE for weed abatement. This cut will only allow the Department to respond to the highest priority Fire Marshal requests and right-of-way spraying and leaves no resources for manual removal of weeds on the median or road shoulders. This funding should be restored in the FY21 budget. An increased frequency for services will allow for faster response to constituent requests for weed abatement, reduce fire hazards and keep our communities well maintained.

Approximate cost: \$760,000

Transportation Department- Traffic Installation

The proposed budget includes a reduction of \$430,000 and 1 FTE for traffic installation. This position installs new traffic striping and signs, cross walks, bike lanes, curb painting. Eliminating it will slow the installation of all of these items. Funding should be restored in the FY21 budget to ensure traffic installation work to continue.

Approximate cost: \$430,000

Transportation Department- Graffiti Abatement

The proposed budget includes a reduction of \$268,000 and 2 FTEs for graffiti abatement services, a 25% cut to current staffing levels. This cut will eliminate the city's ability to respond

to all graffiti abatement on private property, as well as increase the average number of days it takes to respond to a graffiti complaint from 8 business days to 10 business days. Funding should be restored in the FY21 budget to ensure graffiti abatement work to continues.

Approximate cost: \$268,000

Transportation Department- Pothole Repair

The proposed budget includes a reduction of \$131,000 and 2 FTEs for pothole repair services. The reduction will cut one of the nine 2-person crews that fill potholes and increase the average response time for pothole repair from 10 business days to 12 business days. Funding should be restored in the FY21 budget to ensure pothole repair services continue unhindered.

Approximate cost: \$131,000

Transportation Department- Street Engineering

The proposed budget includes a reduction of \$88,000 and 1 FTE for street engineering services. This position improved the efficiency of the planning process for repaving projects by doing mark out and other work that would typically have to be contracted out. This process will slow down as a result of the proposed cut. Funding should be restored in the FY21 budget to restore this position.

Approximate cost: \$88,000

Transportation Department- Heavy Truck Driver

The proposed budget includes a reduction of \$71,000 and 1 FTE for a Heavy Truck Driver position. The elimination of this position will result in slower and less efficient city paving activity. Funding should be restored in the FY21 budget to restore this position.

Approximate cost: \$71,000

SMART & SUSTAINABLE COMMUNITIES BRANCH

Planning Department- Environmental Planning and Community Planning

The proposed budget includes a reduction of 6 FTE positions related to environmental planning and community planning activity. The work these employees do to advance our community planning efforts is invaluable and we need to make sure we are moving forward with our community plan updates and efforts to alleviate the housing crisis. These positions should be restored in the FY21 budget.

Approximate cost: \$733,000

Planning Department- Otay Mesa/Nestor Community Plan Update

Include the Otay Mesa-Nestor Community Plan Update in the FY21 community plan update work plan. The first Otay Mesa-Nestor Community Plan was adopted in 1979 and it was last updated in 1997.

Planning Department- Barrio Logan Community Plan Update

Include adequate funding to continue work on the Barrio Logan Community Plan Update. If possible, this plan update should be completed in FY21.

Real Estate Assets Department (READ)- Facilities Services

The proposed budget includes a reduction of \$881,000 and 10 FTEs for a variety of positions related to facilities maintenance, including Electrician Supervisor, Electrician Apprentices Plasterer, Administrative Aide, Construction Estimators, Painter, and HVACR Technician Apprentices. Retaining these positions would allow the city to perform more preventative maintenance, which reduces costs for future repair, and mitigates growth of the city's deferred capital backlog. Funding should be restored in the FY21 budget to restore these positions. Approximate cost: \$881,000

INDEPENDENT DEPARTMENTS**Office of the City Auditor**

The proposed budget includes a reduction of \$295,000 to the City Auditor's office which will result in a decrease in staff or salary reductions. Ensuring the City Auditor has the resources needed to conduct the audits suggested by the City Council and members of the public is critical to the Auditor's independence and ability to complete the annual work plan. Approximate cost: \$295,000

Office of the City Clerk

The proposed budget includes a reduction of \$240,000 to the City Clerk's office which will have a significant impact on service levels. The Clerk has indicated that this cut would restrict the department's ability to accommodate emergency Council meetings, meet legal requirements, and support elections related work including additional city ballot measures and initiatives submitted by the public. This funding should be restored in the FY21 budget. Approximate cost: \$240,000

OTHER DEPARTMENTS**Communications Department**

The proposed budget includes a reduction of a Senior Public Information Officer FTE. This is the fourth consecutive fiscal year a Public Information Officer position has been reduced. This reduction will impact response times and reduces staff's ability to effectively perform public outreach and engagement. If the Communications Department is dissolved, this position would be a vital addition to one of the many departments that would require communications staff. Approximate cost: \$102,000

RESERVES**Creation of a COVID-19 Revenue Reserve**

The Independent Budget Analyst has suggested the creation of a COVID-19 Revenue Reserve with any available funds that remain after restoring critical public services. This special purpose reserve would serve as a buffer against revenue shortfalls in FY21 and FY22. If it is not used by FY22, the funds could be used to fund the General Fund Reserve or fund other priority services. This fund could be funded with proceeds from the sale of the stadium site (\$14.5 million) and any savings in excess of FY21 service restorations identified in this memo (\$36 million). Approximate cost: \$50.5 million

INFRASTRUCTURE

Infrastructure Fund

In FY19 the Infrastructure Fund was short by \$5 million. The FY21 budget should allocate this funding to the Infrastructure Fund so that the infrastructure projects our residents deserve can be funded this fiscal year.

Approximate cost: \$5 million.

Sherman Heights Community Center Playground CIP# B18006

Project Description: Removal of existing playground equipment, picnic tables, and safety surfacing. The existing ADA ramp is to be evaluated and necessary modifications made to make the playground area accessible from the public way. Some grading may be necessary to accommodate the installation of a concrete base for the new poured in place rubberized safety surfacing. This project requires \$470,000 for construction in FY21.

Future Infrastructure/Commercial Paper/Bond Issuances and/or CDBG Reprogramming:

The projects listed in Attachment A are high priority community needs for the FY21 budget. Consideration should be provided to those projects eligible for any additional FY21 funding opportunities.

SUGGESTED REVENUE SOURCES

The cost of restoring the services listed above is approximately \$26 million. In order to ensure the FY21 budget is balanced, I am offering up potential alternative revenue sources that total over \$62 million.

Outside Contracts Reduction

The FY21 proposed budget includes \$245 million in general funds for outside contracts. A 4% reduction in outside contracts results in a savings of \$9.8 million.

Available resource: \$9.8 million

Cancellation of City Leases

If the City could cancel the lease for the 101 Ash Street building, it could potentially save up to \$10.4 million for FY21. Additionally, cancelling the lease for the Kearny Mesa Repair facility could save up to \$13.8 million.

Available resource: \$24.2 million

Suspend CleanSD Program for FY21

Suspension of the CleanSD Program would result in a savings of \$6.7 million.

Available resource: \$6.7 million.

Dissolution of the Communications Department

Dissolving Communications as a standalone department and returning Public Information Officers to individual departments would allow the city to realize at least \$481,000 in savings related to the elimination of two management positions.

Available resource: \$481,000

Management/Unclassified/Unrepresented Reductions

Savings can be realized from the following reductions to management positions and benefits:

- Elimination of half of the existing ACOO/DCOO positions: \$950,000
- One-Week Furlough for all unrepresented management positions: \$1.4 million

Available resource: \$2.35 million

Elimination of Proposed New Departments

Four new departments are proposed in the FY21 budget. Each one has increased costs largely related to management positions. The following savings can be realized by eliminating the creation of these new departments:

- Cultural Affairs: \$56,000
- Homeless Strategies: \$487,000 related to the creation of three positions. In FY21 the positions are cost neutral because they are paid for with grant funding, but that cost would become General Fund cost in FY22. This grant funding could be used as a resource for other city homeless programs, such as Operation Shelter to Home.
- Mobility: \$551,000 cost for 2.5 additional FTEs. A large portion of the transferred revenue to support the additional requested positions is the General Plan Maintenance Fund, which is typically used for long-range planning policy documents. The Planning Department greatly relies on this fund to ensure various community planning activity is funded. Using these funds to create new management positions decreases critical resources for our Planning Department in a year when Community Planning and Environmental Planning positions are being cut.
- Storm Water: \$382,000 related to the cost of a new Department Director. The Mayor covered this cost by reducing a contract which will delay an investigative order work plan until FY22 at which time funding will need to be restored. If the department has identified this funding as not critical in FY21 then it should be used to cover costs related to service cuts in the Transportation and Storm Water Department, such as pothole repair and graffiti abatement- not a new management position.

Available resource: \$1.47 million

Fleet Department Fund Balance

The Independent Budget Analyst has identified \$15.2 million available in fund balance in the Fleet Department. This fund balance should be used to support general fund expenditures or reserve funding in FY21.

Available resource: \$15.2 million

Public Liability Reserve

The Independent Budget Analyst has identified an estimated \$1.7 million in excess Public liability reserve funds available for use as a resource in the FY21 budget. This excess in Public Liability Reserve funding should be used to support general fund expenditures.

Available Resource: \$1.7 million

Thank you for your consideration of restorations and reductions outlined above. This memo reflects my top priorities and will serve as the basis for my support of the budget.

ATTACHMENT A

As previously submitted via my Capital Improvement Program (CIP) Priorities for Fiscal Year 2021 through 2025, below are the CIP projects in District 8 that should be funded in the FY21 budget.

Beyer Park Development CIP# S00752

Project Description: The project, located at Beyer Boulevard and Enright Drive, consists of the design and construction of Beyer Park and is working towards approval of the General Development Plan with a target of going to the Park and Rec Board for approval in Fall 2019. The project is currently in the environmental review process and are working with the Development Services Department towards preparation a draft CEQA document. The design phase will be completed in Fall 2020. Construction could begin in Fall 2020 if funding is allocated in FY21. Full construction of the project requires \$17 million.

Boston Linear Park

Creation of a Capital Improvement Project for creation of Boston Linear Park and identification of funding for a General Development Plan.

Chollas Creek Trail

Project Description: The FY21 budget should include funding to implement a Class 1 multi-use trail along Chollas Creek from Southcrest Trails to the Bayshore Bikeway. This project requires \$7 million.

Commercial & 20th Storage Facility Cleaning, Sanitization and Code Enforcement

Project Description: The area around this facility should continue to receive an increased level of streets and sidewalk cleaning/sanitization. Additionally, increased code enforcement staffing is critical to ensure the area around the facility remains clean and free of debris. Funding for these activities is critical and should be included in the FY21 budget.

Dennery Ranch Neighborhood Park CIP# S00636

Project Description: The project, located at Dennery Road and Ballast Lane, consists of the design and construction of Dennery Ranch Neighborhood Park in the Otay Mesa Community. This project was estimated to cost \$15.1 million, however recent bids for construction came back over budget. If staff can develop a strategy to bridge the funding gap, this project can begin construction in FY21.

Hidden Trails Neighborhood Park CIP# S00995

Project Description: This project, located east of Parson's Landing and north of Westport View Dr. in the Ocean View Hills Neighborhood, provides for the acquisition, design and construction of an approximately 3.7-acre Neighborhood Park. The project could include sport fields, children's play areas, walking paths and other amenities. The General Development Plan (GDP)

is anticipated to be complete by Summer 2020. The project will require \$340,000 to begin the construction phase in FY21.

Howard Avenue-Village Pine to Iris Avenue Sidewalk CIP# B18019

Project Description: This project will install new concrete sidewalk on the east side of Howard Avenue between Iris Avenue and Village Pine Drive. The project also includes installation of a new retaining wall, curb ramps, traffic signal relocation, and other associated improvements for the installation of the sidewalk. This project is in design and requires \$893,000 for construction in FY21.

La Media Road CIP #S15018

Project Description: This project will widen La Media Road between SR-905 to Siempre Viva Road. La Media Road will be widened to a six-lane primary arterial from SR-905 to Airway Road, a five-lane major between Airway Road and Siempre Viva Road with three southbound lanes and two northbound lanes. Improvements from Siempre Viva Road to Otay Truck Route will be constructed under a different project. This project will also improve drainage at the intersection of La Media Road and Airway Road. This project has \$11.8 million in unidentified funding needs. The design phase will be complete in December 2019. It should be prioritized to ensure it moves towards construction as swiftly as possible.

Nestor Fire Station No. 30 Upgrades

Project Description: A CIP Project needs to be created to address deferred maintenance issues at the Nestor Fire Station (Station No. 30). Deferred maintenance needs total \$2.05 million and include:

- Complete remodel similar to FS33 with new kitchen, office and dorm expansion, bathrooms, HVAC, exhaust extraction, flooring, paint interior and exterior, window and landscaping. Cost estimate: \$2 million
- New flooring in kitchen, Ready Room, dorms. Cost estimate: \$10,000
- Six ready chairs. Cost estimate: \$6,000
- Programmable PPE washer. Cost estimate: \$2,000
- Exhaust extraction system replacement. Cost estimate: \$25,000

Otay Mesa-Nestor Fire Station No. 6 Upgrades

Project Description: Fire Station No. 6 is one of the city's oldest stations and requires several deferred maintenance and living condition improvements. A remodel of current bathrooms, kitchen, individual dorm rooms and replacement of the HVAC system should be included in the FY21 budget. Estimated cost is \$250,000.

Repurposing of Historic San Ysidro Library Building (101 West San Ysidro Boulevard) into a Teen Center

Project Description: The repurposing of this facility into a teen center would provide critical services such as youth programming and a meeting space for youth. The historic San Ysidro Library served the community from 1924 until September 2019 when the new San Ysidro branch

library opened. This building is centrally located and easily accessible. Repurposing the building into a Teen Center would ensure the community would continue receiving valuable services. Funding in FY21 should be allocated to allow for the preliminary design of the repurposing of the current building.

San Ysidro Traffic Signals

Project Description: The CIP budget should allocate sufficient funding for the installation of new traffic signals at the following locations, as identified within the San Ysidro Impact Fee Study:

- Dairy Mart Road and Vista Lane. Cost estimate: \$275,000
- Dairy Mart Road and Servando Avenue. Cost estimate: \$275,000
- Dairy Mart Road and Camino De La Plaza. Cost estimate: \$275,000
- West San Ysidro Boulevard and Alverson Road. Cost estimate: \$275,000
- Camino De La Plaza and Sipes Lane. Cost estimate: \$275,000
- East San Ysidro Boulevard and Center Street. Cost estimate: \$275,000

Sherman Heights Community Center Playground CIP# B18006

Project Description: Removal of existing playground equipment, picnic tables, and safety surfacing. The existing ADA ramp is to be evaluated and necessary modifications made to make the playground area accessible from the public way. Some grading may be necessary to accommodate the installation of a concrete base for the new poured in place rubberized safety surfacing. This project requires \$470,000 for construction in FY21.

Sidewalk Installations

- Thermal Ave.-Donax Avenue to Palm Avenue Sidewalk CIP# B18157
 - **Project Description:** Installation of sidewalk on east side of Thermal Avenue between Palm Avenue and Donax Avenue and the west side of Thermal Avenue from Dahlia Avenue to Donax Avenue. The project is currently in design and will require \$1.1 million in funding in FY21 to be constructed.
- Create CIP for Saturn Boulevard Sidewalk Project
 - **Project Description:** Creation of a CIP Project for the construction of a sidewalk on the west side of Saturn Boulevard between Dahlia Avenue and Elm Avenue. In 2016, the Transportation and Storm Water Department determined that this location qualifies for sidewalks under City Council Policy No. 200-03. The project number is Saturn Boulevard (SN 15-770299) and has been added to the City's "Sidewalk Needs List" competing with other similar projects to receive funding for construction.
- Create CIP for the installation of new sidewalks in San Ysidro
 - **Project Description:** Creation of a CIP Project for the construction of sidewalks at the following locations:

1. West San Ysidro Boulevard, from 156 West San Ysidro Boulevard, to 198 West San Ysidro Boulevard (Fire Station 29).
 2. West Side of Otay Mesa Road between Beyer Boulevard and Otay Mesa Place (SYSD).
- Create CIP for the installation of new sidewalks in Nestor
 - **Project Description:** Creation of a CIP Project for the construction of sidewalks at the following locations:
 1. Elm Street, from west 16th Street to Harwood Street.
 2. Elm Street, from 15th Street to 14th Street.
 3. Donax Avenue, from 15th Street to 16th Street.
 4. Donax Avenue, from 16th Street to Thermal Avenue.
 5. Donax Avenue, from Thermal Avenue to Saturn Avenue.
 6. Thermal Avenue, from south Palm Avenue to Donax Avenue.
 7. Saturn Avenue, from Dahlia Avenue to Elm Street.
 8. 16th Street, from Elder Avenue to Elm Avenue.
 9. Elder Avenue, from 16th Street to Thermal Avenue.
 10. 951 Granger Street (no existing sidewalk at this address).
 11. Granger Street between Elm Street and Donax Avenue.
 12. Southwest corner of Elm Avenue and 14th Street.
 13. Atwater Street, from Fern Avenue to Coronado Avenue (Missing sections of sidewalk).
 14. Grove Avenue, between Saturn Boulevard and Switzerland Drive
 15. North side of Avenida Del Mexico, between Saturn Boulevard and Elm Avenue.
 16. East side of Hollister Street between Flower Avenue and Starburst Lane (sidewalk is temporary and needs to be built to city standards)

Southwest Neighborhood Park CIP# P18010

Project Description: The project scope is to prepare a General Development Plan (GDP) for an approximately 11.5-acre neighborhood park including a draft environmental document as required for submittal to the Parks and Recreation Board for review. A construction cost estimate based on the final GDP shall be prepared. Improvements may include a children's play area, picnic areas, and comfort station. The GDP and environmental document are expected to be complete in Fall of 2020. The next phase will require funding for construction documents in FY21. The total project cost estimate is \$8.8 million.

Unpaved Roads in Stockton

Project Description: Create a CIP to pave the following unpaved roads in Stockton.

1. South Bancroft Street at the intersection of Greely Avenue.
2. Durant Street at the intersection of Payne Street.
3. Alley between K and L Street, east of 33rd Street.
4. 34th Street between Spring Garden Place and Island Avenue.



**CITY OF SAN DIEGO
OFFICE OF COUNCIL PRESIDENT GEORGETTE GÓMEZ
NINTH DISTRICT**

M E M O R A N D U M

DATE: May 22, 2020

TO: Andrea Tevlin, Independent Budget Analyst

FROM: Council President Georgette Gómez, Ninth Council District

SUBJECT: **Final Budget Priorities for Fiscal Year 2021**

Thank you for the opportunity to provide my final budget priorities for the upcoming fiscal year. Throughout the budget hearings, I had an opportunity to hear from City staff about the economic impacts as a result of the COVID-19 crisis as well as hear from residents and community groups about their top priorities for the upcoming fiscal year. Having listened to all the information and the public's priorities, it is clear to me that while we have a challenging fiscal year ahead, now more than ever, it is critical that we prioritize and support our most vulnerable and underserved communities in the City.

It is with this sentiment in mind, that my final budget priorities, outlined below, center around maintaining the current city departmental structure, maintaining key city services, and restoring proposed reductions to personnel positions to ensure the city's ability to maintain service levels. It is of utmost importance that we provide further relief services and programs to support our communities during this challenging time.

EXPENDITURES:

- **Maintain Current City Department Structure:** The proposed budget calls for the creation of several new departments including: Cultural Affairs, Homelessness Strategies, Mobility and the Storm Water Department. While the Mayor has indicated that these departments are cost neutral, there are costs associated with the creation of these departments that we need to be mindful of. Some of these new departments are relying on grant funding or one-time revenue to support personnel costs for FY21, leaving uncertainty about some of these costs for future years. Additionally, the proposed department structure diverts resources from critically needed service as noted below in the revenue section. With the current situation, now is not the time to restructure and

create new departments in the City. Therefore, I request that the FY21 budget maintain the current departmental structure from the adopted FY20 budget.

RELIEF PROGRAMS AND SERVICES

- Provide Free Wi-Fi to Underserved Communities:** The pandemic has highlighted the great digital divide that exists in our City. I request that the City develop a partnership with internet service providers and school districts throughout the City to provide free Wi-Fi access to our underserved communities. A number of cities throughout the United States have established internet access for their residents, which the City can use as a guidance when establishing our own program. Potential funding for this program could be utilization of CARES Act funding to establish this essential service. *Approximate cost: \$1.2 million.*
- Outreach for Unsheltered Individuals:** Outreach is critical to reach our unsheltered residents and connect them to housing opportunities and services. Over the past two years, the People Assisting the Homeless (PATH) Program in the Mid-City area has proven to be an effective model for reaching out and extending services to this vulnerable population. I request that this program be expanded to all nine council districts and that funding be allocated to further support the PATH-method of outreach services. I request that funding for this initiative be derived from using a portion of the Neighborhood Policing for SDPD of the CleanSD program. *Approximate cost: \$2 million.*
- Rent Relief Program:** As a result of the COVID-19 crisis, many of our working families have experienced great economic hardship, resulting in the inability to pay a portion or all of their rent. In an effort to assist and support tenants throughout the City, I request that funding be dedicated to a rent relief program administered by the San Diego Housing Commission that is designed to assist both residents and landlords that have been impacted by the current crisis. *Approximate cost: Unknown*

CLIMATE ACTION PLAN (CAP)

- Urban Forestry Program Funding:** In order to fully implement the Urban Forestry Five-Year Plan, including staffing, contracts, plantings, and maintenance to ensure healthy trees in every council district and to help meet our Climate Action Plan goals, the city needs to provide sufficient funds. This request includes \$500,000 for planting 2,500 additional street trees, and \$500,000 in contracts for inspections and scheduled street tree care. *Approximate cost: \$1 million*
- Equitable Funding for Complete Streets:** It is anticipated that the current COVID-19 crisis will negatively impact both TransNet and Gas Tax, resulting in lower funding amounts. I request that TransNet and Gas Tax funding be equitably distributed across all nine Council Districts and be utilized to advance Complete Streets to help meet our Climate Action Plan (CAP) goals. *Approximate cost: Unknown.*

NEIGHBORHOOD SERVICES / QUALITY OF LIFE IMPROVEMENTS

- **Restoration of Library Hours:** Libraries are a vital resource to our communities, therefore, it is critical that the current operation hours for every library be restored for the upcoming fiscal year. The 2 days a week closure as proposed in the budget is simply not acceptable. *Approximate cost: \$6.8 million.*
- **Restoration of Star/PAL Program:** The Mayor is proposing the elimination of the STAR/PAL Unit impacting 17 programs for more than 3,000 inner-city and at-risk youth annually. STAR/PAL has proven to be a positive program in fostering and creating positive relationships with our youth and local law enforcement department. Therefore, I request the City preserve this program in the proposed budget. *Approximate cost: \$1.38 million and 7 FTE (1.00 Police Sergeant, 5.00 Police Officers and 1.00 Word Processing Operator)*
- **Restoration of Tree Trimming:** The Mayor's proposed budget includes a reduction of \$1.8 million in funding for street tree trimming services. This reduction will result in the City being unable to conduct maintenance work on shade trees and will decrease the frequency of cycle routine palm tree maintenance from 2 years to 8 years. I request that this funding be fully restored to continue these services. *Approximate cost: \$1.8 million.*
- **Restoration of Weed Abatement:** As proposed, the budget calls for the reduction of \$700,000 for weed abatement and \$56,000 for the reduction of 1.00 FTE to conduct this work. This reduction will only allow the City to respond to the most crucial Fire Marshal requests, as well as right-of-way spraying. Additionally, it will leave no resources for manual removal of weeds on the median or road shoulders. Because of the safety hazard that overgrown vegetation poses to the community, especially in and around our canyons, I request that funding be restored to allow for routine clearance efforts throughout the City. *Approximate cost: \$756,000 and 1.00 FTE.*
- **Restoration of Brush Management:** The proposed budget makes a reduction of \$411,000 in non-personnel expenditures for brush management in the Parks and Recreation Department. This will result in a reduced frequency of brush abatement from 21 months to 26 months and reduce the maintenance of sites from 509 acres to 412 acres. *Approximate cost: \$411,000.*
- **Restoration of Graffiti Abatement:** The proposed reduction along with the removal of one-time funding provided in FY 2020, will eliminate the City's ability to respond to all graffiti abatement on private property. Moreover, the average number of days for the City to respond to a graffiti complaint is expected to increase from 8 business days to 10 business days. I request the restoration of the 2.00 FTE reduced positions, as well as the restoration of the \$150,000 one-time funding provided in FY2020. *Approximate cost: 2.00 FTEs and \$268,000*
- **Restoration of Pothole Repair Crew:** It is critical that the City restore the 2.00 FTE positions to ensure that potholes continue to be filled in a timely matter. As proposed, this reduction will increase the average response time for pothole repair from 10 business days to 12 business days. *Approximate cost: \$131,000 and 2.00 FTEs*

- **Minimize Cuts to Storm Water:** As proposed, the FY21 budget reduces funding for a number of storm water related tasks such as water quality monitoring, among other efforts. Given the vital public health function of storm water, I request that the City ensure minimal cuts to this area so that we protect the public and the environment and that we continue to support the work of creating a long-term funding strategy.
Approximate cost: Unknown.

INFRASTRUCTURE IMPROVEMENTS

- **Street Resurfacing:** There are a series of streets in Council District Nine that are in dire need be slurry sealed or resurfaced. Below is a list of locations that I request to be included in the annual allocation Street Resurfacing and Reconstruction – AID00005:
 - Redwood St. from Menlo Ave to 38th St.
 - Catoctin Dr. between Montezuma Rd. and Cleo St.
 - Collier Ave between 54th St and Austin Dr.
 - 54th St between Adams Ave and Collwood Blvd.
 - 68th St cul-de-sac north of Saranac St.
 - Biona Dr. between Adams Ave. and Madison Ave.
 - Van Dyke Ave between Madison Ave. and Monroe Ave.
 - 38th St. between Redwood St. and Quince St.
 - Home Avenue between Fairmount Ave and Spillman Dr.
 - Redland Dr. between Redland Pl. and 55th St.
 - Redland Pl.
 - 55th St. between Redland Pl. and Redland Dr.

Approximate cost: Unknown

- **Street Lighting:** There are neighborhoods in District 9 that are lacking adequate street lights. While some neighborhoods are lacking street lights altogether, there are some that are in dire need of maintenance and replacement. See Attachment 1 and 2 for specific locations that I request be considered as part of the Street Light annual allocation – AIH00001.

OTHER PRIORITIES

- **Operation Shelter to Home:** The May Revise proposes to use \$10 million in CARES Act funding to support successful exits from the Convention Center in order to ensure that individuals have the opportunity to obtain shelter and housing when the City transitions the Convention Center back to its normal operations. Potential solutions to use this funding include leasing or purchasing hotels for long-term use, among other things. I believe that it is of the utmost importance for the City Council to be involved and provide direction in how this \$10 million will be spent to ensure that we are effectively serving our most vulnerable individuals. For this reason, I request that an item be brought forward in June to the City Council by City staff for consideration about proposed uses for this funding. *Approximate cost: \$10 million*

- Restoration of FTEs to Support the Living Wage Program:** The Living Wage Program, Equal Opportunity Contracting Program, and the Minimum Wage & Earned Sick Leave Program all play an important role in protecting workers. Especially with the current crisis, it is crucial that we protect our workers by ensuring that the department has the necessary staffing levels. The Mayor is proposing cuts to a program that is already understaffed, while the workload has been increasing significantly. I request that the current proposed 5.00 FTE reductions in the Purchasing and Contracting Department be restored. *Approximate cost: \$500,000 and 5.00 FTE (1.00 Living Wage Program Sr. Management Analyst, 2.00 Administrative staff, 1.00 Senior Procurement Contracting Officer and 1.00 Associate Procurement Contracting Officer)*
- Restore the City Attorney's Budget:** During the budget hearings, it was stated that the Office of the City Attorney has been engaged in assisting on public safety priorities for the City during COVID-19. As such, the Office of the City Attorney should receive CARES Act funds. Furthermore, a 4% cut to the office will result in a service level impact and the potential inability to meet Charter obligations with this proposed reduction to their budget. Therefore, I respectfully request the City Attorney's office be exempt from any personnel reductions during the FY21 budget cycle. *Approximate cost: \$2.4 million.*
- Restore the City Auditor's Budget:** ~~The Office of the City Auditor works diligently to identify cost savings and increased revenues in order to make the City more effective in achieving its goals. This year's cuts to the City Auditor's budget would remove three or more fundamental positions, impacting the department's ability to complete the audits and investigations that have proved to be extremely valuable for the City. These audits help reduce the risk for fraud, waste and abuse, which is prevalent during the economic crisis that we are currently facing. In addition to these investigations, the department also takes hotline investigation recommendations from our residents, making their services available to the public. Considering the valuable task that the City Auditor conducts, I respectfully request that the \$295,000 cut from the Office of the City Auditor be restored for the upcoming fiscal year to fund their personnel expenditures. I advise the City to use the services provided by the Office of the City Auditor to implement solutions and increase efficiency. Approximate cost: \$295,000~~
- Restore the Office of the City Clerk's Budget:** ~~The 4% reduction to this office equates to a reduction of \$239,660. This reduction could result in service level impacts to support elections, preparation of meetings and support for the Redistricting Commission. Given the important work that this office provides, I request for their budget to be restored and offer my CPPS allocation of \$75,347 as a funding source to partially cover their budget. Approximate cost: \$239,600.~~

SUGGESTED REVENUE SOURCES:

- **Smart Street Light Program - \$875,000:** While the May Revise proposes to remove the \$1.4 million General Fund allocation from the smart street light program, there is still a \$875,000 allocation from the Community Parking Districts to support this program for FY21. Given the numerous concerns with this program, I request that this funding not be utilized for this purpose. Instead, I request for the funding to be redirected to support other infrastructure projects within the community parking districts area such as enhanced bicycle facilities, pedestrian accessibility, etc. These funds could support projects that could further help us meet our CAP goals. *Approximate cost: \$875,000*
- **CleanSD Program - \$2 million:** The FY21 budget proposes a total of \$6.7 million in General Fund expenditures to support this program of which approximately \$3.2 million is allocated to the Environmental Services Department and approximately \$3.6 million is allocated to the Neighborhood Policing for the San Diego Police Department. I request to maintain the Environmental Service Department funding to support litter abatement and defund a portion of the Neighborhood Policing for SDPD. Approximately \$2 million of the \$3.6 million funding in Neighborhood Policing for SDPD should be used to support the development of a new regional outreach strategy (PATH Mid-City Model) that is consistent with the RTFH Outreach Guidelines.
- **Fleet Fund Balance - \$15.2 million:** The IBA points out that the General Fund's Fleet Replacement Fund is projected to have a fund balance of \$16.9 million, after a \$4.8 million allocation is proposed to be returned to the General Fund in the FY 2021 Proposed Budget. This remaining \$16.9 million of fund balance is planned to be returned to the General Fund as rate relief of \$4.8 million in each of the next four fiscal years. Of this fund balance, the Council should consider using \$15.2 million to help fund the most critical services in the City this budget cycle.
- **Public Liability Reserves - \$1.7 million:** There is an estimated \$1.7 million in further excess Public Liability funds available for use that can help support critical expenditures for this budget.
- **Pension Payment Stabilization Reserves - \$7.9 million:** The IBA notes in their report that \$7.9 million remain in the Pension Payment Stabilization Reserves. A portion of this fund balance could be utilize to support critical priorities.
- **Maintain Current City Departments:** The current department structure for the City should be maintained for the upcoming fiscal year. The creation of these new departments rely on the use of one-time funds and revenue sources that do not make them cost neutral, but instead take away resources from other priorities. By maintaining the current department structure, the City can utilize the funding from the sources listed below to support other critical priorities:
 - Community Parking Districts
 - General Plan Maintenance Fund
 - Shared Mobility Device Fund
 - Funding set aside for consulting services

Thank you for your time and consideration on my final budget priorities.

**ATTACHMENT 1
STREET LIGHT LOCATIONS**

- **Azalea Park Lighting:** There is currently a lack of lighting throughout the Azalea Park community. Staff has estimated that the community is currently deficient in about 40 street lights. Please refer to the attached map for a complete overview of the locations.
- **Kensington-Talmadge Lighting:** In the communities of Kensington and Talmadge the following locations have been identified as lacking sufficient lighting:
 - Terrace Drive cul-de-sac between Park Place and Madison Avenue
 - Aldine Drive, north side, approximately 650 ft. west of Monroe Avenue
 - 4600 and 4800 blocks of Biona Drive and Biona Place
- **Kensington Street Light Circuit Modernization:** I request that the City fully fund the Kensington Heights #2 Series Circuit Upgrade Project (B17146) and establish a similar CIP for circuit modernization in Talmadge Park – North through the City Circuit Upgrades annual allocation (AIH-00002). To date, there is an approximate \$2.5 million funding gap to complete this project. *Approximate cost: \$2,500,000.*
- **Mountain View and Willie Henderson Sports Complex Lighting:** I propose that we install street lights in the following areas:
 - S 39th Street north of Superior Street at alley 120', west side streetlight
 - S 39th Street south of Imperial Avenue at alley 120', west side streetlight
 - 44th Street, north of K Street, at the end of cul-de-sac, west side
 - 44th Street, north of K Street, at the end of cul-de-sac, west side
 - 44th Street, north of K Street ~380', west side
 - 44th Street, north of K Street ~172', west side

Approximate cost: \$10,000 through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).

- **Mt. Hope Lighting:** The community of Mt. Hope lacks sufficient street and parks lighting. It is imperative that we provide adequate lighting in Mount Hope due to the high crime in the neighborhood. I propose that we install street lights in the following areas:
 - Federal Boulevard west of Home Avenue 940', at end of cul-de-sac
 - Southlook Avenue south of Gilmore Street 165', west side streetlight
 - Southlook Avenue south of Imperial Avenue 110', west side streetlight
 - Gavin Street, south of J Street ~175', east side
 - Carlos Street, north of J Street ~195', east side

Approximate cost: \$46,000 through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).

- **Reservoir Drive Lighting:** I recommend the installation of street lights along Reservoir Dr. from Montezuma Rd. to Alvarado Rd. to mitigate the public safety concerns in the College Area. *Approximate cost: Unknown, but efforts to install on Reservoir Drive could*

be funded through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).

• **Southcrest Lighting**

- Acacia Street west of South 35th Street 140', north side streetlight
- Delta Street east of Acacia Street 150', south side
- Delta Street east of Acacia Street 150', south side
- 35th Street north of Tompkins Street 135', west side
- S 38th Street south of Superior Street 160', east side
- S 39th Street south of T Street 150', east side
- 39th Street north of F Street 170', west side
- 39th Street south of Hilltop Drive 130', west side
- 42nd Street north of F Street 120', west side
- 42nd Street south of Hilltop Drive 170', west side

Approximate cost: \$67,500 through the annual allocation dedicated to the Installation of City Owned Street Lights (AIH-00001).

ATTACHMENT 2
AZALEA PARK STREET LIGHT LOCATIONS



Approximate cost: Unknown.

RESOLUTION NUMBER R- 313071DATE OF FINAL PASSAGE JUN 09 2020

A RESOLUTION OF THE COUNCIL OF THE CITY OF SAN DIEGO ADOPTING THE FISCAL YEAR 2021 BUDGET, INCLUDING APPROVING THE MAYOR'S FISCAL YEAR 2021 PROPOSED BUDGET, THE MAY REVISION TO THE PROPOSED BUDGET, THE INDEPENDENT BUDGET ANALYST'S RECOMMENDED REVISIONS TO THE PROPOSED BUDGET AND OTHER CHANGES AS APPROVED BY THE CITY COUNCIL

WHEREAS, pursuant to San Diego Charter (Charter) section 69, prior to June 15 of each year and after holding a minimum of one public hearing, the City Council (Council) shall adopt a resolution approving the City of San Diego's budget as proposed by the Mayor or modified in whole or part; and

WHEREAS, on April 21, 2020, the Mayor's proposed budget (Proposed Budget), dated April 15, 2020, was presented to the Council; and

WHEREAS, on May 21, 2020, the Mayor's May revision (May Revision) to the Proposed Budget, dated May 19, 2020, was presented to the Council sitting as the Budget Review Committee; and

WHEREAS, the Proposed Budget includes the suspension of the annual general fund contribution to the Infrastructure Fund required under Charter section 77.1, which must be approved by a two-thirds vote of the Council; and

WHEREAS, on June 3, 2020, the Independent Budget Analyst issued Report No. 20-11 titled "Recommended City Council Modifications to the Mayor's Proposed FY 2021 Budget and Review of the May Revision" (IBA FY 2021 Budget Report); and

WHEREAS, between April 21 and May 21, 2020, the Council held more than one public hearing to consider the City's Fiscal Year 2021 budget in accordance with San Diego Charter section 69; and

WHEREAS, the Council has determined to approve the City's Fiscal Year 2021 Budget, including the Mayor's Proposed Budget, as modified by the May Revision, and including certain recommendations contained in the IBA FY 2021 Budget Report; NOW, THEREFORE,

BE IT RESOLVED, by the Council of the City of San Diego that the Mayor's Proposed Budget, as modified by the May Revision, is hereby approved and further modified by the recommendations contained in the IBA FY 2021 Budget Report, including the allocation of Infrastructure Funds to sidewalks and streetlights, except as follows:

1. A new Office of Race & Equity (ORE) to be created shall be funded in the amount of \$825,000, with allocations of that total as follows:
 - a. \$205,000 to fund a Director position;
 - b. \$320,000 to fund 2 Program Manager positions; and
 - c. \$300,000 to fund non-personnel expenditures to support the ORE;
2. \$3 million is allocated for the creation of a new Community Equity Fund (CEF) administered by the ORE to implement systemic change towards race equity by investment in our underserved communities through the cultivation of job opportunities and partnering with organizations that enable sustainable communities;
3. The ORE and CEF shall be funded by a \$3,825,000 reduction of the General Fund's citywide contracts, which equals a reduction to same of approximately 1.6%;

4. \$1.5 million is allocated for a Person-Centered Unsheltered Outreach Program (Outreach Program) to be created for the purpose of providing compassionate care in accordance with the Regional Task Force on the Homeless outreach guidelines;
5. The Outreach Program shall be funded using \$1.5 million from the General Fund's Fleet Replacement Fund Balance;
6. \$4.7 million of CARES Act Fund allocations to the General Fund shall be reallocated from the Operation Shelter to Home budget to the COVID-19 Rent Relief Fund (Rent Relief Fund), bringing the total transfer to the Rent Relief Fund to \$15.1 million;
7. Changing several position reductions from specific filled positions to specific vacant positions, as shown in the following table, titled "Position Amendments." The restoration of certain positions is achieved with additional revenue or vacancy savings. Net changes in the number of positions and dollar amounts of expenditures for various funds are listed below.
 - a. An increase of \$447,414 of General Fund revenue from the General Plan Maintenance Fund, with a corresponding increase of \$447,414 of General Fund expenditures and 4.00 FTE positions in the Planning Department;
 - b. An increase of 4.00 FTE positions in the Police Department, with no net change to General Fund expenditures;
 - c. An increase of 1.00 FTE position and \$81,158 of General Fund expenditures in the Office of Boards and Commissions;
 - d. A reduction of 1.00 FTE position and \$81,158 of Transient Occupancy Tax Fund expenditures in the Cultural Affairs Department;

- e. An increase of 1.00 FTE position and \$97,151 of Refuse Disposal Fund expenditures in the Environmental Services Department; and
- f. A decrease of 1.00 FTE position and \$97,151 of General Fund expenditures in the Environmental Services Department.

Position Amendments			
Item Description	Department/Fund	FTE	Amount
Filled Word Processing Operator	Human Resources	1.00	\$ 65,344
Reduce Vacant Word Processing Operator	Parks & Recreation	(1.00)	(65,344)
Subtotal		-	\$ -
Filled Executive Assistant	Planning	1.00	\$ 71,029
Reduce Vacant Clerical Assistant 2	Planning	(1.00)	(71,029)
Subtotal		-	\$ -
3 Filled Park Designers and 1 Principal Engineering Aide	Planning	4.00	\$447,414
Addition of Offsetting Revenue from General Plan Maintenance Fund	Planning	-	(447,414)
Subtotal		4.00	\$ -
Filled Associate Management Analyst	Police	1.00	\$148,485
Reduce Vacant Assistant Management Analyst	Police	(1.00)	(82,819)
Budgeted Vacancy Factor Adjustment in Police	Police	-	(65,666)
Subtotal		-	\$ -
6 Filled Police Investigative Service Officer 2	Police	6.00	\$476,579
Reduce 5 Vacant Police Service Officers	Police	(5.00)	(77,316)
Budgeted Vacancy Factor Adjustment in Police	Police	-	(399,263)
Subtotal		1.00	\$ -
3 Filled Word Processing Operators	Police	3.00	\$260,394
Budgeted Vacancy Factor Adjustment in Police	Police	-	(260,394)
Subtotal		3.00	\$ -
Filled Executive Assistant	Purchasing and Contracting	1.00	\$127,455
Reduce Vacant Senior Procurement Contracting Officer	Purchasing and Contracting	(1.00)	(163,376)
Budgeted Vacancy Factor Adjustment in Purchasing and Contracting	Purchasing and Contracting	-	35,921
Subtotal		-	\$ -
Filled Word Processing Operator	Refuse Disposal Fund	1.00	\$ 97,151
Reduce Vacant Clerical Assistant 2	Environmental Services	(1.00)	(56,904)
Budgeted Vacancy Factor Adjustment in Environmental Services	Environmental Services	-	(40,247)
Subtotal		-	\$ -
Filled Executive Assistant	Parks & Recreation	1.00	\$128,637
Reduce Vacant Assistant Recreation Center Director	Parks & Recreation	(1.00)	(55,023)
Budgeted Vacancy Factor Adjustment in Parks & Recreation	Parks & Recreation	-	(73,614)
Subtotal		-	\$ -
Filled Executive Assistant	Office of Boards and Commissions	1.00	\$ 81,158
Reduce Vacant Executive Assistant	Cultural Affairs	(1.00)	(71,029)
Budgeted Vacancy Factor Adjustment in Parks & Recreation	Cultural Affairs	-	(10,129)
Subtotal		-	\$ -
Filled Clerical Assistant 2	Debt Management	0.50	\$ 36,284
Reduce Vacant Clerical Assistant 2	Storm Water	(0.50)	(36,284)
Subtotal		-	\$ -
Total Budget Impact		8.00	\$ -

- 8. Mayoral staff will work with AFSCME Local 127 to make every effort to place or maintain the 28 employees in positions proposed to be cut; and
- 9. Two filled Parking Meter Technician positions and \$156,553 of Parking Meter Operations Fund expenditures in the City Treasurer Department shall be restored, which action is deemed to be cost neutral.

BE IT FURTHER RESOLVED, that the annual general fund contribution to the Infrastructure Fund required under Charter section 77.1 is suspended for Fiscal Year 2021; and

BE IT FURTHER RESOLVED, that the Mayor is directed to present to the Council the Fiscal Year 2021 First Quarter Budget Monitoring Report (First Quarter Budget Monitoring Report), along with the Five-Year Financial Outlook, no later than November 30, 2020.

BE IT FURTHER RESOLVED, that the City Clerk is hereby authorized and directed to return, as soon as practicable, the Approved Budget to the Mayor in accordance with section 69 of the Charter.

APPROVED: MARA W. ELLIOTT, City Attorney

By /s/Bret A. Bartolotta
 Bret A. Bartolotta
 Deputy City Attorney

BAB:jdf:cm:jvg
 05/26/2020
 06/09/2020 REV.
 Or.Dept: IBA
 Doc. No.: 2393702

I hereby certify that the foregoing Resolution was passed by the Council of the City of San Diego, at this meeting of 06/08/2020.

ELIZABETH S. MALAND
City Clerk

By /s/ Gil Sanchez
Deputy City Clerk



KEVIN L. FAULCONER, Mayor

Approved: 06/09/2020
(date)

Vetoed: _____
(date)

KEVIN L. FAULCONER, Mayor

Attachment G

Passed by the Council of The City of San Diego on JUN 08 2020, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Barbara Bry	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Jennifer Campbell	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Ward	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Monica Montgomery	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Vivian Moreno	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Georgette Gómez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUN 09 2020.

(Please note: When a resolution is approved by the Mayor, the date of final passage is the date the approved resolution was returned to the Office of the City Clerk.)

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By *Gilbert Sanchez* for _____, Deputy
Gilbert Sanchez

Office of the City Clerk, San Diego, California

Resolution Number R- 313071



THE CITY OF SAN DIEGO

OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

Date Issued: July 20, 2020

IBA Report Number: 20-16

Budget & Government Efficiency Committee Docket Date: July 29, 2020

Item Number: TBD

Proposed FY 2021 Statement of Budgetary Principles

OVERVIEW

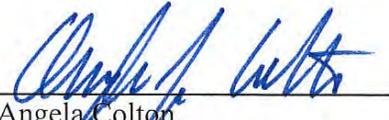
The Statement of Budgetary Principles (Principles) was first put into place in FY 2008 to address issues of budgetary authority and to provide a means to communicate budget changes between the Executive and Legislative branches following budget adoption each year. For the past thirteen fiscal years, the Principles have been adopted by the City Council as a companion resolution to the Appropriation Ordinance (AO), which was approved by the City Council on June 30, 2020. The purpose of the Principles is to preserve the intent of the AO as a true appropriation setting document rather than a policy document. The Principles represent an annual agreement between the City Council and the Mayor, which we recommend be continued in FY 2021.

In 2004, the voters approved a Strong Mayor/Strong Council form of government for the City of San Diego. The change from a City Manager to a Strong Mayor/Strong Council form of government necessitated clarifications of the roles and responsibilities of the Executive and Legislative branches of City government. The Principles were enacted in order to designate areas of Mayoral and Council authority, and to establish the processes by which budget and administrative information would be communicated between the two branches in order to support the effective and efficient governance of the City.¹

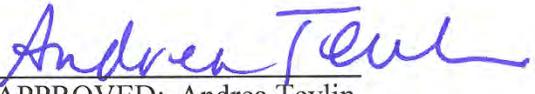
The proposed FY 2021 Principles closely mirror the FY 2020 Principles with only minor revisions reflecting date changes.

¹ The Principles were part of a larger movement that has, over time, codified areas of authority and practice in relation to budget and administrative City governance after the Strong Mayor/Strong Council form of government was put in place. Other documents that have clarified the roles of the Executive and Legislative branches include the City's Budget Policy (Council Policy 000-02) and the addition of the ability of the Mayor (and subsequently the City Council) to make changes to the Adopted Budget via the Mid-Year Budget Monitoring Report, to the City's Municipal Code (Section 22.0229, amended by O-20551).

This draft of the Principles is provided for the July 29, 2020 Budget and Government Efficiency Committee for review with a recommendation to forward the item, with any desired modifications, to the full City Council for review and adoption. Since this is an agreement between the City's two branches of government, any proposed revisions will also be subject to Mayoral approval.



Angela Colton
Fiscal & Policy Analyst



APPROVED: Andrea Tevlin
Independent Budget Analyst

- Attachments: 1. FY 2021 Statement of Budgetary Principles – Clean Copy
2. FY 2021 Statement of Budgetary Principles – Redline Copy

FY 2021 STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to sections 69(c) and 265(b)(14) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

WHEREAS, on April 15, 2020, the Mayor released the Fiscal Year 2021 Proposed Budget to the Council and to the public; and

WHEREAS, the Council has duly considered the Mayor's Fiscal Year 2021 Proposed Budget; and

WHEREAS, between April 15 and June 8, 2020 the City Council held more than one public hearing to consider the City's Fiscal Year 2021 Budget in accordance with City Charter section 69(d), and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year 2021 Budget; and

WHEREAS, on May 19, 2020, the Chief Operating Officer, Chief Financial Officer, and Department of Finance Director and City Comptroller provided the City Council with their May Revision to the Fiscal Year 2021 Proposed Budget (May Revision) in accordance with City Charter Section 69(e); and

WHEREAS, on May 21, 2020, the May Revision was presented to the City Council sitting as the Budget Review Committee; and

WHEREAS, Councilmembers submitted their budget priorities to the Independent Budget Analyst on May 21, 2020 to assist with the development of final budget recommendations; and

WHEREAS, on June 3, 2020, the Independent Budget Analyst's Final Budget Report and Recommendations on the FY 2021 Budget (IBA Report #20-11 *Recommended City Council Modifications to the Mayor's Proposed FY 2021 Budget and Review of the May Revision*) was issued; and

WHEREAS, on June 8, 2020, the City Council approved the City's Fiscal Year 2021 Budget, including the Mayor's Proposed Budget, as modified by the May Revision, and including the recommendations in the IBA Final Report on the FY 2021 Budget, with revisions proposed by the City Council, and directed the City Clerk to return the same to the Mayor for his consideration under Charter section 69(f)(2); and

WHEREAS, on June 9, 2020, the Mayor signed Budget Resolution 313071, which is the Fiscal Year 2021 Adopted Budget, in accordance with Charter section 69(g); and

WHEREAS, pursuant to Charter section 69(k), the Council is required to adopt an appropriation ordinance no later than June 30, to establish budgetary appropriations for the Fiscal Year 2021 Budget; and

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year 2021 Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

WHEREAS, in accordance with Chapter 2, Article 2, Division 2 of the Municipal Code, mid-year budget adjustments shall be reported to address any projected surplus or deficit in addition to reporting significant reductions in programs or services; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year 2021 Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City's financial affairs; and

WHEREAS, the City Council adopted Resolution 307737 on October 15, 2012, subsequently signed by the Mayor, establishing ten fundamental principles for an effective, cooperative and transparent Mayor-Council form of government in the City of San Diego ("Ten Fundamental Principles").

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year 2021 Budget:

Fiscal Year 2021 Budget—Communication on Proposed Program/Service Changes

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council, and public.
2. The Council President will provide time on the Council's agenda for the Report of the Mayor.
3. Consistent with Chapter 2, Article 2, Division 2 of the Municipal Code, prior to any reduction in service levels or elimination of programs or services as represented and funded in the FY 2021 Adopted Budget, the Mayor, or designee, shall provide written notice to the City Council regarding such reductions and provide a fiscal justification thereof and a description of expected service levels impacts.

4. Notwithstanding the foregoing, the Mayor need not provide prior written notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent. However, in these circumstances the Mayor is requested to provide the Council with an informational memo upon implementation.

Fiscal Year 2021 Budget—Appropriation Ordinance

1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year 2021 Budget.
2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year 2021 Budget, including the appropriations reflected in the Fiscal Year 2021 Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council’s stated purposes.
3. The Council shall have no authority to make or adopt changes to the Fiscal Year 2021 Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.
4. In accordance with Charter section 28, the Mayor has the authority to allocate Fiscal Year 2021 Budget appropriations within departments in order to best carry out the Council’s legislative intent.
5. The Appropriation Ordinance implements the Fiscal Year 2021 Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations, and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.
6. The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor. These Principles shall also apply to those offices that are independent of the Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

Fiscal Year 2021 Budget—“Budget-Related Fundamental Principles for an Effective, Cooperative, and Transparent Mayor-Council Form of Government” applying to budget implementation

1. The “Structural Budget Deficit Principles” adopted by Council on February 22, 2010 and outlined in Resolution 305615 should be continually adhered to ensuring a structurally balanced budget.
2. The Mayor will update the City’s Five-Year Financial Outlook (Outlook) in November 2020 and present the results to the Budget and Government Efficiency Committee and City Council.
3. In FY 2021, the City’s performance dashboard, PerformSD, will display historical information and targets for performance measures in the following areas: civic engagement, communication, customer satisfaction, economy and finance, infrastructure, public safety, recreation and culture, sustainability, and transportation and mobility. The performance measure data available as part of the performance dashboard will be discussed and reviewed by the Budget and Government Efficiency Committee by the end of the first quarter of FY 2021. The data will be evaluated for updates quarterly in FY 2021, and will be a subset of the performance measures included in the Proposed and Adopted Budgets. Additional performance measures may be evaluated and added to the performance dashboard in FY 2021.
4. The Mayor will address the City's deferred capital backlog by implementing funded projects in a timely and cost effective manner and working with the Council to identify resources necessary to address remaining unfunded deferred capital as well as new infrastructure needs.

FY 2021 STATEMENT OF BUDGETARY PRINCIPLES

WHEREAS, pursuant to sections 69(c) and 265(b)(14) of the City Charter the Mayor is required to propose a budget to the Council and make it available for public view no later than April 15 of each year; and

Deleted: 2020

WHEREAS, on April 15, 2020, the Mayor released the Fiscal Year 2021 Proposed Budget to the Council and to the public; and

Deleted: April 11, 2019

Deleted: 2020

WHEREAS, the Council has duly considered the Mayor's Fiscal Year 2021 Proposed Budget; and

Deleted: 2020

WHEREAS, between April 15 and June 8, 2020 the City Council held more than one public hearing to consider the City's Fiscal Year 2021 Budget in accordance with City Charter section 69(d), and at such meetings members of the public were invited to comment on and ask questions about the Fiscal Year 2021 Budget; and

Deleted: June 10, 2019

Deleted: 2020

Deleted: 2020

WHEREAS, on May 19, 2020, the Chief Operating Officer, Chief Financial Officer, and Department of Finance Director and City Comptroller provided the City Council with their May Revision to the Fiscal Year 2021 Proposed Budget (May Revision) in accordance with City Charter Section 69(e); and

Deleted: May 14, 2019

Deleted: Financial Management Director

Deleted: 2020

WHEREAS, on May 21, 2020, the May Revision was presented to the City Council sitting as the Budget Review Committee; and

Deleted: May 17, 2019

WHEREAS, Councilmembers submitted their budget priorities to the Independent Budget Analyst on May 21, 2020 to assist with the development of final budget recommendations; and

Deleted: May 20, 2019

WHEREAS, on June 3, 2020, the Independent Budget Analyst's Final Budget Report and Recommendations on the FY 2021 Budget (IBA Report #20-11 *Recommended City Council Modifications to the Mayor's Proposed FY 2021 Budget and Review of the May Revision*) was issued; and

Deleted: May 31, 2019

Deleted: 2020

Deleted: 19-12

Deleted: 2020

Deleted: and FY 2019 Third Quarter Report

WHEREAS, on June 8, 2020, the City Council approved the City's Fiscal Year 2021 Budget, including the Mayor's Proposed Budget, as modified by the May Revision, and including the recommendations in the IBA Final Report on the FY 2021 Budget, with revisions proposed by the City Council, and directed the City Clerk to return the same to the Mayor for his consideration under Charter section 69(f)(2); and

Deleted: ¶
WHEREAS, on June 5, 2019, the Independent Budget Analyst released Report #19-14 titled "Addendum to IBA Report 19-12: Recommended City Council Modifications to the Mayor's Proposed FY 2020 Budget"; and¶

Deleted: June 10, 2019

Deleted: 2020

Deleted: 2020

WHEREAS, on June 9, 2020, the Mayor signed Budget Resolution 313071, which is the Fiscal Year 2021 Adopted Budget, in accordance with Charter section 69(g); and

Deleted: dated May 31, 2019, and the IBA's Addendum, dated June 5, 2019, ...

Deleted: June 18, 2019

Deleted: R-312508

Deleted: 2020

WHEREAS, pursuant to Charter section 69(k), the Council is required to adopt an appropriation ordinance no later than June 30, to establish budgetary appropriations for the Fiscal Year 2021 Budget; and

Deleted: 2020

WHEREAS, the Mayor and the Council acknowledge that the Fiscal Year 2021 Budget reflects the best estimate of the Mayor and the Council regarding projected revenues and expenditures and that such estimate is simply a financial plan that may require adjustments in view of the available resources; and

Deleted: 2020

WHEREAS, in accordance with Chapter 2, Article 2, Division 2 of the Municipal Code, mid-year budget adjustments shall be reported to address any projected surplus or deficit in addition to reporting significant reductions in programs or services; and

WHEREAS, this Statement of Budgetary Principles is intended to facilitate better communication on fiscal matters between the Council and the Mayor and to establish a framework for the administration by the Mayor of the Fiscal Year 2021 Budget in light of the respective duties of the Mayor as Chief Executive Officer and Chief Budget Officer of the City, and the duties of the Council as the legislative and policy setting body of the City, and in light of the obligation of public officials to keep the public apprised of the conduct of the City’s financial affairs; and

Deleted: 2020

WHEREAS, the City Council adopted Resolution 307737 on October 15, 2012, subsequently signed by the Mayor, establishing ten fundamental principles for an effective, cooperative and transparent Mayor-Council form of government in the City of San Diego (“Ten Fundamental Principles”).

Accordingly, the Mayor and the Council hereby agree to adhere to the following budgetary principles for the Fiscal Year 2021 Budget:

Deleted: 2020

Fiscal Year 2021 Budget—Communication on Proposed Program/Service Changes

Deleted: 2020

1. The Mayor, or his designee, will provide reports to the Council on a quarterly basis regarding the administration of the affairs of the City. These reports can be given verbally, and are intended to improve the flow of information between the Mayor, Council, and public.
2. The Council President will provide time on the Council’s agenda for the Report of the Mayor.
3. Consistent with Chapter 2, Article 2, Division 2 of the Municipal Code, prior to any reduction in service levels or elimination of programs or services as represented and funded in the FY 2021 Adopted Budget, the Mayor, or designee, shall provide written notice to the City Council regarding such reductions and provide a fiscal justification thereof and a description of expected service levels impacts.

Deleted: 2020

- 4. Notwithstanding the foregoing, the Mayor need not provide prior written notice of any change or modification that results in a more efficient delivery of public services and that accomplishes the legislative intent. However, in these circumstances the Mayor is requested to provide the Council with an informational memo upon implementation.

Fiscal Year 2021 Budget—Appropriation Ordinance

Deleted: 2020

- 1. Neither the Mayor nor the Council has unilateral authority to make changes to the spending authority contained in the Fiscal Year 2021 Budget.
- 2. The Mayor shall in good faith fulfill the legislative intent reflected in the adopted Fiscal Year 2021 Budget, including the appropriations reflected in the Fiscal Year 2021 Appropriation Ordinance. However, the Mayor has discretion to effectively and efficiently spend public monies, and shall not be obligated to spend all the money the Council has appropriated if there is a less costly means of accomplishing the Council’s stated purposes.
- 3. The Council shall have no authority to make or adopt changes to the Fiscal Year 2021 Budget without first receiving a funding recommendation of the Mayor. The Mayor will provide such funding recommendation within 30 calendar days of the Council request, or such later period as contained in the request of the Council.
- 4. In accordance with Charter section 28, the Mayor has the authority to allocate Fiscal Year 2021 Budget appropriations within departments in order to best carry out the Council’s legislative intent.
- 5. The Appropriation Ordinance implements the Fiscal Year 2021 Budget, as approved by the Council. The Appropriation Ordinance shall specify the spending authority by Department and by Fund, and all other conditions, authorizations, and requirements appropriate therefore. The Appropriation Ordinance will include necessary budget delegation to carry out the business of the City; provided however, the Appropriation Ordinance will not include Policy directions.
- 6. The Statement of Budgetary Principles applies to departments and programs that are under the direction and authority of the Mayor. These Principles shall also apply to those offices that are independent of the Mayor. This Statement of Budgetary Principles is subject in all respects to the provisions of the City Charter.

Deleted: 2020

Deleted: 2020
Deleted: 2020

Deleted: 2020

Deleted: 2020

Deleted: 2020

Fiscal Year 2021 Budget—“Budget-Related Fundamental Principles for an Effective, Cooperative, and Transparent Mayor-Council Form of Government” applying to budget implementation

Deleted: 2020

1. The “Structural Budget Deficit Principles” adopted by Council on February 22, 2010 and outlined in Resolution 305615 should be continually adhered to ensuring a structurally balanced budget.
2. The Mayor will update the City’s Five-Year Financial Outlook (Outlook) in November 2020 and present the results to the Budget and Government Efficiency Committee and City Council.
3. In FY 2021, the City’s performance dashboard, PerformSD, will display historical information and targets for performance measures in the following areas: civic engagement, communication, customer satisfaction, economy and finance, infrastructure, public safety, recreation and culture, sustainability, and transportation and mobility. The performance measure data available as part of the performance dashboard will be discussed and reviewed by the Budget and Government Efficiency Committee by the end of the first quarter of FY 2021. The data will be evaluated for updates quarterly in FY 2021, and will be a subset of the performance measures included in the Proposed and Adopted Budgets. Additional performance measures may be evaluated and added to the performance dashboard in FY 2021.
4. The Mayor will address the City's deferred capital backlog by implementing funded projects in a timely and cost effective manner and working with the Council to identify resources necessary to address remaining unfunded deferred capital as well as new infrastructure needs.

Deleted: 2019

Deleted: 2020

Deleted: 2020

Deleted: 2020

Deleted: 2020

330
6/30/2020

(O-2020-127)

ORDINANCE NUMBER O- 21206 (NEW SERIES)

DATE OF FINAL PASSAGE JUN 30 2020

AN ORDINANCE ADOPTING THE ANNUAL BUDGET FOR FISCAL YEAR 2021 AND APPROPRIATING THE NECESSARY MONEY TO OPERATE THE CITY OF SAN DIEGO FOR FISCAL YEAR 2021.

Introduced and adopted as amended by interlineation as shown in redline

WHEREAS, San Diego City Charter (Charter) section 69 requires that the form, arrangement and itemization of the Appropriation Ordinance be determined and prescribed by the Chief Financial Officer and the City Attorney; and

WHEREAS, in accordance with Charter sections 69, and 290, the annual Salary Ordinance and the adopted budget are controlling documents for the preparation of the Appropriation Ordinance; and

WHEREAS, on April 14, 2020 San Diego Ordinance O-21191, the Salary Ordinance, was introduced by the San Diego City Council (Council), approved by the Mayor pursuant to Charter section 290 on April 17, 2020, and passed by the Council at its meeting of May 19, 2020; and

WHEREAS, on June 8, 2020, the City Council adopted San Diego Resolution R-313071, (Budget Resolution) approving the Mayor's Fiscal Year 2021 Budget, including the May Revise, the recommendations in the IBA's Fiscal Year 2021 Budget Report as addended, and specific changes made by the Council, as set forth in the Budget Resolution (Fiscal Year 2021 Adopted Budget); and

WHEREAS, the Budget Resolution included funding allocations for several proposed new City departments and offices (New Departments) that have yet to be formed pursuant to Charter section 26; NOW, THEREFORE,

BE IT ORDAINED, by the Council of the City of San Diego, as follows:

Section 1. The budget for the expense of conducting the affairs of the City of San Diego (City) for the fiscal year commencing July 1, 2020, and ending June 30, 2021 (Fiscal Year), heretofore prepared and submitted to this Council by the Mayor is hereby adopted as the Annual Budget for the Fiscal Year.

Section 2. There is hereby appropriated for expenditure out of the funds of the City for municipal purposes the amounts set forth in Attachment I, and in the approved Capital Improvements Program (CIP) Budget, which defines the legal levels at which the Chief Financial Officer (CFO), as designee of the Mayor, shall control operational and capital project spending.

A. GENERAL FUND

1. The CFO is authorized to appropriate and expend interest earnings and/or original issue premium generated from the issuance and/or administration of Tax and Revenue Anticipation Notes, if issued, for the purpose of funding expenditures related to their issuance, including interest costs.
2. The provisions in the Library Ordinance, San Diego Municipal Code section 22.0228, restricting funding are hereby waived.
3. The CFO is authorized to transfer appropriations for costs avoided in one department by a mutual agreement to incur them in another department, except for Police. Any transfer of appropriations for costs avoided to or from another department for Police, is subject to Council authorization.
4. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Charter or City Council Policy approved programs:
 - Business and Industry Incentive Program (Council Policy 900-12)

(O-2020-127)

- Small Business Enhancement Program (Council Policy 900-15)
 - Storefront Improvement Program (Council Policy 900-17), and
 - Mission Bay and Other Regional Park Improvements (San Diego Charter section 55.2b).
5. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations for the purpose of implementing City Council approved Community Parking District Policy (Council Policy 100-18). The CFO is authorized to transfer funds from Community Parking District Funds to the General Fund, and to appropriate and expend those funds for the purpose of implementing City Council approved Community Parking District Plans in accordance with the Community Parking District Policy (Council Policy 100-18).
6. The CFO is authorized to increase revenue and expenditure appropriations for the purpose of paying unanticipated Property Tax Administration fees to the County of San Diego.
7. City Council Community Projects, Programs and Services
- (a) The City Council Community Projects, Programs and Services funds shall be administered in accordance with Council Policy 100-06.
 - (b) Upon written direction from the City Councilmember, the CFO is authorized to transfer and appropriate funds from that Councilmember's Community Projects, Programs and Services account to other General Fund departments, Non General Funds,

(O-2020-127)

and/or existing capital improvement projects to supplement the project, program, or service identified by the Councilmember.

- (c) Upon written direction from the City Councilmember, the CFO is authorized to transfer excess non-personnel appropriations from the administration of that Councilmember's office to the Councilmember's Community Projects, Programs and Services account.
8. Upon written direction from the City Councilmember, the CFO is authorized to transfer funds from EDCO Community Fund (Fund No. 700042) to the General Fund and to appropriate and expend those funds for the purpose that fund was created which is to enhance community activities (Parks and Recreation and Library) in neighborhoods near the EDCO Transfer Station.
9. The CFO is authorized to modify revenue and expenditure appropriations for the purpose of transferring funds to Civic San Diego in accordance with any approved adjustments to the Fiscal Year ~~2020-2021~~ Budget for the City of San Diego, solely in its capacity as the designated successor agency to the former Redevelopment Agency (Successor Agency).
10. The CFO is authorized to appropriate and expend \$17,000,000 in Police Overtime of the budgeted \$33,715,021. Per Charter section 270(h) the Mayor or his designee shall appear before Council to provide a detailed report of Police Overtime expenditures and plan for expenditure of budget

balance in accordance with the Mid-Year Budget Amendment ordinance or sooner for Council authorization.

11. The CFO is authorized to appropriate and expend \$12,000,000 in Neighborhood Policing of the budgeted \$24,283,469. Per Charter section 270(h) the Mayor or his designee shall appear before Council to provide a detailed report of Neighborhood Policing expenditures and plan for expenditure of budget balance in accordance with the Mid-Year Budget Amendment ordinance or sooner for Council authorization.

B. SPECIAL REVENUE FUNDS

1. **Transient Occupancy Tax Fund (Fund No. 200205)**
 - (a) The provisions of Council Policy 100-03 (Transient Occupancy Tax), for specific activities funded by this Ordinance, are deemed and declared to be complied with by the adoption of this Ordinance.
 - (b) The Mayor or his designee is hereby authorized to execute appropriate agreements for the conduct of activities associated with the allocations for Fiscal Year ~~2020~~2021. It is the intent of the City Council that the Transient Occupancy Tax Fund appropriations be expended in accordance with Council Policy 100-03.
2. **Public Art Fund (Fund No. 200002)**
 - (a) The CFO is authorized to transfer, appropriate, and expend Arts, Culture, & Community Festivals funds between the Transient

Occupancy Tax (TOT) Fund and the Public Art Fund, in accordance with the budget.

- (b) The CFO is authorized to appropriate and expend unbudgeted revenues or fund balance in the Public Art Fund to support public art and civic enhancement-related programs, projects, administration costs and activities in accordance with San Diego Municipal Code section 26.0701.

3. Environmental Growth Funds (Fund Nos. 200110, 200111, 200109)

- (a) It is the intent of the City Council that the Environmental Growth Fund(s) appropriations are to be expended for those purposes described in Charter section 103.1a. The provisions in San Diego Municipal Code section 63.30 are hereby waived.
- (b) Any monies deposited in the Environmental Growth Fund(s) in excess of estimated revenue as described in Charter section 103.1a and any carryover monies from the previous fiscal year are hereby appropriated for the purpose for which the Environmental Growth Fund was created and may be expended only by City Council resolution. The City Council may, from time-to-time, for purposes of augmenting specified programs, elect to allocate additional monies to the Environmental Growth Fund from sources other than those enumerated in Charter section 103.1a. In that event, those additional monies shall not be subject to any fractional allocation

but shall be used solely and exclusively for the program purpose designated by City Council.

4. Maintenance Assessment District Funds

- (a) The CFO is authorized to transfer allocations from contributing Maintenance Assessment District (MAD) Funds excess revenue or reserves to increase the appropriations to reimburse the MAD Management Fund (Fund No. 200023) accordingly, in the event that actual expenses related to administration exceed budgeted levels.
- (b) The CFO is authorized to appropriate and expend any monies deposited in the MAD Funds in excess of estimated revenue and any carryover monies from the previous fiscal year for which each Fund(s) was created.

5. Zoological Exhibits Fund (Fund No. 200219)

The CFO is authorized to appropriate and expend unanticipated revenues or fund balance for the purpose of transferring funds to support zoological exhibits in accordance with Charter section 77A.

6. Utilities Undergrounding Program Fund (Fund No. 200217)

The CFO is authorized to reallocate appropriations among the Utilities Undergrounding Program Fund's capital improvement project (AID00001) and the annual operating budget for costs associated with

(O-2020-127)

San Diego Gas and Electric provided that such reallocation does not increase or decrease the total Utilities Undergrounding Program Fund appropriations.

7. Prop 42 Replacement – Transportation Relief Fund (Fund No. 200306), Gas Tax Improvement Fund (Fund No. 200118), and Road Maintenance and Rehabilitation Fund (Fund No. 200731).

The CFO is authorized to adjust operating appropriations in the Prop 42 Replacement – Transportation Relief Fund (Fund No. 200306), Gas Tax Improvement Fund (Fund No. 200118), and the Road Maintenance and Rehabilitation Fund (Fund No. 200731) at the end of the Fiscal Year based on actual revenues received and/or available fund balance.

8. Recreation Center Funds

The CFO is not authorized to appropriate and expend any monies deposited in the Recreation Center Funds in excess of City Council approved budgeted revenue ~~and to appropriate and expend any~~ carryover monies from the prior fiscal year ~~and expend in accordance with the purpose for which each Fund was created~~ without Council authorization.

9. Automated Refuse Container Fund (Fund No. 200302)

The CFO is authorized to appropriate and expend unbudgeted revenues or fund balance in the Automated Refuse Container Fund to purchase automated refuse containers.

C. CAPITAL PROJECTS FUNDS AND CAPITAL IMPROVEMENTS PROGRAM

1. The CFO is authorized to add maintenance projects funded elsewhere which are determined to be of a capital nature to the CIP.
2. The CFO is authorized to close completed CIP projects and transfer unexpended balances to the appropriate reserve, or to fund balance, or up to \$100,000 to an Annual Allocation of the same asset type (e.g., water/sewer mains, facilities, streets or storm drains).
3. Once an asset has been put into service (Technically Completed "TECO"), the CFO is authorized to transfer unexpended balances not required to close the project to the appropriate reserve, or to fund balance, or up to \$100,000 to an Annual Allocation of the same asset type (e.g., water/sewer mains, facilities, streets or storm drains).
4. The CFO is authorized to return unexpended balances that were allocated to an Annual Allocation in a prior fiscal year and are not allocated to a specific sub-project in the current Fiscal Year to the appropriate reserve or to fund balance. The CFO shall report transfers that are made using this authority to the City Council.
5. Once an asset has been put in service, the CFO is authorized to transfer and appropriate a maximum of \$200,000 per project not to exceed 10% of the project budget from Annual Allocations, earned interest or unappropriated fund balances to CIP projects to support remaining project

costs in excess of approved appropriations in order to complete and/or close the project.

6. The CFO is authorized to make cash advances from the appropriate revenue source funds for the purpose of funding incidental and engineering costs of projects included in the long-range CIP Budget. Such advances shall be reimbursed to the respective Fund upon appropriation. In addition, the CFO is authorized and directed to advance funds as required for grant funded projects based on earned grant revenue receivable. Advances will be returned upon the payment of the grant receivable.
7. The CFO is authorized to reallocate revenue sources between CIP projects, in accordance with the restrictions placed on various revenues where the net reallocation does not result in a net increase to any of the revenue sources or project budgets.
8. The CFO is authorized to appropriate revenue sources to CIP projects from fund balance, in accordance with the restrictions placed on various revenues, and to return existing revenue sources to fund balance within the same CIP project where the net change in funding does not result in a net change to the project budget.
9. Development Impact Fee Community Funds and Developer Contributions-CIP (Fund Nos. 400080-400095, 400111-400137, 400097-400110, 400849, 400855-400858, 400863-400864, and 200636).

(O-2020-127)

- (a) The CFO is authorized to modify individual project appropriations, close projects, and/or add new projects to the CIP in accordance with City Council-approved Development Impact Fee plans (Public Facilities Financing Plans and Impact Fee Studies) provided funding is available for such action.
 - (b) The CFO is authorized to reallocate Development Impact Fee (DIF) Community Funds funded appropriations between City Council-approved projects to expedite the use of DIF Community Funds in accordance with AB1600 requirements.
 - (c) The CFO is authorized to appropriate in the DIF Community Funds a sufficient and necessary amount to reimburse the administrative costs incurred by other City funds.
10. **Mission Bay Park Improvement Fund (Fund No. 200386) and San Diego Regional Parks Improvement Fund (Fund No. 200391)**
- (a) Capital Improvements in Mission Bay are allocated as recommended and prioritized by the Mission Bay Park Improvement Fund Oversight Committee, pursuant to Charter section 55.2.
 - (b) Capital Improvements in San Diego Regional Parks are allocated as recommended and prioritized by the San Diego Regional Parks Improvement Fund Oversight Committee, pursuant to Charter section 55.2.

- (c) The CFO is authorized to increase and/or decrease appropriations in the Mission Bay Improvements project (AGF00004) and Regional Park Improvements project (AGF00005) at the end of the Fiscal Year based on actual revenues received and/or available fund balance to support capital improvements in accordance with Charter section 55.2.
11. The CFO is authorized to appropriate and expend the remaining fund balances and/or interest earnings from funds up to \$25,000 for the purpose of fully expending and closing that fund. Funds shall be used solely for their intended or restricted purpose and for previously Council-approved projects.
 12. The CFO is authorized to appropriate and expend interest earnings from any bond construction funds for the purpose of transferring bond construction fund interest earned to support debt service payments as permitted in the respective bond indenture(s).
 13. The CFO is authorized to transfer unexpended capital bond fund appropriations from TECO, completed, and closed CIP projects to an Annual Allocation for the same asset type (e.g., facilities, streets or storm drains) in order to expedite the expenditure of capital bond funds.
 14. The CFO is authorized to modify the accounting of CIP projects to ensure the use of the most appropriate project type among the following types: P: Preliminary Engineering, S: Standalone, L: Large, and RD: Reimbursement to Developer.

15. The CFO is authorized to convert a sub-project within an Annual Allocation into a new standalone CIP project, and transfer the associated appropriation.

D. ENTERPRISE FUNDS

1. All Enterprise Funds are hereby appropriated for the purpose of providing for the operation, maintenance and development of their respective purposes.
2. Reserve Funds are hereby appropriated to provide funds for the purpose for which the Fund was created. The CFO is hereby authorized to return to the source Fund monies deposited in Reserve Funds in excess of amounts required, consistent with the City's Reserve Policy (Council Policy 100-20).
3. Water Funds (Fund Nos. 700010, 700011, 700012) and Sewer Funds (Fund Nos. 700000, 700001, 700002, 700008, 700009)
 - (a) The CFO may reallocate appropriations and associated encumbrances from any City Council approved budgeted project in the CIP to the Fund's annual operating budget for costs associated with extended environmental monitoring for re-vegetation. Such reallocation shall decrease the total appropriation and encumbrance for the project and increase the appropriation and encumbrance in the annual operating budget by an equal amount provided that the reallocation is no greater than 5% of the Capital Project Budget.

E. INTERNAL SERVICE FUNDS

1. The CFO is hereby authorized to distribute surplus retained earnings or excess contributions from various internal service funds back to the appropriate contributing funds.

2. Fleet Services Operating Fund (Fund No. 720000) and Fleet Services Replacement Funds (Fund Nos. 720001-720038, 720056, 720058, 720059)

The CFO is hereby authorized to redistribute contributions among the Fleet Services Operating and Fleet Services Replacement Internal Service Funds or to advance funds between these internal service funds.

3. Central Stores Fund (Fund No. 720040), Publishing Services Fund (Fund No. 720041), Fleet Services Operating Fund (Fund No. 720000), Fleet Services Replacement Funds (Fund No. 720001-720038, 720056, 720058, 720059), and Risk Management Administration Fund (Fund No. 720048)

The CFO is hereby authorized to appropriate expenditures from unanticipated revenues for the purpose of allowing for the uninterrupted provision of services.

4. The CFO is authorized to increase and/or decrease revenue and expenditure appropriations in Non General Funds for the purpose of reimbursing the Public Liability Operating Fund (Fund No. 720045) for Non General Fund claims incurred in the course of complying with Council Policy on Claims Against the City (Council Policy 000-09).

F. TRUST AND AGENCY FUNDS

These Funds are established to account for assets held by the City as an agent for individuals, private organizations, other governments and/or funds; for example, federal and State income taxes withheld from employees, 401(k) and deferred compensation plans, parking citation revenues, and employee benefit plans. The CFO is authorized and directed to establish the appropriate agency funds and to deposit and disburse funds in accordance with the respective agency relationships.

G. GRANT FUNDS

Community Development Block Grant Funds

- (a) Community Development Block Grant (CDBG) Funds are appropriated for the purposes established by the grant provisions as approved and authorized by the City Council. All authorized but incomplete program activities and unexpended monies related thereto remaining in the CDBG Funds on June 30, 2019, shall be carried forward to future years for the purpose of completing the authorized activities in accordance with Council Policy 700-02 which includes the requirement to use funds within 18 months of the start of the fiscal year for which the funds are allocated.
- (b) The CFO is authorized to transfer funds allocated to projects that have been completed, or where any portion has been deemed ineligible upon written confirmation from the sub-recipient or the CDBG Program office or in accordance with section 2.C.2 for the City's CIP projects, to Unobligated CDBG Funds to be reappropriated by the City Council.

- (c) In accordance with section 2.C.3 herein, the CFO is authorized to transfer and appropriate a maximum of \$100,000 per City CIP project from Unobligated CDBG Funds or excess program income to projects for eligible costs, such as engineering, in excess of previously approved appropriations.

Section 3. The Mayor is hereby authorized to execute appropriate initial and continuing contracts and agreements for the conduct of activities associated with the allocations authorized by City Council and in accordance with provisions of grant agreements.

Section 4. The CFO is authorized and directed to make inter-fund loans, including interest at the City's pooled rate of return, between funds to cover cash needs. These loans may, if appropriate, extend beyond the current Fiscal Year.

Section 5. All interest earnings generated by any fund which has been established pursuant to a legal or contractual requirement, externally imposed restriction, or by enabling legislation (including, but not limited to, the Appropriation Ordinance) shall remain in such fund solely for the purpose the fund was intended.

Section 6. All Funds, not otherwise contained herein, established by the City Council in previous fiscal years or during the current Fiscal Year, are appropriated for the purposes established by applicable laws and/or in accordance with provisions of agreements authorized by Council and for projects contained in the Council-approved CIP or authorized by Council resolution. The CFO is authorized and directed to appropriate and expend monies within the funds for services provided by those funds. The CFO is authorized and directed to return any surplus monies to the contributing funds or, when the contributing funds cannot be legally determined, to the General Fund.

Section 7. The CFO is authorized and directed to transfer current and/or prior years' forfeited monies within the flexible spending accounts to the Risk Management Administration Fund (Fund No. 720048) to be expended, up to the full forfeited amount, for programs which benefit City employees. The CFO is authorized and directed to transfer surplus monies between flexible benefit plan funds.

Section 8. The CFO is authorized to increase revenue and expenditure appropriations in accordance with City Council-approved capital lease agreements for the purpose of financing the acquisition of essential projects and equipment.

Section 9. The CFO is authorized and directed to make appropriate inter-fund transfers in accordance with the Annual Budget Document and estimated sources of revenue. The CFO may transfer funds to related City entities in accordance with the Annual Budget Document and appropriate funding source rules and regulations.

Section 10. The CFO is authorized and directed to appropriate and expend donations in accordance with Council Policy 100-02 (City Receipt of Donations).

Section 11. All revenues generated consistent with the Public Trust pursuant to California Public Resources Code section 6306 in relation to operation of Mission Bay Park and Ocean Beach Park which are greater than expenditures for operations, maintenance and capital improvements during the Fiscal Year are hereby placed in a special fund to be used exclusively for past and future operations, maintenance and capital improvements and for past, current, and future expenditures uncompensated by past, current and future revenues derived from Mission Bay Park and Ocean Beach Park as required by agreements with the State of California. Unanticipated revenues are hereby appropriated for such purposes and may be expended only by

Council resolution or in accordance with projects contained in the Council-approved Capital Improvements Program.

All revenues generated by sovereign trust lands granted by the State of California to the City pursuant to California Public Resources Code section 6306 are hereby appropriated for purposes consistent with the Public Trust.

Section 12. All other revenues which are not appropriated by any other section of this ordinance, and which are in excess of budgeted revenue may be transferred by the CFO to legally established reserve fund(s) or account(s). However, in no event shall the total appropriations of all tax revenues as defined by article XIII B of the California Constitution made pursuant to this ordinance exceed the City's legal limit.

The total appropriation is \$4,021,846,508, a portion of which will be derived from proceeds of taxes as defined within article XIII B of the California Constitution.

It is the intent of this ordinance to comply with article XIII B of the California Constitution.

Section 13. The CFO is authorized and directed to modify appropriations in accordance with the Fiscal Year 2021 Tax Rate Ordinance as approved by the Council.

Section 14. Until created pursuant to Charter section 26, the CFO is authorized to allow existing City departments to make expenditures in furtherance of the goals and purposes of the New Departments described in the Fiscal Year 2021 Adopted Budget, except for the new Office of Race and Equity.

Section 15. The CFO is authorized and directed to close obsolete or inactive funds and appropriate and expend for the purpose of returning residual balances of such funds to their

(O-2020-127)

source or, if the source cannot be determined, to the General Fund. The CFO shall periodically report fund closures to the Council and recommend the appropriation of any residual balances.

Section 16. The CFO is hereby authorized to restrict from the departmental appropriations as set forth in Attachment I an amount sufficient to assure that, in the event there is a shortfall in projected revenues, there are sufficient revenues to cover the remaining appropriations; provided that in the case that projected revenue estimates are met, the restricted funds may be released.

Section 17. Unless otherwise specified in this ordinance, the CFO is authorized to modify appropriations upon adopted Council resolution, provided funding is available for such action and in accordance with funding source guidelines and applicable grant agreements.

Section 18. The CFO is authorized and directed to apply for, accept, appropriate, and expend grants received by the City in accordance with San Diego Municipal Code sections 22.5201, 22.5202, 22.5203, and 22.5204, and funding source guidelines and applicable grant agreements.

Section 19. The CFO is authorized to accept, appropriate, and expend grant funds awarded to the City for the City Attorney's prosecutorial function in accordance with the provisions of such grant agreements and to increase or decrease revenue and expenditure appropriations for the purpose of implementing any such grant. The CFO shall report all actions that are taken using this authority to the Council.

Section 20. The powers of the Council not delegated to the Mayor and CFO, as specifically set forth herein, are reserved to the Council in accordance with the terms of the Charter.

Section 21. That a full reading of this ordinance is dispensed with prior to its passage, a written or printed copy having been available to the Council and the public prior to the day of its final passage.

Section 22. This ordinance is declared to take effect and be in force immediately upon its passage pursuant to the authority contained in Charter sections 275 and 295.

Section 23. The Mayor shall have no veto power over this ordinance pursuant to Charter section 280(a)(4).

APPROVED AS TO FORM: MARA W. ELLIOTT, City Attorney

By /s/ Bret A. Bartolotta
Bret A. Bartolotta
Deputy City Attorney

BAB:jdf
06/15/2020
Or.Dept.: DoF
Doc. No.: 2403419_3

Fiscal Year 2021 Operating and Capital Appropriations

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non- Personnel	FY 2021 Appropriation
General Fund			
City Attorney	\$34,112,443	\$28,291,147	\$62,403,590
City Auditor	\$2,259,084	\$1,714,405	\$3,973,489
City Clerk	\$2,754,924	\$3,637,943	\$6,392,867
City Treasurer	\$7,299,134	\$9,979,908	\$17,279,042
Citywide Program Expenditures	-	\$99,872,110	\$99,872,110
Communications	\$2,415,253	\$2,291,665	\$4,706,918
Council Administration	\$1,456,169	\$1,358,192	\$2,814,361
Council District 1	\$702,630	\$696,798	\$1,399,428
Council District 2	\$664,539	\$595,668	\$1,260,207
Council District 3	\$700,780	\$456,285	\$1,157,065
Council District 4	\$651,403	\$732,092	\$1,383,495
Council District 5	\$676,842	\$488,365	\$1,165,207
Council District 6	\$756,826	\$476,636	\$1,233,462
Council District 7	\$777,414	\$497,954	\$1,275,368
Council District 8	\$626,879	\$820,929	\$1,447,808
Council District 9	\$648,084	\$875,247	\$1,523,331
Debt Management	\$1,290,398	\$825,521	\$2,115,919
Department of Finance	\$9,916,405	\$8,773,890	\$18,690,295
Department of Information Technology	-	\$751,030	\$751,030
Development Services	\$4,236,447	\$3,717,985	\$7,954,432
Economic Development	\$3,899,998	\$17,486,346	\$21,386,344
Environmental Services	\$9,624,756	\$40,607,476	\$50,232,232
Ethics Commission	\$716,683	\$649,651	\$1,366,334
Fire-Rescue	\$136,618,064	\$150,830,127	\$287,448,191
General Services	\$235,341	\$248,345	\$483,686
Government Affairs	\$844,281	\$414,273	\$1,258,554
Homelessness Strategies	\$883,325	\$48,252,574	\$49,135,899
Human Resources	\$2,995,796	\$2,675,911	\$5,671,707
Library	\$23,354,481	\$36,310,933	\$59,665,414
Mobility	\$1,874,840	\$1,076,096	\$2,950,936
Neighborhood Services	\$266,937	\$323,204	\$590,141
Office of Boards & Commissions	\$606,174	\$301,969	\$908,143
Office of Homeland Security	\$1,255,439	\$1,400,511	\$2,655,950
Office of Race & Equity	\$415,018	\$3,409,734	\$3,824,752
Office of the Assistant COO	\$305,433	\$324,376	\$629,809
Office of the Chief Financial Officer	\$289,890	\$319,551	\$609,441

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non- Personnel	FY 2021 Appropriation
General Fund (continued)			
Office of the Chief Operating Officer	\$574,091	\$612,925	\$1,187,016
Office of the IBA	\$1,185,021	\$1,036,860	\$2,221,881
Office of the Mayor	\$2,081,912	\$1,417,234	\$3,499,146
Parks and Recreation	\$40,979,923	\$80,980,116	\$121,960,039
Performance & Analytics	\$1,537,805	\$2,728,587	\$4,266,392
Personnel	\$4,922,335	\$4,690,342	\$9,612,677
Planning	\$4,134,721	\$3,710,757	\$7,845,478
Police	\$281,300,436	\$286,943,122	\$568,243,558
Public Utilities	-	\$2,727,387	\$2,727,387
Public Works & Utilities	\$248,227	\$194,296	\$442,523
Purchasing & Contracting	\$2,975,799	\$15,364,498	\$18,340,297
READ-Facilities Services	\$9,447,465	\$12,778,048	\$22,225,513
Real Estate Assets	\$2,011,257	\$2,387,167	\$4,398,424
Smart & Sustainable Communities	\$1,163,411	\$1,561,911	\$2,725,322
Storm Water	\$14,172,329	\$33,349,110	\$47,521,439
Sustainability	\$429,181	\$403,722	\$832,903
Transportation	\$24,645,322	\$50,624,527	\$75,269,849
General Fund Total	\$647,941,345	\$972,995,456	\$1,620,936,801
Capital Project Funds			
Capital Outlay Fund	-	\$18,587,949	\$18,587,949
TransNet Extension Administration & Debt Fund	-	\$323,840	\$323,840
TransNet Extension Congestion Relief Fund	-	\$3,851,330	\$3,851,330
TransNet Extension Maintenance Fund	-	\$9,618,048	\$9,618,048
Capital Project Funds Total	-	\$32,381,167	\$32,381,167
Enterprise Funds			
Airports Fund	\$1,495,771	\$3,996,876	\$5,492,647
Development Services Fund	\$37,651,609	\$47,475,391	\$85,127,000
Golf Course Fund	\$5,284,522	\$15,037,568	\$20,322,090
Recycling Fund	\$5,936,154	\$24,994,652	\$30,930,806
Refuse Disposal Fund	\$8,528,507	\$31,749,838	\$40,278,345
Sewer Funds	\$58,057,132	\$313,144,527	\$371,201,659
Water Utility Operating Fund	\$47,608,988	\$530,399,748	\$578,008,736
Enterprise Funds Total	\$164,562,683	\$966,798,600	\$1,131,361,283
Internal Service Funds			
Central Stores Fund	\$750,661	\$3,997,141	\$4,747,802
Energy Conservation Program Fund	\$2,125,010	\$2,861,018	\$4,986,028

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non- Personnel	FY 2021 Appropriation
Internal Service Funds (continued)			
Fleet Operations Operating Fund	\$12,394,663	\$43,107,499	\$55,502,162
Fleet Operations Replacement Fund	-	\$87,621,281	\$87,621,281
Publishing Services Fund	\$167,257	\$1,181,979	\$1,349,236
Risk Management Administration Fund	\$5,979,261	\$6,260,463	\$12,239,724
Internal Service Funds Total	\$21,416,852	\$145,029,381	\$166,446,233
Special Revenue Funds			
Automated Refuse Container Fund	-	\$1,537,573	\$1,537,573
Community Equity Fund (CEF)	-	\$3,000,000	\$3,000,000
Concourse and Parking Garages Operating Fund	\$129,527	\$3,132,248	\$3,261,775
Convention Center Expansion Funds	-	\$13,795,491	\$13,795,491
COVID-19 Rent Relief	-	\$15,100,000	\$15,100,000
Engineering & Capital Projects Fund	\$58,994,752	\$57,320,955	\$116,315,707
Environmental Growth 1/3 Fund	-	\$4,597,887	\$4,597,887
Environmental Growth 2/3 Fund	-	\$9,202,775	\$9,202,775
Facilities Financing Fund	\$1,387,002	\$1,747,048	\$3,134,050
Fire and Lifeguard Facilities Fund	-	\$1,395,631	\$1,395,631
Fire/Emergency Medical Services Transport Program Fund	\$2,490,582	\$9,947,013	\$12,437,595
Gas Tax Fund	-	\$34,100,416	\$34,100,416
General Plan Maintenance Fund	-	\$3,779,000	\$3,779,000
GIS Fund	\$996,588	\$3,393,061	\$4,389,649
Information Technology Fund	\$4,388,993	\$75,782,891	\$80,171,884
Junior Lifeguard Program Fund	\$76,586	\$548,468	\$625,054
La Jolla Self-Managed MAD	-	\$502,378	\$502,378
Local Enforcement Agency Fund	\$422,050	\$477,116	\$899,166
Long Range Property Management Fund	-	\$410,307	\$410,307
Los Penasquitos Canyon Preserve Fund	\$119,766	\$131,395	\$251,161
Low & Moderate Income Housing Asset Fund	-	\$42,101,314	\$42,101,314
Maintenance Assessment District (MAD) Funds	\$1,749,533	\$40,250,129	\$41,999,662
Mission Bay/Balboa Park Improvement Fund	-	\$1,887,430	\$1,887,430
OneSD Support Fund	\$3,447,138	\$24,340,167	\$27,787,305
Parking Meter Operations Fund	\$767,571	\$9,989,683	\$10,757,254
PETCO Park Fund	\$122,699	\$15,353,954	\$15,476,653
Public Safety Services & Debt Service Fund	-	\$8,200,931	\$8,200,931
Road Maintenance and Rehabilitation Fund	-	\$8,522,549	\$8,522,549
Seized Assets - California Fund	-	\$11,919	\$11,919
Seized Assets - Federal DOJ Fund	-	\$162,027	\$162,027
Seized Assets - Federal Treasury Fund	\$4,389,792	\$3,569,187	\$7,958,979
Stadium Operations Fund	\$19,661	\$1,912,749	\$1,932,410

OPERATING APPROPRIATIONS	Salary & Wages	Fringe & Non- Personnel	FY 2021 Appropriation
Special Revenue Funds (Continued)			
State COPS	-	\$4,331,356	\$4,331,356
Storm Drain Fund	-	\$5,700,000	\$5,700,000
Successor Agency Admin & Project - CivicSD Fund	-	\$1,934,326	\$1,934,326
Transient Occupancy Tax Fund	\$1,172,213	\$79,993,949	\$81,166,162
Trolley Extension Reserve Fund	-	\$1,067,500	\$1,067,500
Underground Surcharge Fund	\$1,741,183	\$105,999,177	\$107,740,360
Wireless Communications Technology Fund	\$3,292,958	\$6,650,044	\$9,943,002
Zoological Exhibits Maintenance Fund	-	\$15,647,842	\$15,647,842
Special Revenue Funds Total	\$85,708,594	\$617,527,886	\$703,236,480
TOTAL OPERATING APPROPRIATIONS	\$919,629,474	\$2,734,732,490	\$3,654,361,964

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS FY 2021
Appropriation

Citywide

ATT00002	Enterprise Funded IT Projects	\$8,452,531
T19003	Accela Implementation Phase 2	\$1,073,165
Citywide Total		\$9,525,696

Parks & Recreation

AGE00001	Resource-Based Open Space Parks	\$450,000
AGF00004	Mission Bay Improvements	\$7,900,000
AGF00005	Regional Park Improvements	\$1,075,000
AGF00006	Coastal Erosion and Access	\$850,000
AGF00007	Park Improvements	\$547,000
S01090	MB GC Clbhouse Demo/Prtbl Building Instl	\$3,000,000
S15035	EB Scripps Pk Comfort Station Replacement	\$200,000
Parks & Recreation Total		\$14,022,000

Public Utilities

ABJ00001	Water Pump Station Restoration	\$800,000
ABL00001	Standpipe and Reservoir Rehabilitations	\$3,261,000
ABO00001	Metro Treatment Plants	\$5,639,170
ABP00001	Pump Station Restorations	\$2,800,000
AJA00001	Sewer Main Replacements	\$55,904,294
AJA00002	Pipeline Rehabilitation	\$11,867,986
AJB00001	Metropolitan Waste Water Department Trunk Sewers	\$6,000,000
AKA00002	Pressure Reduction Facility Upgrades	\$1,200,000
AKA00003	Large Diameter Water Transmission PPL	\$6,558,557
AKB00003	Water Main Replacements	\$78,535,744
S00050	Water Department Security Upgrades	\$1,000,000
S00312	PS2 Power Reliability & Surge Protection	\$12,955,568
S00319	EMTS Boat Dock Esplanade	\$2,012,316
S00339	MBC Dewatering Centrifuges Replacement	\$300,000
S10008	El Monte Pipeline No 2	\$2,000,000
S11026	Montezuma/Mid-City Pipeline Phase II	\$18,000,000
S12009	La Jolla Scenic Drive 16inch Main	\$500,000
S12010	30th Street Pipeline Replacement	\$1,250,000
S12012	Cielo & Woodman Pump Station	\$1,200,000
S12015	Pacific Beach Pipeline South (W)	\$1,656,490
S12016	Otay 1st/2nd PPL West of Highland Avenue	\$14,627,449
S12040	Tierrasanta (Via Dominique) Pump Station	\$190,000
S15019	Alvarado Trunk Sewer Phase IV	\$24,660,000

CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		FY 2021 Appropriation
Public Utilities (continued)		
S15020	Tecolote Canyon Trunk Sewer Improvement	\$2,000,000
S15027	La Jolla View Reservoir	\$200,000
S16027	Morena Pipeline	\$15,364,419
S17012	NCWRP Improvements to 30 mgd	\$755,291
S17013	MBC Equipment Upgrades	\$1,961,315
S18006	Harbor Drive Trunk Sewer	\$4,000,000
S20000	Kearny Mesa Trunk Sewer	\$2,000,000
S20001	Otay 2nd Pipeline Phase 4	\$5,000,000
S20002	University Heights Reservoir Rehabilitation	\$1,000,000
S21000	Otay 2nd Pipeline St Replacement Ph 5	\$100,000
S21001	Water SCADA Upgrade Phase I	\$500,000
S21002	South Mission Valley Trunk Sewer Ph II	\$100,000
Public Utilities Total		\$285,899,599
Real Estate Assets - Facilities Services		
ABT00001	City Facilities Improvements	\$875,000
Real Estate Assets - Facilities Services Total		\$875,000
Transportation & Storm Water		
ACA00001	Drainage Projects	\$1,000,000
AID00001	Utilities Undergrounding Program	\$10,000,000
AID00005	Street Resurfacing and Reconstruction	\$24,673,352
AIE00001	Bridge Rehabilitation	\$200,000
AIG00001	Median Installation	\$500,000
AIH00001	Installation of City Owned Street Lights	\$1,563,897
AIH00002	Street Light Circuit Upgrades	\$1,000,000
AIK00001	New Walkways	\$2,500,000
AIK00003	Sidewalk Repair and Reconstruction	\$3,300,000
AIL00001	Traffic Calming	\$500,000
AIL00004	Traffic Signals - Citywide	\$1,000,000
AIL00005	Traffic Signals Modification	\$1,500,000
P21000	Carroll Canyon Road Planning Study	\$800,000
P21001	5th Avenue Promenade	\$1,500,000
S00951	Coastal Rail Trail	\$4,500,000
S16061	Market Street-47th to Euclid-Complete Street	\$2,000,000
S18001	University Avenue Complete Street Phase1	\$625,000
Transportation & Storm Water Total		\$57,162,249
TOTAL CAPITAL IMPROVEMENTS PROGRAM APPROPRIATIONS		\$367,484,544
TOTAL COMBINED APPROPRIATIONS		\$4,021,846,508

MAINTENANCE ASSESSMENT DISTRICT APPROPRIATIONS

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non-Personnel	FY 2021 Appropriation
200023	Maintenance Assessment District (MAD) Management Fund	\$1,749,533	\$2,512,428	\$4,261,961
200025	Street Light District #1 MAD Fund	-	\$993,590	\$993,590
200028	Scripps/Miramar Ranch MAD Fund	-	\$2,543,472	\$2,543,472
200030	Tierrasanta MAD Fund	-	\$2,145,144	\$2,145,144
200031	Campus Point MAD Fund	-	\$78,167	\$78,167
200032	Mission Boulevard MAD Fund	-	\$158,594	\$158,594
200033	Carmel Valley MAD Fund	-	\$3,902,209	\$3,902,209
200035	Sabre Springs MAD Fund	-	\$353,665	\$353,665
200037	Mira Mesa MAD Fund	-	\$1,400,218	\$1,400,218
200038	Rancho Bernardo MAD Fund	-	\$1,728,257	\$1,728,257
200039	Penasquitos East MAD Fund	-	\$617,726	\$617,726
200040	Coronado View MAD Fund	-	\$65,163	\$65,163
200042	Park Village MAD Fund	-	\$655,324	\$655,324
200044	Eastgate Technology Park MAD Fund	-	\$262,979	\$262,979
200045	Calle Cristobal MAD Fund	-	\$382,617	\$382,617
200046	Gateway Center East MAD Fund	-	\$369,780	\$369,780
200047	Miramar Ranch North MAD Fund	-	\$1,798,413	\$1,798,413
200048	Carmel Mountain Ranch MAD Fund	-	\$788,564	\$788,564
200052	La Jolla Village Drive MAD Fund	-	\$109,061	\$109,061
200053	First SD River Imp. Project MAD Fund	-	\$450,948	\$450,948
200055	Newport Avenue MAD Fund	-	\$90,073	\$90,073
200056	Linda Vista Community MAD Fund	-	\$370,182	\$370,182
200057	Washington Street MAD Fund	-	\$143,728	\$143,728
200058	Otay International Center MAD Fund	-	\$583,861	\$583,861
200059	Del Mar Terrace MAD Fund	-	\$649,530	\$649,530
200061	Adams Avenue MAD Fund	-	\$68,500	\$68,500
200062	Carmel Valley NBHD #10 MAD Fund	-	\$426,760	\$426,760
200063	North Park MAD Fund	-	\$1,050,143	\$1,050,143
200065	Kings Row MAD Fund	-	\$25,104	\$25,104
200066	Webster-Federal Boulevard MAD Fund	-	\$76,272	\$76,272
200067	Stonecrest Village MAD Fund	-	\$729,157	\$729,157
200068	Genesee/North Torrey Pines Road MAD Fund	-	\$486,603	\$486,603
200070	Torrey Hills MAD Fund	-	\$1,627,467	\$1,627,467
200071	Coral Gate MAD Fund	-	\$204,202	\$204,202
200074	Torrey Highlands MAD Fund	-	\$877,708	\$877,708
200076	Talmadge MAD Fund	-	\$435,745	\$435,745
200078	Central Commercial MAD Fund	-	\$315,061	\$315,061

FY 2021 Appropriation Ordinance

FY 2021 Operating and CIP Appropriations

Fund	Maintenance Assessment District Fund	Salary & Wages	Fringe & Non- Personnel	FY 2021 Appropriation
200079	Little Italy MAD Fund	-	\$1,233,847	\$1,233,847
200080	Liberty Station/NTC MAD Fund	-	\$160,849	\$160,849
200081	Camino Santa Fe MAD Fund	-	\$244,089	\$244,089
200083	Black Mountain Ranch South MAD Fund	-	\$1,132,308	\$1,132,308
200084	College Heights Enhanced MAD Fund	-	\$479,964	\$479,964
200086	C&ED MAD Management Fund	-	\$425,000	\$425,000
200087	City Heights MAD Fund	-	\$504,912	\$504,912
200089	Black Mountain Ranch North MAD Fund	-	\$349,492	\$349,492
200091	Bay Terraces - Parkside MAD Fund	-	\$122,452	\$122,452
200092	Bay Terraces - Honey Drive MAD Fund	-	\$34,550	\$34,550
200093	University Heights MAD Fund	-	\$101,644	\$101,644
200094	Hillcrest MAD Fund	-	\$42,598	\$42,598
200095	El Cajon Boulevard MAD Fund	-	\$1,165,493	\$1,165,493
200096	Ocean View Hills MAD Fund	-	\$877,900	\$877,900
200097	Robinhood Ridge MAD Fund	-	\$171,719	\$171,719
200098	Remington Hills MAD Fund	-	\$102,150	\$102,150
200099	Pacific Highlands Ranch MAD Fund	-	\$645,357	\$645,357
200101	Rancho Encantada MAD Fund	-	\$226,685	\$226,685
200103	Bird Rock MAD Fund	-	\$345,031	\$345,031
200105	Hillcrest Commercial Core MAD Fund	-	\$111,518	\$111,518
200614	Mission Hills Special Lighting MAD Fund	-	\$45,565	\$45,565
200707	Barrio Logan Community Benefit MAD Fund	-	\$538,820	\$538,820
200714	Civita MAD Fund	-	\$1,162,999	\$1,162,999
200717	Kensington Heights MAD	-	\$194,099	\$194,099
200718	Kensington Manor MAD	-	\$135,988	\$135,988
200719	Kensington Park North MAD	-	\$109,473	\$109,473
200720	Talmadge Park North MAD	-	\$35,644	\$35,644
200721	Talmadge Park South MAD	-	\$73,568	\$73,568
MAINTENANCE ASSESSMENT DISTRICT TOTAL		\$1,749,533	\$40,250,129	\$41,999,662

Passed by the Council of The City of San Diego on _____, by the following vote:

Councilmembers	Yeas	Nays	Not Present	Recused
Barbara Bry	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Jennifer Campbell	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Ward	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Monica Montgomery	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Mark Kersey	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Chris Cate	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Scott Sherman	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Vivian Moreno	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Georgette Gómez	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

Date of final passage JUN 30 2020.

AUTHENTICATED BY:

KEVIN L. FAULCONER
Mayor of The City of San Diego, California.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By Connie Patterson, Deputy

I HEREBY CERTIFY that the foregoing ordinance was passed on the day of its introduction, to wit, on JUN 30 2020, said ordinance being of the kind and character authorized for passage on its introduction by Section 275 of the Charter.

I FURTHER CERTIFY that said ordinance was read in full prior to passage or that such reading was dispensed with by a vote of five members of the Council, and that a written copy of the ordinance was made available to each member of the Council and the public prior to the day of its passage.

(Seal)

ELIZABETH S. MALAND
City Clerk of The City of San Diego, California.

By Connie Patterson, Deputy

Office of the City Clerk, San Diego, California

Ordinance Number O- 21206

FISCAL YEAR
2021

The City of
SAN DIEGO

VOLUME 2
Department Detail



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER

FISCAL YEAR 2021

The City of
SAN DIEGO

VOLUME 2
Department Detail

Kevin L. Faulconer
Mayor

Barbara Bry
Council President Pro Tem
District 1

Jennifer Campbell
Councilmember
District 2

Christopher Ward
Councilmember
District 3

Monica Montgomery
Councilmember
District 4

Mark Kersey
Councilmember
District 5

Chris Cate
Councilmember
District 6

Scott Sherman
Councilmember
District 7

Vivian Moreno
Councilmember
District 8

Georgette Gómez
Council President
District 9

Kris Michell
Chief Operating Officer

Mara W. Elliott
City Attorney



— ADOPTED BUDGET —

MAYOR KEVIN L. FAULCONER



Page Intentionally Left Blank



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morill

Executive Director

*California Society of
Municipal Finance Officers*

Certificate of Award

*Operating Budget Excellence Award
Fiscal Year 2019-2020*

Presented to the

City of San Diego

For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting.

January 31, 2020



Steve Heide

Steve Heide
CSMFO President

Yolanda Rodriguez

Yolanda Rodriguez, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

*California Society of
Municipal Finance Officers*

Certificate of Award

*Capital Budget Excellence Award
Fiscal Year 2019-2020*

*Presented to the
City of San Diego*

For meeting the criteria established to achieve the Capital Budget Excellence Award.

January 31, 2020



Steve Heide

Steve Heide
CSMFO President

Yolanda Rodriguez

Yolanda Rodriguez, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to ten-month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process, but actual economic and financial conditions may differ materially from those assumed. The annual budget may be modified by City Council during the course of the fiscal year to reflect updated economic and financial information.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



Page Intentionally Left Blank

Mayor's Budget Message



To my fellow San Diegans:

The global COVID-19 pandemic is taking a toll on everyone, and the City of San Diego is certainly no exception. Every day we are confronted by extraordinary challenges that require us to make decisions in a situation never experienced before. In the face of these difficulties, I am confident we will rise to this occasion together, as One San Diego.

The City Council and I have worked together to build up our reserves and restore service levels since the Great Recession of 2008. This proactive planning has helped us save for a rainy day. Unfortunately, the fiscal impacts of the pandemic are more like a hurricane. Despite the significant loss in City revenues from the ongoing closure of the local and national economy due to the COVID-19 pandemic, we have adopted a balanced budget for Fiscal Year 2021 that maintains the City's reserve levels. The Adopted Budget for Fiscal Year 2021 is \$4 billion — a \$323 million, or 7% decrease, from the Fiscal Year 2020 Adopted Budget.

This Adopted Budget includes \$42 million in General Fund reductions across all branches to help balance the General Fund budget. Essential services were given priority during this unparalleled crisis, and we continue to protect essential functions such as public safety, trash collection, water and wastewater, and homelessness programs. The Adopted Budget prioritizes federal CARES Act relief funds for public safety, homeless services, small businesses, and rental relief for our residents. The use of COVID-19 state and federal relief funds as well as other one-time sources have helped maintain essential services and reserves in Fiscal Year 2021. While the Adopted Budget takes a fiscally responsible approach to closing the largest budget deficit in the City of San Diego's history, one-time resources were needed to balance the budget. As a result, budget shortfalls will continue in Fiscal Year 2022, however, this budget does not use reserves in order to maintain healthy rainy-day funds for future City leaders to consider.

The City continues to monitor the impacts of the COVID-19 pandemic on revenues and expenditures, and additional modifications will be made during the budget monitoring process in Fiscal Year 2021. I will continue my commitment to effectively and proactively manage the City's finances as the devastation from the pandemic continues to unfold. I want to thank our City employees who have continued to step up every day during this unprecedented health and economic crisis, and who proudly serve San Diegans day after day. We are united in overcoming these challenges, and we will get through this together.

Sincerely,

A handwritten signature in black ink that reads "Kevin Faulconer". The signature is written in a cursive, flowing style.

Kevin L. Faulconer
Mayor

Dated: on August 31, 2020



Page Intentionally Left Blank



Kevin L. Faulconer
Mayor



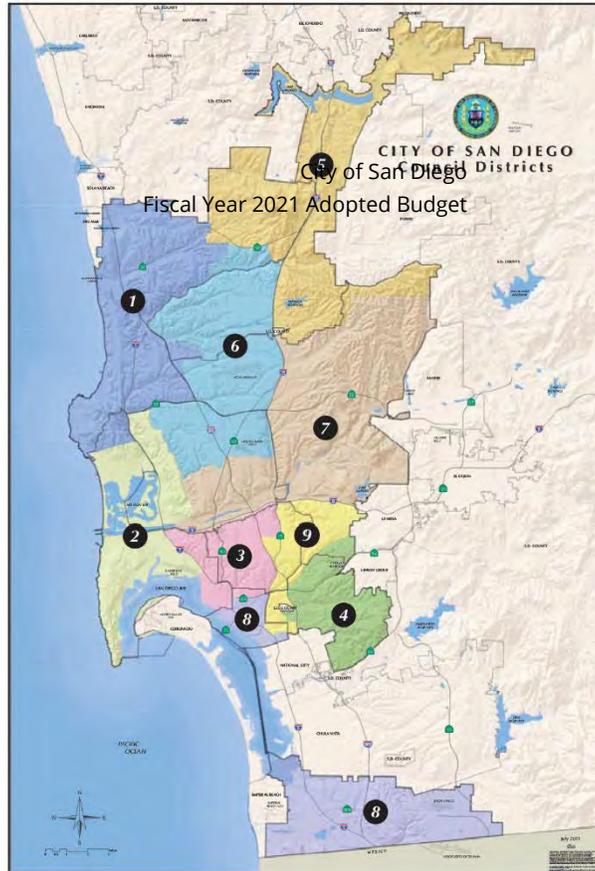
Barbara Bry
Council President Pro Tem
District 1



Jennifer Campbell
Councilmember
District 2



Christopher Ward
Councilmember
District 3



Monica Montgomery
Councilmember
District 4



Mark Kersey
Councilmember
District 5



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Georgette Gómez
Council President
District 9



Kris Michell
Chief Operating Officer



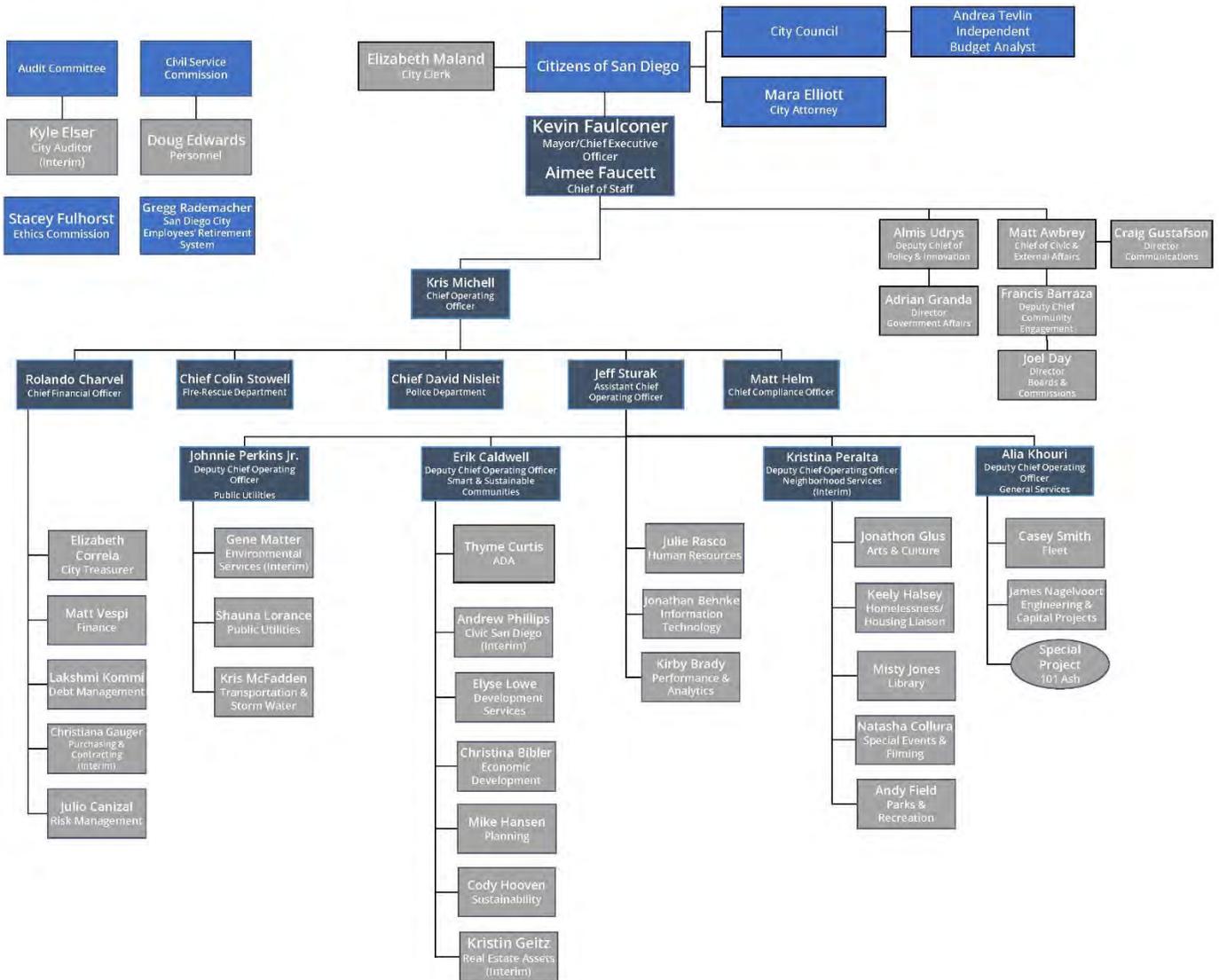
Mara W. Elliott
City Attorney



Page Intentionally Left Blank

Citywide Organizational Structure*

(All City Functions)



*The organizational chart is reflective of City's structure as of August 2020; it excludes the following department restructures and new departments: Storm Water, Transportation, Mobility, Cultural Affairs, and the Office of Race and Equity. Per Charter Section 26, all newly created departments included in the Adopted Budget must be approved by ordinance via a two-thirds vote from the City Council. The organizational chart will be updated accordingly at that time.



Page Intentionally Left Blank

City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*



Page Intentionally Left Blank

Guide to the Budget

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the narratives:

- Department Description
- Goals and Objectives
- Key Performance Indicators
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Department Description

This section is a brief overview of the department which includes its purpose, mission and vision statements, and the services it provides. This section can be found in the budget narratives contained in Volume II.

Goals and Objectives

This section lists the goals and objectives that make up the action plan for a department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Key Performance Indicators

This section lists the key performance indicators chosen by the department. These indicators show the results or outcomes of the department's performance. They help budget readers effectively evaluate City services and enables the City to accurately quantify service levels for all departments.

Target and actual figures for Fiscal Year 2019, target and estimated figures for Fiscal Year 2020, and targets for Fiscal Year 2021 have been included for each performance indicator.

Guide to the Budget

Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	115.00	118.00	120.00	2.00
Personnel Expenditures	\$ 13,750,936	\$ 15,464,801	\$ 17,535,879	\$ 2,071,078
Non-Personnel	34,465,265	34,595,340	33,339,134	(1,256,206)
Total Department Expenditures	\$ 48,216,202	\$ 50,060,141	\$ 50,875,013	\$ 814,872
Total Department Revenue	\$ 47,749,969	\$ 48,056,705	\$ 48,377,041	\$ 320,336

Department Expenditures and Personnel

The Department Expenditures and Department Personnel sections display expenditures and positions by fund and division.

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Enterprise IT Sourcing	\$ 2,409,607	\$ 2,667,168	\$ 1,817,283	\$ (849,885)
Operations Enterprise Resource	2,125	-	-	-
Planning Financial & Support	2,145,409	3,665,706	3,993,373	327,667
Services	533,783	533,595	565,867	32,272
IT Contract Management	7,613,140	4,542,937	5,315,177	772,240
Information Technology	201,105	342,044	388,730	46,686
Total	\$ 12,905,168	\$ 11,751,450	\$ 12,080,430	\$ 328,980

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Enterprise IT Sourcing	10.00	10.00	10.00	0.00
Operations Financial & Support	7.00	8.00	6.00	(2.00)
Services	0.00	3.00	3.00	0.00
IT Contract Management	26.00	19.00	23.00	4.00
Information Technology	1.00	2.00	2.00	0.00
Total	44.00	42.00	44.00	2.00

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding. In addition, the figures displayed in the Fiscal Year 2019 Budget column by revenue and expenditure category may not match the Fiscal Year 2019 Adopted Budget publication due to the reclassification of commitment items between commitment item groups.

Guide to the Budget

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 530,026	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	23,636	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(21,908)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	640,309
Total	0.00	\$ 531,754	\$ 640,309

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 2,950,509	\$ 3,056,180	\$ 3,144,667	\$ 88,487
Fringe Benefits	2,071,618	2,192,623	2,561,577	368,954
PERSONNEL SUBTOTAL	5,022,127	5,248,803	5,706,244	457,441
NON-PERSONNEL				
Supplies	\$ 610,815	\$ 384,392	\$ 320,795	\$ (63,597)
Contracts	1,781,846	1,750,736	1,493,421	(257,315)
Information Technology	97,789	151,506	453,498	301,992
Energy and Utilities	289,532	320,747	307,816	(12,931)
Other	585	1,400	1,400	-
Capital Expenditures	93,721	38,752	-	(38,752)
Debt	346,291	833,769	829,270	(4,499)
NON-PERSONNEL SUBTOTAL	3,220,579	3,481,302	3,406,200	(75,102)
Total	\$ 8,242,705	\$ 8,730,105	\$ 9,112,444	\$ 382,339

Guide to the Budget

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020–2021 Change
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247	\$ 640,309
Rev from Money and Prop	(336)	-	-	-
Rev from Other Agencies	112,554	195,303	195,303	-
Total	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550	\$ 640,309

Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays, and fringe benefits.

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$54,059 - \$65,333	\$ 59,656
20001247	Business Systems Analyst 2	3.00	1.00	1.00	59,467 - 71,864	71,864
20001246	Business Systems Analyst 3	1.00	0.00	0.00	65,416 - 79,061	-
20001168	Deputy Director	1.00	1.00	1.00	46,966 - 172,744	138,000
20001261	Information Systems Administrator	4.00	1.00	1.00	73,466 - 88,982	88,982
20001234	Program Coordinator	7.00	15.00	14.00	23,005 - 137,904	1,510,454
20001222	Program Manager	7.00	10.00	10.00	46,966 - 172,744	1,224,000
	Budgeted Vacancy Savings					(80,454)
FTE, Salaries, and Wages Subtotal		23.00	28.00	28.00		\$ 3,012,502
		FY2019 Actual	FY2020 Budget	FY2021 Adopted		FY2020–2021 Change
Fringe Benefits						
	Employee Offset Savings	\$ 23,645	\$ 23,790	\$ 31,572		\$ 7,782
	Flexible Benefits	177,236	334,358	407,759		73,401
	Long-Term Disability	5,305	8,732	-		(8,732)
	Medicare	23,779	39,815	43,683		3,868
	Other Post-Employment Benefits	96,707	153,786	162,027		8,241
	Retiree Medical Trust	2,024	4,883	4,206		(677)
	Retirement 401 Plan	5,905	6,554	8,639		2,085
	Retirement ADC	489,579	488,485	898,122		409,637
	Risk Management Administration	16,254	26,572	27,297		725
	Supplemental Pension Savings Plan	66,388	165,259	138,610		(26,649)
	Unemployment Insurance	3,034	4,993	5,395		402
	Workers' Compensation	4,442	26,765	25,493		(1,272)
Fringe Benefits Subtotal		\$ 914,298	\$ 1,283,992	\$ 1,752,803		\$ 468,811
Total Personnel Expenditures					\$ 4,765,305	

Guide to the Budget

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve, and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2019 Actual	FY2020 Budget	FY2021 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 490,820	\$ 353,823	\$ 134,336
TOTAL BALANCE AND RESERVES	\$ 490,820	\$ 353,823	\$ 134,336
REVENUE			
Charges for Services	\$ 1,485,106	\$ 1,447,938	\$ 2,088,247
Revenue from Other Agencies	112,554	195,303	195,303
Revenue from Use of Money and Property	(336)	–	–
TOTAL REVENUE	\$ 1,597,324	\$ 1,643,241	\$ 2,283,550
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,088,144	\$ 1,997,064	\$ 2,417,886
OPERATING EXPENSE			
Personnel Expenses	\$ 71,718	\$ 110,697	\$ 123,094
Fringe Benefits	56,088	75,813	87,052
Contracts	620,689	874,598	852,690
Information Technology	963,560	824,881	1,354,907
Capital Expenditures	22,266	–	–
TOTAL OPERATING EXPENSE	\$ 1,734,321	\$ 1,885,989	\$ 2,417,743
TOTAL EXPENSE	\$ 1,734,321	\$ 1,885,989	\$ 2,417,743
BALANCE	\$ 353,823	\$ 111,075	\$ 143
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,088,144	\$ 1,997,064	\$ 2,417,886

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.



Page Intentionally Left Blank

Volume II - Department Detail Table of Contents

Airports.....	3
Capital Outlay Fund	15
City Attorney	23
City Auditor	33
City Clerk	43
City Council	53
City Treasurer	81
Citywide Program Expenditures.....	93
Communications	101
Convention Center	109
Cultural Affairs.....	117
Debt Management	129
Department of Finance	137
Department of Information Technology.....	147
Development Services	173
Economic Development	191
Engineering and Capital Projects	203
Environmental Services	217
Ethics Commission.....	245
Fire-Rescue.....	253
Fleet Operations.....	275
Gas Tax Fund	289
General Services.....	299
Government Affairs	305
Homelessness Strategies	311
Human Resources.....	321
Infrastructure Fund.....	329
Internal Operations.....	335
Library.....	341
Long Range Property Management Fund.....	349
Low and Moderate Income Housing Asset Fund	357
Mission Bay and Balboa Park Improvement Fund.....	365

Volume II - Department Detail Table of Contents

Mission Bay Park Improvement Fund	371
Mobility.....	377
Neighborhood Services	385
Office of Boards and Commissions	393
Office of Homeland Security.....	403
Office of Race and Equity	413
Office of the Assistant COO	421
Office of the Chief Financial Officer	429
Office of the Chief Operating Officer.....	435
Office of the IBA	441
Office of the Mayor	447
Parks and Recreation.....	455
Performance and Analytics.....	477
Personnel	485
PETCO Park	495
Planning.....	503
Police.....	519
Public Safety Services and Debt Service Fund.....	539
Public Utilities	545
Public Utilities Branch.....	579
Purchasing and Contracting	587
Real Estate Assets.....	603
Risk Management.....	619
San Diego Regional Parks Improvement Fund.....	629
Smart and Sustainable Communities	635
Special Events and Filming.....	643
Special Promotional Programs.....	651
Stadium Operations.....	665
Storm Drain Fund.....	673
Storm Water	679
Sustainability.....	691
TransNet.....	703
Transportation.....	711
Trolley Extension Reserve Fund	727
Zoological Exhibits Maintenance Fund.....	733

Airports



Page Intentionally Left Blank



Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating the City's two General Aviation airports, Montgomery-Gibbs Executive Airport and Brown Field Municipal Airport, within the City of San Diego. General Aviation includes all aviation activities except scheduled airline and military flights (although Brown Field accommodates a sizable number of military operations). The two airports support a significant portion of the San Diego region's total annual flight operations and can accommodate a variety of General Aviation Aircraft. Montgomery-Gibbs is the business General Aviation airport in the San Diego region and Brown Field has the longest available civilian runway in the region. Aviation lessees include Fixed Base Operators (FBOs) that provide fuel, aircraft maintenance and aircraft storage facilities; flight schools; San Diego Fire-Rescue helicopter operations; San Diego Police Air Support Unit; emergency medical transport operations, and several hundred individual aircraft owners. The majority of the Airports revenue are derived from non-aviation lessees that include a hotel, business-park restaurants, Fire Station 43, the Engineering and Capital Projects Department's Construction Management and Engineer Division, San Diego Police Department Eastern Division, office space tenants, and other individual lessees. Airport staff has the responsibility of maintaining the airports in conformance with Federal Aviation Administration (FAA) regulations and operating grant assurances.

The vision is:

World renowned General Aviation Airports, to serve a world-class city

The mission is:

To develop, operate, and maintain Montgomery-Gibbs Executive Airport and Brown Field Municipal Airport as world-class General Aviation Reliever Airports, providing access to the National Air Transportation System in a safe, economically self-sufficient, environmentally sensitive, and professional manner.

Goals and Objectives

Goal 1: *Ensure City Airports are operated safely and efficiently*

- Inspect the airports daily, morning and evening per FAA standards
- Pass annual Caltrans Aeronautics inspections
- Receive acceptable reports from the FAA's Runway Safety Action Team's (RSAT) airport evaluation
- Maintain capability for emergency repairs
- Ensure that physical security is maintained at both Airports

Goal 2: *Ensure the Airports comply with all applicable Federal, State and Local regulations as access portals to the National Air Transportation System.*

- Ensure that the Airport Master Plans for both Brown Field and Montgomery-Gibbs Executive Airport are current and valid
- Conduct annual hangar and facility inspections
- Correct discrepancies found during inspections in a timely manner in accordance with the Airports Operations Policy Manual

Goal 3: *Ensure the financial self-sufficiency of City's Airports, maximize aviation uses, and invest in Airports infrastructure*

- Ensure that all available Airports properties are held under appropriate leases or use agreements. Leases should only be held in "hold-over" status when in the City's best interest
- Maximize the City's return on investment by ensuring that all leases comply with City policies, are monitored regularly, and are evaluated based on market rate studies
- Ensure that Airports "rates and charges" are evaluated annually to be fair and reasonable, and are adjusted appropriately in accordance with City policy
- Annually publish an "Airports Division Business Plan" which will be presented to the Airports Advisory Committee and appropriate Council Committee(s)

Goal 4: *Create a climate in which airport businesses and local businesses are able to thrive and contribute to a resilient and economically prosperous City*

- Ensure that the Airport Master Plans for both Brown Field and Montgomery-Gibbs Executive Airport are current and valid
- Use and keep updated a "minimum standards" document that encourages, promotes and ensures that: i. The delivery of high-quality General Aviation products, services and facilities to Airport users. ii. The design and development of quality General Aviation improvements at the Airport. iii. General Aviation safety and security. iv. The economic health of General Aviation businesses. v. The orderly development of Airport property General Aviation purposes.
- Use and update as needed the "Airports Division Property Management Manual" that addresses day-to-day Airports property management functions
- Refine the operation of the Airports Division Real Estate Section by enhancing and focusing their program to increase private investment on the airports generating increased revenue for the Airports Enterprise Fund

Goal 5: *Be customer focused and responsive to citizen's concerns, particularly noise and safety concerns*

- Seek and embrace input from the Airports Advisory Committee, Community Planning Groups and the general public
- Create and distribute an annual Airports Division "Customer Satisfaction Survey"
- Involve the Airports Advisory Committee, users, citizens and other interested parties in the operation, utilization and development of both Airports

Airports

- Respond to community noise and safety complaints within two business days
- Airports Division will publish a staggered, bi-annual airport specific electronic newsletter

Goal 6: *Be extraordinary stewards of Airports property, especially environmentally unique and sensitive habitat*

- Ensure that all Airports properties and real property improvements are maintained in the best possible condition and that environmentally sensitive habitat, on the Airports, are maintained and protected in accordance with appropriate standards
- Ensure that the Airports Division maintains and monitors environmentally sensitive habitat professionally. The Airports Division Environmental Biologist will perform all FAA required "wildlife hazard" assessments and prepare any subsequent wildlife management plans
- Conduct annual inspections of all Airports property
- Update the inventory of all Airport Lease Agreements and Airport owned real property assets
- Identify all aeronautical and non-aeronautical leases
- Utilize the Airports Division Property Management Manual to annually: i. Complete regular market rate studies for relevant leases ii. Track and update all leases iii. Review and implement rent adjustments

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Average number of working days to respond to a noise complaint	1	1	1	1	1
Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0	0	0
Percent deviation between cost of services at City airports and other similar regional airports ¹	10%	10%	10%	10%	10%
Percent of total revenue derived from aviation-related activities ¹	41%	41%	41%	41%	41%

1. Airports will be revising this KPI for Fiscal Year 2022



Page Intentionally Left Blank

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	22.00	23.00	23.00	0.00
Personnel Expenditures	\$ 2,163,911	\$ 2,445,936	\$ 2,392,803	\$ (53,133)
Non-Personnel Expenditures	3,109,859	3,555,545	3,099,844	(455,701)
Total Department Expenditures	\$ 5,273,770	\$ 6,001,481	\$ 5,492,647	\$ (508,834)
Total Department Revenue	\$ 5,887,439	\$ 4,881,882	\$ 4,881,882	\$ -

Airports Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Airports	\$ 5,273,770	\$ 6,001,481	\$ 5,492,647	\$ (508,834)
Total	\$ 5,273,770	\$ 6,001,481	\$ 5,492,647	\$ (508,834)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Airports	22.00	23.00	23.00	0.00
Total	22.00	23.00	23.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Commercial and Retail Buildings Maintenance and Support Addition of non-personnel expenditures to support and maintain newly acquired commercial and retail buildings located at Montgomery-Gibbs Executive Airport.	0.00	\$ 163,000	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	120,225	-
Brown Field Airport Improvements Addition of one-time non-personnel expenditures associated with interior rehabilitation at Brown Field Airport.	0.00	70,000	-
Montgomery-Gibbs Airport Improvements Addition of one-time non-personnel expenditures associated with improvements at Montgomery-Gibbs Executive Airport.	0.00	60,000	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Flexible Benefit Plan Adjustments	0.00	22,000	-
Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.			
Pay-in-Lieu of Annual Leave Adjustments	0.00	16,229	-
Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.			
Pension Payment Stabilization Reserve	0.00	2,241	-
Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve at 60% of the required level.			
Branch Management Cost Allocation	0.00	1,616	-
Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-general fund departments.			
Support for Information Technology	0.00	(82,727)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Salary and Benefit Adjustments	0.00	(83,399)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Reduction of Professional Services	0.00	(240,059)	-
Reduction in one-time non-personnel expenditures associated with building maintenance.			
One-Time Additions and Annualizations	0.00	(557,960)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.			
Total	0.00	\$(508,834)	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 1,298,677	\$ 1,511,427	\$ 1,495,771	\$(15,656)
Fringe Benefits	865,234	934,509	897,032	(37,477)
PERSONNEL SUBTOTAL	2,163,911	2,445,936	2,392,803	(53,133)
NON-PERSONNEL				
Supplies	\$ 118,710	\$ 214,113	\$ 207,557	\$(6,556)
Contracts	2,699,191	2,970,564	2,482,230	(488,334)
Information Technology	80,083	91,146	115,120	23,974
Energy and Utilities	205,228	225,630	266,501	40,871
Other	5,814	5,251	7,351	2,100
Transfers Out	756	13,841	3,085	(10,756)
Capital Expenditures	77	35,000	18,000	(17,000)
NON-PERSONNEL SUBTOTAL	3,109,859	3,555,545	3,099,844	(455,701)

Airports

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Total	\$ 5,273,770	\$ 6,001,481	\$ 5,492,647	\$ (508,834)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 696,735	\$ 580,096	\$ 580,096	\$ -
Other Revenue	1,171	-	-	-
Rev from Money and Prop	5,188,888	4,301,786	4,301,786	-
Transfers In	646	-	-	-
Total	\$ 5,887,439	\$ 4,881,882	\$ 4,881,882	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 39,449 - 47,528	\$ 45,865
20000036	Airport Manager	2.00	2.00	2.00	66,186 - 79,789	156,785
20000035	Airport Operations Assistant	4.00	4.00	4.00	45,115 - 53,768	214,396
20000119	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	67,282
20000649	Biologist 3	1.00	0.00	0.00	76,080 - 92,117	-
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	133,390
21000451	Environmental Biologist 3	0.00	1.00	1.00	76,440 - 92,581	89,341
20000426	Equipment Operator 1	1.00	1.00	1.00	40,223 - 48,151	48,152
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	33,884 - 40,308	38,294
20000172	Payroll Specialist 1	0.00	0.00	1.00	38,938 - 46,862	46,862
20001222	Program Manager	1.00	2.00	2.00	50,128 - 184,332	234,458
20000768	Property Agent	2.00	2.00	2.00	63,342 - 76,578	150,874
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	49,566 - 59,176	116,577
20000927	Senior Clerk/Typist	1.00	1.00	1.00	38,482 - 46,432	46,426
20001003	Supervising Property Agent	1.00	1.00	1.00	71,249 - 86,311	83,299
20001053	Utility Worker 2	2.00	2.00	2.00	35,560 - 42,328	83,809
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	0.00	33,605 - 40,459	-
	Budgeted Vacancy Factor					2,912
	Overtime Budgeted					(117,229)
	Pesticide App Licens					26,380
	Right Of Way Cert					2,600
	Termination Pay Annual					4,316
	Leave					4,753
	Vacation Pay In Lieu					16,229
FTE, Salaries, and Wages Subtotal		22.00	23.00	23.00		\$ 1,495,771

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				

Airports

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Employee Offset Savings	\$ 5,785	\$ 6,170	\$ 2,428	\$ (3,742)
Flexible Benefits	236,730	252,197	273,185	20,988
Long-Term Disability	-	-	4,993	4,993
Medicare	20,358	21,419	21,001	(418)
Other Post-Employment Benefits	135,512	134,750	138,446	3,696
Retiree Medical Trust	2,043	2,420	2,634	214
Retirement 401 Plan	284	406	423	17
Retirement ADC	329,960	358,017	291,820	(66,197)
Retirement DROP	1,401	1,450	1,450	-
Risk Management Administration	22,956	26,510	23,298	(3,212)
Supplemental Pension Savings Plan	95,557	111,044	115,726	4,682
Unemployment Insurance	2,182	2,261	2,216	(45)
Workers' Compensation	12,464	17,865	19,412	1,547
Fringe Benefits Subtotal	\$ 865,234	\$ 934,509	\$ 897,032	\$ (37,477)
Total Personnel Expenditures			\$ 2,392,803	

Airports

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 10,559,625	\$ 11,162,061	\$ 12,587,149
Continuing Appropriation - CIP	4,484,064	4,143,655	3,510,371
Operating Reserve	675,000	675,000	675,000
Pension Stability Reserve	-	11,233	24,230
TOTAL BALANCE AND RESERVES	\$ 15,718,689	\$ 15,991,949	\$ 16,796,751
REVENUE			
Charges for Services	\$ 696,735	\$ 580,096	\$ 580,096
Other Revenue	1,171	-	-
Revenue from Use of Money and Property	5,188,888	4,301,786	4,301,786
Transfers In	646	-	-
TOTAL REVENUE	\$ 5,887,439	\$ 4,881,882	\$ 4,881,882
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 21,606,128	\$ 20,873,831	\$ 21,678,633
OPERATING EXPENSE			
Personnel Expenses	\$ 1,298,677	\$ 1,511,427	\$ 1,495,771
Fringe Benefits	865,234	934,509	897,032
Supplies	118,710	214,113	207,557
Contracts	2,699,191	2,970,564	2,482,230
Information Technology	80,083	91,146	115,120
Energy and Utilities	205,228	225,630	266,501
Other Expenses	5,814	5,251	7,351
Transfers Out	756	13,841	3,085
Capital Expenditures	77	35,000	18,000
TOTAL OPERATING EXPENSE	\$ 5,273,770	\$ 6,001,481	\$ 5,492,647
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 340,410	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 340,410	\$ -	\$ -
TOTAL EXPENSE	\$ 5,614,179	\$ 6,001,481	\$ 5,492,647
RESERVES			
Continuing Appropriation - CIP	\$ 4,143,655	\$ 4,143,655	\$ 3,510,371
Operating Reserve	675,000	675,000	675,000
Pension Stability Reserve	11,233	24,230	26,471
TOTAL RESERVES	\$ 4,829,888	\$ 4,842,885	\$ 4,211,842
BALANCE	\$ 11,162,061	\$ 10,029,465	\$ 11,974,144
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 21,606,128	\$ 20,873,831	\$ 21,678,633

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.



Page Intentionally Left Blank

Capital Outlay Fund



Page Intentionally Left Blank

Capital Outlay Fund



Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City owned property. The Capital Outlay Fund is used exclusively for the acquisition, construction, and completion of permanent public improvements. Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.

Capital Outlay Fund



Page Intentionally Left Blank

Capital Outlay Fund

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	2,915,000	18,587,949	15,672,949
Total Department Expenditures	\$ -	\$ 2,915,000	\$ 18,587,949	\$ 15,672,949
Total Department Revenue	\$ 3,209,734	\$ -	\$ 53,255,600	\$ 53,255,600

Capital Outlay Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Capital Outlay Fund	\$ -	\$ 2,915,000	\$ 18,587,949	\$ 15,672,949
Total	\$ -	\$ 2,915,000	\$ 18,587,949	\$ 15,672,949

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Deferred Capital Bond Payment Addition of debt service related to the sale of the stadium and related city owned property.	0.00	\$ 18,587,949	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,915,000)	-
Stadium Sale Revenue Addition of one-time revenue related to the sale of the stadium and related city owned property.	0.00	-	52,840,600
Development Services Fund Reimbursements Addition of one-time revenue related to the reimbursement from the Development Services Fund for 101 Ash Street inter-fund loan repayments.	0.00	-	415,000
Total	0.00	\$ 15,672,949	\$ 53,255,600

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Transfers Out	\$ -	\$ 2,915,000	\$ 18,587,949	\$ 15,672,949
NON-PERSONNEL SUBTOTAL	-	2,915,000	18,587,949	15,672,949
Total	\$ -	\$ 2,915,000	\$ 18,587,949	\$ 15,672,949

Capital Outlay Fund

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ -	\$ -	\$ 415,000	\$ 415,000
Other Revenue	3,193,443	-	52,840,600	52,840,600
Rev from Other Agencies	16,291	-	-	-
Total	\$ 3,209,734	\$ -	\$ 53,255,600	\$ 53,255,600

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 29,376,508	\$ 3,204,118	\$ 1,037,320
Continuing Appropriation - CIP	-	21,554,307	15,832,636
TOTAL BALANCE AND RESERVES	\$ 29,376,508	\$ 24,758,425	\$ 16,869,956
REVENUE			
Charges for Services	\$ -	\$ -	\$ 415,000
Other Revenue	3,193,443	-	52,840,600
Revenue from Other Agencies	16,291	-	-
TOTAL REVENUE	\$ 3,209,734	\$ -	\$ 53,255,600
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 32,586,242	\$ 24,758,425	\$ 70,125,556
OPERATING EXPENSE			
Transfers Out	\$ -	\$ 2,915,000	\$ 18,587,949
TOTAL OPERATING EXPENSE	\$ -	\$ 2,915,000	\$ 18,587,949
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 7,827,817	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ -
TOTAL EXPENSE	\$ 7,827,817	\$ 2,915,000	\$ 18,587,949
RESERVES			
Continuing Appropriation - CIP	\$ 21,554,307	\$ 21,554,307	\$ 15,832,636
TOTAL RESERVES	\$ 21,554,307	\$ 21,554,307	\$ 15,832,636
BALANCE	\$ 3,204,118	\$ 289,118	\$ 35,704,971
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 32,586,242	\$ 24,758,425	\$ 70,125,556

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Capital Outlay Fund



Page Intentionally Left Blank

City Attorney



Page Intentionally Left Blank



Description

The City Attorney's Office serves as chief legal counsel to the City of San Diego, including its Mayor, City Council, and all City departments; prosecutes and defends cases to which the City is or may be a party; and prosecutes violations of State and local laws on behalf of the People of the State of California.

The Office is divided into six divisions:

The Civil Advisory Division drafts municipal legislation and legal opinions, and advises the City Council, Mayor, and all City departments on civil matters, including contractual, real estate, and financial transactions.

The Civil Litigation Division defends or prosecutes civil lawsuits in which the City is a party. Its Affirmative Civil Enforcement Unit enforces laws that protect consumers, employees, and the environment, and collaborates with other agencies to protect public health and safety, restore environmental quality, and sustain economic vitality. The four General Litigation Units and Land Use Litigation Unit defend the City in lawsuits, including cases in which Plaintiffs seek damage awards in multimillion-dollar range. The Workers' Compensation Unit handles City employees' workers' compensation claims.

The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City's jurisdiction. It manages the City Attorney's Gun Violence Restraining Order program, and trains law enforcement throughout the state.

The Community Justice Division prosecutes substandard housing, public nuisance, illegal zoning, and other cases important to quality of life. The Division also manages diversion and collaborative courts programs, the Community Justice Initiative, and the San Diego Misdemeanant At-Risk Track (S.M.A.R.T.) program.

City Attorney

The Administration Division is responsible for Office operations, including personnel management, budget, accounting, information technology, recruitment, training, hiring, and contract management. The Division includes a team of employment and labor attorneys providing advisory services regarding City-wide human resource and collective bargaining matters.

The Family Justice Center is a service-oriented division of the City Attorney's Office which is dedicated to transitioning victims of domestic violence and sex trafficking into survivors. Services are provided at no charge and include mental health providers, nurses, restraining order clinic attorneys, prosecutors, domestic violence advocates, immigration specialists, police, and other social service providers.

The vision is:

To make a difference in people's lives by providing exceptional legal services characterized by quality and excellence.

The mission is:

• We protect San Diego through our dedication to justice and the welfare of our people, especially our most vulnerable residents. • We protect taxpayers by defending the City in court and by advising its officials on the responsible management of neighborhood resources. • We protect our natural resources, our communities, our quality of life, and our residents from exploitation and unscrupulous business practices.

Goals and Objectives

Goal 1: *Protect our most vulnerable citizens with effective programs that address domestic violence, human trafficking, elder abuse, sex crimes, and gun violence.*

- Expand the success of the office's Gun Violence Restraining Order Program working with the U.S. Attorney's Office, the California Legislature, the San Diego Superior Court, and the San Diego Police Department. Continue to train and advise law enforcement agencies on how to obtain GVROs to prevent predictable violence and save lives.
- Working with government and non-government partners, continue to expand services at the San Diego Family Justice Center to assist survivors of domestic violence and human trafficking.
- Increase the effectiveness of law enforcement and government agencies' response to situations involving the abuse of elders and dependent adults, including those living in substandard housing or suffering from Alzheimer's Disease and dementia-related conditions.
- Develop a process for disarming Armed Prohibited Persons in conjunction with external agencies, including the California Department of Justice and the Bureau of Alcohol, Tobacco, Firearms and Explosives.

Goal 2: *Develop and institute programs to keep people out of the criminal justice system by addressing the root causes of their behavior.*

- Expand the S.M.A.R.T. Program to serve approximately 81 people under one roof, providing them with a one-stop shop for social services, case management, medical care and housing navigation.
- Add a project manager position to manage and coordinate the S.M.A.R.T. Program.
- Offer Instant Justice to homeless offenders, allowing them to avoid convictions, fines, and criminal records.
- Expand the scope and geographic boundaries of the Prosecution and Law Enforcement Assisted Diversion Services (PLEADS) program, which diverts people struggling with drug addiction from the criminal justice system and connects them with support services, providing significant cost savings for taxpayers.
- Increase training, community outreach and public attention on the issue of substandard housing and nuisance properties. Aggressively investigate and hold accountable property owners, managers, and landlords and their agents that exploit and prey on vulnerable populations, such as victims of human trafficking.

Goal 3: *Protect taxpayers by securing appropriate staffing levels for the Civil Litigation Division so that it can defend the City against an expanding volume of increasingly complex lawsuits without reliance on outside counsel.*

- Address employee retention issues through competitive compensation and benefits.

Goal 4: *Secure appropriate staffing levels for the Civil Advisory Division to reflect the legislative and policy priorities of the City Council, Mayor, and City departments.*

- Address employee retention issues through competitive compensation and benefits.

Goal 5: *Secure appropriate funding for the Affirmative Civil Enforcement Unit to protect the environment and consumers from pollution, fraud, wage theft, predatory lending, unsafe and dangerous products, and other illegal practices.*

- Work with the California Legislature to allow the City of San Diego to use all penalties obtained through public interest causes of action on behalf of the People of the State of California under the Unfair Competition Law of the Business and Professions Code.



Page Intentionally Left Blank

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	375.73	385.98	386.73	0.75
Personnel Expenditures	\$ 53,148,998	\$ 56,480,968	\$ 57,908,328	\$ 1,427,360
Non-Personnel Expenditures	3,477,700	3,822,605	4,495,262	672,657
Total Department Expenditures	\$ 56,626,698	\$ 60,303,573	\$ 62,403,590	\$ 2,100,017
Total Department Revenue	\$ 3,682,122	\$ 3,911,796	\$ 3,910,296	\$ (1,500)

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administration	\$ 6,753,050	\$ 9,115,790	\$ 6,680,375	\$ (2,435,415)
Civil Advisory	15,845,530	16,146,259	17,792,687	1,646,428
Civil Litigation	13,097,785	13,932,157	14,819,897	887,740
Community Justice	5,727,263	5,875,123	5,879,308	4,185
Criminal Litigation	14,294,083	14,308,645	16,118,797	1,810,152
Family Justice Center	908,987	925,599	1,112,526	186,927
Total	\$ 56,626,698	\$ 60,303,573	\$ 62,403,590	\$ 2,100,017

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administration	31.00	35.00	37.00	2.00
Civil Advisory	86.71	87.71	84.35	(3.36)
Civil Litigation	80.35	87.35	85.10	(2.25)
Community Justice	41.69	39.69	40.48	0.79
Criminal Litigation	126.98	126.23	130.80	4.57
Family Justice Center	9.00	10.00	9.00	(1.00)
Total	375.73	385.98	386.73	0.75

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 3,737,235	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,130,989	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	60,864	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	43,013	-
Legal Intern Support Addition of 1.75 Legal Intern - Hourly to support the Internship Program. This increase is offset by a reduction of 1.00 Senior Legal Intern.	0.75	(1,609)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,458,332)	-
Reduction for Independent Departments Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.	0.00	(2,412,143)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	-	(1,500)
Total	0.75 \$	2,100,017 \$	(1,500)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 31,501,840	\$ 33,938,267	\$ 34,112,443	174,176
Fringe Benefits	21,647,158	22,542,701	23,795,885	1,253,184
PERSONNEL SUBTOTAL	53,148,998	56,480,968	57,908,328	1,427,360
NON-PERSONNEL				
Supplies	\$ 315,956	\$ 362,918	\$ 362,988	70
Contracts	1,581,285	1,522,390	1,586,108	63,718
Information Technology	1,360,093	1,748,021	2,354,723	606,702
Energy and Utilities	35,006	42,852	47,019	4,167
Other	185,359	141,424	141,424	-
Capital Expenditures	-	5,000	3,000	(2,000)
NON-PERSONNEL SUBTOTAL	3,477,700	3,822,605	4,495,262	672,657
Total	\$ 56,626,698	\$ 60,303,573	\$ 62,403,590	\$ 2,100,017

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 3,471,901	\$ 3,449,662	\$ 3,448,162	(1,500)
Fines Forfeitures and Penalties	127,575	300,000	300,000	-
Licenses and Permits	3,830	3,500	3,500	-
Other Revenue	28,815	-	-	-
Rev from Other Agencies	50,000	158,634	158,634	-
Total	\$ 3,682,122	\$ 3,911,796	\$ 3,910,296	(1,500)

City Attorney

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,605 - 40,459	\$ 37,133
20000012	Administrative Aide 1	2.00	2.00	2.00	39,449 - 47,528	86,273
20001076	Assistant City Attorney	4.00	5.00	5.00	77,910 - 311,166	976,350
20001154	Assistant for Community Outreach	1.00	1.00	1.00	28,080 - 162,032	108,472
20000041	Assistant Management Analyst	1.00	1.00	1.00	47,463 - 57,691	57,699
20000050	Assistant Management Analyst	3.00	2.00	2.00	47,463 - 57,691	110,024
20000119	Associate Management Analyst	3.00	4.00	4.00	57,691 - 69,723	210,475
20000171	Auto Messenger 1	2.00	2.00	2.00	28,080 - 33,613	67,226
20001070	City Attorney	1.00	1.00	1.00	204,516 - 204,516	204,516
20000610	City Attorney Investigator	24.00	24.00	24.00	62,117 - 75,159	1,714,835
90000610	City Attorney Investigator - Hourly	0.90	0.90	0.90	62,117 - 75,159	55,898
20000539	Clerical Assistant 2	19.00	18.00	18.00	31,929 - 38,482	671,540
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	28,080 - 112,590	80,095
20000351	Court Support Clerk 1	16.00	16.00	15.00	33,605 - 40,459	576,430
20000353	Court Support Clerk 2	20.00	20.00	21.00	35,173 - 42,479	863,263
20001117	Deputy City Attorney	154.00	161.25	161.25	28,080 - 217,922	21,855,351
90001117	Deputy City Attorney - Hourly	0.98	0.98	0.98	28,080 - 217,922	168,745
20001258	Deputy City Attorney - Unrepresented	6.00	6.00	6.00	28,080 - 217,922	945,091
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	175,614
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	46,467
20001220	Executive Director	1.00	1.00	1.00	50,128 - 184,332	165,277
20000290	Information Systems Analyst 2	2.00	2.00	2.00	57,691 - 69,723	139,444
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,342 - 76,578	76,586
20000377	Information Systems Technician	1.00	1.00	1.00	45,444 - 54,769	54,766
90001128	Legal Intern - Hourly	1.50	1.50	3.25	41,619 - 50,600	135,267
20000587	Legal Secretary 2	36.00	36.00	34.00	56,243 - 68,016	2,209,402
90000587	Legal Secretary 2 - Hourly	0.35	0.35	0.35	56,243 - 68,016	19,685
20000911	Librarian 3	1.00	1.00	1.00	64,896 - 78,749	77,568
20000614	Paralegal	21.00	21.00	21.00	61,485 - 74,173	1,494,226
20000680	Payroll Specialist 2	2.00	2.00	2.00	40,726 - 49,171	96,866
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	28,642 - 171,205	149,386
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	74,923 - 90,759	90,750
20000741	Principal Clerk	1.00	1.00	1.00	46,475 - 56,208	55,582
20000380	Principal Legal Secretary	1.00	1.00	1.00	65,062 - 78,416	78,416
20000063	Principal Paralegal	1.00	1.00	1.00	74,630 - 89,773	89,773
20001234	Program Coordinator	1.00	3.00	3.00	28,080 - 147,160	292,344
20001222	Program Manager	3.00	3.00	3.00	50,128 - 184,332	328,474

City Attorney

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	68,069 - 82,508	409,682
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	68,069 - 82,508	82,514
20000927	Senior Clerk/Typist	9.00	9.00	9.00	38,482 - 46,432	406,168
20001144	Senior Legal Intern	1.00	1.00	0.00	50,643 - 61,516	-
20000843	Senior Legal Secretary	6.00	6.00	7.00	61,984 - 74,672	504,839
20000015	Senior Management Analyst	2.00	1.00	1.00	63,342 - 76,578	75,437
20000845	Senior Paralegal	5.00	5.00	5.00	67,662 - 81,474	394,689
20000916	Senior Public Information Officer	0.00	0.00	1.00	57,691 - 69,723	69,368
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,320
20001057	Victim Services Coordinator	5.00	7.00	7.00	39,449 - 47,528	326,761
20000756	Word Processing Operator	3.00	3.00	3.00	33,605 - 40,459	118,536
	Adjust Budget To Approved Levels					(2,683,386)
	Bilingual - Regular					43,680
	Budgeted Vacancy Factor					(603,242)
	Master Library Degree					3,937
	Overtime Budgeted					10,512
	Sick Leave - Hourly					1,499
	Termination Pay Annual					38,870
	Leave					
	Vacation Pay In Lieu					260,950
FTE, Salaries, and Wages Subtotal		375.73	385.98	386.73		\$ 34,112,443

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 325,464	\$ 338,275	\$ 325,775	\$ (12,500)
Flexible Benefits	4,541,033	4,665,067	4,739,724	74,657
Long-Term Disability	-	-	124,020	124,020
Medicare	479,648	482,321	515,639	33,318
Other	5,124	-	-	-
Other Post-Employment Benefits	2,252,813	2,260,186	2,337,850	77,664
Retiree Medical Trust	36,281	40,642	46,295	5,653
Retirement 401 Plan	35,176	36,239	36,712	473
Retirement ADC	11,391,930	11,719,480	12,502,437	782,957
Retirement DROP	53,825	62,921	59,847	(3,074)
Risk Management Administration	381,665	444,657	393,418	(51,239)
Supplemental Pension Savings Plan	1,896,910	2,113,993	2,334,306	220,313
Unemployment Insurance	53,479	51,420	55,041	3,621
Workers' Compensation	193,810	327,500	324,821	(2,679)
Fringe Benefits Subtotal	\$ 21,647,158	\$ 22,542,701	\$ 23,795,885	\$ 1,253,184
Total Personnel Expenditures			\$ 57,908,328	

City Auditor



Page Intentionally Left Blank



Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The vision is:

Building public trust in government through GREATness in our work: GROWTH by owning our own personal and professional development; RESPECT by representing the office with integrity and treating all colleagues with consideration; EFFECTIVENESS by providing timely, objective, and accurate reviews of City programs and achieving solutions wherever problems are found; ACCOUNTABILITY by adhering to government auditing standards and committing to every project; TRUST by working on behalf of the San Diego community and conducting ourselves with high ethics, independence, and objectivity.

The mission is:

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government.

Goals and Objectives

Goal 1: *Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations. To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual citywide risk assessment model.*

- The Office will move towards accomplishing this goal by focusing on the following objectives: Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: *Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders. The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website.*

- The Office will move towards accomplishing this goal by focusing on the following objective: Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: *Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline. The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated.*

- The Office will move towards accomplishing this goal by focusing on the following objective: Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of audit recommendations management agrees to implement	100%	100%	95%	96%	95%
Percentage of audit workplan completed during the fiscal year ¹	90%	92%	90%	83%	90%
Percentage of hotline investigation recommendations management agrees to implement	100%	100%	90%	90%	90%

1. OCA anticipated completing 90% of its workplan for FY2020, however due to auditor vacancies, complex issues discovered during the audit, the COVID-19 pandemic, and staff volunteering at the convention center helping

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
-----------------------	------------------	------------------	------------------	------------------	------------------

the homeless during the pandemic, OCA was only able to complete 83% of its workplan. At the end of Fiscal Year 2020, four audits had not started.



Page Intentionally Left Blank

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	22.00	22.00	22.00	0.00
Personnel Expenditures	\$ 3,064,302	\$ 3,384,756	\$ 3,313,272	\$ (71,484)
Non-Personnel Expenditures	534,656	631,661	660,217	28,556
Total Department Expenditures	\$ 3,598,959	\$ 4,016,417	\$ 3,973,489	\$ (42,928)
Total Department Revenue	\$ 603	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
City Auditor	\$ 3,598,959	\$ 4,016,417	\$ 3,973,489	\$ (42,928)
Total	\$ 3,598,959	\$ 4,016,417	\$ 3,973,489	\$ (42,928)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
City Auditor	22.00	22.00	22.00	0.00
Total	22.00	22.00	22.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Restoration of Expenditures Restoration of expenditures to support department operations and in accordance with City Charter Section 39.1.	0.00	\$ 253,908	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	125,352	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	2,543	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(98,796)	-
Reduction for Independent Departments Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.	0.00	(160,657)	-

City Auditor

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(165,278)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Total	0.00 \$	(42,928) \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 1,993,698	\$ 2,251,165	\$ 2,259,084	7,919
Fringe Benefits	1,070,604	1,133,591	1,054,188	(79,403)
PERSONNEL SUBTOTAL	3,064,302	3,384,756	3,313,272	(71,484)
NON-PERSONNEL				
Supplies	\$ 16,052	\$ 16,898	\$ 16,915	17
Contracts	388,349	489,298	488,949	(349)
Information Technology	123,876	118,932	147,820	28,888
Energy and Utilities	-	333	333	-
Other	6,379	6,200	6,200	-
NON-PERSONNEL SUBTOTAL	534,656	631,661	660,217	28,556
Total	\$ 3,598,959	\$ 4,016,417	\$ 3,973,489	(42,928)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Revenue	\$ 603	\$ -	\$ -	-
Total	\$ 603	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	1.00	1.00	1.00	\$ 37,021 - 221,117	\$ 129,074
20001233	Assistant to the Director	2.00	2.00	2.00	50,128 - 184,332	135,055
20001252	City Auditor	1.00	1.00	1.00	63,127 - 239,144	192,067
21000001	Performance Audit Manager	1.00	1.00	1.00	50,128 - 184,332	131,000
20001135	Performance Auditor	17.00	17.00	17.00	28,080 - 162,032	1,666,696
	Adjust Budget To Approved Levels					91,251
	Budgeted Vacancy Factor					(91,333)
	Vacation Pay In Lieu					5,274
FTE, Salaries, and Wages Subtotal		22.00	22.00	22.00		\$ 2,259,084

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 14,391	\$ 13,533	\$ 10,771	(2,762)

City Auditor

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Flexible Benefits	272,454	306,084	286,134	(19,950)
Insurance	311	-	-	-
Long-Term Disability	-	-	7,505	7,505
Medicare	30,369	32,600	31,356	(1,244)
Other Post-Employment Benefits	128,731	134,750	132,153	(2,597)
Retiree Medical Trust	3,014	3,814	3,825	11
Retirement 401 Plan	5,035	5,389	3,308	(2,081)
Retirement ADC	477,289	461,393	396,127	(65,266)
Retirement DROP	5,511	5,858	5,858	-
Risk Management Administration	21,808	26,510	22,239	(4,271)
Supplemental Pension Savings Plan	106,521	131,577	145,547	13,970
Unemployment Insurance	3,363	3,464	3,331	(133)
Workers' Compensation	1,807	8,619	6,034	(2,585)
Fringe Benefits Subtotal	\$ 1,070,604	\$ 1,133,591	\$ 1,054,188	\$ (79,403)
Total Personnel Expenditures			\$ 3,313,272	



Page Intentionally Left Blank

City Clerk



Page Intentionally Left Blank



Description

The Office of the City Clerk plays a vital role in municipal operations. The 1931 Charter outlined the duties of the City Clerk, and the core functions remain, which include: supporting the legislative body, coordinating municipal elections, serving as the Filing Officer, and managing the City's archives and records management program. Today, the Clerk has built upon these important services to become a vital access point to local government.

The Clerk has spent over a decade striving for increased efficiency and embracing continuous improvement. This philosophy has allowed the office to provide the best assistance to its internal and external customers by integrating innovative practices to daily operations. The creation of an interdepartmental shared drive streamlined the process of accessing legislative meeting files, maximizing access to documents while maintaining file integrity. The use of the Get It Done application enables customers to create passport appointments through mobile devices, allowing for 24/7, on-the-go access to this service, and an increase in General Fund revenue. Consolidating over-the-counter services into one central location, providing a full-service resource center that is easily accessible to members of the public and City departments.

The Clerk's Passport Acceptance Facility has proven to be an enormous success. In its seventh year of operation, the agency has processed more than 25,000 passport applications. Its central location in the lobby of the City Administration Building makes it a valuable resource that is easily accessible and clearly provides an important customer service.

In addition, the City Clerk's award-winning Archives Access and Preservation Program has allowed for the preservation and digitization of some of the City's most valuable and fragile historical material, including nearly 400,000 items of historical material scanned and uploaded to the City Clerk's Digital Archives. This program, in its fifth year, has been recognized by local historical preservation organizations and the California Records Advisory Board for Archival excellence with long-term preservation and outstanding public service to provide online access to many of the City's rare publications, documents and maps.

City Clerk

As core services of the department are strengthened and new services are added to enhance transparency, these efforts reflect the commitment of the City Clerk to act as a gateway to local government.

The vision is:

To enhance access to local government

The mission is:

To provide accurate information and maximize access to municipal government

Goals and Objectives

Goal 1: *Customer Service: Provide customers with accurate and thorough responses in a courteous, timely and user-friendly manner.*

- Be a reliable resource for obtaining and preserving information.
- Continue to provide and enhance a central resource center that is easily accessible to the public and City departments.
- Accurately and timely respond to information requests while maintaining traceability.
- Making resolutions and ordinances available on the City Clerk's on-line database within 72 hours (business days) of final processing.
- Upload the Results Summary of the Council meetings and all late arriving (SB 343) documents within 48 hours of the close of the meeting.
- Make the City Council meeting agendas and supporting materials available to the public five days prior to a regularly scheduled Council meeting and provide email updates of all agenda revisions and updates prior to the start of the Council meetings.

Goal 2: *Functionality: Embrace cutting-edge technology and industry best practices to enhance efficiency, transparency and accessibility.*

- Continue to expand electronic filing options within the City of San Diego where appropriate.
- Use technology to enhance the customer experience.
- Use innovative technology to enhance record-keeping capabilities.
- Provide better search options and expanded content via the Digital Archives for customer interface.
- Provide user-friendly online passport appointment scheduling.

Goal 3: *Legal Requirements: Adhere to state and local mandates and deadlines related to city government.*

- Effectively administer and coordinate municipal elections and citizen petition processes fairly, neutrally, and impartially.
- Comply with Brown Act noticing requirements by making City Council meeting agendas, supporting materials, minutes, late-arriving (SB 343) materials, and Closed Session agendas public and readily available.
- Make supplemental agenda items and supporting materials available to the public at least 72 hours prior to the Council meeting.
- Provide effective maintenance and oversight of the City's Master Record Schedule to ensure all City business functions and records series are identified and legal codes for retention are cited.
- Provide records management training to departments, Records Coordinators, Council staff, and Mayoral staff on policies, and procedures pertinent to legislative and regulatory compliance of City records.
- Serve as filing officer to the City's campaign finance disclosure reports, statements of economic interest, municipal lobbyist registrations and reports, as well as other reports as required by the FPPC.

Goal 4: *Serving Our City: Facilitate and coordinate specific City legislative-, election- and records-related actions and proceedings professionally and cooperatively.*

- Work collaboratively with City departments, agencies, boards and commissions to ensure conflict of interest requirements are met.
- Coordinate the noticing, oath of office, and tracking process for the City's boards and commissions.

City Clerk

- Partner with schools, colleges, retired citizens, graduates and other organizations to support the Citywide Volunteer Program to provide volunteers with opportunities to assist with various City Clerk Archive projects.
- Provide assistance to facilitate smooth and seamless City Council meetings which offer maximum opportunity for public input and participation.
- Provide reports and information at various Council and Committee meetings on topics related to the Department's core services.
- Seek out access improvements to Council Chambers to maximize participation by all customer groups and minimize any challenges identified by the Office of ADA Compliance and Accessibility or based on language barriers.

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of customer service provided with accurate and thorough responses in a courteous, timely, and user-friendly manner	94%	99%	92%	95%	96%
Percentage of cutting-edge technology and industry best practices that enhanced efficiency, transparency, and accessibility	93%	94%	96%	90%	96%
Percentage of legal requirements adhered to including State and local mandates and deadlines relating to city government	100%	100%	100%	100%	100%
Percentage of specific City legislative-, election- and records-related actions and proceedings professionally facilitated and coordinated	100%	100%	100%	100%	100%

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	47.32	47.32	47.32	0.00
Personnel Expenditures	\$ 4,659,836	\$ 4,880,481	\$ 5,087,211	\$ 206,730
Non-Personnel Expenditures	980,911	1,111,030	1,305,656	194,626
Total Department Expenditures	\$ 5,640,747	\$ 5,991,511	\$ 6,392,867	\$ 401,356
Total Department Revenue	\$ 285,148	\$ 155,582	\$ 155,582	\$ -

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
City Clerk	\$ 1,879,998	\$ 1,935,859	\$ 2,168,853	\$ 232,994
Elections & Information Services	982,395	1,106,991	1,165,150	58,159
Legislative Services	1,741,244	1,849,734	2,006,582	156,848
Records Management	1,037,109	1,098,927	1,052,282	(46,645)
Total	\$ 5,640,747	\$ 5,991,511	\$ 6,392,867	\$ 401,356

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
City Clerk	6.50	6.50	6.50	0.00
Elections & Information Services	11.50	11.50	11.50	0.00
Legislative Services	18.32	18.32	18.32	0.00
Records Management	11.00	11.00	11.00	0.00
Total	47.32	47.32	47.32	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 532,522	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	229,770	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(2,959)	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(20,081)	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	(337,896)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Total	0.00 \$	401,356 \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 2,523,203	\$ 2,704,161	\$ 2,754,924	\$ 50,763
Fringe Benefits	2,136,633	2,176,320	2,332,287	155,967
PERSONNEL SUBTOTAL	4,659,836	4,880,481	5,087,211	206,730
NON-PERSONNEL				
Supplies	\$ 64,200	\$ 121,841	\$ 127,096	\$ 5,255
Contracts	351,286	295,749	294,543	(1,206)
Information Technology	432,707	504,103	684,213	180,110
Energy and Utilities	127,685	184,576	195,043	10,467
Other	5,032	4,761	4,761	-
NON-PERSONNEL SUBTOTAL	980,910	1,111,030	1,305,656	194,626
Total	\$ 5,640,747	\$ 5,991,511	\$ 6,392,867	\$ 401,356

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 272,182	\$ 143,782	\$ 143,782	-
Fines Forfeitures and Penalties	35	1,000	1,000	-
Licenses and Permits	12,741	10,800	10,800	-
Other Revenue	190	-	-	-
Total	\$ 285,148	\$ 155,582	\$ 155,582	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 39,449 - 47,528	\$ 47,528
20000024	Administrative Aide 2	5.00	5.00	4.00	45,444 - 54,769	218,752
20000119	Associate Management Analyst	6.00	6.00	7.00	57,691 - 69,723	451,432
20001106	City Clerk	1.00	1.00	1.00	37,021 - 221,117	160,098
20000539	Clerical Assistant 2	0.00	1.00	0.00	31,929 - 38,482	-
90000539	Clerical Assistant 2 - Hourly	0.15	0.15	0.15	31,929 - 38,482	4,789
20000370	Deputy City Clerk 1	17.00	16.00	17.00	35,173 - 42,479	704,141
20000371	Deputy City Clerk 2	4.00	4.00	4.00	40,373 - 48,860	190,319
20001168	Deputy Director	3.00	3.00	3.00	50,128 - 184,332	384,198
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,342 - 76,578	76,586
20000347	Legislative Recorder 2	4.00	4.00	4.00	46,540 - 56,316	225,224
90000347	Legislative Recorder 2 - Hourly	0.17	0.17	0.17	46,540 - 56,316	7,910
20000172	Payroll Specialist 1	1.00	1.00	1.00	38,938 - 46,862	38,480

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001234	Program Coordinator	1.00	1.00	1.00	28,080 - 147,160	110,000
20000779	Public Information Specialist	1.00	1.00	1.00	35,173 - 42,479	41,837
20000950	Stock Clerk	1.00	1.00	1.00	32,079 - 38,718	36,452
20000955	Storekeeper 1	1.00	1.00	1.00	36,935 - 44,305	36,941
	Bilingual - Regular					21,840
	Budgeted Vacancy Factor					(36,941)
	Overtime Budgeted					10,116
	Termination Pay Annual					12,807
	Leave					
	Vacation Pay In Lieu					12,415
FTE, Salaries, and Wages Subtotal		47.32	47.32	47.32		\$ 2,754,924

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 20,176	\$ 20,744	\$ 21,143	\$ 399
Flexible Benefits	548,639	552,691	561,877	9,186
Insurance	1,040	-	-	-
Long-Term Disability	-	-	9,355	9,355
Medicare	40,680	38,591	39,432	841
Other Post-Employment Benefits	286,027	281,750	289,478	7,728
Retiree Medical Trust	1,864	2,241	2,333	92
Retirement 401 Plan	1,824	1,398	2,498	1,100
Retirement ADC	1,006,107	1,009,659	1,155,144	145,485
Retirement DROP	12,879	13,228	11,787	(1,441)
Risk Management Administration	48,430	55,430	48,714	(6,716)
Supplemental Pension Savings Plan	141,528	164,109	156,654	(7,455)
Unemployment Insurance	4,208	4,060	4,146	86
Workers' Compensation	23,229	32,419	29,726	(2,693)
Fringe Benefits Subtotal	\$ 2,136,633	\$ 2,176,320	\$ 2,332,287	\$ 155,967
Total Personnel Expenditures			\$ 5,087,211	



Page Intentionally Left Blank

City Council



Page Intentionally Left Blank



Description

San Diego City Charter Article XV, Section 270(a):

"The Council shall be composed of nine council members elected by district and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11:

"All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget while the Council President is responsible for the Council Administration budget.

City Council - District 1

The first Council district includes the communities of Birdrock, Carmel Valley, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and University City.

City Council - District 2

The second Council district includes the communities of Bay Ho, Bay Park, La Playa, Loma Portal, Midway, Mission Beach, Morena, Ocean Beach, Pacific Beach, Point Loma, Sunset Cliffs, West Linda Vista, and West Clairemont.

City Council - District 3

City Council

The third Council district includes the communities of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

City Council - District 4

The fourth Council district includes the communities of Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Lincoln Park, Lomita Village, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Rolando Park, Skyline Hills, South Bay Terraces, Valencia Park, and Webster.

City Council - District 5

The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Miramar Ranch North, Rancho Bernardo, Rancho Encantada, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Miramar Ranch, and Torrey Highlands.

City Council - District 6

The sixth Council district includes the communities of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

City Council - District 7

The seventh Council district includes the communities of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council - District 8

The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

City Council - District 9

The ninth Council district includes the communities of Alvarado Estates, Azalea Park, Bayridge, Castle, Cherokee Point, Chollas Creek, Colina Park, the College Area, College View Estates, Corridor, El Cerrito, Fairmount Park, Fairmount Village, Fox Canyon, Hollywood Park, Islenair, Kensington, Mount Hope, Mountain View, Ridgeview, Rolando, Southcrest, Swan Canyon, Talmadge, Teralta East and Teralta West.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. Council committee consultants provide consultation to eight standing committees of the City Council: Active Transportation & Infrastructure; Audit; Budget & Government Efficiency; Economic

City Council

Development & Intergovernmental Relations; Environment; Land Use & Housing; Public Safety & Livable Neighborhoods; Rules.

Community Projects, Programs, and Services

Community Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06. Due to budget reductions, there is no CPPS funding available for Fiscal Year 2021.



Page Intentionally Left Blank

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	107.37	109.37	109.37	0.00
Personnel Expenditures	\$ 11,311,637	\$ 12,580,243	\$ 12,584,758	\$ 4,515
Non-Personnel Expenditures	1,896,915	3,378,557	2,074,974	(1,303,583)
Total Department Expenditures	\$ 13,208,552	\$ 15,958,800	\$ 14,659,732	\$ (1,299,068)
Total Department Revenue	\$ 7,706	\$ -	\$ -	\$ -

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Council District 1	\$ 1,166,976	\$ 1,389,789	\$ 1,399,428	\$ 9,639
Council District 1 - CPPS	74,277	148,136	-	(148,136)
Council District 2	1,087,233	1,164,408	1,260,207	95,799
Council District 2 - CPPS	98,880	271,168	-	(271,168)
Council District 3	1,013,557	1,155,666	1,157,065	1,399
Council District 3 - CPPS	87,304	216,829	-	(216,829)
Council District 4	1,103,105	1,204,933	1,383,495	178,562
Council District 4 - CPPS	127,639	160,917	-	(160,917)
Council District 5	914,325	1,140,185	1,165,207	25,022
Council District 5 - CPPS	65,645	267,183	-	(267,183)
Council District 6	1,073,929	1,261,176	1,233,462	(27,714)
Council District 6 - CPPS	109,644	120,682	-	(120,682)
Council District 7	1,060,791	1,221,464	1,275,368	53,904
Council District 7 - CPPS	17,429	157,345	-	(157,345)
Council District 8	1,255,228	1,432,415	1,447,808	15,393
Council District 8 - CPPS	101,187	148,872	-	(148,872)
Council District 9	1,349,108	1,472,478	1,523,331	50,853
Council District 9 - CPPS	40,910	671	-	(671)
Council Administration	2,461,384	3,024,483	2,814,361	(210,122)
Total	\$ 13,208,552	\$ 15,958,800	\$ 14,659,732	\$ (1,299,068)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Council District 1	10.00	10.00	10.00	0.00
Council District 2	10.00	10.00	10.00	0.00
Council District 3	10.00	10.00	10.00	0.00
Council District 4	10.00	10.00	10.00	0.00
Council District 5	10.00	10.00	10.00	0.00
Council District 6	10.00	10.00	10.00	0.00
Council District 7	10.00	10.00	10.00	0.00
Council District 8	10.00	10.00	10.00	0.00
Council District 9	10.00	10.00	10.00	0.00
Council Administration	17.37	19.37	19.37	0.00
Total	107.37	109.37	109.37	0.00

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	49,722 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	36,163	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(20,654)	-
Reduction for Independent Departments Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.	0.00	(55,592)	-
Total	0.00 \$	9,639 \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 623,647	\$ 739,251	\$ 702,630	(36,621)
Fringe Benefits	463,746	509,323	540,074	30,751
PERSONNEL SUBTOTAL	1,087,393	1,248,574	1,242,704	(5,870)
NON-PERSONNEL				
Supplies	\$ 3,790	\$ 14,597	\$ 14,597	-
Contracts	31,586	58,414	58,165	(249)
Information Technology	34,705	46,654	62,412	15,758
Energy and Utilities	6,078	5,550	5,550	-
Other	3,423	15,000	15,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	79,582	141,215	156,724	15,509
Total	\$ 1,166,976	\$ 1,389,789	\$ 1,399,428	\$ 9,639

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 28,080 - 159,349	\$ 134,285
20001071	Council Member	1.00	1.00	1.00	103,878 - 103,878	103,878
20001165	Council Representative 1	5.00	5.00	6.00	28,080 - 111,862	357,127

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001166	Council Representative 2A Adjust Budget To Approved Levels	3.00	3.00	2.00	28,080 - 111,862	162,932 (55,592)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 702,630

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,524	\$ 8,950	\$ 9,101	\$ 151
Flexible Benefits	113,427	129,195	135,597	6,402
Long-Term Disability	-	-	2,632	2,632
Medicare	9,782	10,718	10,994	276
Other Post-Employment Benefits	57,573	61,250	62,930	1,680
Retiree Medical Trust	641	915	878	(37)
Retirement 401 Plan	619	910	683	(227)
Retirement ADC	222,507	234,389	252,988	18,599
Risk Management Administration	9,753	12,050	10,590	(1,460)
Supplemental Pension Savings Plan	38,032	45,985	49,513	3,528
Unemployment Insurance	1,065	1,139	1,168	29
Workers' Compensation	1,823	3,822	3,000	(822)
Fringe Benefits Subtotal	\$ 463,746	\$ 509,323	\$ 540,074	\$ 30,751
Total Personnel Expenditures			\$ 1,242,704	

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	\$ (148,136)	\$ -
Total	0.00	\$ (148,136)	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 64,500	\$ 148,136	\$ -	\$ (148,136)
Transfers Out	9,777	-	-	-
NON-PERSONNEL SUBTOTAL	74,277	148,136	-	(148,136)
Total	\$ 74,277	\$ 148,136	\$ -	(148,136)

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	124,842 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	36,441	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(18,908)	-
Reduction for Independent Departments Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.	0.00	(46,576)	-
Total	0.00 \$	95,799 \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 606,482	\$ 627,008	\$ 664,539	\$ 37,531
Fringe Benefits	384,726	350,303	391,038	40,735
PERSONNEL SUBTOTAL	991,208	977,311	1,055,577	78,266
NON-PERSONNEL				
Supplies	\$ 6,173	\$ 12,406	\$ 12,406	-
Contracts	40,503	109,383	109,412	29
Information Technology	34,394	43,908	61,412	17,504
Energy and Utilities	2,215	3,400	3,400	-
Other	12,740	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	96,025	187,097	204,630	17,533
Total	\$ 1,087,233	\$ 1,164,408	\$ 1,260,207	\$ 95,799

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 28,080 - 159,349	\$ 113,651
20001071	Council Member	1.00	1.00	1.00	103,878 - 103,878	103,878
					-	
20001165	Council Representative 1	4.00	4.00	6.00	28,080 - 111,862	356,483

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001166	Council Representative 2A Adjust Budget To Approved Levels	4.00	4.00	2.00	28,080 - 111,862	137,103 (46,576)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 664,539

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,321	\$ 2,944	\$ 3,410	\$ 466
Flexible Benefits	124,628	140,447	142,996	2,549
Insurance	465	-	-	-
Long-Term Disability	-	-	2,466	2,466
Medicare	9,705	9,092	10,312	1,220
Other Post-Employment Benefits	56,100	61,250	62,930	1,680
Retiree Medical Trust	773	818	1,084	266
Retirement ADC	132,896	73,552	91,535	17,983
Risk Management Administration	9,511	12,050	10,590	(1,460)
Supplemental Pension Savings Plan	43,800	45,255	61,844	16,589
Unemployment Insurance	973	966	1,096	130
Workers' Compensation	1,554	3,929	2,775	(1,154)
Fringe Benefits Subtotal	\$ 384,726	\$ 350,303	\$ 391,038	\$ 40,735
Total Personnel Expenditures			\$ 1,055,577	

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00 \$	(271,168) \$	-
Total	0.00 \$	(271,168) \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 96,880	\$ 271,168	\$ -	\$ (271,168)
Transfers Out	2,000	-	-	-
NON-PERSONNEL SUBTOTAL	98,880	271,168	-	(271,168)
Total	\$ 98,880	\$ 271,168	\$ -	(271,168)

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	38,290 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	28,039	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	1,750	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(20,453)	-
Reduction for Independent Departments Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.	0.00	(46,227)	-
Total	0.00 \$	1,399 \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 645,804	\$ 723,407	\$ 700,780	(22,627)
Fringe Benefits	269,641	290,274	296,463	6,189
PERSONNEL SUBTOTAL	915,445	1,013,681	997,243	(16,438)
NON-PERSONNEL				
Supplies	\$ 4,085	\$ 9,162	\$ 9,162	-
Contracts	38,856	64,070	66,781	2,711
Information Technology	35,719	45,453	63,579	18,126
Energy and Utilities	6,828	9,300	9,300	-
Other	12,624	13,000	11,000	(2,000)
Capital Expenditures	-	1,000	-	(1,000)
NON-PERSONNEL SUBTOTAL	98,112	141,985	159,822	17,837
Total	\$ 1,013,557	\$ 1,155,666	\$ 1,157,065	\$ 1,399

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001102	Council Assistant	1.00	1.00	1.00	\$ 28,080 - 159,349	\$ 120,016

FTE, Salaries, and Wages

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001071	Council Member	1.00	1.00	1.00	103,878 - 103,878	103,878
20001165	Council Representative 1	6.00	6.00	6.00	28,080 - 111,862	387,039
20001166	Council Representative 2A	2.00	2.00	2.00	28,080 - 111,862	132,506
	Adjust Budget To Approved Levels					(46,227)
	Vacation Pay In Lieu					3,568
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 700,780

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Flexible Benefits	\$ 125,062	\$ 134,002	\$ 135,597	\$ 1,595
Insurance	507	-	-	-
Long-Term Disability	-	-	2,579	2,579
Medicare	10,394	10,464	10,779	315
Other Post-Employment Benefits	59,895	61,250	62,930	1,680
Retiree Medical Trust	1,420	1,616	1,599	(17)
Risk Management Administration	10,147	12,050	10,590	(1,460)
Supplemental Pension Savings Plan	59,268	66,388	68,396	2,008
Unemployment Insurance	1,111	1,112	1,145	33
Workers' Compensation	1,838	3,392	2,848	(544)
Fringe Benefits Subtotal	\$ 269,641	\$ 290,274	\$ 296,463	\$ 6,189
Total Personnel Expenditures			\$ 997,243	

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ (216,829)	\$ -
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.			
Total	0.00	\$ (216,829)	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 87,304	\$ 216,829	\$ -	\$ (216,829)
NON-PERSONNEL SUBTOTAL	87,304	216,829	-	(216,829)
Total	\$ 87,304	\$ 216,829	\$ -	(216,829)

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	207,509 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	42,961	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(23,711)	-
Reduction for Independent Departments Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.	0.00	(48,197)	-
Total	0.00 \$	178,562 \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 584,932	\$ 655,898	\$ 651,403	(4,495)
Fringe Benefits	416,406	398,883	562,690	163,807
PERSONNEL SUBTOTAL	1,001,338	1,054,781	1,214,093	159,312
NON-PERSONNEL				
Supplies	\$ 3,542	\$ 7,435	\$ 9,435	2,000
Contracts	40,080	64,668	60,858	(3,810)
Information Technology	40,972	51,799	68,959	17,160
Energy and Utilities	4,464	4,250	8,150	3,900
Other	12,709	21,000	21,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	101,767	150,152	169,402	19,250
Total	\$ 1,103,105	\$ 1,204,933	\$ 1,383,495	\$ 178,562

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 28,080 - 159,349	\$ 118,789
20001071	Council Member	1.00	1.00	1.00	103,878 - 103,878	103,878
20001165	Council Representative 1	7.00	7.00	7.00	28,080 - 111,862	404,611

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001166	Council Representative 2A Adjust Budget To Approved Levels	1.00	1.00	1.00	28,080 - 111,862	72,322 (48,197)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 651,403

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,252	\$ 2,262	\$ 2,920	\$ 658
Flexible Benefits	105,129	134,002	125,378	(8,624)
Insurance	254	-	-	-
Long-Term Disability	-	-	2,427	2,427
Medicare	9,357	9,511	10,143	632
Other Post-Employment Benefits	52,862	61,250	62,930	1,680
Retiree Medical Trust	800	1,289	1,121	(168)
Retirement 401 Plan	951	1,836	1,188	(648)
Retirement ADC	198,825	133,390	296,916	163,526
Retirement DROP	1,268	-	-	-
Risk Management Administration	8,962	12,050	10,590	(1,460)
Supplemental Pension Savings Plan	32,645	39,037	45,522	6,485
Unemployment Insurance	925	1,010	1,078	68
Workers' Compensation	1,179	3,246	2,477	(769)
Fringe Benefits Subtotal	\$ 416,406	\$ 398,883	\$ 562,690	\$ 163,807
Total Personnel Expenditures			\$ 1,214,093	

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ (160,917)	\$ -
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.			
Total	0.00	\$ (160,917)	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 127,639	\$ 160,917	\$ -	\$ (160,917)
NON-PERSONNEL SUBTOTAL	127,639	160,917	-	(160,917)
Total	\$ 127,639	\$ 160,917	\$ -	(160,917)

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	53,841 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	36,400	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	1,260	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(20,872)	-
Reduction for Independent Departments Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.	0.00	(45,607)	-
Total	0.00 \$	25,022 \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 587,312	\$ 668,808	\$ 676,842	8,034
Fringe Benefits	240,064	279,548	281,008	1,460
PERSONNEL SUBTOTAL	827,376	948,356	957,850	9,494
NON-PERSONNEL				
Supplies	\$ 11,312	\$ 32,570	\$ 32,570	-
Contracts	36,180	89,687	89,787	100
Information Technology	34,193	46,872	62,300	15,428
Energy and Utilities	240	5,200	5,200	-
Other	5,024	15,000	15,000	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	86,949	191,829	207,357	15,528
Total	\$ 914,325	\$ 1,140,185	\$ 1,165,207	\$ 25,022

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Revenue	\$ 9	\$ -	\$ -	-
Total	\$ 9	\$ -	\$ -	-

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 28,080 - 159,349	\$ 135,000
20001071	Council Member	1.00	1.00	1.00	103,878 - 103,878	103,878
20001165	Council Representative 1 Adjust Budget To Approved Levels Vacation Pay In Lieu	8.00	8.00	8.00	28,080 - 111,862	471,086 (45,607) 12,485
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 676,842

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Flexible Benefits	\$ 111,049	\$ 130,801	\$ 124,602	\$ (6,199)
Long-Term Disability	-	-	2,462	2,462
Medicare	9,375	9,535	10,296	761
Other Post-Employment Benefits	54,739	61,250	62,930	1,680
Retiree Medical Trust	1,218	1,455	1,515	60
Risk Management Administration	9,267	12,050	10,590	(1,460)
Supplemental Pension Savings Plan	52,623	60,498	65,317	4,819
Unemployment Insurance	988	1,013	1,094	81
Workers' Compensation	806	2,946	2,202	(744)
Fringe Benefits Subtotal	\$ 240,064	\$ 279,548	\$ 281,008	\$ 1,460
Total Personnel Expenditures			\$ 957,850	

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ (267,183)	\$ -
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.			
Total	0.00	\$ (267,183)	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 55,645	\$ 267,183	\$ -	\$ (267,183)
Transfers Out	10,000	-	-	-
NON-PERSONNEL SUBTOTAL	65,645	267,183	-	(267,183)
Total	\$ 65,645	\$ 267,183	\$ -	(267,183)

Council District 6

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	38,793 \$	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	6,594	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	3,156	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(25,810)	-
Reduction for Independent Departments Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.	0.00	(50,447)	-
Total	0.00 \$	(27,714) \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 675,090	\$ 787,274	\$ 756,826	(30,448)
Fringe Benefits	254,799	304,282	294,033	(10,249)
PERSONNEL SUBTOTAL	929,889	1,091,556	1,050,859	(40,697)
NON-PERSONNEL				
Supplies	\$ 22,287	\$ 29,727	\$ 29,727	-
Contracts	43,915	78,283	74,386	(3,897)
Information Technology	36,708	50,810	63,690	12,880
Energy and Utilities	4,069	800	4,800	4,000
Other	12,061	10,000	10,000	-
Transfers Out	25,000	-	-	-
NON-PERSONNEL SUBTOTAL	144,040	169,620	182,603	12,983
Total	\$ 1,073,929	\$ 1,261,176	\$ 1,233,462	(27,714)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001102	Council Assistant	1.00	1.00	1.00	\$ 28,080 - 159,349	\$ 120,016

FTE, Salaries, and Wages

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001071	Council Member	1.00	1.00	1.00	103,878 - 103,878	103,878
20001165	Council Representative 1 Adjust Budget To Approved Levels Vacation Pay In Lieu	8.00	8.00	8.00	28,080 - 111,862	573,841 (50,447) 9,538
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 756,826

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,261	\$ 2,262	\$ 3,116	\$ 854
Flexible Benefits	113,080	136,989	124,602	(12,387)
Long-Term Disability	-	-	2,767	2,767
Medicare	10,454	11,373	11,567	194
Other Post-Employment Benefits	54,572	61,250	62,930	1,680
Retiree Medical Trust	1,484	1,772	1,735	(37)
Retirement 401 Plan	1,510	1,521	640	(881)
Retirement ADC	16,957	18,047	8,147	(9,900)
Risk Management Administration	9,246	12,050	10,590	(1,460)
Supplemental Pension Savings Plan	43,230	54,250	64,229	9,979
Unemployment Insurance	1,125	1,208	1,230	22
Workers' Compensation	879	3,560	2,480	(1,080)
Fringe Benefits Subtotal	\$ 254,799	\$ 304,282	\$ 294,033	\$ (10,249)
Total Personnel Expenditures			\$ 1,050,859	

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ (120,682)	\$ -
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.			
Total	0.00	\$ (120,682)	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 83,500	\$ 120,682	\$ -	\$ (120,682)
Transfers Out	26,144	-	-	-
NON-PERSONNEL SUBTOTAL	109,644	120,682	-	(120,682)
Total	\$ 109,644	\$ 120,682	\$ -	(120,682)

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	90,086 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	38,599	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(1,173)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(24,749)	-
Reduction for Independent Departments Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.	0.00	(48,859)	-
Total	0.00 \$	53,904 \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 678,567	\$ 756,779	\$ 777,414	20,635
Fringe Benefits	312,666	295,902	317,321	21,419
PERSONNEL SUBTOTAL	991,233	1,052,681	1,094,735	42,054
NON-PERSONNEL				
Supplies	\$ 4,334	\$ 13,510	\$ 13,510	-
Contracts	26,541	87,724	85,456	(2,268)
Information Technology	35,290	50,749	64,467	13,718
Energy and Utilities	959	1,800	2,200	400
Other	2,435	15,000	15,000	-
NON-PERSONNEL SUBTOTAL	69,558	168,783	180,633	11,850
Total	\$ 1,060,791	\$ 1,221,464	\$ 1,275,368	\$ 53,904

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001102	Council Assistant	1.00	1.00	1.00	\$ 28,080 - 159,349	\$ 125,008

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001071	Council Member	1.00	1.00	1.00	103,878 - 103,878	103,878
20001165	Council Representative 1 Adjust Budget To Approved Levels Vacation Pay In Lieu	8.00	8.00	8.00	28,080 - 111,862	587,662 (48,859) 9,725
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 777,414

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Flexible Benefits	\$ 119,470	\$ 132,969	\$ 144,580	\$ 11,611
Long-Term Disability	-	-	2,834	2,834
Medicare	10,458	10,845	11,842	997
Other Post-Employment Benefits	55,335	61,250	62,930	1,680
Retiree Medical Trust	1,268	1,682	1,782	100
Retirement 401 Plan	991	810	850	40
Retirement ADC	67,178	9,613	10,822	1,209
Risk Management Administration	9,392	12,050	10,590	(1,460)
Supplemental Pension Savings Plan	46,554	61,356	67,302	5,946
Unemployment Insurance	1,135	1,153	1,258	105
Workers' Compensation	885	4,174	2,531	(1,643)
Fringe Benefits Subtotal	\$ 312,666	\$ 295,902	\$ 317,321	\$ 21,419
Total Personnel Expenditures			\$ 1,094,735	

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00 \$	(157,345) \$	-
Total	0.00 \$	(157,345) \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 7,000	\$ 157,345	\$ -	(157,345)
Transfers Out	10,429	-	-	-
NON-PERSONNEL SUBTOTAL	17,429	157,345	-	(157,345)
Total	\$ 17,429	\$ 157,345	\$ -	(157,345)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Revenue	\$ 7,100	\$ -	\$ -	-
Total	\$ 7,100	\$ -	\$ -	-

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 51,357	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	43,439	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	6,248	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(28,354)	-
Reduction for Independent Departments Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.	0.00	(57,297)	-
Total	0.00	\$ 15,393	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 678,276	\$ 695,352	\$ 626,879	(68,473)
Fringe Benefits	462,263	491,230	560,011	68,781
PERSONNEL SUBTOTAL	1,140,539	1,186,582	1,186,890	308
NON-PERSONNEL				
Supplies	\$ 7,937	\$ 8,843	\$ 28,843	20,000
Contracts	55,974	162,336	140,445	(21,891)
Information Technology	40,776	53,354	70,330	16,976
Energy and Utilities	929	1,300	1,300	-
Other	9,074	15,000	15,000	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	114,689	245,833	260,918	15,085
Total	\$ 1,255,228	\$ 1,432,415	\$ 1,447,808	\$ 15,393

City Council

Expenditures by Category

		FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change	
Personnel Expenditures						
Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 28,080 - 159,349	\$ 136,406
20001071	Council Member	1.00	1.00	1.00	103,878 - 103,878	103,878
					-	
20001165	Council Representative 1 Adjust Budget To Approved Levels Vacation Pay In Lieu	8.00	8.00	8.00	28,080 - 111,862	437,644 (57,297) 6,248
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 626,879

		FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits					
Employee Offset Savings	\$	169	\$ -	\$ -	\$ -
Flexible Benefits		114,980	141,020	137,819	(3,201)
Insurance		465	-	-	-
Long-Term Disability		-	-	2,350	2,350
Medicare		10,752	10,084	9,830	(254)
Other Post-Employment Benefits		54,283	61,250	62,930	1,680
Retiree Medical Trust		906	1,208	995	(213)
Retirement 401 Plan		1,757	2,506	1,009	(1,497)
Retirement ADC		237,092	224,852	285,823	60,971
Risk Management Administration		9,198	12,050	10,590	(1,460)
Supplemental Pension Savings Plan		30,676	34,240	45,517	11,277
Unemployment Insurance		1,108	1,071	1,043	(28)
Workers' Compensation		876	2,949	2,105	(844)
Fringe Benefits Subtotal		\$ 462,263	\$ 491,230	\$ 560,011	\$ 68,781
Total Personnel Expenditures				\$ 1,186,890	

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ (148,872)	\$ -
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.			
Total	0.00	\$ (148,872)	\$ -

Expenditures by Category

		FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL					

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Contracts	\$ 101,187	\$ 148,872	\$ -	(148,872)
NON-PERSONNEL SUBTOTAL	101,187	148,872	-	(148,872)
Total	\$ 101,187	\$ 148,872	\$ -	(148,872)

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 94,332	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	41,473	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(26,053)	-
Reduction for Independent Departments Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.	0.00	(58,899)	-
Total	0.00	\$ 50,853	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 650,353	\$ 697,344	\$ 648,084	(49,260)
Fringe Benefits	600,501	616,317	701,010	84,693
PERSONNEL SUBTOTAL	1,250,854	1,313,661	1,349,094	35,433
NON-PERSONNEL				
Supplies	\$ 3,991	\$ 12,150	\$ 12,150	-
Contracts	37,185	72,314	72,804	490
Information Technology	36,728	51,053	65,983	14,930
Energy and Utilities	8,310	5,300	5,300	-
Other	12,041	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	98,254	158,817	174,237	15,420
Total	\$ 1,349,108	\$ 1,472,478	\$ 1,523,331	\$ 50,853

City Council

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Revenue	\$ 18	\$ -	\$ -	-
Total	\$ 18	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 28,080 - 159,349	\$ 134,285
20001071	Council Member	1.00	1.00	1.00	103,878 - 103,878	103,878
					-	-
20001165	Council Representative 1	7.00	7.00	7.00	28,080 - 111,862	367,420
20001166	Council Representative 2A	1.00	1.00	1.00	28,080 - 111,862	101,400
	Adjust Budget To Approved Levels					(58,899)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 648,084

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 8,382	\$ 8,805	\$ 9,312	\$ 507
Flexible Benefits	134,682	139,371	139,371	-
Insurance	507	-	-	-
Long-Term Disability	-	-	2,453	2,453
Medicare	10,528	10,112	10,251	139
Other Post-Employment Benefits	63,971	61,250	62,930	1,680
Retiree Medical Trust	706	820	731	(89)
Retirement ADC	324,323	330,625	413,116	82,491
Risk Management Administration	10,864	12,050	10,590	(1,460)
Supplemental Pension Savings Plan	43,907	49,542	48,568	(974)
Unemployment Insurance	1,111	1,074	1,090	16
Workers' Compensation	1,519	2,668	2,598	(70)
Fringe Benefits Subtotal	\$ 600,501	\$ 616,317	\$ 701,010	\$ 84,693
Total Personnel Expenditures			\$ 1,349,094	

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ (671)	\$ -
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.			
Total	0.00	\$ (671)	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 40,910	\$ 671	\$ -	(671)
NON-PERSONNEL SUBTOTAL	40,910	671	-	(671)
Total	\$ 40,910	\$ 671	\$ -	(671)

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 115,757	\$ -
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	384	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(12,002)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(68,532)	-
Reduction for Independent Departments Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.	0.00	(120,979)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(124,750)	-
Total	0.00	\$ (210,122)	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 1,324,320	\$ 1,621,487	\$ 1,456,169	(165,318)
Fringe Benefits	852,041	1,071,573	979,544	(92,029)
PERSONNEL SUBTOTAL	2,176,361	2,693,060	2,435,713	(257,347)
NON-PERSONNEL				
Supplies	\$ 22,556	\$ 26,390	\$ 26,742	352
Contracts	127,327	128,935	150,129	21,194
Information Technology	56,386	68,532	86,946	18,414
Energy and Utilities	76,616	100,966	108,231	7,265

City Council

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other	2,138	4,100	4,100	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	285,023	331,423	378,648	47,225
Total	\$ 2,461,384	\$ 3,024,483	\$ 2,814,361	\$ (210,122)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Revenue	\$ 579	\$ -	\$ -	-
Total	\$ 579	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
90000539	Clerical Assistant 2 - Hourly	0.12	0.12	0.00	\$ 31,929 - 38,482	\$ -
90000544	Clerical Assistant 2 - Hourly	0.00	0.00	0.12	31,929 - 38,482	3,831
20001164	Council Committee Consultant	8.00	8.00	8.00	28,080 - 162,032	702,624
20001165	Council Representative 1	5.00	5.00	5.00	28,080 - 111,862	327,954
20001166	Council Representative 2A	1.00	1.00	1.00	28,080 - 111,862	87,797
20001167	Council Representative 2B	1.00	1.00	1.00	28,080 - 162,032	122,574
90001074	Management Intern- Mayor/Council - Hourly	0.25	0.25	0.25	28,080 - 31,158	7,790
20001234	Program Coordinator	0.00	1.00	1.00	28,080 - 147,160	85,852
20001222	Program Manager	2.00	3.00	3.00	50,128 - 184,332	308,526
	Adjust Budget To Approved Levels					(120,979)
	Budgeted Vacancy Factor					(85,852)
	Vacation Pay In Lieu					16,052
FTE, Salaries, and Wages Subtotal		17.37	19.37	19.37		\$ 1,456,169

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 15,029	\$ 18,395	\$ 13,024	\$ (5,371)
Flexible Benefits	210,657	242,783	247,430	4,647
Long-Term Disability	-	-	5,416	5,416
Medicare	20,254	23,105	22,636	(469)
Other Post-Employment Benefits	98,808	110,250	113,274	3,024
Retiree Medical Trust	1,601	1,946	2,288	342
Retirement 401 Plan	2,562	2,008	2,777	769
Retirement ADC	406,539	538,426	447,436	(90,990)
Retirement DROP	3,562	3,581	3,738	157
Risk Management Administration	16,695	21,690	19,062	(2,628)
Supplemental Pension Savings Plan	72,167	100,029	95,174	(4,855)
Unemployment Insurance	2,151	2,455	2,403	(52)
Workers' Compensation	2,018	6,905	4,886	(2,019)
Fringe Benefits Subtotal	\$ 852,041	\$ 1,071,573	\$ 979,544	\$ (92,029)

City Council

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Total Personnel Expenditures		\$	2,435,713	

City Treasurer



Page Intentionally Left Blank

City Treasurer



Description

The Office of the City Treasurer is responsible for the receipt, custody, and reconciliation of all City revenue, banking and cash management, tax administration, enforcement of the Earned Sick Leave and Minimum Wage Ordinance, parking administration and meter operations, and collection of delinquent accounts. The City Treasurer is also responsible for the investment of all operating and capital improvement funds which total \$2.59 billion as of June 30, 2020. In addition, the City Treasurer serves as a member of the Funds Commission and Trustee for the City's Defined Contribution Plans. Please visit our website at <https://www.sandiego.gov/treasurer> for additional information.

The vision is:

To be the leader in municipal treasury services

The mission is:

To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service

Goals and Objectives

Goal 1: *Safeguard public assets through strong financial management*

- Maintain strong internal controls
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: *Optimize financial resources through long-term fiscal planning*

- Identify and implement continuous business process improvements

Goal 3: *Provide excellent customer service*

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: *Strengthen the City's financial knowledge, skills, and abilities*

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for Citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of Annual User Access Reviews completed for Treasury Systems	95%	100%	95%	100%	100%
Percentage of satisfied customers from lobby surveys	90%	98%	90%	91%	95%
Percentage by which City outperforms the ACA International (Association of Credit & Collection Professionals) recovery rate on government debt	60%	66%	60%	65%	60%

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	139.00	141.00	130.00	(11.00)
Personnel Expenditures	\$ 13,441,224	\$ 15,329,512	\$ 14,058,528	\$ (1,270,984)
Non-Personnel Expenditures	14,478,487	13,823,203	13,977,768	154,565
Total Department Expenditures	\$ 27,919,711	\$ 29,152,715	\$ 28,036,296	\$ (1,116,419)
Total Department Revenue	\$ 41,256,202	\$ 44,609,358	\$ 51,167,060	\$ 6,557,702

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administration	\$ 3,015,160	\$ 2,974,033	\$ 3,606,796	\$ 632,763
Revenue Collections	5,303,976	6,117,701	5,803,444	(314,257)
Treasury Operations	7,958,035	9,203,111	7,868,802	(1,334,309)
Total	\$ 16,277,170	\$ 18,294,845	\$ 17,279,042	\$ (1,015,803)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administration	14.00	16.00	17.00	1.00
Revenue Collections	50.00	50.00	47.00	(3.00)
Treasury Operations	60.00	62.00	54.00	(8.00)
Total	124.00	128.00	118.00	(10.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 1,571,267	\$ -
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	250,000	(321,640)
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	12,929	-
Reduction of Public Information Clerk Reduction of 1.00 Public Information Clerk in the Business Tax section.	(1.00)	(59,422)	-
Reduction of Public Information Clerk Reduction of 1.00 Public Information Clerk in the Parking Administration section.	(1.00)	(66,145)	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Collections Investigator 1 Reduction of 1.00 Collections Investigator 1 in the Delinquent Accounts section due to the consolidation of department operations.	(1.00)	(67,266)	-
Reduction of Administrative Aide 2 Reduction of 1.00 Administrative Aide 2 in the Treasury Accounting section.	(1.00)	(71,131)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures related to travel, training, and miscellaneous contractual services.	0.00	(77,700)	-
Reduction of Senior Account Clerk Reduction of 1.00 Senior Account Clerk in the Delinquent Accounts section.	(1.00)	(108,446)	-
Reduction of Assistant Director Reduction of 1.00 Assistant Director in the Treasury Accounting and Business Tax sections.	(1.00)	(143,012)	-
Reduction of 2.00 Accountant 2s Reduction of 2.00 Accountant 2s in the Revenue Audit section due to the consolidation of department operations.	(2.00)	(187,044)	-
Treasury Operations Reduction of 1.00 Account Clerk, 1.00 Clerical Assistant 2 and non-personnel expenditures in the Treasury Accounting and Delinquent Accounts sections due to a consolidation of department operations.	(2.00)	(211,783)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(399,347)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,458,703)	-
Cannabis Business Tax Adjustment to reflect revised revenue projections for Cannabis Business Tax.	0.00	-	7,487,702
Transient Occupancy Tax (TOT) Adjustment to reflect revised revenue projections for Transient Occupancy Tax (TOT) provisions.	0.00	-	321,640
Business Tax Revenue Adjustment to reflect revised revenue projections related to Business Tax.	0.00	-	(430,000)
Collection Referral Fee Revenue Adjustment to reflect revised revenue projections related to Collection Referral Fees.	0.00	-	(500,000)
Total	(10.00) \$	(1,015,803) \$	6,557,702

City Treasurer

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 6,873,272	\$ 8,181,887	\$ 7,299,134	\$ (882,753)
Fringe Benefits	5,162,143	5,657,227	5,337,995	(319,232)
PERSONNEL SUBTOTAL	12,035,415	13,839,114	12,637,129	(1,201,985)
NON-PERSONNEL				
Supplies	\$ 461,386	\$ 303,650	\$ 278,481	\$ (25,169)
Contracts	2,065,925	1,666,182	1,782,937	116,755
Information Technology	1,513,518	2,397,503	2,473,332	75,829
Energy and Utilities	38,634	72,140	97,657	25,517
Other	12,291	10,006	5,506	(4,500)
Transfers Out	150,000	-	-	-
Capital Expenditures	-	6,250	4,000	(2,250)
NON-PERSONNEL SUBTOTAL	4,241,755	4,455,731	4,641,913	186,182
Total	\$ 16,277,170	\$ 18,294,845	\$ 17,279,042	\$ (1,015,803)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 1,957,886	\$ 1,508,021	\$ 1,969,798	\$ 461,777
Fines Forfeitures and Penalties	3,868,364	3,954,006	3,454,006	(500,000)
Licenses and Permits	23,671,550	27,372,702	34,430,404	7,057,702
Other Revenue	3,311	-	-	-
Rev from Other Agencies	6,995	15,000	15,000	-
Transfers In	-	461,777	-	(461,777)
Total	\$ 29,508,107	\$ 33,311,506	\$ 39,869,208	\$ 6,557,702

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000866	Accountant 2	10.00	10.00	8.00	\$ 66,664 - 80,558	\$ 550,790
20000007	Accountant 3	5.00	5.00	5.00	73,216 - 88,483	394,110
20000102	Accountant 4	5.00	6.00	6.00	82,347 - 109,715	597,586
20000011	Account Clerk	6.00	6.00	7.00	33,605 - 40,459	276,827
20000024	Administrative Aide 2	12.00	14.00	13.00	45,444 - 54,769	649,054
20000017	Assistant Department Director	1.00	0.00	0.00	33,863 - 185,643	-
20001140	Assistant Department Director	0.00	1.00	0.00	33,863 - 185,643	-
20001208	Assistant Investment Officer	2.00	2.00	2.00	28,080 - 147,160	250,765
20000119	Associate Management Analyst	4.00	3.00	5.00	57,691 - 69,723	328,719
20000539	Clerical Assistant 2	5.00	5.00	1.00	31,929 - 38,482	39,314
20000267	Collections Investigator 1	16.00	16.00	15.00	42,887 - 51,782	707,190
20000268	Collections Investigator 1	1.00	1.00	1.00	42,887 - 51,782	51,792
20000269	Collections Investigator 2	4.00	5.00	5.00	48,237 - 58,228	287,405
20000270	Collections Investigator 3	4.00	4.00	4.00	53,050 - 64,094	256,340
20000287	Collections Manager	1.00	1.00	1.00	71,249 - 86,311	86,320
20000013	Deputy Director	1.00	0.00	0.00	50,128 - 184,332	-
20000014	Deputy Director	1.00	0.00	0.00	50,128 - 184,332	-

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001168	Deputy Director	1.75	3.75	3.75	50,128 - 184,332	544,220
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	53,111
20000016	Financial Operations Manager	1.00	0.00	0.00	28,080 - 158,142	-
20001172	Financial Operations Manager	0.00	1.00	1.00	28,080 - 158,142	92,612
20000293	Information Systems Analyst 3	1.00	2.00	2.00	63,342 - 76,578	153,172
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	86,320
20000377	Information Systems Technician	1.00	0.00	0.00	45,444 - 54,769	-
20001194	Investment Officer	1.00	1.00	1.00	37,021 - 221,117	154,731
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	46,942
20001182	Principal Accountant	2.00	3.00	3.00	28,080 - 162,032	352,122
20000741	Principal Clerk	1.00	1.00	1.00	46,475 - 56,208	53,336
20001234	Program Coordinator	3.00	3.00	3.00	28,080 - 147,160	271,554
20001222	Program Manager	3.50	3.50	3.50	50,128 - 184,332	408,543
20000783	Public Information Clerk	18.75	18.75	16.75	33,605 - 40,459	629,590
20000869	Senior Account Clerk	3.00	3.00	2.00	38,482 - 46,432	84,210
20000927	Senior Clerk/Typist	2.00	1.00	0.00	38,482 - 46,432	-
20000015	Senior Management Analyst	2.00	2.00	2.00	63,342 - 76,578	139,922
20000970	Supervising Management Analyst	1.00	2.00	2.00	71,249 - 86,311	172,640
20001148	Treasurer	1.00	1.00	1.00	33,863 - 185,643	176,051
	Bilingual - Regular					41,863
	Budgeted Vacancy Factor					(710,696)
	Overtime Budgeted					25,102
	Sick Leave - Hourly					898
	Vacation Pay In Lieu					46,679
FTE, Salaries, and Wages Subtotal		124.00	128.00	118.00		\$ 7,299,134

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 59,642	\$ 62,437	\$ 62,423	\$ (14)
Flexible Benefits	1,349,523	1,510,662	1,305,738	(204,924)
Insurance	1,001	-	-	-
Long-Term Disability	-	-	24,919	24,919
Medicare	107,135	115,701	102,528	(13,173)
Other Post-Employment Benefits	690,427	759,504	660,766	(98,738)
Retiree Medical Trust	8,234	10,771	10,184	(587)
Retirement 401 Plan	6,126	5,552	6,265	713
Retirement ADC	2,289,287	2,356,959	2,471,673	114,714
Retirement DROP	18,728	23,751	5,873	(17,878)
Risk Management Administration	116,955	149,420	111,195	(38,225)
Supplemental Pension Savings Plan	450,231	570,991	507,451	(63,540)
Unemployment Insurance	11,679	12,447	11,065	(1,382)
Workers' Compensation	53,176	79,032	57,915	(21,117)
Fringe Benefits Subtotal	\$ 5,162,143	\$ 5,657,227	\$ 5,337,995	\$ (319,232)

City Treasurer

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Total Personnel Expenditures			\$ 12,637,129	

Parking Meter Operations Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Revenue Collections	\$ 11,642,541	\$ 10,857,870	\$ 10,757,254	\$ (100,616)
Total	\$ 11,642,541	\$ 10,857,870	\$ 10,757,254	\$ (100,616)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Revenue Collections	15.00	13.00	12.00	(1.00)
Total	15.00	13.00	12.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	\$ 13,000	\$ -
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	3,634	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(13,922)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(17,695)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(17,957)	-
Reduction of Parking Meter Technician Reduction of 1.00 Parking Meter Technician in the Parking Meter Operations section due to a decrease in parking meter coin collection.	(1.00)	(67,676)	-
Total	(1.00)	\$ (100,616)	\$ -

City Treasurer

Significant Budget Adjustments

	FTE		Expenditures		Revenue
Expenditures by Category					
	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change	
PERSONNEL					
Personnel Cost	\$ 734,099	\$ 808,778	\$ 767,571	\$ (41,207)	
Fringe Benefits	671,710	681,620	653,828	(27,792)	
PERSONNEL SUBTOTAL	1,405,809	1,490,398	1,421,399	(68,999)	
NON-PERSONNEL					
Supplies	\$ 37,847	\$ 44,612	\$ 44,629	\$ 17	
Contracts	3,305,432	3,137,256	3,097,092	(40,164)	
Information Technology	12,230	17,695	24,375	6,680	
Energy and Utilities	22,504	15,255	17,105	1,850	
Other	20,794	-	-	-	
Transfers Out	6,837,925	6,152,154	6,152,154	-	
Capital Expenditures	-	500	500	-	
NON-PERSONNEL SUBTOTAL	10,236,732	9,367,472	9,335,855	(31,617)	
Total	\$ 11,642,541	\$ 10,857,870	\$ 10,757,254	\$ (100,616)	

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change	
Licenses and Permits	\$ 11,642,743	\$ 11,297,852	\$ 11,297,852	\$ -	
Other Revenue	2,849	-	-	-	
Rev from Money and Prop	102,495	-	-	-	
Transfers In	9	-	-	-	
Total	\$ 11,748,095	\$ 11,297,852	\$ 11,297,852	\$ -	

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.25	0.25	0.25	\$ 50,128 - 184,332	\$ 37,349
20000678	Parking Meter Supervisor	3.00	3.00	3.00	50,515 - 60,398	181,209
20000674	Parking Meter Technician	10.00	8.00	7.00	44,112 - 52,706	367,981
20001222	Program Manager	0.50	0.50	0.50	50,128 - 184,332	58,687
20000783	Public Information Clerk	0.25	0.25	0.25	33,605 - 40,459	9,564
20000827	Senior Parking Meter Technician	1.00	1.00	1.00	46,389 - 55,263	55,266
	Bilingual - Regular					3,273
	Overtime Budgeted					50,608
	Vacation Pay In Lieu					3,634
FTE, Salaries, and Wages Subtotal		15.00	13.00	12.00		\$ 767,571

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change	
Fringe Benefits					
Employee Offset Savings	\$ 3,954	\$ 4,088	\$ 3,488	\$ (600)	
Flexible Benefits	154,732	154,260	156,299	2,039	
Long-Term Disability	-	-	2,472	2,472	
Medicare	10,787	10,994	10,345	(649)	

City Treasurer

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Post-Employment Benefits	83,392	79,621	75,515	(4,106)
Retiree Medical Trust	663	697	578	(119)
Retirement ADC	352,477	361,127	339,417	(21,710)
Retirement DROP	-	-	1,842	1,842
Risk Management Administration	14,130	15,665	12,708	(2,957)
Supplemental Pension Savings Plan	47,863	50,749	47,228	(3,521)
Unemployment Insurance	1,252	1,166	1,092	(74)
Workers' Compensation	2,461	3,253	2,844	(409)
Fringe Benefits Subtotal	\$ 671,710	\$ 681,620	\$ 653,828	\$ (27,792)
Total Personnel Expenditures			\$ 1,421,399	

City Treasurer

Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 355,204	\$ 460,759	\$ 515,792
Continuing Appropriation - CIP	30,000	-	-
TOTAL BALANCE AND RESERVES	\$ 385,204	\$ 460,759	\$ 515,792
REVENUE			
Licenses and Permits	\$ 11,642,743	\$ 11,297,852	\$ 11,297,852
Other Revenue	2,849	-	-
Revenue from Use of Money and Property	102,495	-	-
Transfers In	9	-	-
TOTAL REVENUE	\$ 11,748,095	\$ 11,297,852	\$ 11,297,852
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,133,300	\$ 11,758,611	\$ 11,813,644
OPERATING EXPENSE			
Personnel Expenses	\$ 734,099	\$ 808,778	\$ 767,571
Fringe Benefits	671,710	681,620	653,828
Supplies	37,847	44,612	44,629
Contracts	3,305,432	3,137,256	3,097,092
Information Technology	12,230	17,695	24,375
Energy and Utilities	22,504	15,255	17,105
Other Expenses	20,794	-	-
Transfers Out	6,837,925	6,152,154	6,152,154
Capital Expenditures	-	500	500
TOTAL OPERATING EXPENSE	\$ 11,642,541	\$ 10,857,870	\$ 10,757,254
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 30,000	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 30,000	\$ -	\$ -
TOTAL EXPENSE	\$ 11,672,541	\$ 10,857,870	\$ 10,757,254
BALANCE	\$ 460,759	\$ 900,741	\$ 1,056,390
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,133,300	\$ 11,758,611	\$ 11,813,644

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Citywide Program Expenditures



Page Intentionally Left Blank

Citywide Program Expenditures



Description

The Citywide Program Expenditures budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department, as well as the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditure budget is administered by the Department of Finance with input from responsible departments throughout the City.

Citywide Program Expenditures



Page Intentionally Left Blank

Citywide Program Expenditures

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ 6,859,227	\$ 6,859,227
Non-Personnel Expenditures	127,517,489	153,233,189	93,012,883	(60,220,306)
Total Department Expenditures	\$ 127,517,489	\$ 153,233,189	\$ 99,872,110	\$ (53,361,079)
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Assessments to Public Property	\$ 869,313	\$ 905,690	\$ 1,038,562	\$ 132,872
Citywide Elections	2,958,767	2,210,985	3,968,747	1,757,762
Corporate Master Lease Rent	21,573,581	23,448,865	23,811,964	363,099
Deferred Capital Debt Service	20,240,361	18,480,838	7,164,523	(11,316,315)
Engineering & Capital Projects	103,114	250,000	1,346,258	1,096,258
General Fund Reserve	-	11,900,000	-	(11,900,000)
Insurance	2,016,688	2,347,435	2,743,144	395,709
Memberships	815,416	969,817	985,076	15,259
Pension Payment Stabilization Reserve	3,612,662	4,334,238	-	(4,334,238)
Preservation of Benefits	1,236,053	1,500,000	1,500,000	-
Property Tax Administration	4,276,550	4,593,620	4,593,620	-
Public Liab. Claims Transfer-Claims Fund	17,100,000	14,500,000	15,076,396	576,396
Public Liab. Claims Transfer-Insurance	10,900,000	10,900,000	14,300,000	3,400,000
Public Use Leases	1,582,144	1,582,144	1,582,144	-
Special Consulting Services	4,426,011	7,168,477	3,306,643	(3,861,834)
Supplemental COLA Benefit	1,345,158	1,289,110	1,289,110	-
Transfer to Capital Improvements Program	5,472,741	10,557,600	1,047,000	(9,510,600)
Transfer to Infrastructure Fund	17,090,909	24,073,271	5,663,897	(18,409,374)
Transfer to Park Improvement Funds	11,452,203	11,761,997	10,227,028	(1,534,969)
Transportation Subsidy	445,817	459,102	227,998	(231,104)
Total	\$ 127,517,489	\$ 153,233,189	\$ 99,872,110	\$ (53,361,079)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Flexible Benefit Plan Adjustments	0.00	\$ 6,859,227	\$ -
Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.			
Transfer to Infrastructure Fund	0.00	5,663,897	-
Addition of one-time non-personnel expenditures for the transfer to the Infrastructure Fund.			

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Liability Insurance Addition of non-personnel expenditures to support the Public Liability Insurance programs.	0.00	3,400,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,745,613	-
Citywide Elections Addition of one-time non-personnel expenditures for anticipated citywide elections and associated outside legal counsel.	0.00	1,989,015	-
Right-of-Way Permit Reimbursement Transfer to the Engineering and Capital Projects Fund associated to Fiscal Year 2019 right-of-way utility permits.	0.00	1,096,258	-
Rent Expense Addition of non-personnel expenditures associated to revised rent expenditures citywide.	0.00	857,804	-
General Fund CIP Contributions One-time transfer to the Capital Improvements Program in support of Sherman Heights Community Center.	0.00	547,000	-
Commercial Paper Issuance Fees and Interest Addition of non-personnel expenditures associated with the issuance of commercial paper.	0.00	500,000	-
Redistricting Commission Addition of one-time non-expenditures to support the Redistricting Commission.	0.00	198,411	-
Assessments to Public Property Addition of non-personnel expenditures related to assessments levied on City property in maintenance assessment districts.	0.00	132,872	-
SANDAG Member Agency Assessments Addition of non-personnel expenditures related to an increase in the member agency assessments charged by SANDAG.	0.00	15,259	-
Senior Age Transit Pass Subsidy Reduction of non-personnel expenditures related to Metropolitan Transit System transit pass subsidy for senior citizens.	0.00	(231,104)	-
Mission Bay and Regional Park Improvements Funds Reduction of non-personnel expenditures for the transfer to the improvement funds based on projected Mission Bay rents and concessions revenue per City Charter Section 55.2.	0.00	(1,534,969)	-
Savings in the Public Liability Fund Reduction in one-time non-personnel expenditures associated to the use of anticipated excess fund balance in the Public Liability Operating Fund.	0.00	(2,023,604)	-

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Bridge Shelters Transfer of non-personnel expenditures associated to the Bridge Shelters from the Citywide Program Expenditures Department to the Homelessness Strategies Department.	0.00	(3,066,385)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(6,275,000)	-
Deferred Debt Obligations Reduction of non-personnel expenditures related debt bond service due to stadium sale proceeds.	0.00	(14,540,600)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(49,694,773)	-
Total	0.00	\$ (53,361,079)	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Fringe Benefits	\$ -	\$ -	\$ 6,859,227	\$ 6,859,227
PERSONNEL SUBTOTAL	-	-	6,859,227	6,859,227
NON-PERSONNEL				
Supplies	\$ 6,484	\$ -	\$ -	-
Contracts	55,113,139	56,810,988	53,055,408	(3,755,580)
Energy and Utilities	61,258	426,784	77,280	(349,504)
Other	3,450,523	3,694,800	3,827,672	132,872
Transfers Out	58,933,737	82,300,088	25,104,592	(57,195,496)
Capital Expenditures	39,229	-	-	-
Debt	9,913,119	10,000,529	10,947,931	947,402
NON-PERSONNEL SUBTOTAL	127,517,489	153,233,189	93,012,883	(60,220,306)
Total	\$ 127,517,489	\$ 153,233,189	\$ 99,872,110	\$ (53,361,079)

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Flexible Benefits	\$ -	\$ -	\$ 6,859,227	\$ 6,859,227
Fringe Benefits Subtotal	\$ -	\$ -	\$ 6,859,227	\$ 6,859,227
Total Personnel Expenditures			\$ 6,859,227	

Citywide Program Expenditures



Page Intentionally Left Blank

Communications



Page Intentionally Left Blank



Communications

Description

The Communications Department provides information to the public and City employees for purposes of education and engagement.

The Communications Department delivers accurate and consistent information regarding City initiatives, programs and services through the development and implementation of coordinated communication strategies for client departments. In addition, the Communications Department oversees the City's responses to media and Public Records Act requests and produces programming on CityTV. This programming includes coverage of City public meetings, community events and other City-related information as well as streaming information online. Finally, the Communications Department is responsible for internal communications to City employees via the City's intranet, CityNet.

The vision is:

To be accessible to all people in our diverse community, including our fellow employees, to answer their questions promptly, to listen respectfully, and, in every communication, to be truthful, responsive and professional.

The mission is:

To facilitate communication and collaboration that fosters greater transparency and openness in City government.

Communications

Goals and Objectives

Goal 1: *Be proactive in media relations to showcase stories of the City*

- Actively share information about City initiatives, programs and services to the media
- Share educational and engaging information about the City with the public through a variety of avenues, including social media, sandiego.gov and CityTV

Goal 2: *Provide strategic communications support to all Mayoral City departments, offices and programs*

- Maximize opportunities for promoting public reach and engagement for City communications
- Work with client departments to regularly update sandiego.gov to ensure that all information is accurate and easily understood by the public

Goal 3: *Bolster openness and transparency in City government*

- Ensure the City follows all requirements under the California Public Records Act in responding to requests for information
- Continue providing live CityTV coverage for meetings of the City Council, Planning Commission and other decision-making bodies and look for opportunities to expand coverage

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of increase in follower growth for the City's social media accounts of Facebook and Instagram ¹	N/A	N/A	N/A	N/A	10%
Number of updates posted to the CityNet homepage	N/A	142	100	104	100
Percentage of Public Record Act requests responded to within 24 calendar days ²	N/A	N/A	N/A	N/A	80%

1. This is a new KPI that will be baselined in Fiscal Year 2020.
2. The Department is currently in the process of changing how closed requests are tracked.

Communications

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	33.00	33.00	32.00	(1.00)
Personnel Expenditures	\$ 4,169,338	\$ 4,434,337	\$ 4,344,946	\$ (89,391)
Non-Personnel Expenditures	299,981	529,842	361,972	(167,870)
Total Department Expenditures	\$ 4,469,319	\$ 4,964,179	\$ 4,706,918	\$ (257,261)
Total Department Revenue	\$ 469,030	\$ 417,384	\$ 372,107	\$ (45,277)

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Communications	\$ 4,469,319	\$ 4,964,179	\$ 4,706,918	\$ (257,261)
Total	\$ 4,469,319	\$ 4,964,179	\$ 4,706,918	\$ (257,261)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Communications	33.00	33.00	32.00	(1.00)
Total	33.00	33.00	32.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 146,668	\$ -
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	8,188	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	4,128	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with contracts, capital, supplies, and transportation allowance expenditures.	0.00	(91,506)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(100,000)	-

Communications

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Senior Public Information Officer Reduction of 1.00 Senior Public Information Officer and associated revenue in the Public Information section.	(1.00)	(101,707)	(45,277)
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(123,032)	-
Total	(1.00)	\$ (257,261)	\$ (45,277)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 2,282,184	\$ 2,479,014	\$ 2,415,253	\$ (63,761)
Fringe Benefits	1,887,153	1,955,323	1,929,693	(25,630)
PERSONNEL SUBTOTAL	4,169,338	4,434,337	4,344,946	(89,391)
NON-PERSONNEL				
Supplies	\$ 34,627	\$ 41,130	\$ 30,662	\$ (10,468)
Contracts	113,076	285,468	100,838	(184,630)
Information Technology	94,710	162,203	194,976	32,773
Energy and Utilities	15,373	25,891	27,496	1,605
Other	10,716	12,000	8,000	(4,000)
Capital Expenditures	31,480	3,150	-	(3,150)
NON-PERSONNEL SUBTOTAL	299,981	529,842	361,972	(167,870)
Total	\$ 4,469,319	\$ 4,964,179	\$ 4,706,918	\$ (257,261)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 468,568	\$ 417,384	\$ 372,107	\$ (45,277)
Other Revenue	461	-	-	-
Total	\$ 469,030	\$ 417,384	\$ 372,107	\$ (45,277)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	1.00	1.00	1.00	\$ 62,053 - 74,429	\$ 62,046
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	165,280
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	139,464
20000487	Graphic Designer	2.00	2.00	2.00	46,174 - 55,456	110,906
20000170	Multimedia Production Coordinator	3.00	3.00	3.00	52,190 - 63,170	188,562
20000165	Multimedia Production Specialist	1.00	1.00	1.00	46,174 - 55,456	53,512
20001234	Program Coordinator	2.00	3.00	3.00	28,080 - 147,160	253,853
20001222	Program Manager	4.00	4.00	4.00	50,128 - 184,332	431,226
20000784	Public Information Officer	3.00	3.00	3.00	46,432 - 56,251	165,168

Communications

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76,578	76,586
20000916	Senior Public Information Officer	9.00	8.00	7.00	57,691 - 69,723	461,310
20001021	Supervising Public Information Officer	5.00	5.00	5.00	63,342 - 76,578	380,632
	Bilingual - Regular					2,912
	Budgeted Vacancy Factor					(119,745)
	Overtime Budgeted					9,525
	Standby Pay					3,829
	Vacation Pay In Lieu					30,187
FTE, Salaries, and Wages Subtotal		33.00	33.00	32.00		\$ 2,415,253

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 24,658	\$ 24,839	\$ 21,962	\$ (2,877)
Flexible Benefits	364,685	389,589	356,196	(33,393)
Long-Term Disability	-	-	8,219	8,219
Medicare	35,258	35,396	34,448	(948)
Other Post-Employment Benefits	191,466	195,989	188,790	(7,199)
Retiree Medical Trust	2,686	2,447	2,520	73
Retirement 401 Plan	1,384	1,392	697	(695)
Retirement ADC	1,069,815	1,069,275	1,063,135	(6,140)
Retirement DROP	2,208	1,927	1,927	-
Risk Management Administration	32,429	38,560	31,770	(6,790)
Supplemental Pension Savings Plan	123,606	143,632	153,630	9,998
Unemployment Insurance	3,798	3,754	3,647	(107)
Workers' Compensation	35,161	48,523	62,752	14,229
Fringe Benefits Subtotal	\$ 1,887,153	\$ 1,955,323	\$ 1,929,693	\$ (25,630)
Total Personnel Expenditures			\$ 4,344,946	



Page Intentionally Left Blank

Convention Center



Page Intentionally Left Blank

Convention Center



Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Department of Finance.

Convention Center



Page Intentionally Left Blank

Convention Center

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	15,929,516	16,012,326	13,795,491	(2,216,835)
Total Department Expenditures	\$ 15,929,516	\$ 16,012,326	\$ 13,795,491	\$ (2,216,835)
Total Department Revenue	\$ 16,130,236	\$ 14,625,145	\$ 13,659,915	\$ (965,230)

Convention Center Expansion Administration Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Convention Center Expansion Administration Fund	\$ 13,796,491	\$ 13,879,301	\$ 13,795,491	(83,810)
Total	\$ 13,796,491	\$ 13,879,301	\$ 13,795,491	\$ (83,810)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (250)	\$ -
Dewatering Services Reduction of non-personnel expenditures associated with the dewatering of the convention center property.	0.00	(83,560)	-
Transient Occupancy Tax (TOT) Fund Support Adjustment to reflect revised revenue projections related to TOT Fund support of the Convention Center.	0.00	-	1,161,610
Total	0.00	\$ (83,810)	\$ 1,161,610

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 1,235,441	\$ 1,319,001	\$ 1,235,441	(83,560)
Transfers Out	12,561,050	12,560,300	12,560,050	(250)
NON-PERSONNEL SUBTOTAL	13,796,491	13,879,301	13,795,491	(83,810)
Total	\$ 13,796,491	\$ 13,879,301	\$ 13,795,491	\$ (83,810)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	\$ 24,217	\$ -	\$ -	-

Convention Center

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Transfers In	13,972,994	12,498,305	13,659,915	1,161,610
Total	\$ 13,997,211	\$ 12,498,305	\$ 13,659,915	\$ 1,161,610

New Convention Facility Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
New Convention Facility Fund	\$ 2,133,025	\$ 2,133,025	\$ -	(2,133,025)
Total	\$ 2,133,025	\$ 2,133,025	\$ -	(2,133,025)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transient Occupancy Tax (TOT) Fund Support	0.00	\$ (2,133,025)	\$ (2,126,840)
Revised revenue and non-personnel expenditures related to TOT Fund support and marketing contract of the New Convention Center Facility Fund.			
Total	0.00	\$ (2,133,025)	\$ (2,126,840)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 2,133,025	\$ 2,133,025	\$ -	(2,133,025)
NON-PERSONNEL SUBTOTAL	2,133,025	2,133,025	-	(2,133,025)
Total	\$ 2,133,025	\$ 2,133,025	\$ -	(2,133,025)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Transfers In	\$ 2,133,025	\$ 2,126,840	\$ -	(2,126,840)
Total	\$ 2,133,025	\$ 2,126,840	\$ -	(2,126,840)

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,315,852	\$ 1,516,572	\$ 162,779
TOTAL BALANCE AND RESERVES	\$ 1,315,852	\$ 1,516,572	\$ 162,779
REVENUE			
Revenue from Use of Money and Property	\$ 24,217	\$ -	\$ -
Transfers In	13,972,994	12,498,305	13,659,915
TOTAL REVENUE	\$ 13,997,211	\$ 12,498,305	\$ 13,659,915
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 15,313,062	\$ 14,014,877	\$ 13,822,694
OPERATING EXPENSE			
Contracts	\$ 1,235,441	\$ 1,319,001	\$ 1,235,441
Transfers Out	12,561,050	12,560,300	12,560,050
TOTAL OPERATING EXPENSE	\$ 13,796,491	\$ 13,879,301	\$ 13,795,491
TOTAL EXPENSE	\$ 13,796,491	\$ 13,879,301	\$ 13,795,491
BALANCE	\$ 1,516,572	\$ 135,576	\$ 27,203
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 15,313,062	\$ 14,014,877	\$ 13,822,694

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Convention Center

Revenue and Expense Statement (Non-General Fund)

New Convention Facility Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,185	\$ 6,185	-
TOTAL BALANCE AND RESERVES	\$ 6,185	\$ 6,185	-
REVENUE			
Transfers In	\$ 2,133,025	\$ 2,126,840	-
TOTAL REVENUE	\$ 2,133,025	\$ 2,126,840	-
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,139,210	\$ 2,133,025	-
OPERATING EXPENSE			
Contracts	\$ 2,133,025	\$ 2,133,025	-
TOTAL OPERATING EXPENSE	\$ 2,133,025	\$ 2,133,025	-
TOTAL EXPENSE	\$ 2,133,025	\$ 2,133,025	-
BALANCE	\$ 6,185	-	-
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,139,210	\$ 2,133,025	-

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Cultural Affairs



Page Intentionally Left Blank



(Photo: Emese Gaal; *Seafoam Sleepwalk*, Basil Twist)

Description

The Department of Cultural Affairs advances the arts, culture, creative industries, and citywide events.

Cultural Affairs works under the premise that San Diego is stronger with flourishing cultural organizations and programs that entice tourists from across the world and help build local communities. People travel for events unique to our region and the city is at an advantage in expanding opportunities for creative industries including film and video.

Committed to equitable economic development, the department facilitates the City's investment in artists, neighborhoods and creative businesses. The City annually invests over \$11 million in competitive funding to 150+ arts and culture nonprofits that, in turn, leverage the public funding by more than three to one. These organizations generate meaningful impacts in communities and expand access to arts and culture in every City Council district. Cultural Affairs also promotes artistic development, transforms the city's built environment through the inclusion of public art, and provides access to high-quality artistic and cultural experiences. The department stewards the Civic Art Collection, integrates art into public places, and ensures the inclusion of art or space for cultural use in private development projects.

Tourism is a powerful driver in the growth and development of the San Diego economy. To support events and film production that attract leisure and business visitors, Cultural Affairs partners with agencies like the San Diego Tourism Marketing District, San Diego Tourism Authority and San Diego Convention Center. Because the most authentic experience is local, the department produces December Nights, an annual holiday event based in iconic Balboa Park. Attracting more than 300,000 each year, in 2019 the winter event was voted one of the world's best holiday festivals. Through significant creative and arts-based experiences that bring the global arts industry and creative class to San Diego, Cultural Affairs connects tourism with talent attraction and economic development.

The department provides permitting, technical support and promotional services for special events and filming - from major sporting events to conventions and festivals such as Comic-Con International:

Cultural Affairs

San Diego. These industries create employment opportunities for residents, produce significant revenue that goes toward the betterment of the city, and helps define the city's brand.

As a binational city committed to global engagement, arts and culture are among the most effective tools for understanding and collaboration within the San Diego-Tijuana Mega Region and is a robust part of the regional cross-border economy. Cultural Affairs also partners across sectors to advance the reputation and brand of San Diego as a global cultural destination and assists the City's International Affairs Board.

Arts are part of the solution to our city's challenges; creativity is at the forefront of our work; cultural tourism is prioritized, and investment in new and artistic media is celebrated.

Ultimately, Cultural Affairs believes creative expression is key to individual development, community building, a competitive workforce and a robust economy for all.

The vision is:

A champion for a cultural capital with global reputation for its diversity, vitality and creativity.

The mission is:

To advance and drive the economy and creative ecosystem by investing in new and artistic media, creative industries and cultural production, cultivating local participation and engagement, and advancing San Diego as a global city.

Goals and Objectives

Goal 1: Cultivate a dynamic arts ecosystem

- Invest in artists, nonprofit arts and culture organizations, and creatives to increase cultural opportunities for residents and visitors
- Increase equity in funding opportunities through public awareness of Cultural Affairs programs and services
- In collaboration with cultural, tourism and community partners, develop high-impact projects and initiatives that benefit San Diego for tourism as well as residents
- Ensure that artists, creatives and cultural practitioners can work, present and live in San Diego

Goal 2: Shape an innovative framework for City investment in arts, culture and creativity

- Identify priorities for City investment in arts, culture and creativity in neighborhoods, parks and other City assets
- Identify opportunities for arts, culture and creativity to support citywide priorities in youth development, climate change, workforce development, expanded tourism initiatives, etc.
- Advance and expand creative industries in San Diego as a tool for workforce development, economic development and brand enhancement for the city

Goal 3: Provide leadership and coordination for the management of special events and filming

- Continue to refine customer service and staff efficiencies in special event permitting and implementation
- Identify marketing and production support tools to package and promote local film festivals to enhance the city's reputation as an incubator for innovative film production and presentation
- Assess December Nights for audience experience, production efficiencies and enhanced sponsorship opportunities

Goal 4: Achieve global recognition as a place of creativity, excellence in arts and culture, and unique creative experiences

- Foster strategic global partnerships to increase the visibility of San Diego as a creative city and ideal platform for presentation of major cultural festivals and experiences

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Average number of visits to the Special Events Calendar website ¹	200,000	228,000	250,000	134,000	100,000
Number of special event and filming dates permitted ²	2,200	2,600	2,500	1,352	1,400
Number of special event and filming permit applications submitted and reviewed online ³	900	938	900	528	530
Percentage increase to number of nonprofits submitting applications for TOT funding distributed through Cultural Affairs ⁴	4%	6%	4%	6%	4%
Percentage of artworks in the Civic Art Collection on exhibit ⁵	70%	70%	70%	73%	70%

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Number of technical assistance workshops held for nonprofit organizations ⁶	N/A	N/A	N/A	N/A	7

1. Fiscal Year 2020 and Fiscal Year 2021 estimated decrease due to COVID-19 and decreased visibility of calendar on City's website home page, with estimated page view quantities reverting to consistent traffic from previous fiscal years.
2. Fiscal Year 2020 estimated decrease from cancellations of events and film permits due to COVID-19. FY2021 target based on expanded dining, film permits and reinstatement of events in March 2021.
3. Fiscal Year 2021 estimated decrease from Fiscal Year 2020 pending public health orders regarding social distancing and large-scale gatherings. FY2021 target based on expanded dining, film permits and reinstatement of events in March 2021.
4. This KPI has been adjusted to reflect the percentage of "true-new" applicants entering the TOT funding process each year as a measure of the diversification of the pool of funding applicants.
5. As the number of artworks in the Civic Art Collection increases, the percentage of the collection that can be on exhibit fluctuates due to artworks rotating off exhibit for treatment and preservation or artworks in storage awaiting the identification of exhibition sites.
6. Fiscal Year 2020 prior year data is not available. KPI was established in Fiscal Year 2021.

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	0.00	0.00	13.00	13.00
Personnel Expenditures	\$ -	\$ -	\$ 1,644,778	\$ 1,644,778
Non-Personnel Expenditures	-	-	1,343,099	1,343,099
Total Department Expenditures	\$ -	\$ -	\$ 2,987,877	\$ 2,987,877
Total Department Revenue	\$ -	\$ -	\$ 75,000	\$ 75,000

Public Art Fund¹

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Cultural Affairs Department Restructure Transfer of non-personnel expenditures from the Office of Boards and Commissions to the new Cultural Affairs Department to focus on the arts and humanities.	0.00	\$ 132,021	\$ 132,039
Transient Occupancy Tax (TOT) Fund Support Adjustment to reflect revised revenue and non-personnel expenditures related to TOT Fund support of the Public Art Fund.	0.00	(132,021)	(132,039)
Total	0.00	\$ -	\$ -

Transient Occupancy Tax Fund²

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Cultural Affairs	\$ -	\$ -	\$ 2,987,877	\$ 2,987,877
Total	\$ -	\$ -	\$ 2,987,877	\$ 2,987,877

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Cultural Affairs	0.00	0.00	13.00	13.00
Total	0.00	0.00	13.00	13.00

¹ In the Fiscal Year 2021 Adopted Budget, the Public Art Fund budgets were consolidated into the Cultural Affairs Department. Prior year actuals and budget can be found in the Office of Boards and Commissions budget pages.

² In the Fiscal Year 2021 Adopted Budget, the Transient Occupancy Tax Fund budgets for the Office of Boards and Commissions and Special Events and Filming were consolidated into the Cultural Affairs Department. Prior year actuals and budget can be found in the Office of Boards and Commissions and Special Events and Filming's budget pages.

Cultural Affairs

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Cultural Affairs Department Restructure Transfer of 14.00 FTE positions and associated non-personnel expenditures from the Office of Boards and Commissions and Special Events and Filming to the new Cultural Affairs Department to focus on the arts and humanities.	14.00 \$	1,871,652 \$	75,000
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	623,435	-
Lyceum Theatre Addition of non-personnel expenditures to operate the Lyceum Theatre.	0.00	420,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	180,020	-
Transfer of Mayor's Representative 2 Transfer of 1.00 Mayor's Representative 2 from the Office of the Mayor to the Cultural Affairs Department to be repurposed as a Program Coordinator to support centralized operations and functions in the new Cultural Affairs Department.	1.00	112,258	-
Addition of Public Information Clerk Addition of 1.00 Public Information Clerk in the Special Events and Filming section.	1.00	64,530	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	14,000	-
Rent Adjustment Addition of non-personnel expenditures for rent associated with the 101 Ash Street building.	0.00	7,540	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	1,904	-
Reclassification of Executive Director Reclassification of 1.00 Executive Director to 1.00 Director to better align the position classification with the operations of the new Cultural Affairs Department.	0.00	(3,009)	-
Reduction of a Public Information Clerk Reduction of 1.00 Public Information Clerk in the Special Events & Filming section.	(1.00)	(66,145)	-
Reduction of Non-Personnel Expenditures Reduction of miscellaneous non-personnel expenditures.	0.00	(69,961)	-

Cultural Affairs

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Executive Assistant Reduction of 1.00 Executive Assistant in the Commission for Arts & Culture section.	(1.00)	(70,961)	-
Reduction of Associate Management Analyst Reduction of 1.00 Associate Management Analyst in the Commissions for Arts & Culture section.	(1.00)	(97,386)	-
Total	13.00	\$ 2,987,877	\$ 75,000

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 1,172,213	\$ 1,172,213
Fringe Benefits	-	-	472,565	472,565
PERSONNEL SUBTOTAL	-	-	1,644,778	1,644,778
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 25,083	\$ 25,083
Contracts	-	-	970,656	970,656
Information Technology	-	-	336,660	336,660
Energy and Utilities	-	-	8,700	8,700
Other	-	-	2,000	2,000
NON-PERSONNEL SUBTOTAL	-	-	1,343,099	1,343,099
Total	\$ -	\$ -	\$ 2,987,877	\$ 2,987,877

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Licenses and Permits	\$ -	\$ -	\$ 75,000	\$ 75,000
Total	\$ -	\$ -	\$ 75,000	\$ 75,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$ 57,691 - 69,723	\$ 69,722
20000132	Associate Management Analyst	0.00	0.00	2.00	57,691 - 69,723	130,657
20001101	Department Director	0.00	0.00	1.00	63,127 - 239,144	154,950
20001220	Executive Director	0.00	0.00	1.00	50,128 - 184,332	128,066
20001255	Mayor Representative 2	0.00	0.00	0.00	28,080 - 162,032	(5,970)
20001234	Program Coordinator	0.00	0.00	1.00	28,080 - 147,160	85,852
20001222	Program Manager	0.00	0.00	3.00	50,128 - 184,332	313,726
20000778	Public Art Program Administrator	0.00	0.00	2.00	71,249 - 86,311	155,423
20000783	Public Information Clerk	0.00	0.00	1.00	33,605 - 40,459	40,456
20000918	Senior Planner	0.00	0.00	1.00	80,579 - 97,427	97,427
	Vacation Pay In Lieu					1,904
FTE, Salaries, and Wages Subtotal		0.00	0.00	13.00		\$ 1,172,213

Cultural Affairs

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	697	\$ 697
Flexible Benefits	-	-	180,171	180,171
Long-Term Disability	-	-	4,059	4,059
Medicare	-	-	16,972	16,972
Other Post-Employment Benefits	-	-	81,809	81,809
Retiree Medical Trust	-	-	1,936	1,936
Retirement 401 Plan	-	-	1,174	1,174
Retirement ADC	-	-	71,096	71,096
Retirement DROP	-	-	9,937	9,937
Risk Management Administration	-	-	13,767	13,767
Supplemental Pension Savings Plan	-	-	85,866	85,866
Unemployment Insurance	-	-	1,801	1,801
Workers' Compensation	-	-	3,280	3,280
Fringe Benefits Subtotal	\$ -	\$ -	\$ 472,565	\$ 472,565
Total Personnel Expenditures			\$ 1,644,778	

Cultural Affairs

Revenue and Expense Statement (Non-General Fund)

Public Art Fund ³	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,018,444	\$ 2,239,327	\$ 2,172,199
Continuing Appropriation - Operating	1,553,190	2,005,155	2,005,155
TOTAL BALANCE AND RESERVES	\$ 3,571,633	\$ 4,244,483	\$ 4,177,355
REVENUE			
Other Revenue	\$ 264,884	\$ -	\$ -
Transfers In	578,410	555,771	-
TOTAL REVENUE	\$ 843,294	\$ 555,771	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,414,927	\$ 4,800,254	\$ 4,177,355
OPERATING EXPENSE			
Supplies	\$ 510	\$ -	\$ -
Contracts	169,935	555,771	-
TOTAL OPERATING EXPENSE	\$ 170,445	\$ 555,771	\$ -
TOTAL EXPENSE	\$ 170,445	\$ 555,771	\$ -
RESERVES			
Continuing Appropriation - Operating	\$ 2,005,155	\$ 2,005,155	\$ 2,005,155
TOTAL RESERVES	\$ 2,005,155	\$ 2,005,155	\$ 2,005,155
BALANCE	\$ 2,239,327	\$ 2,239,328	\$ 2,172,200
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,414,927	\$ 4,800,254	\$ 4,177,355

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

³ In the Fiscal Year 2021 Adopted Budget, the Public Art Fund budgets were consolidated into the Cultural Affairs Department. Prior year actuals and budget can be found in the Office of Boards and Commissions budget pages.



Page Intentionally Left Blank

Debt Management



Page Intentionally Left Blank

Debt Management



Description

The Debt Management Department develops financing plans, conducts planning, structuring, and issuance activities for all bonds, notes, and loans to finance capital projects, essential equipment, and vehicles.

Bond financings are conducted for capital projects secured by the General Fund and the City enterprises, as well as projects supported by dedicated revenue sources such as the San Diego Redevelopment Successor Agency (Successor Agency) and special districts. The Debt Management department evaluates and applies for various State and Federal loans to help finance infrastructure projects including those for water, wastewater and storm water. Loan agreements are executed to fund approved infrastructure projects. The Department also administers certain short-and medium-term financing mechanisms, including capital leases and commercial paper programs.

The Department coordinates and monitors Citywide post-issuance administrative functions related to bond offerings, commercial paper programs, Federal and State loans, and capital leases. The Department regularly reviews outstanding obligations for refunding opportunities and timely refinances to lower interest costs. The Department manages credit and investor outreach functions for the City, special districts, and the Successor Agency providing information to current bondholders, prospective investors, and rating agencies that monitor the credits.

The Department annually coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure in addition to the enrollment process for assessments and special taxes with assistance from consultants to maintain databases and administer special tax formulas.

The vision is:

Strong debt management to achieve Citywide financing priorities

The mission is:

To effectively plan, implement, and manage City debt obligations

Debt Management

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Provide sound long-term financial and infrastructure plans

Goal 3: Excellent customer service

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for Citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Bond Payments made on time	100%	100%	100%	100%	100%
All disclosures reviewed by City's Disclosure Practices Working Group ¹	N/A	100%	N/A	100%	100%
New debt issuances have met City's Debt Policy guidelines	N/A	100%	N/A	100%	100%
Professional development goals and core technical training met by the Department to maintain skilled workforce	N/A	100%	N/A	100%	100%
All eligible bonds monitored annually for refinancing opportunities to lower debt service costs	100%	100%	100%	100%	100%

1. New indicator as of FY 2021 based on review of department's current key areas of responsibilities, regulatory requirements and reporting priorities.

Debt Management

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	20.00	20.00	17.00	(3.00)
Personnel Expenditures	\$ 2,464,376	\$ 2,687,060	\$ 1,880,980	\$ (806,080)
Non-Personnel Expenditures	176,074	245,276	234,939	(10,337)
Total Department Expenditures	\$ 2,640,450	\$ 2,932,336	\$ 2,115,919	\$ (816,417)
Total Department Revenue	\$ 1,165,563	\$ 874,000	\$ 778,500	\$ (95,500)

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Debt Management	\$ 2,640,450	\$ 2,932,336	\$ 2,115,919	\$ (816,417)
Total	\$ 2,640,450	\$ 2,932,336	\$ 2,115,919	\$ (816,417)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Debt Management	20.00	20.00	17.00	(3.00)
Total	20.00	20.00	17.00	(3.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 75,014	\$ -
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(21,150)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated to travel, training, and miscellaneous professional services.	0.00	(23,443)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(61,908)	-
Reduction of Associate Economist Reduction of 1.00 Associate Economist supporting cross-functional department duties.	(1.00)	(95,960)	-
Reduction of Senior Management Analyst Reduction of 1.00 Senior Management Analyst in the Bond Finance and Administration section.	(1.00)	(103,555)	-

Debt Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Program Manager Reduction of 1.00 Program Manager supporting the Infrastructure Loans unit.	(1.00)	(148,319)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(437,096)	-
Revised Revenue Adjustment to reflect revised revenue projections of current service level agreements.	0.00	-	42,481
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	-	(137,981)
Total	(3.00)	\$ (816,417)	\$ (95,500)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 1,589,690	\$ 1,724,102	\$ 1,290,398	\$ (433,704)
Fringe Benefits	874,687	962,958	590,582	(372,376)
PERSONNEL SUBTOTAL	2,464,376	2,687,060	1,880,980	(806,080)
NON-PERSONNEL				
Supplies	\$ 12,267	\$ 17,764	\$ 17,781	\$ 17
Contracts	76,991	136,702	115,634	(21,068)
Information Technology	55,649	67,918	76,875	8,957
Energy and Utilities	27,072	17,843	19,600	1,757
Other	4,095	5,049	5,049	-
NON-PERSONNEL SUBTOTAL	176,074	245,276	234,939	(10,337)
Total	\$ 2,640,450	\$ 2,932,336	\$ 2,115,919	\$ (816,417)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 1,165,531	\$ 874,000	\$ 778,500	\$ (95,500)
Other Revenue	32	-	-	-
Total	\$ 1,165,563	\$ 874,000	\$ 778,500	\$ (95,500)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	2.00	2.00	1.00	\$ 57,691 - 69,723	\$ 50,646
20000119	Associate Management Analyst	3.00	3.00	3.00	57,691 - 69,723	174,803
20000539	Clerical Assistant 2	1.00	1.00	1.00	31,929 - 38,482	37,133
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	183,539
20001234	Program Coordinator	6.00	6.00	6.00	28,080 - 147,160	557,045

Debt Management

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001222	Program Manager	3.00	3.00	2.00	50,128 - 184,332	245,398
20000015	Senior Management Analyst	3.00	3.00	2.00	63,342 - 76,578	126,672
20000756	Word Processing Operator	1.00	1.00	1.00	33,605 - 40,459	39,849
	Budgeted Vacancy Factor					(126,672)
	Overtime Budgeted					769
	Vacation Pay In Lieu					1,216
FTE, Salaries, and Wages Subtotal		20.00	20.00	17.00		\$ 1,290,398

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,494	\$ 13,496	\$ 4,066	\$ (9,430)
Flexible Benefits	228,732	238,357	190,840	(47,517)
Insurance	1,191	-	-	-
Long-Term Disability	-	-	4,473	4,473
Medicare	24,216	24,441	18,682	(5,759)
Other Post-Employment Benefits	116,650	116,375	94,395	(21,980)
Retiree Medical Trust	2,241	2,409	2,364	(45)
Retirement 401 Plan	2,413	2,604	1,947	(657)
Retirement ADC	356,639	415,540	154,598	(260,942)
Retirement DROP	6,060	6,404	5,598	(806)
Risk Management Administration	19,762	22,895	15,885	(7,010)
Supplemental Pension Savings Plan	96,446	108,393	89,806	(18,587)
Unemployment Insurance	2,633	2,598	1,984	(614)
Workers' Compensation	6,208	9,446	5,944	(3,502)
Fringe Benefits Subtotal	\$ 874,687	\$ 962,958	\$ 590,582	\$ (372,376)
Total Personnel Expenditures			\$ 1,880,980	

Debt Management



Page Intentionally Left Blank

Department of Finance



Page Intentionally Left Blank



Description

The Department of Finance (DoF) provides services to the Mayor and serves as an internal fiscal consultant to the City. The Department was established through the merger of the Office of the City Comptroller and the Financial Management Department to maximize efficiencies and minimize redundancies within the fiscal management of the City. The DoF is made up of three divisions, Financial Planning, Internal Financial Reporting, and External Financial Reporting.

The Financial Planning division coordinates the development of a balanced budget by working with departments to identify expenditure savings and implement Mayoral initiatives; develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues. This division develops and monitors the CIP Budget which supports projects that help maintain or improve City infrastructure.

The Internal Financial Reporting division performs the general accounting and internal financial reporting functions for the City; monitors the City's expenditures and revenues, oversees budget transfers and adjustments, produces reports to Council to forecast year-end results and aids in budget adjustments throughout the year to accommodate unforeseen budget changes; develops and monitors the personnel expense components of the operating budgets, including analysis of salaries and fringe rates, conducts analyses to support labor negotiations and payroll processing for the City's approximately 11,350 employees.

The External Financial Reporting division prepares the Comprehensive Annual Financial Report (CAFR) which includes an accounting of all City funds and its component units, including related disclosures; implements and monitors internal controls over financial reporting, and prepares the required reporting to Audit Committee and City Council; maintains multiple modules of the SAP system to ensure data accuracy and develops and provides citywide financial training. This division is also responsible for centralized processing for all vendor payments.

The vision is:

To set the national standard for municipal financial management

Department of Finance

The mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls over financial reporting
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal 3: Provide excellent customer service

- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Department staff
- Establish training programs for citywide staff

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Number of months after the end of the fiscal year when the Comprehensive Annual Financial Report (CAFR) is issued ¹	6	6	6	6	6
Percentage of invoices paid by the city on time per the monthly "On Time Invoice Payment Report"	80%	79%	80%	76%	80%
Percentage of annual reserves targets achieved ²	100%	100%	100%	83%	92%
Percentage of departments with actuals within 5% of projections ³	90%	87%	90%	80%	90%
Percentage variance between Major General Fund revenue projections versus year-end actuals ³	2.00 %	0.00 %	2.00 %	0.00 %	2.00 %
Percentage of Annual Adopted and Added CIP Budget expended/committed ³	100%	150%	100%	128%	125%

1. The Comprehensive Annual Financial Report (CAFR) is completed one fiscal year in arrears.
2. Due to the COVID-19 pandemic, the City did not make a contribution to the General Fund Reserves in either FY 2020 or FY 2021. Staff expects to take an update to the reserve policy during FY 2021 to update the target levels and schedule
3. Estimated amount for FY2020; actuals are not finalized until approval of the Audited FY2020 CAFR



Page Intentionally Left Blank

Department of Finance

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	113.27	113.27	106.00	(7.27)
Personnel Expenditures	\$ 15,737,848	\$ 18,524,327	\$ 17,358,303	\$ (1,166,024)
Non-Personnel Expenditures	1,048,599	1,218,944	1,331,992	113,048
Total Department Expenditures	\$ 16,786,447	\$ 19,743,271	\$ 18,690,295	\$ (1,052,976)
Total Department Revenue	\$ 2,045,734	\$ 2,100,000	\$ 2,092,153	\$ (7,847)

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Department of Finance	\$ 2,524,090	\$ 2,995,764	\$ 3,076,930	\$ 81,166
External Financial Reporting	3,769,876	4,373,496	6,404,844	2,031,348
Financial Planning & Disbursements	4,264,241	4,943,178	4,145,747	(797,431)
Internal Financial Reporting	6,228,239	7,430,833	5,062,774	(2,368,059)
Total	\$ 16,786,447	\$ 19,743,271	\$ 18,690,295	\$ (1,052,976)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Department of Finance	10.27	8.27	5.00	(3.27)
External Financial Reporting	26.00	24.00	37.00	13.00
Financial Planning & Disbursements	40.00	33.00	28.00	(5.00)
Internal Financial Reporting	37.00	48.00	36.00	(12.00)
Total	113.27	113.27	106.00	(7.27)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 528,956	\$ -
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	77,989	-
Transfer of Buyer's Aide 1 Transfer of 1.00 Buyer's Aide 1 from the Purchasing and Contracting Department to Department of Finance to support for the Vendor Management Software System.	1.00	63,132	-
Support for Vendor Management System Reclassification of 1.00 Buyer's Aide 1 to 1.00 Administrative Aide 2 in the Department of Finance to support the SAP Vendor Management Software System.	1.00	12,346	-

Department of Finance

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	5,955	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(415,908)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(564,940)	-
Reduction of Citywide Financial Support Reduction of 5.00 Financial Analysts, 2.00 Account Audit Clerks and hourly interns who provide citywide financial support for budget processes, internal controls, accounts payable and financial accounting.	(8.27)	(760,506)	-
Revised Revenue Adjustment to reflect revised TransNet revenue projections from the San Diego Association of Governments (SANDAG).	0.00	-	(7,847)
Total	(7.27)	\$ (1,052,976)	\$ (7,847)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 8,890,668	\$ 10,692,820	\$ 9,916,405	(776,415)
Fringe Benefits	6,847,180	7,831,507	7,441,898	(389,609)
PERSONNEL SUBTOTAL	15,737,848	18,524,327	17,358,303	(1,166,024)
NON-PERSONNEL				
Supplies	\$ 81,474	\$ 111,260	\$ 111,312	52
Contracts	422,965	508,419	522,370	13,951
Information Technology	439,338	502,646	594,722	92,076
Energy and Utilities	99,834	86,819	93,788	6,969
Other	4,988	9,800	9,800	-
NON-PERSONNEL SUBTOTAL	1,048,599	1,218,944	1,331,992	113,048
Total	\$ 16,786,447	\$ 19,743,271	\$ 18,690,295	\$ (1,052,976)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 1,889,891	\$ 2,000,000	\$ 1,992,153	(7,847)
Other Revenue	155,843	100,000	100,000	-
Total	\$ 2,045,734	\$ 2,100,000	\$ 2,092,153	\$ (7,847)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						

Department of Finance

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000866	Accountant 2	22.00	0.00	0.00	\$ 66,664 - 80,558	\$ -
20000007	Accountant 3	19.00	0.00	0.00	73,216 - 88,483	-
20000102	Accountant 4	11.00	0.00	0.00	82,347 - 109,715	-
20000010	Account Audit Clerk	4.00	4.00	2.00	35,345 - 42,500	83,501
20000024	Administrative Aide 2	4.00	4.00	5.00	45,444 - 54,769	265,502
20000018	Assistant Department Director	1.00	0.00	0.00	33,863 - 185,643	-
20000019	Assistant Department Director	1.00	0.00	0.00	33,863 - 185,643	-
20001140	Assistant Department Director	0.00	2.00	2.00	33,863 - 185,643	309,462
20001035	Associate Budget Development Analyst	7.00	0.00	0.00	63,449 - 76,685	-
20000020	Chief Accountant	1.00	0.00	0.00	50,128 - 184,332	-
20001113	Chief Accountant	0.00	1.00	1.00	50,128 - 184,332	154,731
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	192,067
20001168	Deputy Director	1.00	0.00	0.00	50,128 - 184,332	-
20000924	Executive Assistant	2.00	1.00	1.00	46,475 - 56,208	56,202
21000576	Finance Analyst 2	0.00	0.00	26.00	67,829 - 82,472	1,954,872
21000577	Finance Analyst 3	0.00	0.00	27.00	74,651 - 90,709	2,369,248
20000043	Finance Analyst 4	0.00	10.00	0.00	92,560 - 112,486	-
21000578	Finance Analyst 4	0.00	0.00	10.00	92,560 - 112,486	1,119,544
20000029	Finance Analyst 2	0.00	29.00	0.00	67,829 - 82,472	-
20000016	Financial Operations Manager	0.00	1.00	0.00	28,080 - 158,142	-
20001172	Financial Operations Manager	6.00	5.00	6.00	28,080 - 158,142	800,340
20000293	Information Systems Analyst 3	0.00	1.00	1.00	63,342 - 76,578	76,345
20000033	Finance Analyst III	0.00	28.00	0.00	74,651 - 90,709	-
90001073	Management Intern - Hourly	2.27	2.27	0.00	28,080 - 31,158	-
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	46,696 - 56,534	280,691
20000936	Payroll Audit Supervisor	1.00	1.00	1.00	56,451 - 68,182	68,182
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	46,712
20000021	Principal Accountant	3.00	3.00	0.00	28,080 - 162,032	-
20001182	Principal Accountant	9.00	10.00	13.00	28,080 - 162,032	1,595,360
20000025	Program Coordinator	0.00	1.00	0.00	28,080 - 147,160	-
20000046	Program Coordinator	0.00	1.00	0.00	28,080 - 147,160	-
20001234	Program Coordinator	0.00	1.00	3.00	28,080 - 147,160	284,190
20000054	Senior Account Audit Clerk	1.00	1.00	1.00	40,416 - 48,731	47,757
20001036	Senior Budget Development Analyst	11.00	0.00	0.00	69,680 - 84,227	-
	Budgeted Vacancy Factor					(67,829)
	Overtime Budgeted					50,000
	Termination Pay Annual Leave					11,307
	Vacation Pay In Lieu					218,221
FTE, Salaries, and Wages Subtotal		113.27	113.27	106.00		\$ 9,916,405

Department of Finance

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 104,228	\$ 125,961	\$ 108,334	\$ (17,627)
Flexible Benefits	1,362,728	1,389,914	1,397,263	7,349
Long-Term Disability	-	-	34,851	34,851
Medicare	134,436	151,049	145,016	(6,033)
Other Post-Employment Benefits	685,632	679,875	698,529	18,654
Retiree Medical Trust	8,543	10,350	11,270	920
Retirement 401 Plan	7,040	6,362	6,753	391
Retirement ADC	3,818,724	4,559,275	4,187,453	(371,822)
Retirement DROP	12,623	11,400	11,200	(200)
Risk Management Administration	116,187	133,755	117,549	(16,206)
Supplemental Pension Savings Plan	565,096	699,185	684,252	(14,933)
Unemployment Insurance	14,978	16,174	15,467	(707)
Workers' Compensation	16,966	48,207	23,961	(24,246)
Fringe Benefits Subtotal	\$ 6,847,180	\$ 7,831,507	\$ 7,441,898	\$ (389,609)
Total Personnel Expenditures			\$ 17,358,303	

Department of Information Technology



Page Intentionally Left Blank

Department of Information Technology



Description

The Department of Information Technology was established in 1994 and provides citywide technology strategy, operational support of applications, infrastructure, and wireless technologies, enterprise application services, and manages Information Technology (IT) services contracts and assets.

Some key areas of the Department include:

IT Fiscal Services - The IT Fiscal Services group coordinates the citywide IT budget process and also monitors and reports on fixed citywide IT expenditures.

IT Contracts Management - The Contracts Management Group manages the contract life cycle of citywide IT contracts, Request for Quotations (RFQ)/ Request for Proposals (RFP) / Invitation to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

IT Enterprise Engineering and Architecture - The IT Enterprise Engineering and Architecture Group manages the network, datacenter, cloud, telecommunications, call center, desktop phone and directory services for the City. The group sets the technology direction and innovation for the City's core infrastructure, resiliency, data protection needs, and works with City departments to develop solutions to enhance City services.

Service Management Office (SMO) - The Service Management Office Division manages the City's end user computer hardware and software standards and enterprise change governance. The SMO manages the contracts for Application and Development, IT Help Desk and Desktop Support functions, the City's ServiceNow platform and develops citywide IT Service Delivery best practices and processes.

Cyber Security Compliance and Risk Management - The Cyber Security Team provides the development, implementation and management of all citywide information security policies, standards, procedures, and internal controls.

Department of Information Technology

Enterprise Applications - The Enterprise Applications Group provides citywide information technology services which includes Systems, Applications and Products (SAP), Geographic Information Systems (GIS), web environments, and citywide content management.

Digital Strategy - The Digital Strategy Group partners with City departments to develop innovative strategies to expand citywide digital services, streamline applications through web and mobile channels, and oversee the use of Public, Education and Government (PEG) fees to deploy state-of-the-art technologies to ensure the public has continued access to cable television airwaves.

Wireless Technology Services - The Wireless Technology Services Group manages the service delivery for public safety wireless radio communications technologies.

The vision is:

To be a national municipal leader and strategic business partner for innovative technology solutions.

The mission is:

To provide high quality, secure, and resilient technology solutions and public safety wireless radio services through strategic innovation and partnerships with City and regional stakeholders.

Department of Information Technology

Goals and Objectives

Goal 1: Modernize and maximize the business value and resiliency of technology services through:

- A comprehensive technology platform that includes datacenter, cloud, network and security enhancements
- Citywide transformation to cloud services
- Enhancement of Enterprise Architecture and standards
- Modernization of the City's application portfolio
- Enhanced and resilient public safety wireless communications
- Budget and cost optimization

Goal 2: Deliver and support City technologies by optimizing the skills and training of City staff to drive innovation and citywide best practices. Drive customer satisfaction through customer feedback and improvements.

- Create an operating model to maximize the value of IT staff in City departments
- Develop the skills of citywide IT staff in project management, business analyst roles, cloud technology, contracts, security, and ITIL best practices
- Improve service management through best practices and technology automation
- Enhance IT training for emerging technologies

Goal 3: Improve the User Experience by Advancing IT Service Delivery and Developing Solutions for a Mobile Workforce

- Engage City departments to make improvements to contract Service Level Agreements (SLA's) to promote innovation and meet changing business requirements
- Develop and implement new technology solutions for a mobile workforce
- Create a Service Catalog and enhance self-service capabilities
- Expand mobile device support in the City's IT services contracts
- Develop cross-functional ITIL processes to improve service delivery in new IT services contracts

Goal 4: Secure the City's data and technology

- Ensure proper processes are in place to ensure all technologies meet city security standards
- Continue to enhance the automation of security with a Security Orchestration, Automation and Response (SOAR) tool
- Create an environment where security is a key decision point for all contracts, procurement processes, product selection, adoption, and use
- Modernize, maintain and improve existing security tools in City infrastructure and in the cloud
- Enhance disaster recovery and resiliency of City applications

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage availability of public safety wireless services	99.999 %	99.999 %	99.999 %	99.999 %	99.999 %
Percentage of security incidents per month per 10,000 users	1.00 %	0.33 %	<1.0%	0.14 %	<1.0%

Department of Information Technology

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage availability for citywide network and phone systems	99.90 %	99.90 %	99.90 %	99.90 %	99.90 %

Department of Information Technology

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	120.00	129.21	134.73	5.52
Personnel Expenditures	\$ 17,448,040	\$ 19,601,683	\$ 19,706,762	\$ 105,079
Non-Personnel Expenditures	36,155,161	83,586,047	103,336,108	19,750,061
Total Department Expenditures	\$ 53,603,201	\$ 103,187,730	\$ 123,042,870	\$ 19,855,140
Total Department Revenue	\$ 53,827,714	\$ 98,348,118	\$ 122,092,004	\$ 23,743,886

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Financial & Support Services	\$ 1,137,415	\$ 267,172	\$ 751,030	\$ 483,858
Wireless Technology Services	408	-	-	-
Total	\$ 1,137,823	\$ 267,172	\$ 751,030	\$ 483,858

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Technical Correction Adjustment to reflect the reduction of non-discretionary expenditures in the non-discretionary process that was taken in the operating budget for balancing purposes.	0.00	\$ 899,200	\$ -
Internet Access for Low-Income Communities Pilot Program Addition of one-time non-personnel expenditures associated with the Internet Access to Low-Income Communities Pilot Program.	0.00	500,000	-
Personal Computer (PC) Replacement Addition of non-personnel expenditures associated with the debt financing of computers replaced through the General Fund PC Replacement Program.	0.00	206,030	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(27,172)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,094,200)	-
Total	0.00	\$ 483,858	\$ -

Department of Information Technology

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Supplies	\$ 815	\$ -	\$ -	-
Contracts	1,200	(872,028)	500,000	1,372,028
Information Technology	1,135,808	1,139,200	45,000	(1,094,200)
Debt	-	-	206,030	206,030
NON-PERSONNEL SUBTOTAL	1,137,823	267,172	751,030	483,858
Total	\$ 1,137,823	\$ 267,172	\$ 751,030	\$ 483,858

GIS Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Financial & Support Services	\$ -	\$ -	9,833	9,833
Information Technology	2,597,055	3,793,850	4,379,816	585,966
Total	\$ 2,597,055	\$ 3,793,850	\$ 4,389,649	\$ 595,799

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Information Technology	2.00	9.83	15.00	5.17
Total	2.00	9.83	15.00	5.17

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 822,344	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	5.17	309,277	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	11,874	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit Plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	9,833	-

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(31,500)	-
Reclassification of Positions Addition of 1.00 Program Coordinator offset by the reduction of 1.00 Information Systems Analyst 4 to better align the classification with the operations of the Geographic Information Systems (GIS) program.	0.00	(34,837)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(491,192)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	623,250
Total	5.17 \$	595,799 \$	623,250

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 126,994	\$ 744,226	\$ 996,588	\$ 252,362
Fringe Benefits	89,838	496,650	540,435	43,785
PERSONNEL SUBTOTAL	216,833	1,240,876	1,537,023	296,147
NON-PERSONNEL				
Supplies	\$ 332	\$ 41,500	\$ 10,000	\$ (31,500)
Contracts	872,469	820,282	874,799	54,517
Information Technology	1,507,421	1,691,192	1,967,827	276,635
NON-PERSONNEL SUBTOTAL	2,380,222	2,552,974	2,852,626	299,652
Total	\$ 2,597,055	\$ 3,793,850	\$ 4,389,649	\$ 595,799

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 2,385,771	\$ 3,572,685	\$ 4,195,935	\$ 623,250
Rev from Money and Prop	6,598	-	-	-
Rev from Other Agencies	207,767	195,303	195,303	-
Total	\$ 2,600,135	\$ 3,767,988	\$ 4,391,238	\$ 623,250

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000432	Geographic Info Systems Analyst 2	0.00	3.00	6.00	\$ 57,691 - 69,723	\$ 380,016
21000433	Geographic Info Systems Analyst 3	0.00	2.00	4.00	63,342 - 76,578	278,888
21000434	Geographic Info Systems Analyst 4	0.00	0.83	1.00	71,249 - 86,311	78,374

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,342 - 76,578	76,586
20000998	Information Systems Analyst 4	0.00	1.00	0.00	71,249 - 86,311	-
20000377	Information Systems Technician	1.00	1.00	1.00	45,444 - 54,769	54,766
20001234	Program Coordinator	0.00	0.00	1.00	28,080 - 147,160	117,374
20001222	Program Manager	0.00	1.00	1.00	50,128 - 184,332	131,768
	Budgeted Vacancy Factor					(133,058)
	Vacation Pay In Lieu					11,874
FTE, Salaries, and Wages Subtotal		2.00	9.83	15.00		\$ 996,588

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 529	\$ 7,090	\$ 4,501	\$ (2,589)
Flexible Benefits	21,682	129,503	181,066	51,563
Long-Term Disability	-	-	3,418	3,418
Medicare	2,036	10,790	14,276	3,486
Other Post-Employment Benefits	12,794	60,229	81,809	21,580
Retiree Medical Trust	185	1,178	1,993	815
Retirement ADC	40,044	204,505	150,235	(54,270)
Risk Management Administration	2,167	11,849	13,767	1,918
Supplemental Pension Savings Plan	10,016	59,871	84,716	24,845
Unemployment Insurance	219	1,147	1,518	371
Workers' Compensation	166	10,488	3,136	(7,352)
Fringe Benefits Subtotal	\$ 89,838	\$ 496,650	\$ 540,435	\$ 43,785
Total Personnel Expenditures			\$ 1,537,023	

Information Technology Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Citywide IT Fixed Expenses	\$ -	\$ -	\$ 18,055,306	\$ 18,055,306
Enterprise IT Sourcing Operations	1,577,160	1,988,700	582,077	(1,406,623)
Enterprise Resource Planning	64,566	-	245,584	245,584
Financial & Support Services	2,970,208	53,930,227	56,495,627	2,565,400
Information Technology	6,409,714	4,150,737	3,124,251	(1,026,486)
IT Contract Management	1,740,314	1,821,677	1,668,904	(152,773)
Project Management Office	107,094	-	135	135
Total	\$ 12,869,058	\$ 61,891,341	\$ 80,171,884	\$ 18,280,543

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Enterprise IT Sourcing Operations	10.00	9.00	4.00	(5.00)

Department of Information Technology

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Enterprise Resource Planning	0.00	0.00	1.00	1.00
Financial & Support Services	6.00	7.00	15.00	8.00
Information Technology	23.00	25.00	21.00	(4.00)
IT Contract Management	4.00	4.00	3.00	(1.00)
Project Management Office	2.00	0.00	0.00	0.00
Total	45.00	45.00	44.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Voice and Data Network Support Services Revision to citywide expenditures to support IT fixed, voice, and data network services.	0.00	\$ 3,787,167	\$ 3,787,167
CARES Act Funding - Remote Workstations Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to support the purchase of laptops and other workstation-related hardware for remote staff during the COVID-19 pandemic.	0.00	3,485,659	3,485,659
Workplace Services Contract Transition Addition of one-time non-personnel expenditures and associated revenue to transition current IT services to the new vendor for citywide service desk and desktop support.	0.00	2,914,377	2,914,377
Data Center Services Contract Transition Addition of one-time non-personnel expenditures and associated revenue to transition the data center contract and move City applications off of end-of-life servers in two data centers.	0.00	2,688,953	2,688,953
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,676,782	-
CARES Act Funding - Telecommunication Network, Datacenter, and Cyber Security Services Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to support telecommunication network, data center, and cyber security services during the COVID-19 pandemic.	0.00	1,475,200	1,475,200
CARES Act Funding - Secure Remote Work Infrastructure Addition of non-personnel expenditures and associated one-time CARES Act Fund revenue to implement secure remote work infrastructure during the COVID-19 pandemic.	0.00	1,440,000	1,440,000
Help Desk and Desktop Support Services Revision to citywide expenditures for IT fixed help desk and desktop support services.	0.00	994,264	994,264

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Cyber Security Services Revision to citywide expenditures for IT fixed cyber security support services.	0.00	884,457	884,457
Application Development and Maintenance Services Contract Transition Addition of one-time non-personnel expenditures for the additional Application Development and Maintenance (ADM) contract expenses during the transition to a new vendor.	0.00	789,398	789,398
CARES Act Funding - Remote Access Network Hardware Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to provide remote access network redundancies during the COVID-19 pandemic.	0.00	700,000	700,000
CARES Act Funding - Thermal Imaging Temperature Screening Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to support thermal imaging temperature screening hardware, software, and implementation costs during the COVID-19 pandemic.	0.00	515,800	515,800
Non-Discretionary Technical Correction Adjustment to reflect the reduction of non-discretionary expenditures in the non-discretionary process that was taken in the operating budget for balancing purposes.	0.00	422,507	-
CARES Act Funding - Remote Work Conference Rooms Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to support tele-conferencing solutions and related hardware for staff during the COVID-19 pandemic.	0.00	400,500	400,500
CARES Act Funding - Learning Management System Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to support cloud-based learning management system for staff during the COVID-19 pandemic.	0.00	250,000	250,000
CARES Act Funding - Project Management Tools Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue for project management tools to assist with remote work planning and communications during the COVID-19 pandemic.	0.00	151,800	151,800
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	101,504	-
CARES Act Funding - Virtual Private Network (VPN) Addition of one-time non-personnel expenditures and associated one-time CARES Act Fund revenue to provide a secure virtual private network (VPN) for staff impacted during the COVID-19 pandemic.	0.00	99,800	99,800

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Disk Storage Migration Addition of non-personnel expenditures to support the City's historical email data in a cloud environment.	0.00	80,000	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	44,000	-
City Website Support Reduction of non-personnel expenditures for website support and maintenance which will be performed with current City staff.	0.00	(12,000)	-
Cyber Security Tools Reduction of non-personnel expenditures for cyber security tools due to operational efficiencies.	0.00	(20,000)	-
Adobe E-Signature Reduction of non-personnel expenditures limiting the number of individually purchased E-Signatures available to Human Resources and Development Services departments rather than being rolled out Citywide.	0.00	(70,000)	-
Homeland Security Penetration Testing Reduction of non-personnel expenditures by leveraging no-cost network penetration testing services from the Office of Homeland Security.	0.00	(90,000)	-
Reduction of Information Systems Analyst 3 Reduction of 1.00 Information Systems Analyst 3 in the Information Technology Service Management Division associated with Service Desk, Desktop Support, Desktop Engineering and Cross-Functional programs.	(1.00)	(91,277)	-
Microsoft Support Contract Reduction of non-personnel expenditures as result of changing the Microsoft support contract to a pay-as-you-go model.	0.00	(100,000)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(277,905)	-
Data Center Services Revised citywide expenditures for IT fixed data center services.	0.00	(308,718)	(308,718)
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(982,672)	(806,996)
Application Development and Maintenance Services Revision to citywide expenditures for IT fixed application development and maintenance services.	0.00	(1,247,551)	(1,247,551)

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	(1,421,502)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Revised Revenue	0.00	-	1,747,193
Adjustment to reflect revised revenue projections.			
Total	(1.00) \$	18,280,543 \$	19,961,303

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 4,398,392	\$ 4,671,196	\$ 4,388,993	\$ (282,203)
Fringe Benefits	2,669,355	2,512,469	2,486,342	(26,127)
PERSONNEL SUBTOTAL	7,067,747	7,183,665	6,875,335	(308,330)
NON-PERSONNEL				
Supplies	\$ 22,675	\$ 22,669	\$ 23,929	\$ 1,260
Contracts	2,425,819	53,012,159	57,223,534	4,211,375
Information Technology	3,033,394	1,634,002	16,023,952	14,389,950
Energy and Utilities	11,306	29,346	17,984	(11,362)
Other	6,320	9,500	7,150	(2,350)
Transfers Out	299,780	-	-	-
Capital Expenditures	2,016	-	-	-
NON-PERSONNEL SUBTOTAL	5,801,311	54,707,676	73,296,549	18,588,873
Total	\$ 12,869,058	\$ 61,891,341	\$ 80,171,884	\$ 18,280,543

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 12,969,342	\$ 60,266,593	\$ 72,673,737	\$ 12,407,144
Other Revenue	1,136	60,000	-	(60,000)
Rev from Money and Prop	40,237	-	-	-
Rev from Other Agencies	-	-	7,614,159	7,614,159
Transfers In	349,722	-	-	-
Total	\$ 13,360,437	\$ 60,326,593	\$ 80,287,896	\$ 19,961,303

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 39,449 - 47,528	\$ 46,815
20000024	Administrative Aide 2	1.00	1.00	1.00	45,444 - 54,769	45,448
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	197,413
20001168	Deputy Director	2.00	2.00	2.00	50,128 - 184,332	317,990
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	55,359
20000290	Information Systems Analyst 2	1.00	1.00	0.00	57,691 - 69,723	-
20000293	Information Systems Analyst 3	9.00	9.00	9.00	63,342 - 76,578	623,024

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000998	Information Systems Analyst 4	3.00	2.00	2.00	71,249 - 86,311	157,560
20000180	Information Systems Manager	1.00	1.00	1.00	90,092 - 109,108	109,117
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	48,433
20001234	Program Coordinator	6.00	8.00	8.00	28,080 - 147,160	878,096
20001222	Program Manager	17.00	16.00	16.00	50,128 - 184,332	2,033,344
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76,578	76,586
	Budgeted Vacancy Factor					(306,696)
	Overtime Budgeted					5,000
	Vacation Pay In Lieu					101,504
FTE, Salaries, and Wages Subtotal		45.00	45.00	44.00		\$ 4,388,993

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 45,875	\$ 36,444	\$ 37,203	\$ 759
Flexible Benefits	604,311	642,467	588,909	(53,558)
Long-Term Disability	-	-	14,859	14,859
Medicare	64,153	65,096	62,094	(3,002)
Other Post-Employment Benefits	264,653	269,500	245,427	(24,073)
Retiree Medical Trust	5,810	7,188	6,916	(272)
Retirement 401 Plan	2,276	1,974	2,442	468
Retirement ADC	1,327,381	1,080,510	1,157,557	77,047
Retirement DROP	7,329	8,548	3,580	(4,968)
Risk Management Administration	44,798	53,020	41,301	(11,719)
Supplemental Pension Savings Plan	286,273	322,879	306,704	(16,175)
Unemployment Insurance	7,292	7,032	6,598	(434)
Workers' Compensation	9,205	17,811	12,752	(5,059)
Fringe Benefits Subtotal	\$ 2,669,355	\$ 2,512,469	\$ 2,486,342	\$ (26,127)
Total Personnel Expenditures			\$ 6,875,335	

OneSD Support Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Enterprise Resource Planning	\$ 28,001,626	\$ 27,448,656	\$ 27,705,062	\$ 256,406
Financial & Support Services	-	(318,831)	82,243	401,074
Information Technology	11,928	-	-	-
Total	\$ 28,013,554	\$ 27,129,825	\$ 27,787,305	\$ 657,480

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Enterprise Resource Planning	29.00	30.00	30.00	0.00

Department of Information Technology

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Total	29.00	30.00	30.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
<p>Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.</p>	0.00	\$ 6,940,629	\$ -
<p>Non-Discretionary Technical Correction Adjustment to reflect the reduction of non-discretionary expenditures in the non-discretionary process that was taken in the operating budget for balancing purposes.</p>	0.00	846,808	-
<p>Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.</p>	0.00	52,243	-
<p>Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.</p>	0.00	30,000	-
<p>Open Text Consultant Services Reduction of non-personnel expenditures associated with consultant services to support Open Text document management system projects.</p>	0.00	(125,000)	-
<p>Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.</p>	0.00	(128,486)	-
<p>SAP Consultant Services Reduction of non-personnel expenditures associated with consultant services to support the SAP system.</p>	0.00	(132,193)	-
<p>Enterprise Asset Management (EAM) Consultant Services Reduction of non-personnel expenditures associated with consulting services to support the Enterprise Asset Management maintenance, break fix, and compliance updates.</p>	0.00	(198,000)	-
<p>Finance and Logistics Consultant Services Reduction of non-personnel expenditures associated with the consulting services to support the Finance and Logistics module in SAP.</p>	0.00	(210,000)	-
<p>One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.</p>	0.00	(269,319)	-

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Ariba Sourcing Implementation Reduction of non-personnel expenditures associated with consulting services to support the Ariba sourcing implementation and replacement of Planet Bids.	0.00	(420,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(5,729,202)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	2,623,874
Total	0.00 \$	657,480 \$	2,623,874

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 3,124,582	\$ 3,579,745	\$ 3,447,138	(132,607)
Fringe Benefits	1,748,913	1,907,975	1,953,170	45,195
PERSONNEL SUBTOTAL	4,873,495	5,487,720	5,400,308	(87,412)
NON-PERSONNEL				
Supplies	\$ 25,934	\$ 19,437	\$ 35,304	15,867
Contracts	3,383,110	1,851,205	3,147,947	1,296,742
Information Technology	18,978,710	19,065,645	19,196,246	130,601
Energy and Utilities	4,604	6,500	6,500	-
Other	381	-	1,000	1,000
Transfers Out	98,000	-	-	-
Capital Expenditures	-	50,000	-	(50,000)
Debt	649,318	649,318	-	(649,318)
NON-PERSONNEL SUBTOTAL	23,140,059	21,642,105	22,386,997	744,892
Total	\$ 28,013,554	\$ 27,129,825	\$ 27,787,305	\$ 657,480

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 27,795,935	\$ 25,124,081	\$ 27,747,955	2,623,874
Rev from Money and Prop	170,177	-	-	-
Total	\$ 27,966,112	\$ 25,124,081	\$ 27,747,955	\$ 2,623,874

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001247	Business Systems Analyst 2	1.00	1.00	1.00	\$ 63,449 - 76,685	\$ 76,690
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	147,264
20001234	Program Coordinator	15.00	16.00	16.00	28,080 - 147,160	1,842,718
20001222	Program Manager	11.00	11.00	11.00	50,128 - 184,332	1,423,341
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76,578	76,586
	Budgeted Vacancy Factor					(171,704)
	Vacation Pay In Lieu					52,243

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages Subtotal		29.00	30.00	30.00		\$ 3,447,138

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 31,430	\$ 32,907	\$ 32,907	\$ -
Flexible Benefits	412,053	462,051	460,899	(1,152)
Long-Term Disability	-	-	11,777	11,777
Medicare	45,411	51,309	49,227	(2,082)
Other Post-Employment Benefits	166,445	183,750	176,204	(7,546)
Retiree Medical Trust	4,644	5,438	5,088	(350)
Retirement 401 Plan	7,067	7,587	7,606	19
Retirement ADC	875,224	912,232	980,268	68,036
Retirement DROP	4,343	4,492	4,492	-
Risk Management Administration	28,193	36,150	29,652	(6,498)
Supplemental Pension Savings Plan	164,315	193,205	180,749	(12,456)
Unemployment Insurance	5,181	5,452	5,232	(220)
Workers' Compensation	4,607	13,402	9,069	(4,333)
Fringe Benefits Subtotal	\$ 1,748,913	\$ 1,907,975	\$ 1,953,170	\$ 45,195
Total Personnel Expenditures			\$ 5,400,308	

Wireless Communications Technology Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Financial & Support Services	\$ -	\$ -	\$ 42,000	\$ 42,000
Wireless Technology Services	8,985,711	10,105,542	9,901,002	(204,540)
Total	\$ 8,985,711	\$ 10,105,542	\$ 9,943,002	\$ (162,540)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Wireless Technology Services	44.00	44.38	45.73	1.35
Total	44.00	44.38	45.73	1.35

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Citywide Cabling Project Support	3.00	\$ 260,256	\$ 259,130
Addition of 1.00 Senior Communications Technician, 2.00 Equipment Technician 1s, non-personnel expenditures and associated reimbursable revenue to support citywide cabling projects.			

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Utilities Department Wireless Communication and Infrastructure Addition of non-personnel expenditures to support the Public Utilities Department's Public Safety Radio System.	0.00	200,000	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	42,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.35	37,375	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	30,153	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	24,889	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	10,666	-
Reduction of Equipment Technician 1 Reduction of 1.00 Equipment Technician 1 associated with the installation of radios for public safety vehicles.	(1.00)	(61,220)	-
Reduction of Equipment Technician 2 Reduction of 1.00 Equipment Technician 2 associated with the installation of radios for public safety vehicles.	(1.00)	(74,556)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(163,675)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(200,000)	-
Reduction of Public Safety Contract Services Reduction of non-personnel expenditures associated with the Public Safety Radio System, limiting compliance projects and infrastructure upgrades.	0.00	(268,428)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	276,329
Total	1.35 \$	(162,540) \$	535,459

Department of Information Technology

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 2,939,069	\$ 3,168,257	\$ 3,292,958	\$ 124,701
Fringe Benefits	2,350,896	2,521,165	2,601,138	79,973
PERSONNEL SUBTOTAL	5,289,965	5,689,422	5,894,096	204,674
NON-PERSONNEL				
Supplies	\$ 302,173	\$ 320,795	\$ 314,332	\$ (6,463)
Contracts	1,905,215	2,663,667	2,500,695	(162,972)
Information Technology	201,185	217,043	262,281	45,238
Energy and Utilities	310,728	383,650	362,148	(21,502)
Other	-	1,400	1,400	-
Transfers Out	51,679	-	-	-
Capital Expenditures	95,408	-	40,000	40,000
Debt	829,358	829,565	568,050	(261,515)
NON-PERSONNEL SUBTOTAL	3,695,746	4,416,120	4,048,906	(367,214)
Total	\$ 8,985,711	\$ 10,105,542	\$ 9,943,002	\$ (162,540)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 10,168,191	\$ 9,081,195	\$ 9,340,325	\$ 259,130
Other Revenue	751	-	276,329	276,329
Rev from Money and Prop	70,658	48,261	48,261	-
Rev from Other Agencies	8,231	-	-	-
Transfers In	2,877	-	-	-
Total	\$ 10,250,708	\$ 9,129,456	\$ 9,664,915	\$ 535,459

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,605 - 40,459	\$ 39,849
20000251	Apprentice 1- Communications Technician	1.00	1.00	1.00	42,651 - 56,875	56,867
20000252	Apprentice 2- Communications Technician	0.00	0.00	1.00	53,329 - 67,553	67,558
20000139	Associate Communications Engineer	4.00	4.38	4.38	71,099 - 85,860	376,076
90000139	Associate Communications Engineer - Hourly	0.00	0.00	0.35	71,099 - 85,860	30,052
20000403	Communications Technician	19.00	19.00	18.00	62,053 - 74,429	1,319,037
20000405	Communications Technician Supervisor	2.00	2.00	2.00	71,163 - 86,010	169,184
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	147,264
20000419	Equipment Technician 1	6.00	6.00	7.00	38,418 - 46,024	295,119
20000425	Equipment Technician 2	2.00	2.00	1.00	42,156 - 50,257	50,253
20000288	Senior Communications Engineer	1.00	1.00	1.00	81,949 - 99,074	99,070

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000897	Senior Communications Technician	4.00	4.00	5.00	65,147 - 78,125	383,678
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	81,863 - 98,816	98,821
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76,578	74,181
20000955	Storekeeper 1	1.00	1.00	1.00	36,935 - 44,305	44,304
	Budgeted Vacancy Factor					(94,674)
	Overtime Budgeted					34,768
	Reg Pay For Engineers					70,885
	Vacation Pay In Lieu					30,666
FTE, Salaries, and Wages Subtotal		44.00	44.38	45.73		\$ 3,292,958

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,320	\$ 9,823	\$ 8,832	\$ (991)
Flexible Benefits	441,211	465,984	535,895	69,911
Long-Term Disability	-	-	10,948	10,948
Medicare	45,126	45,143	46,799	1,656
Other Post-Employment Benefits	253,948	263,375	276,893	13,518
Retiree Medical Trust	2,015	2,347	2,694	347
Retirement 401 Plan	1,431	1,193	1,204	11
Retirement ADC	1,356,758	1,461,485	1,436,692	(24,793)
Retirement DROP	7,809	7,516	10,751	3,235
Risk Management Administration	42,997	51,815	46,596	(5,219)
Supplemental Pension Savings Plan	174,164	193,411	205,797	12,386
Unemployment Insurance	4,784	4,689	4,863	174
Workers' Compensation	11,333	14,384	13,174	(1,210)
Fringe Benefits Subtotal	\$ 2,350,896	\$ 2,521,165	\$ 2,601,138	\$ 79,973
Total Personnel Expenditures			\$ 5,894,096	

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 155,984	\$ 159,065	\$ 491,538
TOTAL BALANCE AND RESERVES	\$ 155,984	\$ 159,065	\$ 491,538
REVENUE			
Charges for Services	\$ 2,385,771	\$ 3,572,685	\$ 4,195,935
Revenue from Other Agencies	207,767	195,303	195,303
Revenue from Use of Money and Property	6,598	-	-
TOTAL REVENUE	\$ 2,600,135	\$ 3,767,988	\$ 4,391,238
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,756,119	\$ 3,927,053	\$ 4,882,776
OPERATING EXPENSE			
Personnel Expenses	\$ 126,994	\$ 744,226	\$ 996,588
Fringe Benefits	89,838	496,650	540,435
Supplies	332	41,500	10,000
Contracts	872,469	820,282	874,799
Information Technology	1,507,421	1,691,192	1,967,827
TOTAL OPERATING EXPENSE	\$ 2,597,055	\$ 3,793,850	\$ 4,389,649
TOTAL EXPENSE	\$ 2,597,055	\$ 3,793,850	\$ 4,389,649
BALANCE	\$ 159,065	\$ 133,203	\$ 493,127
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,756,119	\$ 3,927,053	\$ 4,882,776

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2019* Actual	FY2020** Budget	FY2021*** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,623,617	\$ 1,765,318	\$ 2,558,275
Continuing Appropriation - CIP	-	337,679	323,087
TOTAL BALANCE AND RESERVES	\$ 1,623,617	\$ 2,102,997	\$ 2,881,362
REVENUE			
Charges for Services	\$ 12,969,342	\$ 60,266,593	\$ 72,673,737
Other Revenue	1,136	60,000	-
Revenue from Other Agencies	-	-	7,614,159
Revenue from Use of Money and Property	40,237	-	-
Transfers In	349,722	-	-
TOTAL REVENUE	\$ 13,360,437	\$ 60,326,593	\$ 80,287,896
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,984,055	\$ 62,429,590	\$ 83,169,258
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 12,000	-	-
TOTAL CIP EXPENSE	\$ 12,000	\$ -	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 4,398,392	\$ 4,671,196	\$ 4,388,993
Fringe Benefits	2,669,355	2,512,469	2,486,342
Supplies	22,675	22,669	23,929
Contracts	2,425,819	53,012,159	57,223,534
Information Technology	3,033,394	1,634,002	16,023,952
Energy and Utilities	11,306	29,346	17,984
Other Expenses	6,320	9,500	7,150
Transfers Out	299,780	-	-
Capital Expenditures	2,016	-	-
TOTAL OPERATING EXPENSE	\$ 12,869,058	\$ 61,891,341	\$ 80,171,884
TOTAL EXPENSE	\$ 12,881,058	\$ 61,891,341	\$ 80,171,884
RESERVES			
Continuing Appropriation - CIP	\$ 337,679	\$ 337,679	\$ 323,087
TOTAL RESERVES	\$ 337,679	\$ 337,679	\$ 323,087
BALANCE	\$ 1,765,318	\$ 200,570	\$ 2,674,287
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,984,055	\$ 62,429,590	\$ 83,169,258

* Revenue and Expense Statement data includes all financial accounts necessary to calculate budgetary fund balance, therefore, the Fiscal Year 2019 data may vary from other budget publication sections.

** At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

*** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,618,946	\$ 2,580,761	\$ 1,335,437
Continuing Appropriation - CIP	10,619	-	-
TOTAL BALANCE AND RESERVES	\$ 2,629,565	\$ 2,580,761	\$ 1,335,437
REVENUE			
Charges for Services	\$ 27,795,935	\$ 25,124,081	\$ 27,747,955
Revenue from Use of Money and Property	170,177	-	-
TOTAL REVENUE	\$ 27,966,112	\$ 25,124,081	\$ 27,747,955
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 30,595,677	\$ 27,704,842	\$ 29,083,392
OPERATING EXPENSE			
Personnel Expenses	\$ 3,124,582	\$ 3,579,745	\$ 3,447,138
Fringe Benefits	1,748,913	1,907,975	1,953,170
Supplies	25,934	19,437	35,304
Contracts	3,383,110	1,851,205	3,147,947
Information Technology	18,978,710	19,065,645	19,196,246
Energy and Utilities	4,604	6,500	6,500
Other Expenses	381	-	1,000
Transfers Out	98,000	-	-
Capital Expenditures	-	50,000	-
Debt Expenses	649,318	649,318	-
TOTAL OPERATING EXPENSE	\$ 28,013,554	\$ 27,129,825	\$ 27,787,305
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,362	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,362	\$ -	\$ -
TOTAL EXPENSE	\$ 28,014,916	\$ 27,129,825	\$ 27,787,305
BALANCE	\$ 2,580,761	\$ 575,017	\$ 1,296,087
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 30,595,677	\$ 27,704,842	\$ 29,083,392

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 382,114	\$ 1,647,111	\$ 2,477,012
TOTAL BALANCE AND RESERVES	\$ 382,114	\$ 1,647,111	\$ 2,477,012
REVENUE			
Charges for Services	\$ 10,168,191	\$ 9,081,195	\$ 9,340,325
Other Revenue	751	-	276,329
Revenue from Other Agencies	8,231	-	-
Revenue from Use of Money and Property	70,658	48,261	48,261
Transfers In	2,877	-	-
TOTAL REVENUE	\$ 10,250,708	\$ 9,129,456	\$ 9,664,915
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,632,822	\$ 10,776,567	\$ 12,141,927
OPERATING EXPENSE			
Personnel Expenses	\$ 2,939,069	\$ 3,168,257	\$ 3,292,958
Fringe Benefits	2,350,896	2,521,165	2,601,138
Supplies	302,173	320,795	314,332
Contracts	1,905,215	2,663,667	2,500,695
Information Technology	201,185	217,043	262,281
Energy and Utilities	310,728	383,650	362,148
Other Expenses	-	1,400	1,400
Transfers Out	51,679	-	-
Capital Expenditures	95,408	-	40,000
Debt Expenses	829,358	829,565	568,050
TOTAL OPERATING EXPENSE	\$ 8,985,711	\$ 10,105,542	\$ 9,943,002
TOTAL EXPENSE	\$ 8,985,711	\$ 10,105,542	\$ 9,943,002
BALANCE	\$ 1,647,111	\$ 671,025	\$ 2,198,925
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,632,822	\$ 10,776,567	\$ 12,141,927

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Department of Information Technology



Page Intentionally Left Blank

Development Services



Page Intentionally Left Blank

Development Services



Description

The Development Services Department (DSD) delivers review, permit, inspection and code enforcement services for private and public development projects throughout the City of San Diego to ensure that all neighborhoods citywide remain sustainable, healthy, safe, and livable. Through operational excellence, DSD's functions include entitlements, building construction and safety; engineering mapping; current planning and code enforcement.

DSD provides overall management of the development process of all residential, commercial, affordable housing, as well as industrial and complex major land development projects from start to finish. The department is also charged with the implementation of new laws and market trends including historic preservation, Cannabis regulations, companion and junior units, shared mobility devices and telecommunications facilities.

The department has transformed the way permits are historically processed by converting to an electronic permitting system in place of paper plans. This transition is an integral part of the City's commitment to #DigitalDSD, an internal initiative to modernize and digitalize all workplace systems, digitize 8 million records, and cost-effectively leverage technology to increase productivity and improve service delivery to our customers.

DSD development review and inspection services are operated without a General Fund subsidy. Code Enforcement activities are funded by taxpayers and Code Enforcement penalties.

The vision is:

To employ an engaged workforce and utilize superior technology in the streamlined delivery of services.

The mission is:

To ensure quality development by delivering consistent, transparent, and effective customer service to all stakeholders.

Development Services

Goals and Objectives

Goal 1: Effectively and efficiently review for the safe constructability of projects and inspect safe and livable developments

- Ensure adherence with all applicable codes, policies, and regulations
- Continuously enhance ministerial review and inspection process for efficiencies and safety

Goal 2: Manage an efficient and transparent streamlined permitting process utilizing thoughtful analysis and creative problem-solving

- Implement a streamlined permitting process
- Enable more sustainable and affordable housing
- Implement business process improvements and regulatory reform that responds to market trends
- Reduce permit and project review times with electronic review and permitting process

Goal 3: Provide efficient administrative and financial services

- Manage the financial health of the Department
- Utilize superior technology to help manage customer deposit accounts and billing

Goal 4: Work in partnership with citizens to ensure, improve and maintain safe and desirable San Diego neighborhoods

- Conduct efficient code enforcement case management
- Inspect 5% of mobile home park lots annually
- Maintain and monitor registry of foreclosed properties

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of Code Enforcement cases opened upon day of receipt	100%	100%	100%	100%	100%
Percentage of Code Enforcement inspections completed on time	90%	77%	90%	78%	90%
Percentage of inspections performed within next day	90%	93%	90%	92%	90%
Percentage of projects completed with less than 3 eligible review cycles	85%	84%	85%	76%	85%
Percentage of projects meeting established department deadlines	85%	90%	85%	85%	85%

Development Services

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	549.10	583.50	590.00	6.50
Personnel Expenditures	\$ 59,103,333	\$ 69,007,733	\$ 68,662,313	\$ (345,420)
Non-Personnel Expenditures	20,021,690	21,774,934	25,318,285	3,543,351
Total Department Expenditures	\$ 79,124,663	\$ 90,782,667	\$ 93,980,598	\$ 3,197,931
Total Department Revenue	\$ 69,690,541	\$ 82,138,478	\$ 90,780,484	\$ 8,642,006

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administration & Support Services	\$ -	\$ 9,648	\$ -	\$ (9,648)
Code Enforcement	7,486,500	8,036,849	7,954,432	(82,417)
Total	\$ 7,486,500	\$ 8,046,497	\$ 7,954,432	\$ (92,065)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Code Enforcement	73.00	72.00	69.00	(3.00)
Total	73.00	72.00	69.00	(3.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 295,697	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	243,174	-
City-Services Billed Increase Addition of non-personnel expenditures for analytical and payroll services provided by the Development Services Fund.	0.00	147,000	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	10,863	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with miscellaneous supplies and contracts supporting the Code Enforcement Division.	0.00	(100,000)	-

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Code Enforcement Division Restoration Addition of one-time revenue from the Civil Penalty Fund to restore 16.00 FTE positions in the Code Enforcement Division that were reduced in the Proposed Budget.	0.00	(183,978)	1,337,438
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(198,625)	-
Redistribution of Positions Redistribution of 3.00 FTE positions to better align budget with department operations.	(3.00)	(306,196)	-
Code Enforcement Division Enhancements Addition of one-time revenue from the Civil Penalty Fund for the enhancement of code enforcement efforts.	0.00	-	1,000,000
CARES Act Funding Addition of one-time revenue to support CARES Act eligible expenditures during the COVID-19 pandemic.	0.00	-	50,000
Shared Dockless Mobility Device Fees Reduction of revenue related to the regulation of shared dockless mobility devices.	0.00	-	(827,250)
Total	(3.00)	\$ (92,065)	\$ 1,560,188

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 3,888,310	\$ 4,387,923	\$ 4,236,447	(151,476)
Fringe Benefits	2,688,318	2,848,686	2,759,900	(88,786)
PERSONNEL SUBTOTAL	6,576,628	7,236,609	6,996,347	(240,262)
NON-PERSONNEL				
Supplies	\$ 49,157	\$ 52,033	\$ 45,837	(6,196)
Contracts	377,520	198,134	327,240	129,106
Information Technology	177,947	224,495	248,617	24,122
Energy and Utilities	32,733	35,526	36,691	1,165
Other	72,516	99,700	99,700	-
Transfers Out	200,000	200,000	200,000	-
NON-PERSONNEL SUBTOTAL	909,872	809,888	958,085	148,197
Total	\$ 7,486,500	\$ 8,046,497	\$ 7,954,432	\$ (92,065)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 288,471	\$ 421,067	\$ 406,067	(15,000)
Fines Forfeitures and Penalties	79,385	86,500	101,500	15,000
Licenses and Permits	69,814	2,490,802	1,663,552	(827,250)
Other Revenue	1,229	2,000	2,000	-
Rev from Other Agencies	-	-	50,000	50,000
Transfers In	-	-	2,337,438	2,337,438
Total	\$ 438,900	\$ 3,000,369	\$ 4,560,557	\$ 1,560,188

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	0.00	0.00	\$ 39,449 - 47,528	\$ -
20000024	Administrative Aide 2	0.00	1.00	1.00	45,444 - 54,769	53,004
20000041	Assistant Management Analyst	1.00	1.00	0.00	47,463 - 57,691	-
20000306	Code Compliance Officer	1.00	2.00	2.00	39,728 - 47,807	95,596
20000214	Combination Inspector 2	17.00	15.00	15.00	58,830 - 71,056	1,019,908
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	138,715
20000680	Payroll Specialist 2	1.00	1.00	0.00	40,726 - 49,171	-
20001222	Program Manager	2.00	2.00	2.00	50,128 - 184,332	264,452
20000783	Public Information Clerk	4.00	4.00	4.00	33,605 - 40,459	156,824
20000927	Senior Clerk/Typist	2.00	2.00	2.00	38,482 - 46,432	80,954
20000873	Senior Combination Inspector	3.00	3.00	3.00	67,553 - 81,584	237,800
20000015	Senior Management Analyst	1.00	1.00	0.00	63,342 - 76,578	-
20000919	Senior Planner	3.00	3.00	3.00	80,579 - 97,427	276,120
20000928	Senior Zoning Investigator	6.00	6.00	6.00	61,901 - 74,942	427,520
20000756	Word Processing Operator	4.00	4.00	4.00	33,605 - 40,459	150,588
20001068	Zoning Investigator 1	0.00	0.00	1.00	50,211 - 60,590	55,120
20001069	Zoning Investigator 2	26.00	26.00	25.00	56,306 - 68,099	1,566,967
	Bilingual - Regular					20,384
	Budgeted Vacancy Factor					(339,123)
	ICBO Certification					4,337
	Overtime Budgeted					13,418
	Vacation Pay In Lieu					13,863
FTE, Salaries, and Wages Subtotal		73.00	72.00	69.00		\$ 4,236,447

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 18,555	\$ 21,954	\$ 18,809	\$ (3,145)
Flexible Benefits	745,891	756,537	740,718	(15,819)
Long-Term Disability	-	-	14,516	14,516
Medicare	58,851	60,524	58,953	(1,571)
Other Post-Employment Benefits	400,396	404,250	390,169	(14,081)
Retiree Medical Trust	5,116	5,512	6,467	955
Retirement 401 Plan	4,326	4,733	2,857	(1,876)
Retirement ADC	1,093,631	1,182,032	1,116,666	(65,366)
Retirement DROP	12,844	15,316	6,939	(8,377)
Risk Management Administration	67,803	79,530	65,655	(13,875)
Supplemental Pension Savings Plan	250,945	275,735	303,285	27,550
Unemployment Insurance	6,600	6,609	6,443	(166)
Workers' Compensation	23,359	35,954	28,423	(7,531)
Fringe Benefits Subtotal	\$ 2,688,318	\$ 2,848,686	\$ 2,759,900	\$ (88,786)
Total Personnel Expenditures			\$ 6,996,347	

Development Services

Development Services Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administration & Support Services	\$ 28,686,797	\$ 24,300,224	\$ 2,551,944	\$ (21,748,280)
Building & Safety	19,859,630	23,575,206	22,160,628	(1,414,578)
Business Operations Support Services	-	-	19,560,307	19,560,307
Code Enforcement	14	-	-	-
Engineering	8,529,773	15,385,067	14,704,327	(680,740)
Information Technology	-	-	7,990,308	7,990,308
Land Development Review	6,022,015	8,794,406	8,594,519	(199,887)
Project Submittal & Management	7,678,547	9,671,578	9,564,967	(106,611)
Solid Waste Local Enforcement Agency	11	-	-	-
Total	\$ 70,776,787	\$ 81,726,481	\$ 85,127,000	\$ 3,400,519

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administration & Support Services	42.00	53.00	3.50	(49.50)
Building & Safety	172.55	180.50	182.00	1.50
Business Operations Support Services	0.00	0.00	46.00	46.00
Engineering	90.70	112.00	111.00	(1.00)
Information Technology	0.00	0.00	9.00	9.00
Land Development Review	73.35	68.00	69.00	1.00
Project Submittal & Management	91.50	92.00	95.50	3.50
Total	470.10	505.50	516.00	10.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 4,192,753	\$ -
Accela Hosting and Maintenance Addition of non-personnel expenditures for hosting and maintenance of digital permitting software.	0.00	1,251,214	-
Revised Citywide Rent Expenditures Addition of non-personnel expenditures for revised rent expenditures associated to the City Operations Building.	0.00	581,797	-
Cannabis Permit Bureau Addition of 9.00 FTE positions and associated non-personnel expenditures to centralize cannabis permitting activities and support the Cannabis Permit Bureau. Due to anticipated hiring dates, the budget reflects the adjusted equivalent of 4.50 FTE, which will be annualized in Fiscal Year 2022.	4.50	499,111	-

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	480,000	-
Redistribution of Positions Redistribution of 4.00 FTE positions to better align budget with department operations.	4.00	402,693	-
Pension Payment Stability Reserve Contribution Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve at 60% of the required level.	0.00	272,514	-
Revised Energy Expenditures Reduction of non-personnel expenditures associated to revised energy usage.	0.00	261,635	-
Professional Services Addition in non-personnel expenditures to enhance the revenue deposit account management system and operational support of software systems.	0.00	225,000	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	131,495	-
Revenue Deposit Account/Fee Management Addition of 2.00 FTE positions in support of revenue deposit account/fee management. Due to anticipated hiring dates, the budget reflects the adjusted equivalent of 1.00 FTE, which will be annualized in Fiscal Year 2022.	1.00	118,008	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	97,682	-
Department Management Strategy and Policy Addition of 1.00 Assistant Deputy Director in support of department management strategy and policy development and implementation.	0.50	76,507	-
Structural Engineering Management Addition of 1.00 Assistant Deputy Director in support of structural engineering management permit review activity.	0.50	63,170	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	41,475	-
Branch Management Cost Allocation Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	23,323	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(1,234,177)	(200,000)

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(1,728,758)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,354,923)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	6,601,308
CARES Act Funding Addition of one-time revenue to support CARES Act eligible expenditures during the COVID-19 pandemic.	0.00	-	300,000
Revised Revenue This adjustment reflects revised projections and aligns revenues with operational expenditures.	0.00	-	233,510
Reimbursement between Funds/Departments Increase Adjustment to reflect revised revenue projections associated with services provided to the Code Enforcement Division.	0.00	-	147,000
Total	10.50 \$	3,400,519 \$	7,081,818

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 31,681,460	\$ 38,158,538	\$ 37,651,609	\$ (506,929)
Fringe Benefits	20,111,102	22,857,631	23,319,352	461,721
PERSONNEL SUBTOTAL	51,792,563	61,016,169	60,970,961	(45,208)
NON-PERSONNEL				
Supplies	\$ 1,129,457	\$ 1,405,843	\$ 1,224,435	\$ (181,408)
Contracts	11,929,718	12,654,710	12,708,748	54,038
Information Technology	2,654,078	3,456,431	6,412,478	2,956,047
Energy and Utilities	752,382	310,257	697,536	387,279
Other	533,087	483,127	440,384	(42,743)
Transfers Out	-	415,000	687,514	272,514
Capital Expenditures	559	-	-	-
Debt	1,984,943	1,984,944	1,984,944	-
NON-PERSONNEL SUBTOTAL	18,984,224	20,710,312	24,156,039	3,445,727
Total	\$ 70,776,787	\$ 81,726,481	\$ 85,127,000	\$ 3,400,519

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 8,264,691	\$ 8,785,141	\$ 8,763,576	\$ (21,565)
Fines Forfeitures and Penalties	2,500	-	-	-
Licenses and Permits	58,827,718	68,040,456	75,043,839	7,003,383
Other Revenue	782,253	1,216,023	1,216,023	-

Development Services

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	368,880	110,072	110,072	-
Rev from Other Agencies	-	-	300,000	300,000
Transfers In	278,868	200,000	-	(200,000)
Total	\$ 68,524,910	\$ 78,351,692	\$ 85,433,510	\$ 7,081,818

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.00	1.00	1.00	\$ 73,216 - 88,483	\$ 73,216
20000011	Account Clerk	3.00	3.00	4.00	33,605 - 40,459	160,610
20000012	Administrative Aide 1	0.00	1.00	5.00	39,449 - 47,528	201,096
20000024	Administrative Aide 2	4.00	5.00	5.00	45,444 - 54,769	253,347
20000263	Apprentice 1-Building Inspector 1	0.00	1.00	0.00	38,783 - 54,962	-
20001140	Assistant Department Director	0.00	0.00	0.50	33,863 - 185,643	54,876
20001202	Assistant Deputy Director	6.00	5.00	6.00	28,080 - 147,160	708,250
20001075	Assistant Development Services Director	0.00	1.00	1.00	33,863 - 185,643	158,517
20000070	Assistant Engineer-Civil	27.00	43.00	43.00	61,752 - 74,407	2,869,326
20000077	Assistant Engineer- Electrical	2.00	2.00	2.00	61,752 - 74,407	134,740
20000116	Assistant Engineer-Traffic	9.00	13.00	13.00	61,752 - 74,407	827,438
20000041	Assistant Management Analyst	0.00	0.00	1.00	47,463 - 57,691	56,689
20000143	Associate Engineer-Civil	17.00	20.00	20.00	71,099 - 85,860	1,632,461
20000148	Associate Engineer-Civil	4.00	4.00	3.00	71,099 - 85,860	255,010
90000143	Associate Engineer-Civil - Hourly	0.70	0.00	0.00	71,099 - 85,860	-
20000150	Associate Engineer- Electrical	5.00	5.00	3.00	71,099 - 85,860	253,722
21000429	Associate Engineer-Fire Protection	0.00	0.00	2.00	71,099 - 85,860	164,707
20000154	Associate Engineer- Mechanical	7.00	7.00	7.00	71,099 - 85,860	594,594
20000167	Associate Engineer-Traffic	7.00	7.00	7.00	71,099 - 85,860	584,180
20000119	Associate Management Analyst	5.00	5.00	6.00	57,691 - 69,723	380,134
20000162	Associate Planner	37.00	37.00	37.00	69,950 - 84,531	2,834,838
20000110	Auto Messenger 2	0.00	1.00	1.00	31,929 - 38,482	31,928
20000649	Biologist 3	1.00	0.00	0.00	76,080 - 92,117	-
20000266	Cashier	2.00	2.00	2.00	33,605 - 40,459	73,462
20000539	Clerical Assistant 2	3.00	2.00	1.00	31,929 - 38,482	31,928
20000207	Combination Inspector 1	1.00	0.00	1.00	56,015 - 67,725	66,709
20000214	Combination Inspector 2	28.00	29.00	29.00	58,830 - 71,056	1,952,462
90000214	Combination Inspector 2 - Hourly	0.70	0.00	0.00	58,830 - 71,056	-
20001168	Deputy Director	6.00	6.00	6.00	50,128 - 184,332	844,739
20000103	Development Project Manager 1	10.00	10.00	10.00	61,752 - 74,407	655,498

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000104	Development Project Manager 2	20.00	22.00	25.00	71,099 - 85,860	2,034,889
20000105	Development Project Manager 3	11.00	13.00	14.50	81,949 - 99,074	1,381,411
20001100	Development Services Director	1.00	1.00	1.00	63,127 - 239,144	186,742
20000082	Electrical Inspector 2	10.00	10.00	10.00	58,830 - 71,056	686,183
21000451	Environmental Biologist 3	0.00	1.00	1.00	76,440 - 92,581	88,878
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	50,402
20000178	Information Systems Administrator	1.00	1.00	1.00	78,404 - 94,948	94,952
20000290	Information Systems Analyst 2	3.00	3.00	3.00	57,691 - 69,723	201,128
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	86,320
20001018	Land Surveying Assistant	5.00	5.00	4.00	67,933 - 81,848	308,589
20001019	Land Surveying Associate	5.00	5.00	5.00	78,208 - 94,453	456,020
20000346	Legislative Recorder 1	3.00	3.00	3.00	44,348 - 53,609	142,294
21000426	Life Safety Inspector 2	0.00	1.00	4.00	58,830 - 71,056	270,631
90001073	Management Intern - Hourly	3.00	1.50	1.50	28,080 - 31,158	46,737
20000093	Mechanical Inspector 2	10.00	12.00	9.00	58,830 - 71,056	594,837
90000093	Mechanical Inspector 2 - Hourly	0.35	0.00	0.00	58,830 - 71,056	-
20000639	Organization Effectiveness Supervisor	0.00	1.00	1.00	71,249 - 86,311	71,240
20000669	Park Designer	1.00	0.00	0.00	71,141 - 85,903	-
20000680	Payroll Specialist 2	2.00	2.00	3.00	40,726 - 49,171	144,274
20000173	Payroll Supervisor	1.00	1.00	1.00	46,696 - 56,534	55,686
20000692	Plan Review Specialist 3	36.00	33.00	33.00	53,673 - 64,760	1,865,894
20000693	Plan Review Specialist 4	6.00	7.00	7.00	58,873 - 70,905	453,778
20001234	Program Coordinator	0.00	3.00	3.00	28,080 - 147,160	257,556
20001222	Program Manager	7.00	7.00	7.50	50,128 - 184,332	895,192
20000783	Public Information Clerk	40.00	39.00	39.00	33,605 - 40,459	1,527,575
20000885	Senior Civil Engineer	6.00	6.00	6.00	81,949 - 99,074	577,302
20000927	Senior Clerk/Typist	5.00	5.00	5.00	38,482 - 46,432	228,803
20000873	Senior Combination Inspector	6.00	6.00	6.00	67,553 - 81,584	472,593
20000400	Senior Drafting Aide	1.00	1.00	1.00	47,399 - 57,304	47,403
20000904	Senior Electrical Engineer	1.00	1.00	1.00	81,949 - 99,074	97,584
20000083	Senior Electrical Inspector	2.00	2.00	2.00	67,553 - 81,584	149,136
20000453	Senior Engineer-Fire Protection	2.00	2.00	2.00	81,949 - 99,074	181,022
20000830	Senior Engineering Geologist	1.00	1.00	1.00	81,949 - 99,074	99,070
20001014	Senior Land Surveyor	1.00	1.00	1.00	90,147 - 108,971	108,971
21000430	Senior Life Safety Inspector	0.00	0.00	1.00	67,553 - 81,584	80,354
20000015	Senior Management Analyst	1.00	1.00	2.00	63,342 - 76,578	152,651
20000856	Senior Mechanical Engineer	2.00	2.00	2.00	81,949 - 99,074	195,168

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000094	Senior Mechanical Inspector	2.00	2.00	1.00	67,553 - 81,584	81,578
20000918	Senior Planner	15.00	15.00	15.00	80,579 - 97,427	1,426,399
90000918	Senior Planner - Hourly	0.35	0.00	0.00	80,579 - 97,427	-
20000099	Senior Structural Inspector	3.00	3.00	3.00	67,553 - 81,584	230,714
20000926	Senior Traffic Engineer	2.00	2.00	2.00	81,949 - 99,074	198,140
20000928	Senior Zoning Investigator	0.00	0.00	0.50	61,901 - 74,942	34,050
20000166	Structural Engineering Associate	21.00	25.00	25.00	71,099 - 85,860	2,031,588
20000923	Structural Engineering Senior	9.00	9.00	9.00	81,949 - 99,074	884,200
20000098	Structural Inspector 2	13.00	15.00	15.00	58,830 - 71,056	1,007,771
90000964	Student Engineer - Hourly	2.00	1.00	1.00	28,808 - 34,154	34,154
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,320
20001002	Supervising Plan Review Specialist	7.00	7.00	7.00	64,717 - 78,017	537,658
20000756	Word Processing Operator	14.00	14.00	11.00	33,605 - 40,459	431,216
20001069	Zoning Investigator 2 Bilingual - Regular	0.00	0.00	0.50	56,306 - 68,099	30,950
	Budgeted Vacancy Factor					78,624
	Engineering Geologist Pay					(2,998,384)
	ICBO Certification					66,576
	Infrastructure In-Training Pay					55,437
	Infrastructure Registration Pay					168,605
	Overtime Budgeted					705,308
	Professional Geologist Pay					1,355,081
	Reg Pay For Engineers					44,648
	Sick Leave - Hourly					735,084
	Structural Registration					4,407
	Termination Pay Annual					18,492
	Leave					62,407
	Vacation Pay In Lieu					194,844
FTE, Salaries, and Wages Subtotal		470.10	505.50	516.00		\$ 37,651,609

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 150,828	\$ 155,253	\$ 146,525	\$ (8,728)
Flexible Benefits	4,891,546	5,694,658	5,997,927	303,269
Long-Term Disability	-	-	118,563	118,563
Medicare	475,376	523,231	515,086	(8,145)
Other Post-Employment Benefits	2,619,895	2,952,251	2,923,103	(29,148)
Retiree Medical Trust	41,657	53,437	53,406	(31)
Retirement 401 Plan	17,142	18,162	16,831	(1,331)
Retirement ADC	9,016,417	9,802,754	10,048,406	245,652
Retirement DROP	66,006	73,372	66,435	(6,937)
Risk Management Administration	443,957	580,811	491,901	(88,910)
Supplemental Pension Savings Plan	2,203,107	2,684,378	2,664,315	(20,063)

Development Services

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Unemployment Insurance	49,006	53,685	52,587	(1,098)
Workers' Compensation	136,166	265,639	224,267	(41,372)
Fringe Benefits Subtotal	\$ 20,111,102	\$ 22,857,631	\$ 23,319,352	\$ 461,721
Total Personnel Expenditures			\$ 60,970,961	

Local Enforcement Agency Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administration & Support Services	\$ 1	\$ 1,433	\$ 6,000	\$ 4,567
Code Enforcement	-	-	893,166	893,166
Solid Waste Local Enforcement Agency	861,375	1,008,256	-	(1,008,256)
Total	\$ 861,376	\$ 1,009,689	\$ 899,166	\$ (110,523)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Code Enforcement	0.00	0.00	5.00	5.00
Solid Waste Local Enforcement Agency	6.00	6.00	0.00	(6.00)
Total	6.00	6.00	5.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 31,980	\$ -
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	6,000	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(8,933)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(21,398)	-

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(21,675)	-
Redistribution of Position Redistribution of 1.00 Account Clerk to better align budget with department operations.	(1.00)	(96,497)	-
Total	(1.00)	\$ (110,523)	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 428,951	\$ 444,814	\$ 422,050	\$ (22,764)
Fringe Benefits	305,191	310,141	272,955	(37,186)
PERSONNEL SUBTOTAL	734,142	754,955	695,005	(59,950)
NON-PERSONNEL				
Supplies	\$ 2,764	\$ 6,000	\$ 6,000	-
Contracts	106,231	217,104	168,740	(48,364)
Information Technology	15,285	21,675	19,259	(2,416)
Energy and Utilities	4,699	3,381	3,588	207
Other	(1,745)	6,574	6,574	-
NON-PERSONNEL SUBTOTAL	127,234	254,734	204,161	(50,573)
Total	\$ 861,376	\$ 1,009,689	\$ 899,166	\$ (110,523)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 158,106	\$ 273,863	\$ 273,863	-
Licenses and Permits	557,822	501,830	501,830	-
Other Revenue	165	-	-	-
Rev from Money and Prop	10,573	10,724	10,724	-
Transfers In	65	-	-	-
Total	\$ 726,730	\$ 786,417	\$ 786,417	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	1.00	0.00	\$ 33,605 - 40,459	\$ -
20000539	Clerical Assistant 2	1.00	0.00	0.00	31,929 - 38,482	-
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	58,765 - 71,249	65,838
20000550	Hazardous Materials Inspector 3	3.00	3.00	3.00	64,739 - 78,447	232,957
20001222	Program Manager Termination Pay Annual Leave	1.00	1.00	1.00	50,128 - 184,332	112,050 11,205
FTE, Salaries, and Wages Subtotal		6.00	6.00	5.00		\$ 422,050

Development Services

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,908	\$ 1,973	\$ 1,568	\$ (405)
Flexible Benefits	71,703	71,703	65,998	(5,705)
Long-Term Disability	-	-	1,425	1,425
Medicare	6,252	6,428	5,957	(471)
Other Post-Employment Benefits	38,382	36,750	31,465	(5,285)
Retiree Medical Trust	323	338	358	20
Retirement ADC	144,331	147,916	126,346	(21,570)
Retirement DROP	3,304	3,418	3,417	(1)
Risk Management Administration	6,502	7,230	5,295	(1,935)
Supplemental Pension Savings Plan	28,683	31,083	29,363	(1,720)
Unemployment Insurance	736	683	633	(50)
Workers' Compensation	3,067	2,619	1,130	(1,489)
Fringe Benefits Subtotal	\$ 305,191	\$ 310,141	\$ 272,955	\$ (37,186)
Total Personnel Expenditures			\$ 695,005	

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,435,887	\$ (2,760,400)	\$ 209,342
Continuing Appropriation - CIP	-	1,322,600	229,549
Operating Reserve	5,538,722	6,733,133	6,733,133
Pension Stability Reserve	-	-	510,000
Continuing Appropriation - CIP	1,322,600	1,322,600	229,549
Operating Reserve	6,733,133	6,733,133	6,733,133
Pension Stability Reserve	-	-	782,514
TOTAL BALANCE AND RESERVES	\$ 7,974,609	\$ 5,295,332	\$ 7,682,024
REVENUE			
Charges for Services	\$ 8,264,691	\$ 8,785,141	\$ 8,763,576
Fines Forfeitures and Penalties	2,500	-	-
Licenses and Permits	58,827,718	68,040,456	75,043,839
Other Revenue	782,253	1,216,023	1,216,023
Revenue from Other Agencies	-	-	300,000
Revenue from Use of Money and Property	368,880	110,072	110,072
Transfers In	278,868	200,000	-
TOTAL REVENUE	\$ 68,524,910	\$ 78,351,692	\$ 85,433,510
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 76,499,519	\$ 83,647,024	\$ 93,115,534
OPERATING EXPENSE			
Personnel Expenses	\$ 31,681,460	\$ 38,158,538	\$ 37,651,609
Fringe Benefits	20,111,102	22,857,631	23,319,352
Supplies	1,129,457	1,405,843	1,224,435
Contracts	11,929,718	12,654,710	12,708,748
Information Technology	2,654,078	3,456,431	6,412,478
Energy and Utilities	752,382	310,257	697,536
Other Expenses	533,087	483,127	440,384
Transfers Out	-	415,000	687,514
Capital Expenditures	559	-	-
Debt Expenses	1,984,943	1,984,944	1,984,944
TOTAL OPERATING EXPENSE	\$ 70,776,786	\$ 81,726,481	\$ 85,127,000
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 427,400	\$ -	\$ 1,073,165
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ -
TOTAL EXPENSE	\$ 71,204,187	\$ 81,726,481	\$ 86,200,165
BALANCE***	\$ (2,760,401)	\$ (6,135,190)	\$ (829,827)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 76,499,519	\$ 83,647,024	\$ 93,115,534

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

*** The Development Services Fund results in a negative ending balance and will be monitored throughout Fiscal Year 2021 to address negative balances.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 697,925	\$ 563,279	\$ 297,310
TOTAL BALANCE AND RESERVES	\$ 697,925	\$ 563,279	\$ 297,310
REVENUE			
Charges for Services	\$ 158,106	\$ 273,863	\$ 273,863
Licenses and Permits	557,822	501,830	501,830
Other Revenue	165	-	-
Revenue from Use of Money and Property	10,573	10,724	10,724
Transfers In	65	-	-
TOTAL REVENUE	\$ 726,730	\$ 786,417	\$ 786,417
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,424,655	\$ 1,349,696	\$ 1,083,727
OPERATING EXPENSE			
Personnel Expenses	\$ 428,951	\$ 444,814	\$ 422,050
Fringe Benefits	305,191	310,141	272,955
Supplies	2,764	6,000	6,000
Contracts	106,231	217,104	168,740
Information Technology	15,285	21,675	19,259
Energy and Utilities	4,699	3,381	3,588
Other Expenses	(1,745)	6,574	6,574
TOTAL OPERATING EXPENSE	\$ 861,376	\$ 1,009,689	\$ 899,166
TOTAL EXPENSE	\$ 861,376	\$ 1,009,689	\$ 899,166
BALANCE	\$ 563,279	\$ 340,007	\$ 184,561
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,424,655	\$ 1,349,696	\$ 1,083,727

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Economic Development



Page Intentionally Left Blank



Description

The Economic Development Department (EDD) is comprised of several work units including Business Expansion Attraction and Retention (BEAR), Community Development, Promise Zone and Fiscal Operations, and most recently Corporate Partnerships and Development. The Department implements economic and community development programs in order to create and sustain a resilient and economically prosperous City. Inclusive economic growth, revenue enhancement and community revitalization are accomplished by attracting new companies, retaining and/or expanding existing companies, making San Diego competitive in emerging markets, revitalizing and investing in older business communities, and creating opportunities for disadvantaged communities and vulnerable populations. In Fiscal Year 2020, EDD was assigned the role of providing oversight for Successor Agency activities and winding down of the former Redevelopment Agency.

The BEAR Division provides services to businesses such as technical assistance, due diligence, expedited permitting, policy/legislative advocacy, utilities coordination and application support for financial incentives. The Community Development Division administers the Community Development Block Grant (CDBG) funds from the U.S. Department of Housing and Urban Development (HUD). The six Consolidated Plan goals of the CDBG program include job readiness and economic development programs; public infrastructure needs; affordable housing; homelessness; vulnerable populations; and HIV/AIDS housing, health and support services. The Promise Zone is a federally designated area representing the City's most disadvantaged and underserved communities. Through the Promise Zone initiative, partners work together to deliver comprehensive support, accelerate revitalization and improve the quality of life for residents. The Corporate Partnerships and Development Division leads the City of San Diego's efforts in exploring innovative ways to benefit our taxpayers and strengthen the City's General Fund with public private partnerships with regional, national, and international organizations.

In Fiscal Year 2020, the City of San Diego established a Small Business Relief Fund (SBRF), which is administered by EDD. SBRF helps businesses impacted by COVID-19 to retain employees and sustain continuity of operations. Approximately \$6.1 million is available in the SBRF. Financial assistance in grants, forgivable or low-interest loans will be allocated to eligible small businesses on a first-come,

Economic Development

first-served basis. An additional \$12.8 million was added from Federal Cares Act COVID-19 Relief Funds for the purpose of preventing, preparing for, and responding to the COVID-19 pandemic in connection to the SBRF, which will provide grants in accordance with the CARES Act to small businesses experiencing economic hardship due to business interruption caused by the COVID-19 pandemic.

The vision is:

A catalyst for economic prosperity and community investment

The mission is:

To cultivate economic and community development opportunities that serve businesses, neighborhoods, and residents

Economic Development

Goals and Objectives

Goal 1: Strategically invest in the growth and development of businesses, neighborhoods, and residents

- Leverage funding for greater commercial neighborhood benefit
- Invest in affordable housing options
- Expand economic opportunities for all
- Increase access to quality public and private facilities and services

Goal 2: Cultivate a globally competitive, sustainable, and resilient local economy

- Maintain and build on San Diego’s competitive advantage by increasing workforce development, quality of life, and innovation
- Increase the number of San Diegans with middle-income jobs
- Increase small and neighborhood business activity

Goal 3: Provide high quality public service

- Receive on average a rating of 90% “good” or “excellent” customer service scores from internal and external customers
- Increase overall awareness of department programs, incentives, and services with the public
- Highlight successes and impacts of department programs and initiatives

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Number of persons assisted through infrastructure projects and community service (i.e., Community Development Block Grant Program (CDBG)) ¹	50,000	42,909	50,000	16,221	2,453
Percentage growth in jobs created or preserved by the expansion, attraction and retention of employers working with the Department ²	0%	4%	5%	0%	0%
Percentage growth in number of companies working with the Department that result in international trade or investment ³	20%	67%	10%	6%	0%
Percentage growth in the number of small businesses assisted and expanded annually as a result of small and neighborhood business programs ⁴	10%	8%	10%	63%	0%
Total amount of federal funds expended for affordable housing ⁵	\$21.5M	\$12.2M	\$7.5M	\$23.6M	\$19.5M
Total amount of federal funds expended for economic development programs ⁶	\$6M	\$2.2M	\$7M	\$6.2M	\$15M
Total amount of funds expended for infrastructure projects and community service ⁷	\$21M	\$18.4M	\$30M	\$11.7M	\$15M

Economic Development

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
1.	This does not capture the number of Households Assisted, Businesses Assisted and Jobs Created. FY2019 and FY2020 estimates based upon the FY2019 and FY2020 Annual Action Plan. FY2019 Actuals based on the FY2019 CAPER. FY2021 Target removes outcomes from the HOPWA program.				
2.	Due to the COVID-19 pandemic, unemployment rates have fluctuated on a macro level precluding any effort by the department to retain and expand jobs although significant efforts are underway for FY2021 i.e. Small Business Relief Fund, technical assistance, development activity support, and loans for business resilience. The focus has been on retaining as many businesses and employees as possible and the goal is to keep the previous year's growth from declining deeper into negative numbers.				
3.	World Trade Center activities and the Foreign-Trade Zones (FTZ) program will continue however staffing levels to work on these efforts have been reduced in the FY2021 budget.				
4.	The number of available programs to small businesses have been reduced in the FY2021 budget i.e. Storefront Improvement Program, Urban Incentive Program, Economic Development and Tourism Support Grants, Capacity Building Grants etc.				
5.	FY2020 Estimates are based upon FY2020 Annual Action Plan. FY2021 estimates based on FY2021 applications and historical patterns. Increase for FY2020 Actuals due to increase of Rental Housing project.				
6.	FY2020 Estimates are based upon FY2020 Annual Action Plan. FY2021 estimates based on FY2021 applications and historical patterns. Increase for FY2021 Target due to inclusion of SBRF funding.				
7.	FY2020 Estimates are based upon FY2020 Annual Action Plan. FY2021 estimates based on FY2021 applications and historical patterns. Decrease for FY2020 Actuals due to effects of the COVID-19 pandemic on ability to complete construction projects and provide public services.				

Economic Development

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	59.35	61.00	53.00	(8.00)
Personnel Expenditures	\$ 7,077,149	\$ 7,997,556	\$ 6,380,367	\$ (1,617,189)
Non-Personnel Expenditures	6,279,817	7,646,903	16,940,303	9,293,400
Total Department Expenditures	\$ 13,356,966	\$ 15,644,459	\$ 23,320,670	\$ 7,676,211
Total Department Revenue	\$ 8,067,131	\$ 8,121,010	\$ 21,565,465	\$ 13,444,455

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Business Expansion, Attraction & Retention	\$ 3,646,960	\$ 4,434,460	\$ 15,651,662	\$ 11,217,202
Community Development	2,701,623	2,877,490	2,492,841	(384,649)
Economic Development	5,601,710	6,398,183	3,241,841	(3,156,342)
Total	\$ 11,950,293	\$ 13,710,133	\$ 21,386,344	\$ 7,676,211

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Business Expansion, Attraction & Retention	20.00	20.00	16.00	(4.00)
Community Development	19.00	20.00	19.00	(1.00)
Economic Development	20.35	21.00	18.00	(3.00)
Total	59.35	61.00	53.00	(8.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Small Business Relief and Support Addition of non-personnel expenditures to support the Small Business Relief Fund to provide grants and forgivable or low- to zero-interest-rate loans to eligible small businesses for working capital.	0.00	\$ 12,848,365	\$ 12,848,365
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	294,230	-
Pay-in-Lieu of Annual Leave Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	11,300	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	690	14,025

Economic Development

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Shared Mobility Device Program Transfer of 1.00 Program Manager to the new Mobility Department from the Economic Development Department to manage the Shared Mobility Device Program.	(1.00)	(151,358)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(196,596)	-
Elimination of Business Cooperation Program Reduction of non-personnel expenditures associated with the use tax rebates under the Business Cooperation Program.	0.00	(210,000)	-
Mobility Traffic Engineers Transfer of 2.00 FTE positions and associated revenue to the new Mobility Department from the Economic Development Department to support the Community Parking District Program.	(2.00)	(261,724)	(377,384)
Reduction of Local Business Support Reduction of 5.00 FTE positions who provide support for the attraction, retention and expansion of businesses in the City.	(5.00)	(414,317)	-
Reduction of Small Business Enhancement Program Reduction of non-personnel expenditures associated with Small Business Enhancement Program.	0.00	(485,000)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(820,780)	-
Homelessness Strategies Department Transfer of non-personnel expenditures associated to Homeless Shelters and Services Programs, Housing Navigation Center operations, and transfer to the San Diego Housing Commission from the Economic Development Department to the Homelessness Strategies Department.	0.00	(2,938,599)	-
Former Enterprise Zone Funding Addition of one-time revenue from the Water/Sewer Capacity Bank.	0.00	-	750,000
CARES Act Funding Addition of one-time CARES Act revenue to support COVID-19 related expenses in the Economic Development Department. Projection is based on current levels of service being maintained through December 2020.	0.00	-	209,449
Total	(8.00) \$	7,676,211 \$	13,444,455

Economic Development

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 4,235,065	\$ 4,920,310	\$ 3,899,998	\$ (1,020,312)
Fringe Benefits	2,842,085	3,077,246	2,480,369	(596,877)
PERSONNEL SUBTOTAL	7,077,149	7,997,556	6,380,367	(1,617,189)
NON-PERSONNEL				
Supplies	\$ 17,568	\$ 10,690	\$ 18,971	\$ 8,281
Contracts	4,009,370	5,097,189	12,207,346	7,110,157
Information Technology	439,434	372,102	441,564	69,462
Energy and Utilities	6,428	7,596	7,596	-
Other	85,345	225,000	15,500	(209,500)
Transfers Out	315,000	-	2,315,000	2,315,000
NON-PERSONNEL SUBTOTAL	4,873,144	5,712,577	15,005,977	9,293,400
Total	\$ 11,950,293	\$ 13,710,133	\$ 21,386,344	\$ 7,676,211

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 6,509,562	\$ 5,540,017	\$ 5,946,658	\$ 406,641
Other Revenue	3,316	430,000	430,000	-
Rev from Federal Agencies	-	-	13,057,814	13,057,814
Rev from Money and Prop	31,057	-	-	-
Rev from Other Agencies	116,523	216,667	196,667	(20,000)
Total	\$ 6,660,458	\$ 6,186,684	\$ 19,631,139	\$ 13,444,455

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,605 - 40,459	\$ 38,480
20000012	Administrative Aide 1	1.00	1.00	1.00	39,449 - 47,528	47,528
20000024	Administrative Aide 2	4.00	4.00	4.00	45,444 - 54,769	204,542
90000024	Administrative Aide 2 - Hourly	0.35	0.00	0.00	45,444 - 54,769	-
20001202	Assistant Deputy Director	0.00	1.00	2.00	28,080 - 147,160	220,852
20000116	Assistant Engineer-Traffic	1.00	1.00	0.00	61,752 - 74,407	-
20000119	Associate Management Analyst	2.00	2.00	2.00	57,691 - 69,723	127,421
20000295	Community Development Coordinator	6.00	6.00	6.00	81,885 - 99,117	594,672
20000300	Community Development Specialist 2	11.00	11.00	11.00	57,691 - 69,723	721,726
20000301	Community Development Specialist 3	4.00	4.00	4.00	66,436 - 80,316	290,677
20000303	Community Development Specialist 4	12.00	12.00	10.00	71,249 - 86,311	838,281
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	170,726
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	139,506
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	55,359
20001220	Executive Director	0.00	1.00	0.00	50,128 - 184,332	-
90001073	Management Intern - Hourly	2.00	2.00	0.00	28,080 - 31,158	-

Economic Development

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000172	Payroll Specialist 1	1.00	1.00	1.00	38,938 - 46,862	38,938
20001222	Program Manager	6.00	6.00	5.00	50,128 - 184,332	614,479
20000015	Senior Management Analyst	2.00	2.00	2.00	63,342 - 76,578	146,113
20000926	Senior Traffic Engineer	1.00	1.00	0.00	81,949 - 99,074	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,320
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	0.00	33,605 - 40,459	-
	Budgeted Vacancy Factor					5,824
	Overtime Budgeted					(547,445)
	Sick Leave - Hourly					12,835
	Termination Pay Annual					3,193
	Leave					51,763
	Vacation Pay In Lieu					38,208
FTE, Salaries, and Wages Subtotal		59.35	61.00	53.00		\$ 3,899,998

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 34,070	\$ 35,458	\$ 25,273	\$ (10,185)
Flexible Benefits	693,687	747,819	577,991	(169,828)
Insurance	278	-	-	-
Long-Term Disability	16	-	13,148	13,148
Medicare	61,183	67,975	51,982	(15,993)
Other Post-Employment Benefits	336,418	349,125	276,892	(72,233)
Retiree Medical Trust	4,953	6,360	4,174	(2,186)
Retirement 401 Plan	4,659	8,204	539	(7,665)
Retirement ADC	1,354,685	1,454,916	1,170,530	(284,386)
Retirement DROP	14,603	15,022	21,107	6,085
Risk Management Administration	57,032	68,685	46,596	(22,089)
Supplemental Pension Savings Plan	259,301	289,237	270,424	(18,813)
Unemployment Insurance	7,135	7,475	5,835	(1,640)
Workers' Compensation	14,064	26,970	15,878	(11,092)
Fringe Benefits Subtotal	\$ 2,842,085	\$ 3,077,246	\$ 2,480,369	\$ (596,877)
Total Personnel Expenditures			\$ 6,380,367	

Successor Agency Admin & Project - CivicSD Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Economic Development	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326	-
Total	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326	-

Economic Development

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326	\$ -
NON-PERSONNEL SUBTOTAL	1,406,673	1,934,326	1,934,326	-
Total	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326	-

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Other Agencies	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326	\$ -
Total	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326	-

Economic Development

Revenue and Expense Statement (Non-General Fund)

Successor Agency Admin & Project - CivicSD Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
REVENUE			
Revenue from Other Agencies	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326
TOTAL REVENUE	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326
OPERATING EXPENSE			
Contracts	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326
TOTAL OPERATING EXPENSE	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326
TOTAL EXPENSE	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,406,673	\$ 1,934,326	\$ 1,934,326

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Engineering and Capital Projects



Page Intentionally Left Blank

Engineering and Capital Projects



Description

The Public Works Department was recently reorganized and is now known as the Engineering and Capital Projects Department (E&CP), and combined the two previous operational branches, Contracts and Engineering & Capital Projects, within a single department.

The Department's activities include engineering on various public infrastructure assets to rehabilitate, restore, improve, and add to the City of San Diego's capital facilities. E&CP provides a full range of engineering services for the City's capital investments in its various types of infrastructure. The Department is responsible for planning, designing, project and construction management of public improvement projects; quality assurance and inspection of public and private work permitted in rights-of-way; surveying, and materials testing. The Department is also responsible for the procurement of Capital Improvement Program (CIP) construction, minor repairs, and associated professional consulting services, as well as contract management functions to ensure that contracts are meeting City's needs. It also manages the centralized advertising and award of construction contracts and professional services in conformance with the City's Charter and Municipal Code.

E&CP supports a broad range of projects including Pure Water; libraries, fire, lifeguard and police stations, parks and recreation centers; outdoor lighting, streetlights and traffic signals; street and sidewalk improvements, bikeways and other transportation projects; drainage and flood control facilities, water and sewer pipeline, treatment plants and pump stations; and undergrounded facilities. E&CP is also responsible for asset management of citywide survey monumentation.

The vision is:

To be the innovative industry leader in developing public infrastructure systems.

The mission is:

To deliver high quality public infrastructure systems by cultivating expertise and leveraging our engineering responsibility in a collaborative environment.

Engineering and Capital Projects

Goals and Objectives

Goal 1: Provide quality, safe, reliable infrastructure and related services

- Provide high quality customer service

Goal 2: Provide timely and efficient delivery of projects

- Deliver capital projects on time
- Deliver capital projects within budget
- Produce high quality capital projects

Goal 3: Effect change and promote innovation

- Establish common goals with other City departments
- Partner with City departments to improve organizational effectiveness
- Engage regularly with industries that support City Infrastructure
- Explore and utilize new technology in information management

Goal 4: Increase departmental effectiveness and resiliency and expand individual employee expertise

- Provide training opportunities for staff
- Retain the workforce
- Actively recruit
- Support a positive culture/organization

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of Capital Improvement Projects delivered on baseline Project Charter schedule	80%	79%	80%	82%	80%
Average number of days to award contracts	90	87	90	83	90
Number of information-sharing meetings with industries supporting City infrastructure	N/A	13	12	9	12
Percentage of all Construction Change Orders due to changed/unforeseen conditions and design errors	4%	3%	4%	3%	4%

Engineering and Capital Projects

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	745.75	782.50	825.50	43.00
Personnel Expenditures	\$ 80,507,037	\$ 92,562,099	\$ 97,923,476	\$ 5,361,377
Non-Personnel Expenditures	12,672,507	17,622,115	18,392,231	770,116
Total Department Expenditures	\$ 93,179,543	\$ 110,184,214	\$ 116,315,707	\$ 6,131,493
Total Department Revenue	\$ 92,063,178	\$ 110,726,915	\$ 115,732,090	\$ 5,005,175

Engineering & Capital Projects Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Architectural Engineering & Parks	\$ 10,374,988	\$ 11,507,127	\$ 11,854,508	\$ 347,381
Business Operations & Fiscal Services	16,314,102	25,756,684	22,303,877	(3,452,807)
Capital Asset Management	7,798,530	9,804,946	10,009,994	205,048
Construction Management & Field Engineer	34,592,832	22,945,152	25,116,100	2,170,948
Contracting	-	-	4,994,736	4,994,736
Engineering & Capital Projects	310,338	1,084,872	1,532,485	447,613
Engineering Support & Technical Services	6,387,804	20,244,209	22,190,972	1,946,763
Public Works-Contracting	-	-	124,393	124,393
Transportation & Utility Engineering	17,400,950	18,841,224	18,188,642	(652,582)
Total	\$ 93,179,543	\$ 110,184,214	\$ 116,315,707	\$ 6,131,493

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Architectural Engineering & Parks	83.00	88.00	88.00	0.00
Business Operations & Fiscal Services	100.50	72.50	74.50	2.00
Capital Asset Management	54.50	88.00	84.00	(4.00)
Construction Management & Field Engineer	290.25	195.00	193.00	(2.00)
Contracting	0.00	0.00	48.00	48.00
Engineering & Capital Projects	1.00	4.00	3.00	(1.00)
Engineering Support & Technical Services	59.00	178.00	181.00	3.00
Transportation & Utility Engineering	157.50	157.00	154.00	(3.00)
Total	745.75	782.50	825.50	43.00

Engineering and Capital Projects

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	6,556,955 \$	-
Public Works - Contracts Restructure Transfer of 43.00 FTE positions and associated non-personnel expenditures from the Public Works - Contracts Department to the Engineering & Capital Projects Department.	43.00	4,421,784	5,109,743
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	725,010	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	606,533	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	152,036	-
Disparity Study Addition of one-time non-personnel expenditures to support the completion of the Disparity Study.	0.00	124,393	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	53,305	-
Branch Management Cost Allocation Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	37,816	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	2,106	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(913,388)	-
Reduction of Non-Personnel Expenditures Reduction of one-time non-personnel expenditures related to training and miscellaneous contracts and supplies.	0.00	(1,600,163)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(4,034,894)	-

Engineering and Capital Projects

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Right-of-way Permit Reimbursements	0.00	-	1,096,258
Addition of revenue associated to reimbursements for Fiscal Year 2019 right-of-way utility permits.			
Revised Revenue	0.00	-	(1,200,826)
Adjustment to reflect revised revenue projections.			
Total	43.00 \$	6,131,493 \$	5,005,175

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 48,327,189	\$ 56,680,307	\$ 58,994,752	\$ 2,314,445
Fringe Benefits	32,179,847	35,881,792	38,928,724	3,046,932
PERSONNEL SUBTOTAL	80,507,037	92,562,099	97,923,476	5,361,377
NON-PERSONNEL				
Supplies	\$ 534,865	\$ 1,035,363	\$ 344,408	\$ (690,955)
Contracts	6,343,376	8,623,531	8,563,854	(59,677)
Information Technology	4,426,039	6,600,174	8,202,446	1,602,272
Energy and Utilities	413,744	366,691	414,970	48,279
Other	866,140	866,053	866,553	500
Transfers Out	473	130,303	-	(130,303)
Capital Expenditures	87,870	-	-	-
NON-PERSONNEL SUBTOTAL	12,672,507	17,622,115	18,392,231	770,116
Total	\$ 93,179,543	\$ 110,184,214	\$ 116,315,707	\$ 6,131,493

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 92,215,890	\$ 110,726,915	\$ 115,732,090	\$ 5,005,175
Fines Forfeitures and Penalties	19,500	-	-	-
Other Revenue	8,039	-	-	-
Rev from Money and Prop	(199,526)	-	-	-
Transfers In	19,275	-	-	-
Total	\$ 92,063,178	\$ 110,726,915	\$ 115,732,090	\$ 5,005,175

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	3.00	2.00	\$ 33,605 - 40,459	\$ 79,294
20000012	Administrative Aide 1	10.00	12.00	18.00	39,449 - 47,528	817,533
20000024	Administrative Aide 2	5.00	7.00	9.00	45,444 - 54,769	472,943
20001140	Assistant Department Director	1.00	1.00	1.00	33,863 - 185,643	153,462
20001202	Assistant Deputy Director	5.00	6.00	7.00	28,080 - 147,160	871,267
20000070	Assistant Engineer-Civil	216.75	227.00	240.00	61,752 - 74,407	16,841,588
20000071	Assistant Engineer-Civil	0.00	0.00	23.00	61,752 - 74,407	1,503,760
20000077	Assistant Engineer- Electrical	8.00	7.00	7.00	61,752 - 74,407	512,696
20000116	Assistant Engineer-Traffic	6.00	5.00	4.00	61,752 - 74,407	296,492

Engineering and Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
21000175	Assistant Trainer	0.00	1.00	1.00	47,463 - 57,691	56,834
20000143	Associate Engineer-Civil	126.00	130.00	132.00	71,099 - 85,860	11,119,564
20000145	Associate Engineer-Civil	0.00	0.00	7.00	71,099 - 85,860	560,211
20000150	Associate Engineer-Electrical	4.00	4.00	4.00	71,099 - 85,860	325,829
20000154	Associate Engineer-Mechanical	1.00	1.00	0.00	71,099 - 85,860	-
20000167	Associate Engineer-Traffic	5.00	5.00	5.00	71,099 - 85,860	429,310
20000119	Associate Management Analyst	20.00	20.00	21.00	57,691 - 69,723	1,309,389
20000162	Associate Planner	9.00	9.00	9.00	69,950 - 84,531	690,144
20000110	Auto Messenger 2	0.50	0.50	0.50	31,929 - 38,482	18,951
20000649	Biologist 3	2.00	0.00	0.00	76,080 - 92,117	-
20000539	Clerical Assistant 2	3.00	4.00	5.00	31,929 - 38,482	182,790
20000545	Contracts Processing Clerk	5.00	5.00	3.00	35,173 - 42,479	121,303
20001101	Department Director	0.00	1.00	1.00	63,127 - 239,144	192,067
20001168	Deputy Director	6.00	6.00	7.00	50,128 - 184,332	976,542
21000451	Environmental Biologist 3	0.00	2.00	2.00	76,440 - 92,581	183,773
20000924	Executive Assistant	0.00	1.00	1.00	46,475 - 56,208	46,467
20000178	Information Systems Administrator	1.00	1.00	1.00	78,404 - 94,948	94,952
20000290	Information Systems Analyst 2	3.00	3.00	3.00	57,691 - 69,723	197,143
20000293	Information Systems Analyst 3	2.00	2.00	2.00	63,342 - 76,578	153,172
20000998	Information Systems Analyst 4	1.00	2.00	2.00	71,249 - 86,311	157,560
20000377	Information Systems Technician	1.00	2.00	2.00	45,444 - 54,769	98,275
20001018	Land Surveying Assistant	28.00	36.00	36.00	67,933 - 81,848	2,738,838
20001019	Land Surveying Associate	7.00	8.00	8.00	78,208 - 94,453	733,294
90001073	Management Intern - Hourly	6.00	4.00	4.00	28,080 - 31,158	112,638
20000634	Organization Effectiveness Specialist 2	0.00	1.00	1.00	57,691 - 69,723	68,255
20000627	Organization Effectiveness Specialist 3	1.00	0.00	0.00	63,342 - 76,578	-
20000639	Organization Effectiveness Supervisor	0.00	1.00	1.00	71,249 - 86,311	86,320
20000669	Park Designer	4.00	4.00	4.00	71,141 - 85,903	338,302
20000680	Payroll Specialist 2	4.00	5.00	5.00	40,726 - 49,171	232,099
20000740	Principal Drafting Aide	0.00	4.00	4.00	53,351 - 64,610	241,410
20000743	Principal Engineering Aide	86.00	83.00	70.00	53,351 - 64,610	4,214,676
20000518	Principal Survey Aide	19.00	21.00	20.00	58,698 - 71,074	1,339,075
20001234	Program Coordinator	0.00	1.00	1.00	28,080 - 147,160	112,050
20001222	Program Manager	3.00	4.00	3.00	50,128 - 184,332	369,409
20000760	Project Assistant	26.00	32.00	32.00	61,752 - 74,407	2,229,263
20000761	Project Officer 1	16.00	12.00	11.00	71,099 - 85,860	866,261
20000763	Project Officer 2	6.00	8.00	7.00	81,949 - 99,074	671,955
20001042	Safety and Training Manager	0.00	1.00	1.00	71,249 - 86,311	84,594
20000847	Safety Officer	0.00	0.00	1.00	61,795 - 74,622	61,797

Engineering and Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000869	Senior Account Clerk	1.00	0.00	0.00	38,482 - 46,432	-
20000885	Senior Civil Engineer	33.00	33.00	35.00	81,949 - 99,074	3,392,378
20000890	Senior Civil Engineer	0.00	0.00	4.00	81,949 - 99,074	362,044
20000927	Senior Clerk/Typist	1.00	1.00	0.00	38,482 - 46,432	-
20000904	Senior Electrical Engineer	1.00	1.00	1.00	81,949 - 99,074	99,070
20000900	Senior Engineering Aide	11.00	11.00	11.00	47,399 - 57,304	563,871
20001014	Senior Land Surveyor	2.00	2.00	2.00	90,147 - 108,971	199,118
20000015	Senior Management Analyst	12.00	12.00	13.00	63,342 - 76,578	961,584
20000918	Senior Planner	5.00	5.00	5.00	80,579 - 97,427	484,213
20000929	Senior Survey Aide	4.00	4.00	4.00	52,146 - 63,045	224,674
20000926	Senior Traffic Engineer	2.00	2.00	2.00	81,949 - 99,074	196,654
90000964	Student Engineer - Hourly	4.50	4.00	4.00	28,808 - 34,154	154,891
20000970	Supervising Management Analyst	7.00	8.00	8.00	71,249 - 86,311	656,601
21000177	Trainer	0.00	1.00	1.00	57,691 - 69,723	64,995
20001041	Training Supervisor	1.00	1.00	1.00	63,342 - 76,578	75,437
20000756	Word Processing Operator Bilingual - Regular	10.00	5.00	6.00	33,605 - 40,459	225,611
	Budgeted Vacancy Factor					(7,435,254)
	CADD Certification					3,207
	Infrastructure In-Training Pay					845,271
	Infrastructure Registration Pay					1,981,348
	Landscape Architect Lic					25,355
	Overtime Budgeted					379,270
	Reg Pay For Engineers					1,872,373
	Sick Leave - Hourly					6,273
	Termination Pay Annual Leave					82,776
	Vacation Pay In Lieu					606,533
FTE, Salaries, and Wages Subtotal		745.75	782.50	825.50		\$ 58,994,752

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 257,508	\$ 266,344	\$ 268,927	\$ 2,583
Flexible Benefits	7,235,778	8,107,421	8,953,248	845,827
Long-Term Disability	5	-	184,572	184,572
Medicare	740,026	800,041	836,608	36,567
Other	13	-	-	-
Other Post-Employment Benefits	3,911,231	4,207,936	4,386,221	178,285
Retiree Medical Trust	54,629	69,797	76,910	7,113
Retirement 401 Plan	43,477	47,880	49,166	1,286
Retirement ADC	15,825,480	17,286,899	19,024,283	1,737,384
Retirement DROP	137,829	157,277	121,167	(36,110)
Risk Management Administration	662,502	827,847	738,123	(89,724)
Supplemental Pension Savings Plan	3,068,094	3,732,165	3,940,757	208,592
Unemployment Insurance	75,662	79,437	81,915	2,478
Workers' Compensation	167,613	298,748	266,827	(31,921)

Engineering and Capital Projects

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits Subtotal	\$ 32,179,847	\$ 35,881,792	\$ 38,928,724	\$ 3,046,932
Total Personnel Expenditures			\$ 97,923,476	

Engineering and Capital Projects

Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund	FY2019* Actual	FY2020** Budget	FY2021*** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (9,626,692)	\$ (11,918,110)	\$ (6,615,006)
TOTAL BALANCE AND RESERVES	\$ (9,626,692)	\$ (11,918,110)	\$ (6,615,006)
REVENUE			
Charges for Services	\$ 93,364,841	\$ 115,836,658	\$ 115,732,090
Fines Forfeitures and Penalties	19,500	-	-
Other Revenue	8,059	-	-
Revenue from Use of Money and Property	(199,526)	-	-
Transfers In	19,275	-	-
TOTAL REVENUE	\$ 93,212,149	\$ 115,836,658	\$ 115,732,090
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 83,585,457	\$ 103,918,548	\$ 109,117,084
OPERATING EXPENSE			
Personnel Expenses	\$ 49,592,516	\$ 59,462,142	\$ 58,994,752
Fringe Benefits	32,933,081	37,369,109	38,928,724
Supplies	538,802	1,072,737	344,408
Contracts	6,398,313	9,480,478	8,563,854
Information Technology	4,672,441	6,959,870	8,202,446
Energy and Utilities	413,740	367,548	414,970
Other Expenses	866,140	866,553	866,553
Transfers Out	473	130,303	-
Capital Expenditures	88,059	-	-
TOTAL OPERATING EXPENSE	\$ 95,503,567	\$ 115,708,740	\$ 116,315,707
TOTAL EXPENSE	\$ 95,503,567	\$ 115,708,740	\$ 116,315,707
BALANCE****	\$ (11,918,110)	\$ (11,790,192)	\$ (7,198,623)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 83,585,457	\$ 103,918,548	\$ 109,117,084

* Revenue and Expense Statement data includes all financial accounts necessary to calculate budgetary fund balance, therefore, the Fiscal Year 2019 data may vary from other budget publication sections.

** At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

*** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

**** The Engineering & Capital Projects Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2021 to address negative balances.

Engineering and Capital Projects

Department Summary¹

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	29.00	43.00	0.00	(43.00)
Personnel Expenditures	\$ 2,018,561	\$ 4,269,152	\$ -	\$ (4,269,152)
Non-Personnel Expenditures	305,463	1,255,374	-	(1,255,374)
Total Department Expenditures	\$ 2,324,023	\$ 5,524,526	\$ -	\$ (5,524,526)
Total Department Revenue	\$ 1,148,971	\$ 5,109,743	\$ -	\$ (5,109,743)

Engineering & Capital Projects Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Public Works - Contracts	\$ 2,324,023	\$ 5,524,526	\$ -	\$ (5,524,526)
Total	\$ 2,324,023	\$ 5,524,526	\$ -	\$ (5,524,526)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Public Works - Contracts	29.00	43.00	0.00	(43.00)
Total	29.00	43.00	0.00	(43.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 110,833	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(24,156)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(359,696)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(829,723)	-

¹ In the Fiscal Year 2021 Adopted Budget, the Public Works – Contracts Department budget was consolidated into the Engineering & Capital Projects Department.

Engineering and Capital Projects

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Works - Contracts Restructure	(43.00)	(4,421,784)	(5,109,743)
Transfer of 43.00 FTE positions and associated non-personnel expenditures from the Public Works - Contracts Department to the Engineering & Capital Projects Department.			
Total	(43.00) \$	(5,524,526) \$	(5,109,743)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 1,265,327	\$ 2,781,835	\$ -	(2,781,835)
Fringe Benefits	753,234	1,487,317	-	(1,487,317)
PERSONNEL SUBTOTAL	2,018,561	4,269,152	-	(4,269,152)
NON-PERSONNEL				
Supplies	\$ 3,937	\$ 37,374	\$ -	(37,374)
Contracts	54,937	856,947	-	(856,947)
Information Technology	246,402	359,696	-	(359,696)
Energy and Utilities	(4)	857	-	(857)
Other	-	500	-	(500)
Capital Expenditures	190	-	-	-
NON-PERSONNEL SUBTOTAL	305,463	1,255,374	-	(1,255,374)
Total	\$ 2,324,023	\$ 5,524,526	\$ -	(5,524,526)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 1,148,951	\$ 5,109,743	\$ -	(5,109,743)
Other Revenue	20	-	-	-
Total	\$ 1,148,971	\$ 5,109,743	\$ -	(5,109,743)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	2.00	3.00	0.00	\$ 39,449 - 47,528	\$ -
20000024	Administrative Aide 2	1.00	0.00	0.00	45,444 - 54,769	-
20000070	Assistant Engineer-Civil	0.00	2.00	0.00	61,752 - 74,407	-
20000071	Assistant Engineer-Civil	14.00	19.00	0.00	61,752 - 74,407	-
20000143	Associate Engineer-Civil	0.00	3.00	0.00	71,099 - 85,860	-
20000145	Associate Engineer-Civil	3.00	4.00	0.00	71,099 - 85,860	-
20000119	Associate Management Analyst	1.00	1.00	0.00	57,691 - 69,723	-
20000539	Clerical Assistant 2	2.00	1.00	0.00	31,929 - 38,482	-
20001168	Deputy Director	1.00	1.00	0.00	50,128 - 184,332	-
20000743	Principal Engineering Aide	0.00	1.00	0.00	53,351 - 64,610	-
20000760	Project Assistant	1.00	1.00	0.00	61,752 - 74,407	-
20000761	Project Officer 1	0.00	1.00	0.00	71,099 - 85,860	-
20000885	Senior Civil Engineer	0.00	1.00	0.00	81,949 - 99,074	-
20000890	Senior Civil Engineer	3.00	2.00	0.00	81,949 - 99,074	-

Engineering and Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000015	Senior Management Analyst	1.00	1.00	0.00	63,342 - 76,578	-
20000756	Word Processing Operator	0.00	2.00	0.00	33,605 - 40,459	-
FTE, Salaries, and Wages Subtotal		29.00	43.00	0.00	\$	-

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,902	\$ 5,412	\$ -	\$ (5,412)
Flexible Benefits	204,681	454,767	-	(454,767)
Medicare	20,003	39,942	-	(39,942)
Other Post-Employment Benefits	111,424	238,875	-	(238,875)
Retiree Medical Trust	2,173	5,190	-	(5,190)
Retirement 401 Plan	2,103	2,231	-	(2,231)
Retirement ADC	298,086	453,271	-	(453,271)
Retirement DROP	696	3,325	-	(3,325)
Risk Management Administration	18,875	46,995	-	(46,995)
Supplemental Pension Savings Plan	83,379	210,396	-	(210,396)
Unemployment Insurance	2,159	4,102	-	(4,102)
Workers' Compensation	4,753	22,811	-	(22,811)
Fringe Benefits Subtotal	\$ 753,234	\$ 1,487,317	\$ -	\$ (1,487,317)
Total Personnel Expenditures			\$ -	

Environmental Services



Page Intentionally Left Blank

Environmental Services



Description

The Environmental Services Department ensures residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management. The Department consists of three Divisions: Collection Services, Disposal & Environmental Protection, and Waste Reduction.

The Collection Services Division provides regular collection of residential refuse, recyclables and greens, and collection and maintenance of street litter containers in business districts.

The Disposal & Environmental Protection Division operates the Miramar Landfill, an organic recycling facility, and a household hazardous-waste transfer facility; maintains eight closed landfills and eight inactive burn sites; ensures regulatory compliance of the City's underground fuel storage tanks; performs inspections and manages abatements of lead and asbestos in City facilities; and provides education on lead and asbestos, and management of household hazardous waste.

The Waste Reduction Division is responsible for zero-waste planning; provides education, training, and programs for residents and businesses; and enforces solid waste and recycling codes. The Division is also responsible for managing and implementing the Clean SD Program which includes illegal dumping removal, waste abatements, planned curbside cleanups in neighborhoods, and sidewalk sanitization.

The vision is:

Sustainable communities for all

The mission is:

To reliably manage solid waste, conserve resources, and protect the environment

Environmental Services

Goals and Objectives

Goal 1: *Protect and enhance environmental quality*

- Reduce greenhouse gas emissions consistent with the adopted Climate Action Plan
- Increase waste diversion
- Extend the useful life of Miramar Landfill
- Reduce environmental and safety hazards in neighborhoods

Goal 2: *Promote fiscal integrity and stability*

- Ensure the stability of the Department’s financial system within a zero-waste environment

Goal 3: *Ensure excellence in service delivery*

- Provide excellent customer service

Goal 4: *Maintain a safe and innovative workforce*

- Provide an environment that fosters success and innovation
- Promote an environment of safe working practices

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of Compressed Natural Gas (CNG) waste collection vehicles increased by 2035	50%	53%	64%	64%	75%
Continuous operation of City landfill gas collection systems	N/A	N/A	1	0.91	1
Percent of waste diverted from City Facilities (minimum goal of 50% diversion)	50%	72%	50%	50%	50%
Tons of household hazardous waste collected citywide ¹	350	450	380	333	400
Collection Services complaint rate (per 10,000 stops)	< 0.5%	0.1 %	< 0.5%	0.1 %	< 0.5%
Percentage of clients who indicate that they are satisfied with services provided	100%	100%	100%	99%	100%

1. Tons collected is down due to the COVID-19 pandemic and the subsequent closing of the Household Hazardous Waste program. The Household Hazardous Waste Transfer Facility was closed from March 21, 2020 to June 6, 2020. Two one-day Used Oil collection events were also cancelled in FY2020.

Environmental Services

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	423.50	429.26	430.26	1.00
Personnel Expenditures	\$ 41,484,570	\$ 43,653,770	\$ 42,975,563	\$ (678,207)
Non-Personnel Expenditures	61,706,227	72,085,574	80,003,393	7,917,819
Total Department Expenditures	\$ 103,190,847	\$ 115,739,344	\$ 122,978,956	\$ 7,239,612
Total Department Revenue	\$ 68,684,197	\$ 59,295,478	\$ 65,986,210	\$ 6,690,732

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Collection Services	\$ 33,975,567	\$ 34,503,642	\$ 36,258,709	\$ 1,755,067
Disposal & Environmental Protection	1,882,682	1,825,098	1,977,763	152,665
Environmental Services	1,628,591	2,356,652	2,043,812	(312,840)
Waste Reduction	5,774,014	9,447,613	9,951,948	504,335
Total	\$ 43,260,853	\$ 48,133,005	\$ 50,232,232	\$ 2,099,227

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Collection Services	107.87	107.87	100.87	(7.00)
Disposal & Environmental Protection	15.45	14.45	14.95	0.50
Environmental Services	14.16	13.96	13.68	(0.28)
Waste Reduction	34.24	36.40	43.40	7.00
Total	171.72	172.68	172.90	0.22

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Clean SD Addition of 1.00 Code Compliance Supervisor, 2.00 Code Compliance Officers and associated non-personnel expenditures to maintain current services levels for the Clean SD program of 24 hours/7 days a week.	3.00	\$ 2,869,324	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,550,655	-
CARES Act Funding Addition of one-time non-personnel expenditure and one-time CARES Act revenue to support enhanced refuse collection efforts during the COVID-19 pandemic.	0.00	1,121,118	1,151,426

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Clean SD - Code Compliance Officers Addition of 4.00 Code Compliance Officers and associated non-personnel expenditures to support encampment abatement activities.	4.00	320,434	-
Redistribution of Position Redistribution of positions to better align the budget with the Mayor's Clean SD Initiative.	0.85	133,386	-
Addition of Environmental Health Inspector 2 Addition of 1.00 Environmental Health Inspector 2 and associated revenue to support the Santa Clara Paint Lawsuit Settlement agreement.	1.00	84,692	84,306
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	21,222	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	17,252	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	9,569	-
Reduction of Fueling Station Expenditures Reduction of non-personnel expenditures associated with anticipated savings in maintenance of the fueling station.	0.00	(35,000)	-
Reduction in Non-Personnel Expenditures Reduction of non-personnel expenditures supporting the Collection Services Division.	0.00	(54,183)	-
Position Amendment Reduction of 1.00 Clerical Assistant 2.	(0.63)	(76,082)	-
Reduction of Contractual Services Reduction of non-personnel expenditures in contractual services supporting the Waste Reduction Division.	0.00	(84,352)	-
Reduction of Hazmat Inspector 2 Reduction of 1.00 Hazmat Inspector 2 supporting the Disposal and Environmental Protection Division.	(1.00)	(106,054)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures supporting the weekly collection services, hazardous waste storage, and training.	0.00	(140,921)	-
Environmental Services Sidewalk Sanitizing Reduction of non-personnel expenditures related to sidewalk sanitizing services savings.	0.00	(200,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(715,951)	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction in the Weekly Residential Refuse Collection Program Reduction of 5.00 Sanitation Driver 2s, and 2.00 Sanitation Driver 3s that support the Weekly Residential Refuse Collection Program.	(7.00)	(875,467)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(2,740,415)	(360,000)
Revised Container Delivery Revenue Adjustment to reflect revised revenue projections for the delivery of automated refuse containers for the weekly Residential Refuse Collection Program.	0.00	-	40,000
Revenue Adjustment Adjustment to reflect revised revenue projections.	0.00	-	20,000
Total	0.22 \$	2,099,227 \$	935,732

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 9,490,928	\$ 9,801,107	\$ 9,624,756	(176,351)
Fringe Benefits	7,264,486	7,580,208	7,389,820	(190,388)
PERSONNEL SUBTOTAL	16,755,413	17,381,315	17,014,576	(366,739)
NON-PERSONNEL				
Supplies	\$ 318,344	\$ 317,938	\$ 395,962	78,024
Contracts	23,314,343	26,409,587	29,642,524	3,232,937
Information Technology	641,909	1,268,130	1,221,137	(46,993)
Energy and Utilities	2,222,680	2,749,765	1,950,459	(799,306)
Other	7,630	6,270	7,574	1,304
Capital Expenditures	534	-	-	-
NON-PERSONNEL SUBTOTAL	26,505,440	30,751,690	33,217,656	2,465,966
Total	\$ 43,260,853	\$ 48,133,005	\$ 50,232,232	\$ 2,099,227

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 904,597	\$ 849,845	\$ 864,151	14,306
Fines Forfeitures and Penalties	46,356	39,500	59,500	20,000
Licenses and Permits	125,185	140,000	140,000	-
Other Local Taxes	166,031	450,000	160,000	(290,000)
Other Revenue	169,606	140,000	180,000	40,000
Rev from Federal Agencies	-	-	1,151,426	1,151,426
Total	\$ 1,411,775	\$ 1,619,345	\$ 2,555,077	\$ 935,732

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.35	2.35	2.35	\$ 33,605 - 40,459	\$ 88,559

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000012	Administrative Aide 1	0.80	0.80	0.80	39,449 - 47,528	38,025
20000024	Administrative Aide 2	0.20	1.20	1.83	45,444 - 54,769	91,278
20000860	Area Refuse Collection Supervisor	4.00	4.00	4.00	54,253 - 64,760	258,707
20000088	Assistant Engineer-Mechanical	0.60	0.00	0.00	61,752 - 74,407	-
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	33,863 - 185,643	52,283
20000119	Associate Management Analyst	2.86	2.58	2.58	57,691 - 69,723	169,245
20000266	Cashier	1.00	1.00	1.00	33,605 - 40,459	33,613
20000306	Code Compliance Officer	19.00	21.00	27.00	39,728 - 47,807	1,188,702
20000307	Code Compliance Supervisor	3.00	4.00	5.00	45,766 - 54,769	257,591
20000302	Community Development Specialist 3	2.00	2.00	0.00	66,436 - 80,316	-
20001168	Deputy Director	0.86	1.25	1.25	50,128 - 184,332	167,349
20000863	District Refuse Collection Supervisor	1.20	1.20	1.20	63,664 - 76,234	91,482
21000625	Environmental Health Coordinator	0.00	0.00	2.00	66,435 - 80,309	160,618
20000038	Environmental Health Inspector 2	5.00	4.00	5.00	58,765 - 71,249	343,720
20000037	Environmental Health Manager	1.00	1.00	1.00	77,867 - 94,476	91,363
20001149	Environmental Services Director	0.35	0.35	0.35	63,127 - 239,144	61,619
20000924	Executive Assistant	0.35	0.35	0.35	46,475 - 56,208	19,670
20001049	General Utility Supervisor	0.00	0.20	0.20	63,320 - 76,578	15,313
20000521	Hazardous Materials Inspector 2	3.50	3.50	2.00	58,765 - 71,249	130,000
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	64,739 - 78,447	77,260
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	77,867 - 94,476	35,050
20000501	Heavy Truck Driver 2	2.00	2.00	2.00	40,094 - 48,344	92,730
20000178	Information Systems Administrator	0.38	0.38	0.38	78,404 - 94,948	36,082
20000290	Information Systems Analyst 2	1.14	1.52	1.52	57,691 - 69,723	99,631
20000293	Information Systems Analyst 3	0.38	0.38	0.38	63,342 - 76,578	29,101
20000998	Information Systems Analyst 4	0.76	0.76	0.76	71,249 - 86,311	65,596
20000172	Payroll Specialist 1	0.56	0.56	0.56	38,938 - 46,862	20,901
20000680	Payroll Specialist 2	0.96	1.16	1.16	40,726 - 49,171	50,860
20001222	Program Manager	1.89	1.89	2.24	50,128 - 184,332	246,289
20000783	Public Information Clerk	6.04	6.04	4.78	33,605 - 40,459	188,483
20000776	Public Works Dispatcher	1.20	1.20	1.20	38,160 - 45,981	53,602
20001032	Public Works Supervisor	1.00	1.00	1.00	52,857 - 63,987	52,853
20000562	Recycling Specialist 2	0.50	0.00	0.00	57,691 - 69,723	-

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001042	Safety and Training Manager	0.36	0.36	0.36	71,249 - 86,311	31,070
20000847	Safety Officer	0.35	0.35	0.35	61,795 - 74,622	25,587
20000854	Safety Representative 2	0.35	0.35	0.35	53,845 - 65,125	18,850
20000859	Sanitation Driver 1	10.00	10.00	10.00	39,406 - 47,120	433,275
20000857	Sanitation Driver 2	76.00	76.00	71.00	48,301 - 56,917	3,922,324
20000851	Sanitation Driver 3	9.00	9.00	7.00	50,708 - 59,711	400,005
20000885	Senior Civil Engineer	0.10	0.10	0.10	81,949 - 99,074	9,767
20000965	Senior Code Compliance Supervisor	2.00	1.00	1.00	50,343 - 60,420	57,363
20000015	Senior Management Analyst	0.45	0.45	0.45	63,342 - 76,578	33,527
20000947	Supervising Hazardous Materials Inspector	0.00	0.00	1.00	71,163 - 86,289	71,406
20000970	Supervising Management Analyst	1.43	1.60	1.60	71,249 - 86,311	132,838
20001053	Utility Worker 2 Bilingual - Regular	5.00	4.00	4.00	35,560 - 42,328	159,859
	Budgeted Vacancy Factor					5,266
	Infrastructure Registration Pay					(639,941)
	Overtime Budgeted					1,584
	Reg Pay For Engineers					519,007
	Standby Pay					1,488
	Termination Pay Annual Leave					2,193
	Vacation Pay In Lieu					27,629
						104,084
FTE, Salaries, and Wages Subtotal		171.72	172.68	172.90		\$ 9,624,756

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 22,101	\$ 24,438	\$ 23,893	\$ (545)
Flexible Benefits	1,778,387	1,891,820	1,863,042	(28,778)
Long-Term Disability	-	-	31,304	31,304
Medicare	136,511	130,068	129,219	(849)
Other Post-Employment Benefits	979,301	993,416	1,007,635	14,219
Retiree Medical Trust	7,308	8,653	9,089	436
Retirement 401 Plan	5,955	5,645	5,894	249
Retirement ADC	3,270,595	3,412,512	3,230,515	(181,997)
Retirement DROP	39,900	37,533	41,548	4,015
Risk Management Administration	166,008	195,410	169,577	(25,833)
Supplemental Pension Savings Plan	583,039	598,188	596,982	(1,206)
Unemployment Insurance	14,153	14,164	13,912	(252)
Workers' Compensation	261,229	268,361	267,210	(1,151)
Fringe Benefits Subtotal	\$ 7,264,486	\$ 7,580,208	\$ 7,389,820	\$ (190,388)
Total Personnel Expenditures			\$ 17,014,576	

Environmental Services

Automated Refuse Container Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Collection Services	\$ 1,291,295	\$ 1,333,324	\$ 1,537,573	\$ 204,249
Total	\$ 1,291,295	\$ 1,333,324	\$ 1,537,573	\$ 204,249

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Automated Refuse Containers Addition of non-personal expenditures and associated revenue to support the purchase and sale of automated refuse containers.	0.00	\$ 200,000	\$ 200,000
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	4,249	-
Total	0.00	\$ 204,249	\$ 200,000

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Supplies	\$ 1,072,991	\$ 1,150,000	\$ 1,350,000	\$ 200,000
Contracts	211,369	150,000	150,000	-
Information Technology	6,687	33,324	37,573	4,249
Other	248	-	-	-
NON-PERSONNEL SUBTOTAL	1,291,295	1,333,324	1,537,573	204,249
Total	\$ 1,291,295	\$ 1,333,324	\$ 1,537,573	\$ 204,249

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 1,262,852	\$ 1,000,000	\$ 1,200,000	\$ 200,000
Other Revenue	25	-	-	-
Rev from Money and Prop	29,561	-	-	-
Total	\$ 1,292,437	\$ 1,000,000	\$ 1,200,000	\$ 200,000

Recycling Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Collection Services	\$ 17,717,833	\$ 20,171,405	\$ 19,014,779	\$ (1,156,626)
Disposal & Environmental Protection	1,354,833	1,622,093	1,458,272	(163,821)
Environmental Services	2,310,023	2,722,296	3,370,626	648,330
Waste Reduction	1,910,185	2,544,092	7,087,129	4,543,037

Environmental Services

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Total	\$ 23,292,874	\$ 27,059,886	\$ 30,930,806	\$ 3,870,920

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Collection Services	84.97	84.97	84.97	0.00
Disposal & Environmental Protection	5.55	5.55	5.05	(0.50)
Environmental Services	8.34	8.65	8.80	0.15
Waste Reduction	12.62	14.91	14.91	0.00
Total	111.48	114.08	113.73	(0.35)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Contractual Services Addition of non-personnel expenditures for processing and marketing services for the City's Curbside Recycling contracts.	0.00	\$ 4,600,000	\$ -
Addition of Operating Reserves Budget Addition of non-personnel expenditures for operating reserves to maintain the current reserve target.	0.00	260,000	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve at 60 percent of the required level.	0.00	103,696	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	103,319	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	52,794	-
Human Resources Support Addition of non-personnel expenditures to support Human Resource services.	0.00	50,000	-
Regular Rate of Pay Addition of personnel expenditures related to the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	27,314	-
Redistribution of Position Redistribution of positions to better align the budget with the Mayor's Clean SD Initiative.	(0.19)	24,929	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	23,631	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Branch Management Cost Allocation Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	23,628	-
Non-Standard Hourly Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	3,307	-
Position Amendment Reduction of Clerical Assistant 2.	(0.16)	(9,097)	-
Reduction of Fueling Station Expenditures Reduction of non-personnel expenditures associated with anticipated savings in maintenance of the fueling station.	0.00	(50,000)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in supplies and contracts for the Household Hazardous Materials Management program.	0.00	(60,000)	-
Reduction of Contractual Services Reduction of non-personnel expenditures due to anticipated savings in contractual services.	0.00	(100,000)	-
Reduction of Supplies Reduction of non-personnel expenditures due to anticipated savings in supplies.	0.00	(100,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(110,751)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(170,937)	-
Reduction in Vehicle Purchases Reduction of non-personnel expenditures related to vehicle purchases.	0.00	(240,000)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(560,913)	-
Revised AB 939 Fee Revenue Adjustment to reflect revised revenue projections for AB 939 Fees based on the annual Consumer Price Index increase.	0.00	-	1,500,000
Revised Exempt Tons Subsidy Revenue Adjustment to reflect revised revenue projections for AB 939 fee Exempt Tons subsidy transfer from the Refuse Disposal Fund.	0.00	-	310,000

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Container Delivery Revenue	0.00	-	50,000
Adjustment to reflect revised revenue projections in support of the bi-weekly Residential Recycling and Greenery Collection Programs.			
Reduction of Service Level Agreement Revenue	0.00	-	(100,000)
Adjustment to reflect revised revenue projections in support of the Household Hazardous Waste Program.			
Total	(0.35) \$	3,870,920 \$	1,760,000

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 5,696,455	\$ 6,196,076	\$ 5,936,154	\$ (259,922)
Fringe Benefits	4,601,521	4,959,151	4,816,592	(142,559)
PERSONNEL SUBTOTAL	10,297,976	11,155,227	10,752,746	(402,481)
NON-PERSONNEL				
Supplies	\$ 1,050,461	\$ 1,571,037	\$ 1,431,434	\$ (139,603)
Contracts	10,814,204	12,687,950	17,169,499	4,481,549
Information Technology	300,784	321,826	427,963	106,137
Energy and Utilities	809,447	1,232,822	761,061	(471,761)
Other	19,622	24,407	24,407	-
Reserves	-	-	260,000	260,000
Transfers Out	-	66,617	103,696	37,079
Capital Expenditures	379	-	-	-
NON-PERSONNEL SUBTOTAL	12,994,898	15,904,659	20,178,060	4,273,401
Total	\$ 23,292,874	\$ 27,059,886	\$ 30,930,806	\$ 3,870,920

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 17,903,130	\$ 16,207,557	\$ 17,657,557	\$ 1,450,000
Fines Forfeitures and Penalties	3,062,419	2,083,103	2,083,103	-
Other Local Taxes	2,891,904	3,410,000	3,410,000	-
Other Revenue	948,206	30,000	30,000	-
Rev from Money and Prop	1,629,390	611,100	611,100	-
Rev from Other Agencies	606,902	600,000	600,000	-
Transfers In	1,677,467	690,000	1,000,000	310,000
Total	\$ 28,719,417	\$ 23,631,760	\$ 25,391,760	\$ 1,760,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.61	1.61	1.61	\$ 33,605 - 40,459	\$ 64,574
20000012	Administrative Aide 1	0.00	0.11	0.11	39,449 - 47,528	5,231
20000024	Administrative Aide 2	1.50	1.50	1.66	45,444 - 54,769	86,607
20000860	Area Refuse Collection Supervisor	3.00	3.00	3.00	54,253 - 64,760	194,250

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000088	Assistant Engineer-Mechanical	0.40	0.00	0.00	61,752 - 74,407	-
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	33,863 - 185,643	46,308
20000119	Associate Management Analyst	2.25	3.37	3.37	57,691 - 69,723	213,624
20000266	Cashier	1.00	1.00	1.00	33,605 - 40,459	34,452
20000306	Code Compliance Officer	2.00	2.00	2.00	39,728 - 47,807	91,713
20000354	Custodian 2	0.31	0.31	0.31	28,080 - 33,342	8,854
20001168	Deputy Director	0.46	0.50	0.50	50,128 - 184,332	67,306
20000863	District Refuse Collection Supervisor	0.80	0.80	0.80	63,664 - 76,234	60,982
20001149	Environmental Services Director	0.31	0.31	0.31	63,127 - 239,144	54,576
20000924	Executive Assistant	0.31	0.31	0.31	46,475 - 56,208	17,426
20000521	Hazardous Materials Inspector 2	1.50	1.50	1.00	58,765 - 71,249	45,233
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	64,739 - 78,447	77,260
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	77,867 - 94,476	35,038
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	38,654 - 46,045	38,646
20000178	Information Systems Administrator	0.28	0.28	0.28	78,404 - 94,948	26,591
20000290	Information Systems Analyst 2	0.84	1.12	1.12	57,691 - 69,723	73,406
20000293	Information Systems Analyst 3	0.28	0.28	0.28	63,342 - 76,578	21,445
20000998	Information Systems Analyst 4	0.56	0.56	0.56	71,249 - 86,311	48,338
90001073	Management Intern - Hourly	0.00	1.26	1.26	28,080 - 31,158	35,374
20000172	Payroll Specialist 1	0.41	0.41	0.41	38,938 - 46,862	15,309
20000680	Payroll Specialist 2	0.70	0.66	0.66	40,726 - 49,171	29,654
20001222	Program Manager	0.75	0.75	1.06	50,128 - 184,332	118,214
20000783	Public Information Clerk	1.28	2.28	1.96	33,605 - 40,459	74,553
20000776	Public Works Dispatcher	0.70	0.70	0.70	38,160 - 45,981	31,264
20001032	Public Works Supervisor	0.25	0.25	0.25	52,857 - 63,987	15,995
20000557	Recycling Program Manager	0.38	0.38	0.38	81,885 - 99,117	37,658
20000562	Recycling Specialist 2	4.46	4.46	4.46	57,691 - 69,723	279,871
20000565	Recycling Specialist 3	2.00	2.00	2.00	63,342 - 76,578	149,620
20001042	Safety and Training Manager	0.31	0.31	0.31	71,249 - 86,311	26,761
20000847	Safety Officer	0.31	0.31	0.31	61,795 - 74,622	22,660
20000854	Safety Representative 2	0.31	0.31	0.31	53,845 - 65,125	16,691
20000859	Sanitation Driver 1	12.00	12.00	12.00	39,406 - 47,120	505,068
20000857	Sanitation Driver 2	55.00	55.00	55.00	48,301 - 56,917	2,929,243
20000851	Sanitation Driver 3	5.00	5.00	5.00	50,708 - 59,711	289,578
20000927	Senior Clerk/Typist	1.11	1.00	1.00	38,482 - 46,432	45,497
20000015	Senior Management Analyst	0.41	0.41	0.41	63,342 - 76,578	30,564

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	1.43	1.27	1.27	71,249 - 86,311	104,949
20000561	Supervising Recycling Specialist	1.00	1.00	1.00	71,249 - 86,311	86,320
20001053	Utility Worker 2 Bilingual - Regular	3.50	3.00	3.00	35,560 - 42,328	126,984
	Budgeted Vacancy Factor					3,831
	Exceptional Performance					(705,912)
	Pay-Classified					792
	Overtime Budgeted					286,506
	Standby Pay					563
	Termination Pay Annual					13,893
	Leave					
	Vacation Pay In Lieu					52,794
FTE, Salaries, and Wages Subtotal		111.48	114.08	113.73		\$ 5,936,154

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 14,823	\$ 16,863	\$ 15,608	\$ (1,255)
Flexible Benefits	1,075,625	1,176,844	1,218,082	41,238
Long-Term Disability	-	-	19,442	19,442
Medicare	85,883	84,355	80,397	(3,958)
Other	364	-	-	-
Other Post-Employment Benefits	602,950	632,894	614,793	(18,101)
Retiree Medical Trust	4,805	5,862	5,985	123
Retirement 401 Plan	2,720	2,132	2,742	610
Retirement ADC	2,128,364	2,275,107	2,163,994	(111,113)
Retirement DROP	15,100	14,780	14,062	(718)
Risk Management Administration	102,195	124,505	103,460	(21,045)
Supplemental Pension Savings Plan	363,932	405,635	383,006	(22,629)
Unemployment Insurance	8,666	9,006	8,629	(377)
Workers' Compensation	196,096	211,168	186,392	(24,776)
Fringe Benefits Subtotal	\$ 4,601,521	\$ 4,959,151	\$ 4,816,592	\$ (142,559)
Total Personnel Expenditures			\$ 10,752,746	

Refuse Disposal Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Collection Services	\$ 1,047,853	\$ 1,222,987	\$ 1,323,084	\$ 100,097
Disposal & Environmental Protection	24,285,407	26,812,283	27,765,131	952,848
Environmental Services	3,456,923	4,360,868	4,323,192	(37,676)
Waste Reduction	6,555,640	6,816,991	6,866,938	49,947
Total	\$ 35,345,824	\$ 39,213,129	\$ 40,278,345	\$ 1,065,216

Environmental Services

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Collection Services	7.16	7.16	9.16	2.00
Disposal & Environmental Protection	82.00	84.00	85.00	1.00
Environmental Services	12.00	12.39	10.52	(1.87)
Waste Reduction	39.14	38.95	38.95	0.00
Total	140.30	142.50	143.63	1.13

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Miramar Landfill Heavy Duty Equipment Addition of one-time non-personnel expenditures to purchase heavy equipment at the Miramar Landfill.	0.00	\$ 2,200,000	\$ -
Landfill Gas Collection System Operations Addition of non-personnel expenditures for landfill gas system operations, maintenance, and gas supply services at the Miramar Landfill.	0.00	1,800,000	-
Vehicles for Field Operations Addition of non-personnel expenses for three vehicles to support illegal dumping abetments and community clean ups.	0.00	600,000	-
Fee Exempt Tons Subsidy Addition of non-personnel expenditures for Assembly Bill 939 Fee Exempt Tons subsidy transferred to the Recycling Fund.	0.00	400,000	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	136,500	-
Addition of Utility Workers Addition of 2.00 Utility Worker 2s to service waste containers related to the Clean SD Initiative.	2.00	118,354	-
Addition of Operating Reserves Budget Addition of non-personnel expenditures for operating reserves.	0.00	100,000	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve at 60% of the required level.	0.00	76,348	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	60,866	-
Regular Rate of Pay Addition of personnel expenditures related to the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	52,301	-
Human Resources Support Addition of non-personnel expenditures for Human Resources services.	0.00	50,000	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Branch Management Cost Allocation Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	34,068	-
Position Amendment Reduction of Clerical Assistant 2.	(0.21)	(11,929)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in the Street Litter Container and Maintenance Program.	0.00	(18,750)	-
Environmental Services Operations Station (ESOS) Reduction of non-personnel expenditures related to Environmental Services Operations Station (ESOS) repair services.	0.00	(30,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(40,088)	-
Reduction of Ridgehaven Facility Budget Reduction of non-personnel expenditures due to anticipated savings in repair and maintenance at the Ridgehaven Facility.	0.00	(60,000)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(83,620)	-
Reduction of Contractual Services Reduction of miscellaneous contractual services due to anticipated savings.	0.00	(148,347)	-
Redistribution of Position Redistribution of positions to better align the budget with the Mayor's Clean SD Initiative.	(0.66)	(158,315)	-
Reduction of Equipment Rental Reduction of non-personnel expenditures due to anticipated savings in equipment rental.	0.00	(298,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(408,468)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(3,305,704)	-
Revised Clean Fill Dirt Program Revenue Adjustment to reflect revised revenue projections for the Clean Fill Dirt Program.	0.00	-	2,000,000

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Refuse Disposal Fee Revenue Adjustment to reflect revised revenue projections for Refuse Disposal franchise and non-franchise fees based on the annual Consumer Price Index increase.	0.00	-	1,000,000
Revised Greens/Wood Fee Revenue Adjustment to reflect revised revenue projections for greens and wood fees.	0.00	-	400,000
Revised Sale of Landfill Gas Revenue Adjustment to reflect revised revenue projections for the sale of landfill gas.	0.00	-	350,000
Revised Reimbursement Revenue Adjustment to reflect revised revenue projections for reimbursement from the Automated Refuse Container Fund in support of the Litter Collection Program.	0.00	-	45,000
Total	1.13 \$	1,065,216 \$	3,795,000

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 8,083,190	\$ 8,409,593	\$ 8,528,507	\$ 118,914
Fringe Benefits	6,347,990	6,707,635	6,679,734	(27,901)
PERSONNEL SUBTOTAL	14,431,180	15,117,228	15,208,241	91,013
NON-PERSONNEL				
Supplies	\$ 1,182,857	\$ 1,559,044	\$ 1,516,928	\$ (42,116)
Contracts	15,529,045	17,379,015	17,277,962	(101,053)
Information Technology	554,014	600,747	754,005	153,258
Energy and Utilities	1,873,898	1,593,961	1,464,287	(129,674)
Other	33,222	30,574	30,574	-
Reserves	-	-	100,000	100,000
Transfers Out	1,687,304	682,560	1,076,348	393,788
Capital Expenditures	54,303	2,250,000	2,850,000	600,000
NON-PERSONNEL SUBTOTAL	20,914,644	24,095,901	25,070,104	974,203
Total	\$ 35,345,824	\$ 39,213,129	\$ 40,278,345	\$ 1,065,216

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 34,538,548	\$ 31,292,751	\$ 35,246,251	\$ 3,953,500
Fines Forfeitures and Penalties	306,868	105,000	36,500	(68,500)
Other Revenue	570,379	750,000	650,000	(100,000)
Rev from Money and Prop	1,264,501	846,622	856,622	10,000
Transfers In	34,800	-	-	-
Total	\$ 36,715,096	\$ 32,994,373	\$ 36,789,373	\$ 3,795,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.04	2.04	2.04	\$ 33,605 - 40,459	\$ 81,923

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000012	Administrative Aide 1	2.20	3.09	2.09	39,449 - 47,528	97,665
20000024	Administrative Aide 2	1.30	1.30	1.51	45,444 - 54,769	80,109
20000860	Area Refuse Collection Supervisor	1.00	1.00	1.00	54,253 - 64,760	64,750
20000070	Assistant Engineer-Civil	2.00	2.00	1.00	61,752 - 74,407	71,671
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	33,863 - 185,643	50,795
20000143	Associate Engineer-Civil	5.00	5.00	5.00	71,099 - 85,860	429,310
20000119	Associate Management Analyst	2.39	2.05	2.05	57,691 - 69,723	117,775
20000649	Biologist 3	1.00	0.00	0.00	76,080 - 92,117	-
20000354	Custodian 2	0.69	0.69	0.69	28,080 - 33,342	19,712
20001168	Deputy Director	1.68	1.25	1.25	50,128 - 184,332	171,631
20000389	Disposal Site Representative	8.00	8.00	8.00	35,173 - 42,479	316,773
20000390	Disposal Site Supervisor	2.00	2.00	2.00	55,607 - 67,209	134,238
21000451	Environmental Biologist 3	0.00	1.00	1.00	76,440 - 92,581	92,581
20001149	Environmental Services Director	0.34	0.34	0.34	63,127 - 239,144	59,856
20000430	Equipment Operator 2	8.00	8.00	8.00	44,133 - 52,771	420,436
20000423	Equipment Technician 2	1.00	1.00	1.00	42,156 - 50,257	50,253
20000431	Equipment Technician 3	1.00	1.00	1.00	46,282 - 55,285	55,286
20000924	Executive Assistant	0.34	0.34	0.34	46,475 - 56,208	19,106
20001049	General Utility Supervisor	3.00	2.80	2.80	63,320 - 76,578	213,165
20000521	Hazardous Materials Inspector 2	4.00	4.00	4.00	58,765 - 71,249	276,896
20000494	Hazardous Materials Program Manager	0.10	0.10	0.10	77,867 - 94,476	7,787
20000502	Heavy Truck Driver 1	5.00	5.00	5.00	38,654 - 46,045	205,702
20000501	Heavy Truck Driver 2	4.00	4.00	4.00	40,094 - 48,344	193,356
20000178	Information Systems Administrator	0.34	0.34	0.34	78,404 - 94,948	32,279
20000290	Information Systems Analyst 2	1.02	1.36	1.36	57,691 - 69,723	89,129
20000293	Information Systems Analyst 3	0.34	0.34	0.34	63,342 - 76,578	26,041
20000998	Information Systems Analyst 4	0.68	0.68	0.68	71,249 - 86,311	58,706
20000589	Laborer	11.00	11.00	11.00	31,134 - 37,086	386,551
20000580	Landfill Equipment Operator	19.00	19.00	19.00	50,708 - 60,656	1,102,692
20001019	Land Surveying Associate	1.00	1.00	1.00	78,208 - 94,453	92,564
20000439	Master Fleet Technician	1.00	1.00	1.00	53,372 - 63,944	63,939
20000172	Payroll Specialist 1	0.03	0.03	0.03	38,938 - 46,862	1,116
20000680	Payroll Specialist 2	1.34	1.18	1.18	40,726 - 49,171	46,304
20001187	Principal Planner	1.00	1.00	1.00	50,128 - 184,332	96,054
20001222	Program Manager	1.36	1.36	0.70	50,128 - 184,332	81,483
20000783	Public Information Clerk	1.68	2.68	2.26	33,605 - 40,459	85,777
20000776	Public Works Dispatcher	0.10	0.10	0.10	38,160 - 45,981	4,473
20001032	Public Works Supervisor	1.75	1.75	1.75	52,857 - 63,987	111,007
20000557	Recycling Program Manager	0.62	0.62	0.62	81,885 - 99,117	61,454

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000562	Recycling Specialist 2	4.54	4.54	4.54	57,691 - 69,723	301,906
20000565	Recycling Specialist 3	2.00	2.00	2.00	63,342 - 76,578	139,922
20001042	Safety and Training Manager	0.33	0.33	0.33	71,249 - 86,311	28,489
20000847	Safety Officer	0.34	0.34	0.34	61,795 - 74,622	24,852
20000854	Safety Representative 2	0.34	0.34	0.34	53,845 - 65,125	18,310
20000885	Senior Civil Engineer	0.90	1.90	3.90	81,949 - 99,074	333,673
20000927	Senior Clerk/Typist	0.89	0.00	0.00	38,482 - 46,432	-
20000907	Senior Disposal Site Representative	2.00	3.00	2.00	38,482 - 46,561	92,979
20000015	Senior Management Analyst	1.14	1.14	1.14	63,342 - 76,578	86,402
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	81,949 - 99,074	99,070
20000918	Senior Planner	1.00	1.00	1.00	80,579 - 97,427	93,530
20000989	Supervising Disposal Site Representative	2.00	2.00	2.00	42,350 - 51,181	102,321
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	71,163 - 86,289	86,299
20000970	Supervising Management Analyst	1.14	1.13	2.13	71,249 - 86,311	163,665
20000561	Supervising Recycling Specialist	1.00	1.00	1.00	71,249 - 86,311	86,320
20001051	Utility Worker 1	8.00	8.00	8.00	32,573 - 38,740	290,798
20001053	Utility Worker 2	13.00	13.00	15.00	35,560 - 42,328	612,351
20000756	Word Processing Operator	1.00	1.00	1.00	33,605 - 40,459	40,456
	Bilingual - Regular					5,463
	Budgeted Vacancy Factor					(539,355)
	Exceptional Performance Pay-Classified					1,426
	Infrastructure In-Training Pay					33,327
	Infrastructure Registration Pay					58,968
	Overtime Budgeted					594,538
	Reg Pay For Engineers					92,160
	Standby Pay					2,847
	Termination Pay Annual Leave					46,579
	Vacation Pay In Lieu					60,866
FTE, Salaries, and Wages Subtotal		140.30	142.50	143.63		\$ 8,528,507

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 32,847	\$ 30,002	\$ 30,074	\$ 72
Flexible Benefits	1,469,443	1,601,694	1,688,273	86,579
Long-Term Disability	-	-	26,480	26,480
Medicare	118,322	112,071	112,268	197
Other Post-Employment Benefits	796,203	842,065	831,867	(10,198)
Retiree Medical Trust	6,609	7,638	8,194	556

Environmental Services

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Retirement 401 Plan	2,144	1,939	1,951	12
Retirement ADC	3,017,940	3,068,249	2,963,802	(104,447)
Retirement DROP	22,052	21,961	27,880	5,919
Risk Management Administration	134,983	165,711	139,998	(25,713)
Supplemental Pension Savings Plan	526,978	542,531	549,441	6,910
Unemployment Insurance	11,817	11,875	11,708	(167)
Workers' Compensation	208,650	301,899	287,798	(14,101)
Fringe Benefits Subtotal	\$ 6,347,990	\$ 6,707,635	\$ 6,679,734	\$ (27,901)
Total Personnel Expenditures			\$ 15,208,241	

Refuse Disposal Fund - Miramar Closure Fund

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	\$ 545,472	\$ 50,000	\$ 50,000	\$ -
Total	\$ 545,472	\$ 50,000	\$ 50,000	\$ -

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Automated Refuse Container Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,393,355	\$ 1,394,497	\$ 1,605,655
TOTAL BALANCE AND RESERVES	\$ 1,393,355	\$ 1,394,497	\$ 1,605,655
REVENUE			
Charges for Services	\$ 1,262,852	\$ 1,000,000	\$ 1,200,000
Other Revenue	25	-	-
Revenue from Use of Money and Property	29,561	-	-
TOTAL REVENUE	\$ 1,292,437	\$ 1,000,000	\$ 1,200,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,685,792	\$ 2,394,497	\$ 2,805,655
OPERATING EXPENSE			
Supplies	\$ 1,072,991	\$ 1,150,000	\$ 1,350,000
Contracts	211,369	150,000	150,000
Information Technology	6,687	33,324	37,573
Other Expenses	248	-	-
TOTAL OPERATING EXPENSE	\$ 1,291,295	\$ 1,333,324	\$ 1,537,573
TOTAL EXPENSE	\$ 1,291,295	\$ 1,333,324	\$ 1,537,573
BALANCE	\$ 1,394,497	\$ 1,061,173	\$ 1,268,082
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,685,792	\$ 2,394,497	\$ 2,805,655

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Recycling Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 15,380,086	\$ 20,195,266	\$ 16,981,174
Continuing Appropriation - CIP	15,390,378	15,088,325	16,009,102
Operating Reserve	3,360,000	3,860,000	3,860,000
Pension Stability Reserve	-	56,163	122,780
TOTAL BALANCE AND RESERVES	\$ 34,130,464	\$ 39,199,754	\$ 36,973,057
REVENUE			
Charges for Services	\$ 17,903,130	\$ 16,207,557	\$ 17,657,557
Fines Forfeitures and Penalties	3,062,419	2,083,103	2,083,103
Other Local Taxes	2,891,904	3,410,000	3,410,000
Other Revenue	948,206	30,000	30,000
Revenue from Other Agencies	606,902	600,000	600,000
Revenue from Use of Money and Property	1,629,390	611,100	611,100
Transfers In	1,677,467	690,000	1,000,000
TOTAL REVENUE	\$ 28,719,417	\$ 23,631,760	\$ 25,391,760
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 62,849,881	\$ 62,831,514	\$ 62,364,817
OPERATING EXPENSE			
Personnel Expenses	\$ 5,696,455	\$ 6,196,076	\$ 5,936,154
Fringe Benefits	4,601,521	4,959,151	4,816,592
Supplies	1,050,461	1,571,037	1,431,434
Contracts	10,814,204	12,687,950	17,169,499
Information Technology	300,784	321,826	427,963
Energy and Utilities	809,447	1,232,822	761,061
Other Expenses	19,622	24,407	24,407
Transfers Out	-	66,617	103,696
Capital Expenditures	379	-	-
Reserves	-	-	260,000
TOTAL OPERATING EXPENSE	\$ 23,292,874	\$ 27,059,886	\$ 30,930,806
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 55,200	\$ 1,100,000	-
CIP Expenditures	302,053	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 302,053	\$ -	\$ -
TOTAL EXPENSE	\$ 23,650,127	\$ 28,159,886	\$ 30,930,806
RESERVES			
Continuing Appropriation - CIP	\$ 15,088,325	\$ 15,088,325	\$ 16,009,102
Operating Reserve	3,860,000	3,860,000	3,860,000
Pension Stability Reserve	56,163	122,780	226,476
TOTAL RESERVES	\$ 19,004,488	\$ 19,071,105	\$ 20,095,578
BALANCE	\$ 20,195,266	\$ 15,600,523	\$ 11,338,433
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 62,849,881	\$ 62,831,514	\$ 62,364,817

Environmental Services

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund	FY2019* Actual	FY2020** Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 13,850,234	\$ 13,114,052	\$ 9,748,149
Continuing Appropriation - CIP	41,363,525	29,125,684	26,661,960
Operating Reserve	5,100,000	5,600,000	5,600,000
Pension Stability Reserve	-	71,962	154,522
TOTAL BALANCE AND RESERVES	\$ 60,313,759	\$ 47,911,699	\$ 42,164,632
REVENUE			
Charges for Services	\$ 34,538,548	\$ 31,292,751	\$ 35,246,251
Fines Forfeitures and Penalties	306,868	105,000	36,500
Other Revenue	561,512	750,000	650,000
Revenue from Use of Money and Property	1,264,501	846,622	856,622
Transfers In	34,800	-	-
TOTAL REVENUE	\$ 36,706,229	\$ 32,994,373	\$ 36,789,373
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 97,019,988	\$ 80,906,072	\$ 78,954,005
OPERATING EXPENSE			
Personnel Expenses	\$ 8,083,190	\$ 8,409,593	\$ 8,528,507
Fringe Benefits	6,347,990	6,707,635	6,679,734
Supplies	1,182,857	1,559,044	1,516,928
Contracts	15,529,045	17,379,015	17,277,962
Information Technology	554,014	600,747	754,005
Energy and Utilities	1,873,898	1,593,961	1,464,287
Other Expenses	33,222	30,574	30,574
Transfers Out	1,687,304	682,560	1,076,348
Capital Expenditures	54,303	2,250,000	2,850,000
Reserves	-	-	100,000
TOTAL OPERATING EXPENSE	\$ 35,345,824	\$ 39,213,129	\$ 40,278,345
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,524,625	\$ 4,300,000	-
CIP Expenditures	12,237,841	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 12,237,841	\$ -	\$ -
TOTAL EXPENSE	\$ 49,108,289	\$ 43,513,129	\$ 40,278,345
RESERVES			
Continuing Appropriation - CIP	\$ 29,125,684	\$ 29,125,684	\$ 26,661,960
Operating Reserve	5,600,000	5,600,000	5,600,000
Pension Stability Reserve	71,962	154,522	230,870
TOTAL RESERVES	\$ 34,797,647	\$ 34,880,207	\$ 32,492,830
BALANCE	\$ 13,114,052	\$ 2,512,736	\$ 6,182,830
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 97,019,988	\$ 80,906,072	\$ 78,954,005

* Revenue and Expense Statement data includes all financial accounts necessary to calculate budgetary fund balance, therefore, the Fiscal Year 2019 data may vary from other budget publication sections.

Environmental Services

** At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Environmental Services

Revenue and Expense Statement (Non-General Fund)

Refuse Disposal Fund - Miramar Closure Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 30,999,512	\$ 31,544,983	\$ 32,159,027
TOTAL BALANCE AND RESERVES	\$ 30,999,512	\$ 31,544,983	\$ 32,159,027
REVENUE			
Revenue from Use of Money and Property	\$ 545,472	\$ 50,000	\$ 50,000
TOTAL REVENUE	\$ 545,472	\$ 50,000	\$ 50,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 31,544,983	\$ 31,594,983	\$ 32,209,027
TOTAL EXPENSE	\$ -	\$ -	\$ -
BALANCE	\$ 31,544,983	\$ 31,594,983	\$ 32,209,027
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 31,544,983	\$ 31,594,983	\$ 32,209,027

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Environmental Services



Page Intentionally Left Blank

Ethics Commission



Page Intentionally Left Blank

Ethics Commission



Description

Founded in 2001, the Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics laws, which include the City's campaign and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons who fall within its jurisdiction, conducts live training sessions, administers online training programs, and proposes governmental ethics law reforms. For more information concerning the Ethics Commission, please visit the Commission's website at www.sandiego.gov/ethics.

The vision is:

To advance the principles of open government, transparency, and an informed citizenry through the timely disclosure of financial information by candidates, political committees, lobbyists, and City Officials.

The mission is:

To preserve public confidence in our City government through education, advice, and the prompt and fair enforcement of local governmental ethics laws.

Ethics Commission

Goals and Objectives

Goal 1: Educate City officials, City candidates and lobbyists about the various provisions in the City's governmental ethics laws

- Provide prompt, informal advice via telephone, email and in person
- Issue formal advisory opinions
- Prepare and disseminate educational materials such as fact sheets and manuals
- Provide live and online training courses for City officials, candidates, and lobbyists

Goal 2: Ensure compliance with the City's governmental ethics laws through audit and enforcement activities

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of authorized investigations completed within 180 calendar days	90%	100%	90%	90%	90%
Percentage of authorized investigations completed within 360 calendar days	100%	100%	100%	100%	100%
Percentage of complaints reviewed within 30 calendar days	100%	100%	100%	100%	100%
Percentage of educational materials updated within 30 days of legislative changes (both State and local)	100%	100%	100%	100%	100%
Percentage of requests for technical assistance (informal advice regarding campaign, lobbying, and ethics laws) responded to within 24 hours	100%	100%	100%	100%	100%

Ethics Commission

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	5.00	5.50	6.25	0.75
Personnel Expenditures	\$ 937,512	\$ 1,030,248	\$ 1,091,289	\$ 61,041
Non-Personnel Expenditures	102,610	267,850	275,045	7,195
Total Department Expenditures	\$ 1,040,122	\$ 1,298,098	\$ 1,366,334	\$ 68,236
Total Department Revenue	\$ 30,548	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Ethics Commission	\$ 1,040,122	\$ 1,298,098	\$ 1,366,334	\$ 68,236
Total	\$ 1,040,122	\$ 1,298,098	\$ 1,366,334	\$ 68,236

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Ethics Commission	5.00	5.50	6.25	0.75
Total	5.00	5.50	6.25	0.75

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.50	\$ 130,012	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	22,965	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(1,790)	-
Ethics Commission Director Succession Plan Addition of 1.00 Ethics Commission Director for succession planning.	0.25	(15,257)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(15,770)	-

Ethics Commission

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction for Independent Departments	0.00	(51,924)	-
Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.			
Total	0.75 \$	68,236 \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 574,745	\$ 655,207	\$ 716,683	61,476
Fringe Benefits	362,768	375,041	374,606	(435)
PERSONNEL SUBTOTAL	937,512	1,030,248	1,091,289	61,041
NON-PERSONNEL				
Supplies	\$ 5,184	\$ 9,824	\$ 9,841	17
Contracts	77,369	237,256	237,177	(79)
Information Technology	14,837	15,770	23,027	7,257
Energy and Utilities	1,570	-	-	-
Other	3,650	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	102,610	267,850	275,045	7,195
Total	\$ 1,040,122	\$ 1,298,098	\$ 1,366,334	\$ 68,236

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 10,328	\$ -	\$ -	-
Fines Forfeitures and Penalties	20,220	-	-	-
Total	\$ 30,548	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001220	Executive Director	1.00	1.00	1.25	\$ 50,128 - 184,332	\$ 207,565
20001234	Program Coordinator	1.00	1.00	1.00	28,080 - 147,160	80,392
20001222	Program Manager	3.00	3.50	4.00	50,128 - 184,332	464,078
	Adjust Budget To Approved Levels					(51,924)
	Vacation Pay In Lieu					16,572
FTE, Salaries, and Wages Subtotal		5.00	5.50	6.25		\$ 716,683

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,745	\$ 7,503	\$ 5,718	(1,785)
Flexible Benefits	72,705	79,294	90,096	10,802
Insurance	1,070	-	-	-
Long-Term Disability	-	-	2,610	2,610
Medicare	8,684	9,235	10,906	1,671

Ethics Commission

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Post-Employment Benefits	31,985	33,688	39,334	5,646
Retiree Medical Trust	449	614	1,034	420
Retirement ADC	194,916	187,451	153,449	(34,002)
Retirement DROP	3,677	4,294	4,509	215
Risk Management Administration	5,419	6,628	6,620	(8)
Supplemental Pension Savings Plan	34,577	43,673	57,589	13,916
Unemployment Insurance	959	981	1,158	177
Workers' Compensation	582	1,680	1,583	(97)
Fringe Benefits Subtotal	\$ 362,768	\$ 375,041	\$ 374,606	\$ (435)
Total Personnel Expenditures			\$ 1,091,289	



Page Intentionally Left Blank

Fire-Rescue



Page Intentionally Left Blank



Description

The Fire-Rescue Department protects the life and property of San Diego residents and visitors through a variety of safety services. Serving an area of approximately 343 square miles with a resident population of 1.4 million, Fire-Rescue operates 49 fire stations, an air operations base, two 911 communications centers, a training facility, nine permanent lifeguard stations, and 35 seasonal lifeguard towers.

The major activities performed by the Fire-Rescue Department include fire suppression, emergency medical treatment and transport, technical rescue, hazardous materials response, fire investigation, explosives disarmament, fire safety inspection and education programs, equipment and facilities maintenance, boating enforcement and rescue, beach safety and swimmer rescue, and the operation of two 911 communications centers.

The vision is:

To be a recognized leader in safety services through strong leadership and professionalism, and the continuous improvement of operations and service delivery methods.

The mission is:

To provide the highest level of emergency/rescue services, hazard prevention, and safety education, while ensuring the protection of life, property, and the environment.

Goals and Objectives

Goal 1: Rapidly respond to emergency situations

- Quickly and safely respond to all requests for emergency service
- Establish and maintain the resources needed to save lives and property, as well as preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fires

Goal 2: Ensure effective leadership and financial management for the efficient provision of fire-rescue services

- Identifying needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

- Meet the high internal and external customer expectations by treating each customer interaction with responsiveness, competency, and professionalism

Goal 4: Develop and maintain a skilled fire-rescue workforce

- Provide a comprehensive training program for employees
- Recruit a diverse applicant pool that mirrors the community served
- Retain a qualified workforce
- Ensure effective and efficient staffing and deployment models

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Cost/Loss Index (budget per capita + fire loss per capita)	< \$190	\$202	< \$190	\$218	< \$190
EMS customer satisfaction survey results (on a scale of 1-5) ¹	≥ 4.0	4.7	≥ 4.0	4.7	≥ 4.0
Number of civilian fire deaths per 100,000 population ²	0.25	0.21	0.25	0.11	0.25
Percentage of 911 calls answered in 15 seconds or less after transfer to Fire dispatch ³	95%	97%	95%	97%	95%
Percent of first responder arrival on emergencies within 6:30 minutes from the assignment of the responder by dispatch to arrival on scene of emergency ⁴	90%	N/A	90%	78%	90%
Percent of first responder assignment to "E" level medical emergencies and fire/rescue emergencies within 1 minute from the receipt of the 911 call in fire dispatch to the fire company notification ⁵	90%	N/A	90%	46%	90%

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of annual inspections completed within 90 days of annual inspection date	90%	90%	90%	86%	90%
Percentage of effective response force (at least 17 personnel) emergency response arrival within 10:30 minutes ⁶	90%	81%	90%	84%	90%
Percentage of privately-owned parcels subject to brush management regulation inspected for compliance annually ⁷	36%	21%	36%	30%	36%
Percentage of structure fires confined to area or room of origin ⁶	80%	57%	80%	58%	80%
Percentage of vegetation fire confined to three or less acres	90%	99%	90%	96%	90%
Ratio of fatal drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0:18M	0:18M	0:18M	0:18M	0:18M

1. Fiscal Year 2020 is based on actuals for first quarter of Fiscal Year 2020. Data from second quarter to fourth quarter are unavailable at this time due to COVID-19 impacts.
2. Fire deaths can vary significantly from year to year.
3. The National Emergency Number Association (NENA) and National Fire Protection Agency (NFPA) redefined this performance standard to 911 call answer within 15 seconds, 95% of the time. The previous performance standard was 911 call answer within 10 seconds, 90% of the time.
4. This measure has been adjusted to 6:30 minutes beginning in Fiscal Year 2020 to reflect that the measure now focuses on the interval from the time the first responder is assigned to the time the first responder arrives on scene. The previous measure included dispatch processing time (measured now separately) which was not a function of first responder arrival time. Also refer to footnote #6.
5. First responder (fire engines and trucks) response time has been changed to more appropriately measure the response time of the individual unit (and not include dispatch processing time). The dispatch component is now measured in as measure #4. This metric was revised beginning in Fiscal Year 2020 to narrow the focus to "E" level emergencies which are time critical.
6. The Department's inability to meet response time goals is heavily influenced by an insufficient number of geographically distributed resources to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's Standards of Response Coverage Deployment was conducted in 2011, and updated in 2017, which identified communities where additional resources are needed to achieve compliance.
7. The Department was unable to meet target due to unfilled positions.



Page Intentionally Left Blank

Fire-Rescue

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	1,258.52	1,323.52	1,365.67	42.15
Personnel Expenditures	\$ 239,064,095	\$ 245,494,657	\$ 249,104,731	\$ 3,610,074
Non-Personnel Expenditures	47,688,672	53,592,578	52,801,740	(790,838)
Total Department Expenditures	\$ 286,752,767	\$ 299,087,235	\$ 301,906,471	\$ 2,819,236
Total Department Revenue	\$ 64,525,417	\$ 69,188,067	\$ 102,329,985	\$ 33,141,918

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administrative Operations	\$ 5,230,747	\$ 6,810,327	\$ 4,372,544	\$ (2,437,783)
Communications	15,647,768	16,883,890	17,211,729	327,839
Community Risk Reduction	8,733,607	8,935,359	8,855,349	(80,010)
Emergency Medical Services-Fire	1,069,602	427,108	4,080,778	3,653,670
Emergency Operations	204,817,279	214,188,216	215,160,038	971,822
Lifeguard Services	25,050,038	24,425,777	25,264,138	838,361
Logistics	2,819,294	2,676,439	2,858,902	182,463
Special Operations	9,565,904	10,558,609	9,644,713	(913,896)
Total	\$ 272,934,238	\$ 284,905,725	\$ 287,448,191	\$ 2,542,466

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administrative Operations	32.00	42.00	36.00	(6.00)
Communications	76.14	68.14	77.00	8.86
Community Risk Reduction	50.00	56.00	56.00	0.00
Emergency Medical Services-Fire	2.00	1.00	1.00	0.00
Emergency Operations	879.00	925.00	968.67	43.67
Lifeguard Services	170.38	174.38	171.00	(3.38)
Logistics	9.00	10.00	11.00	1.00
Special Operations	22.00	31.00	29.00	(2.00)
Total	1,240.52	1,307.52	1,349.67	42.15

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 2,472,961	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	2,203,038	-
CARES Act Funding One-time addition of non-personnel expenditures and associated revenue to support an increase in emergency medical services and upstaffing to respond to the COVID-19 pandemic.	0.00	1,912,365	4,972,970
Overtime Fringe Adjustment Addition of fringe benefits associated to overtime expenditures.	0.00	1,680,267	-
North University Fire Station Addition of 12.00 FTE positions and associated non-personnel expenditures to support operations of the new North University Fire Station. Due to the opening of the fire station in the fall of Fiscal Year 2021, the budget reflects the adjusted equivalent of 9.00 FTE, which will be annualized in Fiscal Year 2022.	9.00	1,456,115	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	536,280	-
Port Security Vessel Grant Match Addition of non-personnel expenditures related to a Port Security Grant match for the purchase of a lifeguard vessel.	0.00	250,000	-
Structural PPE Replacement Addition of one-time non-personnel expenditures for the replacement of structural personal protective equipment.	0.00	237,986	-
Transfer of Program Manager Transfer of 1.00 Program Manager from the Office of Homeland Security to the Fire-Rescue Department to support the Employee Wellness Program.	1.00	151,358	-
Reimbursable Airport Training & Equipment Addition of reimbursable non-personnel expenditures associated to mandated Airport Authority training and equipment.	0.00	138,000	138,000
Addition of Deputy Fire Chief Addition of 1.00 Deputy Fire Chief and reduction of 1.00 Fire Battalion Chief to oversee multiple areas with the reorganization of the Emergency Command and Data Center Battalion Chiefs.	0.00	28,503	-
Addition of Fire Dispatch Administrator Addition of 1.00 Fire Dispatch Administrator and reduction of 1.00 Information Systems Analyst 4 for span of control and to meet dispatch service levels to other agencies.	0.00	16,047	-

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(3.52)	(2,337)	-
Addition of Computer Aided Dispatch Program Manager Addition of 1.00 Program Manager and reduction of non-personnel expenditures to support the Computer Aided Dispatch (CAD) system.	1.00	(52,826)	-
Reduction in Fuel Costs Reduction of fleet fuel due to revised projections.	0.00	(55,346)	-
Elimination of Mobile Operation Detail Unit Elimination of the mobile operation detail unit which provides nighttime response in the Gaslamp area.	0.00	(112,087)	-
Reduction of Swift Water and Cliff Rescue/Training Reduction of non-personnel expenditures associated to Swift Water Rescue Team (SRT) and Cliff Rescue Instructor Training.	0.00	(115,090)	-
Reduction of Helicopter Maintenance Reduction of non-personnel expenditures associated with the maintenance of Helicopter 1 as a result of the aircraft being placed in storage.	0.00	(350,000)	-
Reduction of South UC Fast Response Squad Reduction of 2.00 Fire Captains and 2.00 Fire Fighter 2s associated with the elimination of the South University City Fast Response Squad. Due to the timing of the elimination, the budget reflects the adjusted equivalent reduction of 2.33 FTE.	(2.33)	(388,806)	-
Fire-Rescue Relief Pool Addition of 37.00 FTE positions and one additional fire academy for a Relief Pool to backfill existing positions, offset by a reduction of overtime expenditures.	37.00	(506,722)	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(607,206)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(1,911,558)	(966,217)
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,215,504)	-
Budgeted Vacancy Factor Adjustment to Vacancy Factor due to anticipated personnel vacancies.	0.00	(2,222,972)	-
CARES Act Funding Addition of one-time revenue to support payroll costs for public safety employees for services substantially dedicated to mitigating or responding to the COVID-19 pandemic.	0.00	-	33,937,136

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety Sales Tax Allocation	0.00	-	(953,373)
Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services & Debt Service Fund.			
Revised Inspection Services	0.00	-	(2,061,958)
Reduction of one-time revenue for inspection services not needed due to COVID-19 related closures and public event cancellations.			
Transient Occupancy Tax (TOT) Transfer	0.00	-	(2,235,285)
Adjustment to reimbursements to the Lifeguard Division for safety and maintenance of tourism-related facilities from the TOT Fund.			
Total	42.15 \$	2,542,466 \$	32,831,273

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 135,505,946	\$ 139,491,127	\$ 136,618,064	\$ (2,873,063)
Fringe Benefits	100,210,441	102,292,490	108,473,695	6,181,205
PERSONNEL SUBTOTAL	235,716,388	241,783,617	245,091,759	3,308,142
NON-PERSONNEL				
Supplies	\$ 4,772,218	\$ 4,376,920	\$ 4,314,518	\$ (62,402)
Contracts	19,527,098	21,765,880	18,485,983	(3,279,897)
Information Technology	3,644,535	5,536,362	7,652,555	2,116,193
Energy and Utilities	6,664,052	6,173,477	6,671,953	498,476
Other	35,932	135,292	134,986	(306)
Transfers Out	1,090	40,174	40,174	-
Capital Expenditures	536,648	342,000	428,000	86,000
Debt	2,036,277	4,752,003	4,628,263	(123,740)
NON-PERSONNEL SUBTOTAL	37,217,850	43,122,108	42,356,432	(765,676)
Total	\$ 272,934,238	\$ 284,905,725	\$ 287,448,191	\$ 2,542,466

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 33,315,617	\$ 39,592,694	\$ 35,017,470	\$ (4,575,224)
Licenses and Permits	635,059	693,990	486,505	(207,485)
Other Revenue	795,634	668,229	668,229	-
Rev from Federal Agencies	1,355,830	-	38,910,106	38,910,106
Rev from Other Agencies	3,575,137	3,119,352	2,776,601	(342,751)
Transfers In	10,924,966	10,770,976	9,817,603	(953,373)
Total	\$ 50,602,243	\$ 54,845,241	\$ 87,676,514	\$ 32,831,273

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,605 - 40,459	\$ 40,456
20000012	Administrative Aide 1	1.00	1.00	1.00	39,449 - 47,528	43,963

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000024	Administrative Aide 2	7.00	7.00	8.00	45,444 - 54,769	423,077
20000065	Air Operations Chief	1.00	1.00	1.00	88,266 - 106,830	106,829
20001119	Assistant Fire Chief	2.00	2.00	2.00	33,863 - 185,643	335,046
20000076	Assistant Fire Marshal-Civilian	2.00	2.00	2.00	88,266 - 106,830	195,104
20001188	Assistant to the Fire Chief	1.00	1.00	1.00	50,128 - 184,332	142,563
20000119	Associate Management Analyst	4.00	4.00	4.00	57,691 - 69,723	227,581
20000539	Clerical Assistant 2	12.00	12.00	11.00	31,929 - 38,482	401,502
20000306	Code Compliance Officer	6.00	6.00	6.00	39,728 - 47,807	271,492
20000307	Code Compliance Supervisor	1.00	1.00	1.00	45,766 - 54,769	53,671
20000617	Construction Estimator	1.00	1.00	1.00	57,304 - 69,315	57,304
20001189	Deputy Fire Chief	7.00	7.00	8.00	50,128 - 184,332	1,274,874
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	56,202
20000446	Fire Battalion Chief	32.00	34.00	34.00	88,266 - 106,830	3,613,652
20000449	Fire Captain	220.00	235.00	245.08	75,740 - 91,661	22,273,231
20000452	Fire Captain	1.00	1.00	1.00	75,740 - 91,661	91,666
20000450	Fire Captain-Metro Arson Strike Team	3.00	4.00	4.00	75,740 - 91,661	350,731
20001125	Fire Chief	1.00	1.00	1.00	63,127 - 239,144	218,754
20001242	Fire Dispatch Administrator	1.00	1.00	2.00	64,760 - 78,189	149,448
20000460	Fire Dispatcher	51.00	51.00	51.00	46,196 - 55,800	2,634,242
90000460	Fire Dispatcher - Hourly	3.14	3.14	3.00	46,196 - 55,800	152,194
20000510	Fire Dispatch Supervisor	7.00	7.00	7.00	53,136 - 64,158	435,335
20000454	Fire Engineer	207.00	220.00	231.25	65,727 - 79,457	17,976,275
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	65,727 - 79,457	224,642
20000456	Fire Fighter 1	0.00	0.00	1.00	41,791 - 50,278	50,272
20000457	Fire Fighter 2	346.00	367.00	387.33	56,037 - 67,639	24,737,270
20001245	Fire Fighter 3	84.00	84.00	84.00	58,830 - 71,013	5,928,501
20000066	Fire Helicopter Pilot	4.00	4.00	4.00	75,740 - 91,661	366,664
20000475	Fire Prevention Inspector 2	19.00	26.00	27.00	65,727 - 79,457	2,047,214
20000476	Fire Prevention Inspector 2-Civilian	9.00	8.00	7.00	65,727 - 79,457	541,272
20000477	Fire Prevention Supervisor	2.00	2.00	2.00	75,740 - 91,661	167,399
20000478	Fire Prevention Supervisor-Civilian	2.00	2.00	2.00	75,740 - 91,661	183,332
21000432	Geographic Info Systems Analyst 2	0.00	0.00	1.00	57,691 - 69,723	57,699
21000275	Helicopter Mechanic	2.00	4.00	4.00	75,224 - 90,780	332,010
20000290	Information Systems Analyst 2	6.00	6.00	6.00	57,691 - 69,723	402,299
20000293	Information Systems Analyst 3	3.00	3.00	3.00	63,342 - 76,578	226,365
20000998	Information Systems Analyst 4	1.00	1.00	0.00	71,249 - 86,311	-
90000603	Lifeguard 1 - Hourly	56.38	56.38	53.00	36,033 - 43,274	2,092,357
20000606	Lifeguard 2	59.00	59.00	59.00	52,448 - 63,471	3,697,191
20000619	Lifeguard 3	24.00	28.00	28.00	57,820 - 69,938	1,902,704
20001232	Lifeguard Chief	1.00	1.00	1.00	50,128 - 184,332	155,792
20000604	Lifeguard Sergeant	19.00	19.00	19.00	63,342 - 76,556	1,450,717

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000622	Marine Mechanic	2.00	2.00	2.00	47,335 - 56,767	113,526
20000599	Marine Safety Captain	1.00	1.00	1.00	91,919 - 110,934	110,926
20000601	Marine Safety Lieutenant	4.00	4.00	4.00	76,363 - 92,198	362,164
20001196	Paramedic Coordinator	0.00	1.00	1.00	28,080 - 147,160	108,472
20000680	Payroll Specialist 2	4.00	6.00	6.00	40,726 - 49,171	274,910
20000173	Payroll Supervisor	1.00	1.00	1.00	46,696 - 56,534	56,534
20001234	Program Coordinator	1.00	1.00	1.00	28,080 - 147,160	112,050
20001222	Program Manager	2.00	2.00	4.00	50,128 - 184,332	440,982
20000760	Project Assistant	1.00	1.00	1.00	61,752 - 74,407	74,402
20000763	Project Officer 2	1.00	1.00	1.00	81,949 - 99,074	99,070
20000869	Senior Account Clerk	1.00	1.00	2.00	38,482 - 46,432	84,906
20000927	Senior Clerk/Typist	2.00	2.00	2.00	38,482 - 46,432	89,035
20000400	Senior Drafting Aide	1.00	1.00	0.00	47,399 - 57,304	-
20000015	Senior Management Analyst	3.00	3.00	3.00	63,342 - 76,578	215,359
20000916	Senior Public Information Officer	1.00	1.00	1.00	57,691 - 69,723	69,722
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,320
20000756	Word Processing Operator	1.00	1.00	0.00	33,605 - 40,459	-
	Adjust Budget To Approved Levels					193,671
	Air Operations Pay					102,582
	Airport Transfer					58,585
	Annual Pump Testing					97,745
	Battalion Medical Off					92,771
	Bilingual - Dispatcher					13,104
	Bilingual Pay Fire					212,589
	Bilingual - Regular					18,928
	Breathing Apparatus Rep					39,054
	Budgeted Vacancy Factor					(9,789,879)
	Cliff Rescue Inst Pay					33,574
	'D' Div Pay					144,366
	Dispatcher Training					1,872
	Dive Team Pay					106,436
	Division Medical Officer Pay					20,787
	Emergency Medical Tech					7,226,595
	EMS Speciality Pay					91,974
	Explosive Ord Sqd					95,469
	Fire Admin Assign					971,740
	Fire Boat Operator Cert Pay					82,531
	Hazardous Mat. Squad					216,229
	Hose Repair					95,640
	K-9 Handler Fire					21,863
	Ladder Repair					92,765
	Metro Arson Strike Team					17,112
	Night Shift Pay					75,097
	Overtime Budgeted					33,270,885
	Paramedic Pay					2,551,824
	Paramedic Recert Bonus					122,970
	Paramedic Splty Pay					677,543

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
	Personal Watercraft Pay					3,784
	River Rescue Team-Full Time					6,993
	Shift Rotation Pay					4,945
	Sick Leave - Hourly					54,441
	Small Eq Repair					44,203
	Special Assignment Pay					37,500
	Standby Pay					15,136
	Star Team Paramedic					59,854
	Surf Boat Operator Cert Pay					66,518
	Termination Pay Annual Leave					350,195
	Urban Search & Rescue					261,250
	Vacation Pay In Lieu					369,553
FTE, Salaries, and Wages Subtotal		1,240.52	1,307.52	1,349.67		\$ 136,618,064

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,310,533	\$ 1,161,546	\$ 1,132,483	\$ (29,063)
Flexible Benefits	15,088,547	15,688,720	15,802,841	114,121
Insurance	3,351	-	-	-
Long-Term Disability	(2)	-	314,002	314,002
Medicare	1,924,939	1,457,644	1,944,897	487,253
Other Post-Employment Benefits	7,173,391	6,994,751	7,316,687	321,936
Retiree Health Contribution	592,177	-	-	-
Retiree Medical Trust	8,244	590,925	624,667	33,742
Retirement 401 Plan	5,065	4,638	5,087	449
Retirement ADC	61,787,294	63,965,072	67,821,257	3,856,185
Retirement DROP	366,193	375,111	373,143	(1,968)
Risk Management Administration	1,216,025	1,376,111	1,231,260	(144,851)
Supplemental Pension Savings Plan	4,880,399	4,383,325	5,576,547	1,193,222
Unemployment Insurance	142,815	136,383	139,156	2,773
Workers' Compensation	5,711,468	6,158,264	6,191,668	33,404
Fringe Benefits Subtotal	\$ 100,210,441	\$ 102,292,490	\$ 108,473,695	\$ 6,181,205
Total Personnel Expenditures			\$ 245,091,759	

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fire and Lifeguard Facilities Fund	\$ 1,391,787	\$ 1,391,981	\$ 1,395,631	\$ 3,650
Total	\$ 1,391,787	\$ 1,391,981	\$ 1,395,631	\$ 3,650

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00 \$	3,650 \$	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00 \$	3,650 \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 7,818	\$ 5,212	\$ 5,212	-
Transfers Out	1,383,969	1,386,769	1,390,419	3,650
NON-PERSONNEL SUBTOTAL	1,391,787	1,391,981	1,395,631	3,650
Total	\$ 1,391,787	\$ 1,391,981	\$ 1,395,631	\$ 3,650

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	\$ 5,676	\$ -	\$ -	-
Transfers In	1,383,570	1,383,570	1,383,570	-
Total	\$ 1,389,246	\$ 1,383,570	\$ 1,383,570	-

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Emergency Medical Services	11,869,282	12,170,687	12,437,595	266,908
Total	\$ 11,869,282	\$ 12,170,687	\$ 12,437,595	\$ 266,908

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Emergency Medical Services	17.00	15.00	15.00	0.00
Total	17.00	15.00	15.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00 \$	273,073 \$	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
CARES Act Funding One-time addition of non-personnel expenditures and associated revenue to support an increase in emergency medical services and upstaffing to respond to the COVID-19 pandemic.	0.00	123,167	310,645
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	90,197	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	32,127	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	15,000	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	6,261	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(30,084)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(242,833)	-
Total	0.00 \$	266,908 \$	310,645

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 1,798,802	\$ 2,424,166	\$ 2,490,582	\$ 66,416
Fringe Benefits	1,392,400	1,126,311	1,356,272	229,961
PERSONNEL SUBTOTAL	3,191,202	3,550,477	3,846,854	296,377
NON-PERSONNEL				
Supplies	\$ 349,209	\$ 253,409	\$ 253,409	\$ -
Contracts	1,462,033	1,392,319	1,445,726	53,407
Information Technology	189,609	307,437	224,561	(82,876)
Energy and Utilities	60	28,688	28,688	-
Other	30	42,710	42,710	-
Transfers Out	6,638,357	6,412,347	6,412,347	-
Capital Expenditures	38,782	183,300	183,300	-
NON-PERSONNEL SUBTOTAL	8,678,081	8,620,210	8,590,741	(29,469)
Total	\$ 11,869,282	\$ 12,170,687	\$ 12,437,595	\$ 266,908

Fire-Rescue

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
--	------------------	------------------	-------------------	-----------------------

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 11,530,059	\$ 11,904,871	\$ 11,904,871	\$ -
Other Revenue	334,100	409,235	409,235	-
Rev from Federal Agencies	-	-	310,645	310,645
Rev from Money and Prop	72,164	30,000	30,000	-
Transfers In	14,898	-	-	-
Total	\$ 11,951,222	\$ 12,344,106	\$ 12,654,751	\$ 310,645

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 45,444 - 54,769	\$ 54,766
20001189	Deputy Fire Chief	1.00	1.00	1.00	50,128 - 184,332	155,792
20000509	Emergency Medical Technician	1.00	0.00	0.00	28,212 - 34,056	-
20000446	Fire Battalion Chief	1.00	1.00	1.00	88,266 - 106,830	106,829
20000449	Fire Captain	1.00	1.00	1.00	75,740 - 91,661	91,666
20000457	Fire Fighter 2	1.00	1.00	1.00	56,037 - 67,639	67,642
20000496	Paramedic 2	5.00	5.00	5.00	47,986 - 67,642	318,554
20001196	Paramedic Coordinator	1.00	0.00	0.00	28,080 - 147,160	-
20001222	Program Manager	2.00	2.00	2.00	50,128 - 184,332	192,067
20001126	Quality Management Coordinator	3.00	3.00	3.00	28,080 - 147,160	312,354
	Bilingual - Regular					1,456
	Budgeted Vacancy Factor					(47,986)
	Emergency Medical Tech					45,622
	Fire Admin Assign					80,504
	Overtime Budgeted					849,433
	Paramedic Pay					35,442
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					9,486
	Vacation Pay In Lieu					32,127
FTE, Salaries, and Wages Subtotal		17.00	15.00	15.00		\$ 2,490,582

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
--	------------------	------------------	-------------------	-----------------------

Fringe Benefits

Employee Offset Savings	\$ 23,663	\$ 15,049	\$ 18,380	\$ 3,331
Flexible Benefits	203,096	207,293	204,196	(3,097)
Long-Term Disability	-	-	4,346	4,346
Medicare	24,579	19,931	20,732	801
Other	18,132	-	-	-
Other Post-Employment Benefits	97,067	91,875	88,102	(3,773)
Retiree Health Contribution	4,220	-	-	-
Retiree Medical Trust	657	804	5,224	4,420
Retirement ADC	823,794	616,907	866,602	249,695
Retirement DROP	3,705	4,449	5,192	743

Fire-Rescue

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Risk Management Administration	16,446	18,075	14,826	(3,249)
Supplemental Pension Savings Plan	74,134	79,922	69,437	(10,485)
Unemployment Insurance	2,273	1,918	1,928	10
Workers' Compensation	100,633	70,088	57,307	(12,781)
Fringe Benefits Subtotal	\$ 1,392,400	\$ 1,126,311	\$ 1,356,272	\$ 229,961
Total Personnel Expenditures			\$ 3,846,854	

Junior Lifeguard Program Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administrative Operations	\$ -	\$ -	\$ 1,000	\$ 1,000
Lifeguard Services	580,484	618,842	624,054	5,212
Total	\$ 580,484	\$ 618,842	\$ 625,054	\$ 6,212

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Lifeguard Services	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 4,555	\$ -
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	1,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	657	-
Total	0.00	\$ 6,212	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 74,040	\$ 76,578	\$ 76,586	8

Fire-Rescue

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits	82,465	83,985	89,532	5,547
PERSONNEL SUBTOTAL	156,505	160,563	166,118	5,555
NON-PERSONNEL				
Supplies	\$ 12,981	\$ 21,400	\$ 24,200	\$ 2,800
Contracts	410,997	431,696	428,610	(3,086)
Information Technology	-	-	943	943
Energy and Utilities	-	183	183	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	423,978	458,279	458,936	657
Total	\$ 580,484	\$ 618,842	\$ 625,054	\$ 6,212

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 582,706	\$ 615,150	\$ 615,150	-
Total	\$ 582,706	\$ 615,150	\$ 615,150	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000630	Organization Effectiveness Specialist 3	1.00	1.00	1.00	\$ 63,342 - 76,578	\$ 76,586
FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 76,586

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,221	\$ 2,297	\$ 2,298	\$ 1
Flexible Benefits	13,178	13,178	14,178	1,000
Long-Term Disability	-	-	266	266
Medicare	1,154	1,110	1,110	-
Other Post-Employment Benefits	6,397	6,125	6,293	168
Retirement ADC	56,014	57,395	61,682	4,287
Risk Management Administration	1,084	1,205	1,059	(146)
Supplemental Pension Savings Plan	2,221	2,297	2,298	1
Unemployment Insurance	127	118	118	-
Workers' Compensation	68	260	230	(30)
Fringe Benefits Subtotal	\$ 82,465	\$ 83,985	\$ 89,532	\$ 5,547
Total Personnel Expenditures			\$ 166,118	

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 138,882	\$ 3,070	\$ (573)
Continuing Appropriation - CIP	63,270	55,692	30,762
Continuing Appropriation - CIP	55,692	55,692	30,762
TOTAL BALANCE AND RESERVES	\$ 202,152	\$ 58,762	\$ 30,189
REVENUE			
Revenue from Use of Money and Property	\$ 5,676	\$ -	\$ -
Transfers In	1,383,570	1,383,570	1,383,570
TOTAL REVENUE	\$ 1,389,246	\$ 1,383,570	\$ 1,383,570
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,591,398	\$ 1,442,332	\$ 1,413,759
OPERATING EXPENSE			
Contracts	\$ 7,818	\$ 5,212	\$ 5,212
Transfers Out	1,383,969	1,386,769	1,390,419
TOTAL OPERATING EXPENSE	\$ 1,391,787	\$ 1,391,981	\$ 1,395,631
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 133,271	\$ -	\$ -
CIP Expenditures	7,578	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 7,578	\$ -	\$ -
TOTAL EXPENSE	\$ 1,532,636	\$ 1,391,981	\$ 1,395,631
BALANCE***	\$ 3,070	\$ (5,341)	\$ (12,634)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,591,398	\$ 1,442,332	\$ 1,413,759

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

*** The Fire and Lifeguard Facilities Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2021 to address negative balances.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 167,396	\$ 249,335	\$ 775,396
TOTAL BALANCE AND RESERVES	\$ 167,396	\$ 249,335	\$ 775,396
REVENUE			
Charges for Services	\$ 11,530,059	\$ 11,904,871	\$ 11,904,871
Other Revenue	334,100	409,235	409,235
Revenue from Federal Agencies	-	-	310,645
Revenue from Use of Money and Property	72,164	30,000	30,000
Transfers In	14,898	-	-
TOTAL REVENUE	\$ 11,951,222	\$ 12,344,106	\$ 12,654,751
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,118,617	\$ 12,593,441	\$ 13,430,147
OPERATING EXPENSE			
Personnel Expenses	\$ 1,798,802	\$ 2,424,166	\$ 2,490,582
Fringe Benefits	1,392,400	1,126,311	1,356,272
Supplies	349,209	253,409	253,409
Contracts	1,462,033	1,392,319	1,445,726
Information Technology	189,609	307,437	224,561
Energy and Utilities	60	28,688	28,688
Other Expenses	30	42,710	42,710
Transfers Out	6,638,357	6,412,347	6,412,347
Capital Expenditures	38,782	183,300	183,300
TOTAL OPERATING EXPENSE	\$ 11,869,282	\$ 12,170,687	\$ 12,437,595
TOTAL EXPENSE	\$ 11,869,282	\$ 12,170,687	\$ 12,437,595
BALANCE	\$ 249,335	\$ 422,754	\$ 992,552
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,118,617	\$ 12,593,441	\$ 13,430,147

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 721,426	\$ 723,648	\$ 884,118
TOTAL BALANCE AND RESERVES	\$ 721,426	\$ 723,648	\$ 884,118
REVENUE			
Charges for Services	\$ 582,706	\$ 615,150	\$ 615,150
TOTAL REVENUE	\$ 582,706	\$ 615,150	\$ 615,150
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,304,132	\$ 1,338,798	\$ 1,499,268
OPERATING EXPENSE			
Personnel Expenses	\$ 74,040	\$ 76,578	\$ 76,586
Fringe Benefits	82,465	83,985	89,532
Supplies	12,981	21,400	24,200
Contracts	410,997	431,696	428,610
Information Technology	-	-	943
Energy and Utilities	-	183	183
Capital Expenditures	-	5,000	5,000
TOTAL OPERATING EXPENSE	\$ 580,484	\$ 618,842	\$ 625,054
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 250,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	-
TOTAL EXPENSE	\$ 580,484	\$ 618,842	\$ 875,054
BALANCE	\$ 723,648	\$ 719,956	\$ 624,214
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,304,132	\$ 1,338,798	\$ 1,499,268

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.



Page Intentionally Left Blank

Fleet Operations



Page Intentionally Left Blank

Fleet Operations



Description

The Fleet Operations Department provides City departments with comprehensive fleet management services, largely by providing a dependable fleet of over 4,500 motive vehicles and equipment. As the #12th ranked Leading Fleet and 38th ranked Green Fleet in America, the Department also provides the following core services in support of the City's fleet and overall City operations:

- Repair and Maintenance of Motive Vehicles and Equipment
- Acquisition and Disposition Services for Motive Vehicles and Equipment
- Fuel System Management
- Telematics System Management
- 24 Hour Fuel Availability/Delivery
- 24 Hour Maintenance and Monitoring of 15 Fuel Islands
- 24 Hour Road Call Services
- Maintenance of 19 Car/Truck Wash Facilities
- Maintenance of a Citywide Rental Fleet, exceeding 100 motive vehicles and pieces of equipment Citywide
- Citywide Driver/Operator Training
- Citywide Metal Fabrication Services
- Body Shop Services

Fleet Operations

- Citywide Mobile Welding Services
- Motive Vehicle and Equipment Lifecycle Analysis
- Asset Management including Maintenance and Repair Tracking and Lifecycle Analysis
- Forecasting, Analysis and Oversight of approximately \$100M annually in Operating, Vehicle Replacement and CIP Budget

The vision is:

An award-winning fleet recognized for its safety, dependability, and reduction of greenhouse gasses.

The mission is:

Provide our customers, the employees of the City of San Diego, with comprehensive fleet management services by delivering environmentally-friendly, safe, and dependable vehicles, equipment, and fuel.

Fleet Operations

Goals and Objectives

Goal 1: Provide quality fleet services efficiently and economically

- Provide excellent customer service
- Improve communications to our customers
- Provide safe and dependable vehicles

Goal 2: Advance a Green Fleet program

- Reduce greenhouse gas emissions
- Evaluate all Fleet replacements and additional viable alternative fuel options

Goal 3: Continue to develop a trained and certified team of professionals

- Continue monitoring and improvement of a comprehensive safety and training program
- Promote professional certifications throughout all levels of the organization

Goal 4: Improve internal controls and accountability

- Improve internal fleet operations through enhanced utilization of the fleet management information system
- Improve policies and procedures to ensure consistency and efficiency throughout all levels of the organization

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of fleet within designated lifecycle	85%	68%	85%	69%	85%
Greenhouse Gas reduction from municipal vehicles (metric tons) ¹	17,989	17,736	19,788	17,736	19,788
Number of OSHA Reportable Cases	0	0	0	0	0
Completion of scheduled preventative maintenance on time ²	95%	N/A	95%	N/A	95%
Maintain availability of Priority 1 vehicles ³	95%	N/A	95%	89%	90%

1. The Fleet Operations Department has met the Climate Action Plan GHG emissions goal FY 2020 of 12,144 metric tons primarily through the switch to renewable diesel fuel in mid FY 2017. The City plans to further reduce GHG emissions by converting viable motive equipment units in the municipal fleet to zero emission and further expand the use of renewable diesel. FY 2020 Actuals were not available at the time of publication of this report.
2. The Fleet Operations Department completed phase I of the upgrade of its fleet asset management software in the first quarter of FY 2018. Fleet Operations has added a database manager position and anticipates the development of parameters to report actual data.
3. Fleet Operations began tracking percentage of Priority 1 Vehicle Availability on a daily basis as of 4/10/2020. Therefore, this KPI is the average percentage of daily priority 1 vehicle availability from 4/10/2020 to 6/30/2020.



Page Intentionally Left Blank

Fleet Operations

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	205.75	206.25	206.25	0.00
Personnel Expenditures	\$ 21,106,254	\$ 23,183,447	\$ 22,500,876	\$ (682,571)
Non-Personnel Expenditures	94,365,186	100,918,089	120,622,567	19,704,478
Total Department Expenditures	\$ 115,471,441	\$ 124,101,536	\$ 143,123,443	\$ 19,021,907
Total Department Revenue	\$ 106,903,575	\$ 130,780,375	\$ 129,301,214	\$ (1,479,161)

Fleet Operations Operating Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fleet Administration	\$ 18,622,126	\$ 18,953,583	\$ 18,022,521	\$ (931,062)
Fleet Maintenance	36,088,682	38,730,539	36,728,066	(2,002,473)
Vehicle Acquisition	699,666	552,893	751,575	198,682
Total	\$ 55,410,474	\$ 58,237,015	\$ 55,502,162	\$ (2,734,853)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fleet Administration	34.50	34.00	33.00	(1.00)
Fleet Maintenance	169.25	168.25	167.25	(1.00)
Vehicle Acquisition	2.00	4.00	6.00	2.00
Total	205.75	206.25	206.25	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 974,747	\$ -
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	200,250	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	89,320	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	45,305	-

Fleet Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(65,684)	-
Diesel Fuel Reduction Reduction of non-personnel expenditures and associated revenue for diesel fuel related to the replacement of 20 diesel refuse packers with Compressed Natural Gas (CNG) vehicles.	0.00	(300,000)	(300,000)
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(590,367)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(951,762)	-
Fuel Adjustment Reduction of non-personnel expenditures and associated revenue to reflect a decrease in fuel cost per gallon.	0.00	(2,136,662)	(2,136,662)
Revised Revenue Adjustment to reflect revised revenue projections associated to the usage fee non-discretionary allocation.	0.00	-	(206,448)
Revised Revenue Adjustment to reflect revised revenue to align with current year and historical actuals.	0.00	-	(944,860)
Total	0.00	\$ (2,734,853)	\$ (3,587,970)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 11,746,380	\$ 12,951,863	\$ 12,394,663	\$ (557,200)
Fringe Benefits	9,359,657	10,231,584	10,106,213	(125,371)
PERSONNEL SUBTOTAL	21,106,037	23,183,447	22,500,876	(682,571)
NON-PERSONNEL				
Supplies	\$ 13,861,738	\$ 13,531,018	\$ 13,094,915	\$ (436,103)
Contracts	5,289,282	6,424,219	5,750,965	(673,254)
Information Technology	768,377	1,859,767	1,895,546	35,779
Energy and Utilities	14,176,141	13,094,488	12,202,790	(891,698)
Other	4,825	3,478	4,826	1,348
Transfers Out	1,633	-	1,633	1,633
Capital Expenditures	70,610	140,598	50,611	(89,987)
Debt	131,830	-	-	-
NON-PERSONNEL SUBTOTAL	34,304,437	35,053,568	33,001,286	(2,052,282)
Total	\$ 55,410,474	\$ 58,237,015	\$ 55,502,162	\$ (2,734,853)

Fleet Operations

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 48,212,701	\$ 58,162,709	\$ 54,795,094	\$ (3,367,615)
Other Revenue	721,497	647,000	368,349	(278,651)
Rev from Money and Prop	84,193	110,000	140,000	30,000
Transfers In	28,296	-	28,296	28,296
Total	\$ 49,046,687	\$ 58,919,709	\$ 55,331,739	\$ (3,587,970)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 33,605 - 40,459	\$ 78,887
20000024	Administrative Aide 2	1.00	1.00	1.00	45,444 - 54,769	54,540
20000253	Apprentice 1-Fleet Technician	2.00	2.00	2.00	34,077 - 45,444	90,896
20000088	Assistant Engineer- Mechanical	1.00	0.00	0.00	61,752 - 74,407	-
20000443	Assistant Fleet Technician	27.00	27.00	27.00	40,932 - 48,796	1,277,490
20000119	Associate Management Analyst	2.00	2.00	2.00	57,691 - 69,723	126,149
20000193	Body and Fender Mechanic	5.00	5.00	5.00	47,335 - 56,767	272,889
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	167,523
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	133,390
20000430	Equipment Operator 2	1.00	1.00	1.00	44,133 - 52,771	44,138
20000438	Equipment Painter	2.00	2.00	2.00	47,335 - 56,767	113,526
20000433	Equipment Trainer	1.00	1.00	1.00	50,751 - 61,387	61,381
21000191	Fleet Attendant	2.00	2.00	2.00	34,163 - 40,609	78,024
20000774	Fleet Manager	4.00	4.00	4.00	81,928 - 99,267	392,383
20000183	Fleet Parts Buyer	4.00	4.00	4.00	47,635 - 57,691	230,796
20000182	Fleet Parts Buyer Supervisor	1.00	1.00	1.00	54,790 - 66,629	66,622
20000062	Fleet Repair Supervisor	10.00	10.00	10.00	66,608 - 80,595	803,738
21000195	Fleet Team Leader	10.00	10.00	10.00	55,951 - 68,692	674,270
20000420	Fleet Technician	76.25	76.25	76.25	49,634 - 59,517	4,420,681
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,342 - 76,578	74,524
20000998	Information Systems Analyst 4	1.00	0.00	0.00	71,249 - 86,311	-
20000618	Machinist	1.00	1.00	1.00	49,225 - 58,980	58,989
20000439	Master Fleet Technician	17.00	17.00	17.00	53,372 - 63,944	1,040,787
20000644	Metal Fabrication Supervisor	2.00	2.00	2.00	57,949 - 70,067	122,244
20000445	Motive Service Technician	2.00	2.00	2.00	36,484 - 43,725	84,025
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	49,171
20001234	Program Coordinator	0.00	1.00	1.00	28,080 - 147,160	117,146
20001222	Program Manager	1.00	1.00	1.00	50,128 - 184,332	122,408
20000847	Safety Officer	1.00	1.00	1.00	61,795 - 74,622	74,630
20000015	Senior Management Analyst	0.00	2.00	2.00	63,342 - 76,578	153,172
20000951	Stock Clerk	9.00	9.00	9.00	32,079 - 38,718	325,738
20000955	Storekeeper 1	4.00	4.00	4.00	36,935 - 44,305	171,412
90001146	Student Intern - Hourly	0.50	0.00	0.00	28,080 - 29,120	-

Fleet Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,320
20001041	Training Supervisor	1.00	1.00	1.00	63,342 - 76,578	63,336
20001058	Welder	10.00	10.00	10.00	47,335 - 56,767	558,129
	ASE Cert					32,240
	ASE Damage Estimate					936
	ASE Master Cert					135,070
	Budgeted Vacancy Factor					(810,557)
	Class B					68,900
	Collison Repair Cert					3,640
	Exceptional Performance					3,000
	Pay-Classified					
	Night Shift Pay					158,234
	Overtime Budgeted					440,944
	Plant/Tank Vol Cert Pay					36,157
	Standby Pay					9,442
	Termination Pay Annual					19,991
	Leave					
	Vacation Pay In Lieu					89,320
	Welding Certification					17,992
FTE, Salaries, and Wages Subtotal		205.75	206.25	206.25		\$ 12,394,663

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 34,136	\$ 37,257	\$ 31,768	\$ (5,489)
Flexible Benefits	2,169,378	2,349,886	2,424,355	74,469
Long-Term Disability	-	-	39,506	39,506
Medicare	166,170	177,572	169,451	(8,121)
Other Post-Employment Benefits	1,175,725	1,232,656	1,190,950	(41,706)
Retiree Medical Trust	9,742	11,968	12,147	179
Retirement 401 Plan	8,366	8,685	9,256	571
Retirement ADC	4,262,632	4,440,360	4,267,566	(172,794)
Retirement DROP	52,620	56,189	53,449	(2,740)
Risk Management Administration	199,138	242,506	200,416	(42,090)
Supplemental Pension Savings Plan	712,153	810,536	774,969	(35,567)
Unemployment Insurance	17,990	18,373	17,547	(826)
Workers' Compensation	551,605	845,596	914,833	69,237
Fringe Benefits Subtotal	\$ 9,359,657	\$ 10,231,584	\$ 10,106,213	\$ (125,371)
Total Personnel Expenditures			\$ 22,500,876	

Fleet Operations Replacement Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fleet Maintenance	\$ 89,088	\$ -	\$ -	-
Vehicle Acquisition	60,382,934	65,864,521	87,621,281	21,756,760

Fleet Operations

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Total	\$ 60,472,022	\$ 65,864,521	\$ 87,621,281	\$ 21,756,760

Significant Budget Adjustments

	FTE	Expenditures	Revenue
General Fund Fleet Replacement Fund Balance Transfer Addition of one-time non-personnel expenditures for a transfer to the General Fund.	0.00	\$ 16,700,000	\$ -
Vehicle Acquisitions Addition of non-personnel expenditures to reflect replacement funding of vehicle purchases based on the Department's Five-Year Replacement Schedule.	0.00	5,831,160	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(774,400)	-
Revised Revenue Adjustment to reflect revised revenue projections associated with loan proceeds from debt finance purchased vehicles.	0.00	-	6,336,661
Revised Revenue Adjustment to reflect revised revenue projections associated with assignment fees for vehicle equipment.	0.00	-	572,148
Revised Revenue Reduction of revenue associated to rate relief of assignment fees in the General Fund Vehicle Replacement Fund.	0.00	-	(4,800,000)
Total	0.00	\$ 21,756,760	\$ 2,108,809

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 126	\$ -	\$ -	-
Fringe Benefits	92	-	-	-
PERSONNEL SUBTOTAL	218	-	-	-
NON-PERSONNEL				
Supplies	\$ 4,625,798	\$ -	\$ -	-
Contracts	426,027	-	-	-
Information Technology	22,901	-	-	-
Transfers Out	3,400,000	-	16,700,000	16,700,000
Capital Expenditures	41,740,751	52,420,305	58,251,465	5,831,160
Debt	10,256,327	13,444,216	12,669,816	(774,400)
NON-PERSONNEL SUBTOTAL	60,471,804	65,864,521	87,621,281	21,756,760
Total	\$ 60,472,022	\$ 65,864,521	\$ 87,621,281	\$ 21,756,760

Fleet Operations

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 36,960,326	\$ 42,110,504	\$ 37,882,652	\$ (4,227,852)
Other Revenue	20,896,562	29,750,162	36,086,823	6,336,661
Total	\$ 57,856,888	\$ 71,860,666	\$ 73,969,475	\$ 2,108,809

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Flexible Benefits	\$ 32	\$ -	\$ -	-
Medicare	2	-	-	-
Other Post-Employment Benefits	18	-	-	-
Retiree Medical Trust	-	-	-	-
Retirement ADC	26	-	-	-
Risk Management Administration	3	-	-	-
Supplemental Pension Savings Plan	10	-	-	-
Unemployment Insurance	-	-	-	-
Workers' Compensation	-	-	-	-
Fringe Benefits Subtotal	\$ 92	\$ -	\$ -	-
Total Personnel Expenditures		\$ -	\$ -	

Fleet Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Operations Operating Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,381,259	\$ 767,384	\$ 1,534,879
Continuing Appropriation - CIP	1,716,826	1,890,531	2,443,088
TOTAL BALANCE AND RESERVES	\$ 9,098,084	\$ 2,657,914	\$ 3,977,966
REVENUE			
Charges for Services	\$ 48,212,701	\$ 58,162,709	\$ 54,795,094
Other Revenue	721,497	647,000	368,349
Revenue from Use of Money and Property	84,193	110,000	140,000
Transfers In	28,296	-	28,296
TOTAL REVENUE	\$ 49,046,687	\$ 58,919,709	\$ 55,331,739
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 58,144,772	\$ 61,577,623	\$ 59,309,705
OPERATING EXPENSE			
Personnel Expenses	\$ 11,746,380	\$ 12,951,863	\$ 12,394,663
Fringe Benefits	9,359,657	10,231,584	10,106,213
Supplies	13,861,738	13,531,018	13,094,915
Contracts	5,289,282	6,424,219	5,750,965
Information Technology	768,377	1,859,767	1,895,546
Energy and Utilities	14,176,141	13,094,488	12,202,790
Other Expenses	4,825	3,478	4,826
Transfers Out	1,633	-	1,633
Capital Expenditures	70,610	140,598	50,611
Debt Expenses	131,830	-	-
TOTAL OPERATING EXPENSE	\$ 55,410,474	\$ 58,237,015	\$ 55,502,162
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 76,295	\$ 1,270,598	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	-
TOTAL EXPENSE	\$ 55,486,769	\$ 59,507,613	\$ 55,502,162
RESERVES			
Continuing Appropriation - CIP	\$ 1,890,531	\$ 1,890,531	\$ 2,443,088
TOTAL RESERVES	\$ 1,890,531	\$ 1,890,531	\$ 2,443,088
BALANCE	\$ 767,472	\$ 179,479	\$ 1,364,455
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 58,144,772	\$ 61,577,623	\$ 59,309,705

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Fleet Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Operations Replacement Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 17,967,592	\$ 38,166,903	\$ 36,799,288
Continuing Appropriation - Operating	78,776,975	55,929,752	56,777,640
TOTAL BALANCE AND RESERVES	\$ 96,744,568	\$ 94,096,655	\$ 93,576,928
REVENUE			
Charges for Services	\$ 36,960,326	\$ 42,110,504	\$ 37,882,652
Other Revenue	20,896,562	29,750,162	36,086,823
TOTAL REVENUE	\$ 57,856,888	\$ 71,860,666	\$ 73,969,475
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 154,601,455	\$ 165,957,321	\$ 167,546,403
OPERATING EXPENSE			
Personnel Expenses	\$ 126	\$ -	\$ -
Fringe Benefits	92	-	-
Supplies	4,628,295	-	-
Contracts	426,935	-	-
Information Technology	22,901	-	-
Transfers Out	3,400,000	-	16,700,000
Capital Expenditures	41,737,347	52,420,305	58,251,465
Debt Expenses	10,256,327	13,444,216	12,669,816
TOTAL OPERATING EXPENSE	\$ 60,472,022	\$ 65,864,521	\$ 87,621,281
EXPENDITURE OF PRIOR YEAR FUNDS			
Operating Expenditures	\$ 22,814,445	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 22,814,445	\$ -	\$ -
TOTAL EXPENSE	\$ 60,472,022	\$ 65,864,521	\$ 87,621,281
RESERVES			
Continuing Appropriation - Operating	\$ 55,962,531	\$ 55,929,752	\$ 56,777,640
TOTAL RESERVES	\$ 55,962,531	\$ 55,929,752	\$ 56,777,640
BALANCE	\$ 38,166,903	\$ 44,163,048	\$ 23,147,482
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 154,601,455	\$ 165,957,321	\$ 167,546,403

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Gas Tax Fund



Page Intentionally Left Blank



Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The current total State excise tax on gasoline is 37.7 cents per gallon. The City's share of gas tax revenue is based on a formula that accounts for vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Proposition 42 Replacement Fund previously collected revenue from a variable motor vehicle fuel excise tax. Starting in Fiscal Year 2018, these revenues have been deposited in the Gas Tax Fund, and the Proposition 42 Replacement Fund will be closed once accumulated balances from prior years have been fully spent.

The Road Maintenance and Rehabilitation Fund collects revenue from an additional 12.8 cent per gallon tax on gasoline and 21.4 cent a gallon tax on diesel, in addition to new fees charged on vehicles, starting in Fiscal Year 2018. Receipt of these funds are dependent on the City meeting State mandated minimum road funding standards.

The Gas Tax funds the maintenance of streetlights, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way. For Fiscal Year 2021, gas tax revenues have been allocated to support four departments: Transportation, Parks & Recreation, Economic Development, and Department of Finance. The revenue is primarily allocated to the Transportation Department for reimbursement of street maintenance services and traffic engineering.

The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Parks & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Parks & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street

Gas Tax Fund

Median Maintenance Program. The Economic Development Department primarily manages the commercial MADs allocation, although it can include some mixed-use MADs.

Additionally, the Department of Finance is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.

Gas Tax Fund

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	38,570,069	56,700,611	42,622,965	(14,077,646)
Total Department Expenditures	\$ 38,570,069	\$ 56,700,611	\$ 42,622,965	\$ (14,077,646)
Total Department Revenue	\$ 56,201,203	\$ 60,856,897	\$ 60,930,535	\$ 73,638

Gas Tax Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Gas Tax Fund	\$ 24,902,795	\$ 36,177,762	\$ 34,100,416	\$ (2,077,346)
Total	\$ 24,902,795	\$ 36,177,762	\$ 34,100,416	\$ (2,077,346)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (32,227)	\$ -
Adjustment to Gas Tax Allocations Adjustment to Gas Tax non-personnel expenditures and revenue for Fiscal Year 2021 due to revised State of California Gas Tax projections.	0.00	(2,045,119)	(3,255,724)
Total	0.00	\$ (2,077,346)	\$ (3,255,724)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Supplies	\$ 3,947	\$ -	\$ -	-
Contracts	11,581,511	8,889,269	7,868,706	(1,020,563)
Energy and Utilities	225,487	246,939	214,712	(32,227)
Transfers Out	13,091,850	27,041,554	26,016,998	(1,024,556)
NON-PERSONNEL SUBTOTAL	24,902,795	36,177,762	34,100,416	(2,077,346)
Total	\$ 24,902,795	\$ 36,177,762	\$ 34,100,416	\$ (2,077,346)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Local Taxes	\$ 29,551,109	\$ 37,191,624	\$ 33,835,900	\$ (3,355,724)
Other Revenue	110	-	-	-

Gas Tax Fund

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	312,997	164,516	264,516	100,000
Total	\$ 29,864,217	\$ 37,356,140	\$ 34,100,416	\$ (3,255,724)

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Prop 42 Replacement - Transportation Relief Fund	\$ 377,575	\$ -	\$ -	-
Total	\$ 377,575	\$ -	\$ -	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 377,575	\$ -	\$ -	-
NON-PERSONNEL SUBTOTAL	377,575	-	-	-
Total	\$ 377,575	\$ -	\$ -	-

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	\$ 113,655	\$ -	\$ -	-
Total	\$ 113,655	\$ -	\$ -	-

Road Maintenance and Rehabilitation Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Road Maintenance and Rehabilitation Fund	\$ 13,289,698	\$ 20,522,849	\$ 8,522,549	\$ (12,000,300)
Total	\$ 13,289,698	\$ 20,522,849	\$ 8,522,549	\$ (12,000,300)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Road Maintenance and Rehabilitation Adjustment	0.00	\$ (12,000,300)	\$ 3,329,362
Adjustment to non-personnel expenditures and revenue due to revised State of California projections.			
Total	0.00	\$ (12,000,300)	\$ 3,329,362

Gas Tax Fund

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Supplies	\$ 1	\$ -	\$ -	-
Contracts	13,289,698	20,522,849	8,522,549	(12,000,300)
NON-PERSONNEL SUBTOTAL	13,289,698	20,522,849	8,522,549	(12,000,300)
Total	\$ 13,289,698	\$ 20,522,849	\$ 8,522,549	\$ (12,000,300)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Local Taxes	\$ 26,037,396	\$ 23,500,757	\$ 26,830,119	\$ 3,329,362
Rev from Money and Prop	185,934	-	-	-
Total	\$ 26,223,331	\$ 23,500,757	\$ 26,830,119	\$ 3,329,362

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,228,503	\$ (1,588,817)	\$ -
Continuing Appropriation - CIP	4,621,844	6,280,436	4,051,814
Continuing Appropriation - Operating	4,267,581	12,211,323	12,465,503
TOTAL BALANCE AND RESERVES	\$ 12,117,928	\$ 16,902,942	\$ 16,517,317
REVENUE			
Other Local Taxes	\$ 29,551,109	\$ 37,191,624	\$ 33,835,900
Other Revenue	110	-	-
Revenue from Use of Money and Property	312,997	164,516	264,516
TOTAL REVENUE	\$ 29,864,217	\$ 37,356,140	\$ 34,100,416
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 41,982,144	\$ 54,259,082	\$ 50,617,733
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 176,407	\$ 1,178,378	\$ -
TOTAL CIP EXPENSE	\$ 176,407	\$ 1,178,378	\$ -
OPERATING EXPENSE			
Supplies	\$ 3,947	\$ -	\$ -
Contracts	11,581,511	8,889,269	7,868,706
Energy and Utilities	225,487	246,939	214,712
Transfers Out	13,091,850	27,041,554	26,016,998
TOTAL OPERATING EXPENSE	\$ 24,902,795	\$ 36,177,762	\$ 34,100,416
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ 6,280,436	\$ 4,051,814
Operating Expenditures	-	12,211,323	12,465,503
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ 18,491,759	\$ 16,517,317
TOTAL EXPENSE	\$ 25,079,203	\$ 55,847,899	\$ 50,617,733
RESERVES			
Continuing Appropriation - CIP	\$ 6,280,436	\$ -	\$ -
Continuing Appropriation - Operating	12,211,323	-	-
TOTAL RESERVES	\$ 18,491,759	\$ -	\$ -
BALANCE	\$ (1,588,817)	\$ (1,588,817)	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 41,982,144	\$ 54,259,082	\$ 50,617,733

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 112,582	\$ 56,342	\$ 3,881
Continuing Appropriation - CIP	6,122,868	2,995,380	1,117,841
Continuing Appropriation - Operating	788,714	411,139	314,091
TOTAL BALANCE AND RESERVES	\$ 7,024,164	\$ 3,462,861	\$ 1,435,813
REVENUE			
Revenue from Use of Money and Property	\$ 113,655	\$ -	\$ -
TOTAL REVENUE	\$ 113,655	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,137,819	\$ 3,462,861	\$ 1,435,813
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 169,895	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 169,895	\$ -	\$ -
OPERATING EXPENSE			
Contracts	\$ 377,575	\$ -	\$ -
TOTAL OPERATING EXPENSE	\$ 377,575	\$ -	\$ -
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 3,127,488	\$ -	\$ -
Operating Expenditures	-	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 3,127,488	\$ -	\$ -
TOTAL EXPENSE	\$ 3,674,958	\$ -	\$ -
RESERVES			
Continuing Appropriation - CIP	\$ 2,995,380	\$ 2,995,380	\$ 1,117,841
Continuing Appropriation - Operating	411,139	411,139	314,091
TOTAL RESERVES	\$ 3,406,519	\$ 3,406,519	\$ 1,431,932
BALANCE	\$ 56,342	\$ 56,342	\$ 3,881
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,137,819	\$ 3,462,861	\$ 1,435,813

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Road Maintenance and Rehabilitation Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 232,992	\$ 2,869,946	\$ 802,981
Continuing Appropriation - CIP	-	9,510,879	15,055,787
Continuing Appropriation - Operating	3,040,564	3,826,363	15,099,212
TOTAL BALANCE AND RESERVES	\$ 3,273,555	\$ 16,207,188	\$ 30,957,980
REVENUE			
Other Local Taxes	\$ 26,037,396	\$ 23,500,757	\$ 26,830,119
Revenue from Use of Money and Property	185,934	-	-
TOTAL REVENUE	\$ 26,223,331	\$ 23,500,757	\$ 26,830,119
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 29,496,886	\$ 39,707,945	\$ 57,788,099
OPERATING EXPENSE			
Supplies	\$ 1	\$ -	\$ -
Contracts	13,289,698	20,522,849	8,522,549
TOTAL OPERATING EXPENSE	\$ 13,289,698	\$ 20,522,849	\$ 8,522,549
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ 2,977,908	\$ 18,307,570
TOTAL EXPENSE	\$ 13,289,698	\$ 23,500,757	\$ 26,830,119
RESERVES			
Continuing Appropriation - CIP	\$ 9,510,879	\$ 9,510,879	\$ 15,055,787
Continuing Appropriation - Operating	3,826,363	3,826,363	15,099,212
TOTAL RESERVES	\$ 13,337,242	\$ 13,337,242	\$ 30,154,999
BALANCE	\$ 2,869,946	\$ 2,869,946	\$ 802,981
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 29,496,886	\$ 39,707,945	\$ 57,788,099

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

General Services



Page Intentionally Left Blank

General Services



Description

The Deputy Chief Operating Officer for General Services reports to the Assistant Chief Operating Officer and oversees the day-to-day City operations for the General Services Branch, which includes Fleet Operations and Engineering and Capital Projects Departments.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The vision is:

A nationally recognized industry leader in municipal service delivery.

The mission is:

To actively support the mission-critical services of all City departments.



Page Intentionally Left Blank

General Services

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	0.00	0.00	1.50	1.50
Personnel Expenditures	\$ -	\$ -	\$ 459,509	\$ 459,509
Non-Personnel Expenditures	-	-	24,177	24,177
Total Department Expenditures	\$ -	\$ -	\$ 483,686	\$ 483,686
Total Department Revenue	\$ -	\$ -	\$ 97,526	\$ 97,526

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
General Services	\$ -	\$ -	\$ 483,686	\$ 483,686
Total	\$ -	\$ -	\$ 483,686	\$ 483,686

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
General Services	0.00	0.00	1.50	1.50
Total	0.00	0.00	1.50	1.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
General Services Branch Transfer of 1.00 Deputy Chief Operating Officer and associated non-personnel expenditures from the Office of the ACOO to the new General Services Branch.	1.00	\$ 442,130	\$ 17,248
Executive Assistant Reallocation Reallocation of 0.50 Executive Assistant to align with time spent in support of Branch offices.	0.50	39,998	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,558	-
Cost Allocation of Branch Management Expense Addition of revenue associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	-	80,278
Total	1.50	\$ 483,686	\$ 97,526

General Services

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 235,341	\$ 235,341
Fringe Benefits	-	-	224,168	224,168
PERSONNEL SUBTOTAL	-	-	459,509	459,509
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 900	\$ 900
Contracts	-	-	6,904	6,904
Information Technology	-	-	1,415	1,415
Energy and Utilities	-	-	6,258	6,258
Other	-	-	8,700	8,700
NON-PERSONNEL SUBTOTAL	-	-	24,177	24,177
Total	\$ -	\$ -	\$ 483,686	\$ 483,686

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Transfers In	\$ -	\$ -	\$ 97,526	\$ 97,526
Total	\$ -	\$ -	\$ 97,526	\$ 97,526

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	0.00	0.00	1.00	\$ 63,127 - 239,144	\$ 208,083
20000924	Executive Assistant	0.00	0.00	0.50	46,475 - 56,208	27,258
FTE, Salaries, and Wages Subtotal		0.00	0.00	1.50		\$ 235,341

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 6,243	\$ 6,243
Flexible Benefits	-	-	19,036	19,036
Long-Term Disability	-	-	817	817
Medicare	-	-	3,412	3,412
Other Post-Employment Benefits	-	-	9,440	9,440
Retiree Medical Trust	-	-	74	74
Retirement ADC	-	-	167,590	167,590
Risk Management Administration	-	-	1,589	1,589
Supplemental Pension Savings Plan	-	-	15,098	15,098
Unemployment Insurance	-	-	368	368
Workers' Compensation	-	-	501	501
Fringe Benefits Subtotal	\$ -	\$ -	\$ 224,168	\$ 224,168
Total Personnel Expenditures			\$ 459,509	

Government Affairs



Page Intentionally Left Blank



Description

The Government Affairs Department manages the City's local, state, and federal legislative priorities as proposed by the Mayor and adopted by the City Council. The department directs the City's lobbying teams and collaborates with other local government entities such as SANDAG, the Port of San Diego, and the San Diego County Water Authority. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, homelessness, immigrant affairs, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

The Government Affairs Department also maintains relationships with the Mexican government at all levels to facilitate cross-border communication, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.



Page Intentionally Left Blank

Government Affairs

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	5.00	7.00	7.00	0.00
Personnel Expenditures	\$ 709,940	\$ 1,200,143	\$ 1,189,703	\$ (10,440)
Non-Personnel Expenditures	42,080	53,613	68,851	15,238
Total Department Expenditures	\$ 752,020	\$ 1,253,756	\$ 1,258,554	\$ 4,798
Total Department Revenue	\$ 242,161	\$ 319,094	\$ 319,094	\$ -

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Government Affairs	\$ 752,020	\$ 1,253,756	\$ 1,258,554	\$ 4,798
Total	\$ 752,020	\$ 1,253,756	\$ 1,258,554	\$ 4,798

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Government Affairs	5.00	7.00	7.00	0.00
Total	5.00	7.00	7.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 16,411	\$ -
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	312	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,173)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(10,752)	-
Total	0.00	\$ 4,798	\$ -

Government Affairs

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 460,210	\$ 786,808	\$ 844,281	\$ 57,473
Fringe Benefits	249,731	413,335	345,422	(67,913)
PERSONNEL SUBTOTAL	709,940	1,200,143	1,189,703	(10,440)
NON-PERSONNEL				
Supplies	\$ -	\$ 2,600	\$ 9,808	\$ 7,208
Contracts	36,368	44,040	46,642	2,602
Information Technology	-	1,173	6,601	5,428
Other	5,712	5,800	5,800	-
NON-PERSONNEL SUBTOTAL	42,080	53,613	68,851	15,238
Total	\$ 752,020	\$ 1,253,756	\$ 1,258,554	\$ 4,798

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 242,161	\$ 319,094	\$ 319,094	\$ -
Total	\$ 242,161	\$ 319,094	\$ 319,094	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	1.00	0.00	0.00	\$ 63,127 - 239,144	\$ -
20001129	Governmental Relations Director	0.00	1.00	1.00	37,021 - 221,117	170,435
20001255	Mayor Representative 2	2.00	0.00	0.00	28,080 - 162,032	-
20001234	Program Coordinator	1.00	1.00	1.00	28,080 - 147,160	91,416
20001222	Program Manager Vacation Pay In Lieu	1.00	5.00	5.00	50,128 - 184,332	571,875 10,555
FTE, Salaries, and Wages Subtotal		5.00	7.00	7.00		\$ 844,281

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,791	\$ 6,908	\$ 3,641	\$ (3,267)
Flexible Benefits	53,398	99,264	97,669	(1,595)
Long-Term Disability	-	-	2,892	2,892
Medicare	6,947	11,261	12,089	828
Other Post-Employment Benefits	23,680	42,875	44,051	1,176
Retiree Medical Trust	697	1,366	1,781	415
Retirement ADC	119,334	172,575	97,750	(74,825)
Risk Management Administration	4,011	8,435	7,413	(1,022)
Supplemental Pension Savings Plan	35,684	64,190	72,880	8,690
Unemployment Insurance	739	1,195	1,283	88
Workers' Compensation	449	5,266	3,973	(1,293)
Fringe Benefits Subtotal	\$ 249,731	\$ 413,335	\$ 345,422	\$ (67,913)
Total Personnel Expenditures			\$ 1,189,703	

Homelessness Strategies



Page Intentionally Left Blank



Description

Homelessness Strategies oversees and develops homelessness related programs and services and was restructured to function as a new department in Fiscal Year 2021. The Department plans, develops, and oversees a comprehensive network of citywide programs that provide immediate assistance and long-term solutions to meet the needs of those experiencing homelessness, serves as the City's liaison to agencies with a role in homelessness services to provide coordination and alignment of goals and funding, and ensures that the City's homelessness policies are properly reflected in the operations of, and carried out by, various City departments whose work impacts homelessness.

In early Fiscal Year 2021, the department will establish key performance indicators to quantify the impact of homelessness strategies and targets will be set to track progress toward achieving the department's objectives.

The vision is:

To prevent homelessness, offer housing opportunities that provide a path from homelessness, and offer services that meet the individualized needs of each person and family experiencing homelessness to help them achieve stability and long-term success.

The mission is:

To operate a comprehensive network of citywide programs that reflect a balance between providing immediate assistance and long-term solutions that meet the needs of those experiencing homelessness.

Homelessness Strategies

Goals and Objectives

Goal 1: *Broaden access to resources for all individuals experiencing homelessness*

- Increase the amount of programming, supportive services, and housing opportunities

Goal 2: *Improve existing programs for all individuals experiencing homelessness*

- Explore opportunities to improve, innovate, and create new services within existing programs

Goal 3: *Address the needs of our specific homeless populations*

- Increase opportunities for specific homeless populations, such as unsheltered individuals, youth, and Veterans, to access short-term shelter and long-term housing, and other services designed to provide stability

Homelessness Strategies

Department Summary¹

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	0.00	0.00	9.00	9.00
Personnel Expenditures	\$ -	\$ -	\$ 1,333,662	\$ 1,333,662
Non-Personnel Expenditures	-	-	62,902,237	62,902,237
Total Department Expenditures	\$ -	\$ -	\$ 64,235,899	\$ 64,235,899
Total Department Revenue	\$ -	\$ -	\$ 55,444,848	\$ 55,444,848

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Homelessness Strategies	\$ -	\$ -	\$ 49,135,899	\$ 49,135,899
Total	\$ -	\$ -	\$ 49,135,899	\$ 49,135,899

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Homelessness Strategies	0.00	0.00	9.00	9.00
Total	0.00	0.00	9.00	9.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Operation Shelter to Home Addition of one-time non-personnel expenditures and associated CARES Act revenue to support Operation Shelter to Home.	0.00	\$ 29,996,579	\$ 29,996,579
Establish COVID-19 Rent Relief Fund Addition of one-time non-personnel expenditures and associated revenue to establish the COVID-19 Rent Relief Fund.	0.00	9,700,000	9,700,000
Homelessness Strategies Department Restructure of homelessness resources to create the Homelessness Strategies Department.	0.00	6,011,884	-
Homeless Shelters and Services Addition of one-time non-personnel expenditures associated with maintenance or increase of homelessness shelter capacity.	0.00	3,187,965	-
Expansion of City Outreach Program Addition of non-personnel expenditures to support the Person-Centered Unsheltered Outreach Program.	0.00	1,500,000	-

¹ In the Fiscal Year 2021 Adopted Budget, the Homeless Strategies Department was created. Prior year actuals and budget were part of the Neighborhood Services Branch, Citywide Program Expenditures, Economic Developments Department budget pages.

Homelessness Strategies

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Homelessness Strategies Department	6.00	847,228	-
Transfer of 6.00 FTE positions from the Neighborhood Services Branch to the Homelessness Strategies Department.			
Fiscal and Program Support	3.00	486,434	487,340
Addition of 2.00 Program Managers and 1.00 Program Coordinator and associated revenue to provide fiscal and programmatic support.			
Reduction of Storage Expenditures	0.00	(56,387)	-
Reduction of one-time non-personnel expenditures associated with the Think Dignity Storage Center, which will be grant funded.			
San Diego Housing Commission Funding	0.00	(420,106)	-
Reduction of non-personnel expenditures associated with the transfer to the San Diego Housing Commission for homelessness.			
Reduction of Bridge Shelter Expenditures	0.00	(2,117,698)	-
Reduction of non-personnel expenditures associated to the 16th & Newton and Golden Hall bridge shelters, which will be grant funded.			
Transfer of Grant Revenue	0.00	-	160,929
Transfer of grant revenue from the Neighborhood Services Branch to the Homelessness Strategies Department.			
Total	9.00	\$ 49,135,899	\$ 40,344,848

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 883,325	\$ 883,325
Fringe Benefits	-	-	450,337	450,337
PERSONNEL SUBTOTAL	-	-	1,333,662	1,333,662
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 1,400	\$ 1,400
Contracts	-	-	38,098,337	38,098,337
Other	-	-	2,500	2,500
Transfers Out	-	-	9,700,000	9,700,000
NON-PERSONNEL SUBTOTAL	-	-	47,802,237	47,802,237
Total	\$ -	\$ -	\$ 49,135,899	\$ 49,135,899

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ -	\$ -	\$ 648,269	\$ 648,269
Rev from Federal Agencies	-	-	39,696,579	39,696,579
Total	\$ -	\$ -	\$ 40,344,848	\$ 40,344,848

Homelessness Strategies

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	2.00	\$ 57,691 - 69,723	\$ 120,702
20000049	Department Director	0.00	0.00	1.00	63,128 - 239,138	165,402
20001234	Program Coordinator	0.00	0.00	2.00	28,080 - 147,160	198,723
20001222	Program Manager	0.00	0.00	2.00	50,128 - 184,332	280,000
20000015	Senior Management Analyst	0.00	0.00	1.00	63,342 - 76,578	76,586
20000756	Word Processing Operator Bilingual - Regular	0.00	0.00	1.00	33,605 - 40,459	40,456
FTE, Salaries, and Wages Subtotal						\$ 883,325

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 5,367	\$ 5,367
Flexible Benefits	-	-	115,135	115,135
Long-Term Disability	-	-	3,061	3,061
Medicare	-	-	12,809	12,809
Other Post-Employment Benefits	-	-	56,638	56,638
Retiree Medical Trust	-	-	1,691	1,691
Retirement ADC	-	-	166,971	166,971
Risk Management Administration	-	-	9,531	9,531
Supplemental Pension Savings Plan	-	-	73,456	73,456
Unemployment Insurance	-	-	1,358	1,358
Workers' Compensation	-	-	4,320	4,320
Fringe Benefits Subtotal	\$ -	\$ -	\$ 450,337	\$ 450,337
Total Personnel Expenditures			\$ 1,333,662	

COVID-19 Rent Relief

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Homelessness Strategies	\$ -	\$ -	\$ 15,100,000	\$ 15,100,000
Total	\$ -	\$ -	\$ 15,100,000	\$ 15,100,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
COVID-19 Rent Relief Fund	0.00	\$ 15,100,000	\$ 15,100,000
Addition of one-time non-personnel expenditures to establish the COVID-19 Rent Relief Fund.			
Total	0.00	\$ 15,100,000	\$ 15,100,000

Homelessness Strategies

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ -	\$ -	15,100,000	\$ 15,100,000
NON-PERSONNEL SUBTOTAL	-	-	15,100,000	15,100,000
Total	\$ -	\$ -	15,100,000	\$ 15,100,000

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Transfers In	\$ -	\$ -	15,100,000	\$ 15,100,000
Total	\$ -	\$ -	15,100,000	\$ 15,100,000

Homelessness Strategies

Revenue and Expense Statement (Non-General Fund)

COVID-19 Rent Relief	FY2019 Actual	FY2020 Budget	FY2021 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year*	\$ -	\$ -	-
TOTAL BALANCE AND RESERVES	\$ -	\$ -	-
REVENUE			
Transfers In	\$ -	\$ -	15,100,000
TOTAL REVENUE	\$ -	\$ -	15,100,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ -	15,100,000
OPERATING EXPENSE			
Contracts	\$ -	\$ -	15,100,000
TOTAL OPERATING EXPENSE	\$ -	\$ -	15,100,000
TOTAL EXPENSE	\$ -	\$ -	15,100,000
BALANCE	\$ -	\$ -	-
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	15,100,000

* The COVID-19 Rent Relief Fund is a newly created fund in Fiscal Year 2021. As a result, no prior year data or Fiscal Year 2021 beginning fund balance is available.

Homelessness Strategies



Page Intentionally Left Blank

Human Resources



Page Intentionally Left Blank



Description

The Human Resources Department is comprised of various programs that include: Human Resources and Labor Relations; Talent Management; Leadership and Workforce Planning; Reasonable Accommodations and Temporary Light Duty; Employee Assistance (EAP); and Citywide Volunteer, Internship and Work Readiness. Each program serves to ensure the goals of the Department are met.

The vision is:

Create an environment where people succeed.

The mission is:

Make a meaningful difference.

Human Resources

Goals and Objectives

Goal 1: Create a work environment where employees feel valued and respected

- Promote robust and meaningful rewards and recognition programs
- Create programs that foster diversity and promote inclusion

Goal 2: Embrace positive change and adapt to new trends and practices in human resource development

- Implement data driven approaches to human resource management
- Streamline traditional human resource functions to meet changing needs and technology

Goal 3: Serve as a strategic business partner

- Provide high quality support for departments to ensure compliance with federal, state, and local employment laws
- Collaborate with departments to understand business operations and provide proactive strategic guidance

Goal 4: Sustain a strong, dynamic, and diverse workforce

- Provide learning and development opportunities for employees, interns, and volunteers
- Develop employees for future leadership and career opportunities

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Number of data projects completed to inform City decisions or support operations	N/A	18	25	40	50
Increase volunteer service hours by 3% each fiscal year ¹	100%	100%	100%	N/A	N/A
Maintain 13% or higher conversion rate of new employees from the City's internship, work readiness or volunteer programs ²	N/A	N/A	100%	87%	100%
Percentage of City staff in compliance with mandatory and required trainings within established timeframes	100%	100%	100%	100%	100%
Percentage of Labor-Management Committee meetings scheduled and attended per fiscal year	100%	100%	100%	100%	100%

1. This KPI was revised in FY20. Current measure no longer valid
2. This KPI was started in FY20. The Target was 100%. Due to the hiring freeze and the COVID-19-impact on the volunteer, intern and mentee program, the conversion rate is less than anticipated.

Human Resources

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	29.72	33.72	31.00	(2.72)
Personnel Expenditures	\$ 4,635,923	\$ 5,221,415	\$ 4,996,095	\$ (225,320)
Non-Personnel Expenditures	305,445	631,991	675,612	43,621
Total Department Expenditures	\$ 4,941,367	\$ 5,853,406	\$ 5,671,707	\$ (181,699)
Total Department Revenue	\$ 194,461	\$ 614,280	\$ 539,280	\$ (75,000)

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Human Resources	\$ 4,941,367	\$ 5,853,406	\$ 5,671,707	\$ (181,699)
Total	\$ 4,941,367	\$ 5,853,406	\$ 5,671,707	\$ (181,699)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Human Resources	29.72	33.72	31.00	(2.72)
Total	29.72	33.72	31.00	(2.72)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 121,749	\$ -
Addition of Sexual Harassment Prevention Training Addition of one-time non-personnel expenditures to manage and administer Sexual Harassment Prevention Training citywide.	0.00	72,632	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	60,416	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	6,796	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.72)	(19,983)	-

Human Resources

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with consultant services, membership fees, office supplies, and training.	0.00	(41,542)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(107,218)	-
Reduction of Child Care Program Coordinator Reduction of 1.00 Program Coordinator in the Labor Relations section.	(1.00)	(116,428)	-
Reduction of Associate Human Resources Analyst Reduction of 1.00 Associate Human Resources Analyst in the Labor Relations section.	(1.00)	(158,121)	-
California Coast Credit Union Revenue Donation Adjustment to reflect revised revenue for California Coast Credit Union donations.	0.00	-	(5,000)
Revised CDBG Funding Adjustment to reflect revised Community Development Block Grant (CDBG) revenue projections.	0.00	-	(70,000)
Total	(2.72)	\$ (181,699)	\$ (75,000)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 2,667,115	\$ 3,079,241	\$ 2,995,796	(83,445)
Fringe Benefits	1,968,808	2,142,174	2,000,299	(141,875)
PERSONNEL SUBTOTAL	4,635,923	5,221,415	4,996,095	(225,320)
NON-PERSONNEL				
Supplies	\$ 20,321	\$ 43,460	\$ 35,412	(8,048)
Contracts	170,114	451,304	489,516	38,212
Information Technology	94,715	107,218	124,322	17,104
Energy and Utilities	14,631	19,918	16,271	(3,647)
Other	5,665	10,091	10,091	-
NON-PERSONNEL SUBTOTAL	305,445	631,991	675,612	43,621
Total	\$ 4,941,367	\$ 5,853,406	\$ 5,671,707	\$ (181,699)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 189,205	\$ 609,280	\$ 539,280	(70,000)
Other Revenue	5,256	5,000	-	(5,000)
Total	\$ 194,461	\$ 614,280	\$ 539,280	\$ (75,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						

Human Resources

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000024	Administrative Aide 2	2.00	1.00	1.00	\$ 45,444 - 54,769	\$ 45,152
20001140	Assistant Department Director	0.00	0.00	1.00	33,863 - 185,643	149,781
20000311	Associate Department Human Resources Analyst	5.00	5.00	4.00	57,691 - 69,723	254,842
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	154,960
20001168	Deputy Director	2.00	2.00	1.00	50,128 - 184,332	133,390
20000382	Employee Assistance Counselor	1.00	0.00	0.00	56,488 - 68,327	-
20000411	Employee Assistance Program Manager	1.00	0.00	0.00	71,249 - 86,311	-
90001073	Management Intern - Hourly	0.72	0.72	0.00	28,080 - 31,158	-
20000627	Organization Effectiveness Specialist 3	0.00	1.00	1.00	63,342 - 76,578	76,045
20000025	Program Coordinator	1.00	0.00	0.00	28,080 - 147,160	-
20001234	Program Coordinator	4.00	7.00	6.00	28,080 - 147,160	542,278
20001222	Program Manager	8.00	12.00	12.00	50,128 - 184,332	1,422,615
20000312	Senior Department Human Resources Analyst	1.00	1.00	0.00	63,342 - 76,578	-
20000313	Supervising Department Human Resources Analyst	2.00	2.00	3.00	71,249 - 86,311	224,373
20000756	Word Processing Operator	1.00	1.00	1.00	33,605 - 40,459	40,456
	Budgeted Vacancy Factor					(115,398)
	Termination Pay Annual Leave					26,339
	Vacation Pay In Lieu					40,963
FTE, Salaries, and Wages Subtotal		29.72	33.72	31.00		\$ 2,995,796

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 39,626	\$ 42,494	\$ 37,357	\$ (5,137)
Flexible Benefits	371,312	443,226	396,144	(47,082)
Insurance	672	-	-	-
Long-Term Disability	-	-	10,163	10,163
Medicare	38,271	43,596	41,873	(1,723)
Other Post-Employment Benefits	171,016	196,000	182,497	(13,503)
Retiree Medical Trust	2,140	3,520	3,721	201
Retirement ADC	1,123,537	1,121,422	1,057,591	(63,831)
Retirement DROP	4,189	3,838	3,912	74
Risk Management Administration	28,988	38,560	30,711	(7,849)
Supplemental Pension Savings Plan	173,223	222,098	220,624	(1,474)
Unemployment Insurance	4,235	4,693	4,507	(186)
Workers' Compensation	11,600	22,727	11,199	(11,528)
Fringe Benefits Subtotal	\$ 1,968,808	\$ 2,142,174	\$ 2,000,299	\$ (141,875)
Total Personnel Expenditures			\$ 4,996,095	



Page Intentionally Left Blank

Infrastructure Fund



Page Intentionally Left Blank

Infrastructure Fund



Description

The Infrastructure Fund was established per Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance of infrastructure,” including associated financing and personnel costs. Infrastructure benefiting from this fund is typically managed and maintained by asset-managing General Fund departments.



Page Intentionally Left Blank

Infrastructure Fund

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,411,135	16,472,649	-	(16,472,649)
Total Department Expenditures	\$ 1,411,135	\$ 16,472,649	\$ -	(16,472,649)
Total Department Revenue	\$ 17,090,909	\$ 24,073,271	\$ 5,663,897	(18,409,374)

Infrastructure Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Infrastructure Fund	\$ 1,411,135	\$ 16,472,649	\$ -	(16,472,649)
Total	\$ 1,411,135	\$ 16,472,649	\$ -	(16,472,649)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	\$ (16,472,649)	\$ (24,073,271)
Transfer to Infrastructure Fund Addition of non-personnel expenditures associated with aligning the budgeted contribution for Fiscal Year 2020 with actual Fiscal Year 2019 activity.	0.00	-	5,663,897
Total	0.00	\$ (16,472,649)	\$ (18,409,374)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Supplies	\$ -	\$ 3,006,140	\$ -	(3,006,140)
Contracts	1,411,135	13,466,509	-	(13,466,509)
NON-PERSONNEL SUBTOTAL	1,411,135	16,472,649	-	(16,472,649)
Total	\$ 1,411,135	\$ 16,472,649	\$ -	(16,472,649)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Transfers In	\$ 17,090,909	\$ 24,073,271	\$ 5,663,897	(18,409,374)
Total	\$ 17,090,909	\$ 24,073,271	\$ 5,663,897	(18,409,374)

Infrastructure Fund

Revenue and Expense Statement (Non-General Fund)

Infrastructure Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,487,207	\$ 76,073	\$ 13,729,697
Continuing Appropriation - CIP	3,864,040	13,997,505	14,704,190
Continuing Appropriation - CIP	13,997,505	13,997,505	14,704,190
TOTAL BALANCE AND RESERVES	\$ 5,351,247	\$ 14,073,578	\$ 28,433,887
REVENUE			
Transfers In	\$ 17,090,909	\$ 24,073,271	\$ 5,663,897
TOTAL REVENUE	\$ 17,090,909	\$ 24,073,271	\$ 5,663,897
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 22,442,156	\$ 38,146,849	\$ 34,097,784
OPERATING EXPENSE			
Supplies	\$ -	\$ 3,006,140	\$ -
Contracts	1,411,135	13,466,509	-
TOTAL OPERATING EXPENSE	\$ 1,411,135	\$ 16,472,649	\$ -
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 6,957,444	\$ 7,600,622	\$ 5,663,897
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ -
TOTAL EXPENSE	\$ 8,368,579	\$ 24,073,271	\$ 5,663,897
BALANCE	\$ 76,073	\$ 76,073	\$ 13,729,697
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 22,442,156	\$ 38,146,849	\$ 34,097,784

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Internal Operations



Page Intentionally Left Blank

Internal Operations

Department Summary¹

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	1.50	1.50	0.00	(1.50)
Personnel Expenditures	\$ 258,351	\$ 460,698	\$ -	\$ (460,698)
Non-Personnel Expenditures	14,292	20,324	-	(20,324)
Total Department Expenditures	\$ 272,642	\$ 481,022	\$ -	\$ (481,022)
Total Department Revenue	\$ -	\$ 15,632	\$ -	\$ (15,632)

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Internal Operations	\$ 272,642	\$ 481,022	\$ -	\$ (481,022)
Total	\$ 272,642	\$ 481,022	\$ -	\$ (481,022)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Internal Operations	1.50	1.50	0.00	(1.50)
Total	1.50	1.50	0.00	(1.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 12,861	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,677	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures due to anticipated savings in miscellaneous supplies and contractual services.	0.00	(850)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(5,524)	-

¹ In the Fiscal Year 2021 Adopted Budget, the Internal Operations Department was inactivated.

Internal Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
General Services Branch Transfer of executive resources to support the newly created General Services Branch.	0.00	(15,627)	(17,248)
Executive Assistant Reallocation Reallocation of 1.00 Executive Assistant to align with time spent in support of Branch offices.	(0.50)	(62,045)	-
Budget Reduction Reduction of 1.00 Deputy Chief Operating Officer in the Internal Operations Department.	(1.00)	(411,514)	-
Cost Allocation of Branch Management Expense Addition of revenue associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	-	1,616
Total	(1.50)	\$ (481,022)	\$ (15,632)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 128,925	\$ 236,178	\$ -	(236,178)
Fringe Benefits	129,426	224,520	-	(224,520)
PERSONNEL SUBTOTAL	258,351	460,698	-	(460,698)
NON-PERSONNEL				
Supplies	\$ 891	\$ 1,000	\$ -	(1,000)
Contracts	5,289	5,970	-	(5,970)
Information Technology	4,311	5,524	-	(5,524)
Energy and Utilities	-	2,030	-	(2,030)
Other	3,800	5,800	-	(5,800)
NON-PERSONNEL SUBTOTAL	14,292	20,324	-	(20,324)
Total	\$ 272,642	\$ 481,022	\$ -	(481,022)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Transfers In	\$ -	\$ 15,632	\$ -	(15,632)
Total	\$ -	\$ 15,632	\$ -	(15,632)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	1.00	0.00	0.00	\$ 63,127 - 239,144	\$ -
20000047	Deputy Chief Oper Ofcr	0.00	1.00	0.00	63,127 - 239,144	-
20000924	Executive Assistant	0.50	0.50	0.00	46,475 - 56,208	-
FTE, Salaries, and Wages Subtotal		1.50	1.50	0.00		\$ -

Internal Operations

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,168	\$ 6,529	\$ -	(6,529)
Flexible Benefits	13,682	17,563	-	(17,563)
Insurance	224	-	-	-
Medicare	1,460	3,425	-	(3,425)
Other Post-Employment Benefits	6,384	9,188	-	(9,188)
Retirement ADC	99,567	177,022	-	(177,022)
Risk Management Administration	1,091	1,808	-	(1,808)
Supplemental Pension Savings Plan	5,474	8,131	-	(8,131)
Unemployment Insurance	223	369	-	(369)
Workers' Compensation	152	485	-	(485)
Fringe Benefits Subtotal	\$ 129,426	\$ 224,520	\$ -	(224,520)
Total Personnel Expenditures			\$ -	



Page Intentionally Left Blank

Library



Page Intentionally Left Blank



Description

The San Diego Public Library (SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of nearly 5.3 million items, including e-books and audiovisual materials, 3,421 periodical subscriptions, 1.6 million government publications, and over 265,295 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of approximately 1.4 million residents of the City of San Diego, which encompasses an area of 342 square miles. The Library system consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The vision is:

The place for opportunity, discovery, and inspiration

The mission is:

To inspire lifelong learning through connections to knowledge and each other

Goals and Objectives

Goal 1: Foster a safe and engaging environment

- Provide a high-quality workforce
- Maintain and improve facilities
- Sustain a relevant and attractive collection

Goal 2: Broaden access to library resources

- Provide opportunities for the public to explore technology
- Develop an equitable approach to library services

Goal 3: Be a model for innovative programs and services

- Assess community needs
- Explore alternate service models
- Create an atmosphere for participation

Goal 4: Establish a strong library presence within San Diego

- Increase public outreach
- Cultivate strategic partnerships
- Strengthen social media presence

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Annual attendance at adult programs	150,000	140,162	150,000	185,181	150,000
Annual attendance at juvenile programs ¹	300,000	301,131	300,000	445,043	300,000
Annual circulation per capita	5.00	5.67	5.00	4.40	5.00
Number of patrons using Internet resources provided by the Library ²	1,100,000	900,230	1,100,000	814,612	1,100,000
Percentage increase in number of library visitors ²	2.00 %	0.00 %	2.00 %	1.14 %	2.00 %
Percentage increase in participation in literacy and educational programs ¹	10%	17%	10%	83%	10%
Percentage increase in participation in technology programs ²	10%	26%	10%	6%	10%
Percentage of overall satisfaction on program evaluations	80%	98%	90%	97%	90%
Percentage increase in social media engagement ³	10%	5%	10%	7%	10%

1. Increase due to online/virtual program attendance
2. Decrease attributed to Library closures due to the COIV-19 pandemic
3. Increase due to shift in outreach

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	444.59	444.22	444.22	0.00
Personnel Expenditures	\$ 37,545,013	\$ 39,783,689	\$ 42,213,830	\$ 2,430,141
Non-Personnel Expenditures	17,299,571	16,625,234	17,451,584	826,350
Total Department Expenditures	\$ 54,844,583	\$ 56,408,923	\$ 59,665,414	\$ 3,256,491
Total Department Revenue	\$ 2,445,761	\$ 2,742,773	\$ 2,899,019	\$ 156,246

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Branch Libraries	\$ 30,113,101	\$ 31,361,482	\$ 32,691,719	\$ 1,330,237
Central Library	20,158,258	21,022,531	22,526,493	1,503,962
Library Administration	4,573,225	4,024,910	4,447,202	422,292
Total	\$ 54,844,583	\$ 56,408,923	\$ 59,665,414	\$ 3,256,491

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Branch Libraries	290.02	289.65	288.65	(1.00)
Central Library	139.07	139.07	140.07	1.00
Library Administration	15.50	15.50	15.50	0.00
Total	444.59	444.22	444.22	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 3,413,314	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,520,619	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	887,126	-
CARES Act Funding Addition of one-time non-personnel expenditures and revenue to support eligible expenditures associated to reassigned staff and supplies during the COVID-19 pandemic.	0.00	76,721	893,437

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	22,396	-
Reduction of Maintenance and Repair Services Reduction of non-personnel expenditures associated with maintenance and repair services.	0.00	(45,000)	-
Reduction of Misc. Professional Services Reduction of non-personnel expenditures associated with as-needed services such as equipment installation and building material replacements.	0.00	(150,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(400,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,068,685)	-
Revised Special Event Revenue Reduction in one-time Special Event revenue for special events due to Library closures as a result of the COVID-19 pandemic.	0.00	-	(8,712)
Revised Revenue from Photocopy Fees Reduction in one-time revenue from photocopy fees due to an anticipated decrease in the volume of library patrons as a result of the COVID-19 pandemic.	0.00	-	(40,749)
Revised Lost/Damaged Library Materials Fee Revenue Reduction in one-time Lost/Damaged Library Material fee revenue due to Library closures as a result of the COVID-19 pandemic.	0.00	-	(79,668)
Revised Special Event Revenue Reduction in one-time revenue for special events due to Library closures as a result of the COVID-19 pandemic.	0.00	-	(85,877)
Reduction of Parking Garage Revenue Reduction of revenue from parking garage services to reflect revised revenue projections.	0.00	-	(149,000)
Revised Parking Garage Revenue Reduction in one-time revenue from parking garage fees due to an anticipated decrease in transient and events parking during the COVID-19 pandemic.	0.00	-	(373,185)
Total	0.00	\$ 3,256,491	\$ 156,246

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 20,447,846	\$ 21,610,111	\$ 23,354,481	\$ 1,744,370
Fringe Benefits	17,097,167	18,173,578	18,859,349	685,771
PERSONNEL SUBTOTAL	37,545,013	39,783,689	42,213,830	2,430,141

Library

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Supplies	\$ 2,385,922	\$ 2,397,132	\$ 2,473,887	\$ 76,755
Contracts	6,579,102	7,043,844	6,772,568	(271,276)
Information Technology	4,049,402	2,940,330	3,950,848	1,010,518
Energy and Utilities	2,852,925	3,188,778	3,199,131	10,353
Other	50,097	55,150	55,150	-
Transfers Out	1,055,134	1,000,000	1,000,000	-
Capital Expenditures	326,988	-	-	-
NON-PERSONNEL SUBTOTAL	17,299,571	16,625,234	17,451,584	826,350
Total	\$ 54,844,583	\$ 56,408,923	\$ 59,665,414	\$ 3,256,491

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 911,092	\$ 1,210,137	\$ 995,131	\$ (215,006)
Fines Forfeitures and Penalties	1,957	3,500	3,500	-
Other Revenue	536,763	519,136	519,136	-
Rev from Federal Agencies	-	-	893,437	893,437
Rev from Money and Prop	605,394	785,000	262,815	(522,185)
Rev from Other Agencies	390,555	225,000	225,000	-
Total	\$ 2,445,761	\$ 2,742,773	\$ 2,899,019	\$ 156,246

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$ 33,605 - 40,459	\$ 109,529
20000012	Administrative Aide 1	1.00	1.00	1.00	39,449 - 47,528	47,528
20000024	Administrative Aide 2	7.00	7.00	7.00	45,444 - 54,769	354,343
20000048	Assistant Management Analyst	3.00	3.00	3.00	47,463 - 57,691	159,672
90000048	Assistant Management Analyst - Hourly	8.30	8.30	8.30	47,463 - 57,691	434,535
20000119	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	69,083
20000132	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	57,699
20001108	City Librarian	1.00	1.00	1.00	33,863 - 185,643	176,051
20001174	Deputy Library Director	2.00	2.00	2.00	50,128 - 184,332	256,132
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	55,359
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,691 - 69,723	69,722
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	86,320
20000377	Information Systems Technician	3.00	3.00	3.00	45,444 - 54,769	157,704
20000594	Librarian 2	53.50	52.50	52.50	58,573 - 70,512	3,551,411
90000594	Librarian 2 - Hourly	9.25	9.25	9.25	58,573 - 70,512	594,708
20000910	Librarian 3	28.00	29.00	29.00	64,896 - 78,749	2,269,727
20000596	Librarian 4	26.00	25.00	24.00	71,302 - 86,570	2,067,593
20000600	Library Assistant I	34.00	34.00	34.00	28,080 - 29,120	954,516

Library

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
90000600	Library Assistant I - Hourly	55.97	55.60	0.00	28,080 - 29,120	-
20000602	Library Assistant II	113.50	113.50	113.50	34,249 - 41,447	4,492,740
90000602	Library Assistant II - Hourly	6.17	6.17	61.77	34,249 - 41,447	2,137,653
20000597	Library Assistant III	54.00	54.00	54.00	43,596 - 52,556	2,762,976
90000597	Library Assistant III - Hourly	6.90	6.90	6.90	43,596 - 52,556	331,244
20000772	Library Technician	8.00	8.00	8.00	36,046 - 43,555	340,802
20000770	Literacy Program Administrator	1.00	1.00	1.00	77,652 - 94,067	94,058
20000680	Payroll Specialist 2	2.00	2.00	2.00	40,726 - 49,171	98,342
20001222	Program Manager	2.00	2.00	2.00	50,128 - 184,332	229,424
20000927	Senior Clerk/Typist	2.00	2.00	2.00	38,482 - 46,432	92,852
20000773	Senior Library Technician	1.00	1.00	1.00	41,392 - 50,086	50,086
20000015	Senior Management Analyst	2.00	2.00	2.00	63,342 - 76,578	152,023
20000992	Supervising Librarian	5.00	6.00	7.00	82,514 - 99,611	691,440
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,320
	Adjust Budget To Approved Levels					33,357
	Bilingual - Regular					74,256
	Budgeted Vacancy Factor					(363,704)
	Master Library Degree					423,996
	Sick Leave - Hourly					53,715
	Termination Pay Annual Leave					22,759
	Vacation Pay In Lieu					78,510
FTE, Salaries, and Wages Subtotal		444.59	444.22	444.22		\$ 23,354,481

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 98,505	\$ 103,396	\$ 101,507	\$ (1,889)
Flexible Benefits	4,913,303	5,174,745	5,235,212	60,467
Long-Term Disability	1	-	78,655	78,655
Medicare	323,729	305,672	330,483	24,811
Other Post-Employment Benefits	2,677,214	2,744,000	2,803,532	59,532
Retiree Medical Trust	16,951	19,039	21,656	2,617
Retirement 401 Plan	15,844	16,887	18,507	1,620
Retirement ADC	7,160,856	7,671,470	8,109,717	438,247
Retirement DROP	35,311	35,900	36,727	827
Risk Management Administration	453,740	539,840	471,784	(68,056)
Supplemental Pension Savings Plan	1,198,734	1,298,441	1,421,111	122,670
Unemployment Insurance	33,208	32,412	34,907	2,495
Workers' Compensation	169,771	231,776	195,551	(36,225)
Fringe Benefits Subtotal	\$ 17,097,167	\$ 18,173,578	\$ 18,859,349	\$ 685,771
Total Personnel Expenditures			\$ 42,213,830	

Long Range Property Management Fund

Page Intentionally Left Blank

Long Range Property Management Fund



Description

The Long Range Property Management Fund was established to address the disposition and use of non-housing real properties owned by the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency is restructuring its budgetary procedures, related to the property management component of Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP), to comply with the new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the State Assembly Bill 1484.

Long Range Property Management Fund



Page Intentionally Left Blank

Long Range Property Management Fund

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	626,669	1,398,096	410,307	(987,789)
Total Department Expenditures	\$ 626,669	\$ 1,398,096	\$ 410,307	\$ (987,789)
Total Department Revenue	\$ 1,418,060	\$ 1,034,365	\$ 1,034,365	\$ -

Long Range Property Management Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Long Range Property Management Fund	\$ 626,669	\$ 1,398,096	\$ 410,307	(987,789)
Total	\$ 626,669	\$ 1,398,096	\$ 410,307	\$ (987,789)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (4,337)	\$ -
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(15,000)	-
Property Management Support Reduction of non-personnel expenditures associated with the property management of the Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP).	0.00	(968,452)	-
Total	0.00	\$ (987,789)	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 621,912	\$ 1,392,723	\$ 409,271	(983,452)
Energy and Utilities	4,756	5,373	1,036	(4,337)
NON-PERSONNEL SUBTOTAL	626,669	1,398,096	410,307	(987,789)
Total	\$ 626,669	\$ 1,398,096	\$ 410,307	\$ (987,789)

Long Range Property Management Fund

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Revenue	\$ 44,000	\$ -	\$ -	-
Rev from Money and Prop	1,374,060	1,034,365	1,034,365	-
Total	\$ 1,418,060	\$ 1,034,365	\$ 1,034,365	-

Long Range Property Management Fund

Revenue and Expense Statement (Non-General Fund)

Long Range Property Management Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,235,599	\$ 3,026,990	\$ 4,069,997
TOTAL BALANCE AND RESERVES	\$ 2,235,599	\$ 3,026,990	\$ 4,069,997
REVENUE			
Other Revenue	\$ 44,000	\$ -	\$ -
Revenue from Use of Money and Property	1,374,060	1,034,365	1,034,365
TOTAL REVENUE	\$ 1,418,060	\$ 1,034,365	\$ 1,034,365
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,653,659	\$ 4,061,355	\$ 5,104,362
OPERATING EXPENSE			
Contracts	\$ 621,912	\$ 1,392,723	\$ 409,271
Energy and Utilities	4,756	5,373	1,036
TOTAL OPERATING EXPENSE	\$ 626,669	\$ 1,398,096	\$ 410,307
TOTAL EXPENSE	\$ 626,669	\$ 1,398,096	\$ 410,307
BALANCE	\$ 3,026,990	\$ 2,663,259	\$ 4,694,055
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,653,659	\$ 4,061,355	\$ 5,104,362

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Long Range Property Management Fund



Page Intentionally Left Blank

Low and Moderate Income Housing Asset Fund



Page Intentionally Left Blank

Low and Moderate Income Housing Asset Fund



Description

The Low and Moderate Income Housing Asset Fund was established to conduct the dissolution of operations related to housing assets and activities of the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency is restructuring its budgetary procedures, related to affordable housing assets transferred to the City under the Low and Moderate Income Housing Asset Fund, to comply with new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the California Health & Safety Code section 34176.1.

Low and Moderate Income Housing Asset Fund



Page Intentionally Left Blank

Low and Moderate Income Housing Asset Fund

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	9,584,552	42,048,360	42,101,314	52,954
Total Department Expenditures	\$ 9,584,552	\$ 42,048,360	\$ 42,101,314	\$ 52,954
Total Department Revenue	\$ 8,010,438	\$ 4,396,270	\$ 2,977,097	\$ (1,419,173)

Low & Moderate Income Housing Asset Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Low & Moderate Income Housing Asset Fund	\$ 9,584,552	\$ 42,048,360	\$ 42,101,314	\$ 52,954
Total	\$ 9,584,552	\$ 42,048,360	\$ 42,101,314	\$ 52,954

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Project Management Addition of non-personnel expenditures to support consulting services, legal fees, and contractual requirements.	0.00	\$ 25,000	\$ -
Administrative Support Addition of non-personnel expenditures for miscellaneous administrative support.	0.00	18,275	-
Capital Projects Addition of non-personnel expenditures associated with low-income development housing loans.	0.00	10,238	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(559)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(1,419,173)
Total	0.00	\$ 52,954	\$ (1,419,173)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 9,580,211	\$ 42,047,561	\$ 42,101,074	\$ 53,513
Energy and Utilities	4,341	799	240	(559)
NON-PERSONNEL SUBTOTAL	9,584,552	42,048,360	42,101,314	52,954
Total	\$ 9,584,552	\$ 42,048,360	\$ 42,101,314	\$ 52,954

Low and Moderate Income Housing Asset Fund

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Revenue	\$ 2,030,647	\$ -	\$ -	-
Rev from Money and Prop	3,555,213	1,896,270	2,977,097	1,080,827
Transfers In	2,424,578	2,500,000	-	(2,500,000)
Total	\$ 8,010,438	\$ 4,396,270	\$ 2,977,097	\$ (1,419,173)

Low and Moderate Income Housing Asset Fund

Revenue and Expense Statement (Non-General Fund)

Low & Moderate Income Housing Asset Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 52,387,664	\$ 50,813,550	\$ 39,124,217
TOTAL BALANCE AND RESERVES	\$ 52,387,664	\$ 50,813,550	\$ 39,124,217
REVENUE			
Other Revenue	\$ 2,030,647	\$ -	-
Revenue from Use of Money and Property	3,555,213	1,896,270	2,977,097
Transfers In	2,424,578	2,500,000	-
TOTAL REVENUE	\$ 8,010,438	\$ 4,396,270	\$ 2,977,097
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 60,398,102	\$ 55,209,820	\$ 42,101,314
OPERATING EXPENSE			
Contracts	\$ 9,580,211	\$ 42,047,561	\$ 42,101,074
Energy and Utilities	4,341	799	240
TOTAL OPERATING EXPENSE	\$ 9,584,552	\$ 42,048,360	\$ 42,101,314
TOTAL EXPENSE	\$ 9,584,552	\$ 42,048,360	\$ 42,101,314
BALANCE	\$ 50,813,550	\$ 13,161,460	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 60,398,102	\$ 55,209,820	\$ 42,101,314

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Low and Moderate Income Housing Asset Fund



Page Intentionally Left Blank

Mission Bay and Balboa Park Improvement Fund



Page Intentionally Left Blank

Mission Bay and Balboa Park Improvement Fund



Description

The Mission Bay/Balboa Park Improvement Fund allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Department of Finance.

Mission Bay and Balboa Park Improvement Fund



Page Intentionally Left Blank

Mission Bay and Balboa Park Improvement Fund

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,790,494	1,885,751	1,887,430	1,679
Total Department Expenditures	\$ 1,790,494	\$ 1,885,751	\$ 1,887,430	\$ 1,679
Total Department Revenue	\$ 1,883,684	\$ 1,855,453	\$ 1,765,505	\$ (89,948)

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Mission Bay/Balboa Park Improvement Fund	\$ 1,790,494	\$ 1,885,751	\$ 1,887,430	\$ 1,679
Total	\$ 1,790,494	\$ 1,885,751	\$ 1,887,430	\$ 1,679

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 1,679	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Transient Occupancy Tax (TOT) Fund Support	0.00	-	(89,948)
Adjustment to reflect revised revenue projections related to TOT Fund support of the Mission Bay and Balboa Park Improvement Fund.			
Total	0.00	\$ 1,679	\$ (89,948)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 356,680	\$ 432,406	\$ 432,406	-
Energy and Utilities	16,680	22,594	22,594	-
Transfers Out	1,417,133	1,430,751	1,432,430	1,679
NON-PERSONNEL SUBTOTAL	1,790,494	1,885,751	1,887,430	1,679
Total	\$ 1,790,494	\$ 1,885,751	\$ 1,887,430	\$ 1,679

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Transfers In	\$ 1,883,684	\$ 1,855,453	\$ 1,765,505	(89,948)
Total	\$ 1,883,684	\$ 1,855,453	\$ 1,765,505	\$ (89,948)

Mission Bay and Balboa Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 28,735	\$ 121,925	\$ 129,162
TOTAL BALANCE AND RESERVES	\$ 28,735	\$ 121,925	\$ 129,162
REVENUE			
Transfers In	\$ 1,883,684	\$ 1,855,453	\$ 1,765,505
TOTAL REVENUE	\$ 1,883,684	\$ 1,855,453	\$ 1,765,505
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,912,419	\$ 1,977,378	\$ 1,894,667
OPERATING EXPENSE			
Contracts	\$ 356,680	\$ 432,406	\$ 432,406
Energy and Utilities	16,680	22,594	22,594
Transfers Out	1,417,133	1,430,751	1,432,430
TOTAL OPERATING EXPENSE	\$ 1,790,494	\$ 1,885,751	\$ 1,887,430
TOTAL EXPENSE	\$ 1,790,494	\$ 1,885,751	\$ 1,887,430
BALANCE	\$ 121,925	\$ 91,627	\$ 7,237
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,912,419	\$ 1,977,378	\$ 1,894,667

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Mission Bay Park Improvement Fund



Page Intentionally Left Blank

Mission Bay Park Improvement Fund



Description

The Mission Bay Park Improvement Fund is used for the restoration of wetlands and the wildlife habitat, as well as deferred maintenance projects within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that 65 percent of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 65 percent is available after the allocation to the San Diego Regional Parks Improvement Fund has been made) be allocated to the Mission Bay Park Improvement Fund to solely benefit the Mission Bay Park Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.

Mission Bay Park Improvement Fund



Page Intentionally Left Blank

Mission Bay Park Improvement Fund

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 8,176,992	\$ 7,645,298	\$ 6,647,568	\$ (997,730)

Mission Bay Park Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	(997,730)
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ -	(997,730)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	\$ 733,060	\$ -	\$ -	-
Transfers In	7,443,932	7,645,298	6,647,568	(997,730)
Total	\$ 8,176,992	\$ 7,645,298	\$ 6,647,568	\$ (997,730)

Mission Bay Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Park Improvement Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,390,139	\$ 7,734,786	\$ 1,477,136
Continuing Appropriation - CIP	31,613,776	35,051,169	35,919,731
TOTAL BALANCE AND RESERVES	\$ 38,003,915	\$ 42,785,955	\$ 37,396,867
REVENUE			
Revenue from Use of Money and Property	\$ 733,060	\$ -	\$ -
Transfers In	7,443,932	7,645,298	6,647,568
TOTAL REVENUE	\$ 8,176,992	\$ 7,645,298	\$ 6,647,568
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 46,180,907	\$ 50,431,253	\$ 44,044,435
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 3,596,424	\$ 7,734,786	\$ 7,900,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ -
TOTAL EXPENSE	\$ 3,596,424	\$ 7,734,786	\$ 7,900,000
RESERVES			
Continuing Appropriation - CIP	\$ 34,849,697	\$ 35,051,169	\$ 35,919,731
TOTAL RESERVES	\$ 34,849,697	\$ 35,051,169	\$ 35,919,731
BALANCE	\$ 7,734,786	\$ 7,645,298	\$ 224,704
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 46,180,907	\$ 50,431,253	\$ 44,044,435

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Mobility



Page Intentionally Left Blank



Description

The Mobility Department is responsible for coordinating the City's overall efforts in meeting the goals related to mobility within the Climate Action Plan, as well as the values and actions detailed within the Mobility Action Plan. Focused on interdepartmental coordination, regional alignment, and new policies and ordinances, this initial organizational step forward will further the City with equitable, efficient and effective mobility choices that support all our residents.

The Mobility Department is newly formed in the Fiscal Year 2021 Adopted Budget from elements of multiple existing departments, including personnel from the Planning Department, ADA and Economic Development Department, as well as functions from Performance & Analytics Department, Development Services Department, and Environmental Services Department.

In Fiscal Year 2021, the Department will develop a tactical plan that defines the vision, mission, goals, and objectives of the department. Additionally, key performance indicators (KPI) will be developed to quantify the efficacy of mobility-related initiatives, and KPI targets will be set to track progress toward achieving the Department's objectives.



Page Intentionally Left Blank

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	0.00	0.00	16.50	16.50
Personnel Expenditures	\$ -	\$ -	\$ 2,797,193	\$ 2,797,193
Non-Personnel Expenditures	-	-	153,743	153,743
Total Department Expenditures	\$ -	\$ -	\$ 2,950,936	\$ 2,950,936
Total Department Revenue	\$ -	\$ -	\$ 1,632,790	\$ 1,632,790

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Mobility	\$ -	\$ -	\$ 2,950,936	\$ 2,950,936
Total	\$ -	\$ -	\$ 2,950,936	\$ 2,950,936

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Mobility	0.00	0.00	16.50	16.50
Total	0.00	0.00	16.50	16.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Mobility Department Restructure Transfer of 8.00 FTE positions from the Planning Department to the new Mobility Department.	8.00	\$ 1,282,562	\$ -
Office of ADA Compliance & Accessibility Transfer of 3.00 FTE positions and associated non-personnel expenditures from the Neighborhood Services Branch to the new Mobility Department to support ADA compliance activities.	3.00	551,039	-
Mobility Traffic Engineers Transfer of 2.00 FTE positions and associated revenue to the new Mobility Department from the Economic Development Department to support the Community Parking District Program.	2.00	261,724	377,384
Mobility Department Executive Director Addition of 1.00 Executive Director and revenue for the new Mobility Department.	1.00	260,835	47,372
Mobility Department Fiscal & Administrative Support Addition of 1.00 Program Manager and 1.00 Senior Management Analyst to provide fiscal and administrative support to the new Mobility Department.	1.00	187,387	-

Mobility

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Shared Mobility Device Program Transfer of 1.00 Program Manager to the new Mobility Department from the Economic Development Department to manage the Shared Mobility Device Program.	1.00	151,358	-
Shared Mobility Device Remix Platform Addition of non-personnel expenditures to support the Shared Mobility Device Program.	0.00	125,000	125,000
Mobility Analytics Program Coordinator Addition of 1.00 Program Coordinator to provide Mobility Analytics programmatic support and coordination in the new Mobility Department.	0.50	101,960	-
Office of ADA Compliance & Accessibility Transfer of 3.00 FTE positions and associated non-personnel expenditures to the new Mobility Department from the Neighborhood Services Department to support ADA compliance activities.	0.00	29,071	-
General Plan Maintenance Fund Revenue Addition of revenue from the General Plan Maintenance Fund to support the new Mobility Department.	0.00	-	615,000
Community Parking District Position Support Addition of revenue from the Community Parking District Fund to support the from the Community Parking District program.	0.00	-	286,734
Urban Division Position Revenue Addition of revenue from Community Parking Districts and Shared Mobility Device Program to support the Program Manager.	0.00	-	181,300
Total	16.50	\$ 2,950,936	\$ 1,632,790

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 1,874,840	\$ 1,874,840
Fringe Benefits	-	-	922,353	922,353
PERSONNEL SUBTOTAL	-	-	2,797,193	2,797,193
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 830	\$ 830
Contracts	-	-	145,013	145,013
Energy and Utilities	-	-	2,000	2,000
Other	-	-	5,900	5,900
NON-PERSONNEL SUBTOTAL	-	-	153,743	153,743
Total	\$ -	\$ -	\$ 2,950,936	\$ 2,950,936

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ -	\$ -	\$ 1,482,140	\$ 1,482,140
Licenses and Permits	-	-	150,650	150,650

- 382 -

City of San Diego
Fiscal Year 2021 Adopted Budget

Mobility

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Total	\$ -	\$ -	\$ 1,632,790	\$ 1,632,790

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000116	Assistant Engineer-Traffic	0.00	0.00	4.00	\$ 61,752 - 74,407	\$ 273,766
20000167	Associate Engineer-Traffic	0.00	0.00	2.00	71,099 - 85,860	170,436
20001220	Executive Director	0.00	0.00	2.00	50,128 - 184,332	328,435
20001234	Program Coordinator	0.00	0.00	0.50	28,080 - 147,160	82,091
20001222	Program Manager	0.00	0.00	1.50	50,128 - 184,332	207,879
20000760	Project Assistant	0.00	0.00	1.00	61,752 - 74,407	74,402
20000763	Project Officer 2	0.00	0.00	1.00	81,949 - 99,074	99,070
20000015	Senior Management Analyst	0.00	0.00	0.50	63,342 - 76,578	59,150
20000926	Senior Traffic Engineer	0.00	0.00	4.00	81,949 - 99,074	372,264
	Infrastructure In-Training Pay					4,906
	Infrastructure Registration Pay					97,971
	Reg Pay For Engineers					104,142
	Sick Leave - Hourly					328
FTE, Salaries, and Wages Subtotal		0.00	0.00	16.50		\$ 1,874,840

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 6,312	\$ 6,312
Flexible Benefits	-	-	203,618	203,618
Long-Term Disability	-	-	5,788	5,788
Medicare	-	-	27,180	27,180
Other Post-Employment Benefits	-	-	103,836	103,836
Retiree Medical Trust	-	-	3,340	3,340
Retirement 401 Plan	-	-	3,031	3,031
Retirement ADC	-	-	413,298	413,298
Retirement DROP	-	-	2,269	2,269
Risk Management Administration	-	-	17,472	17,472
Supplemental Pension Savings Plan	-	-	127,587	127,587
Unemployment Insurance	-	-	2,568	2,568
Workers' Compensation	-	-	6,054	6,054
Fringe Benefits Subtotal	\$ -	\$ -	\$ 922,353	\$ 922,353
Total Personnel Expenditures			\$ 2,797,193	



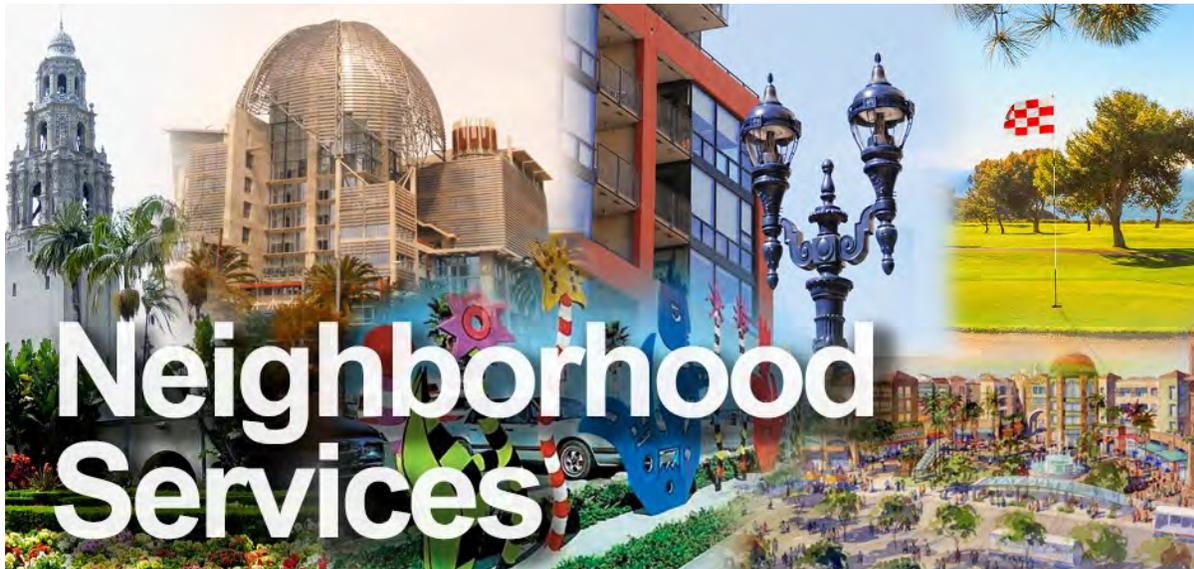
Page Intentionally Left Blank

Neighborhood Services



Page Intentionally Left Blank

Neighborhood Services



Description

The Deputy Chief Operating Officer for Neighborhood Services oversees the day-to-day City operations for the Neighborhood Services Branch. The branch includes the following departments and functions: Cultural Affairs, Homelessness Strategies, Library, and Parks and Recreation.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The vision is:

Enriching the lives of all San Diegans.

The mission is:

To enrich San Diego's diverse communities by providing places and opportunities for recreation, celebration, lifelong learning, and the development of economic stability.

Neighborhood Services

Goals and Objectives

Goal 1: *Provide safe and inviting spaces where everyone can connect, learn, and play*

- Connect everyone with educational, recreational, social, and cultural opportunities
- Provide access to nature, knowledge, recreation, and celebration
- Improve accessibility of public spaces and programs

Goal 2: *Develop innovative programs and services to meet diverse community needs*

- Perform community outreach to identify needs
- Explore and assess alternative service models to meet needs
- Launch and maintain programs and services that meet community needs

Goal 3: *Broaden access to Branch resources*

- Provide opportunities for citizens to connect with our services
- Develop, maintain, and improve our facilities
- Cultivate partnerships to expand our ability to serve citizens

Neighborhood Services

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	6.00	11.00	1.50	(9.50)
Personnel Expenditures	\$ 1,164,347	\$ 1,856,220	\$ 505,903	\$ (1,350,317)
Non-Personnel Expenditures	25,021	68,804	84,238	15,434
Total Department Expenditures	\$ 1,189,368	\$ 1,925,024	\$ 590,141	\$ (1,334,883)
Total Department Revenue	\$ 424,352	\$ 178,995	\$ 87,272	\$ (91,723)

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Neighborhood Services	\$ 1,189,368	\$ 1,925,024	\$ 590,141	\$ (1,334,883)
Total	\$ 1,189,368	\$ 1,925,024	\$ 590,141	\$ (1,334,883)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Neighborhood Services	6.00	11.00	1.50	(9.50)
Total	6.00	11.00	1.50	(9.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Executive Assistant Reallocation Reallocation of 1.00 Executive Assistant to align with time spent in support of Branch offices.	0.50	\$ 61,980	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	55,850	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	54,943	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	30,759	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	2,827	-

Neighborhood Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(3,600)	-
Homelessness Strategies Department Restructure of homelessness resources to create the Homelessness Strategies Department.	0.00	(10,900)	-
Transfer of Associate Management Analyst Transfer of 1.00 Associate Management Analyst from the Neighborhood Services Branch to the Office of Boards & Commissions to align staff with commission functions.	(1.00)	(99,404)	-
Office of ADA Compliance & Accessibility Transfer of 3.00 FTE positions and associated non-personnel expenditures from the Neighborhood Services Branch to the new Mobility Department to support ADA compliance activities.	(3.00)	(580,110)	-
Homelessness Strategies Department Transfer of 6.00 FTE positions from the Neighborhood Services Branch to the Homelessness Strategies Department.	(6.00)	(847,228)	-
Cost Allocation of Branch Management Expense Addition of revenue associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	-	69,206
Transfer of Grant Revenue Transfer of grant revenue from the Neighborhood Services Branch to the Homelessness Strategies Department.	0.00	-	(160,929)
Total	(9.50)	\$ (1,334,883)	\$ (91,723)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 707,568	\$ 1,068,153	\$ 266,937	(801,216)
Fringe Benefits	456,779	788,067	238,966	(549,101)
PERSONNEL SUBTOTAL	1,164,347	1,856,220	505,903	(1,350,317)
NON-PERSONNEL				
Supplies	\$ 2,167	\$ 6,480	\$ 1,250	(5,230)
Contracts	4,619	39,846	24,596	(15,250)
Information Technology	3,591	-	46,536	46,536
Energy and Utilities	2,339	7,678	6,056	(1,622)
Other	12,305	14,200	5,800	(8,400)
Capital Expenditures	-	600	-	(600)
NON-PERSONNEL SUBTOTAL	25,021	68,804	84,238	15,434
Total	\$ 1,189,368	\$ 1,925,024	\$ 590,141	\$ (1,334,883)

Neighborhood Services

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 8,535	\$ -	\$ -	-
Other Revenue	415,817	-	-	-
Rev from Other Agencies	-	160,929	-	(160,929)
Transfers In	-	18,066	87,272	69,206
Total	\$ 424,352	\$ 178,995	\$ 87,272	\$ (91,723)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	3.00	0.00	\$ 57,691 - 69,723	\$ -
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	63,127 - 239,144	208,083
20000924	Executive Assistant	0.00	0.00	0.50	46,475 - 56,208	28,095
20001220	Executive Director	1.00	1.00	0.00	50,128 - 184,332	-
20001234	Program Coordinator	1.00	1.00	0.00	28,080 - 147,160	-
20001222	Program Manager	2.00	1.00	0.00	50,128 - 184,332	-
20000760	Project Assistant	0.00	1.00	0.00	61,752 - 74,407	-
20000763	Project Officer 2	0.00	1.00	0.00	81,949 - 99,074	-
20000015	Senior Management Analyst	0.00	1.00	0.00	63,342 - 76,578	-
20000756	Word Processing Operator Vacation Pay In Lieu	0.00	1.00	0.00	33,605 - 40,459	- 30,759
FTE, Salaries, and Wages Subtotal		6.00	11.00	1.50		\$ 266,937

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 10,724	\$ 15,993	\$ 6,518	\$ (9,475)
Flexible Benefits	71,751	126,759	19,025	(107,734)
Insurance	1,352	-	-	-
Long-Term Disability	-	-	819	819
Medicare	10,663	15,375	3,424	(11,951)
Other Post-Employment Benefits	35,092	67,375	9,439	(57,936)
Retiree Medical Trust	775	721	-	(721)
Retirement 401 Plan	514	-	-	-
Retirement ADC	278,470	470,364	190,222	(280,142)
Retirement DROP	-	4,440	-	(4,440)
Risk Management Administration	5,928	13,255	1,588	(11,667)
Supplemental Pension Savings Plan	39,139	66,680	7,085	(59,595)
Unemployment Insurance	1,144	1,628	357	(1,271)
Workers' Compensation	1,228	5,477	489	(4,988)
Fringe Benefits Subtotal	\$ 456,779	\$ 788,067	\$ 238,966	\$ (549,101)
Total Personnel Expenditures			\$ 505,903	

Neighborhood Services



Page Intentionally Left Blank

Office of Boards and Commissions



Page Intentionally Left Blank

Office of Boards and Commissions



Description

The Office of Boards & Commissions supports the day-to-day operations for the City's 49 boards and commissions and serves as an access point to the volunteer members appointed by the Mayor and City Council. These entities serve in a fiduciary, regulatory, policy-setting and/or advisory capacity. The Office includes the existing Executive Directors and staff positions that support the following: Community Review Board on Police Practices; Commission on Gang Prevention & Intervention; and Human Relations Commission. For more details visit the Office of Boards and Commissions web page: <https://www.sandiego.gov/boards-and-commissions>

The vision is:

A bedrock of participatory, representative, and responsive city governance.

The mission is:

To train, equip, partner, and promote all city advisory boards to foster public policy decision-making, volunteerism, and civic engagement.

Office of Boards and Commissions

Goals and Objectives

Goal 1: To ensure all boards and commissions remain relevant and consistent with their mission and vision

- Formally solicit feedback and respond to internal and external critiques of current board and commission practices
- Collaborate with all relevant City departments to ensure that affiliated advisory board liaisons receive appropriate training and constant communication
- Provide training to departments and appointees to ensure compliance with regulations, code, and consistency with mission and vision
- Provide expedited filling of vacancies and ensure quorum is reached by all advisory boards

Goal 2: To promote public participation in decision-making and effective civic engagement

- Ensure that City Advisory Boards are producing timely, actionable advice to departments, the Mayor, and City Council, as defined by their municipal code powers
- Create an office communication plan
- Increase programmatic awareness and outreach with diverse communities

Goal 3: To communicate Mayoral, Council, and City-wide priorities to advisory bodies and community stakeholders

- Consistently communicate with advisory bodies on Mayoral priorities and report back on policy advice given from the boards
- Collaborate with internal/external stakeholders to ensure policy and vision consistency in law enforcement grants
- Consolidation and phasing out of defunct commissions
- New Boards Creation Plan

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of Audit Findings Implemented ¹	N/A	N/A	100%	100%	N/A
Percentage of Meetings that met Quorum ¹	N/A	N/A	80.0 %	83.7 %	90.0 %
Percentage of vacant board appointments filled ¹	N/A	N/A	80.0 %	86.4 %	90.0 %
Number of applications for appointment ¹	N/A	N/A	100	77	100
Quarterly Liaison Meeting / Training ¹	N/A	N/A	4	5	4
Percentage of Boards with Advisory Action Taken ¹	N/A	N/A	80%	100%	100%

1. FY 2019 prior year data is not available; OBC was created in FY 2019 and KPIs were established in FY 2020.

Office of Boards and Commissions

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	18.00	13.00	6.00	(7.00)
Personnel Expenditures	\$ 1,997,608	\$ 1,586,261	\$ 808,444	\$ (777,817)
Non-Personnel Expenditures	661,056	1,107,790	99,699	(1,008,091)
Total Department Expenditures	\$ 2,658,664	\$ 2,694,051	\$ 908,143	\$ (1,785,908)
Total Department Revenue	\$ 861,517	\$ 555,771	\$ -	\$ (555,771)

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of Boards & Commissions	\$ 1,458,710	\$ 801,684	\$ 908,143	\$ 106,459
Total	\$ 1,458,710	\$ 801,684	\$ 908,143	\$ 106,459

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of Boards & Commissions	10.00	5.00	6.00	1.00
Total	10.00	5.00	6.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Executive Director Addition of 1.00 Executive Director to lead the Citizens Advisory Board on Police/Community Relations.	1.00	\$ 134,670	\$ -
Transfer of Associate Management Analyst Transfer of 1.00 Associate Management Analyst from the Neighborhood Services Branch to the Office of Boards & Commissions to align staff with commission functions.	1.00	99,404	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	19,253	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(4,614)	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(5,729)	-

Office of Boards and Commissions

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(13,142)	-
Reduction of Administrative Aide 2 Reduction of 1.00 Administrative Aide 2 in the Gang Commission, Human Relations Commission and Citizens' Review Board sections.	(1.00)	(123,383)	-
Total	1.00	\$ 106,459	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 873,546	\$ 505,312	\$ 606,174	\$ 100,862
Fringe Benefits	520,534	202,784	202,270	(514)
PERSONNEL SUBTOTAL	1,394,080	708,096	808,444	100,348
NON-PERSONNEL				
Supplies	\$ 3,720	\$ 3,242	\$ 3,242	-
Contracts	41,317	56,331	51,095	(5,236)
Information Technology	6,805	28,712	40,059	11,347
Energy and Utilities	2,753	3,103	3,103	-
Other	10,034	2,200	2,200	-
NON-PERSONNEL SUBTOTAL	64,629	93,588	99,699	6,111
Total	\$ 1,458,710	\$ 801,684	\$ 908,143	\$ 106,459

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 17,553	-	-	-
Other Revenue	443	-	-	-
Total	\$ 17,995	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	0.00	\$ 45,444 - 54,769	-
20000119	Associate Management Analyst	1.00	0.00	1.00	57,691 - 69,723	69,722
20001101	Department Director	0.00	1.00	1.00	63,127 - 239,144	144,622
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	55,528
20001220	Executive Director	4.00	2.00	3.00	50,128 - 184,332	327,247
20000760	Project Assistant	1.00	0.00	0.00	61,752 - 74,407	-
20000763	Project Officer 2	1.00	0.00	0.00	81,949 - 99,074	-
20000756	Word Processing Operator	1.00	0.00	0.00	33,605 - 40,459	-
	Bilingual - Regular					1,456
	Vacation Pay In Lieu					7,599
FTE, Salaries, and Wages Subtotal		10.00	5.00	6.00	\$	606,174

Office of Boards and Commissions

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,105	\$ 546	\$ -	(546)
Flexible Benefits	133,402	69,962	87,733	17,771
Long-Term Disability	-	-	2,073	2,073
Medicare	12,900	7,134	8,679	1,545
Other Post-Employment Benefits	63,487	30,625	37,759	7,134
Retiree Medical Trust	1,046	1,106	1,322	216
Retirement ADC	220,804	40,931	-	(40,931)
Retirement DROP	4,404	-	2,171	2,171
Risk Management Administration	10,762	6,027	6,354	327
Supplemental Pension Savings Plan	63,667	42,968	53,859	10,891
Unemployment Insurance	1,455	757	921	164
Workers' Compensation	3,502	2,728	1,399	(1,329)
Fringe Benefits Subtotal	\$ 520,534	\$ 202,784	\$ 202,270	\$ (514)
Total Personnel Expenditures			\$ 808,444	

Public Art Fund¹

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of Boards & Commissions	\$ 170,445	\$ 555,771	\$ -	(555,771)
Total	\$ 1770,445	\$ 555,771	\$ -	(555,771)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Cultural Affairs Department Restructure	0.00	\$ (132,039)	\$ (132,039)
Transfer of non-personnel expenditures from the Office of Boards and Commissions to the new Cultural Affairs Department to focus on the arts and humanities.			
One-Time Additions and Annualizations	0.00	(423,732)	(423,732)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.			
Total	0.00	\$ (555,771)	\$ (555,771)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Supplies	\$ 510	\$ -	\$ -	-

¹ In the Fiscal Year 2021 Adopted Budget, the budget for the Public Art Fund is restructured into the Cultural Affairs Department.

Office of Boards and Commissions

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Contracts	169,935 \$	555,771 \$	- \$	(555,771)
NON-PERSONNEL SUBTOTAL	170,445	555,771	-	(555,771)
Total	\$ 170,445 \$	\$ 555,771 \$	- \$	(555,771)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Revenue	\$ 264,884 \$	- \$	- \$	-
Transfers In	578,410	555,771	-	(555,771)
Total	\$ 843,294 \$	\$ 555,771 \$	- \$	(555,771)

Transient Occupancy Tax Fund²

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of Boards & Commissions	\$ 1,029,509 \$	1,336,596 \$	- \$	(1,336,596)
Total	\$ 1,029,509 \$	\$ 1,336,596 \$	- \$	(1,336,596)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of Boards & Commissions	8.00	8.00	0.00	(8.00)
Total	8.00	8.00	0.00	(8.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	39,025 \$	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(22,473)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(77,397)	-

² In the Fiscal Year 2021 Adopted Budget, the budget for Office of Boards & Commissions is restructured into the new Cultural Affairs Department.

Office of Boards and Commissions

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(218,553)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Cultural Affairs Department Restructure	(8.00)	(1,057,198)	-
Transfer of 8.00 FTE positions and associated non-personnel expenditures from the Office of Boards and Commissions and Special Events and Filming to the new Cultural Affairs Department to focus on the arts and humanities.			
Total	(8.00)	\$ (1,336,596)	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 451,478	\$ 646,818	\$ -	(646,818)
Fringe Benefits	152,050	231,347	-	(231,347)
PERSONNEL SUBTOTAL	603,527	878,165	-	(878,165)
NON-PERSONNEL				
Supplies	\$ 10,711	\$ 11,287	\$ -	(11,287)
Contracts	327,666	364,747	-	(364,747)
Information Technology	79,876	77,397	-	(77,397)
Energy and Utilities	4,258	4,500	-	(4,500)
Other	3,470	500	-	(500)
NON-PERSONNEL SUBTOTAL	425,982	458,431	-	(458,431)
Total	\$ 1,029,509	\$ 1,336,596	\$ -	(1,336,596)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Revenue	\$ 252	\$ -	\$ -	-
Total	\$ 252	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000132	Associate Management Analyst	3.00	3.00	0.00	\$ 57,691 - 69,723	\$ -
20000924	Executive Assistant	1.00	1.00	0.00	46,475 - 56,208	-
20001220	Executive Director	1.00	1.00	0.00	50,128 - 184,332	-
20001222	Program Manager	1.00	1.00	0.00	50,128 - 184,332	-
20000778	Public Art Program Administrator	2.00	2.00	0.00	71,249 - 86,311	-
FTE, Salaries, and Wages Subtotal		8.00	8.00	0.00	\$	-

Office of Boards and Commissions

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Flexible Benefits	\$ 59,345	\$ 93,130	-	\$ (93,130)
Medicare	7,147	9,380	-	(9,380)
Other Post-Employment Benefits	33,597	49,000	-	(49,000)
Retiree Medical Trust	1,103	1,615	-	(1,615)
Retirement 401 Plan	1,135	1,174	-	(1,174)
Retirement ADC	13,079	13,933	-	(13,933)
Risk Management Administration	5,685	9,640	-	(9,640)
Supplemental Pension Savings Plan	29,752	48,709	-	(48,709)
Unemployment Insurance	762	996	-	(996)
Workers' Compensation	445	3,770	-	(3,770)
Fringe Benefits Subtotal	\$ 152,050	\$ 231,347	-	\$ (231,347)
Total Personnel Expenditures		\$	-	

Office of Homeland Security



Page Intentionally Left Blank

Office of Homeland Security



Description

The San Diego Office of Homeland Security (SD-OHS) was formed in 2003 and is a Program within the San Diego Police Department that oversees the City's emergency Prevention, Protection, and Response Program; Recovery and Mitigation Program; Advanced Planning Program; and Regional Training Program.

The Prevention, Protection, and Response Program leads the development and review of City-level emergency response plans, facilitates integration of the City's emergency plans both internally and externally, maintains the City's two Emergency Operations Centers (EOCs), and coordinates and oversees relevant citywide emergency training and exercises.

The Recovery and Mitigation Program manages federal Homeland Security grant funds for the entire San Diego region, other FEMA grant programs awarded or allocated directly to the City to improve its emergency preparedness, and State and federal disaster cost recovery programs for the City. Additionally, this program leads the development and review of City-level recovery and mitigation plans, and San Diego region-wide risk management plans and activities including the San Diego Urban Area (SDUA) Homeland Security Strategy, the SDUA Threat and Hazard Identification and Risk Assessment, and the Stakeholder Preparedness Review.

The Advanced Planning Program leads City-level efforts and activities regarding advanced planning, integration of cybersecurity considerations into emergency plans and emergency response operations, and incorporation of Smart City principles and other leading technological and social trends into the emergency management field.

The Regional Training Program administers and coordinates FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders.

Office of Homeland Security

The vision is:

To safeguard lives, property, and the environment by developing, supporting, and coordinating City-level emergency capabilities before, during, and after catastrophic and large scale emergency events.

The mission is:

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk.

Office of Homeland Security

Goals and Objectives

Goal 1: Enhance the City emergency shelter program to meet anticipated needs of the community.

- Develop and implement a shelter worker and manager training program for City staff.
- Identify and prepare City facilities for shelter capability.

Goal 2: Engage with the whole community through outreach and education to improve emergency preparedness.

- Support a coordinated regional public education and outreach program on individual and community emergency preparedness.
- Implement a coordinated regional Preventing Violent Extremism (PVE) education and outreach program.

Goal 3: Increase emergency coordination and collaboration with regional stakeholders.

- Enhance EOC facility capabilities regarding staff accommodations, meeting space, and Americans with Disabilities Act (ADA) compliance.
- Enhance citywide staff training and exercise programs in emergency response.

Goal 4: Improve fiscal monitoring practices across City and regional emergency preparedness programs.

- Increase accountability in performing fiscal monitoring associated with regional grants.
- Increase accountability in performing fiscal monitoring associated with cost recovery.

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of designated City staff trained in emergency response roles	90%	100%	90%	95%	95%
Percentage of designated staff trained in their respective shelter roles	95%	95%	95%	95%	95%
Percentage of eligible recovery costs reimbursed to the City	100%	100%	100%	100%	100%
Percentage of identified facilities prepared for activation and operation	100%	100%	100%	100%	100%
Percentage of scheduled exercises completed with an After Action Report/Improvement Plan	100%	100%	100%	100%	100%



Page Intentionally Left Blank

Office of Homeland Security

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	18.05	20.27	18.98	(1.29)
Personnel Expenditures	\$ 2,163,129	\$ 2,397,297	\$ 2,007,294	\$ (390,003)
Non-Personnel Expenditures	654,499	683,003	648,656	(34,347)
Total Department Expenditures	\$ 2,817,627	\$ 3,080,300	\$ 2,655,950	\$ (424,350)
Total Department Revenue	\$ 1,421,435	\$ 1,249,911	\$ 1,302,850	\$ 52,939

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of Homeland Security	\$ 2,817,627	\$ 3,080,300	\$ 2,655,950	\$ (424,350)
Total	\$ 2,817,627	\$ 3,080,300	\$ 2,655,950	\$ (424,350)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of Homeland Security	18.05	20.27	18.98	(1.29)
Total	18.05	20.27	18.98	(1.29)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 288,901	\$ -
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.29)	56,084	164,638
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(7,797)	-
Transfer of Program Manager Transfer of 1.00 Program Manager from the Office of Homeland Security to the Fire-Rescue Department to support the Employee Wellness Program.	(1.00)	(151,358)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(286,932)	-

Office of Homeland Security

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	(323,248)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
One-Time Additions and Annualizations	0.00	-	(111,699)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.			
Total	(1.29) \$	(424,350) \$	52,939

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 1,327,162	\$ 1,558,128	\$ 1,255,439	\$ (302,689)
Fringe Benefits	835,967	839,169	751,855	(87,314)
PERSONNEL SUBTOTAL	2,163,129	2,397,297	2,007,294	(390,003)
NON-PERSONNEL				
Supplies	\$ 19,203	\$ 21,648	\$ 21,665	\$ 17
Contracts	262,112	232,434	234,225	1,791
Information Technology	292,251	336,848	287,162	(49,686)
Energy and Utilities	78,537	87,073	100,604	13,531
Other	2,396	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	654,499	683,003	648,656	(34,347)
Total	\$ 2,817,627	\$ 3,080,300	\$ 2,655,950	(424,350)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 1,421,152	\$ 772,437	\$ 772,437	-
Other Revenue	284	-	-	-
Rev from Other Agencies	-	477,474	530,413	52,939
Transfers In	-	-	-	-
Total	\$ 1,421,435	\$ 1,249,911	\$ 1,302,850	52,939

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	3.00	3.00	3.00	\$ 45,444 - 54,769	\$ 135,440
20000119	Associate Management Analyst	1.00	2.00	2.00	57,691 - 69,723	138,398
20001220	Executive Director	1.00	0.00	0.00	50,128 - 184,332	-
90001232	Lifeguard Chief - Hourly	0.35	0.00	0.35	50,128 - 184,332	64,515
90001073	Management Intern - Hourly	0.00	1.92	1.28	28,080 - 31,158	36,033
90000718	Police Lieutenant - Hourly	0.35	0.35	0.35	125,022 - 149,652	52,378
20001234	Program Coordinator	4.00	5.00	5.00	28,080 - 147,160	489,340
20001222	Program Manager	1.00	2.00	1.00	50,128 - 184,332	112,050
90001222	Program Manager - Hourly	0.35	0.00	0.00	50,128 - 184,332	-

Office of Homeland Security

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000023	Senior Management Analyst	6.00	6.00	6.00	63,342 - 76,578	414,357
20000986	Supervising Management Analyst	1.00	0.00	0.00	71,249 - 86,311	-
	Advanced Post Certificate					4,452
	Budgeted Vacancy Factor					(194,636)
	Sick Leave - Hourly					1,040
	Vacation Pay In Lieu					2,072
FTE, Salaries, and Wages Subtotal		18.05	20.27	18.98		\$ 1,255,439

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,321	\$ 8,196	\$ 7,100	\$ (1,096)
Flexible Benefits	175,705	219,192	169,223	(49,969)
Long-Term Disability	-	-	4,332	4,332
Medicare	20,388	22,433	18,161	(4,272)
Other Post-Employment Benefits	92,850	110,250	88,102	(22,148)
Retiree Medical Trust	1,522	2,640	1,744	(896)
Retirement 401 Plan	2,639	1,780	2,028	248
Retirement ADC	435,317	315,441	346,464	31,023
Risk Management Administration	15,742	21,690	14,826	(6,864)
Supplemental Pension Savings Plan	64,878	103,815	73,310	(30,505)
Unemployment Insurance	2,221	2,376	1,923	(453)
Workers' Compensation	13,384	31,356	24,642	(6,714)
Fringe Benefits Subtotal	\$ 835,967	\$ 839,169	\$ 751,855	\$ (87,314)
Total Personnel Expenditures			\$ 2,007,294	



Page Intentionally Left Blank

Office of Race and Equity



Page Intentionally Left Blank



Description

The City of San Diego must strive to dismantle systemic barriers to fair and just distribution of resources and opportunity. Starting with issues of race, gender, and disability, the Office of Race & Equity will evaluate and reform City policies that perpetuate systemic racism, inequity and inequality. The Office aims to internalize and operationalize race equity in all City operations, policies and procedures through meaningful engagement and collaboration with City staff, communities of color, low- and moderate-income communities and other disenfranchised groups. Through strategic initiatives grounded in best practices, the Office will create new policies and drive reforms in existing policies, procedures, and practices in City services.

The Office of Race and Equity is newly formed in the Fiscal Year 2021 Adopted Budget. In early Fiscal Year 2021, the Office will develop a tactical plan that defines the vision, mission, goals, and objectives of the department. Additionally, key performance indicators (KPI) will be developed to quantify the impact of equity initiatives, and KPI targets will be set to track progress toward achieving the Office's objectives.



Page Intentionally Left Blank

Office of Race and Equity

Department Summary¹

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	0.00	0.00	3.00	3.00
Personnel Expenditures	\$ -	\$ -	\$ 524,752	\$ 524,752
Non-Personnel Expenditures	-	-	6,300,000	6,300,000
Total Department Expenditures	\$ -	\$ -	\$ 6,824,752	\$ 6,824,752
Total Department Revenue	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of Race & Equity	\$ -	\$ -	\$ 3,824,752	\$ 3,824,752
Total	\$ -	\$ -	\$ 3,824,752	\$ 3,824,752

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of Race & Equity	0.00	0.00	3.00	3.00
Total	0.00	0.00	3.00	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to the Community Equity Fund Addition of non-personnel expenditures for the transfer to the Community Equity Fund.	0.00	\$ 3,000,000	\$ -
New Office of Race & Equity Addition of 3.00 FTE positions and associated non-personnel expenditures to establish the Office of Race & Equity.	3.00	824,752	-
Total	3.00	\$ 3,824,752	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 415,018	\$ 415,018
Fringe Benefits	-	-	109,734	109,734
PERSONNEL SUBTOTAL	-	-	524,752	524,752
NON-PERSONNEL				
Contracts	\$ -	\$ -	\$ 300,000	\$ 300,000

¹ In the Fiscal Year 2021 Adopted Budget the Office of Race and Equity and the Community and Equity Fund were created. Prior year budget and actuals do not exist for this new Office.

Office of Race and Equity

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Transfers Out	-	-	3,000,000	3,000,000
NON-PERSONNEL SUBTOTAL	-	-	3,300,000	3,300,000
Total	\$ -	\$ -	\$ 3,824,752	\$ 3,824,752

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	0.00	0.00	1.00	\$ 63,127 - 239,144	\$ 165,220
20001222	Program Manager	0.00	0.00	2.00	50,128 - 184,332	249,798
FTE, Salaries, and Wages Subtotal		0.00	0.00	3.00		\$ 415,018

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Flexible Benefits	\$ -	\$ -	\$ 39,534	\$ 39,534
Long-Term Disability	-	-	1,439	1,439
Medicare	-	-	6,018	6,018
Other Post-Employment Benefits	-	-	18,879	18,879
Retiree Medical Trust	-	-	1,037	1,037
Risk Management Administration	-	-	3,177	3,177
Supplemental Pension Savings Plan	-	-	38,182	38,182
Unemployment Insurance	-	-	638	638
Workers' Compensation	-	-	830	830
Fringe Benefits Subtotal	\$ -	\$ -	\$ 109,734	\$ 109,734
Total Personnel Expenditures			\$ 524,752	

Community Equity Fund (CEF)

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of Race & Equity	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000
Total	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Equity Fund	0.00	\$ 3,000,000	\$ 3,000,000
Addition of non-personnel expenditures associated with investing in underserved communities.			
Total	0.00	\$ 3,000,000	\$ 3,000,000

Office of Race and Equity

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000
NON-PERSONNEL SUBTOTAL	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000
Total	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Transfers In	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000
Total	\$ -	\$ -	\$ 3,000,000	\$ 3,000,000

Office of Race and Equity

Revenue and Expense Statement (Non-General Fund)

Community Equity Fund (CEF)	FY2019 Actual	FY2020 Budget	FY2021 Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year*	\$ -	\$ -	-
TOTAL BALANCE AND RESERVES	\$ -	\$ -	-
REVENUE			
Transfers In	\$ -	\$ -	3,000,000
TOTAL REVENUE	\$ -	\$ -	3,000,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ -	3,000,000
OPERATING EXPENSE			
Contracts	\$ -	\$ -	3,000,000
TOTAL OPERATING EXPENSE	\$ -	\$ -	3,000,000
TOTAL EXPENSE	\$ -	\$ -	3,000,000
BALANCE	\$ -	\$ -	-
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	3,000,000

* The COVID-19 Rent Relief Fund is a newly created fund in Fiscal Year 2021. As a result, no prior year data or Fiscal Year 2021 beginning fund balance is available.

Office of the Assistant COO



Page Intentionally Left Blank



Description

The Office of the Assistant Chief Operating Officer (ACOO) oversees the following branches and departments: the Public Utilities Branch; the Neighborhood Services Branch; the Smart and Sustainable Communities Branch; the General Services Branch; the Department of Information Technology; Human Resources; and Performance and Analytics while also assisting the Office of the Chief Operating Officer with day-to-day operations.

The performance indicators for these branches and departments are maintained at the department-level and can be found in the "Key Performance Indicators" section of each department's budget pages.

Office of the Assistant COO



Page Intentionally Left Blank

Office of the Assistant COO

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	2.00	3.00	2.00	(1.00)
Personnel Expenditures	\$ 506,510	\$ 985,428	\$ 565,222	\$ (420,206)
Non-Personnel Expenditures	417,295	79,936	64,587	(15,349)
Total Department Expenditures	\$ 923,804	\$ 1,065,364	\$ 629,809	\$ (435,555)
Total Department Revenue	\$ 8,397	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of the Assistant COO	\$ 923,804	\$ 1,065,364	\$ 629,809	\$ (435,555)
Total	\$ 923,804	\$ 1,065,364	\$ 629,809	\$ (435,555)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of the Assistant COO	2.00	3.00	2.00	(1.00)
Total	2.00	3.00	2.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 17,665	\$ -
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	420	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(1,115)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with supplies and miscellaneous services.	0.00	(1,700)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(24,322)	-

Office of the Assistant COO

Significant Budget Adjustments

	FTE	Expenditures	Revenue
General Services Branch	(1.00)	(426,503)	-
Transfer of 1.00 Deputy Chief Operating Officer and associated non-personnel expenditures from the Office of the ACOO to the new General Services Branch.			
Total	(1.00) \$	(435,555) \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 269,977	\$ 519,125	\$ 305,433	\$ (213,692)
Fringe Benefits	236,532	466,303	259,789	(206,514)
PERSONNEL SUBTOTAL	506,510	985,428	565,222	(420,206)
NON-PERSONNEL				
Supplies	\$ 7,509	\$ 12,108	\$ 10,050	\$ (2,058)
Contracts	370,273	19,988	30,383	10,395
Information Technology	26,236	24,322	16,096	(8,226)
Energy and Utilities	7,062	6,318	2,358	(3,960)
Other	6,215	17,200	5,700	(11,500)
NON-PERSONNEL SUBTOTAL	417,295	79,936	64,587	(15,349)
Total	\$ 923,804	\$ 1,065,364	\$ 629,809	\$ (435,555)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 8,329	\$ -	\$ -	-
Other Revenue	68	-	-	-
Total	\$ 8,397	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000045	Assistant Chief Operating Officer	0.00	1.00	0.00	\$ 77,910 - 311,166	-
20001080	Assistant Chief Operating Officer	1.00	1.00	1.00	77,910 - 311,166	229,424
20000119	Associate Management Analyst	0.00	0.00	1.00	57,691 - 69,723	61,801
20000924	Executive Assistant Vacation Pay In Lieu	1.00	1.00	0.00	46,475 - 56,208	- 14,208
FTE, Salaries, and Wages Subtotal		2.00	3.00	2.00	\$	305,433

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,116	\$ 13,766	\$ 6,883	\$ (6,883)
Flexible Benefits	18,793	45,079	27,308	(17,771)
Insurance	1,614	-	-	-

Office of the Assistant COO

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Long-Term Disability	-	-	1,010	1,010
Medicare	1,099	4,001	896	(3,105)
Other Post-Employment Benefits	7,718	18,375	12,586	(5,789)
Retiree Medical Trust	16	116	154	38
Retirement ADC	178,966	343,918	184,778	(159,140)
Risk Management Administration	1,295	3,615	2,118	(1,497)
Supplemental Pension Savings Plan	19,269	35,364	22,893	(12,471)
Unemployment Insurance	419	778	448	(330)
Workers' Compensation	227	1,291	715	(576)
Fringe Benefits Subtotal	\$ 236,532	\$ 466,303	\$ 259,789	\$ (206,514)
Total Personnel Expenditures			\$ 565,222	

Office of the Assistant COO



Page Intentionally Left Blank

Office of the Chief Financial Officer



Page Intentionally Left Blank

Office of the Chief Financial Officer



Description

The Chief Financial Officer (CFO) oversees the Finance Branch which includes the City Treasurer, Debt Management, Department of Finance, Purchasing and Contracting, and Risk Management departments. The CFO is responsible for the City's accounting and financial reporting functions, debt issuance, risk management, treasury and investments, and establishment of internal controls over financial reporting. The CFO oversees the development and implementation of internal control policies and procedures in all City departments.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The vision is:

The leader in municipal financial management

The mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

Office of the Chief Financial Officer

Goals and Objectives

Goal 1: *Safeguard public assets through strong financial management*

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments

Goal 2: *Optimize financial resources through long-term fiscal planning*

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal 3: *Provide excellent customer service*

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: *Strengthen the City's financial knowledge, skills, and abilities*

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for citywide staff
- Build bench strength in key financial competencies

Office of the Chief Financial Officer

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	2.00	2.00	2.00	0.00
Personnel Expenditures	\$ 548,959	\$ 554,973	\$ 555,036	\$ 63
Non-Personnel Expenditures	25,925	51,398	54,405	3,007
Total Department Expenditures	\$ 574,884	\$ 606,371	\$ 609,441	\$ 3,070
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of the Chief Financial Officer	\$ 574,884	\$ 606,371	\$ 609,441	\$ 3,070
Total	\$ 574,884	\$ 606,371	\$ 609,441	\$ 3,070

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of the Chief Financial Officer	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 14,107	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	8,642	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(5,635)	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(14,044)	-
Total	0.00	\$ 3,070	-

Office of the Chief Financial Officer

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 301,114	\$ 303,938	\$ 289,890	(14,048)
Fringe Benefits	247,845	251,035	265,146	14,111
PERSONNEL SUBTOTAL	548,959	554,973	555,036	63
NON-PERSONNEL				
Supplies	\$ 1,562	\$ 3,150	\$ 3,150	-
Contracts	11,762	33,491	33,880	389
Information Technology	4,510	5,635	8,017	2,382
Energy and Utilities	2,392	2,122	2,358	236
Other	5,700	7,000	7,000	-
NON-PERSONNEL SUBTOTAL	25,925	51,398	54,405	3,007
Total	\$ 574,884	\$ 606,371	\$ 609,441	\$ 3,070

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001099	Chief Financial Officer	1.00	1.00	1.00	\$ 63,127 - 239,144	\$ 233,688
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	56,202
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 289,890

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,778	\$ 7,011	\$ 7,011	-
Flexible Benefits	29,476	29,476	29,476	-
Insurance	1,517	-	-	-
Long-Term Disability	-	-	1,006	1,006
Medicare	4,393	4,203	4,203	-
Other Post-Employment Benefits	12,794	12,250	12,586	336
Retiree Medical Trust	136	141	141	-
Retirement ADC	170,778	175,148	188,212	13,064
Risk Management Administration	2,167	2,410	2,118	(292)
Supplemental Pension Savings Plan	18,965	19,309	19,310	1
Unemployment Insurance	482	447	447	-
Workers' Compensation	359	640	636	(4)
Fringe Benefits Subtotal	\$ 247,845	\$ 251,035	\$ 265,146	\$ 14,111
Total Personnel Expenditures			\$ 555,036	

Office of the Chief Operating Officer



Page Intentionally Left Blank

Office of the Chief Operating Officer



Description

Nearly 1.5 million people call San Diego home. The City of San Diego's 11,000+ dedicated employees are proud to consistently provide services exceeding the expectations of our residents and customers. The role of the City's Chief Operating Officer - who reports directly to the Mayor - is to manage the City's day-to-day operations, implement Citywide initiatives, and oversee City budgets and expenditures. The following divisions report directly to the Chief Operating Officer: Office of the Assistant Chief Operating Officer, Office of the Chief Financial Officer, Chief Compliance Officer, Fire-Rescue Department, and Police Department.

The performance indicators for this branch are maintained at the department level and can be found in the "Key Performance Indicators" section of each department's budget pages.

Office of the Chief Operating Officer



Page Intentionally Left Blank

Office of the Chief Operating Officer

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	5.00	5.00	4.00	(1.00)
Personnel Expenditures	\$ 1,142,791	\$ 1,175,565	\$ 1,093,046	\$ (82,519)
Non-Personnel Expenditures	88,701	84,992	93,970	8,978
Total Department Expenditures	\$ 1,231,491	\$ 1,260,557	\$ 1,187,016	\$ (73,541)
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Docket Office	\$ 405,584	\$ 538,475	\$ 417,304	\$ (121,171)
Office of the Chief Operating Officer	825,908	722,082	769,712	47,630
Total	\$ 1,231,491	\$ 1,260,557	\$ 1,187,016	\$ (73,541)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Docket Office	3.00	3.00	2.00	(1.00)
Office of the Chief Operating Officer	2.00	2.00	2.00	0.00
Total	5.00	5.00	4.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 29,613	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	27,085	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	22,138	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(18,107)	-
Reduction of Senior Legislative Recorder Reduction of 1.00 Senior Legislative Recorder in the Docket Office.	(1.00)	(134,270)	-

Office of the Chief Operating Officer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Total	(1.00) \$	(73,541) \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 591,364	\$ 613,873	\$ 574,091	(39,782)
Fringe Benefits	551,426	561,692	518,955	(42,737)
PERSONNEL SUBTOTAL	1,142,791	1,175,565	1,093,046	(82,519)
NON-PERSONNEL				
Supplies	\$ 6,076	\$ 4,920	\$ 4,920	-
Contracts	27,952	33,930	35,854	1,924
Information Technology	20,874	18,107	23,160	5,053
Energy and Utilities	24,199	17,935	19,936	2,001
Other	9,600	10,100	10,100	-
NON-PERSONNEL SUBTOTAL	88,701	84,992	93,970	8,978
Total	\$ 1,231,491	\$ 1,260,557	\$ 1,187,016	(73,541)

Personnel Expenditures

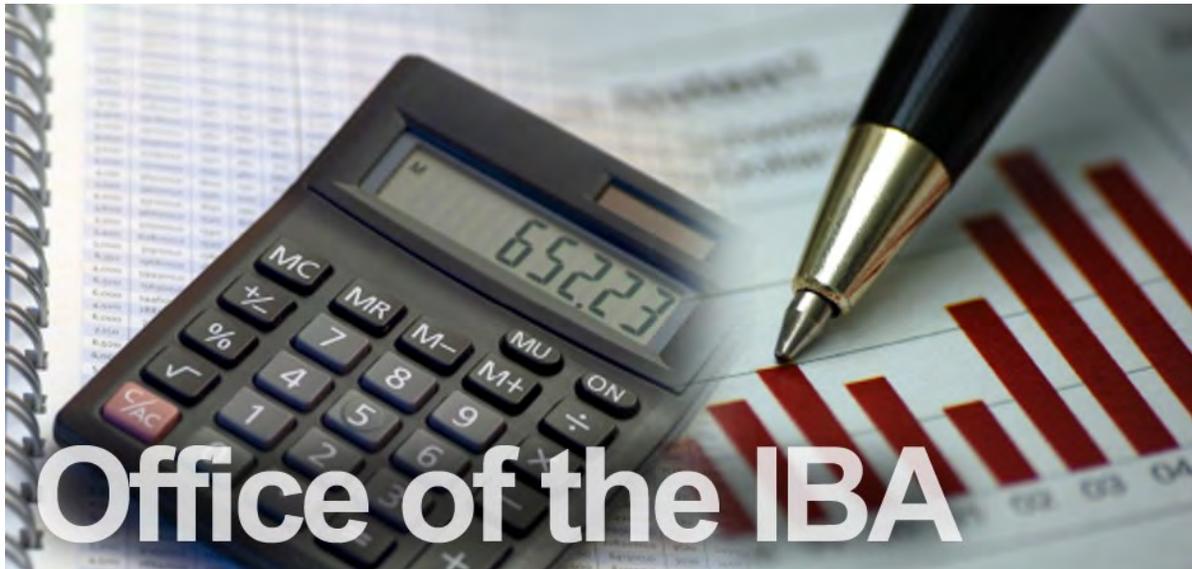
Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001109	Chief Operating Officer	1.00	1.00	1.00	\$ 77,910 - 311,166	\$ 272,106
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	28,080 - 112,590	85,363
20001222	Program Manager	1.00	1.00	1.00	50,128 - 184,332	120,578
20000895	Senior Legislative Recorder	1.00	1.00	0.00	51,310 - 61,924	-
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76,578	73,906
	Vacation Pay In Lieu					22,138
FTE, Salaries, and Wages Subtotal		5.00	5.00	4.00		\$ 574,091

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 12,730	\$ 13,166	\$ 12,546	(620)
Flexible Benefits	62,741	62,741	51,036	(11,705)
Insurance	1,768	-	-	-
Long-Term Disability	-	-	1,914	1,914
Medicare	9,042	8,900	8,003	(897)
Other Post-Employment Benefits	31,985	30,625	25,172	(5,453)
Retiree Medical Trust	218	213	213	-
Retirement ADC	388,549	398,125	377,950	(20,175)
Risk Management Administration	5,418	6,025	4,236	(1,789)
Supplemental Pension Savings Plan	36,806	39,054	35,305	(3,749)
Unemployment Insurance	1,014	946	850	(96)
Workers' Compensation	1,156	1,897	1,730	(167)
Fringe Benefits Subtotal	\$ 551,426	\$ 561,692	\$ 518,955	(42,737)
Total Personnel Expenditures			\$ 1,093,046	

Office of the IBA



Page Intentionally Left Blank



Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F, which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and determine the powers of the Office and its manager by ordinance. The Office of the IBA was established on January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C, which amended the City Charter related to the Independent Budget Analyst, Chief Financial Officer, City Auditor, City Treasurer, and Audit Committee, and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states "[t]he Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council," and San Diego Municipal Code Section 22.2301 which states "[t]here is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

For more information about our Office, please visit the Office of the Independent Budget Analyst website (<https://www.sandiego.gov/iba>).

The mission is:

To provide clear, objective and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego.

Goals and Objectives

Goal 1: *In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement “good government principles” by ensuring the public has access to information and the ability to participate in the decision- making process. Further, the IBA adds value by providing supplemental information, findings, and recommendations to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, and outreach to authoritative resources, as well as preparation of well-developed recommendations.*

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Number of financial training sessions held for City Council that are developed and coordinated by the IBA ¹	2	2	2	0	1
Percentage of City Council who find the financial trainings useful and informative	90%	90%	90%	N/A	90%
Total number of City Council docket items reviewed ²	677	832	677	674	600
Total number of IBA reports issued ³	40	35	40	28	35
Number of budget-related presentations provided to the public ⁴	5	8	7	7	7

1. The impact of COVID-19 on City Council agendas and limited docket availability in general precluded the scheduling of financial training sessions for the City Council in FY 2020. It is hoped that these trainings will resume in the 2nd half of FY 2021.
2. The number of items docketed for City Council consideration fluctuates annually depending on numerous factors.
3. The number of reports issued fluctuates in relation to the number of items docketed and reports requested by the City Council.
4. This number can fluctuate based on the number of requests for community presentations each year. It does not include budget and policy related presentations made to Committees or the City Council throughout the fiscal year.

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	10.00	10.00	10.00	0.00
Personnel Expenditures	\$ 1,907,888	\$ 2,065,681	\$ 2,089,518	\$ 23,837
Non-Personnel Expenditures	84,847	123,400	132,363	8,963
Total Department Expenditures	\$ 1,992,735	\$ 2,189,081	\$ 2,221,881	\$ 32,800
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of the IBA	\$ 1,992,735	\$ 2,189,081	\$ 2,221,881	\$ 32,800
Total	\$ 1,992,735	\$ 2,189,081	\$ 2,221,881	\$ 32,800

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Office of the IBA	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 103,663	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	38,238	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	7,737	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(29,275)	-
Reduction for Independent Departments Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.	0.00	(87,563)	-
Total	0.00	\$ 32,800	\$ -

Office of the IBA

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 1,111,434	\$ 1,231,021	\$ 1,185,021	\$ (46,000)
Fringe Benefits	796,454	834,660	904,497	69,837
PERSONNEL SUBTOTAL	1,907,888	2,065,681	2,089,518	23,837
NON-PERSONNEL				
Supplies	\$ 1,687	\$ 6,100	\$ 6,100	-
Contracts	48,935	71,078	72,190	1,112
Information Technology	27,015	29,275	36,523	7,248
Energy and Utilities	1,240	11,047	11,650	603
Other	5,970	5,900	5,900	-
NON-PERSONNEL SUBTOTAL	84,847	123,400	132,363	8,963
Total	\$ 1,992,735	\$ 2,189,081	\$ 2,221,881	\$ 32,800

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001111	Budget/Legislative Analyst 1	7.00	7.00	7.00	\$ 28,080 - 162,032	\$ 769,853
20001166	Council Representative 2A	1.00	1.00	1.00	28,080 - 111,862	80,163
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	165,734
20001110	Independent Budget Analyst	1.00	1.00	1.00	63,127 - 239,144	239,138
	Adjust Budget To Approved Levels					(87,563)
	Vacation Pay In Lieu					17,696
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 1,185,021

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 19,523	\$ 20,052	\$ 20,679	\$ 627
Flexible Benefits	121,183	127,803	135,597	7,794
Insurance	1,554	-	-	-
Long-Term Disability	-	-	4,353	4,353
Medicare	16,947	17,704	18,195	491
Other Post-Employment Benefits	56,674	61,250	62,930	1,680
Retiree Medical Trust	734	967	999	32
Retirement ADC	492,391	500,980	555,189	54,209
Retirement DROP	4,862	5,055	5,055	-
Risk Management Administration	9,604	12,050	10,590	(1,460)
Supplemental Pension Savings Plan	69,574	83,654	86,068	2,414
Unemployment Insurance	1,897	1,880	1,932	52
Workers' Compensation	1,512	3,265	2,910	(355)
Fringe Benefits Subtotal	\$ 796,454	\$ 834,660	\$ 904,497	\$ 69,837
Total Personnel Expenditures			\$ 2,089,518	

Office of the Mayor



Page Intentionally Left Blank



Description

The Office of the Mayor consists of a team of Communications, Community Engagement, and Policy professionals.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information to the community regarding the Mayor's policies and initiatives as well as responds to media inquiries.

The Community Engagement team creates and strengthens relationships between the Mayor and residents. Staff attends functions on the Mayor's behalf, represents the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government.

The Policy team works closely with City staff and the City Council to develop and implement policies consistent with the Mayor's priorities for the benefit of the City and its residents.



Page Intentionally Left Blank

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	24.32	24.00	20.00	(4.00)
Personnel Expenditures	\$ 3,379,737	\$ 3,782,509	\$ 3,181,928	\$ (600,581)
Non-Personnel Expenditures	401,631	317,609	317,218	(391)
Total Department Expenditures	\$ 3,781,369	\$ 4,100,118	\$ 3,499,146	\$ (600,972)
Total Department Revenue	\$ 175,972	\$ 180,000	\$ 180,000	\$ -

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Mayor/Community & Legislative Services	3,781,369	4,100,118	3,499,146	(600,972)
Total	\$ 3,781,369	\$ 4,100,118	\$ 3,499,146	\$ (600,972)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Mayor/Community & Legislative Services	24.32	24.00	20.00	(4.00)
Total	24.32	24.00	20.00	(4.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 139,415	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	36,804	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(19,114)	-
Transfer of 1.00 Mayor's Representative 2 Transfer of 1.00 Mayor's Representative 2 from the Office of the Mayor to be repurposed as a Program Coordinator to support the new Cultural Affairs Department.	(1.00)	(122,550)	-

Office of the Mayor

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Repurpose of Mayor's Representative 2 Reduction of 1.00 Mayor's Representative 2. This reduction offsets the addition of 1.00 Executive Director in the Office of Boards and Commissions.	(1.00)	(131,571)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(139,806)	-
Reduction of 2.00 Mayor Representative 2s Reduction of 2.00 Mayor Representative 2s in the Office of the Mayor.	(2.00)	(364,150)	-
Total	(4.00)	\$ (600,972)	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 2,177,999	\$ 2,460,711	\$ 2,081,912	\$ (378,799)
Fringe Benefits	1,201,738	1,321,798	1,100,016	(221,782)
PERSONNEL SUBTOTAL	3,379,737	3,782,509	3,181,928	(600,581)
NON-PERSONNEL				
Supplies	\$ 28,119	\$ 25,974	\$ 18,800	\$ (7,174)
Contracts	165,513	79,137	89,785	10,648
Information Technology	104,932	145,806	139,105	(6,701)
Energy and Utilities	86,500	57,113	59,949	2,836
Other	16,567	9,579	9,579	-
NON-PERSONNEL SUBTOTAL	401,631	317,609	317,218	(391)
Total	\$ 3,781,369	\$ 4,100,118	\$ 3,499,146	\$ (600,972)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 175,756	\$ 180,000	\$ 180,000	-
Other Revenue	216	-	-	-
Total	\$ 175,972	\$ 180,000	\$ 180,000	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001080	Assistant Chief Operating Officer	0.00	0.00	1.00	\$ 77,910 - 311,166	\$ 229,424
20001081	Assistant Deputy Chief Operating Officer	1.00	2.00	1.00	63,127 - 239,144	181,813
90000544	Clerical Assistant 2 - Hourly	0.32	0.00	0.00	31,929 - 38,482	-
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	28,080 - 111,862	95,826
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	63,127 - 239,144	197,995
20001072	Mayor	1.00	1.00	1.00	161,508 - 161,508	161,508

Office of the Mayor

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001255	Mayor Representative 2	20.00	19.00	15.00	28,080 - 162,032	1,155,758
	Bilingual - Regular					1,456
	Vacation Pay In Lieu					58,132
FTE, Salaries, and Wages Subtotal		24.32	24.00	20.00		\$ 2,081,912

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 18,575	\$ 19,453	\$ 16,414	\$ (3,039)
Flexible Benefits	301,679	342,851	283,121	(59,730)
Insurance	675	-	-	-
Long-Term Disability	-	-	7,019	7,019
Medicare	33,254	35,731	29,345	(6,386)
Other Post-Employment Benefits	136,486	147,000	125,860	(21,140)
Retiree Medical Trust	3,479	4,184	3,318	(866)
Retirement 401 Plan	5,135	5,206	3,749	(1,457)
Retirement ADC	552,590	579,241	478,950	(100,291)
Risk Management Administration	23,108	28,920	21,180	(7,740)
Supplemental Pension Savings Plan	119,916	147,120	122,745	(24,375)
Unemployment Insurance	3,646	3,793	3,115	(678)
Workers' Compensation	3,194	8,299	5,200	(3,099)
Fringe Benefits Subtotal	\$ 1,201,738	\$ 1,321,798	\$ 1,100,016	\$ (221,782)
Total Personnel Expenditures			\$ 3,181,928	



Page Intentionally Left Blank

Parks and Recreation



Page Intentionally Left Blank



Description

The Parks and Recreation Department plays a key role in the quality of life for San Diego residents and visitors alike. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space:

There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park and 25.9 miles of oceanfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting.

Recreational Facilities:

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature center, gymnasiums, skate parks, boat launch ramps, piers, dog off-leash areas, golf complexes, and more.

Recreational Programs:

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

The vision is:

To connect all to the City's diverse, world-class park system

The mission is:

To provide healthy, sustainable, and enriching environments for all

Parks and Recreation

Goals and Objectives

Goal 1: *Protect and enhance natural and developed assets*

- Protect and preserve existing assets
- Enhance existing assets

Goal 2: *Develop and offer innovative recreational opportunities to meet the diverse needs of our communities*

- Provide innovative program ideas
- Solicit feedback from customers and staff

Goal 3: *Foster growth and development of our employees*

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of park acreage assessed	14%	14%	0%	0%	0%
Percentage customer satisfaction with park system ¹	91%	88%	91%	87%	90%
Percentage of acres of brush management completed	95%	101%	95%	92%	95%
Number of park acres decommissioned converted to sustainable landscapes	2.37	0.87	2.37	0.85	2.37
Number of acres where habitat restoration occurred	5	65	5	6	5
Percentage of increase with on-line registration participation	1.0 %	-12.0 %	1.0 %	-28.4 %	-20.0 %
Percentage customer satisfaction with recreational program activities ¹	92.0 %	88.1 %	92.0 %	85.6 %	90.0 %
Number of aquatic users	320,000	286,617	290,000	175,341	285,000
Number of hours of operation of recreation centers	169,052	159,382	169,832	121,532	172,432
Number of acres of parks and open spaces per 1,000 population	32.55	32.47	32.64	32.47	32.48

1. The target is based on a five-year average.

Parks and Recreation

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	1,012.13	1,031.80	1,012.54	(19.25)
Personnel Expenditures	\$ 77,039,259	\$ 82,144,478	\$ 82,008,127	\$ (136,351)
Non-Personnel Expenditures	70,301,322	76,410,426	74,325,825	(2,084,601)
Total Department Expenditures	\$ 147,340,581	\$ 158,554,904	\$ 156,333,952	\$ (2,220,952)
Total Department Revenue	\$ 87,302,664	\$ 83,400,346	\$ 62,585,836	\$ (20,814,510)

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administrative Services	\$ 4,031,880	\$ 4,686,921	\$ 4,344,667	\$ (342,254)
Community Parks I	28,512,442	30,455,601	31,594,605	1,139,004
Community Parks II	26,727,260	29,995,320	29,606,646	(388,674)
Developed Regional Parks	40,603,739	43,534,396	42,172,943	(1,361,453)
Open Space	12,766,264	13,576,039	14,241,178	665,139
Total	\$ 112,641,584	\$ 122,248,277	\$ 121,960,039	\$ (288,238)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administrative Services	23.00	25.75	23.75	(2.00)
Community Parks I	216.26	217.26	213.51	(3.75)
Community Parks II	272.24	272.91	269.40	(3.50)
Developed Regional Parks	328.23	340.23	326.23	(14.00)
Open Space	68.32	68.82	72.82	4.00
Total	908.05	924.97	905.71	(19.25)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 2,493,797	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.33	871,261	-
CARES Act Funding Addition of one-time non-personnel expenditures and revenue for reimbursements of reassigned staff and supplies related to COVID-19.	0.00	400,000	10,160,694

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
New Facility - Bay Terraces Senior Center Addition of 0.66 Recreation Center Director 1, 0.33 Recreation Leader 1-Hourly, 0.66 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support operations and maintenance at the Bay Terraces Senior Center.	1.66	148,409	-
New Facility-Harriet Tubman Charter Joint-Use Park Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenses to support operations and maintenance at Harriet Tubman Charter School Joint Use Park.	0.50	100,584	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	69,591	-
New Facility - 14th Street Promenade Addition of 0.25 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support operations and maintenance at the 14th Street Promenade.	0.25	48,035	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	29,710	-
Salary and Fringe Benefit Adjustment Department directed modifications related to budget reduction proposals to better reflect and minimize service level impacts and align the positions-filled with positions that will be unfunded.	0.00	(7,163)	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(62,563)	-
Mandatory General Benefit Contribution Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts (MADs).	0.00	(72,908)	-
Reduction of Park Ranger Reduction of 1.00 Park Ranger related to Mission Trails Park Management in the Open Space Division.	(1.00)	(78,964)	-
Reduction of Grounds Maintenance Worker 2s Reduction of 2.00 Grounds Maintenance Worker 2s related to park maintenance and safety in the Community Parks I Division.	(2.00)	(125,377)	-
Reduction of Assistant Recreation Center Director Reduction of 1.00 Assistant Recreation Center Director in the Community Parks II Division.	(1.00)	(138,722)	-
Reduction in Fuel Costs Reduction of fleet fuel due to revised projections.	0.00	(192,785)	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction in the Administrative Services Division Reduction of 1.00 Senior Management Analyst and 1.00 Word Processing Operator related to administrative support in the Administrative Services Division.	(2.00)	(229,672)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(760,316)	(135,939)
Reduction in the Developed Regional Parks Division Reduction of 16.00 FTE positions and associated non-personnel expenditures in the Developed Regional Parks Division.	(16.00)	(1,211,514)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,569,641)	-
Revised Environmental Growth Fund Reimbursements Adjustment to reflect revised revenue projections for the reimbursement of eligible expenditures from the Environmental Growth Funds (EGF).	0.00	-	(2,246,945)
TOT Reimbursable Revenue Adjustment to reflect revised revenue projections for the reimbursement of eligible expenditures in the Developed Regional Parks Division from Transient Occupancy Tax revenue.	0.00	-	(25,721,604)
Total	(19.26)	\$ (288,238)	\$ (17,943,794)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 38,216,009	\$ 41,099,633	\$ 40,979,923	\$ (119,710)
Fringe Benefits	30,335,291	32,049,851	31,858,815	(191,036)
PERSONNEL SUBTOTAL	68,551,300	73,149,484	72,838,738	(310,746)
NON-PERSONNEL				
Supplies	\$ 5,101,438	\$ 5,050,669	\$ 5,045,608	\$ (5,061)
Contracts	19,918,305	20,926,687	20,863,784	(62,903)
Information Technology	1,170,981	1,588,474	2,128,786	540,312
Energy and Utilities	16,131,801	18,177,740	19,055,388	877,648
Other	134,948	114,505	114,505	-
Transfers Out	1,191,334	2,091,601	1,109,968	(981,633)
Capital Expenditures	125,367	833,004	563,004	(270,000)
Debt	316,111	316,113	240,258	(75,855)
NON-PERSONNEL SUBTOTAL	44,090,284	49,098,793	49,121,301	22,508
Total	\$ 112,641,584	\$ 122,248,277	\$ 121,960,039	\$ (288,238)

Parks and Recreation

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 43,374,454	\$ 44,021,807	\$ 15,917,319	\$ (28,104,488)
Fines Forfeitures and Penalties	65,492	70,145	70,145	-
Licenses and Permits	264,224	166,865	166,865	-
Other Revenue	375,852	57,739	57,739	-
Rev from Federal Agencies	-	-	10,160,694	10,160,694
Rev from Money and Prop	295,991	503,065	503,065	-
Rev from Other Agencies	124,239	100,000	100,000	-
Transfers In	755,691	753,000	753,000	-
Total	\$ 45,255,943	\$ 45,672,621	\$ 27,728,827	\$ (17,943,794)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	6.00	5.00	\$ 33,605 - 40,459	\$ 183,010
20000012	Administrative Aide 1	1.00	1.00	1.00	39,449 - 47,528	47,528
20000024	Administrative Aide 2	4.00	4.00	4.00	45,444 - 54,769	214,135
20000753	Aquatics Technician 1	3.00	2.00	2.00	42,156 - 50,257	100,506
20000749	Aquatics Technician 2	5.00	5.00	5.00	44,283 - 52,771	263,850
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	48,344 - 57,798	57,803
20000040	Area Manager 2	26.00	26.00	26.00	56,294 - 68,198	1,752,459
20001140	Assistant Department Director	1.00	1.00	1.00	33,863 - 185,643	149,386
20000108	Assistant Recreation Center Director	47.00	47.00	45.00	32,079 - 38,761	1,691,846
20000143	Associate Engineer-Civil	1.00	1.00	1.00	71,099 - 85,860	85,862
20000119	Associate Management Analyst	5.00	5.00	5.00	57,691 - 69,723	301,271
20000162	Associate Planner	1.00	1.00	1.00	69,950 - 84,531	81,572
20000657	Biologist 2	1.00	0.00	0.00	65,925 - 80,182	-
20000649	Biologist 3	4.00	0.00	0.00	76,080 - 92,117	-
20000202	Building Supervisor	0.00	1.00	1.00	42,436 - 50,944	50,939
20000234	Carpenter	0.00	1.00	1.00	46,368 - 55,499	50,953
20000236	Cement Finisher	0.00	1.00	1.00	53,602 - 64,230	64,230
20000539	Clerical Assistant 2	3.00	3.00	2.00	31,929 - 38,482	74,192
90000539	Clerical Assistant 2 - Hourly	0.05	0.05	0.05	31,929 - 38,482	1,596
20000352	Custodian 1	0.00	0.00	1.00	28,080 - 30,659	28,074
90000352	Custodian 1 - Hourly	2.94	2.94	2.94	28,080 - 30,659	85,596
20000354	Custodian 2	12.50	12.50	11.50	28,080 - 33,342	374,489
20000355	Custodian 3	4.00	4.00	3.00	30,661 - 36,248	104,882
20001168	Deputy Director	3.75	3.75	3.75	50,128 - 184,332	486,567
20000395	District Manager	14.00	14.00	14.00	66,543 - 80,273	1,097,998
21000440	Environmental Biologist 2	0.00	1.00	1.00	66,248 - 80,558	80,558
21000451	Environmental Biologist 3	0.00	4.00	4.00	76,440 - 92,581	365,695
20000426	Equipment Operator 1	11.00	12.00	11.00	40,223 - 48,151	519,340
20000430	Equipment Operator 2	9.00	9.00	9.00	44,133 - 52,771	461,662
20000418	Equipment Technician 1	9.00	10.00	10.00	38,418 - 46,024	452,031
20000423	Equipment Technician 2	7.00	7.00	7.00	42,156 - 50,257	344,889
20000431	Equipment Technician 3	1.00	1.00	1.00	46,282 - 55,285	53,075
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	56,202

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000675	Grounds Maintenance Manager	11.00	11.00	10.00	54,919 - 66,543	661,730
20000472	Grounds Maintenance Supervisor	11.00	11.00	11.00	40,351 - 48,538	521,040
20000467	Grounds Maintenance Worker 1	9.00	8.00	5.00	30,618 - 36,269	170,240
90000467	Grounds Maintenance Worker 1 - Hourly	17.25	18.10	18.10	30,618 - 36,269	641,030
20000468	Grounds Maintenance Worker 2	277.50	279.17	274.92	33,884 - 40,308	10,746,608
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	38,654 - 46,045	263,679
20000503	Horticulturist	4.00	4.00	4.00	56,617 - 68,456	259,228
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,691 - 69,723	49,878
20000293	Information Systems Analyst 3	0.00	1.00	1.00	63,342 - 76,578	76,586
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	86,320
20000497	Irrigation Specialist	1.00	2.00	3.00	40,351 - 48,301	134,146
20000589	Laborer	10.00	10.00	10.00	31,134 - 37,086	344,651
20000608	Light Equipment Operator	13.00	15.00	12.00	37,021 - 44,133	526,566
90001073	Management Intern - Hourly	2.32	2.32	2.32	28,080 - 31,158	66,808
20000660	Nursery Gardener	5.00	5.00	5.00	34,099 - 40,609	200,920
20000661	Nursery Supervisor	1.00	1.00	1.00	40,351 - 48,538	48,547
20001138	Parks and Recreation Director	1.00	1.00	1.00	63,127 - 239,144	170,726
20000669	Park Designer	2.00	4.00	4.00	71,141 - 85,903	331,720
20000666	Park Ranger	33.00	35.00	34.00	43,811 - 53,222	1,742,854
20000680	Payroll Specialist 2	4.75	4.75	4.75	40,726 - 49,171	229,629
20000676	Pesticide Applicator	7.00	8.00	8.00	42,113 - 50,214	381,490
20000677	Pesticide Supervisor	1.00	1.00	1.00	48,547 - 58,365	58,365
90001015	Pool Guard 2 - Hourly	37.09	37.09	37.09	29,222 - 35,173	1,245,156
20000740	Principal Drafting Aide	1.00	0.00	0.00	53,351 - 64,610	-
20001234	Program Coordinator	0.00	0.75	0.75	28,080 - 147,160	64,389
20001222	Program Manager	3.00	3.00	2.00	50,128 - 184,332	234,748
20000761	Project Officer 1	0.00	1.00	1.00	71,099 - 85,860	71,094
20000763	Project Officer 2	2.00	2.00	2.00	81,949 - 99,074	179,536
20000783	Public Information Clerk	3.00	3.00	3.00	33,605 - 40,459	120,154
90000798	Recreation Aide - Hourly	6.42	6.42	6.42	28,080 - 29,120	180,238
20000921	Recreation Center Director 1	9.50	9.50	10.67	39,449 - 47,528	476,429
20000802	Recreation Center Director 2	14.00	14.00	14.00	42,436 - 51,030	699,761
20000751	Recreation Center Director 3	34.00	34.00	34.00	45,508 - 54,726	1,828,984
20000569	Recreation Leader 1	0.50	0.50	0.50	28,080 - 32,053	16,026
90000569	Recreation Leader 1 - Hourly	88.46	87.62	87.95	28,080 - 32,053	2,754,396
20000530	Recreation Leader 2	1.00	1.00	1.00	30,661 - 36,957	33,811
90000530	Recreation Leader 2 - Hourly	8.61	8.61	8.61	30,661 - 36,957	317,355

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
90000534	Recreation Leader 2 - Hourly	3.88	3.87	3.87	30,661 - 36,957	140,407
20000804	Recreation Specialist	1.00	1.50	1.00	45,508 - 54,726	54,725
20000807	Recreation Specialist	1.00	1.00	1.00	45,508 - 54,726	54,725
20001042	Safety and Training Manager	1.00	0.00	0.00	71,249 - 86,311	-
20000927	Senior Clerk/Typist	2.00	2.00	2.00	38,482 - 46,432	90,299
20000015	Senior Management Analyst	5.00	5.00	4.00	63,342 - 76,578	302,132
20000844	Senior Park Ranger	9.00	9.00	9.00	54,919 - 66,543	588,335
20000918	Senior Planner	2.00	2.00	3.00	80,579 - 97,427	281,433
20001046	Senior Utility Supervisor	1.00	1.00	1.00	50,386 - 60,978	60,071
20000928	Senior Zoning Investigator	1.00	1.00	1.00	61,901 - 74,942	74,942
20000194	Seven-Gang Mower Operator	10.00	10.00	10.00	40,223 - 48,151	478,553
20000970	Supervising Management Analyst	3.00	3.00	3.00	71,249 - 86,311	258,960
20001007	Supervising Recreation Specialist	5.00	5.00	5.00	52,362 - 63,449	306,114
21000404	Supervising Therap Recreation Specialist	2.00	2.00	2.00	53,664 - 65,062	128,823
90000959	Swimming Pool Manager 1 - Hourly	5.20	5.20	5.20	36,920 - 44,408	220,105
20000960	Swimming Pool Manager 2	6.00	6.00	6.00	43,202 - 52,187	310,949
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	47,549 - 57,408	401,567
91000407	Therap Recreatn Leader	4.83	4.83	4.83	31,450 - 37,877	182,945
21000406	Therap Recreatn Spec	5.00	5.00	5.00	46,654 - 56,098	275,816
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	39,019 - 46,497	44,861
20001039	Tree Trimmer	3.00	4.00	3.00	37,300 - 44,412	125,444
20001044	Utility Supervisor	4.00	4.00	4.00	46,389 - 55,456	220,980
20001045	Utility Supervisor	4.00	4.00	4.00	46,389 - 55,456	219,223
20001051	Utility Worker 1	4.00	4.00	4.00	32,573 - 38,740	151,821
20001053	Utility Worker 2	3.00	5.00	5.00	35,560 - 42,328	197,485
20000756	Word Processing Operator	3.00	2.00	1.00	33,605 - 40,459	38,838
90001067	Work Service Aide - Hourly	0.50	0.50	0.50	28,080 - 29,120	14,037
	Adjust Budget To Approved Levels					57,557
	Bilingual - Regular					50,960
	Budgeted Vacancy Factor					(1,461,631)
	Infrastructure Registration Pay					13,738
	Landscape Architect Lic					50,818
	Night Shift Pay					6,118
	Overtime Budgeted					821,809
	Reg Pay For Engineers					12,879
	Sick Leave - Hourly					77,806
	Termination Pay Annual Leave					62,008
	Vacation Pay In Lieu					447,237
FTE, Salaries, and Wages Subtotal		908.05	924.97	905.71		\$ 40,979,923

Parks and Recreation

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 102,170	\$ 108,838	\$ 97,250	\$ (11,588)
Flexible Benefits	7,753,880	8,157,249	7,967,416	(189,833)
Long-Term Disability	(35)	-	136,992	136,992
Medicare	574,417	563,162	562,011	(1,151)
Other Post-Employment Benefits	4,310,205	4,382,959	4,388,322	5,363
Retiree Medical Trust	28,789	33,973	34,446	473
Retirement 401 Plan	29,062	29,961	28,318	(1,643)
Retirement ADC	13,485,203	14,219,709	14,269,325	49,616
Retirement DROP	77,649	76,815	89,112	12,297
Retirement Offset Contribution	(12)	-	-	-
Risk Management Administration	730,620	862,279	738,474	(123,805)
Supplemental Pension Savings Plan	2,244,561	2,449,601	2,443,508	(6,093)
Unemployment Insurance	63,100	61,521	60,753	(768)
Unused Sick Leave	-	-	-	-
Workers' Compensation	935,682	1,103,784	1,042,888	(60,896)
Fringe Benefits Subtotal	\$ 30,335,291	\$ 32,049,851	\$ 31,858,815	\$ (191,036)
Total Personnel Expenditures			\$ 72,838,738	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Environmental Growth 1/3	\$ 5,500,024	\$ 5,254,180	\$ 4,597,887	\$ (656,293)
Total	\$ 5,500,024	\$ 5,254,180	\$ 4,597,887	\$ (656,293)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Mandatory General Benefit Contribution	0.00	\$ 2,308	-
Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.			
Non-Discretionary Adjustment	0.00	(112,790)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reimbursements to the General Fund	0.00	(545,811)	-
Adjustment to reflect a decrease in on-going reimbursements to the General Fund.			
Revised Revenue	0.00	-	(1,090,239)
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ (656,293)	\$ (1,090,239)

Parks and Recreation

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Supplies	\$ -	\$ 78,123	\$ 78,123	-
Contracts	2,998,743	211,036	211,036	-
Energy and Utilities	2,466,281	2,766,016	2,653,226	(112,790)
Transfers Out	35,000	2,199,005	1,655,502	(543,503)
NON-PERSONNEL SUBTOTAL	5,500,024	5,254,180	4,597,887	(656,293)
Total	\$ 5,500,024	\$ 5,254,180	\$ 4,597,887	\$ (656,293)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Local Taxes	\$ 5,566,936	\$ 5,679,126	\$ 4,588,887	(1,090,239)
Rev from Money and Prop	99,281	9,000	9,000	-
Total	\$ 5,666,217	\$ 5,688,126	\$ 4,597,887	\$ (1,090,239)

Environmental Growth 2/3 Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Environmental Growth 2/3	\$ 10,600,000	\$ 10,903,909	\$ 9,202,775	(1,701,134)
Open Space	65,980	-	-	-
Total	\$ 10,665,980	\$ 10,903,909	\$ 9,202,775	\$ (1,701,134)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursements to the General Fund Adjustment to reflect a decrease in on-going reimbursements to the General Fund.	0.00	\$ (1,701,134)	\$ -
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(2,180,477)
Total	0.00	\$ (1,701,134)	\$ (2,180,477)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 10,665,980	\$ -	\$ -	-
Transfers Out	-	10,903,909	9,202,775	(1,701,134)
NON-PERSONNEL SUBTOTAL	10,665,980	10,903,909	9,202,775	(1,701,134)
Total	\$ 10,665,980	\$ 10,903,909	\$ 9,202,775	\$ (1,701,134)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Local Taxes	\$ 11,136,411	\$ 11,358,252	\$ 9,177,775	(2,180,477)

Parks and Recreation

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	129,338	25,000	25,000	-
Total	\$ 11,265,748	\$ 11,383,252	\$ 9,202,775	\$ (2,180,477)

Golf Course Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Golf Operations	\$ 18,302,652	\$ 19,911,781	\$ 20,322,090	\$ 410,309
Total	\$ 18,302,652	\$ 19,911,781	\$ 20,322,090	\$ 410,309

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Golf Operations	102.08	104.83	104.83	0.00
Total	102.08	104.83	104.83	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Increase in Overtime Expenditures Addition of one-time overtime expenditures for scheduled golf tournaments.	0.00	\$ 250,000	\$ -
Torrey Pines Golf Course Turf Maintenance Addition of one-time non-personnel expenditures for turf maintenance at the Torrey Pines Golf Course.	0.00	150,000	-
Mission Bay Golf Course Enhancement Addition of non-personnel expenditures for a temporary work site during the construction of the Mission Bay Golf Course clubhouse.	0.00	100,000	-
Torrey Pines Clubhouse Enhancements Addition of one-time non-personnel expenditures for facility enhancements at the Torrey Pines Golf Course clubhouse.	0.00	100,000	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	97,250	-
Branch Management Cost Allocation Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	69,206	-
Pension Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve at 60% of the required level.	0.00	60,631	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Tree Trimming Addition of non-personnel expenditures to support tree trimming services.	0.00	50,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	2,588	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(10,176)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(111,787)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(173,533)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(173,870)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	400,000
Total	0.00	\$ 410,309	\$ 400,000

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 4,749,513	\$ 5,076,879	\$ 5,284,522	207,643
Fringe Benefits	3,517,507	3,697,613	3,656,099	(41,514)
PERSONNEL SUBTOTAL	8,267,020	8,774,492	8,940,621	166,129
NON-PERSONNEL				
Supplies	\$ 1,466,900	\$ 1,469,785	\$ 1,919,341	449,556
Contracts	6,386,566	6,805,348	6,595,083	(210,265)
Information Technology	148,490	188,607	285,174	96,567
Energy and Utilities	1,928,778	2,543,985	2,389,682	(154,303)
Other	38,135	40,826	42,820	1,994
Transfers Out	-	66,088	126,719	60,631
Capital Expenditures	66,763	22,650	22,650	-
NON-PERSONNEL SUBTOTAL	10,035,633	11,137,289	11,381,469	244,180
Total	\$ 18,302,652	\$ 19,911,781	\$ 20,322,090	\$ 410,309

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 22,225,213	\$ 19,022,747	\$ 19,222,747	200,000

Parks and Recreation

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Revenue	185,591	179,500	179,500	-
Rev from Money and Prop	2,422,444	1,268,100	1,468,100	200,000
Transfers In	4,675	-	-	-
Total	\$ 24,837,924	\$ 20,470,347	\$ 20,870,347	\$ 400,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	2.00	2.00	\$ 33,605 - 40,459	\$ 73,462
20001202	Assistant Deputy Director	1.00	1.00	1.00	28,080 - 147,160	119,517
20000119	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	69,359
20000539	Clerical Assistant 2	1.00	1.00	1.00	31,929 - 38,482	31,928
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	132,205
20000426	Equipment Operator 1	3.00	3.00	3.00	40,223 - 48,151	140,452
20000418	Equipment Technician 1	2.00	2.00	1.00	38,418 - 46,024	45,340
20000423	Equipment Technician 2	3.00	3.00	3.00	42,156 - 50,257	150,759
20000431	Equipment Technician 3	1.00	1.00	2.00	46,282 - 55,285	101,566
20000819	Golf Course Manager	2.00	2.00	2.00	63,471 - 76,578	153,172
20000498	Golf Course Superintendent	1.00	1.00	1.00	56,617 - 68,456	68,453
20000479	Golf Starter	14.50	15.00	15.00	31,929 - 38,482	570,648
90000479	Golf Starter - Hourly	5.77	5.77	5.77	31,929 - 38,482	217,500
20000480	Golf Starter Supervisor	0.00	1.00	1.00	36,892 - 44,305	36,899
20000481	Greenskeeper	16.00	23.00	27.00	32,573 - 38,740	1,018,421
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	40,351 - 48,538	240,072
20000467	Grounds Maintenance Worker 1	23.00	16.00	12.00	30,618 - 36,269	401,038
20000503	Horticulturist	1.00	1.00	1.00	56,617 - 68,456	68,453
20000497	Irrigation Specialist	3.00	3.00	3.00	40,351 - 48,301	143,594
20000608	Light Equipment Operator	3.00	3.00	3.00	37,021 - 44,133	132,414
20000172	Payroll Specialist 1	1.00	0.00	0.00	38,938 - 46,862	-
20000680	Payroll Specialist 2	0.00	1.00	1.00	40,726 - 49,171	48,433
20000676	Pesticide Applicator	2.00	2.00	2.00	42,113 - 50,214	100,422
20001234	Program Coordinator	0.00	0.25	0.25	28,080 - 147,160	21,463
20001222	Program Manager	2.00	2.00	2.00	50,128 - 184,332	213,429
90000798	Recreation Aide - Hourly	1.81	1.81	1.81	28,080 - 29,120	50,814
20000818	Recreation Specialist	4.00	4.00	4.00	45,508 - 54,726	218,900
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	40,223 - 48,151	96,304
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,320
	Budgeted Vacancy Factor					(169,143)
	Grds/Greenskpr Eq Op					33,612
	Greenskeeper Pay					82,918
	Overtime Budgeted					526,523
	Sick Leave - Hourly					5,486
	Standby Pay					4,765
	Vacation Pay In Lieu					49,024
FTE, Salaries, and Wages Subtotal		102.08	104.83	104.83		\$ 5,284,522

Parks and Recreation

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,191	\$ 9,667	\$ 8,973	\$ (694)
Flexible Benefits	1,051,331	1,101,691	1,164,738	63,047
Long-Term Disability	-	-	15,897	15,897
Medicare	75,488	68,669	68,196	(473)
Other Post-Employment Benefits	589,701	607,906	597,835	(10,071)
Retiree Medical Trust	5,957	6,342	6,335	(7)
Retirement 401 Plan	7,259	7,245	6,477	(768)
Retirement ADC	1,303,393	1,371,903	1,279,355	(92,548)
Retirement DROP	7,973	6,664	12,682	6,018
Risk Management Administration	99,972	119,596	100,605	(18,991)
Supplemental Pension Savings Plan	280,061	287,223	293,595	6,372
Unemployment Insurance	7,436	7,244	7,057	(187)
Workers' Compensation	79,745	103,463	94,354	(9,109)
Fringe Benefits Subtotal	\$ 3,517,507	\$ 3,697,613	\$ 3,656,099	\$ (41,514)
Total Personnel Expenditures			\$ 8,940,621	

Los Peñasquitos Canyon Preserve Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Los Peñasquitos Preserve	\$ 230,340	\$ 236,757	\$ 251,161	\$ 14,404
Total	\$ 230,340	\$ 236,757	\$ 251,161	\$ 14,404

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Los Peñasquitos Preserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 6,266	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	6,138	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Flexible Benefit Plan Adjustments	0.00	2,000	-
Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.			
Total	0.00 \$	14,404 \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 117,700	\$ 117,769	\$ 119,766	1,997
Fringe Benefits	103,239	102,733	109,002	6,269
PERSONNEL SUBTOTAL	220,939	220,502	228,768	8,266
NON-PERSONNEL				
Supplies	\$ 1,806	\$ 4,125	\$ 4,125	-
Contracts	7,595	12,130	13,149	1,019
Information Technology	-	-	5,119	5,119
NON-PERSONNEL SUBTOTAL	9,401	16,255	22,393	6,138
Total	\$ 230,340	\$ 236,757	\$ 251,161	\$ 14,404

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	\$ 43,350	\$ 36,000	\$ 36,000	-
Transfers In	233,482	150,000	150,000	-
Total	\$ 276,832	\$ 186,000	\$ 186,000	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	1.00	\$ 43,811 - 53,222	\$ 53,227
20000844	Senior Park Ranger	1.00	1.00	1.00	54,919 - 66,543	66,539
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 119,766

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 666	\$ 665	\$ 665	-
Flexible Benefits	23,529	23,410	25,410	2,000
Long-Term Disability	-	-	416	416
Medicare	1,644	1,708	1,737	29
Other Post-Employment Benefits	12,851	12,250	12,586	336
Retirement ADC	50,339	49,874	53,591	3,717
Retirement DROP	1,517	1,623	1,623	-
Risk Management Administration	2,179	2,410	2,118	(292)
Supplemental Pension Savings Plan	4,891	5,156	5,216	60
Unemployment Insurance	199	181	184	3

Parks and Recreation

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Workers' Compensation	5,424	5,456	5,456	-
Fringe Benefits Subtotal	\$ 103,239	\$ 102,733	\$ 109,002	\$ 6,269
Total Personnel Expenditures			\$ 228,768	

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,260,054	\$ 1,431,545	\$ 698,725
Continuing Appropriation - CIP	5,586,518	2,766,205	604,349
TOTAL BALANCE AND RESERVES	\$ 6,846,572	\$ 4,197,750	\$ 1,303,074
REVENUE			
Other Local Taxes	\$ 5,566,936	\$ 5,679,126	\$ 4,588,887
Revenue from Use of Money and Property	99,281	9,000	9,000
TOTAL REVENUE	\$ 5,666,217	\$ 5,688,126	\$ 4,597,887
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,512,789	\$ 9,885,876	\$ 5,900,961
OPERATING EXPENSE			
Supplies	\$ -	\$ 78,123	\$ 78,123
Contracts	2,998,743	211,036	211,036
Energy and Utilities	2,466,281	2,766,016	2,653,226
Transfers Out	35,000	2,199,005	1,655,502
TOTAL OPERATING EXPENSE	\$ 5,500,024	\$ 5,254,180	\$ 4,597,887
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,815,015	\$ 616,000	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 2,815,015	\$ 616,000	\$ -
TOTAL EXPENSE	\$ 8,315,039	\$ 5,870,180	\$ 4,597,887
RESERVES			
Continuing Appropriation - CIP	\$ 2,766,205	\$ 2,150,205	\$ 604,349
TOTAL RESERVES	\$ 2,766,205	\$ 2,150,205	\$ 604,349
BALANCE	\$ 1,431,545	\$ 1,865,491	\$ 698,725
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,512,789	\$ 9,885,876	\$ 5,900,961

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 707,117	\$ 1,357,055	\$ 325,721
Continuing Appropriation - CIP	1,875,259	1,456,239	972,344
TOTAL BALANCE AND RESERVES	\$ 2,582,377	\$ 2,813,294	\$ 1,298,066
REVENUE			
Other Local Taxes	\$ 11,136,411	\$ 11,358,252	\$ 9,177,775
Revenue from Use of Money and Property	129,338	25,000	25,000
TOTAL REVENUE	\$ 11,265,748	\$ 11,383,252	\$ 9,202,775
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,848,125	\$ 14,196,546	\$ 10,500,841
OPERATING EXPENSE			
Contracts	\$ 10,665,980	\$ -	-
Transfers Out	-	10,903,909	9,202,775
TOTAL OPERATING EXPENSE	\$ 10,665,980	\$ 10,903,909	\$ 9,202,775
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 368,851	\$ -	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 368,851	\$ -	-
TOTAL EXPENSE	\$ 11,034,831	\$ 10,903,909	\$ 9,202,775
RESERVES			
Continuing Appropriation - CIP	\$ 1,456,239	\$ 1,456,239	\$ 972,344
TOTAL RESERVES	\$ 1,456,239	\$ 1,456,239	\$ 972,344
BALANCE	\$ 1,357,055	\$ 1,836,398	\$ 325,722
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,848,125	\$ 14,196,546	\$ 10,500,841

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,401,298	\$ 6,968,719	\$ 5,743,336
Continuing Appropriation - CIP	23,314,175	12,832,108	11,475,368
Operating Reserve	2,247,600	2,247,600	2,247,600
Pension Stability Reserve	-	48,250	104,079
TOTAL BALANCE AND RESERVES	\$ 26,963,073	\$ 22,096,677	\$ 19,570,383
REVENUE			
Charges for Services	\$ 22,225,213	\$ 19,022,747	\$ 19,222,747
Other Revenue	185,591	179,500	179,500
Revenue from Use of Money and Property	2,422,444	1,268,100	1,468,100
Transfers In	4,675	-	-
TOTAL REVENUE	\$ 24,837,924	\$ 20,470,347	\$ 20,870,347
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 51,800,997	\$ 42,567,024	\$ 40,440,730
OPERATING EXPENSE			
Personnel Expenses	\$ 4,749,513	\$ 5,076,879	\$ 5,284,522
Fringe Benefits	3,517,507	3,697,613	3,656,099
Supplies	1,466,900	1,469,785	1,919,341
Contracts	6,386,566	6,805,348	6,595,083
Information Technology	148,490	188,607	285,174
Energy and Utilities	1,928,778	2,543,985	2,389,682
Other Expenses	38,135	40,826	42,820
Transfers Out	-	66,088	126,719
Capital Expenditures	66,763	22,650	22,650
TOTAL OPERATING EXPENSE	\$ 18,302,652	\$ 19,911,781	\$ 20,322,090
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 919,600	\$ 3,000,000	\$ 3,000,000
CIP Expenditures	10,482,068	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 10,482,068	\$ -	\$ -
TOTAL EXPENSE	\$ 29,704,320	\$ 22,911,781	\$ 23,322,090
RESERVES			
Continuing Appropriation - CIP	\$ 12,832,108	\$ 12,832,108	\$ 11,475,368
Operating Reserve	2,247,600	2,247,600	2,247,600
Pension Stability Reserve	48,250	104,079	164,710
TOTAL RESERVES	\$ 15,127,958	\$ 15,183,787	\$ 13,887,678
BALANCE	\$ 6,968,719	\$ 4,471,456	\$ 3,230,962
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 51,800,997	\$ 42,567,024	\$ 40,440,730

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Los Peñasquitos Canyon Preserve Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,677	\$ 53,169	\$ 4,741
TOTAL BALANCE AND RESERVES	\$ 6,677	\$ 53,169	\$ 4,741
REVENUE			
Revenue from Use of Money and Property	\$ 43,350	\$ 36,000	\$ 36,000
Transfers In	233,482	150,000	150,000
TOTAL REVENUE	\$ 276,832	\$ 186,000	\$ 186,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 283,509	\$ 239,169	\$ 190,741
OPERATING EXPENSE			
Personnel Expenses	\$ 117,700	\$ 117,769	\$ 119,766
Fringe Benefits	103,239	102,733	109,002
Supplies	1,806	4,125	4,125
Contracts	7,595	12,130	13,149
Information Technology	-	-	5,119
TOTAL OPERATING EXPENSE	\$ 230,340	\$ 236,757	\$ 251,161
TOTAL EXPENSE	\$ 230,340	\$ 236,757	\$ 251,161
BALANCE***	\$ 53,169	\$ 2,412	\$ (60,420)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 283,509	\$ 239,169	\$ 190,741

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

*** The Los Peñasquitos Canyon Preserve Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2021 to address negative balances.

Performance and Analytics



Page Intentionally Left Blank

Performance and Analytics



Description

A city is measured by how it delivers services. The City of San Diego is no different; we owe our communities the best and we work to deliver world-class service. Leading this effort is the City's award-winning Performance & Analytics Department (PandA). Equipped with experience, talent, and a track record of success, PandA is the City's internal consultant, driven by the following purposes: 1) Simplify the customer experience to make it easy to communicate with and receive services from City, 2) Implement data-informed decision making, migrating from reactive to predictive solutions, and 3) Adopt a culture of continuous improvement and accountability to optimize the delivery of services. The team works across departments to eliminate silos, empower employees as problem solvers, instill a culture of data-informed decision making, and continuously improve processes and accountability. Please visit the P&A website for more details: <https://www.sandiego.gov/panda/>

The vision is:

Exceed expectations

The mission is:

Challenge the status quo

Performance and Analytics

Goals and Objectives

Goal 1: *Simplify the customer experience*

- Implement online platforms and straight-forward processes
- Establish and communicate service delivery standards
- Provide easily digestible and accessible City data

Goal 2: *Champion data-informed decision making*

- Expand predictive analytics projects
- Deploy point of service measurement tools
- Develop data analytics tools to improve City processes

Goal 3: *Promote a culture of continuous improvement and accountability*

- Implement solutions that reduce the likelihood of recurring issues
- Optimize delivery of City services
- Launch performance accountability initiative

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Downloads of Get It Done mobile app	60,000	77,117	100,000	109,000	125,000
Active Get It Done customers as a percent of total City population	N/A	10%	11%	9%	10%
Number of public-facing services available through Get It Done platform	N/A	53	55	56	58
Data Portal utilization rate	N/A	0.75	0.80	0.88	0.90

Performance and Analytics

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	14.00	15.00	15.00	0.00
Personnel Expenditures	\$ 1,938,050	\$ 2,180,191	\$ 2,109,173	\$ (71,018)
Non-Personnel Expenditures	1,747,096	2,481,350	2,157,219	(324,131)
Total Department Expenditures	\$ 3,685,147	\$ 4,661,541	\$ 4,266,392	\$ (395,149)
Total Department Revenue	\$ 166,162	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Performance & Analytics	\$ 3,685,147	\$ 4,661,541	\$ 4,266,392	\$ (395,149)
Total	\$ 3,685,147	\$ 4,661,541	\$ 4,266,392	\$ (395,149)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Performance & Analytics	14.00	15.00	15.00	0.00
Total	14.00	15.00	15.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 318,944	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	177,518	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	1,998	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures related to office supplies.	0.00	(2,500)	-
Reduction of Adobe Creative Cloud Licenses Reduction of non-personnel expenditures associated with Adobe Creative Cloud software licenses.	0.00	(3,093)	-
Reduction to Open Data Programs Reduction of non-personnel expenditures that support geospatial analysis for the Open Data initiative.	0.00	(30,000)	-

Performance and Analytics

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction to Open Data programs Reduction of non-personnel expenditures associated with the elimination of Performance and Analytics' portion of funding for the Open Data OpenGov initiative.	0.00	(35,000)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(73,016)	-
Get It Done Technology Enhancements Reduction of one-time information technology expenditures for Get It Done Enhancements.	0.00	(150,000)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(600,000)	-
Total	0.00	\$ (395,149)	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 1,395,171	\$ 1,546,910	\$ 1,537,805	\$ (9,105)
Fringe Benefits	542,880	633,281	571,368	(61,913)
PERSONNEL SUBTOTAL	1,938,050	2,180,191	2,109,173	(71,018)
NON-PERSONNEL				
Supplies	\$ 7,797	\$ 11,600	\$ 8,100	\$ (3,500)
Contracts	236,627	945,358	465,672	(479,686)
Information Technology	1,151,261	904,106	1,104,124	200,018
Energy and Utilities	13,038	20,178	21,272	1,094
Other	7,629	3,600	3,600	-
Capital Expenditures	13,493	100,000	100,000	-
Debt	317,250	496,508	454,451	(42,057)
NON-PERSONNEL SUBTOTAL	1,747,096	2,481,350	2,157,219	(324,131)
Total	\$ 3,685,147	\$ 4,661,541	\$ 4,266,392	\$ (395,149)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 165,085	\$ -	\$ -	-
Other Revenue	1,077	-	-	-
Total	\$ 166,162	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	1.00	1.00	1.00	\$ 63,127 - 239,144	\$ 154,960
20001234	Program Coordinator	9.00	10.00	10.00	28,080 - 147,160	1,012,152
20001222	Program Manager	4.00	4.00	4.00	50,128 - 184,332	482,394

Performance and Analytics

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
	Budgeted Vacancy Factor					(117,229)
	Vacation Pay In Lieu					5,528
FTE, Salaries, and Wages Subtotal		14.00	15.00	15.00		\$ 1,537,805

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,173	\$ 6,973	\$ 3,719	\$ (3,254)
Flexible Benefits	165,866	181,501	190,328	8,827
Insurance	529	-	-	-
Long-Term Disability	-	-	5,318	5,318
Medicare	21,279	22,380	22,218	(162)
Other Post-Employment Benefits	80,832	85,750	88,102	2,352
Retiree Medical Trust	2,959	3,276	3,518	242
Retirement ADC	128,679	174,203	99,844	(74,359)
Risk Management Administration	13,701	16,870	14,826	(2,044)
Supplemental Pension Savings Plan	119,582	134,669	137,062	2,393
Unemployment Insurance	2,347	2,377	2,359	(18)
Workers' Compensation	1,933	5,282	4,074	(1,208)
Fringe Benefits Subtotal	\$ 542,880	\$ 633,281	\$ 571,368	\$ (61,913)
Total Personnel Expenditures			\$ 2,109,173	

Performance and Analytics

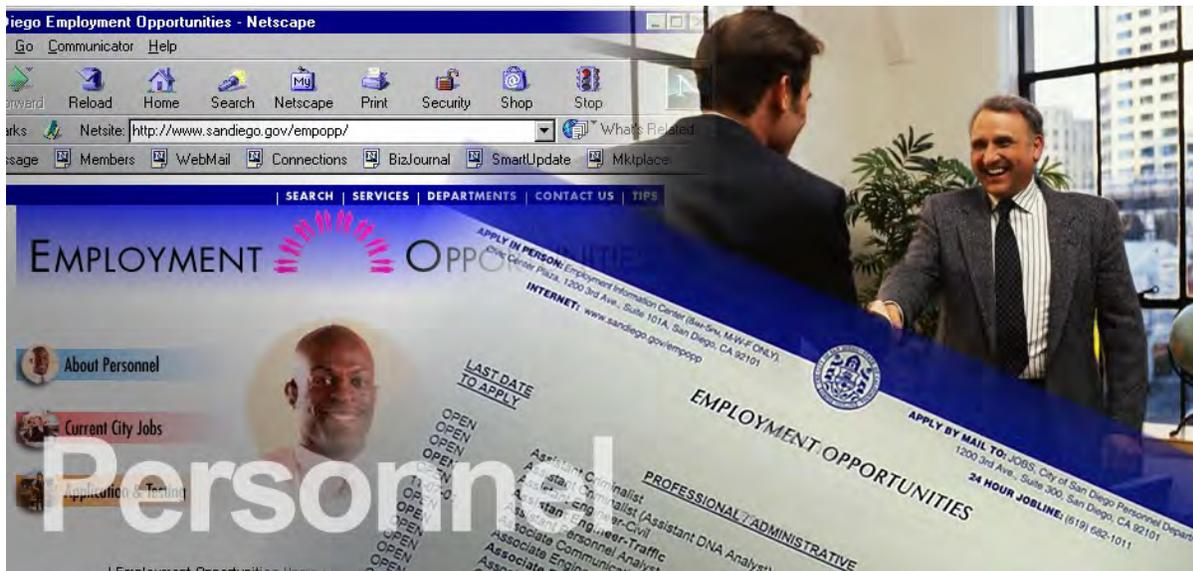


Page Intentionally Left Blank

Personnel



Page Intentionally Left Blank



Description

The Personnel Department is governed by the Civil Service Commission as authorized by the City Charter. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees and maintain a competitive merit system that provides equal opportunity for all applicants.

The Personnel Department consists of eight sections: Certification/Payroll Records; Classification and Compensation; Exam Management and Recruiting; Equal Employment Investigations Office; Liaison; Organizational Management and Personnel Administration; Information Systems/NEOGOV, and Services and Administration. The Certification/Payroll Records Section reviews Citywide payroll, maintains confidential records of all City employees, and certifies eligible lists to the hiring departments. The Classification and Compensation Section conducts classification and maintenance studies and performs salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Exam Management and Recruiting Section promotes employment opportunities for the City, reviews and evaluates employment applications, and administers examination processes. The Equal Employment Investigations Office investigates complaints of discrimination and harassment made by City employees, applicants, volunteers, and contractors. The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding a wide variety of personnel issues requiring knowledge and interpretation of the City Charter, Civil Service Rules and Personnel Regulations, Memorandums of Understanding, Administrative Regulations, and applicable federal and state laws. The Organizational Management and Personnel Administration Section manages positions and the organizational structure of the City and maintains employee master data. The Information Systems/NEOGOV Section manages the functional and technical aspects of the software used to recruit and track City applicants and creates official identification cards for City employees. The Services and Administration Section provides budget and administrative support to all other sections in the department and coordinates the Civil Service Commission monthly meetings and disciplinary appeal hearings.

Since its inception in 1915, the Civil Service Commission has been committed to preserving a merit system that provides equal employment opportunity through the ethical and consistent application

Personnel

of Civil Service Rules. The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers to develop a diverse and productive workforce.

To view the Personnel Department's fiscal year achievements, visit <https://www.sandiego.gov/empopp/didyouknow>.

The vision is:

To champion the principles of the City's merit system and provide equal employment opportunities.

The mission is:

Excellence in personnel services.

Goals and Objectives

Goal 1: Continue to attract, develop, and retain a well-qualified and diverse workforce

- Promote employment opportunities through job/career fairs, online advertising, and the Employment Information Counter
- Publish job announcements for the Classified service that are job-related and attract a broad applicant pool
- Produce eligible lists of qualified candidates
- Provide information regarding career development

Goal 2: Continue to provide excellent customer service tailored to the needs of our customers

- Respond to customer inquiries in a timely manner
- Review, analyze, and process documents in a timely manner and consistent with Personnel Regulations
- Provide training on a variety of processes under the purview of the Civil Service Commission
- Implement process improvements with input from hiring departments and other partners

Goal 3: Continue to maintain the integrity of the merit system

- Apply Civil Service Rules and Personnel Regulations consistently
- Provide advice and assistance on personnel issues to applicants, employees, supervisors, and management
- Provide reports and recommendations at Civil Service Commission meetings

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Number of Appointing Authority Interview Trainings offered (AAIT) ¹	15	15	15	8	10
Number of Employee Performance Evaluation Trainings offered (EPRP) ¹	15	14	15	8	10
Number of days classification and compensation studies conducted and completed by Classification Section	19	22	23	23	23
Number of days to issue certification to hiring departments (without recruitment)	11	12	11	11	11
Number of days to issue certification to hiring departments when recruitment is required	57	55	57	53	57

1. This number reflects the cancellation of training/classes due to the COVID-19 pandemic.



Page Intentionally Left Blank

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	69.99	69.99	69.99	0.00
Personnel Expenditures	\$ 7,936,484	\$ 8,683,638	\$ 8,556,907	\$ (126,731)
Non-Personnel Expenditures	1,043,214	1,032,922	1,055,770	22,848
Total Department Expenditures	\$ 8,979,698	\$ 9,716,560	\$ 9,612,677	\$ (103,883)
Total Department Revenue	\$ 7,489	\$ 6,200	\$ 6,200	\$ -

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Classification & Liaison	\$ 3,493,359	\$ 3,641,458	\$ 3,723,765	\$ 82,307
Personnel	3,092,252	3,370,731	3,052,608	(318,123)
Recruiting & Exam Management	2,394,086	2,704,371	2,836,304	131,933
Total	\$ 8,979,698	\$ 9,716,560	\$ 9,612,677	\$ (103,883)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Classification & Liaison	26.00	26.00	26.00	0.00
Personnel	20.00	20.00	20.00	0.00
Recruiting & Exam Management	23.99	23.99	23.99	0.00
Total	69.99	69.99	69.99	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 275,425	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	266,469	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	364	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(4,902)	-

Personnel

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(252,577)	-
Reduction for Independent Departments Reduction of personnel expenditures implemented based on a four percent reduction from the Department's Fiscal Year 2020 Adopted Budget.	0.00	(388,662)	-
Total	0.00	\$(103,883)	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 4,669,685	\$ 5,235,194	\$ 4,922,335	\$(312,859)
Fringe Benefits	3,266,799	3,448,444	3,634,572	186,128
PERSONNEL SUBTOTAL	7,936,484	8,683,638	8,556,907	(126,731)
NON-PERSONNEL				
Supplies	\$ 49,291	\$ 70,406	\$ 70,458	52
Contracts	776,081	685,891	684,335	(1,556)
Information Technology	198,060	259,560	283,996	24,436
Energy and Utilities	13,258	5,284	5,200	(84)
Other	6,523	11,781	11,781	-
NON-PERSONNEL SUBTOTAL	1,043,214	1,032,922	1,055,770	22,848
Total	\$ 8,979,698	\$ 9,716,560	\$ 9,612,677	\$(103,883)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 7,227	\$ 6,200	\$ 6,200	-
Other Revenue	263	-	-	-
Total	\$ 7,489	\$ 6,200	\$ 6,200	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$ 37,021 - 221,117	\$ 153,462
20001233	Assistant to the Director	1.00	1.00	1.00	50,128 - 184,332	120,120
20000119	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	68,676
20000158	Associate Personnel Analyst	19.00	19.00	19.00	69,597 - 84,046	1,442,688
20001184	Deputy Personnel Director	2.00	2.00	2.00	28,080 - 158,142	279,012
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	28,080 - 162,032	132,933
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	53,111
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,691 - 69,723	49,878

Personnel

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000681	Payroll Audit Specialist 2	9.00	9.00	9.00	46,696 - 56,534	481,257
20000936	Payroll Audit Supervisor	2.00	2.00	2.00	56,451 - 68,182	133,664
20001131	Personnel Director	1.00	1.00	1.00	37,021 - 221,117	184,392
20000738	Principal Test Administration Specialist	1.00	1.00	1.00	48,731 - 58,873	58,864
20001234	Program Coordinator	4.00	4.00	4.00	28,080 - 147,160	480,480
20001222	Program Manager	1.00	1.00	1.00	50,128 - 184,332	132,184
20000682	Senior Personnel Analyst	9.00	9.00	9.00	76,357 - 92,331	813,764
20000881	Senior Test Administration Specialist	1.00	1.00	1.00	42,328 - 51,245	51,251
20000396	Test Administration Specialist	6.00	6.00	6.00	38,461 - 46,432	254,876
21000181	Test Monitor 2	1.00	1.00	1.00	31,929 - 38,482	38,480
91000181	Test Monitor 2	2.99	2.99	2.99	31,929 - 38,482	105,167
20000756	Word Processing Operator	5.00	5.00	5.00	33,605 - 40,459	188,530
	Adjust Budget To Approved Levels					(388,662)
	Bilingual - Regular					21,840
	Budgeted Vacancy Factor					(33,613)
	Overtime Budgeted					18,212
	Sick Leave - Hourly					925
	Vacation Pay In Lieu					80,844
FTE, Salaries, and Wages Subtotal		69.99	69.99	69.99		\$ 4,922,335

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 48,312	\$ 51,460	\$ 54,193	\$ 2,733
Flexible Benefits	797,898	830,253	834,950	4,697
Long-Term Disability	-	-	18,005	18,005
Medicare	72,824	74,333	75,568	1,235
Other Post-Employment Benefits	403,837	410,375	415,338	4,963
Retiree Medical Trust	5,494	6,556	6,618	62
Retirement 401 Plan	6,633	5,795	4,896	(899)
Retirement ADC	1,524,762	1,602,468	1,755,152	152,684
Retirement DROP	10,470	11,025	11,197	172
Risk Management Administration	68,377	80,735	69,894	(10,841)
Supplemental Pension Savings Plan	274,045	329,008	344,911	15,903
Unemployment Insurance	24,759	7,858	7,988	130
Workers' Compensation	29,387	38,578	35,862	(2,716)
Fringe Benefits Subtotal	\$ 3,266,799	\$ 3,448,444	\$ 3,634,572	\$ 186,128
Total Personnel Expenditures			\$ 8,556,907	

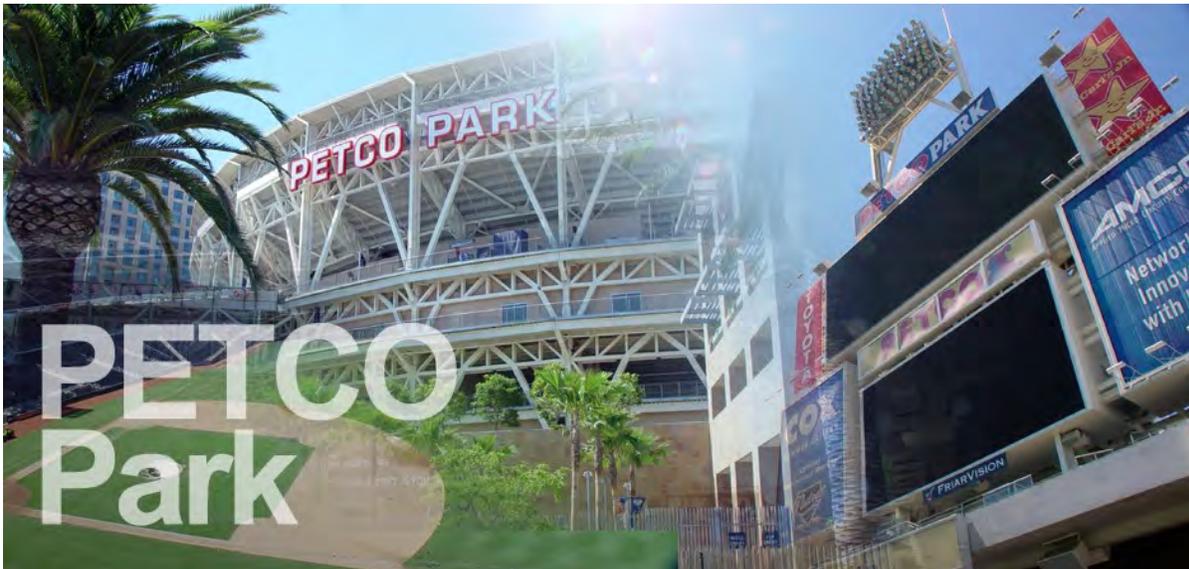


Page Intentionally Left Blank

PETCO Park



Page Intentionally Left Blank



Description

The Ballpark Administrator for PETCO Park has the responsibility of monitoring and maintaining the fiscal and personal relationship between the City and the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA) and numerous PETCO Park bond related documents. Management also monitors the use and security of the 26-seat City suite.

During the City Fiscal Year 2020, the Padres continued to make substantial capital expenditures totaling roughly \$8.5M at the Ballpark such as Omni Premier Club renovations, structural steel refurbishing and re-coating, and ADA seating upgrades. In Fiscal Year 2021 there are planned and ongoing renovations to many of the suites and clubs within the Ballpark, installation of safety bollards surrounding the Park, as well as several improvements to take place at Gallagher Square (formally Park at the Park).

Special event revenue for Fiscal Year 2019 was \$1.97 million, which is an increase from the prior year. Monster Jam, Monster Energy AMA Supercross, Eagles and Def Leppard concert, and other special events produced significant revenue and also drove substantial new revenue for local businesses. For Fiscal Year 2020 we saw an increase in special event activity in the first part of the year, largely due to the addition of the Sycuan Stage at Gallagher Square, which provided the perfect atmosphere and setting for the Ballpark's first ever performance by the San Diego Symphony. Due to the COVID-19 pandemic, Fiscal Year 2021 includes reductions in special event activity.

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	1.00	1.00	1.00	0.00
Personnel Expenditures	\$ 129,971	\$ 158,305	\$ 160,821	\$ 2,516
Non-Personnel Expenditures	17,883,880	17,178,896	15,315,832	(1,863,064)
Total Department Expenditures	\$ 18,013,852	\$ 17,337,201	\$ 15,476,653	\$ (1,860,548)
Total Department Revenue	\$ 18,323,366	\$ 16,232,066	\$ 14,853,160	\$ (1,378,906)

PETCO Park Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PETCO Park	\$ 18,013,852	\$ 17,337,201	\$ 15,476,653	\$ (1,860,548)
Total	\$ 18,013,852	\$ 17,337,201	\$ 15,476,653	\$ (1,860,548)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PETCO Park	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Joint Ballpark Operating Expense Addition of non-personnel expenditures for contractual services related to the joint ballpark operations.	0.00	\$ 131,358	\$ -
Landscaping Services Addition of non-personnel expenditures to support landscaping services.	0.00	120,752	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,101	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,516	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	1,000	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,681)	-
Petco Park Special Events Reduction of non-personnel expenditures and associated revenue for policing services related to a decrease in special events.	0.00	(2,116,594)	(963,424)
Revised Revenue Adjustment to reflect revised revenue projections related to special events.	0.00	-	112,630
Revised Transient Occupancy Tax (TOT) Revenue Adjustment to reflect revised revenue projections related to TOT Fund support of the PETCO Park Fund.	0.00	-	(528,112)
Total	0.00	\$ (1,860,548)	\$ (1,378,906)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 100,514	\$ 122,709	\$ 122,699	\$ (10)
Fringe Benefits	29,458	35,596	38,122	2,526
PERSONNEL SUBTOTAL	129,971	158,305	160,821	2,516
NON-PERSONNEL				
Supplies	\$ 21	\$ 936	\$ 936	\$ -
Contracts	8,598,525	7,877,478	6,013,346	(1,864,132)
Information Technology	2,173	2,681	4,784	2,103
Energy and Utilities	4,164	5,551	5,266	(285)
Transfers Out	9,278,997	9,292,250	9,291,500	(750)
NON-PERSONNEL SUBTOTAL	17,883,880	17,178,896	15,315,832	(1,863,064)
Total	\$ 18,013,852	\$ 17,337,201	\$ 15,476,653	\$ (1,860,548)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Revenue	\$ 1,380,972	\$ 1,430,000	\$ 1,430,000	\$ -
Rev from Money and Prop	3,203,494	2,074,189	1,223,395	(850,794)
Transfers In	13,738,899	12,727,877	12,199,765	(528,112)
Total	\$ 18,323,366	\$ 16,232,066	\$ 14,853,160	\$ (1,378,906)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001222	Program Manager	1.00	1.00	1.00	\$ 50,128 - 184,332	\$ 122,699
FTE, Salaries, and Wages Subtotal						\$ 122,699

PETCO Park

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Flexible Benefits	\$ 8,314	\$ 9,977	\$ 10,977	1,000
Long-Term Disability	-	-	426	426
Medicare	1,568	1,779	1,779	-
Other Post-Employment Benefits	5,455	6,125	6,293	168
Retiree Medical Trust	251	307	307	-
Retirement 401 Plan	1,005	1,227	1,227	-
Retirement ADC	11,677	14,566	15,620	1,054
Risk Management Administration	922	1,205	1,059	(146)
Unemployment Insurance	173	189	189	-
Workers' Compensation	91	221	245	24
Fringe Benefits Subtotal	\$ 29,458	\$ 35,596	\$ 38,122	2,526
Total Personnel Expenditures			\$ 160,821	

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,507,058	\$ 1,816,573	\$ 2,625,734
TOTAL BALANCE AND RESERVES	\$ 1,507,058	\$ 1,816,573	\$ 2,625,734
REVENUE			
Other Revenue	\$ 1,380,972	\$ 1,430,000	\$ 1,430,000
Revenue from Use of Money and Property	3,203,494	2,074,189	1,223,395
Transfers In	13,738,899	12,727,877	12,199,765
TOTAL REVENUE	\$ 18,323,366	\$ 16,232,066	\$ 14,853,160
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 19,830,424	\$ 18,048,639	\$ 17,478,894
OPERATING EXPENSE			
Personnel Expenses	\$ 100,514	\$ 122,709	\$ 122,699
Fringe Benefits	29,458	35,596	38,122
Supplies	21	936	936
Contracts	8,598,525	7,877,478	6,013,346
Information Technology	2,173	2,681	4,784
Energy and Utilities	4,164	5,551	5,266
Transfers Out	9,278,997	9,292,250	9,291,500
TOTAL OPERATING EXPENSE	\$ 18,013,852	\$ 17,337,201	\$ 15,476,653
TOTAL EXPENSE	\$ 18,013,852	\$ 17,337,201	\$ 15,476,653
BALANCE	\$ 1,816,573	\$ 711,438	\$ 2,002,241
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 19,830,424	\$ 18,048,639	\$ 17,478,894

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.



Page Intentionally Left Blank

Planning



Page Intentionally Left Blank



Description

The Planning Department is responsible for the long-term growth of the City. The department performs this primarily by implementing the General Plan, creating and refining land use policies and ordinances, and conducting analysis for new citywide plans and policies. The Department has been structured into three divisions, each having focused specialties and staff with varied technical disciplines: Community Planning & Implementation, Environmental Policy & Planning, and Financial & Administrative Services. Within the Fiscal Year 2021 Adopted Budget, the long-range mobility policy and planning functions were relocated to the new Department of Mobility. Implementation of the Planning Department Work Program and many long-range planning initiatives will require continued close coordination and collaboration with the Department of Mobility.

The Community Planning & Implementation Division is responsible for maintaining a comprehensive, citywide General Plan, Community Plans and other long-range plans. This division also updates and amends the Land Development Code, develops housing policies, reviews state bills and prepares housing data reports. The division is responsible for the City's long-range historic preservation efforts and urban design support for our comprehensive community plan updates.

The Environmental Policy and Planning Division is responsible for creating and implementing General Plan policies related to land use and circulation, public spaces and parks, conservation and resource management, and environmental protection. This division establishes citywide CEQA-specific policies and thresholds and conducts reviews of all City projects and other actions under CEQA.

The Financial & Administrative Services Division serves as the center for all financial, technical, and administrative activities for the Department. This division is responsible for developing, updating and administering programs and plans that provide funding sources to assist in the department's operations as well as the financing of community serving infrastructure, such as roads, parks, recreation facilities, libraries, and fire and police stations. The division administers the Development Impact Fee program for the City.

Planning

The vision is:

An innovative and collaborative leader in planning

The mission is:

To envision, plan, and create a world-class city

Goals and Objectives

Goal 1: Balance growth, preservation, and conservation in our land use plans and programs

- Promote sustainable and responsible development
- Practice preservation of our natural, physical, and cultural environment

Goal 2: Foster public and community trust

- Improve transparency regarding our department efforts
- Promote inclusiveness, equity, and effective communication

Goal 3: Achieve operational efficiencies

- Enhance productivity with consideration of budget and overall City priorities
- Invest in staff development and technology

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percent of achieved major milestones associated with environmental resource initiatives ¹	80%	67%	80%	N/A	80%
Percent of achieved major milestones associated with planning initiatives	80%	80%	80%	100%	80%
Percent of achieved major milestones associated with policy implementation measures	80%	67%	80%	100%	80%
Percent of department's non-personnel expenditures (NPE) work program funded by grants	35%	34%	35%	27%	35%

1. No environmental resource initiatives were scheduled for completion in Fiscal Year 2020



Page Intentionally Left Blank

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	82.95	83.75	69.75	(14.00)
Personnel Expenditures	\$ 9,667,867	\$ 11,019,194	\$ 9,272,410	\$ (1,746,784)
Non-Personnel Expenditures	4,720,929	6,421,905	5,486,118	(935,787)
Total Department Expenditures	\$ 14,388,797	\$ 17,441,099	\$ 14,758,528	\$ (2,682,571)
Total Department Revenue	\$ 6,805,939	\$ 8,663,414	\$ 8,910,578	\$ 247,164

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Community Planning & Implementation	\$ 4,244,009	\$ 4,064,438	\$ 3,959,874	\$ (104,564)
Environment & Mobility Planning	3,378,256	3,672,926	1,636,803	(2,036,123)
Planning	1,712,058	2,238,881	2,248,801	9,920
Total	\$ 9,334,323	\$ 9,976,245	\$ 7,845,478	\$ (2,130,767)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Community Planning & Implementation	26.95	27.75	25.00	(2.75)
Environment & Mobility Planning	27.00	26.00	15.00	(11.00)
Planning	11.00	12.00	11.75	(0.25)
Total	64.95	65.75	51.75	(14.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 444,513	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	128,104	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	43,096	-
Reduction of Community Planning Support Reduction of non-personnel expenditures for Community Planning that will now be supported by the General Plan Maintenance Fund.	0.00	(71,000)	-

Planning

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Associate Engineer-Traffic Reduction of 1.00 Associate Engineer-Traffic associated with the formation of the new Mobility Department.	(1.00)	(109,554)	-
Reduction of Administrative Support Reduction of 1.00 Associate Planner, 1.00 Information Systems Technician, and 1.00 Executive Assistant related to Community Planning and administrative support.	(3.00)	(263,823)	-
Reduction of Department Support Reduction of 1.00 Associate Planner and 1.00 Senior Planner related to the Multiple Species Conservation Program and Community Plan Updates.	(2.00)	(285,401)	447,414
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(335,090)	-
Reduction of Contractual Services Reduction of non-personnel expenditures associated with the completion of the Parks Master Plan in fall 2020.	0.00	(399,050)	-
Mobility Department Restructure Transfer of 8.00 FTE positions from the Planning Department to the new Mobility Department.	(8.00)	(1,282,562)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	425,000
Total	(14.00)	\$ (2,130,767)	\$ 872,414

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 4,585,318	\$ 5,297,429	\$ 4,134,721	(1,162,708)
Fringe Benefits	3,238,801	3,411,038	2,803,606	(607,432)
PERSONNEL SUBTOTAL	7,824,119	8,708,467	6,938,327	(1,770,140)
NON-PERSONNEL				
Supplies	\$ 34,646	\$ 54,480	\$ 33,997	(20,483)
Contracts	1,198,576	812,629	384,888	(427,741)
Information Technology	254,452	381,330	468,755	87,425
Energy and Utilities	4,895	9,069	9,241	172
Other	17,637	10,270	10,270	-
NON-PERSONNEL SUBTOTAL	1,510,204	1,267,778	907,151	(360,627)
Total	\$ 9,334,323	\$ 9,976,245	\$ 7,845,478	\$ (2,130,767)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 1,325,539	\$ 1,602,066	\$ 2,454,480	852,414
Licenses and Permits	3,284	-	20,000	20,000
Other Revenue	1,273	100	100	-
Rev from Other Agencies	100,000	-	-	-
Total	\$ 1,430,097	\$ 1,602,166	\$ 2,474,580	\$ 872,414

Planning

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,605 - 40,459	\$ 39,849
20000024	Administrative Aide 2	1.00	1.00	1.00	45,444 - 54,769	43,528
20000116	Assistant Engineer-Traffic	3.00	3.00	0.00	61,752 - 74,407	-
20001083	Assistant Planning Director	1.00	1.00	1.00	33,863 - 185,643	149,386
20000167	Associate Engineer-Traffic	3.00	3.00	1.00	71,099 - 85,860	71,094
20000119	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	63,603
20000162	Associate Planner	9.00	10.00	7.00	69,950 - 84,531	500,173
20000539	Clerical Assistant 2	1.00	1.00	0.00	31,929 - 38,482	-
20000303	Community Development Specialist 4	1.00	0.00	0.00	71,249 - 86,311	-
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	139,506
20001179	Deputy Planning Director	1.00	1.00	1.00	50,128 - 184,332	133,390
20000105	Development Project Manager 3	4.00	5.00	5.00	81,949 - 99,074	472,733
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	46,467
20000290	Information Systems Analyst 2	2.00	2.00	1.00	57,691 - 69,723	69,722
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	86,320
20000669	Park Designer	4.00	3.00	3.00	71,141 - 85,903	254,705
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	47,450
20001132	Planning Director	1.00	1.00	1.00	63,127 - 239,144	186,742
90001145	Planning Intern - Hourly	1.20	0.00	0.00	28,080 - 29,120	-
20000743	Principal Engineering Aide	1.00	1.00	1.00	53,351 - 64,610	64,605
20001222	Program Manager	3.00	4.00	4.00	50,128 - 184,332	470,766
20000015	Senior Management Analyst	2.00	2.00	2.00	63,342 - 76,578	138,773
20000918	Senior Planner	17.75	17.75	16.75	80,579 - 97,427	1,580,966
20000926	Senior Traffic Engineer	2.00	3.00	0.00	81,949 - 99,074	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,320
	Bilingual - Regular					1,456
	Budgeted Vacancy Factor					(599,098)
	Landscape Architect Lic					12,886
	Overtime Budgeted					15,000
	Vacation Pay In Lieu					58,379
FTE, Salaries, and Wages Subtotal		64.95	65.75	51.75		\$ 4,134,721

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 33,411	\$ 31,463	\$ 31,779	\$ 316
Flexible Benefits	646,113	705,738	540,140	(165,598)
Long-Term Disability	-	-	14,290	14,290
Medicare	69,820	76,370	59,925	(16,445)
Other Post-Employment Benefits	348,377	361,375	283,185	(78,190)
Retiree Medical Trust	5,128	6,911	4,883	(2,028)
Retirement 401 Plan	2,358	2,571	1,494	(1,077)
Retirement ADC	1,752,332	1,746,315	1,516,060	(230,255)

Planning

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Retirement DROP	6,717	7,175	7,278	103
Risk Management Administration	59,016	71,095	47,655	(23,440)
Supplemental Pension Savings Plan	296,491	369,143	275,019	(94,124)
Unemployment Insurance	7,660	7,834	6,343	(1,491)
Workers' Compensation	11,379	25,048	15,555	(9,493)
Fringe Benefits Subtotal	\$ 3,238,801	\$ 3,411,038	\$ 2,803,606	\$ (607,432)
Total Personnel Expenditures			\$ 6,938,327	

Facilities Financing Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Public Facilities Planning	\$ 2,508,422	\$ 3,099,854	\$ 3,134,050	\$ 34,196
Total	\$ 2,508,422	\$ 3,099,854	\$ 3,134,050	\$ 34,196

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Public Facilities Planning	18.00	18.00	18.00	0.00
Total	18.00	18.00	18.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Increase to City Services Billed Addition of non-personnel expenditures to reflect additional inter-fund services provided to the department.	0.00	\$ 84,000	\$
Rent Expense Addition of one-time non-personnel expenditures related to the relocation to Aero Drive.	0.00	41,120	
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	18,000	
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	11,554	
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(650)	

Planning

Non-Discretionary Adjustment	0.00	(35,119)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	(39,258)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.			
Support for Information Technology	0.00	(45,451)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Revised Revenue	0.00	-	35,750
Adjustment to reflect revised revenue projections.			
Total	0.00 \$	34,196 \$	35,750

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 1,060,119	\$ 1,361,164	\$ 1,387,002	25,838
Fringe Benefits	783,630	949,563	947,081	(2,482)
PERSONNEL SUBTOTAL	1,843,748	2,310,727	2,334,083	23,356
NON-PERSONNEL				
Supplies	\$ 3,843	\$ 8,000	\$ 8,000	
Contracts	573,142	677,666	652,462	(25,204)
Information Technology	84,553	101,621	137,665	36,044
Energy and Utilities	735	1,190	1,190	
Other	2,402	500	500	
Capital Expenditures	-	150	150	
NON-PERSONNEL SUBTOTAL	664,673	789,127	799,967	10,840
Total	\$ 2,508,422	\$ 3,099,854	\$ 3,134,050	\$ 34,196

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 2,729,017	\$ 3,049,648	\$ 3,092,398	42,750
Licenses and Permits	25,000	50,000	40,000	(10,000)
Rev from Money and Prop	1,377	600	3,600	3,000
Transfers In	72	-	-	
Total	\$ 2,755,467	\$ 3,100,248	\$ 3,135,998	\$ 35,750

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 45,444 - 54,769	\$ 53,146
20000143	Associate Engineer-Civil	1.00	1.00	1.00	71,099 - 85,860	84,696
20000119	Associate Management Analyst	3.00	3.00	1.00	57,691 - 69,723	64,233

Planning

20000162	Associate Planner	0.00	0.00	3.00	69,950 -	84,531	224,431
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,691 -	69,723	69,722
20000743	Principal Engineering Aide	1.00	1.00	1.00	53,351 -	64,610	64,605
20001222	Program Manager	1.00	1.00	1.00	50,128 -	184,332	131,602
20000885	Senior Civil Engineer	1.00	1.00	1.00	81,949 -	99,074	99,070
20000015	Senior Management Analyst	6.00	6.00	3.00	63,342 -	76,578	213,828
20000918	Senior Planner	0.00	0.00	2.00	80,579 -	97,427	184,509
20000970	Supervising Management Analyst	2.00	2.00	2.00	71,249 -	86,311	172,640
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	1.00	33,605 -	40,459	40,456
	Budgeted Vacancy Factor						1,456
	Infrastructure In-Training Pay						(69,950)
	Infrastructure Registration Pay						6,776
	Overtime Budgeted						15,851
	Reg Pay For Engineers						11,720
	Vacation Pay In Lieu						14,861
							3,350
FTE, Salaries, and Wages Subtotal		18.00	18.00	18.00		\$	1,387,002

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,168	\$ 10,289	\$ 9,642	\$ (647)
Flexible Benefits	181,170	223,600	229,895	6,295
Long-Term Disability	-	-	4,626	4,626
Medicare	15,351	18,175	18,642	467
Other Post-Employment Benefits	89,567	110,250	106,981	(3,269)
Retiree Medical Trust	666	1,152	1,330	178
Retirement 401 Plan	1,480	1,435	1,436	1
Retirement ADC	397,280	461,662	449,607	(12,055)
Retirement DROP	8,185	8,805	9,389	584
Risk Management Administration	15,184	21,690	18,003	(3,687)
Supplemental Pension Savings Plan	55,815	79,092	87,802	8,710
Unemployment Insurance	1,789	2,021	2,053	332
Workers' Compensation	7,977	11,392	7,675	(3,717)
Fringe Benefits Subtotal	\$ 783,630	\$ 949,563	\$ 947,081	\$ (2,482)
Total Personnel Expenditures			\$ 2,334,083	

General Plan Maintenance Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Community Planning & Implementation	\$ 2,305,684	\$ 4,058,508	\$ 3,472,508	\$ (586,000)
Environment & Mobility Planning	240,368	306,492	306,492	-
Total	\$ 2,546,052	\$ 4,365,000	\$ 3,779,000	\$ (586,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Plan Updates Addition of one-time non-personnel expenditures to support community plan development from anticipated fund balance.	0.00 \$	479,000 \$	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(404,000)	-
General Plan Maintenance Fee Revised Revenue Reduction of one-time non-personnel expenditures and General Plan Maintenance Fee revenue due to anticipated reductions in permit applications during the COVID-19 pandemic.	0.00	(661,000)	(661,000)
Total	0.00 \$	(586,000) \$	(661,000)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 2,546,052	\$ 4,365,000	\$ 3,779,000	\$ (586,000)
NON-PERSONNEL SUBTOTAL	2,546,052	4,365,000	3,779,000	(586,000)
Total	\$ 2,546,052	\$ 4,365,000	\$ 3,779,000	\$ (586,000)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Licenses and Permits	\$ 2,609,848	\$ 3,961,000	\$ 3,300,000	\$ (661,000)
Rev from Money and Prop	10,527	-	-	-
Total	\$ 2,620,375	\$ 3,961,000	\$ 3,300,000	\$ (661,000)

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (71,214)	\$ 175,831	\$ 192,501
Continuing Appropriation - CIP	71,975	-	-
TOTAL BALANCE AND RESERVES	\$ 761	\$ 175,831	\$ 192,501
REVENUE			
Charges for Services	\$ 2,729,017	\$ 3,049,648	\$ 3,092,398
Licenses and Permits	25,000	50,000	40,000
Revenue from Use of Money and Property	1,377	600	3,600
Transfers In	72	-	-
TOTAL REVENUE	\$ 2,755,467	\$ 3,100,248	\$ 3,135,998
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,756,228	\$ 3,276,079	\$ 3,328,499
OPERATING EXPENSE			
Personnel Expenses	\$ 1,060,119	\$ 1,361,164	\$ 1,387,002
Fringe Benefits	783,630	949,563	947,081
Supplies	3,843	8,000	8,000
Contracts	573,142	677,666	652,462
Information Technology	84,553	101,621	137,665
Energy and Utilities	735	1,190	1,190
Other Expenses	2,402	500	500
Capital Expenditures	-	150	150
TOTAL OPERATING EXPENSE	\$ 2,508,422	\$ 3,099,854	\$ 3,134,050
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 71,975	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 71,975	\$ -	\$ -
TOTAL EXPENSE	\$ 2,580,397	\$ 3,099,854	\$ 3,134,050
BALANCE	\$ 175,831	\$ 176,225	\$ 194,449
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,756,228	\$ 3,276,079	\$ 3,328,499

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Revenue and Expense Statement (Non-General Fund)

General Plan Maintenance Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 404,742	\$ 479,065	\$ 1,984,591
TOTAL BALANCE AND RESERVES	\$ 404,742	\$ 479,065	\$ 1,984,591
REVENUE			
Licenses and Permits	\$ 2,609,848	\$ 3,961,000	\$ 3,300,000
Revenue from Use of Money and Property	10,527	-	-
TOTAL REVENUE	\$ 2,620,375	\$ 3,961,000	\$ 3,300,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,025,117	\$ 4,440,065	\$ 5,284,591
OPERATING EXPENSE			
Contracts	\$ 2,546,052	\$ 4,365,000	\$ 3,779,000
TOTAL OPERATING EXPENSE	\$ 2,546,052	\$ 4,365,000	\$ 3,779,000
TOTAL EXPENSE	\$ 2,546,052	\$ 4,365,000	\$ 3,779,000
BALANCE	\$ 479,065	\$ 75,065	\$ 1,505,591
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,025,117	\$ 4,440,065	\$ 5,284,591

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.



Page Intentionally Left Blank

Police



Page Intentionally Left Blank



Description

For 131 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands, Traffic Division, and Police Plaza. The City is divided into 19 service areas and 125 neighborhoods. The Department provides neighborhood patrols, traffic enforcement, investigation, records management, permits and licensing, laboratory, Multi-Cultural Storefront, and other support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving through community partnerships. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

For more information on department programs, please visit the Police Department's website <https://www.sandiego.gov/police>.

The vision is:

The San Diego Police Department strives to advance the highest levels of public safety, trust, and professionalism by strengthening community partnerships through fair and impartial policing while fostering employee enrichment and growth to ensure we remain America's Finest police department.

The mission is:

Maintain public safety by providing the highest quality police services to all of our communities.

Goals and Objectives

Goal 1: The following 8 objectives are Values of the San Diego Police Department rather than goals.

- Human Life: Our efforts will be oriented toward the goal of protecting human life and ensuring everyone has the opportunity to thrive.
- Integrity: Our actions will be guided by the highest level of virtue and ethical practice through open communication and transparency.
- Partnerships: We will work collaboratively with our community to resolve challenges, protect individual rights, and promote prosperity.
- Diversity: We embrace and appreciate the unique experiences and backgrounds that provide strength and unity to our organization.
- Employee Enrichment: We will provide for the professional development and wellness of our employees through access to ongoing training and a robust employee wellness program. Through these commitments we will continually advance the professional knowledge, personal growth and career longevity of our employees.
- Compassion: We will strive to show genuine concern for one another in both our interactions with the community and within our organization. We recognize that the complexities of life compel us to do nothing less.
- Innovation: We are committed to leading the law enforcement community through innovative practices in order to maintain our position at the forefront of policing.
- Courageous Justice: We will be undeterred in our pursuit of fairness, peace, and a genuine well-being for all people.

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Part I violent crimes per 1,000	4.0	3.7	4.0	3.6	4.0
Part I violent crime clearance rate	50.0 %	45.3 %	50.0 %	39.6 %	50.0 %
Percentage of 911 calls answered within 10 seconds ¹	95%	92%	90%	95%	90%
Average response time to priority 0 calls (in minutes) ²	7.0	6.7	7.0	6.7	7.0
Average response time to priority 1 calls (in minutes) ²	14.0	22.5	14.0	23.7	14.0
Average response time to priority 2 calls (in minutes) ²	27.0	60.6	27.0	68.7	27.0
Average response time to priority 3 calls (in minutes) ²	80.0	101.0	80.0	108.8	80.0
Average response time to priority 4 calls (in minutes) ²	90.0	103.1	90.0	92.5	90.0
Number of community meetings attended by department members per month ³	140	100	100	50	100

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage increase in social media and Nextdoor participants ⁴	10%	20%	9%	25%	10%
Average rating on patrol customer survey results	> 4.0	4.6	>4.0	4.5	>4.0
Percentage change in number of citizen complaints compared to prior year ⁵	≥ 5.0%	2%	≥ 5.0%	2%	≥ 5.0%
Percentage of active employee's attendance for non-bias-based policing training	100%	100%	100%	98%	100%
Percentage of proactive time ⁶	20%	20%	20%	N/A	20%
Lowest Part I violent crime per 1,000 ranking compared to the 30 largest U.S. cities (Calendar Year) ⁷	< 5	3	< 5	N/A	<5
Number of persons severely injured or killed from traffic collisions ⁸	0	228	0	193	0
Percentage reduction in severe and fatal traffic collisions each fiscal year from the baseline 2015 through 2025 ⁹	10%	0%	10%	10%	10%

- The State NENA standard mandates that 95% of 911 calls are answered in 20 seconds or less; the National NENA standard mandates that 90% of 911 calls are answered within 10 seconds or less. SDPD will continue to strive for excellence in this area and has chosen to hold ourselves to achieve the more strict National standard.
- Response time data from the new CAD system is now available for FY 2019 & FY 2020.
- Community meetings were completely cancelled from March through June 2020 due to the COVID-19 pandemic. Many meetings were held virtually but not captured in this data.
- SDPD is committed to the sharing of information through social media sites and encourages the public to follow the Department. The increases included the following: Facebook; Twitter; NextDoor; and Instagram. The target for FY2021 is based on the average increase in social media, including NextDoor participants. The goal is to get closer to 10% as the market for social media expands.
- Complaints have decreased from Fiscal Year 2019 to the fourth quarter of Fiscal Year 2020. The target will continue to be zero discrimination complaints.

The majority of those still needing completion are either in their Training Phase or on an extend absence.
- FY 2019 & FY 2020 data for this statistic from the new CAD system implemented in October 2017 is not available at this time.
- Data shown for FY 2019 represents calendar year 2018 data from the FBI. Data for calendar year 2019 is expected to be available from the FBI in the fall of 2020.
- The target indicator is aligned with the City's Vision Zero initiative. The baseline number of traffic related fatalities in calendar year 2015 was 59. The goal of Vision Zero is to reduce traffic fatalities to zero by calendar year 2025 through changes in the roadway environment and through education and enforcement of roadway users. The annual projected values are based on a ten percent reduction goal per year of the initiative.
- SDPD is committed to increasing the number of educational and enforcement events by 11 each year (10% of 2015) in order to achieve Vision Zero goals.



Page Intentionally Left Blank

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	2,657.01	2,655.14	2,632.14	(23.00)
Personnel Expenditures	\$ 433,049,170	\$ 476,198,619	\$ 500,686,062	\$ 24,487,443
Non-Personnel Expenditures	68,993,661	70,865,326	80,021,777	9,156,451
Total Department Expenditures	\$ 502,042,831	\$ 547,063,945	\$ 580,707,839	\$ 33,643,894
Total Department Revenue	\$ 71,390,147	\$ 49,662,260	\$ 91,719,199	\$ 42,056,939

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administrative Services	\$ 1,350	\$ -	\$ -	-
Centralized Investigations Division	83,491,803	89,592,839	94,861,578	5,268,739
Department Operations Division	35,389,864	29,937,879	31,654,485	1,716,606
Neighborhood Policing	15,095,042	20,187,957	24,283,469	4,095,512
Neighborhood Policing Division	71,912,795	80,709,395	88,973,256	8,263,861
Patrol Operations Division	207,296,292	230,617,487	238,455,407	7,837,920
Traffic, Youth & Event Services	44,671,728	48,358,326	47,070,063	(1,288,263)
Training/Employee Development Division	38,570,214	39,859,046	42,945,300	3,086,254
Total	\$ 496,429,089	\$ 539,262,929	\$ 568,243,558	\$ 28,980,629

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Centralized Investigations Division	449.00	448.73	445.73	(3.00)
Department Operations Division	101.50	105.00	106.00	1.00
Neighborhood Policing	0.00	80.15	96.15	16.00
Neighborhood Policing Division	314.34	316.84	317.84	1.00
Patrol Operations Division	1,269.00	1,143.00	1,132.00	(11.00)
Traffic, Youth & Event Services	255.06	245.06	233.06	(12.00)
Training/Employee Development Division	268.11	316.36	301.36	(15.00)
Total	2,657.01	2,655.14	2,632.14	(23.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 29,888,832	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
<p>Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.</p>	0.00	18,921,017	-
<p>Clean SD Addition of overtime expenditures to maintain Clean SD efforts.</p>	0.00	3,600,873	-
<p>CARES Act Funding Addition of one-time expenditures and revenue to support an increase in patrol as a result of the COVID-19 pandemic.</p>	0.00	2,250,000	8,250,000
<p>Police Zero-Based Overtime Expense Budget and Additional Revenue Addition of overtime expenditures to maintain current service levels and addition of on-going revenue related to grants, Petco Park, and other special events.</p>	0.00	1,705,995	829,691
<p>Overtime Fringe Addition of Medicare expenditures associated with overtime.</p>	0.00	396,708	-
<p>Sexual Assault Evidence Kits Addition of 4.00 Criminalist 2s and associated non-personnel expenditures in the Police Crime Lab to analyze all collected sexual assault evidence as required by Senate Bill 22. Due to anticipated hiring date, the budget reflects the adjusted equivalent of 2.00 FTE, which will be annualized in Fiscal Year 2022.</p>	2.00	342,679	-
<p>Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.</p>	0.00	213,380	-
<p>Lateral and Recruitment Incentive Program Addition of one-time non-personnel expenditures to support the Lateral and Recruitment Incentive Programs.</p>	0.00	68,000	-
<p>Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.</p>	0.00	13,053	-
<p>Reduction of Associate Management Analyst Reduction of 1.00 Associate Management Analyst in the Domestic Violence Unit.</p>	(1.00)	(148,440)	-
<p>Reduction of Civilian Positions Reduction of 1.00 Clerical Assistant 2 in Narcotics and 4.00 Police Records Clerks in Records.</p>	(5.00)	(321,758)	-
<p>Reduction of Police Investigative Service Officers Reduction of 6.00 Police Investigative Service Officers within Patrol Operations units.</p>	(6.00)	(546,821)	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Air Support Flight Hours Reduction of non-personnel expenditures in helicopter maintenance associated to a decrease from ten to seven flight hours per day.	0.00	(547,500)	-
Reduction of Trolley Team Reduction of 2.00 Police Officer 2s and 1.00 Police Sergeant associated with the Trolley team.	(3.00)	(614,102)	-
Reduction of Word Processing Operators Reduction of 5.00 Word Processing Operators in the following units: Eastern Division, STAR/PAL, Homicide, Accident Investigation Bureau, and Human Resources.	(5.00)	(624,210)	-
Helicopter Maintenance Savings Reduction of one-time non-personnel expenditures associated with helicopter maintenance due to the purchase of a new helicopter in Fiscal Year 2020.	0.00	(900,000)	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(930,038)	-
Reduction of STAR/PAL Unit Reduction of 3.00 Police Officer 2s, 1.00 Police Sergeant, and 1.00 Word Processing Operator within the STAR/PAL Unit.	(5.00)	(1,192,568)	-
Reduction of Extension of Shift Overtime Reduction of overtime expenditures for extension of shift activities.	0.00	(1,826,099)	-
Fleet Fuel Adjustment to reflect revised fleet fuel projections.	0.00	(2,089,103)	-
Budgeted Vacancy Factor Adjustment to budgeted vacancy factor due to anticipated personnel vacancies.	0.00	(3,917,032)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(5,072,717)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(9,689,520)	-
CARES Act Funding Addition of one-time revenue addition to support payroll costs for public safety employees considered as payments for services substantially dedicated to mitigating or responding to the COVID-19 pandemic.	0.00	-	33,937,134
False Alarm Penalties Adjustment to reflect revised revenue projections associated with false alarm penalties.	0.00	-	877,259

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Massage Establishment Revenue	0.00	-	272,302
Adjustment to reflect anticipated revenue increase from the implementation of revised user fees for massage establishments.			
Tow Franchise Fees	0.00	-	(94,237)
Adjustment to reflect revised revenue projections associated with tow franchise fees.			
Proposition 69	0.00	-	(110,032)
Adjustment to reflect revised revenue associated with Proposition 69 related activities received from the County of San Diego.			
Parking Citation Revenue	0.00	-	(448,925)
Adjustment to reflect revised revenue projections associated with parking citations.			
Municipal Court Revenue	0.00	-	(502,880)
Adjustment to reflect revised revenue projections associated with vehicle code violations, traffic school fees, and ordinance violations.			
Safety Sales Tax Allocation	0.00	-	(953,373)
Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services & Debt Service Fund.			
Total	(23.00)	\$ 28,980,629	\$ 42,056,939

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 238,037,541	\$ 271,330,326	\$ 281,300,436	\$ 9,970,110
Fringe Benefits	192,350,620	200,988,293	214,995,834	14,007,541
PERSONNEL SUBTOTAL	430,388,161	472,318,619	496,296,270	23,977,651
NON-PERSONNEL				
Supplies	\$ 8,750,938	\$ 6,950,295	\$ 7,203,168	\$ 252,873
Contracts	33,448,665	34,265,193	36,239,709	1,974,516
Information Technology	10,412,148	13,352,379	16,553,333	3,200,954
Energy and Utilities	12,743,329	11,297,577	11,229,458	(68,119)
Other	26,149	400,000	68,000	(332,000)
Transfers Out	21,458	-	-	-
Capital Expenditures	9,621	50,246	25,000	(25,246)
Debt	628,619	628,620	628,620	-
NON-PERSONNEL SUBTOTAL	66,040,927	66,944,310	71,947,288	5,002,978
Total	\$ 496,429,089	\$ 539,262,929	\$ 568,243,558	\$ 28,980,629

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 16,901,491	\$ 15,516,085	\$ 17,261,325	\$ 1,745,240
Fines Forfeitures and Penalties	19,874,935	21,180,889	20,229,084	(951,805)
Licenses and Permits	1,926,164	2,169,627	2,293,607	123,980
Other Local Taxes	1,495,540	1,617,428	1,523,191	(94,237)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Revenue	507,684	620,879	620,879	-
Rev from Federal Agencies	-	-	42,187,134	42,187,134
Rev from Other Agencies	918,485	858,723	858,723	-
Transfers In	4,286,609	4,358,629	3,405,256	(953,373)
Total	\$ 45,910,908	\$ 46,322,260	\$ 88,379,199	\$ 42,056,939

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$ 33,605 - 40,459	\$ 194,223
20000012	Administrative Aide 1	1.00	2.00	2.00	39,449 - 47,528	94,343
20000024	Administrative Aide 2	13.00	13.00	13.00	45,444 - 54,769	685,528
20000041	Assistant Management Analyst	1.00	1.00	0.00	47,463 - 57,691	-
20001190	Assistant Police Chief	6.00	6.00	6.00	63,127 - 239,144	1,204,464
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	57,691 - 69,723	135,321
20000119	Associate Management Analyst	17.00	17.00	17.00	57,691 - 69,723	1,093,382
20000134	Associate Management Analyst	3.00	3.00	3.00	57,691 - 69,723	207,423
20000231	Cal-ID Technician	12.00	10.00	6.00	38,718 - 46,647	285,860
90000231	Cal-ID Technician - Hourly	0.88	0.88	0.88	38,718 - 46,647	41,056
20000539	Clerical Assistant 2	9.00	10.00	9.00	31,929 - 38,482	325,699
90000539	Clerical Assistant 2 - Hourly	2.63	2.63	2.63	31,929 - 38,482	101,202
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	28,080 - 112,590	77,480
20001175	Crime Laboratory Manager	1.00	1.00	1.00	50,128 - 184,332	160,077
20000441	Crime Scene Specialist	8.00	8.00	8.00	60,362 - 72,862	582,896
20000348	Criminalist 2	17.00	18.00	16.00	88,171 - 106,538	1,623,093
20000349	Criminalist 2	13.00	13.00	12.00	88,171 - 106,538	1,265,671
21000450	Criminalist 3	0.00	0.00	5.00	92,560 - 111,862	555,395
20000386	Dispatcher 2	83.00	83.00	83.00	41,941 - 50,622	4,071,894
90000386	Dispatcher 2 - Hourly	1.88	1.88	1.88	41,941 - 50,622	95,179
20000391	DNA Technical Manager	1.00	1.00	1.00	92,560 - 111,862	111,862
20000398	Documents Examiner 3	1.00	1.00	1.00	72,581 - 87,622	87,630
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	56,202
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	63,127 - 239,144	208,236
21000433	Geographic Info Systems Analyst 3	0.00	1.00	1.00	63,342 - 76,578	63,336
20000178	Information Systems Administrator	2.00	2.00	2.00	78,404 - 94,948	189,904
20000290	Information Systems Analyst 2	5.00	5.00	5.00	57,691 - 69,723	348,133
20000293	Information Systems Analyst 3	5.00	6.00	6.00	63,342 - 76,578	446,266
20000998	Information Systems Analyst 4	3.00	3.00	3.00	71,249 - 86,311	258,960
20000590	Laboratory Technician	3.00	3.00	3.00	50,086 - 60,507	179,393

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000577	Latent Print Examiner 2	13.00	11.00	11.00	68,090 - 82,293	885,588
21000500	Latent Print Examiner 3	0.00	1.00	1.00	71,270 - 86,139	84,841
21000475	Latent Print Examiner Aide	0.00	3.00	3.00	46,411 - 56,015	160,654
90001073	Management Intern - Hourly	0.75	0.75	0.75	28,080 - 31,158	23,369
20000672	Parking Enforcement Officer 1	40.00	40.00	40.00	39,943 - 48,001	1,849,125
20000663	Parking Enforcement Officer 2	18.00	18.00	18.00	43,811 - 52,771	940,775
20000670	Parking Enforcement Supervisor	6.00	6.00	6.00	50,690 - 60,902	355,200
20000680	Payroll Specialist 2	6.00	6.00	6.00	40,726 - 49,171	281,323
20000173	Payroll Supervisor	1.00	1.00	1.00	46,696 - 56,534	52,493
20000059	Police Captain	0.00	1.00	0.00	148,450 - 177,796	-
20000717	Police Captain	18.00	18.00	21.00	148,456 - 177,796	3,702,768
20001133	Police Chief	1.00	1.00	1.00	63,127 - 239,144	222,341
20000308	Police Code Compliance Officer	5.00	5.00	5.00	45,895 - 55,177	266,870
20000719	Police Detective	337.00	337.00	329.00	84,552 - 102,170	31,922,979
90000719	Police Detective - Hourly	0.00	1.73	1.73	84,552 - 102,170	176,753
20000111	Police Dispatch Administrator	3.00	3.00	3.00	69,057 - 83,904	251,721
20000729	Police Dispatcher	59.00	59.00	59.00	50,686 - 61,107	3,564,283
90000729	Police Dispatcher - Hourly	1.21	1.21	1.21	50,686 - 61,107	73,944
20000987	Police Dispatch Supervisor	15.00	15.00	15.00	61,344 - 73,999	1,110,090
20000715	Police Investigative Service Officer 2	23.00	20.00	19.00	43,360 - 52,362	967,308
20000716	Police Investigative Service Officer 2	3.00	0.00	0.00	43,360 - 52,362	-
20000696	Police Lead Dispatcher	11.50	12.00	12.00	55,779 - 67,252	806,636
20000718	Police Lieutenant	55.00	54.00	55.00	125,008 - 149,656	8,202,865
20000721	Police Officer 2	1,326.00	1,326.00	1,319.00	80,517 - 97,302	120,428,604
90000721	Police Officer 2 - Hourly	0.00	1.15	1.15	80,517 - 97,302	111,898
20000723	Police Officer 3	11.00	11.00	11.00	84,552 - 102,170	1,106,252
20000734	Police Property & Evidence Specialist	15.00	15.00	15.00	36,935 - 44,305	632,029
20000735	Police Records Clerk	25.00	25.00	34.00	40,643 - 49,088	1,584,131
20000582	Police Records Data Specialist	9.00	9.00	0.00	34,228 - 41,447	-
20000585	Police Records Data Specialist Supervisor	2.00	2.00	0.00	41,447 - 49,805	-
20000724	Police Sergeant	288.00	288.00	293.00	97,718 - 118,123	33,940,979
20000329	Police Service Officer 2	7.00	6.00	3.00	41,813 - 50,300	150,882
20000331	Police Service Officer 2	2.00	2.00	0.00	41,813 - 50,300	-
20000730	Polygrapher 3	3.00	4.00	4.00	76,401 - 92,117	337,042
20001234	Program Coordinator	5.00	5.00	5.00	28,080 - 147,160	569,838
20001222	Program Manager	3.00	3.00	3.00	50,128 - 184,332	409,343
20000952	Property and Evidence Supervisor	3.00	3.00	3.00	45,551 - 54,855	160,710
20000783	Public Information Clerk	1.00	0.00	0.00	33,605 - 40,459	-
20000869	Senior Account Clerk	1.00	1.00	1.00	38,482 - 46,432	46,426
20000927	Senior Clerk/Typist	12.00	12.00	12.00	38,482 - 46,432	548,010

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	63,342 - 76,578	76,586
20000015	Senior Management Analyst	2.00	3.00	3.00	63,342 - 76,578	226,608
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	61,942 - 74,651	70,794
20000882	Senior Police Records Clerk	4.00	4.00	8.00	46,675 - 56,472	422,385
90000882	Senior Police Records Clerk - Hourly	0.85	0.85	0.85	46,675 - 56,472	48,001
20000957	Senior Property & Evidence Supervisor	1.00	1.00	1.00	57,691 - 69,723	63,447
90001013	Special Event Traffic Controller 1 - Hourly	39.06	39.06	39.06	36,226 - 43,553	1,701,266
20001012	Special Event Traffic Control Supervisor	4.00	4.00	4.00	48,235 - 57,970	231,880
20001006	Supervising Cal-ID Technician	4.00	4.00	2.00	44,391 - 53,630	102,150
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	78,000 - 94,286	94,286
20000892	Supervising Criminalist	4.00	4.00	5.00	101,400 - 122,491	601,672
20000893	Supervising Criminalist	1.00	1.00	0.00	101,400 - 122,491	-
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	83,367 - 100,793	100,500
20000970	Supervising Management Analyst	3.00	2.00	2.00	71,249 - 86,311	172,640
20000756	Word Processing Operator	41.25	38.00	32.00	33,605 - 40,459	1,269,535
	2nd Watch Shift					1,488,955
	2-Wheel Motorcycle (POA)					130,032
	3rd Watch Shift					1,561,720
	3-Wheel Motorcycle (MEA)					101,088
	Acct Recon Pay					107,530
	Adjust Budget To Approved Levels					454,457
	Admin Assign Pay					129,932
	Advanced Post Certificate					10,240,359
	Air Support Trainer					17,758
	Bilingual - Dispatcher					46,592
	Bilingual - POA					882,248
	Bilingual - Regular					87,360
	Budgeted Vacancy Factor					(20,419,506)
	Canine Care					169,434
	Comm Relations					85,131
	Core Instructor Pay					19,942
	Detective Pay					578,788
	Dispatch Cert Pay					1,932,590
	Dispatcher Training					211,287
	Emergency Negotiator					72,942
	Field Training Pay					1,053,720
	Flight Pay					149,073
	Holiday Credit on Day Off					3,011,628
	Intermediate Post Certificate					1,982,802

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
	Latent Print Exam Cert					30,170
	Night Shift Pay					10,065
	Overtime Budgeted					33,715,021
	Service Pay					2,778,647
	Shift Rotation Pay					367,033
	Sick Leave - Hourly					42,963
	Split Shift Pay					49,879
	Swat Team Pay					450,379
	Tactical Flight Officer Pay					9,730
	Termination Pay Annual Leave					1,120,639
	Vacation Pay In Lieu					2,770,120
FTE, Salaries, and Wages Subtotal		2,657.01	2,655.14	2,632.14		\$ 281,300,436

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,729,396	\$ 3,751,951	\$ 3,600,146	\$ (151,805)
Flexible Benefits	39,446,121	28,278,207	28,256,913	(21,294)
Long-Term Disability	-	-	762,903	762,903
Medicare	3,700,853	3,380,804	3,906,904	526,100
Other Post-Employment Benefits	15,030,883	14,357,122	14,983,634	626,512
Retiree Medical Trust	35,587	39,363	38,196	(1,167)
Retirement 401 Plan	19,169	20,208	20,204	(4)
Retirement ADC	111,572,489	127,679,237	137,107,498	9,428,261
Retirement DROP	762,195	879,422	761,248	(118,174)
Risk Management Administration	2,548,238	2,824,544	2,521,479	(303,065)
Supplemental Pension Savings Plan	2,746,453	3,021,669	3,175,577	153,908
Unemployment Insurance	322,601	324,073	338,605	14,532
Workers' Compensation	12,436,634	16,431,693	19,522,527	3,090,834
Fringe Benefits Subtotal	\$ 192,350,620	\$ 200,988,293	\$ 214,995,834	\$ 14,007,541
Total Personnel Expenditures			\$ 496,296,270	

Seized Assets - California Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Department Operations Division	\$ 90,187	\$ 11,919	\$ 11,919	\$ -
Total	\$ 90,187	\$ 11,919	\$ 11,919	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 21,250	\$ 11,919	\$ 11,919	\$ -
Capital Expenditures	68,937	-	-	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL SUBTOTAL	90,187	11,919	11,919	-
Total	\$ 90,187	\$ 11,919	\$ 11,919	-

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	\$ 4,111	\$ -	\$ -	-
Rev from Other Agencies	68,843	11,881	11,881	-
Total	\$ 72,954	\$ 11,881	\$ 11,881	-

Seized Assets - Federal DOJ Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Department Operations Division	\$ 1,014,368	\$ 1,649,910	\$ 162,027	\$ (1,487,883)
Neighborhood Policing	-	3,880,000	-	(3,880,000)
Total	\$ 1,014,368	\$ 5,529,910	\$ 162,027	\$ (5,367,883)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 10,351	\$ -
Reduction to Match Remaining Fund Balance Reduction of expenditures to match the remaining fund balance.	0.00	(1,498,234)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(3,880,000)	-
Total	0.00	\$ (5,367,883)	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 3,880,000	\$ -	(3,880,000)
PERSONNEL SUBTOTAL	-	3,880,000	-	(3,880,000)
NON-PERSONNEL				
Supplies	\$ 37,307	\$ -	\$ -	-
Contracts	429,023	748,877	160,759	(588,118)
Information Technology	181,003	-	-	-
Energy and Utilities	367,103	901,033	1,268	(899,765)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Capital Expenditures	(67)	-	-	-
NON-PERSONNEL SUBTOTAL	1,014,368	1,649,910	162,027	(1,487,883)
Total	\$ 1,014,368	\$ 5,529,910	\$ 162,027	\$ (5,367,883)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Federal Agencies	\$ 794,926	\$ 1,069,307	\$ 1,069,307	-
Rev from Money and Prop	24,857	-	-	-
Total	\$ 819,784	\$ 1,069,307	\$ 1,069,307	-

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Department Operations Division	\$ 3,413,075	\$ 119,187	\$ 7,958,979	\$ 7,839,792
Total	\$ 3,413,075	\$ 119,187	\$ 7,958,979	\$ 7,839,792

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Neighborhood Policing Overtime Addition of one-time overtime expenditures to support Neighborhood Policing Division activities.	0.00	\$ 4,389,792	-
Capital Expenditures Addition of one-time non-personnel expenditures for a Crime Lab microscope, a Command Vehicle, and a Laboratory Information Management System.	0.00	1,550,000	-
Information Technology Expenditures Addition of one-time non-personnel expenditures associated to Crime Lab, Computer Aided Dispatch, Data Storage/Services, equipment, and upgrades.	0.00	1,150,000	-
Contractual Expenditures Addition of one-time non-personnel expenditures for a Neighborhood Sentiment Analysis study and building improvements at the Property Room and Special Events locations.	0.00	400,000	-
Low Value Equipment and Supplies Addition of one-time non-personnel expenditures for upgrades to equipment and supplies, and to outfit the Unmanned Aerial Vehicle Unit.	0.00	350,000	-
Total	0.00	\$ 7,839,792	\$ -

Police

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 2,661,009	\$ -	\$ 4,389,792	\$ 4,389,792
PERSONNEL SUBTOTAL	2,661,009	-	4,389,792	4,389,792
NON-PERSONNEL				
Supplies	\$ 154,546	\$ -	\$ 350,000	\$ 350,000
Contracts	92,613	119,187	519,187	400,000
Information Technology	205,123	-	-	-
Capital Expenditures	299,785	-	2,700,000	2,700,000
NON-PERSONNEL SUBTOTAL	752,067	119,187	3,569,187	3,450,000
Total	\$ 3,413,075	\$ 119,187	\$ 7,958,979	\$ 7,839,792

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Federal Agencies	\$ 20,837,043	\$ 118,812	\$ 118,812	-
Rev from Money and Prop	391,100	-	-	-
Total	\$ 21,228,143	\$ 118,812	\$ 118,812	-

State COPS

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Department Operations Division	\$ 1,096,112	\$ 2,140,000	\$ 4,331,356	\$ 2,191,356
Total	\$ 1,096,112	\$ 2,140,000	\$ 4,331,356	\$ 2,191,356

Significant Budget Adjustments

	FTE	Expenditures	Revenue
SART Kit Testing Addition of one-time non-personnel expenditures to support the Sexual Assault Rape Test (SART) kits testing and assist the Crime Lab with the backlog of untested SART kits.	0.00	\$ 1,138,500	-
Addition of Insurance and Gasoline Addition of non-personnel expenditures in the Air Support Unit for insurance and fuel costs.	0.00	1,052,856	-
Total	0.00	\$ 2,191,356	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Supplies	\$ 840,237	\$ 2,140,000	\$ 2,140,000	-
Contracts	76,116	-	1,291,356	1,291,356
Information Technology	149,406	-	-	-
Energy and Utilities	-	-	900,000	900,000
Capital Expenditures	30,353	-	-	-

Police

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL SUBTOTAL	1,096,112	2,140,000	4,331,356	2,191,356
Total	\$ 1,096,112	\$ 2,140,000	\$ 4,331,356	\$ 2,191,356

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	\$ 118,223	\$ -	\$ -	-
Rev from Other Agencies	3,206,787	2,140,000	2,140,000	-
Transfers In	33,349	-	-	-
Total	\$ 3,358,359	\$ 2,140,000	\$ 2,140,000	-

Revenue and Expense Statement (Non-General Fund)

Seized Assets Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,141,842	\$ 19,745,093	\$ 13,129,300
TOTAL BALANCE AND RESERVES	\$ 2,141,842	\$ 19,745,093	\$ 13,129,300
REVENUE			
Revenue from Federal Agencies	\$ 21,631,969	\$ 1,188,119	\$ 1,188,119
Revenue from Other Agencies	68,843	11,881	11,881
Revenue from Use of Money and Property	420,069	-	-
TOTAL REVENUE	\$ 22,120,881	\$ 1,200,000	\$ 1,200,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 24,262,723	\$ 20,945,093	\$ 14,329,300
OPERATING EXPENSE			
Personnel Expenses	\$ 2,661,009	\$ 3,880,000	\$ 4,389,792
Supplies	191,852	-	350,000
Contracts	542,886	879,983	691,865
Information Technology	386,126	-	-
Energy and Utilities	367,103	901,033	1,268
Capital Expenditures	368,655	-	2,700,000
TOTAL OPERATING EXPENSE	\$ 4,517,631	\$ 5,661,016	\$ 8,132,925
TOTAL EXPENSE	\$ 4,517,631	\$ 5,661,016	\$ 8,132,925
BALANCE	\$ 19,745,093	\$ 15,284,077	\$ 6,196,375
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 24,262,723	\$ 20,945,093	\$ 14,329,300

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Revenue and Expense Statement (Non-General Fund)

State COPS	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 4,431,494	\$ 6,693,741	\$ 7,367,847
TOTAL BALANCE AND RESERVES	\$ 4,431,494	\$ 6,693,741	\$ 7,367,847
REVENUE			
Revenue from Other Agencies	\$ 3,206,787	\$ 2,140,000	\$ 2,140,000
Revenue from Use of Money and Property	118,223	-	-
Transfers In	33,349	-	-
TOTAL REVENUE	\$ 3,358,359	\$ 2,140,000	\$ 2,140,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,789,852	\$ 8,833,741	\$ 9,507,847
OPERATING EXPENSE			
Supplies	\$ 840,237	\$ 2,140,000	\$ 2,140,000
Contracts	76,116	-	1,291,356
Information Technology	149,406	-	-
Energy and Utilities	-	-	900,000
Capital Expenditures	30,353	-	-
TOTAL OPERATING EXPENSE	\$ 1,096,112	\$ 2,140,000	\$ 4,331,356
TOTAL EXPENSE	\$ 1,096,112	\$ 2,140,000	\$ 4,331,356
BALANCE	\$ 6,693,741	\$ 6,693,741	\$ 5,176,491
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,789,852	\$ 8,833,741	\$ 9,507,847

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Public Safety Services and Debt Service Fund



Page Intentionally Left Blank

Public Safety Services and Debt Service Fund



Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue departments.

Public Safety Services and Debt Service Fund



Page Intentionally Left Blank

Public Safety Services and Debt Service Fund

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	9,956,787	10,104,026	8,200,931	(1,903,095)
Total Department Expenditures	\$ 9,956,787	\$ 10,104,026	\$ 8,200,931	\$ (1,903,095)
Total Department Revenue	\$ 10,041,316	\$ 10,104,026	\$ 8,200,931	\$ (1,903,095)

Public Safety Services & Debt Service Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Public Safety Services & Debt Service Fund	\$ 9,956,787	\$ 10,104,026	\$ 8,200,931	(1,903,095)
Total	\$ 9,956,787	\$ 10,104,026	\$ 8,200,931	\$ (1,903,095)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety Sales Tax Allocation	0.00	\$ (1,903,095)	\$ (1,903,095)
Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services & Debt Service Fund.			
Total	0.00	\$ (1,903,095)	\$ (1,903,095)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Transfers Out	\$ 9,956,787	\$ 10,104,026	\$ 8,200,931	(1,903,095)
NON-PERSONNEL SUBTOTAL	9,956,787	10,104,026	8,200,931	(1,903,095)
Total	\$ 9,956,787	\$ 10,104,026	\$ 8,200,931	\$ (1,903,095)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop Sales Tax	\$ 63,054	\$ -	\$ -	-
	9,978,263	10,104,026	8,200,931	(1,903,095)
Total	\$ 10,041,316	\$ 10,104,026	\$ 8,200,931	\$ (1,903,095)

Public Safety Services and Debt Service Fund

Revenue and Expense Statement (Non-General Fund)

Public Safety Services & Debt Service Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 715,560	\$ 800,089	\$ 842,578
TOTAL BALANCE AND RESERVES	\$ 715,560	\$ 800,089	\$ 842,578
REVENUE			
Revenue from Use of Money and Property	\$ 63,054	\$ -	\$ -
Sales Tax	9,978,263	10,104,026	8,200,931
TOTAL REVENUE	\$ 10,041,316	\$ 10,104,026	\$ 8,200,931
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,756,876	\$ 10,904,115	\$ 9,043,509
OPERATING EXPENSE			
Transfers Out	\$ 9,956,787	\$ 10,104,026	\$ 8,200,931
TOTAL OPERATING EXPENSE	\$ 9,956,787	\$ 10,104,026	\$ 8,200,931
TOTAL EXPENSE	\$ 9,956,787	\$ 10,104,026	\$ 8,200,931
BALANCE	\$ 800,089	\$ 800,089	\$ 842,578
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,756,876	\$ 10,904,115	\$ 9,043,509

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Public Utilities



Page Intentionally Left Blank



Description

The Public Utilities Department provides water for City of San Diego customers through the Water Utility Fund, wastewater collection for City of San Diego customers through the Municipal Wastewater Fund, and wastewater treatment and disposal services for City of San Diego customers and regional partners through the Metropolitan Wastewater Fund.

In summer of 2018, the Mayor directed a comprehensive review of the Public Utilities Department and assigned a team to methodically analyze all aspects of water and wastewater operations, with specific attention paid to staffing, organizational structure, and key processes. The goal of the review was to ensure staff and processes are in place that support a customer-focused, mission-driven utility while restoring stability and confidence in the Department. The departmental review resulted in an organizational restructure which was implemented in Fiscal Year 2020 and will be completed in Fiscal Year 2021. A comprehensive description of the restructure can be found in Volume I of the Fiscal Year 2020 Adopted Budget document.

The vision is:

A world-class water utility for a world-class city

The mission is:

To provide reliable water utility services that protect the health of our communities and the environment

Goals and Objectives

Goal 1: Water Supply and Environmental Stewardship

- Water supply and conservation
- Carbon footprint and energy management

Goal 2: Organization Excellence

- Rate structure optimization
- Safety
- Training and development
- Excellent organizational culture

Goal 3: Community Engagement

- Stakeholder understanding and support
- Customer service strategies

Goal 4: Infrastructure Management

- Asset management
- Infrastructure investment

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage reduction of per capita water consumption ¹	5%	15%	5%	24%	5%
Percentage of Pure Water Phase 1 plan developed and implemented on schedule ²	100.0 %	60.0 %	100.0 %	1.5 %	100.0 %
Average number of days to respond to and resolve customer-initiated service investigations ³	10.0	14.0	10.0	12.2	10.0
Miles of sewer mains replaced, repaired, or rehabilitated ⁴	40.0	41.5	40.0	40.0	40.0
Miles of water mains awarded for replacement ⁴	35.0	18.3	35.0	35.0	35.0
Average number of minutes for water main break response time	30	22	30	25	30
Number of acute sewer main defects identified ⁵	50	158	N/A	94	150
Number of sanitary sewer overflows (SSOs)	40	53	40	30	40
Number of water main breaks ⁶	77	61	77	40	60

1. Reduction of per capita consumption is an ongoing, long-term effort and is not a compounding annual target of a 5% reduction from prior fiscal year. Calendar Year 2013 is the baseline year and the results reflect calendar year. The results tie to water consumption reports submitted to the State.

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
2. The majority of the Phase 1 projects were expected to begin construction in FY2020. All construction contract solicitations were either cancelled or held back due to the temporary restraining order related to the AGC lawsuit. Advertisements will not commence until a project labor agreement (PLA) is developed in compliance with recent State legislation that requires a PLA on all Pure Water construction contracts awarded on or before January 1, 2020. 1.5% represents that most of the early site work for the North City Pure Facility and Reclamation Plant Expansion was completed.					
3. Although the FY2020 target was not met, the average number of days to complete service investigations was reduced from 14 days in FY2019 to 12.2 days. The improvement is primarily due to bringing Field Representatives on site working directly with Customer Services Representatives who can assign investigations immediately. The intended goal for FY2021 will continue to be 10 days which we anticipate reaching with increased training, routing efficiency, and process improvements.					
4. FY 2020 Actuals are as of June 1, 2020.					
5. The FY2021 target for acute sewer defects of 150 is based on industry best practices for comparable sized collection systems. Previously reported data for this measure did not include all acute defects. In addition, the Department is monitoring a larger portion of the overall sewer system compared to prior years resulting in more defects being identified and repaired.					
6. This variance is due to the success of PUD's water main replacement program. PUD programs 35 miles of Cast Iron and AC pipe every year to be replaced with new pipe which, over time, reduces the number of breaks our customers and City will experience.					



Page Intentionally Left Blank

Public Utilities

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	1,655.92	1,717.55	1,709.43	(8.12)
Personnel Expenditures	\$ 164,585,071	\$ 186,340,527	\$ 182,372,437	\$ (3,968,090)
Non-Personnel Expenditures	619,975,031	761,131,877	769,565,345	8,433,468
Total Department Expenditures	\$ 784,560,102	\$ 947,472,404	\$ 951,937,782	\$ 4,465,378
Total Department Revenue	\$ 1,166,957,594	\$ 1,622,501,059	\$ 1,245,666,859	\$ (376,834,200)

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Public Utilities	\$ 2,986,157	\$ 2,712,536	\$ 2,727,387	\$ 14,851
Total	\$ 2,986,157	\$ 2,712,536	\$ 2,727,387	\$ 14,851

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	21,696 \$	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(6,845)	-
Total	0.00 \$	14,851 \$	-

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Supplies	\$ 45,877	\$ 61,800	\$ 61,800	-
Contracts	2,850,576	2,592,500	2,610,530	18,030
Information Technology	8,048	6,845	6,844	(1)
Energy and Utilities	81,635	51,391	48,213	(3,178)
Other	21	-	-	-
NON-PERSONNEL SUBTOTAL	2,986,157	2,712,536	2,727,387	14,851
Total	\$ 2,986,157	\$ 2,712,536	\$ 2,727,387	\$ 14,851

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 951,081	\$ 1,120,146	\$ 1,120,146	-
Rev from Money and Prop	193,010	225,000	225,000	-

Public Utilities

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Total	\$ 1,144,091	\$ 1,345,146	\$ 1,345,146	\$ -

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Public Utilities	\$ 190,594,347	\$ 239,732,321	\$ 236,572,397	\$ (3,159,924)
Total	\$ 190,594,347	\$ 239,732,321	\$ 236,572,397	\$ (3,159,924)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Public Utilities	473.24	486.38	484.91	(1.47)
Total	473.24	486.38	484.91	(1.47)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 3,187,027	\$ -
CARES Act Funding Addition of one-time non-personnel expenditures and associated revenue for public utilities staffing and supplies during the COVID-19 pandemic.	0.00	537,300	782,100
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve at 60% of the required level.	0.00	451,286	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	444,332	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	163,345	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	110,400	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Branch Management Cost Allocation Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	32,496	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.30)	2,976	-
Prior Year Reduction Correction Reduction of 0.21 Public Information Clerk and 0.11 Project Officer associated with positions reduced in Fiscal Year 2020.	(0.32)	(26,405)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(83,004)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(0.12)	(523,598)	-
Public Utilities Restructure Adjustment reflects reallocation of funds associated with increasing efficiency and to support the reorganization of water and wastewater operations within the department.	(0.73)	(1,187,403)	-
Condition Assessments and Studies Reduction of non-personnel expenditures associated with as-needed contracts for professional engineering consultant services.	0.00	(1,721,330)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(4,547,342)	-
Revised Revenue Adjustment to reflect revised revenue projections for reimbursements from outside agencies and other City departments, and additional interest earnings.	0.00	-	4,292,100
Revised Revenue Adjustment to reflect revised revenue projections for reimbursements from outside agencies for capital projects and energy co-generation programs.	0.00	-	(209,884,000)
Total	(1.47)	\$ (3,159,920)	\$ (204,809,800)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 30,005,082	\$ 34,476,083	\$ 34,083,655	(392,428)
Fringe Benefits	21,090,118	22,940,814	23,250,256	309,442
PERSONNEL SUBTOTAL	51,095,200	57,416,897	57,333,911	(82,986)
NON-PERSONNEL				

Public Utilities

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Supplies	\$ 45,087,753	\$ 21,725,688	\$ 20,379,966	\$ (1,345,722)
Contracts	42,368,755	54,869,588	52,612,404	(2,257,184)
Information Technology	5,216,770	7,179,649	8,528,192	1,348,543
Energy and Utilities	15,578,800	15,447,026	18,378,140	2,931,114
Other	167,849	317,368	238,668	(78,700)
Contingencies	-	3,500,000	3,500,000	-
Transfers Out	27,701,996	73,642,106	72,714,117	(927,989)
Capital Expenditures	3,377,225	5,633,999	2,886,999	(2,747,000)
NON-PERSONNEL SUBTOTAL	139,499,164	182,315,424	179,238,486	(3,076,938)
Total	\$ 190,594,347	\$ 239,732,321	\$ 236,572,397	\$ (3,159,924)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 86,586,512	\$ 86,235,922	\$ 88,793,022	\$ 2,557,100
Fines Forfeitures and Penalties	199,614	-	-	-
Other Revenue	775,671	100,000	-	(100,000)
Rev from Federal Agencies	-	-	782,100	782,100
Rev from Money and Prop	3,823,798	800,000	2,535,000	1,735,000
Rev from Other Agencies	16,667	-	-	-
Transfers In	25,405,559	225,660,600	15,876,600	(209,784,000)
Total	\$ 116,807,821	\$ 312,796,522	\$ 107,986,722	\$ (204,809,800)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.33	0.57	0.54	\$ 73,216 - 88,483	\$ 44,110
20000102	Accountant 4	0.33	0.33	0.30	82,347 - 109,715	30,615
90000102	Accountant 4 - Hourly	0.10	0.10	0.10	82,344 - 109,715	9,603
20000011	Account Clerk	4.08	4.42	4.77	33,605 - 40,459	187,588
20000012	Administrative Aide 1	1.60	1.60	1.90	39,449 - 47,528	89,368
20000024	Administrative Aide 2	7.47	7.79	5.86	45,444 - 54,769	294,821
20000057	Assistant Chemist	26.74	27.78	28.00	66,310 - 80,558	2,179,383
20001140	Assistant Department Director	1.10	1.40	1.10	33,863 - 185,643	146,944
20001081	Assistant Deputy Chief Operating Officer	0.00	0.00	0.30	63,127 - 239,144	60,816
20001202	Assistant Deputy Director	1.00	1.00	1.00	28,080 - 147,160	85,852
20000070	Assistant Engineer-Civil	9.61	11.14	11.23	61,752 - 74,407	774,009
20000071	Assistant Engineer-Civil	0.00	0.00	0.30	61,752 - 74,407	22,321
20000077	Assistant Engineer- Electrical	0.00	0.00	0.61	61,752 - 74,407	40,558
20000087	Assistant Engineer- Mechanical	0.61	0.61	0.61	61,752 - 74,407	44,696
20000080	Assistant Laboratory Technician	1.00	0.00	1.00	41,517 - 50,066	41,517
20000041	Assistant Management Analyst	0.30	0.30	0.00	47,463 - 57,691	-
20001228	Assistant Metropolitan Wastewater Director	0.30	0.30	0.30	33,863 - 185,643	46,034

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000140	Associate Chemist	8.39	8.39	8.41	76,440 - 92,581	775,597
20000311	Associate Department Human Resources Analyst	0.60	1.50	1.50	57,691 - 69,723	93,749
20000143	Associate Engineer-Civil	13.03	14.11	13.84	71,099 - 85,860	1,169,342
20000145	Associate Engineer-Civil	1.26	1.26	1.20	71,099 - 85,860	100,809
20000150	Associate Engineer- Electrical	2.22	2.22	2.22	71,099 - 85,860	190,624
20000154	Associate Engineer- Mechanical	0.61	0.61	0.61	71,099 - 85,860	52,381
20000119	Associate Management Analyst	10.87	11.43	11.07	57,691 - 69,723	710,184
20000132	Associate Management Analyst	0.33	0.00	0.00	57,691 - 69,723	-
20000134	Associate Management Analyst	0.30	0.30	0.30	57,691 - 69,723	17,305
20000162	Associate Planner	0.24	0.70	0.70	69,950 - 84,531	57,542
20000655	Biologist 2	8.56	8.56	8.57	65,925 - 80,182	642,433
20000648	Biologist 3	3.00	3.00	3.25	76,080 - 92,117	284,717
20000649	Biologist 3	0.24	0.00	0.00	76,080 - 92,117	-
20000195	Boat Operator	1.00	1.00	1.00	46,411 - 55,370	54,454
20000201	Building Maintenance Supervisor	0.33	0.00	0.00	66,006 - 79,822	-
20000205	Building Service Supervisor	0.64	0.00	0.00	48,796 - 59,002	-
20000224	Building Service Technician	0.64	0.00	0.00	35,560 - 42,328	-
20000231	Cal-ID Technician	0.00	0.43	0.00	38,718 - 46,647	-
20000539	Clerical Assistant 2	2.96	3.70	3.67	31,929 - 38,482	129,680
20000306	Code Compliance Officer	0.44	0.00	0.00	39,728 - 47,807	-
20000545	Contracts Processing Clerk	0.30	0.30	0.00	35,173 - 42,479	-
20001168	Deputy Director	2.36	2.79	2.90	50,128 - 184,332	402,432
20000434	Electronics Technician	0.33	0.33	0.30	50,257 - 60,334	17,832
21000451	Environmental Biologist 3	0.00	0.24	0.24	76,440 - 92,581	22,056
20000438	Equipment Painter	2.00	2.00	2.00	47,335 - 56,767	111,823
20000924	Executive Assistant	0.30	0.30	0.30	46,475 - 56,208	16,862
20000461	Field Representative	1.00	0.46	0.46	34,486 - 41,533	15,864
20000184	Fleet Parts Buyer	0.30	0.30	0.30	47,635 - 57,691	17,305
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	40,094 - 48,344	145,017
20000178	Information Systems Administrator	0.30	0.00	0.00	78,404 - 94,948	-
20000290	Information Systems Analyst 2	1.68	1.40	1.75	57,691 - 69,723	116,486
20000293	Information Systems Analyst 3	1.96	1.96	2.45	63,342 - 76,578	182,946
20000998	Information Systems Analyst 4	1.12	1.12	1.40	71,249 - 86,311	120,864
20000999	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	86,320
20000377	Information Systems Technician	0.00	0.00	0.35	45,444 - 54,769	19,174
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	60,183 - 72,796	72,800
20000515	Instrumentation and Control Technician	8.00	9.00	10.00	55,370 - 66,479	606,076

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
90000515	Instrumentation and Control Technician - Hourly	0.35	0.00	0.00	55,370 - 66,479	-
20000590	Laboratory Technician	19.90	20.90	20.90	50,086 - 60,507	1,165,535
20000618	Machinist	4.00	4.00	4.00	49,225 - 58,980	234,927
20001073	Management Intern	0.00	0.00	0.75	28,080 - 31,158	15,778
90001073	Management Intern - Hourly	3.10	3.30	2.66	28,080 - 31,158	76,597
20000624	Marine Biologist 2	15.56	15.56	15.14	66,248 - 80,558	1,157,332
20000626	Marine Biologist 3	4.00	4.00	4.00	76,440 - 92,581	352,688
20000634	Organization Effectiveness Specialist 2	0.88	0.33	0.30	57,691 - 69,723	17,316
20000627	Organization Effectiveness Specialist 3	0.66	0.66	0.60	63,342 - 76,578	41,988
20000639	Organization Effectiveness Supervisor	0.33	0.33	0.30	71,249 - 86,311	25,909
20000667	Painter	0.90	0.00	0.00	44,391 - 53,308	-
20000680	Payroll Specialist 2	3.15	3.15	3.00	40,726 - 49,171	140,970
20000173	Payroll Supervisor	0.63	0.63	0.60	46,696 - 56,534	33,914
20000701	Plant Process Control Electrician	19.00	19.00	19.00	66,445 - 79,775	1,398,028
20000703	Plant Process Control Supervisor	3.43	3.30	3.43	72,220 - 87,355	293,137
20000705	Plant Process Control Supervisor	7.33	7.33	7.60	72,220 - 87,355	637,103
20000687	Plant Technician 1	21.00	21.00	21.00	40,351 - 48,301	964,298
20000688	Plant Technician 2	25.00	26.00	26.00	44,241 - 52,835	1,301,215
20000689	Plant Technician 3	14.98	15.98	15.98	48,538 - 58,078	898,580
20000706	Plant Technician Supervisor	8.00	8.00	8.00	56,208 - 67,059	536,472
20000732	Power Plant Operator	4.00	4.00	4.00	53,050 - 63,320	242,985
20000733	Power Plant Supervisor	2.00	2.00	2.00	58,830 - 71,056	117,644
21000184	Principal Backflow & Cross Connection Specialist	2.00	2.00	2.00	53,351 - 64,610	128,903
20000740	Principal Drafting Aide	1.54	1.32	0.90	53,351 - 64,610	54,474
20000743	Principal Engineering Aide	1.53	1.32	0.82	53,351 - 64,610	50,614
20000707	Principal Plant Technician Supervisor	2.00	2.00	2.00	67,252 - 81,154	148,408
20000227	Procurement Specialist	1.00	1.00	0.30	52,405 - 63,471	19,045
20001234	Program Coordinator	0.00	1.25	1.30	28,080 - 147,160	111,604
20001222	Program Manager	4.82	6.33	5.83	50,128 - 184,332	718,966
90001222	Program Manager - Hourly	0.35	0.00	0.00	50,128 - 184,332	-
20000760	Project Assistant	0.45	0.45	0.42	61,752 - 74,407	30,913
20000761	Project Officer 1	0.24	0.23	0.00	71,099 - 85,860	1,299
20000763	Project Officer 2	1.06	1.06	0.92	81,949 - 99,074	80,537
20000766	Project Officer 2	0.50	0.73	0.73	81,949 - 99,074	71,986
20000768	Property Agent	0.00	0.23	0.23	63,342 - 76,578	14,568
20000783	Public Information Clerk	0.60	0.51	0.00	33,605 - 40,459	43
20001150	Public Utilities Director	0.30	0.30	0.30	63,127 - 239,144	63,000
20000319	Pump Station Operator	10.00	10.00	10.00	46,411 - 55,392	544,915
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	50,880 - 60,699	60,694
20000560	Recycling Program Manager	1.30	1.30	1.30	81,885 - 99,117	128,849

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20001042	Safety and Training Manager	0.90	0.90	0.90	71,249 - 86,311	76,528
20000847	Safety Officer	0.33	0.66	0.60	61,795 - 74,622	40,714
20000850	Safety Officer	0.30	0.00	0.00	61,795 - 74,622	-
20000854	Safety Representative 2	3.22	2.89	2.70	53,845 - 65,125	173,485
21000438	Security Officer	0.00	0.30	0.30	61,795 - 74,622	22,055
20000869	Senior Account Clerk	0.68	0.68	0.70	38,482 - 46,432	31,773
21000183	Senior Backflow & Cross Connection Specialist	7.00	5.00	5.00	47,399 - 57,304	280,463
20000828	Senior Biologist	0.50	0.50	0.50	88,064 - 106,102	53,051
20000196	Senior Boat Operator	1.00	1.00	1.00	51,052 - 60,957	60,965
20000883	Senior Chemist	2.03	2.03	2.04	88,462 - 106,621	216,782
20000885	Senior Civil Engineer	4.76	4.76	4.76	81,949 - 99,074	450,861
20000890	Senior Civil Engineer	0.30	0.30	0.30	81,949 - 99,074	28,836
20000927	Senior Clerk/Typist	1.00	1.00	1.00	38,482 - 46,432	45,033
20000400	Senior Drafting Aide	2.65	2.65	2.50	47,399 - 57,304	142,288
20000904	Senior Electrical Engineer	0.00	0.00	0.61	81,949 - 99,074	60,431
20000905	Senior Electrical Engineer	1.00	1.00	1.00	81,949 - 99,074	99,070
20000015	Senior Management Analyst	6.82	7.37	7.52	63,342 - 76,578	535,201
20000880	Senior Marine Biologist	1.00	1.00	1.00	88,483 - 106,621	95,567
20000918	Senior Planner	0.12	0.70	0.82	80,579 - 97,427	72,973
20000920	Senior Planner	0.33	0.56	0.53	80,579 - 97,427	50,521
20000708	Senior Plant Technician Supervisor	6.33	6.33	5.60	64,094 - 77,330	415,141
20000968	Senior Power Plant Supervisor	1.00	1.00	1.00	67,618 - 81,562	67,621
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	79,220 - 95,829	552,128
20000055	Senior Wastewater Plant Operator	3.96	3.96	5.96	66,367 - 79,366	456,707
20001060	Senior Water Operations Supervisor	0.43	0.00	0.00	82,486 - 99,783	-
20000950	Stock Clerk	1.84	1.50	1.50	32,079 - 38,718	55,566
90000950	Stock Clerk - Hourly	0.00	0.52	0.34	32,079 - 38,718	13,161
20000955	Storekeeper 1	1.24	1.24	1.47	36,935 - 44,305	65,148
20000956	Storekeeper 2	0.60	1.20	1.20	40,373 - 48,796	53,058
20000954	Storekeeper 3	0.30	0.30	0.30	42,479 - 51,095	15,032
90000964	Student Engineer - Hourly	0.48	0.98	0.75	28,808 - 34,154	22,781
20001006	Supervising Cal-ID Technician	0.00	0.43	0.00	44,391 - 53,630	-
20000313	Supervising Department Human Resources Analyst	0.66	0.66	0.60	71,249 - 86,311	47,290
20000995	Supervising Economist	0.05	0.05	0.35	71,249 - 86,311	30,217
20000970	Supervising Management Analyst	4.76	4.54	4.27	71,249 - 86,311	363,327
20000333	Supervising Wastewater Pretreatment Inspector	0.00	0.23	0.23	85,396 - 103,547	23,519
21000177	Trainer	1.98	1.98	2.10	57,691 - 69,723	143,369
20001041	Training Supervisor	0.55	0.55	0.60	63,342 - 76,578	44,915
20001051	Utility Worker 1	1.00	1.00	0.00	32,573 - 38,740	-

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000937	Wastewater Operations Supervisor	25.00	25.00	23.00	73,155 - 87,435	1,965,486
20000941	Wastewater Plant Operator	41.00	41.00	41.00	62,998 - 75,374	2,927,213
20000323	Wastewater Pretreatment Inspector 2	0.00	0.23	0.23	70,518 - 85,499	16,212
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	100,589 - 121,701	480,978
20000003	Water Systems Technician 3	4.00	7.00	7.00	44,241 - 52,835	358,561
20000004	Water Systems Technician 4	3.00	3.00	3.00	50,837 - 60,678	182,022
20000005	Water Systems Technician Supervisor	0.00	0.00	1.00	58,443 - 69,766	69,763
20001058	Welder	2.00	2.00	2.00	47,335 - 56,767	113,526
20000756	Word Processing Operator Bilingual - Regular	7.35	8.13	8.61	33,605 - 40,459	347,646
	Budgeted Vacancy Factor					4,818
	Coast Guard License Pay					(3,451,825)
	Electrician Cert Pay					8,656
	Exceptional Performance Pay-Classified					22,957
	Exceptional Performance Pay-Unclassified					927
	Geographic Info Cert Pay					1,045
	Infrastructure In-Training Pay					2,751
	Infrastructure Registration Pay					60,513
	Night Shift Pay					201,781
	Overtime Budgeted					73,419
	Plant/Tank Vol Cert Pay					2,706,253
	Reg Pay For Engineers					45,172
	Sick Leave - Hourly					189,205
	Special Assignment Pay					4,942
	Split Shift Pay					188,484
	Standby Pay					37,226
	Termination Pay Annual Leave					9,315
	Vacation Pay In Lieu					162,974
	Welding Certification					232,275
						3,640
FTE, Salaries, and Wages Subtotal		473.24	486.38	484.91		\$ 34,083,655

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 134,848	\$ 148,497	\$ 129,931	\$ (18,566)
Flexible Benefits	4,778,150	5,196,851	5,369,176	172,325
Insurance	132	-	-	-
Long-Term Disability	-	-	104,561	104,561
Medicare	437,850	441,963	437,988	(3,975)
Other	502	-	-	-

Public Utilities

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Post-Employment Benefits	2,592,064	2,731,741	2,653,779	(77,962)
Retiree Medical Trust	26,185	31,009	33,661	2,652
Retirement 401 Plan	20,577	21,667	22,819	1,152
Retirement ADC	10,143,043	10,953,266	11,232,609	279,343
Retirement DROP	127,286	147,248	112,326	(34,922)
Risk Management Administration	439,143	537,473	447,072	(90,401)
Supplemental Pension Savings Plan	1,867,757	2,083,947	2,076,021	(7,926)
Unemployment Insurance	45,215	48,036	46,617	(1,419)
Workers' Compensation	477,367	599,116	583,696	(15,420)
Fringe Benefits Subtotal	\$ 21,090,118	\$ 22,940,814	\$ 23,250,256	\$ 309,442
Total Personnel Expenditures			\$ 57,333,911	

Municipal Sewer Revenue Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Public Utilities	\$ 101,978,450	\$ 134,722,429	\$ 134,629,262	\$ (93,167)
Total	\$ 101,978,450	\$ 134,722,429	\$ 134,629,262	\$ (93,167)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Public Utilities	398.50	422.34	417.95	(4.40)
Total	398.50	422.34	417.95	(4.40)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 2,115,274	\$ -
Public Utilities Restructure Adjustment reflects reallocation of funds associated with increasing efficiency and to support the reorganization of water and wastewater operations within the department.	(1.06)	1,027,181	-
Pension Payment Stabilization Reserve Addition of one-time expenditure to replenish the Pension Payment Stabilization Reserve at 60% of the required level.	0.00	614,990	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	369,776	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
CARES Act Funding Addition of one-time non-personnel expenditures and associated revenue for public utilities staffing and supplies during the COVID-19 pandemic.	0.00	223,875	325,875
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	168,935	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	135,465	-
Branch Management Cost Allocation Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	21,396	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(1.96)	(91,568)	-
Prior Year Reduction Correction Reduction of 0.93 FTE positions associated with positions reduced in Fiscal Year 2020.	(0.93)	(104,292)	-
Condition Assessments and Studies Reduction of non-personnel expenditure associated with five-year contractual services ending in Fiscal Year 2020.	0.00	(734,906)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(958,025)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(986,500)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(0.45)	(1,894,767)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	3,829,700
Total	(4.40) \$	(93,166) \$	4,155,575

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 20,733,327	\$ 25,757,646	\$ 23,973,477	(1,784,169)
Fringe Benefits	16,293,260	18,482,318	18,473,783	(8,535)
PERSONNEL SUBTOTAL	37,026,587	44,239,964	42,447,260	(1,792,704)
NON-PERSONNEL				

Public Utilities

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Supplies	\$ 4,602,406	\$ 5,285,759	\$ 5,739,972	\$ 454,213
Contracts	34,422,865	40,963,067	42,602,375	1,639,308
Information Technology	1,979,101	3,098,820	3,848,670	749,850
Energy and Utilities	5,290,384	6,587,549	5,066,009	(1,521,540)
Other	134,211	118,344	118,344	-
Transfers Out	18,357,100	33,211,436	33,609,042	397,606
Capital Expenditures	47,654	1,099,347	1,079,447	(19,900)
Debt	118,142	118,143	118,143	-
NON-PERSONNEL SUBTOTAL	64,951,863	90,482,465	92,182,002	1,699,537
Total	\$ 101,978,450	\$ 134,722,429	\$ 134,629,262	\$ (93,167)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 291,989,976	\$ 279,320,100	\$ 282,301,800	\$ 2,981,700
Fines Forfeitures and Penalties	740,000	-	-	-
Other Revenue	563,527	-	-	-
Rev from Federal Agencies	-	-	325,875	325,875
Rev from Money and Prop	3,829,269	1,296,000	2,144,000	848,000
Transfers In	3,184,392	-	-	-
Total	\$ 300,307,164	\$ 280,616,100	\$ 284,771,675	\$ 4,155,575

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.18	0.34	0.39	\$ 73,216 - 88,483	\$ 32,073
20000102	Accountant 4	0.18	0.18	0.23	82,347 - 109,715	23,473
90000102	Accountant 4 - Hourly	0.06	0.06	0.06	82,344 - 109,715	5,762
20000011	Account Clerk	2.52	2.85	2.55	33,605 - 40,459	100,219
20000012	Administrative Aide 1	0.96	0.96	1.19	39,449 - 47,528	51,799
20000024	Administrative Aide 2	4.83	5.33	5.42	45,444 - 54,769	287,519
20000057	Assistant Chemist	7.20	7.66	7.41	66,310 - 80,558	582,527
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	53,544 - 64,524	26,781
20001140	Assistant Department Director	0.46	0.69	0.46	33,863 - 185,643	70,600
20001081	Assistant Deputy Chief Operating Officer	0.00	0.00	0.23	63,127 - 239,144	46,631
20000070	Assistant Engineer-Civil	10.97	13.32	12.70	61,752 - 74,407	864,175
20000071	Assistant Engineer-Civil	0.00	0.00	0.23	61,752 - 74,407	17,112
20000077	Assistant Engineer- Electrical	0.00	0.00	0.16	61,752 - 74,407	10,647
20000087	Assistant Engineer- Mechanical	0.16	0.16	0.16	61,752 - 74,407	11,724
20000041	Assistant Management Analyst	0.23	0.23	0.00	47,463 - 57,691	-
20001228	Assistant Metropolitan Wastewater Director	0.23	0.23	0.23	33,863 - 185,643	35,305
20000140	Associate Chemist	2.82	2.82	2.78	76,440 - 92,581	256,858

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000311	Associate Department Human Resources Analyst	0.46	1.15	1.15	57,691 - 69,723	71,885
20000143	Associate Engineer-Civil	8.67	10.07	9.56	71,099 - 85,860	813,195
20000145	Associate Engineer-Civil	0.82	0.82	0.92	71,099 - 85,860	77,318
20000150	Associate Engineer- Electrical	0.32	0.32	0.32	71,099 - 85,860	27,480
20000154	Associate Engineer- Mechanical	0.16	0.16	0.16	71,099 - 85,860	13,740
20000119	Associate Management Analyst	7.97	10.50	11.59	57,691 - 69,723	729,652
20000132	Associate Management Analyst	0.18	0.00	0.00	57,691 - 69,723	-
20000134	Associate Management Analyst	0.23	0.23	0.23	57,691 - 69,723	13,273
20000162	Associate Planner	1.00	1.70	1.70	69,950 - 84,531	139,181
20000655	Biologist 2	0.17	0.17	0.15	65,925 - 80,182	10,751
20000648	Biologist 3	1.25	1.25	0.25	76,080 - 92,117	22,459
20000649	Biologist 3	1.00	0.00	0.00	76,080 - 92,117	-
20000201	Building Maintenance Supervisor	0.18	0.00	0.00	66,006 - 79,822	-
20000205	Building Service Supervisor	0.56	0.00	0.00	48,796 - 59,002	-
20000224	Building Service Technician	0.56	0.00	0.00	35,560 - 42,328	-
20000266	Cashier	2.50	2.00	2.00	33,605 - 40,459	77,502
20000236	Cement Finisher	1.00	1.00	1.00	53,602 - 64,230	62,303
20000539	Clerical Assistant 2	3.09	3.32	3.37	31,929 - 38,482	125,188
20000829	Compliance and Metering Manager	1.00	1.00	1.00	78,382 - 94,798	90,503
20000545	Contracts Processing Clerk	0.23	0.23	0.00	35,173 - 42,479	-
20000801	Customer Information and Billing Manager	1.00	0.50	0.00	78,382 - 94,798	8,216
20000369	Customer Services Representative	21.75	21.75	21.75	35,173 - 42,479	896,904
90000369	Customer Services Representative - Hourly	2.00	2.00	0.00	35,173 - 42,479	-
20000366	Customer Services Supervisor	2.00	3.00	2.00	61,666 - 74,472	141,109
20001168	Deputy Director	2.64	2.64	2.46	50,128 - 184,332	338,095
20000434	Electronics Technician	0.18	0.18	0.23	50,257 - 60,334	13,676
21000451	Environmental Biologist 3	0.00	1.00	1.00	76,440 - 92,581	91,875
20000429	Equipment Operator 1	31.00	31.00	31.00	40,223 - 48,151	1,436,126
20000430	Equipment Operator 2	12.00	12.00	12.00	44,133 - 52,771	589,288
20000436	Equipment Operator 3	2.00	2.00	2.00	46,045 - 55,134	110,282
20000418	Equipment Technician 1	8.00	8.00	4.00	38,418 - 46,024	174,206
20000423	Equipment Technician 2	8.00	8.00	6.00	42,156 - 50,257	293,427
20000431	Equipment Technician 3	1.00	1.00	1.00	46,282 - 55,285	55,286
20000924	Executive Assistant	0.23	0.23	0.23	46,475 - 56,208	12,925
20000461	Field Representative	13.00	21.04	21.04	34,486 - 41,533	820,570
90000461	Field Representative - Hourly	2.08	0.13	0.00	34,486 - 41,533	-
20000184	Fleet Parts Buyer	0.23	0.23	0.23	47,635 - 57,691	13,273
20000483	General Water Utility Supervisor	4.00	4.00	4.00	63,320 - 76,578	300,560

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	38,654 - 46,045	46,051
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	40,094 - 48,344	48,339
20000178	Information Systems Administrator	0.23	0.00	0.00	78,404 - 94,948	-
20000290	Information Systems Analyst 2	1.94	1.20	1.00	57,691 - 69,723	66,570
20000293	Information Systems Analyst 3	2.18	2.18	1.90	63,342 - 76,578	142,854
20000998	Information Systems Analyst 4	0.96	0.96	0.80	71,249 - 86,311	69,072
20000377	Information Systems Technician	0.50	0.50	0.20	45,444 - 54,769	10,944
20000497	Irrigation Specialist	0.00	2.00	2.00	40,351 - 48,301	92,953
20000590	Laboratory Technician	8.10	8.10	8.10	50,086 - 60,507	463,695
90000589	Laborer - Hourly	2.00	2.00	2.00	31,134 - 37,086	62,275
90001073	Management Intern - Hourly	2.70	2.70	2.77	28,080 - 31,158	79,765
20000624	Marine Biologist 2	0.17	0.17	0.30	66,248 - 80,558	19,884
20000634	Organization Effectiveness Specialist 2	0.74	0.18	0.23	57,691 - 69,723	13,272
20000627	Organization Effectiveness Specialist 3	0.36	0.36	0.46	63,342 - 76,578	32,185
20000639	Organization Effectiveness Supervisor	0.18	0.18	0.23	71,249 - 86,311	19,860
20000667	Painter	0.69	0.00	0.00	44,391 - 53,308	-
20000680	Payroll Specialist 2	2.05	2.05	2.30	40,726 - 49,171	108,192
20000173	Payroll Supervisor	0.41	0.41	0.46	46,696 - 56,534	26,016
20000701	Plant Process Control Electrician	8.00	8.00	8.00	66,445 - 79,775	571,479
20000703	Plant Process Control Supervisor	1.00	1.23	1.00	72,220 - 87,355	87,360
20000705	Plant Process Control Supervisor	6.18	6.18	5.46	72,220 - 87,355	461,185
20000687	Plant Technician 1	0.00	0.00	3.00	40,351 - 48,301	121,056
20000688	Plant Technician 2	0.00	0.00	2.00	44,241 - 52,835	86,404
20000689	Plant Technician 3	0.02	0.02	1.02	48,538 - 58,078	49,699
20000740	Principal Drafting Aide	1.10	0.72	0.69	53,351 - 64,610	41,782
20000743	Principal Engineering Aide	8.74	7.95	7.95	53,351 - 64,610	501,810
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	55,499 - 67,059	129,789
20000227	Procurement Specialist	0.00	0.00	0.23	52,405 - 63,471	14,593
20001234	Program Coordinator	0.00	1.39	1.36	28,080 - 147,160	116,770
20001222	Program Manager	2.51	4.98	6.14	50,128 - 184,332	733,533
20000760	Project Assistant	0.68	0.68	0.73	61,752 - 74,407	54,068
20000761	Project Officer 1	1.00	0.75	0.00	71,099 - 85,860	3,500
20000763	Project Officer 2	0.84	0.84	0.73	81,949 - 99,074	63,769
20000766	Project Officer 2	0.00	0.78	0.35	81,949 - 99,074	34,173
20000768	Property Agent	0.00	0.35	0.35	63,342 - 76,578	22,164
20000783	Public Information Clerk	0.46	0.91	0.50	33,605 - 40,459	20,207
20001150	Public Utilities Director	0.23	0.23	0.23	63,127 - 239,144	48,300
20000319	Pump Station Operator	5.00	5.00	5.00	46,411 - 55,392	276,950

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	50,880 - 60,699	60,694
20000560	Recycling Program Manager	0.23	0.23	0.23	81,885 - 99,117	22,800
20001042	Safety and Training Manager	0.69	0.69	0.69	71,249 - 86,311	58,652
20000847	Safety Officer	0.18	0.36	0.46	61,795 - 74,622	31,206
20000850	Safety Officer	0.23	0.00	0.00	61,795 - 74,622	-
20000854	Safety Representative 2	2.10	1.92	2.07	53,845 - 65,125	133,065
21000438	Security Officer	0.00	0.23	0.23	61,795 - 74,622	16,908
20000869	Senior Account Clerk	0.42	0.42	0.40	38,482 - 46,432	18,156
20000864	Senior Cashier	0.00	0.50	0.50	38,482 - 46,432	22,710
20000883	Senior Chemist	0.61	0.61	0.59	88,462 - 106,621	62,430
20000885	Senior Civil Engineer	2.44	2.44	2.44	81,949 - 99,074	228,204
20000890	Senior Civil Engineer	0.23	0.23	0.23	81,949 - 99,074	22,105
20000898	Senior Customer Services Representative	3.00	3.00	3.00	40,373 - 48,860	140,746
20000400	Senior Drafting Aide	0.90	0.90	1.15	47,399 - 57,304	65,126
20000904	Senior Electrical Engineer	0.00	0.00	0.16	81,949 - 99,074	15,852
20000900	Senior Engineering Aide	11.00	11.00	11.00	47,399 - 57,304	595,580
20000015	Senior Management Analyst	3.45	4.55	5.59	63,342 - 76,578	405,771
20000918	Senior Planner	0.50	1.08	1.58	80,579 - 97,427	147,581
20000920	Senior Planner	0.18	0.53	0.58	80,579 - 97,427	55,143
20000708	Senior Plant Technician Supervisor	0.18	0.18	0.46	64,094 - 77,330	31,985
20000055	Senior Wastewater Plant Operator	0.04	0.04	0.04	66,367 - 79,366	2,915
20000914	Senior Water Utility Supervisor	13.00	13.00	13.00	50,386 - 60,978	755,455
20000950	Stock Clerk	1.48	1.15	1.15	32,079 - 38,718	42,595
90000950	Stock Clerk - Hourly	0.00	0.23	0.33	32,079 - 38,718	12,774
20000955	Storekeeper 1	1.02	1.02	0.84	36,935 - 44,305	37,212
20000956	Storekeeper 2	0.46	0.92	0.92	40,373 - 48,796	40,685
20000954	Storekeeper 3	0.23	0.23	0.23	42,479 - 51,095	11,524
20000313	Supervising Department Human Resources Analyst	0.36	0.36	0.46	71,249 - 86,311	36,251
20000995	Supervising Economist	0.05	0.05	0.20	71,249 - 86,311	17,268
20000990	Supervising Field Representative	0.50	0.50	1.00	39,685 - 47,743	47,748
20000970	Supervising Management Analyst	4.05	5.05	4.31	71,249 - 86,311	360,998
20000985	Supervising Management Analyst	0.00	0.50	0.50	71,249 - 86,311	35,626
20000997	Supervising Meter Reader	1.00	1.00	1.00	39,750 - 47,721	43,011
20000333	Supervising Wastewater Pretreatment Inspector	3.00	3.52	3.52	85,396 - 103,547	359,663
21000177	Trainer	1.58	1.58	1.61	57,691 - 69,723	109,915
20001041	Training Supervisor	0.56	0.56	0.46	63,342 - 76,578	34,428
20001051	Utility Worker 1	42.00	42.00	42.00	32,573 - 38,740	1,449,942
20000323	Wastewater Pretreatment Inspector 2	8.00	8.52	8.52	70,518 - 85,499	597,860

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000325	Wastewater Pretreatment Inspector 3	4.00	4.00	4.00	77,686 - 94,136	343,574
20000326	Wastewater Pretreatment Inspector 3	1.00	1.00	1.00	77,686 - 94,136	77,667
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	93,440 - 113,371	113,360
20001063	Water Utility Supervisor	14.00	14.00	14.00	46,389 - 55,456	753,879
20001065	Water Utility Worker	31.00	31.00	31.00	35,560 - 42,328	1,263,208
20000756	Word Processing Operator Bilingual - Regular	6.10	6.30	5.97	33,605 - 40,459	229,137
	Budgeted Vacancy Factor					21,856
	Electrician Cert Pay					(3,378,643)
	Exceptional Performance Pay-Classified					3,988
	Exceptional Performance Pay-Unclassified					7,275
	Geographic Info Cert Pay					570
	Infrastructure In-Training Pay					2,079
	Infrastructure Registration Pay					55,223
	Night Shift Pay					92,672
	Overtime Budgeted					26,407
	Plant/Tank Vol Cert Pay					3,015,320
	Reg Pay For Engineers					38,984
	Sick Leave - Hourly					86,863
	Special Assignment Pay					6,431
	Split Shift Pay					63,970
	Standby Pay					12,195
	Termination Pay Annual Leave					2,388
	Vacation Pay In Lieu					76,054
	FTE, Salaries, and Wages Subtotal	398.50	422.34	417.95		\$ 23,973,477

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 94,552	\$ 106,533	\$ 99,835	\$ (6,698)
Flexible Benefits	3,740,290	4,332,667	4,361,850	29,183
Insurance	101	-	-	-
Long-Term Disability	-	-	70,530	70,530
Medicare	300,734	314,415	292,700	(21,715)
Other Post-Employment Benefits	2,027,348	2,288,514	2,151,037	(137,477)
Retiree Medical Trust	13,522	19,912	18,129	(1,783)
Retirement 401 Plan	7,861	8,279	6,786	(1,493)
Retirement ADC	7,914,540	8,696,560	9,039,569	343,009
Retirement DROP	74,437	87,557	68,096	(19,461)
Risk Management Administration	343,347	450,336	362,715	(87,621)
Supplemental Pension Savings Plan	1,284,219	1,501,582	1,385,934	(115,648)
Unemployment Insurance	30,274	34,474	31,063	(3,411)
Workers' Compensation	462,036	641,489	585,539	(55,950)

Public Utilities

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits Subtotal	\$ 16,293,260	\$ 18,482,318	\$ 18,473,783	\$ (8,535)
Total Personnel Expenditures			\$ 42,447,260	

Sewer Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 40,000
Adjustment to reflect revised revenue from projections.			
Total	0.00	\$ -	\$ 40,000

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 13,291,582	\$ 17,500,000	\$ 17,500,000	\$ -
Rev from Money and Prop	32,552	-	40,000	40,000
Total	\$ 13,324,134	\$ 17,500,000	\$ 17,540,000	\$ 40,000

Water Utility - AB 1600 Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	\$ 50,000
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ -	\$ 50,000

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 10,125,667	\$ 14,400,000	\$ 14,400,000	\$ -
Rev from Money and Prop	67,896	-	50,000	50,000
Total	\$ 10,193,563	\$ 14,400,000	\$ 14,450,000	\$ 50,000

Water Utility Operating Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Public Utilities	\$ 489,001,148	\$ 570,305,118	\$ 578,008,736	\$ 7,703,618
Total	\$ 489,001,148	\$ 570,305,118	\$ 578,008,736	\$ 7,703,618

Public Utilities

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Public Utilities	784.18	808.83	806.57	(2.25)
Total	784.18	808.83	806.57	(2.25)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	14,486,680 \$	-
Bond Arbitrage Payment Addition of non-personnel expenditures for the bond arbitrage IRS payment associated to the 2010A bond liability.	0.00	1,200,000	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	729,118	-
Pension Payment Stabilization Reserve Addition of one-time expenditures to replenish the Pension Payment Stabilization Reserve at 60% of the required level.	0.00	505,019	-
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	224,562	-
Public Utilities Restructure Adjustment reflects reallocation of funds associated with increasing efficiency and to support the reorganization of water and wastewater operations within the department.	1.78	160,222	-
CARES Act Funding Addition of one-time non-personnel expenditures and associated revenue for public utilities staffing and supplies during the COVID-19 pandemic.	0.00	134,325	195,525
Branch Management Cost Allocation Addition of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	49,281	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(3.62)	35,180	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(40,270)	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Prior Year Reduction Correction Reduction of 0.99 FTE positions associated with positions reduced in Fiscal Year 2020.	(0.99)	(130,916)	-
Condition Assessments and Studies Reduction of non-personnel expenditures associated with the water and wastewater model of the existing Cost of Service Study.	0.00	(311,612)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(2,059,900)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.57	(2,900,355)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(4,377,716)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	10,716,600
Water Fund Revenue Adjustment Adjustment to reflect reduction in Water fund revenues based on changes to baseline and Pure Water Program CIP financing strategy as well as customer fees, lease revenues, and damages to utility-owned property.	0.00	-	(187,182,100)
Total	(2.26) \$	7,703,618 \$	(176,269,975)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 43,955,554	\$ 50,012,207	\$ 47,608,988	(2,403,219)
Fringe Benefits	32,507,730	34,671,459	34,982,278	310,819
PERSONNEL SUBTOTAL	76,463,284	84,683,666	82,591,266	(2,092,400)
NON-PERSONNEL				
Supplies	\$ 212,108,020	\$ 248,880,868	\$ 248,480,865	(400,003)
Contracts	111,120,458	113,707,527	116,337,373	2,629,846
Information Technology	5,547,181	8,314,714	11,781,611	3,466,897
Energy and Utilities	12,130,727	15,968,264	12,697,318	(3,270,946)
Other	2,850,890	3,165,758	3,165,758	-
Contingencies	-	3,500,000	3,500,000	-
Transfers Out	68,028,022	88,244,103	96,110,326	7,866,223
Capital Expenditures	476,900	3,564,553	1,868,553	(1,696,000)
Debt	275,665	275,665	1,475,666	1,200,001
NON-PERSONNEL SUBTOTAL	412,537,864	485,621,452	495,417,470	9,796,018
Total	\$ 489,001,148	\$ 570,305,118	\$ 578,008,736	\$ 7,703,618

Public Utilities

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 539,398,402	\$ 605,822,191	\$ 607,679,191	\$ 1,857,000
Other Revenue	166,587,739	330,643,200	144,155,000	(186,488,200)
Rev from Federal Agencies	-	-	195,525	195,525
Rev from Money and Prop	11,430,455	6,238,000	11,243,600	5,005,600
Rev from Other Agencies	640,137	-	-	-
Transfers In	7,124,088	53,139,900	56,300,000	3,160,100
Total	\$ 725,180,821	\$ 995,843,291	\$ 819,573,316	\$ (176,269,975)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.49	0.59	0.57	\$ 73,216 - 88,483	\$ 48,908
20000102	Accountant 4	0.49	0.49	0.47	82,347 - 109,715	47,978
90000102	Accountant 4 - Hourly	0.17	0.17	0.17	82,344 - 109,715	16,325
20000011	Account Clerk	5.40	5.73	5.68	33,605 - 40,459	223,300
20000012	Administrative Aide 1	3.44	3.44	3.91	39,449 - 47,528	176,863
20000024	Administrative Aide 2	14.70	13.88	14.72	45,444 - 54,769	759,050
20000057	Assistant Chemist	15.06	15.56	15.59	66,310 - 80,558	1,218,177
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	53,544 - 64,524	26,758
20001140	Assistant Department Director	1.44	1.91	1.44	33,863 - 185,643	199,131
20001081	Assistant Deputy Chief Operating Officer	0.00	0.00	0.47	63,127 - 239,144	95,291
20001202	Assistant Deputy Director	1.00	3.00	3.00	28,080 - 147,160	295,672
20000070	Assistant Engineer-Civil	23.42	23.54	25.07	61,752 - 74,407	1,672,173
20000071	Assistant Engineer-Civil	0.00	0.00	0.47	61,752 - 74,407	34,969
21000176	Assistant Engineer- Corrosion	1.00	2.00	2.00	61,752 - 74,407	136,157
20000077	Assistant Engineer- Electrical	0.00	0.00	0.23	61,752 - 74,407	15,290
20000087	Assistant Engineer- Mechanical	0.23	0.23	0.23	61,752 - 74,407	16,854
20000041	Assistant Management Analyst	0.47	0.47	1.00	47,463 - 57,691	47,466
20001228	Assistant Metropolitan Wastewater Director	0.47	0.47	0.47	33,863 - 185,643	72,123
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	37,279 - 44,455	345,071
20000140	Associate Chemist	6.79	6.79	6.81	76,440 - 92,581	612,944
20000311	Associate Department Human Resources Analyst	0.94	2.35	2.35	57,691 - 69,723	146,909
20000143	Associate Engineer-Civil	18.80	18.82	18.60	71,099 - 85,860	1,535,645
20000145	Associate Engineer-Civil	1.92	1.92	1.88	71,099 - 85,860	158,022
90000143	Associate Engineer-Civil - Hourly	0.35	0.35	0.35	71,099 - 85,860	27,344
20000350	Associate Engineer- Corrosion	2.00	3.00	3.00	71,099 - 85,860	242,818
20000150	Associate Engineer- Electrical	1.46	1.46	1.46	71,099 - 85,860	123,219

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000154	Associate Engineer-Mechanical	0.23	0.23	0.23	71,099 - 85,860	19,752
20000119	Associate Management Analyst	22.16	20.07	19.34	57,691 - 69,723	1,232,647
20000132	Associate Management Analyst	0.49	0.00	0.00	57,691 - 69,723	-
20000134	Associate Management Analyst	0.47	0.47	0.47	57,691 - 69,723	27,121
20000162	Associate Planner	2.76	1.60	1.60	69,950 - 84,531	131,239
20000655	Biologist 2	7.27	7.27	7.28	65,925 - 80,182	567,587
20000648	Biologist 3	3.75	2.75	2.50	76,080 - 92,117	222,577
20000649	Biologist 3	0.76	0.00	0.00	76,080 - 92,117	-
20000201	Building Maintenance Supervisor	0.49	0.00	0.00	66,006 - 79,822	-
20000205	Building Service Supervisor	0.80	0.00	0.00	48,796 - 59,002	-
20000224	Building Service Technician	0.80	0.00	0.00	35,560 - 42,328	-
20000231	Cal-ID Technician	0.00	0.57	0.00	38,718 - 46,647	-
20000234	Carpenter	1.00	1.00	1.00	46,368 - 55,499	55,494
20000266	Cashier	2.50	2.00	2.00	33,605 - 40,459	77,479
20000236	Cement Finisher	1.00	1.00	1.00	53,602 - 64,230	64,230
20000539	Clerical Assistant 2	8.95	7.98	7.96	31,929 - 38,482	289,136
20000306	Code Compliance Officer	6.56	3.00	3.00	39,728 - 47,807	134,129
20000307	Code Compliance Supervisor	1.00	1.00	1.00	45,766 - 54,769	53,397
20000829	Compliance and Metering Manager	1.00	1.00	1.00	78,382 - 94,798	90,480
20000545	Contracts Processing Clerk	0.47	0.47	0.00	35,173 - 42,479	-
20000801	Customer Information and Billing Manager	1.00	0.50	0.00	78,382 - 94,798	8,214
20000369	Customer Services Representative	22.75	22.75	22.75	35,173 - 42,479	938,937
90000369	Customer Services Representative - Hourly	2.20	2.20	0.00	35,173 - 42,479	-
20000366	Customer Services Supervisor	2.00	3.00	2.00	61,666 - 74,472	141,110
20001168	Deputy Director	6.00	5.57	5.64	50,128 - 184,332	774,110
20000395	District Manager	0.00	1.00	0.00	66,543 - 80,273	-
20000434	Electronics Technician	0.49	0.49	0.47	50,257 - 60,334	27,929
21000451	Environmental Biologist 3	0.00	0.76	0.76	76,440 - 92,581	69,842
20000430	Equipment Operator 2	11.00	13.00	13.00	44,133 - 52,771	662,926
20000418	Equipment Technician 1	11.00	9.00	6.00	38,418 - 46,024	267,878
20000423	Equipment Technician 2	1.00	1.00	1.00	42,156 - 50,257	50,253
20000924	Executive Assistant	0.47	0.47	0.47	46,475 - 56,208	26,415
20000461	Field Representative	21.00	20.50	20.50	34,486 - 41,533	802,036
90000461	Field Representative - Hourly	3.78	0.13	0.00	34,486 - 41,533	-
20000184	Fleet Parts Buyer	0.47	0.47	0.47	47,635 - 57,691	27,121
20000822	Golf Course Manager	2.00	2.00	2.00	63,471 - 76,578	146,716
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	40,094 - 48,344	48,339
20000178	Information Systems Administrator	0.47	0.00	0.00	78,404 - 94,948	-

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000290	Information Systems Analyst 2	3.38	2.40	2.25	57,691 - 69,723	149,785
20000293	Information Systems Analyst 3	3.86	3.86	3.65	63,342 - 76,578	273,638
20000998	Information Systems Analyst 4	1.92	1.92	1.80	71,249 - 86,311	155,344
20000999	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	86,320
20000377	Information Systems Technician	0.50	0.50	0.45	45,444 - 54,769	24,648
20000514	Instrumentation and Control Supervisor	1.00	2.00	2.00	60,183 - 72,796	139,090
20000515	Instrumentation and Control Technician	8.00	8.00	8.00	55,370 - 66,479	527,163
20000497	Irrigation Specialist	5.00	2.00	2.00	40,351 - 48,301	92,968
20000590	Laboratory Technician	10.00	10.00	10.00	50,086 - 60,507	559,139
90000589	Laborer - Hourly	8.52	8.52	8.52	31,134 - 37,086	315,976
90000579	Lake Aide 1 - Hourly	0.70	0.70	0.70	28,080 - 29,640	19,718
20000564	Lake Aide 2	12.00	12.00	12.00	29,458 - 34,872	396,337
20000616	Lakes Program Manager	1.00	1.00	1.00	78,404 - 94,905	93,624
90001073	Management Intern - Hourly	7.42	7.42	6.76	28,080 - 31,158	321,556
20000624	Marine Biologist 2	0.27	0.27	0.56	66,248 - 80,558	37,102
20000622	Marine Mechanic	1.00	1.00	1.00	47,335 - 56,767	56,763
20000634	Organization Effectiveness Specialist 2	1.38	0.49	0.47	57,691 - 69,723	27,111
20000627	Organization Effectiveness Specialist 3	0.98	0.98	0.94	63,342 - 76,578	65,749
20000639	Organization Effectiveness Supervisor	0.49	0.49	0.47	71,249 - 86,311	40,562
20000667	Painter	1.41	0.00	0.00	44,391 - 53,308	-
20000680	Payroll Specialist 2	4.80	4.80	4.70	40,726 - 49,171	220,891
20000173	Payroll Supervisor	0.96	0.96	0.94	46,696 - 56,534	53,138
20000701	Plant Process Control Electrician	5.00	7.00	7.00	66,445 - 79,775	479,523
20000703	Plant Process Control Supervisor	2.57	8.47	3.57	72,220 - 87,355	280,278
20000705	Plant Process Control Supervisor	2.49	2.49	8.94	72,220 - 87,355	688,425
20000688	Plant Technician 2	0.00	0.00	4.00	44,241 - 52,835	176,968
20000689	Plant Technician 3	0.00	6.00	2.00	48,538 - 58,078	97,094
20000706	Plant Technician Supervisor	0.00	1.00	1.00	56,208 - 67,059	61,422
21000184	Principal Backflow & Cross Connection Specialist	3.00	3.00	3.00	53,351 - 64,610	188,823
20000740	Principal Drafting Aide	2.36	1.96	1.41	53,351 - 64,610	85,339
20000743	Principal Engineering Aide	4.73	2.73	2.23	53,351 - 64,610	144,071
21000350	Principle Corrosion Engineering Aide	2.00	2.00	2.00	53,351 - 64,610	127,918
20000227	Procurement Specialist	0.00	0.00	0.47	52,405 - 63,471	29,823
20001234	Program Coordinator	0.00	3.36	3.34	28,080 - 147,160	286,738
20001222	Program Manager	7.67	8.69	8.03	50,128 - 184,332	969,357
20000760	Project Assistant	0.87	0.87	0.85	61,752 - 74,407	62,707

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000761	Project Officer 1	0.76	0.62	0.00	71,099 - 85,860	3,203
20000763	Project Officer 2	1.10	1.10	1.35	81,949 - 99,074	118,668
20000766	Project Officer 2	1.50	1.49	2.92	81,949 - 99,074	284,245
20000768	Property Agent	1.00	0.42	0.42	63,342 - 76,578	26,604
20000783	Public Information Clerk	1.94	1.22	0.50	33,605 - 40,459	20,206
20001150	Public Utilities Director	0.47	0.47	0.47	63,127 - 239,144	98,700
20000373	Ranger/Diver 1	3.00	3.00	3.00	48,568 - 58,594	175,782
20000375	Ranger/Diver 2	2.00	2.00	2.00	53,290 - 64,397	117,687
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	58,490 - 70,720	70,720
20000560	Recycling Program Manager	0.47	0.47	0.47	81,885 - 99,117	46,586
20000840	Reservoir Keeper	8.00	8.00	8.00	42,693 - 51,030	393,204
20001042	Safety and Training Manager	1.41	1.41	1.41	71,249 - 86,311	119,895
20000847	Safety Officer	0.49	0.98	0.94	61,795 - 74,622	63,774
20000850	Safety Officer	0.47	0.00	0.00	61,795 - 74,622	-
20000854	Safety Representative 2	4.68	4.19	4.23	53,845 - 65,125	271,793
21000438	Security Officer	0.00	0.47	0.47	61,795 - 74,622	34,548
20000869	Senior Account Clerk	0.90	0.90	0.90	38,482 - 46,432	40,845
21000183	Senior Backflow & Cross Connection Specialist	7.00	7.00	7.00	47,399 - 57,304	378,121
20000828	Senior Biologist	0.50	0.50	0.50	88,064 - 106,102	53,050
20000864	Senior Cashier	0.00	0.50	0.50	38,482 - 46,432	22,698
20000883	Senior Chemist	1.36	1.36	1.37	88,462 - 106,621	145,673
20000885	Senior Civil Engineer	3.80	3.80	3.80	81,949 - 99,074	374,983
20000890	Senior Civil Engineer	0.47	0.47	0.47	81,949 - 99,074	45,157
21000185	Senior Corrosion Specialist	1.00	1.00	1.00	81,949 - 99,074	99,070
20000898	Senior Customer Services Representative	3.00	3.00	3.00	40,373 - 48,860	140,747
20000400	Senior Drafting Aide	2.45	2.45	2.35	47,399 - 57,304	133,079
20000904	Senior Electrical Engineer	0.00	0.00	0.23	81,949 - 99,074	22,787
20000015	Senior Management Analyst	11.48	10.83	12.64	63,342 - 76,578	923,844
20000918	Senior Planner	2.38	1.22	1.60	80,579 - 97,427	146,471
20000920	Senior Planner	1.49	0.91	0.89	80,579 - 97,427	84,818
20000708	Senior Plant Technician Supervisor	1.49	1.49	1.94	64,094 - 77,330	140,408
21000178	Senior Water Distribution Operations Supervisor	2.00	2.00	2.00	82,486 - 99,783	180,774
20001060	Senior Water Operations Supervisor	3.57	3.00	3.00	82,486 - 99,783	296,495
20000950	Stock Clerk	2.68	2.35	2.35	32,079 - 38,718	87,007
90000950	Stock Clerk - Hourly	0.00	0.25	0.33	32,079 - 38,718	12,774
20000955	Storekeeper 1	1.74	1.74	1.69	36,935 - 44,305	74,856
20000956	Storekeeper 2	0.94	1.88	1.88	40,373 - 48,796	83,133
20000954	Storekeeper 3	0.47	0.47	0.47	42,479 - 51,095	23,550
90000964	Student Engineer - Hourly	1.46	1.46	0.75	28,808 - 34,154	23,369
20001006	Supervising Cal-ID Technician	0.00	0.57	0.00	44,391 - 53,630	-
20000313	Supervising Department Human Resources Analyst	0.98	0.98	0.94	71,249 - 86,311	74,030
20000995	Supervising Economist	0.90	0.90	0.45	71,249 - 86,311	38,846

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000990	Supervising Field Representative	1.50	1.50	1.00	39,685 - 47,743	47,724
20000970	Supervising Management Analyst	9.19	7.41	8.42	71,249 - 86,311	711,952
20000985	Supervising Management Analyst	1.00	0.50	0.50	71,249 - 86,311	35,614
20000997	Supervising Meter Reader	2.00	2.00	2.00	39,750 - 47,721	89,544
20000333	Supervising Wastewater Pretreatment Inspector	0.00	0.25	0.25	85,396 - 103,547	25,559
21000177	Trainer	3.44	3.44	3.29	57,691 - 69,723	224,574
20001041	Training Supervisor	0.89	0.89	0.94	63,342 - 76,578	70,382
20000323	Wastewater Pretreatment Inspector 2	0.00	0.25	0.25	70,518 - 85,499	17,628
20000317	Water Distribution Operations Supervisor	1.00	1.00	1.00	58,443 - 69,766	69,763
20000316	Water Distribution Operator	6.00	6.00	6.00	50,837 - 60,678	344,154
20001059	Water Operations Supervisor	3.00	3.00	3.00	72,603 - 86,762	256,986
20001061	Water Plant Operator	24.00	24.00	24.00	63,106 - 75,439	1,730,509
20000932	Water Production Superintendent	4.00	4.00	4.00	87,041 - 105,305	406,756
90000932	Water Production Superintendent - Hourly	0.35	0.35	0.35	87,041 - 105,305	33,597
20000006	Water Systems District Manager	3.00	3.00	4.00	66,694 - 80,166	293,696
20000003	Water Systems Technician 3	198.00	221.00	224.00	44,241 - 52,835	10,370,098
20000004	Water Systems Technician 4	51.00	55.00	55.00	50,837 - 60,678	3,224,370
20000005	Water Systems Technician Supervisor	18.00	20.00	19.00	58,443 - 69,766	1,290,440
20001058	Welder	2.00	2.00	2.00	47,335 - 56,767	104,104
20000756	Word Processing Operator	11.55	8.57	8.42	33,605 - 40,459	331,875
	AWWA WDP Cert Pay					27,768
	Backflow Cert					9,360
	Bilingual - Regular					27,209
	Budgeted Vacancy Factor					(6,095,062)
	Cross Connection Cert					6,240
	Electrician Cert Pay					10,993
	Emergency Medical Tech					21,445
	Exceptional Performance Pay-Classified					18,949
	Exceptional Performance Pay-Unclassified					1,832
	Geographic Info Cert Pay					4,299
	Infrastructure In-Training Pay					77,643
	Infrastructure Registration Pay					266,514
	Night Shift Pay					23,158
	Overtime Budgeted					4,298,518

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
	Plant/Tank Vol Cert Pay					20,988
	Reg Pay For Engineers					262,740
	Sick Leave - Hourly					18,725
	Special Assignment Pay					175,713
	Split Shift Pay					95,394
	Standby Pay					160,429
	Termination Pay Annual Leave					79,800
	Vacation Pay In Lieu					330,270
	Welding Certification					7,879
FTE, Salaries, and Wages Subtotal		784.18	808.83	806.57		\$ 47,608,988

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 188,747	\$ 187,390	\$ 170,560	\$ (16,830)
Flexible Benefits	7,680,871	8,491,958	8,575,457	83,499
Insurance	1,326	-	-	-
Long-Term Disability	-	-	144,744	144,744
Medicare	636,423	633,763	602,061	(31,702)
Other Post-Employment Benefits	4,169,393	4,499,429	4,240,997	(258,432)
Retiree Medical Trust	36,078	46,919	42,656	(4,263)
Retirement 401 Plan	26,034	22,719	25,276	2,557
Retirement ADC	15,208,989	15,374,478	16,392,270	1,017,792
Retirement DROP	163,026	169,820	150,545	(19,275)
Risk Management Administration	706,460	885,063	712,489	(172,574)
Supplemental Pension Savings Plan	2,717,360	3,068,368	2,845,028	(223,340)
Unemployment Insurance	65,052	68,436	64,234	(4,202)
Workers' Compensation	907,970	1,223,116	1,015,961	(207,155)
Fringe Benefits Subtotal	\$ 32,507,730	\$ 34,671,459	\$ 34,982,278	\$ 310,819
Total Personnel Expenditures			\$ 82,591,266	

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Municipal Sewer Revenue Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ -
Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s)	83,624,578	68,524,180	101,870,451
Encumbrances	80,917,559	99,241,306	75,722,084
Continuing Appropriation - CIP	90,991,371	181,453,656	364,372,421
Capital Reserve	5,000,000	10,000,000	10,000,000
Operating Reserve	48,279,555	48,279,555	50,748,598
Rate Stabilization Reserve	72,750,000	72,750,000	81,250,000
Pension Stability Reserve	-	429,065	945,545
TOTAL BALANCE AND RESERVES	\$ 381,563,063	\$ 480,677,763	\$ 684,909,100
REVENUE			
Charges for Services	\$ 391,868,070	\$ 383,056,022	\$ 388,594,822
Fines Forfeitures and Penalties	939,614	-	-
Other Revenue	1,339,197	100,000	-
Revenue from Federal Agencies	-	-	1,107,975
Revenue from Other Agencies	16,667	-	-
Revenue from Use of Money and Property	7,685,619	2,096,000	4,719,000
Transfers In	28,589,952	225,660,600	15,876,600
TOTAL REVENUE	\$ 430,439,119	\$ 610,912,622	\$ 410,298,397
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 812,002,182	\$ 1,091,590,385	\$ 1,095,207,497
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 107,275,802	\$ 304,465,573	\$ 140,967,190
TOTAL CIP EXPENSE	\$ 107,275,802	\$ 304,465,573	\$ 140,967,190
OPERATING EXPENSE			
Personnel Expenses	\$ 50,738,409	\$ 60,233,729	\$ 58,057,132
Fringe Benefits	37,383,378	41,423,132	41,724,039
Supplies	49,690,159	27,011,447	26,119,938
Contracts	76,791,619	95,832,655	95,214,779
Information Technology	7,195,872	10,278,469	12,376,862
Energy and Utilities	20,869,183	22,034,575	23,444,149
Other Expenses	302,060	435,712	357,012
Transfers Out	46,059,096	106,853,542	106,323,159
Capital Expenditures	3,424,879	6,733,346	3,966,446
Debt Expenses	118,142	118,143	118,143
CIP Contingency	-	3,500,000	3,500,000
TOTAL OPERATING EXPENSE	\$ 292,572,798	\$ 374,454,750	\$ 371,201,659
TOTAL EXPENSE	\$ 399,848,600	\$ 678,920,323	\$ 512,168,849
RESERVES			
Continuing Appropriation - CIP	\$ 181,453,656	\$ 181,453,656	\$ 364,372,421
Encumbrances	99,241,306	99,241,306	75,722,084

Public Utilities

Municipal Sewer Revenue Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
Capital Reserve	10,000,000	10,000,000	10,000,000
Operating Reserve	48,279,555	48,279,555	50,748,598
Rate Stabilization Reserve	72,750,000	72,750,000	81,250,000
Pension Stability Reserve	429,065	945,545	945,545
TOTAL RESERVES	\$ 412,153,582	\$ 412,670,062	\$ 583,038,648
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 812,002,182	\$ 1,091,590,385	\$ 1,095,207,497

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Operating Fund	FY2019* Actual	FY2020** Budget	FY2021*** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	-
Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s)	38,530,594	-	-
Encumbrances	188,284,719	165,971,469	152,825,160
Continuing Appropriation - CIP	123,315,200	221,412,499	376,127,705
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve	40,107,594	40,107,594	40,777,391
Rate Stabilization Reserve	70,117,000	70,117,000	80,117,000
Secondary Purchase Reserve	15,228,629	16,388,302	16,388,302
Pension Stability Reserve	-	378,546	836,196
TOTAL BALANCE AND RESERVES	\$ 480,583,735	\$ 519,375,410	\$ 672,071,754
REVENUE			
Charges for Services	\$ 549,524,068	\$ 620,222,191	\$ 622,079,191
Other Revenue	176,289,305	330,643,200	144,155,000
Revenue from Federal Agencies	-	-	195,525
Revenue from Other Agencies	640,137	-	-
Revenue from Use of Money and Property	11,498,352	6,238,000	11,293,600
Transfers In	7,124,088	53,139,900	56,300,000
TOTAL REVENUE	\$ 745,075,950	\$ 1,010,243,291	\$ 834,023,316
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,225,659,686	\$ 1,529,618,701	\$ 1,506,095,070
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 217,283,128	\$ 339,793,064	\$ 153,384,940
TOTAL CIP EXPENSE	\$ 217,283,128	\$ 339,793,064	\$ 153,384,940
OPERATING EXPENSE			
Personnel Expenses	\$ 43,955,554	\$ 50,012,207	\$ 47,608,988
Fringe Benefits	32,507,730	34,671,459	34,982,278
Supplies	212,108,020	248,880,868	248,480,865
Contracts	111,120,458	113,707,527	116,337,373
Information Technology	5,547,181	8,314,714	11,781,611
Energy and Utilities	12,130,727	15,968,264	12,697,318
Other Expenses	4,752,883	5,575,758	5,365,758
Transfers Out	66,126,030	85,834,103	93,910,326
Capital Expenditures	476,900	3,564,553	1,868,553
Debt Expenses	275,665	275,665	1,475,666
CIP Contingency	-	3,500,000	3,500,000
TOTAL OPERATING EXPENSE	\$ 489,001,148	\$ 570,305,118	\$ 578,008,736
TOTAL EXPENSE	\$ 706,284,275	\$ 910,098,182	\$ 731,393,676
RESERVES			
Continuing Appropriation - CIP	\$ 221,412,499	\$ 221,412,499	\$ 376,127,705
Encumbrances	165,971,469	165,971,469	152,825,160

Public Utilities

Water Utility Operating Fund	FY2019* Actual	FY2020** Budget	FY2021*** Adopted
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	40,107,594	40,107,594	40,777,391
Rate Stabilization Reserve	70,117,000	70,117,000	80,117,000
Secondary Purchase Reserve	16,388,302	16,388,302	16,388,302
Pension Stabilization Reserve	378,546	378,546	836,196
TOTAL RESERVES	\$ 519,375,410	\$ 519,375,410	\$ 672,071,755
BALANCE	\$ -	\$ 100,145,109	\$ 102,629,639
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,225,659,686	\$ 1,529,618,701	\$ 1,506,095,070

* Revenue and Expense Statement data includes all financial accounts necessary to calculate budgetary fund balance, therefore, the Fiscal Year 2019 data may vary from other budget publication sections.

** At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

*** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Public Utilities Branch



Page Intentionally Left Blank

Public Utilities Branch



Description

The Deputy Chief Operating Officer for Public Utilities Branch, previously known as the Public Works and Utilities Branch, is responsible for overseeing day-to-day City operations for the Public Utilities Branch which includes the following departments: Environmental Services; Public Utilities; Transportation; and Storm Water.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The vision is:

World-class infrastructure and sustainable communities for all

The mission is:

To effectively manage the City's infrastructure and related services

Goals and Objectives

Goal 1: *Provide quality, safe, reliable infrastructure and related services*

- Protect the environment through timely and effective response
- Manage the water cycle
- Manage the solid waste system
- Manage transportation and storm water networks
- Manage facilities
- Provide high-quality service

Goal 2: *Effectively coordinate and invest in infrastructure*

- Create and invest in citywide infrastructure asset management
- Provide timely and efficient delivery of projects
- Promote mobility improvements
- Develop smart and green infrastructure
- Coordinate with regional partners

Goal 3: *Sustain a resilient organization*

- Maximize water and wastewater independence
- Prepare and respond to climate change
- Foster a high-performance culture with a motivated and innovative workforce
- Promote fiscal stability
- Develop a balanced, multi-modal transportation network

Public Utilities Branch

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	2.00	2.00	1.50	(0.50)
Personnel Expenditures	\$ 358,162	\$ 357,915	\$ 317,447	\$ (40,468)
Non-Personnel Expenditures	49,114	203,384	125,076	(78,308)
Total Department Expenditures	\$ 407,276	\$ 561,299	\$ 442,523	\$ (118,776)
Total Department Revenue	\$ -	\$ 292,221	\$ 410,628	\$ 118,407

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Public Works & Utilities	\$ 407,276	\$ 561,299	\$ 442,523	\$ (118,776)
Total	\$ 407,276	\$ 561,299	\$ 442,523	\$ (118,776)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Public Works & Utilities	2.00	2.00	1.50	(0.50)
Total	2.00	2.00	1.50	(0.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 14,774	\$ -
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	881	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(1,351)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(8,887)	-
Executive Assistant Reallocation Reallocation of 0.50 Executive Assistant to align with time spent in support of Branch offices.	(0.50)	(39,998)	-

Public Utilities Branch

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Contractual Services Reduction of non-personnel expenditures associated with the Enterprise Asset Management (EAM) Project.	0.00	(84,195)	-
Cost Allocation of Branch Management Expense Addition of revenue associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	-	118,407
Total	(0.50)	\$ (118,776)	\$ 118,407

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 285,680	\$ 274,328	\$ 248,227	\$ (26,101)
Fringe Benefits	72,482	83,587	69,220	(14,367)
PERSONNEL SUBTOTAL	358,162	357,915	317,447	(40,468)
NON-PERSONNEL				
Supplies	\$ 3,510	\$ 2,220	\$ 2,220	-
Contracts	17,946	184,263	102,939	(81,324)
Information Technology	18,006	8,887	11,744	2,857
Energy and Utilities	3,953	3,014	3,173	159
Other	5,700	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	49,114	203,384	125,076	(78,308)
Total	\$ 407,276	\$ 561,299	\$ 442,523	\$ (118,776)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Transfers In	\$ -	\$ 292,221	\$ 410,628	\$ 118,407
Total	\$ -	\$ 292,221	\$ 410,628	\$ 118,407

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	\$ 63,127 - 239,144	\$ 208,083
20000924	Executive Assistant Vacation Pay In Lieu	1.00	1.00	0.50	46,475 - 56,208	27,258 12,886
FTE, Salaries, and Wages Subtotal		2.00	2.00	1.50		\$ 248,227

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Flexible Benefits	\$ 25,052	\$ 29,476	\$ 21,450	\$ (8,026)
Long-Term Disability	-	-	816	816
Medicare	4,232	3,803	3,412	(391)
Other Post-Employment Benefits	11,018	12,250	9,439	(2,811)
Retiree Medical Trust	625	656	582	(74)

Public Utilities Branch

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Retirement 401 Plan	2,199	2,623	2,081	(542)
Retirement ADC	24,496	31,371	26,489	(4,882)
Risk Management Administration	1,860	2,410	1,588	(822)
Supplemental Pension Savings Plan	2,303	-	2,507	2,507
Unemployment Insurance	411	404	356	(48)
Workers' Compensation	287	594	500	(94)
Fringe Benefits Subtotal	\$ 72,482	\$ 83,587	\$ 69,220	\$ (14,367)
Total Personnel Expenditures			\$ 317,447	



Page Intentionally Left Blank

Purchasing and Contracting



Page Intentionally Left Blank

Purchasing and Contracting



Description

The Purchasing & Contracting Department is charged with overseeing the transactions for procuring and/or contracting goods and services (including professional services), that are not related to construction or Architecture and Engineering consulting. In addition, the Department manages the Central Stores, Living Wage, Equal Opportunity Contracting (EOC), Administrative Hearings, and Publishing Services programs, as well as overseeing the City's Animal Services contract. Purchasing & Contracting programs provide important services to other City departments and residents including:

- Providing oversight to the City's goods, services, and consulting contracting services,
- Procurement of materials and equipment for City departments, including storage and distribution of goods through the Central Stores warehouse,
- Ensuring compliance with the City's Living Wage Ordinance through oversight of contract requirements, complaint investigations, and proactive contract reviews,
- Monitoring and enforcing equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers,
- Overseeing the City's administrative appeals process for numerous Departments,
- Supporting the City's printing and publishing service requests.

The vision is:

Purchasing & Contracting staff strive to provide responsive customer service for internal (City departments) and external (bidders and proposers) clients and customers.

The mission is:

The Purchasing & Contracting Department administers the City's centralized procurement and materials management function to ensure the availability of supplies, equipment, and services to meet the City's operational needs. The Department establishes and manages procurement standards that meet or exceed City, State, or federal regulations and requirements.

Purchasing and Contracting

Goals and Objectives

Goal 1: *Provide quality goods and services in a fiscally responsible manner*

Goal 2: *Ensure equality, non-discrimination, and compliance in the procurement of City contracts*

Goal 3: *Make sure the Living Wage Ordinance and Prevailing Wage compliance requirements are understood and met*

Goal 4: *Use best practices in the delivery of procured goods and services*

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Average number of days to award a contract ¹	65	73	66	73	90
Percentage of contracts, based on total dollar value, awarded to Small Local Business Enterprises (SLBEs) ²	20%	24%	20%	N/A	20%
Percentage of purchase orders processed within 10 days	88%	90%	88%	88%	88%
Percentage of on-line Quick Copy services requests processed for production within 1 business day	90%	92%	90%	92%	92%

1. The average number of days to award a contract has been increased to account for the delays imposed on the solicitation process as a result of the COVID-19 pandemic.
2. FY 2020 Actuals are not available, data will be calculated within 1st Quarter of FY 2021.

Purchasing and Contracting

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	81.96	81.96	70.96	(11.00)
Personnel Expenditures	\$ 6,950,041	\$ 7,810,624	\$ 6,365,374	\$ (1,445,250)
Non-Personnel Expenditures	20,193,392	22,033,951	18,071,961	(3,961,990)
Total Department Expenditures	\$ 27,143,433	\$ 29,844,575	\$ 24,437,335	\$ (5,407,240)
Total Department Revenue	\$ 11,170,685	\$ 12,025,739	\$ 6,764,464	\$ (5,261,275)

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Equal Opportunity Contracting	\$ 1,031,614	\$ 1,247,921	\$ 1,204,878	\$ (43,043)
Purchasing & Contracting	15,114,633	18,902,191	17,135,419	(1,766,772)
Total	\$ 16,146,247	\$ 20,150,112	\$ 18,340,297	\$ (1,809,815)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Equal Opportunity Contracting	13.00	13.00	11.48	(1.52)
Purchasing & Contracting	39.96	39.96	36.48	(3.48)
Total	52.96	52.96	47.96	(5.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Animal Control and Services Program Addition of non-personnel expenditures to support the Animal Services Program.	0.00	\$ 1,842,910	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	270,987	-
Disparity Study Addition of one-time non-personnel expenditures and associated revenue to support the completion of the citywide disparity study.	0.00	248,785	124,393
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	15,018	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(4,231)	-

Purchasing and Contracting

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with contractual services, supplies, and training.	0.00	(33,865)	-
Transfer of Buyer's Aide 1 Transfer of 1.00 Buyer's Aide 1 from the Purchasing and Contracting Department to Department of Finance to support the Vendor Management Software System.	(1.00)	(63,132)	-
Reduction of Associate Procurement Contracting Officer Reduction of 1.00 Associate Procurement Contracting Officer associated with procurement and contracting of goods and services.	(1.00)	(96,936)	-
Reduction of Senior Procurement Contracting Officer Reduction of 1.00 Senior Procurement Contracting Officer associated with procurement and contracting of goods and services.	(1.00)	(104,605)	-
Position Reductions Reduction of 1.00 Senior Procurement Officer supporting the purchasing functions and 1.00 Word Processing Operator supporting the Equal Opportunity Contracting Program.	(2.00)	(194,342)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(201,742)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(314,143)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(3,174,519)	(800,000)
Revised Revenue Adjustment to reflect revised revenue projections for the Administrative Hearing Program and Purchasing and Contracting and the Public Utilities Department not renewing their Service Level Agreement in Fiscal Year 2021.	0.00	-	(918,462)
Total	(5.00)	\$ (1,809,815)	\$ (1,594,069)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 2,915,611	\$ 3,394,899	\$ 2,975,799	(419,100)
Fringe Benefits	1,669,123	1,951,275	1,608,004	(343,271)
PERSONNEL SUBTOTAL	4,584,734	5,346,174	4,583,803	(762,371)
NON-PERSONNEL				

Purchasing and Contracting

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Supplies	\$ 54,220	\$ 47,646	\$ 39,842	\$ (7,804)
Contracts	11,231,273	14,424,283	13,293,478	(1,130,805)
Information Technology	230,300	315,287	387,599	72,312
Energy and Utilities	10,307	11,411	30,264	18,853
Other	3,664	5,311	5,311	-
Capital Expenditures	31,750	-	-	-
NON-PERSONNEL SUBTOTAL	11,561,513	14,803,938	13,756,494	(1,047,444)
Total	\$ 16,146,247	\$ 20,150,112	\$ 18,340,297	\$ (1,809,815)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 802,639	\$ 1,893,716	\$ 299,647	\$ (1,594,069)
Other Revenue	686	-	-	-
Rev from Other Agencies	10,833	-	-	-
Total	\$ 814,159	\$ 1,893,716	\$ 299,647	\$ (1,594,069)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 39,449 - 47,528	\$ 47,528
20000060	Assistant Procurement Contracting Officer	0.00	1.00	0.00	47,463 - 57,691	-
20001233	Assistant to the Director	1.00	0.00	0.00	50,128 - 184,332	-
20000119	Associate Management Analyst	9.00	9.00	9.00	57,691 - 69,723	527,472
21000328	Associate Procurement Contracting Officer	8.00	7.00	7.00	57,691 - 69,723	432,713
20000232	Buyer's Aide 1	1.00	1.00	0.00	39,449 - 47,528	-
90000539	Clerical Assistant 2 - Hourly	0.48	0.48	0.00	31,929 - 38,482	-
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	170,726
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	138,715
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	56,202
20000290	Information Systems Analyst 2	1.00	1.00	0.00	57,691 - 69,723	-
20000293	Information Systems Analyst 3	1.00	1.00	1.00	63,342 - 76,578	75,758
20000998	Information Systems Analyst 4	0.00	0.00	1.00	71,249 - 86,311	86,320
90001073	Management Intern - Hourly	0.48	0.48	0.96	28,080 - 31,158	26,952
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	48,188
20000173	Payroll Supervisor	1.00	1.00	1.00	46,696 - 56,534	55,403
20000791	Principal Procurement Specialist	1.00	0.00	0.00	63,342 - 76,685	-
20001234	Program Coordinator	1.00	2.00	2.00	28,080 - 147,160	209,293
20001222	Program Manager	4.00	5.00	5.00	50,128 - 184,332	613,953
20000015	Senior Management Analyst	5.00	5.00	5.00	63,342 - 76,578	349,902

Purchasing and Contracting

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
21000329	Senior Procurement Contracting Officer	5.00	7.00	5.00	63,342 - 76,578	354,132
20000879	Senior Procurement Specialist	2.00	0.00	0.00	57,584 - 69,659	-
20000970	Supervising Management Analyst	2.00	2.00	2.00	71,249 - 86,311	157,560
21000330	Supervising Procurement Contracting Officer	4.00	4.00	4.00	71,249 - 86,311	298,314
20000756	Word Processing Operator Bilingual - Regular	1.00	1.00	0.00	33,605 - 40,459	-
	Budgeted Vacancy Factor					2,912
	Vacation Pay In Lieu					(708,364)
						32,120
FTE, Salaries, and Wages Subtotal		52.96	52.96	47.96		\$ 2,975,799

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 14,518	\$ 15,704	\$ 14,755	\$ (949)
Flexible Benefits	480,118	570,730	437,031	(133,699)
Long-Term Disability	-	-	10,083	10,083
Medicare	46,207	52,482	42,159	(10,323)
Other Post-Employment Benefits	252,534	294,000	220,255	(73,745)
Retiree Medical Trust	5,267	6,956	4,755	(2,201)
Retirement 401 Plan	2,501	2,523	2,811	288
Retirement ADC	599,526	640,465	606,352	(34,113)
Retirement DROP	-	-	5,192	5,192
Risk Management Administration	42,780	57,840	37,065	(20,775)
Supplemental Pension Savings Plan	210,754	276,388	207,216	(69,172)
Unemployment Insurance	4,866	5,567	4,474	(1,093)
Workers' Compensation	10,053	28,620	15,856	(12,764)
Fringe Benefits Subtotal	\$ 1,669,123	\$ 1,951,275	\$ 1,608,004	\$ (343,271)
Total Personnel Expenditures			\$ 4,583,803	

Central Stores Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Central Stores	\$ 8,210,196	\$ 7,465,568	\$ 4,630,831	\$ (2,834,737)
Purchasing & Contracting	27,370	23,619	116,971	93,352
Total	\$ 8,237,566	\$ 7,489,187	\$ 4,747,802	\$ (2,741,385)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Central Stores	20.00	20.00	19.00	(1.00)
Purchasing & Contracting	0.00	0.00	1.00	1.00

Purchasing and Contracting

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Total	20.00	20.00	20.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	96,199 \$	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	20,000	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	5,947	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(2,966)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(15,814)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(203,449)	-
Central Stores Inventory Reduction of non-personnel expenditures and associated revenue to better align with inventory purchased from vendors.	0.00	(2,641,302)	(2,809,081)
Total	0.00 \$	(2,741,385) \$	(2,809,081)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 796,179	\$ 812,797	\$ 750,661	(62,136)
Fringe Benefits	853,485	898,509	780,177	(118,332)
PERSONNEL SUBTOTAL	1,649,664	1,711,306	1,530,838	(180,468)
NON-PERSONNEL				
Supplies	\$ 5,895,394	\$ 5,303,503	\$ 2,662,253	(2,641,250)
Contracts	514,333	283,883	333,965	50,082
Information Technology	49,672	44,877	78,905	34,028
Energy and Utilities	122,353	144,690	140,913	(3,777)

Purchasing and Contracting

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other	4	928	928	-
Capital Expenditures	6,146	-	-	-
NON-PERSONNEL SUBTOTAL	6,587,902	5,777,881	3,216,964	(2,560,917)
Total	\$ 8,237,566	\$ 7,489,187	\$ 4,747,802	\$ (2,741,385)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 8,167,675	\$ 7,457,347	\$ 4,648,266	\$ (2,809,081)
Other Revenue	166,648	176,000	176,000	-
Rev from Money and Prop	8,703	-	-	-
Transfers In	753	-	-	-
Total	\$ 8,343,779	\$ 7,633,347	\$ 4,824,266	\$ (2,809,081)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 33,605 - 40,459	\$ 79,294
20000171	Auto Messenger 1	4.00	4.00	4.00	28,080 - 33,613	118,576
20000110	Auto Messenger 2	7.00	7.00	7.00	31,929 - 38,482	260,801
20000950	Stock Clerk	2.00	2.00	2.00	32,079 - 38,718	77,418
20000955	Storekeeper 1	3.00	3.00	3.00	36,935 - 44,305	132,912
20000956	Storekeeper 2	1.00	1.00	1.00	40,373 - 48,796	48,797
20000538	Stores Operations Supervisor	1.00	1.00	1.00	48,624 - 58,765	58,760
	Budgeted Vacancy Factor					(57,090)
	Night Shift Pay					1,924
	Overtime Budgeted					19,276
	Termination Pay Annual Leave					4,046
	Vacation Pay In Lieu					5,947
FTE, Salaries, and Wages Subtotal		20.00	20.00	20.00		\$ 750,661

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,958	\$ 5,589	\$ 3,997	\$ (1,592)
Flexible Benefits	239,187	234,100	230,690	(3,410)
Long-Term Disability	-	-	2,499	2,499
Medicare	12,748	10,755	9,752	(1,003)
Other Post-Employment Benefits	124,354	122,500	113,274	(9,226)
Retiree Medical Trust	580	489	488	(1)
Retirement 401 Plan	317	-	-	-
Retirement ADC	378,491	421,548	321,845	(99,703)
Retirement DROP	1,193	1,234	3,954	2,720
Risk Management Administration	21,080	24,100	19,062	(5,038)
Supplemental Pension Savings Plan	46,850	49,247	46,415	(2,832)
Unemployment Insurance	1,266	1,211	1,106	(105)

Purchasing and Contracting

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Workers' Compensation	22,462	27,736	27,095	(641)
Fringe Benefits Subtotal	\$ 853,485	\$ 898,509	\$ 780,177	\$ (118,332)
Total Personnel Expenditures			\$ 1,530,838	

Publishing Services Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Publishing Services	\$ 2,677,084	\$ 1,955,678	\$ 1,107,655	(848,023)
Purchasing & Contracting	82,537	249,598	241,581	(8,017)
Total	\$ 2,759,621	\$ 2,205,276	\$ 1,349,236	\$ (856,040)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Publishing Services	9.00	9.00	3.00	(6.00)
Total	9.00	9.00	3.00	(6.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	\$ 25,289	\$ -
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	9,000	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	3,704	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(1,644)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(11,525)	-

Purchasing and Contracting

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Senior Press Operator Reduction of 1.00 Senior Press Operator and non-personnel expenditures to better align program expenditures with expected revenues.	(1.00)	(88,575)	(85,204)
Print Shop Reductions Reduction of 5.00 FTE positions and associated non-personnel expenditures to align with a decrease in print shop services.	(5.00)	(792,289)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(278,963)
Revised Revenue Reduction of revenue associated with a decrease in print shop services.	0.00	-	(493,958)
Total	(6.00)	\$ (856,040)	\$ (858,125)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 446,421	\$ 481,758	\$ 167,257	(314,501)
Fringe Benefits	269,222	271,386	83,476	(187,910)
PERSONNEL SUBTOTAL	715,644	753,144	250,733	(502,411)
NON-PERSONNEL				
Supplies	\$ 574,937	\$ 300,492	\$ 133,099	(167,393)
Contracts	1,215,296	1,011,640	785,685	(225,955)
Information Technology	78,263	83,545	118,326	34,781
Energy and Utilities	104,879	53,176	58,114	4,938
Transfers Out	54,492	3,279	3,279	-
Capital Expenditures	16,109	-	-	-
NON-PERSONNEL SUBTOTAL	2,043,977	1,452,132	1,098,503	(353,629)
Total	\$ 2,759,621	\$ 2,205,276	\$ 1,349,236	\$ (856,040)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 2,004,107	\$ 2,498,676	\$ 1,640,551	(858,125)
Other Revenue	39	-	-	-
Rev from Money and Prop	8,499	-	-	-
Transfers In	102	-	-	-
Total	\$ 2,012,747	\$ 2,498,676	\$ 1,640,551	\$ (858,125)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	0.00	\$ 39,449 - 47,528	\$ -
20000487	Graphic Designer	2.00	2.00	1.00	46,174 - 55,456	54,344
20000752	Print Shop Supervisor	1.00	1.00	0.00	61,000 - 72,688	-
21000193	Publishing Specialist 2	2.00	2.00	1.00	33,906 - 40,158	40,165

Purchasing and Contracting

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000912	Senior Offset Press Operator	2.00	2.00	0.00	40,652 - 48,387	-
21000194	Senior Publishing Specialist Overtime Budgeted Vacation Pay In Lieu	1.00	1.00	1.00	39,449 - 47,528	47,528 17,516 7,704
FTE, Salaries, and Wages Subtotal		9.00	9.00	3.00		\$ 167,257

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 773	\$ 727	\$ -	(727)
Flexible Benefits	98,883	102,150	43,167	(58,983)
Long-Term Disability	-	-	493	493
Medicare	5,325	5,179	2,059	(3,120)
Other Post-Employment Benefits	55,757	55,125	18,879	(36,246)
Retiree Medical Trust	428	455	219	(236)
Retirement ADC	58,264	54,480	-	(54,480)
Retirement DROP	5,674	5,868	1,691	(4,177)
Risk Management Administration	9,441	10,845	3,177	(7,668)
Supplemental Pension Savings Plan	28,822	29,583	11,355	(18,228)
Unemployment Insurance	736	688	219	(469)
Workers' Compensation	5,120	6,286	2,217	(4,069)
Fringe Benefits Subtotal	\$ 269,222	\$ 271,386	\$ 83,476	\$ (187,910)
Total Personnel Expenditures			\$ 250,733	

Purchasing and Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (198,852)	\$ (62,335)	\$ (487,133)
TOTAL BALANCE AND RESERVES	\$ (198,852)	\$ (62,335)	\$ (487,133)
REVENUE			
Charges for Services	\$ 8,167,675	\$ 7,457,347	\$ 4,648,266
Other Revenue	166,648	176,000	176,000
Revenue from Use of Money and Property	8,703	-	-
Transfers In	753	-	-
TOTAL REVENUE	\$ 8,343,779	\$ 7,633,347	\$ 4,824,266
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 8,144,928	\$ 7,571,012	\$ 4,337,133
OPERATING EXPENSE			
Personnel Expenses	\$ 796,179	\$ 812,797	\$ 750,661
Fringe Benefits	853,485	898,509	780,177
Supplies	5,865,091	5,303,503	2,662,253
Contracts	514,333	283,883	333,965
Information Technology	49,672	44,877	78,905
Energy and Utilities	122,353	144,690	140,913
Other Expenses	4	928	928
Capital Expenditures	6,146	-	-
TOTAL OPERATING EXPENSE	\$ 8,207,263	\$ 7,489,187	\$ 4,747,802
TOTAL EXPENSE	\$ 8,207,263	\$ 7,489,187	\$ 4,747,802
BALANCE***	\$ (62,335)	\$ 81,825	\$ (410,669)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 8,144,928	\$ 7,571,012	\$ 4,337,133

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

*** The Central Stores Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2021 to address negative balances.

Purchasing and Contracting

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,142,947	\$ 396,073	\$ (34,340)
TOTAL BALANCE AND RESERVES	\$ 1,142,947	\$ 396,073	\$ (34,340)
REVENUE			
Charges for Services	\$ 2,004,107	\$ 2,498,676	\$ 1,640,551
Other Revenue	39	-	-
Revenue from Use of Money and Property	8,499	-	-
Transfers In	102	-	-
TOTAL REVENUE	\$ 2,012,747	\$ 2,498,676	\$ 1,640,551
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,155,693	\$ 2,894,749	\$ 1,606,211
OPERATING EXPENSE			
Personnel Expenses	\$ 446,421	\$ 481,758	\$ 167,257
Fringe Benefits	269,222	271,386	83,476
Supplies	574,937	300,492	133,099
Contracts	1,215,296	1,011,640	785,685
Information Technology	78,263	83,545	118,326
Energy and Utilities	104,879	53,176	58,114
Transfers Out	54,492	3,279	3,279
Capital Expenditures	16,109	-	-
TOTAL OPERATING EXPENSE	\$ 2,759,621	\$ 2,205,276	\$ 1,349,236
TOTAL EXPENSE	\$ 2,759,621	\$ 2,205,276	\$ 1,349,236
BALANCE	\$ 396,073	\$ 689,473	\$ 256,975
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,155,693	\$ 2,894,749	\$ 1,606,211

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Purchasing and Contracting



Page Intentionally Left Blank

Real Estate Assets



Page Intentionally Left Blank

Real Estate Assets



Description

The Real Estate Assets Department (READ) manages the City's real estate portfolio and provides direction for the operations of the City's Airports Division, the City Concourse, and Stadium Operations. It also manages the City's role in the Joint Use Management Agreement for PETCO Park. READ's downtown group is organized to reflect its core business functions. The Acquisition Division acquires property for City needs such as sites for new fire stations, parks, and libraries, as well as the right-of-way for numerous City projects. The Disposition Division evaluates City assets to determine which properties are essential for the City's core mission and which may be considered surplus and then handles the disposition of properties that are determined to be surplus. The Asset Management Division manages the City's diverse agreement portfolio of more than 500 leased properties. Corporate Services administers the City's facility space needs. The Facilities Services Division provides a range of services including citywide facilities maintenance and repair, for all Asset Owning Departments including the General Fund. Additionally, READ's Valuation section provides appraisal services to support these core business units, as well as a number of other City departments.

For more information on department programs, please visit the Real Estate Assets Department website (<https://www.sandiego.gov/real-estate-assets>).

The vision is:

To serve the San Diego community through excellence in stewardship of the City's real estate assets

The mission is:

To be a nationally recognized model for municipal real estate services

Goals and Objectives

Goal 1: Maximize revenue and overall benefit of the City's real estate assets

- Secure maximum revenue due to the City for leasehold agreements
- Ensure the best return for the City through long-term agreements where appropriate
- Identify underutilized assets for potential disposition

Goal 2: Attract and retain top quality staff

- Provide a productive, cohesive work atmosphere
- Create opportunities for career growth and advancement
- Support and enhance staff education and training

Goal 3: Support the real estate needs of City departments in an effective and timely manner

- Provide support to City departments to ensure quality, consistency, and compliance in projects that involve City real estate assets
- Provide high-quality valuation and consulting services in a timely manner when requested
- Support City departments in planning their future real estate needs

Goal 4: Enhance information management about the City's real estate assets decision-making initiatives

- Inform decision makers regarding the state of the City's real estate assets
- Publish and enhance open data regarding the City's real estate assets on the City website

Goal 5: Provide quality, safe, reliable facility services

- Maintain facilities
- Provide high quality customer service

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Number of properties reviewed for potential disposition per year	50	31	25	52	25
Percentage of appraisals completed within 90 days of commencement	85%	72%	80%	85%	80%
Percentage of lease agreements on a month-to-month holdover status ¹	20%	25%	20%	23%	20%
Percentage of rent reviews completed on time per fiscal year ¹	90%	87%	90%	84%	90%
Percentage of preventative maintenance activities of overall facilities maintenance activities ²	20%	19%	20%	28%	15%

1. FY 2020 Actuals below target due to staff vacancies.

2. FY 2020 Actuals are above target due to COVID. Facilities focused on Preventative Maintenance work tickets to reduce spending. FY 2021 Target is decreased to 15% due to position reductions, vacancies, and special projects.

Real Estate Assets

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	34.00	34.00	28.00	(6.00)
Personnel Expenditures	\$ 3,920,595	\$ 4,305,518	\$ 3,330,183	\$ (975,335)
Non-Personnel Expenditures	6,220,575	6,358,722	4,330,016	(2,028,706)
Total Department Expenditures	\$ 10,141,170	\$ 10,664,240	\$ 7,660,199	\$ (3,004,041)
Total Department Revenue	\$ 58,611,382	\$ 57,847,389	\$ 53,525,627	\$ (4,321,762)

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Real Estate Assets	\$ 6,393,220	\$ 6,342,319	\$ 4,398,424	\$ (1,943,895)
Total	\$ 6,393,220	\$ 6,342,319	\$ 4,398,424	\$ (1,943,895)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Real Estate Assets	32.00	32.00	26.00	(6.00)
Total	32.00	32.00	26.00	(6.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 129,261	\$ -
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	1,348	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(91,491)	-
Reduction of Contractual Services Reduction of non-personnel expenditures associated with maintenance costs at the central plant.	0.00	(253,693)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(359,205)	-

Real Estate Assets

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Property Agents Reduction of 4.00 Property Agents and 2.00 Supervising Property Agents related to acquisition, disposition, and asset management, and associated contractual expenditures.	(6.00)	(620,513)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(749,602)	-
Revised Revenue Adjustment to reflect revised revenue projections for Mission Bay Leases.	0.00	-	401,071
Revised Revenue Adjustment to reflect revised revenue projections for other rents and concessions, including an increase for the Campland lease based on increased activity.	0.00	-	345,685
Revised Revenue Adjustment to reflect revised revenue projections for instructional camp fees.	0.00	-	34,324
Revised Revenue Reduction in one-time revenue due to decreased rents from lessees such as Mission Bay hotels, Campland, Sea World and other Mission Bay lessees, Torrey Pines hotels and Belmont Park due to the COVID-19 pandemic.	0.00	-	(4,612,675)
Total	(6.00)	\$ (1,943,895)	\$ (3,831,595)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 2,428,406	\$ 2,655,874	\$ 2,011,257	(644,617)
Fringe Benefits	1,314,015	1,430,592	1,096,839	(333,753)
PERSONNEL SUBTOTAL	3,742,421	4,086,466	3,108,096	(978,370)
NON-PERSONNEL				
Supplies	\$ 26,106	\$ 26,103	\$ 26,120	17
Contracts	2,069,203	2,027,484	1,011,890	(1,015,594)
Information Technology	128,498	160,571	216,255	55,684
Energy and Utilities	5,603	12,695	7,063	(5,632)
Other	9,559	29,000	29,000	-
Transfers Out	411,831	-	-	-
NON-PERSONNEL SUBTOTAL	2,650,800	2,255,853	1,290,328	(965,525)
Total	\$ 6,393,220	\$ 6,342,319	\$ 4,398,424	\$ (1,943,895)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 1,802,949	\$ 1,468,872	\$ 1,468,872	-
Licenses and Permits	332,460	333,744	239,862	(93,882)
Other Revenue	9,585	-	-	-
Rev from Money and Prop	52,271,947	51,800,547	48,062,834	(3,737,713)

Real Estate Assets

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Other Agencies	-	-	-	-
Total	\$ 54,416,940	\$ 53,603,163	\$ 49,771,568	\$ (3,831,595)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,605 - 40,459	\$ 38,480
20000056	Assistant Department Director	0.00	1.00	0.00	33,863 - 185,643	-
20001140	Assistant Department Director	0.00	0.00	1.00	33,863 - 185,643	153,400
20000119	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	68,676
20000134	Associate Management Analyst	1.00	0.00	0.00	57,691 - 69,723	-
20000163	Associate Property Agent	2.00	2.00	2.00	57,691 - 69,723	124,632
20001168	Deputy Director	1.00	0.00	0.00	50,128 - 184,332	-
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	55,359
20001222	Program Manager	5.00	5.00	5.00	50,128 - 184,332	611,062
20000768	Property Agent	10.00	10.00	6.00	63,342 - 76,578	417,468
20000783	Public Information Clerk	1.00	1.00	1.00	33,605 - 40,459	37,940
20001137	Real Estate Assets Director	1.00	1.00	1.00	33,863 - 185,643	185,640
20000869	Senior Account Clerk	1.00	1.00	1.00	38,482 - 46,432	45,730
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,320
20001003	Supervising Property Agent	5.00	6.00	4.00	71,249 - 86,311	323,726
20001005	Supervising Property Agent Bilingual - Regular	1.00	1.00	1.00	71,249 - 86,311	85,025
	Budgeted Vacancy Factor					1,456
	Right Of Way Cert					(255,611)
	Vacation Pay In Lieu					8,632
						23,322
FTE, Salaries, and Wages Subtotal		32.00	32.00	26.00		\$ 2,011,257

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 12,616	\$ 14,850	\$ 10,748	\$ (4,102)
Flexible Benefits	360,490	372,747	281,532	(91,215)
Long-Term Disability	-	-	6,866	6,866
Medicare	36,239	36,941	27,572	(9,369)
Other Post-Employment Benefits	184,822	189,875	138,446	(51,429)
Retiree Medical Trust	4,150	4,580	3,448	(1,132)
Retirement 401 Plan	1,943	2,060	2,060	-
Retirement ADC	498,679	564,428	449,990	(114,438)
Retirement DROP	2,466	2,632	2,633	1
Risk Management Administration	31,325	37,355	23,298	(14,057)
Supplemental Pension Savings Plan	168,286	188,795	138,042	(50,753)
Unemployment Insurance	4,135	4,039	3,046	(993)
Workers' Compensation	8,864	12,290	9,158	(3,132)

Real Estate Assets

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits Subtotal	\$ 1,314,015	\$ 1,430,592	\$ 1,096,839	\$ (333,753)
Total Personnel Expenditures			\$ 3,108,096	

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Concourse & Parking Garage	\$ 3,747,950	\$ 4,321,921	\$ 3,261,775	\$ (1,060,146)
Total	\$ 3,747,950	\$ 4,321,921	\$ 3,261,775	\$ (1,060,146)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 134,228	\$ -
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	2,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,035	-
Reduction of Audio and Visual Supplies Reduction of non-personnel expenditures associated with miscellaneous audio and visual supplies at the City Concourse.	0.00	(4,000)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(37,856)	-
Transfer To Other Funds Reduction of non-personnel expenditures associated with the transfer to the General Fund.	0.00	(1,155,553)	-

Real Estate Assets

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	51,000
Adjustment to reflect revised revenue projections related to increased City monthly parkers at Horton Plaza garage.			
Revised Revenue	0.00	-	(209,955)
Adjustment to reflect revised revenue projections related to a decrease in leases on City property and parking revenue.			
Revised Revenue	0.00	-	(331,212)
Adjustment to reflect revised revenue projections related to a decrease in events at Golden Hall.			
Total	0.00	\$ (1,060,146)	\$ (490,167)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 115,222	\$ 130,856	\$ 129,527	\$ (1,329)
Fringe Benefits	62,952	88,196	92,560	4,364
PERSONNEL SUBTOTAL	178,175	219,052	222,087	3,035
NON-PERSONNEL				
Supplies	\$ 39,951	\$ 61,800	\$ 57,800	\$ (4,000)
Contracts	1,986,877	2,385,735	2,385,772	37
Information Technology	43,798	37,856	23,126	(14,730)
Energy and Utilities	99,108	216,978	328,043	111,065
Other	42	500	500	-
Transfers Out	1,400,000	1,400,000	244,447	(1,155,553)
NON-PERSONNEL SUBTOTAL	3,569,775	4,102,869	3,039,688	(1,063,181)
Total	\$ 3,747,950	\$ 4,321,921	\$ 3,261,775	\$ (1,060,146)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 57	\$ -	\$ -	-
Other Revenue	2	-	-	-
Rev from Money and Prop	4,194,293	4,244,226	3,754,059	(490,167)
Transfers In	89	-	-	-
Total	\$ 4,194,442	\$ 4,244,226	\$ 3,754,059	\$ (490,167)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 33,605 - 40,459	\$ 40,456
20001003	Supervising Property Agent	1.00	1.00	1.00	71,249 - 86,311	83,299
	Bilingual - Regular					1,456
	Right Of Way Cert					4,316
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 129,527

Real Estate Assets

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 187	\$ 405	\$ 405	-
Flexible Benefits	19,996	23,410	25,410	2,000
Long-Term Disability	-	-	429	429
Medicare	1,821	1,897	1,879	(18)
Other Post-Employment Benefits	11,095	12,250	12,586	336
Retiree Medical Trust	241	226	223	(3)
Retirement 401 Plan	873	904	891	(13)
Retirement ADC	23,833	42,345	44,306	1,961
Risk Management Administration	1,881	2,410	2,118	(292)
Supplemental Pension Savings Plan	1,964	2,450	2,448	(2)
Unemployment Insurance	190	190	190	-
Workers' Compensation	872	1,709	1,675	(34)
Fringe Benefits Subtotal	\$ 62,952	\$ 88,196	\$ 92,560	\$ 4,364
Total Personnel Expenditures		\$	222,087	

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (14,210)	\$ 432,282	\$ 18
TOTAL BALANCE AND RESERVES	\$ (14,210)	\$ 432,282	\$ 18
REVENUE			
Charges for Services	\$ 57	\$ -	\$ -
Other Revenue	2	-	-
Revenue from Use of Money and Property	4,194,293	4,244,226	3,754,059
Transfers In	89	-	-
TOTAL REVENUE	\$ 4,194,442	\$ 4,244,226	\$ 3,754,059
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,180,232	\$ 4,676,508	\$ 3,754,077
OPERATING EXPENSE			
Personnel Expenses	\$ 115,222	\$ 130,856	\$ 129,527
Fringe Benefits	62,952	88,196	92,560
Supplies	39,951	61,800	57,800
Contracts	1,986,877	2,385,735	2,385,772
Information Technology	43,798	37,856	23,126
Energy and Utilities	99,108	216,978	328,043
Other Expenses	42	500	500
Transfers Out	1,400,000	1,400,000	244,447
TOTAL OPERATING EXPENSE	\$ 3,747,950	\$ 4,321,921	\$ 3,261,775
TOTAL EXPENSE	\$ 3,747,950	\$ 4,321,921	\$ 3,261,775
BALANCE	\$ 432,282	\$ 354,587	\$ 492,302
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,180,232	\$ 4,676,508	\$ 3,754,077

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Real Estate Assets – Facilities Services

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	223.50	211.50	176.33	(35.17)
Personnel Expenditures	\$ 18,480,391	\$ 18,457,982	\$ 15,704,262	\$ (2,753,720)
Non-Personnel Expenditures	5,927,410	6,073,893	6,521,251	447,358
Total Department Expenditures	\$ 24,407,801	\$ 24,531,875	\$ 22,225,513	\$ (2,306,362)
Total Department Revenue	\$ 5,190,259	\$ 7,304,653	\$ 5,159,922	\$ (2,144,731)

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Facilities	\$ 23,112,627	\$ 24,436,943	\$ 22,504,347	\$ (1,932,596)
Facilities Services	1,295,175	94,932	(278,834)	(373,766)
Total	\$ 24,407,801	\$ 24,531,875	\$ 22,225,513	\$ (2,306,362)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Facilities	214.50	210.50	176.33	(34.17)
Facilities Services	9.00	1.00	0.00	(1.00)
Total	223.50	211.50	176.33	(35.17)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 1,230,841	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	617,696	-
Public Utilities Department Facilities Support Addition of 3.00 FTE positions and associated revenue to support the Public Utilities Department.	3.00	218,851	455,936
Revised Stadium Maintenance Addition of 1.83 FTE positions and associated revenue for 1 month to support the Stadium Operating Fund.	1.83	128,252	236,166
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	497	-

Real Estate Assets – Facilities Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	(1,012)	-
Reduction in Fuel Costs Reduction of fleet fuel due to revised projections.	0.00	(97,429)	-
Non-Discretionary Update This adjustment is to update the Energy Non-Discretionary allotment. It is to reflect updated occupancy since the submission of the original ND allotment.	0.00	(278,834)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(350,491)	-
Reduction of Facilities Maintenance Staffing Reduction of 11.00 FTE positions and non-personnel expenditures associated with the maintenance of City facilities.	(11.00)	(1,003,010)	-
Stadium Maintenance Reduction of 29.00 FTE positions and associated revenue supporting the Stadium Operating Fund due to the sale of the Stadium.	(29.00)	(2,771,723)	(2,836,833)
Total	(35.17)	\$ (2,306,362)	\$ (2,144,731)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 10,862,734	\$ 10,866,653	\$ 9,447,465	(1,419,188)
Fringe Benefits	7,617,657	7,591,329	6,256,797	(1,334,532)
PERSONNEL SUBTOTAL	18,480,391	18,457,982	15,704,262	(2,753,720)
NON-PERSONNEL				
Supplies	\$ 1,748,235	\$ 1,978,125	\$ 1,921,348	(56,777)
Contracts	2,703,911	2,758,318	3,085,387	327,069
Information Technology	213,156	412,736	499,868	87,132
Energy and Utilities	1,014,793	511,651	599,085	87,434
Other	9,747	2,500	5,000	2,500
Capital Expenditures	642	-	-	-
Debt	236,926	410,563	410,563	-
NON-PERSONNEL SUBTOTAL	5,927,410	6,073,893	6,521,251	447,358
Total	\$ 24,407,801	\$ 24,531,875	\$ 22,225,513	\$ (2,306,362)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 5,139,881	\$ 4,223,450	\$ 5,159,922	936,472
Other Revenue	51,045	-	-	-
Rev from Other Agencies	(667)	-	-	-
Transfers In	-	3,081,203	-	(3,081,203)
Total	\$ 5,190,259	\$ 7,304,653	\$ 5,159,922	\$ (2,144,731)

Real Estate Assets – Facilities Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 33,605 - 40,459	\$ 80,305
20000012	Administrative Aide 1	2.00	2.00	1.00	39,449 - 47,528	47,528
20000024	Administrative Aide 2	2.00	2.00	1.00	45,444 - 54,769	52,849
20000241	Apprentice 1-Electrician (5 Yr)	2.00	2.00	0.00	34,615 - 46,153	-
20000245	Apprentice 1-HVACR Technician	2.00	3.00	1.00	38,168 - 50,877	49,491
20000259	Apprentice 1-Plumber	1.00	1.00	0.00	34,615 - 46,153	-
20000260	Apprentice 2-Plumber	0.00	0.00	1.00	43,274 - 54,812	54,808
21000175	Assistant Trainer	1.00	0.00	0.00	47,463 - 57,691	-
20000119	Associate Management Analyst	1.00	1.00	1.00	57,691 - 69,723	69,722
20000201	Building Maintenance Supervisor	10.00	11.00	10.08	66,006 - 79,822	801,405
20000205	Building Service Supervisor	0.00	2.00	2.00	48,796 - 59,002	118,020
20000224	Building Service Technician	25.00	25.00	21.42	35,560 - 42,328	894,561
20000202	Building Supervisor	6.00	5.00	3.08	42,436 - 50,944	154,825
20000234	Carpenter	17.00	15.00	15.00	46,368 - 55,499	824,364
20000235	Carpenter Supervisor	2.00	2.00	2.00	52,491 - 63,578	125,243
20000236	Cement Finisher	1.00	0.00	0.00	53,602 - 64,230	-
20000539	Clerical Assistant 2	1.00	0.00	0.00	31,929 - 38,482	-
20000617	Construction Estimator	2.00	2.00	0.00	57,304 - 69,315	-
20000352	Custodian 1	0.00	0.00	0.08	28,080 - 30,659	2,253
20000354	Custodian 2	18.50	18.50	17.50	28,080 - 33,342	561,202
20000355	Custodian 3	1.00	1.00	1.00	30,661 - 36,248	36,254
20001101	Department Director	1.00	0.00	0.00	63,127 - 239,144	-
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	132,309
20000408	Electrician	18.00	16.00	16.00	50,257 - 60,334	924,199
20000413	Electrician Supervisor	2.00	2.00	1.00	57,304 - 69,315	68,182
20000468	Grounds Maintenance Worker 2	5.00	5.00	0.25	33,884 - 40,308	8,471
20000499	Heating Technician	2.00	2.00	0.00	50,257 - 60,334	-
20000500	Heating, Ventilation, and Air Conditioning Supervisor	2.00	2.00	2.00	63,170 - 76,419	152,838
20000833	HVACR Technician	15.00	13.00	14.00	55,411 - 66,498	872,565
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,691 - 69,723	69,722
20000377	Information Systems Technician	1.00	0.00	0.00	45,444 - 54,769	-
20000613	Locksmith	3.00	2.00	2.00	47,184 - 56,402	111,128
20000667	Painter	18.00	20.00	20.08	44,391 - 53,308	1,042,517
20000668	Painter Supervisor	2.00	2.00	2.00	50,558 - 61,107	122,220
20000172	Payroll Specialist 1	1.00	1.00	0.00	38,938 - 46,862	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	40,726 - 49,171	40,726
20000701	Plant Process Control Electrician	1.00	1.00	0.17	66,445 - 79,775	11,073
20000709	Plasterer	2.00	3.00	2.00	48,538 - 58,207	115,523
20000711	Plumber	14.00	12.00	10.17	50,257 - 60,334	597,291
20000713	Plumber Supervisor	1.00	1.00	1.00	57,304 - 69,315	69,306
20001222	Program Manager	2.00	1.00	1.00	50,128 - 184,332	121,888

Real Estate Assets – Facilities Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000760	Project Assistant	1.00	1.00	1.00	61,752 - 74,407	71,619
20000761	Project Officer 1	2.00	2.00	2.00	71,099 - 85,860	170,021
20000842	Roofer	7.00	7.00	7.00	42,328 - 50,708	345,889
20000841	Roofing Supervisor	1.00	1.00	1.00	48,130 - 58,228	57,055
20001042	Safety and Training Manager	1.00	0.00	0.00	71,249 - 86,311	-
20000847	Safety Officer	1.00	1.00	1.00	61,795 - 74,622	70,471
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	82,078 - 99,267	97,381
20000966	Senior HVACR Technician	8.00	8.00	7.08	58,178 - 69,846	478,958
20000826	Senior Locksmith	1.00	1.00	1.00	49,569 - 59,302	58,115
20000015	Senior Management Analyst	2.00	1.00	0.08	63,342 - 76,578	5,278
20000945	Stadium Groundskeeper	2.00	2.00	0.17	40,223 - 48,151	6,705
20000949	Stadium Maintenance Technician	5.00	5.00	0.17	40,223 - 48,151	6,705
20000943	Stadium Turf Manager	1.00	0.00	0.00	63,750 - 77,501	-
20000970	Supervising Management Analyst	0.00	1.00	1.00	71,249 - 86,311	86,320
21000177	Trainer	1.00	0.00	0.00	57,691 - 69,723	-
	Budgeted Vacancy Factor					(596,234)
	Electrician Cert Pay					12,068
	Night Shift Pay					3,334
	Overtime Budgeted					151,504
	Split Shift Pay					670
	Standby Pay					5,792
	Termination Pay Annual Leave					25,239
	Vacation Pay In Lieu					57,787
FTE, Salaries, and Wages Subtotal		223.50	211.50	176.33		\$ 9,447,465

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 27,821	\$ 17,881	\$ 17,171	\$ (710)
Flexible Benefits	2,222,338	2,202,295	1,846,933	(355,362)
Long-Term Disability	-	-	31,889	31,889
Medicare	165,876	154,407	133,522	(20,885)
Other Post-Employment Benefits	1,245,061	1,194,375	1,031,001	(163,374)
Retiree Medical Trust	14,843	15,469	14,537	(932)
Retirement 401 Plan	12,156	14,461	9,233	(5,228)
Retirement ADC	2,700,388	2,651,630	1,967,545	(684,085)
Retirement DROP	36,395	35,342	34,033	(1,309)
Risk Management Administration	210,908	234,977	173,496	(61,481)
Supplemental Pension Savings Plan	692,727	688,139	644,141	(43,998)
Unemployment Insurance	17,673	16,318	14,147	(2,171)
Workers' Compensation	271,471	366,035	339,149	(26,886)
Fringe Benefits Subtotal	\$ 7,617,657	\$ 7,591,329	\$ 6,256,797	\$ (1,334,532)
Total Personnel Expenditures			\$ 15,704,262	

Real Estate Assets – Facilities Services



Page Intentionally Left Blank

Risk Management



Page Intentionally Left Blank

Risk Management



Description

The Risk Management Department provides central risk management services to City of San Diego residents, visitors, and employees to limit the risk exposure of the City's network of departments and infrastructure. The Department also provides data on workers' compensation, vehicle accidents, and public liability claims to City departments. This data provides City departments the information needed to monitor risk activities and implement business process improvements.

Central risk services provided by the Risk Management Department include workers' compensation claims management, flexible benefits, employee savings plan administration, safety and environmental health oversight, public liability claims management, loss recovery, and oversight of the insurance program, which are administered through the Finance and Administration, Safety and Environmental Health, Employees Benefits, Public Liability and Loss Recovery, and Workers' Compensation Divisions.

The vision is:

To continue to improve the City's risk management program through close collaboration with City departments in identifying, analyzing, and implementing risk prevention and safety programs that reduce or mitigate exposure for the City.

The mission is:

To effectively prevent, control, and minimize the City's financial risk and provide optimum services to the City's employees and the public through the centralized administration of employee benefits, loss control, and safety.

Goals and Objectives

Goal 1: *Safeguard public assets through strong financial management*

- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound, balanced budgets and capital plans

Goal 2: *Provide excellent customer service*

- Own the problem until it is resolved

Goal 3: *Strengthen the City's financial knowledge, skills, and abilities*

- Maximize use of the City's financial data

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of Public Liability Reports completed on schedule per Council Policy 000-09	100%	100%	100%	100%	100%
Ratio of open claims to closed claims for Workers' Compensation	1:1	1:90	1:1	1:1	1:1

Risk Management

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	86.23	89.23	85.23	(4.00)
Personnel Expenditures	\$ 9,088,103	\$ 10,815,276	\$ 10,042,143	\$ (773,133)
Non-Personnel Expenditures	2,094,887	2,300,875	2,197,581	(103,294)
Total Department Expenditures	\$ 11,182,990	\$ 13,116,151	\$ 12,239,724	\$ (876,427)
Total Department Revenue	\$ 10,847,007	\$ 13,200,293	\$ 11,000,000	\$ (2,200,293)

Risk Management Administration Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Risk Management	\$ 11,182,990	\$ 13,116,151	\$ 12,239,724	\$ (876,427)
Total	\$ 11,182,990	\$ 13,116,151	\$ 12,239,724	\$ (876,427)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Risk Management	86.23	89.23	85.23	(4.00)
Total	86.23	89.23	85.23	(4.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 723,874	\$ -
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	85,000	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	51,238	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(53)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(46,508)	-

Risk Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transportation Alternatives Program (TAP) Administration	0.00	(70,000)	-
Reduction of contractual expenditures associated with the Transportation Alternatives Program.			
Reduction of Payroll Specialist	(1.00)	(74,270)	-
Reduction of 1.00 Payroll Specialist from the Administration and Finance Division.			
Reduction of Employee Benefits Specialist 2	(1.00)	(136,261)	-
Reduction of 1.00 Employee Benefits Specialist 2 in the Employee Benefits Division.			
Reduction of Claims Representative 2s	(2.00)	(188,331)	-
Reduction of 2.00 Claims Representative 2s from the Public Liability & Loss Recovery Division.			
Temporary Staffing	0.00	(190,000)	-
Reduction of non-personnel expenditures associated to temporary staffing.			
Reduction of Non-Personnel Expenditures	0.00	(289,105)	-
Reduction of non-personnel expenditures associated with miscellaneous supplies, contracts, and support staff in the Worker's Compensation, Employee Benefits and Public Liability & Loss Recovery sections.			
Support for Information Technology	0.00	(368,063)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Salary and Benefit Adjustments	0.00	(373,948)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Revised Revenue	0.00	-	(2,200,293)
Adjustment to reflect revised revenue projections.			
Total	(4.00) \$	(876,427) \$	(2,200,293)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 5,255,875	\$ 6,360,667	\$ 5,979,261	(381,406)
Fringe Benefits	3,832,228	4,454,609	4,062,882	(391,727)
PERSONNEL SUBTOTAL	9,088,103	10,815,276	10,042,143	(773,133)
NON-PERSONNEL				
Supplies	\$ 86,557	\$ 86,287	\$ 86,304	17
Contracts	1,271,044	1,421,626	1,404,808	(16,818)
Information Technology	715,085	771,272	685,969	(85,303)
Energy and Utilities	5,922	6,690	5,500	(1,190)
Other	13,663	15,000	15,000	-
Capital Expenditures	2,616	-	-	-
NON-PERSONNEL SUBTOTAL	2,094,887	2,300,875	2,197,581	(103,294)
Total	\$ 11,182,990	\$ 13,116,151	\$ 12,239,724	(876,427)

Risk Management

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 28,346	\$ 159,031	\$ 159,031	\$ -
Other Revenue	10,806,183	13,041,262	10,840,969	(2,200,293)
Rev from Money and Prop	10,486	-	-	-
Transfers In	1,993	-	-	-
Total	\$ 10,847,007	\$ 13,200,293	\$ 11,000,000	\$ (2,200,293)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	2.00	2.00	\$ 33,605 - 40,459	\$ 72,093
20000024	Administrative Aide 2	1.00	1.00	1.00	45,444 - 54,769	51,847
20000119	Associate Management Analyst	1.00	2.00	2.00	57,691 - 69,723	120,893
20000277	Claims Aide	2.00	2.00	2.00	39,449 - 47,528	93,630
20000278	Claims Clerk	13.00	13.00	13.00	33,605 - 40,459	502,164
20000285	Claims Representative 2	8.00	9.00	6.00	56,488 - 68,327	388,880
90000539	Clerical Assistant 2 - Hourly	0.23	0.23	0.23	31,929 - 38,482	8,090
20000013	Deputy Director	0.00	1.00	0.00	50,128 - 184,332	-
20001168	Deputy Director	1.00	1.00	2.00	50,128 - 184,332	288,122
20000383	Employee Benefits Specialist 2	8.00	7.00	6.00	57,691 - 69,723	414,898
20000293	Information Systems Analyst 3	2.00	2.00	2.00	63,342 - 76,578	153,172
20000172	Payroll Specialist 1	1.00	1.00	0.00	38,938 - 46,862	-
20001234	Program Coordinator	8.00	9.00	9.00	28,080 - 147,160	893,300
20001222	Program Manager	6.00	6.00	6.00	50,128 - 184,332	705,286
20001122	Risk Management Director	1.00	1.00	1.00	33,863 - 185,643	176,051
20000847	Safety Officer	2.00	3.00	3.00	61,795 - 74,622	208,604
20000854	Safety Representative 2	3.00	2.00	2.00	53,845 - 65,125	128,296
20001016	Senior Claims Representative	2.00	2.00	3.00	62,160 - 75,159	224,323
20000927	Senior Clerk/Typist	1.00	1.00	1.00	38,482 - 46,432	45,730
20000015	Senior Management Analyst	1.00	1.00	1.00	63,342 - 76,578	63,336
21000188	Senior Workers' Compensation Claims Representative	5.00	5.00	5.00	75,213 - 90,958	450,698
20000358	Supervising Claims Representative	1.00	1.00	1.00	68,305 - 82,508	80,356
20000970	Supervising Management Analyst	1.00	0.00	0.00	71,249 - 86,311	-
21000190	Workers' Compensation Claims Aide	4.00	4.00	3.00	39,449 - 47,528	135,486
21000186	Workers' Compensation Claims Representative 2	13.00	13.00	14.00	68,349 - 82,659	1,136,741
	Adjust Budget To Approved Levels					(90,000)
	Bilingual - Regular					4,368
	Budgeted Vacancy Factor					(368,317)

Risk Management

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
	Overtime Budgeted					39,224
	Sick Leave - Hourly					752
	Vacation Pay In Lieu					51,238
FTE, Salaries, and Wages Subtotal		86.23	89.23	85.23		\$ 5,979,261

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 50,869	\$ 55,991	\$ 44,701	\$ (11,290)
Flexible Benefits	953,509	1,049,761	1,059,607	9,846
Insurance	1,113	-	-	-
Long-Term Disability	-	-	20,732	20,732
Medicare	82,503	90,975	86,686	(4,289)
Other Post-Employment Benefits	475,189	526,750	490,854	(35,896)
Retiree Medical Trust	6,332	8,261	8,593	332
Retirement 401 Plan	2,426	2,981	2,635	(346)
Retirement ADC	1,788,599	2,116,917	1,782,642	(334,275)
Retirement DROP	7,362	5,923	11,410	5,487
Risk Management Administration	80,516	103,630	82,602	(21,028)
Supplemental Pension Savings Plan	356,557	443,097	435,407	(7,690)
Unemployment Insurance	8,781	9,642	9,189	(453)
Workers' Compensation	18,471	40,681	27,824	(12,857)
Fringe Benefits Subtotal	\$ 3,832,228	\$ 4,454,609	\$ 4,062,882	\$ (391,727)
Total Personnel Expenditures			\$ 10,042,143	

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 932,338	\$ 596,354	\$ 1,101,353
TOTAL BALANCE AND RESERVES	\$ 932,338	\$ 596,354	\$ 1,101,353
REVENUE			
Charges for Services	\$ 28,346	\$ 159,031	\$ 159,031
Other Revenue	10,806,183	13,041,262	10,840,969
Revenue from Use of Money and Property	10,486	-	-
Transfers In	1,993	-	-
TOTAL REVENUE	\$ 10,847,007	\$ 13,200,293	\$ 11,000,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 11,779,345	\$ 13,796,647	\$ 12,101,353
OPERATING EXPENSE			
Personnel Expenses	\$ 5,255,875	\$ 6,360,667	\$ 5,979,261
Fringe Benefits	3,832,228	4,454,609	4,062,882
Supplies	86,557	86,287	86,304
Contracts	1,271,044	1,421,626	1,404,808
Information Technology	715,085	771,272	685,969
Energy and Utilities	5,922	6,690	5,500
Other Expenses	13,663	15,000	15,000
Capital Expenditures	2,616	-	-
TOTAL OPERATING EXPENSE	\$ 11,182,990	\$ 13,116,151	\$ 12,239,724
TOTAL EXPENSE	\$ 11,182,990	\$ 13,116,151	\$ 12,239,724
BALANCE***	\$ 596,354	\$ 680,496	\$ (138,371)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 11,779,345	\$ 13,796,647	\$ 12,101,353

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

*** The Risk Management Administration Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2021 to address negative balances.



Page Intentionally Left Blank

San Diego Regional Parks Improvement Fund



Page Intentionally Left Blank

San Diego Regional Parks Improvement Fund



Description

The City of San Diego's Regional Parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvement Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that 35 percent of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$3.5 million (whichever is greater), be allocated to the Regional Parks Improvement Fund to solely benefit San Diego Regional Parks.

San Diego Regional Parks Improvement Fund



Page Intentionally Left Blank

San Diego Regional Parks Improvement Fund

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 4,315,001	\$ 4,116,699	\$ 3,579,460	\$ (537,239)

San Diego Regional Parks Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	\$ -	(537,239)
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ -	(537,239)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	\$ 306,730	\$ -	\$ -	-
Transfers In	4,008,271	4,116,699	3,579,460	(537,239)
Total	\$ 4,315,001	\$ 4,116,699	\$ 3,579,460	(537,239)

San Diego Regional Parks Improvement Fund

Revenue and Expense Statement (Non-General Fund)

San Diego Regional Parks Improvement Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,552,546	\$ 3,500,000	\$ 276,362
Continuing Appropriation - CIP	13,758,174	14,711,580	11,074,068
TOTAL BALANCE AND RESERVES	\$ 17,310,720	\$ 18,211,580	\$ 11,350,430
REVENUE			
Revenue from Use of Money and Property	\$ 306,730	\$ -	-
Transfers In	4,008,271	4,116,699	3,579,460
TOTAL REVENUE	\$ 4,315,001	\$ 4,116,699	\$ 3,579,460
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 21,625,721	\$ 22,328,279	\$ 14,929,890
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 3,414,141	\$ 3,500,000	\$ 3,200,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ -
RESERVES			
Continuing Appropriation - CIP	\$ 14,711,580	\$ 14,711,580	\$ 11,074,068
TOTAL RESERVES	\$ 14,711,580	\$ 14,711,580	\$ 11,074,068
BALANCE	\$ 3,500,000	\$ 4,116,699	\$ 655,822
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 21,625,721	\$ 22,328,279	\$ 14,929,890

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Smart and Sustainable Communities



Page Intentionally Left Blank

Smart and Sustainable Communities



Smart and Sustainable Communities Branch

Description

The Deputy Chief Operating Officer for Smart and Sustainable Communities oversees the day-to-day City operations for the Smart and Sustainable Communities Branch which includes the following departments: Development Services, Economic Development, Mobility, Planning, Real Estate Assets, Sustainability, and permitting and planning, and parking programs functions in downtown San Diego that were once operated by Civic San Diego.

The performance indicators for this branch are maintained at the department-level and can be found in the "Key Performance Indicators" section of each respective department's budget pages.

The vision is:

A leader in engagement and innovation

The mission is:

To enrich San Diego's diverse communities by fostering safe and thriving neighborhoods

Smart and Sustainable Communities

Goals and Objectives

Goal 1: *Create proactive, innovative, and engaging approaches to planning, investment, and development*

- Demystify the planning and development process
- Facilitate sustainable and equitable growth that includes affordable housing, multi-modal transportation, and in-fill development
- Encourage strategic investment in business and community

Goal 2: *Strengthen and protect our natural, physical, and cultural environment*

- Promote sustainable, responsible development and encourage preservation of our natural resources
- Ensure livability and safety in our neighborhoods and built environment
- Recognize, preserve, and enrich diverse cultures, communities, and landmarks

Goal 3: *Cultivate a globally competitive, sustainable, and resilient local economy*

- Create and leverage international relationships for economic development purposes
- Promote economic growth, job creation, and increased City revenues by expanding business activity
- Revitalize and support established, older business districts

Goal 4: *Provide safe and inviting spaces where everyone can connect, learn, and play*

- Connect everyone with educational, recreational, social, and cultural opportunities
- Provide access to nature and the arts
- Improve accessibility of public spaces and programs

Goal 5: *Foster inclusiveness, equity, and empowerment*

- Reduce inequity, conflict, and unsafe conditions in our communities
- Provide opportunities for everyone to be heard, respected, and appreciated
- Empower people and communities to affect positive change

Smart and Sustainable Communities

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	1.50	10.50	10.50	0.00
Personnel Expenditures	\$ 341,973	\$ 1,466,285	\$ 1,539,498	\$ 73,213
Non-Personnel Expenditures	64,793	511,970	1,185,824	673,854
Total Department Expenditures	\$ 406,766	\$ 1,978,255	\$ 2,725,322	\$ 747,067
Total Department Revenue	\$ -	\$ 1,846,784	\$ 1,870,107	\$ 23,323

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Smart & Sustainable Communities	\$ 406,766	\$ 1,978,255	\$ 1,106,468	\$ (871,787)
Urban Planning Review	-	-	1,618,854	1,618,854
Total	\$ 406,766	\$ 1,978,255	\$ 2,725,322	\$ 747,067

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Smart & Sustainable Communities	1.50	10.50	1.50	(9.00)
Urban Planning Review	0.00	0.00	9.00	9.00
Total	1.50	10.50	10.50	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Franchise Agreement Consultant Addition of one-time non-personnel expenditures for negotiating and evaluating the City's energy distributor.	0.00	\$ 750,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	60,262	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	23,399	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	12,886	-
Executive Assistant Reallocation Reallocation of expenditures associated with the Executive Assistant to align with time spent in support of Branch offices.	0.00	65	-

Smart and Sustainable Communities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(20,415)	-
Reduction of Contractual Services Reduction of non-personnel expenditures associated with Urban Planning.	0.00	(79,130)	-
Cost Allocation of Branch Management Expense Addition of revenue associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	-	23,323
Total	0.00	\$ 747,067	\$ 23,323

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 264,555	\$ 1,091,603	\$ 1,163,411	\$ 71,808
Fringe Benefits	77,418	374,682	376,087	1,405
PERSONNEL SUBTOTAL	341,973	1,466,285	1,539,498	73,213
NON-PERSONNEL				
Supplies	\$ 4,843	\$ 3,683	\$ 3,700	\$ 17
Contracts	30,899	482,959	1,163,444	680,485
Information Technology	23,389	20,415	13,631	(6,784)
Energy and Utilities	1,206	2,257	2,393	136
Other	4,456	2,656	2,656	-
NON-PERSONNEL SUBTOTAL	64,793	511,970	1,185,824	673,854
Total	\$ 406,766	\$ 1,978,255	\$ 2,725,322	\$ 747,067

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ -	\$ 1,618,450	\$ 1,618,450	\$ -
Transfers In	-	228,334	251,657	23,323
Total	\$ -	\$ 1,846,784	\$ 1,870,107	\$ 23,323

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001202	Assistant Deputy Director	0.00	1.00	1.00	\$ 28,080 - 147,160	\$ 85,852
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	63,127 - 239,144	208,083
20001168	Deputy Director	0.00	1.00	1.00	50,128 - 184,332	148,000
20000924	Executive Assistant	0.50	0.50	0.50	46,475 - 56,208	28,107
20001234	Program Coordinator	0.00	3.00	3.00	28,080 - 147,160	257,556
20001222	Program Manager	0.00	3.00	3.00	50,128 - 184,332	351,687
20000970	Supervising Management Analyst	0.00	1.00	1.00	71,249 - 86,311	71,240
	Vacation Pay In Lieu					12,886

Smart and Sustainable Communities

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages Subtotal		1.50	10.50	10.50		\$ 1,163,411

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 202	\$ 275	\$ 287	\$ 12
Flexible Benefits	20,159	142,220	134,437	(7,783)
Long-Term Disability	-	-	3,994	3,994
Medicare	3,931	15,827	16,684	857
Other Post-Employment Benefits	9,266	64,312	66,077	1,765
Retiree Medical Trust	532	2,658	2,807	149
Retirement 401 Plan	2,076	2,081	2,081	-
Retirement ADC	38,314	45,756	49,122	3,366
Risk Management Administration	1,571	12,652	11,120	(1,532)
Supplemental Pension Savings Plan	743	79,536	84,961	5,425
Unemployment Insurance	379	1,674	1,776	102
Workers' Compensation	244	7,691	2,741	(4,950)
Fringe Benefits Subtotal	\$ 77,418	\$ 374,682	\$ 376,087	\$ 1,405
Total Personnel Expenditures			\$ 1,539,498	

Smart and Sustainable Communities



Page Intentionally Left Blank

Special Events and Filming



Page Intentionally Left Blank

Special Events and Filming



Description

The Special Events and Filming Department provides a portfolio of services designed to support San Diego's neighborhoods, as well as the City's special event, filming, business, and tourism industries in order to generate local jobs, hundreds of millions of dollars in economic impact, and extensive worldwide media exposure for the San Diego region each year.

A primary function of the Department is to provide permitting, technical support, and promotional services for special events and filming in San Diego. Once a special event or film production is secured, the Department provides support services to key entities, such as the event organizer, location scout, producer, host committee, business, and residential community, as well as City departments to ensure the success of the activity.

A national and international marketing campaign managed by the Department targets studios, production companies, and film industry professionals to promote the San Diego region as a competitive and film-friendly destination. The Department also partners with visitor industry organizations, such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center to support events of national and international stature.

By leveraging collaborative partnerships with community and neighborhood organizations, as well as with the economic development, tourism, special event, and film industries, the Special Events and Filming Department seeks to maximize civic and economic returns to the San Diego region.

Beginning in Fiscal Year 2021, Special Events & Filming will operate within the newly formed Department of Cultural Affairs; for more details visit the budget pages for the Department of Cultural Affairs.

Special Events and Filming



Page Intentionally Left Blank

Special Events and Filming

Department Summary¹

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	6.00	6.00	0.00	(6.00)
Personnel Expenditures	\$ 760,731	\$ 788,616	\$ -	(788,616)
Non-Personnel Expenditures	451,726	439,806	-	(439,806)
Total Department Expenditures	\$ 1,212,456	\$ 1,228,422	\$ -	(1,228,422)
Total Department Revenue	\$ 62,389	\$ 75,000	\$ -	(75,000)

Transient Occupancy Tax Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Special Events and Filming	\$ 1,212,456	\$ 1,228,422	\$ -	(1,228,422)
Total	\$ 1,212,456	\$ 1,228,422	\$ -	(1,228,422)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Special Events and Filming	6.00	6.00	0.00	(6.00)
Total	6.00	6.00	0.00	(6.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 9,641	\$ -
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(23,360)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(108,825)	-

¹ The Fiscal Year 2021 Adopted Budget, the budget for the Special Events and Filming is restructured into the Cultural Affairs Department.

Special Events and Filming

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	(291,442)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.			
Cultural Affairs Department Restructure	(6.00)	(814,436)	(75,000)
Transfer of 6.00 FTE positions and associated non-personnel expenditures from the Office of Boards and Commissions and Special Events and Filming to the new Cultural Affairs Department to focus on the arts and humanities.			
Total	(6.00)	\$ (1,228,422)	\$ (75,000)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 527,449	\$ 553,427	\$ -	(553,427)
Fringe Benefits	233,282	235,189	-	(235,189)
PERSONNEL SUBTOTAL	760,731	788,616	-	(788,616)
NON-PERSONNEL				
Supplies	\$ 6,418	\$ 12,362	\$ -	(12,362)
Contracts	117,855	132,402	-	(132,402)
Information Technology	323,104	291,442	-	(291,442)
Energy and Utilities	4,349	3,600	-	(3,600)
NON-PERSONNEL SUBTOTAL	451,726	439,806	-	(439,806)
Total	\$ 1,212,456	\$ 1,228,422	\$ -	(1,228,422)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fines Forfeitures and Penalties	\$ 13,180	\$ -	\$ -	-
Licenses and Permits	49,205	75,000	-	(75,000)
Other Revenue	4	-	-	-
Total	\$ 62,389	\$ 75,000	\$ -	(75,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	1.00	0.00	\$ 57,691 - 69,723	\$ -
20001220	Executive Director	1.00	1.00	0.00	50,128 - 184,332	-
20001222	Program Manager	2.00	2.00	0.00	50,128 - 184,332	-
20000783	Public Information Clerk	1.00	1.00	0.00	33,605 - 40,459	-
20000918	Senior Planner	1.00	1.00	0.00	80,579 - 97,427	-
FTE, Salaries, and Wages Subtotal		6.00	6.00	0.00		\$ -

Special Events and Filming

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 674	\$ 697	-	\$ (697)
Flexible Benefits	80,072	80,072	-	(80,072)
Medicare	7,900	7,686	-	(7,686)
Other Post-Employment Benefits	38,382	36,750	-	(36,750)
Retiree Medical Trust	348	345	-	(345)
Retirement ADC	51,001	52,258	-	(52,258)
Retirement DROP	9,307	9,833	-	(9,833)
Risk Management Administration	6,502	7,230	-	(7,230)
Supplemental Pension Savings Plan	37,313	37,870	-	(37,870)
Unemployment Insurance	869	813	-	(813)
Workers' Compensation	915	1,635	-	(1,635)
Fringe Benefits Subtotal	\$ 233,282	\$ 235,189	-	\$ (235,189)
Total Personnel Expenditures		\$	-	

Special Events and Filming



Page Intentionally Left Blank

Special Promotional Programs



Page Intentionally Left Blank

Special Promotional Programs



Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor-related facilities and support the promotion of the City's cultural amenities and natural attractions.

Special Promotional Programs



Page Intentionally Left Blank

Special Promotional Programs

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	121,949,410	126,187,332	78,178,285	(48,009,047)
Total Department Expenditures	\$ 121,949,410	\$ 126,187,332	\$ 78,178,285	\$ (48,009,047)
Total Department Revenue	\$ 122,906,820	\$ 127,373,322	\$ 81,157,714	\$ (46,215,608)

Transient Occupancy Tax Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Arts, Culture, & Community Festivals	\$ 12,941,572	\$ 12,907,727	\$ 5,765,978	(7,141,749)
Discretionary Funding	23,391,444	24,284,744	16,231,543	(8,053,201)
Economic Development Programs	2,050,173	2,042,200	1,027,200	(1,015,000)
Safety & Maint - Visitor Related Facilities	83,566,221	86,952,661	55,153,564	(31,799,097)
Total	\$ 121,949,410	\$ 126,187,332	\$ 78,178,285	\$ (48,009,047)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support to Other Funds Adjustment to the annual allocations which support operating costs for Mission Bay/Balboa Park Improvements, Convention Center, PETCO Park, and the Trolley Extension Reserve Fund.	0.00	\$ (459,283)	\$ -
Reduction to Economic Development and Tourism Support Reduction in non-personnel expenditures associated with Economic Development and Tourism support to outside organizations.	0.00	(1,015,000)	-
Support to Stadium Adjustment to the annual allocation which support operating costs for the SDCCU Stadium; which is anticipated to end operations in July 2020.	0.00	(2,471,056)	-
Reduction of Arts & Culture Allocation Reduction of non-personnel expenditures for the Public Art Fund; City Council Discretionary; Creative Communities San Diego; Organizational Support; and Arts, Culture and Community Festivals allocation.	0.00	(3,192,149)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(5,399,600)	(3,949,600)

Special Promotional Programs

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Cent Discretionary Adjustment	0.00	(8,053,201)	-
Adjustment to reflect the decrease in One-Cent Transient Occupancy Tax to support the General Fund.			
Safety and Maintenance of Visitor-Related Facilities	0.00	(27,418,758)	-
Reduction in reimbursements to the General Fund associated with the safety and maintenance of visitor-related facilities.			
Revised Revenue	0.00	-	(42,266,008)
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ (48,009,047)	\$ (46,215,608)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Supplies	\$ 415	\$ -	\$ -	-
Contracts	58,226,202	69,627,462	33,157,726	(36,469,736)
Information Technology	21,365	-	-	-
Other	18	-	-	-
Transfers Out	63,701,410	56,559,870	45,020,559	(11,539,311)
NON-PERSONNEL SUBTOTAL	121,949,410	126,187,332	78,178,285	(48,009,047)
Total	\$ 121,949,410	\$ 126,187,332	\$ 78,178,285	\$ (48,009,047)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Transfers In	\$ 3,949,600	\$ 3,949,600	\$ -	(3,949,600)
Transient Occupancy Tax	118,957,220	123,423,722	81,157,714	(42,266,008)
Total	\$ 122,906,820	\$ 127,373,322	\$ 81,157,714	\$ (46,215,608)

Special Promotions

Organization / Program	FY2019 Actual	FY2020 Budget	FY2021 Adopted
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
A Ship in the Woods Foundation	\$ 5,000	\$ 5,000	\$ -
Adams Avenue Business Association	35,103	35,071	9,628
Amateur Pianists	-	5,000	-
American Water Works Association Water for People Committee	9,958	12,256	5,000
America's Finest City Dixieland Jazz Society	38,073	-	-
Armed Services YMCA- SD Branch	115,726	126,548	36,696
Asian Story Theater	5,940	5,000	5,000
Balboa Park Conservancy	-	27,189	15,445
Biocom Institute	84,785	98,562	29,517
Bodhi Tree Concerts	5,000	5,000	5,000
Brazilian Institute for Arts & Culture	11,433	10,906	-
Cabrillo Festival, Inc.	5,000	5,000	5,000
California Lawyers for the Arts	-	51,226	16,686
Casa Familiar, Inc.	5,000	5,000	5,000

Special Promotional Programs

Special Promotions

Organization / Program	FY2019 Actual	FY2020 Budget	FY2021 Adopted
ContACT Arts dba San Diego Fringe Festival	87,411	-	30,675
COTA (Collaborations: Teachers and Artists)	5,805	5,000	-
Depositing Empowerment through Outreach and Urban Redevelopment	5,000	5,000	-
East Village Association	-	-	5,000
Friends of Balboa Park	5,000	-	-
Hillcrest Business Improvement Association	23,193	21,693	6,901
Historic Old Town Community Foundation	-	-	7,936
Indian Fine Arts Academy of San Diego	25,459	25,201	11,499
International Rescue Committee, Inc.	-	-	17,868
Italian American Art and Cultural Association of San Diego	19,036	17,843	5,636
Jacobs and Cushman San Diego Food Bank	61,103	57,272	18,426
KARAMA	7,561	7,145	5,000
Karen Organization of San Diego	5,000	5,000	5,000
Kyoto Symposium Organization	-	16,993	29,642
La Maestra Family Clinic, Inc.	7,625	7,147	30,479
Linda Vista Multi-Cultural Fair, Inc.	9,506	8,866	5,000
Little Italy Association	25,459	19,408	-
Little Saigon San Diego	-	25,454	9,940
Lux Art Institute	-	-	14,992
Mandate Project Impact, Inc.	25,218	20,694	7,857
Mariachi Juvenil de San Diego	48,952	-	-
Mariachi Scholarship Foundation	25,201	27,529	10,150
Media Heritage	-	16,568	5,000
Medium Photography, Inc.	-	-	5,628
Musicians For Education	17,397	19,757	5,985
Ocean Beach Merchants Association, Inc.	29,895	28,021	10,104
Old Town Chamber of Commerce	-	12,915	11,178
Options For All	-	11,895	-
Pacific Beach Business Improvement Association	15,815	15,105	5,000
Pacific Beach Town Council	5,000	5,000	5,000
Parade Band Foundation	9,065	-	-
PASACAT, Inc.	-	-	5,000
Paving Great Futures	-	9,039	7,722
Point Loma Summer Concerts	16,564	20,790	8,067
Rancho de los Penasquitos Town Council	-	8,496	5,000
reInterpret	-	-	5,000
Rolando Community Council, Inc.	7,591	7,231	5,000
San Diego Architectural Foundation	10,878	14,444	5,000
San Diego Audubon Society	23,145	27,117	-
San Diego Earth Day	23,723	39,085	10,667
San Diego Film Foundation	137,143	85,184	69,940
San Diego Lesbian and Gay Pride	138,893	138,894	69,940
San Diego Performing Arts League	5,000	5,000	5,000
San Diego Shakespeare Society	5,983	5,000	5,000
San Diego State University Research Foundation for KPBS	-	42,484	12,871
San Ysidro Improvement Corporation	-	10,304	-
Sherman Heights Community Center	6,222	-	-
Sorrento Valley Town Council, Inc.	5,000	-	-
Speed of Change, Inc.	15,815	-	5,000
Spirit of the Fourth, Inc.	11,186	11,545	5,000
Teatro Mascara Magica	6,581	5,000	-

Special Promotional Programs

Special Promotions

Organization / Program	FY2019 Actual	FY2020 Budget	FY2021 Adopted
The Bon Temps Social Club of San Diego	127,128	119,316	36,486
The Cooper Family Foundation	5,000	11,215	5,000
The Mexicayotl Indio Cultural Center	-	-	5,000
Torrey Pines Kiwanis Foundation	52,578	50,369	14,410
Via International	5,786	7,158	5,000
Vietnamese-American Youth Alliance	-	-	6,435
Creative Communities San Diego Subtotal	\$ 1,388,935	\$ 1,388,935	\$ 699,406
Organizational Support			
America's Finest City Dixieland Jazz Society	\$ -	\$ -	\$ 5,000
Art of Elan	26,616	22,985	15,871
Art Produce	-	-	5,000
Artreach	21,826	26,687	17,737
Arts for Learning San Diego (Young Audiences of San Diego)	139,098	97,083	55,335
Backyard Renaissance	-	7,171	5,000
Bach Collegium San Diego	32,700	31,705	15,408
Balboa Art Conservation Center	-	-	24,408
Balboa Park Cultural Partnership	245,264	229,911	113,366
Balboa Park Online Collaborative, Inc.	85,137	34,782	-
Black Mountain Dance Foundation	-	46,028	-
California Ballet Association, Inc.	120,479	141,140	49,323
California Lawyers for the Arts	73,404	-	-
CAMARADA	15,815	13,253	8,637
Center for World Music	25,706	20,963	12,571
Choral Club of San Diego	5,000	5,000	5,000
Choral Consortium of San Diego	5,000	5,000	5,000
City Ballet, Inc.	84,883	86,206	41,388
Classics for Kids, Inc.	37,170	33,833	18,888
Culture Shock Dance Troupe, Inc.	23,206	-	5,000
Cygnets Theatre Company	172,973	166,434	82,436
David's Harp Foundation	-	14,667	9,835
Diversions Theater Productions, Inc.	77,533	64,475	38,817
Fern Street Community Arts, Inc.	21,021	23,556	15,935
Finest City Performing Arts, Inc.	56,555	57,379	33,647
Flying Leatherneck Historical Foundation	36,139	36,982	19,970
Friends of Balboa Park	-	65,682	26,043
Gaslamp Quarter Historical Foundation	53,460	48,344	23,760
Guitars in the Classroom	-	23,439	18,104
Hausmann Quartet Foundation	-	-	7,331
Intrepid Shakespeare Company	-	34,674	-
Japan Society of San Diego and Tijuana	28,729	29,294	13,449
Japanese Friendship Garden Society of San Diego	141,764	176,630	87,301
La Jolla Historical Society	78,939	74,272	40,259
La Jolla Music Society	212,062	254,464	128,544
La Jolla Symphony and Chorus Association	60,523	49,562	25,090
Lambda Archives of San Diego	18,054	19,222	8,590
Lao Community Cultural Center of San Diego	-	5,925	5,880
Library Association of La Jolla	133,483	119,783	62,766
Little Fish Comic Book Studio	-	-	7,608
Mainly Mozart, Inc.	112,646	106,136	57,213
Malashock Dance & Company	57,961	46,973	23,663
Maritime Museum Association of San Diego	174,954	227,278	117,078

Special Promotional Programs

Special Promotions

Organization / Program	FY2019 Actual	FY2020 Budget	FY2021 Adopted
Media Arts Center San Diego	96,602	95,601	48,043
Mingei International, Inc.	196,511	148,343	72,595
Mojalet Dance Collective	15,189	13,803	8,011
Moxie Theatre, Inc.	27,075	33,035	17,510
Museum of Contemporary Art San Diego	267,441	280,383	130,766
Museum of Photographic Arts	229,051	113,441	49,403
New Americans Museum	38,529	34,205	22,857
NTC Foundation	191,782	184,119	117,392
Old Globe Theatre	491,017	459,050	231,414
Opera Neo	17,902	22,141	13,169
Outside the Lens	55,231	51,676	27,638
Pacific Arts Movement	67,295	72,099	36,735
Persian Cultural Center	42,615	40,156	22,147
Playwrights Project	42,174	46,615	24,581
Poway Center for the Performing Arts Foundation	66,449	62,924	35,389
Prophet World Beat Productions	33,647	35,607	18,171
Putnam Foundation dba Timken Museum of Art	126,939	144,678	85,668
Quilt San Diego	-	-	13,920
Resounding Joy, Inc.	26,942	27,826	13,015
Reuben H. Fleet Science Center	352,986	293,786	178,101
SACRA PROFANA	15,042	16,974	7,818
San Diego Air & Space Museum	294,897	296,615	146,374
San Diego Archaeological Center	32,518	30,307	15,449
San Diego Art Institute	48,304	51,634	17,466
San Diego Automotive Museum	56,795	54,352	30,656
San Diego Ballet	48,322	45,702	28,157
San Diego Center for Jewish Culture	137,311	125,468	64,214
San Diego Chapter of Sweet Adelines Intl	-	-	5,715
San Diego Children's Choir	62,497	55,691	35,607
San Diego Chinese Historical Society and Museum	-	18,134	12,535
San Diego Civic Youth Ballet	77,077	65,423	28,661
San Diego Comic Convention	489,802	370,237	219,058
San Diego Cultural Arts Alliance	-	-	6,502
San Diego Dance Theater	45,419	48,500	26,856
San Diego Early Music Society	14,986	12,205	8,133
San Diego Guild of Puppetry, Inc.	12,887	12,058	7,042
San Diego Historical Society	165,335	176,850	89,582
San Diego Junior Theatre	83,822	89,822	50,536
San Diego Master Chorale	12,923	-	7,306
San Diego Model Railroad Museum, Inc.	70,057	74,551	42,913
San Diego Museum Council, Inc.	23,368	25,219	11,660
San Diego Museum of Art	366,448	392,310	189,854
San Diego Museum of Man	236,273	228,835	103,100
San Diego Musical Theatre	87,466	105,780	52,773
San Diego Opera Association	397,566	392,006	159,369
San Diego Pro Arte Voices	9,041	7,758	6,232
San Diego Repertory Theatre	203,636	173,705	117,379
San Diego Society of Natural History, dba San Diego Natural History Museum	426,696	392,101	188,097
San Diego Sports Association (previously San Diego Hall of Champions)	115,775	65,310	22,141
San Diego Symphony Orchestra Association	490,787	458,799	235,509

Special Promotional Programs

Special Promotions

Organization / Program	FY2019 Actual	FY2020 Budget	FY2021 Adopted
San Diego Theatres, Inc.	-	340,741	-
San Diego Watercolor Society	33,848	30,301	19,460
San Diego Winds	17,511	16,346	-
San Diego Women's Chorus	-	14,712	9,298
San Diego Writers Ink	20,880	24,861	12,476
San Diego Young Artists Music Academy	11,741	8,428	8,447
San Diego Youth Symphony and Conservatory	136,783	132,666	62,043
Save Our Heritage Organisation	89,925	88,688	47,842
Scripps Ranch Theatre	26,833	22,888	12,932
So Say We All	10,024	15,402	7,021
Space 4 Art, Inc.	35,184	26,028	17,666
Spreckels Organ Society	36,538	27,834	16,399
The AjA Project	43,013	49,488	25,848
The New Children's Museum	199,162	204,476	104,750
The PGK Project, Inc.	14,318	16,387	9,720
THE ITALIAN CULTURAL CENTER OF SAN DIEGO	-	-	10,230
Theater and Arts Foundation of San Diego, dba La Jolla Playhouse	454,036	457,525	229,027
transcenDANCE Youth Arts Project	21,781	38,624	20,648
Vanguard Culture	-	-	5,000
Veterans Memorial Center	20,541	24,715	7,677
Villa Musica	78,490	77,564	41,010
Westwind Brass	5,824	6,133	5,000
Wheelchair Dancers Organization	-	-	5,000
Women's History Reclamation Project, Inc.	-	17,894	13,430
Write Out Loud	12,269	20,128	10,457
Youth Philharmonic Orchestra	8,397	11,044	5,721
Write Out Loud	12,269	20,128	10,457
Young Audiences of San Diego	-	97,083	55,335
Youth Philharmonic Orchestra	8,397	11,044	5,721
Organizational Support Subtotal	\$ 10,065,625	\$ 10,065,625	\$ 5,066,572
Other			
Cultural Affairs Department, Arts and Culture Administration	\$ 1,029,509	\$ 1,336,596	\$ 2,090,553
Arts, Culture, and Community Festivals - Allocation Adjustment	100,000	77,396	-
Arts, Culture, and Community Festivals - Horton Plaza	420,000	420,000	-
Arts, Culture, and Community Festivals - Mayor/City Council	400,000	400,000	-
Allocations			
Arts, Culture, and Community Festivals - Public Art Fund	578,445	555,771	-
Other Subtotal	\$ 2,527,954	\$ 2,789,763	\$ 2,090,553
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 13,982,514	\$ 14,244,323	\$ 7,856,531
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 12,561,050	\$ 12,560,300	\$ 12,560,050
Mission Bay Park/Balboa Park Improvements	1,423,475	1,430,751	1,432,430
PETCO Park	9,278,997	9,292,250	9,291,500
Stadium Operations	4,044,213	-	-
Trolley Extension Reserve	1,064,000	925,799	1,064,500
Capital Improvements Subtotal	\$ 28,371,735	\$ 24,209,100	\$ 24,348,480
TOTAL CAPITAL IMPROVEMENTS	\$ 28,371,735	\$ 24,209,100	\$ 24,348,480
ECONOMIC DEVELOPMENT PROGRAMS			
Citywide Economic Development			
California Western School of Law	\$ -	\$ 40,000	\$ -

Special Promotional Programs

Special Promotions

Organization / Program	FY2019 Actual	FY2020 Budget	FY2021 Adopted
CONNECT Foundation	-	40,000	-
CleanTECH San Diego	30,000	-	-
CyberHive, Inc.	85,000	-	-
Economic Development Corporation San Diego County	35,000	60,000	-
EvoNexus (formerly CommNexus San Diego)	35,000	45,000	-
Hera Labs	35,000	-	-
Maritime Alliance Foundation	40,000	-	-
Mission Trails Regional Park Foundation, Inc.	35,000	40,000	-
San Diego Venture Group	-	40,000	-
Scintillon Institute	20,000	-	-
Startup San Diego	-	50,000	-
Citywide Economic Development Subtotal	\$ 315,000	\$ 315,000	\$ -
Economic Development and Tourism Support			
American Youth Hostels, Inc. dba Hostelling International USA	\$ 35,000	\$ -	\$ -
Biocom Institute	35,000	-	-
Biocom San Diego	-	40,000	-
Cabrillo National Monument Inc	35,000	38,200	-
California Western School of Law	20,000	-	-
CleanTECH San Diego	-	38,200	-
CONNECT Foundation	35,000	-	-
CyberHive, Inc.	-	38,200	-
Downtown San Diego Partnership Foundation	35,000	38,200	-
Finnish-American Chamber of Commerce Cal. Chapter, Inc.	20,000	28,600	-
GRID Alternatives San Diego	23,629	-	-
LaunchBio, Inc.	35,000	40,000	-
North Park Main Street	35,000	-	-
North Park Organization of Business	-	40,000	-
Otay Mesa Chamber of Commerce	35,000	40,000	-
Pro Kids Golf Academy	-	25,800	-
San Diego County Bicycle Coalition	35,000	-	-
San Diego Diplomacy Council	35,000	40,000	-
San Diego French-American Chamber of Commerce	30,000	39,500	-
San Diego Venture Group	35,000	-	-
Scintillon Institute	-	38,200	-
South County Economic Development Council	35,000	40,000	-
Startup San Diego	35,000	-	-
Swedish-American Chamber of Commerce	16,000	20,000	-
The Maritime Alliance	-	40,000	-
Travelers Aid Society of San Diego	35,000	40,000	-
University of San Diego	35,000	40,000	-
US Green Building Council SD Chapter	30,625	35,100	-
WOFI Honor	33,100	-	-
Unallocated	1,646	-	-
Economic Development and Tourism Support Subtotal	\$ 700,000	\$ 700,000	\$ -
Other			
Business Expansion, Attraction, and Retention (BEAR)	\$ 940,798	\$ 847,200	\$ 847,200
Economic Development Program Administration	178,756	180,000	180,000
Other Subtotal	\$ 1,119,554	\$ 1,027,200	\$ 1,027,200
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$ 2,134,554	\$ 2,042,200	\$ 1,027,200
SAFETY AND MAINTENANCE OF VISITOR RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			

Special Promotional Programs

Special Promotions

Organization / Program	FY2019 Actual	FY2020 Budget	FY2021 Adopted
Discretionary Transient Occupancy Tax Support to General Fund	\$ 23,391,444	\$ 24,284,744	\$ 16,231,543
Mission Bay Park/Balboa Park Improvements	460,209	424,702	432,406
Convention Center	3,544,969	2,064,845	1,099,865
PETCO Park	4,459,902	3,435,627	2,908,265
Stadium Operations	2,894,741	1,585,081	-
Cultural Affairs Department, Special Events Administration	1,212,456	1,228,422	963,876
TOT Administration and Promotional Activities	43,834,666	55,233,306	26,364,548
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 79,798,387	\$ 88,256,727	\$ 48,000,503
TOTAL SAFETY AND MAINTENANCE OF VISITOR RELATED FACILITIES 2021	\$ 79,798,387	\$ 88,256,727	\$ 48,000,503
SUMMARY			
ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 13,982,514	\$ 14,244,323	\$ 7,856,531
CAPITAL IMPROVEMENTS	28,371,735	24,209,100	24,348,480
ECONOMIC DEVELOPMENT PROGRAMS	2,134,554	2,042,200	1,027,200
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	79,798,387	88,256,727	48,000,503
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 124,287,190	\$ 128,752,350	\$ 81,232,714

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,824,426	\$ 1,602,512	\$ 813
TOTAL BALANCE AND RESERVES	\$ 2,824,426	\$ 1,602,512	\$ 813
REVENUE			
Fines Forfeitures and Penalties	\$ 13,180	\$ -	\$ -
Licenses and Permits	49,205	75,000	75,000
Other Revenue	256	-	-
Transfers In	3,949,600	3,949,600	-
Transient Occupancy Taxes	118,957,220	123,423,722	81,157,714
TOTAL REVENUE	\$ 122,969,461	\$ 127,448,322	\$ 81,232,714
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 125,793,887	\$ 129,050,834	\$ 81,233,527
OPERATING EXPENSE			
Personnel Expenses	\$ 978,926	\$ 1,200,245	\$ 1,172,213
Fringe Benefits	385,332	466,536	472,565
Supplies	17,544	23,649	25,083
Contracts	58,671,723	70,124,611	34,128,382
Information Technology	424,345	368,839	336,660
Energy and Utilities	8,607	8,100	8,700
Other Expenses	3,488	500	2,000
Transfers Out	63,701,410	56,559,870	45,020,559
TOTAL OPERATING EXPENSE	\$ 124,191,375	\$ 128,752,350	\$ 81,166,162
TOTAL EXPENSE	\$ 124,191,375	\$ 128,752,350	\$ 81,166,162
BALANCE	\$ 1,602,512	\$ 298,484	\$ 67,365
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 125,793,887	\$ 129,050,834	\$ 81,233,527

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Special Promotional Programs



Page Intentionally Left Blank

Stadium Operations



Page Intentionally Left Blank

Stadium Operations



Description

The San Diego County Credit Union (SDCCU) Stadium special revenue fund supports daily operations at the stadium which has become an icon in the American sports and entertainment scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity within the community. In 2017 San Diego County Credit Union purchased the naming rights to the stadium.

SDCCU Stadium has hosted three Super Bowls, two Major League Baseball All-Star Games, two World Series, as well as the Division I/NCAA San Diego State Aztec Football program. The Stadium remains visible to the nation's eyes through the annual Holiday Bowl, attracting hundreds of thousands of out-of-state visitors to San Diego each year. SDCCU Stadium has become a mecca for all types of soccer. Professional, CONCACAF, US National Men's and Women's Soccer teams and the Mexican National Soccer team play to large crowds on virtually every appearance. The Stadium's parking lot continues to provide the public with access to Stadium property. The parking lot and the practice field, a 188,000 square foot turf field area, host nearly 220 days of events annually generated by 70 different events. Stadium staff works closely with several agencies in the pursuit of new events for San Diego. SDCCU stadium works regularly with the largest concert promoter in the world, Live Nation, bringing the biggest concerts to the stadium. Artists such as Beyoncé, Guns n' Roses, U2 and Coldplay have brought over 200,000 people through its gates. More major concerts are planned for the upcoming year.

Stadium Operations



Page Intentionally Left Blank

Stadium Operations

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	2.00	2.00	0.17	(1.83)
Personnel Expenditures	\$ 355,161	\$ 408,473	\$ 25,371	\$ (383,102)
Non-Personnel Expenditures	14,123,467	13,941,993	1,907,039	(12,034,954)
Total Department Expenditures	\$ 14,478,627	\$ 14,350,466	\$ 1,932,410	\$ (12,418,056)
Total Department Revenue	\$ 13,279,420	\$ 7,050,373	\$ 117,961	\$ (6,932,412)

Stadium Operations Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administration	\$ 5,063,800	\$ 4,973,257	\$ 1,428,160	\$ (3,545,097)
Operations	9,414,827	9,377,209	504,250	(8,872,959)
Total	\$ 14,478,627	\$ 14,350,466	\$ 1,932,410	\$ (12,418,056)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administration	2.00	2.00	0.17	(1.83)
Total	2.00	2.00	0.17	(1.83)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
General Fund Transfer Addition of a one-time transfer to the General Fund.	0.00	\$ 948,431	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	66,275	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(8,016)	(270,000)
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(48,333)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(97,920)	-

Stadium Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Stadium Reductions	(1.83)	(277,166)	-
Reduction of 1.00 Facility Manager and 1.00 Program Manager associated with the sale of the Stadium.			
Reduction of Supplies and Maintenance Cost	0.00	(412,182)	-
Reduction of non-personnel expenditures associated with supplies, pipe fittings, fertilizer, and repair and maintenance.			
Reduction of City Services Billed	0.00	(1,700,000)	-
Reduction of non-personnel expenditures for city services billed associated with the sale of the stadium.			
Stadium Operations to SDSU by August 1	0.00	(1,917,215)	(235,922)
Reduction of revenue and non-personnel expenditures associated with the transfer of stadium operations to San Diego State University.			
Stadium Closure	0.00	(3,125,549)	(5,512,581)
Reduction of non-personnel expenditures and revenue associated with the sale of the stadium.			
Stadium Closure	0.00	(5,846,381)	-
Reduction of non-discretionary expenditures associated with the sale of the stadium.			
Revenue Addition	0.00	-	353,883
Addition of one-time revenue for tenant's office rent and naming rights of SDCCU Stadium			
Revised Revenue	0.00	-	(1,267,792)
Adjustment to reflect revised revenue projections due to fewer scheduled events and the pending sale of the stadium.			
Total	(1.83)	\$ (12,418,056)	\$ (6,932,412)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 199,345	\$ 237,447	\$ 19,661	(217,786)
Fringe Benefits	155,815	171,026	5,710	(165,316)
PERSONNEL SUBTOTAL	355,161	408,473	25,371	(383,102)
NON-PERSONNEL				
Supplies	\$ 420,879	\$ 599,033	\$ 17,267	(581,766)
Contracts	7,578,726	7,065,442	731,069	(6,334,373)
Information Technology	49,710	48,333	11,533	(36,800)
Energy and Utilities	1,987,593	2,183,278	198,739	(1,984,539)
Other	9	-	-	-
Transfers Out	4,037,541	4,045,907	948,431	(3,097,476)
Capital Expenditures	49,008	-	-	-
NON-PERSONNEL SUBTOTAL	14,123,467	13,941,993	1,907,039	(12,034,954)
Total	\$ 14,478,627	\$ 14,350,466	\$ 1,932,410	\$ (12,418,056)

Stadium Operations

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 50	\$ -	\$ -	-
Licenses and Permits	8,250	8,000	-	(8,000)
Other Revenue	635,268	567,000	102,961	(464,039)
Rev from Money and Prop	5,680,713	4,890,292	15,000	(4,875,292)
Rev from Other Agencies	3,799	-	-	-
Transfers In	6,951,339	1,585,081	-	(1,585,081)
Total	\$ 13,279,420	\$ 7,050,373	\$ 117,961	\$ (6,932,412)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001171	Facility Manager	1.00	1.00	0.08	\$ 50,128 - 184,332	\$ 11,116
20001234	Program Coordinator	1.00	1.00	0.08	28,080 - 147,160	8,545
FTE, Salaries, and Wages Subtotal		2.00	2.00	0.17		\$ 19,661

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,869	\$ 4,002	\$ -	(4,002)
Flexible Benefits	24,877	30,949	2,196	(28,753)
Long-Term Disability	-	-	69	69
Medicare	3,153	3,327	285	(3,042)
Other Post-Employment Benefits	10,284	12,250	1,048	(11,202)
Retiree Medical Trust	144	240	49	(191)
Retirement 401 Plan	-	-	-	-
Retirement ADC	97,780	99,974	-	(99,974)
Risk Management Administration	1,742	2,410	176	(2,234)
Supplemental Pension Savings Plan	13,374	16,906	1,809	(15,097)
Unemployment Insurance	320	353	30	(323)
Workers' Compensation	272	615	48	(567)
Fringe Benefits Subtotal	\$ 155,815	\$ 171,026	\$ 5,710	\$ (165,316)
Total Personnel Expenditures			\$ 25,371	

Stadium Operations

Revenue and Expense Statement (Non-General Fund)

Stadium Operations Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 8,771,945	\$ 7,572,738	\$ 1,804,156
Continuing Appropriation - CIP	808,734	802,755	802,755
TOTAL BALANCE AND RESERVES	\$ 9,580,680	\$ 8,375,493	\$ 2,606,911
REVENUE			
Charges for Services	\$ 50	\$ -	-
Licenses and Permits	8,250	8,000	-
Other Revenue	635,268	567,000	102,961
Revenue from Other Agencies	3,799	-	-
Revenue from Use of Money and Property	5,680,713	4,890,292	15,000
Transfers In	6,951,339	1,585,081	-
TOTAL REVENUE	\$ 13,279,420	\$ 7,050,373	\$ 117,961
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 22,860,099	\$ 15,425,866	\$ 2,724,872
OPERATING EXPENSE			
Personnel Expenses	\$ 199,345	\$ 237,447	\$ 19,661
Fringe Benefits	155,815	171,026	5,710
Supplies	420,879	599,033	17,267
Contracts	7,578,726	7,065,442	731,069
Information Technology	49,710	48,333	11,533
Energy and Utilities	1,987,593	2,183,278	198,739
Other Expenses	9	-	-
Transfers Out	4,037,541	4,045,907	948,431
Capital Expenditures	49,008	-	-
TOTAL OPERATING EXPENSE	\$ 14,478,627	\$ 14,350,466	\$ 1,932,410
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 5,979	\$ -	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 5,979	\$ -	-
TOTAL EXPENSE	\$ 14,484,606	\$ 14,350,466	\$ 1,932,410
RESERVES			
Continuing Appropriation - CIP	\$ 802,755	\$ 802,755	\$ 802,755
TOTAL RESERVES	\$ 802,755	\$ 802,755	\$ 802,755
BALANCE***	\$ 7,572,738	\$ 272,645	\$ (10,293)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 22,860,099	\$ 15,425,866	\$ 2,724,872

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

*** The Central Stores Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2021 to address negative balances.

Storm Drain Fund



Page Intentionally Left Blank



Description

The Storm Water Department designs, operates, and maintains the City's storm drain system. The City collects a fee via the water service billing process to partially fund the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.

Storm Drain Fund



Page Intentionally Left Blank

Storm Drain Fund

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	5,428,474	5,700,000	5,700,000	-
Total Department Expenditures	\$ 5,428,474	\$ 5,700,000	\$ 5,700,000	\$ -
Total Department Revenue	\$ 5,496,910	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Storm Drain Fund	\$ 5,428,474	\$ 5,700,000	\$ 5,700,000	-
Total	\$ 5,428,474	\$ 5,700,000	\$ 5,700,000	\$ -

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Total	0.00	\$ -	\$ -

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 56,400	\$ 65,000	\$ 65,000	-
Transfers Out	5,372,074	5,635,000	5,635,000	-
NON-PERSONNEL SUBTOTAL	5,428,474	5,700,000	5,700,000	-
Total	\$ 5,428,474	\$ 5,700,000	\$ 5,700,000	\$ -

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 5,496,910	\$ 5,700,000	\$ 5,700,000	-
Total	\$ 5,496,910	\$ 5,700,000	\$ 5,700,000	\$ -

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 901,350	\$ 969,786	\$ 724,742
TOTAL BALANCE AND RESERVES	\$ 901,350	\$ 969,786	\$ 724,742
REVENUE			
Charges for Services	\$ 5,496,910	\$ 5,700,000	\$ 5,700,000
TOTAL REVENUE	\$ 5,496,910	\$ 5,700,000	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,398,260	\$ 6,669,786	\$ 6,424,742
OPERATING EXPENSE			
Contracts	\$ 56,400	\$ 65,000	\$ 65,000
Transfers Out	5,372,074	5,635,000	5,635,000
TOTAL OPERATING EXPENSE	\$ 5,428,474	\$ 5,700,000	\$ 5,700,000
TOTAL EXPENSE	\$ 5,428,474	\$ 5,700,000	\$ 5,700,000
BALANCE	\$ 969,786	\$ 969,786	\$ 724,742
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,398,260	\$ 6,669,786	\$ 6,424,742

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Storm Water



Page Intentionally Left Blank



Description

The Storm Water Department protects and enhances San Diego's vibrant communities through exceptional public service and infrastructure that not only reflects the importance of clean water and flood management, but also that stormwater is a valuable resource which supports public health, the economy, the environment, and our water supply.

The vision is:

Creating vibrant, sustainable communities through innovative flood risk reduction and water quality management

The mission is:

To build and maintain efficient stormwater infrastructure for safe, sustainable and thriving San Diego communities

Goals and Objectives

Goal 1: Protect and improve stormwater quality and reduce flood risk

- Deliver a highly functional stormwater conveyance system to safeguard our communities from floods
- Implement a proactive and efficient stormwater program to protect and improve water quality at beaches, bays, and other receiving waters and to comply with regulatory requirements
- Use stormwater as a resource to boost our local water supply

Goal 2: Ensure excellence in customer service and stewardship

- Provide exceptional customer service and foster public partnership in all we do
- Provide community benefits through our work
- Foster a high-performance culture with a motivated and innovative workforce
- Promote fiscal stability

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Percentage of storm water pump stations operating at 80% capacity ¹	100%	100%	100%	90%	100%
Percentage of planned channel clearing completed on schedule	100%	67%	100%	100%	100%
Percentage of reported illegal discharge cases investigated	100%	100%	100%	100%	100%
Percentage of funded Watershed Quality Improvement Plan (WQIP) activities implemented	100%	100%	100%	100%	100%
Percentage of funded storm drain inlet cleanings implemented ²	100%	80%	100%	77%	100%
Percentage of service requests responded to within assigned time frames	90%	90%	90%	90%	90%
Number of failed storm drain pipes	0	11	0	8	0
Miles of streets swept annually ³	117,000	91,836	117,000	90,000	117,000
Percentage of progress towards achieving the final bacteria Total Maximum Daily Load (TMDL) wet weather storm sample compliance threshold. ⁴	81%	86%	84%	TBD	85%

1. Pump Station L was out of service for several months due to motor failure.
2. Reduced storm drain inlet inspections are a result of crews working storm patrol and managing bypass pump locations.
3. Reduced mileage is primarily due to canceled sweeps caused by rainy days.
4. Analysis of water quality monitoring data is ongoing and is anticipated to be completed by the end of July.

Department Summary¹

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	0.00	0.00	212.75	212.75
Personnel Expenditures	\$ -	\$ -	\$ 23,563,474	\$ 23,563,474
Non-Personnel Expenditures	-	-	23,957,965	23,957,965
Total Department Expenditures	\$ -	\$ -	\$ 47,521,439	\$ 47,521,439
Total Department Revenue	\$ -	\$ -	\$ 13,583,079	\$ 13,583,079

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administration	\$ -	\$ -	\$ 1,048,397	\$ 1,048,397
Operations & Maintenance	-	-	31,745,988	31,745,988
Pollution Prevention	-	-	14,727,054	14,727,054
Total	\$ -	\$ -	\$ 47,521,439	\$ 47,521,439

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Administration	0.00	0.00	5.00	5.00
Operations & Maintenance	0.00	0.00	157.75	157.75
Pollution Prevention	0.00	0.00	50.00	50.00
Total	0.00	0.00	212.75	212.75

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Storm Water Department Transfer of 209.00 FTE positions, non-personnel expenditures and associated revenue from the Transportation Department to the new Storm Water Department.	209.00	\$ 45,226,674	\$ 13,187,079
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	6,988,626	-

¹ In the Fiscal Year 2021 Adopted Budget, the Transportation & Storm Water Department was renamed the Transportation Department and the storm water functions were moved over to the new Storm Water Department. Prior year actuals and budget can be found in the Transportation Department budget pages, previously known as the Transportation & Storm Water Department, under the Storm Water Division.

Storm Water

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Storm Water Department Director Addition of 1.00 Department Director to lead the new Storm Water Department.	1.00	382,089	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	123,591	-
Non-standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements	3.25	106,485	-
Storm Water Department Fiscal Program Manager Repurpose of 1.00 Supervising Management Analyst to 1.00 Program Manager to support fiscal operations and best practices in the new Storm Water Department.	0.00	119	-
Storm Water Department Deputy Director Repurpose of 1.00 Assistant Deputy Director to 1.00 Deputy Director in the new Storm Water Department to lead the programmatic implementation of the Operations & Maintenance Division.	0.00	(2,530)	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(18,083)	-
Position Amendment Reduction of 0.50 Clerical Assistant 2 in the Storm Water Division.	(0.50)	(30,386)	-
Reduction of Reinspection Fee Development Reduction of non-personnel expenditures associated with consultant services for Storm Water reinspection fee development.	0.00	(40,000)	-
Reduction of Geographic Information System Services Reduction of non-personnel expenditures associated with the digitizing of storm drain data.	0.00	(50,000)	-
Reduction of Street Sweeping Optimization Reduction of non-personnel expenditures associated with the optimization of street sweeping routes.	0.00	(75,000)	-
Reduction of Data Services Reduction of non-personnel expenditures associated with consultant services for Catch Basin and Street Sweeping Data.	0.00	(90,000)	-
Reduction of Asset Ownership Verification Reduction of non-personnel expenditures for asset research associated with engineering evaluations, and increased flood risk.	0.00	(100,000)	-
Reduction of Policy and Regulatory Support Reduction of non-personnel expenditures associated with regulatory support with the Regional Board.	0.00	(100,000)	-

Storm Water

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Urban Corp Services Reduction of non-personnel expenditures associated with Urban Corps of San Diego services to remove trash and debris along channels.	0.00	(100,000)	-
Reduction of Storm Water Monitoring Reduction of non-personnel expenditures associated with water quality sample testing and storm water monitoring.	0.00	(120,000)	-
Reduction of Equipment Rentals Reduction of non-personnel expenditures associated with specialized equipment rentals for storm drain inspections.	0.00	(130,000)	-
Reduction of Investigative Order Implementation Reduction of non-personnel expenditures that supports policy consulting services related to implementation of Regional Board investigative orders.	0.00	(175,000)	-
Reduction of Drainage and Engineering Analysis Reduction of non-personnel expenditures associated with drainage and engineering analyses of the Famosa Slough.	0.00	(200,000)	-
Reduction of Channel Inspection and Cleaning Reduction of non-personnel expenditures associated with channel inspection and clearing equipment for storm water channels.	0.00	(206,364)	-
Reduction of Alternative Compliance Program Reduction of non-personnel expenditures associated with consulting task orders for the Alternative Compliance Program.	0.00	(250,000)	-
Reduction of Trash Implementation Plan and WQIP Implementation Reduction non-personnel expenditures associated with consultant services related to Trash Implementation Plan, Water Quality Improvement Implementation Plan, grant application support, and sponsorship for Wildcoast and San Diego River Park Foundation.	0.00	(260,500)	-
Reduction of Hydrology and Hydraulic Engineering Studies Reduction of non-personnel expenditures associated with hydrology and hydraulic studies, analysis of erosion after rain events, and corrugated metal pipe assessment.	0.00	(300,000)	-
Reduction of Storm Water Monitoring Support Reduction of non-personnel expenditures associated with consultant services for storm water monitoring.	0.00	(305,000)	-
Reduction of Infrastructure and Asset Management Reduction of non-personnel expenditures associated with the Watershed Asset Management Plan and capital improvement project development.	0.00	(350,000)	-
Reduction of Supplies Reduction of non-personnel expenditures associated with rentals, materials, supplies and services.	0.00	(381,000)	-

Storm Water

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of Investigative Order Workplan Reduction of non-personnel expenditures related to the Investigative Order workplan.	0.00	(382,282)	-
Reduction of Pump Station Maintenance & Repair Reduction of non-personnel expenditures associated with equipment for storm water pump replacement and repair.	0.00	(395,000)	-
Reduction of Watershed Consulting Services Reduction of non-personnel expenditure associated with reporting on Water Quality Improvement Plans, Jurisdictional Runoff Maintenance Plans, and future pilot studies.	0.00	(495,000)	-
Reduction of Environmental Permitting Services Reduction of non-personnel expenditures associated to habitat mitigation and environmental permitting efforts necessary to perform channel maintenance and other critical flood risk reduction functions.	0.00	(750,000)	-
Revised Parking Meter District Revenue Adjustment to reflect revised Parking Meter District revenue projections from the Parking Meter District Administration Fund to support street sweeping services and drain inlet cleaning.	0.00	-	396,000
Total	212.75	\$ 47,521,439	\$ 13,583,079

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 14,172,329	\$ 14,172,329
Fringe Benefits	-	-	9,391,145	9,391,145
PERSONNEL SUBTOTAL	-	-	23,563,474	23,563,474
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 1,689,160	\$ 1,689,160
Contracts	-	-	19,925,894	19,925,894
Information Technology	-	-	1,106,659	1,106,659
Energy and Utilities	-	-	1,032,226	1,032,226
Other	-	-	4,026	4,026
Capital Expenditures	-	-	200,000	200,000
NON-PERSONNEL SUBTOTAL	-	-	23,957,965	23,957,965
Total	\$ -	\$ -	\$ 47,521,439	\$ 47,521,439

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ -	\$ -	\$ 1,901,979	\$ 1,901,979
Fines Forfeitures and Penalties	-	-	5,381,439	5,381,439
Rev from Other Agencies	-	-	599,661	599,661
Transfers In	-	-	5,700,000	5,700,000
Total	\$ -	\$ -	\$ 13,583,079	\$ 13,583,079

Storm Water

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	0.00	2.00	\$ 33,605 - 40,459	\$ 69,875
20000024	Administrative Aide 2	0.00	0.00	2.00	45,444 - 54,769	88,077
20001202	Assistant Deputy Director	0.00	0.00	1.00	28,080 - 147,160	131,602
20000070	Assistant Engineer-Civil	0.00	0.00	5.00	61,752 - 74,407	354,463
20000143	Associate Engineer-Civil	0.00	0.00	8.00	71,099 - 85,860	664,884
20000119	Associate Management Analyst	0.00	0.00	2.00	57,691 - 69,723	126,375
20000162	Associate Planner	0.00	0.00	10.00	69,950 - 84,531	762,824
20000655	Biologist 2	0.00	0.00	5.00	65,925 - 80,182	377,053
20000236	Cement Finisher	0.00	0.00	3.00	53,602 - 64,230	188,194
20000306	Code Compliance Officer	0.00	0.00	5.00	39,728 - 47,807	227,578
20000307	Code Compliance Supervisor	0.00	0.00	1.00	45,766 - 54,769	52,849
20001101	Department Director	0.00	0.00	1.00	63,127 - 239,144	192,067
20001168	Deputy Director	0.00	0.00	2.00	50,128 - 184,332	271,115
20000105	Development Project Manager 3	0.00	0.00	1.00	81,949 - 99,074	95,602
20000426	Equipment Operator 1	0.00	0.00	6.00	40,223 - 48,151	282,109
20000429	Equipment Operator 1	0.00	0.00	2.00	40,223 - 48,151	95,100
20000430	Equipment Operator 2	0.00	0.00	4.00	44,133 - 52,771	200,110
20000436	Equipment Operator 3	0.00	0.00	3.00	46,045 - 55,134	154,403
20000418	Equipment Technician 1	0.00	0.00	5.00	38,418 - 46,024	215,437
20000423	Equipment Technician 2	0.00	0.00	4.00	42,156 - 50,257	195,484
20000461	Field Representative	0.00	0.00	2.00	34,486 - 41,533	81,622
20000501	Heavy Truck Driver 2	0.00	0.00	11.00	40,094 - 48,344	512,288
20000293	Information Systems Analyst 3	0.00	0.00	1.00	63,342 - 76,578	76,586
90001073	Management Intern - Hourly	0.00	0.00	3.25	28,080 - 31,158	98,410
20000658	Motor Sweeper Operator	0.00	0.00	17.00	43,209 - 51,761	845,803
20000646	Motor Sweeper Supervisor	0.00	0.00	2.00	49,698 - 59,539	113,969
20000672	Parking Enforcement Officer 1	0.00	0.00	10.00	39,943 - 48,001	464,700
20000663	Parking Enforcement Officer 2	0.00	0.00	1.00	43,811 - 52,771	52,770
20000670	Parking Enforcement Supervisor	0.00	0.00	1.00	50,690 - 60,902	58,708
20000680	Payroll Specialist 2	0.00	0.00	2.00	40,726 - 49,171	85,353
20000701	Plant Process Control Electrician	0.00	0.00	3.00	66,445 - 79,775	229,356
20000703	Plant Process Control Supervisor	0.00	0.00	1.00	72,220 - 87,355	87,360
20001222	Program Manager	0.00	0.00	3.00	50,128 - 184,332	321,059
20000761	Project Officer 1	0.00	0.00	1.00	71,099 - 85,860	71,094
20000763	Project Officer 2	0.00	0.00	1.00	81,949 - 99,074	99,070
20000783	Public Information Clerk	0.00	0.00	2.00	33,605 - 40,459	77,385
20001050	Public Works Superintendent	0.00	0.00	2.00	74,708 - 90,200	180,420
20001032	Public Works Supervisor	0.00	0.00	6.00	52,857 - 63,987	382,606
20000885	Senior Civil Engineer	0.00	0.00	4.00	81,949 - 99,074	376,098

Storm Water

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000015	Senior Management Analyst	0.00	0.00	1.00	63,342 - 76,578	63,336
20000918	Senior Planner	0.00	0.00	7.00	80,579 - 97,427	679,067
21000400	Storm Water Compliance Manager	0.00	0.00	3.00	77,867 - 94,476	281,511
21000182	Storm Water Environmental Specialist	0.00	0.00	2.00	76,080 - 92,117	184,115
21000375	Storm Water Inspector II	0.00	0.00	8.00	58,765 - 71,249	475,319
21000402	Storm Water Inspector III	0.00	0.00	2.00	64,739 - 78,447	136,808
21000401	Supervising Storm Water Inspector	0.00	0.00	2.00	71,163 - 86,289	166,169
20001044	Utility Supervisor	0.00	0.00	2.00	46,389 - 55,456	106,917
20001051	Utility Worker 1	0.00	0.00	19.00	32,573 - 38,740	674,526
20001053	Utility Worker 2	0.00	0.00	19.00	35,560 - 42,328	787,845
20001058	Welder	0.00	0.00	1.00	47,335 - 56,767	56,763
20000756	Word Processing Operator	0.00	0.00	1.50	33,605 - 40,459	51,879
	Adjust Budget To Approved Levels					147,211
	Bilingual - Regular					4,368
	Budgeted Vacancy Factor					(451,754)
	Electrician Cert Pay					7,539
	Infrastructure In-Training Pay					5,168
	Infrastructure Registration Pay					153,531
	Night Shift Pay					32,713
	Overtime Budgeted					1,415,150
	Plant/Tank Vol Cert Pay					2,184
	Reg Pay For Engineers					132,776
	Sick Leave - Hourly					1,582
	Termination Pay Annual Leave					15,831
	Vacation Pay In Lieu					81,917
FTE, Salaries, and Wages Subtotal		0.00	0.00	212.75		\$ 14,172,329

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 37,785	\$ 37,785
Flexible Benefits	-	-	2,319,984	2,319,984
Long-Term Disability	-	-	42,242	42,242
Medicare	-	-	178,542	178,542
Other Post-Employment Benefits	-	-	1,268,039	1,268,039
Retiree Medical Trust	-	-	17,983	17,983
Retirement 401 Plan	-	-	9,058	9,058
Retirement ADC	-	-	3,831,961	3,831,961
Retirement DROP	-	-	17,712	17,712
Risk Management Administration	-	-	213,388	213,388
Supplemental Pension Savings Plan	-	-	885,727	885,727
Unemployment Insurance	-	-	18,742	18,742
Workers' Compensation	-	-	549,982	549,982

Storm Water

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits Subtotal	\$ -	\$ -	\$ 9,391,145	\$ 9,391,145
Total Personnel Expenditures			\$ 23,563,474	



Page Intentionally Left Blank

Sustainability



Page Intentionally Left Blank



Description

The Department of Sustainability leads the implementation of the City's Climate Action Plan which aims to achieve the greenhouse gas reduction targets set forth by the state of California. The Department facilitates innovative efforts across multiple City departments to enhance economic, social and environmental sustainability. These efforts promote renewable electricity; water and energy efficiency; zero waste; bicycling, walking, transit, smart growth and land use; and resiliency measures.

The vision is:

A sustainable and resilient city with opportunity in every community.

The mission is:

Leading San Diego in addressing climate change through equitable and innovative solutions to improve quality of life today and for future generations.

Goals and Objectives

Goal 1: *Engage city departments, residents, and businesses on solutions to meet Climate Action Plan (CAP) goals*

- Develop effective monitoring methodologies for CAP targets
- Support and drive new policies to reach CAP goals across the city
- Update CAP to reflect new technologies, data, market transformations, and business advancements and continue to set ambitious goals
- Showcase the city as a leader across the region, state, and country

Goal 2: *Develop and manage projects that strive to bring all municipal buildings and assets to zero net emissions.*

- Drive energy efficiency and energy conservation through equipment upgrades, operational changes, and active monitoring
- Educate, engage, and motivate city staff on opportunities for behavioral awareness and efficiency
- Execute implementation of multi-year, multi-project municipal energy strategy
- Provide reporting, analytics, and support to city departments to identify opportunities for increased energy savings and cost reductions

Goal 3: *Collaborate with local, state, and federal partners to implement climate change mitigation programs.*

- Establish a Community Choice Aggregation Joint Powers Authority (JPA) with one or more regional municipalities to meet 100% renewable electricity supply by 2035
- Coordinate with the appropriate local, state, and federal offices on transit & mobility programs, data, and projects to reduce transportation-related emissions
- Implement commercial and residential energy benchmarking programs.
- Participate in working groups to leverage resources, funding, and best practices in sustainability- and resiliency-related projects
- Track policy and regulatory changes in the state and region to identify opportunities and risks to the city's sustainability goals

Goal 4: *Continually assess and adopt technology solutions that improve sustainability and resiliency capabilities of the city.*

- Coordinate and partner with city departments to use software and hardware capabilities to identify and improve building performance, resiliency, and emissions profile.
- Leverage partnerships to develop applications on the city open data network to improve sustainability outcomes
- Enable residents and businesses to make better sustainability decisions through data capture, analysis, and sharing

Goal 5: *Implement sustainability programs and activities through a lens of social equity to address structural challenges in communities of concern.*

- Demonstrate positive impacts, both quantitative and qualitative, from sustainability projects in communities of concern.
- Proactively engage members of the public in the implementation and updates to the CAP
- Increase implementation of CAP goals within Communities of Concern so that they participate in climate change programs at an equal or greater rate than other areas of the City.
- Raise awareness and competency in equity among City staff to empower more inclusive decision-making on sustainability and resiliency.

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Annual CAP Report published showing progress towards GHG emission reductions	N/A	N/A	15%	24%	15%
Number of public/stakeholder outreach events on climate action/sustainability department programs/projects	N/A	N/A	15	15	15
Variance of citywide annual energy use projections from actuals	N/A	N/A	0.1	0.05	0.1
Percentage reporting compliance for benchmarking ordinance (commercial buildings only in first year) for Calendar Year 2019 ¹	N/A	N/A	60%	20%	80%
Amount of grants applied/received	N/A	N/A	3	3	3
Develop Equity Index Score to establish FY2020 baseline for use in CAP update and reporting in FY2021 and beyond. ²	N/A	N/A	100%	100%	N/A

1. In response to the global pandemic, the California Energy Commission has delayed taking any action on benchmarking reports for covered buildings until September 1, 2020
2. Equity Index Score was developed in FY2020. KPI will no longer be reported.



Page Intentionally Left Blank

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	25.35	26.25	26.75	0.50
Personnel Expenditures	\$ 2,799,142	\$ 3,636,908	\$ 3,976,527	\$ 339,619
Non-Personnel Expenditures	1,665,516	2,086,363	1,842,404	(243,959)
Total Department Expenditures	\$ 4,464,658	\$ 5,723,271	\$ 5,818,931	\$ 95,660
Total Department Revenue	\$ 4,792,970	\$ 4,180,739	\$ 4,700,084	\$ 519,345

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Sustainability	\$ -	\$ 1,054,467	\$ 832,903	\$ (221,564)
Total	\$ -	\$ 1,054,467	\$ 832,903	\$ (221,564)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Sustainability	0.00	4.00	4.00	0.00
Total	0.00	4.00	4.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Climate Action Plan Support Addition of non-personnel expenditures to support the Climate Action Plan.	0.00	\$ 250,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	67,071	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	15,505	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(154,140)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(400,000)	-

Sustainability

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Revenue	0.00	-	150,000
Adjustment to reflect revised revenue projections associated with a one-time grant.			
Total	0.00 \$	(221,564) \$	150,000

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 366,946	\$ 429,181	62,235
Fringe Benefits	-	123,912	128,748	4,836
PERSONNEL SUBTOTAL	-	490,858	557,929	67,071
NON-PERSONNEL				
Contracts	\$ -	\$ 409,109	\$ 257,245	(151,864)
Information Technology	-	154,500	17,729	(136,771)
NON-PERSONNEL SUBTOTAL	-	563,609	274,974	(288,635)
Total	\$ -	\$ 1,054,467	\$ 832,903	(221,564)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ -	\$ -	\$ 150,000	150,000
Total	\$ -	\$ -	\$ 150,000	150,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000303	Community Development Specialist 4	0.00	1.00	1.00	\$ 71,249 - 86,311	\$ 86,320
20001234	Program Coordinator	0.00	1.00	1.00	28,080 - 147,160	117,348
20001222	Program Manager	0.00	1.00	1.00	50,128 - 184,332	128,086
20000918	Senior Planner	0.00	1.00	1.00	80,579 - 97,427	97,427
FTE, Salaries, and Wages Subtotal		0.00	4.00	4.00		\$ 429,181

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Flexible Benefits	\$ -	\$ 51,239	\$ 44,837	(6,402)
Long-Term Disability	-	-	1,489	1,489
Medicare	-	5,321	6,224	903
Other Post-Employment Benefits	-	24,500	25,172	672
Retiree Medical Trust	-	918	1,073	155
Retirement 401 Plan	-	-	974	974
Retirement ADC	-	-	12,402	12,402
Risk Management Administration	-	4,820	4,236	(584)
Supplemental Pension Savings Plan	-	33,759	30,521	(3,238)
Unemployment Insurance	-	565	661	96
Workers' Compensation	-	2,790	1,159	(1,631)

Sustainability

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits Subtotal	\$ -	\$ 123,912	\$ 128,748	\$ 4,836
Total Personnel Expenditures			\$ 557,929	

Energy Conservation Program Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Sustainability	\$ 4,464,658	\$ 4,668,804	\$ 4,986,028	\$ 317,224
Total	\$ 4,464,658	\$ 4,668,804	\$ 4,986,028	\$ 317,224

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Sustainability	25.35	22.25	22.75	0.50
Total	25.35	22.25	22.75	0.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ 302,957	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	101,002	-
Addition of Information System Analyst 3 Addition of 1.00 Information System Analyst 3, non-personnel expenditures, and associated grant revenue to support the technology section.	1.00	91,277	90,890
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.50)	50,885	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	22,210	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	21,000	-

Sustainability

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(47,536)	(150,000)
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(87,110)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures in contractual services.	0.00	(137,461)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	428,455
Total	0.50 \$	317,224 \$	369,345

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 1,676,340	\$ 1,977,717	\$ 2,125,010	\$ 147,293
Fringe Benefits	1,122,802	1,168,333	1,293,588	125,255
PERSONNEL SUBTOTAL	2,799,142	3,146,050	3,418,598	272,548
NON-PERSONNEL				
Supplies	\$ 9,862	\$ 12,437	\$ 10,454	\$ (1,983)
Contracts	1,078,199	1,140,061	1,224,975	84,914
Information Technology	555,920	253,510	312,353	58,843
Energy and Utilities	14,432	6,100	14,348	8,248
Other	7,046	5,300	5,300	-
Transfers Out	-	101,130	-	(101,130)
Capital Expenditures	56	4,216	-	(4,216)
NON-PERSONNEL SUBTOTAL	1,665,516	1,522,754	1,567,430	44,676
Total	\$ 4,464,658	\$ 4,668,804	\$ 4,986,028	\$ 317,224

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 4,426,680	\$ 4,064,110	\$ 4,433,455	\$ 369,345
Other Revenue	222	-	-	-
Rev from Money and Prop	49,683	-	-	-
Rev from Other Agencies	315,781	116,629	116,629	-
Transfers In	605	-	-	-
Total	\$ 4,792,970	\$ 4,180,739	\$ 4,550,084	\$ 369,345

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	2.00	\$ 45,444 - 54,769	\$ 108,262
20000070	Assistant Engineer-Civil	1.00	1.00	1.00	61,752 - 74,407	71,798
20000143	Associate Engineer-Civil	3.00	3.00	3.00	71,099 - 85,860	239,813

Sustainability

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000119	Associate Management Analyst	2.00	2.00	2.00	57,691 - 69,723	119,535
20000303	Community Development Specialist 4	1.00	0.00	0.00	71,249 - 86,311	-
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	167,523
20001168	Deputy Director	1.00	1.00	1.00	50,128 - 184,332	139,506
20000293	Information Systems Analyst 3	0.00	0.00	1.00	63,342 - 76,578	63,336
20001073	Management Intern	0.00	0.00	0.75	28,080 - 31,158	21,057
90001073	Management Intern - Hourly	2.35	1.25	0.00	28,080 - 31,158	-
20001234	Program Coordinator	2.00	2.00	1.00	28,080 - 147,160	85,852
20001222	Program Manager	3.00	2.00	3.00	50,128 - 184,332	387,272
20000763	Project Officer 2	1.00	1.00	1.00	81,949 - 99,074	99,070
20000885	Senior Civil Engineer	2.00	2.00	2.00	81,949 - 99,074	196,654
20000015	Senior Management Analyst	2.00	3.00	3.00	63,342 - 76,578	212,043
20000918	Senior Planner	1.00	0.00	0.00	80,579 - 97,427	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	71,249 - 86,311	86,320
20000756	Word Processing Operator	1.00	1.00	0.00	33,605 - 40,459	-
	Infrastructure In-Training Pay					5,952
	Infrastructure Registration Pay					43,327
	Reg Pay For Engineers					55,480
	Vacation Pay In Lieu					22,210
FTE, Salaries, and Wages Subtotal		25.35	22.25	22.75		\$ 2,125,010

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 12,991	\$ 11,085	\$ 8,400	\$ (2,685)
Flexible Benefits	224,458	256,116	339,271	83,155
Long-Term Disability	-	-	6,934	6,934
Medicare	26,050	28,475	30,490	2,015
Other Post-Employment Benefits	118,730	128,625	157,325	28,700
Retiree Medical Trust	1,953	2,843	3,414	571
Retirement 401 Plan	289	-	-	-
Retirement ADC	589,100	546,605	539,362	(7,243)
Retirement DROP	2,056	2,127	2,127	-
Risk Management Administration	20,083	25,305	26,475	1,170
Supplemental Pension Savings Plan	118,259	150,574	166,786	16,212
Unemployment Insurance	2,731	2,863	3,078	215
Workers' Compensation	6,104	13,715	9,926	(3,789)
Fringe Benefits Subtotal	\$ 1,122,802	\$ 1,168,333	\$ 1,293,588	\$ 125,255
Total Personnel Expenditures			\$ 3,418,598	

Sustainability

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 673,292	\$ 1,002,774	\$ 838,200
Continuing Appropriation - CIP	861,000	725,813	745,686
TOTAL BALANCE AND RESERVES	\$ 1,534,292	\$ 1,728,587	\$ 1,583,886
REVENUE			
Charges for Services	\$ 4,426,680	\$ 4,064,110	\$ 4,433,455
Other Revenue	222	-	-
Revenue from Other Agencies	315,781	116,629	116,629
Revenue from Use of Money and Property	49,683	-	-
Transfers In	605	-	-
TOTAL REVENUE	\$ 4,792,970	\$ 4,180,739	\$ 4,550,084
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,327,262	\$ 5,909,326	\$ 6,133,970
OPERATING EXPENSE			
Personnel Expenses	\$ 1,676,340	\$ 1,977,717	\$ 2,125,010
Fringe Benefits	1,122,802	1,168,333	1,293,588
Supplies	9,862	12,437	10,454
Contracts	1,078,199	1,140,061	1,224,975
Information Technology	555,920	253,510	312,353
Energy and Utilities	14,432	6,100	14,348
Other Expenses	7,046	5,300	5,300
Transfers Out	-	101,130	-
Capital Expenditures	56	4,216	-
TOTAL OPERATING EXPENSE	\$ 4,464,658	\$ 4,668,804	\$ 4,986,028
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 134,017	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 134,017	\$ -	\$ -
TOTAL EXPENSE	\$ 4,598,675	\$ 4,668,804	\$ 4,986,028
RESERVES			
Continuing Appropriation - CIP	\$ 725,813	\$ 725,813	\$ 745,686
TOTAL RESERVES	\$ 725,813	\$ 725,813	\$ 745,686
BALANCE	\$ 1,002,774	\$ 514,709	\$ 402,256
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,327,262	\$ 5,909,326	\$ 6,133,970

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

TransNet



Page Intentionally Left Blank



Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

TransNet revenues are primarily allocated to the Transportation Department for traffic engineering and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The Department of Finance and Transportation Department are reimbursed for administrative oversight of the Fund.



Page Intentionally Left Blank

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	13,536,140	14,678,606	13,793,218	(885,388)
Total Department Expenditures	\$ 13,536,140	\$ 14,678,606	\$ 13,793,218	\$ (885,388)
Total Department Revenue	\$ 40,843,827	\$ 35,268,000	\$ 32,384,000	\$ (2,884,000)

TransNet ARRA Exchange Fund

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Sales Tax	\$ 60,069	\$ -	\$ -	-
Total	\$ 60,069	\$ -	\$ -	-

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
TransNet Extension Administration & Debt Fund	\$ 268,574	\$ 352,680	\$ 323,840	(28,840)
Total	\$ 268,574	\$ 352,680	\$ 323,840	(28,840)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 20,700	\$ 20,700
Addition of non-personnel expenditures and associated revenue to reflect a projected increase in TransNet revenue from SANDAG.			
Revised TransNet Allocation	0.00	(49,540)	(49,540)
Reduction of non-personnel expenditures and associated revenue for TransNet reimbursable work. This adjustment is due to impacts of the COVID-19 pandemic.			
Total	0.00	\$ (28,840)	\$ (28,840)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 268,574	\$ 352,680	\$ 323,840	(28,840)
NON-PERSONNEL SUBTOTAL	268,574	352,680	323,840	(28,840)
Total	\$ 268,574	\$ 352,680	\$ 323,840	(28,840)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Sales Tax	\$ 268,574	\$ 352,680	\$ 323,840	\$ (28,840)
Total	\$ 268,574	\$ 352,680	\$ 323,840	\$ (28,840)

TransNet Extension Congestion Relief Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
TransNet Extension Congestion Relief Fund	\$ 3,351,330	\$ 3,851,330	\$ 3,851,330	-
Total	\$ 3,351,330	\$ 3,851,330	\$ 3,851,330	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations Addition of revenue to reflect a projected increase in TransNet revenue from SANDAG.	0.00	\$ -	\$ 1,434,510
Revised TransNet Allocation Reduction of revenue for TransNet reimbursable work. This adjustment is due to impacts of the COVID-19 pandemic.	0.00	-	(3,433,122)
Total	0.00	\$ -	\$ (1,998,612)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 3,351,330	\$ 3,851,330	\$ 3,851,330	-
NON-PERSONNEL SUBTOTAL	3,351,330	3,851,330	3,851,330	-
Total	\$ 3,351,330	\$ 3,851,330	\$ 3,851,330	-

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	\$ 44,147	\$ -	\$ -	-
Sales Tax	30,535,881	24,440,724	22,442,112	(1,998,612)
Total	\$ 30,580,028	\$ 24,440,724	\$ 22,442,112	\$ (1,998,612)

TransNet Extension Maintenance Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
TransNet Extension Maintenance Fund	\$ 9,916,236	\$ 10,474,596	\$ 9,618,048	(856,548)

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Total	\$ 9,916,236	\$ 10,474,596	\$ 9,618,048	\$ (856,548)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations Addition of non-personnel expenditures and associated revenue to reflect a projected increase in Transnet revenue from SANDAG.	0.00 \$	614,790 \$	614,790
Revised TransNet Allocation Reduction of non-personnel expenditures and associated revenue for TransNet reimbursable work. This adjustment is due to impacts of the COVID-19 pandemic.	0.00	(1,471,338)	(1,471,338)
Total	0.00 \$	(856,548) \$	(856,548)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Transfers Out	\$ 9,916,236	\$ 10,474,596	\$ 9,618,048	\$ (856,548)
NON-PERSONNEL SUBTOTAL	9,916,236	10,474,596	9,618,048	(856,548)
Total	\$ 9,916,236	\$ 10,474,596	\$ 9,618,048	\$ (856,548)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	\$ 18,920	\$ -	\$ -	-
Sales Tax	9,916,236	10,474,596	9,618,048	(856,548)
Total	\$ 9,935,156	\$ 10,474,596	\$ 9,618,048	\$ (856,548)

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2019* Actual	FY2020** Budget	FY2021*** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 137,482	\$ 2,387,445	\$ -
Continuing Appropriation - CIP	32,708,336	25,988,281	28,407,115
Continuing Appropriation - Operating	-	-	475,544
Continuing Appropriation - CIP	25,988,281	21,577,675	23,407,115
Continuing Appropriation - Operating	-	-	475,544
TOTAL BALANCE AND RESERVES	\$ 32,845,818	\$ 28,375,726	\$ 28,882,659
REVENUE			
Revenue from Use of Money and Property	\$ 63,067	\$ -	\$ -
Sales Tax	35,205,249	35,268,000	32,384,000
TOTAL REVENUE	\$ 35,268,316	\$ 35,268,000	\$ 32,384,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 68,114,134	\$ 63,643,726	\$ 61,266,659
OPERATING EXPENSE			
Contracts	\$ 3,619,904	\$ 4,204,010	\$ 4,175,170
Transfers Out	9,916,236	10,474,596	9,618,048
TOTAL OPERATING EXPENSE	\$ 13,536,140	\$ 14,678,606	\$ 13,793,218
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 19,486,564	\$ 20,589,394	\$ 18,590,782
CIP Expenditures	6,715,704	4,410,606	5,000,000
Operating Expenditures	-	-	475,544
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 6,715,704	\$ 4,410,606	\$ 5,475,544
TOTAL EXPENSE	\$ 39,738,408	\$ 39,678,606	\$ 37,384,000
BALANCE	\$ 2,387,445	\$ 2,387,445	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 68,114,134	\$ 63,643,726	\$ 61,266,659

* Revenue and Expense Statement data includes all financial accounts necessary to calculate budgetary fund balance, therefore, the Fiscal Year 2019 data may vary from other budget publication sections.

** At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

*** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Transportation



Page Intentionally Left Blank



Description

The Transportation Department has three divisions: Right-of-Way Coordination, Street, and Traffic Engineering.

The Right-of-Way Coordination Division manages the coordination of all projects within the public right-of-way to ensure all projects are reviewed, permitted, and inspected for quality assurance and conformity to procedures and standards. The Division also provides code enforcement to ensure compliance with the Street Preservation Ordinance and other applicable right-of-way codes. In addition, the Division manages the planning and implementation of the City's Utilities Undergrounding Program which removes overhead utility lines and relocates them underground, in accordance with the Utilities Undergrounding Master Plan and the Underground Utilities Procedural Ordinance. In Fiscal Year 2021 the City's Urban Forestry Program, which maintains and protects trees and offers free trees in the public right-of-way to adjacent property owners, was transferred from the Street Division to the Right-of-Way Coordination Division.

The Street Division is responsible for maintaining the City's street network, which includes maintenance and repair of street and alley surfaces, sidewalks, streetlights, traffic signals, traffic signs, pavement markings, guardrails, and other traffic safety devices. The Division assists property owners with sidewalk repairs by offering them the opportunity to participate in the 50/50 Cost-Share Program. In addition, the Division manages the City's graffiti and right-of-way weed abatement programs.

The Traffic Engineering Division manages the City's transportation network which provides the efficient movement of goods, services, and people. This includes evaluating and implementing capital and operational changes to improve traffic mobility and enhance safety for motorists, pedestrians, and cyclists. The Division coordinates its efforts with regional transportation agencies, such as San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (Caltrans).

The vision is:

A world-class transportation network that improves quality of life for all

Transportation

The mission is:

To effectively manage and enhance the City's transportation network

Transportation

Goals and Objectives

Goal 1: Ensure proper coordination of projects within the public right-of-way

- Support the City's One Dig Strategy
- Ensure appropriate utilization of the City's Project Coordination System by all parties performing work within the public right-of-way

Goal 2: Improve the quality of the City's street network

- Maintain an average pavement Overall Condition Index (OCI) of 70 or greater for the City's streets network
- Convert overhead utility lines to underground services
- Provide high quality maintenance of public right-of-way assets
- Improve the condition of the City's sidewalk network

Goal 3: Develop a balanced, multi-modal network to improve mobility

- Increase opportunities for alternative modes of transportation
- Improve the safety for all modes of transportation
- Implement the Traffic Signal Communication Master Plan

Goal 4: Ensure excellence in customer service delivery

- Provide exceptional customer service
- Foster a high-performance culture with a motivated and innovative workforce
- Promote fiscal stability

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Number of overlay/slurry seal moratorium violations ¹	0	0	0	1	0
Number of street miles repaired ²	390	270	430	189	365
Square feet of street milled and paved by in-house crews	800,000	826,886	900,000	900,000	900,000
Miles of overhead utilities relocated underground ³	15.0	6.6	15.0	0.3	15.0
Average number of days to mitigate a reported sidewalk hazard ⁴	20	50	20	15	15
Average number of days to abate graffiti in the right-of-way that has been reported	5	10	8	9	10
Average number of days to repair a streetlight that has been reported ⁵	35	51	45	74	90
Number of trees trimmed ⁶	44,000	30,120	42,000	15,000	39,000
Average number of days to repair a pothole that has been reported	10	8	10	6	10
Square feet of sidewalks replaced/repaired ⁷	170,000	143,521	170,000	111,107	170,000

Key Performance Indicators

Performance Indicator	FY2019 Target	FY2019 Actual	FY2020 Target	FY2020 Actual	FY2021 Target
Number of new and/or improved bike-friendly miles expanded	50	49	35	41	40
Number of traffic signal systems optimized ⁸	12	13	12	4	12
Number of non-communicating intersections added to the communication network	50	18	50	80	50
Percentage of Street service requests responded to within assigned time frames ⁹	90%	61%	90%	67%	90%

1. The pipeline alignment for Otay 1st and 2nd Pipeline Project (S12016) on University Ave between 43rd and Fairmount Ave was adjusted without proper coordination resulting in a slurry seal moratorium violation.
2. The Department achieved the Mayor's goal of repairing 1,000 miles of streets well ahead of schedule in Fiscal Year 2019. Mileage for Fiscal Year 2020 is lower than the target due to increasing repair costs and the suspension of four slurry seal projects due to COVID-19.
3. Restricted access to perform work on private property due to COVID-19, along with other construction delays, have reduced the number of projects that could be completed in Fiscal Year 2020. There are 48 miles of projects currently in construction which will contribute to project completion miles in future fiscal years. The Department has also initiated several program improvements to support the 15-mile annual target.
4. The Department has seen an increase of approximately 35% in service requests for sidewalk repair since the implementation of the Get it Done application. Fiscal Year 2019 had a significant backlog of sidewalk ramping work that was completed, and, during this time, repair times were higher than anticipated. With the elimination of the backlog, Fiscal Year 2020 repair times and the Fiscal Year 2021 target have been accelerated.
5. The Department continues to receive a high volume of customer-generated streetlight service requests since the implementation of the Get it Done application. More than 40% of Electrician positions were vacant in Fiscal Year 2020. The result of increasing requests and decreasing staffing has resulted in a backlog of more than 2,000 pending requests. Repair times increased in Fiscal Year 2020 and are expected to continue to increase in Fiscal Year 2021.
6. In Fiscal Year 2020, higher contractual pricing and more frequent tree removals due to drought and pest infestation decreased the number of trees that were funded for routine pruning. Additionally, the new contractor began work during the second quarter, and all non-emergency tree trimming services were suspended in the fourth quarter due to COVID-19.
7. Due to COVID-19, the sidewalk slicing contract was suspended for the fourth quarter of Fiscal Year 2020 and the award of the Sidewalk Replacement 1901 contract was postponed. Staffing shortages and response to winter storms impacted the amount of repair completed by City crews.
8. The Fiscal Year 2020 goal was not met due to the changed traffic patterns caused by COVID-19. Staff were unable to collect representative traffic data for new systems or continue to implement systems that were in design.
9. The Department has seen a significant increase in the number of service requests for potholes, streetlights, graffiti, and sidewalk ramping since the implementation of the Get it Done application. The Department continues to receive approximately 60% more customer-generated service requests since the implementation of the Get it Done application while having a vacancy rate of approximately 15%.

Transportation

Department Summary¹

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions (Budgeted)	659.85	661.86	442.61	(219.25)
Personnel Expenditures	\$ 61,353,849	\$ 66,752,660	\$ 43,608,089	\$ (23,144,571)
Non-Personnel Expenditures	104,496,611	161,533,273	139,402,120	(22,131,153)
Total Department Expenditures	\$ 165,850,460	\$ 228,285,933	\$ 183,010,209	\$ (45,275,724)
Total Department Revenue	\$ 124,362,114	\$ 137,430,760	\$ 112,460,948	\$ (24,969,812)

General Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Admin & Right-of-Way Coordination	\$ 5,451,658	\$ 5,677,249	\$ 5,206,045	\$ (471,204)
Storm Water	51,105,944	51,967,670	-	(51,967,670)
Street	55,681,113	58,450,667	59,690,636	1,239,969
Traffic Engineering	9,173,055	9,868,331	10,373,168	504,837
Total	\$ 121,411,770	\$ 125,963,917	\$ 75,269,849	\$ (50,694,068)

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Admin & Right-of-Way Coordination	21.77	21.77	19.77	(2.00)
Storm Water	209.25	209.25	0.00	(209.25)
Street	337.43	340.43	333.43	(7.00)
Traffic Engineering	69.25	68.25	67.25	(1.00)
Total	637.70	639.70	420.45	(219.25)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	\$ 2,018,787	\$ (491,383)
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	584,615	-
Addition of Tree Planting Addition of one-time non-personnel expenditures to support new tree plantings.	0.00	300,000	-

¹ In the Fiscal Year 2021 Adopted Budget, the Transportation & Storm Water Department was renamed the Transportation Department and the storm water functions were moved over to the new Storm Water Department. Fiscal Year 2021 Adopted Budget can be found in the Storm Water Department budget pages.

Transportation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Regular Rate of Pay Addition of personnel expenditures associated with the cash payments in lieu of health benefits provided to employees as required by the recent Flores legal case.	0.00	49,624	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(3.25)	(19,082)	-
Reduction of Heavy Truck Driver 2 Reduction of 1.00 Heavy Truck Driver 2 supporting street paving projects.	(1.00)	(70,645)	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(72,597)	-
Reduction of Principal Engineering Aide Reduction of 1.00 Principal Engineering Aide supporting street resurfacing projects.	(1.00)	(87,811)	-
Reduction of Smart Streetlights Program Reduction of non-personnel expenditures associated with the elimination of support for the Smart Streetlights Program in the General Fund.	0.00	(360,500)	-
Reduction of Street Damage Fee Transfer Reduction of non-personnel expenditures associated with San Diego Gas and Electric street damage fee transfer to the Trench Cut Fee Fund.	0.00	(400,000)	-
Reduction of Traffic Installation Crews Reduction of 1.00 Utility Worker 2, 3.00 Utility Workers 1s, 1.00 Equipment Operator 1, and associated non-personnel expenditures that support traffic installations.	(5.00)	(430,004)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(1,950,553)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(5,029,228)	-
Storm Water Department Transfer of 209.00 FTE positions, non-personnel expenditures, and associated revenue from the Transportation Department to create the new Storm Water Department.	(209.00)	(45,226,674)	(13,187,079)
Parking Meter District Revenue Adjustment to reflect revised revenue projections related to the Parking Meter District Administration Fund to support traffic related repair and maintenance.	0.00	-	225,000
Revised Qualified Energy Conservation Bond Revenue Adjustment to reflect revised revenue projections related to Qualified Energy Conservation Bonds.	0.00	-	(31,000)

Transportation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised TransNet Revenue	0.00	-	(877,541)
Adjustment to reflect revised TransNet revenue projections from the San Diego Association of Governments.			
Revised Gas Tax Revenue	0.00	-	(1,024,555)
Adjustment to reflect revised revenue projections related to Gas Tax.			
Total	(219.25) \$	(50,694,068) \$	(15,386,558)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				
Personnel Cost	\$ 34,792,538	\$ 38,751,441	\$ 24,645,322	\$ (14,106,119)
Fringe Benefits	24,377,540	25,486,596	16,185,035	(9,301,561)
PERSONNEL SUBTOTAL	59,170,078	64,238,037	40,830,357	(23,407,680)
NON-PERSONNEL				
Supplies	\$ 6,143,698	\$ 4,602,613	\$ 5,725,661	\$ 1,123,048
Contracts	42,664,928	41,359,307	14,639,300	(26,720,007)
Information Technology	2,185,575	3,298,725	2,866,752	(431,973)
Energy and Utilities	7,228,434	8,053,572	6,623,179	(1,430,393)
Other	90,310	105,726	101,700	(4,026)
Transfers Out	1,492,981	500,000	100,000	(400,000)
Capital Expenditures	212,394	345,500	145,500	(200,000)
Debt	2,223,372	3,460,437	4,237,400	776,963
NON-PERSONNEL SUBTOTAL	62,241,692	61,725,880	34,439,492	(27,286,388)
Total	\$ 121,411,770	\$ 125,963,917	\$ 75,269,849	\$ (50,694,068)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Charges for Services	\$ 21,810,630	\$ 22,013,246	\$ 20,199,891	\$ (1,813,355)
Fines Forfeitures and Penalties	4,314,955	5,481,439	98,000	(5,383,439)
Licenses and Permits	99,352	82,482	94,482	12,000
Other Revenue	952,074	612,000	622,000	10,000
Rev from Other Agencies	827,173	829,473	198,812	(630,661)
Transfers In	28,380,160	43,216,150	35,635,047	(7,581,103)
Total	\$ 56,384,344	\$ 72,234,790	\$ 56,848,232	\$ (15,386,558)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	4.00	2.00	\$ 33,605 - 40,459	\$ 78,936
20000024	Administrative Aide 2	5.00	5.00	5.00	45,444 - 54,769	244,714
20001140	Assistant Department Director	1.00	1.00	1.00	33,863 - 185,643	153,462
20001202	Assistant Deputy Director	1.00	1.00	0.00	28,080 - 147,160	-
20000070	Assistant Engineer-Civil	25.00	23.00	19.00	61,752 - 74,407	1,312,600
20000116	Assistant Engineer-Traffic	32.00	34.00	33.00	61,752 - 74,407	2,226,836

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000143	Associate Engineer-Civil	14.00	16.00	8.00	71,099 - 85,860	680,715
20000167	Associate Engineer-Traffic	13.00	13.00	13.00	71,099 - 85,860	1,099,622
20000119	Associate Management Analyst	4.00	4.00	2.00	57,691 - 69,723	134,047
20000162	Associate Planner	12.00	11.00	1.00	69,950 - 84,531	84,531
20000655	Biologist 2	5.00	5.00	0.00	65,925 - 80,182	-
20000236	Cement Finisher	25.00	25.00	22.00	53,602 - 64,230	1,361,330
20000539	Clerical Assistant 2	3.00	3.00	2.00	31,929 - 38,482	69,254
20000306	Code Compliance Officer	10.75	9.75	4.75	39,728 - 47,807	219,315
20000307	Code Compliance Supervisor	1.00	1.00	0.00	45,766 - 54,769	-
20001101	Department Director	1.00	1.00	1.00	63,127 - 239,144	192,067
20001168	Deputy Director	4.00	4.00	4.00	50,128 - 184,332	558,024
20000105	Development Project Manager 3	1.00	1.00	0.00	81,949 - 99,074	-
20000408	Electrician	15.00	15.00	15.00	50,257 - 60,334	854,203
20000413	Electrician Supervisor	2.00	2.00	2.00	57,304 - 69,315	138,612
20000434	Electronics Technician	1.00	1.00	1.00	50,257 - 60,334	57,927
20000426	Equipment Operator 1	9.00	9.00	2.00	40,223 - 48,151	85,789
20000429	Equipment Operator 1	2.00	2.00	0.00	40,223 - 48,151	-
20000430	Equipment Operator 2	23.00	22.00	18.00	44,133 - 52,771	917,454
20000436	Equipment Operator 3	5.00	6.00	3.00	46,045 - 55,134	164,320
20000418	Equipment Technician 1	5.00	5.00	0.00	38,418 - 46,024	-
20000423	Equipment Technician 2	4.00	4.00	0.00	42,156 - 50,257	-
20000924	Executive Assistant	1.00	1.00	1.00	46,475 - 56,208	53,954
20000461	Field Representative	2.00	2.00	0.00	34,486 - 41,533	-
21000432	Geographic Info Systems Analyst 2	0.00	0.00	1.00	57,691 - 69,723	57,699
21000433	Geographic Info Systems Analyst 3	0.00	0.00	1.00	63,342 - 76,578	63,336
20000502	Heavy Truck Driver 1	10.00	10.00	10.00	38,654 - 46,045	438,561
20000501	Heavy Truck Driver 2	47.00	47.00	35.00	40,094 - 48,344	1,623,067
20000503	Horticulturist	2.00	3.00	3.00	56,617 - 68,456	193,524
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,691 - 69,723	64,686
20000293	Information Systems Analyst 3	2.00	2.00	1.00	63,342 - 76,578	76,586
20000998	Information Systems Analyst 4	1.00	1.00	1.00	71,249 - 86,311	86,320
90000552	Junior Engineer-Civil - Hourly	0.75	0.75	0.75	53,351 - 64,610	42,739
90001073	Management Intern - Hourly	5.25	5.25	2.00	28,080 - 31,158	81,426
20000658	Motor Sweeper Operator	17.00	17.00	0.00	43,209 - 51,761	-
20000646	Motor Sweeper Supervisor	2.00	2.00	0.00	49,698 - 59,539	-
20000672	Parking Enforcement Officer 1	10.00	10.00	0.00	39,943 - 48,001	-
20000663	Parking Enforcement Officer 2	1.00	1.00	0.00	43,811 - 52,771	-
20000670	Parking Enforcement Supervisor	1.00	1.00	0.00	50,690 - 60,902	-
20000680	Payroll Specialist 2	4.00	4.00	2.00	40,726 - 49,171	98,342

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000701	Plant Process Control Electrician	4.00	4.00	1.00	66,445 - 79,775	66,435
20000703	Plant Process Control Supervisor	1.00	1.00	0.00	72,220 - 87,355	-
20000743	Principal Engineering Aide	7.00	5.00	4.00	53,351 - 64,610	231,392
20000748	Principal Traffic Engineering Aide	2.00	0.00	0.00	53,351 - 64,610	-
20001054	Principal Utility Supervisor	0.00	1.00	1.00	55,499 - 67,059	61,006
20001222	Program Manager	8.00	8.00	4.00	50,128 - 184,332	458,848
20000760	Project Assistant	1.00	1.00	0.00	61,752 - 74,407	-
20000761	Project Officer 1	1.00	1.00	0.00	71,099 - 85,860	-
20000763	Project Officer 2	1.00	1.00	0.00	81,949 - 99,074	-
20000783	Public Information Clerk	1.00	1.00	0.00	33,605 - 40,459	-
20000776	Public Works Dispatcher	8.50	9.50	9.50	38,160 - 45,981	432,461
90000776	Public Works Dispatcher - Hourly	2.18	2.18	2.18	38,160 - 45,981	83,206
20000777	Public Works Dispatch Supervisor	1.00	1.00	1.00	43,832 - 52,900	52,894
20001050	Public Works Superintendent	6.00	6.00	4.00	74,708 - 90,200	351,556
20001032	Public Works Supervisor	22.00	22.00	16.00	52,857 - 63,987	988,264
20001042	Safety and Training Manager	1.00	1.00	1.00	71,249 - 86,311	86,320
20000885	Senior Civil Engineer	5.00	7.00	3.00	81,949 - 99,074	294,483
20000927	Senior Clerk/Typist	2.00	2.00	1.00	38,482 - 46,432	44,569
20000900	Senior Engineering Aide	2.00	2.00	1.00	47,399 - 57,304	57,304
20000015	Senior Management Analyst	5.00	5.00	4.00	63,342 - 76,578	287,853
20000918	Senior Planner	7.00	7.00	0.00	80,579 - 97,427	-
20000926	Senior Traffic Engineer	7.00	7.00	7.00	81,949 - 99,074	667,455
20000942	Sign Painter	2.00	2.00	2.00	45,336 - 54,189	105,694
21000400	Storm Water Compliance Manager	3.00	3.00	0.00	77,867 - 94,476	-
21000182	Storm Water Environmental Specialist	1.00	2.00	0.00	76,080 - 92,117	-
21000375	Storm Water Inspector II	8.00	8.00	0.00	58,765 - 71,249	-
21000402	Storm Water Inspector III	2.00	2.00	0.00	64,739 - 78,447	-
90000964	Student Engineer - Hourly	3.27	3.27	3.27	28,808 - 34,154	131,015
20000970	Supervising Management Analyst	2.00	3.00	2.00	71,249 - 86,311	163,604
21000401	Supervising Storm Water Inspector	2.00	2.00	0.00	71,163 - 86,289	-
20001029	Traffic Signal Supervisor	3.00	3.00	3.00	65,963 - 79,822	222,424
20001031	Traffic Signal Technician 2	18.00	18.00	18.00	57,798 - 69,380	1,182,268
20000659	Traffic Striper Operator	4.00	4.00	4.00	43,209 - 51,761	207,000
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	39,019 - 46,497	92,976
20001039	Tree Trimmer	3.00	3.00	4.00	37,300 - 44,412	177,632
20001044	Utility Supervisor	2.00	2.00	0.00	46,389 - 55,456	-
20001051	Utility Worker 1	79.00	79.00	56.00	32,573 - 38,740	1,990,779
20001053	Utility Worker 2	64.00	64.00	44.00	35,560 - 42,328	1,819,723
20001058	Welder	1.00	1.00	0.00	47,335 - 56,767	-

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
20000756	Word Processing Operator	9.00	8.00	5.00	33,605 - 40,459	194,398
	Bilingual - Regular					7,280
	Budgeted Vacancy Factor					(1,770,632)
	Electrician Cert Pay					12,068
	Infrastructure In-Training Pay					130,774
	Infrastructure Registration Pay					420,635
	Night Shift Pay					5,133
	Overtime Budgeted					1,314,791
	Reg Pay For Engineers					394,346
	Sick Leave - Hourly					5,811
	Termination Pay Annual Leave					23,417
	Vacation Pay In Lieu					136,142
FTE, Salaries, and Wages Subtotal		637.70	639.70	420.45		\$ 24,645,322

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 95,647	\$ 95,386	\$ 53,101	\$ (42,285)
Flexible Benefits	6,375,184	6,720,802	4,302,194	(2,418,608)
Insurance	1,153	-	-	-
Long-Term Disability	58	-	77,027	77,027
Medicare	515,960	502,391	333,437	(168,954)
Other Post-Employment Benefits	3,544,392	3,583,125	2,359,875	(1,223,250)
Retiree Medical Trust	43,171	47,161	31,911	(15,250)
Retirement 401 Plan	30,663	29,087	23,903	(5,184)
Retirement ADC	9,768,273	10,155,436	6,453,013	(3,702,423)
Retirement DROP	92,477	95,426	75,301	(20,125)
Risk Management Administration	600,461	704,925	397,125	(307,800)
Supplemental Pension Savings Plan	2,278,002	2,440,001	1,562,800	(877,201)
Unemployment Insurance	53,666	53,088	34,181	(18,907)
Workers' Compensation	978,432	1,059,768	481,167	(578,601)
Fringe Benefits Subtotal	\$ 24,377,540	\$ 25,486,596	\$ 16,185,035	\$ (9,301,561)
Total Personnel Expenditures			\$ 40,830,357	

Underground Surcharge Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Admin & Right-of-Way Coordination	\$ 44,438,690	\$ 102,322,016	\$ 107,740,360	\$ 5,418,344
Total	\$ 44,438,690	\$ 102,322,016	\$ 107,740,360	\$ 5,418,344

Transportation

Department Personnel

	FY2019 Budget	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Admin & Right-of-Way Coordination	22.15	22.16	22.16	0.00
Total	22.15	22.16	22.16	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Utilities Undergrounding Program Addition of one-time non-personnel expenditures for construction costs to support the Utilities Undergrounding Program.	0.00 \$	15,305,000 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	940,735	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	253,160	-
Flexible Benefit Plan Adjustments Adjustments to the Flexible Benefit plan as a result of negotiated changes in how the plan will be administered for new and existing employees, including changes to tiers and cash-back options.	0.00	19,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	449	-
Pay-in-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.	0.00	(9,500)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology funding requirements.	0.00	(90,500)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2020.	0.00	(11,000,000)	-
Revised Revenue Adjustment to reflect revised revenue projections for San Diego Gas & Electric franchise fees.	0.00	-	(9,583,254)
Total	0.00 \$	5,418,344 \$	(9,583,254)

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
PERSONNEL				

Transportation

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Personnel Cost	\$ 1,328,139	\$ 1,563,710	\$ 1,741,183	\$ 177,473
Fringe Benefits	855,632	950,913	1,036,549	85,636
PERSONNEL SUBTOTAL	2,183,772	2,514,623	2,777,732	263,109
NON-PERSONNEL				
Supplies	\$ 25,719	\$ 22,200	\$ 22,200	\$ -
Contracts	8,529,263	59,598,670	69,661,042	10,062,372
Information Technology	111,809	173,523	266,386	92,863
Energy and Utilities	13,000	9,000	9,000	-
Other	33,575,128	40,004,000	35,004,000	(5,000,000)
NON-PERSONNEL SUBTOTAL	42,254,919	99,807,393	104,962,628	5,155,235
Total	\$ 44,438,690	\$ 102,322,016	\$ 107,740,360	\$ 5,418,344

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Other Local Taxes	\$ 64,360,219	\$ 63,775,970	\$ 54,192,716	\$ (9,583,254)
Other Revenue	94,225	100,000	100,000	-
Rev from Money and Prop	3,523,313	1,320,000	1,320,000	-
Transfers In	12	-	-	-
Total	\$ 67,977,769	\$ 65,195,970	\$ 55,612,716	\$ (9,583,254)

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 45,444 - 54,769	\$ 47,879
20001202	Assistant Deputy Director	0.00	0.00	1.00	28,080 - 147,160	131,602
20000070	Assistant Engineer-Civil	6.00	7.00	7.00	61,752 - 74,407	467,707
20000143	Associate Engineer-Civil	3.00	3.00	3.00	71,099 - 85,860	253,293
20000162	Associate Planner	1.00	1.00	1.00	69,950 - 84,531	83,263
20000290	Information Systems Analyst 2	1.00	1.00	1.00	57,691 - 69,723	67,849
90000551	Junior Engineer-Civil - Hourly	0.00	0.00	0.58	53,351 - 64,610	30,944
90000552	Junior Engineer-Civil - Hourly	0.00	0.58	0.00	53,351 - 64,610	-
20000556	Junior Engineering Aide	1.00	0.00	0.00	41,275 - 49,698	-
20000743	Principal Engineering Aide	1.00	1.00	1.00	53,351 - 64,610	61,286
20001222	Program Manager	1.00	1.00	0.00	50,128 - 184,332	-
20000760	Project Assistant	2.00	2.00	2.00	61,752 - 74,407	148,804
20000761	Project Officer 1	1.00	1.00	1.00	71,099 - 85,860	85,862
20000783	Public Information Clerk	1.00	1.00	1.00	33,605 - 40,459	33,613
20000885	Senior Civil Engineer	1.00	1.00	1.00	81,949 - 99,074	95,602
20000918	Senior Planner	1.00	1.00	1.00	80,579 - 97,427	95,966
90000964	Student Engineer - Hourly	1.15	0.58	0.58	28,808 - 34,154	16,708
	Budgeted Vacancy Factor					(33,613)
	Infrastructure In-Training Pay					5,791
	Infrastructure Registration Pay					68,969
	Overtime Budgeted					15,000

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2019 Budget	FY2020 Budget	FY2021 Adopted	Salary Range	Total
	Reg Pay For Engineers					64,658
FTE, Salaries, and Wages Subtotal		22.15	22.16	22.16		\$ 1,741,183

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,428	\$ 7,822	\$ 7,516	\$ (306)
Flexible Benefits	209,787	229,934	260,639	30,705
Long-Term Disability	-	-	5,506	5,506
Medicare	20,422	22,321	25,030	2,709
Other Post-Employment Benefits	111,105	116,375	125,860	9,485
Retiree Medical Trust	2,031	2,364	2,851	487
Retirement ADC	377,901	414,787	439,501	24,714
Risk Management Administration	18,813	22,895	21,180	(1,715)
Supplemental Pension Savings Plan	102,173	121,417	138,818	17,401
Unemployment Insurance	2,161	2,243	2,447	204
Workers' Compensation	3,811	10,755	7,201	(3,554)
Fringe Benefits Subtotal	\$ 855,632	\$ 950,913	\$ 1,036,549	\$ 85,636
Total Personnel Expenditures			\$ 2,777,732	

Transportation

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2019* Actual	FY2020** Budget	FY2021*** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 157,853,810	\$ 181,392,889	\$ 167,545,578
Continuing Appropriation - CIP	17,300,546	17,569,139	16,569,139
TOTAL BALANCE AND RESERVES	\$ 175,154,356	\$ 198,962,028	\$ 184,114,717
REVENUE			
Other Local Taxes	\$ 69,660,219	\$ 63,775,970	\$ 54,192,716
Other Revenue	94,225	100,000	100,000
Revenue from Use of Money and Property	3,523,313	1,320,000	1,320,000
Transfers In	12	-	-
TOTAL REVENUE	\$ 73,277,769	\$ 65,195,970	\$ 55,612,716
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 248,432,125	\$ 264,157,998	\$ 239,727,433
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 5,031,407	\$ 5,000,000	\$ 10,000,000
TOTAL CIP EXPENSE	\$ 5,031,407	\$ 5,000,000	\$ 10,000,000
OPERATING EXPENSE			
Personnel Expenses	\$ 1,328,139	\$ 1,563,710	\$ 1,741,183
Fringe Benefits	855,632	950,913	1,036,549
Supplies	25,719	22,200	22,200
Contracts	8,529,263	59,598,670	69,661,042
Information Technology	111,809	173,523	266,386
Energy and Utilities	13,000	9,000	9,000
Other Expenses	33,575,128	40,004,000	35,004,000
TOTAL OPERATING EXPENSE	\$ 44,438,690	\$ 102,322,016	\$ 107,740,360
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	\$ -	\$ 5,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 5,000,000
TOTAL EXPENSE	\$ 49,470,097	\$ 107,322,016	\$ 122,740,360
RESERVES			
Continuing Appropriation - CIP	\$ 17,569,139	\$ 17,569,139	\$ 11,569,139
TOTAL RESERVES	\$ 17,569,139	\$ 17,569,139	\$ 11,569,139
BALANCE	\$ 181,392,889	\$ 139,266,843	\$ 105,417,934
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 248,432,125	\$ 264,157,998	\$ 239,727,433

* Revenue and Expense Statement data includes all financial accounts necessary to calculate budgetary fund balance, therefore, the Fiscal Year 2019 data may vary from other budget publication sections.

** At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

*** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Trolley Extension Reserve Fund



Page Intentionally Left Blank

Trolley Extension Reserve Fund



Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring there is a local revenue source to qualify for state and federal funding, as called for in the Regional Transportation Plan. This fund is administered by the Department of Finance.

Trolley Extension Reserve Fund



Page Intentionally Left Blank

Trolley Extension Reserve Fund

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,069,531	1,068,375	1,067,500	(875)
Total Department Expenditures	\$ 1,069,531	\$ 1,068,375	\$ 1,067,500	\$ (875)
Total Department Revenue	\$ 1,067,266	\$ 925,799	\$ 1,064,500	\$ 138,701

Trolley Extension Reserve Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Trolley Extension Reserve Fund	\$ 1,069,531	\$ 1,068,375	\$ 1,067,500	\$ (875)
Total	\$ 1,069,531	\$ 1,068,375	\$ 1,067,500	\$ (875)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (875)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Transient Occupancy Tax (TOT) Fund Revenue	0.00	-	138,701
Adjustment to reflect revised revenue projections related to TOT Fund support of the Trolley Extension Reserve Fund.			
Total	0.00	\$ (875)	\$ 138,701

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 5,531	\$ 3,000	\$ 3,000	-
Transfers Out	1,064,000	1,065,375	1,064,500	(875)
NON-PERSONNEL SUBTOTAL	1,069,531	1,068,375	1,067,500	(875)
Total	\$ 1,069,531	\$ 1,068,375	\$ 1,067,500	\$ (875)

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Rev from Money and Prop	\$ 3,266	\$ -	\$ -	-
Transfers In	1,064,000	925,799	1,064,500	138,701
Total	\$ 1,067,266	\$ 925,799	\$ 1,064,500	\$ 138,701

Trolley Extension Reserve Fund

Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 145,636	\$ 143,372	\$ 140,372
TOTAL BALANCE AND RESERVES	\$ 145,636	\$ 143,372	\$ 140,372
REVENUE			
Revenue from Use of Money and Property	\$ 3,266	\$ -	-
Transfers In	1,064,000	925,799	1,064,500
TOTAL REVENUE	\$ 1,067,266	\$ 925,799	\$ 1,064,500
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,212,902	\$ 1,069,171	\$ 1,204,872
OPERATING EXPENSE			
Contracts	\$ 5,531	\$ 3,000	3,000
Transfers Out	1,064,000	1,065,375	1,064,500
TOTAL OPERATING EXPENSE	\$ 1,069,531	\$ 1,068,375	\$ 1,067,500
TOTAL EXPENSE	\$ 1,069,531	\$ 1,068,375	\$ 1,067,500
BALANCE	\$ 143,372	\$ 796	\$ 137,372
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,212,902	\$ 1,069,171	\$ 1,204,872

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

Zoological Exhibits Maintenance Fund



Page Intentionally Left Blank

Zoological Exhibits Maintenance Fund



Description

The City's budget reflects funds utilized for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (\$0.005 per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Department of Finance.

Zoological Exhibits Maintenance Fund



Page Intentionally Left Blank

Zoological Exhibits Maintenance Fund

Department Summary

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	14,183,004	14,814,168	15,647,842	833,674
Total Department Expenditures	\$ 14,183,004	\$ 14,814,168	\$ 15,647,842	\$ 833,674
Total Department Revenue	\$ 14,192,663	\$ 14,814,168	\$ 15,647,842	\$ 833,674

Zoological Exhibits Maintenance Fund

Department Expenditures

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Zoological Exhibits Maintenance Fund	\$ 14,183,004	\$ 14,814,168	\$ 15,647,842	\$ 833,674
Total	\$ 14,183,004	\$ 14,814,168	\$ 15,647,842	\$ 833,674

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Zoological Exhibit Maintenance Tax	0.00	\$ 833,674	\$ 833,674
Adjustment to reflect revised revenue and non-personnel expenditures related to a property tax levy to support zoological exhibit maintenance.			
Total	0.00	\$ 833,674	\$ 833,674

Expenditures by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
NON-PERSONNEL				
Contracts	\$ 14,183,004	\$ 14,814,168	\$ 15,647,842	\$ 833,674
NON-PERSONNEL SUBTOTAL	14,183,004	14,814,168	15,647,842	833,674
Total	\$ 14,183,004	\$ 14,814,168	\$ 15,647,842	\$ 833,674

Revenues by Category

	FY2019 Actual	FY2020 Budget	FY2021 Adopted	FY2020-2021 Change
Property Tax Revenue	\$ 14,192,663	\$ 14,814,168	\$ 15,647,842	\$ 833,674
Total	\$ 14,192,663	\$ 14,814,168	\$ 15,647,842	\$ 833,674

Zoological Exhibits Maintenance Fund

Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance Fund	FY2019 Actual	FY2020* Budget	FY2021** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 110,399	\$ 120,057	\$ 120,057
TOTAL BALANCE AND RESERVES	\$ 110,399	\$ 120,057	\$ 120,057
REVENUE			
Property Taxes	\$ 14,192,663	\$ 14,814,168	\$ 15,647,842
TOTAL REVENUE	\$ 14,192,663	\$ 14,814,168	\$ 15,647,842
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,303,062	\$ 14,934,225	\$ 15,767,899
OPERATING EXPENSE			
Contracts	\$ 14,183,004	\$ 14,814,168	\$ 15,647,842
TOTAL OPERATING EXPENSE	\$ 14,183,004	\$ 14,814,168	\$ 15,647,842
TOTAL EXPENSE	\$ 14,183,004	\$ 14,814,168	\$ 15,647,842
BALANCE	\$ 120,057	\$ 120,057	\$ 120,057
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,303,062	\$ 14,934,225	\$ 15,767,899

* At the time of publication, audited financial statements for Fiscal Year 2020 were not available. Therefore, the Fiscal Year 2020 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2020 Adopted Budget, while the beginning Fiscal Year 2020 balance amount reflects the audited Fiscal Year 2019 ending balance.

** Fiscal Year 2021 Beginning Fund Balance reflect the projected Fiscal Year 2020 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2020.

FISCAL YEAR
2021

The City of
SAN DIEGO

VOLUME 3

Capital Improvements Program



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2019

Christopher P. Morill

Executive Director

*California Society of
Municipal Finance Officers*

Certificate of Award

*Operating Budget Excellence Award
Fiscal Year 2019-2020*

Presented to the

City of San Diego

For meeting the criteria established to achieve the CSMFO Excellence Award in Budgeting.

January 31, 2020



Steve Heide

Steve Heide
CSMFO President

Yolanda Rodriguez

Yolanda Rodriguez, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting

*California Society of
Municipal Finance Officers*

Certificate of Award

*Capital Budget Excellence Award
Fiscal Year 2019-2020*

Presented to the

City of San Diego

For meeting the criteria established to achieve the Capital Budget Excellence Award.

January 31, 2020



Steve Heide

Steve Heide
CSMFO President

Yolanda Rodriguez

Yolanda Rodriguez, Chair
Recognition Committee

Dedicated Excellence in Municipal Financial Reporting



Page Intentionally Left Blank

Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget is developed during the six to ten-month period preceding the start of each fiscal year using economic and financial assumptions that reflect the best information then available. Such assumptions are updated during the budget process, but actual economic and financial conditions may differ materially from those assumed. The annual budget may be modified by City Council during the course of the fiscal year to reflect updated economic and financial information.

The annual budget is intended for use by the City Council and the citizens of the City and is not intended as information to reach investors and the trading markets. The City does file its official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB or posted on such webpage and should not be relied upon by an investor as projections of economic and financial conditions in determining whether to buy, hold, or sell a security that is secured directly or indirectly by City revenues.



Page Intentionally Left Blank

Mayor's Budget Message



To my fellow San Diegans:

The global COVID-19 pandemic is taking a toll on everyone, and the City of San Diego is certainly no exception. Every day we are confronted by extraordinary challenges that require us to make decisions in a situation never experienced before. In the face of these difficulties, I am confident we will rise to this occasion together, as One San Diego.

The City Council and I have worked together to build up our reserves and restore service levels since the Great Recession of 2008. This proactive planning has helped us save for a rainy day. Unfortunately, the fiscal impacts of the pandemic are more like a hurricane. Despite the significant loss in City revenues from the ongoing closure of the local and national economy due the COVID-19 pandemic, we have adopted a balanced budget for Fiscal Year 2021 that maintains the City's reserve levels. The Adopted Budget for Fiscal Year 2021 is \$4 billion — a \$323 million, or 7% decrease, from the Fiscal Year 2020 Adopted Budget.

This Adopted Budget includes \$42 million in General Fund reductions across all branches to help balance the General Fund budget. Essential services were given priority during this unparalleled crisis, and we continue to protect essential functions such as public safety, trash collection, water and wastewater, and homelessness programs. The Adopted Budget prioritizes federal CARES Act relief funds for public safety, homeless services, small businesses, and rental relief for our residents. The use of COVID-19 state and federal relief funds as well as other one-time sources have helped maintain essential services and reserves in Fiscal Year 2021. While the Adopted Budget takes a fiscally responsible approach to closing the largest budget deficit in the City of San Diego's history, one-time resources were needed to balance the budget. As a result, budget shortfalls will continue in Fiscal Year 2022, however, this budget does not use reserves in order to maintain healthy rainy-day funds for future City leaders to consider.

The City continues to monitor the impacts of the COVID-19 pandemic on revenues and expenditures, and additional modifications will be made during the budget monitoring process in Fiscal Year 2021. I will continue my commitment to effectively and proactively manage the City's finances as the devastation from the pandemic continues to unfold. I want to thank our City employees who have continued to step up every day during this unprecedented health and economic crisis, and who proudly serve San Diegans day after day. We are united in overcoming these challenges, and we will get through this together.

Sincerely,

A handwritten signature in black ink that reads "Kevin Faulconer". The signature is written in a cursive style and is enclosed in a thin black rectangular border.

Kevin L. Faulconer

Mayor

Dated: on August 31, 2020



Page Intentionally Left Blank



Kevin L. Faulconer
Mayor



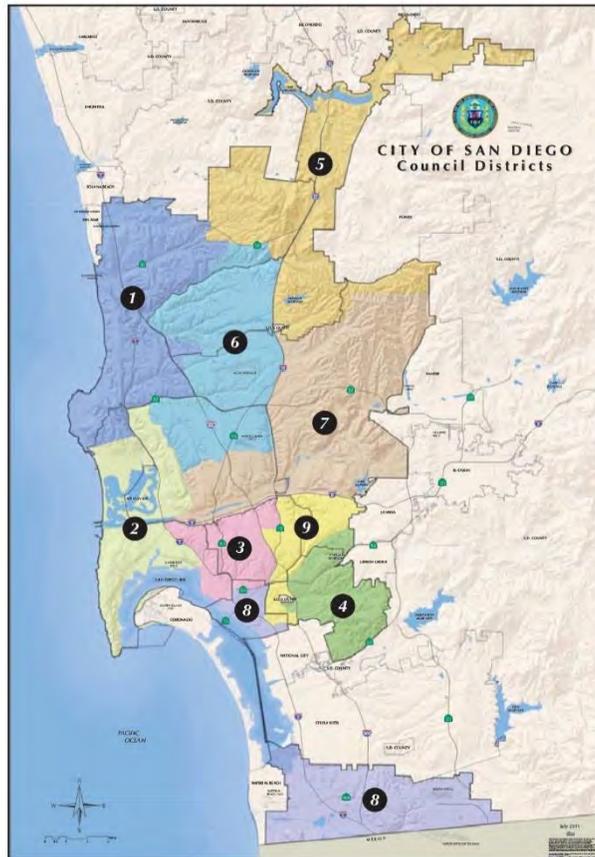
Barbara Bry
Council President Pro Tem
District 1



Jennifer Campbell
Councilmember
District 2



Christopher Ward
Councilmember
District 3



Monica Montgomery
Councilmember
District 4



Mark Kersey
Councilmember
District 5



Chris Cate
Councilmember
District 6



Scott Sherman
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Georgette Gómez
Council President
District 9



Kris Michell
Chief Operating Officer



Mara W. Elliott
City Attorney



Page Intentionally Left Blank



Page Intentionally Left Blank



City Strategic Plan



Mission

To effectively serve and support our communities



Vision

A world-class city for all



Values

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



Goals

Goal 1: *Provide high quality public service*

Goal 2: *Work in partnership with all of our communities to achieve safe and livable neighborhoods*

Goal 3: *Create and sustain a resilient and economically prosperous City with opportunity in every community*

sandiego.gov



Page Intentionally Left Blank

Capital Improvements Program Summary

Capital Budget Introduction	3
Fiscal Year 2021 Adopted Budget Summary.....	5
Profile of the City of San Diego’s CIP	25
Fiscal Year 2020 Budget Update	41
Project Prioritization.....	45
Project Types.....	57
Funding Sources	63
Community Planning	69
Guide to the Capital Improvement Projects.....	73

Capital Improvement Projects

Airports.....	81
Citywide.....	89
Environmental Services	107
Fire-Rescue	121
Library	143
Parks & Recreation	159
Police	261
Public Utilities	271
Real Estate Assets - Facilities Services	343
Storm Water	353
Sustainability	365
Transportation	373

Glossary and Indexes

Glossary	459
Index by Project Name.....	463
Index by Project Number	469



Page Intentionally Left Blank

FISCAL YEAR
2021

The City of
SAN DIEGO

Capital Improvements Program Summary



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER

Capital Improvements Program

Capital Budget Introduction

In keeping with the City of San Diego's effort to provide greater transparency, the Capital Budget document outlines and provides project-to-date information for annual allocations and 283 standalone type projects in or across 12 asset managing departments.

The Fiscal Year 2021 Adopted Budget Summary (page 5) focuses on projected activity and explains budget allocation-based funding source analysis accounting for project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Adopted CIP Budget.

The Profile of the City of San Diego's CIP (page 25) provides details of the City's Budgeting Best Practices with an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts; and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the City Charter [Section 69].

The Fiscal Year 2020 Budget Update (page 41) details changes made to the CIP since the Fiscal Year 2020 Adopted Budget was published: new projects added to the CIP, closed projects no longer published, a breakdown of expenditures by fiscal year; and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization process** (page 45), **Project Types** (page 57), **Funding Sources** (page 63), and a **Glossary** (page 459) of terms have been included. The **Community Planning** section (page 69) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 73) details project page organization and the asset managing department's narrative and project pages. Finally, **Indexes** (page 463) are available to help guide the user to specific projects within the budget document.

Additional capital project information can be found online on the City's CIP webpage (www.sandiego.gov/cip/projectinfo).



Page Intentionally Left Blank

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

Fiscal Year 2021 Adopted Budget Summary

The Fiscal Year 2021 Adopted Capital Improvements Program (CIP) Budget is \$367.5 million. This Adopted Budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's multi-year CIP. The Adopted Budget is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted Budget is constrained by the availability of funds. The Fiscal Year 2021 Adopted CIP Budget, as summarized in Table 1 below, is funded by a variety of sources, including, but not limited to, water and sewer enterprise funds, TransNet, General Fund Infrastructure, and park improvement funds. Further details on all funding sources and the specific projects included in the Fiscal Year 2021 Adopted CIP Budget can be found later in this section, beginning on page 8.

Table 1: Fiscal Year 2021 Adopted CIP Budget

Funding Source	FY 2021 Adopted	Percent of Total CIP Budget
Facilities Benefit Assessments	\$ 800,000	0.22 %
Gas Tax Fund	18,307,570	4.98 %
General Fund	547,000	0.15 %
Golf Course Enterprise Fund	3,000,000	0.82 %
Infrastructure Fund	5,663,897	1.54 %
Mission Bay Park Improvement Fund	7,900,000	2.15 %
Other Funding	1,623,165	0.44 %
Parking Meter Districts	1,500,000	0.41 %
San Diego Regional Parks Improvement Fund	3,200,000	0.87 %
Sewer Funds	140,967,190	38.36 %
TransNet Funds	18,590,782	5.06 %
Trench Cut/Excavation Fee Fund	2,000,000	0.54 %
Utilities Undergrounding Program Fund	10,000,000	2.72 %
Water Fund	153,384,940	41.74 %
Grand Total	\$ 367,484,544	

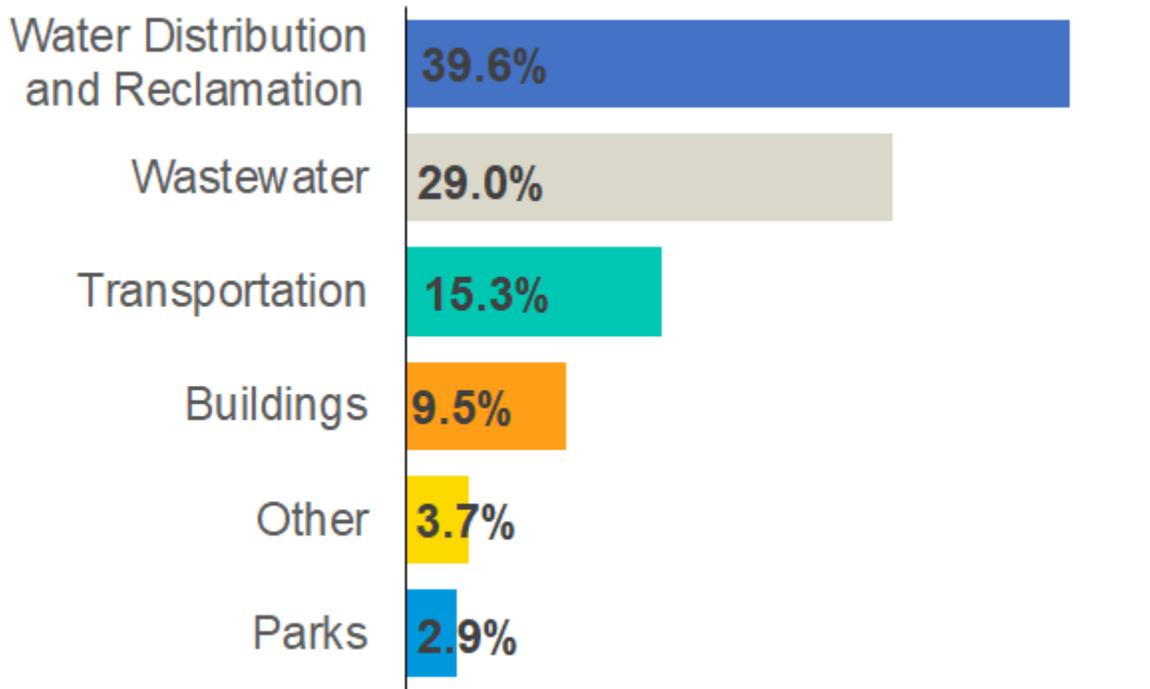
An additional \$231.1 million of funding is anticipated to be received during Fiscal Year 2021. This anticipated funding is not included in the Adopted Budget because the funding sources either require additional City Council approval or the funding sources are more tentative, and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of sources such as donations, grants, debt financing, developer funding, and Facilities Benefit Assessments (FBA).

The Fiscal Year 2021 Adopted CIP Budget will support various types of projects, as displayed in Figure 1, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

Budget and support water and wastewater project types. In addition, 96.9 percent of the Adopted CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet and gas taxes, which may also fund transportation components of other project types in the right-of-way. Landfill, airport, and golf project types are funded by enterprise funds. Parks, and other building projects such as police, fire, and library buildings, compete for scarce resources, including Development Impact Fees and the City's General Fund.

Figure 1: Fiscal Year 2021 Adopted Budget by Project Type



The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown below in Table 2. The largest funding allocation in the Fiscal Year 2021 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$285.9 million, or 77.8 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation Department's projects, with \$56.2 million, or 15.3 percent, of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets. Project pages for each asset managing department can be found later in this volume, beginning on page 81.

Table 2: Multi-Year CIP

Department	Prior Year	FY2021 Adopted	Future Years	Total
Airports	\$ 11,257,990	\$ -	\$ -	\$ 11,257,990
Citywide	40,994,484	9,525,696	701,701,042	752,221,222
Environmental Services	83,690,903	-	800,000	84,490,903

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

Table 2: Multi-Year CIP

Department	Prior Year	FY2021 Adopted	Future Years	Total
Fire-Rescue	76,716,090	-	67,360,775	144,076,865
Library	50,210,251	-	31,962,438	82,172,689
Parks & Recreation	442,272,435	14,022,000	118,817,511	575,111,946
Police	10,530,275	-	5,300,000	15,830,275
Public Utilities	2,277,689,217	285,899,599	2,412,078,842	4,975,667,658
Real Estate Assets - Facilities Services	36,333,678	875,000	69,111,123	106,319,801
Storm Water	132,575,073	1,000,000	1,081,756,409	1,215,331,482
Sustainability	31,732,349	-	1,500,000	33,232,349
Transportation	929,095,178	56,162,249	1,376,527,882	2,361,785,309
Grand Total	\$ 4,123,097,925	\$ 367,484,544	\$ 5,866,916,022	\$ 10,357,498,491

The Fiscal Year 2021 Adopted CIP Budget will add \$367.5 million to the City's \$10.36 billion multi-year CIP, as reflected in Table 2. City Council previously approved \$4.12 billion towards projects that are continuing from previous fiscal years. An estimated \$5.87 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 25.

Funding Sources for the Fiscal Year 2021 Adopted CIP Budget

The Fiscal Year 2021 Adopted CIP Budget of \$367.5 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2021 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs, and priorities be evaluated within the requirements of the funding source. For more information on common funding sources used in the CIP, refer to the Funding Sources section of this volume beginning on page 63. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may receive funding because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2021 Adopted CIP Budget includes funding for 62 CIP projects, of which five are new this year. Most of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Included with the description of each funding source is a list of the projects that will receive funding in Fiscal Year 2021. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2021 or continuing from a prior year, the project's priority score and category, and

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

the Fiscal Year 2021 Adopted Budget amount. Annual allocation projects are not scored. Refer to the Project Prioritization section on page 45 for more information on the scoring process.

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development. \$800,000 of funding has been added to the Fiscal Year 2021 Adopted Budget, as shown in Table 3.

Table 3: Facilities Benefit Assessments

Project	Page No	Project Status	Priority Score	Priority Category	FY 2021
Carroll Canyon Road Planning Study / P21000	381	New	87	High	\$ 800,000
Total					\$ 800,000

Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, and population. The Gas Tax funds received are used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way. A total of \$18.3 million has been added to the Fiscal Year 2021 Adopted Budget as shown in Table 4. Revenues to this fund are anticipated to be negatively impacted by the COVID-19 Pandemic. Fiscal Year 2021 Adopted budget amount reflects a portion of this impact.

Table 4: Gas Tax Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2021
Street Resurfacing and Reconstruction / AID00005	440	Continuing	Annual	Annual	\$ 18,307,570
Total					\$ 18,307,570

General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are only used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the operational budgets of the departments requesting these funds. The General Fund CIP budget for Fiscal Year 2021 is \$547,000 as shown in Table 5. Revenues to this fund are anticipated to be negatively impacted by the COVID-19 Pandemic.

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

Table 5: General Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2021
Park Improvements / AGF00007	229	Continuing	Annual	Annual	\$ 547,000
Total					\$ 547,000

Golf Course Enterprise Fund

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay, and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. A project for Mission Bay Golf Course received additional funding in Fiscal Year 2021, resulting in total Golf Course Enterprise Fund allocation of \$3 million, as shown in Table 6.

Table 6: Golf Course Enterprise Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2021
MB GC Clubhouse Demo/Prtbl Building Instl / S01090	211	Continuing	60	High	\$ 3,000,000
Total					\$ 3,000,000

Infrastructure Fund

The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure efforts. This amendment to the charter was passed by San Diego voters in June 2016. These funds are used exclusively for the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure, including the associated financing and personnel costs. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs. Based on the definitions in Charter Section 77.1, the only required deposit to the Infrastructure Fund for Fiscal Year 2021 is the Major Revenues Increment, unless the Mayor requests the suspension of section 77.1 for one fiscal year and two thirds of the City Council approves that suspension. During the Proposed Budget, the Mayor requested suspending the requirement of section 77.1 of the City Charter for one fiscal year to allow for the use for other general fund purposes in lieu of the transfer to the Infrastructure Fund. Subsequently, the City Council approved the waiver of the Major Revenues Increment portion of the Charter Section 77.1 and requested that the Fiscal Year 2019 reconciliation amount based on higher than anticipated revenues be transferred to the Infrastructure Fund. The Fiscal Year 2019 reconciliation amount is \$5.7 million. For Fiscal Year 2021, a total amount of \$5.7 million has been allocated to three projects, as shown in Table 7.

Table 7: Infrastructure Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2021
Installation of City Owned Street Lights / AIH00001	408	Continuing	Annual	Annual	\$ 1,363,897
Sidewalk Repair and Reconstruction / AIK00003	432	Continuing	Annual	Annual	3,300,000
Street Light Circuit Upgrades / AIH00002	439	Continuing	Annual	Annual	1,000,000
Total					\$ 5,663,897

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

Mission Bay Park Improvement Fund

The Mission Bay Park Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent in Mission Bay Park for capital improvements. For Fiscal Year 2021, \$7.9 million has been allocated in the Mission Bay Improvements annual allocation, as shown in Table 8. Revenues to this fund are anticipated to be negatively impacted by the COVID-19 Pandemic.

Table 8: Mission Bay Park Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2021
Mission Bay Improvements / AGF00004	216	Continuing	Annual	Annual	\$ 7,900,000
Total					\$ 7,900,000

Other Funding

The Fiscal Year 2021 Adopted Budget includes \$1.6 million of Development Services and Junior Lifeguard Program restricted funding, as shown in Table 9.

Table 9: Other Funding

Project	Page No	Project Status	Priority Score	Priority Category	FY 2021
Accela Implementation Phase 2 / T19003	96	Continuing	N/A	N/A	\$ 1,073,165
City Facilities Improvements / ABT00001	349	Continuing	Annual	Annual	250,000
Street Resurfacing and Reconstruction / AID00005	440	Continuing	Annual	Annual	300,000
Total					\$ 1,623,165

Parking Meter Districts

Parking Meter District revenues shall be used to address parking supply and mobility issues. Improvement and activities that increase the availability, supply, and effective use of parking to residents, visitors and employees within the area in which the meter is located will be the primary focus of expenditure of the funds. A total of \$1.5 million in Parking Meter Districts was added to the CIP Adopted Budget for Fiscal Year 2021, as shown in Table 10.

Table 10: Parking Meter Districts

Project	Page No	Project Status	Priority Score	Priority Category	FY 2021
5th Avenue Promenade / P21001	381	New	54	Medium	\$ 1,500,000
Total					\$ 1,500,000

San Diego Regional Parks Improvement Fund

The San Diego Regional Parks Improvement Fund receives revenue from Mission Bay rents and concessions in accordance with San Diego City Charter Article V, Section 55.2. These funds may only be spent on capital improvements in the City's regional parks, including Balboa Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks. Once the revenue is received, the Parks & Recreation Department works with the San Diego Regional Parks Improvement Fund Oversight Committee to identify specific sub-projects based on the actual amount of available

Capital Improvements Program

Fiscal Year 2021 Adopted Budget Summary

revenue. For Fiscal Year 2021, \$3.2 million has been allocated to five projects, as shown in Table 11. Revenues to this fund are anticipated to be negatively impacted by the COVID-19 Pandemic.

Table 11: San Diego Regional Parks Improvement Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2021
City Facilities Improvements / ABT00001	349	Continuing	Annual	Annual	\$ 625,000
Coastal Erosion and Access / AGF00006	190	Continuing	Annual	Annual	850,000
EB Scripps Pk Comfort Station Replacement / S15035	197	Continuing	66	Low	200,000
Regional Park Improvements / AGF00005	232	Continuing	Annual	Annual	1,075,000
Resource-Based Open Space Parks / AGE00001	233	Continuing	Annual	Annual	450,000
Total					\$ 3,200,000

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates, debt financing, and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans. A total of \$141.0 million in Sewer Funds has been added to the CIP budget for Fiscal Year 2021, as shown in Table 12. This funding will support projects to meet the requirements of the Clean Water Act and projects to replace and/or rehabilitate the aging sewer system infrastructure.

Table 12: Sewer Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2021
Alvarado Trunk Sewer Phase IV / S15019	285	Continuing	84	Medium	\$ 24,660,000
EMTS Boat Dock Esplanade / S00319	291	Continuing	81	Medium	2,012,316
Enterprise Funded IT Projects / ATT00002	101	Continuing	Annual	Annual	8,011,250
Harbor Drive Trunk Sewer / S18006	294	Continuing	89	High	4,000,000
Kearny Mesa Trunk Sewer / S20000	296	Continuing	77	Low	2,000,000
MBC Dewatering Centrifuges Replacement / S00339	302	Continuing	83	Medium	300,000
MBC Equipment Upgrades / S17013	303	Continuing	85	High	1,961,315
Metropolitan Waste Water Department Trunk Sewers / AJB00001	306	Continuing	Annual	Annual	6,000,000
Metro Treatment Plants / ABO00001	304	Continuing	Annual	Annual	5,639,170
NCWRP Improvements to 30 mgd / S17012	311	Continuing	85	High	755,291
Pipeline Rehabilitation / AJA00002	318	Continuing	Annual	Annual	11,867,986
PS2 Power Reliability & Surge Protection / S00312	320	Continuing	90	High	12,955,568
Pump Station Restorations / ABP00001	321	Continuing	Annual	Annual	2,800,000
Sewer Main Replacements / AJA00001	327	Continuing	Annual	Annual	55,904,294

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

South Mission Valley Trunk Sewer Ph II / S21002	328	New	83	Medium	100,000
Tecolote Canyon Trunk Sewer Improvement / S15020	330	Continuing	84	Medium	2,000,000
Total					\$ 140,967,190

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities, and traffic signals. The City's transportation needs greatly exceed the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation asset types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2021 Adopted Budget of \$18.6 million, as shown in Table 13, adds funding to 12 projects. Revenues to this fund are anticipated to be negatively impacted by the COVID-19 Pandemic. Fiscal Year 2021 Adopted budget amount reflects a portion of this impact.

Table 13: TransNet Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2021
Bridge Rehabilitation / AIE00001	385	Continuing	Annual	Annual	\$ 200,000
Coastal Rail Trail / S00951	400	Continuing	72	High	4,500,000
Drainage Projects / ACA00001	360	Continuing	Annual	Annual	1,000,000
Installation of City Owned Street Lights / AIH00001	408	Continuing	Annual	Annual	200,000
Market Street-47th to Euclid-Complete Street / S16061	415	Continuing	87	High	2,000,000
Median Installation / AIG00001	416	Continuing	Annual	Annual	500,000
New Walkways / AIK00001	419	Continuing	Annual	Annual	2,500,000
Street Resurfacing and Reconstruction / AID00005	440	Continuing	Annual	Annual	4,065,782
Traffic Calming / AIL00001	444	Continuing	Annual	Annual	500,000
Traffic Signals - Citywide / AIL00004	445	Continuing	Annual	Annual	1,000,000
Traffic Signals Modification / AIL00005	446	Continuing	Annual	Annual	1,500,000
University Avenue Complete Street Phase1 / S18001	447	Continuing	81	High	625,000
Total					\$ 18,590,782

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations significantly degrade and shorten pavement life. Trench Cut/Excavation Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench,

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

the age of the pavement, and the type of utility. For Fiscal Year 2021, \$2.0 million has been allocated to one annual allocation, as shown in Table 14.

Table 14: Trench Cut/Excavation Fee Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2021
Street Resurfacing and Reconstruction / AID00005	440	Continuing	Annual	Annual	\$ 2,000,000
Total					\$ 2,000,000

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E) includes a surcharge for the undergrounding of utilities on electric bills. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities. For Fiscal Year 2021, \$10.0 million has been allocated in the Utilities Undergrounding Program annual allocation, as shown in Table 15.

Table 15: Utilities Undergrounding Program Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2021
Utilities Undergrounding Program / AID00001	449	Continuing	Annual	Annual	\$ 10,000,000
Total					\$ 10,000,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources including water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans. The Fiscal Year 2021 Adopted Budget of \$153.4 million from the Water Fund, as shown in Table 16, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act and projects to replace and/or rehabilitate the aging water system infrastructure.

Table 16: Water Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2021
30th Street Pipeline Replacement / S12010	281	Continuing	93	Medium	\$ 1,250,000
Cielo & Woodman Pump Station / S12012	288	Continuing	90	High	1,200,000
El Monte Pipeline No 2 / S10008	290	Continuing	86	Low	2,000,000
Enterprise Funded IT Projects / ATT00002	101	Continuing	Annual	Annual	441,281
La Jolla Scenic Drive 16inch Main / S12009	297	Continuing	82	Low	500,000
La Jolla View Reservoir / S15027	298	Continuing	80	Low	200,000
Large Diameter Water Transmission PPL / AKA00003	299	Continuing	Annual	Annual	6,558,557
Montezuma/Mid-City Pipeline Phase II / S11026	308	Continuing	98	High	18,000,000
Morena Pipeline / S16027	309	Continuing	92	Medium	15,364,419

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

Otay 1st/2nd PPL West of Highland Avenue / S12016	313	Continuing	91	Low	14,627,449
Otay 2nd Pipeline Phase 4 / S20001	314	Continuing	99	High	5,000,000
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	315	New	95	High	100,000
Pacific Beach Pipeline South (W) / S12015	317	Continuing	92	Medium	1,656,490
Pressure Reduction Facility Upgrades / AKA00002	319	Continuing	Annual	Annual	1,200,000
Standpipe and Reservoir Rehabilitations / ABL00001	329	Continuing	Annual	Annual	3,261,000
Tierrasanta (Via Dominique) Pump Station / S12040	331	Continuing	96	High	190,000
University Heights Reservoir Rehabilitation / S20002	333	Continuing	94	High	1,000,000
Water Department Security Upgrades / S00050	338	Continuing	N/A	N/A	1,000,000
Water Main Replacements / AKB00003	339	Continuing	Annual	Annual	78,535,744
Water Pump Station Restoration / ABJ00001	340	Continuing	Annual	Annual	800,000
Water SCADA Upgrade Phase I / S21001	341	New	99	High	500,000
Total					\$ 153,384,940

Developer Credits

Pursuant to the Municipal Code and City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases, a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, FBA credits are not included as a funding source in the department's CIP project pages. Therefore, in order to show the contribution of FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in Table 17.

Table 17: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY2021	Future Fiscal Year	Funding Source Total
Black Mountain Ranch FBA					
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes	T-34.2	\$ 4,388,128	\$ -	\$ -	\$ 4,388,128
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road5	T-12	2,779,376	-	-	2,779,376
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur	T-6	2,675,351	-	-	2,675,351

Capital Improvements Program

Fiscal Year 2021 Adopted Budget Summary

Table 17: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY2021	Future Fiscal Year	Funding Source Total
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	1,694,000	-	-	1,694,000
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	4,546,056	-	-	4,546,056
Camino San Bernardo-Paseo Del Sur East to City Limit5	T-47.2	1,702,295	-	-	1,702,295
Carmel Valley Rd East Wildlife Crossing Widening	T-27	1,775,184	-	-	1,775,184
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes	T-25.3	2,904,925	-	-	2,904,925
Black Mountain Ranch Community Park	P-1	3,200,000	-	-	3,200,000
North Neighborhood Park (NP #2)	P-5	1,813,113	-	-	1,813,113
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes	T-47.1	10,287,153	-	-	10,287,153
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes	T-47.3	621,553	-	-	621,553
Ranch Bernardo Rd Widening-I-15 TO Bernardo Center Dr - 2 Lanes	T-40	527,500	-	-	527,500
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	-	-	1,351,395
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	282,500	-	-	282,500
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	185,000	-	-	185,000
Total Black Mountain Ranch FBA		\$ 40,733,529	\$ -	\$ -	\$ 40,733,529
Mission Valley DIF					
Central Park (14.28 Acres) - Land Acquisition, Design & Construction	P-6	\$ 31,628,658	\$ -	\$ 9,271,342	\$ 40,900,000
Creekside Park (1.30 Acres)	P-6	398,872	-	5,148,128	5,547,000
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	963,000	963,000
Phyllis Place Park (1.33 Acre)	P-6	-	-	2,200,000	2,200,000
Total Mission Valley DIF		\$ 32,027,530	\$ -	\$ 17,582,470	\$ 49,610,000
City of San Diego RTCIP Funding Program					
Friars Rd EB Ramp/Qualcomm Way	17 & 18	\$ 2,777,931	\$ -	\$ 1,136,329	\$ 3,914,260
Friars Rd/1-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	880,412	-	1,733,350	2,613,762

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

Table 17: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY2021	Future Fiscal Year	Funding Source Total
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Total City of San Diego RTCIP Funding Program		\$ 3,658,343	\$ -	\$ 25,162,498	\$ 28,820,841
Total		\$ 76,419,402	\$ -	\$ 42,744,968	\$ 119,164,370

Notes:

- 1 The credit amounts above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.
 - 2 Except for the Prior Future Years totals, all other amounts shown are estimates based on the applicable reimbursement agreements and project status.
 - 3 In the case of the Black Mountain Ranch FBA projects, the amounts shown only reflect the BMR FBA funding. Some projects may contain other funding sources.
 - 4 A full description of each project is contained in the respective Black Mountain Ranch and Mission Valley Public Facilities Financing Plans, and the Quarry Falls Transportation Phasing Plan.
 - 5 Prior Fiscal Years amounts are subject to change as a result of actual project costs differing from estimated costs and delays in project completions.
 - 6 The Funding Source Total amounts are subject to change as a result of revised cost estimates resulting from PFFP updates, and amendments to applicable reimbursement agreements.
 - 7 No future credit allocations are anticipated for Black Mountain Ranch FBA projects. Remaining reimbursements will be in cash.
- * This is the reference to the City of San Diego RTCIP Funding Program Section 14. These projects are not included in the Mission Valley Public Facilities Financing Plan.

Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects are able to proceed with awarding construction contracts without returning to City Council for additional authorization, as long as City Council has approved the project's budget and the contract is under \$30 million. This is estimated to reduce project execution timelines by three to 12 months. Since the individual contracts are no longer brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2021 is shown in Table 18; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council by the Public Works Department. The list is organized by Asset Managing department and then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract. Sublet projects are shown under their respective Annual Allocation.

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

Table 18: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Environmental Services				
Miramar Landfill Facility Improvements / L17000	116		\$ -	\$ -
Miramar Landfill Trailer Replacements / L17000.6		Design Build	300,000	400,000
Miramar Landfill Storm Water Improvements / L18002	118		\$ -	\$ -
Miramar Landfill Storm Water Basin Improvements / L18002.3		Design Bid Build	6,000,000	8,000,000
Environmental Services Total			\$ 6,300,000	\$ 8,400,000
Fire-Rescue				
Fire-Rescue Air Operations Facility / S15012	138	Design Build	\$ 13,000,000	\$ 15,000,000
Fire-Rescue Total			\$ 13,000,000	\$ 15,000,000
Fleet Services				
Fleet Operations Facilities / L14002	102		\$ -	\$ -
Chollas Crane Replacement / L14002.4		Design Bid Build	300,000	555,000
Chollas Large Car Washes / L14002.3		Design Bid Build	1,650,000	2,748,370
Chollas Paint Booth / L14002.5		Design Bid Build	303,000	666,000
PD Substation Small Carwashes / L14002.6		Design Bid Build	2,200,000	3,488,516
Fleet Services Total			\$ 4,453,000	\$ 7,457,886
Library				
Pacific Highlands Ranch Branch Library / S14023	152	Design Bid Build	\$ 17,443,915	\$ 26,164,178
Scripps Miramar Ranch Library / S00811	155	Design Bid Build	\$ 4,270,000	\$ 6,076,377
Library Total			\$ 21,713,915	\$ 32,240,555
Parks & Recreation				
Canon Street Pocket Park / S16047	175	Design Bid Build	\$ 1,224,350	\$ 2,567,315
Carmel Del Mar NP Comfort Station-Development / S16034	178	Design Bid Build	\$ 1,519,564	\$ 2,330,564
Egger/South Bay Community Park ADA Improvements / S15031	198	Design Bid Build	\$ 1,969,145	\$ 2,730,145
El Cuervo Adobe Improvements / S14006	199	Job Order Contract	\$ 273,480	\$ 606,000
Fairbrook Neighborhood Park Development / S01083	201	Design Bid Build	\$ 3,535,354	\$ 6,045,539
Hickman Fields Athletic Area / S00751	204	Design Bid Build	\$ 7,200,000	\$ 9,566,318
La Paz Mini Park / S11103	209	Design Bid Build	\$ 1,502,338	\$ 2,603,754
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	211	Design Bid Build	\$ 4,770,578	\$ 7,400,000
MBGC Irrigation & Electrical Upgrades / S11010	212	Design Bid Build	\$ 2,807,051	\$ 4,460,000
Olive Grove Community Park ADA Improve / S15028	223	Design Bid Build	\$ 2,386,895	\$ 3,437,268
Olive St Park Acquisition and Development / S10051	224	Design Bid Build	\$ 1,983,000	\$ 4,443,500
Sage Canyon NP Concession Bldg-Develop / S16035	237	Job Order Contract	\$ 767,500	\$ 1,310,500
Salk Neighborhood Park & Joint Use Devel / S14007	238	Design Bid Build	\$ 5,576,686	\$ 7,236,686
Talmadge Traffic Calming Infrastructure / S17001	248	Design Bid Build	\$ 173,938	\$ 309,957
Torrey Highlands NP Upgrades / S16036	249	Design Bid Build	\$ 660,000	\$ 1,027,937
Wangenheim Joint Use Facility / S15007	254	Design Bid Build	\$ 6,386,396	\$ 9,190,353
City Facilities Improvements / ABT00001	349		\$ -	\$ -
MLK Rec Center Moisture Intrusion / B19001		Design Bid Build	1,020,093	1,868,352
Tierrasanta Pool Stairway Replacement / B20115		Job Order Contract	222,271	257,271

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

Table 18: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Mission Bay Improvements / AGF00004	216		\$ -	\$ -
Adult Fitness Course East Shore / B18223		Design Bid Build	1,060,000	1,954,000
Crown Point Parking Lot Improvements / B19022		Design Bid Build	907,500	1,557,000
Crown Point Playground Improvements / B19021		Design Bid Build	1,077,924	1,960,000
Santa Clara Comfort Station Improvements / B19032		Design Bid Build	506,137	750,000
Santa Clara Playground Improvements / B19029		Design Bid Build	1,377,009	1,960,000
Sunset Point Parking Lot Improvements / B19159		Job Order Contract	250,000	450,000
Tecolote North Comfort Station Imp / B18233		Design Bid Build	1,639,422	1,963,000
Tecolote North Parking Lot Improvements / B18231		Design Bid Build	706,160	869,000
Tecolote North Playground Improvements / B18232		Design Bid Build	1,469,984	1,780,000
Tecolote South Comfort Station Imp / B19015		Design Bid Build	1,608,085	1,931,000
Tecolote South Parking Lot Improvements / B19017		Design Bid Build	419,282	528,000
Tecolote South Playground Improvements / B19016		Design Bid Build	2,537,976	3,027,000
Park Improvements / AGF00007	229		\$ -	\$ -
City Heights Pool Reconstruction / B19068		Design Bid Build	5,502,229	6,781,682
Convert Bldg 619 @ NTC into Rec Center / B18087		Design Bid Build	3,579,000	6,228,000
Linda Vista Skate Park Phase 2 / B19062		Job Order Contract	168,700	348,900
Sherman Height Community Center Playground / B18006		Design Bid Build	350,000	697,000
Regional Park Improvements / AGF00005	232		\$ -	\$ -
OB Dog Beach Accessibility Improvements / B19000		Job Order Contract	759,806	1,143,306
Southeastern Mini Park Improvements / L16000	243		\$ -	\$ -
Clay Street Mini Park Improvement / L16000.5		Design Bid Build	920,000	1,565,930
Island Ave Mini Park Improvements / L16000.2		Design Bid Build	2,162,000	3,227,650
J Street Mini Park Improvement / L16000.6		Design Bid Build	847,913	1,500,000
Parks & Recreation Total			\$ 71,605,495	\$ 107,355,656
Public Utilities				
Alvarado Trunk Sewer Phase IV / S15019	285	Design Bid Build	\$ 55,000,000	\$ 67,000,000
Water Main Replacements / AKB00003	339		\$ -	\$ -
Alvarado TS Water Main Relocations / B18104		Design Bid Build	10,000,000	10,438,400
Mission Beach Water & Sewer Repl (W) / B17169		Design Bid Build	13,035,280	15,336,196
Sewer and AC Water Group 1032 (W) / B17105		Design Bid Build	7,071,000	9,428,000
Water Group 968 / B14099		Design Bid Build	2,152,300	3,182,500
AC Water & Sewer Group 1023B / B19205		Job Order Contract	2,000,000	2,941,000
AC Water & Sewer Group 1036 (W) / B18121		Design Bid Build	3,322,800	4,300,100
AC Water & Sewer Group 1051 (W) / B18091		Design Bid Build	776,300	1,004,600
AC Water and Sewer Group 1052A (W) / B19166		Multiple Award Construction Contract	3,502,400	5,182,900
Balboa Park Pipeline Repl Ph II (W) / B17140		Design Bid Build	3,790,000	6,319,547
Kearny Mesa Pipeline Manway / B00072		Design Bid Build	330,000	492,700

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

Table 18: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Market St. Water Pipe Replacement / B17052		Design Bid Build	1,522,584	2,026,802
Rolando Improv 1 (W) / B20126		Design Bid Build	4,336,300	6,201,100
Sewer & AC Water Group 1034 (W) / B18064		Design Bid Build	6,959,100	9,201,600
Sewer and AC Water Group 763 (W) / B17116		Design Bid Build	1,972,545	2,305,318
Sewer and AC Water Group 793 (W) / B15070		Design Bid Build	677,900	964,700
Sewer and AC Water Group 812 (W) / B17115		Design Bid Build	1,916,000	2,555,000
Talmadge AC Water Main Replacement / B18197		Design Bid Build	814,100	1,194,100
Tecolote Cyn GC Water Conn / B15203		Design Bid Build	229,000	278,000
Water & Sewer Group 965 (W) / B12057		Design Bid Build	1,769,500	2,934,600
Pipeline Rehabilitation / AJA00002	318		\$ -	\$ -
Accelerated Pipeline Rehab Ref Group 846 / B18185		Design Bid Build	1,005,500	1,216,200
Pipeline Rehabilitation AY-1 / B18212		Design Bid Build	6,561,800	7,841,500
Pipeline Rehabilitation BA-1 / B20014		Design Bid Build	5,137,000	6,788,300
Pipeline Rehabilitation BB-1 / B19201		Design Bid Build	6,871,000	8,600,000
Sewer Rehab 1051A / B19145		Design Bid Build	126,200	178,200
Sewer Main Replacements / AJA00001	327		\$ -	\$ -
Mission Beach Water & Sewer Repl (S) / B17170		Design Bid Build	2,194,515	2,641,715
Sewer and AC Water Group 1032 (S) / B17104		Design Bid Build	6,389,000	8,518,000
SEWER GJ 798C / B00409		Design Bid Build	212,420	484,380
AC Water & Sewer Group 1023B / B19204		Job Order Contract	200,000	326,000
AC Water & Sewer Group 1036 (S) / B18123		Design Bid Build	525,900	652,800
AC Water & Sewer Group 1051 (S) / B18098		Design Bid Build	3,136,600	4,059,100
AC Water & Sewer Group 1052A (S) / B19169		Multiple Award Construction Contract	1,923,000	2,814,100
Accelerated MH Referral Group 1 / B19097		Design Bid Build	515,000	742,000
Balboa Park Pipeline Repl Ph II (S) / B17133		Design Bid Build	1,852,000	3,043,651
Bay Ho Improv 1 (S) / B19088		Design Bid Build	5,208,400	7,024,800
Clairemont Mesa Sewer Pipe Replacement / B17087		Design Bid Build	186,000	346,100
Market Street Sewer Pipe Replacement / B17054		Design Bid Build	338,850	553,397
Sewer & AC Water Group 1034 (S) / B18063		Design Bid Build	4,968,400	6,806,400
Sewer & AC Water Group 763 (S) / B00374		Design Bid Build	8,986,036	10,611,813
Sewer and AC Water Group 793 (S) / B00394		Design Bid Build	5,305,291	6,624,611
Sewer and AC Water Group 812 (S) / B00426		Design Bid Build	3,047,000	4,030,000
Sewer Group 776A / B16034		Design Bid Build	4,194,279	5,780,974
Sewer Group 843 / B17189		Design Bid Build	6,127,389	8,022,289
Water & Sewer Group 965 (S) / B12048		Design Bid Build	1,855,400	2,932,600
Alvarado 2nd Extension Pipeline / S12013	284	Design Bid Build	\$ 65,210,000	\$ 80,498,531
EMTS Boat Dock Esplanade / S00319	291	Design Bid Build	\$ 2,160,380	\$ 3,333,000
Harbor Drive Trunk Sewer / S18006	294	Design Bid Build	\$ 14,700,000	\$ 21,045,000
Large Diameter Water Transmission PPL / AKA00003	299		\$ -	\$ -
Otay 2nd Pipeline Phase 3 / B16158		Design Bid Build	10,116,000	12,636,000
Metro Treatment Plants / ABO00001	304		\$ -	\$ -
SBWRP Variable Frequency Drive Repl / B19066		Design Bid Build	550,000	750,000

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

Table 18: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Metropolitan Waste Water Department Trunk Sewers / AJB00001	306		\$ -	\$ -
Murphy Canyon Trunk Sewer Repair/Rehab / B17005		Design Bid Build	12,378,317	16,393,110
Pressure Reduction Facility Upgrades / AKA00002	319		\$ -	\$ -
Pressure Reducing Stations Upgrades Phs1 / B16017		Design Bid Build	3,740,000	6,290,000
Pump Station Restorations / ABP00001	321		\$ -	\$ -
High Purity Oxygen Addition System PQPS / B21001		Design Bid Build	1,933,000	2,416,250
PURE Water Program / ALA00001	322		\$ -	\$ -
Morena Pipelines - North (Package B3) / B15141		Design Bid Build	86,345,000	103,626,000
Morena Pump Station (Package A) / B15141		Design Bid Build	93,975,000	126,443,000
North City Pure Water Facility / B15139		Design Bid Build	416,828,625	493,083,000
North City Pure Water Pipeline / B16035		Design Bid Build	87,680,000	99,500,000
North City Pure Water Pump Station / B15140		Design Bid Build	13,350,922	18,143,902
North City Pure Water Subaqueous Pipeline / B16035		Design Bid Build	5,270,000	7,000,000
Standpipe and Reservoir Rehabilitations / ABL00001	329		\$ -	\$ -
Pomerado Park Reservoir Upgrade / B00156		Design Bid Build	4,875,000	6,888,000
Tecolote Canyon Trunk Sewer Improvement / S15020	330		\$ 32,826,000	\$ 35,555,000
Public Utilities Total			\$ 1,049,982,333	\$ 1,287,526,885
Real Estate Assets - Facilities services				
City Facilities Improvements / ABT00001	349		\$ -	\$ -
MLK Rec Center Moisture Intrusion / B19001		Design Bid Build	1,020,093	1,868,352
Tierrasanta Pool Stairway Replacement / B20115		Job Order Contract	222,271	257,271
Real Estate Assets - Facilities services Total			\$ 222,271	\$ 257,271
Storm Water				
Drainage Projects / ACA00001	360		\$ -	\$ -
Adams Ave (1620) Storm Drain Replacement / B13102		Design Bid Build	500,000	868,000
Storm Drain Group 968 / B15028		Design Bid Build	131,000	281,000
Coast Cave SD Accelerated Replacement / B20076		Design Bid Build	223,095	313,423
Palm Ave Storm Drain / B17163		Job Order Contract	288,700	502,700
Torrey Pines Golf Course / AEA00001	250		\$ -	\$ -
Torrey Pines Gf-Repr Storm Drain Outfall / B17152		Design Bid Build	2,135,000	3,360,000
Storm Water Total			\$ 2,766,000	\$ 4,509,000
Sustainability				
Citywide Energy Improvements / ABT00003	371		\$ -	\$ -
Intelligent Cities Outdoor Lightng Proj2 / B18036		Design Bid Build	9,000,000	30,000,000
Sustainability Total			\$ 9,000,000	\$ 30,000,000
Transportation				
Bridge Rehabilitation / AIE00001	385		\$ -	\$ -
Nimitz Bridge at NTC Rehabilitation / B15198		Design Bid Build	344,700	930,000
Coastal Rail Trail / S00951	400		\$ 15,284,458	\$ 24,467,998
Install T/S Interconnect Systems / AIL00002	407		\$ -	\$ -

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

Table 18: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Pacific Beach TS Interconnect Upgrade / B15065		Job Order Contract	933,030	1,841,619
Installation of City Owned Street Lights / AIH00001	408		\$ -	\$ -
Citywide Street Lights 1950 / B19125		Job Order Contract	1,350,000	1,490,000
Citywide Street Lights Group 1701 / B17050		Job Order Contract	419,500	700,600
Citywide Street Lights Group 1702 / B17051		Job Order Contract	441,200	731,500
La Jolla Village Drive-I-805 Ramps / S00857	411	Design Bid Build	\$ 358,000	\$ 550,000
Market Street-47th to Euclid-Complete Street / S16061	415	Design Bid Build	\$ 6,704,673	\$ 9,805,084
Bicycle Facilities / AIA00001	384		\$ -	\$ -
Downtown Complete St Impl Phase 2 / B19143		Design Bid Build	1,792,937	3,341,565
New Walkways / AIK00001	419		\$ -	\$ -
ADA S/W Group 3E W Point Loma / B16100		Design Bid Build	538,000	1,139,502
ADA S/W Group 4E College / B16107		Design Bid Build	360,000	785,899
Thermal Ave - Donax Ave to Palm Ave Sidewalk / B18157		Design Bid Build	1,270,300	1,609,100
Sidewalk Repair and Reconstruction / AIK00003	432		\$ -	\$ -
ADA Curb Ramp Winder & McKee / B16108		Design Bid Build	346,000	874,300
Curb Ramp Improvement Group 1701 / B17114		Design Bid Build	1,130,000	1,830,000
Sidewalk Replacement Group 1902 / B19013		Design Bid Build	3,200,000	3,800,000
Sidewalk Replacement Group 1903-SE & CH / B19014		Design Bid Build	1,000,000	1,300,000
Sidewalk Replacement Group 2030 / TBD		Design Bid Build	1,500,000	1,800,000
Street Light Circuit Upgrades / AIH00002	439		\$ -	\$ -
Plumosa Park Series Circuit Conversion / B17101		Job Order Contract	765,000	1,285,927
Street Resurfacing and Reconstruction / AID00005	440		\$ -	\$ -
AC Overlay Group 2010 Peninsula / TBD		Design Bid Build	6,871,844	8,084,523
AC Overlay Group 2011 Rancho Bernardo / TBD		Design Bid Build	6,972,676	8,203,148
AC Overlay Group 2012 MM/RP / TBD		Design Bid Build	3,992,691	4,697,284
AC Overlay Group 2013 La Jolla Pkwy / TBD		Design Bid Build	3,778,773	4,445,616
AC Overlay Group 2014 Southwest / TBD		Design Bid Build	8,884,200	10,452,000
AC Overlay Group 2015 Southeast / TBD		Design Bid Build	7,094,100	8,346,000
AC Overlay Group 2016 Navajo G2 / TBD		Design Bid Build	4,707,300	5,538,000
Asphalt Resurfacing Group 1901 / B18134		Design Bid Build	9,746,100	11,466,000
Asphalt Resurfacing Group 1902 / B18135		Design Bid Build	2,552,801	3,003,295
Concrete Street Panel Repl - Coast Bl / B20046		Design Bid Build	829,591	1,400,656
Miramar Ranch North Paving G1 / B19007		Design Bid Build	3,925,870	5,000,000
Rancho Peñasquitos Paving Group 1 / B20138		Job Order Contract	3,286,393	3,779,352
Street Reconstruction Group 1801 / B17188		Design Bid Build	8,200,000	12,710,000
Traffic Calming / AIL00001	444		\$ -	\$ -
El Cajon Bl-Highland-58th Improv / B17003		Design Bid Build	643,000	1,215,050
Traffic Signals Modification / AIL00005	446		\$ -	\$ -
Mid-City & Eastern Area Signal Mods / B17128		Job Order Contract	389,086	629,860

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

Table 18: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Signal Mods in Barrio Logan / B13010		Job Order Contract	190,900	300,000
Traffic Signals - Citywide / AIL00004	445		\$ -	\$ -
Division St & Osborn St Traffic Signal / B15047		Job Order Contract	212,200	275,000
University Avenue Complete Street Phase1 / S18001	447	Design Bid Build	\$ 4,838,300	\$ 7,426,400
University Avenue Mobility / S00915	448	Design Bid Build	\$ 5,974,533	\$ 9,277,310
Utilities Undergrounding Program / AID00001	449		\$ -	\$ -
25th (SB) (Coronado-Grove) Rd Imp UU995 / B18150		Design Bid Build	88,173	112,761
31st Street (Market-L ST) Rd Imp UU11 / B18147		Design Bid Build	286,745	366,702
32nd St PH I (Market-F St) Rd Imp UU386 / B18144		Design Bid Build	124,122	154,689
32nd St PHII (Market-Imp.) Rd Imp UU17 / B18141		Design Bid Build	268,213	337,203
Block 1M (La Jolla 4) Rd Imp UU659 / B18155		Design Bid Build	817,563	1,087,358
Block 1M1 UUP (La Jolla) / B15084		Job Order Contract	252,450	297,000
Block 2S2 UUP / B15098		Job Order Contract	260,100	306,000
Block 6DD1 (Clairemont Mesa)Rd Imp UU410 / B18142		Design Bid Build	1,473,215	1,884,016
Block 8R UUP - CIP / B15097		Design Bid Build	1,114,000	1,464,000
Block 8R UUP / 21003599		Design Bid Build	7,930,000	10,705,500
Cass (Grand-Pacific Bch Dr) Rd Imp UU143 / B18148		Design Bid Build	109,924	140,575
Coronado SB (27th SB-Madden)Rd Imp UU193 / B18137		Design Bid Build	268,213	337,203
District 1 Block 1-J UUD / B00836		Job Order Contract	422,809	771,809
Fanuel St III (Grand-PB Dr) Rd Imp UU188 / B17071		Design Bid Build	137,121	221,565
Fanuel St PI Archer to Tourmaline UUD / B00721		Job Order Contract	90,344	142,047
Golfcrest(Jackson-Wandermere)Rd ImpUU584 / B18149		Design Bid Build	221,988	428,009
Hancock Street UUP (Witherby to Tourquoi / B15096		Job Order Contract	53,550	63,000
Hilltop PH I(Boundary-Toyne)Rd Imp UU617 / B18153		Design Bid Build	235,392	622,463
Howard PHI-II(Park-Texas) Rd Imp UU71-72 / B18136		Design Bid Build	190,910	389,315
Hughes St (58th St-Jodi St) Rd Imp UU101 / B18151		Design Bid Build	208,247	266,317
Ingulf St (Morena Bl-Erie St) SL UU123 / B18126		Job Order Contract	24,200	72,000
Mission Bl(Loring-Turquoise) Rd Imp UU30 / B18140		Design Bid Build	170,777	1,212,544
Mt Acadia (Mt Alifan-Mt Burnham)SL UU621 / B17012		Job Order Contract	205,200	228,000
Orange Av PH3 Central-Fairmont SL UU24 / B18130		Job Order Contract	53,200	107,600
San Diego Av (Old Town-McKee) SL UU598 / B20045		Job Order Contract	82,200	168,000
San Vicente PH I-II Rd Imp UU505-UU506 / B17098		Design Bid Build	359,483	961,628
Seminole PH2 (El Cajon-Stanley) SL UU630 / B17013		Job Order Contract	108,000	120,000

Capital Improvements Program Fiscal Year 2021 Adopted Budget Summary

Table 18: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Stlight Design & Install 30th St - Ocean / B12001		Job Order Contract	107,100	126,000
Wightman (Chamoune -Euclid) Rd Imp UU388 / B18138		Design Bid Build	123,367	517,830
Transportation Total			\$ 137,126,557	\$ 188,959,844
Total			\$ 1,316,169,570	\$ 1,681,707,098

Conclusion

The Fiscal Year 2021 Adopted CIP Budget provides a \$367.5 million increase to the City's multi-year CIP. This budget publishes twenty-two new projects and adds funding to 57 continuing projects spanning a variety of departments and project types. The Fiscal Year 2021 Adopted CIP Budget also includes a list of projects which are anticipated to be entering into construction contracts during the fiscal year.



Page Intentionally Left Blank

Capital Improvements Program Profile of the City of San Diego's CIP

Profile of the City of San Diego's CIP

Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-31), the following pieces of information are included for all CIP projects that have completed preliminary engineering:

Table 1: Project Information

Items	Description
Description	Narration that clearly establishes the nature of the capital project. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects.
City Department	The Department responsible for managing the asset.
Project Type	A categorized breakdown of the type of facility being constructed or improved. Project types are discussed in greater detail on page 57.
Improvement Type	A Description of the project's impact on existing assets. A project may be identified as providing betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for numerically ranking projects. This provides decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14, Prioritizing Capital Improvements Program Projects, updated in November 2013, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies, see the Project Prioritization section on page 45.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and State and Federal grants. Financing in the form of bonds, lease purchase, or commercial paper may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, the City takes cash management funding strategies into consideration in the programming of projects. Annual allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address State and Federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds for each stage. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification and estimation of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a fund source has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

Capital Improvements Program

Profile of the City of San Diego's CIP

The operating budget impact included on many CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset managing department. New or expanded capital projects can lead to increased programs which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce on-going operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. Outlying fiscal year estimates do not include an inflation factor, unless specifically noted. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets in order to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception. This CIP budget and the corresponding reported expenses are prepared based on the applicable generally accepted accounting principles (GAAP).

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The agreements must be accepted and the funding appropriated via an approved Council resolution, prior to the funds being made available for project expenditure.

CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2020 Adopted CIP Budget document includes the following information.

- A list of projects entering into construction contracts is provided on page 16, allowing City Council review of the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2021 Adopted CIP Budget have been organized into four project status categories as shown in Table 3 at the end of this section on page 31. The project status categories are:
 - New: projects that are newly established as part of the Fiscal Year 2020 Adopted Budget
 - Continuing: projects initiated in Fiscal Year 2021, or in a prior year, and are currently in progress
 - Warranty: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - Underfunded: projects that are on hold due to lack of funding
- Details of funding sources and Fiscal Year 2021 allocations approved by City Council can be found in the Fiscal Year 2021 Adopted CIP Budget Summary (pages 5-23).
- Department narratives have been included for each asset managing department in conjunction with a list of that department's projects and precede each department's project pages.
- A CIP webpage (<http://www.sandiego.gov/cip/>) provides project information, including project location maps, that is readily available to the public.

In addition to the streamlining measures above, Department of Finance released two Semi-Annual CIP Budget Monitoring Reports during Fiscal Year 2020; one was released in December 2019 and the other was released in

Capital Improvements Program

Profile of the City of San Diego's CIP

May 2020. These CIP monitoring reports provided an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, pooling project contingencies, encumbrance policy improvements, and a commercial paper program, is to manage cash in the CIP as efficiently and effectively as possible. A total of more than \$210.2 million in project savings and reallocations from cash management and streamlining efforts were included in the Fiscal Year 2020 CIP Monitoring Reports.

CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects
- The value of CIP contracts awarded for construction
- The value of CIP construction of assets in service
- The average number of days from bid opening to construction contract award for CIP projects
- The number of notices of award for CIP construction contracts
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

In January 2020, the Public Works Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released on an annual basis and is used as a guide in developing the City's Annual Capital Improvements Program Budget.

The City's CIP budget incorporates five fiscal years of budget data. It includes all on-going projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example:

- Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Although current projections show that revenue should be received, in reality a certain portion of these fees may not be collected at the rate assumed in the five-year plan.
- TransNet revenue estimates are based upon sales tax projections. These estimates are utilized in preparation of the TransNet five-year program of projects as required by the San Diego Association of

Capital Improvements Program Profile of the City of San Diego's CIP

Governments (SANDAG) for compliance with the Regional Transportation Improvement Program.

- The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules.

For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 2 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP

Table 2: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2021 Adopted	FY 2021 Anticipated	FY2022	FY2023	FY2024	FY2025	Total by Source
Bond Financing	\$ -	\$ 100,000	\$ 61,921	\$ 47,733	\$ 46,815	\$ 45,830	\$ 302,299
Bus Stop Capital Improvement Fund	-	-	106	190	190	190	676
Developer Funding	-	-	-	-	-	1,110	1,110
Energy Conservation Program Fund	-	-	500	500	500	-	1,500
Enhanced Infrastructure Financing District Fund	-	728	-	-	-	-	728
Facilities Benefit Assessments	800	1,500	-	-	-	-	2,300
Federal Grants	-	7,773	21,547	1,369	-	-	30,689
Fleet Services Internal Service Fund	-	-	5,588	-	-	-	5,588
Gas Tax Fund	18,308	-	3,595	-	-	-	21,903
General Fund	547	-	-	-	-	-	547
Golf Course Enterprise Fund	3,000	-	-	-	-	-	3,000
Infrastructure Fund	5,664	-	4,060	-	-	-	9,724
Mission Bay Park Improvement Fund	7,900	-	8,058	8,220	8,384	8,551	41,112
Mission Trails Regional Park Fund	-	-	229	236	243	251	960
Other Funding	1,623	21,000	-	-	-	-	22,623
Parking Meter Districts	1,500	-	-	-	-	-	1,500
Regional Transportation Congestion Improvement Program	-	1,787	-	-	-	-	1,787
San Diego Regional Parks Improvement Fund	3,200	200	3,500	1,700	2,000	800	11,400

Capital Improvements Program Profile of the City of San Diego's CIP

Table 2: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY2021 Adopted	FY 2021 Anticipated	FY2022	FY2023	FY2024	FY2025	Total by Source
Sewer Funds	140,967	31,922	301,295	328,158	191,252	123,110	1,116,704
State Grants	-	8,452	-	-	-	-	8,452
TransNet Funds	18,591	-	21,533	23,817	24,735	25,720	114,397
Trench Cut/Excavation Fee Fund	2,000	-	2,000	2,000	2,000	2,000	10,000
Utilities Undergrounding Program Fund	10,000	-	10,000	10,000	10,000	10,000	50,000
Water Fund	153,385	58,351	387,695	455,940	352,670	154,225	1,562,265
Total	\$ 367,485	\$ 231,713	\$ 831,629	\$ 879,863	\$ 638,789	\$ 371,787	\$ 3,321,264

Note: This table excludes unidentified funding and funding expected in Fiscal Year 2026 or later.

Projects within the CIP budget are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the pro-rated portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2021:

- 468 miles of City streets are anticipated to be repaired, contributing to the goal of an overall condition index (OCI) at 70. Additionally, the Transportation Department's goal is to complete 40 bike lane miles in coordination with the City's resurfacing contracts, fund and program 10,000 linear feet of new sidewalk, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.
- The Public Utilities Department will continue to replace and rehab about 40 sewer miles and award 35 water miles. Additionally, advertisement and award for all remaining Phase I construction packages for the Pure Water program and construction of the majority of Phase I will begin.
- About 21 Parks and Recreation projects will be put into service. Some of these projects include: Balboa Park Bud Kearns Aquatic Complex Improvements, Bay Terraces Senior Center, DeAnza North Parking Lot Improvements, Ocean Beach Dog Beach Accessibility Improvements, Olive Grove Community Park Accessibility Improvements, and Villa Monserate Neighborhood Park Improvements.
- The implementation of several HVAC Replacements at facilities citywide are anticipated to be completed.
- Complete construction of Children's Pool Lifeguard Station and Fire Station 50 (North University City).

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities
- Improvements for compliance with the Americans with Disabilities Act (ADA)

Capital Improvements Program

Profile of the City of San Diego's CIP

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Public Works Department in coordination with City's asset managing departments. The CIP budget process considers project priorities and funding availability.

- **October - February:** Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook and submit proposed CIP funding requests to the Department of Finance (DoF) which are then brought to Capital Improvements Program Review and Advisory Committee (CIPRAC) for a recommendation to the Mayor. During this timeframe, the DoF also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar is established by the DoF and Public Works Departments.
- **February - March:** In coordination with asset managing departments, the DoF reviews all CIP project pages and prepares the proposed budget publication.
- **April:** The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article VIII, Section 69, Item (c)].
- **May:** During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.
- **June:** City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget. The annual Appropriations Ordinance is presented to the City Council and adopted by June 30 authorizing expenditure of the CIP budget.

Capital Improvements Program Profile of the City of San Diego's CIP

Table 3: Percent of Projects by Project Status

Project Name	Page No	FY 2021	Project Total
New			
5th Avenue Promenade / P21001	381	\$ 1,500,000	\$ 1,500,000
Balboa Park Botanical Bldg Improvments / S20005	169	-	9,083,441
Carmel Vly Rd E Wildlife Xing / RD20006	392	-	617,972
Carmel V Rd Widening (BMR-Cam Crisalida) / RD20005	390	-	1,031,015
Carroll Canyon Road Planning Study / P21000	381	800,000	800,000
Chollas Creek Oak Park Trail / S20012	188	-	852,000
Chollas Triangle Park / P20005	167	-	400,000
Cmo Del Sur Wide-San Dieguito-Carmel Valley / RD20003	397	-	364,350
Cmo Del Sur Wildlife Xing(San Dieguito) / RD20004	398	-	623,392
Cmo San Bern (Nicole Rd E-City Limit) / RD20002	399	-	299,258
Jerabek Park Improvements / S20007	207	-	4,064,451
Kearny Mesa Facility Improvements / S20009	104	-	14,772,123
Oak Park Library / P20004	149	-	250,000
Ocean Beach Branch Library / S20015	151	-	8,500,001
Ocean Beach Pier Improvements / S20011	222	-	20,882,907
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	315	100,000	18,760,000
Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001	426	-	1,545,522
Paseo Del Sur (Potomac Ridge Rd-CDS) / RD20008	425	-	1,466,809
Playa del Sol Parkway / RD20000	427	-	3,120,000
Rancho Bernardo CP Improvements / L20000	230	-	703,263
South Mission Valley Trunk Sewer Ph II / S21002	328	100,000	14,000,000
Water SCADA Upgrade Phase I / S21001	341	500,000	16,100,000
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	452	-	818,758
Total		\$ 3,000,000	\$ 120,555,261
Continuing			
101 Ash Improvements / S17009	95	\$ -	\$ 26,213,542
30th Street Pipeline Replacement / S12010	281	1,250,000	30,003,592
69th & Mohawk Pump Station / S12011	282	-	15,088,594
Accela Implementation Phase 2 / T19003	96	1,073,165	3,259,466
Advanced Metering Infrastructure / S17008	283	-	125,535,641
Airway Road Improvements / P19007	381	-	10,000

Capital Improvements Program Profile of the City of San Diego's CIP

Alvarado 2nd Extension Pipeline / S12013	284	-	80,498,531
Alvarado Road Realignment / P18007	381	-	1,000,000
Alvarado Trunk Sewer Phase IV / S15019	285	24,660,000	60,179,009
Balboa Avenue Corridor Improvements / S00831	383	-	3,063,987
Balboa Park Golf Course / AEA00002	170	-	2,303,007
Balboa Park West Mesa Comfort Station Replacement / S15036	171	-	2,205,963
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	172	-	3,594,000
Bay Terrace Senior Center / S16060	173	-	6,387,444
Beyer Park Development / S00752	174	-	19,458,259
Bicycle Facilities / AIA00001	384	-	130,897,054
Bridge Rehabilitation / AIE00001	385	200,000	33,351,907
Brown Field / AAA00002	87	-	9,261,696
Bus Stop Improvements / AID00007	386	-	680,942
Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	387	-	3,424,316
Canon Street Pocket Park / S16047	175	-	2,567,316
Canyonside Community Park Improvements / S12004	176	-	1,751,126
Carmel Country Road Low Flow Channel / S00969	388	-	2,712,000
Carmel Creek NP Improvements / S16037	177	-	1,756,923
Carmel Del Mar NP Comfort Station-Development / S16034	178	-	2,330,564
Carmel Grove NP Comfort Station and Park / S16038	179	-	1,761,500
Carmel Knolls NP Comfort Station-Development / S16033	180	-	1,178,700
Carmel Mission NP Comfort Station Development / S16039	181	-	1,178,000
Carmel Valley CP-Turf Upgrades / S16029	182	-	4,274,121
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	391	-	7,085,000
Catalina 12inch Cast Iron Mains / S12008	286	-	12,620,000
Centralized Payment Processing Solution / T19002	97	-	455,000
Centrum Neighborhood Pk Improvements / RD16005	183	-	1,000,000
Children's Park Improvements / S16013	186	-	7,200,000
Chollas Building / S11025	287	-	45,661,948
Chollas Community Park Comfort Station / S16058	187	-	3,586,839
Chollas Lake Improvements / L18001	189	-	5,550,000
Cielo & Woodman Pump Station / S12012	288	1,200,000	6,878,000
CIP Emergency Reserve / ABT00006	98	-	1,000,000
Citrus & Conifer Reconstruction / P20002	381	-	300,000
City Facilities Improvements / ABT00001	349	875,000	99,819,801

Capital Improvements Program Profile of the City of San Diego's CIP

City Heights Sidewalks and Streetlights / S19005	396	-	1,000,000
Citywide Energy Improvements / ABT00003	371	-	33,232,349
Coastal Erosion and Access / AGF00006	190	850,000	7,027,337
Coastal Rail Trail / S00951	400	4,500,000	25,043,422
Convert RB Medians-Asphalt to Concrete / L12000	191	-	708,764
Corrosion Control / AKA00001	289	-	200,000
Del Sur Neighborhood Park / RD19003	192	-	2,278,048
Denney Ranch Neighborhood Park / S00636	193	-	8,396,198
Drainage Projects / ACA00001	360	1,000,000	633,222,677
EAM Enhancements / T19001	100	-	501,679
East Village Green Phase 1 / S16012	196	-	51,220,252
EB Scripps Pk Comfort Station Replacement / S15035	197	200,000	5,278,470
Egger/South Bay Community Park ADA Improvements / S15031	198	-	2,730,145
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	402	-	37,949,391
El Cuervo Adobe Improvements / S14006	199	-	606,000
El Monte Pipeline No 2 / S10008	290	2,000,000	24,500,001
Emerald Hills Park GDP / P20003	167	-	400,000
EMTS Boat Dock Esplanade / S00319	291	2,012,316	3,430,851
Enterprise Funded IT Projects / ATT00002	101	8,452,531	11,089,531
Fairbrook Neighborhood Park Development / S01083	201	-	6,011,281
Fairmount Avenue Fire Station / S14018	130	-	16,150,000
Fire-Rescue Air Operations Facility / S15012	138	-	19,923,601
Fire Station No. 48 - Black Mountain Ranch / S15015	133	-	14,891,307
Fire Station No. 50 - North University City / S13021	135	-	15,000,000
Fire Station No. 51 - Skyline Hills / S14017	136	-	13,890,957
Fleet Operations Facilities / L14002	102	-	7,687,176
Freeway Relocation / AKB00002	292	-	2,989,774
Golf Course Drive Improvements / S15040	203	-	5,243,524
Governmental Funded IT Projects / ATT00001	103	-	2,231,407
Groundwater Asset Development Program / ABM00001	293	-	4,478,988
Guard Rails / AIE00002	406	-	3,800,259
Harbor Drive Trunk Sewer / S18006	294	4,000,000	21,045,001
Hendrix Pond/Aviary Park Development / P18003	167	-	300,000
Hickman Fields Athletic Area / S00751	204	-	9,566,320
Hidden Trails Neighborhood Park / S00995	205	-	5,450,000

Capital Improvements Program Profile of the City of San Diego's CIP

Hiking & Equestrian Trail NP #10 / S00722	206	-	620,600
Installation of City Owned Street Lights / AIH00001	408	1,563,897	184,836,009
Install T/S Interconnect Systems / AIL00002	407	-	133,056,004
Instrumentation and Control / AKB00007	295	-	10,600,297
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	409	-	2,250,000
John Baca Park-General Development Plan / P19003	167	-	400,000
Junipero Serra Museum ADA Improvements / S15034	208	-	2,309,787
Kearny Mesa Trunk Sewer / S20000	296	2,000,000	24,200,000
La Jolla Scenic Drive 16inch Main / S12009	297	500,000	11,398,000
La Jolla View Reservoir / S15027	298	200,000	27,000,315
La Media Road Improvements / S15018	412	-	42,700,000
Landfill Improvements / AFA00001	115	-	2,834,975
La Paz Mini Park / S11103	209	-	2,602,840
Large Diameter Water Transmission PPL / AKA00003	299	6,558,557	94,027,675
Little McGonigle Ranch Road Pipeline / S00069	300	-	6,000,000
Lower Otay Outlet Tower / S12018	301	-	2,645,864
Maple Canyon Storm Drain Upgrade / S20003	362	-	30,250,000
Market St-Euclid to Pitta-Improvements / S16022	414	-	5,569,100
Market Street-47th to Euclid-Complete Street / S16061	415	2,000,000	9,805,084
MBC Dewatering Centrifuges Replacement / S00339	302	300,000	12,422,443
MBC Equipment Upgrades / S17013	303	1,961,315	45,487,061
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	211	3,000,000	7,400,000
MBGC Irrigation & Electrical Upgrades / S11010	212	-	4,460,000
Median Installation / AIG00001	416	500,000	19,018,601
Metropolitan System Pump Stations / ABP00002	305	-	12,678,748
Metropolitan Waste Water Department Trunk Sewers / AJB00001	306	6,000,000	82,694,313
Metro Treatment Plants / ABO00001	304	5,639,170	28,198,884
Miramar Clearwell Improvements / S11024	307	-	120,328,744
Miramar Landfill Facility Improvements / L17000	116	-	25,412,024
Miramar Landfill Storm Water Improvements / L18002	118	-	20,300,000
Miramar Road-I-805 Easterly Ramps / S00880	417	-	8,394,073
Mira Mesa Community Pk Improvements / L16002	214	-	21,790,707
Mission Bay Golf Course / AEA00003	215	-	126,096
Mission Bay Improvements / AGF00004	216	7,900,000	99,765,290
Mohnike Adobe and Barn Restoration / S13008	217	-	2,697,000

Capital Improvements Program Profile of the City of San Diego's CIP

Montezuma/Mid-City Pipeline Phase II / S11026	308	18,000,000	46,223,753
Montgomery-Gibbs Executive Airport / AAA00001	88	-	1,996,294
Morena Pipeline / S16027	309	15,364,419	89,340,816
Morena Reservoir Outlet Tower Upgrade / S00041	310	-	23,500,000
Museum of Man Seismic Retrofit / L12003	218	-	6,306,883
NCWRP Improvements to 30 mgd / S17012	311	755,291	39,069,117
New 16" Water Mains (U-3) / RD15003	312	-	1,225,000
New Walkways / AIK00001	419	2,500,000	108,891,377
North Park Mini Park / S10050	219	-	4,669,501
N Torrey Pines Rd Bridge/ Los Peñasquitos / S00935	418	-	15,060,652
Ocean Air Comfort Station and Park Improvements / S16031	221	-	2,181,793
Ocean Beach Lifeguard Station / P18008	127	-	249,487
Olive Grove Community Park ADA Improve / S15028	223	-	3,437,268
Olive St Park Acquisition and Development / S10051	224	-	5,171,585
Otay 1st/2nd PPL West of Highland Avenue / S12016	313	14,627,449	29,440,500
Otay 2nd Pipeline Phase 4 / S20001	314	5,000,000	38,008,900
Otay Mesa Truck Route Phase 4 / S11060	421	-	26,160,000
Otay Second Pipeline Relocation-PA / S15016	316	-	28,044,445
Pacific Beach Pipeline South (W) / S12015	317	1,656,490	41,766,933
Pacific Highlands Ranch Branch Library / S14023	152	-	26,164,178
Pacific Highlands Ranch Hiking & Biking / RD12003	226	-	6,331,868
Palm Avenue Interstate 805 Interchange / S00869	422	-	35,618,663
Park Boulevard At-Grade Crossing / S15045	424	-	26,755,948
Park de la Cruz Neighborhood Park Improvements / S15003	228	-	15,537,669
Park Improvements / AGF00007	229	547,000	14,895,088
Pipeline Rehabilitation / AJA00002	318	11,867,986	161,982,580
Police 911 Call Manager / S15024	267	-	1,230,275
Police Range Refurbishment Phase II / S18005	268	-	14,600,000
Pressure Reduction Facility Upgrades / AKA00002	319	1,200,000	5,486,300
PS2 Power Reliability & Surge Protection / S00312	320	12,955,568	76,075,800
Pump Station Restorations / ABP00001	321	2,800,000	24,777,155
Pure Water Pooled Contingency / P19002	279	-	102,663,837
PURE Water Program / ALA00001	322	-	1,738,670,309
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	428	-	3,050,055
Recycled Water Systems Upgrades / AHC00004	323	-	86,899

Capital Improvements Program Profile of the City of San Diego's CIP

Recycled Water Tank Modifications / S12014	324	-	1,500,000
Regional Park Improvements / AGF00005	232	1,075,000	6,068,306
Resource-Based Open Space Parks / AGE00001	233	450,000	6,186,443
Riviera Del Sol Neighborhood Park / S00999	234	-	8,970,838
Rolando Joint Use Facility Development / S15029	235	-	1,220,000
Rosecrans Street Corridor Improvements / S00830	430	-	1,398,325
Sage Canyon NP Concession Bldg-Develop / S16035	237	-	1,310,500
Salk Neighborhood Park & Joint Use Devel / S14007	238	-	7,237,278
Scripps Miramar Ranch Library / S00811	155	-	6,076,377
SD River Dredging Qualcomm Way to SR163 / S00606	239	-	1,689,000
Sewer CIP Emergency Reserve / ABT00007	326	-	12,000,000
Sewer Main Replacements / AJA00001	327	55,904,294	505,820,171
Sidewalk Repair and Reconstruction / AIK00003	432	3,300,000	78,168,934
Siempre Viva Road Improvements / P19006	382	-	10,000
Skyline Hills Community Park ADA Improve / S15038	241	-	2,511,760
Solana Highlands NP-Comfort Station Development / S16032	242	-	2,191,000
Southeastern Mini Park Improvements / L16000	243	-	7,972,399
Southwest Neighborhood Park / P18010	167	-	496,664
SR 163/Friars Road / S00851	434	-	64,080,996
SR94/Euclid Av Interchange Phase 2 / S14009	435	-	6,569,800
Standpipe and Reservoir Rehabilitations / ABL00001	329	3,261,000	75,047,668
State Route 56 Freeway Expansion / RD14000	436	-	123,579,843
Streamview Drive Improvements Phase 2 / S18000	438	-	14,562,200
Street Light Circuit Upgrades / AIH00002	439	1,000,000	26,713,928
Street Resurfacing and Reconstruction / AID00005	440	24,673,352	503,559,648
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	244	-	4,179,311
Sunset Cliffs Park Drainage Improvements / L14005	245	-	4,834,999
Switzer Canyon Bridge Enhancement Prog / S10054	246	-	75,000
Taft Joint Use Facility Development / S15026	247	-	3,454,600
Talmadge Traffic Calming Infrastructure / S17001	248	-	310,000
Tecolote Canyon Trunk Sewer Improvement / S15020	330	2,000,000	35,000,000
Tierrasanta (Via Dominique) Pump Station / S12040	331	190,000	16,283,996
Torrey Highlands NP Upgrades / S16036	249	-	1,027,938
Torrey Meadows Drive Overcrossing / S10015	441	-	15,215,000
Torrey Pines Golf Course / AEA00001	250	-	1,850,000

Capital Improvements Program Profile of the City of San Diego's CIP

Torrey Pines Road Improvement Phase 2 / S15023	442	-	2,127,468
TP South Golf Course Imp Renovation / S18002	251	-	17,150,000
Traffic Calming / AIL00001	444	500,000	15,745,238
Traffic Signals - Citywide / AIL00004	445	1,000,000	18,558,387
Traffic Signals Modification / AIL00005	446	1,500,000	21,987,272
Tubman Charter School JU Improvements / S13000	252	-	1,404,000
UCSD Fire Station and ROW Improvements / S19003	141	-	20,556,000
University Avenue Complete Street Phase1 / S18001	447	625,000	6,972,720
University Avenue Mobility / S00915	448	-	9,277,310
University Ave Pipeline Replacement / S11021	332	-	27,550,000
University Heights Reservoir Rehabilitation / S20002	333	1,000,000	18,200,000
Unscheduled Projects / AJA00003	334	-	9,051,215
Upas St Pipeline Replacement / S11022	335	-	37,387,986
Utilities Undergrounding Program / AID00001	449	10,000,000	120,676,518
Via de la Valle Widening / RD11001	450	-	10,430,244
Village Center Loop Rd-N Carmel Valley Rd / S19002	451	-	3,800,000
Villa Monserate Neighborhood Park Upgrades / S16048	253	-	1,707,221
Wangenheim Joint Use Facility / S15007	254	-	9,517,667
Water CIP Emergency Reserve / ABT00008	337	-	5,000,000
Water Department Security Upgrades / S00050	338	1,000,000	8,565,062
Water Main Replacements / AKB00003	339	78,535,744	725,520,577
Water Pump Station Restoration / ABJ00001	340	800,000	49,237,123
Water & Sewer Group Job 816 (W) / S13015	336	-	18,199,392
Watershed CIP / ACC00001	363	-	544,253,600
Water Treatment Plants / ABI00001	342	-	19,316,153
W Mission Bay Dr Bridge Over SD River / S00871	453	-	149,403,719
Ysabel Creek Road Repair / P19001	382	-	200,000
Total		\$ 364,484,544	\$ 9,052,477,761
Warranty			
Alta La Jolla Drive Drainage Repair PhII / S10001	359	\$ -	\$ 6,206,105
Carmel Mountain Road (T-5.2) / RD15002	389	-	3,394,721
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	393	-	1,774,058
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	394	-	20,768,154
Charles Lewis III Memorial Park / S00673	184	-	4,378,845

Capital Improvements Program Profile of the City of San Diego's CIP

Chicano Park Recreation Center / S18008	185	-	1,315,000
Children's Pool Lifeguard Station / S00644	129	-	4,583,675
City Heights Pedestrian Improvements / S15044	395	-	3,468,673
CNG Fueling Station for Refuse & Recycling / S15000	113	-	5,550,000
Covered Aerated Static Pile System / S16053	114	-	5,000,000
Del Sol Boulevard-Central / S00858	401	-	5,529,194
Doyle Park Community Park ADA Upgrades / S15037	194	-	695,928
East Fortuna Staging Area Field Stn Blg / S14016	195	-	6,575,543
Encanto Comm Pk Security Lighting Upgrades / S16017	200	-	404,560
Euclid Avenue & Home Improvements / S00886	403	-	1,032,740
Famosa Slough Salt Marsh Creation / S00605	202	-	556,398
Fire Station No. 08 - Mission Hills / S10029	131	-	1,398,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	132	-	1,047,660
Genesee Avenue Widen I-5 Crossing / S00839	404	-	22,587,667
Georgia Street Bridge Improvements / S00863	405	-	16,700,588
Hayes Ave Storm Drain / S11002	361	-	1,399,100
Juan Street Concrete Street / S00602	410	-	8,354,843
La Jolla Village Drive-I-805 Ramps / S00857	411	-	23,974,536
Linda Vista/Genesee Intersection Improve / S00907	413	-	1,109,721
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	210	-	475,000
Memorial Comm Pk Playground ADA Upgrades / S16020	213	-	2,473,128
Miramar Landfill Gas Recovery Improvemen / S16052	117	-	9,650,000
Old Otay Mesa Road-Westerly / S00870	420	-	15,827,518
Pacific Highlands Ranch Community Park / RD16002	225	-	37,400,901
Palm Avenue Roadway Improvements / S00913	423	-	4,817,209
Palm Avenue Transitional Housing / S18003	351	-	6,500,000
Paradise Senior Center Improvements / S15002	227	-	700,000
Rancho Mission Canyon Park Upgrades / S15004	231	-	2,324,695
Regents Rd Widening-Genesee to Executive / S00881	429	-	8,180,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	236	-	2,336,597
San Ysidro Branch Library / S00802	154	-	13,003,466
SBWR Plant Demineralization / S00310	325	-	5,973,695
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	240	-	1,142,786
South Chollas Landfill Improvements / S00684	119	-	15,743,904
South Mission Beach Lifeguard Station / S00791	140	-	7,418,079

Capital Improvements Program Profile of the City of San Diego's CIP

SR 163/Clairemont Mesa Blvd Interchange / S00905	433	-	18,346,435
Streamview Drive Improvements / S00864	437	-	4,449,951
Tierrasanta Library Expansion / S15011	156	-	1,602,000
Torrey Pines Road Slope Restoration / S00877	443	-	4,597,720
Wightman Street Neighborhood Park / S00767	255	-	3,490,779
Total		\$ -	\$ 314,260,070
Underfunded			
Convention Center Phase III Expansion / S12022	99	\$ -	\$ 685,011,298
Fire Station No. 49 - Otay Mesa / S00784	134	-	8,410,000
Fire Station No. 54 - Paradise Hills / S00785	137	-	13,300,000
North Pacific Beach Lifeguard Station / S10119	139	-	7,257,599
NTC Aquatic Center / S10000	220	-	9,486,726
San Carlos Branch Library / S00800	153	-	26,576,667
Sea World Dr/I5 Interchange Improvement / S00888	431	-	120,163,109
Total		\$ -	\$ 870,205,398



Page Intentionally Left Blank

Capital Improvements Program Fiscal Year 2020 Budget Update

Fiscal Year 2020 Budget Update

Project Changes

Table 1 provides a summary of how the CIP budget has changed since the Fiscal Year 2020 Adopted Budget.

Table 1: Summary of Changes in the 2021 Adopted Budget

Description of Change	No.
Published Projects in 2020 Adopted Budget	317
Number of New Projects Initiated Since Adoption	22
Number of Projects Closed Since Adoption	56
Number of Projects Converted to New Project Type	3
Published Projects in 2021 Adopted Budget	283
Number of Active Projects (Including Sublets)	1,323

Table 2 lists the newly published projects which includes five newly published projects receiving funding for the first time in the Fiscal Year 2021 Adopted Budget.

Table 2: Projects Added to the Fiscal Year 2021 CIP Budget

Project	Prior Fiscal Years	FY21 Adopted Budget	FY21 Anticipated
Rancho Bernardo CP Improvements / L20000	\$ 703,263	\$ -	\$ -
Chollas Triangle Park / P20005	321,868	-	-
Carroll Canyon Road Planning Study / P21000 ¹	-	800,000	-
5th Avenue Promenade / P21001 ¹	-	1,500,000	-
Playa del Sol Parkway / RD20000	154,789	-	-
Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001	1,545,522	-	-
Cmo San Bern (Nicole Rd E-City Limit) / RD20002	299,258	-	-
Cmo Del Sur Wide-San Dieguito-Carmel Valley / RD20003	364,350	-	-
Cmo Del Sur Wildlife Xing(San Dieguito) / RD20004	623,392	-	-
Carmel V Rd Widening (BMR-Cam Crisalida) / RD20005	1,031,015	-	-
Carmel Vly Rd E Wildlife Xing / RD20006	617,972	-	-
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	280,580	-	-
Paseo Del Sur (Potomac Ridge Rd-CDS) / RD20008	1,466,809	-	-
Balboa Park Botanical Bldg Improvments / S20005	8,745,335	-	156,285
Jerabek Park Improvements / S20007	4,060,152	-	-
Kearny Mesa Facility Improvements / S20009	704,579	-	13,772,123
Ocean Beach Pier Improvements / S20011	823,099	-	-

Capital Improvements Program Fiscal Year 2020 Budget Update

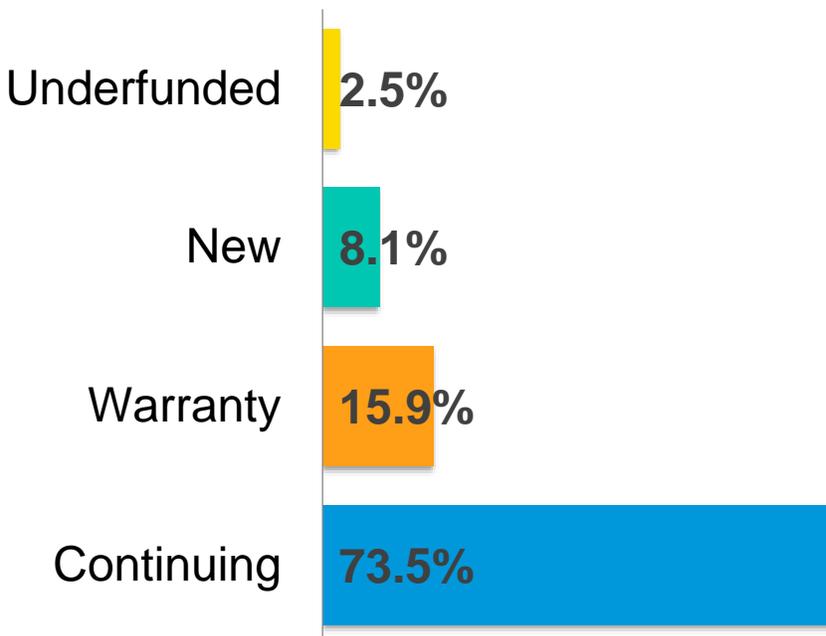
Project	Prior Fiscal Years	FY21 Adopted Budget	FY21 Anticipated
Chollas Creek Oak Park Trail / S20012	-	-	852,000
Ocean Beach Branch Library / S20015	569,283	-	-
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000 ¹	-	100,000	-
Water SCADA Upgrade Phase I / S21001 ¹	-	500,000	-
South Mission Valley Trunk Sewer Ph II / S21002 ¹	-	100,000	-

¹New Projects for Fiscal Year 2021

Project Progress

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, all published projects in the CIP budget have been categorized by four progress categories - New, Continuing, Warranty or Underfunded. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 31. The current breakdown is shown in Figure 1 below

Figure 1: Projects by Project Status



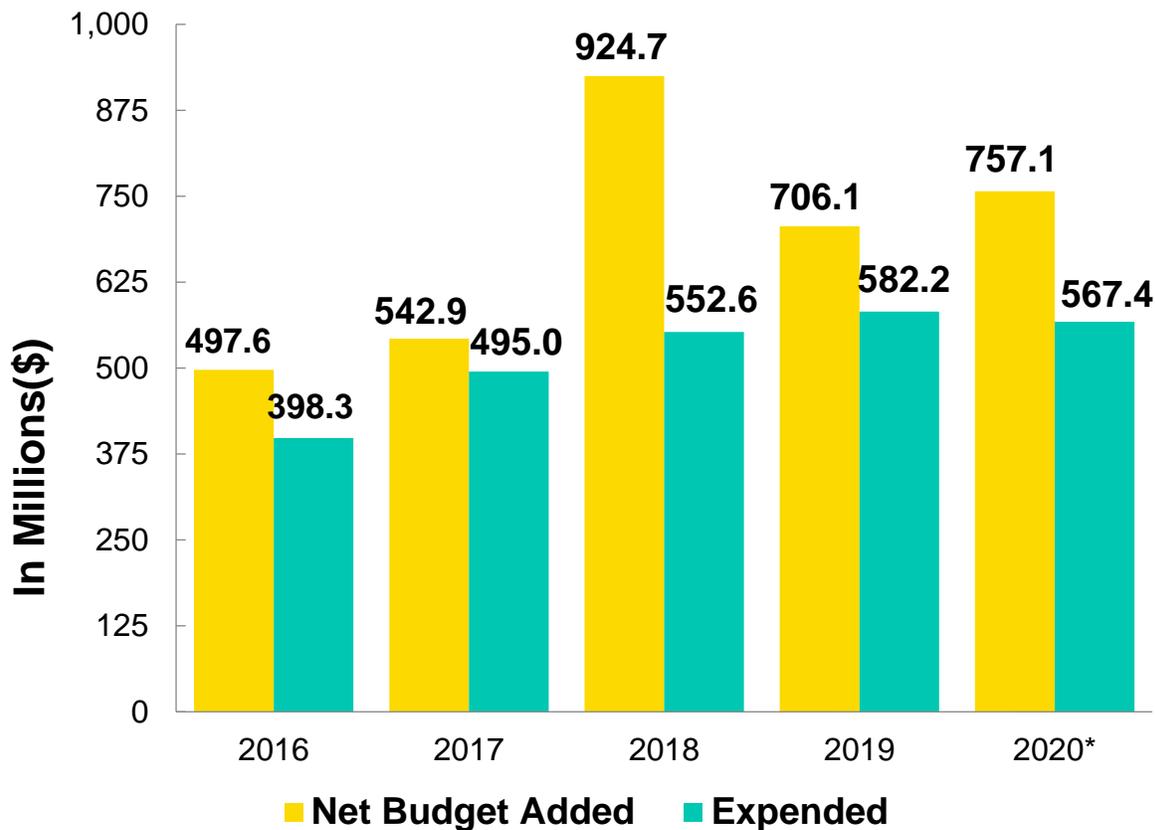
In Fiscal Year 2020, 56 projects have been closed. Approximately \$85.2 million in a variety of sources were returned to fund balances or transferred to other projects as a result of these closures. Projects were closed either as the result of the asset being completed and put into service or as the result of the City Council approving the cancellation of the project. Table 3 at the end of this section lists the projects that have been closed and are no longer published; Table 4 details projects that have changed accounting types.

Capital Improvements Program Fiscal Year 2020 Budget Update

Project Expenditures

Since Fiscal Year 2016, \$3.43 billion dollars has been added to the Capital Improvements Program budget and \$2.60 billion has been expended. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over a number of years. For Fiscal Year 2020, the largest portion of CIP dollars were spent on City buildings, transportation, water, and wastewater projects. These four project types represent 93.4 percent of the \$567.4 million in CIP expenditures during Fiscal Year 2020.

Figure 2: Budget Added and Expended by Year



* Fiscal Year 2020 Net Budget Added and Expended include unaudited activity through June 30, 2020

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Public Works Department, is responsible for the bid and award process for CIP contracts. Based on data provided by the Public Works Department during the Fiscal Year 2020, 108 consultant and construction contracts, totaling \$430 million, were awarded.

One goal of City Council Policy 000-31, Capital Improvements Program Transparency, is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget document, City Council has the opportunity to review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year. This is expected to reduce the project execution time by

Capital Improvements Program Fiscal Year 2020 Budget Update

three to twelve months. The list of projects expecting to enter into contracts during Fiscal Year 2021 can be found on page 16.

Table 3: Projects Removed from Capital Improvements Program since Fiscal Year 2020

Project	Department
Stadium / ABG00001	Citywide
Downtown Greenways / L18000	Parks & Recreation
North Park Recreation Center Expansion / P18001	Parks & Recreation
Ocean Beach Pier Condition Assessment / P18002	Parks & Recreation
Kensington/Normal Heights Library / P18004	Library
Ocean Beach Branch Library / P18005	Library
Kumeyaay Lakes Berm Restoration Dredging / P18006	Parks & Recreation
Fleet Management Software Upgrade / P19000	Citywide
Kearny Mesa Repair Facility / P20000	Citywide
Westerly Extension of Hazard Center Dr / RD10001	Transportation
Camino Del Sur (Bernardo Lks/Lone Quail) / RD11000	Transportation
Camino Del Sur - 2 Lns(T Sta Fe to Carmel Mtn. Rd) / RD15000	Transportation
W Bernardo Dr Spot Improvement I-15 to Aguamiel Rd / RD19004	Transportation
Camino del Sur Widening (San Dieguito Rd to Paseo / RD19005	Transportation
Lower Otay Reservoir Emer Outlet Improve / S00044	Public Utilities
Wet Weather Storage Facility / S00314	Public Utilities
Carmel Valley Neighborhood Park #8 / S00642	Parks & Recreation
Cesar Solis Community Park / S00649	Parks & Recreation
Torrey Meadows Neighborhood Park / S00651	Parks & Recreation
Mira Mesa CP Expansion Phase I / S00667	Parks & Recreation
Azalea Park Neighborhood Identification / S00699	Transportation
Waldo Waterman Park / S00760	Parks & Recreation
Fire Station No. 22 - Point Loma / S00787	Fire-Rescue
Fire Station No. 05 - Hillcrest / S00788	Fire-Rescue
43rd St fr Logan to I805 St Widening / S00845	Transportation
Carmel Mountain Rd to Del Mar Mesa Rd / S00846	Transportation

Table 4: Projects that have Changed Accounting Types since Fiscal Year 2020

Current Project	Previous Project	Department
Ocean Beach Pier Condition Assessment / S20011	Ocean Beach Pier Condition Assessment / P18002	Parks & Recreation
Ocean Beach Branch Library / S20015	Ocean Beach Branch Library / P18005	Library
Kearny Mesa Repair Facility / S20009	Kearny Mesa Repair Facility / P20000	Citywide

Capital Improvements Program Project Prioritization

Project Prioritization

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the scoring and prioritizing process for projects. The policy is intended to guide the City Council, Mayor and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC) in CIP deliberations. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. The Council Policy addresses consideration for emergency projects, risk to environment and sustainability of resources in prioritizing CIP projects. It also provides guidelines and procedures to maintain consistency in application across all asset managing departments by requiring asset specific scoring methodology using unique operational needs and a more objective scoring tool. Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high-level project score will be developed to aide in determining whether the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10

Capital Improvements Program Project Prioritization

Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	87	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	88	Continuing	Annual	Annual
Building				
Miramar Clearwell Improvements / S11024	307	Continuing	100	High
69th & Mohawk Pump Station / S12011	282	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	331	Continuing	96	High
University Heights Reservoir Rehabilitation / S20002	333	Continuing	94	High
Children's Pool Lifeguard Station / S00644	129	Warranty	93	High
Cielo & Woodman Pump Station / S12012	288	Continuing	90	High
Morena Reservoir Outlet Tower Upgrade / S00041	310	Continuing	90	High
PS2 Power Reliability & Surge Protection / S00312	320	Continuing	90	High
Lower Otay Outlet Tower / S12018	301	Continuing	89	High
UCSD Fire Station and ROW Improvements / S19003	141	Continuing	87	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Palm Avenue Transitional Housing / S18003	351	Warranty	86	High
Police Range Refurbishment Phase II / S18005	268	Continuing	86	High
MBC Equipment Upgrades / S17013	303	Continuing	85	High
NCWRP Improvements to 30 mgd / S17012	311	Continuing	85	High
Fleet Operations Facilities / L14002	102	Continuing	84	High
Fairmount Avenue Fire Station / S14018	130	Continuing	83	Medium
Fire Station No. 51 - Skyline Hills / S14017	136	Continuing	83	Medium
MBC Dewatering Centrifuges Replacement / S00339	302	Continuing	83	Medium
North Pacific Beach Lifeguard Station / S10119	139	Underfunded	83	Medium
EMTS Boat Dock Esplanade / S00319	291	Continuing	81	Medium
Fire Station No. 08 - Mission Hills / S10029	131	Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	134	Underfunded	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	137	Underfunded	81	Medium
South Mission Beach Lifeguard Station / S00791	140	Warranty	81	Medium
101 Ash Improvements / S17009	95	Continuing	80	Medium
Fire-Rescue Air Operations Facility / S15012	138	Continuing	78	Medium
Chollas Building / S11025	287	Continuing	77	Medium
SBWR Plant Demineralization / S00310	325	Warranty	77	Medium
Fire Station No. 50 - North University City / S13021	135	Continuing	74	Medium
Fire Station No. 48 - Black Mountain Ranch / S15015	133	Continuing	71	Medium
Balboa Park Botanical Bldg Improvements / S20005	169	New	66	Low
EB Scripps Pk Comfort Station Replacement / S15035	197	Continuing	66	Low
Oak Park Library / P20004	149	New	66	Low
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	172	Continuing	65	Low
Balboa Park West Mesa Comfort Station Replacement / S15036	171	Continuing	63	Low
Chicano Park Recreation Center / S18008	185	Warranty	63	Low
Kearny Mesa Facility Improvements / S20009	104	New	63	Low
Ocean Beach Branch Library / S20015	151	New	62	Low
Paradise Senior Center Improvements / S15002	227	Warranty	62	Low
San Ysidro Branch Library / S00802	154	Warranty	62	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Ocean Beach Lifeguard Station / P18008	127	Continuing	61	Low
Tierrasanta Library Expansion / S15011	156	Warranty	60	Low
Advanced Metering Infrastructure / S17008	283	Continuing	59	Low
Scripps Miramar Ranch Library / S00811	155	Continuing	59	Low
Pacific Highlands Ranch Branch Library / S14023	152	Continuing	58	Low
NTC Aquatic Center / S10000	220	Underfunded	56	Low
Mira Mesa Community Pk Improvements / L16002	214	Continuing	54	Low
Fire Station No. 15 - Ocean Beach Expansion / S13011	132	Warranty	44	Low
CIP Emergency Reserve / ABT00006	98	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	349	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	371	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	293	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	305	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	304	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	321	Continuing	Annual	Annual
Sewer CIP Emergency Reserve / ABT00007	326	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	329	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	337	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	340	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	342	Continuing	Annual	Annual
Convention Center Phase III Expansion / S12022	99	Underfunded	N/A	N/A
Police 911 Call Manager / S15024	267	Continuing	N/A	N/A
San Carlos Branch Library / S00800	153	Underfunded	N/A	N/A
Water Department Security Upgrades / S00050	338	Continuing	N/A	N/A
Drainage				
Alta La Jolla Drive Drainage Repair PhII / S10001	359	Warranty	91	High
Maple Canyon Storm Drain Upgrade / S20003	362	Continuing	86	Medium
SD River Dredging Qualcomm Way to SR163 / S00606	239	Continuing	69	Medium
Hayes Ave Storm Drain / S11002	361	Warranty	41	Low
Drainage Projects / ACA00001	360	Continuing	Annual	Annual

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Watershed CIP / ACC00001	363	Continuing	Annual	Annual
Famosa Slough Salt Marsh Creation / S00605	202	Warranty	N/A	N/A
Golf Courses				
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	211	Continuing	60	High
MBGC Irrigation & Electrical Upgrades / S11010	212	Continuing	54	Medium
TP South Golf Course Imp Renovation / S18002	251	Continuing	26	Low
Balboa Park Golf Course / AEA00002	170	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	215	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	250	Continuing	Annual	Annual
Intangible Assets Information Tech				
Enterprise Funded IT Projects / ATT00002	101	Continuing	Annual	Annual
Governmental Funded IT Projects / ATT00001	103	Continuing	Annual	Annual
Accela Implementation Phase 2 / T19003	96	Continuing	N/A	N/A
Centralized Payment Processing Solution / T19002	97	Continuing	N/A	N/A
EAM Enhancements / T19001	100	Continuing	N/A	N/A
Landfills				
Covered Aerated Static Pile System / S16053	114	Warranty	93	High
Miramar Landfill Gas Recovery Improvemen / S16052	117	Warranty	88	Medium
Miramar Landfill Storm Water Improvements / L18002	118	Continuing	88	Medium
South Chollas Landfill Improvements / S00684	119	Warranty	85	Medium
Miramar Landfill Facility Improvements / L17000	116	Continuing	77	Low
CNG Fueling Station for Refuse & Recycling / S15000	113	Warranty	55	Low
Landfill Improvements / AFA00001	115	Continuing	Annual	Annual
Parks				
Chollas Creek Oak Park Trail / S20012	188	New	85	High
Rancho Mission Canyon Park Upgrades / S15004	231	Warranty	83	High
East Fortuna Staging Area Field Stn Blg / S14016	195	Warranty	73	High
Riviera Del Sol Neighborhood Park / S00999	234	Continuing	73	High
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	240	Warranty	71	High
Museum of Man Seismic Retrofit / L12003	218	Continuing	68	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
East Village Green Phase 1 / S16012	196	Continuing	67	High
Sunset Cliffs Park Drainage Improvements / L14005	245	Continuing	66	High
Hidden Trails Neighborhood Park / S00995	205	Continuing	65	High
Olive Grove Community Park ADA Improve / S15028	223	Continuing	65	High
Chollas Lake Improvements / L18001	189	Continuing	64	High
Chollas Triangle Park / P20005	167	New	64	High
Doyle Park Community Park ADA Upgrades / S15037	194	Warranty	64	High
Rolando Joint Use Facility Development / S15029	235	Continuing	64	High
Children's Park Improvements / S16013	186	Continuing	63	High
Memorial Comm Pk Playground ADA Upgrades / S16020	213	Warranty	63	High
Jerabek Park Improvements / S20007	207	New	62	High
Mohnike Adobe and Barn Restoration / S13008	217	Continuing	62	High
Park de la Cruz Neighborhood Park Improvements / S15003	228	Continuing	62	High
Skyline Hills Community Park ADA Improve / S15038	241	Continuing	62	High
Taft Joint Use Facility Development / S15026	247	Continuing	62	High
La Paz Mini Park / S11103	209	Continuing	61	Medium
Rancho Bernardo CP Improvements / L20000	230	New	61	Medium
Egger/South Bay Community Park ADA Improvements / S15031	198	Continuing	60	Medium
Hickman Fields Athletic Area / S00751	204	Continuing	60	Medium
Junipero Serra Museum ADA Improvements / S15034	208	Continuing	60	Medium
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	210	Warranty	60	Medium
Wangenheim Joint Use Facility / S15007	254	Continuing	59	Medium
Canon Street Pocket Park / S16047	175	Continuing	58	Medium
Carmel Creek NP Improvements / S16037	177	Continuing	58	Medium
Carmel Del Mar NP Comfort Station-Development / S16034	178	Continuing	58	Medium
Carmel Grove NP Comfort Station and Park / S16038	179	Continuing	58	Medium
Carmel Knolls NP Comfort Station-Development / S16033	180	Continuing	58	Medium
Carmel Mission NP Comfort Station Development / S16039	181	Continuing	58	Medium
Carmel Valley CP-Turf Upgrades / S16029	182	Continuing	58	Medium
Centrum Neighborhood Pk Improvements / RD16005	183	Continuing	58	Medium

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Fairbrook Neighborhood Park Development / S01083	201	Continuing	58	Medium
Ocean Air Comfort Station and Park Improvements / S16031	221	Continuing	58	Medium
Sage Canyon NP Concession Bldg-Develop / S16035	237	Continuing	58	Medium
Solana Highlands NP-Comfort Station Development / S16032	242	Continuing	58	Medium
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	244	Continuing	58	Medium
Torrey Highlands NP Upgrades / S16036	249	Continuing	58	Medium
Villa Monserate Neighborhood Park Upgrades / S16048	253	Continuing	58	Medium
Bay Terrace Senior Center / S16060	173	Continuing	57	Low
Emerald Hills Park GDP / P20003	167	Continuing	57	Low
Olive St Park Acquisition and Development / S10051	224	Continuing	57	Low
Southeastern Mini Park Improvements / L16000	243	Continuing	57	Low
El Cuervo Adobe Improvements / S14006	199	Continuing	53	Low
North Park Mini Park / S10050	219	Continuing	53	Low
Encanto Comm Pk Security Lighting Upgrades / S16017	200	Warranty	52	Low
Hendrix Pond/Aviary Park Development / P18003	167	Continuing	52	Low
Rolling Hills Neighborhood Park ADA Upgrades / S15021	236	Warranty	52	Low
Beyer Park Development / S00752	174	Continuing	51	Low
Southwest Neighborhood Park / P18010	167	Continuing	51	Low
Charles Lewis III Memorial Park / S00673	184	Warranty	49	Low
Chollas Community Park Comfort Station / S16058	187	Continuing	49	Low
Wightman Street Neighborhood Park / S00767	255	Warranty	49	Low
Dennerly Ranch Neighborhood Park / S00636	193	Continuing	47	Low
John Baca Park-General Development Plan / P19003	167	Continuing	47	Low
Ocean Beach Pier Improvements / S20011	222	New	47	Low
Tubman Charter School JU Improvements / S13000	252	Continuing	31	Low
Canyonside Community Park Improvements / S12004	176	Continuing	22	Low
Hiking & Equestrian Trail NP #10 / S00722	206	Continuing	19	Low
Salk Neighborhood Park & Joint Use Devel / S14007	238	Continuing	19	Low
Coastal Erosion and Access / AGF00006	190	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	216	Continuing	Annual	Annual

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Park Improvements / AGF00007	229	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	232	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	233	Continuing	Annual	Annual
Del Sur Neighborhood Park / RD19003	192	Continuing	N/A	N/A
Pacific Highlands Ranch Community Park / RD16002	225	Warranty	N/A	N/A
Pacific Highlands Ranch Hiking & Biking / RD12003	226	Continuing	N/A	N/A
Potable Reuse				
Pure Water Pooled Contingency / P19002	279	Continuing	85	High
PURE Water Program / ALA00001	322	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Tank Modifications / S12014	324	Continuing	90	High
Recycled Water Systems Upgrades / AHC00004	323	Continuing	Annual	Annual
Transportation				
City Heights Pedestrian Improvements / S15044	395	Warranty	91	High
City Heights Sidewalks and Streetlights / S19005	396	Continuing	91	High
Carroll Canyon Road Planning Study / P21000	381	New	87	High
Market Street-47th to Euclid-Complete Street / S16061	415	Continuing	87	High
La Media Road Improvements / S15018	412	Continuing	85	High
University Avenue Complete Street Phase1 / S18001	447	Continuing	81	High
Sea World Dr/I5 Interchange Improvement / S00888	431	Underfunded	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	394	Warranty	73	High
Juan Street Concrete Street / S00602	410	Warranty	73	High
Coastal Rail Trail / S00951	400	Continuing	72	High
Miramar Road-I-805 Easterly Ramps / S00880	417	Continuing	71	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	433	Warranty	71	High
W Mission Bay Dr Bridge Over SD River / S00871	453	Continuing	70	High
Village Center Loop Rd-N Carmel Valley Rd / S19002	451	Continuing	68	High
Streamview Drive Improvements Phase 2 / S18000	438	Continuing	67	High
University Avenue Mobility / S00915	448	Continuing	67	High
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	409	Continuing	66	Medium

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Old Otay Mesa Road-Westerly / S00870	420	Warranty	66	Medium
Airway Road Improvements / P19007	381	Continuing	65	Medium
Siempre Viva Road Improvements / P19006	382	Continuing	65	Medium
Alvarado Road Realignment / P18007	381	Continuing	63	Medium
SR 163/Friars Road / S00851	434	Continuing	61	Medium
Ysabel Creek Road Repair / P19001	382	Continuing	61	Medium
Palm Avenue Roadway Improvements / S00913	423	Warranty	57	Medium
SR94/Euclid Av Interchange Phase 2 / S14009	435	Continuing	57	Medium
N Torrey Pines Rd Bridge/ Los Peñasquitos / S00935	418	Continuing	56	Medium
Regents Rd Widening-Genesee to Executive / S00881	429	Warranty	56	Medium
Otay Mesa Truck Route Phase 4 / S11060	421	Continuing	55	Medium
5th Avenue Promenade / P21001	381	New	54	Medium
Torrey Pines Road Improvement Phase 2 / S15023	442	Continuing	54	Medium
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	402	Continuing	53	Low
Palm Avenue Interstate 805 Interchange / S00869	422	Continuing	53	Low
Park Boulevard At-Grade Crossing / S15045	424	Continuing	53	Low
Streamview Drive Improvements / S00864	437	Warranty	53	Low
Talmadge Traffic Calming Infrastructure / S17001	248	Continuing	53	Low
Linda Vista/Genesee Intersection Improve / S00907	413	Warranty	52	Low
Del Sol Boulevard-Central / S00858	401	Warranty	51	Low
Georgia Street Bridge Improvements / S00863	405	Warranty	51	Low
Golf Course Drive Improvements / S15040	203	Continuing	50	Low
Market St-Euclid to Pitta-Improvements / S16022	414	Continuing	50	Low
Switzer Canyon Bridge Enhancement Prog / S10054	246	Continuing	47	Low
Torrey Meadows Drive Overcrossing / S10015	441	Continuing	46	Low
Genesee Avenue Widen I-5 Crossing / S00839	404	Warranty	44	Low
Torrey Pines Road Slope Restoration / S00877	443	Warranty	42	Low
Carmel Country Road Low Flow Channel / S00969	388	Continuing	41	Low
Convert RB Medians-Asphalt to Concrete / L12000	191	Continuing	35	Low
Balboa Avenue Corridor Improvements / S00831	383	Continuing	12	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Citrus & Conifer Reconstruction / P20002	381	Continuing	19	Low
Bicycle Facilities / AIA00001	384	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	385	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	386	Continuing	Annual	Annual
Guard Rails / AIE00002	406	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	408	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	407	Continuing	Annual	Annual
Median Installation / AIG00001	416	Continuing	Annual	Annual
New Walkways / AIK00001	419	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	432	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	439	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	440	Continuing	Annual	Annual
Traffic Calming / AIL00001	444	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	445	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	446	Continuing	Annual	Annual
Utilities Undergrounding Program / AID00001	449	Continuing	Annual	Annual
Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	387	Continuing	N/A	N/A
Carmel Mountain Road (T-5.2) / RD15002	389	Warranty	N/A	N/A
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	391	Continuing	N/A	N/A
Carmel Vly Rd E Wildlife Xing / RD20006	392	New	N/A	N/A
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	393	Warranty	N/A	N/A
Carmel V Rd Widening (BMR-Cam Crisalida) / RD20005	390	New	N/A	N/A
Cmo Del Sur Wide-San Dieguito-Carmel Valley / RD20003	397	New	N/A	N/A
Cmo Del Sur Wildlife Xing(San Dieguito) / RD20004	398	New	N/A	N/A
Cmo San Bern (Nicole Rd E-City Limit) / RD20002	399	New	N/A	N/A
Euclid Avenue & Home Improvements / S00886	403	Warranty	N/A	N/A
La Jolla Village Drive-I-805 Ramps / S00857	411	Warranty	N/A	N/A
Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001	426	New	N/A	N/A
Paseo Del Sur (Potomac Ridge Rd-CDS) / RD20008	425	New	N/A	N/A
Playa del Sol Parkway / RD20000	427	New	N/A	N/A

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	428	Continuing	N/A	N/A
Rosecrans Street Corridor Improvements / S00830	430	Continuing	N/A	N/A
State Route 56 Freeway Expansion / RD14000	436	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	450	Continuing	N/A	N/A
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	452	New	N/A	N/A
Wastewater				
Harbor Drive Trunk Sewer / S18006	294	Continuing	89	High
Alvarado Trunk Sewer Phase IV / S15019	285	Continuing	84	Medium
Tecolote Canyon Trunk Sewer Improvement / S15020	330	Continuing	84	Medium
South Mission Valley Trunk Sewer Ph II / S21002	328	New	83	Medium
Kearny Mesa Trunk Sewer / S20000	296	Continuing	77	Low
Metropolitan Waste Water Department Trunk Sewers / AJB00001	306	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	318	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	327	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	334	Continuing	Annual	Annual
Water				
Otay 2nd Pipeline Phase 4 / S20001	314	Continuing	99	High
Water SCADA Upgrade Phase I / S21001	341	New	99	High
Catalina 12inch Cast Iron Mains / S12008	286	Continuing	98	High
Montezuma/Mid-City Pipeline Phase II / S11026	308	Continuing	98	High
Otay Second Pipeline Relocation-PA / S15016	316	Continuing	98	High
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	315	New	95	High
30th Street Pipeline Replacement / S12010	281	Continuing	93	Medium
University Ave Pipeline Replacement / S11021	332	Continuing	93	Medium
Upas St Pipeline Replacement / S11022	335	Continuing	93	Medium
Alvarado 2nd Extension Pipeline / S12013	284	Continuing	92	Medium
Morena Pipeline / S16027	309	Continuing	92	Medium
Pacific Beach Pipeline South (W) / S12015	317	Continuing	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	313	Continuing	91	Low
Water & Sewer Group Job 816 (W) / S13015	336	Continuing	90	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
El Monte Pipeline No 2 / S10008	290	Continuing	86	Low
La Jolla Scenic Drive 16inch Main / S12009	297	Continuing	82	Low
La Jolla View Reservoir / S15027	298	Continuing	80	Low
Little McGonigle Ranch Road Pipeline / S00069	300	Continuing	70	Low
Corrosion Control / AKA00001	289	Continuing	Annual	Annual
Freeway Relocation / AKB00002	292	Continuing	Annual	Annual
Instrumentation and Control / AKB00007	295	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	299	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	319	Continuing	Annual	Annual
Water Main Replacements / AKB00003	339	Continuing	Annual	Annual
New 16" Water Mains (U-3) / RD15003	312	Continuing	N/A	N/A

Project Types

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in Table 1.

Table 1: Airport Assets

Project Type	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Type Total
Airport Assets	\$ 11,257,990	\$ -	\$ -	11,257,990
Total	\$ 11,257,990	\$ -	\$ -	11,257,990

Building

Buildings projects refer to the construction, expansion, or capital upgrade of any building or facility that the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that occupies the asset as well as a more specific building type which can be seen below in Table 2.

Table 2: Building

Project Type	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Type Total
Bldg - Community Centers	\$ 1,315,000	\$ -	\$ -	1,315,000
Bldg - Libraries	50,210,251	-	31,962,438	82,172,689
Bldg - MWWWD - Laboratories	1,418,535	2,012,316	-	3,430,851
Bldg - MWWWD - Pump Stations	70,516,132	15,755,568	27,260,002	113,531,702
Bldg - MWWWD - Treatment Plants	40,532,144	8,655,776	81,963,281	131,151,201
Bldg - Operations Facility / Structures	80,440,553	1,000,000	13,772,123	95,212,676
Bldg - Other City Facility / Structures	176,016,070	1,075,000	815,963,070	993,054,140
Bldg - Parks - Recreation/Pool Centers	26,571,433	-	8,300,000	34,871,433
Bldg - Pub Safety - Fire Fac / Struct	63,700,027	-	60,867,998	124,568,025
Bldg - Pub Safety - Lifeguard Stations	13,016,063	-	6,492,777	19,508,840
Bldg - Pub Safety - Police Fac / Struct	10,530,275	-	5,300,000	15,830,275
Bldg - Water - Pump Stations	59,040,151	2,190,000	26,257,562	87,487,713
Bldg - Water - Reservoirs/Dams	5,470,811	1,000,000	37,875,053	44,345,864
Bldg - Water - Standpipes	145,515,578	3,261,000	46,599,834	195,376,412
Bldg - Water - Treatment Plants	2,769,966	-	16,546,187	19,316,153
Bldg - Water - Wells	3,000,000	-	1,478,988	4,478,988
Total	\$ 750,062,988	\$ 34,949,660	\$ 1,180,639,313	\$ 1,965,651,961

Project Types

Drainage

Drainage projects are related to the storm water system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Storm Water Department and the Drainage Project Types can be seen below in Table 3.

Table 3: Drainage

Project Type	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$ 27,335,633	\$ -	\$ 516,917,967	\$ 544,253,600
Drainage - Channels	1,520,398	-	30,975,000	32,495,398
Drainage - Storm Drain Pipes	104,989,440	1,000,000	534,838,442	640,827,882
Total	\$ 133,845,471	\$ 1,000,000	\$ 1,082,731,409	\$ 1,217,576,880

Golf Courses

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Parks & Recreation Department and the Golf Project Types can be seen below in Table 4.

Table 4: Golf Courses

Project Type	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Type Total
Golf Courses	\$ 30,289,103	\$ 3,000,000	\$ -	\$ 33,289,103
Total	\$ 30,289,103	\$ 3,000,000	\$ -	\$ 33,289,103

Intangible Assets Information Tech

Intangible Asset projects deal with non-physical assets having a useful life greater than one year. Typical intangible assets include: easements, water rights, patents, trademarks, and computer software. Currently the City has capital projects that involve computer software, websites, and software licenses. The Intangible Assets Project Type can be seen below in Table 5.

Table 5: Intangible Assets Information Tech

Project Type	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Type Total
Intangible Assets Information Tech	\$ 7,311,387	\$ 9,525,696	\$ 700,000	\$ 17,537,083
Total	\$ 7,311,387	\$ 9,525,696	\$ 700,000	\$ 17,537,083

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance. The Landfills Project Types can be seen below in Table 6.

Project Types

Table 6: Landfills

Project Type	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Type Total
Landfills	\$ 62,397,000	\$ -	\$ 800,000	\$ 63,197,000
Landfills - Supporting Fac / Struct	21,293,904	-	-	21,293,904
Total	\$ 83,690,903	\$ -	\$ 800,000	\$ 84,490,903

Parks

The Parks & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as mini parks (1-acre to 3-acres without a comfort station) and community parks (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in Table 7.

Table 7: Parks

Project Type	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Type Total
Parks - Community	\$ 63,304,964	\$ -	\$ 19,652,493	\$ 82,957,457
Parks - Mini Parks	18,612,179	-	1,804,146	20,416,325
Parks - Miscellaneous Parks	190,530,759	10,372,000	47,449,949	248,352,708
Parks - Neighborhood	59,819,041	-	13,001,764	72,820,805
Parks - Open Space	5,527,522	-	1,954,789	7,482,311
Parks - Resource Based	17,659,223	450,000	959,646	19,068,869
Parks - Shorelines	882,907	-	20,000,000	20,882,907
Parks - Trails	6,952,468	-	852,000	7,804,468
Total	\$ 363,289,064	\$ 10,822,000	\$ 105,674,787	\$ 479,785,851

Potable Reuse

Potable Reuse projects are needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Type can be seen below in Table 8.

Table 8: Potable Reuse

Project Type	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Type Total
Potable Reuse	\$ 672,312,138	\$ -	\$ 1,169,022,008	\$ 1,841,334,146
Total	\$ 672,312,138	\$ -	\$ 1,169,022,008	\$ 1,841,334,146

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs, distinctly identifiable by their utilization of purple pipes, that transport treated water that was once seen as waste and is usable for non-consumption tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in Table 9.

Project Types

Table 9: Reclaimed Water System

Project Type	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Type Total
Reclaimed Water System - Pipelines	\$ 86,899	\$ -	\$ -	86,899
Reclaimed Water System - Reservoirs	1,500,000	-	-	1,500,000
Total	\$ 1,586,899	\$ -	\$ -	1,586,899

Transportation

Transportation projects include a variety of different project subtypes. Some of these include: roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation Department and the Transportation Project Types can be seen below in Table 10.

Table 10: Transportation

Project Type	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Type Total
Trans - Bicycle Facilities (All Class.)	\$ 30,737,161	\$ 4,500,000	\$ 130,908,839	\$ 166,146,000
Trans - Bridge - Vehicular	365,891,705	-	173,977,206	539,868,911
Trans - Ped Fac - Sidewalks	38,198,952	5,800,000	155,226,600	199,225,552
Trans - Roads/Widening/Reconfiguration	15,303,238	800,000	27,416,762	43,520,000
Trans - Roadway	394,957,191	34,673,352	496,353,401	925,983,944
Trans - Roadway - Enhance/Scape/Medians	26,728,747	4,000,000	13,030,000	43,758,747
Trans - Roadway - Erosion/Slope/Ret Wall	4,597,720	-	-	4,597,720
Trans - Roadway - GRails/BRails/Safety	11,269,132	200,000	25,683,033	37,152,165
Trans - Roadway - Street Lighting	9,845,640	2,563,897	199,140,400	211,549,937
Trans - Signals - Calming/Speed Abatement	8,607,378	1,125,000	12,985,580	22,717,958
Trans - Signals - Traffic Signals	25,584,163	2,500,000	145,517,500	173,601,663
Total	\$ 931,721,027	\$ 56,162,249	\$ 1,380,239,321	\$ 2,368,122,597

Wastewater

Wastewater projects largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in Table 11.

Table 11: Wastewater

Project Type	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Type Total
Wastewater - Collection Sys - Main	\$ 387,501,296	\$ 67,772,280	\$ 221,580,391	\$ 676,853,967
Wastewater - Collection Sys - Trunk Swr	52,336,465	38,760,000	146,021,858	237,118,323
Total	\$ 439,837,760	\$ 106,532,280	\$ 367,602,249	\$ 913,972,289

Project Types

Water

Water projects include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in Table 12.

Table 12: Water

Project Type	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Type Total
Water - Distribution Sys - Distribution	\$ 487,399,239	\$ 99,235,744	\$ 350,662,113	\$ 937,297,096
Water - Distribution Sys - Transmission	210,493,955	46,256,915	228,844,822	485,595,692
Total	\$ 697,893,194	\$ 145,492,659	\$ 579,506,935	\$ 1,422,892,788



Page Intentionally Left Blank

Capital Improvements Program Funding Sources

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that takes into account vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are contributed from the operating budget of General Fund departments.

Golf Course Enterprise Funds

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses.

Infrastructure Fund

The Infrastructure Fund is used exclusively for "the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure," including the associated financing and personnel costs. The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure costs. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs.

Mission Bay Park and San Diego Regional Parks Improvement Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay Park and San Diego Regional Parks Improvement Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Park Improvement Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the San Diego Regional Parks Improvement Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks.

Parking Meter Districts

Parking Meter District revenues shall be used to address parking supply and mobility issues. Improvement and activities that increase the availability, supply, and effective use of parking to residents, visitors and employees within the area in which the meter is located will be the primary focus of expenditures of the funds.

Capital Improvements Program Funding Sources

Mission Trails Regional Park Fund

The Mission Trails Regional Park Fund mainly consists of rent monies from a variety of different leases for the communication facilities on Cowles Mountain. Funds are to be used for capital improvements in the Mission Trails Regional Park.

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs, receiving revenue from a variety of fees associated with recycling.

Refuse Disposal Fund

Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements.

Sewer Funds

Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision which establishes minimum base levels of discretionary funds spending annually on the maintenance and improvement of the public right-of-way in order to continue to receive funding. The City utilizes TransNet cash for projects as much as possible to minimize the issuance of bonds which increases the costs of funding the project. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. The issuance of TransNet Commercial Paper may be utilized when feasible to further reduce debt service costs.

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans.

A complete list of funding sources in the CIP and their budgets are provided below in Table 1.

Capital Improvements Program Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY 2021	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 5,574,298	\$ -	\$ -	\$ 5,574,298
Antenna Lease Fund	1,410,934	-	-	1,410,934
Bond Financing	129,360,057	-	302,298,650	431,658,707
Bus Stop Capital Improvement Fund	4,942	-	676,000	680,942
Capital Outlay - Land Sales	36,461,789	-	-	36,461,789
Capital Outlay - Other	22,777,703	-	-	22,777,703
Capital Outlay - Police Decentralization Land Sales	71,143	-	-	71,143
Convention Center Funds	1,744,026	-	-	1,744,026
Deferred Capital Projects Bonds	99,496,949	-	-	99,496,949
Developer Funding	35,801,463	-	2,800,298	38,601,761
Development Impact Fees	164,915,977	-	-	164,915,977
Donations	13,219,579	-	-	13,219,579
EDCO Community Fund	1,010,185	-	-	1,010,185
Energy Conservation Program Fund	658,594	-	1,500,000	2,158,594
Energy Upgrades CEC Loan Fund	30,273,755	-	-	30,273,755
Enhanced Infrastructure Financing District Fund	369,048	-	727,500	1,096,548
Environmental Growth Funds	8,238,538	-	-	8,238,538
Facilities Benefit Assessments	336,458,323	800,000	23,718,098	360,976,421
Federal Grants	201,982,144	-	39,593,263	241,575,407
Fiesta Island Sludge Mitigation Fund	4,841,784	-	-	4,841,784
Fleet Services Internal Service Fund	4,383,802	-	5,588,441	9,972,243
Gas Tax Fund	22,451,377	18,307,570	3,595,416	44,354,363
General Fund	68,025,415	547,000	-	68,572,415
Golf Course Enterprise Fund	30,139,103	3,000,000	-	33,139,103
Habitat Acquisition Fund	625,000	-	-	625,000
Infrastructure Fund	30,591,652	5,663,897	4,060,000	40,315,549
Infrastructure Improvement Funds	1,496	-	-	1,496
Library System Improvement Fund	2,005,156	-	-	2,005,156
Maintenance Assessment Districts	1,561,814	-	-	1,561,814
Mission Bay Park Improvement Fund	53,577,743	7,900,000	33,212,357	94,690,100
Mission Trails Regional Park Fund	1,732,093	-	959,646	2,691,739
Non-CIP Funds	300,000	-	-	300,000
OneSD/ERP Funding	349,679	-	-	349,679
Other Funding	53,200,799	1,623,165	21,000,000	75,823,964
Other Grants	3,190,529	-	-	3,190,529
Parking Meter Districts	5,553,043	1,500,000	-	7,053,043
Park Service District Funds	4,359,756	-	-	4,359,756
Proposition 42 Replacement - Transportation Relief Fund	14,091,553	-	-	14,091,553
Recycling Fund	18,120,000	-	-	18,120,000
Redevelopment Funding	9,269,376	-	-	9,269,376
Refuse Disposal Fund	52,413,255	-	200,000	52,613,255

Capital Improvements Program Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY 2021	Future Fiscal Years	Funding Source Total
Regional Transportation Congestion Improvement Program	45,418,874	-	1,787,041	47,205,915
San Diego Regional Parks Improvement Fund	24,503,697	3,200,000	8,200,000	35,903,697
San Diego Unified School District	500,000	-	-	500,000
Sea World Traffic Mitigation Fund	10,965,000	-	-	10,965,000
Sewer Funds	916,422,807	140,967,190	976,736,988	2,034,126,985
State Grants	39,512,245	-	8,452,000	47,964,245
Sunset Cliffs Natural Park Fund	933,702	-	-	933,702
TransNet - Extension Bikeways	212,227	-	-	212,227
TransNet Funds	180,672,557	18,590,782	95,805,934	295,069,273
Trench Cut/Excavation Fee Fund	14,951,167	2,000,000	8,000,000	24,951,167
Unidentified Funding	-	-	2,852,662,536	2,852,662,536
Utilities Undergrounding Program Fund	70,611,129	10,000,000	40,000,000	120,611,129
Water Fund	1,347,780,645	153,384,940	1,435,341,854	2,936,507,439
Total	\$ 4,123,097,925	\$ 367,484,544	\$ 5,866,916,022	\$ 10,357,498,491

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an "unidentified funding" amount in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in Table 2.

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Park de la Cruz Neighborhood Park Improvements / S15003	228	62	High	\$ 200,000	1.30 %
N Torrey Pines Rd Bridge/ Los Peñasquitos / S00935	418	56	Medium	300,000	2.00 %
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	172	65	Low	100,000	2.80 %
Junipero Serra Museum ADA Improvements / S15034	208	60	Medium	64,461	2.80 %
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	402	53	Low	2,519,936	6.60 %
Southeastern Mini Park Improvements / L16000	243	57	Low	551,851	6.90 %
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	244	58	Medium	370,816	8.90 %
North Park Mini Park / S10050	219	53	Low	452,295	9.70 %
Carmel Grove NP Comfort Station and Park / S16038	179	58	Medium	199,968	11.40 %
Guard Rails / AIE00002	406	Annual	Annual	446,800	11.80 %
Hickman Fields Athletic Area / S00751	204	60	Medium	1,594,787	16.70 %
Carmel Mission NP Comfort Station Development / S16039	181	58	Medium	199,271	16.90 %
Carmel Knolls NP Comfort Station-Development / S16033	180	58	Medium	199,971	17.00 %
Mohnike Adobe and Barn Restoration / S13008	217	62	High	583,973	21.70 %
Torrey Highlands NP Upgrades / S16036	249	58	Medium	239,722	23.30 %
Solana Highlands NP-Comfort Station Development / S16032	242	58	Medium	540,734	24.70 %
Sunset Cliffs Park Drainage Improvements / L14005	245	66	High	1,512,664	31.30 %
Otay Mesa Truck Route Phase 4 / S11060	421	55	Medium	9,330,702	35.70 %

Capital Improvements Program Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Traffic Signals - Citywide / AIL00004	445	Annual	Annual	6,666,100	35.90 %
Police Range Refurbishment Phase II / S18005	268	86	High	5,300,000	36.30 %
Traffic Signals Modification / AIL00005	446	Annual	Annual	8,011,000	36.40 %
Bridge Rehabilitation / AIE00001	385	Annual	Annual	12,956,493	38.90 %
Traffic Calming / AIL00001	444	Annual	Annual	6,516,000	41.40 %
Median Installation / AIG00001	416	Annual	Annual	9,030,000	47.50 %
Canon Street Pocket Park / S16047	175	58	Medium	1,350,909	52.60 %
Fire-Rescue Air Operations Facility / S15012	138	78	Medium	10,864,904	54.50 %
SD River Dredging Qualcomm Way to SR163 / S00606	239	69	Medium	975,000	57.70 %
City Facilities Improvements / ABT00001	349	Annual	Annual	60,114,719	60.20 %
La Media Road Improvements / S15018	412	85	High	26,689,262	62.50 %
Golf Course Drive Improvements / S15040	203	50	Low	3,711,439	70.80 %
State Route 56 Freeway Expansion / RD14000	436	N/A	N/A	90,000,000	72.80 %
Palm Avenue Interstate 805 Interchange / S00869	422	53	Low	26,500,000	74.40 %
Beyer Park Development / S00752	174	51	Low	14,652,493	75.30 %
New Walkways / AIK00001	419	Annual	Annual	84,850,000	77.90 %
Drainage Projects / ACA00001	360	Annual	Annual	494,845,710	78.20 %
Sidewalk Repair and Reconstruction / AIK00003	432	Annual	Annual	61,400,000	78.60 %
Bicycle Facilities / AIA00001	384	Annual	Annual	104,697,400	80.00 %
Streamview Drive Improvements Phase 2 / S18000	438	67	High	11,860,401	81.50 %
Olive Grove Community Park ADA Improve / S15028	223	65	High	2,814,771	81.90 %
Street Light Circuit Upgrades / AIH00002	439	Annual	Annual	22,300,000	83.50 %
NTC Aquatic Center / S10000	220	56	Low	8,000,000	84.30 %
Fairmount Avenue Fire Station / S14018	130	83	Medium	13,822,205	85.60 %
Market St-Euclid to Pitta-Improvements / S16022	414	50	Low	4,976,600	89.40 %
North Pacific Beach Lifeguard Station / S10119	139	83	Medium	6,492,777	89.50 %
Chollas Lake Improvements / L18001	189	64	High	5,000,000	90.10 %
San Carlos Branch Library / S00800	153	N/A	N/A	24,043,926	90.50 %
Install T/S Interconnect Systems / AIL00002	407	Annual	Annual	123,440,400	92.80 %
Ocean Beach Branch Library / S20015	151	62	Low	7,918,512	93.20 %
Watershed CIP / ACC00001	363	Annual	Annual	512,019,226	94.10 %
Fire Station No. 51 - Skyline Hills / S14017	136	83	Medium	13,140,957	94.60 %
Installation of City Owned Street Lights / AIH00001	408	Annual	Annual	176,040,400	95.20 %
Ocean Beach Pier Improvements / S20011	222	47	Low	20,000,000	95.80 %
Fire Station No. 49 - Otay Mesa / S00784	134	81	Medium	8,323,586	99.00 %
Sea World Dr/I5 Interchange Improvement / S00888	431	74	High	119,072,571	99.10 %
Maple Canyon Storm Drain Upgrade / S20003	362	86	Medium	30,000,000	99.20 %
Fire Station No. 54 - Paradise Hills / S00785	137	81	Medium	13,216,346	99.40 %
Convention Center Phase III Expansion / S12022	99	N/A	N/A	681,640,478	99.50 %
Total				\$ 2,852,662,536	



Page Intentionally Left Blank

Capital Improvements Program Community Planning

Community Planning

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan is structured to work in concert with the City's community plans. It provides infill and remaining new growth development guidance emphasizing the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, "toolboxes" to implement mobility strategies, and policies designed to further the preservation of San Diego's historical and cultural resources.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village vision is unique to the community in which it is located, yet all villages would be pedestrian friendly and inviting, characterized by accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2013 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment;
- A high aesthetic standard.

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element discusses City challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are

Capital Improvements Program

Community Planning

critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments (SANDAG).

Community Plans

The City's community plans contain additional detailed planning guidance and are part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long-range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. Planning group recommendations are integral components of the planning process.

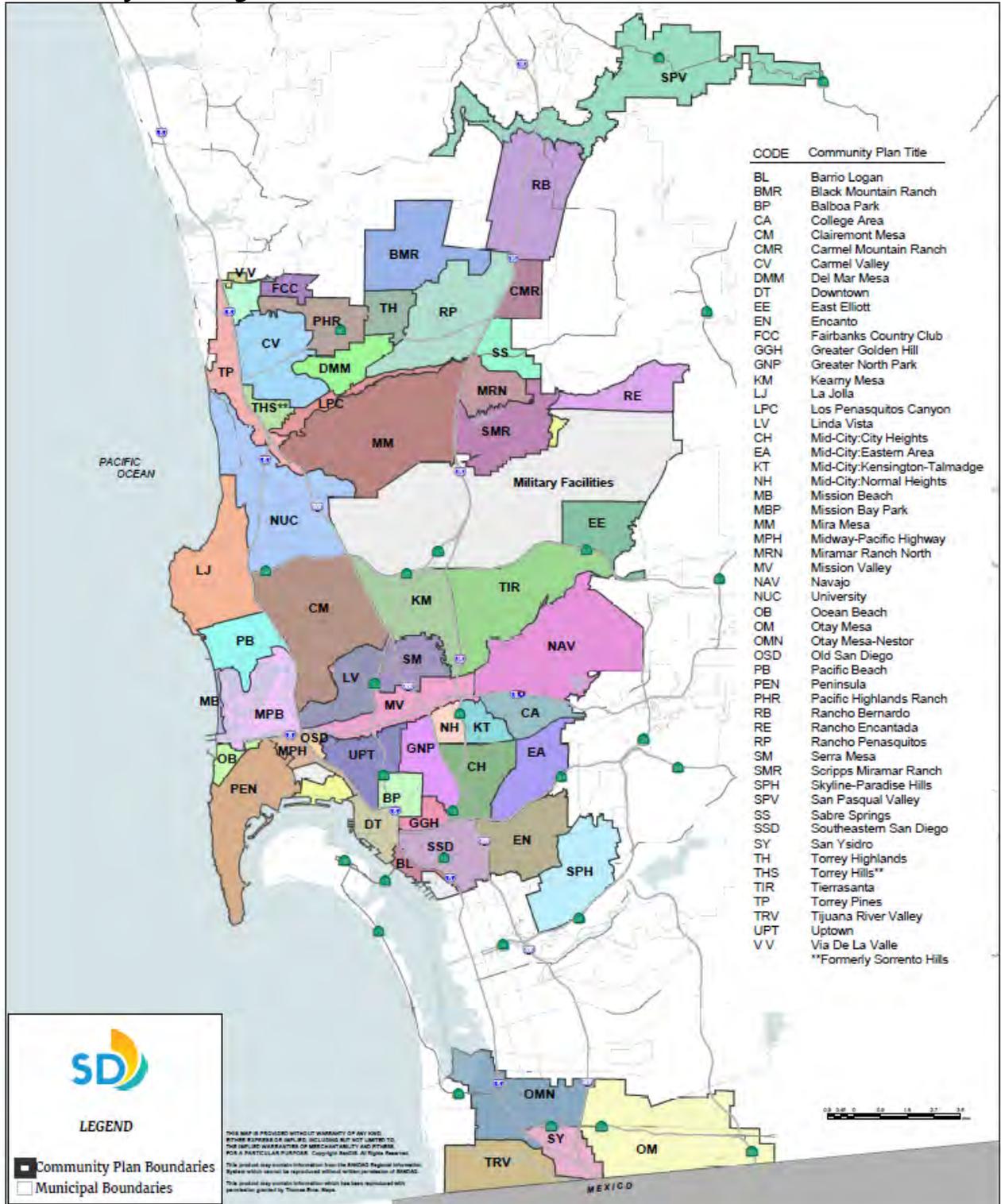
The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 00002 and General Plan Policy PF.A.4. a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

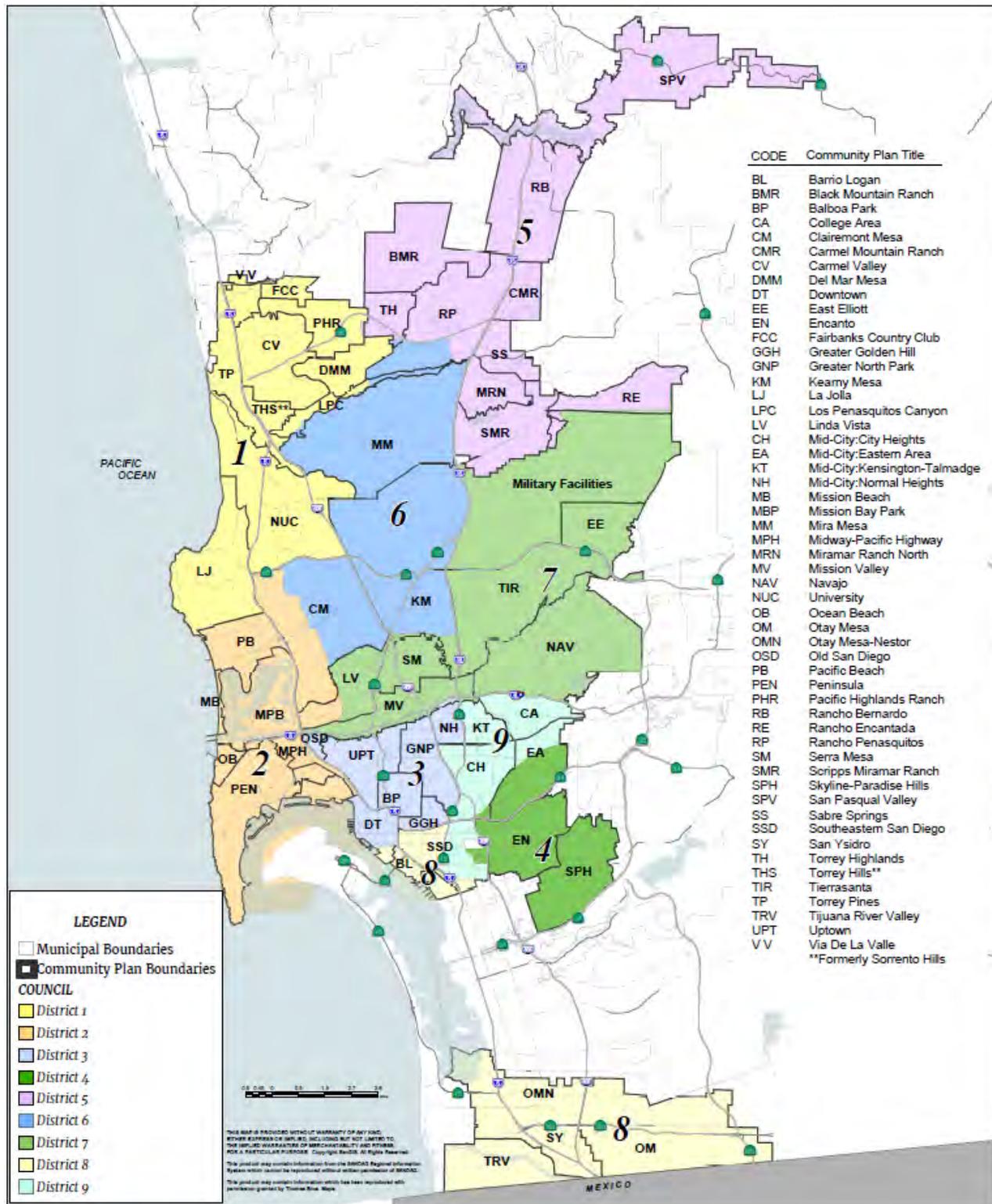
Capital Improvements Program Community Planning

Community Planning Areas



Capital Improvements Program Community Planning

Community Planning Areas by Council District



Capital Improvements Program Guide to the Capital Improvements Projects

Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of June 2020 are included in addition to new projects scheduled to begin in Fiscal Year 2021. Within the Capital Improvement Projects section, CIP project pages are organized by asset managing department, then alphabetically by project title. Refer to the Indexes beginning on page 463 to locate a specific project page.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2020 accomplishments and Fiscal Year 2021 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost.

Preliminary Engineering

The Preliminary Engineering projects are still in the planning phase of developing scope, schedule, and project cost, and will be converted to other project types, or abandoned, once preliminary engineering is complete. Preliminary Engineering projects are located after each Department's Budget Narrative and before the start of the rest of the Department's project pages.

Airway Road Improvements / P19007
Priority Category: Medium **Priority Score: 65**

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Total		\$ 196	\$ 9,804	\$ -	\$ 10,000

Technology Projects

Technology projects are citywide and focused on information systems projects. Due to the unique nature of these projects, there is no affiliated Council District, Community Plan, priority score, or priority category.

Project Status:	Continuing	Contact Information:	Adamson-Sanchez, Margo
Duration:	2019 - 2021		619-533-3405 margos@sanidiego.gov

Project Attributes

Transportation

Market Street-47th to Euclid-Complete Street / S16061 **Trans - Roadway - Enhance/Scape/Medians**

Council District:	4	Priority Score:	87
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh, Mastaneh
Duration:	2017 - 2026		619-533-3781
Improvement Type:	New		mashrafzadeh@sanidiego.gov

Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvements Program uses a standard set of abbreviations in the project's title; some of which can be found in Table 1 below:

Capital Improvements Program Guide to the Capital Improvements Projects

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Asbestos Concrete Canyon	AC	Neighborhood Park	NP
Community Park	Cyn	Open Space	OS
Concrete	CP	Pipeline	PL
Ductile Iron	CRC	Pump Station	PS
Golf Course	DI	Regional Park	RP
Maintenance Assessment District	GC	Steel	STL
Mini Park	MAD	Water Treatment Plant	WTP
	MP		

Additionally, the first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

A: Annual Allocation - These projects provide for ongoing repair and replacement requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects that are expected to be completed in a short time frame. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

L: Large - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

P: Preliminary Engineering - These projects are still in the planning phase of developing scope, schedule, and project cost. Projects will be converted to other project types once preliminary engineering is completed.

RD: Reimbursement to Developer - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

S: Standalone - These projects are typically limited to a single asset and may be of any size and duration.

T: Technology – These projects are information systems projects.

Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on page 57. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 69.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 69.

Capital Improvements Program

Guide to the Capital Improvements Projects

Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

New - This indicates that the project is newly established as part of the Fiscal Year 2021 Adopted Budget.

Continuing - This indicates that the project was initiated in Fiscal Year 2020, or in a prior year, and is currently in progress.

Warranty - This indicates that the project is technically completed and the asset has been put into service but has not yet been closed.

Underfunded - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 45.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not be categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 45.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Project Description

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation & Storm Water budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in December 2014. Phase II design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2018. A five-year landscape maintenance period began in Fiscal Year 2019 and is anticipated to close in Fiscal Year 2024.

Summary of Project Changes: In Fiscal Year 2020, project budget and total project cost decreased by \$74,765 due to project savings.

Description - This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

Justification - This component explains why a project is needed and describes any legal requirements for the project, including state or federal mandates.

Capital Improvements Program

Guide to the Capital Improvements Projects

Operating Budget Impact - This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail and is described later in this section. Operating budget impacts include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

Relationship to General and Community Plans - This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 69.

Schedule - This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes - This component explains any changes that have occurred since publication of the Fiscal Year 2020 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

Project Funding

Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 63.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021						Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
Capital Outlay-Sales Tax	400000	\$ 490,031	\$ 177,968	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 668,000
CI/Taxable TI Bonds 2007A	400337	177	-	-	-	-	-	-	-	-	-	177
CIP Contributions from General Fund	400265	-	32,000	-	-	-	-	-	-	-	-	32,000
Grant Fund - Federal	600000	715,421	3,191,579	-	-	-	-	-	-	-	-	3,907,000
TransNet Extension Congestion Relief Fund	400169	469,764	2,728,143	2,000,000	-	-	-	-	-	-	-	5,197,907
Total		\$ 1,675,393	\$ 6,129,690	2,000,000	\$ -	\$ -	\$ 9,805,084					

Expended and Encumbered (Exp/Enc) - Projects initiated prior to Fiscal Year 2021 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as of June 30, 2020. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) - Funding budgeted prior to Fiscal Year 2021, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through June 30, 2020.

FY 2021 - This is the amount of funding approved in the Fiscal Year 2021 Adopted CIP Budget. This amount, as approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

FY 2021 Anticipated - Funding that is received after December 31, 2020 or uncertain to be received during Fiscal Year 2021 is reflected as anticipated funding. Anticipated funding may include sources, such as grants and donations, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as land sale proceeds. The City is not legally bound to any Fiscal Year 2021 Anticipated funding because it is not included in the annual Appropriations Ordinance.

Outlying Fiscal Years - Projects that will extend beyond Fiscal Year 2021 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to any projections made beyond Fiscal Year 2021 because they are not included in the annual Appropriations Ordinance. Revisions

Capital Improvements Program

Guide to the Capital Improvements Projects

and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Unidentified Funding - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department’s operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

Operating Budget Impact

Department - Fund		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Fire-Rescue - GENERAL FUND	FTEs	9.00	12.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	1,118,582	1,700,107	1,700,107	1,700,107	1,700,107

Full-time Equivalents (FTEs) - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

Total Impact - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 66.



Page Intentionally Left Blank

FISCAL YEAR
2021

The City of
SAN DIEGO

Capital Improvement Projects



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER

Airports



Page Intentionally Left Blank

Airports

The Airports Division manages and operates Brown Field Municipal Airport and Montgomery-Gibbs Executive Airport with a combined 1,330 acres of real estate. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate over 300,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of runways, taxiways and aircraft ramp areas. These capital improvements are largely funded by Federal Aviation Administration (FAA) and Caltrans matching grants, as well as enterprise funds.

2020 CIP Accomplishments

The Airports Division had several accomplishments and successes in Fiscal Year 2020, including:

Montgomery-Gibbs Executive Airport (KMYF)

- Completed rebuild of a section of Taxiway Hotel in response to a sinkhole under the pavement
- Completed electrical upgrade system (Coast Flight)

Brown Field (KSDM)

- Completed the 8R/26L Runway Drainage Consultation

2021 CIP Goals

The CIP Goals of the Airports Division are the provision of safety, and compliance with Federal, State, and local regulations and policies. To achieve this in Fiscal Year 2021, the Airports Division is pursuing the following goals:

Montgomery-Gibbs Executive Airport (KMYF)

- Asphalt rehabilitation of non-movement area and an airport parking lot (east side)
- Runway 10L/28R Grooving and Marking Design and Construction
- Initiate Montgomery Field Commercial Building tenant improvements (Engineering Campus)

Brown Field (KSDM)

- Asphalt rehabilitation of non-movement and ramp areas
- Initiate the design for the rehabilitation of Runway 8R/26L



Page Intentionally Left Blank

Airports: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 9,261,696	\$ -	\$ -	\$ 9,261,696
Montgomery-Gibbs Executive Airport / AAA00001	1,996,294	-	-	1,996,294
Total	\$ 11,257,990	\$ -	\$ -	\$ 11,257,990



Page Intentionally Left Blank

Airports

Brown Field / AAA00002

Airport Assets

Council District:	8	Priority Score:	Annual
Community Planning:	Kearny Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rubio, Jorge
Duration:	2002 - 2040		858-573-1441
Improvement Type:	Betterment		jerubio@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis. Design for SDM's 8R/26L runway is anticipated to begin in FY2021 and be completed in FY2022. Construction is anticipated to begin in FY2023 and be completed in FY2024.

Summary of Project Changes: It is anticipated that approximately \$500,000 will be spent on a design contract for SDM's 8R/26L runway in FY2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY		
Brown Field Special Aviation	700028	\$ 1,579,921	\$ 1,998,082	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,578,004
Grant Fund-Enterprise-Federal	710000	5,683,692	-	-	-	-	-	-	-	-	-	5,683,692
Total		\$ 7,263,613	\$ 1,998,082	\$ -	\$ 9,261,696							

Airports

Montgomery-Gibbs Executive Airport / AAA00001

Airport Assets

Council District:	6	Priority Score:	Annual
Community Planning:	Kearny Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rubio, Jorge
Duration:	2002 - 2040		858-573-1441
Improvement Type:	Betterment		jerubio@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery-Gibbs Executive Airport; which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with federal and State ADA regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: It is anticipated that approximately \$500,000 will be spent on a design contract for SDM's 10R/28L runway in FY2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY			
Montgomery Field Special Aviation	700030	\$ 506,455	\$ 1,489,838	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,996,294
Total		\$ 506,455	\$ 1,489,838	\$ -	\$ -	1,996,294							

Citywide



Page Intentionally Left Blank

The Citywide Capital Improvements Program (CIP) is comprised of various projects that provide benefits citywide. These projects are generally not attributable to any single asset-managing city department. This includes projects related to fleet operations, infrastructure asset management, information technology, and the Convention Center.

2020 CIP Accomplishments

The following Citywide project accomplishments were made in Fiscal Year 2020:

- Initiated design for the Kearny Mesa Repair Facility
- Initiated the Centralized Payment Processing Solution System upgrade
- Initiated the Treasurers Delinquent Accounts Collection System upgrade
- Completed the upgrade of the OnBase Document Management System

2021 CIP Goals

The following Citywide project accomplishments are anticipated for Fiscal Year 2021:

- Completion of the Centralized Payment Processing Solution System upgrade
- Completion of the Treasurers Delinquent Accounts Collections System
- Completion of the Accela System upgrade
- Initiate construction of the Kearny Mesa Repair Facility



Page Intentionally Left Blank

Citywide: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
101 Ash Improvements / S17009	\$ 26,213,542	\$ -	\$ -	\$ 26,213,542
Accela Implementation Phase 2 / T19003	2,186,301	1,073,165	-	3,259,466
Centralized Payment Processing Solution / T19002	455,000	-	-	455,000
CIP Emergency Reserve / ABT00006	1,000,000	-	-	1,000,000
Convention Center Phase III Expansion / S12022	3,370,820	-	681,640,478	685,011,298
EAM Enhancements / T19001	501,679	-	-	501,679
Enterprise Funded IT Projects / ATT00002	2,637,000	8,452,531	-	11,089,531
Fleet Operations Facilities / L14002	2,098,735	-	5,588,441	7,687,176
Governmental Funded IT Projects / ATT00001	1,531,407	-	700,000	2,231,407
Kearny Mesa Facility Improvements / S20009	1,000,000	-	13,772,123	14,772,123
Total	\$ 40,994,484	\$ 9,525,696	\$ 701,701,042	\$ 752,221,222



Page Intentionally Left Blank

Citywide

101 Ash Improvements / S17009

Bldg - Operations Facility / Structures

Council District:	3	Priority Score:	80
Community Planning:	Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2017 - 2022		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project provides for the architectural, electrical, plumbing, asbestos mitigation, and mechanical tenant improvements to the 19 floors of 101 Ash Street for multiple City departments, including tenants of the City Operations Building and former tenants of 1010 2nd Ave building. Improvements will increase building's occupancy and bring the building into compliance with current Americans With Disabilities Act (ADA) standards.

Justification: These tenant improvements are needed to increase the occupancy of the building by approximately 356 employees and accommodate the office space requirements for a development permit center, as well as several City departments. These improvements will provide the needed office space for the more than 500 employees that were displaced from the 1010 2nd Ave building along with Development Services staff from the City Operations Building, which based on a 2014 estimate has more than \$90 million in deferred maintenance. The City estimates \$43 million in savings over a 20 year period, after accounting for the cost of these improvements and the lease-to-own agreement for the building, when compared to obtaining outside lease space in the Downtown area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2018. Construction bidding and construction began in Fiscal Year 2019. Construction was anticipated to be completed in Fiscal Year 2020. The project is currently undergoing re-scoping.

Summary of Project Changes: \$333,000 was added and reported during Fiscal Year 2020 to support furniture removal expenses.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
101 Ash Facility Improvements	400866	\$ 4,986,354	\$ 13,645	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Capital Outlay Fund	400002	9,516,159	1,490	-	-	-	-	-	-	-	-	9,517,649
CIP Contributions from General Fund	400265	3,252,042	498,406	-	-	-	-	-	-	-	-	3,750,448
Facilities Financing Fund	200001	71,975	-	-	-	-	-	-	-	-	-	71,975
SDTFC Series 2018C Tax Exempt	400868	7,873,470	-	-	-	-	-	-	-	-	-	7,873,470
Total		\$ 25,700,000	\$ 513,542	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,213,542

Citywide

Accela Implementation Phase 2 / T19003

Intangible Assets Information Tech

Project Status:	Continuing	Contact Information:	Adamson-Sanchez, Margo
Duration:	2019 - 2021		619-533-3405 margos@san Diego.gov

Description: This project is the next phase in the effort to replace Development Services Department's (DSD) Project Tracking System (PTS). PTS is an in-house system which DSD and the Department of IT staff began developing in 1998 and placed into operation in 2001. DSD uses PTS as its core information system to manage the permitting and development functions for the department. These include the review, comment, issuance, inspection, and archiving functions which are needed in managing the department's permits and projects, as well as code enforcement activities. The scope of this project includes the design, configuration, testing, and deployment of the Development Services module of the Accela platform, as well as the enhancement of the Accela Citizen Access portal. Phase 2 will involve the following: create all permit and approval types found in PTS within Accela, enable multiple independent review cycle functionality to occur, accommodate different review methods (e.g., over-the-counter, submittal, and appointment), expand electronic plan review to digitize 100%, develop and update policies and procedures to support the Accela system, develop interfaces between Accela and other technologies, enhance the Accela Citizen Access public portal and develop and deliver employee training.

Justification: In 2012, the Office of the City Auditor issued an audit report which recommended the replacement of PTS with an off-the-shelf package that meets the functional needs of the Department. This project will complete the replacement process of PTS with the Accela platform, as well as address outstanding audit recommendations made by the Office of the City Auditor for various performance audits of the Development Services Department.

Operating Budget Impact: None.

Schedule: The target completion date for Phase 2 is the Fall of 2020. This will also mark the full implementation of the Accela system.

Summary of Project Changes: \$436,301 was added to this project via City Council approval in Fiscal Year 2020. This project has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified	Project
					Anticipated						Funding	Total
Development Services-CIP	700102	\$ 2,015,307	\$ 170,992	\$ 1,073,165	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,259,465
Total		\$ 2,015,307	\$ 170,992	\$ 1,073,165	\$ -	\$ 3,259,465						

Citywide

Centralized Payment Processing Solution / T19002

Intangible Assets Information Tech

Project Status:	Continuing	Contact Information:	San Pedro, Cecilia
Duration:	2019 - 2021		619-533-4796 csanpedro@sandiego.gov

Description: This project will provide a centralized payment processing solution to consolidate the multiple point-of-sale and online applications. This project is to replace the legacy system used by the Office of the City Treasurer and Public Utilities Departments. This project will include the interfaces required for revenue and deposit reporting. Future projects will include replacing all citywide point-of-sale systems and online payment applications.

Justification: This project will consolidate online payment processes from multiple back-end programs which will provide a higher quality of service to the public and streamline payment processing citywide.

Operating Budget Impact: None

Schedule: A Request for Proposal process was completed in Fiscal Year 2018. An agreement was executed with the selected vendor and the project was initiated in Fiscal Year 2019. The Design document was completed during Fiscal Year 2020. Implementation is anticipated to be completed in Fiscal Year 2020 and system stabilization will be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
CIP Contributions from General Fund	400265	\$ 121,797	\$ 163,202	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,000
Muni Sewer Utility - CIP Funding Source	700008	31,250	53,750	-	-	-	-	-	-	-	-	85,000
Water Utility - CIP Funding Source	700010	31,250	53,750	-	-	-	-	-	-	-	-	85,000
Total		\$ 184,297	\$ 270,702	\$ -	\$ 455,000							

Citywide

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	McGriff, Caryn
Duration:	2010 - 2040		619-236-6773
Improvement Type:	Betterment		cmcgriff@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Justification: This annual allocation provides an immediate source of funding for public works contracts when no alternative funding sources are available in order to respond quickly to an emergency or natural disaster.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as needed.

Summary of Project Changes: This project was used to fund the Crest Canyon Storm Drain emergency project in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con	Appn	FY 2021					Future FY	Unidentified Funding	Project Total	
					FY 2021	Anticipated	FY 2022	FY 2023	FY 2024				FY 2025
CIP Contributions from General Fund	400265	\$ 997,546	\$	2,453	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Total		\$ 997,546	\$	2,453	\$ -	\$ -	1,000,000						

Citywide

Convention Center Phase III Expansion / S12022

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	N/A
Community Planning:	Centre City	Priority Category:	N/A
Project Status:	Underfunded	Contact Information:	Cetin, Elif
Duration:	2015 - 2024		619-533-3794
Improvement Type:	Expansion		ecetin@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 406,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The original estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved and funding becomes available.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,503,891	\$ 122,902	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,626,794
Convention Center Exp Surety	200210	1,744,026	-	-	-	-	-	-	-	-	-	1,744,026
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	681,640,478	681,640,478
Total		\$ 3,247,917	\$ 122,902	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 681,640,478	\$ 685,011,298

Citywide

EAM Enhancements / T19001

Intangible Assets Information Tech

Project Status:	Continuing	Contact Information:	Loneragan, Gerard
Duration:	2019 - 2022		619-236-7192 gloneragan@sandiego.gov

Description: This initiative is focused on delivering enhancements that have been requested by the Public Utilities Department (PUD) to the SAP Enterprise Asset Management (EAM) Solution. These requests rely on improvements to the following components: Work Manager, SAP, GIS, and Reporting.

Justification: These enhancements increase the usability experience for PUD and their work crews. Enhancements are focused on making data capture on the mobile device easier and more accurate. Added functionality will also be brought forward in SAP/EAM and GIS. Additionally, increased reporting will necessitate the development of additional reports.

Operating Budget Impact: None.

Schedule: This project began in December 2018 and is scheduled to be complete in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
IT CIP Contributions	200802	\$ 78,018	\$ 23,660	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 101,679
Metro Sewer Utility - CIP Funding Source	700009	67,523	20,477	-	-	-	-	-	-	-	-	88,000
Muni Sewer Utility - CIP Funding Source	700008	116,630	35,370	-	-	-	-	-	-	-	-	152,000
Water Utility - CIP Funding Source	700010	122,769	37,231	-	-	-	-	-	-	-	-	160,000
Total		\$ 384,940	\$ 116,739	\$ -	\$ 501,679							

Citywide

Enterprise Funded IT Projects / ATT00002

Intangible Assets Information Tech

Project Status:	Continuing	Contact Information:	Walker, Bill
Duration:	2020 - 2040		619-533-3465 walkerw@sandiego.gov

Description: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with enterprise funding sources. Individual projects are expected to result in a city-owned asset, which can include, but is not limited to, equipment, system interfaces, and intellectual property.

Justification: This annual allocation provides for improvements and enhancements to information technology projects that are solely funded with enterprise resources, and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

Operating Budget Impact: None.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Metro Sewer Utility - CIP Funding Source	700009	\$ 299,714	\$ 311,345	\$ 7,208,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,819,560
Muni Sewer Utility - CIP Funding Source	700008	45,489	476,799	802,750	-	-	-	-	-	-	-	1,325,038
Water Utility - CIP Funding Source	700010	423,481	1,080,171	441,281	-	-	-	-	-	-	-	1,944,933
Total		\$ 768,684	\$ 1,868,315	\$ 8,452,531	\$ -	\$ 11,089,531						

Citywide

Fleet Operations Facilities / L14002

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	84
Community Planning:	Citywide	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2019 - 2024		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project will provide needed improvements within the City's Fleet Operations repair facilities. Phase 1 of this project provides for the electrical improvements at the Miramar Place Fleet Services. Phase 2 of this project provides for the electrical improvements at the Rose Canyon Fleet Services. Phase 3 of this project provides for the replacement of pump systems, sprayers, brushes, buildings/awnings, surrounding structures, etc. for three large car washes located at Chollas Operations Yard, 20th & B St. and at Rose Canyon. Phase 4 of this project provides for the replacement of two existing non-operational cranes with runway system each with a 33-foot span and a capacity of 2-tons located within the Equipment Offices & Repair Building of the Chollas Operations Yard. Phase 5 of this project provides for the replacement of the Chollas Operations Yard paint booth that was built in the 1960's. Phase 6 of this project provides for the replacement or rehabilitation of nine existing small car washes located at the Police substations.

Justification: This project is necessary to properly equip the existing City's Fleet repair facilities to support the car and truck washes at 20th and B St. and the Chollas Operations Yard which are non-functional and in need of replacement. The other car and truck washes require a variety of repairs and upgrades. Washing City vehicles is a storm water compliance requirement to keep debris from falling in the roadway and the repairs and replacements are necessary to remain in compliance with storm water regulations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design for the Phase 1 & 2 electrical projects was completed in Fiscal Year 2017. Phase 1 & 2 closed in Fiscal Year 2020 due to implementation of an alternative solution. Design for Phases 3, 4, 5, and 6 began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction of Phases 3, 4, 5, and 6 is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Fleet Services CIP Fund	400676	\$ 278,697	\$ 1,451,076	\$ -	\$ -	\$ 5,588,441	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,318,214
Gen Serv - Maint/Impr	400179	106,201	262,761	-	-	-	-	-	-	-	-	368,961
Total		\$ 384,898	\$ 1,713,836	\$ -	\$ -	\$ 5,588,441	\$ -	\$ 7,687,176				

Citywide

Governmental Funded IT Projects / ATT00001

Intangible Assets Information Tech

Project Status:	Continuing	Contact Information:	Walker, Bill
Duration:	2020 - 2040		619-533-3465 walkerw@sandiego.gov

Description: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with governmental funding sources. Individual projects are expected to have a duration longer than one fiscal year and result in a city-owned asset, which can include but is not limited to equipment, system interfaces, and intellectual property.

Justification: This annual allocation provides for improvements and enhancements to information technology projects that are solely funded with governmental resources, and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

Operating Budget Impact: None.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025		
CIP Contributions from General Fund	400265	\$ 322,711	\$ 896,088	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,218,800
Financing	9300	-	-	-	700,000	-	-	-	-	-	700,000
Grant Fund - State	600001	-	35,459	-	-	-	-	-	-	-	35,459
IT CIP Contributions	200802	26,592	221,408	-	-	-	-	-	-	-	248,000
Underground Surcharge CIP Fund	200218	-	29,148	-	-	-	-	-	-	-	29,148
Total		\$ 349,303	\$ 1,182,102	\$ -	\$ 700,000	\$ -	\$ 2,231,406				

Citywide

Kearny Mesa Facility Improvements / S20009

Bldg - Operations Facility / Structures

Council District:	6	Priority Score:	63
Community Planning:	Kearny Mesa	Priority Category:	Low
Project Status:	New	Contact Information:	Lewis, Nikki
Duration:	2020 - 2023		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project will include tenant improvements to the fire vehicle repair facility located at 8050 Othello Avenue, which will be completed by the lessor with input from the City. The centrally located Kearny Mesa Repair Facility will serve as the primary facility for the repair and maintenance of the City's heavy-duty fire apparatus, as well as a storage facility for the Fire-Rescue Department reserve fleet.

Justification: In April 2017, the City entered into a 10-year lease of the facility on Othello Avenue which was intended to serve as a new maintenance and repair facility for heavy-duty fire apparatus. This was in response to findings by CST Fleet Services, a fleet consultant hired by the City, that separate shop space would increase maintenance efficiency for the City's 100+ heavy-duty fire apparatus, rather than sharing space with the refuse packers at the Miramar facility. The City completed additional lease negotiations in September of 2019 and has secured rights to the facility for up to 30 years (15 years with three 5-year renewal options) along with right of 1st refusal to purchase the facility, if owner desires to sell.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan

Schedule: Phase I: Design & Permitting began in Fiscal Year 2020 and is scheduled to be completed in Fiscal Year 2021. Phase II: Bid & Award, Construction, and Move-In is planned to begin in Fiscal Year 2021 and is scheduled to be completed in Fiscal Year 2022, approximately 18 months after initiation.

Summary of Project Changes: This project was previously published as P20000 - Kearny Mesa Repair Facility.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Financing	9300	\$ -	\$ -	-	\$ 13,772,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,772,123
Fleet Services CIP Fund	400676	295,421	704,579	-	-	-	-	-	-	-	-	1,000,000
Total		\$ 295,421	\$ 704,578	\$ -	\$ 13,772,123	\$ -	\$ 14,772,123					

Unfunded Needs List

Citywide

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Convention Center Phase III Expansion / S12022	\$ 685,011,298	\$ 681,640,478	99.51 %	This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design and construction phases are unfunded.
Total		\$ 681,640,478		



Page Intentionally Left Blank

Environmental Services



Page Intentionally Left Blank

Environmental Services

The Environmental Services Department (ESD) ensures City residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, and environmentally sound landfill management.

2020 CIP Accomplishments

The Department continues to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities. The following are ESD's accomplishments for Fiscal Year 2020:

- Completed construction of two out of three planned storm water improvement projects to capture and control storm water at the Miramar Landfill
- Initiated design of the third storm water improvement project at the Miramar Landfill
- Initiated planning for relocation and expansion of the Miramar Greenery and Composting Facility
- Completed design and construction of an aerated static pile system for composting at the Miramar Greenery
- Completed landfill gas system infrastructure improvements at Miramar Landfill
- Completed construction of a consolidated blower system at the Miramar Landfill

2021 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are ESD's goals for Fiscal Year 2021:

- Construct landfill gas system improvements at the Miramar Landfill to provide increased collection efficiency
- Complete procurement and replacement of in-place scales at the entrance to the Miramar Landfill
- Complete procurement and installation of modular office buildings at the Miramar Landfill to replace existing buildings that have exceeded their service life
- Construct and install additional landfill gas wells and piping to improve the landfill gas collection system at the Miramar Landfills
- Prepare and solicit an RFP to relocate and enhance the Miramar Greenery to comply with new regulations pertaining to compost operations, within the existing MCAS Miramar leasehold
- Initiate construction of the third of three planned projects to improve storm water quality at the Miramar Landfill



Page Intentionally Left Blank

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
CNG Fueling Station for Refuse & Recycling / S15000	\$ 5,550,000	\$ -	\$ -	\$ 5,550,000
Covered Aerated Static Pile System / S16053	5,000,000	-	-	5,000,000
Landfill Improvements / AFA00001	2,034,975	-	800,000	2,834,975
Miramar Landfill Facility Improvements / L17000	25,412,024	-	-	25,412,024
Miramar Landfill Gas Recovery Improvemen / S16052	9,650,000	-	-	9,650,000
Miramar Landfill Storm Water Improvements / L18002	20,300,000	-	-	20,300,000
South Chollas Landfill Improvements / S00684	15,743,904	-	-	15,743,904
Total	\$ 83,690,903	\$ -	\$ 800,000	\$ 84,490,903



Page Intentionally Left Blank

Environmental Services

CNG Fueling Station for Refuse & Recycling / S15000

Landfills - Supporting Fac / Struct

Council District:	1	Priority Score:	55
Community Planning:	University	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Fergusson, Craig
Duration:	2015 - 2021		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This project provides for the design and construction of a compressed natural gas (CNG) fueling station at the Environmental Services Operations Station located at 8353 Miramar Place. In conjunction with the completion of the fueling station, the division plans to put into service refuse and recycling vehicles that run on CNG, eventually replacing the entire fleet of low sulfur diesel refuse and recycling packers. The construction of CNG fueling infrastructure and the replacement of vehicles will be implemented in a phased approach.

Justification: This project provides for the necessary infrastructure to convert Environmental Services fleet refuse and recycling vehicles from low sulfur diesel to compressed natural gas. This CIP helps to implement the City's Climate Act Plan.

Operating Budget Impact: Provides for a positive operating budget impact by saving fuel costs to the General Fund and Recycling Enterprise Fund.

Relationship to General and Community Plans: This project is in conformance with the Conservation Element of the City's General Plan.

Schedule: Phase I of construction was completed in Fiscal Year 2017, providing capacity for fueling 50 refuse and recycling packers. Phase II of construction was completed in Fiscal Year 2019. Phase III of construction was completed in Fiscal Year 2020. Warranty administration and project closeout will occur in Fiscal Year 2021.

Summary of Project Changes: No significant project changes for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 2,957,844	\$ 42,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
Grant Fund - State	600001	250,000	-	-	-	-	-	-	-	-	-	250,000
Infrastructure Fund	100012	180,000	-	-	-	-	-	-	-	-	-	180,000
Recycling Fund CIP Fund	700049	2,110,898	9,102	-	-	-	-	-	-	-	-	2,120,000
Total		\$ 5,498,742	\$ 51,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,550,000

Environmental Services

Covered Aerated Static Pile System / S16053

Landfills

Council District:	6	Priority Score:	93
Community Planning:		Priority Category:	High
Project Status:	Warranty	Contact Information:	Campos, Luis
Duration:	2017 - 2021		858-492-5035
Improvement Type:	New		lcampos@sandiego.gov

Description: This project provides for design and construction of a covered aerated static pile system for processing organics at the Miramar Landfill's Greenery. This system will enhance the production and throughput of compost from clean source separated food scraps and yard waste.

Justification: AB-1826 and the City's Zero Waste Plan dictate significant increases in organic recycling. Stricter air emission and run-off water standards necessitate covered compost piles.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Miramar Landfill is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: The project was completed in Fiscal Year 2020. Warranty administration and project closeout are anticipated in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
Grant Fund - State	600001	\$ 2,295,447	\$ -	\$ -	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,895,447
Refuse Disposal CIP Fund	700040	1,357,008	1,347,545	-	(600,000)	-	-	-	-	-	-	2,104,553
Total		\$ 3,652,455	\$ 1,347,544	\$ -	\$ -	\$ 5,000,000						

Environmental Services

Landfill Improvements / AFA00001

Landfills

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2010 - 2040		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This annual allocation provides for improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for improvements to existing landfill gas systems, including gas migration and groundwater monitoring networks at all landfills managed by the City. Improvements include upgrades to existing or additional facilities as well as engineering reports and/or design plans and specifications necessary to mitigate landfill gas and groundwater issues or to modify monitoring programs.

Justification: This project provides the flexibility for timely initiation of improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, landfill gas collection, and groundwater monitoring programs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: The project name changed from Minor Improvements to Landfills to Landfill Improvements, to more accurately reflect the scope of improvements. \$2.0 million was transferred to L17000 during the Fiscal Year 2020 Mid-Year CIP action. The Project Schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022								
Refuse Disposal CIP Fund	700040	\$ 57,655	\$ 1,977,319	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 2,834,975	
Total		\$ 57,655	\$ 1,977,319	\$ -	\$ -	\$ -	\$ 200,000	\$ -	\$ 2,834,975					

Environmental Services

Miramar Landfill Facility Improvements / L17000

Landfills

Council District:	6	Priority Score:	77
Community Planning:	University; Kearny Mesa; Clairemont Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2017 - 2025		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This project provides for the construction of infrastructure improvements at the Miramar Landfill. Phase I will provide for the development of a Resource Recovery Facility (RRF) to increase waste diversion from self-haul customers. Phase II will provide for the relocation of the Miramar Greenery as required to comply with conditions of a State-mandated Waste Discharge Requirement for Composting Operations. Phase III will provide for surface improvements to haul roads. Phase IV will provide for the acquisition of landfill gas collection and processing infrastructure currently in place as part of a transfer of gas rights. Phase V will provide for a backup power system for landfill gas collection and processing infrastructure. Phase VI will provide for the replacement of modular office, restroom, and locker trailers that have exceeded their service life.

Justification: The Environmental Services Department (ESD) is responsible for managing operations, maintenance and compliance of the West Miramar Landfill. This CIP will allow for the most efficient execution of future facility improvement projects and helps to implement the City's Climate Action Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Phase I delivery has been placed on temporary hold to prioritize regulatory compliance activities in Phase II. Phase II design will begin in Fiscal Year 2021, with construction anticipated to begin in Fiscal Year 2023 and anticipated completion in Fiscal Year 2025. Phase III design was completed in Fiscal Year 2018, construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Phase IV acquisition was completed in Fiscal Year 2019. Phase V was discontinued in Fiscal Year 2020. Phase VI procurement began in Fiscal Year 2020 with installations anticipated to begin in Fiscal Year 2021 and anticipated to be completed by Fiscal Year 2023.

Summary of Project Changes: \$2.0 million was transferred from AFA00001 during the Fiscal Year 2020 Mid-Year CIP action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Recycling Fund CIP Fund	700049	\$ -	\$ 16,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,000,000
Refuse Disposal CIP Fund	700040	3,301,733	6,110,291	-	-	-	-	-	-	-	-	9,412,024
Total		\$ 3,301,732	\$ 22,110,291	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,412,024

Environmental Services

Miramar Landfill Gas Recovery Improvement / S16052

Landfills

Council District:	6	Priority Score:	88
Community Planning:		Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Campos, Luis
Duration:	2017 - 2021		858-492-5035
Improvement Type:	New		lcampos@sandiego.gov

Description: This project provides for construction of a consolidated blower system and well field improvements to provide for increased landfill gas collection at the Miramar Landfill.

Justification: This project is needed to ensure the landfill will meet regulatory requirements concerning gas emissions and greenhouse gas reduction measures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

Schedule: Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2020. Warranty administration and project closeout will occur in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 9,121,100	\$ 528,899	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,650,000
Total		\$ 9,121,100	\$ 528,899	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,650,000

Environmental Services

Miramar Landfill Storm Water Improvements / L18002

Landfills

Council District:	6	Priority Score:	88
Community Planning:		Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2018 - 2025		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: The project provides for the construction of storm water infrastructure improvements at the Miramar Landfill to maintain regulatory compliance with the Storm Water Industrial General Permit. The project will be implemented in three phases: Phase I includes paving of haul roads, drainage improvements in the Greenery, stabilization of roadway shoulders and drainage channels, and hydroseeding of inactive fill areas; Phase II includes stabilization and/or hydroseeding of secondary roads, sediment traps, storm drain improvements, and basin expansion; Phase III includes improvements to existing basins and development of new basins where feasible.

Justification: The storm water basins and associated Best Management Practice (BMP) engineered structures at the Miramar Landfill must be properly designed and constructed to ensure compliance with National Pollutant Discharge Elimination System (NPDES) requirements and to avoid regulatory violations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project will be implemented in three phases. Construction of Phase I was completed in Fiscal Year 2020. Construction of Phase II was completed in Fiscal Year 2020. Design of Phase III was initiated in Fiscal Year 2020 with construction expected to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated										
Refuse Disposal CIP Fund	700040	\$ 5,837,703	\$ 14,462,296	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,300,000
Total		\$ 5,837,703	\$ 14,462,296	\$ -	\$ 20,300,000										

Environmental Services

South Chollas Landfill Improvements / S00684

Landfills - Supporting Fac / Struct

Council District:	4	Priority Score:	85
Community Planning:	Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Fergusson, Craig
Duration:	2000 - 2021		858-627-3311
Improvement Type:	Replacement		cfergusson@sandiego.gov

Description: This project provides for cover material, grading, drainage, and site improvements at the inactive South Chollas Landfill. The project will also result in improvements to the Chollas Operations Yard required by the Regional Water Quality Control Board in order to bring the site into compliance. A Corrective Action Plan has been developed to identify the corrective measures and timelines to mitigate the groundwater issues.

Justification: This project is required to maintain compliance with various State and Federal regulatory requirements and to avoid regulatory violations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and it is in conformance with the City's General Plan.

Schedule: Construction was completed in Fiscal Year 2017. However, it has been determined that additional permanent storm water Best Management Practice (BMP) controls will be needed. Efforts are currently being implemented to initiate the design of these required BMPs with construction anticipated to be completed by Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 4,429,318	\$ 619,961	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,049,279
Fleet Services CIP Fund	400676	1,414,386	239,642	-	-	-	-	-	-	-	-	1,654,028
Refuse Disposal CIP Fund	700040	6,186,722	124,980	-	-	-	-	-	-	-	-	6,311,702
Water Utility - CIP Funding Source	700010	1,972,950	755,944	-	-	-	-	-	-	-	-	2,728,894
Total		\$ 14,003,376	\$ 1,740,527	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,743,903



Page Intentionally Left Blank

Fire-Rescue



Page Intentionally Left Blank

The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating Fire and Lifeguard station facilities and associated infrastructure in order to better serve our community. The Capital Improvements Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 49 fire stations, two 9-1-1 communication centers, one Air Operations facility, a training facility, nine permanent lifeguard stations, a boat dock and 35 seasonal lifeguard towers.

The Department seeks funding for capital improvements to preserve and extend the lifecycle of its facility infrastructure. This is accomplished through reconstruction, renovation, rehabilitation, expansion, and/or replacement of the facility or its essential interior and exterior building components such as station alerting, communication, roofs, and other facility-related maintenance and repair. These improvements positively impact the efficiency, health, and safety of the department's workforce, as well as, ensure that the community can take civic pride in its public facilities.

Funding for the Department's capital projects come from a variety of sources such as Development Impact Fees (DIF), Facilities Benefit Assessments (FBA), deferred capital and infrastructure bonds, various grants, foundation funds, and the General Fund.

2020 CIP Accomplishments

In Fiscal Year 2020, the San Diego Fire-Rescue Department accomplished the following:

- Completed a feasibility study of Ocean Beach Lifeguard Station and comfort station facility
- Completed additional ADA related construction of South Mission Beach Lifeguard Station
- Completed construction of a new kitchen, ready room, watch room expansion, and ADA upgrades at Fire Station 8 (Mission Hills)
- Completed preliminary engineering for Fire Station 48 (Black Mountain Ranch)
- Completed construction of Fire-Rescue Air Operations Facility Phase I at Montgomery Field Airport
- Initiated environmental and development permits for Fairmount Avenue Fire Station
- Initiated environmental and development permits for Fire-Rescue Air Operations Facility Phase II
- Initiated environmental and development permits for UCSD Fire Station

2021 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Complete Children's Pool Lifeguard Station
- Complete environmental surveys and initiate design of UCSD Fire Station
- Initiate design and construction of Fire Station 48 (Black Mountain Ranch)
- Complete environmental development permits, complete design, and initiate construction building permits for the Fairmount Avenue Fire Station
- Complete construction of Fire Station 50 (North University City)
- Complete environmental surveys and development permits and initiate design and construction of Fire Air Operations Facility Phase II
- Initiate the design of Junior Lifeguard Facility and ADA upgrades (Mission Beach)
- Initiate design of a new permanent Fire Station 51 (Skyline Hills)



Page Intentionally Left Blank

Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
Children's Pool Lifeguard Station / S00644	\$ 4,583,675	\$ -	\$ -	\$ 4,583,675
Fairmount Avenue Fire Station / S14018	2,327,795	-	13,822,205	16,150,000
Fire Station No. 08 - Mission Hills / S10029	1,398,500	-	-	1,398,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	1,047,660	-	-	1,047,660
Fire Station No. 48 - Black Mountain Ranch / S15015	13,391,307	-	1,500,000	14,891,307
Fire Station No. 49 - Otay Mesa / S00784	86,414	-	8,323,586	8,410,000
Fire Station No. 50 - North University City / S13021	15,000,000	-	-	15,000,000
Fire Station No. 51 - Skyline Hills / S14017	750,000	-	13,140,957	13,890,957
Fire Station No. 54 - Paradise Hills / S00785	83,654	-	13,216,346	13,300,000
Fire-Rescue Air Operations Facility / S15012	9,058,697	-	10,864,904	19,923,601
North Pacific Beach Lifeguard Station / S10119	764,822	-	6,492,777	7,257,599
Ocean Beach Lifeguard Station / P18008	249,487	-	-	249,487
South Mission Beach Lifeguard Station / S00791	7,418,079	-	-	7,418,079
UCSD Fire Station and ROW Improvements / S19003	20,556,000	-	-	20,556,000
Total	\$ 76,716,090	\$ -	\$ 67,360,775	\$ 144,076,865



Page Intentionally Left Blank

Fire-Rescue – Preliminary Engineering Projects

Ocean Beach Lifeguard Station / P18008

Priority Category: Low

Priority Score: 61

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
Infrastructure Fund	100012	\$ -	\$ 2,002	\$ -	\$ 2,002
Fire and Lifeguard Facilities Fund	200228	49,294	28,703	-	77,998
Ocean Beach Urban Comm	400124	110,365	59,122	-	169,487
CIP Contributions from General Fund	400265	-	-	-	-
Total		\$ 159,660	\$ 89,828	\$ -	\$ 249,487



Page Intentionally Left Blank

Fire-Rescue

Children's Pool Lifeguard Station / S00644

Bldg - Pub Safety - Lifeguard Stations

Council District:	1	Priority Score:	93
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2000 - 2021		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: This project provides for a new lifeguard station and family restroom at the Children's Pool in La Jolla.

Justification: The previous Lifeguard Tower structure was no longer safe and has been abandoned. It did not meet the current or future needs of Lifeguard Services. It did not provide adequate safety to the employees, and can no longer keep up with the growing community of La Jolla and the larger number of visitors every year. The scope of this project also includes remodeling the existing public restrooms facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Conceptual design has been completed and approved. Construction began in Fiscal Year 2014 and was completed in Fiscal Year 2017. The warranty phase of this project was completed in Fiscal Year 2018. Additional Coastal Development permits amendment will be completed in Fiscal Year 2021.

Summary of Project Changes: Project closeout has been extended to Fiscal Year 2021 due to agency review and approval. The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 161,193	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	161,193
CIP Contributions from General Fund	400265	584,243	540	-	-	-	-	-	-	-	-	584,783
Deferred Maint Revenue 2009A-Project	400624	927,819	-	-	-	-	-	-	-	-	-	927,819
Deferred Maintenance Revenue 2012A-Project	400848	707,942	-	-	-	-	-	-	-	-	-	707,942
La Jolla Urban Comm	400123	700,000	-	-	-	-	-	-	-	-	-	700,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	344,632	-	-	-	-	-	-	-	-	-	344,632
PFFA Lease Revenue Bonds 2015B-Project	400860	44,985	-	-	-	-	-	-	-	-	-	44,985
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	896,733	-	-	-	-	-	-	-	-	-	896,733
PFFA-FLSF 2002B-Const.	400157	95,586	-	-	-	-	-	-	-	-	-	95,586
TOT Coastal Infrastructure CIP Fund	200212	120,000	-	-	-	-	-	-	-	-	-	120,000
Total		\$ 4,583,135	\$ 539	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,583,674

Fire-Rescue

Fairmount Avenue Fire Station / S14018

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	83
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2015 - 2025		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the design and construction of a new permanent fire station of approximately 13,000 square feet. The project will also include the purchase of a new fire engine apparatus. The facility will accommodate ten fire personnel and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, and station alerting system. The new fire station will comply with Fire's current station design and construction standards and specifications. This project was included in the Citygate Report.

Justification: This project will provide for a fire station to meet emergency response times for the community.

Operating Budget Impact: Once construction is complete annual operating costs to staff this station will be \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, and the City Heights and Southeastern San Diego Community Plans.

Schedule: Land acquisition was completed in Fiscal Year 2017. Design is anticipated to be completed in Fiscal Year 2021. Construction will be scheduled upon identification of funding.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 100	\$ 250,239	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,339
Capital Outlay-Sales Tax	400000	-	637	-	-	-	-	-	-	-	-	637
CH RDA Contribution To CIP	200600	48,156	-	-	-	-	-	-	-	-	-	48,156
CIP Contributions from General Fund	400265	282,531	103,531	-	-	-	-	-	-	-	-	386,061
Deferred Maintenance Revenue 2012A-Project	400848	37,449	-	-	-	-	-	-	-	-	-	37,449
General Fund Commercial Paper Notes	400869	228,136	66,937	-	-	-	-	-	-	-	-	295,073
Mid City Urban Comm	400114	154,340	495,598	-	-	-	-	-	-	-	-	649,938
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,320	-	-	-	-	-	-	-	-	-	3,320
PFFA Lease Revenue Bonds 2015B-Project	400860	583,750	-	-	-	-	-	-	-	-	-	583,750
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	40,639	-	-	-	-	-	-	-	-	-	40,639
RDA Contributions to City Heights Project Fund	200347	32,432	-	-	-	-	-	-	-	-	-	32,432
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,822,205	13,822,205
Total		\$ 1,410,853	\$ 916,942	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,822,205	\$ 16,150,000

Operating Budget Impact

Department - Fund		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	-	-	1,700,107	1,700,107

Fire-Rescue

Fire Station No. 08 - Mission Hills / S10029

Bldg - Pub Safety - Fire Fac / Struct

Council District:	3	Priority Score:	81
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2014 - 2022		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

Justification: This project will allow for the accommodation of modern fire apparatus to meet current operational requirements for emergency responses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. The warranty phase of this project will be completed in Fiscal Year 2022.

Summary of Project Changes: \$5,000 in Old San Diego Community Fund and \$5,000 in Uptown Community Fund was allocated to this project in Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY			
Old San Diego - Urban Comm	400131	\$ 375,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 380,000
Uptown Urban Comm	400121	1,006,727	11,773	-	-	-	-	-	-	-	-	-	1,018,500
Total		\$ 1,381,726	\$ 16,773	\$ -	\$ -	\$ 1,398,500							

Fire-Rescue

Fire Station No. 15 - Ocean Beach Expansion / S13011

Bldg - Pub Safety - Fire Fac / Struct

Council District:	2	Priority Score:	44
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2014 - 2022		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: Fire Station 15 serves the community of Ocean Beach and surrounding areas and is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs to serve the growing population.

Justification: Expansion of the existing station is needed to keep up with increased operational activity. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2019. The warranty phase of this project will be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
CIP Contributions from General Fund	400265	\$ 111,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 111,945
Infrastructure Fund	100012	27,542	2,458	-	-	-	-	-	-	-	-	30,000
Peninsula Urban Comm	400118	891,289	14,425	-	-	-	-	-	-	-	-	905,714
Total		\$ 1,030,776	\$ 16,883	\$ -	\$ -	\$ 1,047,659						

Fire-Rescue

Fire Station No. 48 - Black Mountain Ranch / S15015

Bldg - Pub Safety - Fire Fac / Struct

Council District:	5	Priority Score:	71
Community Planning:	Black Mountain Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2015 - 2027		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 11,500 square feet. The facility will accommodate ten crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the cost for the purchase of one fire engine. The new station will be located at Carmel Valley Road and Winecreek Road in the Black Mountain Ranch Community. The new fire station will comply with Fire's current station design and construction standards and specifications.

Justification: This project will provide for the needed fire station to meet the emergency response times of the community. Refer to Black Mountain Ranch Facilities Financing Plan projects.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is consistent with Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2017. Preliminary Engineering was completed in Fiscal Year 2020. Design/build procurement began in Fiscal Year 2020 and will be completed in Fiscal Year 2021. Design/build construction will begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021. Total project cost has been increased by \$1.5 million to include the acquisition cost of a new fire engine.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated										
Black Mountain Ranch FBA	400091	\$ 204,595	\$ 13,186,711	\$ -	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,891,307
Total		\$ 204,595	\$ 13,186,711	\$ -	\$ 1,500,000	\$ -	\$ 14,891,307								

Operating Budget Impact

Department - Fund	FTEs	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Fire-Rescue - GENERAL FUND		0.00	0.00	0.00	0.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	-	-	-	1,700,107

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District:	8	Priority Score:	81
Community Planning:	Otay Mesa - Nestor; Otay Mesa	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Larson, Donald
Duration:	2003 - 2026		858-573-1361
Improvement Type:	New		dlarson@sandiego.gov

Description: This project provides for an approximately 13,000 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate 3 apparatus bays and will also have a training room. This project will also include the cost for the purchase of one fire engine. The new fire station will comply with Fire's current station design & construction standards & specifications.

Justification: A second fire station is needed to serve the Otay Mesa and neighboring communities and it will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures once construction is complete.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design and land acquisition are anticipated to begin in Fiscal Year 2023 and construction is anticipated to begin in Fiscal Year 2025.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 3,910	\$ 6,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Otay Mesa-West (From 39067)	400093	76,414	-	-	-	-	-	-	-	-	-	76,414
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,323,586	8,323,586
Total		\$ 80,323	\$ 6,089	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,323,586	\$ 8,409,999

Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District:	1	Priority Score:	74
Community Planning:	University	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2013 - 2025		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This new fire station will accommodate up to twelve crew members, a fire engine, service aerial truck, ambulance, and training room. The size of the station will be approximately 13,500 square feet. The building design will comply with Fire's design and construction standards.

Justification: An additional fire station is needed in this area to ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures. Additionally, a new fire engine and truck will need to be purchased for this station.

Relationship to General and Community Plans: This project is consistent with the North and South University Community Plan and with the City's General Plan.

Schedule: Planning and design was initiated in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction is anticipated to be completed in Fiscal Year 2021. A five-year restoration began after an initial four-month period of maintenance and monitoring to ensure the growth of the plants. This process began in Fiscal Year 2020 and will be completed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 10,406,769	\$ 4,593,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
Total		\$ 10,406,769	\$ 4,593,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000

Operating Budget Impact

Department - Fund	FTEs	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Fire-Rescue - GENERAL FUND		9.00	12.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	1,118,582	1,700,107	1,700,107	1,700,107	1,700,107

Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	83
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2015 - 2025		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the design and construction of a permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community, as recommended in the Citygate Report.

Operating Budget Impact: This station will be staffed by the employees that are currently working in the temporary station at this site. No additional staff will be requested once this station is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2021 and will be completed in Fiscal Year 2022. Construction will be scheduled when funding is identified.

Summary of Project Changes: Due to lack of funding, the project delivery method has been changed from Design Build to Design Bid Build. \$250,000 in General Fund Commercial Paper was de-appropriated from this project in Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 3,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,921
CIP Contributions from General Fund	400265	461	54,675	-	-	-	-	-	-	-	-	55,135
General Fund Commercial Paper Notes	400869	129,907	199,050	-	-	-	-	-	-	-	-	328,957
PFFA Lease Revenue Bonds 2015B-Project	400860	361,986	-	-	-	-	-	-	-	-	-	361,986
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,140,957	13,140,957
Total		\$ 496,275	\$ 253,725	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,140,957	\$ 13,890,957

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	81
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Larson, Donald
Duration:	2001 - 2026		858-573-1361
Improvement Type:	New		dlarson@sandiego.gov

Description: This project provides for the design and construction of a new 12,500 square foot fire station in the Paradise Hills area to serve the Paradise Hills/Skyline area as well as the purchase of a fire engine apparatus. The new station will accommodate 10 fire personnel, include 3 apparatus bays, dorms, kitchen, watch room, ready room, station alerting, and all essential station infrastructure. The site for this project has not been identified. The new fire station will comply with Fire's current station design and construction standards & specifications.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating cost to staff the station is \$1.7 million for personnel and non-personnel related expenditures once construction is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled when funding is identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	83,653
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	13,216,346	13,216,346
Total		\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,216,346	\$ 13,299,999

Fire-Rescue

Fire-Rescue Air Operations Facility / S15012

Bldg - Pub Safety - Fire Fac / Struct

Council District:	6	Priority Score:	78
Community Planning:	Kearny Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2016 - 2028		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: Phase I of this project provides for the planning, design and reconstruction of an existing building, formerly operated by the Federal Aviation Administration (FAA), as a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. The station area will provide approximately 8,136 square feet of office and living spaces to accommodate 24 hour staffing that includes one battalion chief, two captains, two pilots, and four firefighters. Phase II provides for two hangars and parking spaces for five helicopters, an additional helipad, parking and shelter for a single Heli tender, and three fueling tender vehicles. Due to impacts of existing vernal pools, the project will provide off-side mitigation in Otay Mesa in conjunction with the La Media Road widening project. This project will also provide a hangar support area that includes space for maintenance offices, overhaul, avionics, and storage rooms.

Justification: Air Ops personnel currently operate from mobile trailers with no hangar space for the department's two helicopters. The proposed reconstructed facility will include offices and dormitories. This project will provide a much needed permanent solution for the Fire-Rescue Air Operations Facility to meet their air rescue operational requirements.

Operating Budget Impact: The operating budget impact for non-personnel expenses is approximately \$200,000 once Phase I is completed.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Airport Land Use Compatibility Plan (ALUCP), and Airport Layout Plan (ALP) for Montgomery-Gibbs Executive Airport.

Schedule: Phase I design began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Phase II design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Phase II construction is anticipated to start in Fiscal Year 2021 with completion in Fiscal Year 2023, contingent upon appropriation of construction funding. After construction has been completed, a five-year maintenance and monitoring contract for the vernal pool mitigation will begin and is anticipated to be completed in Fiscal Year 2028.

Summary of Project Changes: The total project cost increased by \$2.3M due to increased construction costs. \$7,000,000 in General Fund Commercial Paper was de-appropriated from this project in Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
CIP Contributions from General Fund	400265	\$ -	\$ 455,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 455,102
Developer Contributions CIP	200636	39,981	-	-	-	-	-	-	-	-	-	39,981
General Fund Commercial Paper Notes	400869	276,421	597,049	-	-	-	-	-	-	-	-	873,470
Kearny Mesa-Urban Comm	400136	649,116	915,984	-	-	-	-	-	-	-	-	1,565,100
SDTFC Series 2018C Tax Exempt	400868	4,759,460	1,072,584	-	-	-	-	-	-	-	-	5,832,043
Serra Mesa - Urban Community	400132	292,634	366	-	-	-	-	-	-	-	-	293,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,864,904	10,864,904
Total		\$ 6,017,611	\$ 3,041,085	\$ -	\$ 10,864,904	\$ 19,923,601						

Operating Budget Impact

Department - Fund	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	200,000	200,000	200,000	200,000

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	Priority Score:	83
Community Planning:	Pacific Beach	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Larson, Donald
Duration:	2011 - 2025		858-573-1361
Improvement Type:	Replacement		dlarson@sandiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a rescue vehicles facility.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2023.

Construction will be scheduled upon identification of funding.

Summary of Project Changes: \$4,749 in Capital Outlay Fund and \$28,331 in General Fund was transferred to Fire Station No.3 Roof and HVAC Replacement project, via the Fiscal Year 2020 CIP Mid-Year action. An additional \$140,000 in General Fund was transferred out via a Fiscal Year 2020 Council action. No significant changes have been made to this project in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 23,699	\$ 4,333	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,033
Deferred Maint Revenue 2009A-Project	400624	90,877	-	-	-	-	-	-	-	-	-	90,877
Deferred Maintenance Revenue 2012A-Project	400848	121,966	-	-	-	-	-	-	-	-	-	121,966
Pacific Beach Urban Comm	400117	149,999	1	-	-	-	-	-	-	-	-	150,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	239,421	-	-	-	-	-	-	-	-	-	239,421
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,492,777	6,492,777
Total		\$ 760,487	\$ 4,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,492,777	\$ 7,257,598

Fire-Rescue

South Mission Beach Lifeguard Station / S00791

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	Priority Score:	81
Community Planning:	Mission Beach	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2003 - 2021		619-533-7525
Improvement Type:	Replacement		jgrani@sandiego.gov

Description: The project provides for a replacement for the South Mission Beach Station located at 700 North Jetty Road. The new structure will include an observation tower, first aid room, reception area, kitchen, locker room and restroom areas, and accommodate a rescue vehicle and emergency equipment facility.

Justification: The existing facility was constructed in 1974 and was intended to be a temporary lifeguard station. It is inadequate to accommodate staff or to provide adequate water safety protection.

Operating Budget Impact: Non-personnel expenses for utilities and on-going maintenance are estimated to increase by approximately \$5,000 annually due to the increased area of the new facility.

Relationship to General and Community Plans: This project is consistent with the Mission Beach Precise Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2014. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2019. The warranty phase of this project will be completed in Fiscal Year 2021. Additional scope of work was added due to ADA requirements, which will be completed in Fiscal Year 2021.

Summary of Project Changes: \$100,000 in General Fund was allocated to this project in Fiscal Year 2020 due to increased construction costs. The project schedule has been updated for Fiscal Year 2021. The project will be closed at the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 876,970	\$ 3,748	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 880,719
CIP Contributions from General Fund	400265	1,328,803	10,423	-	-	-	-	-	-	-	-	1,339,226
Deferred Maint Revenue 2009A-Project	400624	152,155	-	-	-	-	-	-	-	-	-	152,155
Deferred Maintenance Revenue 2012A-Project	400848	1,126,108	-	-	-	-	-	-	-	-	-	1,126,108
General Fund Commercial Paper Notes	400869	1,020,599	-	-	-	-	-	-	-	-	-	1,020,599
Infrastructure Fund	100012	914,276	6,800	-	-	-	-	-	-	-	-	921,076
PFFA Lease Revenue Bonds 2015A-Projects	400859	602,320	-	-	-	-	-	-	-	-	-	602,320
PFFA Lease Revenue Bonds 2015B-Project	400860	222,041	-	-	-	-	-	-	-	-	-	222,041
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	183,898	-	-	-	-	-	-	-	-	-	183,898
PFFA-FLSF 2002B-Const.	400157	219,936	-	-	-	-	-	-	-	-	-	219,936
SDTFC Series 2018C Tax Exempt	400868	750,000	-	-	-	-	-	-	-	-	-	750,000
Total		\$ 7,397,106	\$ 20,972	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,418,079

Operating Budget Impact

Department - Fund	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
Fire-Rescue - GENERAL FUND	Total Impact \$	5,000	5,000	5,000	5,000

Fire-Rescue

UCSD Fire Station and ROW Improvements / S19003

Bldg - Pub Safety - Fire Fac / Struct

Council District:	1	Priority Score:	87
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2019 - 2028		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the design and construction of a new permanent 3-bay fire station of approximately 10,500 square feet. The facility will accommodate three fire apparatus and a crew of nine to eleven fire personnel, and onsite surface parking for Fire-Rescue personnel and apparatus bays. In addition, the offsite improvements include but are not limited to site grading, utility, and street/traffic improvements within the public right-of-way along Torrey Pines Road to allow for emergency response apparatus bays.

Justification: This project will provide for the permanent fire station and the associated infrastructure necessary to meet the Fire-Rescue Department's current operational requirements and the needs for the growing UCSD campus and surrounding communities.

Operating Budget Impact: Annual operating cost to staff the station is \$1.7 million for personnel and non-personnel related expenditures once construction is completed.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan and the La Jolla and University Community Plans.

Schedule: Design is anticipated to begin in Fiscal Year 2021 and will be completed by Fiscal Year 2023. Construction is anticipated to begin in Fiscal Year 2023 and will be completed in Fiscal Year 2027.

Summary of Project Changes: \$65,000 in Infrastructure Fund was de-appropriated from this project in Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
UCSD Fire Station	400871	\$ 117,929	\$ 20,438,070	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,556,000
Total		\$ 117,929	\$ 20,438,070	\$ -	\$ 20,556,000							

Unfunded Needs List

Fire-Rescue

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire-Rescue Air Operations Facility / S15012	\$ 19,923,601	\$ 10,864,904	54.53 %	This project provides for the planning, design and construction of a Fire-Rescue Air Operations Facility for helicopter operations. Construction of Phase II is partially unfunded.
Fairmount Avenue Fire Station / S14018	\$ 16,150,000	\$ 13,822,205	85.59 %	This project will provide for a new fire station to serve the City Heights community. Construction phase is currently unfunded.
North Pacific Beach Lifeguard Station / S10119	\$ 7,257,599	\$ 6,492,777	89.46 %	This project provides for a permanent Lifeguard Station in North Pacific Beach. Construction phase is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	\$ 13,890,957	\$ 13,140,957	94.60 %	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Construction phase is currently unfunded.
Fire Station No. 49 - Otay Mesa / S00784	\$ 8,410,000	\$ 8,323,586	98.97 %	This project will provide for a double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. Design and construction phases are currently unfunded
Fire Station No. 54 - Paradise Hills / S00785	\$ 13,300,000	\$ 13,216,346	99.37 %	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Total		\$ 65,860,775		

Library



Page Intentionally Left Blank

The Library Department serves approximately 1.4 million residents of the City of San Diego. The Department prioritizes creating and maintaining libraries that are valued for their accessibility, comfort, and beauty. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 35 branch libraries.

2020 CIP Accomplishments

In Fiscal Year 2020, the Library Department achieved the following:

- Construction of the new San Ysidro Branch Library was completed, and the new library opened on September 7, 2019
- Construction of the Tierrasanta Library Expansion Project was completed, and the library reopened on September 30, 2019
- The feasibility study for the Oak Park Library was completed

2021 CIP Goals

The Library Department is looking forward to Fiscal Year 2021 with the following goals:

- Construction is anticipated to begin on the Pacific Highlands Ranch Branch Library
- Construction of the Scripps Miramar Ranch Library parking lot is scheduled to begin
- Ocean Beach Library Expansion preliminary engineering is anticipated to be completed



Page Intentionally Left Blank

Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
Oak Park Library / P20004	\$ 250,000	\$ -	\$ -	\$ 250,000
Ocean Beach Branch Library / S20015	581,489	-	7,918,512	8,500,001
Pacific Highlands Ranch Branch Library / S14023	26,164,178	-	-	26,164,178
San Carlos Branch Library / S00800	2,532,741	-	24,043,926	26,576,667
San Ysidro Branch Library / S00802	13,003,466	-	-	13,003,466
Scripps Miramar Ranch Library / S00811	6,076,377	-	-	6,076,377
Tierrasanta Library Expansion / S15011	1,602,000	-	-	1,602,000
Total	\$ 50,210,251	\$ -	\$ 31,962,438	\$ 82,172,689



Page Intentionally Left Blank

Library – Preliminary Engineering Projects

Oak Park Library

/ P20004

Priority Category: **Low**

Priority Score: **66**

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
CIP Contributions from General Fund	400265	\$ 45,098	\$ 204,902	\$ -	\$ 250,000
Total		\$ 45,098	\$ 204,902	\$ -	\$ 250,000



Page Intentionally Left Blank

Library

Ocean Beach Branch Library / S20015

Bldg - Libraries

Council District:	2	Priority Score:	62
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	New	Contact Information:	Lewis, Nikki
Duration:	2018 - 2024		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for the expansion of the Ocean Beach Library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The new extension will create space for an expanded book collection area, a community meeting room, study room, office space, makers space for computers/arts & crafts, catering kitchen, storage rooms, outdoor gathering area and two restrooms.

Operating Budget Impact: This facility will require ongoing operational budget for personnel and non-personnel expenses. Estimates for the operating budget impact will be developed when funding for construction is identified.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2021 and will be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023 contingent upon the identification of funding.

Summary of Project Changes: This is a newly published project for Fiscal Year 2021, which was converted from Preliminary Engineering Project P18005.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Infrastructure Fund	100012	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Library System Improvement Fund	200209	-	13,070	-	-	-	-	-	-	-	-	13,070
Ocean Beach Urban Comm	400124	12,206	56,213	-	-	-	-	-	-	-	-	68,419
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,918,512	7,918,512
Total		\$ 12,205	\$ 569,282	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,918,512	\$ 8,500,000

Library

Pacific Highlands Ranch Branch Library / S14023

Bldg - Libraries

Council District:	1	Priority Score:	58
Community Planning:	Pacific Highlands Ranch; Black Mountain Ranch; Torrey Highlands; Del Mar Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar 619-533-6613 elozano@saniego.gov
Duration:	2016 - 2024		
Improvement Type:	New		

Description: This project provides for a new branch library facility on a 1.5-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

Justification: This project will provide branch library service to the NCFUA for future development and population.

Operating Budget Impact: The personnel increase in Fiscal Year 2023 reflects the staffing necessary to meet the standards set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the new branch library.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2015. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Construction will begin in Fiscal Year 2021 and be completed in Fiscal Year 2023.

Summary of Project Changes: \$8,885,080 of Black Mountain Ranch FBA was allocated to this project in Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 11,069,376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,069,376
Del Mar Mesa FBA	400089	31,265	977,680	-	-	-	-	-	-	-	-	1,008,945
Pacific Highlands Ranch FBA	400090	1,043,241	8,294,466	-	-	-	-	-	-	-	-	9,337,707
Torrey Highlands	400094	3,631,798	1,116,350	-	-	-	-	-	-	-	-	4,748,148
Total		\$ 4,706,304	\$ 21,457,873	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,164,178

Operating Budget Impact

Department - Fund	FTEs	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Library - GENERAL FUND		0.00	0.00	2.00	10.00	10.00
Library - GENERAL FUND	Total Impact \$	-	-	277,812	878,327	914,629

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District:	7	Priority Score:	N/A
Community Planning:	Navajo	Priority Category:	N/A
Project Status:	Underfunded	Contact Information:	Lozano, Edgar
Duration:	1998 - 2026		619-533-6613
Improvement Type:	Betterment		elozano@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The new building will serve as the district's flagship library.

Justification: The existing library does not have adequate programming or community meeting space. It does not have a dedicated children's or teen area, adequate parking, or necessary infrastructure for technology upgrades and improvements.

Operating Budget Impact: This facility will require ongoing operational budget for personnel and non-personnel expenses. Estimates for the operating budget impact will be developed when funding is identified.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and was completed in Fiscal Year 2019. Project has been placed on hold until additional funding is identified.

Summary of Project Changes: \$463,058 was de-appropriated from this project in Fiscal Year 2020. Total project cost has increased due to inflation. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	50,000
Infrastructure Fund	100012	-	-	-	-	-	-	-	-	-	-	-
Library Improvement Trust Fund	200369	-	155,605	-	-	-	-	-	-	-	-	155,605
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	647,130	1,108,581	-	-	-	-	-	-	-	-	1,755,712
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,257	-	-	-	-	-	-	-	-	-	6,257
PFFA Lease Revenue Bonds 2015B-Project	400860	522,378	-	-	-	-	-	-	-	-	-	522,378
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	8,306	-	-	-	-	-	-	-	-	-	8,306
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	24,043,926	24,043,926
Total		\$ 1,268,554	\$ 1,264,186	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,043,926	\$ 26,576,667

Library

San Ysidro Branch Library / S00802

Bldg - Libraries

Council District:	8	Priority Score:	62
Community Planning:	San Ysidro	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2015 - 2021		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project provides for a 15,000 square-foot facility to serve the San Ysidro Community. This project is part of the 21st Century System/Library Department Facility Improvements Program.

Justification: The existing 4,089 square foot library was built in 1924 and was remodeled in 1983. It contains no meeting rooms or computer lab, no on-site parking, and no separation of the children's area and quiet study areas to serve the current and projected needs of the community.

Operating Budget Impact: Personnel expenditures were added in the Fiscal Year 2019 operating budget to reflect the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council. Non-personnel expenditures were added in the Fiscal Year 2020 operating budget to fund ongoing maintenance and contractual services for the additional square footage.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and is in conformance with the City's General Plan.

Schedule: The preliminary study began in Fiscal Year 2010. Design phase began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The warranty phase of this project will be completed in Fiscal Year 2021.

Summary of Project Changes: \$533,534 was de-appropriated from this project in Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2021. The project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY			
Capital Outlay Fund	400002	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
CIP Contributions from General Fund	400265	295,407	-	-	-	-	-	-	-	-	-	-	295,407
Deferred Maintenance Revenue 2012A-Project	400848	42,293	-	-	-	-	-	-	-	-	-	-	42,293
General Fund Commercial Paper Notes	400869	1,994,498	-	-	-	-	-	-	-	-	-	-	1,994,498
Library System Improvement Fund	200209	1,596,641	52,210	-	-	-	-	-	-	-	-	-	1,648,851
PFFA Lease Revenue Bonds 2015B-Project	400860	216,003	-	-	-	-	-	-	-	-	-	-	216,003
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	62,855	-	-	-	-	-	-	-	-	-	-	62,855
Private & Others Contrib-CIP	400264	1,500,000	-	-	-	-	-	-	-	-	-	-	1,500,000
RDA Contribution to San Ysidro Project Fund	200354	632,604	-	-	-	-	-	-	-	-	-	-	632,604
San Ysidro Urban Comm	400126	2,351,000	-	-	-	-	-	-	-	-	-	-	2,351,000
SY-TAB 2010A (TE) Proceeds	400698	2,622,486	-	-	-	-	-	-	-	-	-	-	2,622,486
SY-TAB 2010B (T) Proceeds	400699	1,337,466	-	-	-	-	-	-	-	-	-	-	1,337,466
Total		\$ 12,951,255	\$ 52,210	\$ -	\$ -	\$ 13,003,465							

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District:	5	Priority Score:	59
Community Planning:	Scripps Miramar Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2003 - 2023		619-533-6613
Improvement Type:	Betterment		elozano@sandiego.gov

Description: This project provides for an expansion of the Scripps Miramar Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 33,858	\$ 1,741	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,600
Scripps Miramar Ranch DIF	400863	-	2,376,377	-	-	-	-	-	-	-	-	2,376,377
Scripps Miramar Ranch FBA	400086	605,784	3,058,616	-	-	-	-	-	-	-	-	3,664,400
Total		\$ 639,642	\$ 5,436,734	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,076,376

Library

Tierrasanta Library Expansion / S15011

Bldg - Libraries

Council District:	7	Priority Score:	60
Community Planning:	Tierrasanta	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Lozano, Edgar
Duration:	2015 - 2021		619-533-6613
Improvement Type:	Betterment		elozano@sandiego.gov

Description: This project will enclose two areas under the existing roof area (approximately 520 sq. ft each) and provide an outdoor reading patio under the third roof area, an expansion of usable space totaling approximately 1,560 sq. ft. One enclosure will become two separate study rooms, and the other enclosure will become an addition to the existing community meeting room. These improvements will necessitate remodel work to the existing men's and women's restrooms and site accessible parking stall to comply with current accessibility codes. Other miscellaneous site improvements will be included as necessary for access and path of travel compliance.

Justification: This library expansion project will meet the immediate needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary studies and meetings began in Fiscal Year 2013. Planning was completed in Fiscal Year 2015. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. The warranty phase of this project will be completed in Fiscal Year 2021. The project is anticipated to close by the end of the Fiscal Year.

Summary of Project Changes: \$17,000 of Infrastructure Fund was de-appropriated in Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2021. This project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Infrastructure Fund	100012	\$ 175,307	\$ 7,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	183,000
Library System Improvement Fund	200209	118,900	-	-	-	-	-	-	-	-	-	118,900
Tierrasanta - DIF	400098	1,300,100	-	-	-	-	-	-	-	-	-	1,300,100
Total		\$ 1,594,307	\$ 7,692	\$ -	1,602,000							

Unfunded Needs List

Library

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
San Carlos Branch Library / S00800	\$ 26,576,667	\$ 24,043,926	90.47 %	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
Ocean Beach Branch Library / S20015	\$ 8,500,001	\$ 7,918,512	93.16 %	This project provides for the demolition of the Annex and the expansion of the Ocean Beach Library using the current site and adjacent property to serve the Ocean Beach community. Construction phase is currently unfunded.
Total		\$ 31,962,438		



Page Intentionally Left Blank

Parks & Recreation



Page Intentionally Left Blank

Parks & Recreation

The Parks and Recreation Department oversees over 42,000 acres of developed parks, open space, an underwater park, golf courses, and two cemeteries. The park system provides a wide range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvements Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities safe and available for recreational activities.

With 58 recreation centers, 13 aquatic centers, approximately 275 playgrounds in over 9,000 acres of developed parks, as well as nearly 27,000 acres of open space, and the 110-acre Mt. Hope Cemetery, the Department continually funds capital improvements ranging from roof replacements to playground upgrades to trail enhancements.

The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including Facilities Benefit Assessments, Development Impact Fees, Maintenance Assessment Districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and grants.

The City of San Diego and the San Diego Unified School District (District) improve and maximize the shared use of public facilities and resources to meet the recreational and physical education needs of the communities that both public agencies serve through joint use agreements. To date, the City and the District have 90 active joint use agreements which include school and park sites. These agreements provide recreational programs through the use of multi-purpose fields, walking tracks, parking needs, and various play courts.

Through the CIP, these joint use sites are designed through community input and then built and managed by the City and the District. In the last five years, the City has built approximately six joint use projects throughout the city. Future goals include the design and construction of 51 new joint use sites in the next 5 to 10 years through the Mayor's Play All Day initiative. The Play All Day projects are also part of the Mayor's 50 Parks in Five Years initiative.

2020 CIP Accomplishments

In Fiscal Year 2020, Parks and Recreation Department in collaboration with the Public Works Department and Civic San Diego, accomplished the following:

- Park facilities and improvements put into service:
 - California Tower Seismic Retrofit
 - Carmel Creek Park Comfort Station Accessibility Improvements
 - Centrum Neighborhood Park Improvements
 - Chollas Community Park Comfort Station
 - Memorial Community Park Playground Accessibility Upgrades
 - Park de la Cruz Community Center
 - Rolling Hills Neighborhood Park Accessibility Upgrades
 - Silver Wing Park Sports Field Lighting Phase 2
 - East Fortuna Staging Area Building (Mission Trails Regional Park)
- New joint use facilities put into service:
 - Audubon Elementary Joint Use
 - Encanto Elementary Joint Use
 - Gage Elementary Joint Use
 - Horton Elementary Joint Use
 - Linda Vista Elementary Joint Use
 - Marvin Elementary Joint Use

Fiscal Year 2021 CIP Goals

The Parks and Recreation Department, in collaboration with the Public Works and Planning Departments, are looking forward to the following capital improvement projects to enhance the overall park system. These projects include:

- Park facilities improvements to be put into service:
 - Balboa Park Bud Kearns Aquatic Complex Improvements
 - Balboa Park West Mesa Comfort Station Replacement
 - Bonita Cove West Comfort Station Improvements
 - Bonita Cove West Playground Improvements
 - Bay Terraces Senior Center
 - Canyonside Community Park Air Conditioner System
 - Canyonside Community Park Upgrades
 - Carmel Creek Neighborhood Park Improvements
 - DeAnza North Parking Lot Improvements
 - Ellen Browning Scripps Park Comfort Station Replacement
 - Martin Luther King Recreation Center Moisture Intrusion
 - Mountain View Sports Courts
 - Ocean Beach Dog Beach Accessibility Improvements
 - Olive Grove Community Park Accessibility Improvements
 - Playa Pacific North Parking Lot Improvements
 - Rose Marie Starns South Parking Lot Improvements
 - Santa Clara Comfort Station Improvements
 - Santa Clara Playground Improvements
 - Skyline Hills Community Park Accessibility Upgrades
 - Sunset Point Parking Lot Improvements
 - Torrey Highlands Neighborhood Park Upgrades
 - Villa Monserate Neighborhood Park Upgrades
- New joint use facilities to be put into service:
 - Harriet Tubman Charter School Joint Use
 - Innovation (MacDowell) Middle School Joint Use
 - Longfellow K-8 Joint Use

Parks & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
Balboa Park Botanical Bldg Improvments / S20005	\$ 8,927,156	\$ -	\$ 156,285	\$ 9,083,441
Balboa Park Golf Course / AEA00002	2,303,007	-	-	2,303,007
Balboa Park West Mesa Comfort Station Replacement / S15036	2,205,963	-	-	2,205,963
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	3,294,000	-	300,000	3,594,000
Bay Terrace Senior Center / S16060	6,387,444	-	-	6,387,444
Beyer Park Development / S00752	4,805,766	-	14,652,493	19,458,259
Canon Street Pocket Park / S16047	1,216,407	-	1,350,909	2,567,316
Canyonside Community Park Improvements / S12004	1,751,126	-	-	1,751,126
Carmel Creek NP Improvements / S16037	1,756,923	-	-	1,756,923
Carmel Del Mar NP Comfort Station-Development / S16034	2,330,564	-	-	2,330,564
Carmel Grove NP Comfort Station and Park / S16038	1,561,532	-	199,968	1,761,500
Carmel Knolls NP Comfort Station-Development / S16033	978,729	-	199,971	1,178,700
Carmel Mission NP Comfort Station Development / S16039	978,729	-	199,271	1,178,000
Carmel Valley CP-Turf Upgrades / S16029	4,274,121	-	-	4,274,121
Centrum Neighborhood Pk Improvements / RD16005	1,000,000	-	-	1,000,000
Charles Lewis III Memorial Park / S00673	4,378,845	-	-	4,378,845
Chicano Park Recreation Center / S18008	1,315,000	-	-	1,315,000
Children's Park Improvements / S16013	7,200,000	-	-	7,200,000
Chollas Community Park Comfort Station / S16058	3,586,839	-	-	3,586,839
Chollas Creek Oak Park Trail / S20012	-	-	852,000	852,000
Chollas Lake Improvements / L18001	550,000	-	5,000,000	5,550,000
Chollas Triangle Park / P20005	400,000	-	-	400,000
Coastal Erosion and Access / AGF00006	2,477,337	850,000	3,700,000	7,027,337
Convert RB Medians-Asphalt to Concrete / L12000	708,764	-	-	708,764
Del Sur Neighborhood Park / RD19003	2,278,048	-	-	2,278,048
Dennerly Ranch Neighborhood Park / S00636	690,904	-	7,705,294	8,396,198
Doyle Park Community Park ADA Upgrades / S15037	695,928	-	-	695,928
East Fortuna Staging Area Field Stn Blg / S14016	6,575,543	-	-	6,575,543
East Village Green Phase 1 / S16012	51,220,252	-	-	51,220,252
EB Scripps Pk Comfort Station Replacement / S15035	5,078,470	200,000	-	5,278,470
Egger/South Bay Community Park ADA Improvements / S15031	2,730,145	-	-	2,730,145
El Cuervo Adobe Improvements / S14006	606,000	-	-	606,000
Emerald Hills Park GDP / P20003	400,000	-	-	400,000
Encanto Comm Pk Security Lighting Upgrades / S16017	404,560	-	-	404,560
Fairbrook Neighborhood Park Development / S01083	6,011,281	-	-	6,011,281
Famosa Slough Salt Marsh Creation / S00605	556,398	-	-	556,398
Golf Course Drive Improvements / S15040	1,532,085	-	3,711,439	5,243,524
Hendrix Pond/Aviary Park Development / P18003	300,000	-	-	300,000
Hickman Fields Athletic Area / S00751	7,971,533	-	1,594,787	9,566,320
Hidden Trails Neighborhood Park / S00995	1,533,196	-	3,916,804	5,450,000
Hiking & Equestrian Trail NP #10 / S00722	620,600	-	-	620,600
Jerabek Park Improvements / S20007	4,064,451	-	-	4,064,451
John Baca Park-General Development Plan / P19003	400,000	-	-	400,000
Junipero Serra Museum ADA Improvements / S15034	845,326	-	1,464,461	2,309,787
La Paz Mini Park / S11103	2,602,840	-	-	2,602,840

Parks & Recreation

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	475,000	-	-	475,000
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	4,400,000	3,000,000	-	7,400,000
MBGC Irrigation & Electrical Upgrades / S11010	4,460,000	-	-	4,460,000
Memorial Comm Pk Playground ADA Upgrades / S16020	2,473,128	-	-	2,473,128
Mira Mesa Community Pk Improvements / L16002	21,790,707	-	-	21,790,707
Mission Bay Golf Course / AEA00003	126,096	-	-	126,096
Mission Bay Improvements / AGF00004	58,652,933	7,900,000	33,212,357	99,765,290
Mohnike Adobe and Barn Restoration / S13008	1,113,027	-	1,583,973	2,697,000
Museum of Man Seismic Retrofit / L12003	6,306,883	-	-	6,306,883
North Park Mini Park / S10050	4,217,206	-	452,295	4,669,501
NTC Aquatic Center / S10000	1,486,726	-	8,000,000	9,486,726
Ocean Air Comfort Station and Park Improvements / S16031	2,181,793	-	-	2,181,793
Ocean Beach Pier Improvements / S20011	882,907	-	20,000,000	20,882,907
Olive Grove Community Park ADA Improve / S15028	622,497	-	2,814,771	3,437,268
Olive St Park Acquisition and Development / S10051	5,171,585	-	-	5,171,585
Pacific Highlands Ranch Community Park / RD16002	37,400,901	-	-	37,400,901
Pacific Highlands Ranch Hiking & Biking / RD12003	6,331,868	-	-	6,331,868
Paradise Senior Center Improvements / S15002	700,000	-	-	700,000
Park de la Cruz Neighborhood Park Improvements / S15003	15,337,669	-	200,000	15,537,669
Park Improvements / AGF00007	14,348,088	547,000	-	14,895,088
Rancho Bernardo CP Improvements / L20000	703,263	-	-	703,263
Rancho Mission Canyon Park Upgrades / S15004	2,324,695	-	-	2,324,695
Regional Park Improvements / AGF00005	4,993,306	1,075,000	-	6,068,306
Resource-Based Open Space Parks / AGE00001	4,776,797	450,000	959,646	6,186,443
Riviera Del Sol Neighborhood Park / S00999	8,970,838	-	-	8,970,838
Rolando Joint Use Facility Development / S15029	1,220,000	-	-	1,220,000
Rolling Hills Neighborhood Park ADA Upgrades / S15021	2,336,597	-	-	2,336,597
Sage Canyon NP Concession Bldg-Develop / S16035	1,310,500	-	-	1,310,500
Salk Neighborhood Park & Joint Use Devel / S14007	7,237,278	-	-	7,237,278
SD River Dredging Qualcomm Way to SR163 / S00606	714,000	-	975,000	1,689,000
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	1,142,786	-	-	1,142,786
Skyline Hills Community Park ADA Improve / S15038	2,511,760	-	-	2,511,760
Solana Highlands NP-Comfort Station Development / S16032	1,650,266	-	540,734	2,191,000
Southeastern Mini Park Improvements / L16000	6,620,548	-	1,351,851	7,972,399
Southwest Neighborhood Park / P18010	496,664	-	-	496,664
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	3,808,495	-	370,816	4,179,311
Sunset Cliffs Park Drainage Improvements / L14005	1,722,335	-	3,112,664	4,834,999
Switzer Canyon Bridge Enhancement Prog / S10054	75,000	-	-	75,000
Taft Joint Use Facility Development / S15026	3,454,600	-	-	3,454,600
Talmadge Traffic Calming Infrastructure / S17001	310,000	-	-	310,000
Torrey Highlands NP Upgrades / S16036	788,216	-	239,722	1,027,938
Torrey Pines Golf Course / AEA00001	1,850,000	-	-	1,850,000
TP South Golf Course Imp Renovation / S18002	17,150,000	-	-	17,150,000
Tubman Charter School JU Improvements / S13000	1,404,000	-	-	1,404,000
Villa Monserate Neighborhood Park Upgrades / S16048	1,707,221	-	-	1,707,221
Wangenheim Joint Use Facility / S15007	9,517,667	-	-	9,517,667

Parks & Recreation

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
Wightman Street Neighborhood Park / S00767	3,490,779	-	-	3,490,779
Total	\$ 442,272,435	\$ 14,022,000	\$ 118,817,511	\$ 575,111,946



Page Intentionally Left Blank

Parks & Recreation – Preliminary Engineering Projects

Chollas Triangle Park

/ P20005

Priority Category: High

Priority Score: 64

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
Environmental Growth 2/3 Fund	200109	\$ -	\$ 235,000	\$ -	\$ 235,000
Mid City Urban Comm	400114	78,132	86,868	-	165,000
Total		\$ 78,132	\$ 321,868	\$ -	\$ 400,000

Emerald Hills Park GDP

/ P20003

Priority Category: Low

Priority Score: 57

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
CIP Contributions from General Fund	400265	\$ 58,741	\$ 341,259	\$ -	\$ 400,000
Total		\$ 58,741	\$ 341,259	\$ -	\$ 400,000

Hendrix Pond/Aviary Park

/ P18003

Development

Priority Category: Low

Priority Score: 52

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
Scripps Miramar Ranch FBA	400086	\$ 234,879	\$ 65,121	\$ -	\$ 300,000
Total		\$ 234,879	\$ 65,121	\$ -	\$ 300,000

John Baca Park-General Development / P19003

Plan

Priority Category: Low

Priority Score: 47

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
Capital Outlay Fund	400002	\$ 121,352	\$ 278,648	\$ -	\$ 400,000
Total		\$ 121,352	\$ 278,648	\$ -	\$ 400,000

Southwest Neighborhood Park

/ P18010

Priority Category: Low

Priority Score: 51

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
Otay Mesa/Nestor Urb Comm	400125	\$ 387,680	\$ 108,984	\$ -	\$ 496,664
Total		\$ 387,680	\$ 108,984	\$ -	\$ 496,664



Page Intentionally Left Blank

Parks & Recreation

Balboa Park Botanical Bldg Improvements / S20005

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	66
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	New	Contact Information:	James, Elaine
Duration:	2020 - 2023		619-533-3872
Improvement Type:	Betterment		aljames@sandiego.gov

Description: This project provides for the design and construction of improvements to the Botanical Building in Balboa Park. Improvements may include: the recreation of the historic arcades on either side of the entrance, the illumination of both the interior and exterior by installing energy-efficient, thematic color lighting, the installation of a state-of-the-art irrigation system, and the repair and enhancement of the building structure and architectural elements (wood lath, cupola, plaster/concrete, and wood and steel beams).

Justification: The project is needed to bring the building into compliance with current building standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2021 with construction expected to be completed by Fiscal Year 2022.

Summary of Project Changes: This is a newly published project for Fiscal Year 2021. \$156,285 in Federal Grant funds are anticipated to be allocated to this project in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Grant Fund - Federal	600000	-	-	-	156,285	-	-	-	-	-	-	156,285
Grant Fund - State	600001	-	8,000,000	-	-	-	-	-	-	-	-	8,000,000
San Diego Regional Parks Improvement Fund	200391	181,821	445,335	-	-	-	-	-	-	-	-	627,156
Total		\$ 181,821	\$ 8,745,334	\$ -	\$ 156,285	\$ -	\$ 9,083,441					

Parks & Recreation

Balboa Park Golf Course / AEA00002

Golf Courses

Council District:	3	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Bay Park; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Doherty, Rumi
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		rdoherty@sandiego.gov

Description: This annual allocation provides for replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park, which may include minor replacements of golf course building structures, fairway, and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: \$500,000 in Balboa Park Golf Course CIP Fund was added to this project in Fiscal Year 2020 via the Fiscal Year 2020 CIP Mid-Year action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY			
Balboa Park Golf Course CIP Fund	700044	\$ 1,679,413	\$ 623,593	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,303,007
Total		\$ 1,679,413	\$ 623,593	\$ -	\$ -	\$ 2,303,007							

Parks & Recreation

Balboa Park West Mesa Comfort Station Replacement / S15036 Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	63
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2016 - 2022		619-533-6649
Improvement Type:	Replacement		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of two replacement comfort stations on the West Mesa of Balboa Park, one north of the children's play area and one near the intersection of 6th Avenue and Nutmeg Street. The project also includes the demolition of the existing comfort stations at these locations and associated path of travel improvements. It is anticipated the new comfort stations will be pre-fabricated buildings.

Justification: The improvements will bring the park into compliance with the Americans with Disabilities Act (ADA), federal and State accessibility requirements, making these park facilities available to users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan.

Schedule: The project design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 20,575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,575
General Fund Commercial Paper Notes	400869	87,734	159,715	-	-	-	-	-	-	-	-	247,449
Infrastructure Fund	100012	-	45,365	-	-	-	-	-	-	-	-	45,365
San Diego Regional Parks Improvement Fund	200391	883,538	991,462	-	-	-	-	-	-	-	-	1,875,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	17,574	-	-	-	-	-	-	-	-	-	17,574
Total		\$ 988,846	\$ 1,217,116	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,205,962

Parks & Recreation

Balboa Pk Bud Kearns Aquatic Complex Imp / S17000

Bldg - Parks - Recreation/Pool Centers

Council District:	3	Priority Score:	65
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2017 - 2022		619-533-6649
Improvement Type:	Replacement - Rehab		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. Improvements may include mechanical systems, fencing, accessibility upgrades, pool decking, replacing an outdated steam boiler, platforms, columns, and pool coping.

Justification: The improvements are necessary to bring the aquatic complex into full compliance with the San Diego County Department of Environmental Health requirements.

Operating Budget Impact: There will be no operating budget impact. The existing aquatic complex is included in the Parks and Recreation Department's annual maintenance budget. The project will not increase pool use capacity.

Relationship to General and Community Plans: The project is consistent with the Balboa Park East Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: \$750,000 was allocated to this project in Fiscal Year 2020. The project cost has increased by \$560,701 due to increased construction costs. \$200,000 of Regional Park Improvement Funding is anticipated to be allocated to this project in Fiscal Year 2021. The project schedule was updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
General Fund Commercial Paper Notes	400869	\$ 229,374	\$ 221,498	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,873
North Park Urban Comm	400112	396,561	196,566	-	-	-	-	-	-	-	-	593,127
San Diego Regional Parks Improvement Fund	200391	300,275	1,949,725	-	200,000	-	-	-	-	-	-	2,450,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	100,000	100,000
Total		\$ 926,210	\$ 2,367,789	\$ -	\$ 200,000	\$ -	\$ 100,000	\$ 3,594,000				

Parks & Recreation

Bay Terrace Senior Center / S16060

Parks - Community

Council District:	4	Priority Score:	57
Community Planning:	Skyline - Paradise Hills	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2016 - 2022		619-533-6613
Improvement Type:	New		elozano@sandiego.gov

Description: This project provides for the design and construction of a senior center within Bay Terraces Community Park. The senior center will be approximately 3,500 square feet and will contain a multi-purpose area, restrooms, one staff office, a kitchen, and storage closet.

Justification: The improvements are necessary to meet the needs of the community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: The project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 1,431	\$ 38,568	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
CIP Contributions from General Fund	400265	266,486	296,494	-	-	-	-	-	-	-	-	562,980
Grant Fund - Federal	600000	4,087,525	1,412,475	-	-	-	-	-	-	-	-	5,500,000
Skyline/Paradise Urb Comm	400119	284,464	-	-	-	-	-	-	-	-	-	284,464
Total		\$ 4,639,906	\$ 1,747,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,387,444

Operating Budget Impact

Department - Fund	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND	FTEs	2.50	2.50	2.50	2.50
Parks & Recreation - GENERAL FUND	Total Impact \$	218,248	192,342	198,293	203,999

Parks & Recreation

Beyer Park Development / S00752

Parks - Community

Council District:	8	Priority Score:	51
Community Planning:	Otay Mesa; San Ysidro	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2002 - 2024		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately eight useable acres, out of approximately 43 total acres, of a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. The General Development Plan began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2021. Design and construction schedules are dependent upon the actual rate of development within the Otay Mesa and San Ysidro Communities.

Summary of Project Changes: \$1,039,439 in Otay Mesa Facilities Benefit Assessment (FBA), \$127,708 in San Ysidro Urban Comm Development Impact Fee (DIF) and \$69,851 in Otay Mesa Development Impact Fee (DIF) funding was allocated via the Fiscal Year 2020 Mid-Year action. \$1.0 million in Otay Mesa Facilities Benefit Assessment (FBA) was appropriated in Fiscal Year 2020. \$400,000 was transferred to ACC00001 Draining Projects via Council Resolution in Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
CIP Contributions from General Fund	400265	\$ 176,697	\$ 23,302	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Otay Mesa Development Impact Fee	400857	-	383,447	-	-	-	-	-	-	-	-	383,447
Otay Mesa Facilities Benefit Assessment	400856	362,257	2,077,182	-	-	-	-	-	-	-	-	2,439,439
Otay Mesa-West (From 39067)	400093	212,030	38,108	-	-	-	-	-	-	-	-	250,138
Otay Mesa-Western DIF	400102	-	15,540	-	-	-	-	-	-	-	-	15,540
San Ysidro Urban Comm	400126	338,726	1,178,476	-	-	-	-	-	-	-	-	1,517,202
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	14,652,493	14,652,493
Total		\$ 1,089,710	\$ 3,716,056	\$ -	14,652,493	\$ 19,458,259						

Parks & Recreation

Canon Street Pocket Park / S16047

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	58
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2024		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a pocket park, approximately 0.75 acres, and will provide park amenities such as a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and anticipated to be completed in Fiscal Year 2023, contingent upon the identification of funding.

Summary of Project Changes: \$1,350,909 of unidentified funding has been added to this project due to increased project costs. \$53,506 of Peninsula Urban Comm was allocated via the Fiscal Year 2020 Mid-Year action. The project schedule and operating budget impact have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ 450,695	\$ 765,711	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,216,406
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,350,909	1,350,909
Total		\$ 450,695	\$ 765,711	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,350,909	\$ 2,567,315

Operating Budget Impact

Department - Fund	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	-	40,693	42,465

Parks & Recreation

Canyonside Community Park Improvements / S12004

Parks - Community

Council District:	6	Priority Score:	22
Community Planning:	Rancho Peñasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2012 - 2022		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as accessibility upgrades to the children's play area, drainage repair at the western parking lot, and creation of a parking area in the northwest corner to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Peñasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Peñasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2019. Construction began and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: \$250,000 was allocated to this project in Fiscal Year 2020 due to increased construction costs. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021						Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY		
Infrastructure Fund	100012	\$ 288,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 288,605
Peñasquitos East Trust	400192	97,164	202,836	-	-	-	-	-	-	-	-	300,000
Peñasquitos South-Major Dist	400023	51,126	-	-	-	-	-	-	-	-	-	51,126
PV Est-Other P & R Facilities	400221	300,886	3,322	-	-	-	-	-	-	-	-	304,207
Rancho Peñasquitos FBA	400083	676,673	130,515	-	-	-	-	-	-	-	-	807,188
Total		\$ 1,414,453	\$ 336,672	\$ -	\$ 1,751,125							

Parks & Recreation

Carmel Creek NP Improvements / S16037

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2016 - 2022		619-533-6649
Improvement Type:	New		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of ADA improvements to an existing children's play area and path of travel, one new group picnic area (six picnic tables), and one new shade structure.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and will be completed in Fiscal Year 2021. The warranty phase of this project is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 1,477,226	\$ 41,696	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,518,923
Carmel Valley Development Impact Fee	400855	26,045	173,955	-	-	-	-	-	-	-	-	200,000
Del Mar Hills/Carmel Vly-Maj D	400026	38,000	-	-	-	-	-	-	-	-	-	38,000
Total		\$ 1,541,271	\$ 215,651	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,756,923

Parks & Recreation

Carmel Del Mar NP Comfort Station-Development / S16034

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2024		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the demolition of the existing comfort station and the design and construction of a new comfort station and provides accessibility improvements to the children's play area and path of travel.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and will be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024					
Carmel Valley Consolidated FBA	400088	\$ 398,841	\$ 1,503,381	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,902,223
Carmel Valley Development Impact Fee	400855	9,683	418,658	-	-	-	-	-	-	-	-	-	428,341
Total		\$ 408,525	\$ 1,922,038	\$ -	\$ 2,330,563								

Parks & Recreation

Carmel Grove NP Comfort Station and Park / S16038

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2024		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the design and construction of a prefabricated comfort station, two new picnic shelters with a single table, and one new shade structure within a neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$199,968 due to increased construction costs. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 108,171	\$ 1,453,360	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,561,532
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	199,968	199,968
Total		\$ 108,171	\$ 1,453,360	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	199,968	\$ 1,761,500

Parks & Recreation

Carmel Knolls NP Comfort Station-Development / S16033

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2024		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the design and construction of a new comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$199,971 due to increased construction costs. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024					
Carmel Valley Consolidated FBA	400088	\$ 115,400	\$ 863,328	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	199,971	-	199,971
Total		\$ 115,400	\$ 863,328	\$ -	\$ 199,971	\$ -	\$ 1,178,700						

Parks & Recreation

Carmel Mission NP Comfort Station Development / S16039

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2024		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the design and construction of a prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: The unidentified funding of \$199,271 has been added to this project in FY21. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024			FY 2025
Carmel Valley Consolidated FBA	400088	\$ 103,626	\$ 875,102	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 978,729
Unidentified Funding	9999	-	-	-	-	-	-	-	-	199,271	199,271
Total		\$ 103,626	\$ 875,102	\$ -	\$ 199,271	\$ 1,178,000					

Parks & Recreation

Carmel Valley CP-Turf Upgrades / S16029

Parks - Miscellaneous Parks

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2017 - 2024		619-533-6613
Improvement Type:	Expansion		elozano@sandiego.gov

Description: This project provides for the design and construction of approximately 3.2 acres of multi-purpose synthetic turf fields on the joint use field and upgrades to the associated accessible path of travel.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and is scheduled to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Carmel Valley Consolidated FBA	400088	\$ 352,223	\$ 2,805,562	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,157,786
Del Mar Hills/Carmel Vly-Maj D	400026	-	1,116,335	-	-	-	-	-	-	-	-	1,116,335
Total		\$ 352,223	\$ 3,921,897	\$ -	\$ 4,274,121							

Parks & Recreation

Centrum Neighborhood Pk Improvements / RD16005

Parks - Neighborhood

Council District:	6	Priority Score:	58
Community Planning:	Kearny Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2021		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This developer-built project provides for the design and construction of improvements to a neighborhood park, approximately two acres, and will provide park amenities such as additional shade structures, an enhanced seating area with additional seating, wayfinding, a dog park, and enhanced pathways and seating areas.

Justification: This project will expand the use of the park and contribute to satisfying population-based park requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer and is dependent upon developer activity. Construction and conveyance of the completed park to the City was completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021. The project is complete and will be closed by the end of Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Developer Contributions CIP	200636	\$ 926,531	\$ 73,468	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Total		\$ 926,531	\$ 73,468	\$ -	\$ 1,000,000							

Parks & Recreation

Charles Lewis III Memorial Park / S00673

Parks - Neighborhood

Council District:	9	Priority Score:	49
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2005 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a 5.8 total acre parcel, of which 1.9 acres will be developed into the Charles Lewis III Neighborhood Park. Amenities will include: walkways, a half-court basketball court, a fenced dog off-leash area, picnic area with shade structure, turf area, comfort station, playground, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: City Heights and is in conformance with the City's General Plan.

Schedule: The park was opened for use in December 2015. The five-year mitigation and monitoring period began in January 2016 and will be completed in May 2021.

Summary of Project Changes: \$60,000 was de-appropriated from this project and transferred to AGF00007 Park Improvements to support B19068 City Heights Pool Reconstruction in Fiscal Year 2020. \$67 in project savings was transferred from this project in the Fiscal Year 2020 CIP Mid-Year action to support B17122 Citywide Bridge Deck Rehab Group 17. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 287,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	287,646
Grant Fund - State	600001	2,800,150	-	-	-	-	-	-	-	-	-	2,800,150
Mid City Urban Comm	400114	92,795	47,205	-	-	-	-	-	-	-	-	140,000
Mid-City - Park Dev Fund	400109	609,699	-	-	-	-	-	-	-	-	-	609,699
TransNet Extension Congestion Relief Fund	400169	541,350	-	-	-	-	-	-	-	-	-	541,350
Total		\$ 4,331,640	\$ 47,204	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,378,845

Parks & Recreation

Chicano Park Recreation Center / S18008

Bldg - Community Centers

Council District:	8	Priority Score:	63
Community Planning:	Barrio Logan	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Leggate, Harold
Duration:	2019 - 2021		619-525-8532
Improvement Type:	Replacement - Rehab		hleggate@sandiego.gov

Description: This project funds the capital improvements for the office, museum, cultural center, and community center located at 1960 National Avenue. It focuses on key building systems that benefit the City such as the roof, plumbing and electrical improvements in accordance with the lease with the Chicano Park Museum and Cultural Center.

Justification: Improvements are based on the results of the Facilities Condition Assessment for the building. Per the terms of the lease, the Chicano Park Museum and Cultural Center is responsible for the expense of all maintenance, repairs and capital improvements at the property with the City having the option to improve key building systems that benefit the City.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: The project will be completed by Real Estate Assets Department - Facilities Division. Construction was completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021. \$40,000 of EDCO Community Fund was added to this project in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 486,545	\$ 38,454	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 525,000
CIP Contributions from General Fund	400265	206,962	43,038	-	-	-	-	-	-	-	-	250,000
EDCO Community Fund	700042	39,068	932	-	-	-	-	-	-	-	-	40,000
General Fund	100000	-	-	-	-	-	-	-	-	-	-	-
Infrastructure Fund	100012	499,695	305	-	-	-	-	-	-	-	-	500,000
Total		\$ 1,232,270	\$ 82,729	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,315,000

Parks & Recreation

Children's Park Improvements / S16013

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	63
Community Planning:	Centre City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2017 - 2022		619-533-7138
Improvement Type:	Betterment		brandk@sandiego.gov

Description: This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, a comfort station, children's play area, interactive water fountain, and vendor's building.

Justification: This project implements the Downtown Community Plan Policy which implements a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities, and/or are in need of activity and revitalization.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and will be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule and Operating Budget Impact have been updated for Fiscal Year 2021. \$1,978,547 in Downtown Development Impact Fees was added to this project via a Council Action in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Downtown DIF (Formerly Centre City DIF)	400122	\$ 214,276	\$ 6,985,723	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	7,200,000
Total		\$ 214,276	\$ 6,985,723	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	7,200,000

Operating Budget Impact

Department - Fund	FTEs	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND		0.00	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	216,992	218,764	219,675	220,691

Parks & Recreation

Chollas Community Park Comfort Station / S16058

Parks - Community

Council District:	4	Priority Score:	49
Community Planning:	Mid-City: Eastern Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2023		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the continuation of the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. The project will consist of a comfort station with a concession area. Future phases may include a tot lot, additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and an off-leash dog area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design documents were updated to meet current requirement codes. Construction began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. A two-year vegetation maintenance and monitoring period will begin in Fiscal Year 2021 and be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021, and operating budget impact has been removed.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Crossroads Redevelopmen CIP Contributions Fund	200357	\$ -	\$ 152,459	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 152,459
CR-TAB 2010A (TE) Proceeds	400696	2,858,072	356,202	-	-	-	-	-	-	-	-	3,214,274
Mid-City - Park Dev Fund	400109	25,099	195,006	-	-	-	-	-	-	-	-	220,105
Total		\$ 2,883,171	\$ 703,667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,586,838

Parks & Recreation

Chollas Creek Oak Park Trail / S20012

Parks - Trails

Council District:	4	Priority Score:	85
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	New	Contact Information:	Schoenfisch, Brian
Duration:	2017 - 2023		619-533-6457
Improvement Type:	New		bschoenfisch@sandiego.gov

Description: The project includes the construction of a 2.3-mile multi-use recreation and active transportation trail with two bridges to cross the creek, informational kiosks, and stairs and fencing where needed. The trail will run northeast from Sunshine Berardini Park (intersection of SR-94 and I-805) along the Chollas Creek, Oak Park Branch to Chollas Parkway-54th Street intersection.

Justification: The proposed Oak Park Trail is needed to address local park deficiencies, improve public health, and increase active transportation mobility and access to neighborhood destinations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City's General Plan, creation of trails for walking and biking as well as the Chollas Creek Enhancement Plan to create a trail system with an educational/interpretive element.

Schedule: The project has been designed and construction is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: This is a newly published project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ -	\$ -	\$ -	852,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	852,000
Total		\$ -	\$ -	\$ -	852,000	\$ -	852,000					

Parks & Recreation

Chollas Lake Improvements / L18001

Parks - Community

Council District:	4	Priority Score:	64
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2018 - 2022		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project will initiate the design for improvements such as providing electricity to a newly installed ranger station, adding security lights to the parking lot and comfort station, enhancing the youth fishing programs by improving the health of the aquatic environment for fish and other wildlife, accessibility upgrades, and other park improvements. The first priority project is to provide electrical service to the park which will allow extended use of the park and provide a higher level of security. Future phases will include accessibility upgrades and other park improvements.

Justification: Currently, the facilities at Chollas Lake Park do not have electricity. Providing electrical service to Chollas Lake Park will expand the use of the park by allowing new park programs to be developed and offered to the community. Electrical service will also enhance security within the park by providing the opportunity to install security lighting and supply the park rangers with additional resources to enhance their patrol duties.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Phase 1 design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin and be completed in Fiscal Year 2021. Future phase schedules are dependent on the identification of funding.

Summary of Project Changes: \$5.0 million in unidentified funding has been added due to an increase in estimated project cost and a decrease of Regional Parks Improvement funding to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023						
San Diego Regional Parks Improvement Fund	200391	\$ 150,335	\$ 399,664	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 550,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,000,000	-	5,000,000
Total		\$ 150,335	\$ 399,664	\$ -	\$ 5,000,000	\$ -	\$ 5,550,000						

Parks & Recreation

Coastal Erosion and Access / AGF00006

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$21,775 in CIP Contributions from the General Fund was transferred to AGF00007 Park Improvements in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025		
CIP Contributions from General Fund	400265	\$ 519	\$ 4,685	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,204
Environmental Growth 2/3 Fund	200109	127,089	-	-	-	-	-	-	-	-	127,089
Ocean Beach - Major District	400050	29	-	-	-	-	-	-	-	-	29
San Diego Regional Parks Improvement Fund	200391	1,504,069	840,946	850,000	-	800,000	600,000	1,500,000	800,000	-	6,895,015
Total		\$ 1,631,706	\$ 845,631	\$ 850,000	\$ -	\$ 800,000	\$ 600,000	\$ 1,500,000	\$ 800,000	\$ -	\$ 7,027,337

Parks & Recreation

Convert RB Medians-Asphalt to Concrete / L12000

Trans - Roadway - Enhance/Scape/Medians

Council District:	5	Priority Score:	35
Community Planning:	Rancho Bernardo	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2012 - 2021		619-964-7670
Improvement Type:	Replacement		mshon@sandiego.gov

Description: This project provides for the conversion of asphalt medians to concrete medians along various roadways in the Rancho Bernardo community. The first two phases of this project converted medians along Pomerado Road near the intersection of Rancho Bernardo Road. Phases three and four included additional existing asphalt medians along Rancho Bernardo Road, Bernardo Center Drive, and Pomerado Road. The scope includes work to convert asphalt medians to stamped concrete medians at the following locations: Rancho Bernardo Road, Pomerado Road, and Bernardo Center Drive.

Justification: The community has requested streetscape improvements to major arterial corridors within Rancho Bernardo. This project allows certain medians to be enhanced by replacing deteriorating asphalt with decorative stamped concrete.

Operating Budget Impact: The existing hardscape medians are maintained by the Rancho Bernardo Maintenance Assessment District (sweeping, litter removal, and weed removal). There is no anticipated increase in maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Construction for the first and second phases of this project began and were completed in Fiscal Year 2012. Additional locations began in Fiscal Year 2014 and were completed in Fiscal Year 2017. New identified median locations along Rancho Bernardo Road, as requested by the Rancho Bernardo Community group, are scheduled to be completed as a part of phase five and are anticipated to be completed by Fiscal Year 2021.

Summary of Project Changes: The Project Schedule was updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
CIP Contributions from General Fund	400265	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	5,000
Rancho Bernardo MAD Fund	200038	280,171	423,593	-	-	-	-	-	-	-	-	703,764
Total		\$ 285,171	\$ 423,593	\$ -	708,764							

Parks & Recreation

Del Sur Neighborhood Park / RD19003

Parks - Neighborhood

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2016 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of a 5-acre neighborhood park This is project P-5 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and implements the City's General Plan guidelines for population-based park and recreation facilities.

Operating Budget Impact: The operating and maintenance funding for this project was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2018. The final 50 percent of the verified cost of the project was reimbursed to the developer in cash in Fiscal Year 2020. The previous 50 percent of the verified cost was reimbursed in the form of FBA credits used by the developer to offset applicable Developer Impact Fees.

Summary of Project Changes: Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Black Mountain Ranch FBA	400091	\$ 1,812,635	\$ 465,412	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,278,047
Total		\$ 1,812,635	\$ 465,412	\$ -	\$ 2,278,047							

Parks & Recreation

Dennerly Ranch Neighborhood Park / S00636

Parks - Neighborhood

Council District:	8	Priority Score:	47
Community Planning:	Otay Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2005 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennerly Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer, Pardee Homes. Construction and conveyance of the completed park to the City is expected to occur in Fiscal Year 2021.

Summary of Project Changes: Operating budget impact was updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ 689,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,705,294	\$ -	\$ 8,394,294
Otay Mesa-West (From 39067)	400093	1,904	-	-	-	-	-	-	-	-	-	1,904
Total		\$ 1,903	\$ 689,000	\$ -	\$ 7,705,294	\$ -	\$ 8,396,197					

Operating Budget Impact

Department - Fund	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND	FTEs	1.50	1.50	1.50	1.50
Parks & Recreation - GENERAL FUND	Total Impact \$	279,236	245,595	248,650	248,650

Parks & Recreation

Doyle Park Community Park ADA Upgrades / S15037

Parks - Community

Council District:	1	Priority Score:	64
Community Planning:	University	Priority Category:	High
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2015 - 2021		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the installation of a path of travel and accessibility improvements to the rear entrance at Doyle Community Park adjacent to the dog off-leash area and future community garden. It may include a small parking area, walkway improvements, and accessibility signage.

Justification: The current parking area located in the rear cul-de-sac and adjacent walkways leading into the dog off-leash area and park are not compliant with current accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began and was completed in Fiscal Year 2019. Construction began and was completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2022	FY 2023	FY 2024			FY 2025
Antenna Lease Revenue Fund	200324	\$ 296,094	\$ 103,905	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000
Infrastructure Fund	100012	252,079	22,921	-	-	-	-	-	-	-	-	275,000
Univ City Central-Major Dist	400044	2,642	-	-	-	-	-	-	-	-	-	2,642
Univ City North - Sub Dist	400045	18,286	-	-	-	-	-	-	-	-	-	18,286
Total		\$ 569,101	\$ 126,826	\$ -	\$ -	\$ 695,927						

Parks & Recreation

East Fortuna Staging Area Field Stn Blg / S14016

Parks - Resource Based

Council District:	7	Priority Score:	73
Community Planning:	Navajo	Priority Category:	High
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2014 - 2021		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the development and construction of an administration building (approximately 5,000 square feet) that could include, but not be limited to staff offices, kitchen, showers, conference room, a small information center, public restrooms, and a workshop room with a screened storage yard, in addition to a covered picnic shelter (approximately 2,300 square feet) as proposed in the site development permit (SDP#40-0524). This project is for the third and final phase of the equestrian and multi-use staging area that was originally approved by the Mission Trails Citizens Advisory Committee.

Justification: The Mission Trails Visitors Center office space is at capacity and the administration building is needed to accommodate new staff. The facility will also provide additional opportunities for public interface with park staff. The shade structure will provide relief from the elements at a heavily used entry point into Mission Trails Regional Park. The shade structure will be large enough to accommodate large events.

Operating Budget Impact: This facility requires an on-going operational budget for non-personnel expenses that is based upon the Parks and Recreation Department's current operating cost for similar facilities. The amount is already included in the operating budget.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan Guidelines and Tierrasanta Community Plan and implements the Mission Trails Regional Park Master Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. The warranty phase of this project will be completed in Fiscal Year 2021.

Summary of Project Changes: \$400,000 in Environmental Growth 2/3 Fund was de-appropriated in Fiscal Year 2020. The project is complete and will be closed by the end of the fiscal year. The project schedule and operating budget impact were updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024				
EGF CIP Fund 1/3	200110	\$ 3,739,700	\$ 72,638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,812,338
Environmental Growth 2/3 Fund	200109	260,970	134,694	-	-	-	-	-	-	-	-	395,664
Mission Trails Park	400258	1,500,000	-	-	-	-	-	-	-	-	-	1,500,000
Mission Trails Regional Park Fund	200403	856,885	10,655	-	-	-	-	-	-	-	-	867,540
Total		\$ 6,357,555	\$ 217,987	\$ -	6,575,542							

Parks & Recreation

East Village Green Phase 1 / S16012

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	67
Community Planning:	Centre City - East Village	Priority Category:	High
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2016 - 2024		619-533-7138
Improvement Type:	New		brandk@sandiego.gov

Description: This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities could include a recreation center, comfort station, below-grade parking, an off-leash dog park, children's play area, outdoor seating, and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and will be completed in Fiscal Year 2021. Construction is scheduled begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: Operating budget impact and the project schedule were updated for Fiscal Year 2021. \$20,712,094 in various funding sources was added to this project via Council Action in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
6th & K-Civic San Diego	400852	\$ -	\$ 7,645,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,645,000
6th & Market-Civic San Diego	400851	-	3,642,000	-	-	-	-	-	-	-	-	3,642,000
Downtown DIF (Formerly Centre City DIF)	400122	4,433,945	26,074,213	-	-	-	-	-	-	-	-	30,508,158
Excess Redevelopment Bond Proceeds Exp	400862	-	5,672,051	-	-	-	-	-	-	-	-	5,672,051
Parking Meter District - Downtown	200489	-	3,753,043	-	-	-	-	-	-	-	-	3,753,043
Total		\$ 4,433,945	\$ 46,786,306	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,220,252

Operating Budget Impact

Department - Fund	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	
Parks & Recreation - GENERAL FUND	FTEs	0.00	7.50	7.50	7.50	
Parks & Recreation - GENERAL FUND	Total Impact \$	-	1,087,860	1,116,700	1,133,022	1,150,015

Parks & Recreation

EB Scripps Pk Comfort Station Replacement / S15035

Bldg - Other City Facility / Structures

Council District:	1	Priority Score:	66
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2016 - 2023		619-533-6649
Improvement Type:	Replacement		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of a replacement comfort station located in Ellen Browning Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and installation of associated path of travel improvements.

Justification: The existing comfort station was constructed in the 1960s and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project's preliminary design was initiated through community efforts. The design was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: \$200,000 in Regional Parks Improvement Funds is being requested for this project in Fiscal Year 2021 due to increased construction delivery costs. The project schedule has been updated for Fiscal Year 2021

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
General Fund Commercial Paper Notes	400869	\$ 263,306	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 443,306
La Jolla - Major District	400046	35,785	-	-	-	-	-	-	-	-	-	35,785
San Diego Regional Parks Improvement Fund	200391	1,492,011	3,107,368	200,000	-	-	-	-	-	-	-	4,799,379
Total		\$ 1,791,101	\$ 3,287,367	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,278,469

Parks & Recreation

Egger/South Bay Community Park ADA Improvements / S15031 Parks - Community

Council District:	8	Priority Score:	60
Community Planning:	Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2025		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements.

Justification: The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2022	FY 2023	FY 2024			FY 2025
Infrastructure Fund	100012	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Otay Mesa/Nestor Urb Comm	400125	285,999	1,644,145	-	-	-	-	-	-	-	-	1,930,145
Total		\$ 285,999	\$ 2,444,145	\$ -	\$ -	\$ 2,730,144						

Parks & Recreation

El Cuervo Adobe Improvements / S14006

Parks - Open Space

Council District:	6	Priority Score:	53
Community Planning:	Rancho Peñasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2014 - 2024		619-533-6653
Improvement Type:	Replacement - Rehab		nlewis@sandiego.gov

Description: This project provides for the analysis of drainage and environmental conditions and based on conditions, provides stabilization of the El Cuervo Adobe wall ruins.

Justification: The El Cuervo Adobe Ruins site has been designated as historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City's General Plan Historic Resources Element.

Schedule: Environmental analysis and design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Project costs are to be updated upon completion of design.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY			
EGF CIP Fund 1/3	200110	\$ 368,733	\$ 137,266	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 506,000
Environmental Growth 2/3 Fund	200109	-	100,000	-	-	-	-	-	-	-	-	-	100,000
Total		\$ 368,733	\$ 237,266	\$ -	\$ -	\$ 606,000							

Parks & Recreation

Encanto Comm Pk Security Lighting Upgrades / S16017

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	52
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2016 - 2021		619-533-6649
Improvement Type:	New		eschrothnich@sandiego.gov

Description: This project provides for security lighting upgrades within the Encanto Community Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light poles and fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance with the Parks and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and parking lots. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED will minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan, Encanto Neighborhoods, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. The warranty phase of this project is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: \$60,000 in project savings were transferred in Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2021. The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Encanto - Major District	400064	\$ 1,687	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,687
S.E. San Diego Urban Comm	400120	386,206	16,666	-	-	-	-	-	-	-	-	402,872
Total		\$ 387,893	\$ 16,666	\$ -	404,559							

Parks & Recreation

Fairbrook Neighborhood Park Development / S01083

Parks - Neighborhood

Council District:	5	Priority Score:	58
Community Planning:	Scripps Miramar Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2023		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for development of an approximately three-acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park were provided by a developer per the Vesting Tentative Map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Grading and half-width improvements were completed by developer per the VTM condition in Fiscal Year 2014. Acquisition of the site occurred in Fiscal Year 2015. Design began in Fiscal Year 2017 was completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: \$40,597 in Scripps/Miramar Major District and \$118,269 in Scripps/Miramar Miscellaneous funding was added via Fiscal Year 2020 Mid-Year action. \$265,439 in Scripps Miramar Ranch DIF was added in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
General Fund Commercial Paper Notes	400869	\$ 88,155	\$ 465,704	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	553,860
Scripps Miramar Ranch DIF	400863	-	606,946	-	-	-	-	-	-	-	-	606,946
Scripps Miramar Ranch FBA	400086	23	1,864,750	-	-	-	-	-	-	-	-	1,864,773
Scripps/Miramar Misc	400257	-	118,269	-	-	-	-	-	-	-	-	118,269
Scripps/Miramar-Major District	400029	592,519	2,145,269	-	-	-	-	-	-	-	-	2,737,788
Village & Country Settlement	400195	55,727	73,917	-	-	-	-	-	-	-	-	129,645
Total		\$ 736,424	\$ 5,274,856	\$ -	6,011,280							

Operating Budget Impact

Department - Fund		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	72,625	74,397	75,308	76,324

Parks & Recreation

Famosa Slough Salt Marsh Creation / S00605

Drainage - Channels

Council District:	2	Priority Score:	N/A
Community Planning:	Peninsula	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Paver, Sean
Duration:	2003 - 2023		619-533-3629
Improvement Type:	Betterment		spaver@sandiego.gov

Description: The 0.64-acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64-acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Peñasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. Due to the extended drought and lack of rainfall, additional maintenance and monitoring has been required to obtain site approval. Additional measures need to be funded for additional maintenance and monitoring to be completed in Fiscal Year 2022.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
CIP Contributions from General Fund	400265	\$ 23,443	\$ 169,597	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	193,041
Street Division CIP Fund	200202	30,357	-	-	-	-	-	-	-	-	-	30,357
TransNet (Prop A 1/2% Sales Tax)	400156	242,000	-	-	-	-	-	-	-	-	-	242,000
TransNet Extension Congestion Relief Fund	400169	91,000	-	-	-	-	-	-	-	-	-	91,000
Total		\$ 386,799	\$ 169,597	\$ -	556,397							

Parks & Recreation

Golf Course Drive Improvements / S15040

Trans - Bicycle Facilities (All Class.)

Council District:	3	Priority Score:	50
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2016 - 2026		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

Justification: This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

Operating Budget Impact: The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2023. The construction schedule will be determined once design is completed and full construction cost and funding are identified.

Summary of Project Changes: In Fiscal Year 2020, \$183,205 in Golden Hill Urban Comm Development Impact Fees was allocated to the project. Project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Golden Hill - Major District	400060	\$ 9,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	9,163
Golden Hill Urban Comm	400111	430,908	1,092,013	-	-	-	-	-	-	-	-	1,522,921
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,711,439	3,711,439
Total		\$ 440,071	\$ 1,092,013	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,711,439	\$ 5,243,523

Parks & Recreation

Hickman Fields Athletic Area / S00751

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	60
Community Planning:	Kearny Mesa; Serra Mesa; Clairemont Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2010 - 2023		619-533-5139
Improvement Type:	Replacement		koliver@sandiego.gov

Description: This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children's play areas, and comfort stations/concession stands on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations. This project will be phased as funding becomes available. Phase I includes: Americans with Disabilities Act (ADA) improvements, street improvements, comfort station, and parking area.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) Amendment was completed in Fiscal Year 2015. Phase I design began in Fiscal Year 2017, which is expected to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021 and be completed in Fiscal Year 2022. Phase II will be completed under a new project contingent on funding availability.

Summary of Project Changes: \$10,368 of Gen Dyna Community Development Funds was added in the Fiscal Year 2020 Mid-Year CIP action. \$1.0 million was de-appropriated from this project during the Fiscal Year 2020 CIP Year-End action. The schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023						
Clairemont Mesa - Urban Comm	400129	\$ 150,000	\$ 216,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	366,000
Developer Contributions CIP	200636	567,226	4,039,197	-	-	-	-	-	-	-	-	-	4,606,424
Gen Dyna-Community Improvement	400250	237,310	1,045,654	-	-	-	-	-	-	-	-	-	1,282,964
General Fund Commercial Paper Notes	400869	188,657	711,343	-	-	-	-	-	-	-	-	-	900,000
Kearny Mesa - Major District	400039	171	-	-	-	-	-	-	-	-	-	-	171
Kearny Mesa Imprvmnts 20%	400259	154,183	366,807	-	-	-	-	-	-	-	-	-	520,990
Kearny Mesa-Urban Comm	400136	164,909	130,074	-	-	-	-	-	-	-	-	-	294,983
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,594,787	-	1,594,787
Total		\$ 1,462,457	\$ 6,509,075	\$ -	\$ 1,594,787	\$ 9,566,319							

Parks & Recreation

Hidden Trails Neighborhood Park / S00995

Parks - Neighborhood

Council District:	8	Priority Score:	65
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2008 - 2023		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfed area, children's play area, picnic areas, and other park amenities.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. This project is in the General Development Plan (GDP) phase and is anticipated to be completed in Fiscal Year 2021. Design will begin after the GDP is completed, and construction will begin when funding is available.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Otay Mesa Facilities Benefit Assessment	400856	\$ 163,134	\$ 236,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,916,804	\$ -	\$ 4,316,804
Otay Mesa-West (From 39067)	400093	1,133,152	44	-	-	-	-	-	-	-	-	1,133,196
Total		\$ 1,296,287	\$ 236,908	\$ -	\$ 3,916,804	\$ -	\$ 5,450,000					

Operating Budget Impact

Department - Fund	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	132,754	39,178	40,089

Parks & Recreation

Hiking & Equestrian Trail NP #10 / S00722

Parks - Trails

Council District:	1	Priority Score:	19
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ball, Laura
Duration:	2008 - 2021		619-685-1301
Improvement Type:	New		lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley, beginning at Carmel Country Road and traveling south between Carmel Valley Neighborhood #10 on the west and Del Mar Mesa on the east, terminating at an entrance into Los Peñasquitos Canyon Preserve just south of Carmel Mountain bridge.

Justification: The construction of the identified trails or trail connections will contribute to the completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of sensitive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails, and is already included in the department operating budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 10 Precise Plan and is in conformance with the City's General Plan.

Schedule: The schedule is contingent upon the City of San Diego obtaining property rights. Two new easements have been approved and are in process. The north and south ends of the trail still require easements.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated										
Carmel Valley Consolidated FBA	400088	\$ 149,182	\$ 371,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	520,206
Carmel Valley South FBA	400087	100,394	-	-	-	-	-	-	-	-	-	-	-	-	100,394
Total		\$ 249,576	\$ 371,023	\$ -	620,600										

Parks & Recreation

Jerabek Park Improvements / S20007

Parks - Neighborhood

Council District:	5	Priority Score:	62
Community Planning:	Scripps Miramar Ranch	Priority Category:	High
Project Status:	New	Contact Information:	James, Elaine
Duration:	2020 - 2022		619-533-3872
Improvement Type:	Betterment		aljames@sandiego.gov

Description: This project provides for the design and construction of accessibility improvements that may include playground renovation, walkway improvements, comfort station upgrades, concession stand upgrades, parking lot upgrades, and other accessibility improvements as identified during the design phase.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2021 with construction expected to be complete by Fiscal Year 2022.

Summary of Project Changes: This is a new project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
Antenna Lease Revenue Fund	200324	\$ 4,299	\$ 145,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
CIP Contributions from General Fund	400265	-	34,451	-	-	-	-	-	-	-	-	34,451
Grant Fund - State	600001	-	3,880,000	-	-	-	-	-	-	-	-	3,880,000
Total		\$ 4,299	\$ 4,060,151	\$ -	\$ -	\$ 4,064,451						

Parks & Recreation

Junipero Serra Museum ADA Improvements / S15034

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	60
Community Planning:	Old San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2016 - 2024		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings, and landscape enhancements.

Justification: The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021 and is scheduled to be completed by Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
San Diego Park Dist. No 3	400305	\$ -	\$ 42,019	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,019
San Diego Regional Parks Improvement Fund	200391	644,063	159,243	-	-	1,400,000	-	-	-	-	-	2,203,306
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	64,461	64,461
Total		\$ 644,062	\$ 201,263	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ -	\$ -	\$ 64,461	\$ 2,309,787

Parks & Recreation

La Paz Mini Park / S11103

Parks - Mini Parks

Council District:	4	Priority Score:	61
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2015 - 2023		619-533-6649
Improvement Type:	New		eschrothnich@sandiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with recommendations of the Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. The General Development Plan (GDP) began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021 and to be completed in Fiscal Year 2022.

Summary of Project Changes: \$150,000 in Southeast Urban Comm Development Impact Fees (DIF) was allocated in Fiscal Year 2020. \$158,542 in Encanto Neighborhood DIF funding was appropriated to this project via the Fiscal Year 2020 Mid-Year CIP action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024						
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,496
Encanto Neighborhoods DIF	400864	-	1,136,989	-	-	-	-	-	-	-	-	-	-	1,136,989
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	441,518	786,482	-	-	-	-	-	-	-	-	-	-	1,228,000
Valencia Park - Major District	400065	8,490	-	-	-	-	-	-	-	-	-	-	-	8,490
Total		\$ 679,369	\$ 1,923,470	\$ -	2,602,839									

Operating Budget Impact

Department - Fund	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	59,598	61,370	62,281
				62,281	63,297

Parks & Recreation

Marie Widman Memorial Pk Security Lighting Upgrade / S16018 Parks - Miscellaneous Parks

Council District:	4	Priority Score:	60
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2016 - 2021		619-533-6649
Improvement Type:	New		eschrothnich@sandiego.gov

Description: This project provides for security lighting upgrades within the Marie Widman Memorial Neighborhood Park. It may include electrical engineering, new security light poles and fixtures, upgrades to existing security light fixtures, and electrical component upgrades as needed to support the park lighting upgrades.

Justification: The improvements will help bring the park into compliance with the Parks and Recreation Department's security light guidelines by providing a more even broadcast of lighting along the park's walkways and near the comfort station. Improved security lighting will also assist the San Diego Police Department in their nightly patrols.

Operating Budget Impact: While electrical use may increase due to increased number of light fixtures, the use of energy efficient light fixtures such as LED may minimize additional electrical use.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: The design phase of the project began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. The warranty phase of this project is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021. The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
CIP Contributions from General Fund	400265	\$ 263,219	\$ 36,780	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Infrastructure Fund	100012	175,000	-	-	-	-	-	-	-	-	-	175,000
Total		\$ 438,219	\$ 36,780	\$ -	\$ 475,000							

Parks & Recreation

MB GC Clbhouse Demo/Prtbl Building Instl / S01090

Golf Courses

Council District:	2	Priority Score:	60
Community Planning:	Mission Bay Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2013 - 2023		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. One modular building will house the golf operations and retail shop and the other will be a bar and grill element. This project will also include ancillary site improvements including patio area, lighting, shade element, island renovation including replacing two pedestrian bridges, perimeter lighting, and landscaping.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the modular building and portables began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021 and to be completed in Fiscal Year 2022.

Summary of Project Changes: Overall project cost increased by \$936,184 due to increased anticipated construction costs. The project schedule and cost have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 722,338	\$ 3,677,661	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,400,000
Total		\$ 722,338	\$ 3,677,661	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,400,000

Parks & Recreation

MBGC Irrigation & Electrical Upgrades / S11010

Golf Courses

Council District:	2	Priority Score:	54
Community Planning:	Mission Bay Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2011 - 2023		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include demolition, minor grading, drinking fountains, fencing, turf repair, new irrigation systems and electrical upgrades.

Justification: This project is needed to provide the long-awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design will be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023						
Mission Bay Golf Course CIP Fund	700046	\$ 696,486	\$ 3,763,513	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,460,000
Total		\$ 696,486	\$ 3,763,513	\$ -	\$ 4,460,000								

Parks & Recreation

Memorial Comm Pk Playground ADA Upgrades / S16020

Parks - Miscellaneous Parks

Council District:	8	Priority Score:	63
Community Planning:	Southeastern San Diego	Priority Category:	High
Project Status:	Warranty	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2016 - 2021		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades to the existing playground and comfort station within the Memorial Community Park as well as the associated ADA path of travel requirements. The ADA upgrades may include new play equipment, upgraded comfort station, accessible safety surfacing, benches, picnic tables, a drinking fountain, and walkway improvements to meet local, state, and federal accessibility requirements.

Justification: The existing playground and the play equipment within the park is not accessible to park users with various forms of disabilities. The improvements will help bring the park facilities into compliance with accessibility standards and will replace playground equipment which has exceeded its useful life.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Southeastern San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The warranty phase of this project is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021. The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 443,449	\$ 6,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,000
Grant Fund - Federal	600000	1,300,000	-	-	-	-	-	-	-	-	-	1,300,000
S.E. San Diego Urban Comm	400120	722,100	1,028	-	-	-	-	-	-	-	-	723,128
Total		\$ 2,465,549	\$ 7,578	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,473,128

Parks & Recreation

Mira Mesa Community Pk Improvements / L16002

Bldg - Parks - Recreation/Pool Centers

Council District:	6	Priority Score:	54
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2024		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for Phase II improvements at Mira Mesa Community Park. Phase II will include an entry plaza, pool and aquatic center, new basketball courts, playground, public art, and renovation of the existing recreation center.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase II began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction of Phase II improvements is anticipated to begin in Fiscal Year 2022 and to be completed in Fiscal Year 2023.

Summary of Project Changes: \$3,523,843 in Mira Mesa Facilities Benefit Assessment (FBA) was transferred to the S15007 Wangenheim Joint Use Park project during the Fiscal Year 2020 CIP Year-End action. Phase III has been removed from the project scope, which resulted in an \$11 million reduction in the total project cost. The project description and schedule have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
M.M. Senior Ctr-Shapell Cont.	400262	\$ -	\$ 7,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,959
Mira Mesa - FBA	400085	1,174,086	19,361,757	-	-	-	-	-	-	-	-	20,535,842
Mira Mesa Development Impact Fee	400858	-	1,246,905	-	-	-	-	-	-	-	-	1,246,905
Total		\$ 1,174,085	\$ 20,616,621	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,790,707

Operating Budget Impact

Department - Fund	FTEs	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND	FTEs	0.00	3.50	3.50	3.50	3.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	321,681	331,993	339,109	346,384

Parks & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District:	2	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Bay Park; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rumi Doherty
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		rdoherty@sandiego.gov

Description: This annual allocation provides for the replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of golf capital assets in order to prevent unanticipated failures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY			
Mission Bay Golf Course CIP Fund	700046	\$ -	\$ 126,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 126,096
Total		\$ -	\$ 126,096	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 126,096

Parks & Recreation

Mission Bay Improvements / AGF00004

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Projects are initiated based on a priority basis.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 547,086	\$ 138,292	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 685,379
CIP Contributions from General Fund	400265	46,855	128,766	-	-	-	-	-	-	-	-	175,621
Fiesta Island Sludge Mitigation Fund	200389	-	4,841,784	-	-	-	-	-	-	-	-	4,841,784
Mission Bay - Major District	400048	127	-	-	-	-	-	-	-	-	-	127
Mission Bay Park Improvement Fund	200386	18,091,607	34,786,136	7,900,000	-	8,058,000	8,219,600	8,383,543	8,551,214	-	-	93,990,100
Pacific Beach Urban Comm	400117	-	72,278	-	-	-	-	-	-	-	-	72,278
Total		\$ 18,685,676	\$ 39,967,256	\$ 7,900,000	\$ -	\$ 8,058,000	\$ 8,219,600	\$ 8,383,543	\$ 8,551,214	\$ -	\$ -	\$ 99,765,289

Parks & Recreation

Mohnike Adobe and Barn Restoration / S13008

Parks - Open Space

Council District:	6	Priority Score:	62
Community Planning:	Los Peñasquitos Canyon Preserve	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2025		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Peñasquitos Equestrian Center on the eastern end of the Los Peñasquitos Canyon Preserve. Completion of a site assessment of the current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls, north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn, until a rehabilitation/restoration plan can be prepared and implemented, was completed in 2011.

Justification: Phase I of a rehabilitation program was completed in 2005, consistent with the historic structures report prepared for the Mohnike Adobe and Hay Barn, by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Rancho Peñasquitos Community Plan and Los Peñasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however, the project is consistent with the City's General Plan Historic Resources Element.

Schedule: Preparation of Assessment Report and Treatment Report was completed in Fiscal Year 2017. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and completed in Fiscal Year 2024.

Summary of Project Changes: \$1.0 million in Regional Parks Improvement Fund is anticipated to be added to this project in Fiscal Year 2022. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 222,995	\$ 376,085	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 599,080
San Diego Regional Parks Improvement Fund	200391	217,915	296,032	-	-	1,000,000	-	-	-	-	-	1,513,947
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	583,973	583,973
Total		\$ 440,910	\$ 672,117	\$ -	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 583,973	\$ 2,697,000

Parks & Recreation

Museum of Man Seismic Retrofit / L12003

Parks - Resource Based

Council District:	3	Priority Score:	68
Community Planning:	Balboa Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2019 - 2021		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project provides for the seismic retrofit of the historic California Tower and Museum of Man within Balboa Park. As part of the tower seismic retrofit, the plan requires the structural reinforcements of the walls of the electrical room located at the bottom floor of the tower. This room presently hosts the San Diego Gas and Electric and the Museum of Man electrical transformers and control panels. Phase I of this project provides for the relocation of these electrical systems. Phase II of this project provides for the seismic system upgrade of the tower. Phase III of this project provides for the seismic retrofit for the Museum of Man building and has been canceled.

Justification: The California Tower and Museum of Man were built in 1914. The last seismic upgrade was conducted in 1975. This additional seismic upgrade is required to bring the museum and tower structure up-to-date with the current California Building Code.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan, East Mesa Precise Plan, and is in conformance with the City's General Plan.

Schedule: Phase I design and construction were completed in Fiscal Year 2015. Phase II design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Phase II construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Phase III was canceled.

Summary of Project Changes: \$200,000 in Regional Parks Improvement Fund was allocated to this project via the Fiscal Year 2020 CIP Mid-Year action. Phase III was canceled. The project scope, schedule, and cost have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
CIP Contributions from General Fund	400265	\$ -	\$ 15,366	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,366
EGF CIP Fund 1/3	200110	235,000	-	-	-	-	-	-	-	-	-	235,000
Environmental Growth 2/3 Fund	200109	99,831	-	-	-	-	-	-	-	-	-	99,831
General Fund Commercial Paper Notes	400869	500,000	-	-	-	-	-	-	-	-	-	500,000
Grant Fund - Federal	600000	999,999	-	-	-	-	-	-	-	-	-	999,999
San Diego Regional Parks Improvement Fund	200391	3,703,146	753,540	-	-	-	-	-	-	-	-	4,456,687
Total		\$ 5,537,976	\$ 768,906	\$ -	\$ 6,306,882							

Parks & Recreation

North Park Mini Park / S10050

Parks - Mini Parks

Council District:	3	Priority Score:	53
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre urban mini-park to be located behind the recently renovated North Park Theatre. The project may include plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, contributing toward the City's population-based park requirements.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Pre-design of the General Development Plan for the mini-park began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: \$249,867 in North Park Urban Comm and \$105,280 in Park North East-Park Dev Fund was allocated in the Fiscal Year 2020 Year-End CIP Budget Monitoring action. \$452,295 in unidentified funding has been added to this project in Fiscal Year 2020. The project cost increased by \$807,442 due to increased construction costs. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024						
North Park - Major District	400055	\$ 41,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,038
North Park Urban Comm	400112	716,310	322,125	-	-	-	-	-	-	-	-	-	-	1,038,435
NP - Redevelopment CIP Contributions Fund	200356	136,477	-	-	-	-	-	-	-	-	-	-	-	136,477
NP Loc - Bank Of America (T)	400318	50,000	-	-	-	-	-	-	-	-	-	-	-	50,000
NP Loc - Bank of America (TE)	400319	50,001	-	-	-	-	-	-	-	-	-	-	-	50,001
NP-Tab 2009A (TE) Proceeds	400672	38,326	-	-	-	-	-	-	-	-	-	-	-	38,326
Park North-East - Park Dev Fd	400110	554,141	2,308,788	-	-	-	-	-	-	-	-	-	-	2,862,929
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	452,295	-	452,295
Total		\$ 1,586,292	\$ 2,630,913	\$ -	\$ 452,295	\$ -	\$ 4,669,501							

Operating Budget Impact

Department - Fund	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	39,867	40,089	41,105	41,105

Parks & Recreation

NTC Aquatic Center / S10000

Bldg - Parks - Recreation/Pool Centers

Council District:	2	Priority Score:	56
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Underfunded	Contact Information:	Abella-Shon, Michelle
Duration:	2009 - 2025		619-964-7670
Improvement Type:	New		mshon@sandiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include but will not be limited to two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility may require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Alternative methods of project delivery and maintenance are being explored.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan Midway Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Design work will begin upon identification of adequate funding or alternative project delivery method. No schedule has been established.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ 1,040,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,040,000
NTC RdA Contribution to CIP	200619	53,776	392,950	-	-	-	-	-	-	-	-	446,726
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,000,000	8,000,000
Total		\$ 53,775	\$ 1,432,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	8,000,000	\$ 9,486,726

Parks & Recreation

Ocean Air Comfort Station and Park Improvements / S16031

Parks - Community

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2017 - 2023		619-533-6613
Improvement Type:	New		elozano@saniego.gov

Description: This project provides for the design and construction of a comfort station/concession/storage building of approximately 2,700 square feet, two new group picnic areas (six picnic tables each), and two new shade structures.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and is scheduled to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: \$300,000 in Carmel Valley Consolidated FBA was transferred to this project from S16030 Ocean Air CP - Turf Upgrades via the Fiscal Year 2020 CIP Mid-Year action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 278,669	\$ 1,903,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,181,793
Total		\$ 278,669	\$ 1,903,123	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,181,793

Parks & Recreation

Ocean Beach Pier Improvements / S20011

Parks - Shorelines

Council District:	2	Priority Score:	47
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	New	Contact Information:	James, Elaine
Duration:	2020 - 2026		619-533-3872
Improvement Type:	Betterment		aljames@sandiego.gov

Description: This project will strengthen the pier piles by adding additional concrete surrounding the existing piles. Steel in the decking will also be replaced as necessary, as well as adding beams to the underside of the decking, and replacement of the deck edging that has spalled off.

Justification: The project is needed to address structural issues with the pier that may be safety issues to the public.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2021 with the construction schedule dependent on the completion of design and the identification of funding.

Summary of Project Changes: This project was previously published as P18002 Ocean Beach Pier Condition Assessment. \$103,571 in Ocean Beach Pier (Concession) Fund was added to this project via the Fiscal Year 2020 CIP Mid-Year action; and \$264,000 was de-appropriated via the Fiscal Year 2020 CIP Year-End action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 13,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,678
CIP Contributions from General Fund	400265	-	144,781	-	-	-	-	-	-	-	-	144,781
General Fund Commercial Paper Notes	400869	-	217,881	-	-	-	-	-	-	-	-	217,881
Ocean Beach Pier (Concessions) Fund	200402	59,808	446,759	-	-	-	-	-	-	-	-	506,566
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	20,000,000	20,000,000
Total		\$ 59,807	\$ 823,098	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ 20,882,906

Parks & Recreation

Olive Grove Community Park ADA Improve / S15028

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	65
Community Planning:	Clairemont Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2022		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas, repaving of basketball courts and parking lot, new trash enclosure, and associated paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to upgrade the existing comfort station, children's play areas, and associated paths of travel to comply with federal and state accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Construction will begin upon the identification of funding.

Summary of Project Changes: Project cost increased by \$1,764,770 due a revised engineer's estimate. \$1,050,000 was de-appropriated from this project during the Fiscal Year 2020 CIP Year-End action. The project description, schedule, and cost have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 283,087	\$ 166,560	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 449,648
Olive Grove - Major District	400040	172,849	-	-	-	-	-	-	-	-	-	172,849
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,814,771	2,814,771
Total		\$ 455,936	\$ 166,560	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,814,771	\$ 3,437,268

Parks & Recreation

Olive St Park Acquisition and Development / S10051

Parks - Mini Parks

Council District:	3	Priority Score:	57
Community Planning:	Uptown	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2023		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acres of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Amenities will include multi-purpose turf areas, adult exercise area, children's play area, AIDS Memorial, overlook deck, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The project requires a site development permit which was initiated in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. The General Development Plan design was approved by the Parks and Recreation Board in Fiscal Year 2019. Construction is anticipated to start in Fiscal Year 2021 and will be completed in Fiscal Year 2022.

Summary of Project Changes: \$1,900,000 in Uptown Urban Community Fund was added to this project via the Fiscal Year 2020 CIP Mid-Year action due to an updated engineer's estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021						Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Capital Outlay Fund	400002	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Grant Fund - State	600001	201,585	-	-	-	-	-	-	-	-	-	201,585
Uptown Urban Comm	400121	1,936,567	2,533,433	-	-	-	-	-	-	-	-	4,470,000
Total		\$ 2,138,151	\$ 3,033,433	\$ -	\$ -	\$ 5,171,585						

Operating Budget Impact

Department - Fund		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	54,406	56,178	57,089	58,105

Parks & Recreation

Pacific Highlands Ranch Community Park / RD16002

Parks - Community

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2016 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This reimbursement project provides for the acquisition, design, and construction of a 20.0 useable acre community park and 17,000 square foot recreational building to be located in Pacific Highlands Ranch, to serve residents in the Del Mar Mesa and Pacific Highlands Ranch communities at full projected community development. This project may be developed adjacent to the proposed middle school. If joint-use of the school recreational facilities is obtained, then this project will be reduced to 13.0 useable acres; if not, then the full 20.0 useable acres of parkland will be required. The project includes half-width street improvements for the local roadways adjacent to the park and utilities to serve the park.

Justification: This project is in conformance with the City's General Plan guidelines for population based park acreage, implements the recommendations of the Del Mar Mesa and Pacific Highlands Ranch sub-area plans, and is needed to serve the community. See the Del Mar Mesa and Pacific Highlands Ranch Public Facilities Financing Plan for additional information.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: The project is consistent with the Pacific Highlands Ranch Plan and is in conformance with the City's General Plan.

Schedule: The schedule is dependent upon the actual rate of development within those residential projects located in the immediate vicinity of this site. Design began in Fiscal Year 2016. Construction began in Fiscal Year 2017 and development was completed in Fiscal Year 2019.

Summary of Project Changes: The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023						
Del Mar Mesa FBA	400089	\$ 2,730	\$ 1,311,819	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,314,550
Pacific Highlands Ranch FBA	400090	27,806,465	8,279,886	-	-	-	-	-	-	-	-	-	36,086,351
Total		\$ 27,809,195	\$ 9,591,705	\$ -	37,400,901								

Parks & Recreation

Pacific Highlands Ranch Hiking & Biking / RD12003

Parks - Trails

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2012 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This reimbursement project provides for the design and construction of approximately 80,000 linear feet (15 miles) of hiking, equestrian, and biking trails to be located throughout the community in accordance with the Pacific Highlands Ranch subarea plan. The trail system will provide access into the multiple habitat planning area of McGonigle Canyon, provide pathways along Del Mar Heights Road, Little McGonigle Ranch Road, Pacific Highlands Ranch Parkway, Lopelia Meadows Place, Old Carmel Valley Road Crossing under SR-56, and Carmel Valley Road alignments; and provide access into subarea II and the Rancho Peñasquitos community. The project will also provide for the acquisitions, design, and construction of three trailheads/overlooks, including parking areas, benches, and signage.

Justification: This project will provide the community with additional recreational opportunities. See Pacific Highlands Ranch Public Facilities Financing Plan for additional information.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the cost estimate based upon the Parks and Recreation Department's cost to maintain various landscaped areas will be developed as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project is being completed in segments and is dependent upon the actual rate of development within the community.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Pacific Highlands Ranch FBA	400090	\$ 4,877,904	\$ 1,453,963	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,331,867
Total		\$ 4,877,904	\$ 1,453,963	\$ -	\$ 6,331,867							

Parks & Recreation

Paradise Senior Center Improvements / S15002

Bldg - Other City Facility / Structures

Council District:	8	Priority Score:	62
Community Planning:	Barrio Logan	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Lewis, Nikki
Duration:	2015 - 2021		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and Federal safety and accessibility guidelines for the existing Paradise Senior Center, parking lot, and walkways.

Justification: This project will mitigate existing major barriers to accessibility in the parking area, path of travel to the building and major building areas, such as the restrooms.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan Community Plan and is in conformance with the City's General Plan.

Schedule: Design of accessibility improvements began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction of the ADA barrier removals began in Fiscal Year 2018, and as many barrier removals were completed as funding allowed. Construction was completed in Fiscal Year 2019. The warranty phase of this project was completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021. This project will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 696,021	\$ 3,978	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000
Total		\$ 696,021	\$ 3,978	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 700,000

Parks & Recreation

Park de la Cruz Neighborhood Park Improvements / S15003

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	62
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2014 - 2021		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for improvements to Park de la Cruz Neighborhood Park. The first phase provides for a General Development Plan amendment, design, and construction of a skate park, landscaped connection between Cherokee Park and Park de la Cruz, and associated accessibility improvements within the park and around the former Copley YMCA building. Phase II will be for tenant improvements and accessibility of the former Copley YMCA, which will now be known as the Park de la Cruz Community Center and Gym Building. The community center will house the Therapeutic Recreation Services Program (TSR). Existing staff from Community Parks II Division and TSR will operate and maintain the new Park de la Cruz Community Center and Gymnasium.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community and will create a new one-stop facility for the TSR program.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: A General Development Plan amendment was completed in Fiscal Year 2015. Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Phase I projects have been completed. Phase II was completed in Fiscal Year 2020. The warranty period will begin in Fiscal Year 2021.

Summary of Project Changes: Project costs increased by \$270,000 due to increased construction management costs. \$40,000 in Mid-City Urban Community Development Impact Fee funding was appropriated to this project in Fiscal Year 2020. \$30,000 in Antenna Lease Revenue Fund was added to this project in Fiscal Year 2020 via a Council Action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021						Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
Antenna Lease Revenue Fund	200324	\$ 95,766	\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	155,766
CH-TAB 2010A (TE) Proceeds	400694	663,045	-	-	-	-	-	-	-	-	-	663,045
CH-TAB 2010B (T) Proceeds	400695	1,390,957	46,161	-	-	-	-	-	-	-	-	1,437,118
Grant Fund - Federal	600000	8,683,074	16,926	-	-	-	-	-	-	-	-	8,700,000
Grant Fund - Other	600002	40,000	-	-	-	-	-	-	-	-	-	40,000
Grant Fund - State	600001	3,804,000	-	-	-	-	-	-	-	-	-	3,804,000
Mid City Urban Comm	400114	247,702	92,298	-	-	-	-	-	-	-	-	340,000
Mid-City - Park Dev Fund	400109	180,704	17,036	-	-	-	-	-	-	-	-	197,740
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	200,000	200,000
Total		\$ 15,105,249	\$ 232,420	\$ -	\$ 200,000	\$ 15,537,669						

Parks & Recreation

Park Improvements / AGF00007

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include: playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks.

Justification: This annual allocation provides improvements to existing parks that are required to meet regulations and community needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: \$6.8 million was added from multiple funding sources to this annual allocation for various sublet projects. These allocations were made via multiple Council Actions during the Fiscal Year. \$547,000 in CIP Contributions from the General Fund was allocated to B18006 Sherman Heights Community Center Playground in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 136,070	\$ 13,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Barrio Logan	400128	58,323	470,502	-	-	-	-	-	-	-	-	528,825
Capital Outlay Fund	400002	44,145	486,632	-	-	-	-	-	-	-	-	530,777
CH-TAB 2010A (TE) Proceeds	400694	-	271,591	-	-	-	-	-	-	-	-	271,591
CH-TAB 2010B (T) Proceeds	400695	41,534	-	-	-	-	-	-	-	-	-	41,534
CIP Contributions from General Fund	400265	233,084	265,360	547,000	-	-	-	-	-	-	-	1,045,444
EDCO Community Fund	700042	-	50,185	-	-	-	-	-	-	-	-	50,185
Encanto Neighborhoods DIF	400864	288,539	264,235	-	-	-	-	-	-	-	-	552,774
General Fund Commercial Paper Notes	400869	500,000	2,050,000	-	-	-	-	-	-	-	-	2,550,000
Grant Fund - Federal	600000	-	1,960,860	-	-	-	-	-	-	-	-	1,960,860
Grant Fund - State	600001	-	340,000	-	-	-	-	-	-	-	-	340,000
Infrastructure Fund	100012	693,846	2,476,667	-	-	-	-	-	-	-	-	3,170,514
Mid City Urban Comm	400114	244,177	45,757	-	-	-	-	-	-	-	-	289,934
Mid-City - Park Dev Fund	400109	4,597	-	-	-	-	-	-	-	-	-	4,597
Midway/Pacific Hwy Urban Comm	400115	451,183	710,146	-	-	-	-	-	-	-	-	1,161,329
Pacific Highlands Ranch FBA	400090	7,554	392,446	-	-	-	-	-	-	-	-	400,000
PV Est-Other P & R Facilities	400221	-	1,656	-	-	-	-	-	-	-	-	1,656
S.E. San Diego Urban Comm	400120	20,976	616,024	-	-	-	-	-	-	-	-	637,000
San Ysidro Urban Comm	400126	89,009	963,649	-	-	-	-	-	-	-	-	1,052,657
University City So.-Urban Comm	400134	65,411	90,000	-	-	-	-	-	-	-	-	155,411
Total		\$ 2,878,447	\$ 11,469,640	\$ 547,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,895,088

Parks & Recreation

Rancho Bernardo CP Improvements / L20000

Parks - Community

Council District:	5	Priority Score:	61
Community Planning:	Rancho Bernardo	Priority Category:	Medium
Project Status:	New	Contact Information:	James, Elaine
Duration:	2020 - 2024		619-533-3872
Improvement Type:	Betterment		aljames@sandiego.gov

Description: Phase I of this project will include parking lot accessibility improvements, including improvements leading to and in the dog off-leash area. Phase II of this project will provide for the design and construction of sports field lighting at the RB Community Park. Phase III of this project would provide for the design and construction of tennis courts at the Rancho Bernardo Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase I and II is scheduled to begin in Fiscal Year 2021 with the construction schedule dependent on design. Phase III will begin when future funding is identified.

Summary of Project Changes: This is a newly published project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY			
CIP Contributions from General Fund	400265	\$ -	\$ 34,451	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 34,451
Grant Fund - State	600001	-	485,000	-	-	-	-	-	-	-	-	-	485,000
Infrastructure Fund	100012	-	50,000	-	-	-	-	-	-	-	-	-	50,000
Rancho Bernardo-Fac Dev Fund	400099	-	133,000	-	-	-	-	-	-	-	-	-	133,000
Rancho Bernardo-Pk Dev Fund	400107	-	812	-	-	-	-	-	-	-	-	-	812
Total		\$ -	\$ 703,262	\$ -	\$ -	\$ 703,262							

Parks & Recreation

Rancho Mission Canyon Park Upgrades / S15004

Parks - Neighborhood

Council District:	7	Priority Score:	83
Community Planning:	Navajo	Priority Category:	High
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2015 - 2021		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within the Rancho Mission Neighborhood Park to comply with the Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

Justification: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park play area upgrade.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. The warranty period began in Fiscal Year 2020 and will be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025		
Allied Gardens-Major District	400034	\$ 2,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,705
Navajo Urban Comm	400116	2,258,765	62,235	-	-	-	-	-	-	-	2,321,000
Pk/Rec Bldg Permit Fee Dist C	400075	990	-	-	-	-	-	-	-	-	990
Total		\$ 2,262,460	\$ 62,234	\$ -	\$ 2,324,695						

Parks & Recreation

Regional Park Improvements / AGF00005

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks.
Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Chicano Park, Chollas Lake, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park and San Diego River Park, as well as open space parks, coastal beaches, and contiguous coastal parks. These areas help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.
Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.
Schedule: Projects will be scheduled on a priority basis.
Summary of Project Changes: \$7.5 million in multiple funding sources was reduced from this project during Fiscal Year 2020. Regional Parks Improvement Fund was added to the following sublets for Fiscal Year 2021: \$625,000 for Balboa Park Comfort Station Improvements and \$450,000 for Cowles Mtn CS Accessibility Upgrades.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 81,057	\$ 2,218,942	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,300,000
Capital Outlay-Sales Tax	400000	547,056	452,944	-	-	-	-	-	-	-	-	1,000,000
Grant Fund - State	600001	-	400,000	-	-	-	-	-	-	-	-	400,000
Mission Bay Park Improvement Fund	200386	46,470	653,530	-	-	-	-	-	-	-	-	700,000
San Diego Regional Parks Improvement Fund	200391	324,436	268,870	1,075,000	-	-	-	-	-	-	-	1,668,306
Total		\$ 999,019	\$ 3,994,286	\$ 1,075,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,068,306

Parks & Recreation

Resource-Based Open Space Parks / AGE00001

Parks - Resource Based

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lang, Heidi
Duration:	2010 - 2040		619-685-1315
Improvement Type:	New		hlang@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Peñasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, and Rose Canyon. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: \$329,098 from multiple funding sources was allocated for Ruffin Trail in Fiscal Year 2020. \$625,000 in Habitat Acquisition fund was allocated for East Elliot Land Acquisition in Fiscal Year 2020. \$450,000 in Regional Parks Improvement Fund was allocated in Fiscal Year 2021 for Cowles Mountain Service Road Reconstruction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 35,306	\$ 1,023,155	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,058,461
Developer Contributions CIP	200636	5,315	94,685	-	-	-	-	-	-	-	-	100,000
EGF CIP Fund 1/3	200110	827,747	373,654	-	-	-	-	-	-	-	-	1,201,402
Environmental Growth 2/3 Fund	200109	60,000	94,188	-	-	-	-	-	-	-	-	154,188
Habitat Acquisition Fund	200401	-	625,000	-	-	-	-	-	-	-	-	625,000
Mission Trails Regional Park Fund	200403	47,331	817,221	-	-	229,381	236,263	243,351	250,651	-	-	1,824,198
San Diego Regional Parks Improvement Fund	200391	379,298	164,796	450,000	-	-	-	-	-	-	-	994,094
Serra Mesa - Major District	400035	-	61,981	-	-	-	-	-	-	-	-	61,981
Serra Mesa - Urban Community	400132	-	167,117	-	-	-	-	-	-	-	-	167,117
Total		\$ 1,354,997	\$ 3,421,799	\$ 450,000	\$ -	\$ 229,381	\$ 236,263	\$ 243,351	\$ 250,651	\$ -	\$ -	\$ 6,186,442

Parks & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District:	8	Priority Score:	73
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2024		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Park amenities may include playgrounds, open turf area, picnic facilities, and other park furnishings.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and due to delays is anticipated to be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023. The warranty phase is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
Otay Mesa Facilities Benefit Assessment	400856	\$ 168,043	\$ 6,881,956	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,050,000
Otay Mesa-West (From 39067)	400093	1,868,064	52,774	-	-	-	-	-	-	-	-	1,920,838
Total		\$ 2,036,107	\$ 6,934,730	\$ -	\$ -	\$ 8,970,838						

Operating Budget Impact

Department - Fund	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	1.00	1.00	1.00
Parks & Recreation - GENERAL FUND	Total Impact \$	-	-	191,301	159,846	161,666

Parks & Recreation

Rolando Joint Use Facility Development / S15029

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	64
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Scoggins, Shannon
Duration:	2016 - 2022		619-236-6894
Improvement Type:	New		sscoggins@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Rolando Park Elementary School consisting of East and West fields.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016. The General Development Plan (GDP) was completed in Fiscal Year 2018. Construction plans and funding for the east field will be completed by the San Diego Unified School District. Construction for the field is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule and operating budget impact have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	\$ 128,502	\$ 1,081,497	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,210,000
Mid-City - Park Dev Fund	400109	6,433	3,567	-	-	-	-	-	-	-	-	10,000
Total		\$ 134,935	\$ 1,085,064	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,220,000

Operating Budget Impact

Department - Fund	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	71,554	72,636	73,547	74,563

Parks & Recreation

Rolling Hills Neighborhood Park ADA Upgrades / S15021

Parks - Neighborhood

Council District:	5	Priority Score:	52
Community Planning:	Rancho Peñasquitos	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Lewis, Nikki
Duration:	2015 - 2021		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project provides for Americans with Disabilities Act (ADA) upgrades within the park, including, but not limited to, accessible street parking and pedestrian curb ramp, path of travel improvements within the park, children’s playground accessible play equipment and safety surfacing, accessible drinking fountains, rehabilitation of adjacent slope, and other miscellaneous improvements to enhance ADA accessibility to existing park facilities. The rehabilitation of the adjacent slope was added to the project scope since the erosion of the slope has to be addressed to meet the State’s Water Quality Control Board’s requirements.

Justification: The improvements will help bring the park into compliance with State and Federal safety and accessibility guidelines, thus making park facilities available to park users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Rancho Peñasquitos Community Plan and is in conformance with the City’s General Plan.

Schedule: This project was being coordinated with community fund-raising efforts. Design scope was transferred to the City in Fiscal Year 2016. Design was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. The warranty phase of this project is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: In Fiscal Year 2020, \$307,837 was allocated to the project for construction completion costs. The project schedule has been updated for Fiscal Year 2021. The project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
Antenna Lease Revenue Fund	200324	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	180,000
Blk Mtn Ranch Dev Agreement	400245	45,175	-	-	-	-	-	-	-	-	-	45,175
CIP Contributions from General Fund	400265	212,690	16,162	-	-	-	-	-	-	-	-	228,852
EGF CIP Fund 1/3	200110	147,898	-	-	-	-	-	-	-	-	-	147,898
Infrastructure Fund	100012	47,449	-	-	-	-	-	-	-	-	-	47,449
Peñasquitos East Trust	400192	628,149	-	-	-	-	-	-	-	-	-	628,149
Peñasquitos East-Pk Dev Fund	400106	150,687	-	-	-	-	-	-	-	-	-	150,687
PV Est-Other P & R Facilities	400221	34,145	-	-	-	-	-	-	-	-	-	34,145
Rancho Peñasquitos FBA	400083	872,474	1,768	-	-	-	-	-	-	-	-	874,242
Total		\$ 2,318,667	\$ 17,929	\$ -	\$ -	2,336,596						

Parks & Recreation

Sage Canyon NP Concession Bldg-Develop / S16035

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2024		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the design and construction of a new concession building and the associated ADA improvements within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. The project cost and construction schedule are to be determined after the engineer's estimate has been completed by the design consultant.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024			FY 2025
Carmel Valley Consolidated FBA	400088	\$ 194,474	\$ 1,049,088	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,243,563
Carmel Valley Development Impact Fee	400855	-	66,936	-	-	-	-	-	-	-	66,936
Total		\$ 194,474	\$ 1,116,025	\$ -	\$ -	\$ 1,310,500					

Parks & Recreation

Salk Neighborhood Park & Joint Use Devel / S14007

Parks - Neighborhood

Council District:	6	Priority Score:	19
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2023		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turf-ed multi-purpose fields, and other park amenities as determined through a community input process.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2021. The project requires a site development permit which was initiated in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021 and be completed in Fiscal Year 2022.

Summary of Project Changes: \$1.2 million was allocated to this project during the Fiscal Year 2020 Year-End CIP action due to revised engineer's estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 918,567	\$ 2,283,381	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,201,949
Hourglass Field Recreation Center	200758	-	100,000	-	-	-	-	-	-	-	-	100,000
Mira Mesa - FBA	400085	5,800	3,929,529	-	-	-	-	-	-	-	-	3,935,329
Total		\$ 924,367	\$ 6,312,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,237,278

Operating Budget Impact

Department - Fund	FTEs	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND		0.00	1.00	1.00	1.00	1.00
Parks & Recreation - GENERAL FUND	Total Impact \$	-	175,147	178,692	180,512	182,551

Parks & Recreation

SD River Dredging Qualcomm Way to SR163 / S00606

Drainage - Channels

Council District:	7	Priority Score:	69
Community Planning:	Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oriqat, Mahmoud
Duration:	2007 - 2024		619-533-5232
Improvement Type:	Betterment		moriqat@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: The mitigation site was approved in Fiscal Year 2019. Redesign is required to meet permit requirements. Contingent upon the identification of funding, construction is anticipated to begin in Fiscal Year 2023 and be completed by Fiscal Year 2024.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY			
CIP Contributions from General Fund	400265	\$ 70,134	\$ 28,777	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,912
Deferred Maintenance Revenue 2012A-Project	400848	15,087	-	-	-	-	-	-	-	-	-	-	15,087
First SD River Imp. Project CIP Fund	200054	271,191	-	-	-	-	-	-	-	-	-	-	271,191
First SD River Imp. Project MAD Fund	200053	138,841	14,967	-	-	-	-	-	-	-	-	-	153,809
Infrastructure Fund	100012	44,334	130,666	-	-	-	-	-	-	-	-	-	175,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	975,000	-	975,000
Total		\$ 539,588	\$ 174,411	\$ -	\$ 975,000	\$ -	\$ 1,689,000						

Parks & Recreation

Silver Wing Pk Ballfield Lighting - Ph 2 / S16051

Parks - Neighborhood

Council District:	8	Priority Score:	71
Community Planning:	Otay Mesa - Nestor	Priority Category:	High
Project Status:	Warranty	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2016 - 2021		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of ball field lighting and Americans with Disabilities Act (ADA) access upgrades within the existing 13-acre Silver Wing Neighborhood Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth and bring the park facilities into compliance with ADA requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2017. Phase II construction of the sports field lighting began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The warranty period will end in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 674,247	\$ 5,704	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 679,951
Grant Fund - Federal	600000	435,000	-	-	-	-	-	-	-	-	-	435,000
Montgomery/Waller-Major Dist	400069	27,835	-	-	-	-	-	-	-	-	-	27,835
Total		\$ 1,137,081	\$ 5,704	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,142,786

Parks & Recreation

Skyline Hills Community Park ADA Improve / S15038

Parks - Community

Council District:	4	Priority Score:	62
Community Planning:	Skyline - Paradise Hills	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2016 - 2021		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades to the children's play areas and associated path of travel at the Skyline Hills Community Park to comply with Americans with Disabilities Act (ADA) and accessibility guidelines. A picnic shelter will also be added to this location. The restroom in the recreation center will also be upgraded to comply with ADA requirements.

Justification: This project corresponds with Project P-10 (ADA Requirements) in the Skyline-Paradise Hills Public Facilities Financing Plan and ADA accessibility requirements. The project will expand the use of park facilities to include park patrons with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills community plan and the General Plan Standards.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. The warranty is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: \$348,094 was de-appropriated from this project in Fiscal Year 2020. Project cost and schedule have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	358
CIP Contributions from General Fund	400265	296,310	140,818	-	-	-	-	-	-	-	-	437,128
General Fund Commercial Paper Notes	400869	437,462	19,875	-	-	-	-	-	-	-	-	457,337
Grant Fund - State	600001	1,482,556	-	-	-	-	-	-	-	-	-	1,482,556
Skyline Hills - Major District	400066	7,729	-	-	-	-	-	-	-	-	-	7,729
Skyline/Paradise Urb Comm	400119	122,949	3,702	-	-	-	-	-	-	-	-	126,651
Total		\$ 2,347,365	\$ 164,394	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,511,760

Parks & Recreation

Solana Highlands NP-Comfort Station Development / S16032

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2024		619-533-6653
Improvement Type:	New		nlewis@sandiego.gov

Description: This project provides for the design and construction of a prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$540,734 due to increased construction costs. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024			FY 2025
Carmel Valley Consolidated FBA	400088	\$ 136,697	\$ 1,513,568	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,650,266
Unidentified Funding	9999	-	-	-	-	-	-	-	-	540,734	540,734
Total		\$ 136,697	\$ 1,513,568	\$ -	\$ 540,734	\$ 2,191,000					

Parks & Recreation

Southeastern Mini Park Improvements / L16000

Parks - Mini Parks

Council District:	8	Priority Score:	57
Community Planning:	Southeastern San Diego	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2023		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Avenue, Clay Avenue, J Street, and Gamma Mini Park which was formerly S15032 Gamma Street Mini-Park ADA Improvements) to make each Americans with Disabilities Act (ADA) accessible.

Justification: The improvements are necessary to meet accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design for Gamma Street Mini Park Improvements began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Designs for Clay Avenue and J Street began in Fiscal Year 2017 and were completed in Fiscal Year 2019. Design for Island Avenue began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction for all four mini parks began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022. Warranty is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: Project costs increased by \$1,751,851. \$400,000 of grant funding was appropriated in Fiscal Year 2020 to support construction activities. \$800,000 of grant funding is anticipated to be added in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
EDCO Community Fund	700042	\$ 826,212	\$ 93,787	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 920,000
Grant Fund - Federal	600000	14,931	4,585,069	-	800,000	-	-	-	-	-	-	5,400,000
S.E. San Diego Urban Comm	400120	330,669	769,879	-	-	-	-	-	-	-	-	1,100,548
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	551,851	551,851
Total		\$ 1,171,812	\$ 5,448,735	\$ -	\$ 800,000	\$ -	\$ 551,851	\$ 7,972,399				

Parks & Recreation

Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001

Parks - Open Space

Council District:	2	Priority Score:	58
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2016 - 2026		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. Phase I includes the re-vegetation of an area of the Dixon Estate structures within the Sunset Cliffs Natural Park as well as the implementation of a trail and removal of exotic non-native plants as per the community master plan. Phase II includes the re-vegetation of the remainder of Sunset Cliffs Natural Park excluding the area where the existing Ladera Street and Lomaland Drive houses are located, the construction of a trail system, observation points, pedestrian bridge, interpretive signs, re-contouring of the old ball field, and additional removal of exotic non-native plants.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and was completed in Fiscal Year 2016. A five-year mitigation and monitoring began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021. Phase II design was completed in Fiscal Year 2018. Phase II construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. The five-year maintenance and monitoring period for Phase II is scheduled to be completed in Fiscal Year 2026.

Summary of Project Changes: Project costs increased by \$370,816. The project cost and schedule have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
FY09 Sunset Cliffs Natural Par	400206	\$ 98,205	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,205
Grant Fund - State	600001	800,000	-	-	-	-	-	-	-	-	-	800,000
San Diego Regional Parks Improvement Fund	200391	2,100,965	439,712	-	-	-	-	-	-	-	-	2,540,676
Sunset Cliffs Natural Park	200463	369,613	-	-	-	-	-	-	-	-	-	369,613
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	370,816	370,816
Total		\$ 3,368,783	\$ 439,711	\$ -	\$ 370,816	\$ 4,179,310						

Parks & Recreation

Sunset Cliffs Park Drainage Improvements / L14005

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	66
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2015 - 2027		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project provides for drainage improvements at Sunset Cliffs Natural Park, Hillside section, including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I includes the removal of four existing homes located in the Sunset Cliffs Natural Park, the restoration and re-vegetation of these areas, ADA parking, and the inclusion of trails and look outs per the community master plan. Phase II includes the evaluation of the drainage within the Sunset Cliffs Natural Park and the implementation of a complete drainage system.

Justification: This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental assessment for Phase I began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2021. Design for Phase II began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2022. Construction of Phase I and Phase II is contingent upon identification of funding.

Summary of Project Changes: Total project cost increased by \$512,665 due to a revised design. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 928,705	\$ 229,541	\$ -	\$ -	\$ -	\$ 1,100,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 2,758,246
Sunset Cliffs Natural Park	200463	507,682	56,406	-	-	-	-	-	-	-	-	564,089
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,512,664	1,512,664
Total		\$ 1,436,387	\$ 285,947	\$ -	\$ -	\$ -	\$ 1,100,000	\$ 500,000	\$ -	\$ -	\$ 1,512,664	\$ 4,834,999

Parks & Recreation

Switzer Canyon Bridge Enhancement Prog / S10054

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	47
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Abella-Shon, Michelle
Duration:	2013 - 2021		619-964-7670
Improvement Type:	Betterment		mshon@sandiego.gov

Description: This project provides for bridge landscaping, hardscape, tree planting, signage, sidewalk, median, design of traffic calming devices, and pedestrian safety features for the Switzer Canyon/30th Street Bridge.

Justification: This project provides for a variety of improvements within the boundaries of the Greater North Park Maintenance Assessment District (MAD), which will provide visual neighborhood enhancements and support commercial revitalization.

Operating Budget Impact: The North Park MAD will maintain this enhanced area. The operating budget impact of the improvement will become known after the project is designed. Maintenance of this area is identified as an improvement in the North Park MAD Assessment Engineer's Report.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2010. An alternative form of delivery is currently being reviewed.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
North Park CIP Fund	200064	\$ 13,692	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	13,692
North Park MAD Fund	200063	27,950	33,358	-	-	-	-	-	-	-	-	61,308
Total		\$ 41,641	\$ 33,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	75,000

Parks & Recreation

Taft Joint Use Facility Development / S15026

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	62
Community Planning:	Serra Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Scoggins, Shannon
Duration:	2015 - 2022		619-236-6894
Improvement Type:	New		sscoggins@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Taft Middle School.

Justification: This project will contribute towards satisfying population-based park acreage requirements as a park equivalency, as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: \$2,187,521 in unidentified funding has been removed from this project. This project will be transferred to the school district to complete design and construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 519,005	\$ 2,835,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,354,600
Serra Mesa - Urban Community	400132	-	100,000	-	-	-	-	-	-	-	-	100,000
Total		\$ 519,005	\$ 2,935,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,454,600

Operating Budget Impact

Department - Fund	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	113,671	115,443	116,354
				117,370	

Parks & Recreation

Talmadge Traffic Calming Infrastructure / S17001

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	Priority Score:	53
Community Planning:	Mid-City: Kensington Talmadge	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2018 - 2024		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@saniego.gov

Description: This project provides for the design, installation, and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District (MAD) boundaries at the intersection of Contour Boulevard/Madison Avenue and 51st Street.

Justification: The Talmadge MAD Community Advisory group discussed and approved a request for streetscape improvements and traffic calming modifications.

Operating Budget Impact: The Talmadge MAD will fund any maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington - Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering package has been completed. Design began and is anticipated to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021 and be completed in Fiscal Year 2023. The warranty period for this project will continue through Fiscal Year 2024.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2021. \$30,000 was allocated to this project via the Fiscal Year 2020 CIP Mid-Year action to support construction costs. The total project cost has decreased \$1.1 million due to reduction in project scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Talmadge MAD Fund	200076	\$ 103,345	\$ 206,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,000
Total		\$ 103,345	\$ 206,654	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 310,000

Parks & Recreation

Torrey Highlands NP Upgrades / S16036

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.5-acre additional parking area, landscaping, Americans with Disabilities Act (ADA) improvements to the existing comfort station, associated paths of travel to comply with federal and State accessibility requirements, and one new shade structure with four benches.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Construction is anticipated to start, and to be completed in Fiscal Year 2021. Warranty phase is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project cost has increased by \$239,722 due to increased construction costs. The project description and schedule have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 302,152	\$ 461,063	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 763,216
North Center-Maj Dist	400025	-	25,000	-	-	-	-	-	-	-	-	25,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	239,722	239,722
Total		\$ 302,152	\$ 486,063	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	239,722	\$ 1,027,938

Parks & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District:	1	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Bay Park; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rumi Doherty
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		rdoherty@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: \$1,000,000 in Torrey Pines Golf Course CIP funding was added to this project during the Fiscal Year 2020 CIP Mid-Year action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023						
Torrey Pines Golf Course CIP Fund	700045	\$ 583,633	\$ 1,266,366	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,850,000
Total		\$ 583,633	\$ 1,266,366	\$ -	\$ 1,850,000								

Parks & Recreation

TP South Golf Course Imp Renovation / S18002

Golf Courses

Council District:	1	Priority Score:	26
Community Planning:	University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2023		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: The project provides for the upgrade to the irrigation system, turf renovation, redesign of tee boxes and bunkers, cart path addition, and addresses deferred golf course maintenance needs.

Justification: The project will enhance the playability of the course for resident golfers, while improving course conditions for private and professional tournaments. Improvements are needed in advance of the 2021 U.S. Open Tournament.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
San Diego Regional Parks Improvement Fund	200391	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Torrey Pines Golf Course CIP Fund	700045	16,067,345	932,655	-	-	-	-	-	-	-	-	17,000,000
Total		\$ 16,067,344	\$ 1,082,655	\$ -	\$ 17,150,000							

Parks & Recreation

Tubman Charter School JU Improvements / S13000

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	31
Community Planning:	College Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Scoggins, Shannon
Duration:	2013 - 2021		619-236-6894
Improvement Type:	New		sscoggins@sandiego.gov

Description: This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Preparation of construction documents and construction of the joint use facility will be carried out by San Diego Unified School District (SDUSD). Design began in Fiscal Year 2019 and construction is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The City will reimburse SDUSD \$1,211,040 for the construction of the facility per the terms of a joint use agreement approved by City Council on July 24, 2018. The schedule was updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 1,107,318	\$ 296,681	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,404,000
Total		\$ 1,107,318	\$ 296,681	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,404,000

Operating Budget Impact

Department - Fund	FTEs	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND		0.50	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	64,862	65,944	66,855	67,871	67,871

Parks & Recreation

Villa Monserate Neighborhood Park Upgrades / S16048

Parks - Neighborhood

Council District:	7	Priority Score:	58
Community Planning:	Tierrasanta	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2016 - 2022		619-533-6649
Improvement Type:	Replacement		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of an expansion to the existing park by upgrading the two children's play areas and associated path of travel to meet accessibility requirements and providing a picnic shelter to expand the park use.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction began in Fiscal Year 2020 and is scheduled to be completed in Fiscal Year 2021.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Summary of Project Changes: \$263,952 was added from multiple funding sources to this project in Fiscal Year 2020. The project has increased by \$11,759 due to an increase in construction costs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000
Infrastructure Fund	100012	-	150,000	-	-	-	-	-	-	-	-	150,000
Lusk-Gen'l Traffic Imprvmts	400211	-	210,464	-	-	-	-	-	-	-	-	210,464
R.H.-Community Endowment	400218	-	92,761	-	-	-	-	-	-	-	-	92,761
R.H.-Endowment Comm.Youth	400216	-	309,643	-	-	-	-	-	-	-	-	309,643
SC Open Sp Acg/Rec Ctr Phl	400219	-	1,207	-	-	-	-	-	-	-	-	1,207
SC Open Sp Acg/Rec Ctr Phll	400220	-	1,096	-	-	-	-	-	-	-	-	1,096
Tierrasanta - DIF	400098	330,703	351,347	-	-	-	-	-	-	-	-	682,050
Total		\$ 330,702	\$ 1,376,517	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,707,220

Parks & Recreation

Wangenheim Joint Use Facility / S15007

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	59
Community Planning:	Mira Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction to expand the existing joint use facility by approximately 4.0 acres at Wangenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, parking, sports field lighting, and improvements to comply with accessibility guidelines. Facilities may include a comfort station if desired by the community.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2021 and is scheduled to be completed in Fiscal Year 2021.

Summary of Project Changes: \$3,874,456 from multiple funding sources was allocated to this project during Fiscal Year 2020. Project cost and schedule have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Mira Mesa - FBA	400085	\$ 1,046,228	\$ 8,096,982	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,143,211
Mira Mesa Development Impact Fee	400858	-	343,554	-	-	-	-	-	-	-	-	343,554
Wuest-Fire Station	400241	30,902	-	-	-	-	-	-	-	-	-	30,902
Total		\$ 1,077,130	\$ 8,440,536	\$ -	\$ 9,517,667							

Operating Budget Impact

Department - Fund		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	97,235	99,007	99,918	100,934

Parks & Recreation

Wightman Street Neighborhood Park / S00767

Parks - Neighborhood

Council District:	9	Priority Score:	49
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Oliver, Kevin
Duration:	2007 - 2022		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site. Amenities will include two half-court basketball courts, children's playground, turf areas, and natural vegetation.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Updates to construction documents and permits were completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. A five-year vegetation maintenance and monitoring period began January 2017 and will extend until April 2022.

Summary of Project Changes: \$40,000 was de-appropriated from this project in Fiscal Year 2020. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 355,740	\$ 43,934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 399,675
Environmental Growth 2/3 Fund	200109	305,025	32,377	-	-	-	-	-	-	-	-	337,402
Mid City Urban Comm	400114	1,090,000	-	-	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	1,126,634	-	-	-	-	-	-	-	-	-	1,126,634
PFFA Lease Revenue Bonds 2015A-Projects	400859	374,152	-	-	-	-	-	-	-	-	-	374,152
PFFA Lease Revenue Bonds 2015B-Project	400860	162,916	-	-	-	-	-	-	-	-	-	162,916
Total		\$ 3,414,467	\$ 76,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,490,779

Unfunded Needs List

Parks & Recreation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Park de la Cruz Neighborhood Park Improvements / S15003	\$ 15,537,669	\$ 200,000	1.29 %	This project provides for improvements to Park de la Cruz Neighborhood Park. The first phase provides for a General Development Plan amendment, design, and construction of a skate park, landscaped connection between Cherokee Park and Park de la Cruz, and associated accessibility improvements within the park and around the former Copley YMCA building. Phase II will be for tenant improvements and accessibility of the former Copley YMCA, which will now be known as the Park de la Cruz Community Center and Gym Building. The community center will house the Therapeutic Recreation Services Program. A portion of construction is unfunded.
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	\$ 3,594,000	\$ 100,000	2.78 %	This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. Improvements may include mechanical systems, fencing, accessibility upgrades, pool decking, replacing an outdated steam boiler, platforms, columns, and pool coping. A portion of construction is unfunded.
Junipero Serra Museum ADA Improvements / S15034	\$ 2,309,787	\$ 64,461	2.79 %	This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings, and landscape enhancements. A portion of construction is unfunded.
Southeastern Mini Park Improvements / L16000	\$ 7,972,399	\$ 551,851	6.92 %	This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Avenue, Clay Avenue, J Street, and Gamma Mini Park which was formerly S15032 Gamma Street Mini-Park ADA Improvements) to make each Americans with Disabilities Act (ADA) accessible. Construction of Clay Avenue Mini Park is partially unfunded.
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	\$ 4,179,311	\$ 370,816	8.87 %	This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. Phase I includes the re-vegetation of an area of the Dixon Estate structures within the Sunset Cliffs Natural Park as well as the implementation of a trail and removal of exotic non-native plants as per the community master plan. Phase II includes the re-vegetation of the remainder of Sunset Cliffs Natural Park excluding the area where the existing Ladera Street and Lomaland Drive houses are located, the construction of a trail system, observation points,

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				pedestrian bridge, interpretive signs, re-contouring of the old ball field, and additional removal of exotic non-native plants. A portion of construction administration is unfunded.
North Park Mini Park / S10050	\$ 4,669,501	\$ 452,295	9.69 %	This project provides for the design and construction of an approximately 0.50 useable acre, urban mini-park to be located behind the recently renovated North Park Theatre. The project may include plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation. A portion of construction is unfunded.
Carmel Grove NP Comfort Station and Park / S16038	\$ 1,761,500	\$ 199,968	11.35 %	This project provides for the design and construction of a prefabricated comfort station, two new picnic shelters with a single table, and one new shade structure within a neighborhood park. Funding will be needed before starting construction which is anticipated to begin in September 2021. A portion of construction is unfunded.
Hickman Fields Athletic Area / S00751	\$ 9,566,320	\$ 1,594,787	16.67 %	This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children's play areas, and comfort stations/concession stands, on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. This project will be phased as funding becomes available. Phase I includes: Americans with Disabilities Act (ADA) improvements, street improvements, comfort station, and parking area. A portion of Phase I construction is unfunded. Phase II is unfunded.
Carmel Mission NP Comfort Station Development / S16039	\$ 1,178,000	\$ 199,271	16.92 %	This project provides for the design and construction of a prefabricated comfort station within the neighborhood park. Funding will be needed before starting construction which is anticipated to begin in September 2021. A portion of construction is unfunded.
Carmel Knolls NP Comfort Station-Development / S16033	\$ 1,178,700	\$ 199,971	16.97 %	This project provides for the design and construction of a new comfort station within the neighborhood park. Funding will be needed before starting construction which is anticipated to begin in September 2021. A portion of construction is unfunded.
Mohnike Adobe and Barn Restoration / S13008	\$ 2,697,000	\$ 583,973	21.65 %	This project provides for the rehabilitation and restoration a historic adobe and hay barn. Construction is unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Torrey Highlands NP Upgrades / S16036	\$ 1,027,938	\$ 239,722	23.32 %	This project provides for the design and construction of an approximately 0.5-acre additional parking area and one new shade structure with four benches. A portion of construction is unfunded.
Solana Highlands NP-Comfort Station Development / S16032	\$ 2,191,000	\$ 540,734	24.68 %	This project provides for the design and construction of a prefabricated comfort station within the neighborhood park. Funding will be needed before starting construction which is anticipated to begin in September 2021. A portion of construction is unfunded.
Sunset Cliffs Park Drainage Improvements / L14005	\$ 4,834,999	\$ 1,512,664	31.29 %	This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I and Phase II of construction is unfunded. The unidentified amount is subject to change depending upon completion of design and input from the community.
Canon Street Pocket Park / S16047	\$ 2,567,316	\$ 1,350,909	52.62 %	This project provides for the design and construction of a pocket park, approximately 0.75 acre, and will provide park amenities such a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs. Construction is unidentified.
SD River Dredging Qualcomm Way to SR163 / S00606	\$ 1,689,000	\$ 975,000	57.73 %	This project provides for removal of a small island of sediment within the San Diego River. The unidentified funding is needed for redesign and construction of this project.
Golf Course Drive Improvements / S15040	\$ 5,243,524	\$ 3,711,439	70.78 %	This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive. Construction is unfunded.
Beyer Park Development / S00752	\$ 19,458,259	\$ 14,652,493	75.30 %	This project provides for the acquisition, design, and construction of approximately 12.6 useable acres for a community and neighborhood park on Beyer Boulevard. Design and construction phases are currently unfunded.
Olive Grove Community Park ADA Improve / S15028	\$ 3,437,268	\$ 2,814,771	81.89 %	This project provides for the design and construction of Americans with Disability Act (ADA) improvements to the existing comfort station, children's play areas and associated paths of travel to comply with federal and State accessibility requirements. Construction is unfunded.
NTC Aquatic Center / S10000	\$ 9,486,726	\$ 8,000,000	84.33 %	This project provides for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				playground features, spectator seating deck, bath house facility, and associated site improvements. Design and construction phases are currently unfunded.
Chollas Lake Improvements / L18001	\$ 5,550,000	\$ 5,000,000	90.09 %	This project will initiate the design for improvements such as providing electricity to a newly installed ranger station, adding security lights to the parking lot and comfort station, enhancing the youth fishing programs by improving the health of the aquatic environment for fish and other wildlife, accessibility upgrades, and other park improvements. The first priority project is to provide electrical service to the park which will allow extended use of the park and provide a higher level of security. Design and construction of subsequent phases are currently unfunded.
Ocean Beach Pier Improvements / S20011	\$ 20,882,907	\$ 20,000,000	95.77 %	This project will address strengthening piles by replacing steel and adding additional concrete surrounding existing piles as necessary, adding beams to the underside of the decking to address, replacing steel in decking as necessary, replacing steel and edging of the deck that has spalled off. Construction is unfunded.
Total		\$ 63,315,125		



Page Intentionally Left Blank

Police



Page Intentionally Left Blank

The San Diego Police Department serves approximately 1.4 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from nine area commands, a Traffic Division and the Police Plaza. For policing purposes, the City is divided into 19 service areas and 125 neighborhoods.

The following nine area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, and Western Division. The Traffic Division and Police Plaza are centrally located in the Kearny Mesa Community Area.

The two largest area commands are Central Division and Mid-City Division, which provide service to 9.7 square miles and 12.8 square miles, respectively. The Northeastern Division covers 103.8 square miles, the largest single area in the City. The Capital Improvements Program plays an important role in addressing the Police Department's facility needs.

2020 CIP Accomplishments

In Fiscal Year 2020, the Police Department accomplished the following:

- Started construction on the Police Range Refurbishment Project-Phase II

2021 CIP Goals

In Fiscal Year 2021, the Police Department anticipates accomplishing the following:

- Complete first phase of construction of the Police Range Refurbishment Project-Phase II



Page Intentionally Left Blank

Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
Police 911 Call Manager / S15024	\$ 1,230,275	\$ -	\$ -	\$ 1,230,275
Police Range Refurbishment Phase II / S18005	9,300,000	-	5,300,000	14,600,000
Total	\$ 10,530,275	\$ -	\$ 5,300,000	\$ 15,830,275



Page Intentionally Left Blank

Police

Police 911 Call Manager / S15024

Bldg - Pub Safety - Police Fac / Struct

Council District:	3	Priority Score:	N/A
Community Planning:	Centre City	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Chen, Steve
Duration:	2015 - 2021		619-533-5762
Improvement Type:	Replacement		schen@pd.sandiego.gov

Description: The Police 9-1-1 Call Manager is the phone system used by the Police Department to receive 9-1-1 and non-emergency calls from the public.

Justification: The Police Department currently uses an older version of the VESTA/9-1-1 Call Manager system that is based on the unsupported Windows XP operating system. It is critical that this system be replaced with a system that is Windows 7 compatible.

Operating Budget Impact: Non-personnel expenditures for the main 9-1-1 Call Manager will be paid by the State of California.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: This project began in late Fiscal Year 2015. The main 9-1-1 Call Manager was accepted and completed in Fiscal Year 2017. The Vesta 9-1-1 system for the Backup Dispatch Center is scheduled for installation and completion in Fiscal Year 2021 pending completion of the network connectivity for the entire center.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,155,877	\$ 74,397	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,230,275
Total		\$ 1,155,877	\$ 74,397	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,230,275

Police

Police Range Refurbishment Phase II / S18005

Bldg - Pub Safety - Police Fac / Struct

Council District:	9	Priority Score:	86
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols, Elizabeth
Duration:	2018 - 2023		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems and other needed improvements throughout the facility.

Justification: This project will enhance safety and provide usability as a training academy for the San Diego Police Department and multiple enforcement agencies. This project also allows for the facility to be open to the public through the Revolver Club.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Due to lack of funding, this project was put on hold. Updating the design of this project began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction of Phase I began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021. Construction of Phase II is anticipated to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022, contingent upon the identification of funding.

Summary of Project Changes: Due to increased construction costs, the total project cost increased by \$5.3M. \$200,000 in General Fund was allocated in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 113	\$ 205,399	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 205,513
SDTFC Series 2018C Tax Exempt	400868	3,026,536	6,067,951	-	-	-	-	-	-	-	-	9,094,487
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	5,300,000	5,300,000
Total		\$ 3,026,649	\$ 6,273,350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,300,000	\$ 14,600,000

Unfunded Needs List

Police

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Police Range Refurbishment Phase II / S18005	\$ 14,600,000	\$ 5,300,000	36.30 %	This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems and other needed improvements throughout the facility. The second phase of construction is currently unfunded.
Total		\$ 5,300,000		



Page Intentionally Left Blank

Public Utilities



Page Intentionally Left Blank

Public Utilities

The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.4 million water customers and 2.2 million wastewater customers within the San Diego region. The Department's Capital Improvements Program (CIP) supports the infrastructure for reliable water supply, and wastewater collection and treatment.

The water system extends over 404 square miles with potable water demands of approximately 155 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and approximately 3,300 miles of pipeline. The Department also manages the recycled water system, which includes three pump stations and 103 miles of purple pipe, delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses.

The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations, and is primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls.

The system provides treatment and disposal services for the City and 12 other agencies and districts within a 450-square mile area, stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

The Department is launching a proven innovative water purification program known as Pure Water San Diego. Pure Water San Diego is a 20-year cost effective, integrated water and wastewater capital improvement program. The program is designed to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water using water purification technology.

Funding for water and wastewater projects is provided by a variety of sources which can include bond financing, commercial paper financing, water and sewer rates, state revolving fund loans, and grants. Approximately 33 percent of all Metro Fund expenditures are funded by Participating Agencies.

The CIP includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH), currently known as the State Water Resources Control Board - Division of Drinking Water (DDW). These projects will meet the requirements of the federal Safe Drinking Water Act. In addition, the Department continues to replace/rehabilitate aging infrastructure in compliance with the Clean Water Act.

2020 CIP Accomplishments

As of June 30, 2020, the Department completed the replacement and rehabilitation of 36.73 sewer miles and 20.7 water miles. The Department has also televised 23.41 miles of sewer mains as of June 30, 2020. To date, over 2,150 miles of sewer mains have been assessed and more than 794 miles have been identified for replacement or rehabilitation.

The Public Utilities Department, in collaboration with the Public Works Department, oversees the design and construction of water, wastewater, and recycled water projects. The following accomplishments have occurred in Fiscal Year 2020:

- Construction was completed on the South Bay Water Reclamation Plant Manhole Rehabilitation Project, which consisted of the rehabilitation of 21 manholes located within the plant located in the Tijuana river valley area
- Construction was completed on the Water and Sewer Group Job 966 Project, which consisted of the replacement of approximately 0.92 miles of water mains and 0.76 miles of sewer mains in the Clairemont Mesa area
- Construction was completed on the Pipeline Rehabilitation AK-1 Project, which consisted of the rehabilitation of approximately 7.77 miles of sewer mains in the Skyline-Paradise hills area
- Construction was completed on the Pipeline Rehabilitation AT-1 Project, which consisted of the rehabilitation of approximately 7.51 miles of sewer mains in the Linda Vista and Navajo areas
- Construction was completed on the AC Water and Sewer Group Job 1017 Project, which consisted of the replacement of approximately 2.84 miles of water mains and 0.16 miles of sewer mains in the Peninsula area
- Construction was completed on the AC Water and Sewer Group Job 1014 Project, which consisted of the replacement of approximately 2.8 miles of water mains and 0.3 miles of sewer mains in the Mid-City and City Heights areas
- Construction was completed on the AC Water Group 1012 Project, which consisted of the replacement of approximately 3.6 miles of existing water mains in the Southeastern San Diego area
- Construction was completed on the Water Group Job 942 Project, which consisted of the replacement of approximately 1.2 miles of existing water mains in the Kearny Mesa Area
- Construction was completed on the Water and Sewer Group Job 955 Project, which consisted of the replacement of approximately 1.18 miles of water mains and 0.33 miles of sewer mains in the Clairemont Mesa area

Public Utilities

- Construction continues on the AC Water & Sewer Group 1024 Project, which consists of the replacement of approximately 5.15 miles of water mains and 0.79 miles of sewer mains in the Southeastern San Diego and Encanto areas
- Construction continues on the AC Water & Sewer Group 1044 Project, which consists of the replacement of 1.12 miles of AC and CI water mains and 0.11 miles of sewer mains in the Mid-City Heights area. The construction is anticipated to be completed in 2021
- Construction continues on the Soledad Pump Station Upgrade Project, which consists of the replacement of an existing building, installation of 4 pumps, and installing a new pressure relief valve in the La Jolla area. The construction is anticipated to be completed in 2021
- Construction continues on the AC Water & Sewer Group 1029 Project, which consists of the replacement of 4 miles of AC water mains and 0.6 miles of sewer mains in the Encanto area. The construction is anticipated to be completed in 2021
- Construction continues on the Mira Mesa Trunk Sewer Improvement Project, which consists of the rehabilitation of approximately 1.42 miles of sewer mains and the replacement of approximately 0.43 miles of sewer mains in the Mira Mesa area. The construction is anticipated to be completed in 2021
- Construction continues on the Sewer and AC Water Group 778 Project, which consists of replacement of 5.06 miles of AC water mains in the Encanto area. The construction is anticipated to be completed in 2021
- Construction continues on the AC Water & Sewer Group Job 1013 Project, which consists of replacement of 5.32 miles of AC water mains and 0.86 miles of sewer mains in the Mid-City and City Heights areas. The construction is anticipated to be completed in 2021

The Public Utilities Department has identified the following projects that will assist in achieving the targets set forth within the City's Climate Action Plan: The Advanced Metering Infrastructure Project, the MOC Complex Solar Project, the North City Water Reclamation Plant to 30 MGD project, and the Pure Water Program.

The following accomplishments were reached on the Pure Water Program:

- Began construction for the Phase 1 construction package, which includes early site work at the North City Water Reclamation Plant and North City Pure Water Facility
- Completed mass grading and clearing at the North City Pure Water Facility site
- Received the Conditional Acceptance Letter from the Division of Drinking Water for the Title 22 Engineering Report for the North City Pure Water Project on July 12, 2019
- Held the first Independent Advisory Panel (IAP) meeting on Pure Water Phase 2 treatment approaches. The IAP provided expert oversight in the development of the North City Pure Water Phase 1 treatment approach and will once again provide expert oversight for Phase 2
- Received the National Pollutant Discharge Elimination System (NPDES) permit for the North City Water Reclamation Plant and Pure Water Facility which allows the City to discharge advanced treated recycled water into Miramar Reservoir.

2021 CIP Goals

In order to achieve the Public Utilities Department goal to provide safe drinking water and to improve its aging infrastructure, the Public Utilities Department continues to replace and rehabilitate about 40 sewer miles and 35 water miles per fiscal year. These capital needs are based on condition assessment results, future demand projections, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, dams, reservoirs, and large diameter wastewater pipelines. In addition, the Department continues its ongoing condition assessment efforts including inspection of 50-60 miles of sewer mains per fiscal year.

In Fiscal Year 2021, the department anticipated accomplishing the following:

- Complete construction on the AC Water & Sewer Group 1044 Project, which consists of the replacement of 1.12 miles of AC and CI water mains and 0.11 miles of sewer mains in the Mid-City Heights area
- Complete construction of the Soledad Pump Station Upgrade Project, which consists of the replacement of an existing building, installation of 4 pumps, and installing a new pressure relief valve in the La Jolla area
- Complete construction on the AC Water & Sewer Group 1029 project, which consists of the replacement of 4 miles of AC water mains and 0.6 miles of sewer mains in the Encanto area
- Complete construction of the Mira Mesa Trunk Sewer Improvement Project, which consists of the rehabilitation of

Public Utilities

approximately 1.42 miles of sewer mains and the replacement of approximately 0.43 miles of sewer mains in the Mira Mesa area

- In Fiscal Year 2021, the Department anticipates accomplishing the following goals for the Pure Water Program:
- Complete construction on the early site work at the North City Water Reclamation Plant and North City Pure Water Facility
- Finalize the Pure Water Project Labor Agreement
- Advertise eight of the remaining ten Phase 1 construction packages



Page Intentionally Left Blank

Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 28,753,592	\$ 1,250,000	\$ -	\$ 30,003,592
69th & Mohawk Pump Station / S12011	15,088,594	-	-	15,088,594
Advanced Metering Infrastructure / S17008	67,568,898	-	57,966,743	125,535,641
Alvarado 2nd Extension Pipeline / S12013	9,224,242	-	71,274,289	80,498,531
Alvarado Trunk Sewer Phase IV / S15019	12,420,000	24,660,000	23,099,009	60,179,009
Catalina 12inch Cast Iron Mains / S12008	12,620,000	-	-	12,620,000
Chollas Building / S11025	45,661,948	-	-	45,661,948
Cielo & Woodman Pump Station / S12012	2,678,000	1,200,000	3,000,000	6,878,000
Corrosion Control / AKA00001	200,000	-	-	200,000
El Monte Pipeline No 2 / S10008	4,448,000	2,000,000	18,052,001	24,500,001
EMTS Boat Dock Esplanade / S00319	1,418,535	2,012,316	-	3,430,851
Freeway Relocation / AKB00002	2,589,774	-	400,000	2,989,774
Groundwater Asset Development Program / ABM00001	3,000,000	-	1,478,988	4,478,988
Harbor Drive Trunk Sewer / S18006	9,791,250	4,000,000	7,253,751	21,045,001
Instrumentation and Control / AKB00007	200,000	-	10,400,297	10,600,297
Kearny Mesa Trunk Sewer / S20000	500,000	2,000,000	21,700,000	24,200,000
La Jolla Scenic Drive 16inch Main / S12009	10,898,000	500,000	-	11,398,000
La Jolla View Reservoir / S15027	5,380,001	200,000	21,420,314	27,000,315
Large Diameter Water Transmission PPL / AKA00003	51,256,722	6,558,557	36,212,396	94,027,675
Little McGonigle Ranch Road Pipeline / S00069	6,000,000	-	-	6,000,000
Lower Otay Outlet Tower / S12018	990,811	-	1,655,053	2,645,864
MBC Dewatering Centrifuges Replacement / S00339	12,122,443	300,000	-	12,422,443
MBC Equipment Upgrades / S17013	3,929,506	1,961,315	39,596,240	45,487,061
Metro Treatment Plants / ABO00001	13,423,360	5,639,170	9,136,354	28,198,884
Metropolitan System Pump Stations / ABP00002	989,385	-	11,689,363	12,678,748
Metropolitan Waste Water Department Trunk Sewers / AJB00001	27,445,215	6,000,000	49,249,098	82,694,313
Miramar Clearwell Improvements / S11024	120,328,744	-	-	120,328,744
Montezuma/Mid-City Pipeline Phase II / S11026	19,478,200	18,000,000	8,745,553	46,223,753
Morena Pipeline / S16027	20,871,734	15,364,419	53,104,663	89,340,816
Morena Reservoir Outlet Tower Upgrade / S00041	3,480,000	-	20,020,000	23,500,000
NCWRP Improvements to 30 mgd / S17012	5,083,139	755,291	33,230,687	39,069,117
New 16" Water Mains (U-3) / RD15003	1,225,000	-	-	1,225,000
Otay 1st/2nd PPL West of Highland Avenue / S12016	14,813,051	14,627,449	-	29,440,500
Otay 2nd Pipeline Phase 4 / S20001	800,000	5,000,000	32,208,900	38,008,900
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	-	100,000	18,660,000	18,760,000
Otay Second Pipeline Relocation-PA / S15016	13,096,171	-	14,948,274	28,044,445
Pacific Beach Pipeline South (W) / S12015	40,110,443	1,656,490	-	41,766,933
Pipeline Rehabilitation / AJA00002	123,793,262	11,867,986	26,321,332	161,982,580
Pressure Reduction Facility Upgrades / AKA00002	1,850,000	1,200,000	2,436,300	5,486,300
PS2 Power Reliability & Surge Protection / S00312	59,645,232	12,955,568	3,475,000	76,075,800
Pump Station Restorations / ABP00001	9,881,516	2,800,000	12,095,639	24,777,155
Pure Water Pooled Contingency / P19002	31,483,498	-	71,180,339	102,663,837
PURE Water Program / ALA00001	640,828,640	-	1,097,841,669	1,738,670,309
Recycled Water Systems Upgrades / AHC00004	86,899	-	-	86,899
Recycled Water Tank Modifications / S12014	1,500,000	-	-	1,500,000
SBWR Plant Demineralization / S00310	5,973,695	-	-	5,973,695
Sewer CIP Emergency Reserve / ABT00007	12,000,000	-	-	12,000,000
Sewer Main Replacements / AJA00001	254,656,818	55,904,294	195,259,059	505,820,171
South Mission Valley Trunk Sewer Ph II / S21002	-	100,000	13,900,000	14,000,000
Standpipe and Reservoir Rehabilitations / ABL00001	25,186,834	3,261,000	46,599,834	75,047,668
Tecolote Canyon Trunk Sewer Improvement / S15020	2,180,000	2,000,000	30,820,000	35,000,000

Public Utilities

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
Tierrasanta (Via Dominique) Pump Station / S12040	16,093,996	190,000	-	16,283,996
University Ave Pipeline Replacement / S11021	27,550,000	-	-	27,550,000
University Heights Reservoir Rehabilitation / S20002	1,000,000	1,000,000	16,200,000	18,200,000
Unscheduled Projects / AJA00003	9,051,215	-	-	9,051,215
Upas St Pipeline Replacement / S11022	37,387,986	-	-	37,387,986
Water & Sewer Group Job 816 (W) / S13015	18,199,392	-	-	18,199,392
Water CIP Emergency Reserve / ABT00008	5,000,000	-	-	5,000,000
Water Department Security Upgrades / S00050	7,565,062	1,000,000	-	8,565,062
Water Main Replacements / AKB00003	370,940,885	78,535,744	276,043,948	725,520,577
Water Pump Station Restoration / ABJ00001	25,179,561	800,000	23,257,562	49,237,123
Water SCADA Upgrade Phase I / S21001	-	500,000	15,600,000	16,100,000
Water Treatment Plants / ABI00001	2,769,966	-	16,546,187	19,316,153
Total	\$ 2,277,689,217	\$ 285,899,599	\$ 2,412,078,842	\$ 4,975,667,658

Public Utilities – Preliminary Engineering Projects

Pure Water Pooled Contingency / P19002

Priority Category: **High**

Priority Score: **85**

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 13,223,069	\$ -	\$ 44,254,295
Water Utility - CIP Funding Source	700010	-	18,260,429	-	58,409,542
Total		\$ -	\$ 31,483,498	\$ -	\$ 102,663,837



Page Intentionally Left Blank

Public Utilities

30th Street Pipeline Replacement / S12010

Water - Distribution Sys - Transmission

Council District:	3 8	Priority Score:	93
Community Planning:	Greater North Park; Greater Golden Hill; Southeastern San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Bose, Sheila
Duration:	2014 - 2022		619-533-4698
Improvement Type:	Replacement		sbose@sandiego.gov

Description: This project will replace approximately 5.11 miles of existing cast iron mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

Justification: This project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park, Greater Golden Hill, and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$1.3 million in Fiscal Year 2021 due to utility conflicts discovered during construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 24,484,820	\$ 4,268,771	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,003,592
Total		\$ 24,484,820	\$ 4,268,771	\$ 1,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,003,592

Public Utilities

69th & Mohawk Pump Station / S12011

Bldg - Water - Pump Stations

Council District:	4 9	Priority Score:	96
Community Planning:	College Area; Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2013 - 2022		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Pressure Zone.

Justification: This project will replace the existing 40 year old Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid-City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY			
Water Utility - CIP Funding Source	700010	\$ 14,028,535	\$ 1,060,058	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,088,594
Total		\$ 14,028,535	\$ 1,060,058	\$ -	\$ -	\$ 15,088,594							

Public Utilities

Advanced Metering Infrastructure / S17008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	59
Community Planning:	Citywide	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Arnold, Jane
Duration:	2017 - 2024		858-614-4517
Improvement Type:	Betterment		jarnold@sandiego.gov

Description: This project deploys Advanced Metering Infrastructure (AMI) technology to approximately 280,000 water meters citywide. The AMI technology allows water meters to be read electronically rather than by direct visual inspection by field staff, which improves the accuracy of the meter reads. AMI offers several benefits, including mitigating human error in meter readings, automatically detecting leaks, and allowing customers to monitor their own hourly water consumption. This enhances customer service and assists customers with water conservation. This project also helps to implement the City's Climate Action Plan.

Justification: This project streamlines the collection of water meter information, provides near real time data, assists with promptly solving water usage and billing questions and provides customers with a tool to conserve and manage their water consumption.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans, is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

Schedule: Design began in Fiscal Year 2012, which carried out an initial Pilot Program of approximately 11,000 metered connections between Fiscal Years 2013 – 2015. In Fiscal Year 2019 the citywide AMI implementation approach, project budget and timeline for the remaining approximately 270,000 meters were re-evaluated to address productivity issues and take corrective actions, as needed, to guide the rest of the AMI implementation. As a result, construction is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The project cost and schedule have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Muni Sewer Utility - CIP Funding Source	700008	\$ 4,479,793	\$ 15,790,875	\$ -	\$ -	\$ 5,353,494	\$ 5,353,495	\$ 6,683,035	\$ -	\$ -	\$ -	\$ 37,660,693
Water Utility - CIP Funding Source	700010	10,459,362	36,838,867	-	-	12,491,486	12,491,486	15,593,747	-	-	-	87,874,948
Total		\$ 14,939,155	\$ 52,629,742	\$ -	\$ -	\$ 17,844,980	\$ 17,844,981	\$ 22,276,782	\$ -	\$ -	\$ -	\$ 125,535,641

Public Utilities

Alvarado 2nd Extension Pipeline / S12013

Water - Distribution Sys - Transmission

Council District:	2 3 7	Priority Score:	92
Community Planning:	Mission Valley; Mission Bay Park; Old San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Bose, Sheila
Duration:	2016 - 2025		619-533-4698
Improvement Type:	Expansion		sbose@sandiego.gov

Description: The Alvarado 2nd Extension Pipeline Project is proposing to build a new 48-inch and a 30-inch main extending the existing Alvarado 2nd westerly connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. (approx. 6.42 miles). A 536 to 390 HGL Pressure Reducing Station (PRS) will be built along the new 30-inch pipeline at the Friars Rd. and Napa St. intersection. An existing 12-inch Asbestos Concrete (AC) pipe just northwest of the West Mission Bay Dr. Bridge within the Pacific Beach 307 Zone will be relocated along Sea World Dr., connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. This project also includes the replacement of all parallel 16-inch AC water mains. The AC mains run along Friars Rd. between Morena Blvd. and East of Mission Center Rd. (approx. 3.90 miles). Total length of this project is approximately 10.32 miles.

Justification: This project was driven by the need to provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability. The proposed Alvarado 2nd Extension Pipeline will be the main feed to Pacific Beach Zones. With the new pipeline feeding from the Alvarado Water Treatment Plant (WTP), the San Diego County Water Authority (CWA) treated water intake at San Diego Connection #11 which currently feeds those zones will greatly reduce. This will also provide supply flexibility between the Alvarado and Miramar WTP Service Areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Old Town San Diego, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by \$27.4 million due to expanded scope and escalating costs of additional water mains along Sea World Drive, Fashion Valley Rd. and Morena Blvd. Additionally, \$2.5 million was de-appropriated by City Council in the Fiscal Year 2020 Year-End CIP Budget Monitoring action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Water Utility - CIP Funding Source	700010	\$ 4,971,194	\$ 4,253,047	\$ -	\$ -	\$ 30,201,892	\$ 30,979,744	\$ 10,092,653	\$ -	\$ -	\$ -	\$ 80,498,531
Total		\$ 4,971,194	\$ 4,253,047	\$ -	\$ -	\$ 30,201,892	\$ 30,979,744	\$ 10,092,653	\$ -	\$ -	\$ -	\$ 80,498,531

Public Utilities

Alvarado Trunk Sewer Phase IV / S15019

Wastewater - Collection Sys - Trunk Swr

Council District:	7 9	Priority Score:	84
Community Planning:	Navajo; College Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Jaro, Janice
Duration:	2015 - 2024		619-533-3851
Improvement Type:	Replacement		jjaro@sandiego.gov

Description: This project replaces and upsizes 3.12 miles of the Alvarado Trunk Sewer to provide additional capacity.

Justification: This trunk sewer will be upgraded with a larger pipe to improve capacity and condition.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2020. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$5.5 million due to current construction industry estimates. Additionally, \$300,000 was appropriated in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
Muni Sewer Utility - CIP Funding Source	700008	\$ 4,292,918	\$ 8,127,081	\$ 24,660,000	\$ -	\$ 13,019,000	\$ 10,080,009	\$ -	\$ -	\$ -	\$ -	\$ 60,179,009
Total		\$ 4,292,918	\$ 8,127,081	\$ 24,660,000	\$ -	\$ 13,019,000	\$ 10,080,009	\$ -	\$ -	\$ -	\$ -	\$ 60,179,009

Public Utilities

Catalina 12inch Cast Iron Mains / S12008

Water - Distribution Sys - Transmission

Council District:	2	Priority Score:	98
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Salem, Nicole
Duration:	2014 - 2022		619-533-7443
Improvement Type:	Replacement		nsalem@sandiego.gov

Description: This project will replace and install approximately 16,000 linear feet of existing cast iron (CI) pipeline with PVC pipeline and cement mortar lined and coated steel pipeline (CMLCS) on Catalina Blvd. The scope of work includes but is not limited to replacing the Catalina Pump Station 16-inch CI discharge pipeline with a 16-inch CMLCS pipeline; installing a 24-inch CMLCS from the proposed 16-inch CMLCS pump station discharge pipeline to the proposed Catalina Standpipe inlet; installing a 16-inch PVC from Catalina Standpipe to DuPont Street; installing a 24-inch CMLCS pipeline from Catalina Standpipe to Garden Lane.

Justification: This project will replace cast iron pipe, provide supply reliability to the Catalina Pump Station service area and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost decreased by \$350,000, that was de-appropriated by City Council in the Fiscal Year 2020 Year-End CIP Budget Monitoring action, due to the release of funds not needed to complete the project. The project schedule has been updated for Fiscal Year 2021 due to scope revisions resulting in project delays.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
PFFA-Water Rev Bonds Series 2016A	700095	\$ 3,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,433
Water Utility - CIP Funding Source	700010	12,340,591	275,976	-	-	-	-	-	-	-	-	12,616,567
Total		\$ 12,344,024	\$ 275,975	\$ -	\$ -	\$ 12,620,000						

Public Utilities

Chollas Building / S11025

Bldg - Operations Facility / Structures

Council District:	4	Priority Score:	77
Community Planning:	Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2010 - 2022		619-533-6653
Improvement Type:	Replacement		nlewis@sandiego.gov

Description: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop. In addition, new compartment material storage bins will be constructed.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs and has surpassed the intended useful life of the structure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the existing use as referenced in Mid-City Area Community Plan.

Schedule: Design and construction began in Fiscal Year 2017 and are anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$1.8 million due to additional project scope for IT network equipment and installation, specialized audio visual (AV) equipment and installation, and unforeseen contaminated soils. Additionally, \$3.0 million was allocated by City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 37,444,110	\$ 7,967,362	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,411,473
Water Utility Operating Fund	700011	250,475	-	-	-	-	-	-	-	-	-	250,475
Total		\$ 37,694,585	\$ 7,967,362	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,661,948

Public Utilities

Cielo & Woodman Pump Station / S12012

Bldg - Water - Pump Stations

Council District:	4	Priority Score:	90
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2014 - 2023		619-533-5406
Improvement Type:	Expansion		pammerlahn@sandiego.gov

Description: This project provides for the replacement of the Cielo and Woodman Pump Station (PS) with a new PS with a total capacity of 11.09 million gallons per day to improve efficiency and reliability, including a backup generator. The Cielo and Woodman Pump Station works in conjunction with the Paradise Mesa Standpipe and three pressure regulating stations which are fed by San Diego County Water Authority connection SD#19.

Justification: This project will replace a deteriorating pump station facility and cast-iron mains that lead to the station.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
Water Utility - CIP Funding Source	700010	\$ 1,112,729	\$ 1,565,270	\$ 1,200,000	\$ -	\$ 2,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 6,878,000
Total		\$ 1,112,729	\$ 1,565,270	\$ 1,200,000	\$ -	\$ 2,000,000	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ 6,878,000

Public Utilities

Corrosion Control / AKA00001

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY			
Water Utility - CIP Funding Source	700010	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000
Total		\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	200,000

Public Utilities

El Monte Pipeline No 2 / S10008

Water - Distribution Sys - Distribution

Council District:	7	Priority Score:	86
Community Planning:	Navajo	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2018 - 2025		619-533-5406
Improvement Type:	Replacement - Rehab		pammerlahn@sandiego.gov

Description: This project consists of the replacement of two pipe segments as well as the repair of the Grossmont tunnel liner. This project also includes spot repair of pipe walls and joints for the pipeline and raising the air release and the air/vacuum relief valves above grade.

Justification: The replacement and repairs are needed to mitigate the potential of a pipeline failure and reduce leakage. The project allows for more reliable operation of the pipeline and therefore facilitate water transports between the San Vicente and El Capitan Reservoir to Lake Murray and the Alvarado Water Treatment Plant.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Condition assessment began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022. Construction is scheduled to start in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by \$12 million due to additions to project scope and increased construction estimate. Additionally, the project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 3,029,518	\$ 1,417,502	\$ 2,000,000	\$ -	\$ 6,200,000	\$ 8,800,000	\$ 3,052,001	\$ -	\$ -	\$ -	\$ 24,499,021
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		\$ 3,030,497	\$ 1,417,502	\$ 2,000,000	\$ -	\$ 6,200,000	\$ 8,800,000	\$ 3,052,001	\$ -	\$ -	\$ -	\$ 24,500,001

Public Utilities

EMTS Boat Dock Esplanade / S00319

Bldg - MWWD - Laboratories

Council District:	2	Priority Score:	81
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Choi, Jong
Duration:	2018 - 2023		619-533-5493
Improvement Type:	New		jchoi@sandiego.gov

Description: This project provides for the design and construction of the Environmental Monitoring and Technical Services (EMTS) Laboratory Boat esplanade. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Per the terms of the land transfer from the Federal Government, Metropolitan Wastewater Department (MWWD) designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. This project will fulfill the City's commitment to develop the esplanade as required.

Operating Budget Impact: Non-personnel expenditures for lease of boat dock space at Driscoll's Wharf will be decreased by \$14,040 when the project is complete.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The design was completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 564,608	\$ 853,926	\$ 2,012,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,430,851
Total		\$ 564,608	\$ 853,926	\$ 2,012,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,430,851

Operating Budget Impact

Department - Fund	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Public Utilities - METRO SEWER UTILITY	FTEs 0.00	0.00	0.00	0.00	0.00
Public Utilities - METRO SEWER UTILITY	Total Impact \$	-	-	(14,040)	(14,040)

Public Utilities

Freeway Relocation / AKB00002

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 decreased by \$100,000 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Water Utility - CIP Funding Source	700010	\$ 2,121,694	\$ 468,080	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 2,989,774
Total		\$ 2,121,694	\$ 468,080	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 2,989,774

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Danek, Karina
Duration:	2010 - 2040		619-533-7402
Improvement Type:	Replacement		kdanek@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 85 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration, and demonstration began in Fiscal Year 2001 and continued through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and will continue through Fiscal Year 2035.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 decreased by \$2.6 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,753,779	\$ 1,246,220	\$ -	\$ -	\$ 1,206,672	\$ 76,718	\$ 79,097	\$ 116,501	\$ -	\$ -	\$ 4,478,988
Total		\$ 1,753,779	\$ 1,246,220	\$ -	\$ -	\$ 1,206,672	\$ 76,718	\$ 79,097	\$ 116,501	\$ -	\$ -	\$ 4,478,988

Public Utilities

Harbor Drive Trunk Sewer / S18006

Wastewater - Collection Sys - Trunk Swr

Council District:	3 8	Priority Score:	89
Community Planning:	Barrio Logan; Centre City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2016 - 2023		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project will upsize the existing 12-inch, 15-inch, 18-inch and 24-inch Harbor Drive Trunk Sewer from 12th Avenue and Imperial Avenue to Sewer Pump Station #5 (Beardsley Street and Harbor Drive) with 18-inch, 21-inch and 30-inch diameter sewer mains for a total length of 4,650 lineal feet.

Justification: The Harbor Drive Trunk Sewer is constructed of Tectite pipe, which is known to be a high risk for catastrophic failure. The replacement of this trunk sewer will address the structural integrity of the existing sewer mains and provide additional capacity to accommodate the future flows.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan and Downtown Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
Muni Sewer Utility - CIP Funding Source	700008	\$ 1,608,424	\$ 8,182,825	\$ 4,000,000	\$ -	\$ 7,253,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,045,001
Total		\$ 1,608,424	\$ 8,182,825	\$ 4,000,000	\$ -	\$ 7,253,751	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,045,001

Public Utilities

Instrumentation and Control / AKB00007

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This Annual Allocation provides for replacement and upgrades of the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water distribution system.

Justification: The existing control system is outdated and exceeded its life cycle. This replacement will improve and enhance the control system capabilities as well as update the system to the current technology.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 decreased by \$500,000 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Water Utility - CIP Funding Source	700010	\$ -	\$ 200,000	\$ -	\$ -	\$ 1,037,680	\$ 2,172,366	\$ 7,190,251	\$ -	\$ -	\$ -	\$ 10,600,297
Total		\$ -	\$ 200,000	\$ -	\$ -	\$ 1,037,680	\$ 2,172,366	\$ 7,190,251	\$ -	\$ -	\$ -	\$ 10,600,297

Public Utilities

Kearny Mesa Trunk Sewer / S20000

Wastewater - Collection Sys - Trunk Swr

Council District:	6	Priority Score:	77
Community Planning:	Kearny Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2019 - 2027		619-533-5406
Improvement Type:	Replacement - Rehab		pammerlahn@sandiego.gov

Description: This project involves the repair and rehabilitation of 7.89 miles of existing 12-inch to 36-inch deteriorated sewer pipes, repair/rehabilitation of 56 manholes and replacement of 2.18 miles of pipes ranging from 12-inch to 33-inch and 24 manholes. The scope also includes the abandonment of 3,012 feet of the existing 12-inch sewer mains and 8 manholes located in the northwest corridor of 52 Freeway and Interstate 15.

Justification: Replace and rehabilitate deteriorated sewer pipes and manholes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa and Mission Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2027.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 135,997	\$ 364,002	\$ 2,000,000	\$ -	\$ 5,000,000	\$ 10,000,000	\$ 6,700,000	\$ -	\$ -	\$ -	\$ 24,200,000
Total		\$ 135,997	\$ 364,002	\$ 2,000,000	\$ -	\$ 5,000,000	\$ 10,000,000	\$ 6,700,000	\$ -	\$ -	\$ -	\$ 24,200,000

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Water - Distribution Sys - Transmission

Council District:	1	Priority Score:	82
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Salem, Nicole
Duration:	2015 - 2022		619-533-7443
Improvement Type:	Expansion		nsalem@sandiego.gov

Description: This project provides for replacement of 6-inch, 8-inch, and 12-inch pipelines with 15,635 linear feet of 16-inch pipe from the Soledad Reservoir that travels south along La Jolla Scenic Drive South; continues onto La Jolla Rancho Road, La Jolla Mesa Drive, Muirlands Drive, and El Camino Del Teatro; rejoins Muirlands Drive and Nautilus Street; and terminates at Fairway Road and the Muirlands Pump Station (PS). It will connect the Muirlands PS to the south Soledad Muirlands (725 Zone) to provide backup supply to the 725 Zone and to solve fire flow deficiency and maintain peak pressures.

Justification: The current distribution grid has insufficient capacity to meet fire flow and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$1.9 million due to project scope changes and an additional task added for construction management services. Additionally, \$1.0 million was allocated by City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action, and \$350,000 was allocated in the Fiscal Year 2020 Year-End CIP Budget Monitoring action. The project schedule and cost have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Water Utility - CIP Funding Source	700010	\$ 9,565,135	\$ 1,332,864	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,398,000
Total		\$ 9,565,135	\$ 1,332,864	\$ 500,000	\$ -	\$ 11,398,000						

Public Utilities

La Jolla View Reservoir / S15027

Water - Distribution Sys - Distribution

Council District:	1	Priority Score:	80
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2012 - 2027		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project will provide for the construction of a new 3.11 million gallons (MG) prestressed concrete reservoir. Also, it will install 2,800 feet of 30-inch pipeline and demolish the old La Jolla View Reservoir and the La Jolla Exchange Place Reservoir and Pump Station.

Justification: This project will replace the existing La Jolla View Reservoir which will improve water quality, set the new reservoir to appropriate health guidelines and improve fire flow capacity in the 610 Zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in compliance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2022. An Environmental Impact Report is required due to night work and other impacts created by this project. Construction is scheduled to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021		FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated							
Water Utility - CIP Funding Source	700010	\$ 3,132,815	\$ 2,247,185	\$ 200,000	\$ -	\$ 2,637,500	\$ 8,512,500	\$ 5,135,157	\$ 5,135,157	\$ -	\$ -	\$ 27,000,315
Total		\$ 3,132,815	\$ 2,247,185	\$ 200,000	\$ -	\$ 2,637,500	\$ 8,512,500	\$ 5,135,157	\$ 5,135,157	\$ -	\$ -	\$ 27,000,315

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are deteriorated in condition or have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 increased by \$2.7 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Water Utility - CIP Funding Source	700010	\$ 32,184,708	\$ 19,072,013	\$ 6,558,557	\$ -	\$ 10,068,023	\$ 15,229,068	\$ 10,915,305	\$ -	\$ -	\$ -	\$ 94,027,674
Total		\$ 32,184,708	\$ 19,072,013	\$ 6,558,557	\$ -	\$ 10,068,023	\$ 15,229,068	\$ 10,915,305	\$ -	\$ -	\$ -	\$ 94,027,674

Public Utilities

Little McGonigle Ranch Road Pipeline / S00069

Water - Distribution Sys - Transmission

Council District:	1	Priority Score:	70
Community Planning:	Del Mar Mesa; Pacific Highlands Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2004 - 2021		619-533-3673
Improvement Type:	Expansion		rtaleghani@sandiego.gov

Description: This reimbursement project provides for the construction of approximately 15,800 linear feet of 30-inch diameter water transmission pipeline in Carmel Mountain Road and Little McGonigle Ranch Road within the Del Mar Mesa and Pacific Highlands Ranch communities to provide capacity for both Del Mar Mesa and Pacific Highlands Ranch. The project was divided into 5 Phases, Phase 1 (Carmel Valley Road within SR-56/Carmel Valley Road Interchange within Right-of-Way), Phase 2 (Carmel Valley Road from SR-56/Carmel Valley Road Interchange to Del Mar Heights Road), Phase 3 (Little McGonigle Ranch Road from interchange to Del Mar Mesa Road), Phase 4 (Little McGonigle Ranch Road from Del Mar Mesa Road to Devino Court), and Phase 5 (Carmel Mountain Road from Devino Court to Del Mar Mesa Community Boundary).

Justification: The pipeline is required to provide capacity in the water system to adequately supply the demand resulting from the build-out of the Del Mar Mesa and Pacific Highlands Ranch communities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Del Mar Mesa and Pacific Highlands Ranch Community Plans and is in conformance with the City's General Plan.

Schedule: Phase 1, Phase 4 and, Phase 5 are complete. Phase 2 will be completed in Fiscal Year 2021. The design of Phase 3 is not scheduled at this time and will be completed under a separate project.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Del Mar Mesa FBA	400089	\$ 756,999	\$ 743,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Pacific Highlands Ranch FBA	400090	4,205,822	294,178	-	-	-	-	-	-	-	-	4,500,000
Total		\$ 4,962,821	\$ 1,037,178	\$ -	\$ 6,000,000							

Public Utilities

Lower Otay Outlet Tower / S12018

Bldg - Water - Reservoirs/Dams

Council District:	Non City	Priority Score:	89
Community Planning:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Hong, Vien
Duration:	2014 - 2026		858-292-6473
Improvement Type:	Betterment		vhong@sandiego.gov

Description: This project provides for the upgrade/replacement of the Lower Otay Outlet Tower.

Justification: Seismic analysis concluded that the tower's concrete has an overstress in flexural tension. Both the tower and the tower foundation are in danger of failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2021 and be completed in Fiscal Year 2025. Construction is anticipated to begin in Fiscal Year 2025 and be completed in Fiscal Year 2026.

Summary of Project Changes: \$1.0 million was de-appropriated as part of the Fiscal Year 2020 Year-End CIP Budget Monitoring action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024					
Water Utility - CIP Funding Source	700010	\$ 301,015	\$ 689,795	\$ -	\$ -	\$ 655,053	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,645,864
Total		\$ 301,015	\$ 689,795	\$ -	\$ -	\$ 655,053	\$ 1,000,000	\$ -	\$ 2,645,864				

Public Utilities

MBC Dewatering Centrifuges Replacement / S00339

Bldg - MWWD - Treatment Plants

Council District:	6	Priority Score:	83
Community Planning:	Non City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2012 - 2021		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to better handle biosolid flows during maintenance of the centrifuges and its associated equipment and to handle larger future biosolid flows. The existing units are also near the end of their useful life. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance, and construction to accommodate future flows and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and the installation of the six centrifuges was completed in Fiscal Year 2019. The installation construction has been completed, however there are several outstanding issues with all the centrifuges. For that reason, PUD staff at MBC has not accepted the equipment. In addition, As-Builts were not completed and will need to be updated per the ongoing equipment revisions.

Summary of Project Changes: The total project cost increased by \$300,000 due to costs related to 3rd party machinery inspection of the centrifuges. Additionally, the project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Historical Fund	X999	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	934
Metro Sewer Utility - CIP Funding Source	700009	11,630,905	477,979	300,000	-	-	-	-	-	-	-	12,408,884
Metropolitan Sewer Utility Fund	700001	12,625	-	-	-	-	-	-	-	-	-	12,625
Total		\$ 11,644,464	\$ 477,978	\$ 300,000	\$ -	\$ 12,422,443						

Public Utilities

MBC Equipment Upgrades / S17013

Bldg - MWWD - Treatment Plants

Council District:	6	Priority Score:	85
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Barhoumi, Amer
Duration:	2017 - 2024		858-292-6364
Improvement Type:	Replacement		abarhoumi@sandiego.gov

Description: Project consists of replacing aging equipment throughout various process areas to ensure the plant operates reliably. Improvements include installation of new raw solids feed pumps, replacement of existing thickening centrifuges, upgrades to anaerobic digesters, improvements to the sludge dewatering system and other upgrades. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: To ensure that the plant operates reliably and efficiently; process equipment associated with anaerobic digestion and sludge dewatering must be replaced.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in June 2017 and was completed in August 2018. Construction is scheduled to begin in July 2020 and is anticipated to be completed in Fiscal Year 2024. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

Summary of Project Changes: The total project cost increased by \$4.7 million in Fiscal Year 2021 due to the completion of design and the review of plans, specifications and schedule by the project's construction management consultants. Additionally, \$11.1 million was de-appropriated by City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Metro Sewer Utility - CIP Funding Source	700009	\$ 459,545	\$ 3,469,960	\$ 1,961,315	\$ -	\$ 14,428,232	\$ 14,680,612	\$ 7,094,774	\$ 3,392,622	\$ -	\$ -	\$ 45,487,061
Total		\$ 459,545	\$ 3,469,960	\$ 1,961,315	\$ -	\$ 14,428,232	\$ 14,680,612	\$ 7,094,774	\$ 3,392,622	\$ -	\$ -	\$ 45,487,061

Public Utilities

Metro Treatment Plants / ABO00001

Bldg - MWWD - Treatment Plants

Council District:	2 6 7 8	Priority Score:	Annual
Community Planning:	Peninsula; University; Tijuana River Valley	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley and University community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 decreased by \$837,483 due to updates to the schedule of sub-projects. Additionally, \$1.7 million was allocated in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action, and \$1.7 million was allocated in the Fiscal Year 2020 Year-End CIP Budget Monitoring action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 8,477,791	\$ 4,945,568	\$ 5,639,170	\$ -	\$ 1,504,418	\$ 5,607,828	\$ 1,441,601	\$ 582,507	\$ -	\$ -	\$ 28,198,884
Total		\$ 8,477,791	\$ 4,945,568	\$ 5,639,170	\$ -	\$ 1,504,418	\$ 5,607,828	\$ 1,441,601	\$ 582,507	\$ -	\$ -	\$ 28,198,884

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River, and Grove Avenue. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 decreased by \$1.0 million due to updates to the schedule of sub-projects. Additionally, \$350,000 was allocated by City Council in Fiscal Year 2020 Mid-Year CIP Budget Monitoring action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021		FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
					Anticipated								
Metro Sewer Utility - CIP Funding Source	700009	\$ 442,223	\$ 547,160	\$ -	\$ -	\$ -	\$ 726,056	\$ 6,123,077	\$ 4,482,685	\$ 357,545	\$ -	\$ -	\$ 12,678,747
Total		\$ 442,223	\$ 547,160	\$ -	\$ -	\$ -	\$ 726,056	\$ 6,123,077	\$ 4,482,685	\$ 357,545	\$ -	\$ -	\$ 12,678,747

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers to improve the level of service to residents of the City of San Diego, and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 increased by \$2.2 million due to updates to the schedule of sub-projects. Additionally, \$320,000 was allocated by City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action, and \$1.7 million was de-appropriated in the Fiscal Year 2020 Year End CIP Budget Monitoring action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 9,331,894	\$ 1,510,880	\$ -	\$ -	\$ 3,482,496	\$ 4,649,107	\$ 15,869,105	\$ 15,696,364	\$ -	\$ -	\$ 50,539,847
Metropolitan Sewer Utility Fund	700001	23,059	-	-	-	-	-	-	-	-	-	23,059
Muni Sewer Utility - CIP Funding Source	700008	11,781,181	4,798,199	6,000,000	-	6,696,886	2,723,484	131,656	-	-	-	32,131,406
Total		\$ 21,136,135	\$ 6,309,079	\$ 6,000,000	\$ -	\$ 10,179,382	\$ 7,372,591	\$ 16,000,761	\$ 15,696,364	\$ -	\$ -	\$ 82,694,312

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District:	5	Priority Score:	100
Community Planning:	Scripps Miramar Ranch; Miramar Ranch North	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2012 - 2022		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project constructs two new potable water storage clearwells, associated piping and facilities for a total storage capacity of 58.3 million gallons (MG); removes existing Clearwell Nos. 1 and 2 and associated piping and facilities; constructs a new chlorine contact chamber with an adjoining lift station for a maximum plant capacity of 215 million gallons per day (mgd), a new maintenance building, a new guard house, and installs a one megawatt Photovoltaic System on the deck of Clearwell No. 2.

Justification: The existing clearwells were determined to have significant structural stability concerns. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 104,319,757	\$ 16,004,491	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,324,248
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 104,324,252	\$ 16,004,491	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,328,744

Public Utilities

Montezuma/Mid-City Pipeline Phase II / S11026

Water - Distribution Sys - Distribution

Council District:	7 9	Priority Score:	98
Community Planning:	College Area; Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2013 - 2024		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the 69th and Mohawk pump station. Approximate pipeline length is 5,297 linear feet. This project also includes street resurfacing of 70th Street and Lake Murray Boulevard as part of a future reimbursement agreement with the City of La Mesa.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area and Navajo Community Planning Groups and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2019. Easement acquisition began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The total project cost decreased by \$6.5 million due to current construction bid results. Additionally, \$1.6 million was allocated by City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action, and \$140,000 was de-appropriated as part of the Fiscal Year 2020 Year-End CIP Budget Monitoring action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Water Utility - CIP Funding Source	700010	\$ 5,809,563	\$ 13,453,525	\$ 18,000,000	\$ -	\$ 8,745,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,008,641
Water Utility Operating Fund	700011	215,112	-	-	-	-	-	-	-	-	-	215,112
Total		\$ 6,024,674	\$ 13,453,525	\$ 18,000,000	\$ -	\$ 8,745,553	\$ -	\$ 46,223,753				

Public Utilities

Morena Pipeline / S16027

Water - Distribution Sys - Transmission

Council District:	2 6 7	Priority Score:	92
Community Planning:	Linda Vista; Clairemont Mesa; Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Barhoumi, Amer
Duration:	2015 - 2025		858-292-6364
Improvement Type:	Expansion		abarhoumi@sandiego.gov

Description: This project will replace 19,765 feet of existing cast iron and asbestos cement 16-inch pipeline with 16-inch PVC and install 17,440 feet of new 36-inch steel pipeline (CML & C) along Morena Blvd from Friars Road to Balboa Avenue. Total length of this project is 38,012 feet.
Justification: This project was driven by the need to provide redundant transmission capacity to the coastal regions of Pacific Beach and La Jolla. This pipeline will also allow the beach areas to be fed by the Alvarado Water Treatment Plant which helps maximize local water resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Linda Vista, Mission Valley and Clairemont Mesa community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2024. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

Summary of Project Changes: The total project cost decreased by \$14.5 million due to revised SDG&E relocation estimates. Additionally, \$19.1 million was de-appropriated by City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Water SDG&E Utility Relocation	700105	\$ 13,564,385	\$ -	\$ -	\$ 31,606,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,170,616
Water Utility - CIP Funding Source	700010	3,955,374	3,351,974	15,364,419	-	14,598,708	6,899,725	-	-	-	-	44,170,200
Total		\$ 17,519,759	\$ 3,351,974	\$ 15,364,419	\$ 31,606,230	\$ 14,598,708	\$ 6,899,725	\$ -	\$ -	\$ -	\$ -	\$ 89,340,816

Public Utilities

Morena Reservoir Outlet Tower Upgrade / S00041

Bldg - Water - Reservoirs/Dams

Council District:	Non City	Priority Score:	90
Community Planning:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2011 - 2024		858-292-6425
Improvement Type:	Betterment		tphung@sandiego.gov

Description: This project replaces the existing outlet tower to meet seismic requirements. It will add a 120-foot long, 6-foot wide maintenance access bridge from the dam to the new outlet tower, enlarge the existing outlet tunnel, and raise the dam crest.

Justification: The aging outlet tower components are in need of replacement for safety and cost effective operation. Furthermore, the electrical system needs to be upgraded to meet current standards, provide remote, automated control, and provide safety and better accessibility. The tower is 100 years old and seismically inadequate. This project is mandated by the California Division of Safety of Dams (DSOS).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside of the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Project is on hold pending results from on-going condition assessment. The project scope is to demolish the existing outlet tower and install a new tower at Moreno Reservoir. During the permitting and environmental review process, it was determined that the outlet tower is eligible for the National Register of Historic Places. Therefore, the project cannot proceed as originally designed without further alternative analysis required by the State to reduce impacts to historic resources. The Public Utilities Department will update the design, which will include the overall condition assessment results for the Moreno Dam.

Summary of Project Changes: The total project cost decreased by \$3.0 million in Fiscal Year 2021. \$3.0 million was de-appropriated by City Council in the Fiscal Year 2020 Year-End CIP Budget Monitoring action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 322,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	322,485
Water Utility - CIP Funding Source	700010	1,937,668	1,205,171	-	-	-	11,020,000	9,000,000	-	-	-	23,162,839
Water Utility Operating Fund	700011	14,676	-	-	-	-	-	-	-	-	-	14,676
Total		\$ 2,274,829	\$ 1,205,170	\$ -	\$ -	\$ -	\$ 11,020,000	\$ 9,000,000	\$ -	\$ -	\$ -	\$ 23,500,000

Public Utilities

NCWRP Improvements to 30 mgd / S17012

Bldg - MWWd - Treatment Plants

Council District:	1	Priority Score:	85
Community Planning:	University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Barhoumi, Amer
Duration:	2017 - 2024		858-292-6364
Improvement Type:	Replacement		abarhoumi@sandiego.gov

Description: The North City Water Reclamation Plant (NCWRP) treats wastewater from several San Diego communities and distributes recycled water for irrigation and industrial purposes throughout the surrounding areas. The condition and hydraulic capacity of the existing equipment at the NCWRP has been assessed through the review and examination of the plant design drawings, operation and assessment. It was determined that improvements to the process equipment are needed in order to ensure the facility is capable of operating reliably at its design capacity of 30 million gallons per day (mgd). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project entails improvements to the process equipment at the NCWRP in order to ensure the facility is capable of operating reliably at its design capacity of 30 mgd.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with the University Community Plan and is in conformance with the City's General plan and helps to implement the City's Climate Action Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2020 and will be completed in Fiscal Year 2024. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

Summary of Project Changes: The total project cost increased by \$4.7 million in Fiscal Year 2021 due to the review of plans, specifications and schedule by the project's construction management consultants. Additionally, \$8.9 million was de-appropriated by City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,078,219	\$ 3,004,919	\$ 755,291	\$ -	\$ 11,649,255	\$ 12,683,689	\$ 6,225,886	\$ 2,671,857	\$ -	\$ -	\$ 39,069,117
Total		\$ 2,078,219	\$ 3,004,919	\$ 755,291	\$ -	\$ 11,649,255	\$ 12,683,689	\$ 6,225,886	\$ 2,671,857	\$ -	\$ -	\$ 39,069,117

Public Utilities

New 16" Water Mains (U-3) / RD15003

Water - Distribution Sys - Distribution

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2015 - 2021		619-533-3673
Improvement Type:	Expansion		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the construction of approximately 16,636 linear feet of 16-inch diameter water mains within the Camino Del Sur (Watson Ranch Road to Dormouse) and along Carmel Mountain Road from Camino Del Sur to Sundance Avenue. This is Project U-3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This project is required to provide primary distribution facilities to serve the community.

Operating Budget Impact: The operations and maintenance funding for this project will be included in the Public Utilities budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: A portion of the waterline was completed by a Torrey Highlands developer in Fiscal Year 2008. Construction of two other portions of the Carmel Mountain Road waterline are currently under construction by another Torrey Highlands developer under the terms of an approved reimbursement agreement. The remaining portion of the Camino Del Sur and the Carmel Mountain Road waterline is expected to be completed by the Merge 56 developer as part of a future reimbursement agreement. A new CIP project will be established for this segment.

Summary of Project Changes: Project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Torrey Highlands	400094	\$ 458,742	\$ 766,257	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,225,000
Total		\$ 458,742	\$ 766,257	\$ -	\$ 1,225,000							

Public Utilities

Otay 1st/2nd PPL West of Highland Avenue / S12016

Water - Distribution Sys - Transmission

Council District:	3 9	Priority Score:	91
Community Planning:	City Heights; North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2014 - 2023		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 26,090 linear feet of existing cast iron and asbestos cement transmission mains and distribution mains with new mains.

Justification: This project will replace the existing deteriorated cast iron pipe. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule and project description have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 5,565,909	\$ 9,247,141	\$ 14,627,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,440,500
Total		\$ 5,565,909	\$ 9,247,141	\$ 14,627,449	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,440,500

Public Utilities

Otay 2nd Pipeline Phase 4 / S20001

Water - Distribution Sys - Transmission

Council District:	Non City	Priority Score:	99
Community Planning:		Priority Category:	High
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2020 - 2030		619-533-5406
Improvement Type:	Replacement		pammerlahn@sandiego.gov

Description: This project will replace an existing portion of the Otay 2nd Pipeline in the City of Chula Vista between Bonita Road (North end) and Telegraph Canyon Road (South end) and install a new distribution main to supply water to a number of existing customers currently connected directly into the main transmission pipeline. The work will replace approximately 16,910 linear feet of existing Otay 2nd steel piping with new 48" Cement Mortar Lined and Tape Coated piping, and construct approximately 1,041 linear feet of new 8" distribution piping to serve existing customers.

Justification: This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area and increase operational flexibility of the system. Seventeen existing residential water connections will be transferred to the new 8" distribution pipe in compliance with the City's design guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is recommended by an amendment to the Otay Water Treatment Plant Service Area Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2024. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2029.

Summary of Project Changes: The total project cost increased by \$6.2 million due to increased construction estimate. Additionally, \$300,000 was appropriated by City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Water Utility - CIP Funding Source	700010	\$ 245,459	\$ 554,540	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 22,208,900	\$ -	\$ 38,008,900
Total		\$ 245,459	\$ 554,540	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 22,208,900	\$ -	\$ 38,008,900

Public Utilities

Otay 2nd Pipeline Steel Replacement Ph 5 / S21000

Water - Distribution Sys - Transmission

Council District:	4	Priority Score:	95
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	New	Contact Information:	Lyons, Jeffrey
Duration:	2021 - 2027		858-292-6315
Improvement Type:	Replacement		jdlyons@sandiego.gov

Description: This project will replace the existing 36-inch Steel Cylinder Cement (CMLCS) pipe with 42-inch CMLCS pipe from Balboa Vista Drive south of Seifert Street to the intersection of 60th Street and Tooley Street. The project also includes a new tunneling segment under SR-94.

Justification: This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area and increase operational flexibility of the system. Seventeen existing residential water connections will be transferred to the new 8" distribution pipe in compliance with the City's design guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Neighborhood and is in compliance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2024. Construction is scheduled to begin in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: This is a newly published project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024				
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 100,000	\$ -	\$ 1,000,000	\$ 5,000,000	\$ 10,000,000	\$ 2,000,000	\$ 660,000	\$ -	\$ 18,760,000
Total		\$ -	\$ -	\$ 100,000	\$ -	\$ 1,000,000	\$ 5,000,000	\$ 10,000,000	\$ 2,000,000	\$ 660,000	\$ -	\$ 18,760,000

Public Utilities

Otay Second Pipeline Relocation-PA / S15016

Water - Distribution Sys - Transmission

Council District:	Non City	Priority Score:	98
Community Planning:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Wilson, Leonard
Duration:	2015 - 2027		619-446-5421
Improvement Type:	Replacement		llwilson@sandiego.gov

Description: This project is a participation agreement and will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway. The participation agreement outlines each segment of work, the City and Developer costs, and the schedule to begin and complete the work.

Justification: As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated into the City of Chula Vista's public rights-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design of Phase 1 began in Fiscal Year 2015 and construction of Phase 1 began in Fiscal Year 2019. Subsequent design and construction phases will continue through 2027.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Actual	Anticipated	FY 2022	FY 2023	FY 2024			
Water Utility - CIP Funding Source	700010	\$ 331,378	\$ 12,764,792	\$ -	\$ -	\$ 6,000,000	\$ 4,000,000	\$ 4,000,000	\$ -	\$ 948,274	\$ -	\$ 28,044,445
Total		\$ 331,378	\$ 12,764,792	\$ -	\$ -	\$ 6,000,000	\$ 4,000,000	\$ 4,000,000	\$ -	\$ 948,274	\$ -	\$ 28,044,445

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Water - Distribution Sys - Transmission

Council District:	2	Priority Score:	92
Community Planning:	Pacific Beach; Midway - Pacific Highway; Mission Beach; Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Jaro, Janice
Duration:	2012 - 2022		619-533-3851
Improvement Type:	Expansion		jjaro@sandiego.gov

Description: Replacement of approximately 7.8 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to provide water supply reliability to Pacific Beach by replacing a 73-year-old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$1.7 million due to unforeseen site conditions.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Water Utility - CIP Funding Source	700010	\$ 34,919,679	\$ 5,190,763	\$ 1,656,490	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,766,933
Total		\$ 34,919,679	\$ 5,190,763	\$ 1,656,490	\$ -	\$ 41,766,933						

Public Utilities

Pipeline Rehabilitation / AJA00002

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 decreased by \$835,010 due to updates to the schedule of sub-projects. Additionally, \$4.0 million was allocated by City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Muni Sewer Utility - CIP Funding Source	700008	\$ 85,878,622	\$ 37,914,638	\$ 11,867,986	\$ -	\$ 936,385	\$ -	\$ 7,909,749	\$ 17,475,198	\$ -	\$ -	\$ 161,982,579
Total		\$ 85,878,622	\$ 37,914,638	\$ 11,867,986	\$ -	\$ 936,385	\$ -	\$ 7,909,749	\$ 17,475,198	\$ -	\$ -	\$ 161,982,579

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 decreased by \$2.2 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Water Utility - CIP Funding Source	700010	\$ 952,068	\$ 897,931	\$ 1,200,000	\$ -	\$ 878,146	\$ 767,179	\$ 790,975	\$ -	\$ -	\$ -	\$ 5,486,300
Total		\$ 952,068	\$ 897,931	\$ 1,200,000	\$ -	\$ 878,146	\$ 767,179	\$ 790,975	\$ -	\$ -	\$ -	\$ 5,486,300

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Bldg - MWWDD - Pump Stations

Council District:	2	Priority Score:	90
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Choi, Jong
Duration:	2011 - 2023		619-533-5493
Improvement Type:	Expansion		jchoi@sandiego.gov

Description: This project improves the reliability of Pump Station 2 and provides the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. This project also provides the required building upgrades (ADA compliant restrooms and offices). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The total project cost increased by \$3.5 million due to extended Design Consultant and Construction Management's contracts.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Metro Sewer Utility - CIP Funding Source	700009	\$ 52,245,051	\$ 7,336,014	\$ 12,955,568	\$ 3,475,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 76,011,633
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 52,309,217	\$ 7,336,014	\$ 12,955,568	\$ 3,475,000	\$ -	\$ 76,075,800					

Public Utilities

Pump Station Restorations / ABP00001

Bldg - MWWWD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 increased by \$2.2 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025		
Historical Fund	X999	\$ 40,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,008
Muni Sewer Utility - CIP Funding Source	700008	7,909,707	1,931,800	2,800,000	-	367,553	896,178	5,486,277	5,345,631	-	24,737,146
Total		\$ 7,949,715	\$ 1,931,799	\$ 2,800,000	\$ -	\$ 367,553	\$ 896,178	\$ 5,486,277	\$ 5,345,631	\$ -	\$ 24,777,154

Public Utilities

PURE Water Program / ALA00001

Potable Reuse

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dorman, Amy
Duration:	2015 - 2040		858-614-5504
Improvement Type:	New		adorman@sandiego.gov

Description: The Pure Water Program will be implemented in two phases. This annual allocation provides funding for Phase I of the Program and it includes the design and construction of several facilities including a 30 million gallons per day (mgd) Pure Water Facility, expansion of the existing North City Water Reclamation Plant from 30 mgd to 52 mgd, 30 mgd Pure Water Pump Station and Conveyance system to deliver pure water to Miramar Reservoir, and a 37 mgd pump station and forcemain on Morena Blvd, which will convey additional wastewater from the central area of San Diego to the North City Water Reclamation Plant. The Phase I project will also include an upgrade to the MBC Facility. The capacity and location of the Phase II Pure Water project will be determined once Phase II Pure Water Program validation is complete.

Justification: This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply.

Operating Budget Impact: The operating budget impact reflects the staffing and non-personnel expenditures required to bring the Pure Water Facilities online for continued operations and maintenance. As the project develops and progresses additional operating budget impacts will be identified.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: While the annual project cost for Fiscal Year 2021 decreased by \$456.8 million due to AGC litigation, the overall program costs have increased due to revised projections at design completion and an updated review of the plans, specifications, and schedules by the project's construction management consultants. Additionally, \$9.3 million was de-appropriated by City Council in Fiscal Year 2020 Mid-Year Monitoring action. There have been costs added for the relocation of SDG&E utilities.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Metro SDG&E Utility Relocation	700104	\$ 7,527,418	\$ -	\$ -	\$ 28,446,868	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,974,287
Metro Sewer Utility - CIP Funding Source	700009	56,968,371	257,235,263	-	-	157,345,237	167,788,058	69,877,754	28,032,289	-	-	737,246,972
Water SDG&E Utility Relocation	700105	11,395,096	-	-	19,307,663	-	-	-	-	-	-	30,702,759
Water Utility - CIP Funding Source	700010	64,573,206	243,129,285	-	-	198,275,307	208,935,444	148,928,913	68,659,189	2,244,947	-	934,746,291
Total		\$ 140,464,091	\$ 500,364,548	\$ -	\$ 47,754,531	\$ 355,620,544	\$ 376,723,502	\$ 218,806,667	\$ 96,691,478	\$ 2,244,947	\$ -	\$ 1,738,670,309

Operating Budget Impact

Department - Fund		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025
Public Utilities - METRO SEWER UTILITY	FTEs	0.00	0.00	0.00	8.67	8.67
Public Utilities - METRO SEWER UTILITY	Total Impact \$	40,000	-	800,000	9,949,900	31,171,253
Public Utilities - WATER UTILITY OPERATING	FTEs	5.00	12.00	15.00	44.33	44.33
Public Utilities - WATER UTILITY OPERATING	Total Impact \$	671,667	1,513,220	2,792,856	18,815,731	42,118,880

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Reclaimed Water System - Pipelines

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Expansion		tphung@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Schedule: Projects will be scheduled on a priority basis.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2021.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY			
Water Utility - CIP Funding Source	700010	\$ 18,908	\$ 67,990	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 86,899
Total		\$ 18,908	\$ 67,990	\$ -	\$ -	\$ 86,899							

Public Utilities

Recycled Water Tank Modifications / S12014

Reclaimed Water System - Reservoirs

Council District:	5 8	Priority Score:	90
Community Planning:	Scripps Miramar Ranch; Rancho Peñasquitos; Tijuana River Valley	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita 619-533-5406 pammerlahn@sandiego.gov
Duration:	2014 - 2022		
Improvement Type:	Expansion		

Description: This project provides three recycled water tank drain modifications to comply with new regulatory requirements. The three tanks being modified: 9 million gallon Miramar Recycled Water Tank, 3 million gallon Black Mountain Ranch Tank, and .75 million gallon South Bay Reclamation Tank.

Justification: This project is needed in order to comply with the latest regulatory requirements of the Regional Water Quality Control Board that recycled water be drained to the sewer system rather than the storm drain system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Scripps Miramar Ranch, Rancho Peñasquitos, and Tijuana River Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Design and construction began in Fiscal Year 2016 and are anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY			
Water Utility - CIP Funding Source	700010	\$ 1,394,943	\$ 105,056	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
Total		\$ 1,394,943	\$ 105,056	\$ -	\$ -	\$ 1,500,000							

Public Utilities

SBWR Plant Demineralization / S00310

Bldg - MWWd - Treatment Plants

Council District:	8	Priority Score:	77
Community Planning:	Tijuana River Valley	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2013 - 2021		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project provides demineralization of reclaimed water using the Electrodialysis Reversal (EDR) process. The project relocated two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The majority of reclaimed water is used for irrigation. Demineralization reduces the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2020.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021. This project is anticipated to be closed by the end of the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2022	FY 2023	FY 2024			FY 2025
Metro Sewer Utility - CIP Funding Source	700009	\$ 5,409,681	\$ 563,614	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,295
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
Total		\$ 5,410,080	\$ 563,614	\$ -	\$ -	\$ 5,973,695						

Public Utilities

Sewer CIP Emergency Reserve / ABT00007

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rashid, Surraya
Duration:	2010 - 2040		858-654-4112
Improvement Type:	Betterment		srashid@sandiego.gov

Description: This project is an emergency capital reserve intended to be used for emergency capital needs.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024			FY 2025
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Muni Sewer Utility - CIP Funding Source	700008	1,361,029	5,638,971	-	-	-	-	-	-	-	7,000,000
Total		\$ 1,361,029	\$ 10,638,970	\$ -	\$ -	\$ 12,000,000					

Public Utilities

Sewer Main Replacements / AJA00001

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 increased by \$23.1 million due to updates to the schedule of sub-projects. Additionally, \$8.8 million was allocated by City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action, and \$2.0 million was de-appropriated in the Fiscal Year 2020 Year-End CIP Budget Monitoring action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Historical Fund	X999	\$ 4,557,770	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,557,770
Muni Sewer Utility - CIP Funding Source	700008	184,487,497	64,915,605	55,904,294	-	53,319,274	53,020,177	44,544,012	44,375,596	-	-	500,566,455
Municipal Sewer Revenue Fund	700000	695,946	-	-	-	-	-	-	-	-	-	695,946
Total		\$ 189,741,213	\$ 64,915,604	\$ 55,904,294	\$ -	\$ 53,319,274	\$ 53,020,177	\$ 44,544,012	\$ 44,375,596	\$ -	\$ -	\$ 505,820,171

Public Utilities

South Mission Valley Trunk Sewer Ph II / S21002

Wastewater - Collection Sys - Trunk Swr

Council District:	7	Priority Score:	83
Community Planning:	Mission Valley	Priority Category:	Medium
Project Status:	New	Contact Information:	Phung, Tung
Duration:	2021 - 2026		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This project replaces approximately 1,800 Linear Feet (LF) of 24-inch with new 27-inch sewer mains, 800 LF of 24-inch with new 36-inch sewer mains, 6,900 LF of 27-inch with new 36-inch sewer mains, and installs new sewer mains of approximately 3,700 LF of 10-inch, 300 LF of 15-inch and 100 LF of 18-inch. Total miles are 2.6 and mains range from 15-inch to 36-inch.

Justification: This project is needed for inadequate capacity and potential sewer overflows.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. Construction is scheduled to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: This is a newly published project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024					
Muni Sewer Utility - CIP Funding Source	700008	\$ -	\$ -	\$ 100,000	\$ -	\$ 1,000,000	\$ 2,500,000	\$ 7,000,000	\$ 2,400,000	\$ 1,000,000	\$ -	\$ 14,000,000	
Total		\$ -	\$ -	\$ 100,000	\$ -	\$ 1,000,000	\$ 2,500,000	\$ 7,000,000	\$ 2,400,000	\$ 1,000,000	\$ -	\$ 14,000,000	

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for rehabilitation, upgrades, and improvement projects at reservoirs, dams, and standpipes to improve operations and extend their service life.

Justification: The existing reservoirs, dams, and standpipes in the water system have deteriorated and need to be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$1.6 million was allocated by City Council in the Fiscal Year 2020 Year-End CIP Budget Monitoring action. The annual project cost for Fiscal Year 2021 decreased by \$6.6 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025		
Grant Fund-Enterprise-State	710001	\$ 2,555,158	\$ (658)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,554,500
Water Utility - CIP Funding Source	700010	11,747,811	10,849,094	3,261,000	-	10,412,249	18,566,778	17,620,807	-	-	72,457,738
Water Utility Operating Fund	700011	35,430	-	-	-	-	-	-	-	-	35,430
Total		\$ 14,338,398	\$ 10,848,434	\$ 3,261,000	\$ -	\$ 10,412,249	\$ 18,566,778	\$ 17,620,807	\$ -	\$ -	\$ 75,047,667

Public Utilities

Tecolote Canyon Trunk Sewer Improvement / S15020

Wastewater - Collection Sys - Trunk Swr

Council District:	2 6 7	Priority Score:	84
Community Planning:	Clairemont Mesa; Linda Vista	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Salem, Nicole
Duration:	2015 - 2026		619-533-7443
Improvement Type:	Replacement - Rehab		nsalem@sandiego.gov

Description: This project upsizes approximately 3.3 miles of existing 15 to 21-inch vitrified clay (VC) sewer pipe to new 18 to 30 inch PVC in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.42 miles of existing 15-inch VC sewer pipe. An access path is also being designed and constructed as part of the project.

Justification: Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: \$6.0 million was de-appropriated by the City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 1,864,264	\$ 315,735	\$ 2,000,000	\$ -	\$ 16,000,000	\$ 14,820,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000,000
Total		\$ 1,864,264	\$ 315,735	\$ 2,000,000	\$ -	\$ 16,000,000	\$ 14,820,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000,000

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Bldg - Water - Pump Stations

Council District:	7	Priority Score:	96
Community Planning:	Tierrasanta	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2010 - 2022		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (mgd), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station, and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016.

Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$450,000 due to costs associated with construction operations extending beyond the original schedule due to unforeseen conditions. Additionally, \$200,000 was allocated, by City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action, and \$60,000 was allocated in the Fiscal Year 2020 Year-End CIP Budget Monitoring action. The project cost and schedule have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 15,289,703	\$ 804,292	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,283,996
Total		\$ 15,289,703	\$ 804,292	\$ 190,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,283,996

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District:	3	Priority Score:	93
Community Planning:	Uptown; North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2011 - 2022		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including tunneling at State Route 163.

Justification: This project will replace the existing deteriorated cast iron pipe. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015.

Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$350,000 due to the SR 163 bridge crossing changes in scope and additional Caltrans requirements which was allocated by City Council in the Fiscal Year 2020 Year-End CIP Budget Monitoring action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 26,298,822	\$ 1,120,973	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,419,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	130,204
Total		\$ 26,429,026	\$ 1,120,973	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,550,000

Public Utilities

University Heights Reservoir Rehabilitation / S20002

Bldg - Water - Reservoirs/Dams

Council District:	3	Priority Score:	94
Community Planning:	North Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Aberra, Nitsuh
Duration:	2020 - 2025		619-533-3167
Improvement Type:	Replacement		naberra@sandiego.gov

Description: Install Supervisory Control and Data Acquisition (SCADA) and instruments, install valves, update the Valve Building, install mixing appurtenance, and fix structural issues with reservoir.

Justification: The Reservoir needs repairs to remain in service, the yard-piping needs to be reconfigured to connect to the proposed Otay 1st and 2nd Pipelines West of Highland Avenue Project, and address water quality issues.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the North Park Community Plan and is in compliance with the City's General Plan.

Schedule: Design is scheduled to begin in 2021 and is anticipated to be completed in 2022. Construction is scheduled to begin in 2022 and is anticipated to be completed in 2024.

Summary of Project Changes: The project schedule has been revised for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024					
Water Utility - CIP Funding Source	700010	\$ 63,502	\$ 936,497	\$ 1,000,000	\$ -	\$ 4,400,000	\$ 7,300,000	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ 18,200,000
Total		\$ 63,502	\$ 936,497	\$ 1,000,000	\$ -	\$ 4,400,000	\$ 7,300,000	\$ 4,500,000	\$ -	\$ -	\$ -	\$ -	\$ 18,200,000

Public Utilities

Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the repair and replacement of municipal and metropolitan sewers in need of emergency repairs.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal and Metropolitan Sewer System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Historical Fund	X999	\$ 552,840	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 552,840
Muni Sewer Utility - CIP Funding Source	700008	8,326,642	143,343	-	-	-	-	-	-	-	-	8,469,985
Municipal Sewer Revenue Fund	700000	28,390	-	-	-	-	-	-	-	-	-	28,390
Total		\$ 8,907,872	\$ 143,342	\$ -	\$ 9,051,215							

Public Utilities

Upas St Pipeline Replacement / S11022

Water - Distribution Sys - Distribution

Council District:	2 3	Priority Score:	93
Community Planning:	Uptown; Greater North Park; Midway - Pacific Highway	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita 619-533-5406 pammerlahn@sandiego.gov
Duration:	2011 - 2023		
Improvement Type:	Replacement		

Description: This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

Justification: This project will replace the existing deteriorated cast iron pipe. The new pipeline will improve supply reliability and water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost decreased by \$208,340 due to funds being transferred to the O&M budget for a revegetation agreement. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2022	FY 2023	FY 2024			FY 2025
PFFA-Water Rev Bonds Series 2016A	700095	\$ 2,440,361	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,440,361
Water Utility - CIP Funding Source	700010	32,781,423	2,053,099	-	-	-	-	-	-	-	-	34,834,522
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
Total		\$ 35,334,887	\$ 2,053,098	\$ -	\$ -	\$ 37,387,986						

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Water - Distribution Sys - Distribution

Council District:	2	Priority Score:	90
Community Planning:	Pacific Beach	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Sleiman, Alexander
Duration:	2013 - 2022		619-533-7588
Improvement Type:	Expansion		asleiman@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes. This project also installs curb ramps and paving due to modifications to a pressure reducing station.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Predesign began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Design and Construction of phase 1 began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Design and Construction of phase 2 began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Design and Construction of phase 3 began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design and Construction of phase 4 began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The total project cost increased by \$280,000 due to a scope change and additional tasks to complete the project. Additionally, \$200,000 was allocated by City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action, and \$80,000 was allocated in the Fiscal Year 2020 Year-End CIP Budget Monitoring action. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated										
Water Utility - CIP Funding Source	700010	\$ 15,824,322	\$ 2,375,069	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,199,392
Total		\$ 15,824,322	\$ 2,375,069	\$ -	\$ 18,199,392										

Public Utilities

Water CIP Emergency Reserve / ABT00008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rashid, Surraya
Duration:	2010 - 2040		858-654-4112
Improvement Type:	Betterment		srashid@sandiego.gov

Description: This annual allocation provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated										
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Water Department Security Upgrades / S00050

Bldg - Operations Facility / Structures

Council District:	Citywide	Priority Score:	N/A
Community Planning:	Citywide	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2001 - 2024		858-292-6425
Improvement Type:	Betterment		tphung@sandiego.gov

Description: This project provides for the design and installation of miscellaneous security systems at various facilities.

Justification: This project provides for the deterrence, detection, and apprehension of unauthorized personnel in order to maintain a safe and secure water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Implementation began in Fiscal Year 2001 and will continue through Fiscal Year 2021.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 increased by \$1 million due to updates to the schedule of sub-projects. It is anticipated that this project will be closed and moved to the appropriate annual during the Fiscal Year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con	Appn	FY 2021	FY 2021					Unidentified Funding	Project Total
						Anticipated	FY 2022	FY 2023	FY 2024	FY 2025		
Historical Fund	X999	\$ 4,468,272	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,468,272
Water Utility - CIP Funding Source	700010	1,046,426	2,019,377	1,000,000	-	-	-	-	-	-	-	4,065,803
Water Utility Operating Fund	700011	30,986	-	-	-	-	-	-	-	-	-	30,986
Total		\$ 5,545,684	\$ 2,019,377	\$ 1,000,000	\$ -	\$ 8,565,061						

Public Utilities

Water Main Replacements / AKB00003

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 increased by \$8.7 million due to updates to the schedule of sub-projects. Additionally, \$20.8 million was allocated by City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action, and \$4.5 million was allocated by City Council in the Fiscal Year 2020 Year-End CIP Budget Monitoring action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 399,847	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 399,847
PFFA-Water Rev Bonds Series 2016A	700095	2,953,284	-	-	-	-	-	-	-	-	-	2,953,284
Water SDG&E Utility Relocation	700105	3,191,620	-	-	7,436,760	-	-	-	-	-	-	10,628,380
Water Utility - CIP Funding Source	700010	277,008,445	87,192,564	78,535,744	-	69,159,892	79,760,385	58,827,303	60,859,608	-	-	711,343,941
Water Utility Operating Fund	700011	195,124	-	-	-	-	-	-	-	-	-	195,124
Total		\$ 283,748,321	\$ 87,192,563	\$ 78,535,744	\$ 7,436,760	\$ 69,159,892	\$ 79,760,385	\$ 58,827,303	\$ 60,859,608	\$ -	\$ -	\$ 725,520,577

Public Utilities

Water Pump Station Restoration / ABJ00001

Bldg - Water - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 decreased by \$855,440 due to updates to the schedule of sub-projects. Additionally, \$600,000 was allocated by City Council in the Fiscal Year 2020 Mid-Year CIP Budget Monitoring action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
Water Utility - CIP Funding Source	700010	\$ 18,903,919	\$ 6,238,132	\$ 800,000	\$ -	\$ 2,467,297	\$ 6,571,229	\$ 14,219,036	\$ -	\$ -	\$ -	\$ 49,199,614
Water Utility Operating Fund	700011	37,509	-	-	-	-	-	-	-	-	-	37,509
Total		\$ 18,941,428	\$ 6,238,132	\$ 800,000	\$ -	\$ 2,467,297	\$ 6,571,229	\$ 14,219,036	\$ -	\$ -	\$ -	\$ 49,237,123

Public Utilities

Water SCADA Upgrade Phase I / S21001

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	99
Community Planning:	Citywide	Priority Category:	High
Project Status:	New	Contact Information:	Dadachanji, Chisti
Duration:	2021 - 2026		858-654-4493
Improvement Type:	Replacement		pdadachanji@sandiego.gov

Description: This project will replace and upgrade the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water system.

Justification: The current system is over 20 years old and obsolete. The new system will enhance monitoring and control capabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2021 and construction is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: This is a newly published project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					Future FY	Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024				FY 2025
Water Utility - CIP Funding Source	700010	\$ -	\$ -	\$ 500,000	\$ -	\$ 1,200,000	\$ 4,000,000	\$ 8,000,000	\$ 2,000,000	\$ 400,000	\$ -	\$ 16,100,000
Total		\$ -	\$ -	\$ 500,000	\$ -	\$ 1,200,000	\$ 4,000,000	\$ 8,000,000	\$ 2,000,000	\$ 400,000	\$ -	\$ 16,100,000

Public Utilities

Water Treatment Plants / ABI00001

Bldg - Water - Treatment Plants

Council District:	5 7 Non City	Priority Score:	Annual
Community Planning:	Scripps Miramar Ranch; Navajo; Non City	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2013 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance under the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2021 decreased by \$246,192 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Water Utility - CIP Funding Source	700010	\$ 543,741	\$ 2,226,224	\$ -	\$ -	\$ 2,327,448	\$ 2,725,967	\$ 11,492,772	\$ -	\$ -	\$ -	\$ 19,316,153
Total		\$ 543,741	\$ 2,226,224	\$ -	\$ -	\$ 2,327,448	\$ 2,725,967	\$ 11,492,772	\$ -	\$ -	\$ -	\$ 19,316,153

Real Estate Assets - Facilities Services



Page Intentionally Left Blank

Real Estate Assets - Facilities Services

The Real Estates Assets Department (READ) - Facilities Services Division provides repair, modernization, and improvement services to over 1,700 municipal facilities encompassing nine million square feet of floor space.

The Facilities CIP projects include minor and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements, compliance with the Americans with Disabilities Act (ADA), and other facilities improvements. READ - Facilities Services CIP is funded by a variety of sources including, deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, Developer Impact Fees, and federal grants.

2020 CIP Accomplishments

The following projects were completed in Fiscal Year 2020:

- Parkade Elevator Modernization Project
- Mira Mesa Epicentre Improvements
- Civic Theatre Water Line Emergency Repair
- ADA Accessibility Improvements Group IV
- Tierrasanta Recreation Center Roof & Heating, Ventilation, and Air Conditioning (HVAC)
- San Diego Fire Department Training Asbestos Tile Abatement
- Carmel Creek Park Comfort Station ADA Improvements
- La Jolla Recreation Center Electrical Upgrades Phase II

2021 CIP Goals

The following projects are anticipated to be completed in the coming Fiscal Year:

- Canyonside Community Park HVAC System
- Tierrasanta Pool Stairway Replacement
- San Diego Central Library – Boiler Replacement
- Pacific Beach Library & HVAC Replacement



Page Intentionally Left Blank

Real Estate Assets - Facilities Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
City Facilities Improvements / ABT00001	\$ 29,833,678	\$ 875,000	\$ 69,111,123	\$ 99,819,801
Palm Avenue Transitional Housing / S18003	6,500,000	-	-	6,500,000
Total	\$ 36,333,678	\$ 875,000	\$ 69,111,123	\$ 106,319,801



Page Intentionally Left Blank

Real Estate Assets - Facilities Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Kirby, Roy
Duration:	2010 - 2040		619-525-8501
Improvement Type:	Betterment		rkirby@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include improvements to roofs, heating, ventilation, air-conditioning, elevator replacements, adjacent parking lots, expansions and new facilities.

Justification: Several City-owned facilities are in need of repair or major improvements. High-priority repairs and City improvements will be completed with this allocation. Funding for this annual allocation will ensure City facilities remain safe and operable.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$1.3 million in a variety of funds were allocated to this project via the Fiscal Year 2020 Mid-Year CIP action. In Fiscal Year 2021, this project is requesting to add \$625,000 in San Diego Regional Parks Improvement Funds to replace the Air and Space Museum roof, and \$250,000 in the Junior Lifeguard Program Fund for ADA improvements to the Santa Clara junior lifeguard facility. In Fiscal Year 2021 there is an anticipated request of \$4,636,404 in financing for the modernization of Civic Center Plaza elevators.

- Financial Table on Next Page -

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024						
Antenna Lease Revenue Fund	200324	\$ -	\$ 75,167	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,167	
C.O.-Pueblo Land/Pol. Decentra	400006	71,143	-	-	-	-	-	-	-	-	-	-	71,143	
Canyonside Recreation Center	200746	-	200,000	-	-	-	-	-	-	-	-	-	200,000	
Capital Outlay Fund	400002	3,515,886	1,767,438	-	-	-	-	-	-	-	-	-	5,283,324	
Capital Outlay-Sales Tax	400000	18,812	-	-	-	-	-	-	-	-	-	-	18,812	
Centre City Contribution to City Tax Increment	200633	645,020	-	-	-	-	-	-	-	-	-	-	645,020	
CIP Contributions from General Fund	400265	3,077,895	1,553,880	-	-	-	-	-	-	-	-	-	4,631,775	
Deferred Maint Revenue 2009A-Project	400624	629	-	-	-	-	-	-	-	-	-	-	629	
Deferred Maintenance Revenue 2012A-Project	400848	90,318	-	-	-	-	-	-	-	-	-	-	90,318	
Downtown DIF (Formerly Centre City DIF)	400122	1,048,066	90,099	-	-	-	-	-	-	-	-	-	1,138,165	
Financing	9300	-	-	-	4,636,404	-	-	-	-	-	-	-	4,636,404	
Fire and Lifeguard Facilities Fund	200228	-	57	-	-	-	-	-	-	-	-	-	57	
General Fund	100000	-	-	-	-	-	-	-	-	-	-	-	-	
General Fund Commercial Paper Notes	400869	2,126,395	174,167	-	-	-	-	-	-	-	-	-	2,300,561	
Infrastructure Fund	100012	3,032,968	1,986,393	-	-	4,060,000	-	-	-	-	-	-	9,079,361	
Junior Lifeguard Program Fund	200373	-	-	250,000	-	-	-	-	-	-	-	-	250,000	
Linda Vista Urban Comm	400113	1,883	164,036	-	-	-	-	-	-	-	-	-	165,919	
Metro Sewer Utility - CIP Funding Source	700009	-	266,650	-	-	-	-	-	-	-	-	-	266,650	
Muni Sewer Utility - CIP Funding Source	700008	-	320,000	-	-	-	-	-	-	-	-	-	320,000	
NTC-TAB 2010A (TE) Proceeds	400697	-	54,007	-	-	-	-	-	-	-	-	-	54,007	
PFFA Lease Revenue Bonds 2015A-Projects	400859	105,771	-	-	-	-	-	-	-	-	-	-	105,771	
PFFA Lease Revenue Bonds 2015B-Project	400860	3,515,339	-	-	-	-	-	-	-	-	-	-	3,515,339	
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	16,355	-	-	-	-	-	-	-	-	-	-	16,355	
Public Safety Training Instructions Fund	200313	-	219,483	-	-	-	-	-	-	-	-	-	219,483	
PV Est-Other P & R Facilities	400221	301,295	19,394	-	-	-	-	-	-	-	-	-	320,689	
PV Est-Peñasquitos Library	400222	-	4,234	-	-	-	-	-	-	-	-	-	4,234	
Rancho Bernardo-Fac Dev Fund	400099	75,363	691,637	-	-	-	-	-	-	-	-	-	767,000	
Rancho Bernardo-Pk Dev Fund	400107	-	31,377	-	-	-	-	-	-	-	-	-	31,377	
Refuse Disposal CIP Fund	700040	30,549	1,969,451	-	-	-	-	-	-	-	-	-	2,000,000	
San Diego Regional Parks Improvement Fund	200391	799,173	697,710	625,000	-	300,000	-	-	-	-	-	-	2,421,883	
SD Unified School Dist-Cap Out	400003	468,807	31,193	-	-	-	-	-	-	-	-	-	500,000	
Torrey Hills Dev Agmt Fund	400209	39,609	422,679	-	-	-	-	-	-	-	-	-	462,288	
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	60,114,719	60,114,719	
Water Utility - CIP Funding Source	700010	-	113,350	-	-	-	-	-	-	-	-	-	113,350	
Total		\$ 18,981,275	\$ 10,852,402	\$ 875,000	\$ 4,636,404	\$ 4,360,000	\$ -	\$ 60,114,719	\$ 99,819,801					

Real Estate Assets - Facilities Services

Palm Avenue Transitional Housing / S18003

Bldg - Other City Facility / Structures

Council District:	8	Priority Score:	86
Community Planning:	Otay Mesa - Nestor	Priority Category:	High
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2018 - 2022		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project converts an existing motel building into a transitional housing community for the SMART Program.

Justification: SMART is an innovative program that provides homeless low-level misdemeanor offenders with housing, case management, job training, and other supportive services required to end the cycle of homelessness.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2018. Design started in Fiscal Year 2018 and was completed in Fiscal Year 2018. Construction was substantially completed in Fiscal Year 2020, and the project is anticipated to be closed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 6,373,089	\$ 126,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000
Total		\$ 6,373,089	\$ 126,910	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000

Real Estate Assets - Facilities Services

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
City Facilities Improvements / ABT00001	\$ 99,819,801	\$ 60,114,719	60.22 %	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements and adjacent parking lots. Funding for this annual allocation will ensure city facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total		\$ 60,114,719		

Storm Water



Page Intentionally Left Blank

Storm Water

The Stormwater Department's Capital Improvements Program provides for the installation and improvements of storm water drainage infrastructure and systems. The Department plans and programs improvements to storm water infrastructure, including installation of green infrastructure.

2020 CIP Accomplishments

In Fiscal Year 2020, the Transportation & Storm Water Department, in coordination with the Public Works Department, completed capital projects to improve storm drain infrastructure and meet pollution removal mandates.

The Department, in coordination with Public Works, completed construction of the following Storm Water projects in Fiscal Year 2020:

- 12362 Springhurst Dr. SD Emergency
- Bannock Ave Streetscape Enhancements
- Buena Vista St Storm Drain Emergency Repair
- Cardinal Road Emergency SD Replacement
- CMP Storm Drain Lining I
- Coolidge Street Storm Drain
- Hayes Ave Storm Drain
- Hector Ave Storm Drain Replacement
- Rue Chantemar Storm Drain Replacement
- Uptown Lining CMP SD
- Van Dyke Ave (4481) Storm Drain Replacement

2021 CIP Goals

The Stormwater Department is committed to improving storm drain infrastructure as flood risk management and installing green infrastructure to improve water quality. To improve storm drain infrastructure and meet pollution removal mandates, the Department, in coordination with Public Works, is scheduled to begin construction in Fiscal Year 2021 for the following Storm Water Project:

- Palm Avenue Storm Drain Replacement

In addition, the Department is scheduled to complete construction for flood risk management and green infrastructure projects in Fiscal Year 2021 including:

- Alamo, Salvation, 68th Street Basins LID
- Florida Drive SD Emergency



Page Intentionally Left Blank

Storm Water: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
Alta La Jolla Drive Drainage Repair PhII / S10001	\$ 6,206,105	\$ -	\$ -	\$ 6,206,105
Drainage Projects / ACA00001	97,384,235	1,000,000	534,838,442	633,222,677
Hayes Ave Storm Drain / S11002	1,399,100	-	-	1,399,100
Maple Canyon Storm Drain Upgrade / S20003	250,000	-	30,000,000	30,250,000
Watershed CIP / ACC00001	27,335,633	-	516,917,967	544,253,600
Total	\$ 132,575,073	\$ 1,000,000	\$ 1,081,756,409	\$ 1,215,331,482



Page Intentionally Left Blank

Storm Water

Alta La Jolla Drive Drainage Repair PhII / S10001

Drainage - Storm Drain Pipes

Council District:	1	Priority Score:	91
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud
Duration:	2009 - 2023		619-533-5232
Improvement Type:	Betterment		moriqat@saniego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013. However, the design plans and specifications had to be updated to comply with state and federal permits received in Fiscal Year 2014. Updated design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. A five-year maintenance and monitoring period is required by the project permits and is anticipated to be completed by Fiscal Year 2023.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Private & Others Contrib-CIP	400264	\$ 6,059,442	\$ 146,662	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105
Total		\$ 6,059,442	\$ 146,662	\$ -	\$ 6,206,105							

Storm Water

Drainage Projects / ACA00001

Drainage - Storm Drain Pipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2010 - 2040		858-541-4369
Improvement Type:	New		sdastgheibi@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed or undersized drainage facilities citywide.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc.). The Operations and Maintenance Section of the Storm Water Division regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: In Fiscal Year 2020, \$17.8 million was allocated via multiple Council Resolutions to support emergency drainage projects. Project description was updated for Fiscal Year 2021. TransNet Extension funding will be allocated to this project for Fiscal Years 2021 through 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,913,897	\$ 6,750,795	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,664,692
Capital Outlay-Sales Tax	400000	-	247	-	-	-	-	-	-	-	-	247
CIP Contributions from General Fund	400265	12,652,759	3,747,276	-	-	-	-	-	-	-	-	16,400,035
College Area	400127	224,551	75,449	-	-	-	-	-	-	-	-	300,000
Deferred Maint Revenue 2009A-Project	400624	372,673	-	-	-	-	-	-	-	-	-	372,673
Deferred Maintenance Revenue 2012A-Project	400848	3,507,213	-	-	-	-	-	-	-	-	-	3,507,213
Financing	9300	-	-	-	35,992,732	-	-	-	-	-	-	35,992,732
General Fund	100000	-	-	-	-	-	-	-	-	-	-	-
General Fund Commercial Paper Notes	400869	26,966,959	7,977,984	-	-	-	-	-	-	-	-	34,944,943
Infrastructure Fund	100012	3,357,238	3,032,199	-	-	-	-	-	-	-	-	6,389,437
Mid City Urban Comm	400114	37,934	100,675	-	-	-	-	-	-	-	-	138,609
Midway/Pacific Hwy Urban Comm	400115	132,120	1,390,488	-	-	-	-	-	-	-	-	1,522,608
Navajo Urban Comm	400116	537,872	1,302,748	-	-	-	-	-	-	-	-	1,840,619
North Park Urban Comm	400112	174,088	666,996	-	-	-	-	-	-	-	-	841,084
Pacific Beach Urban Comm	400117	750,000	-	-	-	-	-	-	-	-	-	750,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,771,010	-	-	-	-	-	-	-	-	-	6,771,010
PFFA Lease Revenue Bonds 2015B-Project	400860	6,429,849	-	-	-	-	-	-	-	-	-	6,429,849
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,299,755	-	-	-	-	-	-	-	-	-	4,299,755
Private & Others Contrib-CIP	400264	-	150,000	-	-	-	-	-	-	-	-	150,000
Skyline/Paradise Urb Comm	400119	13,626	12,790	-	-	-	-	-	-	-	-	26,416
TransNet (Prop A 1/2% Sales Tax)	400156	1,872	-	-	-	-	-	-	-	-	-	1,872
TransNet ARRA Exchange Fund	400677	275,233	-	-	-	-	-	-	-	-	-	275,233
TransNet Extension Congestion Relief Fund	400169	2,209,369	148,570	1,000,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	7,357,939
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	494,845,710	494,845,710
Uptown Urban Comm	400121	443,765	956,235	-	-	-	-	-	-	-	-	1,400,000
Total		\$ 71,071,784	\$ 26,312,450	\$ 1,000,000	\$ 35,992,732	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 494,845,710	\$ 633,222,676

Storm Water

Hayes Ave Storm Drain / S11002

Drainage - Storm Drain Pipes

Council District:	3	Priority Score:	41
Community Planning:	Uptown	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Guise, Jason
Duration:	2011 - 2022		619-533-4665
Improvement Type:	Replacement		jguise@sandiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

Justification: This project will alleviate frequent flooding during normal storm events because of the current undersized storm drain pipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2019. The Environmental report was protested, which delayed the project by one year. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Maintenance and monitoring began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022. Project is anticipated to close in Fiscal Year 2022.

Summary of Project Changes: In Fiscal Year 2020 total project cost increased by \$79,000 due to revised project costs. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 2,815	\$ 1,969	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,784
CIP Contributions from General Fund	400265	67,843	141,877	-	-	-	-	-	-	-	-	209,720
Deferred Maintenance Revenue 2012A-Project	400848	6,850	-	-	-	-	-	-	-	-	-	6,850
General Fund Commercial Paper Notes	400869	144,117	16,435	-	-	-	-	-	-	-	-	160,552
Infrastructure Fund	100012	107,448	-	-	-	-	-	-	-	-	-	107,448
PFFA Lease Revenue Bonds 2015B-Project	400860	160,645	-	-	-	-	-	-	-	-	-	160,645
TransNet Extension Congestion Relief Fund	400169	15,000	-	-	-	-	-	-	-	-	-	15,000
Uptown Urban Comm	400121	683,441	50,659	-	-	-	-	-	-	-	-	734,100
Total		\$ 1,188,160	\$ 210,939	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,399,100

Storm Water

Maple Canyon Storm Drain Upgrade / S20003

Drainage - Channels

Council District:	3	Priority Score:	86
Community Planning:	Centre City; Uptown	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Bose, Sheila
Duration:	2021 - 2029		619-533-4698
Improvement Type:	Replacement		sbose@sandiego.gov

Description: Project aims to realign and upgrade approximately 3,000 feet of existing drainage system between the San Diego Airport, a private industrial Facility, and Pacific Highway.

Justification: The existing alignment of the pipes prevents maintenance and repairs from occurring because a large portion of the system flows underneath a private property. The system is significantly undersized to convey the flow and sediment coming from the large connected tributary Maple Canyon watershed located upstream of the project which historically caused severe flooding in the project area resulting in significant property damage.

Operating Budget Impact: No additional maintenance costs are anticipated. The pipes will be relocated to the public Right of Way and enhanced; therefore, maintenance costs should be reduced for this system.

Relationship to General and Community Plans: This project is consistent with the Centre City and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: A feasibility study is scheduled to start in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023. The project design and construction schedule is dependent on the outcome of the feasibility study and will be determined in the future.

Summary of Project Changes: Project duration, description, and justification were updated for Fiscal Year 2021. Total project cost increased by \$30.0 million.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	30,000,000	30,000,000
Total		\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000,000	\$ 30,250,000

Storm Water

Watershed CIP / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Clairemont Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2010 - 2040		858-541-4369
Improvement Type:	Betterment		sdastgheibi@sandiego.gov

Description: This annual allocation provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from storm water before it enters the City's public waterways or to reuse the storm water and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Storm Water National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: In Fiscal Year 2020, City Council appropriated \$900,000 to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,014,899	\$ 87,361	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,102,261
CIP Contributions from General Fund	400265	5,874,873	1,515,851	-	-	-	-	-	-	-	-	7,390,724
Deferred Maintenance Revenue 2012A-Project	400848	828,055	-	-	-	-	-	-	-	-	-	828,055
Financing	9300	-	-	-	4,898,741	-	-	-	-	-	-	4,898,741
General Fund Commercial Paper Notes	400869	4,076,713	8,094,320	-	-	-	-	-	-	-	-	12,171,033
Grant Fund - State	600001	630,500	-	-	-	-	-	-	-	-	-	630,500
Infrastructure Fund	100012	613,941	89,860	-	-	-	-	-	-	-	-	703,801
PFFA Lease Revenue Bonds 2015A-Projects	400859	2,153,810	-	-	-	-	-	-	-	-	-	2,153,810
PFFA Lease Revenue Bonds 2015B-Project	400860	1,476,896	-	-	-	-	-	-	-	-	-	1,476,896
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	597,094	-	-	-	-	-	-	-	-	-	597,094
Rose & Tecolote Creek Water Quality	400631	183,284	-	-	-	-	-	-	-	-	-	183,284
SC-RDA Contribution to CIP Fund	200353	98,174	-	-	-	-	-	-	-	-	-	98,174
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	512,019,226	512,019,226
Total		\$ 17,548,240	\$ 9,787,392	\$ -	\$ 4,898,741	\$ -	\$ 512,019,226	\$ 544,253,600				

Unfunded Needs List

Storm Water

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Drainage Projects / ACA00001	\$ 633,222,677	\$ 494,845,710	78.15 %	This annual allocation provides for restructuring or replacing failed drainage facilities citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported drainage projects for the next five fiscal years based on condition assessments.
Watershed CIP / ACC00001	\$ 544,253,600	\$ 512,019,226	94.08 %	This annual allocation provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported watershed projects for the next five fiscal years.
Maple Canyon Storm Drain Upgrade / S20003	\$ 30,250,000	\$ 30,000,000	99.17 %	This project provides for realignment and abandonment of approximately 3,000 feet of existing 54-inch and 36-inch reinforced concrete pipe (RCP) with approximately 3,500 feet of new storm drains ranging from 4.5 feet to 8 feet (two barrels) in sizes. Sufficient funding to conduct a feasibility study. The majority of the estimated project cost is currently unfunded.
Total		\$ 1,036,864,936		

Sustainability



Page Intentionally Left Blank

The Department of Sustainability leads the implementation of the City's Climate Action Plan (CAP) which aims to achieve the greenhouse gas (GHG) reduction targets set forth by the State of California. The Department facilitates innovative efforts across multiple City departments to enhance economic, social and environmental sustainability. These efforts promote renewable electricity, water and energy efficiency, zero waste, bicycling, walking, transit, smart growth and land use, and resiliency measures.

The City's Climate Action Plan directs the Department to develop a Municipal Energy Strategy and Implementation Plan that will outline a path to achieve a 25% reduction in municipal energy consumption by 2035. The Department's CIP funds are dedicated to projects that deliver those energy use reductions and associated energy cost savings. Projects may include energy retrofits and retro-commissioning (RCx) for existing building systems such as heating, ventilation and air conditioning (HVAC), lighting, and associated controls, renewable energy technology such as solar photovoltaic and thermal systems, microgrids and battery storage to increase resiliency at critical facilities, and electric vehicle charging infrastructure.

2020 CIP Accomplishments

The Department continued to dedicate capital resources to reduce energy consumption in municipal facilities through the following projects:

- Continued the implementation of the Outdoor Lighting Upgrade and Smart Sensor Installation Project-Phase 1
- Released an RFP for the Outdoor Lighting Upgrade and Smart Sensor Installation Project-Phase 2
- Initiated RCx of mechanical control systems in the Civic Center Complex facilities
- Initiated the replacement of a chiller at the Point Loma Library

2021 CIP Goals

The Department of Sustainability will continue to improve the energy performance at City facilities in Fiscal Year 2021 through the following goals:

- Award and implementation of the Outdoor Lighting Upgrade and Smart Sensor Installation Project-Phase 2.
- Completion of the mechanical control systems RCx at the Civic Center Complex facilities
- Support completion of the chiller replacement at the Point Loma Library
- Begin implementation of energy projects identified in the Municipal Energy Strategy and Implementation Plan



Page Intentionally Left Blank

Sustainability: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
Citywide Energy Improvements / ABT00003	\$ 31,732,349	\$ -	\$ 1,500,000	\$ 33,232,349
Total	\$ 31,732,349	\$ -	\$ 1,500,000	\$ 33,232,349



Page Intentionally Left Blank

Sustainability

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chen, James Xiaowu
Duration:	2010 - 2040		858-627-3329
Improvement Type:	Betterment		xchen@sandiego.gov

Description: This annual allocation will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: There will be energy cost savings related to the energy efficiency projects for various City departments.

Relationship to General and Community Plans: These projects are consistent with applicable community plans, are in conformance with the City's General Plan, and help to implement the City's Climate Action Plan.

Schedule: Projects will be scheduled on a priority basis in accordance with the Municipal Energy Strategy Plan.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2022	FY 2023	FY 2024			FY 2025
Energy Conservation Program CIP Fund	200225	\$ 25,016	\$ 633,578	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 2,158,594
GEGF California Master Lease Agreement	400867	20,148,875	10,124,880	-	-	-	-	-	-	-	-	30,273,755
Infrastructure Fund	100012	-	800,000	-	-	-	-	-	-	-	-	800,000
Total		\$ 20,173,891	\$ 11,558,458	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ 33,232,349



Page Intentionally Left Blank

Transportation



Page Intentionally Left Blank

Transportation

The Transportation Department's Capital Improvements Program provides for the installation and improvement of various transportation infrastructure and systems. The Department plans and programs right-of-way capital improvement projects including resurfacing of asphalt streets, reconstruction of concrete streets and sidewalks, rehabilitation of bridges, construction of pedestrian, bicycle and vehicular improvements, and upgrading obsolete streetlight circuits.

2020 CIP Accomplishments

In Fiscal Year 2020, the Transportation & Storm Water Department, in coordination with the Public Works Department, completed capital projects including the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. Many of these projects help to reach Climate Action Plan goals. During Fiscal Year 2020, the City paved 53.1 miles and slurry sealed 123.9 miles of streets and replaced 1.8 mile of concrete streets.

Transportation projects that completed construction in Fiscal Year 2020 include:

- AC Overlay Group 1502
- AC Overlay Group 1511, JOC7
- AC Overlay Street Paving Group 1601
- Academy St & Catalina Blvd Sidewalks
- ADA S/W La Jolla Shore & Calle Corta
- Ash Street & Richmond Street Sidewalk
- Asphalt Resurfacing Group 1502 Option
- Asphalt Resurfacing Group 1704
- Balboa Avenue Corridor
- City Street Lights - 25 Locations
- Citywide Street Lights GF Group 15
- Coast Blvd Sea Cave Emergency Stabilization Project
- Concrete Street Panel Group 1501
- Concrete Street Panel Group 1601
- Elvira to Morena PI Relocation (S)
- Mid-Coast Corridor Transit Project PL(W)
- New Streetlights - 19 Locations
- Pacific Beach 3 SL Circuit Upgrade
- Sidewalk Replacement Group 1602
- SR163/Friars Road
- SR94/Euclid Av Interchange Phase 2
- Sunset Cliffs 3 SL Circuit Upgrade

In Fiscal Year 2020, the Department funded and programmed approximately 12,000 linear feet of new sidewalk, pedestrian countdown timers for 50 intersections, and 38 new streetlights throughout the City. Construction of the Downtown Mobility Cycle Track (separated bikeway) network continued and approximately 41 bike lane miles of striping plans were completed in Fiscal Year 2020.

During Fiscal Year 2020, as part of the Utilities Undergrounding Program, the Department:

- Installed approximately 102 street lights
- Resurfaced/slurry sealed approximately five miles of streets in project areas
- Installed approximately 132 curb ramps

2021 CIP Goals

The City has a goal of maintaining the average pavement Overall Condition Index (OCI) at 70. To reach this goal, in Fiscal Year 2021, the Department plans to repair 468 miles of streets. Additionally, the Department's goal is to

Transportation

complete 40 bike lane miles in coordination with the City's resurfacing contracts, fund and program 10,000 linear feet of new sidewalks, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.

Goals also include the establishment of new transportation projects including sidewalk and street light installations, street light circuit conversions, signal modifications, bridge rehabilitations, and the addition of bicycle facilities.

Transportation projects scheduled to begin construction in Fiscal Year 2021 include:

- 31st St & Market St School Traffic Signal
- 4th Ave & Date St Traffic Signal
- 54th-Market to Santa margarita Sidewalk
- 70th St-Alvarado to Saranac Sidewalk
- Abbot Street Series Circuit
- ADA S/W Group 4E College-Jamacha
- ADACA Woodman St-Cielo to Pagel PI Sidewalk
- Adams Avenue at 49th Street Splitter Islands
- Asphalt Resurfacing Group 1502 Option
- Asphalt Resurfacing Group 1702 (Option C)
- Citywide Street Lights Group 1602
- Citywide Street Lights Group 1701
- Citywide Street Lights Group 1702
- Concrete Street Panel Replacement - Coast Blvd
- Curb Ramp Improvement Group 1701
- El Cajon Bl-Highland to 58th Improv
- India St at West Palm St Hybrid Beacon
- Loma Palisades SL Series Circuit Conv
- Miramar Road I-805 Easterly Ramps
- National Avenue Complete Street
- Pacific Beach TS Interconnect Upgrade
- Plumosa Park Series Circuit Conversion
- Regional Arterial Guardrail Group 2
- Regional Arterial Guardrail Group 2a
- Rosecrans Street Median Improvements
- SD Mission Rd W/O Fairmount Ave Sidewalk S/S
- Signal Mods in Barrio Logan
- Street Reconstruction Group 1801
- University Avenue Complete Street Phase1

In Fiscal Year 2021, the Department's Utilities Undergrounding Program plans to:

- Install approximately 212 streetlights
- Resurface/slurry seal approximately nine miles of streets in project areas
- Install approximately 129 curb ramps

2021 Vision Zero Goals

The City also remains committed to the Vision Zero campaign to eliminate all traffic fatalities and severe injuries in San Diego by 2025. In Fiscal Year 2021, \$13.5 million has been allocated to promote the City's Vision Zero goals, including over \$4.7 million for bicycle facilities and \$2.5 million for new sidewalk installations.

Transportation

The allocation of funds to projects is listed below:

Bicycle Facilities

- Bike Counters Citywide: \$50,000
- Bike Racks Citywide: \$50,000
- Bike Striping Citywide: \$100,000
- Coastal Rail Trail (S00951): \$4,500,000

Medians

- Median Installation (AIG00001): \$500,000
 - Bacon Street Traffic Circles (New): \$50,000
 - Chatsworth Boulevard and Plumosa Drive Pedestrian Refuge Island (New): \$160,000
 - Foothill Boulevard and Loring Street Roundabout (New): \$70,000
 - Juniper Street and 6th Avenue Roundabout (New): \$100,000
 - Sixth Avenue and Nutmeg Pedestrian Refuge Island (B20089): \$60,000
 - Sixth Avenue and Palm Street Pedestrian Refuge Island (B20090): \$60,000

Roadway - Improvements

- Market St-47th St to Euclid Complete Street (S16061): \$2,000,000
- University Avenue Complete Street Phase 1 (S18001): \$625,000

Sidewalks

- New Walkways (AIK00001): \$2,500,000
 - 73rd Street and El Cajon Boulevard to Saranac Street (B18017): \$420,000
 - Genesee Avenue and Chateau Drive to Sauk Avenue Sidewalk (B15168): \$2,000,000
 - Wightman Street and Ogden to Shiloh Road Sidewalk (B18039): \$80,000

Streetlights

- Installation of City-Owned Streetlights (AIH00001): \$200,000
 - Citywide Street Lights Group 1702 (B17051): \$200,000

Traffic Calming

- Traffic Calming (AIL00001): \$500,000
 - 50th Street and El Cajon Boulevard HAWK (New): \$50,000
 - 58th Street and El Cajon Boulevard HAWK (New): \$50,000
 - Altadena Avenue and El Cajon Boulevard HAWK (New): \$50,000
 - Electronic Speed Signs 2 locations (New): \$30,000
 - Kettner Boulevard & Palm Street Hybrid Beacon (B18046): \$200,000
 - Rectangular Rapid Flashing Beacons with Curb Ramps 12 locations (New): \$120,000

Traffic Signals

- Traffic Signals – Citywide (AIL00004): \$1,000,000
 - 31st Street and National Avenue Traffic Signal (B17019): \$400,000
 - Division Street and Osbourn Street Traffic Signal (B15047): \$100,000
 - El Cajon Boulevard and Kansas Street Traffic Signal (B19060): \$500,000
- Traffic Signals Modification (AIL00005): \$1,500,000
 - Ash Street Signal Mods (B18069): \$600,000
 - Mid-City & Eastern Area Signal Mods (B17128): \$400,000
 - Signal Mods in Barrio Logan @ National & Sampson (B13010): \$100,000
 - Traffic Signal Upgrades Citywide FY14 (B14048) \$400,000



Page Intentionally Left Blank

Transportation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
5th Avenue Promenade / P21001	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000
Airway Road Improvements / P19007	10,000	-	-	10,000
Alvarado Road Realignment / P18007	1,000,000	-	-	1,000,000
Balboa Avenue Corridor Improvements / S00831	3,063,987	-	-	3,063,987
Bicycle Facilities / AIA00001	19,199,654	-	111,697,400	130,897,054
Bridge Rehabilitation / AIE00001	8,735,574	200,000	24,416,333	33,351,907
Bus Stop Improvements / AID00007	4,942	-	676,000	680,942
Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	3,424,316	-	-	3,424,316
Carmel Country Road Low Flow Channel / S00969	2,712,000	-	-	2,712,000
Carmel Mountain Road (T-5.2) / RD15002	3,394,721	-	-	3,394,721
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	1,774,058	-	-	1,774,058
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	7,085,000	-	-	7,085,000
Carmel Vly Rd E Wildlife Xing / RD20006	617,972	-	-	617,972
Carmel V Rd Widening (BMR-Cam Crisalida) / RD20005	1,031,015	-	-	1,031,015
Carroll Canyon Road Planning Study / P21000	-	800,000	-	800,000
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	20,768,154	-	-	20,768,154
Citrus & Conifer Reconstruction / P20002	300,000	-	-	300,000
City Heights Pedestrian Improvements / S15044	3,468,673	-	-	3,468,673
City Heights Sidewalks and Streetlights / S19005	1,000,000	-	-	1,000,000
Cmo Del Sur Wide-San Dieguito-Carmel Valley / RD20003	364,350	-	-	364,350
Cmo Del Sur Wildlife Xing(San Dieguito) / RD20004	623,392	-	-	623,392
Cmo San Bern (Nicole Rd E-City Limit) / RD20002	299,258	-	-	299,258
Coastal Rail Trail / S00951	5,043,422	4,500,000	15,500,000	25,043,422
Del Sol Boulevard-Central / S00858	5,529,194	-	-	5,529,194
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	11,631,797	-	26,317,594	37,949,391
Euclid Avenue & Home Improvements / S00886	1,032,740	-	-	1,032,740
Genesee Avenue Widen I-5 Crossing / S00839	22,587,667	-	-	22,587,667
Georgia Street Bridge Improvements / S00863	16,700,588	-	-	16,700,588
Guard Rails / AIE00002	2,533,559	-	1,266,700	3,800,259
Install T/S Interconnect Systems / AIL00002	9,215,604	-	123,840,400	133,056,004
Installation of City Owned Street Lights / AIH00001	6,431,712	1,563,897	176,840,400	184,836,009
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	2,250,000	-	-	2,250,000
Juan Street Concrete Street / S00602	8,354,843	-	-	8,354,843
La Jolla Village Drive-I-805 Ramps / S00857	23,974,536	-	-	23,974,536
La Media Road Improvements / S15018	15,283,238	-	27,416,762	42,700,000
Linda Vista/Genesee Intersection Improve / S00907	1,109,721	-	-	1,109,721
Market St-Euclid to Pitta-Improvements / S16022	592,500	-	4,976,600	5,569,100
Market Street-47th to Euclid-Complete Street / S16061	7,805,084	2,000,000	-	9,805,084
Median Installation / AIG00001	5,488,601	500,000	13,030,000	19,018,601
Miramar Road-I-805 Easterly Ramps / S00880	8,394,073	-	-	8,394,073
N Torrey Pines Rd Bridge/ Los Peñasquitos / S00935	14,760,652	-	300,000	15,060,652
New Walkways / AIK00001	17,541,377	2,500,000	88,850,000	108,891,377
Old Otay Mesa Road-Westerly / S00870	15,827,518	-	-	15,827,518
Otay Mesa Truck Route Phase 4 / S11060	16,829,298	-	9,330,702	26,160,000
Palm Avenue Interstate 805 Interchange / S00869	9,118,663	-	26,500,000	35,618,663
Palm Avenue Roadway Improvements / S00913	4,817,209	-	-	4,817,209
Park Boulevard At-Grade Crossing / S15045	5,755,948	-	21,000,000	26,755,948
Paseo Del Sur (Potomac Ridge Rd-CDS) / RD20008	1,466,809	-	-	1,466,809

Transportation

Project	Prior Fiscal Years	FY 2021 Adopted	Future Fiscal Years	Project Total
Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001	1,545,522	-	-	1,545,522
Playa del Sol Parkway / RD20000	3,120,000	-	-	3,120,000
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	3,050,055	-	-	3,050,055
Regents Rd Widening-Genesee to Executive / S00881	8,180,000	-	-	8,180,000
Rosecrans Street Corridor Improvements / S00830	1,398,325	-	-	1,398,325
Sea World Dr/I5 Interchange Improvement / S00888	1,090,538	-	119,072,571	120,163,109
Sidewalk Repair and Reconstruction / AIK00003	13,468,934	3,300,000	61,400,000	78,168,934
Siempre Viva Road Improvements / P19006	10,000	-	-	10,000
SR 163/Clairemont Mesa Blvd Interchange / S00905	18,346,435	-	-	18,346,435
SR 163/Friars Road / S00851	64,080,996	-	-	64,080,996
SR94/Euclid Av Interchange Phase 2 / S14009	6,569,800	-	-	6,569,800
State Route 56 Freeway Expansion / RD14000	22,983,843	-	100,596,000	123,579,843
Streamview Drive Improvements / S00864	4,449,951	-	-	4,449,951
Streamview Drive Improvements Phase 2 / S18000	2,701,799	-	11,860,401	14,562,200
Street Light Circuit Upgrades / AIH00002	3,413,928	1,000,000	22,300,000	26,713,928
Street Resurfacing and Reconstruction / AID00005	167,686,296	24,673,352	311,200,000	503,559,648
Torrey Meadows Drive Overcrossing / S10015	15,215,000	-	-	15,215,000
Torrey Pines Road Improvement Phase 2 / S15023	2,127,468	-	-	2,127,468
Torrey Pines Road Slope Restoration / S00877	4,597,720	-	-	4,597,720
Traffic Calming / AIL00001	6,729,238	500,000	8,516,000	15,745,238
Traffic Signals - Citywide / AIL00004	7,892,287	1,000,000	9,666,100	18,558,387
Traffic Signals Modification / AIL00005	8,476,272	1,500,000	12,011,000	21,987,272
University Avenue Complete Street Phase1 / S18001	1,878,140	625,000	4,469,580	6,972,720
University Avenue Mobility / S00915	9,277,310	-	-	9,277,310
Utilities Undergrounding Program / AID00001	70,676,518	10,000,000	40,000,000	120,676,518
Via de la Valle Widening / RD11001	8,739,946	-	1,690,298	10,430,244
Village Center Loop Rd-N Carmel Valley Rd / S19002	3,800,000	-	-	3,800,000
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	818,758	-	-	818,758
W Mission Bay Dr Bridge Over SD River / S00871	147,616,678	-	1,787,041	149,403,719
Ysabel Creek Road Repair / P19001	200,000	-	-	200,000
Total	\$ 929,095,178	\$ 56,162,249	\$ 1,376,527,882	\$ 2,361,785,309

Transportation – Preliminary Engineering Projects

5th Avenue Promenade

/ P21001

Priority Category: Medium

Priority Score: 54

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
Parking Meter District - Downtown	200489	\$ -	\$ -	\$ 1,500,000	\$ 1,500,000
Total		\$ -	\$ -	\$ 1,500,000	\$ 1,500,000

Airway Road Improvements

/ P19007

Priority Category: Medium

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Total		\$ 196	\$ 9,804	\$ -	\$ 10,000

Alvarado Road Realignment

/ P18007

Priority Category: Medium

Priority Score: 63

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
Developer Contributions CIP	200636	\$ 428,330	\$ 153,021	\$ -	\$ 581,351
Navajo Urban Comm	400116	340,623	78,026	-	418,649
Total		\$ 768,953	\$ 231,047	\$ -	\$ 1,000,000

Carroll Canyon Road Planning Study / P21000

Priority Category: High

Priority Score: 87

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
Mira Mesa - FBA	400085	\$ -	\$ -	\$ 800,000	\$ 800,000
Total		\$ -	\$ -	\$ 800,000	\$ 800,000

Citrus & Conifer Reconstruction

/ P20002

Priority Category: Low

Priority Score: 19

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
Infrastructure Fund	100012	\$ 7,281	\$ 292,719	\$ -	\$ 300,000
Total		\$ 7,281	\$ 292,719	\$ -	\$ 300,000

Transportation

Siempre Viva Road Improvements / P19006

Priority Category: Medium

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Total		\$ 196	\$ 9,804	\$ -	\$ 10,000

Ysabel Creek Road Repair / P19001

Priority Category: Medium

Priority Score: 61

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	Project
Infrastructure Fund	100012	\$ 69,647	\$ 130,353	\$ -	\$ 200,000
Total		\$ 69,647	\$ 130,353	\$ -	\$ 200,000

Transportation

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District:	2 6	Priority Score:	12
Community Planning:	Clairemont Mesa; Kearny Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2015 - 2021		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 805. The project will provide new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, bicycle facility improvements, and traffic calming measures through the corridor. The sidewalk improvement between Mount Culebra Avenue and Mount Everest Boulevard, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 805 have been completed. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median, and various pedestrian improvements.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering has been completed. Construction of the first phase was completed in Fiscal Year 2014. Due to project planning delays, design of the second phase was completed in Fiscal Year 2018. Construction of the second phase began in Fiscal Year 2019 and was substantially completed in Fiscal Year 2020. The warranty period is anticipated to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 41,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	41,000
SR 209 & 274 Coop with State	400633	2,924,877	98,111	-	-	-	-	-	-	-	-	3,022,987
Total		\$ 2,924,876	\$ 139,110	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,063,987

Transportation

Bicycle Facilities / AIA00001

Trans - Bicycle Facilities (All Class.)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hauser, Everett
Duration:	2010 - 2040		619-533-3012
Improvement Type:	New		erhauser@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class IV bike facilities that are capital in nature, throughout the City.

Justification: This project will provide funding for various capital bike facilities.

Operating Budget Impact: The facilities will be maintained by Street Division of the Transportation Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY		
Barrio Logan	400128	\$ -	\$ 410,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 410,000
CIP Contributions from General Fund	400265	40	308,294	-	-	-	-	-	-	-	-	308,333
Downtown DIF (Formerly Centre City DIF)	400122	4,729,315	8,370,685	-	-	-	-	-	-	-	-	13,100,000
Grant Fund - Federal	600000	229,240	62,282	-	-	-	-	-	-	-	-	291,522
Grant Fund - Other	600002	1,053,918	1,446,082	-	-	-	-	-	-	-	-	2,500,000
Grant Fund - State	600001	575,966	-	-	7,000,000	-	-	-	-	-	-	7,575,966
Infrastructure Fund	100012	41,238	208,762	-	-	-	-	-	-	-	-	250,000
Prop 42 Replacement - Transportation Relief Fund	200306	2	9,919	-	-	-	-	-	-	-	-	9,921
TransNet Extension Congestion Relief Fund	400169	622,480	1,131,431	-	-	-	-	-	-	-	-	1,753,912
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	104,697,400	104,697,400
Total		\$ 7,252,200	\$ 11,947,453	\$ -	\$ 7,000,000	\$ -	\$ 104,697,400	\$ 130,897,054				

Transportation

Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2040		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2020, City Council appropriated \$907,103 to support Bridge Rehabilitation projects. TransNet funding will be allocated to this project in Fiscal Year 2021 through Fiscal Year 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 404,863	\$ 114,758	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 519,622
Developer Contributions CIP	200636	15,607	684,393	-	-	-	-	-	-	-	-	700,000
Grant Fund - Federal	600000	1,738,249	355,606	-	355,606	31,567	1,368,674	-	-	8,903,993	-	12,753,695
Grant Fund - State	600001	314,734	114,527	-	-	-	-	-	-	-	-	429,261
Infrastructure Fund	100012	-	550,000	-	-	-	-	-	-	-	-	550,000
North Bay Redevelopment CIP Contribution Fund	200346	170,000	-	-	-	-	-	-	-	-	-	170,000
Prop 42 Replacement - Transportation Relief Fund	200306	477,655	55,767	-	-	-	-	-	-	-	-	533,422
TransNet (Prop A 1/2% Sales Tax)	400156	97,010	-	-	-	-	-	-	-	-	-	97,010
TransNet Extension Congestion Relief Fund	400169	2,146,328	473,145	200,000	-	200,000	200,000	200,000	200,000	-	-	3,619,473
TransNet Extension RTCI Fee	400174	260,434	762,496	-	-	-	-	-	-	-	-	1,022,930
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,956,493	12,956,493
Total		\$ 5,624,880	\$ 3,110,692	\$ 200,000	\$ 355,606	\$ 231,567	\$ 1,568,674	\$ 200,000	\$ 200,000	\$ 8,903,993	\$ 12,956,493	\$ 33,351,906

Transportation

Bus Stop Improvements / AID00007

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Puente, Edgar
Duration:	2010 - 2040		619-527-7527
Improvement Type:	Betterment		epuente@sandiego.gov

Description: This annual allocation will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement was extended through Fiscal Year 2024.

Justification: Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: \$4,700 was appropriated to this project in the Fiscal Year 2020 Mid-Year CIP action to support Bus Stop Improvement projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ -	\$ 4,942	\$ -	\$ -	\$ 106,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ -	\$ -	\$ 680,942
Total		\$ -	\$ 4,942	\$ -	\$ -	\$ 106,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ -	\$ -	\$ 680,942

Transportation

Camino del Sur Widening (CV Rd S. to SR-56) / RD19002

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2017 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for design and construction of the widening Camino Del Sur from Carmel Valley Road south to the SR-56 which completes the six-lane facility. This is project T-14 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Per the terms of an executed reimbursement agreement, the project began in Fiscal Year 2016 and is substantially complete. FBA credits totaling \$1,694,000 were previously given to the developer in Fiscal Years 2016 and 2017. Final cash reimbursement to the developer is anticipated to occur in Fiscal Year 2021 and the project is anticipated to close in Fiscal Year 2021. The schedule is dependent upon the project construction by the developer.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 3,424,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,424,316
Total		\$ -	\$ 3,424,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,424,316

Transportation

Carmel Country Road Low Flow Channel / S00969

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	41
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2012 - 2025		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project provides for raising the elevation of an existing bike path crossing over Carmel Creek.

Justification: This project will provide for relief of water pooling under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was scheduled to be completed in Fiscal Year 2013, but due to a revised project scope, preliminary engineering, which studied multiple alternatives with preliminary environmental analysis in order to improve the ponding conditions that occur on the existing bike path crossing over the Carmel Creek, was completed in Fiscal Year 2014. The project is being rescoped. Project cost and duration will be determined at a later date.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 529,743	\$ 2,182,256	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000
Total		\$ 529,743	\$ 2,182,256	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000

Transportation

Carmel Mountain Road (T-5.2) / RD15002

Trans - Roadway

Council District:	5 6	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2015 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of this roadway in Rancho Peñasquitos. This is Project T-5.2 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project has been constructed in several phases. The first two travel lanes from Sundance Avenue to Via Panacea were constructed by a developer. The current phases, adding two additional lanes, is also being constructed by developers pursuant to two reimbursement agreements. The Northern phase covers the additional two lanes from Sundance Avenue to SR-56 and is complete. The Southern phase covers the additional two lanes from the SR-56 to Via Panacea. This phase is also complete. Final cash reimbursement to developer is anticipated to occur in Fiscal Year 2021 and the project is anticipated to close in FY2021.

Summary of Project Changes: In Fiscal Year 2020, total project cost decreased by \$2,005,279 due to reduced project scope. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Torrey Highlands	400094	\$ 1,759,728	\$ 1,634,992	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,394,721
Total		\$ 1,759,728	\$ 1,634,992	\$ -	\$ 3,394,721							

Transportation

Carmel V Rd Widening (BMR-Cam Crisalida) / RD20005

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2016 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of the additional two lanes of Carmel Valley Rd. from Black Mountain Rd. east to Camino Crisalida. This is project T-25.3 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of this phase of the project began in Fiscal Year 2015 and is substantially complete. Previous reimbursement for 90% of the project cost was made in the form of FBA credits. Final reimbursement to the developer will be in cash, and is anticipated to be completed by the end of Fiscal Year 2021.

Summary of Project Changes: This is a new project to allow for final cash reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Black Mountain Ranch FBA	400091	\$ -	\$ 1,031,015	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,031,015
Total		\$ -	\$ 1,031,015	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,031,015

Transportation

Carmel Valley Rd 4/6 Lanes s of Street A / S00900

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Highlands; Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2004 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This reimbursement project provides for the design and construction of Carmel Valley Road from the Camino Santa Fe Interchange to Del Mar Heights Road as a six-lane facility within a 146-foot right-of-way transitioning to a four-lane facility within a 122-foot right-of-way (4,000 linear feet). The expanded right-of-way will permit widening of up to 24 additional feet for a future transit-oriented facility. In the interim, these two-lanes shall be landscaped and incorporated into the center median improvements. See Pacific Highlands Ranch Public Facilities Financing Plan Project T- 4.2.

Justification: Due to anticipated traffic volumes on Carmel Valley Road, the portion between SR-56 and Del Mar Heights Road will be constructed as a six-lane facility, in two phases, as required by the Transportation Phasing.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch (PHR) Public Facilities Financing Plan (PFFP) and is in conformance with the City's General Plan.

Schedule: Phase I was completed in Fiscal Year 2004. Phase II was completed in Fiscal Year 2017. Final cash reimbursement to the developer is anticipated to occur in Fiscal Year 2021 and the project is anticipated to close in FY2021.

Summary of Project Changes: The project description, justification, and schedule have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Pacific Highlands Ranch FBA	400090	\$ 5,400,407	\$ 1,684,592	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,085,000
Total		\$ 5,400,407	\$ 1,684,592	\$ -	\$ 7,085,000							

Transportation

Carmel Vly Rd E Wildlife Xing / RD20006

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2016 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of a large span bridge on Carmel Valley Road to provide for an open space linkage and accommodate a regional wildlife corridor. This is project T-27 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of this phase of the project began in Fiscal Year 2015 and is substantially complete. Previous reimbursement for 90% of the project cost was made in the form of FBA credits. Final reimbursement to the developer will be in cash, and is anticipated to be completed by the end of Fiscal Year 2021.

Summary of Project Changes: This is a new project to allow for final cash reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Black Mountain Ranch FBA	400091	\$ -	\$ 617,972	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 617,972
Total		\$ -	\$ 617,972	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 617,972

Transportation

Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2015 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of two additional travel lanes for Carmel Valley Road. The first increment occurred at each end of this reach to accommodate intersection requirements. The second increment extends the widening in the middle portion of this roadway to accommodate future transit use per the community plan. Timing of each increment of widening will be based on the transportation phasing plan. This is Project T-4.4 in the Torrey Highlands Public Facilities Financing Plan (PFFP) and Project T-22.2 in the Black Mountain Ranch PFFP.

Justification: This facility is required to accommodate traffic generated by new development in Torrey Highlands and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan and Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Final cash reimbursement to the developer is anticipated to occur in Fiscal Year 2021 and the project is anticipated to close in FY2021. The schedule is dependent upon the project construction by the developer.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,199,546	\$ 574,511	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,774,058
Total		\$ 1,199,546	\$ 574,511	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,774,058

Transportation

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

Trans - Bridge - Vehicular

Council District:	1 6	Priority Score:	73
Community Planning:	Mira Mesa; Torrey Pines	Priority Category:	High
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2000 - 2022		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

Justification: The Carroll Canyon Road extension project is necessary according to the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic is pushed to Mira Mesa Boulevard, which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was substantially completed in Fiscal Year 2018. Post-construction activity will continue through Fiscal Year 2021 to meet Caltrans requirements. The warranty period is anticipated to end in Fiscal Year 2022.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2021 to meet Caltrans requirements.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Historical Fund	X999	\$ 6,131,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,131,929
Mira Mesa - FBA	400085	2,133,976	173,901	-	-	-	-	-	-	-	-	2,307,877
Mitigation Funds for Carroll Canyon Road	400843	2,700,000	-	-	-	-	-	-	-	-	-	2,700,000
Torrey Pines - Urban Community	400133	149,522	478	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,478,347	-	-	-	-	-	-	-	-	-	9,478,347
Total		\$ 20,593,775	\$ 174,378	\$ -	20,768,153							

Transportation

City Heights Pedestrian Improvements / S15044

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	91
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Warranty	Contact Information:	Sutherlin, Robert
Duration:	2015 - 2021		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: This project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. The City Heights Pedestrian Improvement Projects includes improvement projects in the Colina Del Sol area and on East Euclid Avenue.

Justification: This project will advance the visions and goals of the community by improving public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements, and ADA pedestrian ramps; providing essential capital improvements for an area with a high percentage of low and moderate-income families, as well as, disabled persons who rely heavily on walking as a means of travel while helping to develop a cohesive and attractive walking system that provides links within the area and to surrounding neighborhoods.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2020. The project is scheduled to close in Fiscal Year 2021.

Summary of Project Changes: Total project cost decreased by \$313,125 due to project savings.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
99A(TE)Bonds(Oper)-City Hts	400308	\$ 19,372	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	19,372
CH-TAB 2010A (TE) Proceeds	400694	3,330,047	48,333	-	-	-	-	-	-	-	-	3,378,380
CH-TAB 2010B (T) Proceeds	400695	70,920	-	-	-	-	-	-	-	-	-	70,920
Total		\$ 3,420,339	\$ 48,333	\$ -	3,468,672							

Transportation

City Heights Sidewalks and Streetlights / S19005

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	91
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Sutherlin, Robert
Duration:	2018 - 2022		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: The City Heights Sidewalks and Streetlights project will provide for hardscape improvements mainly along East Euclid Avenue. The project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved.

Justification: This project will improve public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements, and ADA pedestrian ramps; providing essential capital improvements for the area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction are anticipated to begin in Fiscal Year 2021. The project is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY			
CH-TAB 2010A (TE) Proceeds	400694	\$ 47,361	\$ 791,327	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 838,689
CH-TAB 2010B (T) Proceeds	400695	86,940	74,371	-	-	-	-	-	-	-	-	-	161,311
Total		\$ 134,301	\$ 865,698	\$ -	\$ -	\$ 1,000,000							

Transportation

Cmo Del Sur Wide-San Dieguito-Carmel Valley / RD20003

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2003 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of the additional two lanes of Camino Del Sur from San Dieguito Rd. to Carmel Valley Rd. This is project T-10 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of this phase of the project began in Fiscal Year 2010 and is substantially complete. Previous reimbursement for 90% of the project cost was made in the form of FBA credits. Final reimbursement to the developer will be in cash, and is anticipated to be completed by the end of Fiscal Year 2021.

Summary of Project Changes: This is a new project to allow for final cash reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 364,350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 364,350
Total		\$ -	\$ 364,350	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 364,350

Transportation

Cmo Del Sur Wildlife Xing(San Dieguito) / RD20004

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2016 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of the additional width for the wildlife crossing under Camino Del Sur to allow for the widening of Camino Del Sur from San Dieguito Rd. to Carmel Valley Rd. This is project T-12 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of this phase of the project began in Fiscal Year 2016 and is substantially complete. Previous reimbursement for 90% of the project cost was made in the form of FBA credits. Final reimbursement to the developer will be in cash, and is anticipated to be completed by the end of Fiscal Year 2021.

Summary of Project Changes: This is a new project to allow for final cash reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Black Mountain Ranch FBA	400091	\$ -	\$ 623,392	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 623,392
Total		\$ -	\$ 623,392	\$ -	\$ 623,392							

Transportation

Cmo San Bern (Nicole Rd E-City Limit) / RD20002

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2013 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Camino San Bernardo as a two-lane collector from Nighthawk Lane and Nicole Ridge Road. This is project T-47.2 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction began in Fiscal Year 2013 and is substantially complete. Previous reimbursement for 90% of the project cost was made in the form of FBA credits. Final reimbursement to the developer will be in cash, and is anticipated to be completed by the end of Fiscal Year 2021.

Summary of Project Changes: This is a new project to allow for final cash reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 299,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 299,258
Total		\$ -	\$ 299,258	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 299,258

Transportation

Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	72
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2002 - 2026		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project is the Gilman Drive segment of the regional 40-mile bicycle corridor. The proposed alignment will follow Gilman Drive between La Jolla Village Drive and Interstate 5, installing a one-way protected cycle-track in each direction and a continuous sidewalk on the west side of the road.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental documents were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2016. The environmental and design phases are scheduled to be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021 and scheduled to be completed by Fiscal Year 2023. A two-year mitigation period will follow construction with project close-out expected in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021. Total project cost increased by \$575,323 due to revised construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Capital Outlay-Sales Tax	400000	\$ 17,468	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	17,468
Grant Fund - Federal	600000	1,550,163	-	-	-	-	-	-	-	-	-	1,550,163
Grant Fund - Other	600002	64,579	-	-	-	-	-	-	-	-	-	64,579
Prop A-(Bikeway)	400158	212,227	-	-	-	-	-	-	-	-	-	212,227
TransNet Extension Congestion Relief Fund	400169	1,240,116	1,958,868	4,500,000	-	15,500,000	-	-	-	-	-	23,198,984
Total		\$ 3,084,554	\$ 1,958,867	\$ 4,500,000	\$ -	\$ 15,500,000	\$ -	\$ 25,043,422				

Transportation

Del Sol Boulevard-Central / S00858

Trans - Roadway

Council District:	8	Priority Score:	51
Community Planning:	Otay Mesa	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2004 - 2023		619-533-3781
Improvement Type:	New		mashrafzadeh@sanidiego.gov

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector street and 2,000 linear feet of a four-lane collector street. Phase I will construct approximately 1,000 linear feet of new road west of Surfcrest Drive along the frontage of the new school. Phase II of this project will be constructed in a new project.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2014. A two-year maintenance period was completed in Fiscal Year 2016. Additional construction was completed in Fiscal Year 2019. An additional two-year maintenance period is anticipated to begin in Fiscal Year 2021 and will be completed in Fiscal Year 2023. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus. The schedule of Phase II will be represented in a future project.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024			
Otay Mesa Facilities Benefit Assessment	400856	\$ 441,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 441,000
Otay Mesa-West (From 39067)	400093	4,815,073	273,121	-	-	-	-	-	-	-	5,088,194
Total		\$ 5,256,073	\$ 273,121	\$ -	\$ 5,529,194						

Transportation

El Camino Real to ViaDeLaValle (1/2 mile) / S00856

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	53
Community Planning:	N Cty Future Urbanizing Area - Subarea 2	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2000 - 2031		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process for CEQA began in Fiscal Year 2007 and was completed in Fiscal Year 2017. NEPA was completed in Fiscal Year 2018. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022. Land acquisition is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. Construction is scheduled to begin in Fiscal Year 2023 and is anticipated to be substantially completed in Fiscal Year 2026. A five-year plant establishment and mitigation period is anticipated to begin after construction and is expected to be completed in Fiscal Year 2031. The project is anticipated to close out in Fiscal Year 2031.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
CIP Contributions from General Fund	400265	\$ -	\$ 2,621	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,621
Developer Contributions CIP	200636	513,648	1,137,706	-	-	-	-	-	1,110,000	-	-	2,761,354
Fairbanks Country Club-Fac Dev	400097	675,561	58,000	-	-	-	-	-	-	-	-	733,561
Grant Fund - Federal	600000	3,604,422	1,669,031	-	1,992,000	20,695,658	-	-	-	-	-	27,961,111
Pacific Highlands Ranch FBA	400090	121,454	674,846	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	-	157,000	-	-	-	-	-	-	-	-	157,000
Sub Area-2	400101	258,121	1,410,879	-	-	-	-	-	-	-	-	1,669,000
TransNet (Prop A 1/2% Sales Tax)	400156	511,851	-	-	-	-	-	-	-	-	-	511,851
TransNet Extension Congestion Relief Fund	400169	707,336	129,321	-	-	-	-	-	-	-	-	836,657
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	2,519,936	2,519,936
Total		\$ 6,392,393	\$ 5,239,403	\$ -	\$ 1,992,000	\$ 20,695,658	\$ -	\$ -	\$ 1,110,000	\$ -	\$ 2,519,936	\$ 37,949,391

Transportation

Euclid Avenue & Home Improvements / S00886

Trans - Roadway

Council District:	9	Priority Score:	N/A
Community Planning:	Mid-City: Normal Heights	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud
Duration:	2002 - 2021		619-533-5232
Improvement Type:	New		moriqat@sandiego.gov

Description: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: The landscape maintenance will be the responsibility of the landscape Maintenance Assessment District (MAD).

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Construction improvements were completed in Fiscal Year 2019. Landscaping began in 2019 and was completed in Fiscal Year 2020. The project is complete and will be closed by the end of the fiscal year.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 156,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	156,000
Mid City Urban Comm	400114	257,496	37,135	-	-	-	-	-	-	-	-	294,631
Private & Others Contrib-CIP	400264	19,500	-	-	-	-	-	-	-	-	-	19,500
RDA Contributions to City Heights Project Fund	200347	160,000	-	-	-	-	-	-	-	-	-	160,000
TransNet (Prop A 1/2% Sales Tax)	400156	402,609	-	-	-	-	-	-	-	-	-	402,609
Total		\$ 995,605	\$ 37,134	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,032,739

Transportation

Genesee Avenue Widen I-5 Crossing / S00839

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	44
Community Planning:	University	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	1999 - 2023		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The project schedule is managed by Caltrans. The environmental document was completed in Fiscal Year 2011. Land acquisition and design were completed in Fiscal Year 2014. Construction of the Genesee overcrossing and ramps began in Fiscal Year 2015 and has been extended to Fiscal Year 2023 due to additional safety improvements. Caltrans is funding most of the construction phase of this project. When combined with \$22.6 million of City funds, the total project cost is estimated to be \$94 million.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021 to include additional construction, funded by Caltrans.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 591,667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 591,667
North University City DIF	400849	2,765,000	-	-	-	-	-	-	-	-	-	2,765,000
North University City-FBA	400080	15,867,881	32,119	-	-	-	-	-	-	-	-	15,900,000
TransNet (Prop A 1/2% Sales Tax)	400156	101,927	-	-	-	-	-	-	-	-	-	101,927
TransNet Extension Congestion Relief Fund	400169	1,079,000	-	-	-	-	-	-	-	-	-	1,079,000
TransNet Extension RTCI Fee	400174	2,150,073	-	-	-	-	-	-	-	-	-	2,150,073
Total		\$ 22,555,547	\$ 32,119	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,587,667

Transportation

Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District:	3	Priority Score:	51
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	1999 - 2021		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and was substantially completed in Fiscal Year 2019. The warranty period will continue through Fiscal Year 2021.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 168,692	\$ 575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 169,267
Grant Fund - Federal	600000	12,668,964	138,823	-	-	-	-	-	-	-	-	12,807,787
Infrastructure Fund	100012	-	713,978	-	-	-	-	-	-	-	-	713,978
TransNet (Prop A 1/2% Sales Tax)	400156	452,435	-	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	2,418,715	87,406	-	-	-	-	-	-	-	-	2,506,121
Total		\$ 15,759,805	\$ 940,782	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,700,588

Transportation

Guard Rails / AIE00002

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fuentes, Julio
Duration:	2010 - 2040		619-533-3092
Improvement Type:	Replacement		jfuentes@sandiego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2020, City Council appropriated \$233,300 to support guard rail installation projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Actual	Anticipated	FY 2022	FY 2023	FY 2024			FY 2025
CIP Contributions from General Fund	400265	\$ -	\$ 1,847	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,847
General Fund Commercial Paper Notes	400869	180,050	269,950	-	-	-	-	-	-	-	-	450,000
Grant Fund - Federal	600000	641,818	179,482	-	-	819,900	-	-	-	-	-	1,641,200
Grant Fund - State	600001	181,076	-	-	-	-	-	-	-	-	-	181,076
Prop 42 Replacement - Transportation Relief Fund	200306	92,158	48,546	-	-	-	-	-	-	-	-	140,704
TransNet (Prop A 1/2% Sales Tax)	400156	363,631	-	-	-	-	-	-	-	-	-	363,631
TransNet Extension RTCI Fee	400174	176,894	398,106	-	-	-	-	-	-	-	-	575,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	446,800	446,800
Total		\$ 1,635,626	\$ 897,931	\$ -	\$ -	\$ 819,900	\$ -	\$ -	\$ -	\$ -	\$ 446,800	\$ 3,800,258

Transportation

Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Sadek, Mariana
Duration:	2010 - 2040		619-533-3002
Improvement Type:	Replacement		msadek@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: TransNet funding is anticipated to be allocated in Fiscal Years 2021 through 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024					
Belmont/Mission Beach Develop	400185	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
CIP Contributions from General Fund	400265	640,731	365,436	-	-	-	-	-	-	-	-	-	1,006,167
College Area	400127	-	110,000	-	-	-	-	-	-	-	-	-	110,000
Infrastructure Fund	100012	109,325	1,000	-	-	-	-	-	-	-	-	-	110,325
Lusk-Gen'l Traffic Imprvmts	400211	69,000	-	-	-	-	-	-	-	-	-	-	69,000
Otay Mesa/Nestor Urb Comm	400125	12,015	287,985	-	-	-	-	-	-	-	-	-	300,000
TransNet Extension Congestion Relief Fund	400169	1,613,177	1,013,071	-	-	100,000	100,000	100,000	100,000	-	-	-	3,026,248
TransNet Extension RTCI Fee	400174	795,427	3,998,437	-	-	-	-	-	-	-	-	-	4,793,864
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	-	123,440,400	123,440,400
Total		\$ 3,239,675	\$ 5,975,928	\$ -	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ -	\$ 123,440,400	\$ 133,056,004

Transportation

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2010 - 2040		619-533-3611
Improvement Type:	New		scelniker@sandiego.gov

Description: This annual allocation provides for the installation of new street lights, and the replacement of existing street lights, where needed.

Justification: Additional street lights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: \$1.4 million of Capital Outlay Funds were removed from this project during Fiscal Year 2020 via Council action. \$1.4 million of Infrastructure Funds were added in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 55,273	\$ 758,886	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 814,160
CIP Contributions from General Fund	400265	782,509	999,203	-	-	-	-	-	-	-	-	1,781,712
Infrastructure Fund	100012	19,243	451,665	1,363,897	-	-	-	-	-	-	-	1,834,805
Infrastructure Improvement - CD 4	400684	1,496	-	-	-	-	-	-	-	-	-	1,496
PFFA Lease Revenue Bonds 2015A-Projects	400859	63,437	-	-	-	-	-	-	-	-	-	63,437
Prop 42 Replacement - Transportation Relief Fund	200306	-	13,089	-	-	-	-	-	-	-	-	13,089
Street Division CIP Fund	200202	4,013	-	-	-	-	-	-	-	-	-	4,013
TransNet (Prop A 1/2% Sales Tax)	400156	428,392	-	-	-	-	-	-	-	-	-	428,392
TransNet Extension Congestion Relief Fund	400169	1,591,743	1,262,761	200,000	-	200,000	200,000	200,000	200,000	-	-	3,854,505
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	176,040,400	176,040,400
Total		\$ 2,946,107	\$ 3,485,604	\$ 1,563,897	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 176,040,400	\$ 184,836,008

Transportation

Interstate 5 Underpass-Bikeway/Ped Conn / S00982

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	66
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2009 - 2024		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project will link two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor and the Sorrento Valley Road multi-use bike/pedestrian path; and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan. The project is also consistent with the City's 2011 Bicycle Master Plan and SANDAG's Regional Bicycle Plan.

Schedule: Caltrans has included this project as part of the Interstate 5 North Coast Corridor (NCC) Project. The project is environmentally cleared under the I-5 NCC Project. Caltrans and the City have entered into a cooperative agreement for this project. Caltrans is implementing the project and will control the actual rate of project delivery. Design is anticipated to start Fiscal Year 2021 and is estimated to be completed in Fiscal Year 2022. Construction is scheduled to start in Fiscal Year 2023 and the project is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023						
Carmel Valley Consolidated FBA	400088	\$ 1,630,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,630,229
Carmel Valley Development Impact Fee	400855	619,771	-	-	-	-	-	-	-	-	-	-	619,771
Total		\$ 2,250,000	\$ -	2,250,000									

Transportation

Juan Street Concrete Street / S00602

Trans - Roadway

Council District:	3	Priority Score:	73
Community Planning:	Old San Diego; Uptown	Priority Category:	High
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2009 - 2021		619-533-7492
Improvement Type:	Replacement		dnutter@sandiego.gov

Description: This project provides for the replacement of the existing concrete pavement on Juan Street from Taylor Street to Sunset Road. The improvements include the construction of curb, gutter, curb ramps, sidewalks (east and west sides), underground utilities, and replacement of the water mains, as well as construction of a new storm drain system.

Justification: This project is needed to reconstruct the roadway due to deterioration of the existing roadway. This project location is one of the lowest rated non-residential concrete streets within the City based on Overall Condition Index (OCI) rating.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Old San Diego and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: Environmental document began in Fiscal Year 2011 and was completed in Fiscal Year 2013. Design began in Fiscal Year 2011 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Thereafter, post-construction phase activity continued through Fiscal Year 2019. The warranty period will continue through Fiscal Year 2020. The project will close by the end of the Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 1,222,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,222,723
Deferred Maintenance Revenue 2012A-Project	400848	1,450,095	-	-	-	-	-	-	-	-	-	1,450,095
PFFA Lease Revenue Bonds 2015A-Projects	400859	997	-	-	-	-	-	-	-	-	-	997
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	448,760	-	-	-	-	-	-	-	-	-	448,760
Private & Others Contrib-CIP	400264	900,000	-	-	-	-	-	-	-	-	-	900,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,258,560	-	-	-	-	-	-	-	-	-	2,258,560
TransNet Extension Congestion Relief Fund	400169	2,066,736	6,972	-	-	-	-	-	-	-	-	2,073,708
Total		\$ 8,347,871	\$ 6,971	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,354,843

Transportation

La Jolla Village Drive-I-805 Ramps / S00857

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	N/A
Community Planning:	University	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2001 - 2023		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. The plant establishment and monitoring period will continue through Fiscal Year 2023 as required by Caltrans.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 22,651,796	\$ 1,186,825	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	135,914	-	-	-	-	-	-	-	-	-	135,914
Total		\$ 22,787,710	\$ 1,186,825	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,974,536

Transportation

La Media Road Improvements / S15018

Trans - Roads/Widening/Reconfiguration

Council District:	8	Priority Score:	85
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh 619-533-3781 mashrafzadeh@sandiego.gov
Duration:	2015 - 2026		
Improvement Type:	Widening		

Description: This project will widen La Media Road between SR-905 to Siempre Viva Road. La Media Road will be widened to a six-lane primary arterial from SR-905 to Airway Road, a five-lane major between Airway Road and Siempre Viva Road with three southbound lanes and two northbound lanes. This project will also improve drainage at the intersection of La Media Road and Airway Road. This project may be built in phases, which will be determined by design and funding at a later date. Improvements from Siempre Viva to Otay Truck Route will be constructed under a different project.

Justification: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design phase began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2022. The construction phase is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2024. There will be a two-year maintenance and monitoring period after construction completion.

Summary of Project Changes: In Fiscal Year 2020, City Council appropriated \$3.1 million to support project design. Total project cost increased by \$9.7 million due to revised design and construction estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ -	\$ 117,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,500
Otay Mesa EIFD Capital Project Fund	400870	-	369,048	-	727,500	-	-	-	-	-	-	1,096,548
Otay Mesa Facilities Benefit Assessment	400856	-	5,504,000	-	-	-	-	-	-	-	-	5,504,000
Otay Mesa-East (From 39062)	400092	1,176,444	4,053,246	-	-	-	-	-	-	-	-	5,229,690
Otay Mesa-Eastern DIF	400100	611,608	451,392	-	-	-	-	-	-	-	-	1,063,000
TransNet Extension Congestion Relief Fund	400169	-	3,000,000	-	-	-	-	-	-	-	-	3,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	26,689,262	26,689,262
Total		\$ 1,788,052	\$ 13,495,185	\$ -	\$ 727,500	\$ -	\$ 26,689,262	\$ 42,700,000				

Transportation

Linda Vista/Genesee Intersection Improve / S00907

Trans - Roadway

Council District:	6	Priority Score:	52
Community Planning:	Linda Vista	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2009 - 2022		619-533-3781
Improvement Type:	Widening		mashrafzadeh@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase of this project was completed in Fiscal Year 2010. Design was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016. The original contractor went out of business during construction; A completion contractor was brought on board in Fiscal Year 2019 and project construction phase will be completed in Fiscal Year 2021. The warranty period will begin Fiscal Year 2021. The project is anticipated to close by the end of Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 9,894	\$ 5,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Linda Vista Urban Comm	400113	78,000	-	-	-	-	-	-	-	-	-	78,000
Private & Others Contrib-CIP	400264	31,721	-	-	-	-	-	-	-	-	-	31,721
TransNet (Prop A 1/2% Sales Tax)	400156	67,600	-	-	-	-	-	-	-	-	-	67,600
TransNet Extension Congestion Relief Fund	400169	917,400	-	-	-	-	-	-	-	-	-	917,400
Total		\$ 1,104,615	\$ 5,105	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,109,721

Transportation

Market St-Euclid to Pitta-Improvements / S16022

Trans - Ped Fac - Sidewalks

Council District:	4	Priority Score:	50
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2016 - 2023		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street.

Justification: Improvements are needed on Market Street between Euclid Avenue and Pitta Street to enhance safety for bicycles and pedestrians. The project location is close to Malcolm X Library and Elementary Institute of Science.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 2017. Design began in Fiscal Year 2018. This project is being rescoped. Once rescoped, the project duration will be determined.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024			FY 2025
CIP Contributions from General Fund	400265	\$ 229,833	\$ 362,666	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 592,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	4,976,600	4,976,600
Total		\$ 229,833	\$ 362,666	\$ -	\$ 4,976,600	\$ 5,569,100					

Transportation

Market Street-47th to Euclid-Complete Street / S16061

Trans - Roadway - Enhance/Scape/Medians

Council District:	4	Priority Score:	87
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2017 - 2026		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School.

Justification: The purpose of this project is to increase the safety of children walking and cycling to school at Horton Elementary and Millennial Tech Middle School; and make it more likely for community residents and visitors to choose walking or cycling as their mode of transportation to move within the community and access various destinations.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern: Encanto Neighborhoods Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2020. Property Acquisition and Street Dedications began in Fiscal Year 2018 and were completed in Fiscal Year 2020. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. An additional three-year maintenance period will begin in Fiscal Year 2022 and will be completed in Fiscal Year 2025. The project is expected to close in Fiscal Year 2026.

Summary of Project Changes: In Fiscal Year 2020, the total project cost increased by \$2.0 million. The schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Capital Outlay-Sales Tax	400000	\$ 490,031	\$ 177,968	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	668,000
CI/Taxable TI Bonds 2007A	400337	177	-	-	-	-	-	-	-	-	-	177
CIP Contributions from General Fund	400265	-	32,000	-	-	-	-	-	-	-	-	32,000
Grant Fund - Federal	600000	715,421	3,191,579	-	-	-	-	-	-	-	-	3,907,000
TransNet Extension Congestion Relief Fund	400169	469,764	2,728,143	2,000,000	-	-	-	-	-	-	-	5,197,907
Total		\$ 1,675,393	\$ 6,129,690	\$ 2,000,000	\$ -	9,805,084						

Transportation

Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2040		619-533-3184
Improvement Type:	New		gpence@sandiego.gov

Description: This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide.

Justification: This project provides for safety improvements where medians, traffic circles, and roundabouts are warranted.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2020, City Council appropriated \$1.8 million to support median installation projects. TransNet funding is anticipated to be allocated in Fiscal Years 2021 through 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY		
CIP Contributions from General Fund	400265	\$ 2,297	\$ 597,743	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 600,041
Prop 42 Replacement - Transportation Relief Fund	200306	41,372	226,106	-	-	-	-	-	-	-	-	267,479
SR 209 & 274 Coop with State	400633	67,153	1,932,847	-	-	-	-	-	-	-	-	2,000,000
Talmadge MAD Fund	200076	-	48,050	-	-	-	-	-	-	-	-	48,050
TransNet (Prop A 1/2% Sales Tax)	400156	27,714	-	-	-	-	-	-	-	-	-	27,714
TransNet Extension Congestion Relief Fund	400169	1,479,192	1,066,125	500,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	7,045,317
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,030,000	9,030,000
Total		\$ 1,617,729	\$ 3,870,871	\$ 500,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 9,030,000	\$ 19,018,601

Transportation

Miramar Road-I-805 Easterly Ramps / S00880

Trans - Roadway

Council District:	1	Priority Score:	71
Community Planning:	University	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2001 - 2023		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of the project was completed in September 2007. Construction of Phase II is scheduled to begin in Fiscal Year 2021 and anticipated to end in Fiscal Year 2021. Warranty will continue through Fiscal Year 2022 and the project is anticipated to close in Fiscal Year 2023.

Summary of Project Changes: \$231,000 was appropriated in the Fiscal Year 2020 Mid-Year CIP action to support increased project construction costs. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025		
General Fund Commercial Paper Notes	400869	\$ 142,620	\$ 72,379	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 215,000
North University City-FBA	400080	5,560,766	2,160,234	-	-	-	-	-	-	-	7,721,000
TransNet (Prop A 1/2% Sales Tax)	400156	323,073	-	-	-	-	-	-	-	-	323,073
TransNet Extension Congestion Relief Fund	400169	78,661	27,599	-	-	-	-	-	-	-	106,259
TransNet Extension RTCI Fee	400174	28,741	-	-	-	-	-	-	-	-	28,741
Total		\$ 6,133,860	\$ 2,260,212	\$ -	\$ 8,394,073						

Transportation

N Torrey Pines Rd Bridge/ Los Peñasquitos / S00935

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	56
Community Planning:	Torrey Pines	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2000 - 2024		619-533-7492
Improvement Type:	Replacement - Retrofit		dnutter@sandiego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Peñasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Peñasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons. Phase II of this project will include permanent repairs to the slope protection adjacent to the westerly pedestrian walkway of North Torrey Pines Road, as well as reconstructing the public beach access ramp under the bridge.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction of the bridge was completed in Fiscal Year 2006. Environmental mitigation and monitoring continued through Fiscal Year 2016. Due to environmental obligations, an emergency access ramp to Torrey Pines Beach for State vehicles and beach patrons was deemed necessary as a secondary phase to the project. Design of the access ramp and approval of the Coastal Development Permit are anticipated to be completed in Fiscal Year 2021. Construction of Phase II is anticipated to be completed in Fiscal Year 2023. The warranty period will end in Fiscal Year 2024.

Summary of Project Changes: In Fiscal Year 2020, total project cost increased by \$530,000 and City Council allocated \$230,000 to support construction. Project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021						Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
Gas Tax Fund	200117	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
Grant Fund - Federal	600000	10,000,000	-	-	-	-	-	-	-	-	-	10,000,000
Torrey Pines - Urban Community	400133	68,000	380,000	-	-	-	-	-	-	-	-	448,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,857,406	-	-	-	-	-	-	-	-	-	2,857,406
TransNet Extension Congestion Relief Fund	400169	768,991	546,256	-	-	-	-	-	-	-	-	1,315,246
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	300,000	300,000
Total		\$ 13,834,396	\$ 926,255	\$ -	\$ 300,000	\$ 15,060,652						

Transportation

New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2040		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This annual allocation provides for the construction of new sidewalks citywide.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2020, City Council allocated \$141,731 to this project. TransNet funding is anticipated to be allocated to this project in Fiscal Years 2021 through 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021							Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY		
Capital Outlay Fund	400002	\$ 930,268	\$ 109,429	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,039,698
CIP Contributions from General Fund	400265	170,781	128,066	-	-	-	-	-	-	-	-	298,847
CI-TE TI Bonds 2007B	400323	74,045	-	-	-	-	-	-	-	-	-	74,045
College Area	400127	78,585	446,415	-	-	-	-	-	-	-	-	525,000
Encanto Neighborhoods DIF	400864	411,069	268,459	-	-	-	-	-	-	-	-	679,528
Golden Hill Urban Comm	400111	42,626	105,886	-	-	-	-	-	-	-	-	148,511
Grant Fund - Federal	600000	605,476	144,057	-	-	-	-	-	-	-	-	749,533
La Jolla Urban Comm	400123	40,129	29,871	-	-	-	-	-	-	-	-	70,000
Mid City Urban Comm	400114	509,973	400,027	-	-	-	-	-	-	-	-	910,000
Navajo Urban Comm	400116	131,329	697,371	-	-	-	-	-	-	-	-	828,700
NP-Tab 2009A (TE) Proceeds	400672	462,847	2,372,827	-	-	-	-	-	-	-	-	2,835,674
Ocean Beach Urban Comm	400124	55,000	-	-	-	-	-	-	-	-	-	55,000
Otay Mesa Facilities Benefit Assessment	400856	-	50,763	-	-	-	-	-	-	-	-	50,763
Otay Mesa/Nestor Urb Comm	400125	213,166	67,543	-	-	-	-	-	-	-	-	280,709
Serra Mesa - Urban Community	400132	100,000	-	-	-	-	-	-	-	-	-	100,000
TransNet ARRA Exchange Fund	400677	96,390	-	-	-	-	-	-	-	-	-	96,390
TransNet Extension Congestion Relief Fund	400169	4,988,694	2,148,246	2,500,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	13,636,940
TransNet Extension RTCI Fee	400174	601,091	1,038,947	-	-	-	-	-	-	-	-	1,640,038
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	84,850,000	84,850,000
Uptown Urban Comm	400121	1,102	20,898	-	-	-	-	-	-	-	-	22,000
Total		\$ 9,512,571	\$ 8,028,806	\$ 2,500,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 84,850,000	\$ 108,891,377

Transportation

Old Otay Mesa Road-Westerly / S00870

Trans - Roadway

Council District:	8	Priority Score:	66
Community Planning:	Otay Mesa; Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2009 - 2024		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: The project is located south of State Route 905 and east of Interstate 805 along a portion of Otay Mesa Road extending east from the intersection of Hawken Drive and Otay Mesa Road and terminating just westerly of Crescent Bay Drive within the Otay Mesa Community Plan area (Council District 8). The roadway improvements will include widening and realigning an existing two-lane undivided road to a modified two lane local collector in accordance with the City of San Diego Street Design Manual; two striped vehicular travel lanes; two buffers; two Class II bicycle lanes; new sidewalks on each side of the roadway with curb and gutter; driveways; pedestrian ramps; street signage; utility relocations and adjustments; crib walls, faux-rock retaining walls, street lights, striping, and a new storm water drainage system. A guardrail and chain-link fencing will be constructed along the sidewalk on the north side of Otay Mesa Road for pedestrian safety. Street lighting will be installed. Disturbed areas will be revegetated with native plant species appropriate to the surrounding areas per the approved revegetation/erosion control plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2014. Due to the complexity in obtaining environmental clearance, the ability to award construction was delayed. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2019. After a five-year mitigation monitoring period, the project is anticipated to close out in Fiscal Year 2024.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Developer Contributions CIP	200636	\$ 111,532	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 111,532
Otay Mesa Facilities Benefit Assessment	400856	199,372	18,628	-	-	-	-	-	-	-	-	218,000
Otay Mesa-West (From 39067)	400093	5,206,954	46	-	-	-	-	-	-	-	-	5,207,000
Otay Mesa-Western DIF	400102	420,164	125,836	-	-	-	-	-	-	-	-	546,000
TransNet (Prop A 1/2% Sales Tax)	400156	39,346	-	-	-	-	-	-	-	-	-	39,346
TransNet ARRA Exchange Fund	400677	750,000	-	-	-	-	-	-	-	-	-	750,000
TransNet Extension Congestion Relief Fund	400169	8,951,006	4,634	-	-	-	-	-	-	-	-	8,955,640
Total		\$ 15,678,374	\$ 149,143	\$ -	\$ 15,827,517							

Transportation

Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District:	8	Priority Score:	55
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2012 - 2025		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road.

Justification: The Otay Truck Route Eastern and Western Phases will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process was completed in Fiscal Year 2018. Design began in Fiscal Year 2010 and is scheduled to be completed in Fiscal Year 2020. Right-of-way acquisition began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2020. Construction for the Eastern Phase began in Fiscal Year 2020 and will be substantially completed in Fiscal Year 2021. The schedule for the Otay Truck Route Western Phase is not yet determined. The schedule will be determined once full funding is identified.

Summary of Project Changes: Total project cost increased by \$2.7 million due to revised engineering estimates. \$6.6 million in grant funding was added in Fiscal Year 2020. \$3.0 million was transferred from this project via Council action Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Grant Fund - Federal	600000	808,112	1,171,186	-	-	-	-	-	-	-	-	1,979,298
Grant Fund - State	600001	2,916,736	4,883,264	-	-	-	-	-	-	-	-	7,800,000
TransNet Extension Congestion Relief Fund	400169	2,788,185	4,231,815	-	-	-	-	-	-	-	-	7,020,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,330,702	9,330,702
Total		\$ 6,513,033	\$ 10,316,264	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,330,702	\$ 26,160,000

Transportation

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District:	8	Priority Score:	53
Community Planning:	Otay Mesa; Otay Mesa - Nestor	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2008 - 2033		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project, construction repairs to the bridge approaches and abutments; bridge widening to the south, installation of sidewalk and signals; restriping; and signage modifications. The second phase will also add a Class IV bicycle facility along Palm Avenue within the project's limits. The third phase, which will be completed in a separate project once funding is identified, consists of construction of the bridge widening to the north, relocation of north bound on/off ramps and widening of the two on-ramps. All phases of the project improvements are included in the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated due to development in the Otay Mesa community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Phase II - Preliminary Engineering and Environmental Document Phase was completed in Fiscal Year 2020. Design of Phase II began in Fiscal Year 2020. The construction of Phase II is dependent on identification of funding and the rate of development and fees collected in the community. Phase III will be completed under a separate project when funding has been identified.

Summary of Project Changes: In Fiscal Year 2020, City Council appropriated \$750,000 to support increased design phase costs. Project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Otay Mesa Development Impact Fee	400857	\$ -	\$ 650,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	650,000
Otay Mesa-East (From 39062)	400092	3,617,979	1,550,592	-	-	-	-	-	-	-	-	5,168,571
Otay Mesa-West (From 39067)	400093	1,883,398	916,694	-	-	-	-	-	-	-	-	2,800,092
TransNet Extension RTCI Fee	400174	-	500,000	-	-	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	26,500,000	26,500,000
Total		\$ 5,501,376	\$ 3,617,286	\$ -	\$ 26,500,000	\$ 35,618,663						

Transportation

Palm Avenue Roadway Improvements / S00913

Trans - Roadway

Council District:	8	Priority Score:	57
Community Planning:	Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2007 - 2021		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue in two phases. Phase 1, from east of Beyer Way to Del Cardo Avenue, includes the installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, crosswalks, striping, and signage. Phase 2 consists of vehicular and pedestrian safety improvements at the intersection of Palm Avenue and Beyer Way.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction of Phase I began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design of Phase 2 was completed in Fiscal Year 2016. Construction of Phase 2 began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2018. Punchlist items were completed in Fiscal Year 2020. Warranty period continued through Fiscal Year 2020. Project is anticipated to close Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated and is anticipated to close by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	150,000
TransNet Extension Congestion Relief Fund	400169	4,352,685	114,524	-	-	-	-	-	-	-	-	4,467,209
TransNet Extension RTCI Fee	400174	178,273	21,727	-	-	-	-	-	-	-	-	200,000
Total		\$ 4,680,958	\$ 136,250	\$ -	4,817,209							

Transportation

Park Boulevard At-Grade Crossing / S15045

Trans - Roadway

Council District:	3 8	Priority Score:	53
Community Planning:	Barrio Logan; Centre City	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Sutherlin, Robert
Duration:	2015 - 2023		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: This project provides for the extension of Park Boulevard to Harbor Drive and for the widening of Tony Gwynn Way. The project will construct new pavement, curb and gutter, sidewalks, pedestrian ramps, railroad track, railroad signals and signage, storm drain, and other various infrastructure adjacent to the project.

Justification: This project will open Park Boulevard to Harbor Drive, as part of the Ballpark Infrastructure Design/Build Agreement which closed the 8th Avenue crossing to Harbor Drive.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and will be completed in Fiscal Year 2021. Due to funding delays, construction will begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost has increased by \$1.1 million due to a revised engineer's estimate for construction costs. Project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ 287,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 287,656
Ballpark Infra-2001 Bonds	400159	3,839	18,874	-	-	-	-	-	-	-	-	22,713
Ballpark Land/Infra-Port	400161	42,772	42,080	-	-	-	-	-	-	-	-	84,852
CCE-2004A (TE) Bonds (Oper)	400369	45,647	-	-	-	-	-	-	-	-	-	45,647
Downtown DIF (Formerly Centre City DIF)	400122	92,533	1,568,693	-	-	-	-	-	-	-	-	1,661,226
East Village-Pedestrian Bridge	400429	-	2,578,580	-	-	-	-	-	-	-	-	2,578,580
Excess Redevelopment Bond Proceeds Exp	400862	804,338	270,936	-	-	-	-	-	-	-	-	1,075,274
Park Boulevard At-Grade State Approp	400873	-	-	-	21,000,000	-	-	-	-	-	-	21,000,000
Total		\$ 1,276,785	\$ 4,479,163	\$ -	\$ 21,000,000	\$ -	\$ 26,755,948					

Transportation

Paseo Del Sur (Potomac Ridge Rd-CDS) / RD20008

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2014 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Paseo Del Sur as a two-lane collector street from Potomac Ridge Road to Camino Del Sur. This is project T-47.3 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of this phase of the project began in Fiscal Year 2014 and is substantially complete. Previous reimbursement for 50% of the project cost was made in the form of FBA credits. Final reimbursement to the developer will be in cash and is anticipated to be completed by the end of Fiscal Year 2021.

Summary of Project Changes: This is a new project to allow for final cash reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 1,466,809	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,466,809
Total		\$ -	\$ 1,466,809	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,466,809

Transportation

Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2015 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Paseo Del Sur as a two-lane collector street from Babcock Street easterly to Del Norte High School entrance. This is project T-47.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction began in Fiscal Year 2015 and is substantially complete. Previous reimbursement for 90% of the project cost was made in the form of FBA credits. Final reimbursement to the developer will be in cash and is anticipated to be completed by the end of Fiscal Year 2021.

Summary of Project Changes: This is a new project to allow for final cash reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 1,545,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,545,522
Total		\$ -	\$ 1,545,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,545,522

Transportation

Playa del Sol Parkway / RD20000

Trans - Roadway

Council District:	8	Priority Score:	N/A
Community Planning:	Otay Mesa	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2018 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Playa Del Sol (Street "A") from Ocean Hills Parkway to Otay Mesa Road as a four-lane major road. Improvements include pavement, raised median, sidewalk, curb and gutter, landscaping, storm drain facilities, and street lighting. This is project T-6.1 in the Otay Mesa Public Facilities Financing Plan.

Justification: This project implements the Otay Mesa Community Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of this phase of the project began in Fiscal Year 2017 and is substantially complete. Previous reimbursement of 90% of the project cost have been made in the form of FBA credits. Final reimbursement to the developer is anticipated to be completed by the end of Fiscal Year 2021.

Summary of Project Changes: This is a new project to allow for final cash reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total	
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025				
Otay Mesa Facilities Benefit Assessment	400856	\$ 2,965,211	\$ 154,788	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	3,120,000
Total		\$ 2,965,211	\$ 154,788	- \$	- \$	3,120,000							

Transportation

Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006 Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2016 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the widening of a portion of Rancho Bernardo Road between the I-15 northbound ramps and Bernardo Center Drive to attain the six-lane major cross section identified in the adopted Subarea Plan. This is project T-40 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Per the terms of an executed reimbursement agreement, project began in Fiscal Year 2016 and is substantially complete. FBA credits totaling \$527,500 were previously given to developer in Fiscal Year 2017. Final cash reimbursement to developer is anticipated to occur in Fiscal Year 2021. Schedule is dependent upon the project construction by the developer.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 2,679,408	\$ 370,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,050,055
Total		\$ 2,679,408	\$ 370,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,050,055

Transportation

Regents Rd Widening-Genesee to Executive / S00881

Trans - Roadway

Council District:	1	Priority Score:	56
Community Planning:	University	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2003 - 2021		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for widening Regents Road to a modified four-lane major street from Genesee Avenue to Executive Drive, relocation of the Genesee Avenue/Regents Road intersection to the east, and bike lanes.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Financing Plan - Project 13 and Facilities Benefit Assessment Document.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The right-of-way phase of the project has been completed and the project design has been updated to meet new water quality requirements. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was substantially completed in Fiscal Year 2019. The warranty period began in Fiscal Year 2020 and is anticipated to end in Fiscal Year 2021. The project is anticipated to be closed by the end of the Fiscal Year.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
North University City DIF	400849	\$ 1,415,919	\$ 84,080	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,500,000
North University City-FBA	400080	5,572,911	102,089	-	-	-	-	-	-	-	-	5,675,000
Private & Others Contrib-CIP	400264	1,004,999	1	-	-	-	-	-	-	-	-	1,005,000
Total		\$ 7,993,829	\$ 186,170	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,180,000

Transportation

Rosecrans Street Corridor Improvements / S00830

Trans - Roadway

Council District:	2	Priority Score:	N/A
Community Planning:	Midway - Pacific Highway; Peninsula	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Sadek, Mariana
Duration:	2003 - 2021		619-533-3002
Improvement Type:	Betterment		msadek@sandiego.gov

Description: This project provides for improvements to the former State Route 209, which includes all or parts of Camino del Rio West, Rosecrans Street, Canon Street, Catalina Boulevard, and Cabrillo Memorial Drive. Project scope could include but is not limited to construction of sidewalks, modification of existing traffic signals, traffic calming measures, and bicycle facility improvements.

Justification: Redevelopment in the area resulted in increased traffic and pedestrian activity.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Peninsula and Midway Community Plans and is in conformance with the City's General Plan.

Schedule: The evaluation of this project was completed in Fiscal Year 2014. Implementation of traffic signal improvements including interconnect upgrades and the installation of the adaptive traffic signal system began in Fiscal Year 2016 and were completed in Fiscal Year 2017. Additional improvements include a new adaptive traffic signal system at Rosecrans and Talbot/Canon/Shelter Island; and median beautification along Rosecrans between North Harbor Drive and Avenida de Portugal; and are projected to be completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
SR 209 & 274 Coop with State	400633	\$ 1,200,406	\$ 197,919	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,398,325
Total		\$ 1,200,406	\$ 197,919	\$ -	\$ 1,398,325							

Transportation

Sea World Dr/I5 Interchange Improvement / S00888

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	74
Community Planning:	Mission Bay Park	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Chui, Gary
Duration:	2006 - 2026		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project Study Report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering totaling \$119.1 million is on hold until funding can be identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024					
Sea World Traffic Mitigation Fund	200385	\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,537
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,072,571	-	119,072,571
Total		\$ 1,090,537	\$ -	\$ 119,072,571	\$ -	\$ 120,163,108							

Transportation

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hoenes, Craig
Duration:	2010 - 2040		619-527-5469
Improvement Type:	New		choenes@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters, as well as the installation of curb ramps, Citywide.

Schedule: Projects are scheduled on a priority basis and as funding is allocated.

Justification: This project replaces damaged sidewalks, curbs, and gutters which contribute to the City's ongoing efforts to promote walking as a mode of transportation.

Summary of Project Changes: \$3.7 million was reduced from this project via Council action in Fiscal Year 2020. \$3.3 million was added in Infrastructure Funds in Fiscal Year 2021.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021						Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
Barrio Logan	400128	\$ 2,381	\$ 64,618	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,000
Capital Outlay Fund	400002	804,221	1,239,581	-	-	-	-	-	-	-	-	2,043,802
CIP Contributions from General Fund	400265	2,666,189	1,307,264	-	-	-	-	-	-	-	-	3,973,453
Deferred Maintenance Revenue 2012A-Project	400848	108,921	-	-	-	-	-	-	-	-	-	108,921
Downtown DIF (Formerly Centre City DIF)	400122	848,429	1,298,427	-	-	-	-	-	-	-	-	2,146,856
Infrastructure Fund	100012	1,085,302	750,704	3,300,000	-	-	-	-	-	-	-	5,136,006
Linda Vista Urban Comm	400113	383,460	12,031	-	-	-	-	-	-	-	-	395,491
Mission Beach - Urban Comm	400130	46,526	19,255	-	-	-	-	-	-	-	-	65,782
Navajo Urban Comm	400116	-	50,000	-	-	-	-	-	-	-	-	50,000
North Park Urban Comm	400112	532,702	527,998	-	-	-	-	-	-	-	-	1,060,700
Otay Mesa/Nestor Urb Comm	400125	-	-	-	-	-	-	-	-	-	-	-
Pacific Beach Urban Comm	400117	243,016	44,301	-	-	-	-	-	-	-	-	287,317
Parking Meter Operations Fund	200712	30,000	-	-	-	-	-	-	-	-	-	30,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	171,986	-	-	-	-	-	-	-	-	-	171,986
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	66,130	-	-	-	-	-	-	-	-	-	66,130
Prop 42 Replacement - Transportation Relief Fund	200306	406,483	-	-	-	-	-	-	-	-	-	406,483
Rancho Bernardo-Fac Dev Fund	400099	141,143	29,934	-	-	-	-	-	-	-	-	171,077
S.E. San Diego Urban Comm	400120	95,000	-	-	-	-	-	-	-	-	-	95,000
Serra Mesa - Urban Community	400132	118,531	1,469	-	-	-	-	-	-	-	-	120,000
Torrey Pines - Urban Community	400133	18,961	136,039	-	-	-	-	-	-	-	-	155,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	61,400,000	61,400,000
University City So.-Urban Comm	400134	25,950	-	-	-	-	-	-	-	-	-	25,950
Uptown Urban Comm	400121	135,832	56,147	-	-	-	-	-	-	-	-	191,979
Total		\$ 7,931,164	\$ 5,537,769	\$ 3,300,000	\$ -	\$ 61,400,000	\$ 78,168,933					

Transportation

SR 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	71
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Warranty	Contact Information:	Nutter, Daniel
Duration:	2002 - 2024		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in December 2014. Phase II design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2018. A five-year landscape maintenance period began in Fiscal Year 2019 and is anticipated to close in Fiscal Year 2024.

Summary of Project Changes: In Fiscal Year 2020, project budget and total project cost decreased by \$74,765 due to project savings.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 29,018	\$ 158,240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 187,258
Grant Fund - State	600001	2,300,000	-	-	-	-	-	-	-	-	-	2,300,000
Kearny Mesa-Urban Comm	400136	594,299	5,936	-	-	-	-	-	-	-	-	600,235
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,805,964	22,036	-	-	-	-	-	-	-	-	7,828,000
TransNet Extension RTCI Fee	400174	2,095,343	192,398	-	-	-	-	-	-	-	-	2,287,741
Total		\$ 17,967,824	\$ 378,609	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,346,434

Transportation

SR 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District:	7	Priority Score:	61
Community Planning:	Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2002 - 2026		619-533-7492
Improvement Type:	Widening		dnutter@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I. All other improvements will be constructed in future phases as part of a separate project.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase 1 began in Fiscal Year 2011 and was completed in Fiscal Year 2016. Right-of-way acquisition was completed in Fiscal Year 2017. Construction of Phase I began in Fiscal Year 2018 and was substantially completed in Fiscal Year 2020. Phase II and Phase III are planned to be designed and constructed in future fiscal years as a separate project by Caltrans. A four-year landscape maintenance period will commence after the completion of the plant establishment period for Phase I and is anticipated to be completed in Fiscal Year 2024. Project is anticipated to close in Fiscal Year 2026.

Summary of Project Changes: In Fiscal Year 2020, \$86,891 of grant funding was allocated to the project. Total project cost increased by \$86,891. Project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Capital Outlay Fund	400002	\$ -	\$ 70,817	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,817
Grant Fund - Federal	600000	2,967,188	709,825	-	-	-	-	-	-	-	-	3,677,012
Mission Valley Develop Contrib	400196	28,699	-	-	-	-	-	-	-	-	-	28,699
Mission Valley-Urban Comm.	400135	17,253,565	874,923	-	-	-	-	-	-	-	-	18,128,488
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	31,363,683	209,442	-	-	-	-	-	-	-	-	31,573,124
TransNet Extension RTCI Fee	400174	7,862,494	1,280,612	-	-	-	-	-	-	-	-	9,143,105
Total		\$ 60,935,378	\$ 3,145,618	\$ -	\$ 64,080,996							

Transportation

SR94/Euclid Av Interchange Phase 2 / S14009

Trans - Roadway

Council District:	4	Priority Score:	57
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2015 - 2022		619-533-7492
Improvement Type:	Betterment		dnutter@sandiego.gov

Description: The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher than average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region’s most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

Justification: The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City’s General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2012 and was completed in Fiscal Year 2013 for Phase 1 of SR-94/Euclid Avenue Interchange Improvements, S11046. Design and the environmental documentation for this project began in Fiscal Year 2014 and were completed in Fiscal Year 2017. Construction began in Fiscal Year 2020. A one-year landscaping maintenance period is anticipated to be complete in Fiscal Year 2021. Caltrans project closeout activities will continue through Fiscal Year 2022.

Summary of Project Changes: In Fiscal Year 2020, City Council appropriated \$300,000 to support project construction. Total project cost has increased by \$300,000. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024			
CIP Contributions from General Fund	400265	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,000
Developer Contributions CIP	200636	86,209	213,791	-	-	-	-	-	-	-	300,000
Infrastructure Fund	100012	33,277	210,464	-	-	-	-	-	-	-	243,741
TransNet Extension Congestion Relief Fund	400169	3,004,644	144,356	-	-	-	-	-	-	-	3,149,000
TransNet Extension RTCI Fee	400174	2,470,968	386,091	-	-	-	-	-	-	-	2,857,059
Total		\$ 5,595,097	\$ 974,702	\$ -	6,569,800						

Transportation

State Route 56 Freeway Expansion / RD14000

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Highlands; Black Mountain Ranch; Pacific Highlands Ranch; Del Mar Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Chui, Gary 619-533-3770 gchui@sandiego.gov
Duration:	2014 - 2026		
Improvement Type:	Widening		

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. This project will be completed in multiple phases as funding becomes available.

Justification: Due to the regional servicing nature of this freeway, it is anticipated that Federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: A Project Study Report began in Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project and was completed in Fiscal Year 2019. The City is coordinating with Caltrans to enter into a cooperative agreement for the design and construction of additional lanes in the Eastbound and Westbound direction on State Route 56 between El Camino Real to Carmel Valley Road. The schedule will be updated once new estimates have been received.

Summary of Project Changes: The project description has been updated for Fiscal Year 2021 for the coordination of a cooperative agreement with Caltrans. In Fiscal Year 2020, \$8.3 million was appropriated to support project design and construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
BMR Development-SR-56	400246	\$ -	\$ 129,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 129,216
Del Mar Mesa FBA	400089	-	567,000	-	-	-	-	-	-	-	-	567,000
Developer Contributions CIP	200636	-	12,091,000	-	-	-	-	-	-	-	-	12,091,000
Pacific Highlands Ranch FBA	400090	-	7,746,000	-	-	-	-	-	-	3,800,000	-	11,546,000
SR-56 Participation Agree.	400181	-	450,627	-	-	-	-	-	-	-	-	450,627
Torrey Highlands	400094	475,893	1,524,107	-	-	-	-	-	-	6,796,000	-	8,796,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	90,000,000	90,000,000
Total		\$ 475,892	\$ 22,507,950	\$ -	\$ 10,596,000	\$ 90,000,000	\$ 123,579,843					

Transportation

Streamview Drive Improvements / S00864

Trans - Roadway

Council District:	4	Priority Score:	53
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2011 - 2021		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. The first phase of the project is on Streamview Drive between Gayle Street and Lynn/Michael Streets.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2017. Warranty began in Fiscal Year 2020. The project closeout was delayed due to mediation. The project is anticipated to be closed in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 532,054	\$ 17,247	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 549,302
Infrastructure Fund	100012	298,648	-	-	-	-	-	-	-	-	-	298,648
TransNet (Prop A 1/2% Sales Tax)	400156	170,736	-	-	-	-	-	-	-	-	-	170,736
TransNet ARRA Exchange Fund	400677	186,264	-	-	-	-	-	-	-	-	-	186,264
TransNet Extension Congestion Relief Fund	400169	3,245,000	-	-	-	-	-	-	-	-	-	3,245,000
Total		\$ 4,432,702	\$ 17,247	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	4,449,950

Transportation

Streamview Drive Improvements Phase 2 / S18000

Trans - Roadway

Council District:	4	Priority Score:	67
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2018 - 2027		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for the installation of roundabouts, a new raised median, curb extensions, sidewalk, curb and gutter, driveways, drainage improvements, green infrastructure, signage, and striping on Streamview Drive from 54th Street to Lynn Street/Michael Street, and on Streamview Drive from Gayle Street to College Avenue. The first phase of the project, Streamview Drive between Gayle Street and Lynn/Michael Streets has been completed. The second phase of the project is located on Streamview Drive between 54th Street and Lynn/Michael Streets, and on Streamview Drive between Gayle Street and College Avenue.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase pedestrian and cyclist safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan, the City of San Diego's Bicycle Master Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The design phase began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023. Construction is expected to begin in Fiscal Year 2023 and be completed in Fiscal Year 2025 contingent upon identification of funding. Maintenance Mitigation and Reporting Program will continue through Fiscal Year 2027.

Summary of Project Changes: \$305,849 was appropriated in the Fiscal Year 2020 Mid-Year CIP action to support project design. Total project cost increased by \$12.2 million due to revised estimates from the pre-design phase. The project description and schedule have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
CR-TAB 2010A (TE) Proceeds	400696	\$ 23,920	\$ 281,928	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 305,848
Grant Fund - Other	600002	81,218	504,732	-	-	-	-	-	-	-	-	585,950
TransNet Extension Congestion Relief Fund	400169	457,788	1,352,212	-	-	-	-	-	-	-	-	1,810,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,860,401	11,860,401
Total		\$ 562,925	\$ 2,138,873	\$ -	\$ 11,860,401	\$ 14,562,199						

Transportation

Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hoenes, Craig
Duration:	2010 - 2040		619-527-5469
Improvement Type:	New		choenes@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete street light series circuits.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Justification: Series circuits are over 70 years old and no longer meet current standards and they constantly have maintenance problems which impact a large number of lights.

Summary of Project Changes: \$1.3 million was reduced from this project via Council action in Fiscal Year 2020. \$1.0 million was added in Infrastructure Funds in Fiscal Year 2021

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021						Unidentified Funding	Project Total	
				FY 2021	Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
Capital Outlay Fund	400002	\$ 108,736	\$ 707,794	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 816,530
CIP Contributions from General Fund	400265	506,122	987,441	-	-	-	-	-	-	-	-	1,493,563
Deferred Maintenance Revenue 2012A-Project	400848	23,629	-	-	-	-	-	-	-	-	-	23,629
Infrastructure Fund	100012	-	-	1,000,000	-	-	-	-	-	-	-	1,000,000
PFFA Lease Revenue Bonds 2015B-Project	400860	268,702	-	-	-	-	-	-	-	-	-	268,702
Prop 42 Replacement - Transportation Relief Fund	200306	616,339	195,164	-	-	-	-	-	-	-	-	811,503
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	22,300,000	22,300,000
Total		\$ 1,523,527	\$ 1,890,400	\$ 1,000,000	\$ -	\$ 22,300,000	\$ 26,713,928					

Transportation

Street Resurfacing and Reconstruction / AID00005

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lahmann, Joshua
Duration:	2010 - 2040		619-527-7509
Improvement Type:	Betterment		jlahmann@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction including the repair and reconstruction of concrete streets.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2020, City Council appropriated \$500K to this project. TransNet Extension, Commercial Paper, Gas Tax, Road Maintenance and Rehabilitation Fund, and Trench Cut Fees funding are anticipated to be allocated to this project in Fiscal Years 2021 through 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 19,861	\$ 234,829	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 254,691
Capital Outlay-Sales Tax	400000	5,400	-	-	-	-	-	-	-	-	-	5,400
CIP Contributions from General Fund	400265	606,501	27,297	-	-	-	-	-	-	-	-	633,798
Deferred Maint Revenue 2009A-Project	400624	3,852,691	-	-	-	-	-	-	-	-	-	3,852,691
Deferred Maintenance Revenue 2012A-Project	400848	8,492,141	-	-	-	-	-	-	-	-	-	8,492,141
Financing	9300	-	-	-	40,000,000	61,921,324	47,732,612	46,815,080	45,829,634	-	-	242,298,650
Gas Tax Fund	200118	3,094,261	4,071,206	-	-	-	-	-	-	-	-	7,165,468
General Fund Commercial Paper Notes	400869	13,963,055	12,115,381	-	-	-	-	-	-	-	-	26,078,436
Infrastructure Fund	100012	3,446,577	1,008,410	-	-	-	-	-	-	-	-	4,454,988
PFFA Lease Revenue Bonds 2015A-Projects	400859	20,886,562	-	-	-	-	-	-	-	-	-	20,886,562
PFFA Lease Revenue Bonds 2015B-Project	400860	18,380,151	-	-	-	-	-	-	-	-	-	18,380,151
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	5,349,470	-	-	-	-	-	-	-	-	-	5,349,470
Prop 42 Replacement - Transportation Relief Fund	200306	11,133,097	437,536	-	-	-	-	-	-	-	-	11,570,633
Road Maintenance and Rehabilitation Fund	200731	86,575	15,059,212	18,307,570	-	3,595,416	-	-	-	-	-	37,048,773
SR 209 & 274 Coop with State	400633	908,613	-	300,000	-	-	-	-	-	-	-	1,208,613
TransNet (Prop A 1/2% Sales Tax)	400156	210,613	-	-	-	-	-	-	-	-	-	210,613
TransNet Extension Congestion Relief Fund	400169	27,295,937	2,049,749	4,065,782	-	283,260	18,067,388	18,984,920	19,970,366	-	-	90,717,403
Trench Cut Fees/Excavation Fee Fund	200203	10,758,568	4,192,599	2,000,000	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	24,951,167
Total		\$ 128,490,074	\$ 39,196,221	\$ 24,673,352	\$ 40,000,000	\$ 67,800,000	\$ 67,800,000	\$ 67,800,000	\$ 67,800,000	\$ -	\$ -	\$ 503,559,648

Transportation

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District:	5	Priority Score:	46
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2010 - 2023		619-533-7492
Improvement Type:	New		dnutter@sandiego.gov

Description: This project provides for the design and construction of a two-lane over crossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with the developer to provide design plans and construction specifications for future construction of the project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed-use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9) and is in conformance with the City's General Plan.

Schedule: Preliminary design and preparation of environmental and planning documents began in Fiscal Year 2014. Project design began in Fiscal Year 2014 and was completed in Fiscal Year 2019. Scope of design and services has been specified in the executed Reimbursement Agreement (RA) between the City and the developer. In Fiscal Year 2019, the City entered into a cooperative agreement with Caltrans to advertise, award, and administer the construction of this project. Construction began in Fiscal Year 2020 and is anticipated to be complete in Fiscal Year 2022. After warranty is complete, the project is anticipated to close in Fiscal Year 2023.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Torrey Highlands	400094	\$ 12,931,565	\$ 1,670,768	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,602,334
West Pac Contrib Torrey High	400096	-	612,666	-	-	-	-	-	-	-	-	612,666
Total		\$ 12,931,565	\$ 2,283,434	\$ -	\$ 15,215,000							

Transportation

Torrey Pines Road Improvement Phase 2 / S15023

Trans - Ped Fac - Sidewalks

Council District:	1	Priority Score:	54
Community Planning:	Torrey Pines	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2015 - 2022		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides an additional path of travel for pedestrians on the south side of Torrey Pines Road between Hillside Drive and Amalfi Street, provides a safe pedestrian crossing of Torrey Pines Road just westerly of Princess Drive, increases safety of bicyclists utilizing Buffered Bike Lanes along Torrey Pines Road from La Jolla Shores Drive to Amalfi Drive, and provides a gateway into the La Jolla Village area by installation of a painted stamped asphalt median between Roseland Drive and Hillside Drive.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles, and pedestrians. A corridor study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2015. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was substantially completed in Fiscal Year 2020. Additional construction work was deemed necessary and is expected to end Fiscal Year 2021. Project will be in warranty through Fiscal Year 2021 and is anticipated to be closed Fiscal Year 2022.

Summary of Project Changes: In Fiscal Year 2020, City Council appropriated \$77,468. Total project cost increased by \$77,468 to support post-construction services. The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
CIP Contributions from General Fund	400265	\$ 93,351	\$ 4,140	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	97,492
Developer Contributions CIP	200636	63,183	-	-	-	-	-	-	-	-	-	63,183
TransNet Extension Congestion Relief Fund	400169	1,615,231	7,277	-	-	-	-	-	-	-	-	1,622,508
TransNet Extension RTCI Fee	400174	318,736	25,549	-	-	-	-	-	-	-	-	344,285
Total		\$ 2,090,501	\$ 36,966	\$ -	2,127,468							

Transportation

Torrey Pines Road Slope Restoration / S00877

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	1	Priority Score:	42
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Oriqat, Mahmoud
Duration:	2000 - 2021		619-533-5232
Improvement Type:	Betterment		moriqat@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018, was delayed due to summer moratorium and was completed in Fiscal Year 2020. Warranty will end in Fiscal Year 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025		
Deferred Maint Revenue 2009A-Project	400624	\$ 121,088	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 121,088
PFFA Lease Revenue Bonds 2015A-Projects	400859	102,989	-	-	-	-	-	-	-	-	102,989
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	55,923	-	-	-	-	-	-	-	-	55,923
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	1,173,434	28,763	-	-	-	-	-	-	-	1,202,197
TransNet Extension RTCI Fee	400174	2,688,760	100,543	-	-	-	-	-	-	-	2,789,303
Total		\$ 4,468,414	\$ 129,305	\$ -	\$ 4,597,720						

Transportation

Traffic Calming / AIL00001

Trans - Signals - Calming/Speed Abatement

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2040		619-533-3184
Improvement Type:	Replacement		gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of rectangular rapid flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2020, \$148,976 was appropriated to this project. TransNet funding is anticipated to be allocated to this project in Fiscal Years 2021 through 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Unidentified Funding	Project Total	
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			Future FY
Capital Outlay Fund	400002	\$ -	\$ 43,657	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,657	
Capital Outlay-Sales Tax	400000	-	12,411	-	-	-	-	-	-	-	12,411	
CIP Contributions from General Fund	400265	41,072	151,710	-	-	-	-	-	-	-	192,783	
Developer Contributions CIP	200636	-	64,000	-	-	-	-	-	-	-	64,000	
Downtown DIF (Formerly Centre City DIF)	400122	2,585	297,415	-	-	-	-	-	-	-	300,000	
General Fund Commercial Paper Notes	400869	113,261	186,739	-	-	-	-	-	-	-	300,000	
Infrastructure Fund	100012	147,707	302,293	-	-	-	-	-	-	-	450,000	
Lusk-Gen'l Traffic Imprvmts	400211	29,853	62,147	-	-	-	-	-	-	-	92,000	
Navajo Urban Comm	400116	112,186	167,006	-	-	-	-	-	-	-	279,192	
Parking Meter District - Uptown	200490	10,000	1,790,000	-	-	-	-	-	-	-	1,800,000	
Prop 42 Replacement - Transportation Relief Fund	200306	6,604	79,585	-	-	-	-	-	-	-	86,189	
TransNet (Prop A 1/2% Sales Tax)	400156	17,104	-	-	-	-	-	-	-	-	17,104	
TransNet Extension Congestion Relief Fund	400169	808,197	1,428,344	500,000	-	500,000	500,000	500,000	500,000	-	4,736,541	
TransNet Extension RTCI Fee	400174	88,837	366,525	-	-	-	-	-	-	-	455,362	
Unidentified Funding	9999	-	-	-	-	-	-	-	-	6,516,000	6,516,000	
Uptown Urban Comm	400121	311,721	88,279	-	-	-	-	-	-	-	400,000	
Total		\$ 1,689,127	\$ 5,040,111	\$ 500,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ 6,516,000	\$ 15,745,238

Transportation

Traffic Signals - Citywide / AIL00004

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Jimenez, Joseph
Duration:	2010 - 2040		619-533-3761
Improvement Type:	Replacement		jjimenez@sandiego.gov

Description: This annual allocation provides for the installation of traffic signals and HAWK beacons at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: TransNet funding is anticipated to be allocated to this project in Fiscal Years 2021 through 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Downtown DIF (Formerly Centre City DIF)	400122	175,451	1,279,549	-	-	-	-	-	-	-	-	1,455,000
Navajo Urban Comm	400116	252,899	33,101	-	-	-	-	-	-	-	-	286,000
Rancho Bernardo-Fac Dev Fund	400099	398,462	45,890	-	-	-	-	-	-	-	-	444,352
S.E. San Diego Urban Comm	400120	331,142	218,858	-	-	-	-	-	-	-	-	550,000
TransNet Extension Congestion Relief Fund	400169	3,209,898	1,294,458	1,000,000	-	750,000	750,000	750,000	750,000	-	-	8,504,356
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,666,100	6,666,100
University City So.-Urban Comm	400134	-	27,079	-	-	-	-	-	-	-	-	27,079
Uptown Urban Comm	400121	345,363	270,137	-	-	-	-	-	-	-	-	615,500
Total		\$ 4,713,214	\$ 3,179,072	\$ 1,000,000	\$ -	\$ 750,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 6,666,100	\$ 18,558,386

Transportation

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2010 - 2040		619-533-3611
Improvement Type:	Replacement		scelniker@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of accessible pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2020, City Council appropriated \$348,047 to this project to support traffic signal modification projects. TransNet funding is anticipated to be allocated to this project in Fiscal Years 2021 through 2025.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 404,798	\$ 290,501	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 695,300
Capital Outlay Fund	400002	508,433	223,769	-	-	-	-	-	-	-	-	732,201
CIP Contributions from General Fund	400265	121,508	127,816	-	-	-	-	-	-	-	-	249,324
Clairemont Mesa - Urban Comm	400129	19,782	5,218	-	-	-	-	-	-	-	-	25,000
College Area	400127	115,000	-	-	-	-	-	-	-	-	-	115,000
Downtown DIF (Formerly Centre City DIF)	400122	196,135	315,865	-	-	-	-	-	-	-	-	512,000
Encanto Neighborhoods DIF	400864	8,289	69,667	-	-	-	-	-	-	-	-	77,956
La Jolla Urban Comm	400123	73,490	12,184	-	-	-	-	-	-	-	-	85,675
Mid City Urban Comm	400114	-	12,435	-	-	-	-	-	-	-	-	12,435
Midway/Pacific Hwy Urban Comm	400115	208,134	20,607	-	-	-	-	-	-	-	-	228,741
North Park Urban Comm	400112	30,632	59,368	-	-	-	-	-	-	-	-	90,000
Rancho Bernardo-Fac Dev Fund	400099	7,317	15,133	-	-	-	-	-	-	-	-	22,450
S.E. San Diego Urban Comm	400120	114,334	176,166	-	-	-	-	-	-	-	-	290,500
Serra Mesa - Urban Community	400132	-	5,765	-	-	-	-	-	-	-	-	5,765
SR 209 & 274 Coop with State	400633	-	300,000	-	-	-	-	-	-	-	-	300,000
Torrey Pines - Urban Community	400133	6,603	15,847	-	-	-	-	-	-	-	-	22,450
TransNet (Prop A 1/2% Sales Tax)	400156	45,000	-	-	-	-	-	-	-	-	-	45,000
TransNet Extension Congestion Relief Fund	400169	2,821,702	1,356,273	1,500,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	9,677,975
TransNet Extension RTCI Fee	400174	125,937	324,063	-	-	-	-	-	-	-	-	450,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,011,000	8,011,000
Uptown Urban Comm	400121	238,173	83,327	-	-	-	-	-	-	-	-	321,500
Westfield Dvlpmt Trust	400197	-	17,000	-	-	-	-	-	-	-	-	17,000
Total		\$ 5,045,267	\$ 3,431,005	\$ 1,500,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 8,011,000	\$ 21,987,272

Transportation

University Avenue Complete Street Phase1 / S18001

Trans - Signals - Calming/Speed Abatement

Council District:	9	Priority Score:	81
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2017 - 2023		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue.

Justification: This corridor has been identified as a high frequency pedestrian crash segment. It is part of the Mayor's Vision Zero strategy to eliminate severe and fatal crashes in the City.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and will be completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2021 and end in Fiscal Year 2022.

Warranty is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: \$251,500 was appropriated via Council action in Fiscal Year 2020 to support project construction. Total project cost increased by \$254,320 due to revised construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 104	\$ 29,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,500
Grant Fund - Federal	600000	523,702	447,938	-	4,469,580	-	-	-	-	-	-	5,441,220
Prop 42 Replacement - Transportation Relief Fund	200306	200,000	-	-	-	-	-	-	-	-	-	200,000
TransNet Extension Congestion Relief Fund	400169	435,126	19,874	625,000	-	-	-	-	-	-	-	1,080,000
TransNet Extension RTCI Fee	400174	-	222,000	-	-	-	-	-	-	-	-	222,000
Total		\$ 1,158,932	\$ 719,207	\$ 625,000	\$ 4,469,580	\$ -	\$ 6,972,720					

Transportation

University Avenue Mobility / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	67
Community Planning:	Greater North Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2006 - 2023		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. Project warranty period is anticipated to continue through Fiscal Year 2023.

Summary of Project Changes: Total project cost increased by \$1.7 million due to revised engineer's construction estimate. In Fiscal Year 2020, \$1.7 million was appropriated to support project construction. The project cost and schedule have been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Capital Outlay Fund	400002	\$ -	\$ 26,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,000
Capital Outlay-Sales Tax	400000	-	32,000	-	-	-	-	-	-	-	-	32,000
CIP Contributions from General Fund	400265	-	178,121	-	-	-	-	-	-	-	-	178,121
Grant Fund - Federal	600000	354,120	-	-	-	-	-	-	-	-	-	354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	107,726	2,094,922	-	-	-	-	-	-	-	-	2,202,647
NP 2003A (T)Bonds Rf Oper	400312	5,594	-	-	-	-	-	-	-	-	-	5,594
NP Loc - Bank Of America (T)	400318	4,090	-	-	-	-	-	-	-	-	-	4,090
NP Loc - Bank of America (TE)	400319	125,558	100,703	-	-	-	-	-	-	-	-	226,261
NP-Tab 2009A (TE) Proceeds	400672	202,350	106,054	-	-	-	-	-	-	-	-	308,404
Prop 42 Replacement - Transportation Relief Fund	200306	-	52,129	-	-	-	-	-	-	-	-	52,129
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,387,119	43,945	-	-	-	-	-	-	-	-	1,431,065
TransNet Extension RTCI Fee	400174	31,901	3,799,099	-	-	-	-	-	-	-	-	3,831,000
Total		\$ 2,844,338	\$ 6,432,972	\$ -	\$ 9,277,310							

Transportation

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Nabong, James
Duration:	2010 - 2040		619-533-3721
Improvement Type:	Betterment		jnabong@sandiego.gov

Description: This annual allocation provides funds for underground conversion of City-owned street lighting, resurfacing and slurry seal of street paving, installing pedestrian curb ramps, and necessary related expenses within an Underground Utilities District.

Justification: The City's electrical franchise agreement requires the electrical franchisee to pay a surcharge fee to support an expanded program for undergrounding of overhead utilities within the City's jurisdiction. Revenue collected by this surcharge is deposited within the Underground Surcharge Fund and may only be used for utility undergrounding and related work, as defined within Council Policy 600-08. Funds to perform the described City infrastructure work must be managed as CIP funds and therefore a portion of the Underground Surcharge Fund is allocated to a CIP account that may only be used for this purpose. Financial details of the Utilities Undergrounding Program, including expenditures for the CIP portion of the work, is reported to Council twice annually as required under Council Policy 600-08.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: \$10 million of Underground Surcharge CIP funding is anticipated to be allocated to this project each year for Fiscal Years 2021 through 2025. Project description and justification were updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con	Appn	FY 2021					Future FY	Unidentified Funding	Project Total
					FY 2021	Anticipated	FY 2022	FY 2023	FY 2024			
Capital Outlay Fund	400002	\$ 1,509	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,509
Capital Outlay-Sales Tax	400000	10,368	-	-	-	-	-	-	-	-	-	10,368
CIP Contributions from General Fund	400265	60,000	-	-	-	-	-	-	-	-	-	60,000
Gas Tax Fund	200117	123	-	-	-	-	-	-	-	-	-	123
TransNet (Prop A 1/2% Sales Tax)	400156	22,537	-	-	-	-	-	-	-	-	-	22,537
Underground Surcharge CIP Fund	200218	53,613,022	16,968,960	10,000,000	-	10,000,000	10,000,000	10,000,000	10,000,000	-	-	120,581,982
Total		\$ 53,707,558	\$ 16,968,959	\$ 10,000,000	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ -	\$ -	\$ 120,676,518

Transportation

Via de la Valle Widening / RD11001

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2011 - 2026		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design is on-going. Schedule is dependent upon the project construction by the developer.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021 Anticipated	FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 6,590,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,590,160
Developer Contributions CIP	200636	-	1,144,000	-	-	-	-	-	-	1,690,298	-	2,834,298
San Andres Cost Reim. Dist.	400272	-	1,005,786	-	-	-	-	-	-	-	-	1,005,786
Total		\$ -	\$ 8,739,946	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,690,298	\$ -	\$ 10,430,244

Transportation

Village Center Loop Rd-N Carmel Valley Rd / S19002

Trans - Roadway

Council District:	1	Priority Score:	68
Community Planning:	Pacific Highlands Ranch	Priority Category:	High
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2018 - 2026		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project will construct the Village Loop Drive from the Lin property line northerly to a second intersection of Carmel Valley Road (approximately 800 linear feet) as a four-lane collector roadway within a 108-foot right-of-way. The second phase will complete the loop and will be built as part of a second project dependent upon the development of the adjacent village and the remainder of the core residential areas.

Justification: This project is consistent with Pacific Highland Ranch Subarea Plan, is in conformance with City's General Plan, and is needed to serve the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Pacific Highlands Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Phase I will be completed once the pre-design phase is complete. Phase II will be completed with development of the adjacent property.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021					FY 2022	FY 2023	FY 2024	FY 2025	Future FY	Unidentified Funding	Project Total
				FY 2021	Anticipated										
Pacific Highlands Ranch FBA	400090	\$ -	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Total		\$ -	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000

Transportation

W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2017 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of intersection improvements to provide additional right turns from Bernardo Center Drive to West Bernardo Drive. This is project T-45 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of this phase of the project began in Fiscal Year 2017 and is substantially complete. Previous reimbursement for 50% of the project cost was made in the form of FBA credits. Final reimbursement to the developer will be in cash and is anticipated to be completed by the end of Fiscal Year 2021.

Summary of Project Changes: This is a new project to allow for final cash reimbursement to the developer.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Black Mountain Ranch FBA	400091	\$ 538,177	\$ 280,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ 538,177	\$ 280,580	\$ -	\$ 818,758							

Transportation

W Mission Bay Dr Bridge Over SD River / S00871

Trans - Bridge - Vehicular

Council District:	2	Priority Score:	70
Community Planning:	Midway - Pacific Highway; Mission Bay Park; Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Nutter, Daniel
Duration:	2000 - 2026		619-533-7492
Improvement Type:	Replacement		dnutter@sandiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. The existing bridge has been determined to be functionally obsolete and structurally deficient.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway-Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and the Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018. Construction of the bridge is anticipated to be completed in Fiscal Year 2023. The scope of the project includes approximately 12 acres of compensatory mitigation work, concurrent with the construction of the bridge, with a five-year maintenance and monitoring period. The completion of the mitigation work is expected to conclude during construction of the bridge and the five-year maintenance and monitoring period in Fiscal Year 2025, the project is anticipated to close out in Fiscal Year 2026.

Summary of Project Changes: \$1,905,000 was appropriated in the Fiscal Year 2020 Mid-Year CIP action to fund the construction phase.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2021	FY 2021					Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2022	FY 2023	FY 2024	FY 2025			
Developer Contributions CIP	200636	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Grant Fund - Federal	600000	52,313,993	69,511,917	-	-	-	-	-	-	-	-	121,825,909
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
Infrastructure Fund	100012	200,000	-	-	-	-	-	-	-	-	-	200,000
Sea World Traffic Mitigation Fund	200385	8,141,516	1,732,946	-	-	-	-	-	-	-	-	9,874,462
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	709,878
TransNet Extension Congestion Relief Fund	400169	2,193,935	-	-	-	-	-	-	-	-	-	2,193,935
TransNet Extension RTCI Fee	400174	6,362,702	5,765,671	-	1,787,041	-	-	-	-	-	-	13,915,413
Total		\$ 70,586,144	\$ 77,030,533	\$ -	\$ 1,787,041	\$ -	\$ 149,403,719					

Unfunded Needs List

Transportation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
N Torrey Pines Rd Bridge/ Los Peñasquitos / S00935	\$ 15,060,652	\$ 300,000	1.99 %	This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Peñasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Peñasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons. Phase II of this project will include permanent repairs to the slope protection adjacent to the westerly pedestrian walkway of North Torrey Pines Road, as well as reconstructing the public beach access ramp under the bridge. A portion of phase II construction is unfunded.
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	\$ 37,949,391	\$ 2,519,936	6.64 %	This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded.
Guard Rails / AIE00002	\$ 3,800,259	\$ 446,800	11.76 %	This annual allocation provides for installing new and replacing old guard rails along streets where needed. Construction of identified guard rail needs is currently unfunded.
Otay Mesa Truck Route Phase 4 / S11060	\$ 26,160,000	\$ 9,330,702	35.67 %	The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road. Construction of the Western Phase is not fully funded.
Traffic Signals - Citywide / AIL00004	\$ 18,558,387	\$ 6,666,100	35.92 %	This annual allocation provides for the installation of traffic signals at high-priority locations. Design and construction phases of additional locations are currently unfunded.
Traffic Signals Modification / AIL00005	\$ 21,987,272	\$ 8,011,000	36.43 %	This annual allocation provides for upgrading existing traffic signals. Design and construction phases of additional locations are currently unfunded.
Bridge Rehabilitation / AIE00001	\$ 33,351,907	\$ 12,956,493	38.85 %	This annual allocation maintains an ongoing program to promote safety on City bridges. Design and construction phases of additional locations are currently unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Traffic Calming / AIL00001	\$ 15,745,238	\$ 6,516,000	41.38 %	This annual allocation provides for installing traffic control measures. Design and construction phases of additional locations are currently unfunded.
Median Installation / AIG00001	\$ 19,018,601	\$ 9,030,000	47.48 %	This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide. Design and construction phases of additional locations are currently unfunded.
La Media Road Improvements / S15018	\$ 42,700,000	\$ 26,689,262	62.50 %	This project provides for improvements to La Media Road from approximately 650 feet north of Airway Road to approximately 200 feet south of Siempre Viva Road. Portions of the Design and Construction phase are currently unfunded.
State Route 56 Freeway Expansion / RD14000	\$ 123,579,843	\$ 90,000,000	72.83 %	This project provides for the conversion of the four-lane freeway into a six-lane facility. This project will be completed in multiple phases as funding becomes available. The total estimated project cost of \$124 million includes an unfunded amount of \$91 million.
Palm Avenue Interstate 805 Interchange / S00869	\$ 35,618,663	\$ 26,500,000	74.40 %	The second phase of this project provides for the environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The entire cost for construction of Phase II is currently unfunded.
New Walkways / AIK00001	\$ 108,891,377	\$ 84,850,000	77.92 %	This annual allocation provides for the construction of new sidewalks citywide. Design and construction phases of additional locations are currently unfunded.
Sidewalk Repair and Reconstruction / AIK00003	\$ 78,168,934	\$ 61,400,000	78.55 %	This annual allocation provides for the replacement of damaged sidewalks, curbs and gutters Citywide. Unidentified funding has been revised per the Sidewalk Condition Assessment.
Bicycle Facilities / AIA00001	\$ 130,897,054	\$ 104,697,400	79.98 %	This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class IV bike facilities that are capital in nature, throughout the City. Design and construction phases of additional locations are currently unfunded.
Streamview Drive Improvements Phase 2 / S18000	\$ 14,562,200	\$ 11,860,401	81.45 %	This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. Construction phase is currently unfunded.

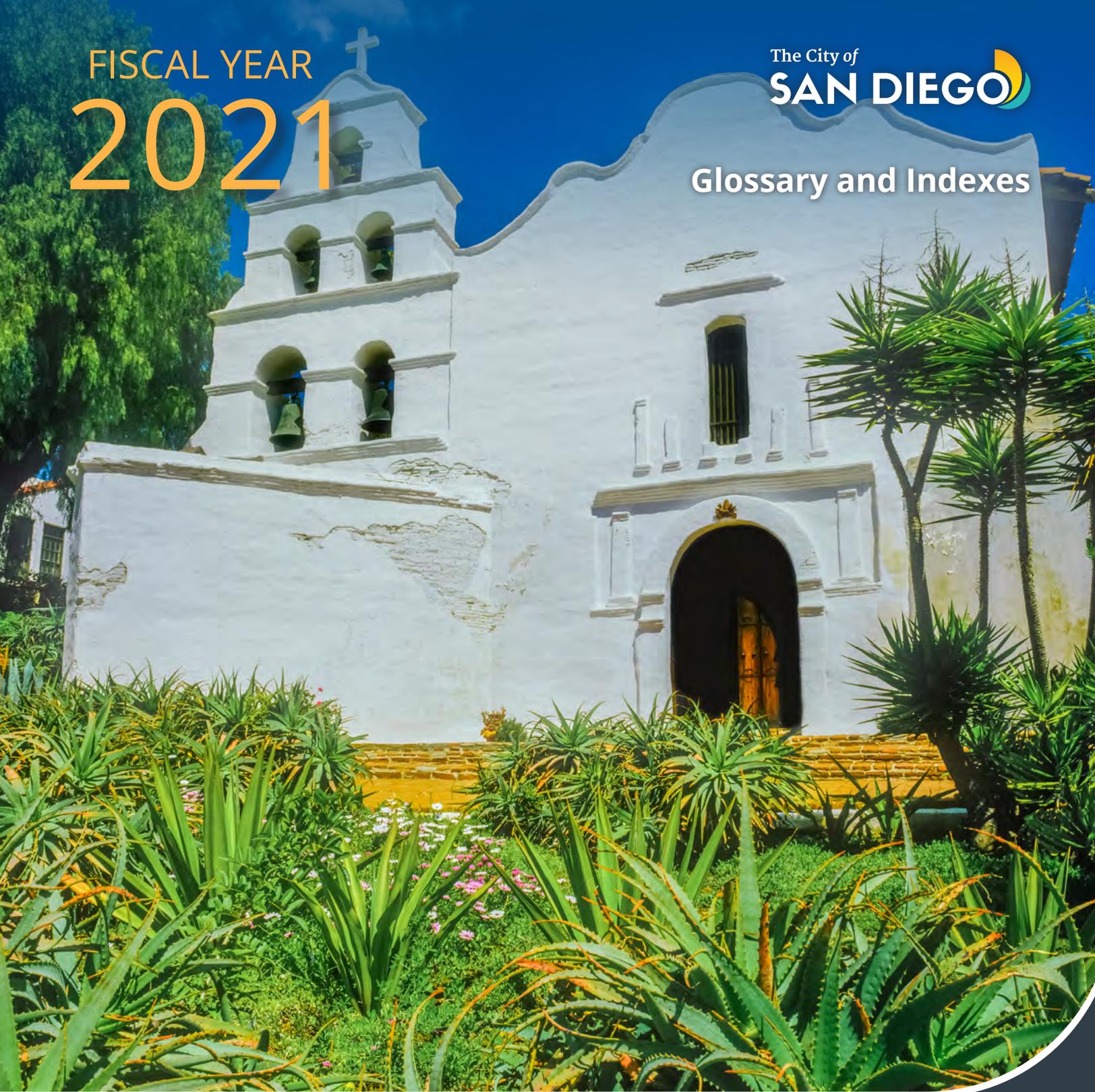
Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Street Light Circuit Upgrades / AIH00002	\$ 26,713,928	\$ 22,300,000	83.48 %	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Market St-Euclid to Pitta-Improvements / S16022	\$ 5,569,100	\$ 4,976,600	89.36 %	This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional street lights on Market Street between Euclid Avenue and Pitta Street. The construction phase of the project is currently unfunded.
Install T/S Interconnect Systems / AIL00002	\$ 133,056,004	\$ 123,440,400	92.77 %	This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide. Design and construction of future phases for the implementation of the City's Traffic Signal Interconnect Master Plan are unfunded.
Installation of City Owned Street Lights / AIH00001	\$ 184,836,009	\$ 176,040,400	95.24 %	This annual allocation will provide for the replacement of obsolete street light series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Sea World Dr/15 Interchange Improvement / S00888	\$ 120,163,109	\$ 119,072,571	99.09 %	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Construction phase is currently unfunded.
Total		\$ 907,604,065		

FISCAL YEAR
2021

The City of
SAN DIEGO

Glossary and Indexes



— **ADOPTED BUDGET** —

MAYOR KEVIN L. FAULCONER

Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA): Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION: A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority to expend and obligate resources.

ASSET TYPE: Capital assets are categorized into the various improvements which are expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems, buildings, parks, streets, and bridges.

ASSET MANAGEMENT: A strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost effective manner.

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT: A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC): This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset managing department's management convened to advise on CIP related matters such as project listings and prioritizations.

Capital Improvements Program

Glossary

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS: An agreement which is used to coordinate the expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT: A borrowing that is undertaken which involves the payment of interest and principal on an obligation, including the issuance of bonds, commercial paper and loans.

DEFERRED CAPITAL: A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE: A backlog of needed repairs to City facilities or other assets such as streets, roofs, heating and cooling systems, floor coverings, structures, and the slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF): Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE: The actual outlay of monies from the City treasury or the act of spending funds.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT (FBA): An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR CAPITAL INFRASTRUCTURE PLANNING REPORT: Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining multi-year capital planning efforts, and outlines future efforts in continuously enhancing multiyear capital planning.

FIVE-YEAR FINANCIAL OUTLOOK: A report that includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND: A fiscal and accounting entity with a self-balancing set of accounts used to record revenues and expenditures.

GENERAL FUND: The City's main operating fund that pays for core administrative and operational services that relies most on the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT: An external contribution by a government or other organization to support a particular function or project.

Capital Improvements Program Glossary

INFRASTRUCTURE: The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

NON-PERSONNEL EXPENSE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OPERATING BUDGET: A budget schedule which projects revenues and authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS: An estimate of a capital project's ongoing costs of operating upon completion and its impacts on the City's operating budget.

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PRELIMINARY ENGINEERING: These projects are still in the planning phase of developing scope, schedule, and project cost.

PROJECT TYPE: Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP): These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

PUNCHLIST: A document prepared near the end of a construction project listing work not conforming to contract specifications that the general contractor must complete prior to final payment.

REIMBURSEMENT: Fees or credit received as payment for the provision of specific municipal services or improvements.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP): Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG): A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans, engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

SEMI-ANNUAL CIP MONITORING REPORT: A report that provides updates on the status of CIP process improvement measures and efficiencies gained, as well as a consolidated CIP requests for City Council action on behalf of all City departments.

SMART GROWTH: A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

Capital Improvements Program Glossary

TRANSNET FUNDS: Funds derived from a one-half cent local sales tax that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST: A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING: An amount required for project completion for which no funding source has been identified.

Capital Improvements Program Index by Project Name

Index by Project Name

Project Number	Project Name	Page No.
S17009	101 Ash Improvements	95
S12010	30th Street Pipeline Replacement	281
P21001	5th Avenue Promenade	381
S12011	69th & Mohawk Pump Station	282
T19003	Accela Implementation Phase 2	96
S17008	Advanced Metering Infrastructure	283
P19007	Airway Road Improvements	381
S10001	Alta La Jolla Drive Drainage Repair PhII	359
S12013	Alvarado 2nd Extension Pipeline	284
P18007	Alvarado Road Realignment	381
S15019	Alvarado Trunk Sewer Phase IV	285
S00831	Balboa Avenue Corridor Improvements	383
S20005	Balboa Park Botanical Bldg Improvments	169
AEA00002	Balboa Park Golf Course	170
S15036	Balboa Park West Mesa Comfort Station Replacement	171
S17000	Balboa Pk Bud Kearns Aquatic Complex Imp	172
S16060	Bay Terrace Senior Center	173
S00752	Beyer Park Development	174
AIA00001	Bicycle Facilities	384
AIE00001	Bridge Rehabilitation	385
AAA00002	Brown Field	87
AID00007	Bus Stop Improvements	386
RD19002	Camino del Sur Widening (CV Rd S. to SR-56)	387
S16047	Canon Street Pocket Park	175

Project Number	Project Name	Page No.
S12004	Canyonside Community Park Improvements	176
S00969	Carmel Country Road Low Flow Channel	388
S16037	Carmel Creek NP Improvements	177
S16034	Carmel Del Mar NP Comfort Station-Development	178
S16038	Carmel Grove NP Comfort Station and Park	179
S16033	Carmel Knolls NP Comfort Station-Development	180
S16039	Carmel Mission NP Comfort Station Development	181
RD15002	Carmel Mountain Road (T-5.2)	389
RD20005	Carmel V Rd Widening (BMR-Cam Crisalida)	390
S16029	Carmel Valley CP-Turf Upgrades	182
S00900	Carmel Valley Rd 4/6 Lanes s of Street A	391
RD20006	Carmel Vly Rd E Wildlife Xing	392
RD15001	Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd	393
P21000	Carroll Canyon Road Planning Study	381
S00841	Carroll Cyn Rd/Sorrento Valley Rd Dist 1	394
S12008	Catalina 12inch Cast Iron Mains	286
T19002	Centralized Payment Processing Solution	97
RD16005	Centrum Neighborhood Pk Improvements	183
S00673	Charles Lewis III Memorial Park	184
S18008	Chicano Park Recreation Center	185
S16013	Children's Park Improvements	186
S00644	Children's Pool Lifeguard Station	129
S11025	Chollas Building	287
S16058	Chollas Community Park Comfort Station	187
S20012	Chollas Creek Oak Park Trail	188

Capital Improvements Program Index by Project Name

Project Number	Project Name	Page No.
L18001	Chollas Lake Improvements	189
P20005	Chollas Triangle Park	167
S12012	Cielo & Woodman Pump Station	288
ABT00006	CIP Emergency Reserve	98
P20002	Citrus & Conifer Reconstruction	381
ABT00001	City Facilities Improvements	349
S15044	City Heights Pedestrian Improvements	395
S19005	City Heights Sidewalks and Streetlights	396
ABT00003	Citywide Energy Improvements	371
RD20003	Cmo Del Sur Wide-San Dieguito-Carmel Valley	397
RD20004	Cmo Del Sur Wildlife Xing(San Dieguito)	398
RD20002	Cmo San Bern (Nicole Rd E-City Limit)	399
S15000	CNG Fueling Station for Refuse & Recycling	113
AGF00006	Coastal Erosion and Access	190
S00951	Coastal Rail Trail	400
S12022	Convention Center Phase III Expansion	99
L12000	Convert RB Medians-Asphalt to Concrete	191
AKA00001	Corrosion Control	289
S16053	Covered Aerated Static Pile System	114
S00858	Del Sol Boulevard-Central	401
RD19003	Del Sur Neighborhood Park	192
S00636	Dennery Ranch Neighborhood Park	193
S15037	Doyle Park Community Park ADA Upgrades	194
ACA00001	Drainage Projects	360
T19001	EAM Enhancements	100

Project Number	Project Name	Page No.
S14016	East Fortuna Staging Area Field Stn Blg	195
S16012	East Village Green Phase 1	196
S15035	EB Scripps Pk Comfort Station Replacement	197
S15031	Egger/South Bay Community Park ADA Improvements	198
S00856	El Camino Real to ViaDeLaValle (1/2 mile)	402
S14006	El Cuervo Adobe Improvements	199
S10008	El Monte Pipeline No 2	290
P20003	Emerald Hills Park GDP	167
S00319	EMTS Boat Dock Esplanade	291
S16017	Encanto Comm Pk Security Lighting Upgrades	200
ATT00002	Enterprise Funded IT Projects	101
S00886	Euclid Avenue & Home Improvements	403
S01083	Fairbrook Neighborhood Park Development	201
S14018	Fairmount Avenue Fire Station	130
S00605	Famosa Slough Salt Marsh Creation	202
S10029	Fire Station No. 08 - Mission Hills	131
S13011	Fire Station No. 15 - Ocean Beach Expansion	132
S15015	Fire Station No. 48 - Black Mountain Ranch	133
S00784	Fire Station No. 49 - Otay Mesa	134
S13021	Fire Station No. 50 - North University City	135
S14017	Fire Station No. 51 - Skyline Hills	136
S00785	Fire Station No. 54 - Paradise Hills	137
S15012	Fire-Rescue Air Operations Facility	138
L14002	Fleet Operations Facilities	102
AKB00002	Freeway Relocation	292

Capital Improvements Program Index by Project Name

Project Number	Project Name	Page No.
S00839	Genesee Avenue Widen I-5 Crossing	404
S00863	Georgia Street Bridge Improvements	405
S15040	Golf Course Drive Improvements	203
ATT00001	Governmental Funded IT Projects	103
ABM00001	Groundwater Asset Development Program	293
AIE00002	Guard Rails	406
S18006	Harbor Drive Trunk Sewer	294
S11002	Hayes Ave Storm Drain	361
P18003	Hendrix Pond/Aviary Park Development	167
S00751	Hickman Fields Athletic Area	204
S00995	Hidden Trails Neighborhood Park	205
S00722	Hiking & Equestrian Trail NP #10	206
AIL00002	Install T/S Interconnect Systems	407
AIH00001	Installation of City Owned Street Lights	408
AKB00007	Instrumentation and Control	295
S00982	Interstate 5 Underpass-Bikeway/Ped Conn	409
S20007	Jerabek Park Improvements	207
P19003	John Baca Park-General Development Plan	167
S00602	Juan Street Concrete Street	410
S15034	Junipero Serra Museum ADA Improvements	208
S20009	Kearny Mesa Facility Improvements	104
S20000	Kearny Mesa Trunk Sewer	296
S12009	La Jolla Scenic Drive 16inch Main	297
S15027	La Jolla View Reservoir	298
S00857	La Jolla Village Drive-I-805 Ramps	411

Project Number	Project Name	Page No.
S15018	La Media Road Improvements	412
S11103	La Paz Mini Park	209
AFA00001	Landfill Improvements	115
AKA00003	Large Diameter Water Transmission PPL	299
S00907	Linda Vista/Genesee Intersection Improve	413
S00069	Little McGonigle Ranch Road Pipeline	300
S12018	Lower Otay Outlet Tower	301
S20003	Maple Canyon Storm Drain Upgrade	362
S16018	Marie Widman Memorial Pk Security Lighting Upgrade	210
S16022	Market St-Euclid to Pitta-Improvements	414
S16061	Market Street-47th to Euclid-Complete Street	415
S01090	MB GC Clbhouse Demo/Prtbl Building Instl	211
S00339	MBC Dewatering Centrifuges Replacement	302
S17013	MBC Equipment Upgrades	303
S11010	MBGC Irrigation & Electrical Upgrades	212
AIG00001	Median Installation	416
S16020	Memorial Comm Pk Playground ADA Upgrades	213
ABO00001	Metro Treatment Plants	304
ABP00002	Metropolitan System Pump Stations	305
AJB00001	Metropolitan Waste Water Department Trunk Sewers	306
L16002	Mira Mesa Community Pk Improvements	214
S11024	Miramar Clearwell Improvements	307
L17000	Miramar Landfill Facility Improvements	116
S16052	Miramar Landfill Gas Recovery Improvem	117
L18002	Miramar Landfill Storm Water Improvements	118

Capital Improvements Program Index by Project Name

Project Number	Project Name	Page No.
S00880	Miramar Road-I-805 Easterly Ramps	417
AEA00003	Mission Bay Golf Course	215
AGF00004	Mission Bay Improvements	216
S13008	Mohnike Adobe and Barn Restoration	217
S11026	Montezuma/Mid-City Pipeline Phase II	308
AAA00001	Montgomery-Gibbs Executive Airport	88
S16027	Morena Pipeline	309
S00041	Morena Reservoir Outlet Tower Upgrade	310
L12003	Museum of Man Seismic Retrofit	218
S00935	N Torrey Pines Rd Bridge/ Los Peñasquitos	418
S17012	NCWRP Improvements to 30 mgd	311
RD15003	New 16" Water Mains (U-3)	312
AIK00001	New Walkways	419
S10119	North Pacific Beach Lifeguard Station	139
S10050	North Park Mini Park	219
S10000	NTC Aquatic Center	220
P20004	Oak Park Library	149
S16031	Ocean Air Comfort Station and Park Improvements	221
S20015	Ocean Beach Branch Library	151
P18008	Ocean Beach Lifeguard Station	127
S20011	Ocean Beach Pier Improvements	222
S00870	Old Otay Mesa Road-Westerly	420
S15028	Olive Grove Community Park ADA Improve	223
S10051	Olive St Park Acquisition and Development	224
S12016	Otay 1st/2nd PPL West of Highland Avenue	313

Project Number	Project Name	Page No.
S20001	Otay 2nd Pipeline Phase 4	314
S21000	Otay 2nd Pipeline Steel Replacement Ph 5	315
S11060	Otay Mesa Truck Route Phase 4	421
S15016	Otay Second Pipeline Relocation-PA	316
S12015	Pacific Beach Pipeline South (W)	317
S14023	Pacific Highlands Ranch Branch Library	152
RD16002	Pacific Highlands Ranch Community Park	225
RD12003	Pacific Highlands Ranch Hiking & Biking	226
S00869	Palm Avenue Interstate 805 Interchange	422
S00913	Palm Avenue Roadway Improvements	423
S18003	Palm Avenue Transitional Housing	351
S15002	Paradise Senior Center Improvements	227
S15045	Park Boulevard At-Grade Crossing	424
S15003	Park de la Cruz Neighborhood Park Improvements	228
AGF00007	Park Improvements	229
RD20008	Paseo Del Sur (Potomac Ridge Rd-CDS)	425
RD20001	Paseo Del Sur(Camino D Sur E to HS Entr)	426
AJA00002	Pipeline Rehabilitation	318
RD20000	Playa del Sol Parkway	427
S15024	Police 911 Call Manager	267
S18005	Police Range Refurbishment Phase II	268
AKA00002	Pressure Reduction Facility Upgrades	319
S00312	PS2 Power Reliability & Surge Protection	320
ABP00001	Pump Station Restorations	321
P19002	Pure Water Pooled Contingency	279

Capital Improvements Program Index by Project Name

Project Number	Project Name	Page No.
ALA00001	PURE Water Program	322
L20000	Rancho Bernardo CP Improvements	230
RD19006	Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr	428
S15004	Rancho Mission Canyon Park Upgrades	231
AHC00004	Recycled Water Systems Upgrades	323
S12014	Recycled Water Tank Modifications	324
S00881	Regents Rd Widening-Genesee to Executive	429
AGF00005	Regional Park Improvements	232
AGE00001	Resource-Based Open Space Parks	233
S00999	Riviera Del Sol Neighborhood Park	234
S15029	Rolando Joint Use Facility Development	235
S15021	Rolling Hills Neighborhood Park ADA Upgrades	236
S00830	Rosecrans Street Corridor Improvements	430
S16035	Sage Canyon NP Concession Bldg-Develop	237
S14007	Salk Neighborhood Park & Joint Use Devel	238
S00800	San Carlos Branch Library	153
S00802	San Ysidro Branch Library	154
S00310	SBWR Plant Demineralization	325
S00811	Scripps Miramar Ranch Library	155
S00606	SD River Dredging Qualcomm Way to SR163	239
S00888	Sea World Dr/I5 Interchange Improvement	431
ABT00007	Sewer CIP Emergency Reserve	326
AJA00001	Sewer Main Replacements	327
AIK00003	Sidewalk Repair and Reconstruction	432
P19006	Siempre Viva Road Improvements	382

Project Number	Project Name	Page No.
S16051	Silver Wing Pk Ballfield Lighting - Ph 2	240
S15038	Skyline Hills Community Park ADA Improve	241
S16032	Solana Highlands NP-Comfort Station Development	242
S00684	South Chollas Landfill Improvements	119
S00791	South Mission Beach Lifeguard Station	140
S21002	South Mission Valley Trunk Sewer Ph II	328
L16000	Southeastern Mini Park Improvements	243
P18010	Southwest Neighborhood Park	167
S00905	SR 163/Clairemont Mesa Blvd Interchange	433
S00851	SR 163/Friars Road	434
S14009	SR94/Euclid Av Interchange Phase 2	435
ABL00001	Standpipe and Reservoir Rehabilitations	329
RD14000	State Route 56 Freeway Expansion	436
S00864	Streamview Drive Improvements	437
S18000	Streamview Drive Improvements Phase 2	438
AIH00002	Street Light Circuit Upgrades	439
AID00005	Street Resurfacing and Reconstruction	440
L16001	Sunset Cliffs Natural Pk Hillside Imp Preserv Phas	244
L14005	Sunset Cliffs Park Drainage Improvements	245
S10054	Switzer Canyon Bridge Enhancement Prog	246
S15026	Taft Joint Use Facility Development	247
S17001	Talmadge Traffic Calming Infrastructure	248
S15020	Tecolote Canyon Trunk Sewer Improvement	330
S12040	Tierrasanta (Via Dominique) Pump Station	331
S15011	Tierrasanta Library Expansion	156

Capital Improvements Program Index by Project Name

Project Number	Project Name	Page No.
S16036	Torrey Highlands NP Upgrades	249
S10015	Torrey Meadows Drive Overcrossing	441
AEA00001	Torrey Pines Golf Course	250
S15023	Torrey Pines Road Improvement Phase 2	442
S00877	Torrey Pines Road Slope Restoration	443
S18002	TP South Golf Course Imp Renovation	251
AIL00001	Traffic Calming	444
AIL00004	Traffic Signals - Citywide	445
AIL00005	Traffic Signals Modification	446
S13000	Tubman Charter School JU Improvements	252
S19003	UCSD Fire Station and ROW Improvements	141
S11021	University Ave Pipeline Replacement	332
S18001	University Avenue Complete Street Phase 1	447
S00915	University Avenue Mobility	448
S20002	University Heights Reservoir Rehabilitation	333
AJA00003	Unscheduled Projects	334
S11022	Upas St Pipeline Replacement	335
AID00001	Utilities Undergrounding Program	449
RD11001	Via de la Valle Widening	450
S16048	Villa Monserate Neighborhood Park Upgrades	253
S19002	Village Center Loop Rd-N Carmel Valley Rd	451
RD20007	W Bernardo Dr at Bernardo Ctr Dr Inter	452
S00871	W Mission Bay Dr Bridge Over SD River	453
S15007	Wangenheim Joint Use Facility	254
S13015	Water & Sewer Group Job 816 (W)	336

Project Number	Project Name	Page No.
ABT00008	Water CIP Emergency Reserve	337
S00050	Water Department Security Upgrades	338
AKB00003	Water Main Replacements	339
ABJ00001	Water Pump Station Restoration	340
S21001	Water SCADA Upgrade Phase I	341
ABI00001	Water Treatment Plants	342
ACC00001	Watershed CIP	363
S00767	Wightman Street Neighborhood Park	255
P19001	Ysabel Creek Road Repair	382

Capital Improvements Program Index by Project Number

Index by Project Number

Project Number	Project Name	Page No.
AAA00001	Montgomery-Gibbs Executive Airport	88
AAA00002	Brown Field	87
ABI00001	Water Treatment Plants	342
ABJ00001	Water Pump Station Restoration	340
ABL00001	Standpipe and Reservoir Rehabilitations	329
ABM00001	Groundwater Asset Development Program	293
ABO00001	Metro Treatment Plants	304
ABP00001	Pump Station Restorations	321
ABP00002	Metropolitan System Pump Stations	305
ABT00001	City Facilities Improvements	349
ABT00003	Citywide Energy Improvements	371
ABT00006	CIP Emergency Reserve	98
ABT00007	Sewer CIP Emergency Reserve	326
ABT00008	Water CIP Emergency Reserve	337
ACA00001	Drainage Projects	360
ACC00001	Watershed CIP	363
AEA00001	Torrey Pines Golf Course	250
AEA00002	Balboa Park Golf Course	170
AEA00003	Mission Bay Golf Course	215
AFA00001	Landfill Improvements	115
AGE00001	Resource-Based Open Space Parks	233
AGF00004	Mission Bay Improvements	216
AGF00005	Regional Park Improvements	232
AGF00006	Coastal Erosion and Access	190

Project Number	Project Name	Page No.
AGF00007	Park Improvements	229
AHC00004	Recycled Water Systems Upgrades	323
AIA00001	Bicycle Facilities	384
AID00001	Utilities Undergrounding Program	449
AID00005	Street Resurfacing and Reconstruction	440
AID00007	Bus Stop Improvements	386
AIE00001	Bridge Rehabilitation	385
AIE00002	Guard Rails	406
AIG00001	Median Installation	416
AIH00001	Installation of City Owned Street Lights	408
AIH00002	Street Light Circuit Upgrades	439
AIK00001	New Walkways	419
AIK00003	Sidewalk Repair and Reconstruction	432
AIL00001	Traffic Calming	444
AIL00002	Install T/S Interconnect Systems	407
AIL00004	Traffic Signals - Citywide	445
AIL00005	Traffic Signals Modification	446
AJA00001	Sewer Main Replacements	327
AJA00002	Pipeline Rehabilitation	318
AJA00003	Unscheduled Projects	334
AJB00001	Metropolitan Waste Water Department Trunk Sewers	306
AKA00001	Corrosion Control	289
AKA00002	Pressure Reduction Facility Upgrades	319
AKA00003	Large Diameter Water Transmission PPL	299
AKB00002	Freeway Relocation	292

Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
AKB00003	Water Main Replacements	339
AKB00007	Instrumentation and Control	295
ALA00001	PURE Water Program	322
ATT00001	Governmental Funded IT Projects	103
ATT00002	Enterprise Funded IT Projects	101
L12000	Convert RB Medians-Asphalt to Concrete	191
L12003	Museum of Man Seismic Retrofit	218
L14002	Fleet Operations Facilities	102
L14005	Sunset Cliffs Park Drainage Improvements	245
L16000	Southeastern Mini Park Improvements	243
L16001	Sunset Cliffs Natural Pk Hillside Imp Preserv Phas	244
L16002	Mira Mesa Community Pk Improvements	214
L17000	Miramar Landfill Facility Improvements	116
L18001	Chollas Lake Improvements	189
L18002	Miramar Landfill Storm Water Improvements	118
L20000	Rancho Bernardo CP Improvements	230
P18003	Hendrix Pond/Aviary Park Development	167
P18007	Alvarado Road Realignment	381
P18008	Ocean Beach Lifeguard Station	127
P18010	Southwest Neighborhood Park	167
P19001	Ysabel Creek Road Repair	382
P19002	Pure Water Pooled Contingency	279
P19003	John Baca Park-General Development Plan	167
P19006	Siempre Viva Road Improvements	382
P19007	Airway Road Improvements	381

Project Number	Project Name	Page No.
P20002	Citrus & Conifer Reconstruction	381
P20003	Emerald Hills Park GDP	167
P20004	Oak Park Library	149
P20005	Chollas Triangle Park	167
P21000	Carroll Canyon Road Planning Study	381
P21001	5th Avenue Promenade	381
RD11001	Via de la Valle Widening	450
RD12003	Pacific Highlands Ranch Hiking & Biking	226
RD14000	State Route 56 Freeway Expansion	436
RD15001	Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd	393
RD15002	Carmel Mountain Road (T-5.2)	389
RD15003	New 16" Water Mains (U-3)	312
RD16002	Pacific Highlands Ranch Community Park	225
RD16005	Centrum Neighborhood Pk Improvements	183
RD19002	Camino del Sur Widening (CV Rd S. to SR-56)	387
RD19003	Del Sur Neighborhood Park	192
RD19006	Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr	428
RD20000	Playa del Sol Parkway	427
RD20001	Paseo Del Sur(Camino D Sur E to HS Entr)	426
RD20002	Cmo San Bern (Nicole Rd E-City Limit)	399
RD20003	Cmo Del Sur Wide-San Dieguito-Carmel Valley	397
RD20004	Cmo Del Sur Wildlife Xing(San Dieguito)	398
RD20005	Carmel V Rd Widening (BMR-Cam Crisalida)	390
RD20006	Carmel Vly Rd E Wildlife Xing	392
RD20007	W Bernardo Dr at Bernardo Ctr Dr Inter	452

Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
RD20008	Paseo Del Sur (Potomac Ridge Rd-CDS)	425
S00041	Morena Reservoir Outlet Tower Upgrade	310
S00050	Water Department Security Upgrades	338
S00069	Little McGonigle Ranch Road Pipeline	300
S00310	SBWR Plant Demineralization	325
S00312	PS2 Power Reliability & Surge Protection	320
S00319	EMTS Boat Dock Esplanade	291
S00339	MBC Dewatering Centrifuges Replacement	302
S00602	Juan Street Concrete Street	410
S00605	Famosa Slough Salt Marsh Creation	202
S00606	SD River Dredging Qualcomm Way to SR163	239
S00636	Denney Ranch Neighborhood Park	193
S00644	Children's Pool Lifeguard Station	129
S00673	Charles Lewis III Memorial Park	184
S00684	South Chollas Landfill Improvements	119
S00722	Hiking & Equestrian Trail NP #10	206
S00751	Hickman Fields Athletic Area	204
S00752	Beyer Park Development	174
S00767	Wightman Street Neighborhood Park	255
S00784	Fire Station No. 49 - Otay Mesa	134
S00785	Fire Station No. 54 - Paradise Hills	137
S00791	South Mission Beach Lifeguard Station	140
S00800	San Carlos Branch Library	153
S00802	San Ysidro Branch Library	154
S00811	Scripps Miramar Ranch Library	155

Project Number	Project Name	Page No.
S00830	Rosecrans Street Corridor Improvements	430
S00831	Balboa Avenue Corridor Improvements	383
S00839	Genesee Avenue Widen I-5 Crossing	404
S00841	Carroll Cyn Rd/Sorrento Valley Rd Dist 1	394
S00851	SR 163/Friars Road	434
S00856	El Camino Real to ViaDeLaValle (1/2 mile)	402
S00857	La Jolla Village Drive-I-805 Ramps	411
S00858	Del Sol Boulevard-Central	401
S00863	Georgia Street Bridge Improvements	405
S00864	Streamview Drive Improvements	437
S00869	Palm Avenue Interstate 805 Interchange	422
S00870	Old Otay Mesa Road-Westerly	420
S00871	W Mission Bay Dr Bridge Over SD River	453
S00877	Torrey Pines Road Slope Restoration	443
S00880	Miramar Road-I-805 Easterly Ramps	417
S00881	Regents Rd Widening-Genesee to Executive	429
S00886	Euclid Avenue & Home Improvements	403
S00888	Sea World Dr/I5 Interchange Improvement	431
S00900	Carmel Valley Rd 4/6 Lanes s of Street A	391
S00905	SR 163/Clairemont Mesa Blvd Interchange	433
S00907	Linda Vista/Genesee Intersection Improve	413
S00913	Palm Avenue Roadway Improvements	423
S00915	University Avenue Mobility	448
S00935	N Torrey Pines Rd Bridge/ Los Peñasquitos	418
S00951	Coastal Rail Trail	400

Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
S00969	Carmel Country Road Low Flow Channel	388
S00982	Interstate 5 Underpass-Bikeway/Ped Conn	409
S00995	Hidden Trails Neighborhood Park	205
S00999	Riviera Del Sol Neighborhood Park	234
S01083	Fairbrook Neighborhood Park Development	201
S01090	MB GC Clbhouse Demo/Prtbl Building Instl	211
S10000	NTC Aquatic Center	220
S10001	Alta La Jolla Drive Drainage Repair PhII	359
S10008	El Monte Pipeline No 2	290
S10015	Torrey Meadows Drive Overcrossing	441
S10029	Fire Station No. 08 - Mission Hills	131
S10050	North Park Mini Park	219
S10051	Olive St Park Acquisition and Development	224
S10054	Switzer Canyon Bridge Enhancement Prog	246
S10119	North Pacific Beach Lifeguard Station	139
S11002	Hayes Ave Storm Drain	361
S11010	MBGC Irrigation & Electrical Upgrades	212
S11021	University Ave Pipeline Replacement	332
S11022	Upas St Pipeline Replacement	335
S11024	Miramar Clearwell Improvements	307
S11025	Chollas Building	287
S11026	Montezuma/Mid-City Pipeline Phase II	308
S11060	Otay Mesa Truck Route Phase 4	421
S11103	La Paz Mini Park	209
S12004	Canyonside Community Park Improvements	176

Project Number	Project Name	Page No.
S12008	Catalina 12inch Cast Iron Mains	286
S12009	La Jolla Scenic Drive 16inch Main	297
S12010	30th Street Pipeline Replacement	281
S12011	69th & Mohawk Pump Station	282
S12012	Cielo & Woodman Pump Station	288
S12013	Alvarado 2nd Extension Pipeline	284
S12014	Recycled Water Tank Modifications	324
S12015	Pacific Beach Pipeline South (W)	317
S12016	Otay 1st/2nd PPL West of Highland Avenue	313
S12018	Lower Otay Outlet Tower	301
S12022	Convention Center Phase III Expansion	99
S12040	Tierrasanta (Via Dominique) Pump Station	331
S13000	Tubman Charter School JU Improvements	252
S13008	Mohnike Adobe and Barn Restoration	217
S13011	Fire Station No. 15 - Ocean Beach Expansion	132
S13015	Water & Sewer Group Job 816 (W)	336
S13021	Fire Station No. 50 - North University City	135
S14006	El Cuervo Adobe Improvements	199
S14007	Salk Neighborhood Park & Joint Use Devel	238
S14009	SR94/Euclid Av Interchange Phase 2	435
S14016	East Fortuna Staging Area Field Stn Blg	195
S14017	Fire Station No. 51 - Skyline Hills	136
S14018	Fairmount Avenue Fire Station	130
S14023	Pacific Highlands Ranch Branch Library	152
S15000	CNG Fueling Station for Refuse & Recycling	113

Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
S15002	Paradise Senior Center Improvements	227
S15003	Park de la Cruz Neighborhood Park Improvements	228
S15004	Rancho Mission Canyon Park Upgrades	231
S15007	Wangenheim Joint Use Facility	254
S15011	Tierrasanta Library Expansion	156
S15012	Fire-Rescue Air Operations Facility	138
S15015	Fire Station No. 48 - Black Mountain Ranch	133
S15016	Otay Second Pipeline Relocation-PA	316
S15018	La Media Road Improvements	412
S15019	Alvarado Trunk Sewer Phase IV	285
S15020	Tecolote Canyon Trunk Sewer Improvement	330
S15021	Rolling Hills Neighborhood Park ADA Upgrades	236
S15023	Torrey Pines Road Improvement Phase 2	442
S15024	Police 911 Call Manager	267
S15026	Taft Joint Use Facility Development	247
S15027	La Jolla View Reservoir	298
S15028	Olive Grove Community Park ADA Improve	223
S15029	Rolando Joint Use Facility Development	235
S15031	Egger/South Bay Community Park ADA Improvements	198
S15034	Junipero Serra Museum ADA Improvements	208
S15035	EB Scripps Pk Comfort Station Replacement	197
S15036	Balboa Park West Mesa Comfort Station Replacement	171
S15037	Doyle Park Community Park ADA Upgrades	194
S15038	Skyline Hills Community Park ADA Improve	241
S15040	Golf Course Drive Improvements	203

Project Number	Project Name	Page No.
S15044	City Heights Pedestrian Improvements	395
S15045	Park Boulevard At-Grade Crossing	424
S16012	East Village Green Phase 1	196
S16013	Children's Park Improvements	186
S16017	Encanto Comm Pk Security Lighting Upgrades	200
S16018	Marie Widman Memorial Pk Security Lighting Upgrade	210
S16020	Memorial Comm Pk Playground ADA Upgrades	213
S16022	Market St-Euclid to Pitta-Improvements	414
S16027	Morena Pipeline	309
S16029	Carmel Valley CP-Turf Upgrades	182
S16031	Ocean Air Comfort Station and Park Improvements	221
S16032	Solana Highlands NP-Comfort Station Development	242
S16033	Carmel Knolls NP Comfort Station-Development	180
S16034	Carmel Del Mar NP Comfort Station-Development	178
S16035	Sage Canyon NP Concession Bldg-Develop	237
S16036	Torrey Highlands NP Upgrades	249
S16037	Carmel Creek NP Improvements	177
S16038	Carmel Grove NP Comfort Station and Park	179
S16039	Carmel Mission NP Comfort Station Development	181
S16047	Canon Street Pocket Park	175
S16048	Villa Monserate Neighborhood Park Upgrades	253
S16051	Silver Wing Pk Ballfield Lighting - Ph 2	240
S16052	Miramar Landfill Gas Recovery Improvemen	117
S16053	Covered Aerated Static Pile System	114
S16058	Chollas Community Park Comfort Station	187

Capital Improvements Program Index by Project Number

Project Number	Project Name	Page No.
S16060	Bay Terrace Senior Center	173
S16061	Market Street-47th to Euclid-Complete Street	415
S17000	Balboa Pk Bud Kearns Aquatic Complex Imp	172
S17001	Talmadge Traffic Calming Infrastructure	248
S17008	Advanced Metering Infrastructure	283
S17009	101 Ash Improvements	95
S17012	NCWRP Improvements to 30 mgd	311
S17013	MBC Equipment Upgrades	303
S18000	Streamview Drive Improvements Phase 2	438
S18001	University Avenue Complete Street Phase1	447
S18002	TP South Golf Course Imp Renovation	251
S18003	Palm Avenue Transitional Housing	351
S18005	Police Range Refurbishment Phase II	268
S18006	Harbor Drive Trunk Sewer	294
S18008	Chicano Park Recreation Center	185
S19002	Village Center Loop Rd-N Carmel Valley Rd	451
S19003	UCSD Fire Station and ROW Improvements	141
S19005	City Heights Sidewalks and Streetlights	396
S20000	Kearny Mesa Trunk Sewer	296
S20001	Otay 2nd Pipeline Phase 4	314
S20002	University Heights Reservoir Rehabilitation	333
S20003	Maple Canyon Storm Drain Upgrade	362
S20005	Balboa Park Botanical Bldg Improvments	169
S20007	Jerabek Park Improvements	207
S20009	Kearny Mesa Facility Improvements	104

Project Number	Project Name	Page No.
S20011	Ocean Beach Pier Improvements	222
S20012	Chollas Creek Oak Park Trail	188
S20015	Ocean Beach Branch Library	151
S21000	Otay 2nd Pipeline Steel Replacement Ph 5	315
S21001	Water SCADA Upgrade Phase I	341
S21002	South Mission Valley Trunk Sewer Ph II	328
T19001	EAM Enhancements	100
T19002	Centralized Payment Processing Solution	97
T19003	Accela Implementation Phase 2	96