



Adopted Budget Fiscal Year 2022



COMMUNITY • DIVERSITY • SUSTAINABILITY • INFRASTRUCTURE

MAYOR TODD GLORIA

The City of
SAN DIEGO



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Adopted Budget Fiscal Year 2022

Volume 1

Budget Overview and Schedules

MAYOR TODD GLORIA



The City of
SAN DIEGO



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2020

Christopher P. Morill

Executive Director







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Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its estimated revenues and expenditures during the course of a fiscal year as economic and financial conditions develop, which often differ from those estimated at the time the annual budget was developed. At times, these differences are material. As such, the annual budget may be modified by the City Council during the course of the fiscal year.

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions the City presents in the annual budget have been prepared for budgetary purposes and may differ materially from the assumptions the City may rely on if the City were to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



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Mayor's Message – Fiscal Year 2022 Budget

Dear San Diegans,

There is no question that the COVID-19 pandemic has devastated our local economy and made an enormous impact on everything we do. Last March, our tourism industry came to a halt, unemployment more than tripled and we saw one of the sharpest drops in consumer spending in recent history. This has had a crushing effect on our local businesses and has disproportionately affected individuals and families who rely on the service sector or simply do not have the opportunity to work from home. It has also resulted in an unprecedented loss of tax revenues that the City relies on to provide vital services to San Diegans.

With the release of this budget, we see positive signs of a subsiding pandemic and the beginning of an economic recovery. Now more than ever, we need steady leadership and vision to bring the City together, strengthen our economy, invest in our communities and, get our City back on track. This budget seeks to do just that.

The approximately \$300 million in federal relief funds that the City received will allow us to jumpstart San Diego's economic recovery, provide aid to small businesses and help our most vulnerable residents. We will use federal relief funds responsibly over the next two years, allowing us to ensure City employees continue to provide the vital services residents deserve while investing in a stronger and more equitable future for our communities.

The Back to Work SD plan I developed before becoming your mayor is serving as our blueprint for this budget to strengthen San Diego's economy by providing \$10 million in small business loans for hardest hit industries like gyms and restaurants, providing technical assistance for street vendors, and restoring the small business enhancement program – all with a focus on investments in historically underserved communities. We will add dedicated staff to make it easier for local businesses to navigate the pathways to success. Our focus will be to make the City a resource that helps new and existing businesses thrive.

Mayor's Message

Fiscal Year 2022 Budget

We will continue to partner with the San Diego Housing Commission to use federal and state dollars to provide nearly \$92.2 million in relief for families and individuals who've been devastated financially by the pandemic. This is on top of \$13.7 million in emergency rental assistance that helped 3,700 San Diego households in 2020.

This budget also sets the foundation to bring equity to all our neighborhoods. We will focus on our youth by establishing a new Office of Child and Youth Success, expanding summer recreational programs, and providing funding for community-based organizations that serve chronically underserved youth in communities of concern through employment, internship and scholarship opportunities.

A hallmark of this budget is our attention to the City's long-neglected homelessness crisis. The City will continue to leverage federal and State funding and invest an additional \$10 million in General Fund dollars towards our most vulnerable residents. We will base our actions on nationally proven strategies, focusing resources on proven solutions that get people off the streets and make progress toward ending chronic homelessness. We will examine the housing inventory and look at ways to take advantage of existing public health and addiction services to better serve our homeless population.

San Diego will move to coordinate all its efforts through the People Assisting the Homeless (PATH) program, sending out a coordinated team of caseworkers assigned to different neighborhoods, to build rapport and trust with the homeless community. This is a substantial change in how the City has been dealing with a crisis that City-led programs have not been able to alleviate for over a decade. The City will now lead with a "housing first" model that has worked in other cities across the world, connecting people with immediate services.

Each neighborhood in San Diego deserves "sexy" streets, which means slurry seal to maintain good roads, overlays for roads that need new paving, and reconstruction for roads that need a complete makeover. My "Sexy Streets for All of Us" initiative is a down payment in our communities of concern, a \$10 million investment in historically underserved neighborhoods that haven't seen quality road repairs for years. This in addition to the nearly \$30 million in financing funded in this budget. Funding will go toward paving longstanding decrepit roads with new overlay and road reconstruction in communities of concern. Along with investing in our roads, Sexy Streets will also bundle opportunities for Complete Streets to include traffic calming and congestion improvements, new sidewalk connections, necessary sidewalk repairs, new and upgraded bicycle infrastructure, and investments in our

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Fiscal Year 2022 Budget

stormwater system. This investment will be prioritized based on critical transit and multimodal routes and is an essential step toward righting historic wrongs in our most marginalized and underinvested communities while improving sustainable infrastructure needed to meet our Climate Action Plan goals.

For too long, our underserved communities have been disproportionately impacted by the effects of climate change. This budget includes \$7 million towards the newly created climate equity fund to help these communities effectively respond to the impacts of climate change. This is an important step to ensure underserved communities directly benefit from our efforts around climate action.

All San Diegans deserve clean air, water, and a climate-safe environment. The City will update its Climate Action Plan including aggressive new goals and strategies to implement them. When I authored the plan as interim Mayor seven years ago, I dreamt of a sustainable future with good-paying green jobs for generations to come. We are going to have to take bold steps if we are going to meet our targets to reduce greenhouse gas emissions.

As part of this budget, the City will accelerate the adoption of electric vehicles, incentivize employees to work remotely, encourage the use of alternative modes of transportation, and have all City facilities use 100 percent clean energy through San Diego Community Power when it comes online.

This year, the City will ramp up construction on its Pure Water project, the largest water recycling program in California and the City's biggest infrastructure project in history. It will provide nearly half of San Diego's drinking water when it is completed.

City employees are this organization's most valuable resource. Without them, we cannot provide core neighborhood services like road repair, trash pickup or public safety. Unfortunately, after close to a decade of stagnant salaries, employee compensation is not competitive when compared to other agencies throughout the region. Our City has become the training ground for employees who join the City for a couple of years and then leave to work for other agencies that pay more. We are losing our best and most experienced employees to other local governments. Not only do we want to prevent this continuous attrition, but we want to attract the best and the brightest employees to transform this City into the best-in-class organization San Diegans deserve. We understand that we will not be able to solve this challenge in a single year. But this budget begins to address this fundamental issue and

Mayor's Message

Fiscal Year 2022 Budget

includes compensation increases to begin to align employee salaries with the current employment market.

This budget includes approximately 8.9 million in General Fund budget reductions resulting from minimal service level reductions, savings from operational reorganizations and efficiencies, and new revenue sources identified by City departments.

Conclusion

The City, like many families and businesses across the nation, faces a huge economic challenge ahead. The Fiscal Year 2022 Adopted Budget takes a fiscally responsible, multi-year approach that uses federal relief funds strategically to allow for the City's major revenues to begin recovery while maintaining the services that our residents rely on. Though federal relief funds are one-time funding, we are committed to using them as the foundation for long-term stability. These investments will provide greater equity throughout our communities.

San Diego has overcome financial crisis before. I was proud to serve as Interim Mayor during that time and get our city back on track. We know San Diego is up for the challenge, and I look forward to leading our city through our recovery. Together, we will beat back COVID-19, recover from the pandemic and begin to transform San Diego into not just a "fine" city, but a truly great city for all of us.

Sincerely,



Todd Gloria
Mayor



Todd Gloria
Mayor



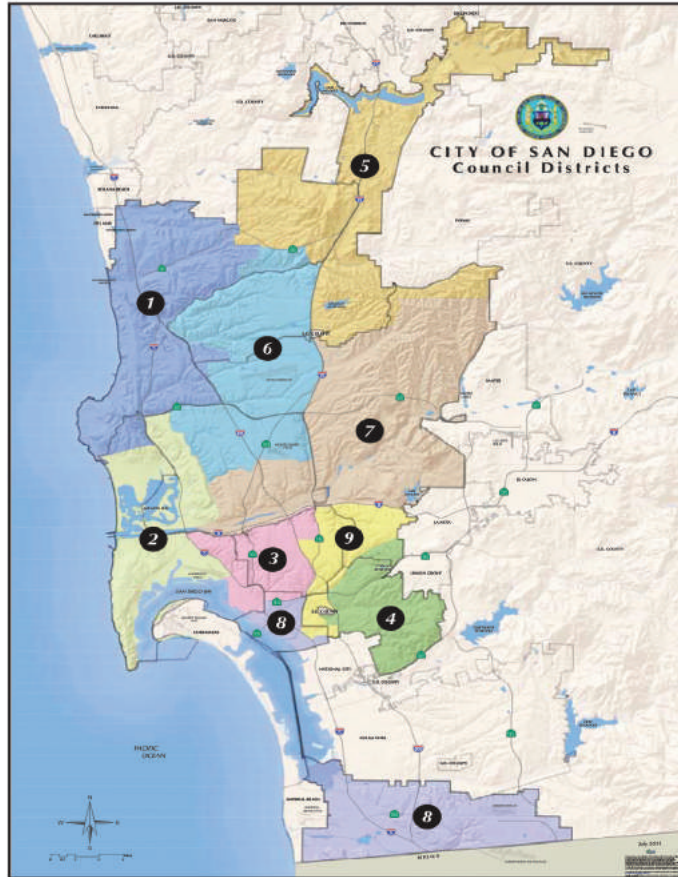
Joe LaCava
Councilmember
District 1



Jennifer Campbell
Councilmember
District 2



Stephen Whitburn
Council President Pro Tem
District 3



**Monica Montgomery
Steppe**
Councilmember
District 4



Marni von Wilpert
Councilmember
District 5



Chris Cate
Councilmember
District 6



Raul A. Campillo
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Sean Elo-Rivera
Councilmember
District 9



Jay Goldstone
Chief Operating Officer



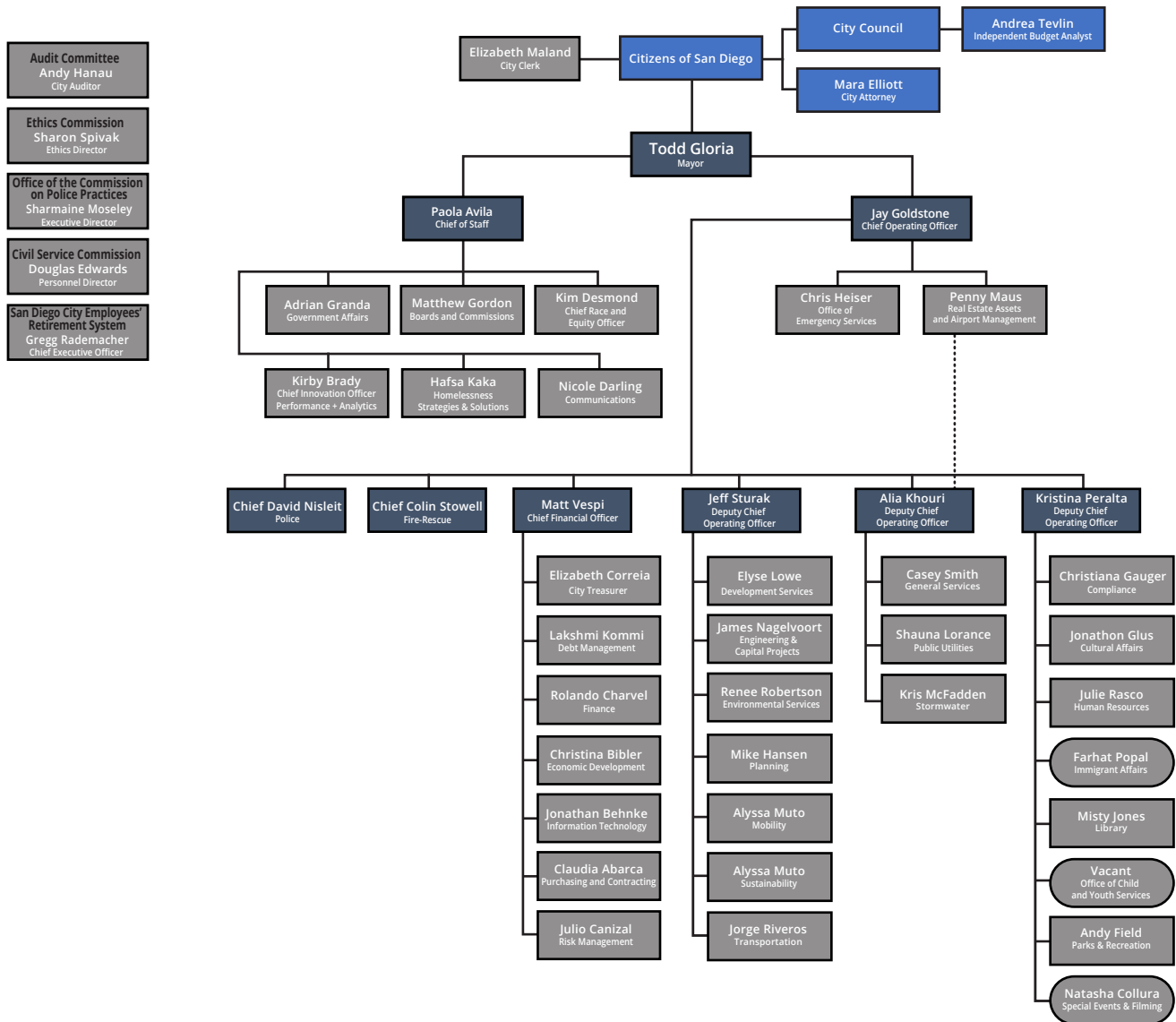
Mara W. Elliott
City Attorney



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Citywide Organizational Structure*

(All City Functions)



*The organizational chart is reflective of City's structure as of July 2021; it excludes the following department restructures and new departments: Storm Water, Transportation, Mobility, Cultural Affairs, and Office of Race and Equity. Per Charter Section 26, all newly created departments included in the Adopted Budget must be approved by ordinance via a two-thirds vote from the City Council. The organizational chart will be updated accordingly at that time.

KEY:

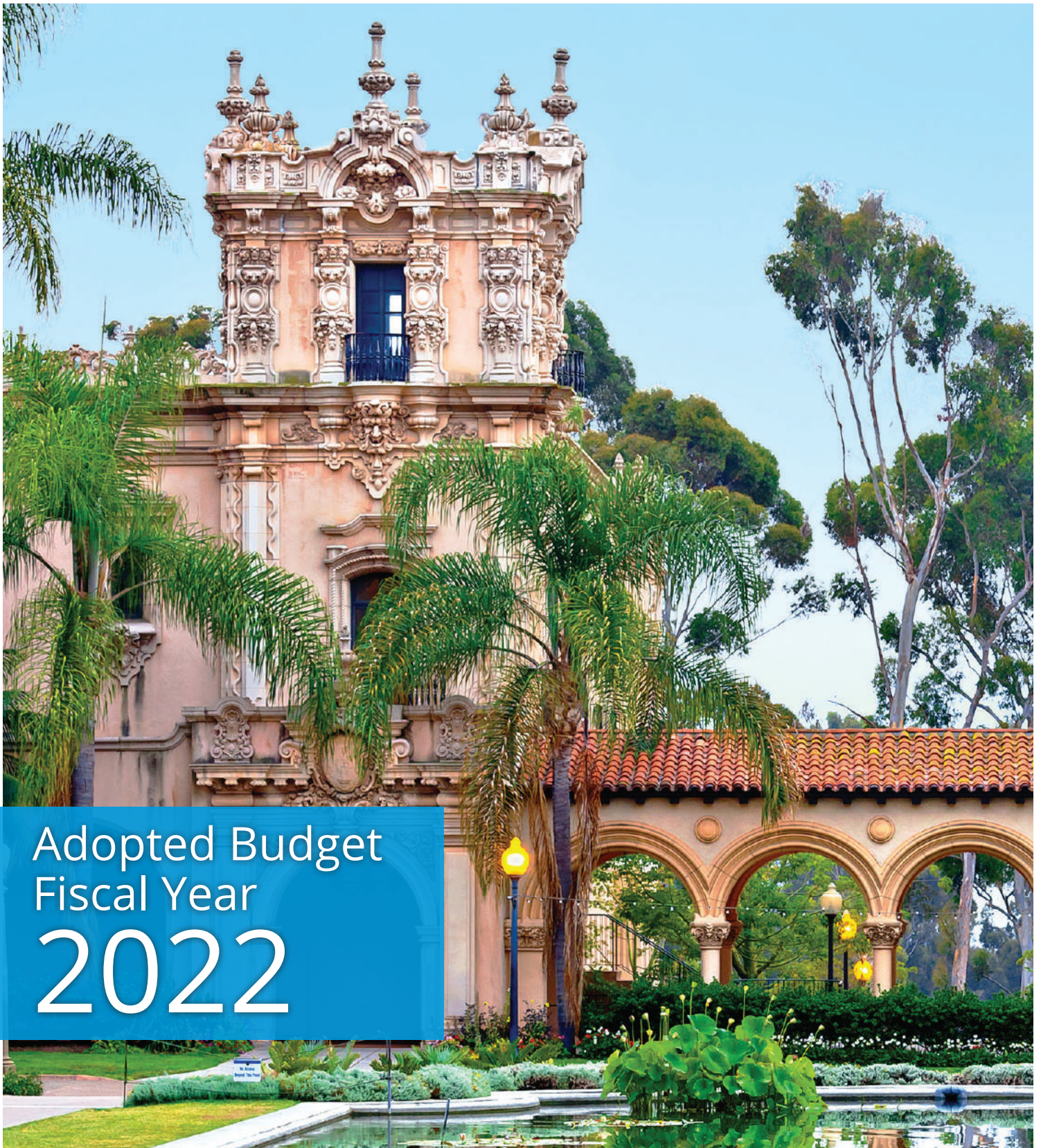
Department

Division / Commission /
Program / Agency

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Volume 1 Executive Summary

MAYOR TODD GLORIA



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The City of San Diego's Fiscal Year 2022 Adopted Budget is \$4.6 billion and is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds;
- Internal Service Funds; and
- Capital Improvements Program.

This represents an increase of \$626.1 million or 15.6 percent compared to the Fiscal Year 2021 Adopted Budget. This is primarily due to increases in Capital Improvements Program associated with the Pure Water Program, citywide employee compensation, getting San Diegans "Back to Work", homelessness programs and services, road repair, climate equity funding, SB1383 and storm water compliance costs, and increases to the City's pension payment.

The Fiscal Year 2022 Adopted Budget includes a total of 11,943.71 Full-Time Equivalent (FTE) positions, representing an increase of 216.78 FTE positions or 1.8 percent compared to the Fiscal Year 2021 Adopted Budget. This net increase is primarily due to the following: positions added in the Public Utilities Department to support operations and preventative maintenance; and positions added in the General Fund to support the following programs: State Bill 1383 organics collection (SB-1383), stormwater repair and maintenance, Dig Alert activities, and the installation of bicycle facilities. The General Fund added approximately 91.01 FTE net positions, resulting from 177.55 FTE additions and 86.54 FTE reductions.

Total City Expenditures Fiscal Years 2021-2022 by Fund Type/Program (in millions)

Fund Type/Program	FY 2021	FY 2022
General Fund	\$ 1,620.9	\$ 1,743.5
Special Revenue Funds	703.2	743.9
Capital Project Funds	32.4	20.2
Enterprise Funds	1,131.4	1,193.7
Internal Service Funds	166.4	157.1
Capital Improvements Program	367.5	789.5
Total	\$ 4,021.8	\$ 4,647.9

Total City FTE Positions Fiscal Years 2021-2022 by Fund Type

Fund Type	FY 2021	FY 2022
General Fund	7,640.02	7,731.03
Special Revenue Funds	1,076.06	1,074.51
Enterprise Funds	2,610.62	2,747.69
Internal Service Funds	337.23	339.48
Other Funds	63.00	51.00
Total	11,726.93	11,943.71

Budget Process

The annual operating budget is developed in conjunction with the Mayor, City Council, City departments, Independent Budget Analyst, and public input. The Budget Development Process consists of three main phases: budget development, budget review, and budget adoption.

The Budget Development phase began with the release of the Fiscal Year 2022-2026 Five-Year Financial Outlook (Outlook) in Fall 2020, which is prepared each year to establish the initial framework for the

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development of the Fiscal Year 2022 Adopted Budget. Based on this year's Outlook, General Fund departments and various non-General Funds were directed to only submit reduction proposals and budget requests that maintain the City's current service levels. City departments submitted budget requests and reduction proposals to the Department of Finance in January 2021 that were analyzed, reviewed, and prioritized by the City's Executive Team in February 2021.

In addition to the revenue shortfall projected in the Outlook, the Third Quarter Budget Monitoring Report projected a deficit for Fiscal Year 2021. As a result, the Fiscal Year 2022 General Fund Adopted Budget is a multi-year analysis that funds critical expenditures in Fiscal Year 2022 and addresses the projected revenue shortfalls in Fiscal Year 2021, Fiscal Year 2022, and in future fiscal years with proposed reductions, recommended allocation of funds included in the American Rescue Plan Act (ARP), and other mitigation actions. Looking beyond Fiscal Year 2022, there is an ongoing need to reach a structurally balanced budget where ongoing revenues support ongoing expenditures. The proposed multi-year analysis reflects revenue shortfalls in future fiscal years and will require further mitigations, such as the use of reserves, additional budget reductions, or identification of new revenue sources. For additional information on how the Fiscal Year 2021 and Fiscal Year 2022 was balanced, please refer to the Citywide Budget Overview section of this Volume.

During the Budget Review phase, the City Council held a series of public meetings in the months of April and May 2021 to obtain input from San Diego residents on spending priorities. The Mayor and City Council used the information at these hearings to recommend changes to the Fiscal Year 2022 Proposed Budget through the Mayor's May Revision and City Council modifications, respectively. The Budget Adoption phase begins with the City Council approving the budget, the release of the budget resolution and allowance for the Mayor's veto period and City Council's override period, if applicable. On June 29, 2021, the City Council adopted and enacted the Fiscal Year 2022 budget into law via the adoption of the Fiscal Year 2022 Appropriation Ordinance.

After the Appropriation Ordinance is adopted into law, the process of monitoring the budget begins. This process involves quarterly reports that provide updated year-end revenue and expenditure projections based on statistical data and economic analysis that are presented to the City Council and public. Additionally, in November/December the city will be updating the Five-Year Financial Outlook that will contain an updated baseline outlook/projection and will include any budget adjustments included in the Fiscal Year 2022 Adopted Budget.

General Fund Overview

Departments within the General Fund provide core community services such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. These four major General Fund revenue sources account for \$1.17 billion or 67.0 percent of the revenue in the Fiscal Year 2022 Adopted Budget. Projected growth rates for these revenue sources when the Fiscal Year 2022 Adopted Budget was prepared are as follows:

- Property Tax: 4.50 percent
- Sales Tax: 13.16 percent
- Transient Occupancy Tax: 62.54 percent
- Franchise Fees:
 - SDG&E: 1.91 percent
 - Cable: -4.60 percent

This year, a direct federal revenue allocation from the American Rescue Plan Act allowed the City to maintain vital services to its residents. The remainder of revenues in the General Fund are generated by a

Executive Summary

variety of resources. After incorporating all adjustments, the Fiscal Year 2022 Adopted Budget maintains a balanced and fiscally responsible budget. Additional details on both revenue and expenditure adjustments are provided later in this Volume.

Critical Expenditures

The Fiscal Year 2022 Adopted budget includes approximately funding to maintain current services and add new services. New services include investments to get San Diegans “Back to Work”, homelessness funding to support our most vulnerable communities, infrastructure funding for the “sexy” streets initiative in communities of concern, compensation for city employees, and the creation of the Climate Equity Fund and other investments to help underserved communities effectively respond to impacts of climate change. Notable additions to maintain current services include citywide compensation increases for City employees, funding for the continuation of COVID-19 sanitation and supplies, funding for positions filled in prior fiscal years, but not yet added in the annual budget, and funding to maintain operational and capital support of the Convention Center.

The list below highlights some of the General Fund critical expenditures.

<i>Animal Services Contract</i>	Funding in non-personnel expenditures to support the animal services contract and deferred maintenance at the City's animal shelter facility.
<i>Back to Work SD</i>	Funding in non-personnel expenditures for programs to get San Diegans back to work through a variety of initiatives that support small businesses and summer youth programs.
<i>California Coastal Commission Support</i>	Funding in non-personnel expenditures that will support the review and approval of City of San Diego programs, projects, and permitting requests.
<i>City Attorney Positions</i>	Funding in positions to reduce the need for outside counsel and retain institutional knowledge and experience.
<i>Citywide Program Expenditures</i>	Funding in non-personnel expenditures to comply with Governmental Accounting Standard Board (GASB) Statement 87.
<i>Citywide Park Facilities</i>	Funding in positions and non-personnel expenditures for new Facilities, Play All Day Sites, and Join Use Facilities.
<i>Climate Equity Fund</i>	Funding in non-personnel expenditures for disadvantaged communities to adapt to climate change and for related actions.
<i>Code Compliance Officers</i>	Funding of positions to enforce and investigate code violations.
<i>Convention Center Corporation Operational Support</i>	Funding to support the operations of the San Diego Convention Center Corporation.
<i>COVID-19 Support</i>	Funding to support upstaffing and emergency medical services to continue to respond to the COVID-19 pandemic, as needed.
<i>Fire Academies</i>	Funding for two additional Fire Academies to increase staffing levels.
<i>Homeless Programs and Services</i>	Funding in one-time non-personnel expenditures associated with crisis intervention and housing investment opportunities.
<i>Employee Compensation</i>	Funding related to employee compensation increases.
<i>Fire Helicopter Maintenance</i>	Restoration of funding to maintain Helicopter 1.
<i>Library Materials and Programming</i>	Funding in non-personnel expenditures associated to e-materials and equity focused virtual and expanded programming.
<i>Mobility Action Plan</i>	Funding in non-personnel expenditures associated with the Mobility Action Plan.

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<i>New Office of the Commission On Police Practices</i>	Funding of positions and non-personnel expenditures associated to the establishment of the Office of the Commission on Police Practices.
<i>New Office of Child and Youth Success</i>	Funding of positions and non-personnel expenditures associated to the establishment of the Office of Child and Youth Success.
<i>Park Rangers</i>	Funding of positions to provide adequate oversight and support for encampment and abatement activities at open spaces and regional parks.
<i>Pay Equity Study</i>	Funding in non-personnel expenditures to conduct a pay equity study.
<i>Public Power Feasibility</i>	Funding in non-personnel expenditures associated to a feasibility study to pursue public power.
<i>Public Safety Radios</i>	Funding in non-personnel expenditures for the acquisition of public safety radios for the Police and Fire-Rescue Departments.
<i>Safe & Sustainable Transportation All Ages & Abilities Team (STAT)</i>	Funding of positions and non-personnel expenditures to install safe and sustainable transportation improvements.
<i>SB1383 - Organics Collection</i>	Initial Funding in non-personnel expenditures to support the implementation of organics collection to comply with State Bill 1383.
<i>"Sexy" Streets Funding</i>	Funding for streets in communities of concern.
<i>Small Business Ombudsman Program</i>	Funding for positions to provide small business ombudsman services.
<i>Storm Water Pipe Repair</i>	Funding of positions and non-personnel expenditures for repair citywide storm drainpipe repairs.
<i>Street Condition Assessment</i>	Funding of one-time non-personnel expenditures for a street condition assessment.
<i>Supplemental Positions</i>	Funding for existing supplemental positions in various departments.
<i>Support for Arts and Culture</i>	Additional funding for arts, culture, and community festivals through support to organizations and creative communities.
<i>Surveillance Ordinance Implementation</i>	Funding of position and non-personnel expenditures to support the implementation of the Surveillance Ordinance.

Budget Reductions

In order to offset shortfalls in major General Fund revenues due to the COVID-19 pandemic and support the critical expenditures mentioned above, the Fiscal Year 2022 Adopted Budget includes budget reductions that were strategically chosen to minimize impacts to core service levels. The list below includes budgeted reductions from the Fiscal Year 2022 Adopted Budget. For more information, please see the General Fund Expenditures section of this Volume.

<i>Executive Management</i>	Reduction of 2.00 FTE positions associated with a restructure of operations and changes in organizational management.
<i>Police</i>	Reduction in overtime expenditures associated to extension of shift, neighborhood policing, and Clean SD.
<i>Environmental Services</i>	Reduction of non-personnel expenditures associated with efficiencies in Clean SD sanitation services

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Non-General Fund Overview

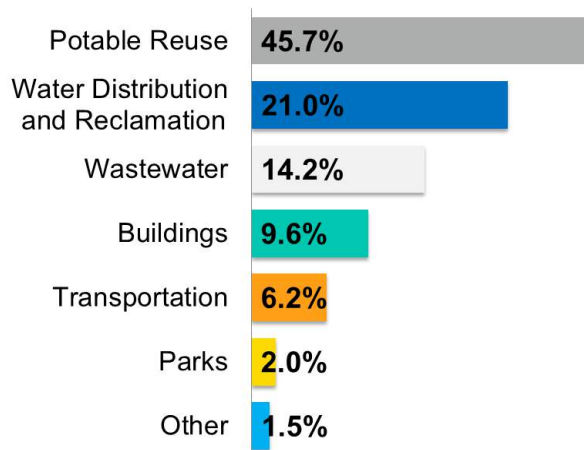
In addition to the General Fund, the Fiscal Year 2022 Adopted Budget includes the following major changes in other non-general funds:

Airports Fund	Addition of non-personnel expenditures associated to the maintenance and repair of various facilities.
Development Services Fund	Addition of positions and expenditures to support citywide compensation increases, permit applications and issuances, 5G program and geotechnical review.
Engineering and Capital Projects Fund	Addition of expenditures to support citywide compensation increases and one-time information technology transition costs.
Environmental Growth Funds	Addition of non-personnel expenditures to maintain open space and developed regional parks for the purpose of preserving and enhancing the environment
Infrastructure Fund	Reallocation of "Sexy" Streets #ForAllofUS initiative expenditures to the Capital Improvements Program
Metropolitan Sewer Utility Fund	Addition of positions and expenditures associated with citywide compensation increases, regulatory compliance of national pollutant discharge elimination system, erosion monitoring and management of the wastewater treatment plant.
Municipal Sewer Fund	Addition of positions and expenditures associated with citywide compensation increases, facilities maintenance, energy program, and the hauling and disposal of biosolids.
Water Utility Operating Fund	Addition of positions and expenditures associated with citywide compensation increases, debt service, preventative maintenance, purchase of water, dam maintenance, and Pure Water Operations.

Capital Improvements Program Overview

The Fiscal Year 2022 Adopted CIP Budget for all funds is \$789.5 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects. The allocation of funds is based upon an analysis of available funding sources, as well as a review of project needs and priorities.

Adopted Fiscal Year 2022 CIP Budget by Asset Type



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Conclusion

The Fiscal Year 2022 Adopted Budget continues to focus on the City's goals and make onetime investments to respond to the continued impacts from the COVID-19 pandemic and help residents get back to work. This balanced budget includes funding to maintain current services and fund new critical expenditures, with limited budget reductions. The Adopted Budget addresses the shortfalls in Fiscal Year 2021 and Fiscal Year 2022 and uses the one-time funding from the American Rescue Plan Act. However, to maintain a balanced budget in future years it will require further mitigations such as use of reserves, additional budget reductions, or identification of new revenue sources. Additional details are included throughout this Volume.



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City Profile

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City Profile

San Diego at a Glance

The City of San Diego, widely known as America's Finest City, is best known for its ideal climate, beautiful beaches, and array of world-class attractions. As the eighth largest city in the nation and the second largest city in California, the City's total population was estimated at 1,422,420 as of July 1, 2020. San Diego's population has grown by approximately 8.8 percent between the 2010 Census and the estimated 2020 population as of July 1, 2020 for an aggregate increase of 115,018.¹ 2020 population estimates were released on May 27, 2021.² The 2021 estimates are scheduled for release on a flow basis beginning in December 2021, with city populations release scheduled for May 2022. The 2021 estimates will incorporate the results of the 2020 Census.



San Diego covers 325 square miles of land area and an additional 47 square miles of water area for an aggregate total of 372 square miles.³ Due to the unique topography of the City, which includes numerous beaches, mesas, mountains, and canyons, the climate can vary significantly over short geographical distances resulting in microclimates throughout the region.

San Diego spans over 70 miles of pristine Pacific Ocean coastline offering a wide variety of beaches and amenities. With its great weather, and miles of sandy beaches, San Diego is known worldwide as one of the best tourist destinations and a great place for residents to relax year round

Center for Education & Research

San Diego is a center for education and research, with both public and private colleges and universities. San Diego State University, Point Loma Nazarene University, the University of San Diego, and the University of California San Diego (UC San Diego) are the most well-known higher education institutions in San Diego. U.S. News & World Report recently released their rankings of the 2021 best national universities in the United States. UC San Diego, University of San Diego, and San Diego State made the list ranking of 35, 88, and 143, respectively.

UC San Diego is world renowned and recognized as one of the top universities for research and development (R&D) receiving over \$1.45 billion in sponsored research funding for Fiscal Year 2020 (July 2019 – June 2020), which is a 10.0 percent increase over the previous year.⁴ Research centers under the umbrella of UC San Diego include the Scripps Institution of Oceanography (Scripps Oceanography), San Diego Supercomputer Center, California Institute for Telecommunications and Information Technology (Calit2), the newly opened Center for Energy Research, and Office of Innovation & Commercialization

¹ QuickFacts San Diego City. United States Census Bureau website. Retrieved July 2021.

² Schedule. United States Census Bureau website.

³ 2019 Census Gazetteer Files-Places. United States Census Bureau website. Retrieved March 2021.

⁴ UCSD News. UCSD website. Retrieved March 2021.

Center. Scripps Oceanography is one of the largest and most renowned centers for ocean, earth, and atmospheric science research in the world. San Diego State University also received an increased investment in research with nearly \$144 million in grant and research funding during that same time frame.⁵ San Diego State University plans to expand their academic and research programs, aided by their eventual expansion into Mission Valley and adjacent land to the University.

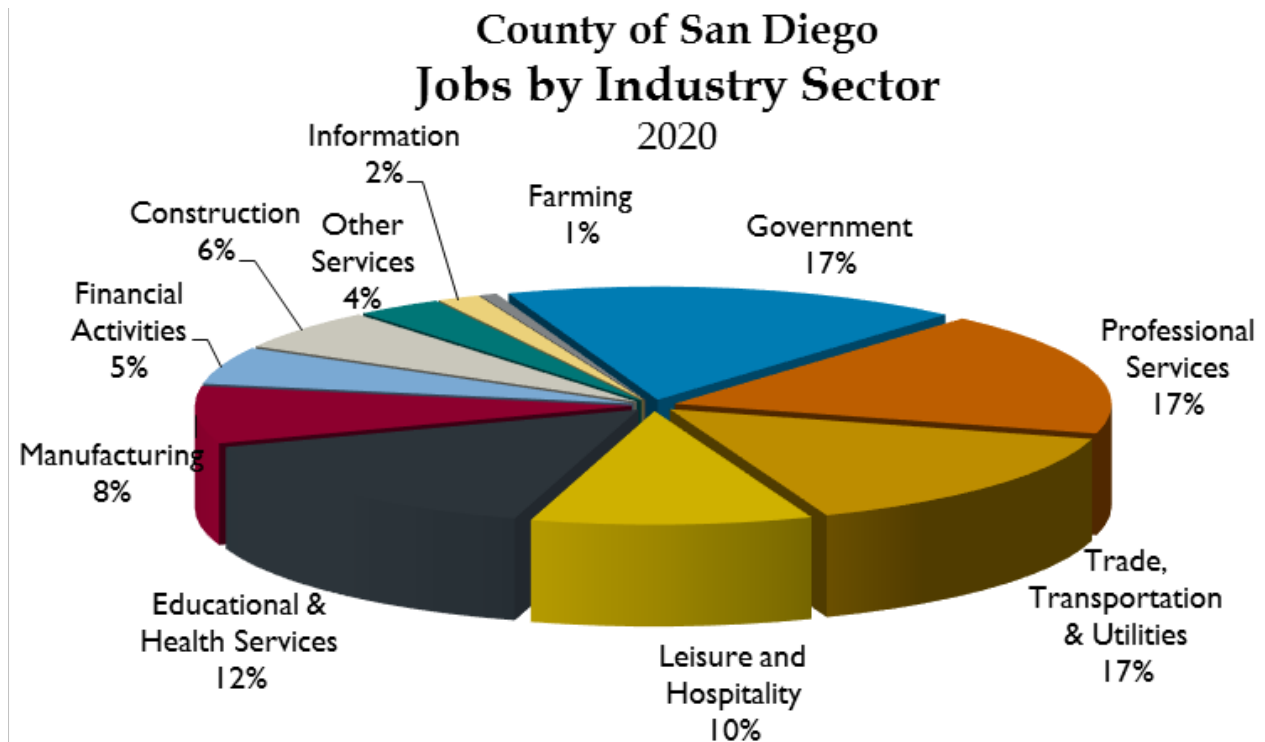
Local Economy

San Diego policymakers, businesses and educators are working collaboratively to create a thriving innovation ecosystem consisting of some of the world's smartest companies and a talented and loyal workforce. The City's proximity to Mexico and global recruitment capabilities give San Diego easy access to international markets. Built upon a strong foundation in defense spending, the San Diego economy has benefited from the increase in demand for international trade, high-tech manufacturing, research and development, advantages of a blue economy and a dynamic tourism industry. San Diego's economic base has undergone a transformation in recent years to become more diversified, which helps hedge the risk of impacts from one specific sector.

However, the defense and military industries continue to play a significant role in the San Diego economy. The San Diego Military Advisory Council (SDMAC) issued a Military Economic Impact Study in October 2020 (SDMAC Study) estimating that in 2020, defense-related activities and spending generated approximately \$52.0 billion of Gross Regional Product (GRP) for San Diego County, or 25.0 percent of the region's total GRP. In 2020, the military was responsible for approximately 342,486 jobs in the region, or 23.0 percent of all employment in the region. The SDMAC Study further estimates that \$33.6 billion in federal defense funds were allocated to San Diego County. This direct spending is estimated at a conservative 5.7 percent increase over Fiscal Year 2019.⁶

⁵ SDSU Newscenter. SDSU website. Retrieved March 2021.

⁶ Military Economic Impact Study 2020. SDMAC website. Retrieved March 2021.



Source: State of California Economic Employment Development

Innovation

The San Diego region is known for having one of the largest concentrations of high-tech companies in the United States, with companies focused on information and communication technology, biotech and life sciences, clean-tech, and maritime technology. San Diego's innovation economy is a center for scientific breakthroughs and discoveries as a result of its research institutions and scientific research and development. Research institutions as well as commercial research and development businesses are one of the largest and most significant economic contributors to the region, bringing in more than \$3.4 billion in venture capital funding in 2019.⁷

A team from Rady Children's Institute for Genomic Medicine set a new world record when they sequenced a genome in 19.5 hours, using San Diego based company Illumina's sequencing system.⁸ This specific genome sequencing saved the life of a one-year old baby, who was born with a rare genetic disorder that went undiagnosed. Other research institutes include The Scripps Research Institute, Sanford-Burnham Medical Research Institute, Salk Institute for Biological Studies, and the J. Craig Venter Institute. These major independent research institutes serve as a reminder that San Diego boasts a dense concentration of research and development and has become a scientific mecca for some of the world's best researchers.

⁷ 2019 San Diego Innovation Report. Connect website. Retrieved March 2021.

⁸ Guinness World Records™ Title for Fastest Genetic Diagnosis. Rady Children's Hospital website. Retrieved March 2021.

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Since the beginning of the pandemic, San Diego biotech and life science companies have been active in the fight against COVID-19. Over the past year, more than 61 San Diego County companies have been working on the development of treatments, vaccines or tests.⁹ Notable achievements of San Diego companies include Inovio Pharmaceuticals becoming the second in the world to begin COVID-19 vaccine trials, Quidel, headquartered in Sorrento Valley, developed the first coronavirus antigen test to receive emergency use authorization, and CalciMedica, PhaseBio and Ligand Pharmaceuticals have been working on the development and testing of COVID-19 treatments.

Tourism

In 2020, San Diego had approximately 35.1 million visitors, who spent over \$11.6 billion at thousands of San Diego area businesses.¹⁰ This industry typically generates over \$855 million annually in state and local taxes. However, with the onset of the COVID-19 pandemic in March 2020, the San Diego tourism industry experienced significant economic impacts. While there has been gradual improvement as the City moved through less restrictive tiers and restrictions were lifted nearly entirely on June 15, 2021, the tourism industry is still projected to take five years to fully recover to pre-recession levels. Additional details on the impacts and recovery related to tourism revenue is discussed in detail in the General Fund Revenues Section of this Volume.



While San Diego is primarily known for its miles of beaches and amazing weather, San Diego is also home to an abundance of attractions for visitors of all ages. These destinations include the world-renowned San Diego Zoo, San Diego Zoo Safari Park, and Sea World. In addition, San Diego offers other activities for visitors seeking cultural and recreational experiences. Balboa Park is a 1,200-acre urban park with 17 museums and cultural institutions, several performing arts venues, gardens, hikes, art galleries, and various cultural attractions that bring millions of people to visit the park each year.

⁹ Bio.org; U.S. Food and Drug Administration. Union-Tribune. Retrieved October 2020

¹⁰ SDTA Annual Report. San Diego Tourism Authority website. Retrieved March 2021.

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The San Diego Convention Center is a 2.6 million square foot convention center located on San Diego Bay and next to San Diego's historic Gaslamp Quarter. For 2020, the Convention Center generated nearly \$31.4 million in revenue and had a \$977.4 million economic impact to the region, making it one of the biggest drivers in the City for sales, lodging, and tourism revenue.¹¹ Every year, the convention center hosts several large events and conventions, but the most well-known is Comic Con International, which is historically the largest economic generator for the Convention Center and one of the largest for the City of San Diego. Comic Con International has committed to staying in San Diego through 2024. However, due to the COVID-19 pandemic, many large events and conventions were canceled, postponed or moved to a virtual platform throughout Fiscal Year 2021. In the spring of 2021, Comic Con International announced it will host a Comic Con @Home event in July 2021, and a second in-person event, Comic Con Special Edition, slated for Thanksgiving weekend in November 2021. Now, with the retirement of the Blueprint for A Safer Economy on June 15, 2021, this has allowed the opportunity for group travel and event bookings to resume earlier than expected, starting in August 2021 with some continued restrictions and limited attendance for mega events.



Transportation

San Diego is well connected to the Southern California region by interstates, trains and light rail. The region is served by the San Diego International Airport at Lindbergh Field. The San Diego International Airport prior to 2020 broke traffic records for six consecutive years with 25.2 million passengers recorded for 2019, however, 2020 was significantly impacted by COVID-19. San Diego Air traffic was down 63% from last year decreasing to 9.2 million.¹² San Diego International Airport is focused on advancing the Airport Development Plan to further support and expand air travel to and from San Diego.

San Diego, in cooperation with the San Diego Metropolitan Transit System, has established a light-rail system that connects downtown with other outlying communities in the eastern and southern portions of the county. Amtrak provides intercity passenger rail service from downtown San Diego to Los Angeles, and north to San Luis Obispo.

The Metropolitan Transit System's San Diego Trolley includes three lines serving many popular areas and attractions throughout San Diego. The Mid-Coast Corridor Transit Project began in fall of 2016, with service projecting to begin in late 2021.¹³ The trolley project will extend Trolley service from the Santa Fe Depot in Downtown San Diego to the University City community, next to the University of California San Diego. Metropolitan Transit System also operates 95 bus routes, including eight high-frequency, limited-stop Rapid bus service lines. The Metropolitan Transit System has a freeway level transit stations to enhance reliability

¹¹ San Diego Convention Center FY20 Annual Report. Retrieved March 2021.

¹² San Diego Passenger Traffic Record. San Diego International Airport website. Retrieved March 2021

¹³ Mid-Coast Trolley. Transportation. SANDAG Website. Retrieved March 2021.

City Profile

and efficiency of a service that connects the Mid-City communities with Downtown San Diego and Escondido. Additionally, the Metropolitan Transit System has limited South Bay Rapid bus service to the South Bay community, which connects the southern community to downtown San Diego.¹⁴



San Diego is providing greater access to efficient and sustainable transit options. The "Free Ride Everywhere Downtown", also known as FRED, is designed by Circuit and exists to create more transportation options; and facilitate trips within Downtown San Diego to residents and visitors for free via electric vehicles.¹⁵

The City continues to work on the Downtown Mobility Plan. The plan calls for the installation of two-way cycle tracks on major roads in downtown for use by cyclists and scooter riders; and the creation of a safe passage from Balboa Park to the San Diego Convention Center

and other popular destinations. In downtown, Sixth Avenue and Beech Street are being converted to two-way Class IV protected bike lanes. Additionally, the J Street protected bike lane will be extended to 16th Street, and Park Boulevard, and C Street will receive protected bike lanes, as part of the landmark Downtown Mobility Plan. The current phase of the project is approximately two miles in length and was completed in 2020.¹⁶

Demographic Statistics

Being the eighth largest city in the United States and the second largest in California, the City of San Diego has 1.4 million residents comprised of an ethnically and culturally diverse population. Since 2010, the population of the City has grown by 115,018, reaching a peak population of 1,425,976 in 2018 and more recently estimated at 1,422,420 as of July 1, 2020. Estimates for City populations as of July 1, 2021 are scheduled for release May 2022.

Influenced by its close proximity to an international border and the Pacific Rim, more than 40.0 percent of the City's population speaks a language other than English at home and more than 25.0 percent are considered a foreign-born person. Immigration from various parts of the world has been and continues to be a major contributor to San Diego's ethnic and cultural diversity. Having the privilege of being a multicultural melting pot positions the City's labor force for success in the global economy.

San Diego's strong history and reputation with the military and defense industry have built the nation's largest military community, which makes up nearly 10.0 percent of the population in the region. The San Diego Association of Governments (SANDAG) forecasts the City's population to be 1.69 million by 2030, 1.82 million by 2040, and 1.95 million by 2050.

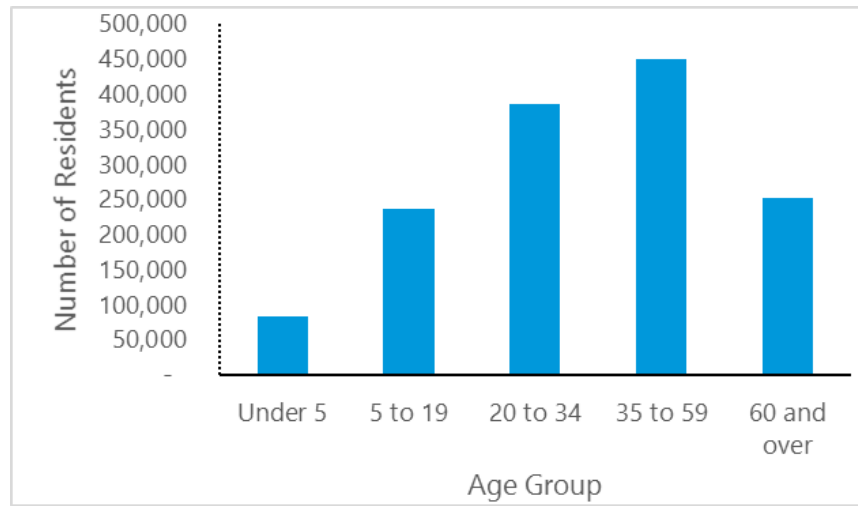
¹⁴ South Bay Rapid. Metropolitan Transit System website. Retrieved March 2021.

¹⁵ Civic San Diego. Downtown San Diego Partnership Team Launch Downtown Circulator Program. City of San Diego website. Retrieved March 2018.

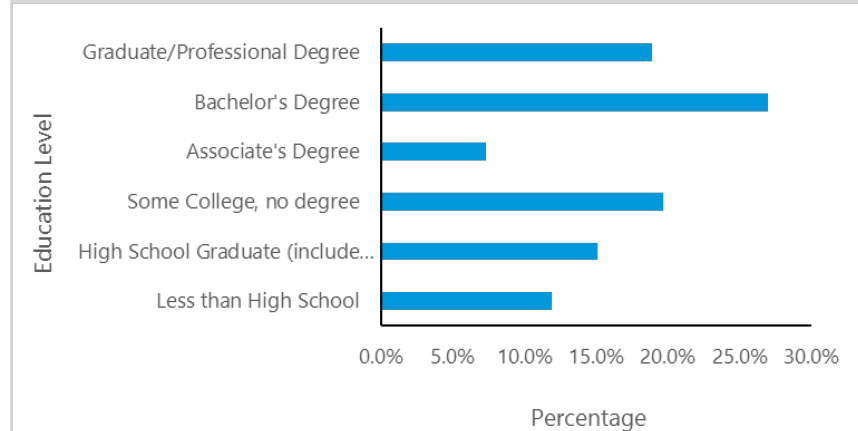
¹⁶ Downtown Mobility Plan. Bicycling, City of San Diego website. Retrieved March 2021.

City Profile

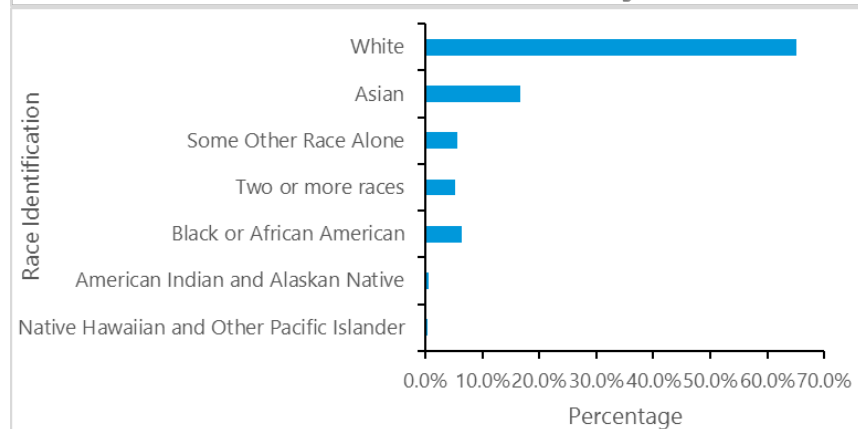
Population By Age >
 Source: U.S. Census Bureau,
 2014-2018 American
 Community Survey 5-Year
 Estimates



Educational Attainment >
 Source: U.S. Census Bureau,
 2014-2018 American
 Community Survey 5-Year
 Estimates.



Race Identification >
 Source: U.S. Census Bureau,
 2014-2018 American
 Community Survey 5-Year
 Estimates.



General San Diego Key Performance Indicators

The City of San Diego's Key Performance Indicators (KPI's) are benchmarks set by City department leaders and executive management that allow them to track the performance of departments and ensure services

are provided at an adequate level. Visit performance.sandiego.gov (<https://performance.sandiego.gov/>) to learn more about PerformSD. Performance Indicators displayed below have a measurement date for Fiscal Year 2021, unless noted otherwise. These performance indicators are a few of the many the City has; other performance indicators can be found in the department pages within Volume II of the Adopted Budget.

Safe and Livable Neighborhoods



San Diego is committed to building and fostering an environment that puts the welfare and well-being of its residents at the forefront of its priorities. In addition to providing public safety service, San Diego also provides several different programs and services to meet the needs of our many diverse communities.

Performance Indicator	Actual	Target
Police Part I violent crimes per 1,000	4.0	4.0
Percentage of acres of brush management completed	91%	95%
Number of patrons using Internet resources provided by the Library	503,698	550,000
Percentage customer satisfaction with recreational program activities	0.0%	90.0%
Number of street miles repaired	201	365

High Quality Public Service



To effectively serve and support our communities, San Diego continually looks for new and innovative ways to better serve their residents. This includes the development of several applications and tools, such as the Get It Done app, to connect the government with those we serve. City staff has been trained to respond efficiently to customer needs and manage all situations with a positive approach.

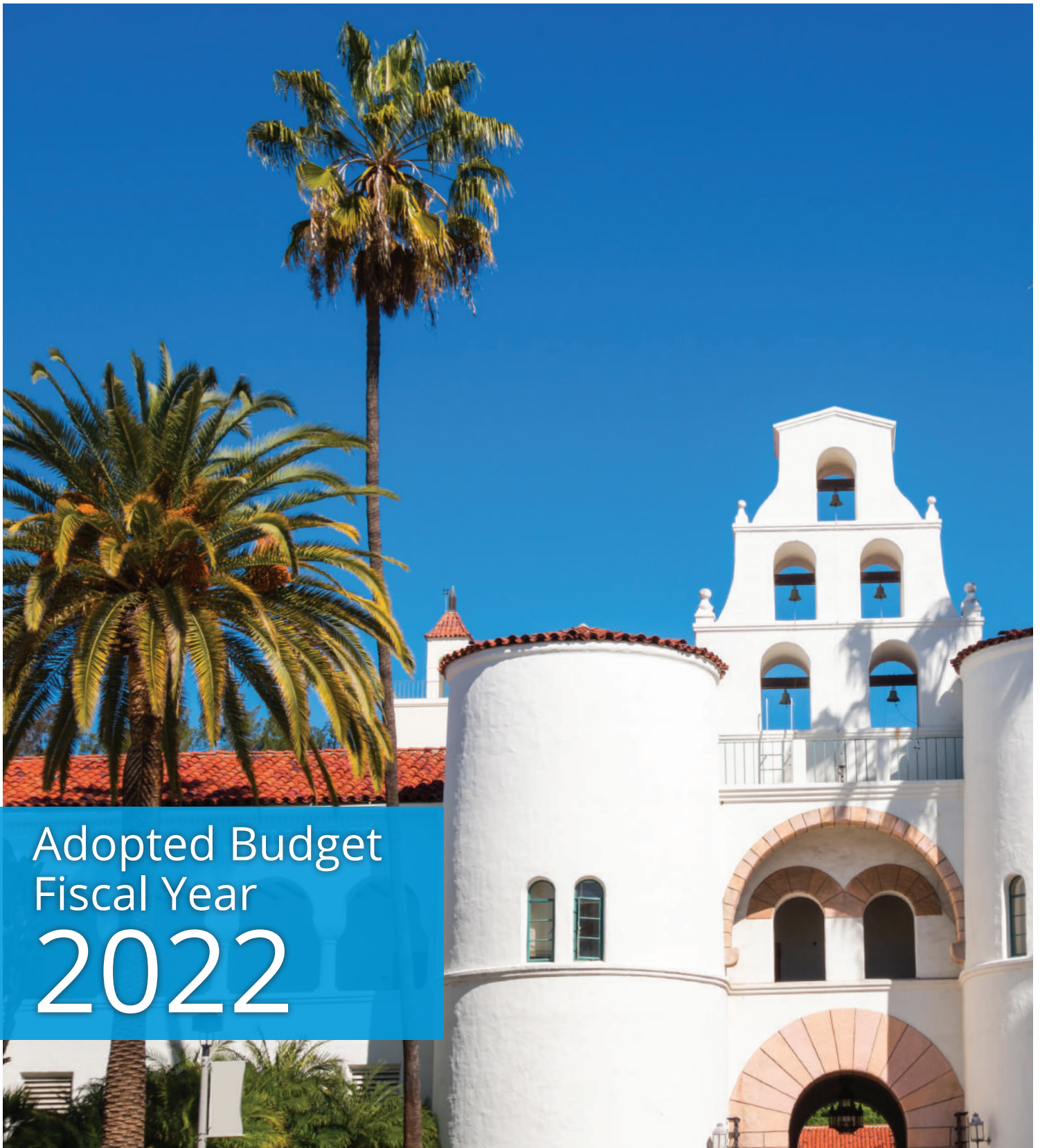
Performance Indicator	Actual	Target
Percentage of 911 calls answered within 10 seconds	92%	90%
Downloads of Get It Done mobile app	127,730	125,000
Customer Satisfaction of Collection Services	99.8%	100%
Fire-Rescue first responder arrival on emergencies within 6:30 minutes from the assignment of the responder by dispatch to arrival on scene of emergency	76%	90%
Average number of minutes for water main break response time	25	30

Resiliency and Economic Prosperity



San Diego continues to build upon its reputation of being a world class city with investments into several initiatives in various areas of the region. The City's sustained economic competitiveness has come from the building of both domestic and international partnerships to support economic development. San Diego has made a commitment to the rapid transition and mobilization effort to reverse global warming as well as prioritizing affordable housing.

Performance Indicator	Actual	Target
Total Amount of Federal Funds Expended for Economic Development Programs	\$16.2M	\$15M
Total Amount of Federal Funds Expended for Affordable Housing	\$24.7M	\$19.5M
Total Amount of Funds Expended for Infrastructure and Community Service	\$15.5M	\$15M
Number of new and/or improved bike-friendly miles expanded	119	40
Percentage growth in the number of small businesses assisted and expanded annually as a result of small and neighborhood business programs	8.9%	2.8%



Adopted Budget Fiscal Year 2022

Volume 1

Budget Development Process

MAYOR TODD GLORIA



COMMUNITY • DIVERSITY • SUSTAINABILITY • INFRASTRUCTURE

The City of
SAN DIEGO

Budget Development Process

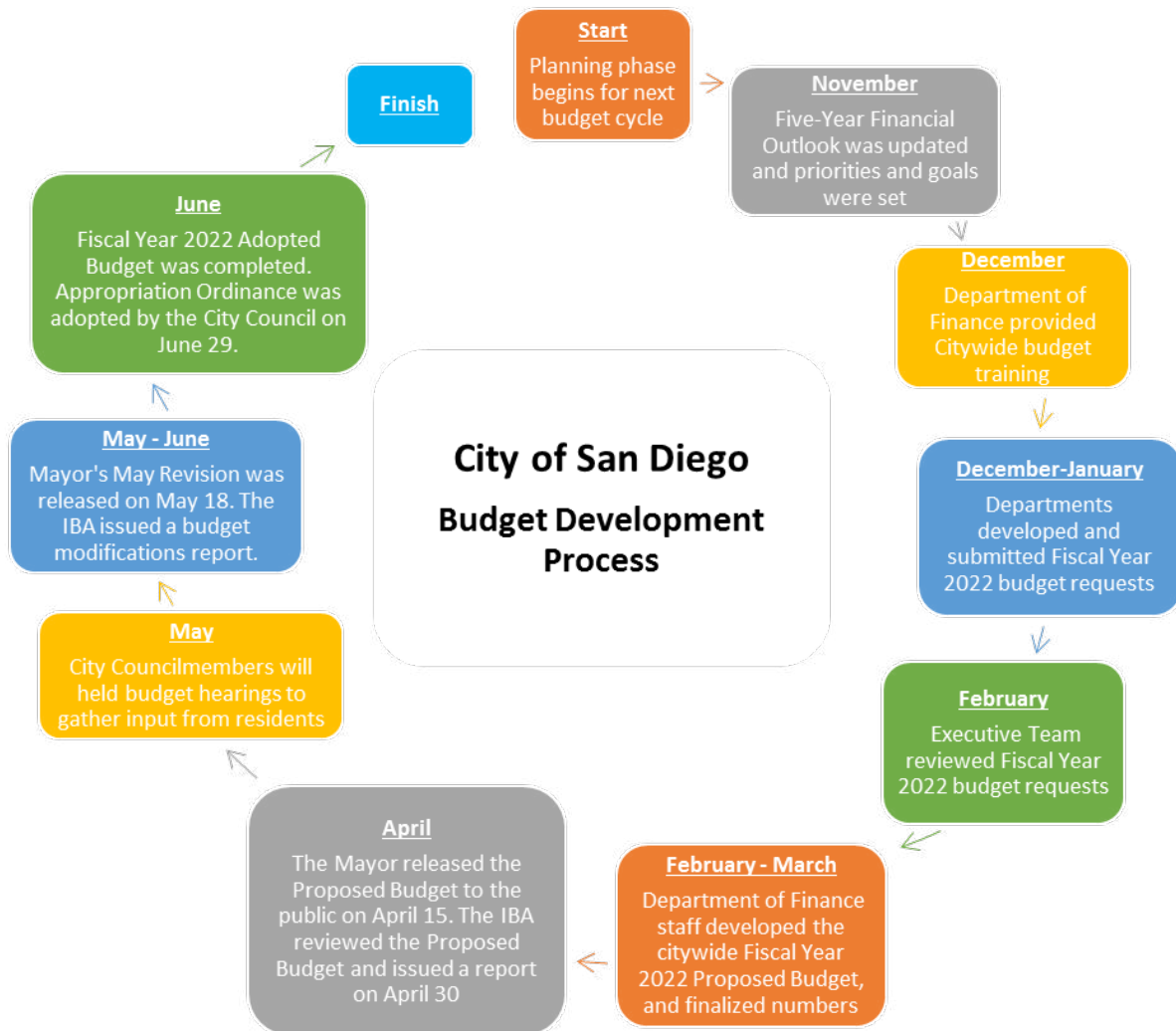


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Budget Development Process

Budget Development Process

The City of San Diego's operating budget is created in conjunction with the Mayor, City Council, City departments and public input. The budget process considers the fiscal and policy goals for the upcoming fiscal year, while following a timeline for budget publication codified within the City of San Diego's Charter. This section provides an overview of the annual workflow and the specific processes that contribute to producing the City's budget for Fiscal Year 2022. The chart below summarizes the process, and more detailed descriptions of key points are listed on the following pages.



Budget Development Process

The Budget Development Process consists of three main phases: Budget Development, Budget Review, and Budget Adoption.

Budget Development

November 2020: Fiscal Planning

The Five-Year Financial Outlook for Fiscal Years 2022 through 2026 was released on November, 2020 and served as the framework for the development of the Fiscal Year 2022 Proposed Budget by incorporating a variety of economic assumptions, and priority initiative expenditure requirements into the budget document.

November - December 2020: Citywide Budget Development Training

Budget development training on the budgeting system and the current budget development process was provided to all City departments. At these trainings, guidance and expectations were provided to department representatives for developing budget requests within the goals and priorities established for the Fiscal Year 2022 Proposed Budget.

December 2020 - January 2021: Budget Submission

Departments developed and submitted proposed budget requests for the coming fiscal year. Department of Finance staff analyzed budget submissions and prepared a summary of changes and adjustment recommendations for discussion at the Executive Budget Reviews (EBRs).

February 2021: Budget Meetings

The EBRs took place throughout the month of February. In these meetings, Department Directors and department support staff met with the Chief Operating Officer, Chief Financial Officer, Deputy Chief Operating Officers, and the Department of Finance Director to discuss strategic priorities. City Management reviewed the departments' budget proposals and ensured that requests aligned with the City's fiscal policies.

February - March 2021: Budget Development

Based on information provided by management, Department of Finance staff began the development of the Proposed Budget. During the development of the budget, General Fund revenues were balanced with expenditures and adjustments were made to keep the budget in line with the City's fiscal policies and priorities.

March - April 2021: Proposed Budget Finalized

In March, General Fund expenditures and revenues were balanced, along with changes to the non-general funds and capital improvement projects, and the Fiscal Year 2022 Proposed Budget numbers were finalized. The budget document was then created during the month of March and the beginning of April. The Mayor released the Fiscal Year 2021 Proposed Budget to the public on April 15, 2021 in compliance with the City of San Diego Charter [Article VII, Section 69, Item (c)]. The Mayor released the Proposed Budget on April 15, 2021. The Office of the Independent Budget Analyst (IBA) reviewed the Fiscal Year 2022 Proposed Budget and issued a report on April 30, 2021.

Budget Development Process

Budget Review

May 2021: City Council Budget Hearings

During the month of May, the City Council held a series of public budget hearings to obtain input from San Diego residents on spending priorities. Council members used the information received at these hearings to develop the districts' priorities and to recommend changes to the Fiscal Year 2022 Proposed Budget.

May – June 2021: Mayor's/IBA Recommended Revision Reports

On May 18, 2021, the Mayor's May Revision to the Fiscal Year 2022 Proposed Budget was released. In this report, the Mayor recommended changes to the budget based on up-to-date policy-related issues and revised Fiscal Year 2021 year-end revenue and expenditure projections. On June 9, 2021, the IBA issued a report of recommended City Council modifications to the Mayor's Fiscal Year 2022 Proposed Budget and May Revision.

Budget Adoption

May - June 2021: Adopted Budget

On May 20, 2021, the Budget Review Committee began their review of the Mayor's May Revision and the Third Quarter Budget Monitoring Report. The final modifications to the budget were presented to the City Council on June 14, 2021. The Mayor's veto period began on June 16, 2021 and ended on June 22, 2021.

June 2021: Adopted Budget Finalized

In June, the final changes to the Fiscal Year 2022 budget were implemented. Once the changes were made, the Fiscal Year 2022 Adopted Budget was completed. The Change Letter will be created to summarize the May Revision and Council Action changes to the Fiscal Year 2022 Proposed Budget by fund and department.

June 2021: Appropriation Ordinance

On June 29, 2021, the Appropriation Ordinance was presented and adopted by the City Council, codifying the Fiscal Year 2022 Adopted Budget into law.

Budget Development Process



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Adopted Budget Fiscal Year 2022

Volume 1 City Budget Overview

MAYOR TODD GLORIA



The City of
SAN DIEGO

Citywide Budget Overview



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Citywide Budget Overview

The City of San Diego's Fiscal Year 2022 Adopted Budget of \$4.6 billion is comprised of five operating fund types and the Capital Improvements Program (CIP):

- General Fund;
- Special Revenue Funds;
- Capital Project Funds;
- Enterprise Funds;
- Internal Service Funds; and
- Capital Improvements Program.

Table 1 shows the change in expenditures from Fiscal Year 2020 to Fiscal Year 2022 by fund type/program.

Table 1: Change in Total City Expenditures from Fiscal Years 2020 - 2022 by Fund Type/Program

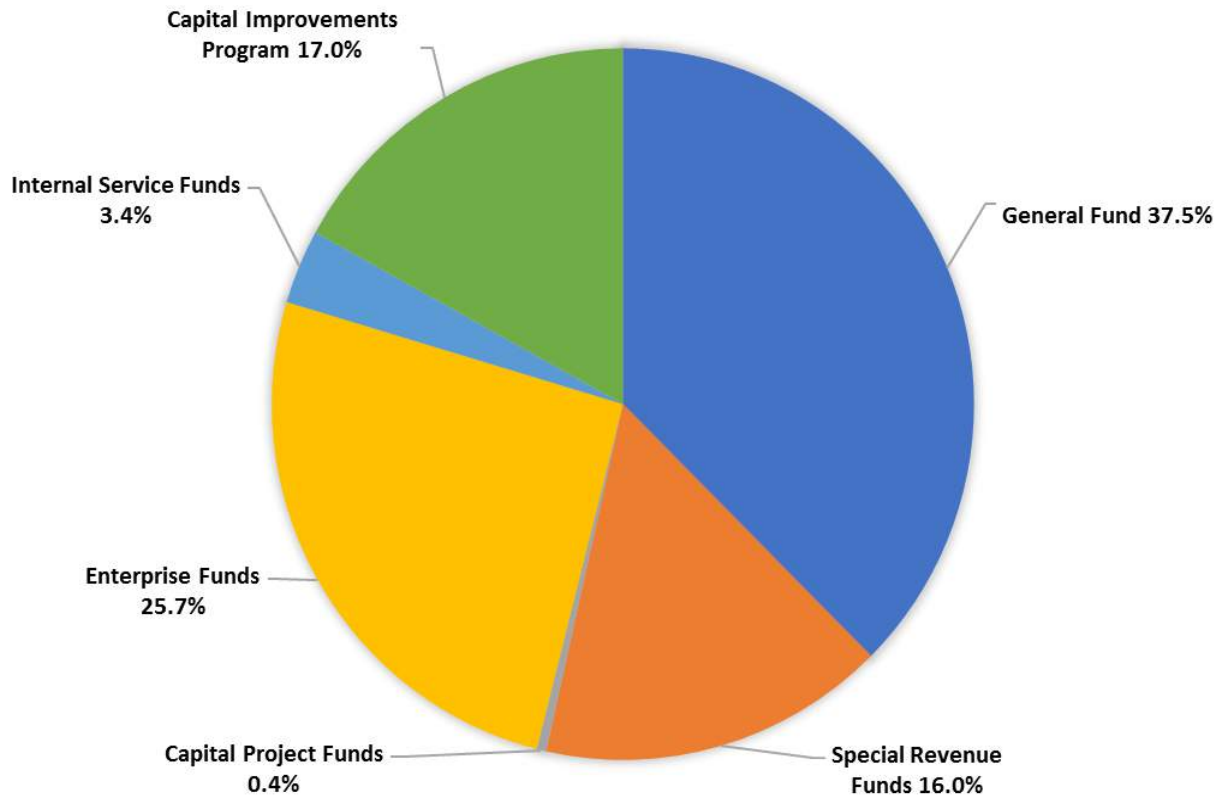
Fund Type	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget	FY 2021 – FY 2022 Change	Percent Change
General Fund	\$ 1,574,983,937	\$ 1,620,936,801	\$ 1,743,548,431	\$ 122,611,630	7.6%
Special Revenue Funds	622,399,452	703,236,480	743,868,631	40,632,151	5.8%
Capital Project Funds	18,772,046	32,381,167	20,214,832	(12,166,335)	(37.6%)
Enterprise Funds	1,024,510,425	1,131,361,283	1,193,721,659	62,360,376	5.5%
Internal Service Funds	130,529,965	166,446,233	157,094,652	(9,351,581)	(5.6%)
Capital Improvements Program	583,999,644	367,484,544	789,525,641	422,041,097	114.8%
Total	\$ 3,955,195,469	\$ 4,021,846,508	\$ 4,647,973,846	\$ 626,127,338	15.6%



Citywide Budget Overview

Figure 1 displays the Fiscal Year 2022 Adopted Expenditure Budget by Fund Type/Program.

Figure 1: Fiscal Year 2022 Adopted Expenditure Budget by Fund Type/Program



Note: Percentages may not add to 100% due to rounding.

Table 2 presents the changes in revenues from Fiscal Year 2020 to Fiscal Year 2022 by fund type.

Table 2: Changes in Total City Revenue from Fiscal Years 2020 - 2022 by Fund Type

Fund Type	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget	FY 2021 - FY 2022 Change	Percent Change
General Fund	\$ 1,538,501,109	\$ 1,620,936,801	\$ 1,743,548,431	\$ 122,611,630	7.6%
Special Revenue Funds	614,854,297	608,836,341	676,774,167	67,937,826	11.2%
Capital Project Funds	47,584,337	95,866,628	48,701,068	(47,165,560)	(49.2%)
Enterprise Funds	1,361,333,691	1,417,738,585	1,811,491,157	393,752,572	27.8%
Internal Service Funds	133,358,801	151,316,115	154,012,076	2,695,961	1.8%
Total¹	\$ 3,695,632,235	\$ 3,894,694,470	\$ 4,434,526,899	\$ 539,832,429	13.9%

¹ Operating revenues may be less than operating expenditures due to the use of fund balance in excess of reserves.

Citywide Budget Overview

Expenditure Overview by Fund Type/Program

General Fund

Departments within the General Fund provide core community services such as public safety (including police/fire protection and life safety), parks and recreation, library services, and refuse collection, as well as vital support functions such as finance, legal, and human resources. These core services are primarily supported by major revenue sources that include property tax, sales tax, transient occupancy tax, and franchise fees. The City's Fiscal Year 2022 Adopted Budget reflects General Fund expenditures totaling \$1.74 billion, which is an increase of \$122.6 million or 7.6 percent from the Fiscal Year 2021 Adopted Budget. Details on the total net increase in the General Fund are described in the General Fund Expenditures section of this Volume.

Special Revenue Funds

Special Revenue Funds account for revenues that are received for specifically identified purposes. The two largest special revenue funds are the Engineering & Capital Projects Fund and Underground Surcharge Fund. The Fiscal Year 2022 Adopted Budget for Special Revenue Funds is \$743.9 million, representing an increase of \$40.6 million or 5.8 percent from the Fiscal Year 2021 Adopted Budget. This net increase is primarily due to citywide compensation increases, information technology expenditures in the Engineering & Capital Projects Fund, and an increase in projected gas tax proceed supported expenditures in the Road Maintenance and Rehabilitation Fund.

Capital Project Funds

Capital Project Funds are primarily used for the acquisition or construction of major capital facilities. These funds typically make up a small portion of the overall CIP, which can be supported by all fund types. The Fiscal Year 2022 Adopted Budget for Capital Project Funds is \$20.2 million, which is a decrease of \$12.2 million or 37.6 percent from the Fiscal Year 2021 Adopted Budget. This decrease is primarily due to a reduction in the Capital Outlay Fund related to debt service payments for deferred capital bonds funded on a one-time basis in Fiscal Year 2021.

Enterprise Funds

Enterprise Funds account for specific services that are funded directly through user fees. These funds include Water, Sewer, Development Services, Refuse Disposal, Recycling, Golf Course, and Airports. Typically, these funds are intended to be fully self-supporting and are not subsidized by the General Fund. The Fiscal Year 2022 Adopted Budget for Enterprise Funds is \$1.19 billion, representing an increase of \$62.4 million or 5.5 percent from the Fiscal Year 2021 Adopted Budget. This net increase is primarily due to the following adjustments:

- \$30.7 million in the Water Utility Operating Fund primarily associated with bond principal payments supporting operations, preventative maintenance, purchase of water, dam support, Pure Water pilot operations and water treatment plant chemical safety;
- \$16.5 million in the Sewer Fund primarily associated with maintenance at various facilities, energy program, erosion monitoring, and hauling and disposal of biosolids;
- \$3.4 million in the Airports Fund primarily for maintenance and repair of the new Gibbs Drive and Aero Drive facilities;
- \$8.3 million in the Development Services Fund primarily associated with citywide compensation increases, 5G support and the restructure of the Urban Planning, and Review Program from the General Fund into the Enterprise Fund; and
- \$2.3 million in the Refuse Disposal Fund primarily associated with the lease of heavy equipment at the Miramar Landfill.

Citywide Budget Overview

Internal Service Funds

Internal Service Funds support the City's internal operations on a cost-reimbursable basis. The Fiscal year 2022 Adopted Budget for Internal Service Funds totals \$157.1 million, which is a decrease of \$9.4 million or 5.6 percent from the Fiscal Year 2021 Adopted Budget. This net decrease is primarily due to reductions in the Fleet Operations Replacement Fund associated with a one-time transfer of fund balance to the General Fund in Fiscal Year 2021.

Capital Improvements Program

The CIP budget allocates available revenue to rehabilitate, restore, improve, enhance and increase the City's capital assets. This fiscal year's budget is comprised of various funding sources, such as sewer and water rate fees, a one half-cent local sales tax for transportation improvements (TransNet Extension), General Fund Infrastructure and Climate Equity, and developer fees. The Fiscal Year 2022 Adopted CIP Budget appropriates a total of \$789.5 million above the \$1.67 billion in carry forward appropriations previously approved by the City Council. The Fiscal Year 2022 Adopted CIP Budget is an increase of \$422.0 million or 114.8 percent when compared to the Fiscal Year 2021 Adopted CIP Budget of \$367.5 million. This is primarily due to an increase of funding needs in Public Utilities Department Enterprise Fund projects for Pure Water.



The CIP budget projects anticipated funding in the CIP project pages. For Fiscal Year 2022, a total of \$257.4 million in funding for CIP projects is anticipated but has not been appropriated in the Fiscal Year 2022 Adopted Budget. Anticipated funding includes a variety of funding such as commercial paper, lease revenue bonds, revenue bonds and notes, donations, grants, developer funding, and Facilities Benefit Assessments. Not all anticipated funding materializes; however, as anticipated sources of funds are received, separate City Council actions will be brought forward to appropriate any anticipated funding during Fiscal Year 2022.

Citywide Reorganization/Restructuring

The Fiscal Year 2022 Adopted Budget reflects the reorganization (and/or restructuring) and the creation of City departments related to executive management strategies and department-initiated requests. The reorganizations are intended to refine programs and processes and provide comprehensive organizational improvements. Reorganizations are, but not limited to, the restructuring of departments and major divisions and program within a department and are intended to increase the overall efficiency and effectiveness of City operations. In turn, the result of these internal reorganizational practices can result in the creation of City departments. The following provides an overview of the Fiscal Year 2022 Adopted Budget reorganizations and restructuring to the City's organizational structure. Subsequent to the adoption of the Fiscal Year 2022 budget, additional organizational structure name changes were made but were not implemented in the adopted budget process and not reflected in this budget document. These restructures will be addressed and implemented in the Fiscal Year 2023 budget process. Per Charter Section 26, all newly created departments included in the Adopted Budget must be approved by ordinance via a two-thirds vote from the City Council.

Compliance Department

The Compliance Department is a newly-created Department that will focus on citywide facilitation and response to internal and external audits, and coordinate compliance with local, state and federal regulations related to labor, wages, health and safety, and environmental issues. The Department will align existing City programs to create an Office of Labor Standards Enforcement to uplift health and safety labor

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standards, effectively enforce labor laws and protect workers and citizens by combining oversight of the Minimum Wage and Earned Sick Days Program, Prevailing Wage, Living Wage Program, and Labor Compliance Programs. The Department will also play a central coordinating role in the City's Enterprise Risk Management efforts. This restructure reflects the consolidation of existing non-personnel expenditures and positions into this new Department and nearly budget neutral. The consolidation of existing positions and resources include: 4.00 FTE positions from the Purchasing and Contracting department Living Wage program and Administrative Hearings programs; 4.00 FTE positions from the City Treasurer Minimum Wage Compliance program; 7.00 FTE positions from the Risk Management Safety & Environmental program; and 1.00 FTE position associated with the implementation of the Surveillance Ordinance.

Facilities Services

The Facilities Services Division provides a range of services including citywide facilities maintenance and repair, for all Asset Owning Departments including the General Fund. This restructure will transfer the oversight of 174.50 FTE positions and \$23.6 million in expenditures and associated revenue from the Real Estate Assets Department to the Fleet Operations Department.

Homelessness Strategies Department

The Homelessness Strategies Department is a newly created department that oversees and develops homelessness related programs and services. The department plans, develops, and oversees a comprehensive network of citywide programs that provide immediate assistance and long-term solutions to meet the needs of those experiencing homelessness, serves as the City's liaison to agencies with a role in homelessness services to provide coordination and alignment of goals and funding, and ensures that the City's homelessness policies are properly reflected in the operations of, and carried out by, various City departments whose work impacts homelessness, among other duties.

Office of Emergency Services

The Fiscal Year 2022 Adopted Budget renames the Office of Homeland Security to the Office of Emergency Services. This restructure includes the addition of 1.00 Executive Director to provide additional oversight and support for the operations of the Office of Emergency Services.

Office of the Chief Operating Officer

The Fiscal Year 2022 Adopted Budget eliminates 1.00 Assistant Chief Operating Officer position, 1.00 Deputy Chief Operating Officer, and consolidates the remaining Deputy Chief Operating Officers and support staff into the Office of the Chief Operating Officer. Additionally, the Adopted Budget reflects the transfer of direct oversight of the Office of Emergency Services from the Police Department to Chief Operating Officer.

Office of the Commission on Police Practices

The newly created Office of the Commission on Police Practices has been created due to the passage of Measure B which amended the City's Charter to replace the Community Review Board on Police Practices. The Office of the Commission on Police Practices will be appointed by the City Council to conduct investigations, and subpoena witnesses and documents related to deaths resulting from police interactions and complaints made against police officers. The creation of the Office of the Commission on Police Practices is partially funded by the transfer of 1.00 Executive Director and non-personnel expenditures from the Community Review Board on Police Practices. The remainder of the department is funded by the addition of 13.00 FTE positions and non-personnel expenditures to support the operations and compliance with Measure B requirements.

Office of Child and Youth Success

The Office of Child and Youth Success has been created within the Office of the Chief Operating Officer, for the coordination of existing youth and family services that are currently spread across various City

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Departments (such as Parks and Recreation, Library, etc.), developing programs to increase childcare access and availability, and other collaborative efforts with school districts, community based organizations, and other regional partners. Initial funding for the new office includes the addition non-personnel expenditures and 1.00 Executive Director position.

Purchasing and Contracting

In an effort to create synergies and efficiencies, the procurement team within the Contracts Division of the public Works Department will report to the Purchasing & Contracting Department effective July 1, 2021. The centralization of contracting within the City allows for consistency and standardization within the City's procurement processes. The procurement team within the Contracts Division of Public Works is reflected in the Engineering and Capital Projects Department in the Fiscal Year 2022 Adopted Budget and is anticipated to be consolidated into the Purchasing & Contracting Department during Fiscal Year 2022.

Special Events & Filming Program

The Special Events & Filming program provides a portfolio of services designed to support San Diego neighborhoods, as well as the City's special events, filming, business, and tourism industries in order to generate local jobs, hundreds of millions of dollars in economic impact, and extensive worldwide media exposure for the San Diego region each year. The Special Events and Filming program has been restructured to no longer operate within the Department of Cultural Affairs. This restructure is budget neutral. The transfer includes 6.00 FTE positions, non-personnel expenditures, and associated revenues from the Department of Cultural Affairs to the Special Events and Filming program.

Urban Planning Review Program

The Urban Planning Review program, is responsible for the planning, permitting, and parking programs in downtown San Diego. This restructure will transfer 8.00 FTE positions, non-personnel expenditures, and associated revenue from the General Fund to the Development Services Fund. The planning and permitting functions include the operation and management of the downtown Community Plan implementation studies, jobs, and consultant agreements, as well as the provision of development entitlement services, including the review of new project designs and discretionary property use permits.

Fiscal Year 2022 General Fund Adopted Budget

The Fiscal Year 2022 General Fund Adopted Budget is a reflection of a multi-year analysis that funds critical expenditures in Fiscal Year 2022 and addresses the projected revenue shortfalls in Fiscal Year 2021, Fiscal Year 2022, and in future fiscal years. The multi-year analysis reflects updated information to projected revenue shortfalls included the Fiscal Year 2021 Year-End Budget Monitoring Report and the Fiscal Year 2022-2026 Five-Year Financial Outlook. The multi-year analysis also includes a comprehensive review of critical expenditure requests and proposed reductions submitted by each department in Fiscal Year 2022, as well as the recommended allocation of the Coronavirus State and Local Fiscal Recovery Funds included in the American Rescue Plan Act (ARP), and other resources and mitigation actions to help address the projected revenue shortfalls in Fiscal Year 2021, Fiscal Year 2022, and in future fiscal years. While the revenue shortfalls for Fiscal Year 2021 and Fiscal Year 2022 in the General Fund are projected to be addressed in this Adopted Budget, there is an ongoing need to reach a structurally balanced budget where expenditures are supported with ongoing revenue. Currently, to achieve a balanced budget in future fiscal years it will require further mitigations such as use of reserves, additional budget reductions, or identification of new revenue sources. The following sections provide additional details considered in the Fiscal Year 2022 General Fund Adopted Budget.

Fiscal Year 2021 General Fund Budget

The Fiscal Year 2021 Mid-Year Budget Monitoring Report (Mid-Year Report) was released on January 29, 2021 and reflected a projected General Fund revenue shortfall of \$85.4 million at year-end. Since the

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release of the Mid-Year Report, the Department of Finance issued a memorandum to City Council on March 22, 2021 to provide updated projections for the four major General Fund revenues to include an additional month of receipts received by the City. The update included a total increase of \$8.5 million; property tax revenue increased by \$1.2 million, sales tax revenue increased by \$0.2 million, transient occupancy tax revenue increased by \$0.1 million, and franchise fees increased by \$7.0 million.

On February 10, 2021, the Chief Operating Officer issued a memorandum to Department Directors, titled Fiscal Year 2021 Financial Actions For COVID-19. This memorandum provided direction for Fiscal year 2021 regarding the hiring process for General Fund positions, restrictions on overtime and limits to non-personnel expenditures, safety, and critical operations. As result of these directives, the Department of Finance is preliminary projecting savings of approximately \$6.0 million by year-end. On June 15, the Chief Operating Officer issued a memorandum to Department Directors, suspending the request-to-fill process, in order to fill vacancies and achieve the service levels proposed in the Fiscal Year 2022 budget.

Additionally, since the release of the Mid-Year Report, the Department of Finance performed an analysis on anticipated accruals in payroll expenses. A change in methodology was made to better reflect the impact of the annual payment of the Actuarial Determined Contribution (pension payment) and other fixed fringe accounts. This change results in anticipated one-time savings of \$5.3 million when compared to personnel expenditure projections assumed in the Mid-Year Report.

As a result of the major revenue update, newly anticipated current year savings, and the \$14.5 million of unassigned fund balance in excess of reserves reported in the Mid-Year Report, the revised revenue shortfall for Fiscal Year 2021 was estimated at \$51.1 million as of March 2021.

On May 18, 2021, the Fiscal Year 2021 Third Quarter Budget Monitoring Report (Third Quarter Report) was released and reflected an updated General Fund revenue shortfall of \$52.2 million at year-end. The projected revenue shortfall is projected to be offset with the use of \$14.5 million in Fiscal Year 2020 unassigned fund balance and \$37.7 million in American Rescue Plan Act (ARP) funds.

Fiscal Year 2022-2026 Five -Year Financial Outlook

In November 2020, the Fiscal Year 2022-2026 Five-Year Financial Outlook (Outlook) was released with a projected revenue shortfall of \$124.1 million in Fiscal Year 2022, as displayed in **Table 3**.

Table 3: Fiscal Year 2022-2026 Five-Year Financial Outlook

	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025	Fiscal Year 2026
Baseline Revenues	\$ 1,545.2	\$ 1,609.5	\$ 1,685.1	\$ 1,747.4	\$ 1,802.8
Baseline Expenditures	1,669.3	1,716.2	1,769.3	1,775.2	1,796.9
Baseline Revenue (Shortfall)/Surplus	\$ (124.1)	\$ (106.7)	\$ (84.2)	\$ (27.8)	\$ 5.9

The Outlook reflected a baseline revenue shortfall in Fiscal Year 2022 primarily due to the use of one-time funding sources to fund on-going baseline expenditures to balance the Fiscal Year 2021 Adopted Budget, including \$146.0 million of one-time COVID-19 State and Federal Relief Funds from the Coronavirus Aid, Relief, and Economic Security (CARES) Act legislation. Additionally, the Outlook assumed the beginning of an economic recovery in Fiscal Year 2022 and reaching pre-recession levels by Fiscal Year 2025. This assumption was primarily dependent upon a vaccine becoming widely available to the public in summer/fall 2021 and group travel to begin to increase in the spring of 2021. Since then, the Fiscal Year

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2022 Adopted Budget has been developed and reflects updated baseline revenues and expenditures for Fiscal Year 2022 which result in a new shortfall of \$105.6 million, as shown in **Table 4**.

Table 4: Updated Fiscal Year 2022-2026 Five-Year Financial Outlook¹

	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025	Fiscal Year 2026
Baseline Revenues	\$ 1,547.7	\$ 1,643.4	\$ 1,722.5	\$ 1,789.9	\$ 1,844.7
Baseline Expenditures	1,653.3	1,709.3	1,762.5	1,768.4	1,790.0
Baseline Revenue (Shortfall)/Surplus	\$ (105.6)	\$ (66.0)	\$ (40.0)	\$ 21.6	\$ 54.6

¹Please note that any new programmatic changes from the baseline such as new revenue sources (including ARP funds) and expenditures or services are not included in this table.

The updated projections reflect a positive overall impact due to acceleration of the vaccine distribution, a decrease in COVID-19 infection rates, direct fiscal stimulus to families as a result of the passing of the American Rescue Plan Act (ARP) and a gradual lessening of federal and state restrictions. The key updates to the assumptions include the timeline for vaccine being widely available was moved up to “by summer 2021”, the resumption of group travel was delayed to the fall/winter months and maintains some restrictions and limited attendance for mega events, and the recovery in regards to sales tax revenue was accelerated. For Fiscal Year 2022, these changes reflect a net increase of \$2.5 million in revenue and a net decrease of \$8.7 million in expenditures. The primary changes to baseline revenues reflect an increase of \$20.4 million in the sales tax projection, \$7.2 million in Property Tax, \$7.0 million in Franchise Fees which are offset by a decrease of \$10.0 million in transient occupancy tax revenue and \$22.1 million in other departmental revenues associated with the continued impact from the COVID-19 pandemic. The primary changes to Fiscal Year 2022 baseline expenditures reflect a decrease of \$15.9 million primarily due to updated non-discretionary, debt, the movement of storm drain expenditures out of the General Fund, and personnel costs since the publication of the Outlook. However, the overall variance in the Fiscal Year 2022 baseline budget from the Outlook is relatively minor, with a 0.16 percent variance in baseline revenues and 0.95 percent variance in baseline expenditures. Additional details are included in the General Fund Revenues and General Fund Expenditures sections of this Volume.

Due to the changes in the economic environment and receipt of new data, the analysis also included an update to Fiscal Year 2023 through Fiscal Year 2026 to incorporate revenue revisions to the four major General Fund revenues, as well as cannabis business tax revenue. Baseline expenditures for these years reflect no baseline assumption changes. Thus, the changes in the overall baseline shortfalls are due to updates made to baseline revenues in Fiscal Year 2022. As displayed in **Table 5**, the shortfalls have improved each year due to the updates further described below.

Table 5: Changes in Five-Year Outlook Shortfall/Surplus

	Fiscal Year 2022	Fiscal Year 2023	Fiscal Year 2024	Fiscal Year 2025	Fiscal Year 2026
Outlook Baseline Revenue (Shortfall)/Surplus	\$ (124.1)	\$ (106.7)	\$ (84.2)	\$ (27.8)	\$ 5.9
Change from Outlook to Updated Outlook	18.4	40.7	44.2	49.3	48.7
Updated Baseline Revenue (Shortfall)/Surplus	\$ (105.6)	\$ (66.0)	\$ (40.0)	\$ 21.5	\$ 54.6

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The change in property tax revenue resulted in an increase of \$12.1 million in Fiscal Year 2023 with slightly higher increases through Fiscal Year 2026. This is primarily due to a return to pre-pandemic collection rates and positive trends in home sales and prices. When the Adopted Budget was being finalized, the City received an updated forecast from the City's sales tax consultant which reflected a positive growth in sales tax revenue over the outlook period due to a boost from the American Rescue Plan Act and an accelerated economic recovery. Sales tax increased by \$24.4 million in Fiscal Year 2023 with slightly higher increases per year through Fiscal Year 2026. Although the economy is expected to experience a quicker recovery than anticipated, San Diego Tourism Marketing District and Tourism Economics anticipate a slower recovery in the tourism industry. The updated Outlook for TOT revenues reflect a decrease of \$5.7 million in Fiscal Year 2023, with the remaining years of the Outlook reflecting similar decreases per year with the incorporation of the projected impact from the new Short-Term Residential Occupancy (STRO) ordinance. The changes in franchise fees is a result of the San Diego Gas & Electric statement received on February 25, 2021, which provided an updated base amount to which growth was applied. This resulted in an increase to Fiscal Year 2023 of \$7.1 million with slightly higher increases per year through Fiscal Year 2026. In addition to updates to major revenues, a revision to the cannabis business tax projection resulted in an increase of \$1.5 million in Fiscal Year 2023 and continued increase per year due to an updated trend analysis. A full update to the Five-Year Financial Outlook for Fiscal Year 2023-2027 will be released in early November 2021 following the standard timeline.

To summarize, the baseline shortfall for Fiscal Year 2022 is \$105.6 million. In addition to balancing the immediate baseline revenue shortfall, the multi-year analysis required planning for a structural revenue shortfall projected through Fiscal Year 2024. The baseline revenue shortfall for Fiscal Year 2023 and 2024 will require additional resources and other budget mitigations reflected in the following sections, in addition to funding received from the American Rescue Plan Act.

Fiscal Year 2022 Critical Expenditures

In addition to solving the baseline revenue shortfall, the Fiscal Year 2022 Adopted Budget also required balancing the need for new services and to maintain current services. New services include the Back to Work SD initiative, homelessness funding to support our most vulnerable communities, infrastructure funding for the "sexy" streets initiative in communities of concern, funding for public power feasibility study, and the creation of the Climate Equity Fund to help underserved communities effectively respond to impacts of climate change. Notable additions to maintain current services include funding for compensation increases with the City's Recognized Employee Organizations and for unrepresented employees, funding for the continuation of COVID-19 sanitation and supplies, funding for positions filled in prior fiscal years, but not yet added in the annual budget, and funding to maintain operational and capital support of the Convention Center. Program summaries for the Back to Work SD, Complete Streets, Clean SD, Organics Collection Program mandated by State Bill 1383, Homeless programs and services, Climate Action Plan, and Vision Zero are included in the following sections.

For a summary of all significant budget adjustments included in the General Fund, please refer to the General Fund Expenditures Section of this Volume.

Back to Work SD

The Fiscal Year 2022 Adopted Budget includes \$14.2 million in one-time funding for programs to get San Diegans back to work through a variety of initiatives. These initiatives are discussed in further detail below, **Table 6** breaks down the funding for each program.

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Table 6: Back to Work SD

Back to Work SD	FY 2022 Adopted Budget
General Fund	
Small Business Aid	\$ 11,000,000
Small Business Loans	10,000,000
Technical Assistance for Street Vendors	250,000
Restoration of Small Business Enhancement Program	750,000
Youth Programming	\$ 3,169,925
No Shots Fired	250,000
SDAccess4all Initiative	510,000
Connect2 Careers	750,000
Summer Youth Recreation Programming	400,000
Youth Diversion Programming	500,000
Summer Youth Environmental/ Recreation Corps Program	250,000
Library Summer Camp	509,925
General Fund Total	\$ 14,169,925

Small Business Aid

The Fiscal Year 2022 Adopted Budget includes \$11.0 million in the Economic Development Department for Small Business loans and support. The \$10.0 million in Small Business loans will provide forgivable loans to qualified businesses and nonprofits that COVID-19 has negatively impacted. The San Diego Foundation will manage the program to ensure equity and partner with the Small Development Corporation to assist with business needs. The San Diego Foundation will contribute an additional \$2.0 million to match the City's investment to nonprofits to increase the fund to \$12.0 million. The San Diego Foundation will work with ethnic chambers in the region to provide outreach. Most awards will range from \$5,000-\$25,000. The City's commitment will include \$2.0 million for black, indigenous, and other people of color, BIPOC-owned small businesses, \$2.0 million to non-profits most impacted by the pandemic, and \$6.0 million for small businesses in the hardest-hit industries, including but not limited to:

- i. Personal Health: Gyms & fitness, personal services, beauty, massage, training, physical therapy, chiropractic, etc.
- ii. Eating and Drinking Establishments: Restaurants, cafes, breweries & bars, etc.
- iii. Tourism, Leisure, and Entertainment: Hotels, Tours, Service industry, Entertainment venues/big events, film industry, etc.
- iv. Arts and Creative Economy: theaters, museums, art exhibition showrooms, dance recital halls, gig economy, etc.

The Fiscal Year 2022 Adopted Budget includes \$750,000 in the Economic Development Department for the restoration and Enhancement of the Small Business Enhancement Program with a focus on communities of concern. Funding for businesses may include a micro-district grant program for businesses in communities of concern and Business Improvement District support for increasing focus on businesses and driving increased flexibility when they need it most.

The Fiscal Year 2022 Adopted Budget includes \$250,000 in the Economic Development Department to assist street vendors with the City's permitting and application process. In order to comply with State Bill 946, the

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Mayor will be proposing new regulations governing sidewalk vending will be established. This funding will be used to: educate and provide outreach to vendors about the City's pending sidewalk vending ordinance; provide technical assistance to vendors; fund permit fee waivers; and provide grants to vendors for capital needs such as new pushcarts, equipment, and technology.

Youth Programming

The Fiscal Year 2022 Adopted Budget includes \$250,000 in the Police Department associated with the No Shots Fired Intervention and Prevention Program. This program will seek to mitigate violence with the use of strategic partnerships with faith leaders, community-based organizations, the San Diego Police Department (SDPD), the Commission on Gang Prevention and Intervention, and the Community Assistance Support Tea (CAST).

The Fiscal Year 2022 Adopted Budget includes \$510,000 in the Department of Information Technology for the SD Access 4 All initiative that will continue to expand internet access at City libraries and parks, by providing: outdoor community computer labs at 10 libraries, 900 cellular Wi-Fi hotspots for patrons to check out for home use, and 255 Wi-Fi hotspots on San Diego streets.

The Fiscal Year 2022 Adopted Budget includes \$400,000 in the Parks and Recreation Department for Summer Youth Recreation Programming. Funding will support equitable access to recreational opportunities at 16 recreation centers, 3 additional park venues, and 5 aquatic locations located in communities of concern. This funding leverages coordination, planning, and philanthropic contributions from the San Diego Parks Foundation and Price Philanthropies, and \$750,000 in federal relief funds from the County of San Diego.

The Fiscal Year 2022 Adopted Budget includes \$250,000 in the Parks and Recreation Department for Summer Youth Environmental/Recreation Corps Program. This will fund community organizations supporting youth employment and scholarship opportunities that prioritize opportunity youth.

The Fiscal Year 2022 Adopted Budget includes \$750,000 in the Economic Development Department associated to Connect2Careers. The San Diego Workforce Partnership will work directly with young adults ages 16-24 who are not working and not in school, to develop and support their career goals through work-readiness training, case management, job coaching and paid work experiences

The Fiscal Year 2022 Adopted Budget includes 4.43 FTE positions and \$500,000 in non-personnel expenditures in the Library Department associated with the Library Summer Learning Camp Enhancement. This program will help prevent the summer slide and enrich summer learning with a blend of core academic learning and hands-on activities that explore science, technology, arts and literacy, through meaningful interactions that prepare students for school. The City is planning a series of these, focused on STEAM and Kindergarten Readiness.

Climate Equity Fund

The Fiscal Year 2022 Adopted Budget includes \$7.0 million in funding for the Climate Equity Fund (CEF) contribution to be used for City infrastructure project within underserved communities to help these communities effectively respond to the impacts of climate change, **Table 7** breaks down the funding for each program. In order to be eligible to receive CEF funding, projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieve other climate equity concerns and be located in a disadvantaged community located within an area that scores between 0 and 60 on the Climate Equity Index. In accordance with the City Council resolution the minimum annual allocation to CEF eligible projects is:

- One percent of the total annual revenue received through Transnet;
- One percent of the total annual received through Gas Tax; and
- 10 percent of the total General Fund revenue received through the annual gas and electric

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franchise fees.

The allocation to specific projects is shown in the Capital Improvements Program Volume III of the Adopted Budget.

Table 7: Climate Equity Fund

Project	FY 2022 Adopted Budget
Berardini Field GDP / P22006	\$ 400,000
Bicycle Facilities / AIA00001	90,000
Boston Ave Linear Park GDP / P22005	400,000
Chollas Creek Oak Park Trail / S20012	900,000
Cypress Dr Cultural Corridor / P22002	800,000
Emerald Hills Park GDP / P20003	1,000,000
Installation of City Owned Street Lights / AIH00001	450,000
Southwest Neighborhood Park / P18010	1,000,000
Traffic Signals - Citywide / AIL00004	750,000
Traffic Signals Modification / AIL00005	375,178
University Avenue Complete Street Phase1 / S18001	800,000
Total	\$ 6,965,178

Employee Compensation

The Fiscal Year 2022 Adopted Budget includes an increase of \$39.2 million in citywide employee compensation of which \$22.1 million resides in the General Fund and \$17.1 million in the Non-General Funds. This funding will support agreements with the City's six Recognized Employee Organizations and for unrepresented employees. These increases reflect an ongoing effort to make progress in the alignment of the City's employee compensation with the current employment market. Additional information on increases in employee compensation are included in the Salaries and Wages section of this Volume.

Homeless Programs and Services

The Fiscal Year 2022 Adopted Budget includes \$21.8 million in funding for homeless programs and services, with \$21.6 million budgeted in the General Fund and \$250,000 budgeted in the Low to Moderate Income Housing Asset Fund. In April 2021, the City Council approved an item that included \$2.3 million in Community Development Block Grant (CDBG) funding for homelessness related programs and services, as shown on **Table 9** below. The City is also anticipated to leverage \$24.5 million from the State's Homeless Housing, Assistance and Prevention (HHAP) in Fiscal Year 2022 to address the immediate emergency needs of individuals and families experiencing homelessness or at imminent risk of homelessness. HHAP funding was made in two rounds between Fiscal Year 2020 and Fiscal Year 2021. **Table 8** displays the Fiscal Year 2022 Adopted Budget for homeless programs and services by department and fund.

Table 8: Homeless Programs and Services by Department and Fund

General Fund	FY 2022 Adopted Budget
Homelessness Strategies Department	
Homeless Shelters and Services Programs	\$ 15,943,964
Coordination of City Homeless Programs and Services ¹	1,827,860
Homelessness Response Center	300,000
Total Homelessness Strategies Department	\$ 18,071,824

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Police Department	
Homeless Outreach Team (HOT)	3,512,101
Total Police Department	\$ 3,512,101
Total General Fund	\$ 21,583,925
Low to Moderate Income Housing Asset Fund	
Homelessness Response Center	250,000
Total Low to Moderate Income Housing Asset Fund	\$ 250,000
Total Citywide Resources	\$ 21,833,925

Note: Table is not intended to capture all staff related costs outside of Homelessness Strategies Department and Police Department HOT. All grant funds such as HHAP are excluded but are discussed in the write-up below.

¹ The General Fund is anticipated to be reimbursed \$500,000 by HHAP grant funds for eligible expenses associated with the administration of the grant funds.

Homeless Shelters and Services Program

The Fiscal Year 2022 Adopted Budget includes approximately \$15.9 million from the General Fund in the Homelessness Strategies Department, including \$2.2 million for the following three homeless programs and services:

- Year-Round Interim Housing Program
- Connections Housing/PATH Interim Bed Program
- Serial Inebriate Program (SIP)

The Housing Commission administers various homelessness programs through a Memorandum of Understanding with the City that was initially authorized by City Council on July 1, 2010.

The Adopted Budget also includes \$3.8 million to maintain shelter capacity in accordance with the Community Action Plan on Homelessness and \$10.0 million in one-time non-personnel expenditures associated with homeless programs and services focused on crisis intervention and housing investment opportunities. The programs for this funding include:

- \$1.4 million to expand substance use disorder (SUD) interventions and invest in detoxification beds. Of this amount \$250,000 will be used to review resource utilization and capacity of SIP and PLEADS and supplement programs with successful exits to support clients. The remaining amount will be used to create approximately 65 beds with adequate social distancing for short term stays to help individuals manage their withdrawals with substance abuse;
- \$6.3 million to add up to 300 interim shelter beds at new sites to address the need for additional beds as identified in the Community Action Plan on Homelessness and support outreach and crisis management initiatives;
- \$1.0 million to staff the PATH Coordinated Street Outreach program in order to expand the outreach program from 17.00 FTEs to approximately 28.00 FTEs. This program uses trained social workers and peer specialists to connect unsheltered residents with shelter, housing, and supportive services; When combined with grant funding, this brings the total funding for Person-Centered Unsheltered Outreach to a total of \$2.5 million for Fiscal Year 2022. This is in line with recommendations from the Community Action Plan on Homelessness (Action Plan), the Regional Task Force on the Homeless' (RTFH) outreach protocol, and aligning these policies with the City's main outreach program objectives;
- \$1.0 million for Rapid Rehousing programs to serve an additional 100 households. This program will help individuals and families experiencing homelessness to quickly obtain and maintain permanent housing through a tailored package of assistance that can include rental assistance and case management; and
- \$300,000 to support the Homelessness Program for Engaged Educational Resources (PEER) course,

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a first-of-its kind collaboration between SDHC and San Diego City College. This course will provide specialized education, training and job placement assistance to develop the workforce needed for programs and services that help San Diegans who are experiencing homelessness.

To continue the City of San Diego's progress in addressing homelessness through a broad spectrum of housing solutions that meet each individual's unique needs, the proposed initiatives will be paired with federal and state investments in Project Homekey, housing production, emergency vouchers and rental assistance as part of a multifaceted approach to expand housing options for vulnerable San Diegans experiencing unsheltered homelessness.

Coordination of Homeless Programs and Services

The Fiscal Year 2022 Adopted Budget includes \$1.8 million in the Homelessness Strategies Department for personnel and non-personnel expenditures associated with staff coordinating citywide homeless programs and services. The Fiscal Year 2022 Adopted Budget includes the addition of three positions, one Deputy Director and two Program Managers, to support the department. These positions are designed to expand capacity in key strategic areas, to increase the City's in-house expertise on homelessness policies, strategies, and solutions, and to implement stronger internal and external partnerships and coordination, and are in line with the findings and recommendations from the City's homelessness consultant.

Additionally, the General Fund is anticipated to be reimbursed \$160,929 from HHAP grant funds for the administration of the block grants.

Homelessness Response Center

The Homelessness Response Center is operated and administered by the Housing Commission. The program's objective is to provide system navigation services to identify and meet the needs of individuals experiencing homelessness during each stage in their pathway toward housing. The Fiscal Year 2022 Adopted Budget includes \$550,000 for the Homelessness Response Center operations, including \$300,000 from the General Fund and \$250,000 from the Low to Moderate Income Housing Asset Fund. Additionally, Council approved \$1.0 million in CDBG funding for the Homelessness Response Center operations.

Homeless Outreach Team

The Police Department's Homeless Outreach Team (HOT) uses a community-oriented policing approach to address the unique needs of the City's homeless population. HOT team leaders bring together behavioral health clinicians from the Psychiatric Emergency Response Team (PERT), public health nurses, and social workers from the Health and Human Services Agency to provide outreach and engagement services throughout the City of San Diego, in order to connect unsheltered individuals with available services. HOT works with individuals who may otherwise be subject to enforcement action for violation of various local ordinances and state statutes but utilizes engagement instead. Its approach is a means to connect individuals with the homelessness system of care in a way that avoids contact with the criminal justice system.

The Fiscal Year 2022 Adopted Budget includes \$3.6 million from the General Fund to support personnel and non-personnel costs.

Community Development Block Grant (CDBG) Funding

In Fiscal Year 2022, \$2.3 million in CDBG program allocations are anticipated to fund homeless programs, services, and projects.

Table 9 displays the Fiscal Year 2022 CDBG allocations related to homeless and housing programs, services, and projects.

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Table 9: CDBG Allocations for Homeless Programs, Services, and Projects

Program, Service, and Project	Fiscal Year 2022
Homelessness Response Center	\$ 1,000,000
CDBG Allocations (CP 700-02 Set-Aside)	\$ 1,318,078
Day Center for Homeless Adults	541,251
Connections Housing Interim Bed Program	303,575
Interim Housing for Homeless Adults	267,351
Emergency Shelter for Families	205,902
Total CDBG Entitlement Allocations	\$ 2,318,078

Homeless Housing, Assistance and Prevention (HHAP) Funding

The Homeless Housing, Assistance, and Prevention (HHAP) grant is a \$650 million one-time block grant that provides local jurisdictions in the State of California with funding to support regional coordination and expand or develop local capacity to address their immediate homelessness challenges. The State awarded the City of San Diego with \$22.5 million in HHAP grant funding, which must be fully expended by June 30, 2025. In June 2020, the City Council approved the use of the \$22.5 million in HHAP funding.

In Fiscal Year 2021, \$3.1 million in HHAP-1 is projected to be spent, leaving \$19.4 million remaining for the life of the award. In Fiscal Year 2022 it is anticipated there will be \$15.2 million in projected expenses, as follows:

- \$11.9 million for operating subsidies and reserves, including the operations of three bridge shelters;
- \$125,000 for the coordination of outreach activities
- \$355,000 in youth focused services in addition to \$899,000 for youth focused shelter activities included in the \$11.9 million above;
- \$660,000 for prevention and diversion, including the safe parking program, diversion, and Prosecution and Law Enforcement Assisted Diversion Services (PLEADS);
- \$954,000 for rapid rehousing efforts; and
- \$1.1 million for administrative costs such as grant administration, monitoring, and program coordination over the life of the grant.

Staff expects to expend the remainder of the HHAP-1 funding in Fiscal Year 2023

In November 2020, the State announced the availability of \$300 million in a second round of HHAP funding (HHAP-2). The State awarded the City of San Diego with \$10.6 million in HHAP-2 grant funding, which must be fully expended by June 30, 2026. In June 2021, the City Council approved the use of the \$10.6 million in HHAP-2 funding as follows:

- \$5.9 million for operating subsidies and reserves, including the operation of the temporary bridge shelters, transitional storage facilities, and safe parking program;
- \$1.5 million for coordinated street outreach;
- \$1.7 million for prevention and diversion, including the flexible housing spending pool, family reunification, and PLEADS;
- \$410,000 for rapid rehousing efforts;
- \$333,000 for delivery of permanent housing (Landlord Engagement); and
- \$744,000 for administrative costs such as grant administration, monitoring, and program coordination

Staff expects to expend \$9.3 million of HHAP-2 funding in Fiscal Year 2022 and the remaining \$1.3 million in Fiscal Year 2023.

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Infrastructure Fund (Charter Section 77.1)

In June 2016, voters approved Proposition H, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure.

The calculation to fund the new Infrastructure Fund is based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022;
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts, adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2043; and
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2042.

Based on the definitions in Charter Section 77.1, the amount of \$18.6 million is required to be deposited into the Infrastructure Fund for Fiscal Year 2022 unless the Mayor requests the suspension of section 77.1 for one fiscal year and two thirds of the City Council approves that suspension. During the Proposed Budget, the Mayor requested suspending the requirement of section 77.1 of the City Charter for one fiscal year to allow for the use for other general fund purposes in lieu of the transfer to the Infrastructure Fund. As part to of the Adopted Budget the City Council approved the waiver of Charter Section 77.1.

“Sexy” Streets #ForAllofUs Initiative

Each neighborhood in San Diego deserves Sexy Streets, which means slurry seal to maintain good roads, overlays for roads that need new paving, and reconstruction of roads that need a complete makeover. Sexy Streets #ForAllofUs is a down payment in our communities of concern, a nearly \$40 million total investment in historically underserved neighborhoods that haven't seen quality road repairs for years. This includes \$10 million in one-time funding from the Fiscal Year 2022 Budget and nearly \$30 million in financing funded in this budget. Funding will go toward paving longstanding decrepit roads with new overlay and road reconstruction in communities of concern. Along with investing in our roads, Sexy Streets #ForAllofUs will also bundle opportunities for Complete Streets to include traffic calming and congestion improvements, new sidewalk connections, necessary sidewalk repairs, streetlights, new and upgraded bicycle infrastructure, and investments in our stormwater system. This investment will be prioritized based on critical transit and multimodal routes and is an essential step toward righting historic wrongs in our most marginalized and underinvested communities while improving sustainable infrastructure needed to meet our Climate Action Plan goals.

Organics Collection – State Bill 1383

In September 2016, Governor Brown signed into law State Bill 1383 (SB 1383) establishing methane emissions reduction targets in a statewide effort to reduce emissions of Short-lived Climate Pollutants. SB 1383 establishes targets of a 50.0 percent reduction in the level of the statewide disposal of organic waste from 2020, with a 75.0 percent reduction by 2025. SB 1383 requires the City to have an adopted ordinance and enforcement mechanism by January 1, 2022. In addition, the City must implement the following:

- Citywide organics collection;
- Establish an edible food recovery program;
- Procurement of recovered organic waste products;
- Tracking and reporting of metrics to California's Department of Resources Recycling and Recovery;
- Conduct education and outreach; and
- Starting in 2024, conduct escalating enforcement

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Full implementation of SB 1383 requirements will be phased over several years and will include upgrading facilities, additional vehicles, contracts, equipment, software and supplies, and the addition of approximately 100 positions. The Fiscal Year 2022 Adopted Budget reflects funding of \$8.1 million, including \$7.4 million in the General Fund and \$754,400 in the Recycling Fund. Funding will be used for food waste education and outreach, vehicle routing software, equipment and outfitting for new positions, and the addition of 53.00 FTE positions. The majority of the 53 positions will start in the last month of Fiscal Year 2022 with the budgeted costs prorated to the reflect that assumption.

Table 10 displays the Fiscal Year 2022 Adopted Budget additions for SB 1383 by fund.

Table 10: SB 1383

General Fund	FY 2022 Adopted Budget
Environmental Services	
53.00 FTE Positions	\$ 493,023
Contracts, Equipment, Software and Supplies	\$ 1,465,200
Facility Upgrades	5,421,600
General Fund Total	\$ 7,379,823
Recycling Fund	
Environmental Services	
Software	\$ 240,000
Facility Upgrades	514,400
Recycling Fund Total	\$ 754,400
Total Fiscal Year 2022 Additions	\$ 8,134,223

Vision Zero

In June 2015, the City announced its support for the Vision Zero campaign to eliminate all traffic fatalities and severe injuries in San Diego by 2025. Vision Zero is supported through the integration of the 3 E's of traffic safety: Engineering, Education, and Enforcement.

In the Fiscal Year 2022 Adopted Budget, \$28.1 million will be allocated to promote the City's Vision Zero goals, including \$11.9 million for bicycle facilities, \$4.5 million for new sidewalk installations, \$6.2 million for traffic signals, \$2.0 million for Medians, and \$2.2 million for new streetlights. **Table 11** displays the allocation of funds to applicable Vision Zero projects.

Table 11: Vision Zero Projects

Vision Zero Project Type/Grouping	Project ID	FY 2022 Adopted Budget ¹
Bicycle Facilities		
Bike Counters Citywide	New	\$ 50,000
Bike Racks Citywide	New	50,000
Bike Striping Citywide	New	100,000
Safe & Sustainable Transportation All Ages & Abilities Team (STAT)	New	1,100,000
Coastal Rail Trail	S00951	6,000,000
Bicycle Facilities	AIA00001	\$ 4,621,565

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Vision Zero Project Type/Grouping	Project ID	FY 2022 Adopted Budget ¹
47th Street @ SR94/Craigie/Market Street Bike Lane	New	90,000
Downtown Complete Street - Phase 3	B19144	4,531,565
Bicycle Facilities Total		\$ 11,921,565
Medians		
Median Installation	AIG00001	\$ 2,000,000
Foothill Boulevard and Loring Street Roundabout	B18008	2,000,000
Medians Total		\$ 2,000,000
Sidewalks		
New Walkways	AIK00001	\$ 4,500,000
54th-Market to Santa Margarita Sidewalk	B18158	400,000
73rd Street and El Cajon Boulevard to Saranac Street	B18017	420,000
ADA Mid-City MS TSW-1	B18054	1,000,000
Genesee Avenue and Chateau Drive to Sauk Avenue Sidewalk	B15168	2,000,000
Howard Ave-Village Pine to Iris Sidewalk	B18019	600,000
Wightman Street and Ogden to Shiloh Road Sidewalk	B18039	80,000
Sidewalks Total		\$ 4,500,000
Signals - Calming/Speed Abatement		
Barrio Logan Traffic Calming Truck Route	P22003	\$ 100,000
Traffic Calming	AIL00001	\$ 475,000
El Cajon BI-Highland-58th Improv	B17003	275,000
India Street at West Palm Street Hybrid Beacon	B17100	110,000
Kettner Boulevard & Palm Street Hybrid Beacon	B18046	20,000
Rectangular Rapid Flashing Beacons Group 2201	New	70,000
Signals - Calming/Speed Abatement Total		\$ 575,000
Streetlights - Citywide		
Installation of City-Owned Streetlights	AIH00001	\$ 2,150,000
Castle Neighborhood New Street Lights	B19080	100,000
Citywide Street Lights - FY19	B19052	50,000
Citywide Street Lights 1950	B19125	1,000,000
New Street Lights (TBD)	New	950,000
Reo Drive New Street Lights	B19079	50,000
Streetlights - Citywide Total		\$ 2,150,000
Traffic Signals		
Install T/S Interconnect Systems	AIL00002	\$ 641,619
Pacific Beach TS Interconnect Upgrade	B15065	
Traffic Signals -- Citywide	AIL00004	\$ 3,223,000
31st Street and Market School Traffic Signal	B15014	400,000
31st Street and National Avenue Traffic Signal	B17019	500,000
47th Street and Solola Avenue Traffic Signal	B20141	150,000
Division Street and Osbourn Street Traffic Signal	B15047	73,000

Citywide Budget Overview

Vision Zero Project Type/Grouping	Project ID	FY 2022 Adopted Budget ¹
Division Street and Valencia Parkway Traffic Signal	B15008	180,000
El Cajon Boulevard and Kansas Street Traffic Signal	B19060	530,000
Linda Vista & Comstock Intersection Upgrade	New	750,000
Mississippi Street and El Cajon Boulevard	B20140	340,000
Torrey Pines Road Pedestrian Hybrid Beacon	B20146	300,000
Traffic Signals Modification	AIL00005	\$ 2,293,097
Ash Street Signal Mods	B18069	190,000
Black Mountain Road and Park Village FY13 APS	B13207	10,000
Downtown Audibles 4th Av & E; B St & Front St	B18162	160,000
Lead Pedestrian Intervals - Imperial Avenue	New	375,178
Pacific Hwy & Palm St Signal Mod	B13008	125,000
Rosecrans St @ Byron/Shelter Island TS	B21101	197,919
Traffic Signal Mods Grp 19-01	B19069	400,000
Traffic Signal Mods Grp 19-02	B19071	200,000
Traffic Signal Mods Grp 20-01	B20075	400,000
Washington Street and Front Street Signal Modification	New	235,000
Traffic Signals Total		\$ 6,157,716
University Avenue Complete Street Phase ¹	S18001	800,000
Total Vision Zero Project Type/Grouping		\$ 28,104,281

¹Parent projects are in bold and contain the sum of the child projects which are indented and italicized

Mobility Action Plan

The Fiscal Year 2022 Adopted Budget includes \$120,000 to develop a Smart Mobility Plan that will identify the most effective and trans-formative mobility improvements with the goal of helping the City achieve the State's greenhouse gases (GHG) reduction targets. The Smart Mobility Plan will help the City create a more balanced, multi-modal transportation network for access of all ages and abilities, while minimizing environmental and neighborhood impacts. The plan will include outreach with targeted strategies to ensure equitable engagement of the City stakeholders. Additionally, the plan will assist the City's capital project prioritization process by: aligning it with the long-range mobility planning process; to meet climate and equity goals; and create a healthier, safer, and more sustainable transportation network and City.

Implementation of the Climate Action Plan

In December 2015, the City Council adopted the Climate Action Plan (CAP). The CAP set greenhouse gas (GHG) emissions reduction targets for 2020 (15.0 percent reduction) and 2035 (50.0 percent reduction) from a 2010 baseline. The CAP identifies goals and actions in the following five strategic areas to reach or exceed GHG targets and ensure the City is prepared for a changing climate:

- Energy & Water Efficient Buildings
- Clean & Renewable Energy
- Bicycling, Walking, Transit & Land Use
- Zero Waste
- Climate Resiliency

Moving forward, the City will update its Climate Action Plan to include aggressive new goals and strategies. The City will accelerate the adoption of electric vehicles, incentivize employees to work remotely, encourage

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the use of alternative modes of transportation, and will have all City facilities use 100 percent clean energy through San Diego Community Power.

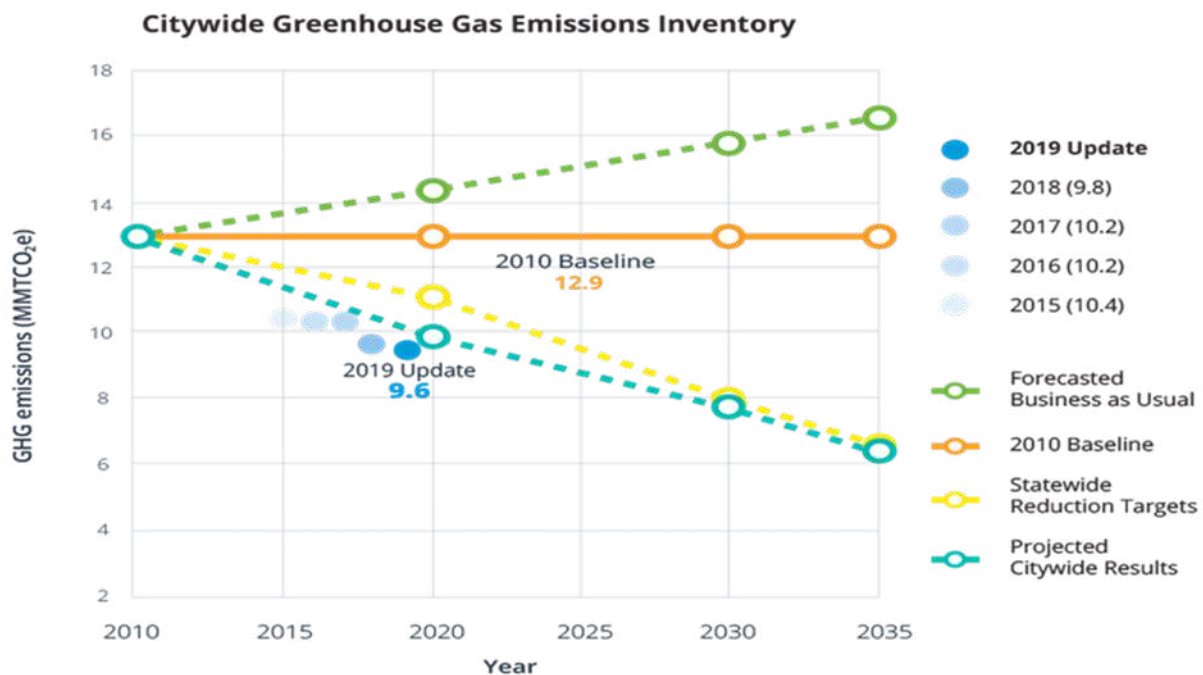
Principles of sustainability and projects that reduce GHG emissions or improve the economic, social, or environmental sustainability of the City are woven throughout many departments and functions within City operations. However, the City budget is structured by functional departments and not by sector or initiatives. Because the efforts that support the CAP cross many departments and are embedded in many different projects and initiatives, the CAP Implementation Budget Summary presented here highlights new funding which is requested through the City's official budget process to support the different strategic areas of the CAP to facilitate a discussion about implementation of the CAP. It is important to note that throughout the year there are other sources of funding (e.g. Community Development Block Grants) or budget adjustments that are not captured in this report but do assist in achieving the City's CAP goals.

San Diego's CAP is considered a national model. The City is breaking new ground in policies, programs, and methodologies to implement the plan. As a national leader, techniques for implementing evolve and improve over time as processes are established, metrics are created or improved, and annual monitoring begins. The Fiscal Year 2022 Adopted Budget demonstrates that the City remains committed to keeping the economic, social, and environmental principles of sustainability at the forefront of decision-making.

Progress Towards Achieving Climate Action Plan Goals

Figure 2 shows the citywide GHG inventory. The total GHG emissions from San Diego in 2019 were approximately 9.6 million metric tons CO₂e (MMT CO₂e), a 25 percent decrease in emissions from 2010. Decreases in GHG emissions from electricity consumption, transportation, solid waste and water use offset some increase seen from natural gas consumption and wastewater production year-over-year.

Figure 2: Citywide Greenhouse Emissions Inventory and Projections



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Summary of Climate Action Plan Adopted Budget

Table 12 is a summary of investments across City departments that support the five strategic areas of the CAP. The investment amounts represent new resources included in the Fiscal Year 2022 Adopted Budget. These new resources are added to existing CAP investment in the departments' base budgets (continuing appropriations). The large increase in indirect spending for the Resiliency strategy is due to new expenditures for the Pure Water project.

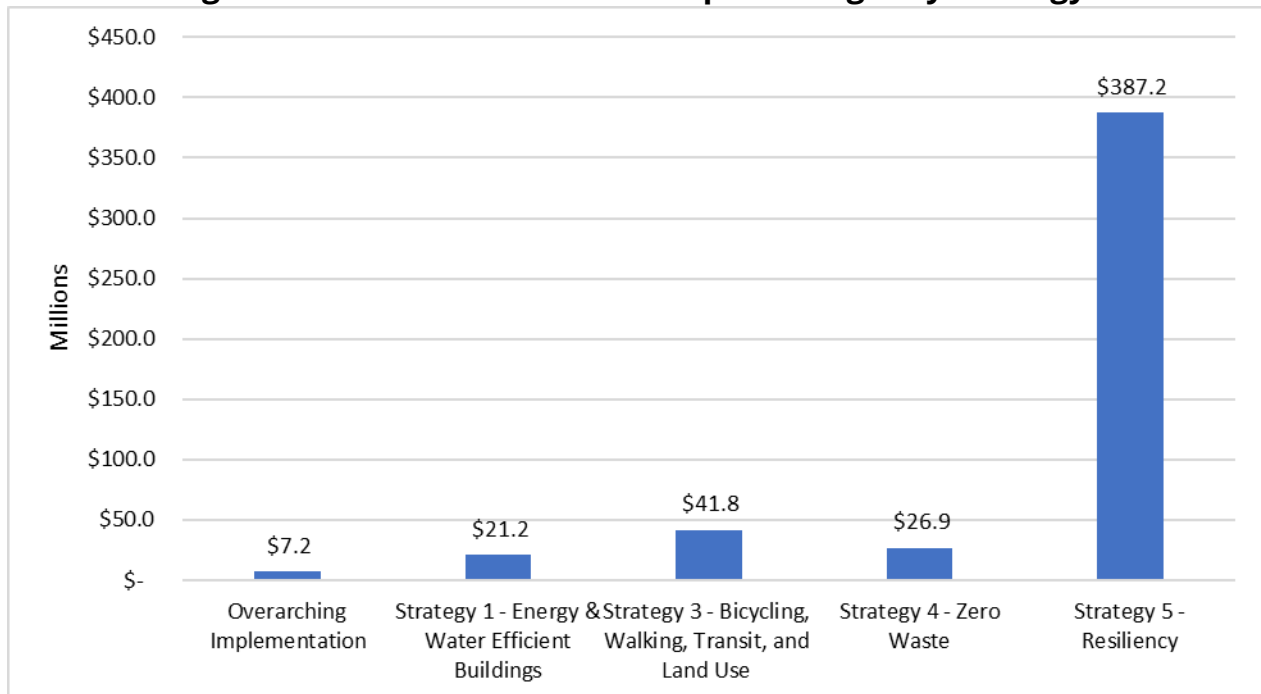
Table 12: Funding Across City Departments

Climate Action Plan Fiscal Year 2022 Adopted Budget ¹			
Strategy	Direct	Indirect	Total
Overarching Implementation	\$6,965,178	\$250,000	\$7,215,178
Strategy 1 - Energy & Water Efficient Buildings	17,296,154	3,921,540	21,217,694
Strategy 2 - Clean & Renewable Energy	-	-	-
Strategy 3 - Bicycling, Walking, Transit, and Land Use	41,742,810	7,880	41,750,690
Strategy 4 - Zero Waste	22,125,576	4,738,935	26,864,510
Strategy 5 - Resiliency	7,682,819	379,544,906	387,227,725
Total	\$95,812,537	\$388,463,261	\$484,275,797

¹Table may not foot due to rounding

This budget analysis identifies both direct and indirect CAP efforts. Direct CAP efforts are explicitly identified as actions in the CAP (e.g. landfill gas capture) or directly support the CAP GHG reduction goals (e.g. increasing sidewalks or bikeways to increase walking or biking). Indirect CAP efforts are not explicitly referenced in the CAP or only partially support the CAP through climate change efforts (e.g. funding for the Pure Water Program, which supports climate resiliency through a diversified water supply and water results to help prepare or prevent periods of drought). **Figure 3** is a representation of these investments by each CAP strategy.

Figure 3: Climate Action Plan Adopted Budget by Strategy



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Mitigation Actions

City staff completed a comprehensive review to develop mitigation actions to address the baseline revenue shortfall and fund the critical expenditures mentioned above. The Fiscal Year 2022 Adopted Budget includes the following mitigation actions.

Budget Reduction Proposals

As part of the budget development process, General Fund departments were required to submit budget reduction proposals of the department's Fiscal Year 2021 Adopted Budget. Due to the impacts of the COVID-19 pandemic to the City's major General Fund revenues, General Fund departments were required to submit additional reductions for the Fiscal Year 2022 Adopted Budget. A total of \$8.9 million in budget reductions, including 2.00 FTE positions, are reflected in General Fund departments. It should be noted that from Fiscal Year 2018 through Fiscal Year 2021 more than \$87.4 million in budget reductions have been accepted in the General Fund. Although budget reductions that provided efficiencies and minimized impacts to service levels were prioritized, other ongoing reductions with service level impacts were also made in order to maintain a balanced budget. **Table 13** provides the total for budget reduction proposals by department included in the Fiscal Year 2022 Adopted Budget.

Table 13: General Fund Budget Reduction by Department

Department	Budgeted FTE Positions	FY 2022 Adopted Budget
City Attorney	-	\$1,135
City Clerk	-	618
City Treasurer	-	1,007
Citywide Program Expenditures	-	63,771
Communications	-	193
Council Districts and Administration	-	386
Department of Information Technology	-	206,030
Development Services	-	819,662
Economic Development	-	200,000
Environmental Services	-	878,702
Facilities Services	-	5,951
Fire-Rescue	-	735
Library	-	386
Mobility	-	325,000
Office of the Chief Operating Officer	2.00	805,917
Parks & Recreation	-	69,132
Personnel	-	744
Planning	-	611,175
Police	-	4,061,090
Public Utilities	-	218,191
Purchasing & Contracting	-	3,893
Real Estate Assets	-	772
Stormwater	-	40,619
Transportation	-	545,177

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Total	2.00	\$8,860,286
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For additional information on General Fund budget reduction proposals, please refer to the General Fund Expenditures Section of this Volume.

One-Time Revenue Resources

City staff strategically evaluated all available funding sources as part of the FY 2022 Adopted Budget to ensure all resources were deployed to minimize impacts to service levels. In keeping, with best practices the City has a policy of supporting ongoing expenditures with ongoing revenues. However, given the sharp decline in ongoing revenues associated with the COVID-19 pandemic, the City used a significant amount of one-time resources to balance the Adopted Budget to maintain core services. In addition to the budget reduction proposals noted previously, the Fiscal Year 2022 Adopted Budget includes the following one-time mitigation actions:

- Due to the continued impact of the pandemic and gradual recovery in revenue for Fiscal Year 2022, the Mayor requested and the City Council approved the suspension of the requirements of section 77.1 of the City Charter for one fiscal year to allow for the use of approximately \$18.6 million for other general fund purposes in lieu of the transfer to the Infrastructure Fund;
- Use of \$7.9 million from the Pension Payment Stabilization Reserve that is projected to be available in Fiscal Year 2022 for increases in the annual pension payment or Actuarially Determined Contribution (ADC). The Pension Payment Stabilization Reserve is maintained to mitigate service delivery risk due to increases in the ADC as calculated in the most recent Actuarial Valuation Report produced by the San Diego City Employees' Retirement System's actuary. The most recent Actuarial Valuation Report reflects an annual increase of \$49.3 million citywide, of which the majority is in the General Fund;
- Use of \$4.5 million in fund balances from various non-general funds. These funds include the Emergency Medical Services Fund, Stadium Operating Fund, Public Safety and Debt Service Fund, and Environmental Growth Funds; and
- Use of \$9.0 million associated with a class action settlement associated with compensatory damages and relief for chemicals that caused environmental impairment.

The American Rescue Plan Act of 2021

The American Rescue Plan Act of 2021 (ARP) was passed on March 11, 2021, which, based on current estimates, allocated \$306.1 million in Coronavirus State and Local Fiscal Recovery Funds to the City. An update from the United States Department of Treasury was received in May 2021 indicating that the total allotment to the City of San Diego would decrease by \$6.5 million to a total of \$299.7 million. The American Rescue Plan Act provides additional relief to address the continued impact of COVID-19 and aid to states and local governments for direct and flexible relief. The bill expands on the Coronavirus Response and Relief Supplemental Appropriations Act of 2021 (CRRSAA) that was enacted on December 27, 2020 and provides economic state and local aid. The Fiscal Year 2022 Adopted Budget includes \$149.3 million in Coronavirus State and Local Fiscal Recovery Funds, while the remaining funds are planned to cover current and future fiscal year expenditures. In accordance with the ARP Act language, funds may be used to:

- Provide government services to the extent of reduction in revenue due to COVID-19 relative to revenues collected in the most recent full fiscal year prior to the emergency;
- Respond to COVID-19 or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
- Provide premium pay up to \$13 an hour to eligible municipal or county workers performing essential services to respond to COVID-19. This provision is capped at a maximum benefit of \$25,000 per eligible worker; and
- Make necessary investments in water, sewer, or broadband infrastructure.

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The funds cannot be used for offsetting tax cuts or for pension liabilities, contributions to reserve funds, or debt service. On June 21, 2021, the United States Department of the Treasury issued formal responses to Frequently Asked Questions (FAQ) and updated the FAQs with additional guidance as of July 19, 2021. The Interim Final Rule and FAQs provide the guidelines and requirements for the use of the Coronavirus State and Local Fiscal Recovery Funds, in which the City will ensure that the funds allocated continue to adhere to federal guidelines. The document includes clarification on the definition of “general revenue”, the formula for calculating the total reduction in revenue, specific revenues that should be excluded or included in the calculation, reporting requirements in relation to the eligible use of reduction in revenue, and that fund can only be used for expenditures incurred after March 3, 2021. The funds will be provided to the City in two tranches: The first tranche was deposited within 60 days of ARP Act, March 11, 2021; and, the second tranche will be provided no sooner than one year after the first deposit was made. The ARP Act allows funds provided by this legislation to be used through December 31, 2024.

The Fiscal Year 2022 Adopted Budget will use Coronavirus State and Local Fiscal Recovery Funds as general revenue replacement for lost revenue resulting from the COVID-19 pandemic. These additional funds in the General Fund will allow the City to use unrestricted General Fund revenue to maintain current services and add critical expenditures in response to the negative economic impacts in our communities from the COVID-19 pandemic.

To substantiate the use of these funds for revenue replacement, it is important to demonstrate the extent of revenue reduction when compared to the most recent full fiscal year prior to the COVID-19 emergency. The ARP Act guidelines allowed for a growth adjustment of 4.1 percent from the baseline year revenue (Fiscal Year 2019) or the City’s average annual revenue growth rate in the three fiscal years prior to the pandemic. In accordance with the terms of the ARP Act, the revenue loss from the COVID-19 pandemic has resulted in projected revenue loss of \$412.0 million in general revenues from Calendar Year 2020 through Calendar Year 2021, as compared to Fiscal Year 2019 levels. The guidelines allow for the extent of reduction in revenue to be calculated from the total of four calendar years from 2020 to 2023. As demonstrated by the \$412.0 million revenue loss estimate based on only two of the four eligible years, this substantiates that the total amount of revenue loss to the City is greater than the City’s total allocation of ARP Act funds, \$299.7 million, as displayed in **Table 14**. Please note that this revenue loss calculation has been prepared solely to demonstrate that all ARP funds received by the City should be eligible to be used as revenue replacement for government services.

Table 14: Sales Tax and TOT Revenue Loss

	Calendar Year 2019 Baseline	Calendar Year 2020	Calendar Year 2021
Adjusted Revenue	\$ 1,491.0	\$ 1,583.4	\$ 1,649.0
Actual/Estimated Revenue	-	1,403.7	1,416.8
Total Annual Revenue Loss from Baseline		\$ (179.8)	\$ (232.2)
Total Revenue Loss from Baseline		\$ (179.8)	\$ (412.0)

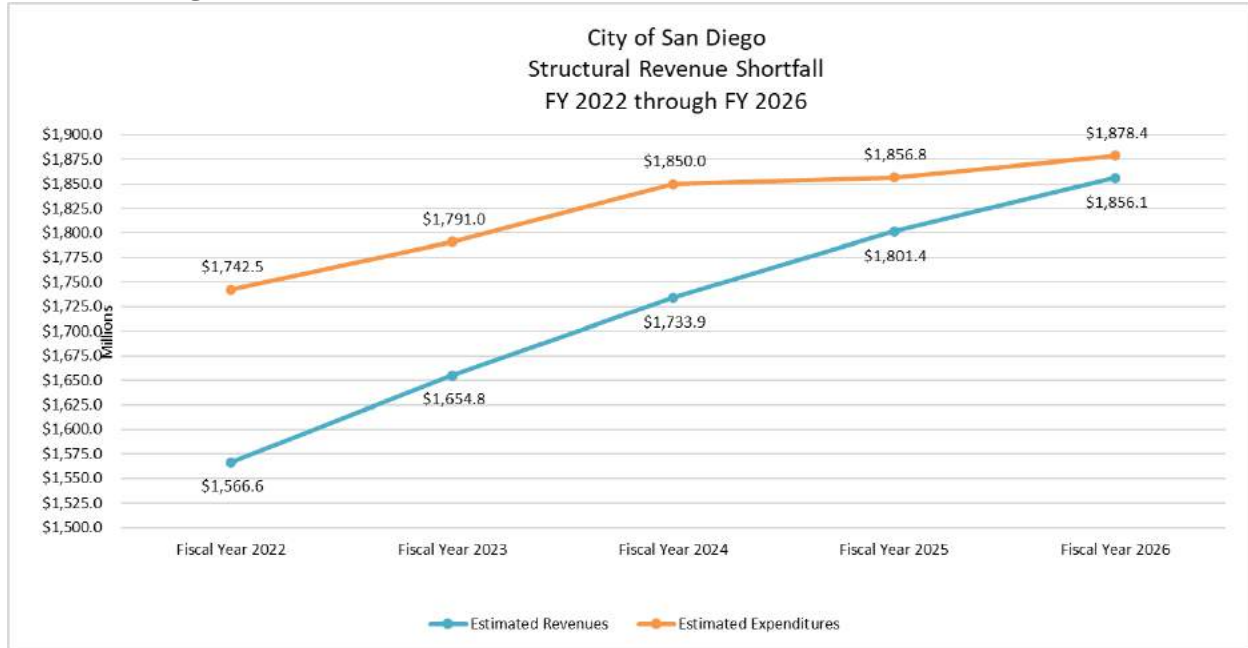
As mentioned earlier, the Fiscal Year 2022 Adopted Budget reflects a multi-year analysis and proposes the use of the Coronavirus State and Local Fiscal Recovery Funds from Fiscal Year 2021 through Fiscal Year 2023. The City plans to use \$37.7 million in Fiscal Year 2021 to address the projected revenue shortfall outline earlier in this section, \$149.3 million in Fiscal Year 2022 to address the baseline revenue shortfall and critical expenditure additions, and \$112.7 million in Fiscal Year 2023 in order to maintain the proposed services in Fiscal Year 2022. This multi-year proposal allows the City to minimize budget reductions in the near term. However, this means the City will rely on these on-time revenues to support baseline

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expenditures through Fiscal Year 2023. Unless the City can identify other resources or mitigation actions to achieve a balanced budget in future years it will require further mitigations such as use of reserves, additional budget reductions, or identification of new revenue sources.

As reflected in **Figure 4**, the City is estimating a structural revenue shortfall over the next five years. The figure also reflects a trend that ongoing revenues are not expected to exceed expenditures until Fiscal Year 2027.

Figure 4: Fiscal Year 2022-2026 Structural Revenue Shortfall



Citywide Personnel Expenditures

The Fiscal Year 2022 Adopted Budget includes a total of \$978.6 million in budgeted salaries and wages, and \$741.4 million for fringe expenditures or benefits, resulting in a total personnel budget of \$1.72 billion in personnel expenditures citywide. **Table 15** illustrates the budgeted FTE positions, salaries and wages, fringe, and total personnel expenditures by fund type.

Table 15: Fiscal Year 2022 Adopted Personnel Expenditures Budget

Fund Type	Budgeted FTE Positions	Budgeted Salaries and Wages	Budgeted Benefits	Budgeted Personnel Expenses
General Fund	7,731.03	\$ 680,856,051	\$ 533,375,609	\$ 1,214,231,660
Special Revenue Funds	1,074.51	87,506,610	57,993,748	145,500,358
Enterprise Funds	2,747.69	182,651,906	129,295,686	311,947,592
Internal Service Funds	339.48	22,373,974	17,048,377	39,422,351
Other Funds ¹	51.00	5,228,707	3,725,972	8,954,679
Total	11,943.71	\$ 978,617,248	\$ 741,439,392	\$ 1,720,056,640

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

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Table 16 presents the change in positions based within job classifications from Fiscal Year 2021 to Fiscal Year 2022.

Table 16: Total City FTE Position Changes Fiscal Year 2021 - 2022

Fund Type	FY 2021 Adopted Budget	Additions	Reductions	Reorganizations	FY 2022 Adopted Budget	FY 2021 - FY 2022 Change	Percent Change
General Fund	7,640.02	177.55	(85.54)	(1.00)	7,731.03	91.01	1.2 %
Special Revenue Funds	1,076.06	-	(1.55)	-	1,074.51	(1.55)	-0.1 %
Enterprise Funds	2,610.62	141.01	(11.94)	8.00	2,747.69	137.07	5.3 %
Internal Service Funds	337.23	10.25	(1.00)	(7.00)	339.48	2.25	0.7 %
Other Funds	63.00	-	(12.00)	-	51.00	(12.00)	-19.0 %
Total	11,726.93	328.81	(112.03)	0.00	11,943.71	216.78	1.8 %

¹ Total number of budgeted positions includes positions from Maintenance Assessment Districts (MADs).

² Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE positions.

For details on all position changes, refer to Attachment A - Fiscal Year 2022 Changes in Full-time Equivalent (FTE) Positions in the Appendix.

Salaries and Wages

The Fiscal Year 2022 Adopted Budget includes \$978.6 million in budgeted salaries and wages, with \$680.9 million or 69.6 percent budgeted in the General Fund. **Table 17** represents the allocation of FTE positions per employee labor group within each fund type. The largest employee labor group, the Municipal Employees Association (MEA), represents 33.6 percent of General Fund positions and 44.5 percent of all City positions.

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Table 17: Fiscal Year 2022 Adopted FTE Positions by Labor Group

Labor Group	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Labor Group Total
MEA	2,635.53	875.51	1,647.11	130.23	29.00	5,317.38
AFSCME LOCAL 127	1,047.26	41.00	921.00	160.25	-	2,169.51
POA	2,031.23	-	-	-	-	2,031.23
IAFF LOCAL 145	1,037.00	8.00	-	-	-	1,045.00
Unclassified / Unrepresented	487.14	100.00	103.89	30.00	18.00	739.03
Classified / Unrepresented	150.64	50.00	75.69	19.00	4.00	299.33
Teamsters Local 911	166.00	-	-	-	-	166.00
DCAA	165.23	-	-	-	-	165.23
Elected Officials	11.00	-	-	-	-	11.00
Fund Total	7,731.03	1,074.51	2,747.69	339.48	51.00	11,943.71

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

Table 18 displays the Fiscal Year 2022 Adopted Budget for salaries and wages by fund type.

Table 18: Fiscal Year 2022 Adopted Budgeted Salaries and Wages

Salary and Wage Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Budgeted Salaries and Wages
Salaries/Add-on-Pays	\$ 623,678,844	\$ 93,648,854	\$ 187,862,306	\$ 22,952,248	\$ 5,212,934	\$ 933,355,186
Salary Savings	(1,996,275)	(295,255)	(679,668)	(43,646)	(8,380)	(3,023,224)
Vacation Pay In Lieu	6,861,564	1,320,441	1,349,617	198,330	-	9,729,952
Termination Pay/Annual Leave	2,278,589	205,350	593,745	28,146	21,775	3,127,605
Hourly Wages	13,272,521	364,831	1,164,974	29,316	2,378	14,834,020
Overtime	67,834,863	1,108,178	12,709,119	513,560	-	82,165,720
Other Personnel Expenditures	(31,074,055)	(8,845,789)	(20,348,187)	(1,303,980)	-	(61,572,011)
Total	\$ 680,856,051	\$ 87,506,610	\$ 182,651,906	\$ 22,373,974	\$ 5,228,707	\$ 978,617,248

¹ Other Funds includes San Diego City Employees' Retirement System (SDCERS) FTE positions

At the time the Fiscal Year 2022 budget was adopted, negotiations had been completed with the Municipal Employees Association (MEA), American Federation of State, County, and Municipal Employees (Local 127), and the Deputy City Attorneys Association (DCAA) while negotiations with the remaining three REOs was still ongoing. The MOUs with MEA, Local 127, and DCAA provide for a 4.0 percent general wage increase on July 1, 2021 with an additional 2.0 percent general wage increase effective January 1, 2022 for members of DCAA. Additionally, the budget also includes special wage adjustments to select job classifications. The Fiscal Year 2022 Adopted Budget includes a total of \$39.2 million in salary increases, of which \$27.1 million

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is for the negotiated salary increases with these three REOs and \$12.1 million is associated with estimated employee compensation for employees not represented by the three REOs that had reached agreement with the City at the time the budget was adopted.

Subsequent to the adoption of the Fiscal Year 2022 budget, agreements have been reached with San Diego Police Officers Association (POA) and International Association of Firefighters (Local 145). The MOU with POA provides for a 3.2 percent general wage increase on July 1, 2021, restructured Flexible Benefit to limit cash back and increase tiers, increased annual leave caps for certain members based on their hire date, and a Police Management Incentive Pay. The MOU with Local 145 provides for a 2.5 percent general wage increase on July 1, 2021 with an additional increase of 5.0 percent or 1.0 percent for select classifications on January 1, 2022. Additionally, a number of new Special Assignment Pays were implemented or modified with effective dates of July 1, 2021 or January 1, 2022. Negotiations with Teamsters (Local 911) providing a 2.5 percent wage increase, restructured Flexible Benefit and new special pays, are still ongoing with the goal of reaching agreement in Fiscal Year 2022 so the City can continue the process of aligning employee salaries with the current employment market.

Budgeted Personnel Expenditure Savings

Budgeted Personnel Expenditure Savings (previously referred to as Vacancy Factor) is used as a budgeting tool to allocate resources that are projected to remain unspent to other priority needs. As part of the development of the Fiscal Year 2022 Adopted Budget, the City estimates an amount of personnel savings by department that is attributed to the following: vacancies, normal attrition, leaves of absence, under-filled positions, delays in the creation/filling of positions, time-dependent add-ons, unplanned termination pay and overtime, and variances in all personnel salary groups due to unforeseen circumstances. These estimates will require that departments monitor Fiscal Year 2022 personnel expenditures against available allocated appropriations, however, this does not prohibit departments from filling any budgeted positions. The Fiscal Year 2022 Budgeted Personnel Expenditures is \$66.4 million, representing a decrease of \$0.9 million or 1.3 percent from the Fiscal Year 2021 Adopted Budget. Budgeted Personnel Expenditure Savings is included in **Table 18** within the Other Personnel Expenditures category along with other miscellaneous adjusting entries. **Table 19** displays the budgeted personnel expenditure savings from Fiscal Year 2020 through Fiscal Year 2022.

Table 19: Budgeted Personnel Expenditure Savings
Fiscal Year 2020 – 2022

Departments/Funds	FY 2020 Adopted Budget	FY 2021 Adopted Budget	FY 2022 Adopted Budget
City Attorney	\$ 2,489,386	\$ 603,242	\$ 1,407,245
City Auditor	-	91,333	94,986
City Clerk	40,373	36,941	101,995
City Council	64,803	85,852	67,395
City Treasurer	276,872	710,696	432,063
Communications	85,849	119,745	120,144
Compliance	-	-	65,869
Debt Management	57,691	126,672	60,007
Department of Finance	-	67,829	70,542
Development Services	326,226	339,123	383,269
Economic Development	128,940	547,445	265,101
Environmental Services	498,444	639,941	490,983
Facilities Services	857,936	596,234	546,780

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Departments/Funds	FY 2020 Adopted Budget	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Fire-Rescue	6,616,559	9,789,879	6,656,512
Homelessness Strategies	-	-	89,286
Human Resources	57,691	115,398	89,286
Library	587,508	363,704	918,572
Mobility	-	-	211,410
Office of Emergency Services	-	194,636	74,090
Office of the Commission on Police Practices	-	-	24,696
Parks & Recreation	1,407,745	1,461,631	1,758,247
Performance & Analytics	85,849	117,229	121,918
Personnel	-	33,613	39,998
Planning	545,318	599,098	411,440
Police	21,248,895	20,419,506	17,790,832
Purchasing & Contracting	535,820	708,364	945,929
Real Estate Assets	57,691	255,611	-
Stormwater	-	451,754	832,408
Transportation	2,026,413	1,770,632	1,793,346
Total General Fund	\$ 37,996,009	\$ 40,246,108	\$ 35,864,349
Airports Fund	\$ 43,068	\$ 117,229	\$ 79,498
Central Stores Fund	-	57,090	76,945
Development Services Fund	1,326,664	2,998,384	3,892,147
Engineering & Capital Projects Fund	5,323,300	7,435,254	8,006,052
Facilities Financing Fund	-	69,950	138,617
Fire/Emergency Medical Services Transport Program Fund	-	47,986	47,986
Fleet Operations Operating Fund	229,518	810,557	1,078,726
GIS Fund	-	133,058	89,286
Golf Course Fund	56,187	169,143	200,832
Information Technology Fund	85,849	306,696	211,204
Metropolitan Sewer Utility Fund	2,085,092	3,451,825	4,068,373
Municipal Sewer Revenue Fund	1,955,768	3,378,643	3,539,558
OneSD Support Fund	-	171,704	211,204
Recycling Fund	431,956	705,912	440,359
Refuse Disposal Fund	345,953	539,355	528,652
Risk Management Administration Fund	149,782	368,317	148,309
Underground Surcharge Fund	123,504	33,613	67,437
Water Utility Operating Fund	2,906,138	6,095,062	7,598,768
Wireless Communications Technology Fund	101,760	94,674	74,003
Total Non-General Fund	\$ 15,164,539	\$ 26,984,452	\$ 30,497,956
Total	\$ 53,160,548	\$ 67,230,560	\$ 66,362,305

Citywide Budget Overview

Total Budgeted Fringe Allocations

Total budgeted fringe allocations are personnel costs that are non-wage related. The budgeted fringe allocation is composed of fixed fringe and variable fringe costs. Fixed fringe costs are targeted amounts that are set by specific obligations established through agreements with recognized employee organizations, City Ordinances, or the City's Reserve Policy. The targeted amounts are independent of current FTE position count or salary amounts. Fixed fringe costs include: the San Diego City Employees' Retirement System's (SDCERS) Actuarially Determined Contribution (ADC); as well as contributions for Workers' Compensation, Long-Term Disability (LTD), Other Post-Employment Benefits (OPEB), Unemployment Insurance, and Risk Management Administration (RMA). These expenditures account for \$531.1 million or 71.6 percent of budgeted fringe allocations in Fiscal Year 2022. The remaining budgeted fringe allocations are variable fringe costs that are dependent on payroll activity, such as reductions or additions in staff, and salary increases or decreases. **Table 20** displays the citywide fringe allocation which totals \$741.4 million for Fiscal Year 2022, of which \$533.4 million or 71.9 percent is budgeted in the General Fund.

Table 20: Fiscal Year 2022 Annual Budgeted Fringe by Fund Type

Fringe Type	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Other Funds ¹	Fringe Totals
Retirement ADC	\$ 314,487,233	\$ 29,932,567	\$ 60,823,555	\$ 7,760,288	\$ 2,069,083	\$ 415,072,726
Flexible Benefits	91,612,978	12,540,008	31,092,091	4,327,651	727,959	140,300,687
Retiree Health/Other Post-Employment Benefits	42,908,862	5,697,748	14,593,688	1,914,406	312,681	65,427,385
-	25,932,677	5,850,468	11,845,096	1,549,902	350,287	45,528,430
Workers' Compensation	29,913,498	560,550	3,745,645	550,241	29,532	34,799,466
Risk Management Administration	7,425,745	987,260	2,525,990	331,298	54,111	11,324,404
Medicare	9,497,631	1,222,025	2,390,498	310,663	73,295	13,494,112
Employee Offset Savings	5,527,711	393,601	576,883	85,142	49,435	6,632,772
Retirement DROP	1,812,902	181,107	498,815	63,483	20,447	2,576,754
Unemployment Insurance	811,009	115,413	238,589	30,695	7,583	1,203,289
Retiree Medical Trust	1,000,140	124,518	217,538	29,096	6,205	1,377,497
Retirement 401 Plan	217,346	71,622	91,709	11,072	4,518	396,267
Long-Term Disability	2,227,877	316,861	655,589	84,440	20,836	3,305,603
Fund Type Totals	\$ 533,375,609	\$ 57,993,748	\$ 129,295,868	\$ 17,048,377	\$ 3,725,972	\$ 741,439,392

¹ Other Funds includes San Diego City Employee's Retirement System (SDCERS) FTE Positions.

Citywide Budget Overview

City Retirement Contributions

The City's payment for retirement benefits in Fiscal Year 2022 Adopted Budget is \$418.3 million and its components are described in further detail below:

- The City's pension payment for Fiscal Year 2022 as of June 30 is \$414.9 million, which differs from the Fiscal Year 2022 budget on **Table 20** of \$415.1 million. The difference of \$0.2 million between the budgeted and the actual payment was associated with position modifications after the May Revision. The \$414.9 million reflects an increase of \$49.3 million from the Fiscal Year 2021 Adopted Budget; approximately \$314.5 million or 75.8 percent of the ADC is budgeted in the General Fund. The significant change was primarily due to the following: \$30.9 million increase in the pension payment was associated to changes in demographic assumptions; \$6.9 million associated to the liability experience loss driven largely by salary increases higher than those assumed; and a \$12.3 million increase due to a net asset experience resulting from actual investments coming in lower than assumed. Offsetting these increases is a reduction of \$0.8 million in the ADC that had been anticipated based on the prior year's actuarial valuation.
- \$1.5 million is budgeted in the Citywide Program Expenditures Department for the Preservation of Benefits Plan contribution to SDCERS to cover benefit payments in excess of Internal Revenue Service (IRS) limits. Note this figure is not reflected in **Table 20**.
- \$1.9 million has been budgeted citywide of which \$1.5 million is in the General Fund via the Citywide Program Expenditures Department. This is to fund the pay-go costs for the supplemental cost of living adjustment (COLA) benefit. The supplemental COLA benefit was established by San Diego Ordinance O-18608, adopted on January 11, 1999, to increase the monthly retirement allotment for retirees who retired before July 1, 1982 with at least ten years of service credit and whose benefits had fallen below 75.0 percent of their original purchasing power. A reserve was established in Fiscal Year 1999 with \$35.0 million in surplus earnings from the previous fiscal year to fund this benefit. However, this reserve was depleted in Fiscal Year 2015. As a result, Ordinance O-20282 was adopted on July 23, 2013 and the City funds the supplemental COLA benefit annually. Note this figure is not reflected in **Table 20**.

Flexible Benefits

An Internal Revenue Service (IRS) qualified cafeteria-style benefits program is offered to all eligible employees. All employees in one-half, three-quarter, or full-time status are eligible. The Fiscal Year 2022 Adopted Budget for Flexible Benefits is \$140.3 million, representing an increase of \$4.2 million from the Fiscal Year 2021 Adopted Budget of which \$1.4 million is associated with increased flexible benefit tiers agreed to by the City and Local 127; the remaining increase in Flexible Benefits is due to position additions/reductions and changes in coverage selections of employees.

Through the Flexible Benefits Plan, the City currently offers healthcare coverage to all of its fulltime, three-quarter time, half-time employees, and non-standard hour employees working an average of at least 30 hours per week or 130 hours per month, per the Affordable Care Act (ACA), through the Flexible Benefits Plan. The majority of City employees qualify for the Flexible Benefits Plan, thus complying with a key component of the ACA. The City continues to monitor ACA mandates and clarifications to assess the impacts on City benefit plans.

Retiree Healthcare/Other Post Employment Benefits (OPEB)

In Fiscal Year 2012, the City entered into a 15-year memorandum of understanding with each of its recognized employee organizations and provided the same terms to unrepresented employees regarding reforms to the retiree healthcare benefit for health-eligible employees. The agreements discuss the City's annual OPEB budget and in Fiscal Year 2022 the budget is \$65.4 million for retiree health care benefits. If

Citywide Budget Overview

the retiree health defined contribution and pay-as-you-go actuals exceed \$65.4 million, then the excess will be withdrawn from the City's CalPERS Employer Retiree Benefit Trust (CERBT) account.

Supplemental Pension Savings Plan (SPSP) and New Retirement Plans

In 1982, the City opted out of Social Security and established the Supplemental Pension Savings Plan (SPSP). SPSP accounts provide a way for eligible employees to add to savings for retirement income, which is in addition to SDCERS' benefits. Employees hired before July 1, 2009 must contribute a mandatory 3 percent. Employees hired on or before July 1, 1986 can voluntarily contribute up to an additional 4.5 percent, and if hired after July 1, 1986 an additional 3.05 percent. This amount is deducted from employees' paychecks and placed into an SPSP account for the employee. The City also matches these contributions. The Fiscal Year 2022 Adopted Budget for SPSP is \$14.7 million.

General members hired on or after July 1, 2009 but before July 20, 2012 receive a hybrid retirement plan which includes a reduced defined benefit retirement plan as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. The Fiscal Year 2022 Adopted Budget for the City's contribution match is \$396,267 based on 519.50 FTE general members.

New hires with offers of employment made on or after July 20, 2012, with no prior City service, are placed in the SPSP-H Plan, which is being used as an Interim Defined Contribution Retirement Plan for benefited employees. Eligible new hires who are non-safety employees are required to contribute 9.2 percent of compensation to the plan, which is matched by a 9.2 percent employer contribution. For safety employees, the mandatory employee and matching employer contributions is 11.0 percent of compensation. The Fiscal Year 2022 Adopted Budget for the City's Interim Defined Contribution Retirement Plan is \$29.9 million, which represents an increase of \$4.7 million over the Fiscal Year 2021 Adopted Budget. This increase is primarily due to the assumption that vacant and new positions being added to the budget will be filled by employees in the Interim Defined Contribution Retirement Plan. Additionally, the Fiscal Year 2022 Adopted Budget includes \$883,064 in the SPSP-H account for hourly employees. **Table 20** reflects a total budgeted amount of \$45.5 million which includes SPSP, SPSP-H and hourly SPSP-H contributions.

Workers' Compensation

State Workers' Compensation laws ensure that employees who suffer work-related injuries or illnesses are provided with medical treatment and monetary awards. State Workers' Compensation statutes establish this framework of laws for the City. The workers' compensation contribution in the Fiscal Year 2022 Adopted Budget is \$34.8 million with no contributions to the reserves. The increase of approximately \$1.1 million from the Fiscal Year 2021 Adopted Budget is due to an increase in projected pay-go requirements.

Risk Management Administration

The Risk Management Administration (RMA) rate was established to support the programs and services provided by the Risk Management Department, which is an Internal Service Fund. These services include the administration of Workers' Compensation, Public Liability and Loss Recovery, Employee Benefits, Savings Plans, and Long-Term Disability. The Fiscal Year 2022 Adopted Budget for Risk Management Administration is \$11.3 million.

Medicare

Medicare is a federal tax established by the Federal Insurance Contributions Act (FICA) that all employees and employers are required to pay. The application of this rate applies to all City employees and is based on earned income, including any earned income related to overtime or other employee special pays. The Fiscal Year 2022 Adopted Budget for Medicare is \$13.5 million.

Employee Offset Savings (EOS)

Labor negotiations in Fiscal Year 2005 resulted in the reduction of the City's Retirement Offset Contribution; in exchange, the savings the City realizes as a result of this reduction must be used to address the City's

Citywide Budget Overview

pension UAL. Each City department is charged based upon its respective payroll and these funds are transferred into the EOS Fund. The Fiscal Year 2022 Adopted Budget includes Employee Offset Savings of \$6.6 million, which is budgeted as an expense to all City departments and revenue to the respective funds. The \$6.6 million will be transferred to the General Fund to backfill the Tobacco Settlement Revenues securitized in Fiscal Year 2006.

Retirement DROP

In accordance with the Deferred Retirement Option Program (DROP) adopted in Fiscal Year 1997, the City is required to match 3.05 percent of the DROP participants' salary. The Fiscal Year 2022 Adopted Budget for Retirement DROP contributions is \$2.6 million or 3.05 percent of the current DROP participants' salary of \$84.5 million.

Unemployment Insurance

Unemployment Insurance provides temporary unemployment benefits to eligible workers who are unemployed and meet State law eligibility requirements to receive the benefit. The Fiscal Year 2022 Adopted Budget for Unemployment Insurance is \$1.2 million.

Retiree Medical Trust (RMT)

The Fiscal Year 2022 Adopted Budget for retiree health trust contributions is \$1.4 million. General members hired on or after July 1, 2009 must contribute 0.25 percent of payroll into a retiree medical trust, which the City matches. The Fiscal Year 2022 Adopted Budget for the City's contribution match to general members is \$764,547. In addition, \$612,950 is included in the Fiscal Year 2022 Adopted Budget for contributions to the Southern California Firefighters Benefit Trust for each active International Association of Firefighters (IAFF) Local 145 member.

Long-Term Disability

Long-term disability is an employee benefit plan designed to provide partial salary replacement to eligible employees who are unable to work due to a disability as a result of injury, illness, or pregnancy. The Long-Term Disability (LTD) contribution in the Fiscal Year 2022 Adopted Budget is \$3.3 million. This contribution funds the pay-go requirements for the LTD Fund; there are no reserve contributions to the LTD Fund in Fiscal Year 2022.

Proposition B Status

On June 5, 2012, City of San Diego voters approved Proposition B, a pension reform initiative amending the San Diego City Charter ("Charter"). While in effect, Proposition B prevented all employees hired on or after July 20, 2012, other than sworn police officers, from participating in the City's defined benefit plan. Instead, those employees were only eligible to participate in a defined contribution plan ("SPSP-H Plan"). In early 2021, the California Superior Court invalidated Proposition B in a *quo warranto* proceeding. The City must now comply with the Court's order to strike the Proposition B provisions from the Charter and conform the San Diego Municipal Code ("Municipal Code") and any related enactments accordingly.



The City must also comply with a directive from the California Court of Appeal related to a ruling of the Public Employment Relations Board (PERB). The PERB case was separate but related to the *quo warranto*

Citywide Budget Overview

case that was brought forward by four of the City's six Recognized Employee Organizations ("REOs"). PERB had ruled that the City had violated the Meyers-Milias-Brown Act when it failed to meet and confer with the REOs over the language of Proposition B prior to placing it on the June 2012 ballot and that the City must make whole the affected employees.

On March 25, 2019, the Court of Appeal affirmed the PERB ruling with certain modifications as follows:

1. The City must meet and confer with the REOs over the effects of Proposition B.
2. For the time period that ends with the completion of the bargaining process (including the exhaustion of impasse measures, if an impasse occurs), the City must pay the affected current and former employees represented by the REOs the difference, plus seven percent annual interest, between the compensation (including retirement benefits) those employees would have received prior to when Proposition B took effect and the compensation they actually received after Proposition B took effect (the "Make-Whole Provision"); and
3. The City must meet and confer at the REOs' request and is precluded from placing a Charter amendment on the ballot that is advanced by the City that affects employee pension benefits and/or other negotiable subjects until the bargaining process is complete.

Neither PERB, the Appellate Court, nor Trial Court in the *quo warranto* action clearly defined how the value of the benefits under the Make-Whole Provision should be calculated; meaning the ultimate cost to the City is the subject of negotiations between the City and the REOs.

On June 22, 2021 the City Council approved amendments to both the Municipal Code and the SPSP-H Plan so that most employees hired after July 9, 2021, will be placed into the San Diego City Employees' Retirement System ("SDCERS"), thereby limiting the number of employees subject to the Make-Whole Provision. This action applies to all newly hired employees except those represented by the Police Officers Association ("POA"), so it does not affect the current pension benefits for sworn police officers (who are already participating in SDCERS) or new police recruits (who will continue to be placed into the SPSP-H Plan until they become sworn officers), subject to further negotiations with the POA.

On June 11, 2021 SDCERS' actuary ("Actuary") completed a preliminary analysis using data for the time-period July 20, 2012 through March 5, 2021 regarding eligible employees who were actively employed with the City as of March 5. The analysis excluded affected employees who no longer work for the City, as well as sworn police officers and police recruits. Based on the Actuary's preliminary analysis, the City estimates the net cost to the City under the Make-Whole Provision could be up to \$77.5 million, which amount, or a portion thereof could possibly be amortized as part of the annual Actuarially Determined Contribution, if approved by the SDCERS Board. This estimate assumes that all eligible employees join SDCERS based on their hire dates, though the City is exploring the ability to offer other options, such as the potential to join the pension system prospectively only, or to stay in the defined contribution plan. Approximately \$46.1 million, or about 60% of the estimated net cost to the City, would be paid from the City's General Fund. These cost estimates are not included in the Fiscal Year 2022 Adopted Budget.

It is important to note that the cost estimates above are based on a preliminary actuarial analysis requested by the City and include several actuarial and financial assumptions that could be the subject of negotiations between the City and the REOs including, but not limited to, the investment rate of return, the discount rate, interest earnings, and how each of the separate cost components and the corresponding offsets are calculated and applied. The estimate above is also likely to change based on the performance of the financial market through the end of negotiations with the REOs and its impact on SPSP-H balances. Any one of these assumptions could significantly alter the Make-Whole Provision costs to the City and such costs

Citywide Budget Overview

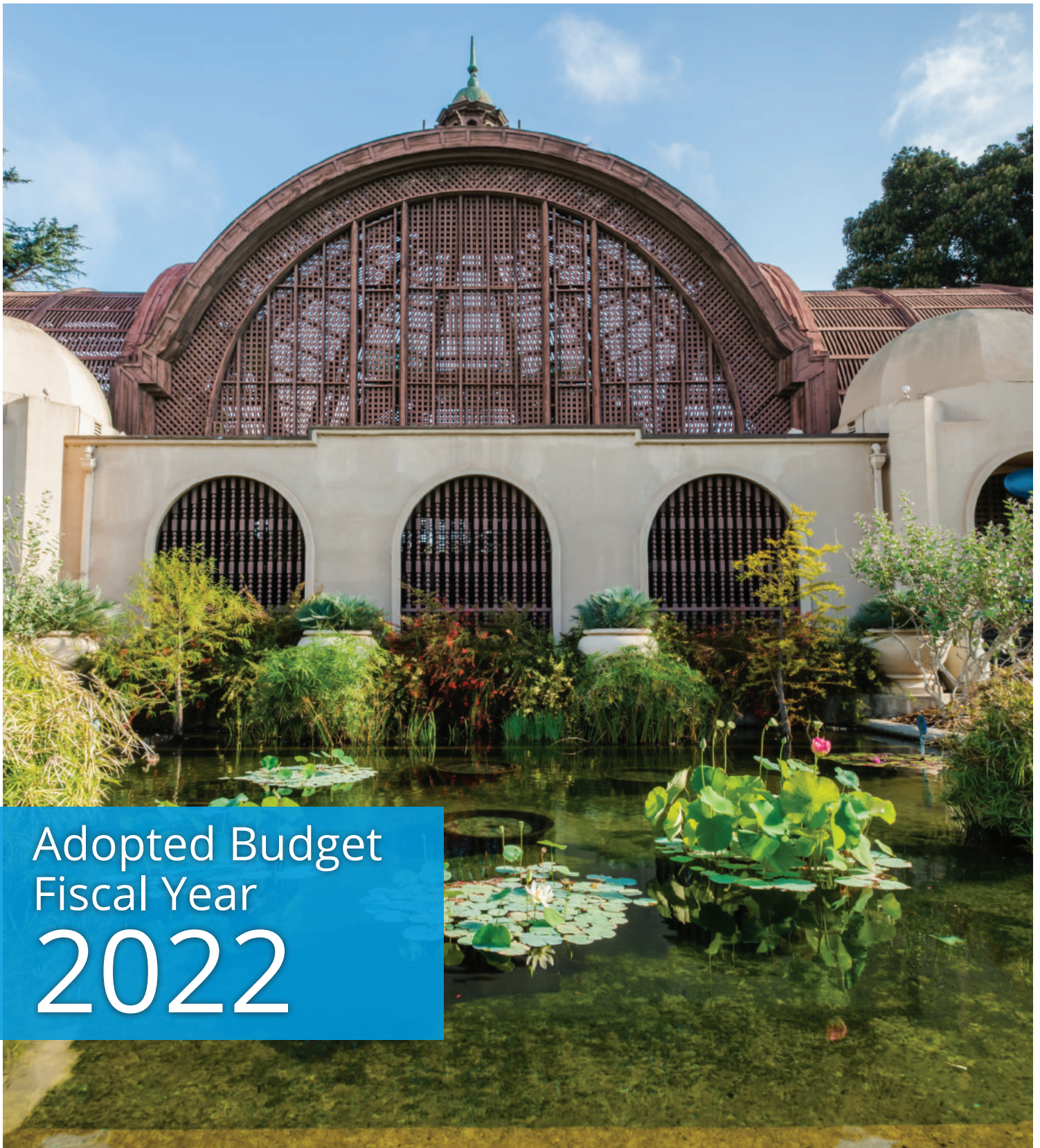
could be material. The City and the REOs will also need to negotiate how the 7% interest under the Make-Whole Provision will be calculated. A further consideration in implementing any compensatory remedy is compliance with federal tax laws and regulations, which may also restrict the remedies available through labor negotiations. The preliminary estimate provided above excludes any Make-Whole Provision costs associated with affected employees who have since left the City, as well as any potential costs associated with negotiations with the POA.

Once the City reaches agreement with the REOs, eligible employees are largely expected to join SDCERS. General members will likely receive the existing hybrid retirement plan that includes joining an existing tier of the defined benefit retirement plan, as well as a defined contribution savings plan with a mandatory employee contribution of 1.0 percent of payroll, which the City matches. Safety members will likely only receive a defined benefit retirement plan. The retirement plan tiers available to eligible employees will be those that were in effect prior to July 20, 2012. The Actuary also estimated the ongoing normal costs for these employees after they join SDCERS. Had the affected employees been members of SDCERS for all of Fiscal Year 2022, for example, the estimated normal cost for the City for the full fiscal year would be approximately \$33.2 million, which would be mostly offset by the suspension of the City's contribution to the SPSP-H Plan, estimated at approximately \$29.9 million. Approximately 60% of the net financial impact (\$3.3 million for Fiscal Year 2022) would be paid from the City's General Fund. The Fiscal Year 2022 Adopted Budget does not include an allocation for this net financial impact.

Citywide Budget Overview



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Adopted Budget Fiscal Year 2022

Volume 1

General Fund Revenues

MAYOR TODD GLORIA



COMMUNITY • DIVERSITY • SUSTAINABILITY • INFRASTRUCTURE

The City of
SAN DIEGO

General Fund Revenues



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General Fund Revenues

General Fund Revenues

The Fiscal Year 2022 General Fund revenue budget is \$1.74 billion, which represents an increase of \$122.6 million or 7.6 percent from the Fiscal Year 2021 Adopted Budget. A detailed description of the revenue categories is listed to the right on this page. This section provides background information describing trends, economic factors, and methods of allocation for each revenue source. This information provides insight into the formulation of the Fiscal Year 2022 Adopted Budget for the General Fund revenues, which funds essential City services including police, fire, refuse collection, homeless services, library services, and parks and recreation programs. Volume II of the Budget details the revenues that are generated by departments. The major General Fund revenue projections included in the Fiscal Year 2022 Adopted Budget are based on the Fiscal Year 2021 Third Quarter Budget Monitoring Report (Third Quarter Report) projections, recently released economic data, and the most current information available on the COVID-19 pandemic at the time the Adopted Budget was developed.

Table 1: Fiscal Year 2022 General Fund Revenue Change illustrates the components of the projected \$122.6 million, or 7.6 percent increase, in General Fund revenues from the Fiscal Year 2021 Adopted Budget.

Table 1: Fiscal Year 2022 General Fund Revenue Change

	Percent Change from FY 2021 Adopted Budget	Change (in millions)
Major Revenues	9.6%	\$ 103.6
Other Revenue Sources	3.5%	19.0
Total	7.6%	\$ 122.6

The City's four major General Fund revenue sources are property taxes, sales taxes, transient occupancy taxes (TOT), and franchise fees. These sources account for 67.0 percent of the City's General Fund revenue in the Fiscal Year 2022 Adopted Budget and are projected to increase by \$103.6 million, or 9.6 percent, from the Fiscal Year 2021 Adopted Budget. The increases in the major General Fund revenues is primarily based on the accelerated economic recovery from the COVID-19 pandemic, which is discussed in further detail in the following sections. In addition to the increase in the major General Fund revenues is an increase of \$19.1 million in other revenue sources. The increase includes the following changes, will be discussed in more detail later in this report:

- \$149.3 million in Coronavirus State and Local Fiscal Recovery Funds. The relief funds are provided through the American Rescue Plan Act of 2021 (ARP), a bill passed by the federal government on March 11, 2021. The American Rescue Plan Act provides additional relief to address the continued impact of COVID-19 and aid to states and local governments for direct and flexible relief. The bill expands on the Coronavirus Response and Relief Supplemental Appropriations Act of 2021 that was enacted on December 27, 2020 and provided economic state and local aid.
- \$10.5 million for the recently approved franchise fee agreement minimum bid payment.
- \$7.7 million in use of available fund balance in Pension Payment Stabilization fund.

Economic Environment Property Tax

Sales Tax

General Fund Transient Occupancy Tax (TOT)

Franchise Fees

Property Transfer Tax Licenses and Permits

Fines, Forfeitures, and Penalties

Revenue from Money and Property

- Rents and Concessions
- Interest Earnings

Revenue from Federal & Other Agencies

Charges for Current Services

Transfers In

Other Revenue

State of California Budget Impacts

Annual Tax Appropriations Limit (Gann Limit)

General Fund Revenues

These increases are primarily offset with a reduction of one-time resources from the COVID-19 State and Federal Relief Funds of \$146.1 million received in Fiscal Year 2021.

Table 2: Fiscal Year 2022 General Fund Revenues displays each of the revenue categories in the General Fund and includes Fiscal Year 2020 actual amounts, as well the Fiscal Year 2021 Adopted Budget.

Table 2: Fiscal Year 2022 General Fund Revenues (in millions)

Revenue Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget	FY 2021 - FY 2022 Change	Percent Change ¹	% of Total General Fund Revenue
Property Tax	\$ 609.3	\$ 630.6	\$ 672.2	\$ 41.6	6.6%	38.6 %
Sales Tax	282.8	274.4	320.8	46.4	16.9%	18.4 %
Transient Occupancy Tax	95.2	90.5	95.5	5.0	5.5%	5.5 %
Licenses & Permits	37.8	40.7	43.5	2.9	7.1%	2.5 %
Fines, Forfeitures, and Penalties	25.9	29.7	27.5	(2.2)	(7.5%)	1.6 %
Revenue from Money and Property	61.6	64.5	62.3	(2.2)	(3.4%)	3.6 %
Revenue from Federal Agencies	0.5	146.1	1.4	(144.7)	(99.1%)	0.1 %
Revenue from Other Agencies	7.5	6.6	6.5	(0.1)	(2.1%)	0.4 %
Charges for Current Services	143.3	149.5	156.8	7.3	4.9%	9.0 %
Transfers In	181.5	104.6	263.1	158.5	151.5%	15.1 %
Other Revenue	5.7	3.2	2.8	(0.4)	(12.4%)	0.2 %
Franchise	77.4	69.3	80.0	10.7	15.4%	4.6 %
Property Transfer Taxes	10.1	11.3	11.2	(0.1)	(0.7%)	0.6 %
Negligent Impound	0.0	0.0	0.1	0.1	0.0%	0.0 %
Total	\$ 1,538.5	\$ 1,620.9	\$ 1,743.5	\$ 122.6	7.6%	100.0 %

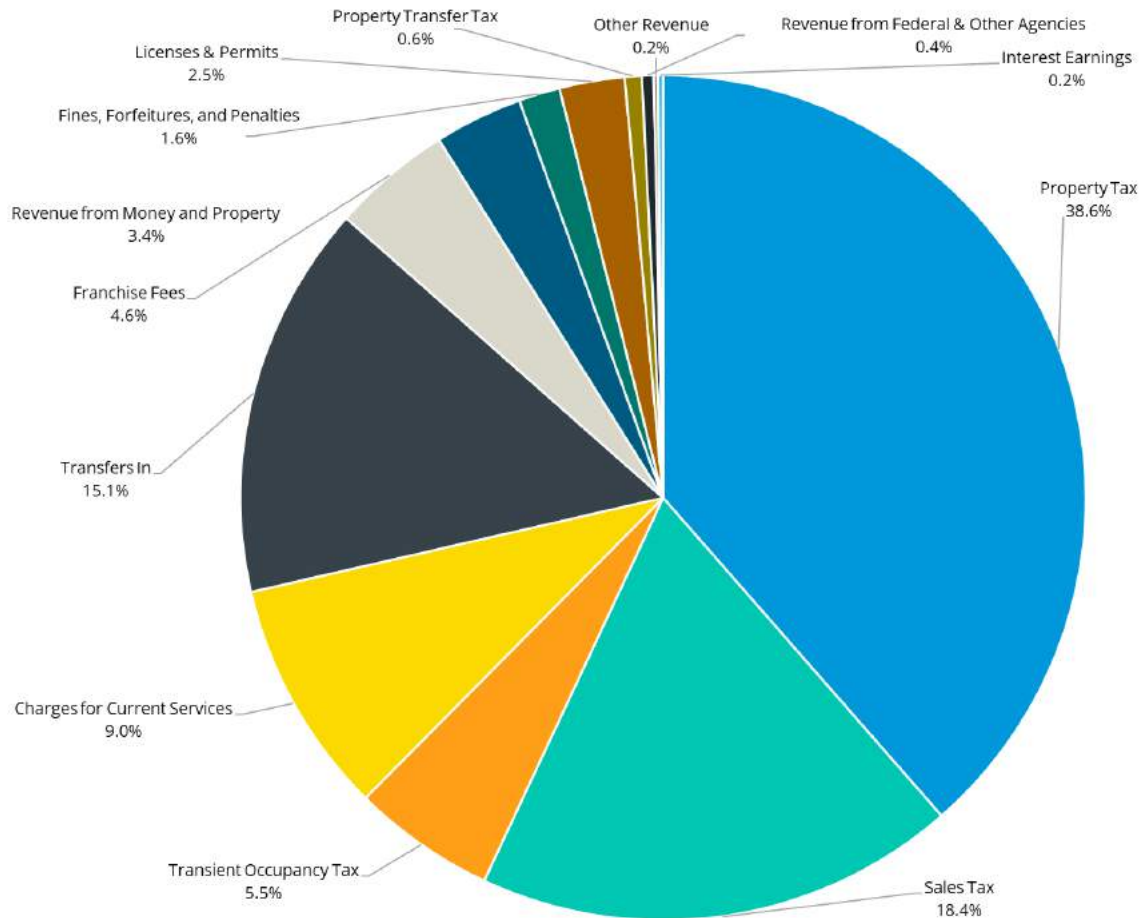
Numbers may not foot due to rounding.

¹ Percent change represents the change from the Fiscal Year 2021 Adopted Budget to the Fiscal Year 2022 Adopted Budget. Budgeted growth rates for revenues may differ, as Fiscal Year 2022 Adopted Budget amounts are based on updated Fiscal Year 2021 projections.

There are continuous improvements as the economy reopens and recovers; however, the rate of economic recovery may vary and the potential rise in other coronavirus variants may impact the recovery. The Department of Finance will continue to monitor the situation closely and will incorporate these changes as needed and report significant changes in quarterly budget monitoring reports. Changes in the local, State, and national economies can impact each of the General Fund revenue sources and the possible effects on the City's finances in Fiscal Year 2022 are outlined below.

General Fund Revenues

Figure 1: Fiscal Year 2022 General Fund Revenues - \$1.74 Billion



San Diego's Economic Environment¹⁷

Development of the Fiscal Year 2022 Adopted Budget reflects a steady recovery growth in revenues from the economic recession. Local economic indicators are expected to continue to improve in Fiscal Year 2022; however, not yet reaching full economic recovery in sectors such as tourism. City revenues have declined significantly through Fiscal Year 2021 since the start of the COVID-19 pandemic and economic recession. There have been many fiscal challenges attributed to the COVID-19 pandemic, including a GDP decline of 3.5 percent through calendar year 2020, historic increases in unemployment claims in the region, travel and special event restrictions and an initial decline in consumer spending resulting from temporary business closures and changes in the way goods and services are sold to consumers. Although there is

¹⁷ The following sources were used in this section: National Bureau of Economic Research, California Employment Development Department, United States Bureau of Labor Statistics, California State Board of Equalization, CoreLogic®, San Diego County Assessor / Recorder / Clerk's Office, San Diego Association of Governments, United States Bureau of Labor Statistics, S&P Dow Jones Indices LLC, UCLA Anderson Forecast, Beacon Economics, San Diego Tourism Authority, Colliers International, and The Conference Board.

General Fund Revenues

evidence the economy is recovering more quickly than economists originally thought, based on an economic forecast from Tourism Economics—an Oxford Economics Company released in April 2021, it still is projected to take five years for tourism to fully recover to previous recession levels. In addition, despite a current high unemployment rate of 6.2 percent, the UCLA Anderson Forecast states the U.S. unemployment rate may reach pre-pandemic levels by 2023. Prior to the pandemic, the unemployment rate averaged between 3.0 percent to 4.0 percent. The overall expectation and projection for the City's revenues is consistent with information received from the City's sales tax consultant, the San Diego Tourism Authority, Tourism Economics—an Oxford Economics Company, the San Diego Tourism and Marketing District, the UCLA Anderson Forecast, and California independent research firm Beacon Economics at the time the Adopted Budget was developed.

In comparison to the Fiscal Year 2021 Adopted Budget, the Fiscal Year 2022 Adopted Budget includes projected increases to all four major General Fund revenues—property tax, sales tax, transient occupancy tax, and franchise fees—primarily based on the projected beginnings of the economic recovery from the pandemic induced recession.

Included in the projections for the four major General Fund revenues at the time of the preparation of the Adopted Budget are the following key assumptions:

Property Tax

- Collection rate of 98.9 percent due to improved economic conditions
- Growth rate is 4.5 percent based on increasing home prices and home sales

Sales Tax

- Projected to reach pre-pandemic levels in Fiscal Year 2022
- Growth rate is 13.16 percent to account for the accelerated rate of improvement in the economy
- Continued decline in COVID-19 infection rates
- Vaccination rates progressing to goal as outlined by the County of San Diego
- Significant recovery in most impacted business sectors, including restaurants and retail industry

Transient Occupancy Tax

- Vaccine widely available by summer 2021
- Group Travel resumes fall/winter month with restrictions and limited attendance for mega events
- Group travel projected to reach 80.0 percent of 2019 levels by the 4th quarter of Fiscal Year 2022
- No additional COVID-19 restrictions on businesses anticipated in Fiscal Year 2022

Franchise Fees

- No impact on franchise fee revenue from the COVID-19 pandemic according to our analysis

The Fiscal Year 2022 Adopted Budget base property tax assumes that the City will experience 4.50 percent growth based on increasing home prices and home sales. The property tax growth rate is in line with current San Diego County estimates and includes a slight increase in collection rates from Fiscal Year 2021 Adopted Budget, as a result of the continued improvement in the economy.

The Fiscal Year 2022 Adopted Budget for sales tax assumes a 13.16 percent growth rate in Fiscal Year 2022, which represents a significant recovery in projected sales tax receipts as a result of an accelerated economic recovery and vaccine distribution, and positive impacts from the approved American Rescue Plan Act. The sales tax growth rate is consistent with the City's sales consultant's recovery forecast at the time of the preparation of the Adopted Budget.

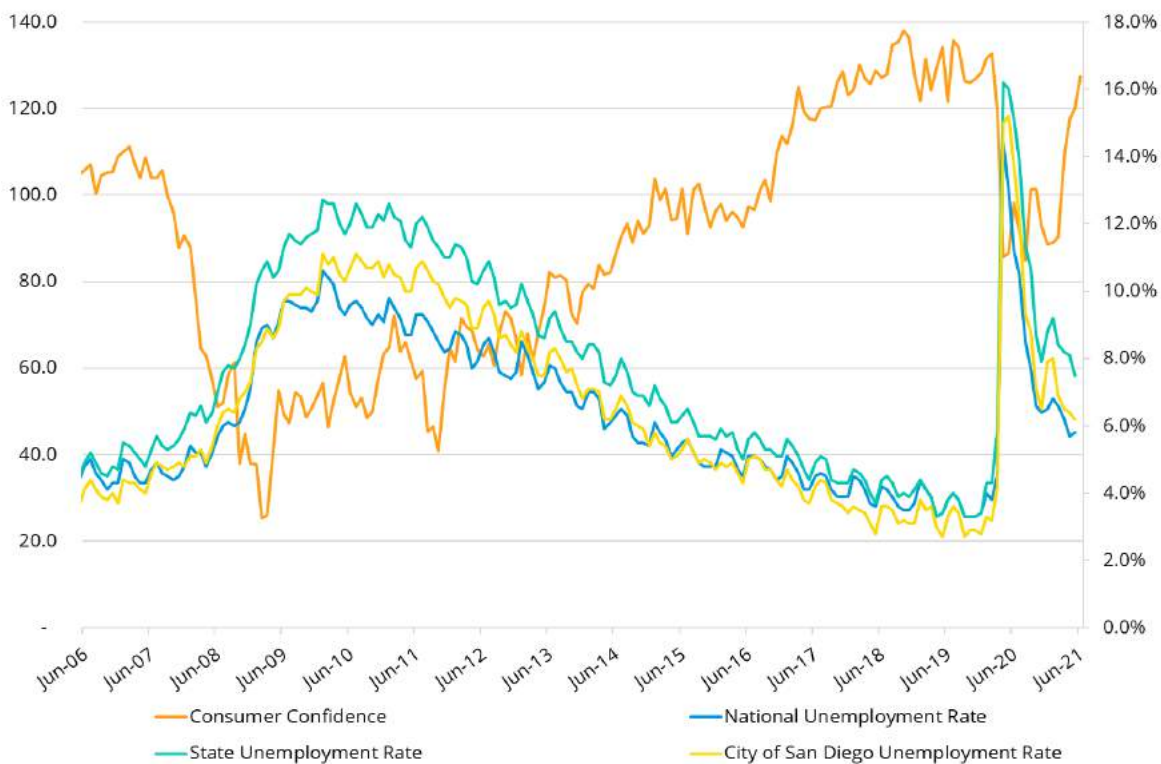
The Fiscal Year 2022 Adopted Budget projected growth rate for TOT is 62.54 percent. The tourism industry was most impacted industry in Fiscal Year 2021 from the COVID-19 pandemic due to the cancelation of major events and conferences, and restrictions on public gatherings and social distancing measures. On

General Fund Revenues

August 30, 2020, the State of California implemented the Blueprint for a Safer Economy to reduce the spread of COVID-19 throughout the State. Each County within the State was assigned a tier based on positive test results, case rates and vaccine equity among the County. Each tier had various restrictions to help combat the spread of the virus. These restrictions had significant impacts on retail, restaurants and popular tourist attractions. As of June 15, 2021, the State of California, retired the Blueprint for a Safer Economy and fully reopened the economy. Although restrictions have been lifted and leisure travel is improving, the tourism industry is projected to take a longer time to reach pre-pandemic levels based on limitations in business travel and current restrictions around capacity and vaccination or testing requirements for conventions and mega group events, which require many months of pre-planning.

The Fiscal Year 2022 Adopted Budget for Franchise fee revenues are based on updated Fiscal Year 2021 projections. Although total franchise fee revenue is higher in Fiscal Year 2022, this still accounts for a continued slight decrease in cable franchise fee revenue. The SDG&E franchise fee revenue incorporates a projected 1.91 percent growth which includes stable energy consumption levels based on historical recession recovery data. In June 2021, City Council approved a new 10-year agreement with SDG&E, the details and impacts of the new agreement are further described in the Franchise Fee section of this General Fund Revenues document. The four General Fund major revenues are discussed in further detail in the following sections.

Figure 2: Consumer Confidence and Unemployment



Source: Conference Board, Bureau of Labor Statistics, California Employment Development Department

In forecasting the major General Fund revenues, the movement of key economic indicators help inform the growth or contraction and are used in the analyses to determine growth rates. The economic indicators discussed in the following sections, reflect the key data used at the time of the Adopted Budget. The main economic drivers of the Fiscal Year 2022 Adopted Budget General Fund revenues include consumer

General Fund Revenues

discretionary spending and housing market indicators, such as home sales and prices. Consumer discretionary spending is greatly influenced by employment levels and consumer confidence. Consumer confidence has increased steadily over the last ten years since its historic low of 26.0 in March 2009. However, as a result of the COVID-19 pandemic, consumer confidence decreased significantly throughout the first twelve months of the pandemic. Since then, consumer confidence has been gradually increasing, which signifies the start of the recovery from the COVID-19 pandemic. In May 2021, when the Fiscal Year 2022 Adopted Budget was finalized, consumer confidence had reached 117.2, an increase of 35.3 percent when compared to 86.6 in May 2020. It is anticipated that consumer confidence will continue to gradually increase month over month as the number of vaccinations increase and COVID-19 cases continues to decrease and stabilize.

The unemployment rate for the City of San Diego was significantly impacted the first 12 months of the COVID-19 pandemic, reaching a record high unemployment rate of 14.9 percent in May 2020, at the start of the pandemic. Since then, the unemployment rate has fluctuated as various restrictions have been lifted and then re-implemented across the region. In May 2021, when the Fiscal Year 2022 Adopted Budget was finalized, unemployment rate was at 6.2 percent. This represents a decrease of 8.7 percent when compared to the peak 14.9 percent unemployment rate. Due to the COVID-19 pandemic, many restaurants, retail stores and other non-essential businesses had temporary operating restrictions in place to prevent the spread of COVID-19, thus leaving many people without work. As mentioned earlier, the State of California, retired the Blueprint for a Safer Economy and fully reopened the economy which is expected to improve the unemployment rates. The number of jobs available is anticipated to increase further as more businesses begin to re-open or expand.

In addition to the reopening of businesses, the San Diego Convention Center, which provides an estimated 12,500 jobs within the City, has now reopened and is scheduled to host its first group event in August 2021 with some continued restrictions and limited attendance for mega events. Currently, the Convention Center has booked 18 conventions at the San Diego Convention Center during the months of August 2021 through December 2021, with an estimated total attendance of 168,280 attendees and 280,387 blocked room nights.¹⁸ This is an improvement resulting from the resumption of group travel happening earlier than the previously expected in the fall/winter of 2021. Additionally, the City of San Diego anticipates a gradual improvement in large group events throughout the first three quarters of the fiscal year and to reach about 80.0 percent of 2019 group event levels by the fourth quarter of Fiscal Year 2022. During the COVID-19 pandemic, the convention center had been temporarily closed for group events and was used as a temporary homeless shelter, and then as temporary housing unaccompanied migrant children seeking asylum. The reopening of the Convention Center will help drive an increase in employment opportunities within the City and help generate additional TOT revenue associated with group events that have been postponed, cancelled, or moved to a virtual platform over the last 18 months. For example, in Fiscal Year 2020, the Convention Center generated nearly \$31.4 million in revenue and had a \$977.4 million economic impact on the region, making it one of the City's biggest drivers of sales, lodging, and tourism revenue. Every year, the Convention Center typically hosts several large events and conventions, but the most well-known is Comic Con International, which is historically the largest economic generator for the Convention Center and one of the largest for the City. In the spring of 2021, Comic Con International announced it will host a Comic Con @Home event in July 2021, and a second in-person event, Comic Con Special Edition, slated for Thanksgiving weekend in November 2021.¹⁹ Mortgage rates remain historically low, which supports a healthy real estate market; this has prompted a strong growth in homebuilding permits over the next few years. Based on the latest UCLA Anderson Forecast, home prices will likely slow as more homes come on the market due to increased supply. In May 2021, when the Fiscal Year 2022 Adopted Budget was

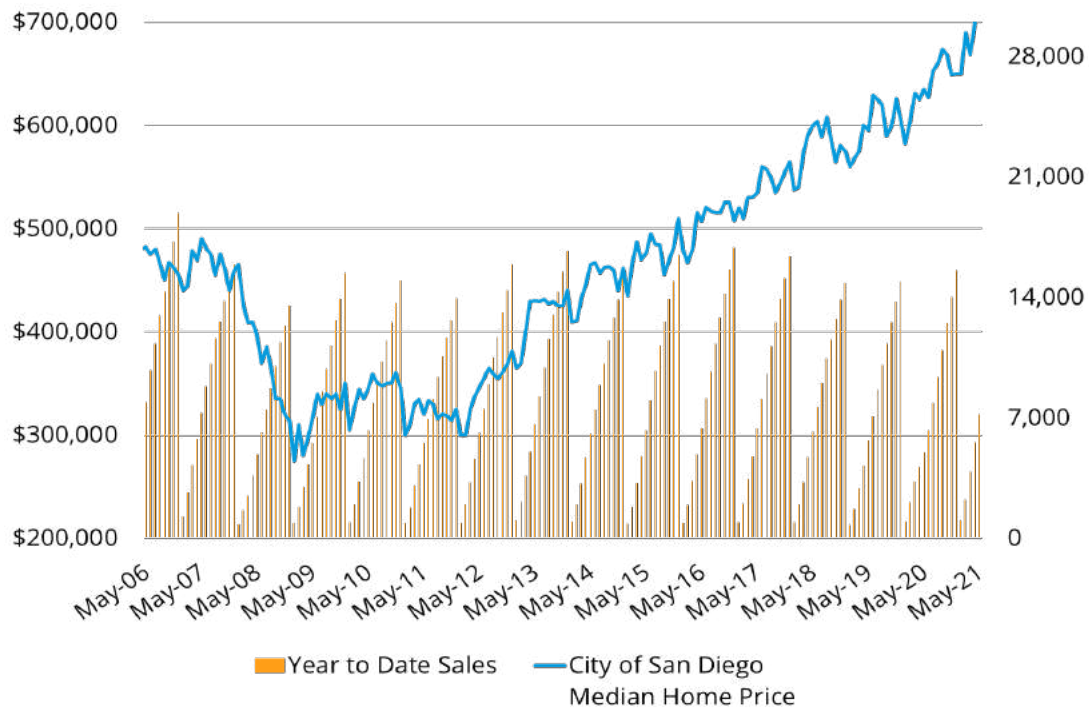
¹⁸ San Diego Tourism Authority TE San Diego Lodging Forecast. Update July 27, 2021.

¹⁹ Fiscal Year 2020 San Diego Convention Center Corporation Annual Report. July 27, 2021.

General Fund Revenues

finalized, the City of San Diego median home prices for the period of June 2020 through May 2021 was \$667,913, representing an increase of 8.77 percent when compared to June 2019 through May 2020. The number of home sales for the same period, rose to 17,787 a 38.44 percent increase. As reported by CoreLogic, a data and analytics company, the S&P/Case-Shiller San Diego Home Price Non-Seasonally Adjusted Index reached new highs in Calendar Year 2020. Additionally, the May 2021 home price index released in July 2021 was 341.05 which is a 24.87 percent increase over the May 2020 index of 273.12. The index provides historical data on the change in home prices for the San Diego Metro area.

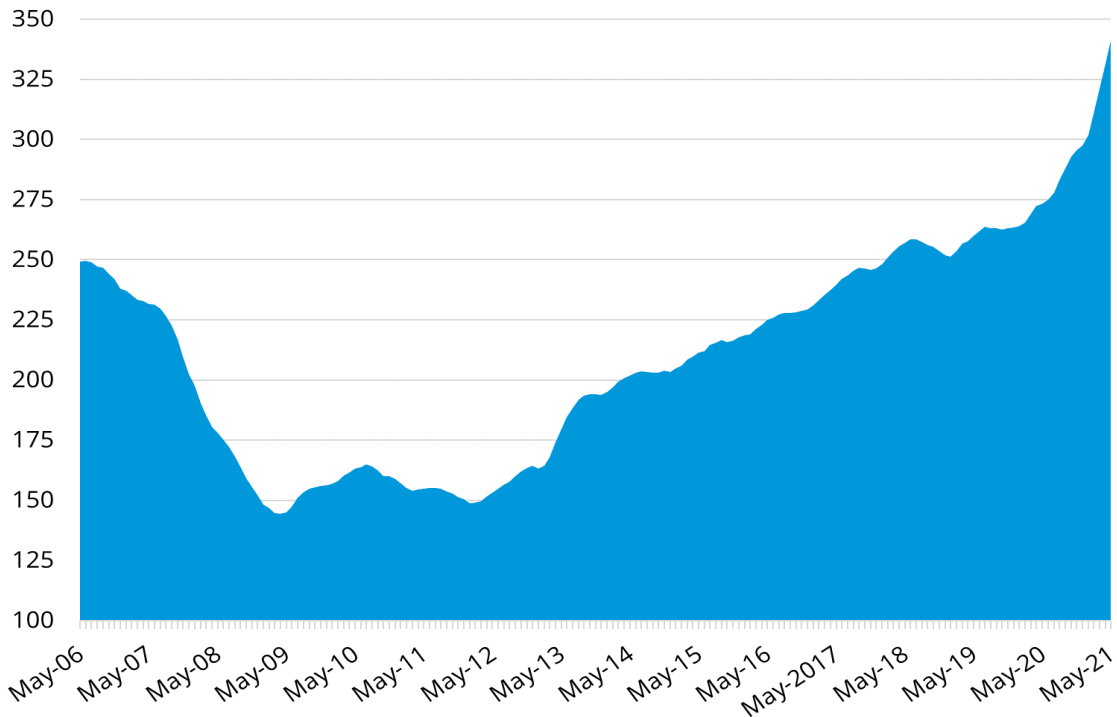
Figure 3: County of San Diego Monthly Median Home Price and Home Sales



Source: CoreLogic ®

General Fund Revenues

Figure 4: City of San Diego S&P/Case-Shiller Home Price Non-Seasonally Adjusted Index Graph



Source: CoreLogic ® S&P Dow Jones Indices LLC / Case-Shiller

Development of the Fiscal Year 2022 General Fund revenue budget incorporates a wide variety of economic data to forecast revenue amounts. The following are economic indicators and assumptions that were used in the preparation of the Fiscal Year 2022 Adopted Budget.

Table 3: Key Economic Indicators

Economic Indicator	May 2020	May 2021
City of San Diego 12-month Home Sales (Source: CoreLogic ®)	14,242	17,787
City of San Diego 12-month Median Home Price (Source: CoreLogic ®)	\$614,083	\$667,917
S&P/CoreLogic Case-Shiller Home Price NSA Index for the City of San Diego (Source: S&P Dow Jones Indices / CoreLogic ® Case-Shiller)	273.12	341.05
Countywide Foreclosures (12 month) (Source: County of San Diego)	449	177
Countywide Notices of Default (12 month) (Source: County of San Diego)	2,547	857
City of San Diego Unemployment Rates (Source: State of California Economic Development Department)	14.9%	6.2%
Consumer Confidence (Source: Conference Board)	86.6	117.2

General Fund Revenues

The COVID-19 pandemic brought on a sharp and sudden economic decline to the region in the last year; however, the UCLA Anderson Forecast data projects "the next three years will feature strong GDP growth, a robust employment recovery...". The Fiscal Year 2022 Adopted Budget includes the beginning of the recovery from the recession. The Department of Finance will continue to monitor economic indicators and expert reports to assess and review the continued economic growth and the timing of reaching full economic recovery and report significant changes in quarterly budget monitoring reports.

American Rescue Plan Act

On March 11, 2021, the federal government passed the American Rescue Plan Act of 2021 (ARP) to provide additional relief and address the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and businesses. The bill expands on the Coronavirus Response and Relief Supplemental Appropriations Act of 2021 (CRRSAA) that was enacted on December 27, 2020 and provides economic state and local aid. The ARP act allocated \$299.7 million in Coronavirus State and Local Fiscal Recovery Funds to the City.

In accordance with the ARP Act language, funds may be used to: Provide government services to the extent of reduction in revenue due to COVID-19 relative to revenues collected in the most recent full fiscal year prior to the emergency; Respond to COVID-19 or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality; Provide premium pay up to \$13.00 an hour to eligible municipal or county workers performing essential services to respond to COVID-19. This provision is capped at a maximum benefit of \$25,000 per eligible worker; and make necessary investments in water, sewer, or broadband infrastructure. The funds cannot be used for offsetting tax cuts or for pension liabilities, contributions to reserve funds, or debt service. On June 21, 2021, the United States Department of the Treasury issued formal responses to Frequently Asked Questions (FAQ) and updated the FAQs with additional guidance as of July 19, 2021. The Interim Final Rule and FAQs provide the guidelines and requirements for the use of the Coronavirus State and Local Fiscal Recovery Funds, in which the City will ensure that the funds allocated continue to adhere to federal guidelines. The document includes clarification on the definition of "general revenue", the formula for calculating the total reduction in revenue, specific revenues that should be excluded or included in the calculation, reporting requirements in relation to the eligible use of reduction in revenue, and that fund can only be used for expenditures incurred after March 3, 2021. The funds to City will be provided in two tranches. The first tranche was deposited within 60 days of ARP Act, March 11, 2021; and, the second tranche will be provided no sooner than one year after the first deposit was made. The ARP Act allows funds provided by this legislation to be used through December 31, 2024.

The Fiscal Year 2022 Adopted Budget includes the use of \$149.3 million in Coronavirus State and Local Fiscal Recovery Funds. These funds will be used as revenue replacement for lost revenue resulting from the COVID-19 pandemic. These additional funds in the General Fund will allow the City to use unrestricted General Fund revenue to maintain current services and add critical expenditures in response to the negative economic impacts in our communities from the COVID-19 pandemic. For additional information on the allocation of the ARP Act funds please refer to the Citywide Budget Overview Section of Volume I.

Property Tax Background

Property tax revenue is the City's largest revenue source, representing 38.6 percent of total General Fund revenue. Property tax revenue is collected by the San Diego County Tax Collector from a 1.0 percent levy on the assessed value of all real property. Proposition 13, passed by voters in 1979, specifies that a property's assessed value may increase at the rate of the California

General Fund Revenue
\$672.2 million

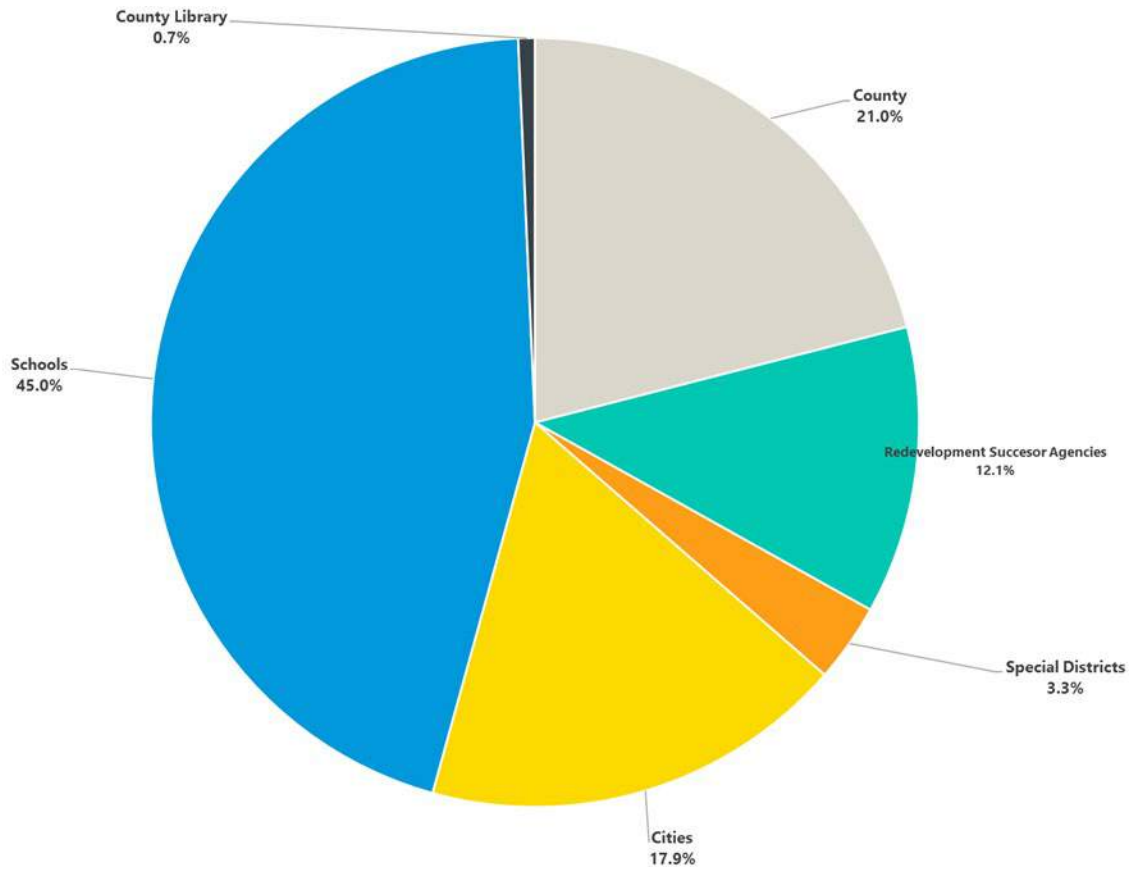
Percent of General Fund
Revenues
38.6 percent

General Fund Revenues

Consumer Price Index but cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The 1.0 percent property tax levy is collected and distributed to a number of agencies including the County, the City, school districts, and special districts. According to the County of San Diego Assessor's Office, for every \$100 collected in Fiscal Year 2021, the average allocation to cities within San Diego County totals \$18.00. Additionally, per City Charter requirement, a special tax levy, held separate from the General Fund, of \$0.005 per \$100 of assessed value is collected exclusively for funding the maintenance of zoological exhibits in Balboa Park.

As a result of the dissolution of redevelopment agencies in Fiscal Year 2012, funding for continuing obligations as approved by the State Department of Finance are distributed to the City as Successor Agency from the Redevelopment Property Tax Trust Fund (RPTTF) after the Recognized Obligations Payment Schedule (ROPS) is met. These residual funds in the RPTTF are distributed to the local taxing entities per their individual allocation formulas at a rate ranging from 17.0 to 22.0 percent.

Figure 5: Fiscal Year 2021 Countywide Property Tax Distribution



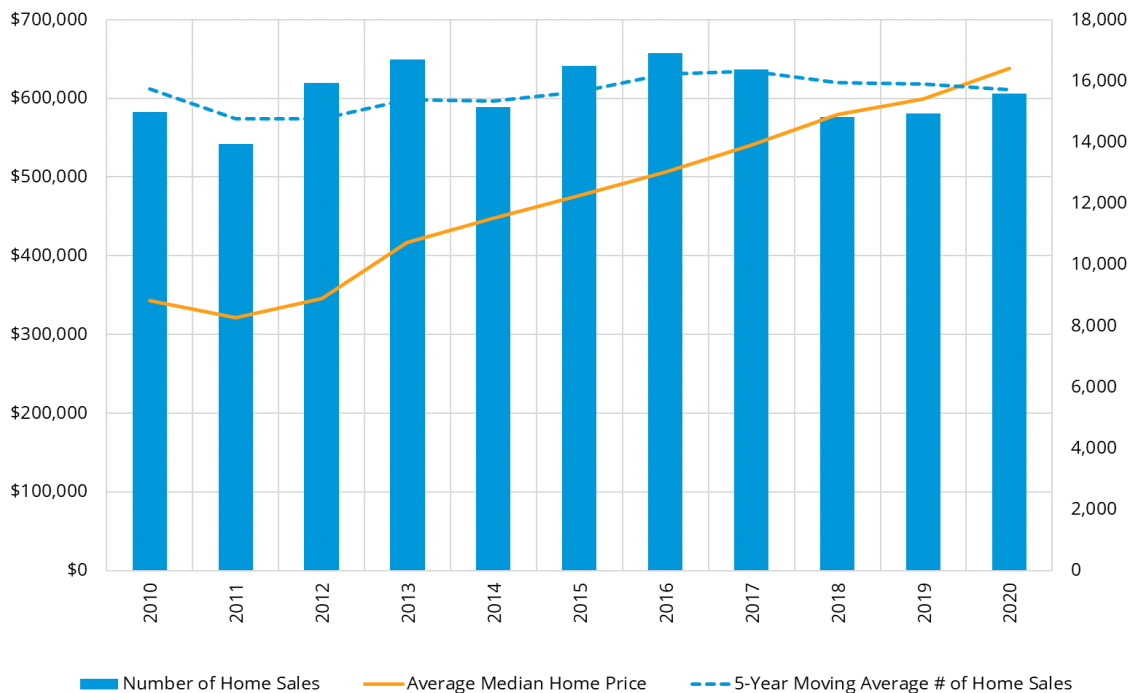
Source: San Diego County Property Tax Services

General Fund Revenues

Economic Trends

Property Tax growth for Fiscal Year 2022 Adopted Budget is based on real estate activity through Calendar Year 2020. This is due to a lag between the time assessed valuation is set by the County Assessor's Office and property tax revenue is received by the City. The assessed value of each property is determined as of January 1st each year; however, the resulting property tax payments based on this assessed valuation are not due from property owners until December and April of the following year. Due to this delay, property tax revenue projections do not fully reflect recent market activity. The local real estate market continues to see increasing home values and, the number of home sales has increased when compared to the previous year. In recent months, both foreclosures and notices of defaults continue to decline, which is attributed to the State Executive Orders regulating evictions and post-foreclosure evictions across the State as a result of a reduction in household income or increase in household expenses. Assembly Bill 2501 provides further protections to borrowers affected by the COVID-19 pandemic during the covered period as defined by the bill.

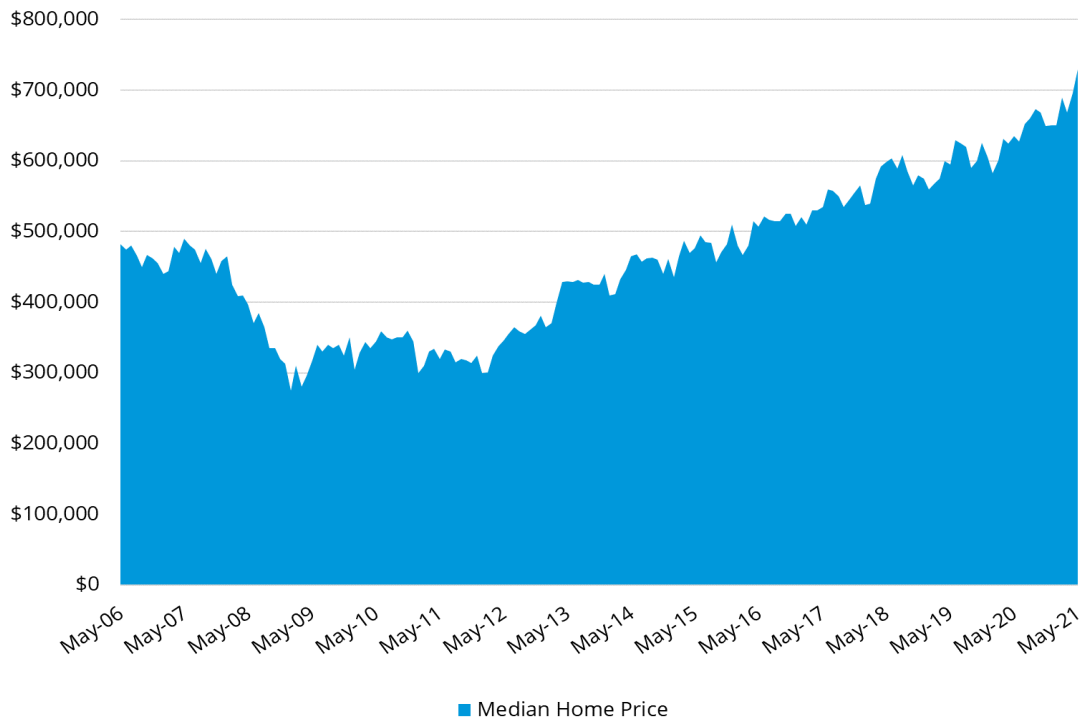
Figure 6: City of San Diego Home Sales (CY)



Source: CoreLogic ®

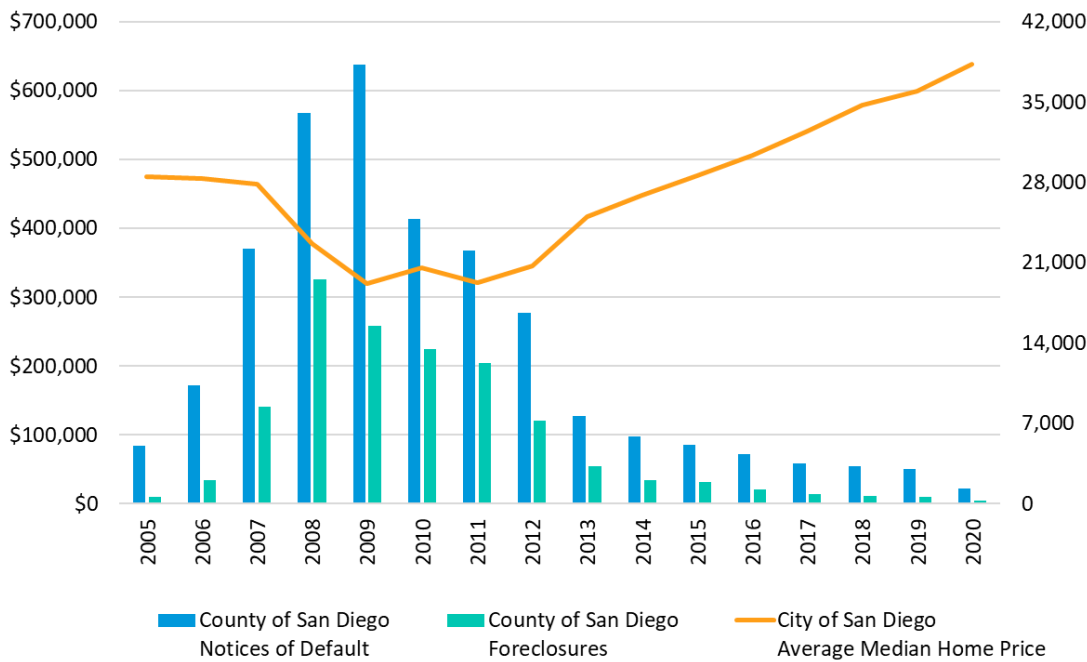
General Fund Revenues

Figure 7: City of San Diego Annual Median Home Price



Source: CoreLogic®

Figure 8: San Diego County Home Foreclosures (CY)



Source: San Diego County Assessor/Recorder/County Clerk / CoreLogic ®

General Fund Revenues

The California Consumer Price Index (CCPI) plays an important part in the assessed valuation of properties that do not sell or are not improved within a given year. Revenue and Taxation Code section 51 provides that a property's value may increase at the rate of the October CCPI; however, cannot exceed 2.0 percent per year unless the property is improved or sold to establish a new assessed value. The latest CCPI data as of April 2021 was 294.274, which is a 4.0 percent increase over the April 2020 CCPI of 283.006. Therefore, assessed value for those properties, not otherwise sold or improved, will increase by CCPI of 2.0 percent. The City of San Diego's unemployment rate as of May 2021 was 6.2 percent, steadily decreasing from an all-time high of 14.9 percent in May 2020. The continued high unemployment levels have not hindered growth in the real estate market, with home prices reaching an all-time high during the COVID-19 pandemic. This has resulted in property tax revenue collections being minimally impacted in Fiscal Year 2021. With the easing of COVID-19 restrictions across the City and many people returning to work, the City anticipates a continued growth in property tax revenue collections in Fiscal Year 2022. This assumption is included in the Fiscal Year 2022 Adopted Budget.

Lastly, as of June 2021, the Federal Open Market Committee (FOMC) has decided to maintain the target range for the federal funds rate at between 0 and 1/4 percent. As of a recent statement from the federal reserve, "the Committee decided to keep the target range for the federal funds rate at 0 to 1/4 percent and expects it will be appropriate to maintain this target range until labor market conditions have reached levels consistent with the Committee's assessments of maximum employment and inflation has risen to 2 percent and is on track to moderately exceed 2 percent for some time" (as noted in the Federal Reserve's June 16, 2021 press release). Based on the Federal Reserve's updated economic projections, the federal funds rate is not expected to increase until 2023. The continued low rates may result in continued favorable lending conditions for home buyers and continued growth in property tax revenues.

Fiscal Year 2022 Adopted Budget

The Fiscal Year 2022 Adopted Budget for property tax is \$672.2 million, which assumes 4.50 percent growth for the base property tax (which is covered by Proposition 13) and a projected increase in "in-lieu of motor vehicle license fee" payments. The property tax in lieu of motor vehicle license fee is property tax from the State of California that is provided to the City to replace the Motor Vehicle License fee (MVLFF) that was repealed in 2004. The Fiscal Year 2022 Adopted Budget estimates an increase of 1.3 percent in collection rates, at a collection rate of 98.9 percent. The increase in collection rates assumes that improved economic conditions will result in an increase in property tax revenue collections in Fiscal Year 2022.

The \$672.2 million property tax budget consists of an estimated \$460.4 million in base property tax, \$170.6 million "in-lieu of motor vehicle license fee" payment, \$10.4 million in tax sharing pass-through payments from the former Redevelopment Agency (RDA), and \$30.9 million in anticipated residual property tax payments.

Table 4: Fiscal Year 2022 Adopted Property Tax Budget

Property Tax Segments	Revenue (In Millions)
Base Property Tax	\$ 460.4
Property Tax "In-Lieu" of MVLFF	170.6
Residual Tax Sharing	30.9
Property Tax Segments	Revenue (In Millions)
Tax Sharing Distribution	10.4
Total Property Tax	\$ 672.2

General Fund Revenues

Sales Tax

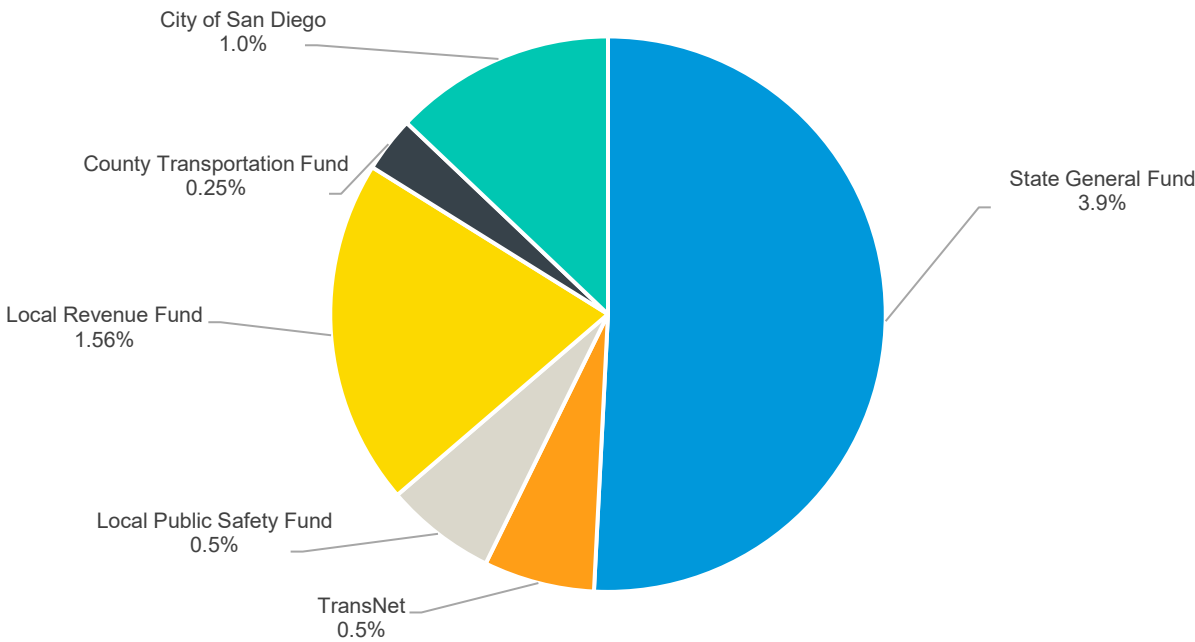
Background

Sales tax is the second largest General Fund revenue source, representing 18.4 percent of the total General Fund revenue. Collected at the point of sale, sales tax receipts are remitted to the California Department of Tax and Fee Administration, which allocates tax revenue owed to the City in monthly payments. According to the Bradley-Burns Sales and Use Tax law, the City is to receive one cent of the total statewide sales tax levied on each dollar of taxable sales.

General Fund Revenues
\$320.8 million
Percent of General Fund Revenues
18.4 percent

The total citywide sales tax rate in San Diego is 7.75 percent. Included in the 7.75 percent sales tax rate are two voter approved supplemental sales tax add-ons: TransNet Extension Ordinance and Expenditure Plan (TransNet) and safety sales tax. TransNet was implemented in 1987 to fund the San Diego Transportation Improvement Program for the maintenance, construction, and expansion of roads and bridges. The TransNet Extension Ordinance and Expenditure Plan, which went into effect April 2008, renewed the half-cent obligation for an additional 40-year term. Additionally, the total citywide sales tax rate includes a half-cent tax approved by California voters in 1993 for the purpose of funding local public safety expenditures.

Figure 9: City of San Diego Sales Tax Rate (7.75 percent)



Source: California Department of Tax and Fee Administration

Economic Trends

Economic indicators that drive spending and growth in sales tax receipts include unemployment rate, total number of persons employed, and consumer confidence. While impacts from the COVID-19 pandemic have resulted in uncertainty and volatility within the last year, recent month-over-month data for economic indicators, reflect positive growth.

General Fund Revenues

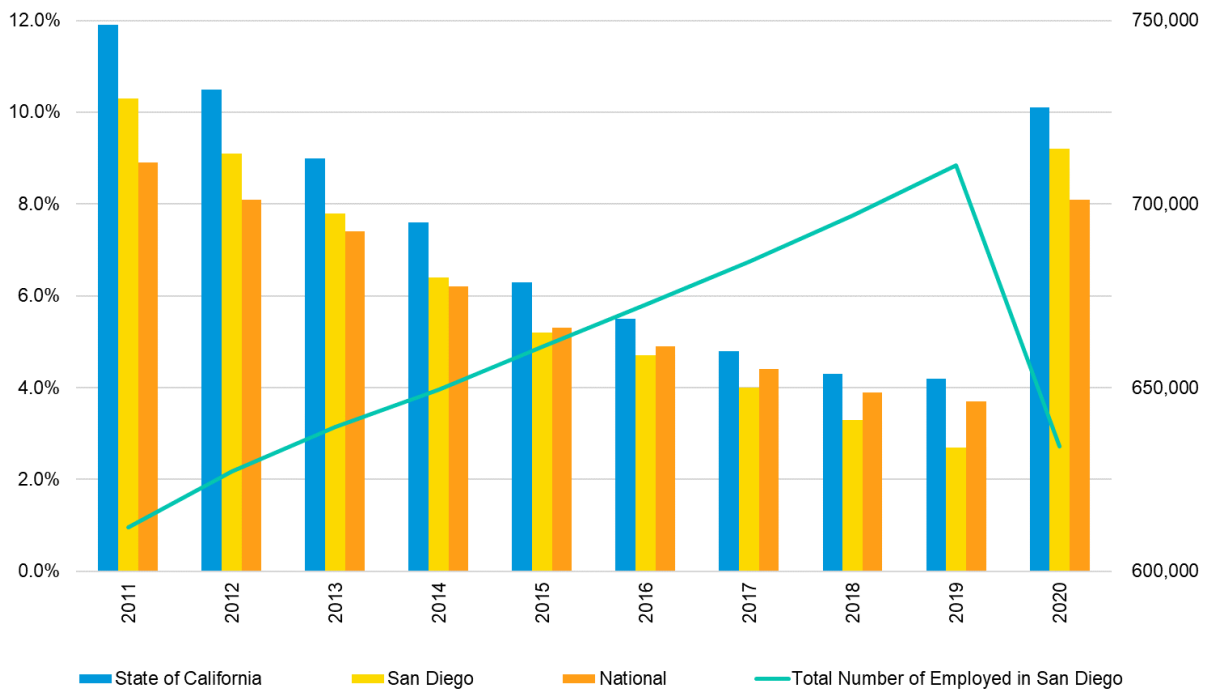
At the height of the COVID-19 pandemic, in May 2020, the unemployment rate reached a peak of 14.9 percent and the number of persons employed at 596,600. In May 2021, when the Fiscal Year 2022 Adopted Budget was finalized, the City of San Diego recorded 645,600 persons employed and an unemployment rate of 6.2 percent. Figure 10 depicts each full calendar year as of May data. The impacts to unemployment in calendar year 2020 are largely contributed to federal, state and local restrictions including Stay-at-Home orders, limitations on gatherings and closures of non-essential businesses, followed by the gradual improvement as restrictions lessened.

Moreover, consumer confidence, which is highly correlated with sales tax, also reflects recent growth. At the inception of the COVID-19 pandemic, consumer confidence decreased to 86.6 in May 2020. In May 2021, when the Fiscal Year 2022 Adopted Budget was finalized, consumer confidence measured at 117.2, which is a 35.3 percent increase since the start of the COVID-19 pandemic in May 2020. Consumer spending, a major driver of sales tax is dependent on the level of employment and consumer confidence.

In May 2021, when the Fiscal Year 2022 Adopted Budget was finalized, San Diego Consumer Price Index had increased by 5.3 percent year-over-year from 301.317 in May 2020 to 317.141 leading to higher prices of goods like lumber, automobiles and groceries, and therefore sales tax.

In alignment with the positive growth recorded in the leading sales tax indicators, the Fiscal Year 2022 Adopted Budget reflects a projected increase in sales tax revenue; and assumes a projected economic recovery from the COVID-19 pandemic in Fiscal Year 2022. Consistent with these assumptions, as of June 15, 2021, the State of California retired the Blueprint for A Safer Economy and lifted nearly all restrictions, with the exception of mega events, and fully reopened the economy. The City continues to monitor the metrics and will closely monitor revenue changes, additional modifications will be made during the Fiscal Year 2022 budget monitoring process.

Figure 10: Unemployment Rates by Calendar Year



Source: State of California-Employment Development Department, Bureau of Labor Statistics

General Fund Revenues

Fiscal Year 2022 Adopted Budget

The Fiscal Year 2022 Adopted Budget for sales tax is \$320.8 million with a growth rate of 13.16 percent. This is a significant increase from the positive 5.80 percent growth rate forecasted in the Outlook since the growth now includes the projected full recovery in sales tax revenue due to the accelerated rate of improvement in the economy.

The proposed increase in sales tax revenue is primarily attributed to current assumptions that are anticipated to positively impact taxable sales. In May 2021, when the Fiscal Year 2022 Adopted Budget was finalized, assumptions included safe and effective vaccines becoming widely available by summer 2021, positive effects from the recently approved American Rescue Plan Act, and the easing of restrictions as California counties move into less restrictive tiers and the economy begins to reopen. Accordingly, the recent events and most current data confirm these assumptions are on track. As of June 15, 2021, the State of California rescinded the Blueprint for a Safer Economy and lifted nearly all restrictions and fully reopened the economy. Additionally, according to the County of San Diego's latest data, vaccines are now widely available to all eligible persons and as of July 7, 2021, 67.6 percent of San Diego County residents are fully vaccinated.

While the negative impact on economic indicators from the COVID-19 pandemic are evident when comparing year-over-year, recent month-over-month data reflects positive growth and exhibit a continued recovery from the COVID-19 pandemic; which is consistent with the City's sales tax consultant's forecast. This is the result of reshaped consumer behavior and a shift in business models adapting to COVID-19 guidelines. Consistent with the previous assumptions presented by the City's sales tax consultant, Avenu Insights and Analytics, the optimistic forecast is due to current vaccination rates progressing as planned, coupled with the continued decline in COVID-19 infection rates over the recent months. The City continues to see increases in the County pool activity, which includes online sales, as well as construction and business to business sectors, with retail and the food industry experiencing a negative impact during the pandemic. The Fiscal Year 2022 Adopted Budget includes a significant recovery of these negatively impacted business sectors based on the recently approved American Rescue Plan Act and the reopening of the economy, in which additional disposable income is projected and COVID-19 related restrictions begin to ease.

General Fund Transient Occupancy Tax (TOT)

Background

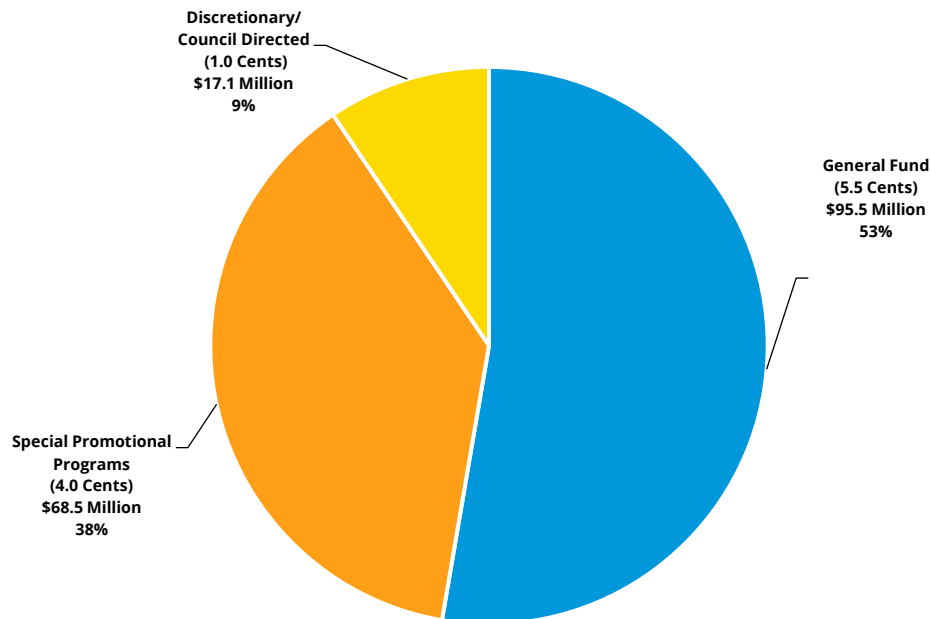
Transient Occupancy Tax makes up 5.5 percent of the City's General Fund revenue budget. TOT is levied at 10.5 cents per dollar on taxable rent for a transient's stay of less than one month. The use of TOT is guided by the City's Municipal Code which stipulates that of the 10.5 cents of collected TOT, 5.5 cents is to be applied toward general government purposes, 4.0 cents towards promoting the City as a tourist destination, and the remaining 1.0 cent towards any purposes approved by the City Council. In the Fiscal Year 2022 Adopted Budget, TOT totals \$181.1 million of which \$95.5 million is applied directly to the General Fund and associated with the 5.5 cents that is designated for general government purposes.

General Fund Revenues
\$95.5 million

Percent of General Fund
Revenues
5.5 percent

General Fund Revenues

Figure 11: City of San Diego Transient Occupancy Tax Allocation



Economic Indicators

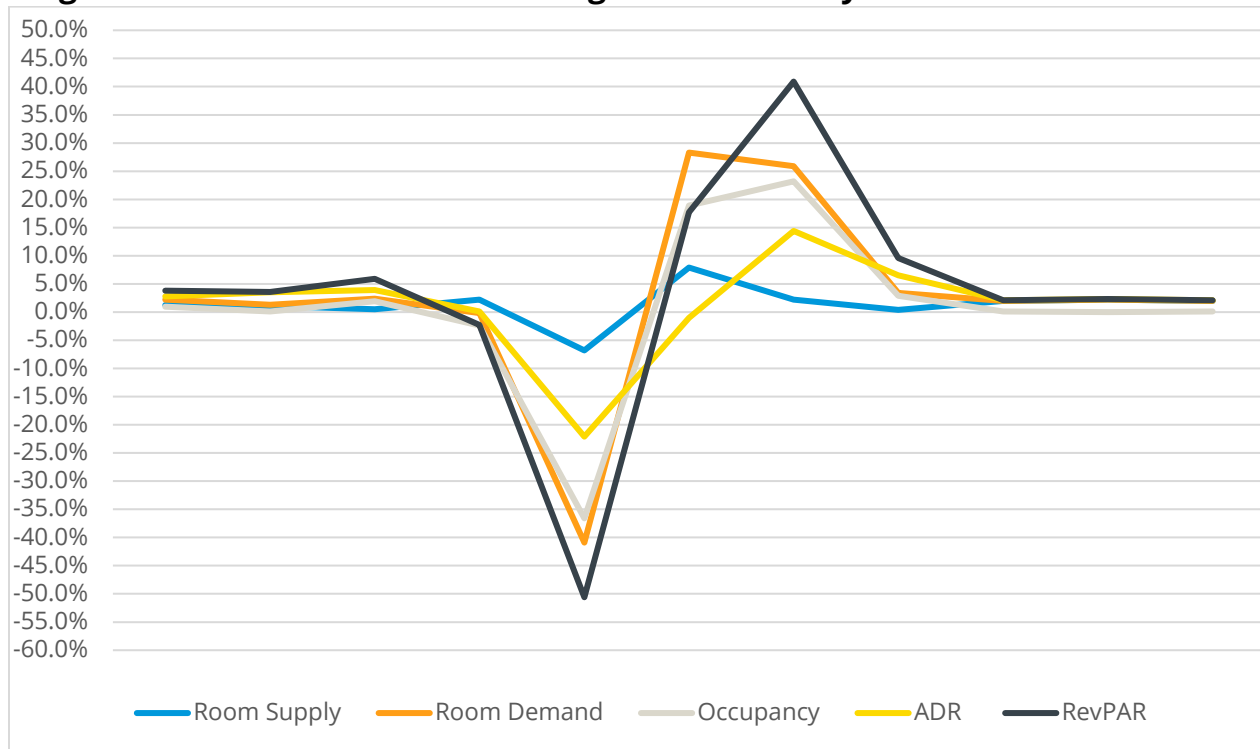
The primary economic indicators of transient occupancy tax include room rates, occupancy, and room demand growth. While the State and County of San Diego mandates, implemented in response to the COVID-19 pandemic, have reduced tourism in the region, TOT economic indicators are projected to see growth in Fiscal Year 2022. The San Diego Tourism Authority and San Diego Tourism and Marketing District (SDTMD) forecast the gradual easing of restrictions resulting in increased tourism in the region. At the time of the SDTMD forecast, the announcement to lift restrictions and reopen the economy as of June 15, 2021 was not public, however the assumptions do include a gradual improvement in tourism regardless. As previously mentioned, the continued progress in vaccination rates and the continued decline in COVID-19 infection rates will lead to a significant economic improvement as restrictions begin to ease across the region and the resumption of large group events begin in August 2021.

In May 2021, the Fiscal Year 2022 Adopted Budget was finalized. As a result, the Fiscal Year 2022 Adopted Budget reflects the April 2021 Travel Forecast prepared by Tourism Economics. The Forecast projected average hotel occupancy rate in Calendar Year 2022 to average 71.1 percent, which represents an increase from the prior year hotel occupancy rate of 57.7 percent. These indicators drive the projected increase in room demand in Calendar Year 2022 by 25.9 percent. The supply of rooms is projected to increase by 2.2 percent in Calendar Year 2022.

Lastly, the Average Daily Rate (ADR) and the revenue per available room (RevPAR) are also projected to show increased growth. As seen in the table below, the ADR is projected to increase an average of 14.4 percent in Calendar Year 2022; while the RevPAR is projected to increase by 40.9 percent.

General Fund Revenues

Figure 12: Year-Over-Year Percentage Growth in Key Hotel Sector Indicators



	CY 2018	CY 2019	CY 2020	CY 2021 ¹	CY 2022 ¹	CY 2023 ¹
Hotel Sector						
Avg. Occupancy	78.5%	76.6%	48.5%	57.7%	71.1%	73.2%
Avg. Daily Rate	\$ 165.7	\$ 166.0	\$ 129.3	\$ 128.0	\$ 146.4	\$ 155.9
Rev PAR ²	\$ 130.1	\$ 127.1	\$ 62.8	\$ 73.9	\$ 104.2	\$ 114.1
Room Demand (growth)	2.4%	-0.2%	-40.9%	28.3%	25.9%	3.4%

Source: San Diego Tourism Authority and Tourism Economics

¹ Forecast - Tourism Economics, April 2021

² Revenue Per Available Room (Average Occupancy multiplied by Average Daily Rate)

Consistent with the positive growth recorded in the leading economic indicators, the Fiscal Year 2022 Adopted Budget reflects significant growth in TOT revenue. The City continues to monitor the metrics and will closely monitor revenue changes in Fiscal Year 2022 and report significant variances during the Fiscal Year 2022 Budget Monitoring Process.

Fiscal Year 2022 Adopted Budget

The Fiscal Year 2022 Adopted Budget for total Transient Occupancy Tax (TOT) revenue the City of San Diego is \$181.1 million which reflects a 62.54 percent growth rate; this is an increase from the 59.80 percent growth rate reported in the Outlook. Consistent with assumptions and data reported by the San Diego Tourism Authority and San Diego Tourism and Marketing District, the Fiscal Year 2022 Adopted Budget is developed assuming COVID-19 infection rates will remain low throughout the fiscal year; and there will be a gradual easing of restrictions that impact local tourism, including leisure and group travel. With the ease of restrictions, it is anticipated that leisure travel will improve ahead of Calendar Year 2019 levels in the

General Fund Revenues

summer months. The projections include the assumption that group demand will gradually resume in the fall and winter months with restrictions and limited attendance for mega events. With the recension of the Blueprint for A Safer Economy on June 15, 2021, this has allowed the opportunity for group travel to resume earlier than forecasted, starting in August 2021. Many challenges continue to lie ahead for group travel, including minimal guidelines for group events, and the anticipated lead time it takes to plan events, which are typically planned at least six months in advance. Tourism Economics projects a longer recovery for group travel, projecting to reach 80.0 percent of group travel by the 4th quarter of Fiscal Year 2022.

The easing of restrictions will result in a gradual resumption of tourism in the region; visitor growth and increase in demand will result in increased occupancy levels, average daily room rates, and revenue per available room. The positive impacts to TOT economic indicators will gradually increase the TOT revenue collected by the City.

Of the \$181.1 million of total TOT, \$95.5 million represents the 5.5 cents allocable to the general government purposes, will be recognized in the General Fund. The remaining funds are allocated to Special Promotional Programs, which includes the one-cent Council discretionary TOT funding budgeted to be transferred to the General Fund and other TOT allocated for reimbursement of General Fund tourism-related expenditures and reflected in other revenue categories.

Franchise Fees

Background

The Fiscal Year 2022 Adopted Budget total for Franchise Fee revenue is \$80.0 million which represents 4.6 percent of the General Fund revenue budget; this is an increase of \$10.7 million or 15.4 percent from the Fiscal Year 2021 Adopted Budget. Franchise fee revenue is generated from agreements with private utility companies in exchange for use of the City's rights-of-way. The largest of the franchise fee payers in the City are San Diego Gas and Electric (SDG&E), Cox Communications, Spectrum TV, AT&T U-verse, and California American Water (Cal AM). In addition, the City collects franchise fees from private refuse haulers that conduct business within the City limits. The revenue received from the agreements with SDG&E, cable companies, and Cal AM is based on a percentage of gross sales while the revenue received from refuse haulers is based on tonnage. SDG&E is the single largest generator of franchise fee revenue in the General Fund and remits 3.0 percent of the gross sales of gas and electricity within the City of San Diego. Revenue from SDG&E is split between the General Fund (75.0 percent) and the Environmental Growth Funds (25.0 percent) based on the City Charter. Cable providers, which are the second largest contributors to franchise fees, remit 5.0 percent of gross revenues.

General Fund Revenues
\$80.0 million

Percent of General Fund
Revenues
4.6 percent

Fiscal Year 2022 Adopted Budget

SAN DIEGO GAS & ELECTRIC. The Fiscal Year 2022 Adopted Budget for total SDG&E franchise fee revenue of \$68.2 million is based on updated Fiscal Year 2021 projections and an additional \$2.0 million that SDG&E will be contributing to the City's Climate Equity Fund. The SDG&E franchise fee revenue assumes a 1.91 percent growth rate for Fiscal Year 2022. The projected growth rate includes historical recoveries in commercial energy consumption levels comparative to past post-recession periods.

In accordance with the City Charter, 75.0 percent of the revenue from SDG&E, or \$49.7 million, is allocated to the General Fund of which 10.0 percent, or \$4.97 million, in addition to the \$2.0 million contribution that will be transferred to the newly created Climate Equity Fund, in accordance with the resolution establishing the fund. The remaining received 25.0 percent of revenue received from SDG&E, or \$16.6 million, is deposited into the Environmental Growth Funds (EGF). One-third of the EGF is used to fund the maintenance of parks; the remaining two-thirds are designated for parkland maintenance and debt service payments for open space acquisitions. This will provide funding for park and open space maintenance in

General Fund Revenues

Fiscal Year 2022. The impacts of more revenue deposits in EGF have been reflected in the Fiscal Year 2022 Adopted Budget.

SDG&E previously operated under a 50-year City Franchise that was granted in 1970. The contract was set to expire in January 2021. However, the City Council approved an extension to the contract. In June 2021, the City Council agreed to a new 10-year agreement with SDG&E, with the option of extending it another 10 years. For the last 100 years, these rights have been granted to SDG&E through two separate 50-year agreements. The deal includes \$80.0 million for the gas and electric franchise agreements and an additional \$20.0 million to advance the city's climate equity goals. The franchise agreements each have a separate payment plan. The gas franchise bid will be paid in equal installment payments of \$500,000 over the entire 20 years covered by the agreement. If the agreement is terminated at any time, the remaining payments will be voided. The electric franchise bid will pay \$10.0 million annually for the first five-years, while the final two \$10.0 million payments will be delayed until years 10 and 11 (2030 and 2031) of the agreement. The payment in 2031 will only occur if the contract is renewed for another 10 years following the initial 10-year term. The install payments are subject to an annual interest rate of 3.38 percent. Originally, the contributions to the Climate Equity Fund were not required until the years 2037-2040, which would have been in \$5.0 million installments. However, per City Council modifications, the revised agreement will have SDG&E contribute \$2.0 million for the first five years of the agreement that will be transferred to the Climate Equity Fund.

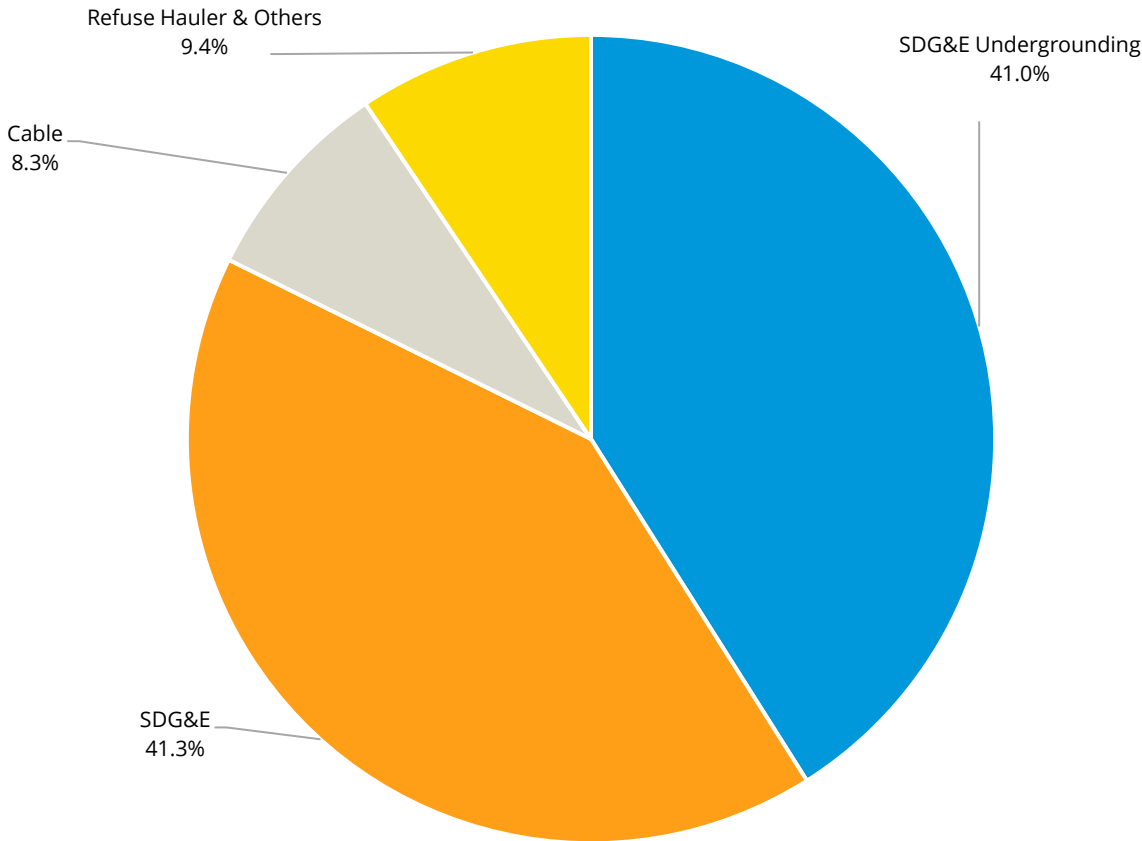
The City also receives an undergrounding utility franchise fee from SDG&E. The Fiscal Year 2022 Adopted Budget for SDG&E undergrounding utility fee revenue of \$65.8 million. This revenue is budgeted in the Underground Surcharge Fund.

CABLE COMPANIES. The Fiscal Year 2022 Adopted Budget for cable franchise fee revenue of \$13.2 million is based on updated Fiscal Year 2021 projections and assumes a negative 4.60 percent growth rate for Fiscal Year 2022. The projected growth rate is based on four years of historical actuals reflecting a trend of declining revenues from traditional cable providers.

REFUSE HAULERS AND OTHER FRANCHISES. The Fiscal Year 2022 Adopted Budget for refuse hauler and other franchise fee revenues is \$15.1 million and is based on updated Fiscal Year 2021 projections. The City anticipates \$12.8 million from refuse collection fees, \$1.5 million in revenue related to the Police Department vehicle tow program, \$172,000 in franchise fees from the EDCO facilities, and \$600,000 from other franchise fee sources.

General Fund Revenues

Figure 13: Franchise Fee Revenue Breakdown



Property Transfer Tax

Background

Property transfer tax makes up 0.60 percent of the General Fund revenue budget and is levied on the sale of real property. The County of San Diego collects \$1.10 per \$1,000 of the sale price when any real property is sold. The City is credited \$0.55 per \$1,000 against the County's charge, giving both the County and City each \$0.55 per \$1,000 of the sale price. The funds are collected by the County upon a sale of real property within City limits and transferred to the City on a monthly basis.

General Fund Revenues
\$11.2 million

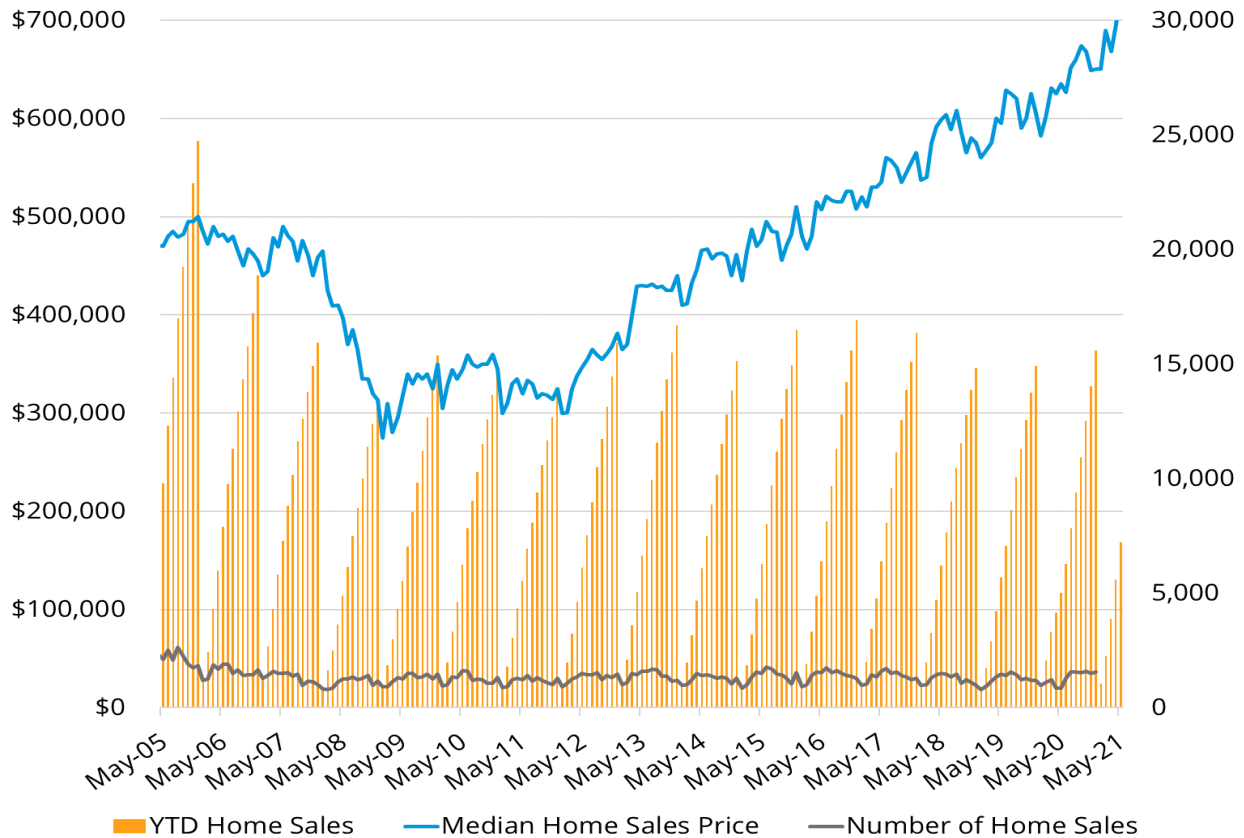
Percent of General Fund Revenues
0.6 percent

Economic Trends

The economic factors that primarily affect property transfer tax revenue are home sales and prices. These factors are discussed in detail in the earlier property tax section and are summarized in the figure below.

General Fund Revenues

Figure 14: City of San Diego Home Sales



Source: CoreLogic®

While the number of homes sold has increased and the expected mortgage rate is projected to stabilize, home appreciation is expected to slow, all of which continue to provide sustained levels of property transfer tax. The Department of Finance will continue to closely monitor Property Transfer Tax and adjust projections as necessary.

Fiscal Year 2022 Adopted Budget

The Fiscal Year 2022 property transfer tax Adopted Budget of \$11.2 million is based on the Fiscal Year 2021 year-end projections. This represents a slight decrease of \$100,000, or 0.7 percent from the Fiscal Year 2021 Adopted Budget. The property transfer tax budget is projected at no growth in Fiscal Year 2022 based on the projected steady growth in home sales and median home prices.

Licenses and Permits

Background

The Licenses and Permits category includes revenue for the purpose of recovering costs associated with regulating an activity and other revenues such as business certificate fees, rental unit certificate fees, parking meter collections, alarm permit fees, and special event permits.

General Fund Revenues
\$43.5 million

Percent of General Fund
Revenues
2.5 percent

General Fund Revenues

Fiscal Year 2022 Adopted Budget

The Fiscal Year 2022 Adopted Budget for licenses and permits is \$43.5 million or 2.5 percent of the General Fund revenue budget. This represents an increase of \$2.9 million or 7.1 percent from the Fiscal Year 2021 Adopted Budget. The increase is primarily attributed to an increase in cannabis business tax due to the opening of additional outlets and production facilities as the City issues cannabis outlet and production facility Conditional Use Permits.

Fines, Forfeitures, and Penalties

Background

The fines, forfeitures, and penalties category includes revenue generated from the violation of laws or regulations, such as California Vehicle Code violations, City parking and ordinance violations, negligent impounds, collection referrals, and litigation awards.

Fiscal Year 2022 Adopted Budget

The Fiscal Year 2022 Adopted Budget for fines, forfeitures, and penalties revenue is \$27.5 million or 1.6 percent of the General Fund revenue budget. The Fiscal Year 2022 Adopted Budget for fines, forfeitures, and penalties revenue is \$2.2 million or 7.5 percent lower than in the Fiscal Year 2021 Adopted Budget. The decrease for fines, forfeitures, and penalties is primarily due to a projected decrease of \$1.6 million in one-time parking citation revenue; \$500,000 in one-time revenue for collection referral fees associated with the suspension of parking enforcement in the City; and \$370,000 in one-time Municipal Court fines associated with a decrease in vehicle code violations, traffic school fees and ordinance violations. These reductions are partially offset with a \$400,000 increase to support the parking enforcement of street sweeping routes.

General Fund Revenues
\$27.5 million

Percent of General Fund
Revenues
1.6 percent

Revenue from Money and Property

Rents and Concessions

Revenue from Money and Property is primarily comprised of rents and concessions revenue generated from Mission Bay Park, Balboa Park, City Pueblo Lands, and Torrey Pines Golf Course. The largest component of this category is revenue from Mission Bay Park rentals and concessions, the majority of which is generated from leases with Sea World, the Marina Village, and the hotels and marinas within Mission Bay Park. Another significant contributing component in the rents and concessions category is revenue from leases for Midway/Frontier property and City Pueblo lands.

Per City Charter Section 55.2, the threshold amount of \$20.0 million of Mission Bay rents and concessions will remain in the General Fund. The remainder of funds greater than the threshold amount will be allocated to the San Diego Regional Park Improvements Fund and the Mission Bay Improvements Fund. The San Diego Regional Park Improvements Fund is to receive 35.0 percent of revenues in excess of the threshold amount or \$3.5 million, whichever is greater, with 65.0 percent or the remaining amount allocated to the Mission Bay Improvements Fund.

Fiscal Year 2022 Adopted Budget

The Fiscal Year 2022 Adopted Budget for revenue from rents and concessions is \$58.9 million or 3.4 percent of the General Fund revenue budget. This represents a decrease of \$2.2 million or 3.6 percent from the Fiscal Year 2021 Adopted Budget.

General Fund Revenues
\$58.9 million

Percent of General Fund
Revenues
3.4 percent

General Fund Revenues

The decrease is primarily attributed to the anticipated decrease in rents and concessions of city owned property such as Sea World and various Mission Bay hotels impacted by the COVID-19 pandemic. The City will continue to monitor these revenues and update as assumptions change throughout the fiscal year.

Interest and Dividends

Background

In accordance with the City Charter and authority granted by the City Council, the City Treasurer is responsible for investing the City's cash assets, exclusive of City Pension Trust Funds. With the exception of certain bond funds, all City funds are pooled and invested together in the City Treasurer's Pooled Investment Fund ("Fund") to manage the City's cash flow requirements. Fund investments must comply with the City Treasurer's Investment Policy and the State of California Government Code guidelines and restrictions. The maximum maturity of any investment may not exceed five years. Selection of an investment is based on safety, liquidity, risk, interest rate environment, and the cash flow requirements of the City. Deviations in returns from one fiscal year to the next can generally be attributed to changes in market interest rates or the amount invested during the fiscal year. Past interest earnings performance is no guarantee or indicator of future results. Interest earnings of the Fund are allocated to the participating City funds based on their pro rata share.

General Fund Revenues
\$3.4 million

Percent of General Fund Revenues
0.2 percent

Fiscal Year 2022 Adopted Budget

The Fiscal Year 2022 Adopted Budget for interest earnings revenue is \$3.4 million, due to the assumed interest rates on the City's pooled investments. This represents a decrease of \$88,000 or 2.6 percent from the Fiscal Year 2021 Adopted Budget.

Revenue from Federal & Other Agencies

Background

Revenue from federal and other agencies includes federal grants and reimbursements for City services such as court crime lab revenue, urban search and rescue, service level agreements, and unbudgeted cost reimbursements.

General Fund Revenues
\$7.9 million

Percent of General Fund Revenues
0.5 percent

Fiscal Year 2022 Adopted Budget

The Fiscal Year 2022 Adopted Budget for revenue from federal and other agencies is \$7.9 million or 0.5 percent of the General Fund revenue budget. This represents a decrease of \$144.8 million or 95.0 percent from the Fiscal Year 2021 Adopted Budget. On March 27, 2020, the federal government passed the Coronavirus Aid, relief and Economic Security (CARES) Act to provide emergency assistance and health care response for individuals, families, and businesses affected by the COVID-19 pandemic. The CARES funding was budgeted as a one-time revenue in the Fiscal Year 2021 Adopted Budget. Subsequently, on March 10, 2021, the federal government passed the American Rescue Plan (ARP) Act to provide assistance from the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and businesses. The funds associated with the ARP Act are budgeted in the Transfers In category.

General Fund Revenues

Charges for Current Services

Background

Charges for current services revenue is generated by payments for services provided to the public and other City funds. The City's General Fund pays for basic City services such as public safety, parks, and libraries. In addition, the City allocates the costs associated with central service departments, such as the City Auditor, Department of Finance, City Attorney, and City Clerk to all City departments by means of a rate based on the General Government Services Billing (GGSB) standard. The amounts allocated to non-general fund departments are billed and received into the General Fund as revenue to offset the cost of the services provided by these central service departments. Transient Occupancy Tax (TOT) revenue is allocated to several departments for General Fund reimbursable expenditures for the safety and maintenance of visitor related facilities.

General Fund Revenues
\$156.8 million

Percent of General Fund
Revenues
9.0 percent

Fiscal Year 2022 Adopted Budget

The Fiscal Year 2022 Adopted Budget for charges for current services revenue is \$156.8 million or 9.0 percent of the General Fund revenue budget. This represents a net increase of \$7.3 million or 4.9 percent from the Fiscal Year 2021 Adopted Budget. Most notably, the revenue increase is attributed to an increase of \$3.4 million from reimbursements from the Environmental Growth Funds; \$1.6 million in TOT revenues to support the safety and maintenance of visitor related facilities; an additional \$1.7 million to support the addition of a pipe repair crew in the Storm Water Department; and \$1.0 million in additional revenue associated with annual increases in contract services for firefighting and dispatch services provided by the Fire-Rescue Department. These increases are partially offset with projected decrease of \$1.3 million in revenue related to the new ambulance contract in the Fire-Rescue Department; and \$3.1 million due to impacts from COVID-19, including reduction in inspection services in the Fire-Rescue Department due to the closure of businesses and cancellation of special events; and reduction in revenue for special events reimbursable overtime, parking citation revenue and municipal court fee revenue in the Police Department.

Transfers In

Background

The transfers in revenue category includes revenues received by the General Fund from other non-general funds such as the transient occupancy tax (TOT) 1.0 cent transfer, safety sales tax transfer, and gas tax revenue.

Fiscal Year 2022 Adopted Budget

The Fiscal Year 2022 Adopted Budget for transfers in is \$263.1 million or 15.1 percent of the General Fund revenue budget. This represents an increase of \$158.5 million or 151.5 percent from the Fiscal Year 2021 Adopted budget. The change is primarily attributed the use of \$149.3 million in one-time Coronavirus State and Local Fiscal Recovery Funds from the ARP Act; \$9.0 million from a legal settlement; \$10.5 million in anticipated funds from the new energy and gas franchise fee agreement minimum bid; \$7.9 million in a one-time transfer from the Pension Payment Stabilization Reserve Fund and \$3.0 million from an anticipated refund from the County of San Diego Registrar of Voters. These increases are partially offset by a \$21.5 million decrease in one-time fund balance from the Fleet Services Operating Fund used in Fiscal Year 2021.

General Fund Revenues
\$263.1 million

Percent of General Fund
Revenues
15.1 percent

General Fund Revenues

Other Revenue

Fiscal Year 2022 Adopted Budget

Other revenue is composed of library donations, ambulance fuel reimbursements, corporate sponsorships, recovery from damages to City property and other miscellaneous revenues. The Fiscal Year 2022 Adopted Budget for other revenue is \$2.8 million or 0.2 percent of the General Fund revenue budget. This represents a decrease of \$400,000, or 12.4 percent from the Fiscal Year 2022 Adopted Budget, is due to a decrease in donations to the San Diego Central Library.

**General Fund Revenues
\$2.8 million**

**Percent of General Fund
Revenues
0.2 percent**

State of California Budget Impacts

On June 28, 2021, the California Legislature passed the 2021-2022 Budget appropriating \$262.6 billion, including \$196.4 billion in the State's General Fund. With the State entering the COVID-19 recession on a strong fiscal foundation, multiple rounds of federal stimulus, and the consequent reopening of the economy, the state is poised for a rapid expansion and continued growth. Improved economic activity has enabled the state to accelerate the state's recovery from the pandemic and address persistent challenges.

The State budget includes a \$100.0 billion California Comeback Plan (SB 129), which invests in California's economic recovery by providing relief to working class families and small businesses most affected by the pandemic; and addressing the state's most persistent challenges. This investment includes \$600 stimulus checks for nearly two of every three Californians, with qualifying families receiving an additional \$500; \$5.2 billion to assist low-income renters and landlords; and \$4.0 billion in direct grants to small businesses. The budget also includes significant new strategies to reduce the impacts of climate change, with \$3.9 billion in focused investments to support the state's zero-emission vehicle goals; and an additional \$2.0 billion to address a comprehensive wildfire and forest resilience strategy.

Under Proposition 98, the budget's improved revenue estimate results in more funding for schools at the highest funding level ever at \$93.7 billion. The budget directs a significant portion of funding to paying down a majority of the deferral payments implemented last year. The significant growth in capital gains and revenue have resulted in a deposit of \$4.6 billion into the Public-School System Stabilization Account.

The City of San Diego is poised to receive directly approximately \$74.0 million for assorted infrastructure and community priorities, including \$50.0 million for Pure Water, \$8.4 million for the Ocean Beach Pier, and \$3.1 million for water quality projects related to Chollas Creek, among many others. The City is also estimated to receive direct allocations of \$27.3 million for homelessness related activities for both Fiscal Year 2022 and Fiscal Year 2023, \$19.0 million for youth workforce development, and the City's share of costs from \$18.0 million related to the San Vicente Energy Storage Facility project being developed in partnership with the San Diego County Water Authority. The City will see additional benefits to its facilities and services available to its residents through funding allocations going to foundations and other community and institutional partners. The Government Affairs Department will work closely with the City's executive management team, Department of Finance, and City Departments to best position the City to compete for additional funding as the state finalizes additional budget negotiations through the end of this legislative session, and programs and funding opportunities are developed in areas ranging from homelessness and housing, climate adaptation and resiliency, infrastructure, broadband, drought, wildfire prevention, and libraries.

Annual Tax Appropriations Limit (Gann Limit)

In November 1979, California voters approved Proposition 4 (Gann Initiative) and added Article XIII B to the California State Constitution. In 1980, the State Legislature added Division 9 (commencing with Section 7900) to Title I of the Government Code to implement Article XIII B. This legislation required the governing

General Fund Revenues

body of each local jurisdiction in California to establish an Annual Tax Appropriations Limit (Gann Limit) on or before June 30 for the following fiscal year. The Gann Limit was based on actual appropriations during the Fiscal Years 1978-1979 and was increased each year using the growth in population and inflation.

On June 5, 1990, California voters approved Proposition 111, amending Article XIII B. Proposition 111 allowed local jurisdictions to choose the annual adjustment factors. The adjustment factors include the growth in the California per capita income, or the growth in the non-residential assessed valuation due to construction within the city and the population growth within the county or the city.

The Gann Limit is applicable only to proceeds of taxes. Appropriations not subject to the limit are debt service on voter-approved debt and qualified capital outlays (a fixed asset, including land, with a useful life of more than 10 years and a value that equals or exceeds \$100,000).

The San Diego City Council adopted a resolution in June 2021 that established the City's Tax Appropriations Limit for Fiscal Year 2022 at \$4,105,007,376. Using the Fiscal Year 2022 Adopted Budget, the appropriations subject to the limit (i.e., proceeds of taxes, excluding debt service on voter-approved debt, of which the City has none, and qualified capital outlays) were calculated to be \$1.20 billion, which was \$2.91 billion lower than the Gann Limit.

General Fund Revenues



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Adopted Budget Fiscal Year 2022

Volume 1
General Fund Expenditures

MAYOR TODD GLORIA



COMMUNITY • DIVERSITY • SUSTAINABILITY • INFRASTRUCTURE

The City of
SAN DIEGO

General Fund Expenditures



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General Fund Expenditures

General Fund Expenditures

The Fiscal Year 2022 Adopted Budget for General Fund expenditures is \$1.74 billion, which represents an increase of \$122.6 million or 7.6 percent from the Fiscal Year 2021 Adopted Budget. **Table 1** represents the expenditure change in the General Fund from Fiscal Year 2020 to Fiscal Year 2022.

Table 1: General Fund Expenditure Summary Fiscal Years 2020 - 2022

	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Total General Fund Budget	1,574,983,937	1,620,936,801	1,743,548,431
Percent Change from Previous Year		2.9 %	7.6 %

Table 2: Fiscal Year 2022 General Fund Expenditures (in millions)

Expenditure Category	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change	Percent Change
PERSONNEL					
Personnel Cost	\$ 647.1	\$ 647.9	\$ 680.9	\$ 32.9	5.1%
Fringe Benefits	478.4	491.9	533.4	41.5	8.4%
PERSONNEL SUBTOTAL	1,125.5	1,139.8	1,214.2	74.4	6.5%
NON-PERSONNEL					
Supplies	\$ 27.3	\$ 30.3	\$ 32.4	\$ 2.1	6.9%
Contracts	243.6	281.4	269.5	(11.9)	(4.2%)
Information Technology	37.0	47.2	61.3	14.1	29.9%
Energy and Utilities	48.5	51.5	50.8	(0.7)	(1.3%)
Other	4.5	4.9	5.2	0.3	5.7%
Transfers Out	67.9	42.6	91.4	48.9	114.8%
Capital Expenditures	0.8	1.5	1.7	0.2	15.4%
Debt	20.0	21.8	17.0	(4.8)	(22.0%)
NON-PERSONNEL SUBTOTAL	449.5	481.1	529.3	48.2	10.0%
Total	\$ 1,575.0	\$ 1,620.9	\$ 1,743.5	\$ 122.6	7.6%

Personnel Cost

The General Fund Fiscal Year 2022 Adopted Budget includes a total of \$680.9 million for salaries and wages, which reflects a net increase of \$32.9 million or 5.1 percent from the Fiscal Year 2021 Adopted Budget. This increase is primarily due to the results of the negotiation process with the City's six Recognized Employee Organizations (REO). At the time the Fiscal Year 2022 budget was adopted, negotiations had been completed with the Municipal Employees Association (MEA), American Federation of State, County, and Municipal Employees (Local 127), and the Deputy City Attorneys Association (DCAA). The increase is primarily due to the following:

General Fund Expenditures

- \$11.6 million for the negotiated salary increases with these with MEA, Local 127, and DCAA provide for a 4.0 percent general wage increase on July 1, 2021 with an additional 2.0 percent general wage increase effective January 1, 2022 for members of DCAA. Additionally, the budget also includes special wage adjustments to select job classifications.
- \$10.5 million increase associated with estimated employee compensation for employees not represented by the three REOs that had yet to reach an agreement with the City at the time the budget was adopted;
- \$4.4 million decrease in Budgeted Personnel Expenditure Savings (previously referred to as Vacancy Factor). Due to Budgeted Personnel Expenditure Savings being budgeted as a negative amount, a decrease to the amount results in a net increase in Personnel Cost budget. Please refer to the Citywide Budget Overview section of this volume for additional information on Budgeted Personnel Expenditure Saving;
- \$2.2 million increase in estimated vacation and termination pay-in-lieu;
- \$2.1 million increase in the Stormwater Department primarily associated with the citywide pipe repair crew and bacteria sources identification and abatement in areas of San Diego watersheds;
- \$1.2 million increase in the Fire-Rescue Department primarily associated with overtime expenditures to support COVID-19 and the Advanced Lifeguard Academy; and
- \$1.0 million increase in the Environmental Services Department primarily associated with support for the implementation and expansion of organics collection and the weekly residential refuse collection program to comply with SB-1383.

The General Fund Fiscal Year 2022 Adopted Budget includes a total of 7,731.03 FTE positions, which reflects a net increase of 91.01 FTE positions or 1.2 percent from the Fiscal Year 2021 Adopted Budget. While overall FTE positions are increasing, there are some departments and programs reducing positions.

The Fiscal Year 2022 Adopted Budget includes the addition of 177.55 FTE positions. The increase in positions is primarily due to the additions in the following departments:

- Stormwater for the administration and enforcement of water quality regulations and citywide pipe repairs;
- Environmental Services to support the implementation and expansion of organics collection related to SB-1383 and Clean SD program; and
- Parks & Recreation to support the maintenance and operations of new park facilities.

Offsetting the additional positions is a reduction of 85.54 FTE positions. The decrease is primarily related to reduction of hourly positions associated with the temporary closure of libraries at the beginning of the fiscal year associated with the re-opening of libraries and hiring of full-time librarians citywide. Additionally, the Fiscal Year 2022 Adopted Budget includes the reduction of 1.00 FTE positions due to reorganizations to non-general funds.

Table 3 shows the change in the number of budgeted positions in the General Fund over the last three years.

Table 3: General Fund FTE Position Summary Fiscal Years 2020 – 2022

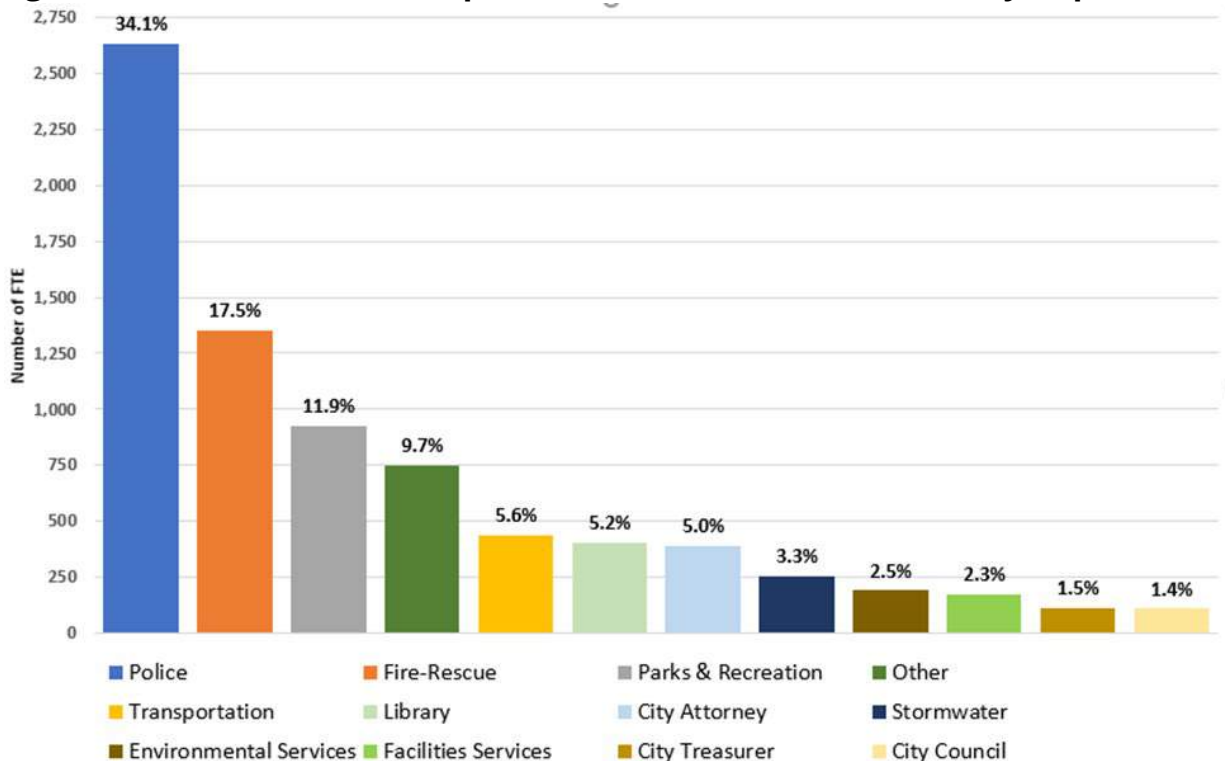
	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Total General Fund Budget FTE Positions	7,727.86	7,640.02	7,731.03
Percent Change from Previous Year		-1.1 %	1.2 %

General Fund Expenditures

Further details on position changes in the General Fund are reflected in *Attachment A - Fiscal Year 2022 Changes in Full-time Equivalent (FTE) Positions* in the Appendix A.

Figure 1 summarizes the Fiscal Year 2022 Adopted General Fund FTE positions by department. Only the City Council and the top ten departments with the most FTE budgeted positions are displayed. All other General Fund departments are combined under the Other Category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

Figure 1: Fiscal Year 2022 Adopted General Fund FTE Positions by Department



Note: The Other category includes: City Auditor, City Clerk, Communications, Compliance, Debt Management, Department of Finance, Development Services, Economic Development, Ethics Commission, Government Affairs, Homelessness Strategies, Human Resources, Mobility, Office of Boards & Commissions, Office of Emergency Services, Office of Race & Equity, Office of the Chief Operating Officer, Office of the Commission on Police Practices, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Planning, Purchasing & Contracting, Real Estate Assets, and Sustainability.

As displayed in **Figure 1** above, the Police Department and the Fire-Rescue Department account for approximately 51.6 percent of the total budgeted positions in the General Fund for Fiscal Year 2022.

Fringe Benefits

The General Fund Fiscal Year 2022 Adopted Budget includes fringe benefit expenditures totaling \$533.4 million, which reflects a net increase of \$41.5 million or 8.4 percent from the Fiscal Year 2021 Adopted Budget. This net increase is primarily due to adjustments in the following fringe benefits:

- \$36.8 million increase in the City's pension payment due to net asset and liability experience losses and mortality assumption changes. The liability experience loss is driven largely by changes in salary increases higher than those assumed;

General Fund Expenditures

- \$2.1 million increase in Supplemental Pension Savings Plan driven by an increase in post-Proposition B employees; and
- \$1.3 million increase in Flexible Benefits of which \$648,000 is associated with increased flexible benefit tiers agreed to by the City and Local 127; the remaining increase in Flexible Benefits is due to position additions and reductions and changes in coverage selections of employees.

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

Table 4 shows the change in fringe benefits in the General Fund from the Fiscal Year 2022 Adopted Budget by fringe type.

Table 4: Fiscal Year 2022 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget	FY 2021 – FY 2022 Change	Percent Change
Fixed					
Long-Term Disability	\$ 1	\$ 1,854,563	\$ 2,227,877	\$ 373,314	20.1%
Other Post-Employment Benefits	44,217,303	42,982,514	42,908,862	(73,652)	(0.2%)
Retirement ADC	269,019,435	277,709,202	314,487,233	36,778,031	13.2%
Risk Management Administration	8,533,775	7,233,181	7,425,745	192,564	2.7%
Unemployment Insurance	838,718	822,843	811,009	(11,834)	(1.4%)
Workers' Compensation	28,054,474	29,324,584	29,913,498	588,914	2.0%
Fixed Subtotal	350,663,705	359,926,887	397,774,224	37,847,337	10.5%
Variable					
Employee Offset Savings	\$ 6,516,088	\$ 5,960,045	\$ 5,527,711	\$ (432,334)	(7.3%)
Flexible Benefits	83,701,599	90,316,671	91,612,978	1,296,307	1.4%
Medicare	9,619,874	9,094,656	9,497,631	402,975	4.4%
Retiree Medical Trust	938,577	943,898	1,000,140	56,242	6.0%
Retirement 401 Plan	222,251	214,132	217,346	3,214	1.5%
Retirement DROP	1,581,173	1,606,914	1,812,902	205,988	12.8%
Supplemental Pension Savings Plan	23,275,808	23,809,360	25,932,677	2,123,317	8.9%
Variable Subtotal	125,855,370	131,945,676	135,601,385	3,655,709	2.8%
Fringe Benefits	\$ 476,519,075	\$ 491,872,563	\$ 533,375,609	\$ 41,503,046	8.4%

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

General Fund Expenditures

Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials, among others. The Supplies category for the Fiscal Year 2022 Adopted Budget totals \$32.4 million, an increase of \$2.1 million or 6.9 percent from the Fiscal Year 2021 Adopted Budget. The increase is associated with the following:

- \$1.3 million in the Fire-Rescue Department for the replacement of structural personal protective equipment and supplies for three additional Fire Academies;
- \$750,000 in the Library Department primarily to support the one-time purchase of electronic materials such as e-books and e-audio books for the Library, due to the increased demand of electronic resources during the COVID-19 pandemic; and
- \$495,484 in the Environmental Services Department primarily associated with the one-time purchase of small kitchen pails for food waste related to the implementation and expansion of organics collection.

Contracts

The Contracts category includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, consulting services and other contractual expenses. The Contracts category for the Fiscal Year 2022 Adopted Budget totals \$269.5 million, a decrease of \$11.9 million or 4.2 percent from the Fiscal Year 2021 Adopted Budget. This decrease is primarily due to the following adjustments:

- \$31.8 million decrease in the Homelessness Strategies Department primarily related to a one-time increases in Fiscal Year 2021 for the Operation Shelter to Home supported by CARES Act funds; and
- \$8.7 million decrease in the Economic Development Department primarily related to a one-time increase in Fiscal Year 2021 for the Small Business Relief Fund (SBRF) supported by CARES Act Funds.

This amount is offset by the following increases:

- \$10.0 million in the Homelessness Strategies Department associated to one-time support for Homelessness Services and Programs focused on crisis intervention and housing and shelter opportunities;
- \$6.3 million increase in various departments associated with fleet replacement costs due to the one-time use of fund balance for rate relief in Fiscal Year 2021; and
- \$3.9 million in the Stormwater Department primarily to continue the development of the stormwater funding strategy, bacteria assessment study, support the San Diego River Investigative Order, and channel maintenance.

Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2022 Adopted Budget totals \$61.3 million, an increase of \$14.1 million or 29.9 percent from the Fiscal Year 2021 Adopted Budget. This increase is primarily due to the following additions:

- \$7.9 million in various departments associated with one-time costs required to transitions to new IT service providers;
- \$787,581 in the Police Department for lease cost of ruggedized tablets;
- \$550,000 in the Police Department for upgrade to the current Computer Aided Dispatch (CAD) system;
- \$425,000 in Citywide for software and software maintenance to comply with Governmental Accounting

General Fund Expenditures

Standards Board (GASB) issued statement No. 87 to track, account for and disclose lessee and lessor agreements;

- \$360,000 in the Environmental Services Department associated with Route Optimization Software Solution; and
- \$320,767 in the Fire-Rescue Department primarily associated with a back-up dispatch center, circuit upgrades, and false alarm system replacement.

Energy and Utilities

The Energy and Utilities category includes the costs of electricity, fuel, gas, and other related expenditures. The Energy and Utilities category for the Fiscal Year 2022 Adopted Budget totals \$50.8 million, a decrease of \$669,335 or 1.3 percent from the Fiscal Year 2021 Adopted Budget. This net decrease is primarily due to revised energy expenditures and a decrease in wireless communication costs citywide.

Other

The Other category includes miscellaneous expenditures that do not fall under one of the other expenditure categories, such as transfers to Proprietary Funds, Governmental Funds and Other Funds. The Fiscal Year 2022 Adopted Budget for the Other category totals \$5.2 million, an increase of \$278,711 or 5.7 percent from the Fiscal Year 2021 Adopted Budget. This net increase is primarily due to the increase in Citywide expenditures associated to the Supplemental COLA benefit expense as determined by SDCERS

Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the transfers of funding for annual debt service payments for outstanding bonds. The Transfers Out category for the Fiscal Year 2022 Adopted Budget totals \$91.4 million, an increase of \$48.9 million or 114.8 percent from the Fiscal Year 2021 Adopted Budget. This increase is primarily due to the following:

- \$10.2 million associated with operational support for the San Diego Convention Center Corporation;
- \$10.0 million associated with streets funding for communities of concern;
- \$7.0 million associated with contributions to the Climate Equity Fund;
- \$10.0 million in the Economic Development Department to provide small business grant and loans affected by the COVID-19 pandemic;
- \$6.7 million in the Citywide Program Expenditures Department associated with the reclassification of lease to own payments for the 101 Ash building into the transfer out category; and
- \$5.4 million in the Environmental Services Department for facility improvements associated with the implementation and expansion of organics collection.

Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2022 Adopted Budget totals \$1.7 million an increase of \$228,409 or 15.4 percent from the Fiscal Year 2021 Adopted Budget. This net increase is primarily related to the addition of the pipe repair team in the Stormwater Department.

Debt

Debt category for the Fiscal Year 2022 Adopted Budget totals \$17.0 million, a decrease of \$4.8 million or 22.0 percent from the Fiscal Year 2021 Adopted Budget. This category includes long-term debt service on liabilities such as bonds, loans, and capital lease obligations.

This net decrease is primarily due to a \$6.7 million in the Citywide Program Expenditures Department associated with the reclassification of lease to own payments for the 101 Ash building as a set aside into

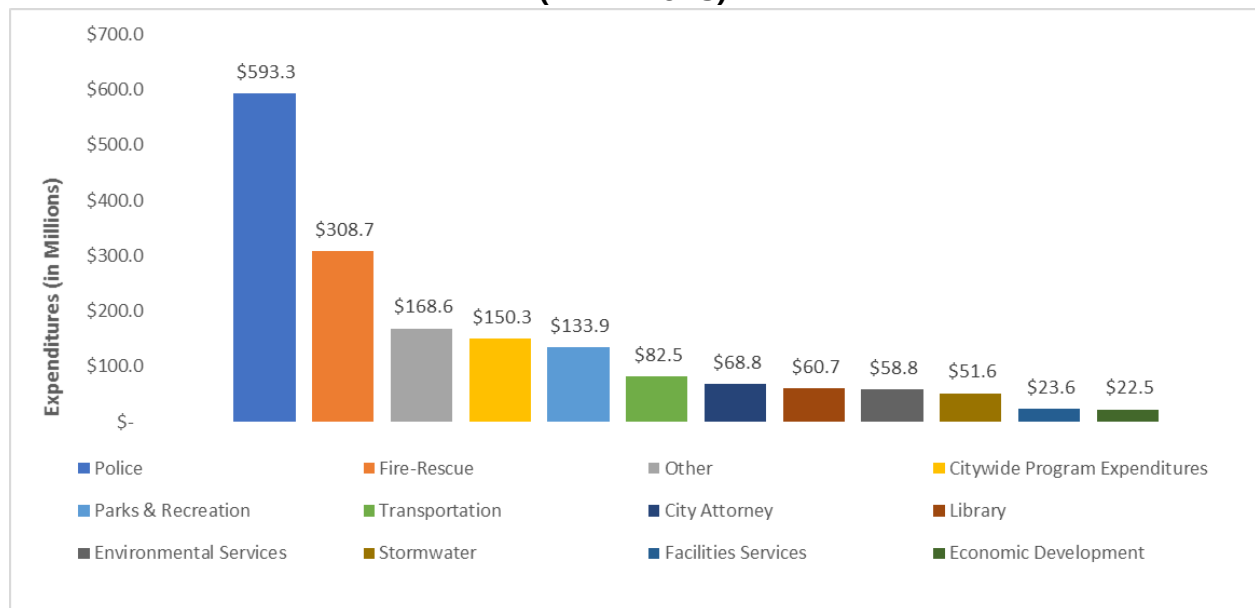
General Fund Expenditures

the transfer out category. This decrease is offset with a \$2.3 million increase in capital lease obligations associated with the acquisition of public safety radios for the Police and Fire-Rescue Departments.

General Fund Departments

Figure 2 summarizes the Fiscal Year 2022 Adopted General Fund budgeted expenses by department. The ten largest General Fund expenditure budgets by department are displayed individually. All other General Fund departments are combined in the Other category. For a complete review of expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

Figure 2: Fiscal Year 2022 Adopted General Fund Expenditures by Department (in millions)



Note: The Other category includes: City Auditor, City Clerk, City Council, City Treasurer, Communications, Compliance, Debt Management, Department of Finance, Department of Information Technology, Development Services, Ethics Commission, Government Affairs, Homelessness Strategies, Human Resources, Mobility, Office of Boards & Commissions, Office of Emergency Services, Office of Race & Equity, Office of the Chief Operating Officer, Office of the Commission on Police Practices, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Planning, Public Utilities, Purchasing & Contracting, Real Estate Assets, and Sustainability.

Significant Budget Adjustments

The following is a summary of critical expenditures and budget reduction proposals. After incorporating all these expenditure adjustments, the Fiscal Year 2022 Adopted Budget remains balanced.

Critical Expenditures

Back to Work SD

This adjustment includes the addition of \$14.2 million in one-time expenditures associated with the Mayor's Back to Work San Diego Initiative - Equipping San Diegans for a better tomorrow. The Back to Work SD plan includes providing small business loans for the hardest hit industries, providing technical assistance for street vendors, restoring and enhancing the Small Business Enhancement Program, and investing in

General Fund Expenditures

summer youth programming, all focused within communities of concern. For a breakdown of programs and affected departments, please refer to the Citywide Budget Overview Section of this Volume.

Employee Compensation

This Fiscal Year 2022 Adopted Budget includes an increase of \$22.1 million in the General Fund for employee compensation. This funding will support agreements with the City's six Recognized Employee Organizations and for unrepresented employees. These increases reflect an ongoing effort to make progress in the alignment of the City's employee compensation with the current employment market. Additional information on increases in employee compensation are included in the Salaries and Wages section of Volume I Citywide Budget Overview.

General Fund CIP Contributions

This Fiscal Year 2022 Adopted Budget includes a one-time transfer of \$1.9 million from the General Fund to Capital Improvement Programs including \$500,00 in additional funding for installation of streetlights Citywide; \$400,000 to support a General Development Plan (GDP) for Keelly Street Park ; \$300,000 to support the design phase of Oak Park Library; \$250,00 to support the design phase of the San Carlos Library; \$250,000 to support a study, as part of preliminary engineering and to identify the project scope of Unimproved Street – S. Bancroft at Greely; \$100,00 in support of Barrio Logan traffic calming truck route; and \$100,000 to support the General Development Plan (GDP) for Boston Avenue Linear Park.

City Attorney

Addition of City Attorney Positions

This adjustment includes the addition of 3.00 Deputy City Attorney's in the amount of \$504,303 to support the Office's Civil Litigation and Criminal Divisions, these positions are expected to reduce the need for outside counsel, and will help to retain key institutional knowledge and experience in the City Attorney's Office.

City Attorney's Outside Legal Counsel Support

This adjustment includes the addition of \$900,000 for outside legal services that previously resided in the Citywide Program Expenditures Department but was reduced in Fiscal Year 2021. This amount is based on historical spend for outside legal counsel expenses for support on various legal matters that arise throughout the fiscal year.

Family Justice Center Security Services

This adjustment includes the addition of \$56,600 for non-personnel expenditures for security services at the San Diego Family Justice Center necessary to ensure the safety of staff and visitors.

City Auditor

Restoration of City Auditor Funding

This adjustment includes the restoration of budgeted personnel expenditure savings applied to the City Auditor's Office in the amount of \$91,251.

City Treasurer

Delinquent Accounts and Centralized Payment Processing System

This adjustment includes the addition of \$280,000 in non-personnel expenditures to replace and maintain the new delinquent accounts system, as well as hosting and licensing costs for the City's centralized payment processing system

General Fund Expenditures

Citywide Program Expenditures

Citywide Elections

This adjustment includes the addition of \$505,984 in non-personnel expenditures for anticipated citywide primary elections for Council Districts 2, 4, 6, 8 and two city measures.

Climate Equity Fund

This adjustment includes the addition of \$7.0 million one-time transfer for the contribution to the Climate Equity Fund per City Council Resolution 313454. For the breakdown of which projects are funded with these funding sources, please refer to Citywide Budget Overview Section of this Volume.

Convention Center Corporation Operational Support

This adjustment includes the addition of \$10.2 million of one-time non-personnel expenditures for operational and capital support of the San Diego Convention Center Corporation.

Government Accounting Standards Board (GASB) 87 Compliance

This adjustment includes the addition of \$425,000 in non-personnel expenditures to implement new software related to Governmental Accounting Standard Board (GASB) Statement No. 87 to track, account for, and disclose lessee and lessor agreements. This is a new accounting standard issued by the GASB that goes into effect in Fiscal Year 2022. The GASB is the private non-governmental organization that establishes accounting reporting standards, or Generally Accepted Accounting Principles (GAAP), for state and local governments in the United States.

Public Liability Fund

This adjustment includes the addition of \$6.8 million of non-personnel expenditures to support the Public Liability Operating Fund for anticipated claim payouts and insurance. Approximately \$2.0 million of this increase is associated with the one-time use of the excess public liability funds for rate relief in Fiscal Year 2021.

Redistricting Commission

This adjustment includes the addition of \$252,517 of one-time expenditures to support the second year of the City's Redistricting Commission approved by the City Council.

Sales Tax Consulting Contract

This adjustment includes the addition of \$223,032 in non-personnel expenditures to align with the current annual estimates for sales tax consulting services.

"Sexy" Streets Funding for Communities of Concern

This adjustment includes the addition of \$10.0 million one-time non-personnel expenditures for the transfer to the Infrastructure Fund for Complete Streets Funding for Communities of Concern. For additional details, please refer to the Citywide Budget Overview Section of this Volume.

Transfer to the Concourse Parking Garages Operating Fund

This adjustment includes the addition of \$293,898 to subsidize the Concourse Parking Garages Operating Fund due to a projected decrease in revenues at the City Concourse resulting from the continued impact of the COVID-19 pandemic.

General Fund Expenditures

Transfer to the Development Services Fund

This adjustment includes the addition of \$222,467 for a one-time transfer to the Development Services Fund to reimburse two positions that provide support to small businesses requiring development services. These two positions will provide concierge and ombudsman like services

Transfer to Support Arts, Culture, Community Festivals Funding

This adjustment includes the addition of \$2.0 million to support arts, culture and community festivals funding resulting in a total budget of \$9.1 million in Fiscal Year 2022.

Communications

Addition of Supplemental Positions

This adjustment includes the addition of 4.00 FTE positions and total expenditures of \$495,245 associated with the budgeting of supplemental positions currently filled in the Department. These positions enable the department to produce communications and to increase the department's capacity to communicate sensitive, complex and policy-related City issues to the public, employees, and the media.

City Council Districts

Constituent Relations Management Contract

This adjustment includes the addition of \$135,000 in one-time non-personnel expenditures for the development and licensing of a constituent relations management platform. This platform is needed to ensure proper constituent tracking and services and to provide critical services to the needs of the community.

Community Projects, Program and Services

This adjustment includes the addition of \$900,000 in one-time non-personnel expenditures for Community Projects, Programs, and Services (CPPS). CPPS funds are used in accordance with Council Policy No. 100-06.

Compliance

Surveillance Ordinance Implementation

This adjustment includes the addition of 1.00 Program Manager and total expenditures of \$165,921 to support the implementation of the Surveillance Ordinance. This position will coordinate the citywide efforts to comply with the Surveillance Ordinance including coordination with various City departments and serve as the point of contact within City operations for the Council and the public on matters pertaining to surveillance ordinance compliance.

Department of Finance

Addition of Supplemental Positions

This adjustment includes the addition of 1.00 Principal Accountant to support the External Reporting section and 1.00 Program Coordinator to support negotiations with recognized employee organizations for a total expenditures of \$292,857. This addition will budget these supplemental positions currently filled in the Department.

Invoice Processing Support

This adjustment includes the addition of 2.00 Administrative Aide 2s to conduct a pilot program to centralize invoice processing. The goal of the pilot program is to transfer all invoice processing responsibilities from departments to the Department of Finance and will focus on two vendors that have a large volume of invoices.

General Fund Expenditures

Department of Information Technology

General Fund PC Replacement Program

This adjustment includes the addition of \$43,970 in non-personnel expenditures to support the General Fund PC Replacement Program to update General Fund department's computers and support mobile and telework capabilities. These funds are for multi-year lease payments associated with the procurement of General Fund computers.

IT Service Provider Transition Costs

This adjustment includes the addition of \$3.8 in one-time expenditures associated with anticipated information technology service provider transition costs initially projected to take place in Fiscal Year 2021.

Development Services

Addition of Code Enforcement Officers

This adjustment includes the addition of 4.00 Code Enforcement Officers for a total of \$249,060 to support, enforce and investigate code violations citywide.

Economic Development

Fiscal Operations Manager

This adjustment includes the addition of 1.00 Program manager, \$146,195 in expenditures, and associated revenue to support the community Development Block Grant, Successor Agency, and Revolving Loan Fund programs. This position is anticipated to be fully reimbursable and will support Federal/State Mandates to oversee funds and required procedures related to COVID-19 CARES Act funds, this position is critical to compliance with state and federal reporting requirements.

Small Business Ombudsman Program

This adjustment includes the addition of 2.00 Community Development Coordinators and total expenditures of \$251,152 to provide concierge like assistance and ombudsman services for small businesses.

Environmental Services

Addition of Supplemental Positions

This adjustment includes the addition of 8.00 Code Compliance Officers and total expenditures of \$506,768 associated with Clean SD operations. This addition will budget these supplemental positions currently filled in the Department.

State Bill 1383 - Organics Collection

This adjustment includes the addition of 53.00 FTE positions and total expenditures of \$7.4 million for the implementation, expansion, and education of organics collection to ensure compliance with State Bill 1383. For additional information on this item please refer to the Citywide Budget Overview Section of this Volume.

Second Scheduled Residential Refuse Collection

This adjustment includes the addition of \$70,000 of non-personnel expenditures to conduct a second weekly scheduled residential refuse collection in Mission Bay during the summer months.

Weekly Residential Refuse Collection Program Overtime

This adjustment includes the addition of \$350,000 of personnel expenditures to align with historical and projected overtime expenditures for the weekly residential refuse collection program.

General Fund Expenditures

Fire-Rescue

Advanced Lifeguard Academy

This adjustment includes the addition of 3.00 Lifeguard 1-Hourly and total expenditures of \$255,545 for an advanced bi-annual Lifeguard Academy. The ten-week academy provides advanced training in disciplines that include law enforcement, cliff rescue, and water rescue, and includes 15 participants and instructors on an overtime basis.

Assistance to Firefighters Grant Award (AFG)

This adjustment includes the addition of \$170,241 in one-time non-personnel expenditures to fund the City's cost share of the Assistance to Firefighters Grant (AFG) award for Wildland PPE, Wellness athletic equipment, and 47 washing machine/extractors. The AFG grant award is \$1.1 million.

Cellular Data Expenditures

This adjustment includes the addition of \$384,700 in non-personnel expenditures for cellular phone and data expenditures, which has increased due to additional mobile devices and equipment deployed in recent years.

Chollas Backup Dispatch Center

This adjustment includes the addition of \$111,033 in non-personnel expenditures for the completion of the Chollas Back-up Dispatch Center.

Circuit Upgrades

This adjustment includes the addition of \$103,234 in non-personnel expenditures for circuit upgrades at various Fire-Rescue sites.

Exhaust Extraction System Replacement

This adjustment includes the addition of \$180,000 in non-personnel expenditures to replace aging exhaust extraction systems at five priority fire stations necessary to ensure the safety of Fire-Rescue personnel.

False Alarm Systems Replacement

This adjustment includes the addition of \$82,500 non-personnel expenditures and associated revenue for the replacement of the false alarm tracking and billing system.

Fire Academies

This adjustment includes the addition of non-personnel expenditures of \$862,558 related to personal protective equipment, uniforms, and training supplies for the two additional Fire Academies. This will bring the total number of Fire Academies to three in Fiscal Year 2022 and are needed to maintain constant staffing levels, as well as fill vacant relief pool positions.

Fire-Rescue Upstaffing Related to COVID-19

This adjustment includes the addition of \$1.4 million of one-time personnel and non-personnel expenditures to support an increase emergency medical services and upstaffing to respond to the continued COVID-19 public health emergency. Funding will also support expenditures related to COVID-19 testing, telemedicine visits, safety supplies and equipment, cleaning/janitorial supplies, and station decontamination services.

General Fund Expenditures

Helicopter Maintenance

This adjustment includes the restoration of non-personnel expenditure reduction associated with the decrease in the number of hours of operation in Fiscal Year 2021 in the amount of \$350,000 associated with the continued maintenance of Helicopter 1.

Structural PPE Replacement

This adjustment includes the addition of \$291,136 in non-personnel expenditures for the replacement of structural personal protective equipment (PPE). Replacement is needed to address the ongoing need to comply with the National Fire Protection Association (NFPA) standard to replace the PPE every 10 years.

Wellness Contract Increase

This adjustment includes the addition of \$306,849 in non-personnel expenditures related to the contractual increase with San Diego Sports Medicine for firefighter wellness physical exams.

Homelessness Strategies

Fiscal and Program Support

This adjustment includes the addition of 1.00 Deputy Director and 2.00 Program Managers of \$480,971 to support the Homelessness Strategies Department. These positions are designed to expand capacity in key strategic areas, to increase the City's in-house expertise on homelessness policies, strategies, and solutions, and to implement stronger internal and external partnerships and coordination. Additionally, these positions are in line with the findings and recommendations from the City's homelessness consultant.

Homelessness Programs and Services

This adjustment includes the addition of \$10.0 million of one-time non-personnel expenditures associated with various homelessness programs and services focused on crisis intervention and housing and shelter investments. For additional information on this adjustment, please refer to the Citywide Budget Overview Section of this Volume.

Human Resources

Addition of Supplemental Positions

This adjustment includes the addition of 2.00 Program Coordinators and total expenditures of \$242,230 to support COVID-19 related operations and comply with annual workforce report audit recommendations. This addition will budget these supplemental positions currently filled in the Department.

Citywide LinkedIn Training

This adjustment includes the addition of \$150,000 non-personnel expenditure for the Citywide LinkedIn Learning Platform. This platform, initially purchased with CARES Act funding, supports City Employees by providing on-line professional development training. The training greatly enhances the current training offerings offered by the department and offers training opportunities that support a remote workforce.

Employee Assistance Program Services

This adjustment includes the addition of \$50,000 in non-personnel expenditures to support the new agreement for Employee Assistance Program services.

Human Resources Support

This adjustment includes the addition of 1.00 Program Manager, total expenditure of \$153,570, and associated revenue to provide reimbursable service to the Environmental Service Department. This

General Fund Expenditures

position is estimated to be fully reimbursed through a service level agreement. The Environmental Services Department has requested a dedicated Program Manager to provide human resource services.

Labor Negotiation and Support Services

This adjustment includes the addition of \$385,000 in non-personnel expenditures for as needed consultant services related to all reopeners referenced in the current memoranda of understanding between the City and its six recognized employee organizations.

Library

Addition of Deputy Director

This adjustment includes the addition of 1.00 Deputy Director and total expenditures of \$158,158 to support departmental oversight and implementation of initiatives. This position will support better division of duties and increase capacity for management staff.

Addition of Supplemental Position

This adjustment includes the addition of 1.00 Program Manager and total expenditures of \$140,173 to overseeing the fiscal and administrative support of Library Department. This addition will budget this supplemental position currently filled in the Department.

Electronic Materials

This adjustment includes the addition of \$750,000 in non-personnel expenditure to support the purchase of electronic materials such as e-books and e-audio books.

Library Materials Radio Frequency Identification (RFID) Equipment

This adjustment includes the addition of \$225,000 in non-personnel expenditures to support ongoing maintenance of Radio Frequency Identification (RFID) equipment which supports the core function of library circulation services at 36 branch locations.

Sanitation Services Related to COVID-19

This adjustment includes the addition of \$409,020 in non-personnel expenditures for enhanced and rapid sanitation at thirty-five library branch locations in accordance with the City's COVID-19 sanitation regulations. This sanitation will include maintaining the common areas normally covered under enhanced sanitation and personal areas including telephones, computers, desks, keyboards, chairs and other office equipment.

System-Wide Programming

This adjustment includes the addition of \$200,000 in non-personnel expenditures for equitable system-wide programming. Virtual programming will be created for Sundays and Mondays to mitigate the reduction of hours. This will increase the number of "Do Your Homework @ the Library" virtual hours and provide the flexibility to invest in new technology and branch services.

Training

This adjustment includes the addition of \$37,000 in non-personnel expenditure for professional development opportunities for library staff to provide enhanced programming.

Mobility

Addition of NPE for SMD Public ROW Enforcement

This adjustment includes the addition of \$361,972 in on-going non-personnel expenditures to support contract services for Shared Mobility Device Public Right-Of-Way enforcement. This contract provides

General Fund Expenditures

services of necessary removal and impounding of devices found in the public right-of-way in support of Ordinance Number 21070, Article 3 adding new Division 3, titled Shared Mobility Devices.

Mobility Action Plan

This adjustment includes the addition of \$120,000 in non-personnel expenditures associated with the Mobility Action Plan.

Office of the Chief Operating Officer

Immigrations Affairs Manager

This adjustment includes the addition of 1.00 Program Manager in the amount of \$115,544 to support immigrant relations and affairs.

Office of Child and Youth Success

Support for the Office of Child and Youth Success

This adjustment includes the addition of 1.00 Executive Director position and total expenditures of \$350,000 to support the coordination of existing youth and family services that are currently spread across various departments, developing programs to increase childcare access and availability, and other collaborative efforts with school districts, community based organizations, and other regional partners.

Office of the Commission on Police Practices

Support for the Office of the Commission on Police Practices

This adjustment includes the addition of 5.33 FTE positions and total expenditures of \$1.1 million to support the creation of the Office of the Commission on Police Practices in accordance with the approval of Measure B.

Office of Emergency Services

Addition of Executive Director

This adjustment includes the addition of 1.00 Executive Director in the amount of \$152,038 to provide additional oversight and support for the operations of the Office of Emergency Services, formerly the Office of Homeland Security.

Parks and Recreation

Addition of Chief Park Ranger and 2.00 Park Rangers

This adjustment includes the addition of 1.00 Program Manager and 2.00 Park Rangers and total expenditures of \$340,000 to provide adequate oversight and protection of open spaces and regional parks.

New Facilities

This adjustment includes the addition of 12.90 FTE Positions and total expenditures of \$2.4 million in the Parks and Recreation Department to support new park and pool facilities citywide:

- 1.00 Aquatic Technician 2, 1.00 Equipment Technician 2, 3.00 Grounds Maintenance Worker 2, 2.00 Light Equipment Operator and total expenditures of \$1.2 million to support the expansion, maintenance, and operations of Play All Day Sites and parks.
- 1.92 Ground Maintenance Utility Worker 2s, and total expenditures of \$594,707 to support the expansion, maintenance, and operations of the following new joint use parks: Marie Curie Elementary, Sequoia Elementary, Children's Park, Fairbrook Neighborhood park, La Paz mini park, Johnson Elementary, King Chavez Elementary Charter, and Rolando Park Elementary.
- 0.58 Swimming Pool Manager 2, 0.88 Swimming Pool Manager 1-Hourly, 2.52 Pool Guard 2-Hourly and

General Fund Expenditures

total expenditures of \$239,469 to support the operations of the Standley Middle School Joint Use Pool.

- Addition of one-time non-personnel expenditures in the amount of \$250,000 to support the University Heights Joint Use Park with the San Diego Unified School District (SDUSD).

Performance and Analytics

Pay Equity Study

This adjustment includes the addition of \$250,000 in non-personnel expenditures related to phase 2 of the Pay Equity Study. The Performance and Analytics Department will collaborate with the Office of Race & Equity, Human Resources Department, and Personnel Department to issue a Request for Proposal (RFP) and conduct a study that identifies and understands earning gaps among City Employee groups, and investigates and recommends responses to the root causes of said gaps.

Personnel

Addition of Supplemental Position

This adjustment includes the addition of 1.00 Program Coordinator in the amount of \$149,228 to oversee the City's medical and background pre-employment process, added to increase efficiencies with the hiring process components that are within the control of the Personnel Department. This addition will budget this supplemental position currently filled in the Department.

Information Technology Program Coordinator

This adjustment includes the addition of 1.00 Program Coordinator in the amount of \$149,228 to oversee the department's Information Technology Section and lead strategic human capital management efforts through data analytics.

Police

Computer Aided Dispatch (CAD)

This adjustment includes the addition of \$550,000 in non-personnel expenditures associated with enhancements of the Computer Aided Dispatch (CAD) system and to ensure compliance with the renewed contract agreement.

Neighborhood Policing Overtime

This adjustment includes the addition of \$4.4 million in overtime expenses in the General Fund to support Neighborhood Policing Division activities. This adjustment reflects the reallocation of overtime budgeted from the Seized Assets Fund in Fiscal Year 2021 into the General Fund; this adjustment does not increase current service levels. The Neighborhood Policing Division uses overtime work to address community complaints of quality of life issues that negatively impact San Diego's neighborhoods and business districts.

Ruggedized Laptops

This adjustment includes the addition of \$787,581 in non-personnel expenditures associated with the ongoing lease of ruggedized laptops and related equipment repairs not covered under warranty.

Purchasing and Contracting

Animal Services Contract

This adjustment includes the addition of \$1.4 million to support the animal services contract with the San Diego Humane Society. This increase will support the restoration of the Fiscal Year 2021 2.6 percent contracts reduction of \$571,637 in the Purchasing and Contracting Department that was applied to the animal services contract, the annual compensation adjustment tied to the consumer price index, and deferred maintenance at the City's animal shelter facility.

General Fund Expenditures

Real Estate Assets

Consulting Services

This adjustment includes the addition of \$112,475 in one-time non-personnel expenditures for consulting services relating to Sports Arena development and lease negotiations.

Program Coordinator

This adjustment includes the addition of 1.00 Program Coordinator in the amount of \$110,875 to provide property management services for City facilities currently used to provide services to individuals experiencing homelessness.

Support for Agricultural Leases

This adjustment includes the addition of 1.00 Program Coordinator in the amount of \$137,902 to provide specified expertise and support agricultural leases.

Support for Facilities

This adjustment includes the addition of \$492,000 in non-personnel expenditures to support facilities that provide homelessness services. Support for these facilities include building repair and maintenance, utilities, and other as needed services.

Stormwater

Alternative Compliance Program

This adjustment includes the addition of \$300,000 in one-time non-personnel expenditures to support the City's Offsite Stormwater Alternative Compliance Program. This addition will support specific tasks related to the City's Offsite Stormwater Alternative Compliance Program.

Bacteria Assessment Study

This adjustment includes the addition of \$500,000 of non-personnel expenditures to support various bacteria-related projects in compliance with the Stormwater Permit and the San Diego River Investigative Order, R9-2019-0014.

Bacteria Sources Identification and Abatement

This adjustment includes the addition of 6.00 FTE and total expenditures of \$455,330 to expand the Human Bacteria Source Investigation team to three full-time teams with a focus on areas of San Diego watersheds for Bacteria Total Maximum Daily Load (TMDL) compliance.

Dig Alert Requirements

This adjustment includes the addition of 1.00 Public Works Supervisor, 4.00 Utility Worker 2s, and non-personnel expenditures in the amount of \$329,703 to support State-Mandated Dig Alert activities. This additional support is needed to manage and maintain dig alert tickets per State-mandate effective January 1, 2021.

Discharge Investigation and Patrols

This adjustment includes the addition of 1.00 Code Compliance Officer in the amount of \$63,346 and revenue of \$20,000 to support the Water Quality Improvement Plan to address human waste-related bacteria source identification field investigations.

General Fund Expenditures

Enforcement of Street Sweeping Routes

This adjustment includes the addition of 2.00 Parking Enforcement Officer I's, non-personnel expenditures of \$333,790, and associated revenue of \$400,000 to support enforcement and posting of up to four existing routes of street sweeping routes.

Integrated Planning Framework

This adjustment includes the addition of \$250,000 in one-time non-personnel expenditures to support the Integrated Planning Framework associated with technical updates to the City's six Water Quality Improvement Plans (WQIP) and Jurisdictional Runoff Management Plan (JRMP) to meet the requirements of the next Storm Water Permit that will be reissued in Fiscal Year 2022.

San Diego River Investigative Order

This adjustment includes the addition of \$415,000 of non-personnel expenditures to support the San Diego River Investigative Order R9-2019-0014. This order directs the City of San Diego and other agencies to submit Technical Pathways of Human Fecal Material to the Lower San Diego River Watershed. These costs reflect the City's portion of the estimated costs for implementation of the Work Plan.

Stormwater Funding Strategy

This adjustment includes the addition of \$2.5 million of one-time non-personnel expenditures for a consultant to conduct public surveys and continue the development and execution of the stormwater funding strategy. This funding supports addressing audit recommendations.

Stormwater Pipe Repair Team

This adjustment includes the addition of 25.00 FTE positions, expenditures of \$2.4 million, and associated revenue of \$1.7 million to support a second storm drainpipe repair team. This request is needed to ensure the storm drain repair team can perform 25 storm drain repairs per year and assist in meeting audit recommendations.

Word Processing Operator

This adjustment includes the addition of 0.50 Word Processing Operator in the amount of \$34,963 to support the Stormwater Enforcement team by mailing out notices of violation and citations.

Sustainability

Public Power Feasibility Study

This adjustment includes the addition of one-time non-personnel expenditures in the amount of \$1.0 million associated to a feasibility study to pursue public power.

Transportation

Code Compliance Supervisor

This adjustment includes the addition of 0.25 Code Compliance Supervisor in the amount of \$30,092 for ongoing support vegetation and graffiti code compliance activities within the City's right-of-way. The code compliance team is in the field responding to over 7,500 vegetation and graffiti requests for abatement each year.

Dig Alert Requirements

This adjustment includes the addition of 2.00 Electricians and 2.00 Traffic Signal Technicians for a total amount of \$306,259 to support State-mandated Dig Alert activities. This additional support is needed to manage and maintain dig alert tickets per State-mandate effective January 1, 2021.

General Fund Expenditures

Residential Graffiti Abatement

This adjustment includes the addition of \$150,000 in non-personnel expenditures to support residential graffiti abatement.

Safe & Sustainable Transportation All Ages & Abilities Team (STAT)

This adjustment includes the addition of 12.00 FTE positions in the amount of \$828,616 and associated reimbursable revenue for a new team to install safe and sustainable transportation improvements. This team will be responsible for the design and installation of approximately nine miles of new or upgraded bicycle facilities throughout the City per year. Planned work includes quick-build projects, detectors and other signal enhancements, and layout and installation of bicycle and pedestrian facilities which could include additional striping, bollards, legends, and signage. Expenditures associated with this program will be supported with TransNet funding.

Street Condition Assessment

This adjustment includes the addition of \$700,000 in one-time non-personnel expenditures to support a new Street Condition Assessment.

Street Damage Fee Transfer

This adjustment includes the addition of \$200,000 for the transfer to the Trench Cut Fees/Excavation Fees fund to support street repairs. The transfer is based on SDGE's annual Street Damage Fees (SDFs) associated with the trenching they performed in Fiscal Year 2021 deposited in the General Fund.

Tree Trimming

This adjustment includes the addition of \$900,000 in non-personnel expenditures to support tree trimming and tree removals.

Weed Abatement/Brush Management

This adjustment includes the addition of \$328,000 in non-personnel expenditures to restore the weed abatement budget as a result of the Fiscal Year 2021 2.6 percent contracts reduction.

Budget Reduction Proposals

In order to balance the General Fund and mitigate the impact from the COVID-19 pandemic, a total of \$8.9 million in operating expenditure reductions were included in the Fiscal Year 2022 Adopted Budget.

Citywide Reductions

Equipment Rate Reduction

This adjustment includes the reduction of \$680,000 in non-personnel expenditures associated with a reduction for equipment rentals that are operated by the Fleet Operations Department.

Development Services

Civil Penalty Funds

This adjustment includes the addition of \$619,083 in revenue from the Civil Penalty Fund in lieu of expenditure reductions to support the positions within the Code Enforcement Division.

Reduction of Transfer to Proprietary Funds

This adjustment includes the reduction of \$200,000 of non-personnel expenditures associated with the conclusion of the Accela Project Tracking system financing program.

General Fund Expenditures

Economic Development

Small Business Enhancement Program Funding

This adjustment includes the addition of \$200,000 in revenue from the Small Business Enhancement Fund in lieu of expenditures reduction to support special projects related to small businesses and support ongoing operations.

Environmental Services

Reduction of Contracts Services

This adjustment includes the reduction of \$877,754 of non-personnel expenditures associated with anticipated efficiencies in the required labor crews to sanitize sidewalks, conduct waste abatement and remove illegal dumping and litter throughout the City.

Mobility

Revised Revenue Adjustment

This adjustment includes the increase of \$325,000 in revenue in lieu of expenditure reductions associated with the SANDAG Co-operative Agreement to reimburse staff costs and revenues related to Small Mobility Devise related impound and storage fees.

Office of the Chief Operating Officer

Reduction in Executive Management Positions

This adjustment includes the reduction of 1.00 Assistant Chief Operating Officer and 1.00 Deputy Chief Operating Officer and \$805,917 in expenditures in executive management associated with a restructure of operations and changes in organizational management.

Planning

Revised Revenue Adjustment

This adjustment includes the addition of \$606,540 in revenues in lieu of expenditure reductions, associated with the General Plan Maintenance Fund and Facilities Financing Fund that will support work program initiatives including the Development Impact Fees (DIF) rebuild.

Police

Reduction of Clean SD Overtime

This adjustment includes the reduction of \$1.0 million in overtime expenditures associated with Clean SD. The reduction will equate to approximately 12 fewer police officers per day working to abate abandoned property and conduct litter removal, as well as maintain areas that have been cleaned throughout our City. Police officers are a critical component of the Clean SD program because they provide the security needed for cleaning crews to abate abandoned property and remove litter in unsafe areas.

Reduction in Neighborhood Policing Overtime

This adjustment includes the reduction \$1.0 million in overtime expenditures associated to police officers that prioritize and address community complaints of quality of life issues that impact San Diego's neighborhoods and business districts; provide presence at city provided homeless shelters and storage facilities as dictated by the original agreement with surrounding communities; and provide extra outreach services via the Homeless Outreach Team.

General Fund Expenditures

Reduction in Extension of Shift Overtime

This adjustment includes the reduction of \$2.0 million in overtime expenditures associated to extension of shift. This reduction will be realized through enhanced oversight that will ensure extension of shift overtime is only approved when necessary. However, in the case of major events that may negatively affect the City's strategic objective of safe and livable neighborhoods, the department will respond in a manner expected from the public which may require extension of shift overtime.

One-Time Resources and Uses

Fiscal Year 2022 Adopted Budget includes \$169.7 million in one-time resources as displayed in **Table 5**.

Table 5: Fiscal Year 2022 One-Time Resources¹

One-Time Resources	Amount
American Rescue Plan	149,345,466
Monsanto Class Action Settlement	9,000,000
Use of Pension Payment Stabilization Reserve	7,946,900
Refund from County Registrar of Voters	3,000,000
Additional Climate Equity Fund Resources	2,000,000
Transfer from Emergency Medical Services Fund	1,669,618
Transfer from Stadium Fund	1,137,218
FEMA Funding - Emergency Protective Measures	1,093,258
Transfer from the Redevelopment Property Tax Trust Fund (RPTTF)	775,000
Transfer from the Civil Penalty Fund to Support Code Enforcement	619,083
Environmental Growth Fund Reimbursements	614,318
Transfer from Public Safety Services and Debt Service Fund	608,640
New Emergency Medical Service Provider	443,718
Administration of HHAP Funding	339,071
Transfer from the Small Business Enhancement Program Fund	200,000
False Alarms Systems Replacement	82,500
Licensing/Inspections Reconciliation Software	24,000
Revised Revenue - Passport Fees	(50,000)
COVID-19 Revised Revenue - Police Regulated Business Permit	(287,461)
Revised Revenue - Collection Referral Fee	(500,000)
COVID-19 Revised Revenues - Inspection Services	(1,553,591)
COVID-19 Revised Revenues - Special Events, Parking Citations and SD Municipal Court	(6,795,765)
Total	\$ 169,711,973

¹Negative amounts displayed on this table are associated with one time decreases in revenue.

This compares to approximately \$73.0 million in one-time uses as displayed in **Table 6**. The information shown in the table below reflects that there are \$96.7 million less in one-time uses than one-time resources being utilized. In keeping with best practices in governmental budgeting, the City has a policy of supporting ongoing expenditures with ongoing revenues. However, given the sharp decline in on-going revenues associated with the COVID-19 pandemic, the City used a significant amount of one-time resources and American Rescue Plan Act funds to balance the Adopted Budget to maintain core services. These one-time revenues include \$149.3 million in American Rescue Plan relief funds which are eligible to be used as

General Fund Expenditures

revenue replacement to provide general government services in accordance with the guidelines put forth by the United States Department of Treasury.

The City believes that, as the pandemic subsides and the economy recovers, on-going revenue will return to more normal levels, narrowing this gap. The City will continue to monitor revenues during Fiscal Year 2022 and will continue to address any structural shortfalls during next year's budget process.

Table 6: Fiscal Year 2022 One-Time Uses

One-Time Uses	Amount
Support for San Diego Convention Center Corporation Operations	10,196,440
Homelessness Programs Funding	10,000,000
Back to Work - Small Business Relief Funds	10,000,000
"Sexy" Streets Funding for Communities of Concern	10,000,000
Transfer to the Climate Equity Fund	6,965,178
State Bill 1383 - Facility Upgrades	5,936,498
IT Service Provider Transition Costs	3,755,196
Back to Work SD - Youth Programming	3,359,925
Stormwater Funding Strategy	2,500,000
New Joint Use Facilities	1,133,500
COVID-19 Public Safety Expenditures	1,012,276
Public Power Feasibility Study	1,000,000
Community Projects, Programs and Services	900,000
Back to Work SD - Connect2Careers	750,000
Streets Condition Assessment	700,000
Computer Aided Dispatch (CAD) Upgrade	500,000
New Streetlights	500,000
Storm Drain Pipe Repair	500,000
Keelly Street Park GDP	400,000
Government Accounting Standards Board (GASB) 87 Compliance	395,000
Oak Park Library Design	300,000
Stormwater Alternative Compliance Program	300,000
Transfer to the Concourse Parking Garages Operating Fund	293,898
Redistricting Commission	252,517
Design phase of the San Carlos Library	250,000
Stormwater Integrated Planning Framework	250,000
Pay Equity Study Phase 2	250,000
Unimproved Street - S. Bancroft Greely	250,000
Transfer to DSD for Small Business Support	222,467
Enforcement of Street Sweeping Routes	200,000
Replacement of the Exhaust Extraction System	180,000
Assistance to Firefighters Grant (AFG) City Cost Share	170,241
Animal Services Facility Deferred Maintenance	150,000
Constituent Relations Management Contract	135,000
New Office of the Commission on Police Practices	130,304

General Fund Expenditures

One-Time Uses (continued)	Amount
Advanced Lifeguard Academy	118,637
Consulting Services for the Sports Arena Development	112,475
Delinquent Accounts and Cashiering System	105,396
Barrio Logan Traffic Calming	100,000
Boston Avenue Linear Park GDP	100,000
Acquisition of Vehicles for the Ranger Program	83,000
False Alarms Systems Upgrade	82,500
Non-Personnel Expenditures for the Chollas Backup Dispatch Center	65,033
SDAccess4All Non-Personnel Expenditures	60,000
Building Repair and Maintenance for Facilities that provide Homeless Services	50,000
South University City Library Expansion	40,000
Licensing/Inspections Reconciliation Software	24,000
State Mandated Dig Alert	14,720
Debt Service Adjustment	(1,787,000)
Total	\$73,007,201

General Fund Expenditures



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Adopted Budget Fiscal Year 2022

Volume 1
Fiscal Policies

MAYOR TODD GLORIA



The City of
SAN DIEGO



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Fiscal Policies

The City of San Diego has established fiscal policies through the City Charter and Council Policies to guide responsible long-range fiscal planning, develop the adopted budget and establish reserves. The City continues to review existing policies and may adopt new policies as needed to foster responsible fiscal management. The Government Finance Officers Association (GFOA) recommends that local governments follow a financial planning process based upon established financial policies and strategies. Additionally, rating agencies such as Standard and Poor's, Moody's Investors Service, and Fitch Ratings consider fiscal policies which clearly delineate sound financial planning practices when evaluating credit ratings. The policies listed below describe the framework that the City has in place which guide fiscal decision-making.

The City's fiscal policies described below are, in most cases, summaries of the City Charter or Council Policy language. This list is not exhaustive and as policies are modified or adopted, they will be incorporated into future budget publications.

Legal Authority

(Charter Section 69)

The City Council will enact an annual Appropriation Ordinance which establishes the legal spending authority for each budgeted fund and/or department based upon the adopted budget.

Planning – Five-Year Financial Outlook

(Council Policy 000-02)

The practice of developing the Five-Year Financial Outlook (Outlook) on an annual basis for the City of San Diego began in Fiscal Year 2007, the first of which was released in November 2006. The most recent Outlook was updated and released in November 2019 and continues to present an examination of the City's fiscal condition over the next five years. The Outlook focuses on the General Fund and is an important planning tool for the City. Since its inception, the Outlook has guided the City in developing the adopted budgets and has served as the basis for the City's long-term fiscal decision-making. The Outlook continues to communicate the City's fiscal priorities, strengths, and challenges in achieving a balanced General Fund budget.

Interim Financial Reporting

(Charter Sections 39 and 89, Council Policy 000-02)

The Chief Financial Officer provides monthly reports to the City Council detailing the fiscal status of the City with a comparison of actual revenues and expenditures to budgeted amounts.

Department of Finance provides the City Council with quarterly reports forecasting the end-of-year status of the City's finances in relation to the Current Budget, the annual spending plan established at the onset of each fiscal year. Recommendations for appropriation adjustments necessary to maintain balanced revenue and expenses may be included.

Mid-Year Budget Adjustments

(Municipal Code section 22.0229)

During any fiscal year after the City has five or six months of actual budgetary data and the Mid-Year Budget Monitoring Report is projecting a surplus or a deficit relative to the Adopted General Fund Budget, the Mayor shall report such deficit or surplus to City Council and provide a recommendation to the City Council, and accompanying budget amendment resolution, to address the reported deficit or surplus. The Mayor may recommend budgeting all, none, or any portion of any projected surplus. The City Council may approve

Fiscal Policies

the Mayor's recommendation or modify such recommendation in whole or in part, up to the total amount recommended by the Mayor on the General Fund and is an important planning tool for the City.

Budget Policy

(Council Policy 000-02)

The City adopted a Budgetary Policy in March of 1962 to assist the City in achieving its current and future goals in a fiscally responsible and sustainable manner. The Policy guides the creation of the City's budget and outlines standards for revenue generation and the execution of operating and capital budget expenditures as recommended by the GFOA and the National Advisory Council on State and Local Budgeting (NACSLB). The Budget Policy was last amended on October 8, 2019

Balanced Budget

(Charter Section 69)

A summary outlining the figures of the budget that describes the balance between the ensuing year's total expenditures and total revenues, contrasted with corresponding figures for the current year, is presented by the Mayor no later than April 15 of each year. The classification of the estimate shall be as nearly uniform as possible for the main divisions of all departments and shall furnish necessary detailed fiscal information.

Basis of Budgeting

The City's budgets for Governmental Funds, such as the General Fund, Debt Service Funds, Special Revenue Funds, and Capital Project Funds, and Internal Service Funds, shall be prepared based on the modified accrual basis of accounting (revenues are recognized in the accounting period in which they become available and measurable, and expenditures are recognized in the accounting period in which the liability is incurred), except that the increase/decrease in reserve for advances and deposits to other funds and agencies shall be considered as additions/deductions of expenditures.

The City's Enterprise Funds and Internal Service Funds shall be prepared on the full accrual basis of accounting for all operating revenues and most operating expenses (revenues are recognized when they are earned, and expenses are recognized when the liability is incurred). Certain expenses for long-term liabilities, such as net-pension liability, are budgeted on the modified accrual basis of accounting.

The City's operating budget shall exclude unrealized gains or losses resulting from the change in fair value of investments.

Community Projects, Programs, and Services

(Council Policy 100-06)

The City adopted a policy on July 7, 2011, and amended by City Council on December 8, 2011, to establish guidelines and uniform eligibility requirements for the annual appropriation and expenditure of funding for each City Council Office for community projects, programs, and services to be expended at the discretion of each Council member during the fiscal year. Annual funding levels are subject to budget priorities as established by City Council each year. Proposed funding levels for the following fiscal year may be initially determined based on estimated savings to be achieved related to the administration of each Council Office by the current fiscal year-end. Variances in actual savings from budgeted amounts may result in recommendations from the Mayor to the City Council to revise appropriations to reflect actual savings, as a mid-year budget adjustment, depending on financial circumstances and prior year results for the General Fund and reserves.

Capital Improvements Program (CIP) Prioritization

(Council Policy 800-14)

The City's Prioritizing Capital Improvement Program Projects Policy was adopted on January 16, 2007 and last amended by City Council on November 13, 2013. This Policy establishes an objective process for evaluating CIP projects with respect to the overall needs of the City through the ranking of CIP projects. The ranking of projects is used to successfully allocate and maximize all available resources to ensure projects are completed effectively and efficiently, resulting in more projects delivered citywide.

CIP Transparency

(Council Policy 000-31)

The Capital Improvements Program Transparency Policy was adopted by City Council on April 5, 2012. This Policy establishes standard requirements for enhancing CIP transparency and improving access to publicly available information related to the CIP. It also establishes the framework for making the information readily available to the stakeholders by using a combination of presentations to the City Council, stakeholder meetings, and media including the City's website. This Policy was developed as part of the CIP streamlining process.

Proceeds of Sale of City-Owned Real Property

(Charter Section 77)

The Proceeds of Sale of City-Owned Real Property Charter Section 77 was amended by voters in June 2016, establishing that all proceeds received from the sale of City-owned real property shall be used exclusively for the acquisition and construction of permanent public improvements, including public buildings and such initial furnishings, equipment, supplies, inventory and stock as will establish the public improvement as a going concern. Proceeds may also be used to reimburse the General Fund for prior capital expenditures and for the financing costs, if any, associated with the acquisition and construction of such permanent public improvements. The funds may also be used for the replacement of permanent public improvements but not the repair or maintenance thereof.

Debt Management

(City Debt Policy)

The City adopted a Debt Policy in November 2007 and last amended by the City Council in May 2019. The Policy documents the procedures and goals for the use of various debt instruments to finance City needs and the sound management of the existing debt obligations.

The Debt Policy establishes guidelines to address the following: purpose and need for financing; credit ratings; types of financing instruments; debt ratios guidelines; structure and term of City indebtedness; method of issuance and sale; financing team role and selection process; refunding considerations; and post issuance compliance and administration. The Debt Policy addresses debt instruments issued by the joint powers authorities on behalf of the City including Lease Revenue Bonds, Revenue Bonds for Water and Sewer Systems and Conduit Financing Bonds.

Appendices to the Policy include specific policies for Special Districts. The Special Districts Formation and Financing Policy (Appendix A to the Debt Policy) provides uniform guidelines for the formation of Community Facilities District (CFD) and 1913/1915 Act Assessment Districts. Also included in the Debt Policy is the San Diego Housing Commission Policy Multifamily Mortgage Revenue Bond Program (Appendix B to the Debt Policy).

Fiscal Policies

Infrastructure Fund

(Charter Section 77.1)

The Infrastructure Fund Charter Section 77.1 was approved by voters in June 2016, requiring the City to dedicate specific sources of revenue to fund new General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure. Per Charter section 77.1(g), the Mayor may request to suspend this requirement for one fiscal year, provided that the City Council approves the one-year suspension by a vote of two-thirds.

The calculations to fund the Infrastructure Fund are based upon the following:

- Major Revenues Increment – amount equal to 50.0 percent of the year over year growth in property tax revenues, unrestricted General Fund TOT, and unrestricted franchise fees for Fiscal Year 2018 through Fiscal Year 2022
- Sales Tax Increment – an amount equal to the annual change in sales tax revenue when compared to the sales tax baseline of Fiscal Year 2016 actual receipts adjusted by the California Consumer Price Index (CCPI) for Fiscal Year 2018 through Fiscal Year 2043
- General Fund Pension Cost Reduction – any amount if pension costs for any fiscal year are less than the base year of Fiscal Year 2016 for Fiscal Year 2018 through Fiscal Year 2043

Investment

(City Treasurer's Investment Policy)

The City Treasurer's Pooled Investment Fund is comprised of core and liquidity portfolios. The liquidity portfolio is designed to ensure that the projected expenditures and related demands for cash can be met over a six-month period per California Government Code 53646 and the core portfolio is invested to allow for additional liquidity and longer-term growth of principal. The investment process is governed by the City Treasurer's Investment Policy, which is based on the California Government Code and annually presented to the City Treasurer's Investment Advisory Committee for review. The City Treasurer's Investment Policy is finally reviewed and accepted annually by the City Council. The Investment Policy was last adopted on January 1, 2020.

Reserves Policy

(Council Policy 100-20)

The City adopted a Reserve Policy in October 2002 and last amended by City Council on June 22, 2018. The Policy defines the City's reserves and sets policy targets for reserves across City operations, including General Fund, risk management and enterprise operations. These reserves are intended to be the foundation for strong fiscal management guides for future City decisions.

General Fund Reserves

The City's Reserve Policy (Council Policy 100-20) includes a funding schedule to achieve the 16.7 percent policy goal for the General Fund Reserve by Fiscal Year 2025. The Mayor and/or City Council may reevaluate the funding schedule for achieving the General Fund Reserve goal in budget surplus years to accelerate reserve contributions to achieve the reserve goal in a shorter time period. Total General Fund Reserves consist of the total of the Emergency Reserve and the Stability Reserve. The Emergency Reserve shall be set at a target level of 8.0 percent, and the Stability Reserve shall be set at a target level of 8.7 percent, by June 30, 2025. The reserve amounts shall be based on the percent target level times the average of the three most recent fiscal years of operating General Fund revenues as reported in the City's Comprehensive Annual Financial Report.

Total General Fund Reserves will be based on, and reconciled to, the General Fund fund balance. The sum of the Emergency Reserve, Stability Reserve, and any amounts determined to be Excess Equity, shall equal

Fiscal Policies

the sum of unassigned fund balance and amounts restricted for the purpose of maintaining the Emergency Reserve.

Emergency Reserve

An Emergency Reserve is to be maintained for the purpose of sustaining General Fund operations at the time of qualifying emergencies as declared by the Mayor and/ or City Council and ultimately approved by City Council. The Emergency Reserve will not be accessed to meet operating shortfalls or to fund new programs or personnel. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council when such expenditures are necessary to ensure the safety of the City's residents and property. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan as promptly as conditions warrant to replenish the Emergency Reserve balance to the Policy level.

Stability Reserve

A Stability Reserve will be maintained to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. The purpose of this reserve is to provide budgetary stabilization and not serve as an alternative funding source for new programs. The Stability Reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve will be brought forward by the Mayor and will require approval by a majority of the City Council. In the event this reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Stability Reserve balance to the policy level.

Excess Equity

Excess Equity is spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Excess Equity is most commonly a non-recurring source of revenue. Consistent with City Council Budget Policy (Council Policy. 000-02) and the use of one-time and ongoing revenues, Excess Equity will be appropriated primarily for unanticipated circumstances, such as a General Fund revenue shortfall affecting programs included in the current year budget or for one-time priority expenditures. Recommendations for the use of Excess Equity may be brought forward by the Mayor and will require approval by a majority of the City Council.

Pension Payment Stabilization Reserve

(Council Policy 100-20)

A Pension Reserve will be maintained to mitigate service delivery risk due to increases in the annual pension payment, the Actuarially Determined Contribution (ADC).

The Pension Reserve shall only be used to supplement increases in the ADC payment as calculated in the most recent Actuarial Valuation Report (Report) produced by the San Diego City Employee's Retirement System (SDCERS) actuary. The purpose of the Pension Reserve is to provide a source of funding for the ADC when these conditions occur and the ADC has increased year over year.

Recommendations to appropriate from the Pension Reserve may be brought forward by the Mayor in the annual budget process and will require approval by a majority of the City Council. The budgeting of an amount from the Pension Reserve as described by this policy may occur when the City is faced with an increase in the ADC payment, and as warranted based on the current fiscal conditions of the City. During the adoption of the annual budget, the City Council has the authority to propose the use of the Pension Reserve consistent with the Pension Reserve Policy and the City Charter. In the event the Pension Reserve is reduced below the amount established by this Policy, the Mayor shall prepare a plan no later than one year from the reserve action to replenish the Pension Reserve balance to the Policy level.

Workers' Compensation Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 12 percent of the value of the outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level.

Public Liability Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 50 percent of the value of outstanding public liability claims. This reserve level recognizes that not all claims will be due and payable at one point in time and that not all claims will be awarded, yet there may be more than one large claim that could require an immediate payment. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding public liability claims for purposes of calculating the reserve level.

Long-Term Disability Fund Reserve

(Council Policy 100-20)

The City will maintain reserves equal to 100 percent of the value of outstanding claims. A smoothing methodology using the annual actuarial liability valuations for the three most recent fiscal years will be used to determine the value of outstanding claims for purposes of calculating the reserve level. The target reserve balance will be maintained to support the feasibility of purchasing an insurance policy to cover this benefit as an alternative to the current practice of self-insurance.

User Fees

(Council Policy 100-05)

User fees are charged for services provided to residents and businesses in the City as a result of public need. Abiding by the standards and best practice guidelines established by the Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB), the City has formed a policy to identify factors to be considered in calculating the full cost of services in order to appropriately set fees.

The User Fee Policy requires that all fees be categorized according to the level of cost recovery (full or partial recovery or be considered as penalties which would not require a specific cost recovery level). Cost recovery rates shall be determined based upon direct and indirect costs.

According to the current Policy, a comprehensive user fee study and review of the Policy shall be conducted every three years. The City completed a comprehensive study on the General Fund user fees during Fiscal Year 2018 with implementation taking place with the commencement of Fiscal Year 2019. In Fiscal Year 2021, the Department of Finance issued a memorandum to notify stakeholders of a one-year postponement. The next comprehensive study of General Fund user fees is scheduled to occur during Fiscal Year 2022 with implementation taking place with the commencement of Fiscal Year 2023.

Department of Finance will also be revising Council Policy 100-05 and the Administrative Regulation 95.25 in Fiscal Year 2022.

Ongoing review of the City's fiscal policies will continue to support the City's continued efforts to improve financial transparency and improve the fiscal strength of the City.



Adopted Budget Fiscal Year 2022

Volume 1

Performance Management

MAYOR TODD GLORIA



The City of
SAN DIEGO

Performance Management



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Performance Management

Performance Management

About Performance Management

The City's performance management efforts integrate strategic planning and performance monitoring with the budget decision-making process. The goal is to create a more strategically-oriented organization that optimizes its operations to serve the City's residents most effectively and efficiently. The City's performance management efforts are designed to infuse accountability for performance into City services at every level of the organization, as well as improve communication throughout the City and support data-enabled decision-making. Performance management helps the City create and adhere to its goals and priorities while strategic planning enables the City to manage the resources necessary for achieving them.

City Strategic Plan

The City Strategic Plan is a vital component of the City's performance management efforts. It defines the City's mission, vision, values, goals, objectives, and key performance indicators. These efforts help optimize operations to serve City residents, visitors, and businesses in the most effective and efficient way possible.

The mission and vision statements articulate what the City's purpose is and what it strives to be. The values form the foundation on which City employees perform work and conduct themselves. The goals are broad areas of focus for the City supported by each mayoral department. Objectives are more specific, mid-term achievements that will help the City achieve its goals. Key Performance Indicators (KPIs) demonstrate the targets and results associated with the City's performance.

The current City Strategic Plan was launched in Fiscal Year 2017; with a five-year lifecycle, it is designed to be evaluated annually and will be comprehensively updated in Fiscal Year 2022. It provides the framework for City employees' activities and gives branches and departments the foundation necessary to develop more detailed tactical plans.

Tactical Plans

Citywide department tactical plan updates in 2015-2016 resulted in new and modified key performance indicators

The City of San Diego's PerformSD dashboard (<http://performance.sandiego.gov/>) visualizes performance measures (i.e. KPIs) and organized them to align with the City Strategic Plan. The KPIs are both City-wide and department-level, categorized by the City's Strategic Plan goals and objectives. The data reflects targets and actuals for the prior fiscal year and targets and estimates for the current fiscal year.

City Strategic Plan



MISSION

To effectively serve and support our communities



VISION

A world-class city for all



VALUES

Integrity

- Do the right thing
- Be ethical, truthful, and fair
- Take responsibility for our actions

People

- Value customers and employees as partners
- Recognize that an engaged City workforce is the key to quality customer service
- Promote diversity as a strength

Service

- Exhibit pride in all that we do
- Treat others as we would like to be treated
- Anticipate and promptly respond to requests

Excellence

- Foster a high-performing culture
- Establish clear standards and predictable processes
- Measure results and seek improvement in everything we do



GOALS

Goal 1: Provide high quality public service

Goal 2: Work in partnership with all of our communities to achieve safe and livable neighborhoods

Goal 3: Create and sustain a resilient and economically prosperous city with opportunity in every community

Performance Management

Key Performance Indicators

To measure the City's progress in meeting goals and objectives, the City uses performance indicators to show results against expectations. These indicators help stakeholders and decision-makers understand how well the City is delivering its services.

The City Strategic Plan contains the following citywide performance indicators:

Goal #1 Provide high quality public service

Objective: 1.1 Promote a customer-focused culture that prizes accessible, consistent, and predictable delivery of services

- Completion of biennial training on professional customer service by all employees
- Average of at least 90% "good" or "excellent" customer service scores on citywide resident satisfaction survey

Objective: 1.2 Improve external and internal coordination and communication

- Percentage of customers satisfied with process of reporting problems (e.g. potholes) to the City
- Number of visits to the City's public website, sandiego.gov
- Number of visits to the City's internal website, citynet.sandiego.gov

Objective: 1.3 Consistently collect meaningful customer feedback

- Percentage of public-facing City departments that routinely collect feedback

Objective: 1.4 Ensure equipment and technology are in place so that employees can achieve high quality public service

- Percentage of City employees that "Agree" and "Strongly Agree" that they have access to the necessary tools, equipment, and materials per the Citywide employee satisfaction survey

Goal #2 Work in partnership with all of our communities to achieve safe and livable neighborhoods

Objective: 2.1 Protect lives, property, and the environment through timely and effective response in all communities

- Improve police, fire, and emergency medical response times
- Decrease the fire cost/loss index
- Percentage of fire & life safety annual inspections complete

Objective: 2.2 Reduce and prevent crime

- Reduce the total number and per capita rate of Part 1 crimes
- Increase Part I crime clearance rates

Objective: 2.3 Invest in quality infrastructure

- Miles of streets repaired by fiscal year
- Increase streets overall condition index
- Improve timeliness of project delivery

Objective: 2.4 Foster services that improve quality of life

- City library program attendance
- Recreation center program enrollment

Objective: 2.5 Cultivate civic engagement and participation

- Develop civic applications and tools to connect government with those we serve
- Increase community policing efforts

Objective: 2.6 Decrease unsheltered homelessness

- Rate of unsheltered homeless individuals

Performance Management

Goal #3 Create and sustain a resilient and economically prosperous City with opportunity in every community

Objective: 3.1 Create dynamic neighborhoods that incorporate mobility, connectivity, and sustainability

- Expand the number of bike-friendly miles
- Increase opportunities for alternative modes of transportation
- Increase accessibility of streets, sidewalks, and buildings for people with disabilities

Objective: 3.2 Increase water independence

- Implement the Pure Water program on schedule
- Reduce percentage of water demand met with imported water

Objective: 3.3 Diversify and grow the local economy

- Increase the number of businesses and associated jobs in the traded sectors
- Increase outreach efforts to diverse business sectors

Objective: 3.4 Prepare and respond to climate change

- Implement the City's Climate Action Plan
- Implement Zero Waste Plan

Objective: 3.5 Enhance San Diego's global standing

- Number of governments and organizations with which the City has a partnership
- Number of San Diego businesses that are exporting
- Value of San Diego exported products

Objective: 3.6 Maintain strong reserves across City operations

- Percentage meeting targets

Objective: 3.7 Increase net supply of affordable housing

- Implement HousingSD initiatives

PerformSD Framework

Building on the foundation established by strategic planning and the implementation of Key Performance Indicators, City operations leaders implemented the PerformSD Framework in Fiscal Year 2020 to further improve operational efficiency, encourage data-informed decision making, and promote employee engagement to fulfill the City's vision of a diverse, valued workforce proud to consistently provide services exceeding customer expectations.

Using a risk-based approach to continuous improvement, the Framework's five overlapping components (Strategic Planning, Fiscal Planning, Measuring & Managing, Functional Threading, Motivating Culture) guides decision-making and connects the elements of our daily operations through standardized processes to ensure the City is operating efficiently.

Balanced Scorecards

A key component of PerformSD, department Balanced Scorecards focus on improving department operations by transforming performance data into action through executive-level, data-focused, work sessions centered on the department Scorecards and related performance improvement efforts. Through the working sessions, departments and the PerformSD Team drive collective problem solving to help departments implement initiatives in their Balanced Scorecard. The sessions 1) track department progress toward achieving established goals; and 2) strategize solutions to help departments reach performance targets.

Performance Management

Risk Oversight Committee

A second key component of the PerformSD Framework, the Risk Oversight Committee (ROC) was established in Fiscal Year 2020. Comprised of the Chief Operating Officer, Deputy Chief Operating Officers, and designated Performance and Analytics Department staff, the ROC meets quarterly and as-needed to ensure cross-departmental collaboration and executive-level focus on identifying, measuring, assessing, and mitigating risks to the City's strategic and operational objectives.

The Risk Oversight Committee is chaired by the City's Chief Compliance Officer (CCO). The CCO internally coordinates Citywide compliance with federal, state, and local laws, regulations, policies and procedures, and is the Executive Team's point person to support City departments in identifying and managing risk throughout the organization.

Performance Management



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Adopted Budget Fiscal Year 2022

Volume 1 Debt Obligations

MAYOR TODD GLORIA



The City of
SAN DIEGO

Debt Obligations



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Debt Obligations

Debt Obligations

Under the direction of the Chief Financial Officer, with attention to current economic and municipal bond market conditions, priority funding needs, revenue capacity for repayment, and debt affordability, the City executes debt instruments, administers debt proceeds, manages ongoing disclosure and debt compliance, and makes timely debt service payments. As described in the City's Five-Year Capital Infrastructure Planning Outlook, the City's priority needs include major infrastructure investments in streets, sidewalks, water quality, libraries, parks, public safety and other high-priority neighborhood projects. Close coordination of capital planning and debt planning ensures that the maximum benefit is achieved with the limited capital funds. Reliance on short term and long-term financing instruments can facilitate better allocation of resources and increased financial flexibility to meet the City's infrastructure funding needs.

City of San Diego's Outstanding Debt Obligations²⁰

Long Term Bond Obligations

Lease Revenue Bonds are lease obligations secured by a lease-back arrangement with a public entity, where the general operating revenues are pledged to pay the lease payments, and in turn are used to pay debt service on the bonds. These obligations do not constitute indebtedness under the State constitutional debt limitation and are not subject to voter approval. Payments to be made under valid financing leases are payable only in the year in which usage and occupancy of the leased property is available, and lease payments may not be accelerated. The governmental lessee is obligated to place in its annual budget the rentals that are due and payable during each fiscal year the lessee has use of the leased property. Lease Revenue Bonds are primarily applied for financing General Fund capital projects.

Revenue Bonds are obligations payable from revenues generated by an enterprise, such as water or wastewater utilities, public golf courses or parking facilities. The City's outstanding utility Revenue Bonds are payable solely from the City's Water or Wastewater Enterprise Funds and are not secured by any pledge of ad valorem taxes or General Fund revenues by the City.

The City's General Obligation (GO) Related / Issuer Credit Ratings and credit ratings on outstanding Lease Revenue Bonds and Revenue Bonds are as follows:

Table 1: Credit Ratings as of June 2021

	Fitch Ratings	Moody's Investors Service	Standard & Poor's
General Fund Bond Obligations			
GO Related/Issuer Credit Rating	AA	Aa2	AA
Outlook	Stable	Stable	Stable
Lease Revenue Bonds	AA-	Not Rated	AA-
Outlook	Stable	--	Stable
Public Utilities Bond Obligations			
Wastewater System Bonds (Senior Bonds)	AA	Not Rated	AA+
Outlook	Stable	--	Stable
Water System Bonds (Senior Bonds)	AA	Aa2	
Outlook ²¹	Stable	Stable	Not Rated

²⁰Does not reflect debt obligations of City Agencies (including City as the Successor Agency to the Redevelopment Agency), Community Facilities Districts or Special Assessment Districts. See the City's Fiscal Year 2020 Comprehensive Annual Financial Report for a complete list of outstanding liabilities of the City and its related agencies.

²¹ In addition, the Water System Senior Bonds are rated by Kroll Bond Rating Agency with an AA+ Rating and a Stable outlook.

Debt Obligations

			--
	Fitch Ratings	Moody's Investors Service	Standard & Poor's
Water System Bonds (Subordinate Bonds)	AA-	Aa3	Not Rated
Outlook	Stable	Stable	--

Other Outstanding Debt Obligations

Federal and State Infrastructure Loans are an important funding source for capital projects in addition to the bond and commercial paper note proceeds. State Revolving Funds (SRF) and the federal Water Infrastructure Finance and Innovation Act (WIFIA) program make low-cost long-term loans available to local agencies to fund certain public clean water infrastructure projects. The City is utilizing SRF funding for various water and wastewater projects, stormwater system. City secured a WIFIA Loan for the Water Utility portion of Phase I of the Pure Water Program.

California Energy Resources Conservation and Development Commission (CEC) Loans are energy conservation loans received for streetlight light-emitting diode (LED) retrofits. Repayments are made from the General Fund functions that benefit from the facility improvements.

Commercial Paper Notes provide an as needed interim borrowing tool to meet the cash flow needs of capital improvement projects. Commercial Paper notes are issued on a short-term basis as capital project spending occurs. Water and General Fund Commercial Paper Note Program notes mature up to 270 days from issuance, and the notes hold short term rates of interest. Commercial Paper obligations are refinanced with long term bonds.

- Water Commercial Paper Notes Program– In 2017, the City established a Water Revenue Commercial Paper Notes Program utilized to finance Water Utility capital projects. The program costs and issuance expenses are paid by the Water Utility Fund.
- General Fund Commercial Paper Note Program– In 2018, the City established a General Fund Lease Revenue Commercial Paper Note Program. This program finances General Fund capital projects. Program costs and interest expenses are paid by the General Fund.
- San Diego Association of Governments (SANDAG) Commercial Paper Note Program – The City is participating with the SANDAG Commercial Paper Program to advance funds for the West Mission Bay Drive Bridge project (S00871) for up to \$40.0 million on a revolving basis to advance grant eligible expenditures until costs are reimbursed. The program costs and issuance expenses are paid from the City's TransNet Congestion Relief Funds. The principal amount will be repaid as the grant reimburses eligible projects costs.

Capital Leases are utilized by the City to finance real estate assets and various equipment and projects via lease-to-own or lease purchase agreements.

- The City has acquired real estate assets through lease-to-own agreements. These long-term agreements have been executed with twenty (20) to thirty (30) year repayment terms.
- The City's Equipment and Vehicle Financing Program (EVFP) provides a mechanism for the lease purchase of essential equipment/vehicles in addition to pay-as-you-go funding. The repayment terms of the lease purchases or capital leases are typically five to ten-years and based on the useful life expectancy of the equipment/vehicles. These purchases include a variety of essential assets and span various lease terms. Examples include refuse packers, service trucks, Information Technology (IT) Projects and Equipment, and fire and police helicopters. In addition, from time to time, the City enters into capital leases via equipment vendors to finance eligible projects, and lease-to-own agreements to acquire buildings for City operations.

Debt Obligations

Table 2: Summary of Debt Obligations summarizes the City's projected outstanding debt obligations described above as of June 30, 2021, and the projected bond debt/lease payment for each outstanding issuance for Fiscal Year 2022.

Table 2: Summary of Debt Obligations

		Principal Outstanding 6/30/2021	Projected FY 2022 Debt/Lease Payment	Final Maturity	Primary Funding Source
General Fund Bonds, Capital Leases, and Commercial Paper Note Obligations					
Lease Revenue Bonds					
2012A	Convention Center Expansion Refunding Bonds	\$ 9,045,000	\$ 9,497,250	FY 2022	Transient Occupancy Tax
2012A	General Fund CIP Bonds	\$ 5,275,000	\$ 1,913,125	FY 2024	General Fund
2012B	Fire & Life Safety Refunding Bonds	\$ 12,300,000	\$ 1,393,219	FY 2032	Safety Sales Tax
2013A	General Fund CIP Bonds 2003 Old Town Light Rail Extension Refunding	\$ 29,360,000 \$ 2,020,000	\$ 2,155,956 1,061,375	FY 2043 FY 2023	General Fund Transient Occupancy Tax
2013B	2003 Balboa Park/Mission Bay Park Refunding	\$ 2,050,000	\$ 736,250	FY 2024	Transient Occupancy Tax
2015A & B	General Fund CIP Bonds	\$ 96,430,000	\$ 6,898,250	FY 2045	General Fund
2016	Ballpark Refunding Bonds	\$ 78,615,000	\$ 9,288,375	FY 2032	Transient Occupancy Tax
2018A	Series 2010A Refunding Bonds General Fund CIP Bonds 1996A Stadium Bonds 1996B Balboa Park/Mission Bay Park Refunding CIPs	\$ 85,340,000 \$ 21,865,000 \$ 670,000	\$ 6,695,277 \$ 4,046,336 \$ 680,030	FY 2039 FY 2027 FY 2022	General Fund Stadium Fund Transient Occupancy Tax
2020A	General Fund CIP Refunding Bonds	\$ 59,755,000	\$ 2,252,506	FY 2042	General Fund
2020A	Convention Center Expansion Refunding Bonds	\$ 69,030,000	\$ 2,594,743	FY 2028	Transient Occupancy Tax
2021A	General Fund CIP Bonds	\$ 117,145,000	\$ 5,453,047	FY 2052	General Fund
Total Lease Revenue Bonds		\$ 588,900,000	\$ 54,665,739		
General Fund Supported Capital Leases²²					
	Equipment and Vehicle Financing Program	\$ 86,950,678	\$ 22,555,045	FY 2031	Fleet Replacement Fund and General Fund

³ Does not include non-General Fund Capital Leases. In addition to the General Fund backed Capital Leases, the City has various capital leases backed by Enterprise Funds. As of June 30, 2021, the City had \$18,516 and \$7,935 in outstanding principal for the Advanced Metering Infrastructure project capital leases payable from the Water and Wastewater system revenues, respectively.

Debt Obligations

		Principal Outstanding 6/30/2021	Projected FY 2022 Debt/Lease Payment	Final Maturity	Primary Funding Source
	101 Ash Street Capital Lease ²³	\$ 68,834,999	\$ 6,416,718	FY 2037	General Fund
	Civic Center Plaza Capital Lease	\$ 39,620,164	\$ 3,765,235	FY 2035	General Fund
	Qualified Energy Conservation Bonds Equipment Lease ⁵	\$ 4,903,162	\$ 1,236,936	FY 2026	Street Light Energy and Maintenance Cost Savings
	Other Capital Leases ⁶	\$ 15,883,961	\$ 1,858,665	FY 2033	General Fund
Total General Fund Supported Capital Leases		\$ 216,192,964	\$ 35,832,599		
General Fund Commercial Paper Notes⁷					
	General Fund Commercial Paper Notes Program	\$ 0	\$ 340,000		General Fund
Total General Fund Commercial Paper Notes		\$ 0	\$ 340,000		
California Energy Resources Conservation and Development Commission (CEC) Loans					
	CEC Loans	\$ 1,942,689	\$ 508,078	FY 2029	General Fund
Total CEC Loans		\$ 1,942,689	\$ 508,078		
Public Utilities - Sewer and Water Revenue Bonds, Commercial Paper Notes, and Loan Obligations					
Sewer Revenue Bonds and Federal and State Loans					
2015	Sewer Revenue Refunding Bonds	\$ 308,435,000	\$ 80,373,900	FY 2027	Net Wastewater System Revenues
2016A	Sewer Revenue Refunding Bonds	\$ 271,615,000	\$ 15,050,900	FY 2039	Net Wastewater System Revenues
	Sewer State Revolving Fund Loans	\$ 132,393,028	\$ 10,230,014	FY 2052	Net Wastewater System Revenues
Total Sewer Revenue Bond and Loans		\$ 713,051,201	\$ 105,654,814		
Water Revenue Bonds and Federal and State Loans					
2016A	Subordinated Water Revenue Bonds	\$ 37,575,000	\$ 2,611,000	FY 2046	Net Water System Revenues
2016B	Subordinated Water Revenue Refunding Bonds	\$ 398,015,000	\$ 46,308,625	FY 2040	Net Water System Revenues

⁴ Since the City is currently unable to occupy 101 Ash, lease payments have been abated since September 1, 2020. Lease payments are appropriated in the General Fund.

⁵ Full lease payment. Does not include estimated \$173,804 in federal subsidy to offset the lease payment.

⁶ Other Capital Leases include General Electric Street Lights and IT Hardware.

⁷ The FY 2022 interest costs are an estimate based on the projected note issuance activity through 2022. Figures do not reflect fees of \$400,000, which are required for Commercial Paper program operation.

Debt Obligations

		Principal Outstanding 6/30/2021	Projected FY 2022 Debt/Lease Payment	Final Maturity	Primary Funding Source
2018A	Subordinated Water Revenue Bonds	\$ 235,355,000	\$ 16,021,925	FY 2048	Net Water System Revenues
2020A	Senior Water Revenue Bonds	\$ 215,520,000	\$ 12,417,425	FY 2050	Net Water System Revenues
2020B	Senior Water Revenue Refunding Bonds	\$ 105,685,000	\$ 9,935,295	FY 2033	Net Water System Revenues
	Water State Revolving Fund Loans	\$ 77,196,707	\$ 6,206,939	FY 2050	Net Water System Revenues
	WIFIA Loan – Pure Water Program (\$614 million)	\$ 9,558,993	\$ 993,000	FY 2059	Net Water System Revenues
Total Water Revenue Bonds and Federal and State Loans		\$ 1,078,905,700	\$ 94,494,209		
Water Revenue Commercial Paper Notes					
	Subordinated Commercial Paper Notes Program ⁸	\$ 98,724,000	\$ 3,200,000		Net Water System Revenues
Total Water Revenue Commercial Paper Note		\$ 98,724,000	\$ 3,200,000		
SANDAG Commercial Paper Notes					
	SANDAG Commercial Paper Notes Program (\$40 million)	\$ 26,167,000	\$ 150,000		TransNet Revenue
Total SANDAG Commercial Paper Notes		\$ 26,167,000	\$ 150,000		

⁸ The FY 2022 interest costs are an estimate based on the projected note issuance activity through 2022. Figures do not reflect projected fees of \$1.8 million, which are required for Commercial Paper program operation.

Debt Obligations



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Adopted Budget Fiscal Year 2022

Volume 1

Financial Summary and Schedules

MAYOR TODD GLORIA



The City of
SAN DIEGO

Financial Summary and Schedules



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Financial Summary and Schedules

Financial Summary and Schedules

The following schedules summarize key information in the City's budget, specifically revenues, expenditures, and positions for all departments and funds, and reflects the funding sources and spending areas of the Capital Improvements Program. In addition, these schedules provide the City's Total Combined Budget, summarizing all of this information.

Schedule I

Part I: Summary of General Fund Revenues by Department

Part II: Summary of General Fund Expenditures by Department

This schedule summarizes General Fund revenues and expenditures by department with total General Fund revenues matching General Fund expenditures.



Schedule II

Part I: Summary of Revenues by Fund Part II: Summary of Expenditures by Fund

This schedule summarizes the City's revenues and expenditures by fund type as follows:

- General Fund
- Special Revenue Funds
- Debt Service and Tax Funds
- Enterprise Funds
- Internal Service
- Other Funds

Schedule III

Summary of General Fund FTE Positions by Department

- This schedule summarizes General Fund FTE positions by department

Financial Summary and Schedules

Schedule IV

Summary of FTE Positions by Fund

This schedule summarizes the City's FTE positions by fund type as follows:

- General Fund
- Special Revenue Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule V

Summary of Revenues by Category by Fund

This schedule summarizes the City's revenues by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VI

Summary of Expenditures by Category by Fund

This schedule summarizes the City's expenditures by category within the following fund types:

- General Fund
- Special Revenue Funds
- Debt Service Funds
- Enterprise Funds
- Internal Service Funds
- Other Funds

Schedule VII

Summary of Revenues, Expenditures, and Fund Balance

This schedule summarizes revenues, expenditures, and fund balances for the City's General Fund and Non-General Funds.

Financial Summary and Schedules

Schedule VIII

Summary of Maintenance Assessment Districts Expenditures

This schedule summarizes the following information for Maintenance Assessment Districts:

- FTE Positions
- Personnel Expenditures
- Non-Personnel Expenditures

Note that totals reflected in the Fiscal Year 2021 Financial Summary and Schedules may not add exactly due to rounding.



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Financial Summary and Schedules

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Financial Summary and Schedules

Schedule I - Summary of General Fund Revenues by Department

Department	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
City Attorney	\$ 4,922,685	\$ 3,910,296	\$ 3,910,296
City Auditor	743	-	-
City Clerk	220,192	155,582	135,582
City Council	9,178	-	-
City Treasurer	38,232,879	39,869,208	41,861,360
Communications	418,977	372,107	372,107
Debt Management	753,150	778,500	778,500
Department of Finance	1,954,355	2,092,153	2,230,481
Development Services	2,683,285	4,560,557	3,556,890
Economic Development	7,855,933	19,631,139	6,169,520
Environmental Services	2,184,692	2,555,077	1,360,151
Ethics Commission	23,160	-	-
Facilities Services	5,778,443	5,159,922	4,923,756
Fire-Rescue	58,927,588	87,676,514	52,382,968
General Services	-	97,526	-
Government Affairs	14,071	319,094	319,094
Homelessness Strategies	-	40,344,848	500,000
Human Resources	399,912	539,280	675,280
Internal Operations	15,632	-	-
Library	3,857,536	2,899,019	1,559,780
Major Revenues	1,157,593,470	1,163,905,854	1,427,170,473
Mobility	-	1,632,790	2,677,140
Neighborhood Services	3,264,002	87,272	-
Office of Boards & Commissions	153	-	-
Office of Emergency Services	1,186,686	1,302,850	1,596,325
Office of the Assistant COO	160	-	-
Office of the Chief Operating Officer	2,337	-	579,976
Office of the Mayor	23,962	180,000	-
Parks & Recreation	30,408,750	27,728,827	28,423,053
Performance & Analytics	3,166	-	-
Personnel	9,366	6,200	6,200
Planning	1,412,248	2,474,580	3,081,120
Police	98,942,539	88,379,199	41,437,423
Public Utilities	1,232,479	1,345,146	1,345,146
Public Works & Utilities	292,221	410,628	-
Purchasing & Contracting	752,042	299,647	175,254
Real Estate Assets	47,708,878	49,771,568	48,559,070
Smart & Sustainable Communities	302,662	1,870,107	-

Financial Summary and Schedules

Department	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Stormwater	-	13,583,079	8,854,600
Sustainability	174,590	150,000	-
Transportation	66,938,988	56,848,232	58,906,886
Total General Fund Revenues	\$ 1,538,501,109	\$ 1,620,936,801	\$ 1,743,548,431

Financial Summary and Schedules

Schedule I - Summary of General Fund Expenditures by Department

Department	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
City Attorney	\$ 61,843,701	\$ 62,403,590	\$ 68,799,335
City Auditor	3,519,012	3,973,489	4,350,115
City Clerk	5,934,881	6,392,867	6,754,384
City Council	14,267,371	14,659,732	16,585,177
City Treasurer	16,116,347	17,279,042	18,978,821
Citywide Program Expenditures	132,253,600	99,872,110	150,308,562
Communications	4,629,744	4,706,918	5,442,687
Compliance	-	-	2,345,084
Debt Management	2,438,886	2,115,919	2,414,975
Department of Finance	17,985,463	18,690,295	20,307,420
Department of Information Technology	247,073	751,030	994,975
Development Services	7,812,630	7,954,432	9,092,254
Economic Development	13,508,830	21,386,344	22,530,434
Environmental Services	48,152,179	50,232,232	58,761,446
Ethics Commission	1,167,798	1,366,334	1,292,674
Facilities Services	23,617,542	22,225,513	23,649,598
Fire-Rescue	291,836,070	287,448,191	308,695,006
General Services	-	483,686	-
Government Affairs	1,120,083	1,258,554	1,352,474
Homelessness Strategies	-	49,135,899	18,071,824
Human Resources	5,409,773	5,671,707	7,000,648
Internal Operations	446,192	-	-
Library	56,579,964	59,665,414	60,741,326
Mobility	-	2,950,936	3,255,096
Neighborhood Services	5,540,779	590,141	-
Office of Boards & Commissions	730,867	908,143	786,462
Office of Emergency Services	2,556,279	2,655,950	3,409,414
Office of Race & Equity	-	3,824,752	788,532
Office of the Assistant COO	1,054,955	629,809	-
Office of the Chief Financial Officer	608,939	609,441	-
Office of the Chief Operating Officer	1,296,488	1,187,016	4,154,067
Office of the Commission on Police Practices	-	-	1,327,134
Office of the IBA	2,145,526	2,221,881	2,569,144
Office of the Mayor	3,794,813	3,499,146	3,383,222
Parks & Recreation	118,303,573	121,960,039	133,859,293
Performance & Analytics	3,540,590	4,266,392	4,834,257
Personnel	9,592,857	9,612,677	10,612,912
Planning	9,511,133	7,845,478	9,120,153
Police	558,101,103	568,243,558	593,292,386
Public Utilities	2,731,309	2,727,387	2,396,709
Public Works & Utilities	394,032	442,523	-

Financial Summary and Schedules

Department	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Purchasing & Contracting	19,052,955	18,340,297	19,264,024
Real Estate Assets	5,181,386	4,398,424	5,937,492
Smart & Sustainable Communities	971,884	2,725,322	-
Stormwater	-	47,521,439	51,557,489
Sustainability	649,320	832,903	2,060,106
Transportation	120,338,010	75,269,849	82,471,320
Total General Fund Expenditures	\$ 1,574,983,937	\$ 1,620,936,801	\$ 1,743,548,431

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
General Fund			
General Fund	\$ 1,538,501,109	\$ 1,620,936,801	\$ 1,743,548,431
Total General Fund	\$ 1,538,501,109	\$ 1,620,936,801	\$ 1,743,548,431
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,495,395	\$ 1,200,000	\$ 1,400,000
Climate Equity Fund	-	-	6,965,178
Community Equity Fund (CEF)	-	3,000,000	-
Concourse and Parking Garages Operating Fund	3,087,829	3,754,059	2,981,406
Convention Center Expansion Administration Fund	12,529,998	13,659,915	23,523,874
COVID-19 Rent Relief	-	15,100,000	-
Engineering & Capital Projects Fund	113,781,636	115,732,090	129,691,734
Environmental Growth 1/3 Fund	5,397,714	4,597,887	5,525,864
Environmental Growth 2/3 Fund	10,801,331	9,202,775	11,058,728
Facilities Financing Fund	2,795,860	3,135,998	3,338,497
Fire and Lifeguard Facilities Fund	1,387,095	1,383,570	1,393,219
Fire/Emergency Medical Services Transport Program Fund	12,709,057	12,654,751	11,160,856
Gas Tax Fund	33,637,661	34,100,416	35,701,827
General Plan Maintenance Fund	4,066,966	3,300,000	3,400,000
GIS Fund	3,767,481	4,391,238	4,894,107
Information Technology Fund	60,796,172	80,287,896	84,301,733
Infrastructure Fund	24,073,271	5,663,897	10,000,000
Junior Lifeguard Program Fund	689,119	615,150	615,150
Local Enforcement Agency Fund	703,815	786,417	786,417
Long Range Property Management Fund	1,272,394	1,034,365	818,639
Los Peñasquitos Canyon Preserve Fund	200,577	186,000	261,360
Low & Moderate Income Housing Asset Fund	4,885,958	2,977,097	22,016,608
Maintenance Assessment District (MAD) Funds	26,486,634	27,062,324	27,650,214
Major Events Revolving Fund	258,714	-	-
Mission Bay/Balboa Park Improvement Fund	1,863,157	1,765,505	1,848,686
New Convention Facility Fund	2,126,840	-	-
OneSD Support Fund	25,257,095	27,747,955	25,413,789
Parking Meter Operations Fund	8,627,963	11,297,852	11,297,852
PETCO Park Fund	15,864,223	14,853,160	17,223,542
Prop 42 Replacement - Transportation Relief Fund	81,611	-	-
Public Art Fund	1,658,877	-	-

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Public Safety Services & Debt Service Fund	9,777,311	8,200,931	10,213,816
Road Maintenance and Rehabilitation Fund	25,159,050	26,830,119	27,764,640
Seized Assets - California Fund	207,294	11,881	11,881
Seized Assets - Federal DOJ Fund	641,210	1,069,307	1,069,307
Seized Assets - Federal Treasury Fund	461,568	118,812	118,812
Stadium Operations Fund	7,278,219	117,961	-
State COPS	3,533,344	2,140,000	3,000,000
Storm Drain Fund	5,419,674	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	1,934,989	1,934,326	1,934,326
Transient Occupancy Tax Fund	89,943,783	81,232,714	87,712,705
Trolley Extension Reserve Fund	1,066,395	1,064,500	1,061,375
Underground Surcharge Fund	63,816,562	55,612,716	68,792,378
Wireless Communications Technology Fund	10,715,955	9,664,915	9,182,740
Zoological Exhibits Maintenance Fund	14,594,501	15,647,842	16,942,907
Total Special Revenue Funds	\$ 614,854,297	\$ 608,836,341	\$ 676,774,167

Capital Project Funds

Capital Outlay Fund	\$ 2,780,092	\$ 53,255,600	\$ -
Mission Bay Park Improvement Fund	3,333,430	6,647,568	7,905,994
San Diego Regional Parks Improvement Fund	3,831,994	3,579,460	4,257,074
TransNet Extension Administration & Debt Fund	284,357	323,840	365,380
TransNet Extension Congestion Relief Fund	26,859,083	22,442,112	25,320,834
TransNet Extension Maintenance Fund	10,495,380	9,618,048	10,851,786
Total Capital Project Funds	\$ 47,584,337	\$ 95,866,628	\$ 48,701,068

Enterprise Funds

Airports Fund	\$ 6,292,593	\$ 4,881,882	\$ 6,848,553
Development Services Fund	78,372,355	85,433,510	90,559,027
Golf Course Fund	23,122,888	20,870,347	20,870,347
Metropolitan Sewer Utility Fund	131,826,002	107,986,722	294,222,330
Municipal Sewer Revenue Fund	287,712,996	284,771,675	297,896,450
Recycling Fund	28,917,150	25,391,760	25,450,760
Refuse Disposal Fund	37,976,775	36,839,373	36,804,373
Sewer Utility - AB 1600 Fund	15,565,524	17,540,000	17,540,000
Water Utility - AB 1600 Fund	12,197,134	14,450,000	14,450,000
Water Utility Operating Fund	739,350,274	819,573,316	1,006,849,317
Total Enterprise Funds	\$ 1,361,333,691	\$ 1,417,738,585	\$ 1,811,491,157

Financial Summary and Schedules

Schedule II - Summary of Revenues by Fund

Fund Type/Title		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Internal Service Funds						
Central Stores Fund	\$	7,672,726	\$	4,824,266	\$	7,478,415
Energy Conservation Program Fund		4,296,572		4,550,084		4,507,573
Fleet Operations Operating Fund		55,851,860		55,331,739		54,331,739
Fleet Replacement		51,186,806		73,969,475		73,969,475
Publishing Services Fund		1,637,299		1,640,551		1,640,551
Risk Management Administration Fund		12,713,539		11,000,000		12,084,323
Total Internal Service Funds	\$	133,358,801	\$	151,316,115	\$	154,012,076
Total Combined Budget Revenues	\$	3,695,632,235	\$	3,894,694,470	\$	4,434,526,899

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
General Fund			
General Fund	\$ 1,574,983,937	\$ 1,620,936,801	\$ 1,743,548,431
Total General Fund	\$ 1,574,983,937	\$ 1,620,936,801	\$ 1,743,548,431
Special Revenue Funds			
Automated Refuse Container Fund	\$ 1,230,340	\$ 1,537,573	\$ 1,747,904
Community Equity Fund (CEF)	-	3,000,000	3,000,000
Concourse and Parking Garages Operating Fund	2,750,158	3,261,775	2,986,908
Convention Center Expansion Administration Fund	13,636,585	13,795,491	23,523,874
COVID-19 Rent Relief	-	15,100,000	-
Engineering & Capital Projects Fund	107,462,518	116,315,707	129,691,734
Environmental Growth 1/3 Fund	4,812,180	4,597,887	5,525,864
Environmental Growth 2/3 Fund	9,274,531	9,202,775	11,673,046
Facilities Financing Fund	2,689,787	3,134,050	3,387,023
Fire and Lifeguard Facilities Fund	1,390,599	1,395,631	1,398,431
Fire/Emergency Medical Services Transport Program Fund	11,572,769	12,437,595	12,571,378
Gas Tax Fund	35,317,294	34,100,416	35,701,827
General Plan Maintenance Fund	2,566,183	3,779,000	4,166,000
GIS Fund	3,460,930	4,389,649	5,375,105
Information Technology Fund	61,457,833	80,171,884	85,284,249
Infrastructure Fund	3,753,661	-	-
Junior Lifeguard Program Fund	520,444	625,054	641,657
Local Enforcement Agency Fund	944,303	899,166	1,000,250
Long Range Property Management Fund	474,825	410,307	1,222,873
Los Peñasquitos Canyon Preserve Fund	239,207	251,161	277,975
Low & Moderate Income Housing Asset Fund	15,686,884	42,101,314	57,566,080
Maintenance Assessment District (MAD) Funds	25,591,342	42,502,040	34,695,089
Major Events Revolving Fund	441,498	-	-
Mission Bay/Balboa Park Improvement Fund	1,850,789	1,887,430	1,871,280
New Convention Facility Fund	2,133,025	-	-
OneSD Support Fund	26,062,740	27,787,305	28,127,196
Parking Meter Operations Fund	8,471,131	10,757,254	10,807,988
PETCO Park Fund	16,233,867	15,476,653	17,221,884
Prop 42 Replacement - Transportation Relief Fund	97,047	-	-
Public Art Fund	209,169	-	-
Public Safety Services & Debt Service Fund	9,968,759	8,200,931	10,822,456
Road Maintenance and Rehabilitation Fund	9,258,713	8,522,549	27,764,640

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Seized Assets - California Fund	7,218	11,919	11,919
Seized Assets - Federal DOJ Fund	393,895	162,027	1,320,316
Seized Assets - Federal Treasury Fund	7,526,104	7,958,979	719,187
Stadium Operations Fund	12,651,056	1,932,410	1,137,218
State COPS	2,815,650	4,331,356	5,825,070
Storm Drain Fund	5,377,905	5,700,000	5,700,000
Successor Agency Admin & Project - CivicSD Fund	1,934,989	1,934,326	1,934,326
Transient Occupancy Tax Fund	90,834,357	81,166,162	87,708,110
Trolley Extension Reserve Fund	1,066,149	1,067,500	1,064,375
Underground Surcharge Fund	95,780,739	107,740,360	93,117,658
Wireless Communications Technology Fund	9,920,582	9,943,002	10,334,834
Zoological Exhibits Maintenance Fund	14,531,693	15,647,842	16,942,907
Total Special Revenue Funds	\$ 622,399,453	\$ 703,236,480	\$ 743,868,631
Capital Project Funds			
Capital Outlay Fund	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336
TransNet Extension Administration & Debt Fund	284,357	323,840	365,380
TransNet Extension Congestion Relief Fund	3,457,829	3,851,330	4,951,330
TransNet Extension Maintenance Fund	10,474,596	9,618,048	10,851,786
Total Capital Project Funds	\$ 18,772,046	\$ 32,381,167	\$ 20,214,832
Enterprise Funds			
Airports Fund	\$ 5,339,685	\$ 5,492,647	\$ 8,891,137
Development Services Fund	74,511,060	85,127,000	93,395,333
Golf Course Fund	19,191,858	20,322,090	20,830,312
Metropolitan Sewer Utility Fund	228,604,254	236,572,397	243,446,247
Municipal Sewer Revenue Fund	116,590,191	134,629,262	144,213,990
Recycling Fund	27,839,945	30,930,806	31,666,680
Refuse Disposal Fund	34,842,791	40,278,345	42,536,861
Water Utility Operating Fund	517,590,641	578,008,736	608,741,099
Total Enterprise Funds	\$ 1,024,510,425	\$ 1,131,361,283	\$ 1,193,721,659
Internal Service Funds			
Central Stores Fund	\$ 7,857,935	\$ 4,747,802	\$ 7,375,189
Energy Conservation Program Fund	4,442,791	4,986,028	5,202,097
Fleet Operations Operating Fund	53,364,861	55,502,162	56,306,055
Fleet Replacement	51,085,203	87,621,281	73,721,915
Publishing Services Fund	1,924,634	1,349,236	1,765,259
Risk Management Administration Fund	11,854,540	12,239,724	12,724,137

Financial Summary and Schedules

Schedule II - Summary of Operating Expenditures by Fund

Fund Type/Title		FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Total Internal Service Funds	\$	130,529,965	\$ 166,446,233	\$ 157,094,652
Total Combined Budget Expenditures	\$	3,371,195,826	\$ 3,654,361,964	\$ 3,858,448,205

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Capital Project Funds			
101 ASH FACILITY IMPROVEMENTS	\$ 34,022	\$ -	\$ -
BALLPARK LAND/INFRA-PORT	13,552	-	-
BARRIO LOGAN	805,649	-	-
BLACK MOUNTAIN RANCH FBA	4,558,206	-	-
CAPITAL OUTLAY-MISC REVENUE	9,956,031	-	-
CAPITAL OUTLAY-SALES TAX	512,187	-	-
CARMEL VALLEY CONSOLIDATED FBA	3,644,792	-	-
CARMEL VALLEY DEVELOPMENT IMPACT FEE	654,080	-	-
CC CONTRIB TO CITY OF SD - TAX INCREMENT	645,020	-	-
CCE-2004A (TE) BONDS (OPER)	22,401	-	-
CH-TAB 2010A (TE) PROCEEDS	51,977	-	-
CH-TAB 2010B (T) PROCEEDS	157,014	-	-
CIP CONTRIBUTIONS FROM THE GENERAL FUND	14,192,628	547,000	7,716,600
CI-TE TI BONDS 2007B	17,859	-	-
CLAIREMONT MESA - URBAN COMM	159,517	-	-
COLLEGE AREA	1,269,453	-	250,000
CR-TAB 2010A (TE) PROCEEDS	1,557,573	-	-
DEL MAR HILLS/CARMEL VLY-MAJ D	38,000	-	-
DEL MAR MESA FBA	3,370,093	-	-
DOWNTOWN DIF (FORMERLY CENTRE CITY DIF)	3,104,450	-	4,531,565
ENCANTO NEIGHBORHOODS DIF	322,213	-	104,213
EXCESS REDEVELOPMENT BOND PROCEEDS EXP	197,882	-	-
GEGF CALIFORNIA MASTER LEASE AGREEMENT	613,282	-	-
GEN SERV - MAINT/IMPR	106,201	-	-
GENERAL FUND COMMERCIAL PAPER NOTES	34,396,328	-	-
GOLDEN HILL URBAN COMM	196,113	-	73,301
KEARNY MESA IMPRVMENTS 20%	290	-	-
KEARNY MESA-URBAN COMM	136,649	-	-
LA JOLLA URBAN COMM	42,080	-	-
LINDA VISTA URBAN COMM	45,214	-	-
MID CITY URBAN COMM	793,177	-	2,557,515
MID-CITY - PARK DEV FUND	33,926	-	-
MIDWAY/PACIFIC HWY URBAN COMM	583,594	-	1,161,271

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
MIRA MESA - FBA	964,619	800,000	-
MISSION BAY PARK IMPROVEMENTS	7,346,290	7,900,000	-
MISSION BEACH - URBAN COMM	14,283	-	-
MISSION TRAILS REGIONAL PARK	205,235	-	-
MISSION VALLEY-URBAN COMM.	105,604	-	-
NAVAJO URBAN COMM	1,467,987	-	-
NORTH PARK URBAN COMM	1,277,755	-	150,985
NORTH UNIVERSITY CITY-FBA	6,276,670	-	-
NP 2003A (T)BONDS RF OPER	5,594	-	-
NP LOC - BANK OF AMERICA (T)	49,731	-	-
NP LOC - BANK OF AMERICA (TE)	125,558	-	-
NP-TAB 2009A (TE) PROCEEDS	307,526	-	-
OCEAN BEACH URBAN COMM	58,119	-	-
OLIVE GROVE - MAJOR DISTRICT	73,381	-	-
Otay Mesa EIFD Capital Project Fund	-	-	727,500
OTAY MESA FACILITIES BENEFIT ASSESSMENT	3,369,749	-	9,580,000
OTAY MESA/NESTOR URB COMM	631,273	-	-
OTAY MESA-EAST (FROM 39062)	569,757	-	-
OTAY MESA-EASTERN DIF	191,711	-	-
OTAY MESA-WEST (FROM 39067)	117,642	-	-
OTAY MESA-WESTERN DIF	52,566	-	-
PACIFIC BEACH URBAN COMM	819,900	-	55,070
PACIFIC HIGHLANDS RANCH FBA	4,120,120	-	-
PARK NORTH-EAST - PARK DEV FD	38,117	-	24,500
PEÑASQUITOS EAST TRUST	260,064	-	-
PEÑASQUITOS EAST-PK DEV FUND	2,774	-	-
PENINSULA URBAN COMM	77,614	-	100,000
PRIVATE & OTHERS CONTRIB-CIP	154,044	-	-
PV EST-OTHER P & R FACILITIES	125,660	-	-
RANCHO BERNARDO-FAC DEV FUND	368,046	-	-
RANCHO PEÑASQUITOS FBA	689,058	-	-
S.E. SAN DIEGO URBAN COMM	482,806	-	73,000
SAN DIEGO REGIONAL PARKS IMPROVEMENTS	7,488,806	3,200,000	-
SAN YSIDRO URBAN COMM	120,324	-	-
SC/TE TI BONDS 2007B	(32,555)	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
SCRIPPS MIRAMAR RANCH FBA	389,520	-	-
SCRIPPS/MIRAMAR MISC	1,773	-	-
SCRIPPS/MIRAMAR-MAJOR DISTRICT	17,357	-	-
SD UNIFIED SCHOOL DIST-CAP OUT	144,107	-	-
SDTFC SERIES 2018C TAX EXEMPT	4,453,575	-	-
SEA WORLD TRAFFIC MITIGATION	1,587,443	-	-
SERRA MESA - URBAN COMMUNITY	120,201	-	-
SKYLINE/PARADISE URB COMM	224,762	-	-
SR 209 & 274 COOP WITH STATE	947,994	300,000	197,919
SUB AREA-2	258,121	-	-
SY-TAB 2010A (TE) PROCEEDS	16,607	-	-
SY-TAB 2010B (T) PROCEEDS	7,112	-	-
TIERRASANTA - DIF	165,920	-	-
TORREY HIGHLANDS	11,014,001	-	-
TORREY HILLS DEV AGMT FUND	728	-	-
TORREY PINES - URBAN COMMUNITY	20,451	-	150,000
TRANSNET EXTENSION 70% CAP	18,376,608	18,590,782	20,369,504
TRANSNET EXTENSION RTCI FEE	4,238,167	-	1,075,287
UCSD FIRE STATION	117,930	-	-
UNIVERSITY CITY SO.-URBAN COMM	67,795	-	-
UPTOWN URBAN COMM	1,465,720	-	1,000,000
VILLAGE & COUNTRY SETTLEMENT	55,727	-	-
WUEST-FIRE STATION	30,902	-	-
Total Capital Project Funds	\$ 163,879,804	\$ 31,337,782	\$ 49,898,230

Enterprise Funds

BALBOA PARK GOLF COURSE-CIP	\$ 85,956	\$ -	\$ -
BROWN FIELD SPECIAL AVIATION	237,786	-	-
DEVELOPMENT SERVICES-CIP	1,587,908	1,073,165	-
METRO SEWER UTILITY - CIP FUNDING SOURCE	47,915,098	30,832,160	206,773,077
MISSION BAY GOLF COURSE-CIP	265,736	3,000,000	-
MONTGOMERY FIELD SPEC AVIATION	553,654	-	-
MUNI SEWER UTILITY - CIP FUNDING SOURCE	88,137,368	110,135,030	114,924,281
PFFA-WATER REV BONDS SERIES 2016A	(196,438)	-	-
RECYCLING FUND-CIP	177,163	-	814,400

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
REFUSE DISPOSAL - CIP	6,903,183	-	-
TORREY PINES GOLF COURSE-CIP	5,572,303	-	3,510,000
WATER UTILITY - CIP FUNDING SOURCE	201,465,713	153,384,940	387,368,939
Total Enterprise Funds	\$ 352,705,429	\$ 298,425,295	\$ 713,390,697

Grant Enterprise Funds

GRANT FUND-ENTRPRSE-STATE	\$ 2,555,159	\$ -	-
Total Grant Enterprise Funds	\$ 2,555,159	\$ -	-

Grant Government Funds

GRANT FUND - FEDERAL	\$ 33,215,865	\$ -	-
GRANT FUND - OTHER	1,325,032	-	-
GRANT FUND - STATE	1,075,205	-	-
Total Grant Government Funds	\$ 35,616,102	\$ -	-

General Fund

ANTENNA LEASE REVENUE	\$ 283,382	\$ -	484,735
Climate Equity Fund	-	-	6,965,178
EGF - CIP ONLY (1/3)	2,182,125	-	-
EGF O/S ACQ & DEBT SERV (2/3)	318,895	-	-
FIRE AND LIFEGUARD FACILITIES	24,930	-	-
GAS TAX ST IMPR-ANN APPR ONLY	730,608	-	-
INFRASTRUCTURE FUND (PROPOSITION H)	6,704,262	5,663,897	10,000,000
IT CIP CONTRIBUTIONS	92,611	-	-
LIBRARY SYSTEM IMPROVEMENT FD	497,789	-	-
ROAD MAINTENANCE & REHABILITATION	86,575	18,307,570	-
Total General Fund	\$ 10,921,178	\$ 23,971,467	\$ 17,449,913

Internal Service Funds

ENERGY CONSERVATION PGM - CIP	\$ (7,178)	\$ -	-
FLEET SERVICES CIP FUND	515,832	-	391,801
Total Internal Service Funds	\$ 508,654	\$ -	\$ 391,801

Special Revenue Funds

DEVELOPER CONTRIBUTIONS CIP	\$ 2,471,002	\$ -	-
FACILITY FRANCHSE,P&R LIBR DISTRICTS 4&8	312,855	-	-

Financial Summary and Schedules

Schedule II - Summary of Capital Expenditures by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
FIRST SD RIVER IMP PROJECT MAD	108,459	-	-
JUNIOR LIFEGUARD PROGRAM	-	250,000	-
OCEAN BEACH PIER (CONCESS.)	59,808	-	-
PARKING METER DIST DWNTWN	-	1,500,000	-
Parking Meter District - Administration	-	-	1,225,000
PROP 42 REPLACEMENT-TRANSPORTN RELIEF	1,982,538	-	50,000
RANCHO BERNARDO MAD	5,683	-	-
SCRIPPS/MIRAMAR RANCH MAD	6,525	-	-
SUNSET CLIFFS NATURAL PARK	92,848	-	100,000
T.O.T.UNAP.RES-BALBOA PK CIP	17,574	-	-
TALMAGE MAD	57,929	-	20,000
TORREY HIGHLANDS MAD	7,859	-	-
TRENCH CUT FEES/EXCAVATION FEE	6,849,242	2,000,000	2,000,000
UNDERGROUND SURCHARGE - CIP	5,840,996	10,000,000	5,000,000
Total Special Revenue Funds	\$ 17,813,318	\$ 13,750,000	\$ 8,395,000
Total Capital Budget Expenditures	\$ 583,999,644	\$ 367,484,544	\$ 789,525,641
Total Combined Operating and Capital Budget Expenditures	\$ 3,955,195,469	\$ 4,021,846,508	\$ 4,647,973,846

Financial Summary and Schedules

Schedule III - Summary of General Fund FTE Positions by Department

Department	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
City Attorney	385.98	386.73	389.73
City Auditor	22.00	22.00	22.00
City Clerk	47.32	47.32	47.32
City Council	109.37	109.37	109.00
City Treasurer	128.00	118.00	114.00
Communications	33.00	32.00	36.00
Compliance	-	-	16.00
Debt Management	20.00	17.00	17.00
Department of Finance	113.27	106.00	110.00
Development Services	72.00	69.00	73.00
Economic Development	61.00	53.00	56.00
Environmental Services	172.68	172.90	190.73
Ethics Commission	5.50	6.25	6.00
Facilities Services	211.50	176.33	174.50
Fire-Rescue	1,307.52	1,349.67	1,354.00
General Services	-	1.50	-
Government Affairs	7.00	7.00	7.00
Homelessness Strategies	-	9.00	12.00
Human Resources	33.72	31.00	34.00
Internal Operations	1.50	0.00	-
Library	444.22	444.22	404.20
Mobility	-	16.50	18.00
Neighborhood Services	11.00	1.50	-
Office of Boards & Commissions	5.00	6.00	5.00
Office of Emergency Services	20.27	18.98	19.98
Office of Race & Equity	-	3.00	3.00
Office of the Assistant COO	3.00	2.00	-
Office of the Chief Financial Officer	2.00	2.00	-
Office of the Chief Operating Officer	5.00	4.00	14.00
Office of the Commission on Police Practices	-	-	7.00
Office of the IBA	10.00	10.00	10.00
Office of the Mayor	24.00	20.00	20.00
Parks & Recreation	924.97	905.71	923.74
Performance & Analytics	15.00	15.00	15.00
Personnel	69.99	69.99	71.99

Financial Summary and Schedules

Planning	65.75	51.75	51.75
Police	2,655.14	2,632.14	2,634.14
Public Works & Utilities	2.00	1.50	-
Purchasing & Contracting	52.96	47.96	43.00
Real Estate Assets	32.00	26.00	28.00
Smart & Sustainable Communities	10.50	10.50	-
Stormwater	-	212.75	252.25
Sustainability	4.00	4.00	5.00
Transportation	639.70	420.45	436.70
Total Budget FTE Positions	7,727.86	7,640.02	7,731.03

Financial Summary and Schedules

Schedule IV - Summary of FTE Positions by Fund

Fund Type/Title	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
General Fund			
General Fund	7,727.86	7,640.02	7,731.03
Total General Fund	7,727.86	7,640.02	7,731.03
Special Revenue Funds			
Concourse and Parking Garages Operating Fund	2.00	2.00	2.00
Engineering & Capital Projects Fund	825.50	825.50	825.50
Facilities Financing Fund	18.00	18.00	18.00
Fire/Emergency Medical Services Transport Program Fund	15.00	15.00	15.00
GIS Fund	9.83	15.00	14.00
Information Technology Fund	45.00	44.00	44.00
Junior Lifeguard Program Fund	1.00	1.00	1.00
Local Enforcement Agency Fund	6.00	5.00	5.00
Los Peñasquitos Canyon Preserve Fund	2.00	2.00	2.00
Maintenance Assessment District (MAD) Management Fund	24.50	24.50	24.50
OneSD Support Fund	30.00	30.00	30.00
Parking Meter Operations Fund	13.00	12.00	12.00
PETCO Park Fund	1.00	1.00	1.00
Stadium Operations Fund	2.00	0.17	0.00
Transient Occupancy Tax Fund	14.00	13.00	13.00
Underground Surcharge Fund	22.16	22.16	22.16
Wireless Communications Technology Fund	44.38	45.73	45.35
Total Special Revenue Funds	1,075.37	1,076.06	1,074.51
Enterprise Funds			
Airports Fund	23.00	23.00	23.00
Development Services Fund	505.50	516.00	562.00
Golf Course Fund	104.83	104.83	105.83
Metropolitan Sewer Utility Fund	486.38	484.91	502.35
Municipal Sewer Revenue Fund	422.34	417.95	424.48
Recycling Fund	114.08	113.73	113.73
Refuse Disposal Fund	142.50	143.63	151.63
Water Utility Operating Fund	808.83	806.57	864.67
Total Enterprise Funds	2,607.46	2,610.62	2,747.69
Internal Service Funds			
Central Stores Fund	20.00	20.00	20.00
Energy Conservation Program Fund	22.25	22.75	26.00
Fleet Operations Operating Fund	206.25	206.25	206.25
Publishing Services Fund	9.00	3.00	8.00
Risk Management Administration Fund	89.23	85.23	79.23

Financial Summary and Schedules

Total Internal Service Funds	346.73	337.23	339.48
Other Funds			
City Employee's Retirement System Fund	63.00	63.00	51.00
Total Other Funds	63.00	63.00	51.00
Total Budget FTE Positions	11,820.42	11,726.93	11,943.71

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
General Fund						
General Fund						
Property Tax Revenue	\$	609,296,793	\$	630,628,270	\$	672,247,298
Property Taxes		609,296,793		630,628,270		672,247,298
Sales Tax	\$	282,809,902	\$	274,432,582	\$	320,822,549
Sales Tax		282,809,902		274,432,582		320,822,549
Transient Occupancy Tax	\$	95,242,624	\$	90,483,905	\$	95,455,607
Transient Occupancy Taxes		95,242,624		90,483,905		95,455,607
Other Local Taxes	\$	87,436,139	\$	80,659,705	\$	91,241,296
Property Transfer Taxes		10,079,219		11,322,183		11,242,281
SDG&E		47,821,421		41,299,986		51,651,778
CATV		14,313,262		13,010,097		13,245,712
Refuse Collection Franchise		13,393,541		12,825,000		12,825,000
Other Franchises		1,828,696		2,202,439		2,276,525
Licenses and Permits	\$	37,755,635	\$	40,672,227	\$	43,549,139
Business Tax		24,711,015		27,022,908		30,835,060
Rental Unit Tax		6,532,103		7,284,502		7,284,502
Refuse Collector Business Tax		966,225		972,000		972,000
Other Licenses and Permits		5,546,292		5,392,817		4,457,577
Fines Forfeitures and Penalties	\$	25,899,654	\$	29,698,174	\$	27,509,301
Parking Citations		17,538,090		21,683,081		20,490,647
Municipal Court		3,353,855		4,210,758		3,158,069
Other Fines & Forfeitures		4,986,367		3,804,335		3,810,585
Negligent Impound		21,342		-		50,000
Rev from Money and Prop	\$	61,553,181	\$	64,457,335	\$	62,262,097
Interest and Dividends		3,909,391		3,497,168		3,408,893
Mission Bay		25,879,137		30,227,028		27,824,033
Pueblo Lands		5,162,122		6,479,246		5,642,964
Other Rents and Concessions		26,602,532		24,253,893		25,386,207
Rev from Federal Agencies	\$	450,082	\$	146,057,190	\$	1,359,066
Revenue from Federal Agencies		450,082		146,057,190		1,359,066
Rev from Other Agencies	\$	7,536,450	\$	6,598,430	\$	6,459,016
Motor Vehicle License Fees		1,124,318		-		-
Revenue from Other Agencies		6,412,133		6,598,430		6,459,016
Charges for Services	\$	143,346,858	\$	149,465,270	\$	156,771,169
Charges for Current Services		143,346,858		149,465,270		156,771,169

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Other Revenue	\$	5,659,473	\$ 3,200,083	\$ 2,802,111
Other Revenue		5,659,473	3,200,083	2,802,111
Transfers In	\$	181,514,318	\$ 104,583,630	\$ 263,069,782
Transfers In		181,514,318	104,583,630	263,069,782
Total General Fund	\$	1,538,501,109	\$ 1,620,936,801	\$ 1,743,548,431
Total General Fund	\$	1,538,501,109	\$ 1,620,936,801	\$ 1,743,548,431

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Special Revenue Funds						
Automated Refuse Container Fund						
Rev from Money and Prop	\$	42,201	\$	-	\$	-
Interest and Dividends		42,201		-		-
Charges for Services	\$	1,453,194	\$	1,200,000	\$	1,400,000
Charges for Current Services		1,453,194		1,200,000		1,400,000
Total Automated Refuse Container Fund	\$	1,495,395	\$	1,200,000	\$	1,400,000
Climate Equity Fund						
Transfers In	\$	-	\$	-	\$	6,965,178
Transfers In		-		-		6,965,178
Total Climate Equity Fund	\$	-	\$	-	\$	6,965,178
Community Equity Fund (CEF)						
Transfers In	\$	-	\$	3,000,000	\$	-
Transfers In		-		3,000,000		-
Total Community Equity Fund (CEF)	\$	-	\$	3,000,000	\$	-
Concourse and Parking Garages Operating Fund						
Rev from Money and Prop	\$	3,086,875	\$	3,754,059	\$	2,687,508
Other Rents and Concessions		3,086,875		3,754,059		2,687,508
Other Revenue	\$	114	\$	-	\$	-
Other Revenue		114		-		-
Transfers In	\$	840	\$	-	\$	293,898
Transfers In		841		-		293,898
Total Concourse and Parking Garages Operating Fund	\$	3,087,829	\$	3,754,059	\$	2,981,406
Convention Center Expansion Administration Fund						
Rev from Money and Prop	\$	31,693	\$	-	\$	-
Interest and Dividends		31,693		-		-
Transfers In	\$	12,498,305	\$	13,659,915	\$	23,523,874
Transfers In		12,498,305		13,659,915		23,523,874
Total Convention Center Expansion Administration Fund	\$	12,529,998	\$	13,659,915	\$	23,523,874
COVID-19 Rent Relief						
Transfers In	\$	-	\$	15,100,000	\$	-
Transfers In		-		15,100,000		-
Total COVID-19 Rent Relief	\$	-	\$	15,100,000	\$	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Engineering & Capital Projects Fund			
Fines Forfeitures and Penalties	\$ 40,168	\$ -	\$ -
Other Fines & Forfeitures	40,168	-	-
Rev from Money and Prop	\$ (198,794)	\$ -	\$ -
Interest and Dividends	(198,794)	-	-
Rev from Other Agencies	\$ 58	\$ -	\$ -
Revenue from Other Agencies	58	-	-
Charges for Services	\$ 113,481,743	\$ 115,732,090	\$ 129,691,734
Charges for Current Services	113,481,743	115,732,090	129,691,734
Other Revenue	\$ 2,238	\$ -	\$ -
Other Revenue	2,238	-	-
Transfers In	\$ 456,222	\$ -	\$ -
Transfers In	456,222	-	-
Total Engineering & Capital Projects Fund	\$ 113,781,636	\$ 115,732,090	\$ 129,691,734
Environmental Growth 1/3 Fund			
Other Local Taxes	\$ 5,327,065	\$ 4,588,887	\$ 5,516,864
SDG&E	5,313,491	4,588,887	5,516,864
Other Franchises	13,574	-	-
Rev from Money and Prop	\$ 70,649	\$ 9,000	\$ 9,000
Interest and Dividends	70,311	9,000	9,000
Other Rents and Concessions	337	-	-
Total Environmental Growth 1/3 Fund	\$ 5,397,714	\$ 4,597,887	\$ 5,525,864
Environmental Growth 2/3 Fund			
Other Local Taxes	\$ 10,652,364	\$ 9,177,775	\$ 11,033,728
SDG&E	10,626,982	9,177,775	11,033,728
Other Franchises	25,381	-	-
Rev from Money and Prop	\$ 148,968	\$ 25,000	\$ 25,000
Interest and Dividends	148,283	25,000	25,000
Other Rents and Concessions	685	-	-
Total Environmental Growth 2/3 Fund	\$ 10,801,331	\$ 9,202,775	\$ 11,058,728
Facilities Financing Fund			
Licenses and Permits	\$ 29,500	\$ 40,000	\$ 30,000
Other Licenses and Permits	29,500	40,000	30,000
Rev from Money and Prop	\$ 3,255	\$ 3,600	\$ 3,600
Interest and Dividends	3,255	3,600	3,600
Charges for Services	\$ 2,753,481	\$ 3,092,398	\$ 3,304,897

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Charges for Current Services		2,753,481		3,092,398		3,304,897
Transfers In	\$	9,624	\$	-	\$	-
Transfers In		9,624		-		-
Total Facilities Financing Fund	\$	2,795,860	\$	3,135,998	\$	3,338,497
Fire and Lifeguard Facilities Fund						
Rev from Money and Prop	\$	3,525	\$	-	\$	-
Interest and Dividends		3,525		-		-
Transfers In	\$	1,383,570	\$	1,383,570	\$	1,393,219
Transfers In		1,383,570		1,383,570		1,393,219
Total Fire and Lifeguard Facilities Fund	\$	1,387,095	\$	1,383,570	\$	1,393,219
Fire/Emergency Medical Services Transport Program Fund						
Rev from Money and Prop	\$	99,631	\$	30,000	\$	30,000
Interest and Dividends		99,631		30,000		30,000
Rev from Federal Agencies	\$	-	\$	310,645	\$	-
Revenue from Federal Agencies		-		310,645		-
Charges for Services	\$	11,878,803	\$	11,904,871	\$	10,721,621
Charges for Current Services		11,878,803		11,904,871		10,721,621
Other Revenue	\$	286,674	\$	409,235	\$	409,235
Other Revenue		286,674		409,235		409,235
Transfers In	\$	443,949	\$	-	\$	-
Transfers In		443,949		-		-
Total Fire/Emergency Medical Services Transport Program Fund	\$	12,709,057	\$	12,654,751	\$	11,160,856
Gas Tax Fund						
Other Local Taxes	\$	33,342,834	\$	33,835,900	\$	35,487,311
Other Local Tax		33,342,834		33,835,900		35,487,311
Rev from Money and Prop	\$	294,705	\$	264,516	\$	214,516
Interest and Dividends		266,889		200,000		150,000
Other Rents and Concessions		27,816		64,516		64,516
Other Revenue	\$	122	\$	-	\$	-
Other Revenue		122		-		-
Total Gas Tax Fund	\$	33,637,661	\$	34,100,416	\$	35,701,827
General Plan Maintenance Fund						
Licenses and Permits	\$	4,023,100	\$	3,300,000	\$	3,400,000
Other Licenses and Permits		4,023,100		3,300,000		3,400,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Rev from Money and Prop	\$	43,866	\$	-	\$	-
Interest and Dividends		43,866		-		-
Total General Plan Maintenance Fund	\$	4,066,966	\$	3,300,000	\$	3,400,000
GIS Fund						
Rev from Money and Prop	\$	13,814	\$	-	\$	-
Interest and Dividends		13,814		-		-
Rev from Other Agencies	\$	180,226	\$	195,303	\$	195,303
Revenue from Other Agencies		180,226		195,303		195,303
Charges for Services	\$	3,572,685	\$	4,195,935	\$	4,698,804
Charges for Current Services		3,572,685		4,195,935		4,698,804
Transfers In	\$	756	\$	-	\$	-
Transfers In		756		-		-
Total GIS Fund	\$	3,767,481	\$	4,391,238	\$	4,894,107
Information Technology Fund						
Rev from Money and Prop	\$	(35,561)	\$	-	\$	-
Interest and Dividends		(35,561)		-		-
Rev from Other Agencies	\$	-	\$	7,614,159	\$	-
Revenue from Other Agencies		-		7,614,159		-
Charges for Services	\$	60,215,309	\$	72,673,737	\$	84,301,733
Charges for Current Services		60,215,309		72,673,737		84,301,733
Other Revenue	\$	8,665	\$	-	\$	-
Other Revenue		8,665		-		-
Transfers In	\$	607,759	\$	-	\$	-
Transfers In		607,759		-		-
Total Information Technology Fund	\$	60,796,172	\$	80,287,896	\$	84,301,733
Infrastructure Fund						
Transfers In	\$	24,073,271	\$	5,663,897	\$	10,000,000
Transfers In		24,073,271		5,663,897		10,000,000
Total Infrastructure Fund	\$	24,073,271	\$	5,663,897	\$	10,000,000
Junior Lifeguard Program Fund						
Charges for Services	\$	664,944	\$	615,150	\$	615,150
Charges for Current Services		664,944		615,150		615,150
Transfers In	\$	24,174	\$	-	\$	-
Transfers In		24,174		-		-
Total Junior Lifeguard Program Fund	\$	689,119	\$	615,150	\$	615,150

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Local Enforcement Agency Fund						
Licenses and Permits	\$	547,046	\$	501,830	\$	501,830
Other Licenses and Permits		547,046		501,830		501,830
Rev from Money and Prop	\$	8,577	\$	10,724	\$	10,724
Interest and Dividends		8,577		10,724		10,724
Charges for Services	\$	144,984	\$	273,863	\$	273,863
Charges for Current Services		144,984		273,863		273,863
Transfers In	\$	3,207	\$	-	\$	-
Transfers In		3,207		-		-
Total Local Enforcement Agency Fund	\$	703,815	\$	786,417	\$	786,417
Long Range Property Management Fund						
Rev from Money and Prop	\$	1,254,278	\$	1,034,365	\$	818,639
Interest and Dividends		91,488		29,843		20,000
Other Rents and Concessions		1,162,789		1,004,522		798,639
Other Revenue	\$	18,116	\$	-	\$	-
Other Revenue		18,116		-		-
Total Long Range Property Management Fund	\$	1,272,394	\$	1,034,365	\$	818,639
Los Peñasquitos Canyon Preserve Fund						
Rev from Money and Prop	\$	39,187	\$	36,000	\$	36,000
Other Rents and Concessions		39,187		36,000		36,000
Transfers In	\$	161,390	\$	150,000	\$	225,360
Transfers In		161,390		150,000		225,360
Total Los Peñasquitos Canyon Preserve Fund	\$	200,577	\$	186,000	\$	261,360
Low & Moderate Income Housing Asset Fund						
Rev from Money and Prop	\$	3,508,240	\$	2,977,097	\$	2,016,608
Interest and Dividends		1,623,506		1,577,097		808,700
Other Rents and Concessions		1,884,734		1,400,000		1,207,908
Other Revenue	\$	587,512	\$	-	\$	20,000,000
Other Revenue		587,512		-		20,000,000
Transfers In	\$	790,207	\$	-	\$	-
Transfers In		790,207		-		-
Total Low & Moderate Income Housing Asset Fund	\$	4,885,958	\$	2,977,097	\$	22,016,608
Maintenance Assessment District (MAD) Funds						
Property Tax Revenue	\$	17,268,408	\$	19,192,080	\$	19,706,416
Property Taxes		17,268,408		19,192,080		19,706,416

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Special Assessments	\$	604,445	\$	3,000	\$	3,000
Special Assessments		604,445		3,000		3,000
Rev from Money and Prop	\$	530,646	\$	142,224	\$	146,508
Interest and Dividends		530,646		142,224		146,508
Charges for Services	\$	4,079,823	\$	2,561,617	\$	3,771,218
Charges for Current Services		4,079,823		2,561,617		3,771,218
Other Revenue	\$	75,559	\$	-	\$	-
Other Revenue		75,559		-		-
Transfers In	\$	3,927,754	\$	5,163,403	\$	4,023,072
Transfers In		3,927,754		5,163,403		4,023,072
Total Maintenance Assessment District (MAD) Funds	\$	26,486,634	\$	27,062,324	\$	27,650,214
Major Events Revolving Fund						
Other Revenue	\$	258,714	\$	-	\$	-
Other Revenue		258,714		-		-
Total Major Events Revolving Fund	\$	258,714	\$	-	\$	-
Mission Bay/Balboa Park Improvement Fund						
Transfers In	\$	1,863,157	\$	1,765,505	\$	1,848,686
Transfers In		1,863,157		1,765,505		1,848,686
Total Mission Bay/Balboa Park Improvement Fund	\$	1,863,157	\$	1,765,505	\$	1,848,686
New Convention Facility Fund						
Transfers In	\$	2,126,840	\$	-	\$	-
Transfers In		2,126,840		-		-
Total New Convention Facility Fund	\$	2,126,840	\$	-	\$	-
OneSD Support Fund						
Rev from Money and Prop	\$	143,430	\$	-	\$	-
Interest and Dividends		143,430		-		-
Charges for Services	\$	25,096,015	\$	27,747,955	\$	25,413,789
Charges for Current Services		25,096,015		27,747,955		25,413,789
Transfers In	\$	17,650	\$	-	\$	-
Transfers In		17,650		-		-
Total OneSD Support Fund	\$	25,257,095	\$	27,747,955	\$	25,413,789
Parking Meter Operations Fund						
Licenses and Permits	\$	8,469,024	\$	11,297,852	\$	11,297,852
Parking Meters		8,469,205		11,297,852		11,297,852

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Other Licenses and Permits		(181)		-		-
Rev from Money and Prop	\$	110,217	\$	-	\$	-
Interest and Dividends		110,217		-		-
Other Revenue	\$	1,229	\$	-	\$	-
Other Revenue		1,229		-		-
Transfers In	\$	47,493	\$	-	\$	-
Transfers In		47,493		-		-
Total Parking Meter Operations Fund	\$	8,627,963	\$	11,297,852	\$	11,297,852
PETCO Park Fund						
Rev from Money and Prop	\$	2,419,823	\$	1,223,395	\$	1,809,260
Interest and Dividends		(28,158)		-		-
Other Rents and Concessions		2,447,981		1,223,395		1,809,260
Other Revenue	\$	715,528	\$	1,430,000	\$	1,072,500
Other Revenue		715,528		1,430,000		1,072,500
Transfers In	\$	12,728,872	\$	12,199,765	\$	14,341,782
Transfers In		12,728,872		12,199,765		14,341,782
Total PETCO Park Fund	\$	15,864,223	\$	14,853,160	\$	17,223,542
Prop 42 Replacement - Transportation Relief Fund						
Rev from Money and Prop	\$	81,611	\$	-	\$	-
Interest and Dividends		81,611		-		-
Total Prop 42 Replacement - Transportation Relief Fund	\$	81,611	\$	-	\$	-
Public Art Fund						
Other Revenue	\$	1,103,106	\$	-	\$	-
Other Revenue		1,103,106		-		-
Transfers In	\$	555,771	\$	-	\$	-
Transfers In		555,771		-		-
Total Public Art Fund	\$	1,658,877	\$	-	\$	-
Public Safety Services & Debt Service Fund						
Sales Tax	\$	9,714,957	\$	8,200,931	\$	10,213,816
Safety Sales Tax		9,714,957		8,200,931		10,213,816
Rev from Money and Prop	\$	62,354	\$	-	\$	-
Interest and Dividends		62,354		-		-
Total Public Safety Services & Debt Service Fund	\$	9,777,311	\$	8,200,931	\$	10,213,816
Road Maintenance and Rehabilitation Fund						

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Other Local Taxes	\$	24,604,127	\$	26,830,119	\$	27,764,640
Other Local Tax		24,604,127		26,830,119		27,764,640
Rev from Money and Prop	\$	554,923	\$	-	\$	-
Interest and Dividends		554,923		-		-
Total Road Maintenance and Rehabilitation Fund	\$	25,159,050	\$	26,830,119	\$	27,764,640
Seized Assets - California Fund						
Rev from Money and Prop	\$	7,999	\$	-	\$	-
Interest and Dividends		7,999		-		-
Rev from Other Agencies	\$	199,295	\$	11,881	\$	11,881
Revenue from Other Agencies		199,295		11,881		11,881
Total Seized Assets - California Fund	\$	207,294	\$	11,881	\$	11,881
Seized Assets - Federal DOJ Fund						
Rev from Money and Prop	\$	32,887	\$	-	\$	-
Interest and Dividends		32,887		-		-
Rev from Federal Agencies	\$	583,323	\$	1,069,307	\$	1,069,307
Revenue from Federal Agencies		583,323		1,069,307		1,069,307
Other Revenue	\$	25,000	\$	-	\$	-
Other Revenue		25,000		-		-
Total Seized Assets - Federal DOJ Fund	\$	641,210	\$	1,069,307	\$	1,069,307
Seized Assets - Federal Treasury Fund						
Rev from Money and Prop	\$	332,506	\$	-	\$	-
Interest and Dividends		332,506		-		-
Rev from Federal Agencies	\$	129,062	\$	118,812	\$	118,812
Revenue from Federal Agencies		129,062		118,812		118,812
Total Seized Assets - Federal Treasury Fund	\$	461,568	\$	118,812	\$	118,812
Stadium Operations Fund						
Licenses and Permits	\$	4,500	\$	-	\$	-
Other Licenses and Permits		4,500		-		-
Rev from Money and Prop	\$	4,860,307	\$	15,000	\$	-
Interest and Dividends		74,428		-		-
Other Rents and Concessions		4,785,879		15,000		-
Other Revenue	\$	809,962	\$	102,961	\$	-
Other Revenue		809,962		102,961		-
Transfers In	\$	1,603,451	\$	-	\$	-
Transfers In		1,603,451		-		-
Total Stadium Operations Fund	\$	7,278,219	\$	117,961	\$	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
State COPS						
Rev from Money and Prop	\$	173,115	\$	-	\$	-
Interest and Dividends		173,115		-		-
Rev from Other Agencies	\$	3,360,229	\$	2,140,000	\$	3,000,000
Revenue from Other Agencies		3,360,229		2,140,000		3,000,000
Total State COPS	\$	3,533,344	\$	2,140,000	\$	3,000,000
Storm Drain Fund						
Charges for Services	\$	5,419,674	\$	5,700,000	\$	5,700,000
Charges for Current Services		5,419,674		5,700,000		5,700,000
Total Storm Drain Fund	\$	5,419,674	\$	5,700,000	\$	5,700,000
Successor Agency Admin & Project - CivicSD Fund						
Rev from Other Agencies	\$	1,934,989	\$	1,934,326	\$	1,934,326
Revenue from Other Agencies		1,934,989		1,934,326		1,934,326
Total Successor Agency Admin & Project - CivicSD Fund	\$	1,934,989	\$	1,934,326	\$	1,934,326
Transient Occupancy Tax Fund						
Transient Occupancy Tax	\$	85,937,930	\$	81,157,714	\$	85,672,705
Transient Occupancy Taxes		85,937,930		81,157,714		85,672,705
Licenses and Permits	\$	32,975	\$	75,000	\$	40,000
Other Licenses and Permits		32,975		75,000		40,000
Fines Forfeitures and Penalties	\$	8,930	\$	-	\$	-
Other Fines & Forfeitures		8,930		-		-
Rev from Money and Prop	\$	1	\$	-	\$	-
Interest and Dividends		1		-		-
Charges for Services	\$	1,187	\$	-	\$	-
Charges for Current Services		1,187		-		-
Other Revenue	\$	670	\$	-	\$	-
Other Revenue		670		-		-
Transfers In	\$	3,962,091	\$	-	\$	2,000,000
Transfers In		3,962,091		-		2,000,000
Total Transient Occupancy Tax Fund	\$	89,943,783	\$	81,232,714	\$	87,712,705
Trolley Extension Reserve Fund						
Rev from Money and Prop	\$	1,020	\$	-	\$	-
Interest and Dividends		1,020		-		-
Transfers In	\$	1,065,375	\$	1,064,500	\$	1,061,375
Transfers In		1,065,375		1,064,500		1,061,375

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Total Trolley Extension Reserve Fund	\$	1,066,395	\$	1,064,500	\$	1,061,375
Underground Surcharge Fund						
Other Local Taxes	\$	58,611,267	\$	54,192,716	\$	65,792,378
SDG&E		58,611,267		54,192,716		65,792,378
Rev from Money and Prop	\$	4,130,697	\$	1,320,000	\$	3,000,000
Interest and Dividends		4,130,697		1,320,000		3,000,000
Other Revenue	\$	1,070,404	\$	100,000	\$	-
Other Revenue		1,070,404		100,000		-
Transfers In	\$	4,194	\$	-	\$	-
Transfers In		4,194		-		-
Total Underground Surcharge Fund	\$	63,816,562	\$	55,612,716	\$	68,792,378
Wireless Communications Technology Fund						
Rev from Money and Prop	\$	82,202	\$	48,261	\$	48,261
Interest and Dividends		29,073		-		-
Other Rents and Concessions		53,129		48,261		48,261
Rev from Other Agencies	\$	215	\$	-	\$	-
Revenue from Other Agencies		215		-		-
Charges for Services	\$	9,051,457	\$	9,340,325	\$	9,134,479
Charges for Current Services		9,051,457		9,340,325		9,134,479
Other Revenue	\$	1,553,212	\$	276,329	\$	-
Other Revenue		1,553,212		276,329		-
Transfers In	\$	28,869	\$	-	\$	-
Transfers In		28,869		-		-
Total Wireless Communications Technology Fund	\$	10,715,955	\$	9,664,915	\$	9,182,740
Zoological Exhibits Maintenance Fund						
Property Tax Revenue	\$	14,594,501	\$	15,647,842	\$	16,942,907
Property Taxes		14,594,501		15,647,842		16,942,907
Total Zoological Exhibits Maintenance Fund	\$	14,594,501	\$	15,647,842	\$	16,942,907
Total Special Revenue Funds	\$	614,854,297	\$	608,836,341	\$	676,774,167

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Capital Project Funds						
Capital Outlay Fund						
Charges for Services	\$	-	\$	415,000	\$	-
Charges for Current Services		-		415,000		-
Other Revenue	\$	2,780,092	\$	52,840,600	\$	-
Other Revenue		2,780,092		52,840,600		-
Total Capital Outlay Fund	\$	2,780,092	\$	53,255,600	\$	-
Mission Bay Park Improvement Fund						
Rev from Money and Prop	\$	953,508	\$	-	\$	-
Interest and Dividends		953,509		-		-
Transfers In	\$	2,379,922	\$	6,647,568	\$	7,905,994
Transfers In		2,379,922		6,647,568		7,905,994
Total Mission Bay Park Improvement Fund	\$	3,333,430	\$	6,647,568	\$	7,905,994
San Diego Regional Parks Improvement Fund						
Rev from Money and Prop	\$	331,994	\$	-	\$	-
Interest and Dividends		331,994		-		-
Transfers In	\$	3,500,000	\$	3,579,460	\$	4,257,074
Transfers In		3,500,000		3,579,460		4,257,074
Total San Diego Regional Parks Improvement Fund	\$	3,831,994	\$	3,579,460	\$	4,257,074
TransNet Extension Administration & Debt Fund						
Sales Tax	\$	284,357	\$	323,840	\$	365,380
Sales Tax		284,357		323,840		365,380
Total TransNet Extension Administration & Debt Fund	\$	284,357	\$	323,840	\$	365,380
TransNet Extension Congestion Relief Fund						
Sales Tax	\$	26,696,821	\$	22,442,112	\$	25,320,834
Sales Tax		26,696,821		22,442,112		25,320,834
Rev from Money and Prop	\$	162,262	\$	-	\$	-
Interest and Dividends		162,262		-		-
Total TransNet Extension Congestion Relief Fund	\$	26,859,083	\$	22,442,112	\$	25,320,834
TransNet Extension Maintenance Fund						
Sales Tax	\$	10,474,596	\$	9,618,048	\$	10,851,786
Sales Tax		10,474,596		9,618,048		10,851,786
Rev from Money and Prop	\$	20,784	\$	-	\$	-

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Interest and Dividends		20,784	-	-
Total TransNet Extension Maintenance Fund	\$	10,495,380	\$ 9,618,048	\$ 10,851,786
Total Capital Project Funds	\$	47,584,337	\$ 95,866,628	\$ 48,701,068

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Enterprise Funds			
Airports Fund			
Fines Forfeitures and Penalties	\$ 200	\$ -	\$ -
Other Fines & Forfeitures	200	-	-
Rev from Money and Prop	\$ 5,521,200	\$ 4,301,786	\$ 6,268,457
Interest and Dividends	360,699	110,000	360,000
Other Rents and Concessions	5,160,502	4,191,786	5,908,457
Charges for Services	\$ 739,944	\$ 580,096	\$ 580,096
Charges for Current Services	739,944	580,096	580,096
Other Revenue	\$ 11,517	\$ -	\$ -
Other Revenue	11,517	-	-
Transfers In	\$ 19,731	\$ -	\$ -
Transfers In	19,731	-	-
Total Airports Fund	\$ 6,292,593	\$ 4,881,882	\$ 6,848,553
Development Services Fund			
Licenses and Permits	\$ 68,485,324	\$ 75,043,839	\$ 78,628,439
Other Licenses and Permits	68,485,324	75,043,839	78,628,439
Fines Forfeitures and Penalties	\$ 9,500	\$ -	\$ -
Other Fines & Forfeitures	9,500	-	-
Rev from Money and Prop	\$ 631,679	\$ 110,072	\$ 110,072
Interest and Dividends	631,679	110,072	110,072
Rev from Other Agencies	\$ -	\$ 300,000	\$ -
Revenue from Other Agencies	-	300,000	-
Charges for Services	\$ 7,743,403	\$ 8,763,576	\$ 10,382,026
Charges for Current Services	7,743,403	8,763,576	10,382,026
Other Revenue	\$ 763,000	\$ 1,216,023	\$ 1,216,023
Other Revenue	763,000	1,216,023	1,216,023
Transfers In	\$ 739,450	\$ -	\$ 222,467
Transfers In	739,450	-	222,467
Total Development Services Fund	\$ 78,372,355	\$ 85,433,510	\$ 90,559,027
Golf Course Fund			
Rev from Money and Prop	\$ 1,851,689	\$ 1,468,100	\$ 1,467,800
Interest and Dividends	501,431	143,000	143,000
Other Rents and Concessions	1,350,258	1,325,100	1,324,800
Charges for Services	\$ 20,926,684	\$ 19,222,747	\$ 19,223,047
Charges for Current Services	20,926,684	19,222,747	19,223,047

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Other Revenue	\$	170,135	\$	179,500	\$	179,500
Other Revenue		170,135		179,500		179,500
Transfers In	\$	174,381	\$	-	\$	-
Transfers In		174,381		-		-
Total Golf Course Fund	\$	23,122,888	\$	20,870,347	\$	20,870,347
Metropolitan Sewer Utility Fund						
Rev from Money and Prop	\$	5,341,114	\$	2,535,000	\$	2,535,000
Interest and Dividends		3,998,771		1,700,000		1,700,000
Other Rents and Concessions		1,342,343		835,000		835,000
Rev from Federal Agencies	\$	10,108,287	\$	782,100	\$	544,575
Revenue from Federal Agencies		10,108,287		782,100		544,575
Rev from Other Agencies	\$	8,785	\$	-	\$	-
Revenue from Other Agencies		8,785		-		-
Charges for Services	\$	92,840,497	\$	88,793,022	\$	88,793,022
Charges for Current Services		92,840,497		88,793,022		88,793,022
Other Revenue	\$	110,189	\$	-	\$	-
Other Revenue		110,189		-		-
Transfers In	\$	23,417,129	\$	15,876,600	\$	202,349,733
Transfers In		23,417,129		15,876,600		202,349,733
Total Metropolitan Sewer Utility Fund	\$	131,826,002	\$	107,986,722	\$	294,222,330
Municipal Sewer Revenue Fund						
Rev from Money and Prop	\$	4,615,848	\$	2,144,000	\$	2,147,000
Interest and Dividends		4,541,859		2,100,000		2,100,000
Other Rents and Concessions		73,989		44,000		47,000
Rev from Federal Agencies	\$	-	\$	325,875	\$	233,389
Revenue from Federal Agencies		-		325,875		233,389
Charges for Services	\$	277,406,071	\$	282,301,800	\$	295,516,061
Charges for Current Services		277,406,071		282,301,800		295,516,061
Other Revenue	\$	5,153,160	\$	-	\$	-
Other Revenue		5,153,160		-		-
Transfers In	\$	537,917	\$	-	\$	-
Transfers In		537,917		-		-
Total Municipal Sewer Revenue Fund	\$	287,712,996	\$	284,771,675	\$	297,896,450
Recycling Fund						
Other Local Taxes	\$	3,895,378	\$	3,410,000	\$	3,410,000
Other Franchises		3,895,378		3,410,000		3,410,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Licenses and Permits	\$	2,057	\$	-	\$	-
Other Licenses and Permits		2,057		-		-
Fines Forfeitures and Penalties	\$	2,741,843	\$	2,083,103	\$	2,083,103
Other Fines & Forfeitures		2,741,843		2,083,103		2,083,103
Rev from Money and Prop	\$	1,542,081	\$	611,100	\$	611,100
Interest and Dividends		1,292,070		400,000		400,000
Other Rents and Concessions		250,011		211,100		211,100
Rev from Other Agencies	\$	1,250,931	\$	600,000	\$	600,000
Revenue from Other Agencies		1,250,931		600,000		600,000
Charges for Services	\$	18,174,103	\$	17,657,557	\$	17,716,557
Charges for Current Services		18,174,103		17,657,557		17,716,557
Other Revenue	\$	119,769	\$	30,000	\$	30,000
Other Revenue		119,769		30,000		30,000
Transfers In	\$	1,190,988	\$	1,000,000	\$	1,000,000
Transfers In		1,190,988		1,000,000		1,000,000
Total Recycling Fund	\$	28,917,150	\$	25,391,760	\$	25,450,760
Refuse Disposal Fund						
Fines Forfeitures and Penalties	\$	452,127	\$	36,500	\$	1,500
Other Fines & Forfeitures		35,707		36,500		1,500
Negligent Impound		416,420		-		-
Rev from Money and Prop	\$	2,295,423	\$	906,622	\$	906,622
Interest and Dividends		1,995,927		670,000		670,000
Other Rents and Concessions		299,496		236,622		236,622
Charges for Services	\$	34,639,528	\$	35,246,251	\$	35,356,251
Charges for Current Services		34,639,528		35,246,251		35,356,251
Other Revenue	\$	442,276	\$	650,000	\$	540,000
Other Revenue		442,276		650,000		540,000
Transfers In	\$	147,421	\$	-	\$	-
Transfers In		147,421		-		-
Total Refuse Disposal Fund	\$	37,976,775	\$	36,839,373	\$	36,804,373
Sewer Utility - AB 1600 Fund						
Rev from Money and Prop	\$	252,224	\$	40,000	\$	40,000
Interest and Dividends		252,224		40,000		40,000
Charges for Services	\$	15,313,300	\$	17,500,000	\$	17,500,000
Charges for Current Services		15,313,300		17,500,000		17,500,000
Total Sewer Utility - AB 1600 Fund	\$	15,565,524	\$	17,540,000	\$	17,540,000

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Water Utility - AB 1600 Fund						
Rev from Money and Prop	\$	199,079	\$	50,000	\$	50,000
Interest and Dividends		199,079		50,000		50,000
Charges for Services	\$	11,998,055	\$	14,400,000	\$	14,400,000
Charges for Current Services		11,998,055		14,400,000		14,400,000
Total Water Utility - AB 1600 Fund	\$	12,197,134	\$	14,450,000	\$	14,450,000
Water Utility Operating Fund						
Rev from Money and Prop	\$	11,640,415	\$	11,243,600	\$	10,322,627
Interest and Dividends		5,761,344		5,500,000		5,500,000
Other Rents and Concessions		5,879,071		5,743,600		4,822,627
Rev from Federal Agencies	\$	6,817,887	\$	195,525	\$	55,102
Revenue from Federal Agencies		6,817,887		195,525		55,102
Rev from Other Agencies	\$	1,070,252	\$	-	\$	459,710
Revenue from Other Agencies		1,070,252		-		459,710
Charges for Services	\$	553,807,311	\$	607,679,191	\$	594,683,488
Charges for Current Services		553,807,311		607,679,191		594,683,488
Other Revenue	\$	159,980,688	\$	144,155,000	\$	338,959,345
Other Revenue		159,980,688		144,155,000		338,959,345
Transfers In	\$	6,033,721	\$	56,300,000	\$	62,369,045
Transfers In		6,033,721		56,300,000		62,369,045
Total Water Utility Operating Fund	\$	739,350,274	\$	819,573,316	\$	1,006,849,317
Total Enterprise Funds	\$	1,361,333,691	\$	1,417,738,585	\$	1,811,491,157

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Internal Service Funds						
Central Stores Fund						
Rev from Money and Prop	\$	6,168	\$	-	\$	-
Interest and Dividends		6,168		-		-
Charges for Services	\$	7,191,515	\$	4,648,266	\$	7,302,415
Charges for Current Services		7,191,515		4,648,266		7,302,415
Other Revenue	\$	146,856	\$	176,000	\$	176,000
Other Revenue		146,856		176,000		176,000
Transfers In	\$	328,188	\$	-	\$	-
Transfers In		328,188		-		-
Total Central Stores Fund	\$	7,672,726	\$	4,824,266	\$	7,478,415
Energy Conservation Program Fund						
Rev from Money and Prop	\$	56,192	\$	-	\$	-
Interest and Dividends		56,192		-		-
Rev from Other Agencies	\$	44,782	\$	116,629	\$	-
Revenue from Other Agencies		44,782		116,629		-
Charges for Services	\$	4,184,949	\$	4,433,455	\$	4,507,573
Charges for Current Services		4,184,949		4,433,455		4,507,573
Other Revenue	\$	646	\$	-	\$	-
Other Revenue		646		-		-
Transfers In	\$	10,002	\$	-	\$	-
Transfers In		10,002		-		-
Total Energy Conservation Program Fund	\$	4,296,572	\$	4,550,084	\$	4,507,573
Fleet Operations Operating Fund						
Rev from Money and Prop	\$	123,211	\$	140,000	\$	140,000
Interest and Dividends		123,211		140,000		140,000
Charges for Services	\$	55,039,863	\$	54,795,094	\$	53,795,094
Charges for Current Services		55,039,863		54,795,094		53,795,094
Other Revenue	\$	530,063	\$	368,349	\$	368,349
Other Revenue		530,063		368,349		368,349
Transfers In	\$	158,723	\$	28,296	\$	28,296
Transfers In		158,723		28,296		28,296
Total Fleet Operations Operating Fund	\$	55,851,860	\$	55,331,739	\$	54,331,739
Fleet Replacement						
Charges for Services	\$	39,894,567	\$	37,882,652	\$	37,882,652

Financial Summary and Schedules

Schedule V - Summary of Revenues by Category by Fund

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Charges for Current Services		39,894,567		37,882,652		37,882,652
Other Revenue	\$	11,292,239	\$	36,086,823	\$	36,086,823
Other Revenue		11,292,239		36,086,823		36,086,823
Total Fleet Replacement	\$	51,186,806	\$	73,969,475	\$	73,969,475
Publishing Services Fund						
Rev from Money and Prop	\$	5,209	\$	-	\$	-
Interest and Dividends		5,209		-		-
Charges for Services	\$	1,612,707	\$	1,640,551	\$	1,640,551
Charges for Current Services		1,612,707		1,640,551		1,640,551
Other Revenue	\$	42	\$	-	\$	-
Other Revenue		42		-		-
Transfers In	\$	19,342	\$	-	\$	-
Transfers In		19,342		-		-
Total Publishing Services Fund	\$	1,637,299	\$	1,640,551	\$	1,640,551
Risk Management Administration Fund						
Licenses and Permits	\$	265	\$	-	\$	-
Other Licenses and Permits		265		-		-
Rev from Money and Prop	\$	25,582	\$	-	\$	-
Interest and Dividends		25,582		-		-
Charges for Services	\$	16,697	\$	159,031	\$	20,000
Charges for Current Services		16,697		159,031		20,000
Other Revenue	\$	12,616,307	\$	10,840,969	\$	12,064,323
Other Revenue		12,616,307		10,840,969		12,064,323
Transfers In	\$	54,687	\$	-	\$	-
Transfers In		54,687		-		-
Total Risk Management Administration Fund	\$	12,713,539	\$	11,000,000	\$	12,084,323
Total Internal Service Funds	\$	133,358,801	\$	151,316,115	\$	154,012,076
Total Combined Budget Revenues	\$	3,695,632,235	\$	3,894,694,470	\$	4,434,526,899

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
General Fund			
General Fund			
PERSONNEL	\$ 1,125,492,967	\$ 1,139,813,908	\$ 1,214,231,660
Personnel Cost	647,124,252	647,941,345	680,856,051
Fringe Benefits	478,368,715	491,872,563	533,375,609
NON-PERSONNEL	\$ 449,490,970	\$ 481,122,893	\$ 529,316,771
Supplies	27,344,990	30,342,102	32,438,617
Contracts	243,558,198	281,414,763	269,480,610
Information Technology	36,966,997	47,174,558	61,289,115
Energy and Utilities	48,532,364	51,474,175	50,804,840
Other	4,471,087	4,907,541	5,186,252
Transfers Out	67,853,165	42,569,734	91,441,837
Capital Expenditures	794,364	1,486,504	1,714,913
Debt	19,969,804	21,753,516	16,960,587
Total General Fund	\$ 1,574,983,937	\$ 1,620,936,801	\$ 1,743,548,431

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Special Revenue Funds			
Automated Refuse Container Fund			
NON-PERSONNEL	\$ 1,230,340	\$ 1,537,573	\$ 1,747,904
Supplies	1,034,269	1,350,000	1,550,000
Contracts	163,673	150,000	150,000
Information Technology	32,336	37,573	47,904
Other	62	-	-
Total Automated Refuse Container Fund	\$ 1,230,340	\$ 1,537,573	\$ 1,747,904
Community Equity Fund (CEF)			
NON-PERSONNEL	\$ -	\$ 3,000,000	\$ 3,000,000
Contracts	-	3,000,000	3,000,000
Total Community Equity Fund (CEF)	\$ -	\$ 3,000,000	\$ 3,000,000
Concourse and Parking Garages Operating Fund			
PERSONNEL	\$ 189,077	\$ 222,087	\$ 196,403
Personnel Cost	114,834	129,527	134,650
Fringe Benefits	74,244	92,560	61,753
NON-PERSONNEL	\$ 2,561,081	\$ 3,039,688	\$ 2,790,505
Supplies	52,954	57,800	57,800
Contracts	2,254,535	2,385,772	2,408,783
Information Technology	29,519	23,126	28,422
Energy and Utilities	224,067	328,043	295,000
Other	6	500	500
Transfers Out	-	244,447	-
Total Concourse and Parking Garages Operating Fund	\$ 2,750,158	\$ 3,261,775	\$ 2,986,908
Convention Center Expansion Administration Fund			
NON-PERSONNEL	\$ 13,636,585	\$ 13,795,491	\$ 23,523,874
Contracts	1,076,285	1,235,441	1,235,441
Transfers Out	12,560,300	12,560,050	22,288,433
Total Convention Center Expansion Administration Fund	\$ 13,636,585	\$ 13,795,491	\$ 23,523,874
COVID-19 Rent Relief			
NON-PERSONNEL	\$ -	\$ 15,100,000	\$ -
Contracts	-	15,100,000	-

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Total COVID-19 Rent Relief	\$ -	\$ 15,100,000	\$ -
Engineering & Capital Projects Fund			
PERSONNEL	\$ 92,951,565	\$ 97,923,476	\$ 107,096,412
Personnel Cost	56,200,151	58,994,752	64,341,537
Fringe Benefits	36,751,414	38,928,724	42,754,875
NON-PERSONNEL	\$ 14,510,953	\$ 18,392,231	\$ 22,595,322
Supplies	276,021	344,408	816,446
Contracts	6,645,145	8,563,854	10,460,516
Information Technology	6,034,963	8,202,446	10,100,586
Energy and Utilities	357,264	414,970	351,221
Other	818,768	866,553	866,553
Transfers Out	342,499	-	-
Capital Expenditures	36,294	-	-
Total Engineering & Capital Projects Fund	\$ 107,462,518	\$ 116,315,707	\$ 129,691,734
Environmental Growth 1/3 Fund			
NON-PERSONNEL	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864
Supplies	-	78,123	78,123
Contracts	2,577,269	211,036	211,036
Energy and Utilities	2,199,911	2,653,226	2,713,565
Transfers Out	35,000	1,655,502	2,523,140
Total Environmental Growth 1/3 Fund	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864
Environmental Growth 2/3 Fund			
NON-PERSONNEL	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046
Contracts	9,274,531	-	-
Transfers Out	-	9,202,775	11,673,046
Total Environmental Growth 2/3 Fund	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046
Facilities Financing Fund			
PERSONNEL	\$ 1,940,480	\$ 2,334,083	\$ 2,430,826
Personnel Cost	1,130,326	1,387,002	1,409,773
Fringe Benefits	810,153	947,081	1,021,053
NON-PERSONNEL	\$ 749,307	\$ 799,967	\$ 956,197
Supplies	2,358	8,000	5,100
Contracts	686,762	652,462	777,396

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Information Technology	57,203	137,665	171,511
Energy and Utilities	1,636	1,190	1,190
Other	1,347	500	1,000
Capital Expenditures	-	150	-
Total Facilities Financing Fund	\$ 2,689,787	\$ 3,134,050	\$ 3,387,023

Fire and Lifeguard Facilities Fund

NON-PERSONNEL	\$ 1,390,599	\$ 1,395,631	\$ 1,398,431
Contracts	3,830	5,212	5,212
Transfers Out	1,386,769	1,390,419	1,393,219
Total Fire and Lifeguard Facilities Fund	\$ 1,390,599	\$ 1,395,631	\$ 1,398,431

Fire/Emergency Medical Services Transport Program Fund

PERSONNEL	\$ 3,230,604	\$ 3,846,854	\$ 3,736,261
Personnel Cost	1,778,492	2,490,582	2,278,249
Fringe Benefits	1,452,112	1,356,272	1,458,012
NON-PERSONNEL	\$ 8,342,166	\$ 8,590,741	\$ 8,835,117
Supplies	198,021	253,409	253,409
Contracts	1,495,186	1,445,726	1,320,763
Information Technology	185,943	224,561	255,438
Energy and Utilities	521	28,688	28,688
Other	151	42,710	42,710
Transfers Out	6,412,347	6,412,347	6,750,809
Capital Expenditures	49,997	183,300	183,300
Total Fire/Emergency Medical Services Transport Program Fund	\$ 11,572,769	\$ 12,437,595	\$ 12,571,378

Gas Tax Fund

NON-PERSONNEL	\$ 35,317,294	\$ 34,100,416	\$ 35,701,827
Supplies	5,918	-	-
Contracts	12,217,891	7,868,706	9,522,996
Energy and Utilities	200,986	214,712	161,833
Transfers Out	22,892,500	26,016,998	26,016,998
Total Gas Tax Fund	\$ 35,317,294	\$ 34,100,416	\$ 35,701,827

General Plan Maintenance Fund

NON-PERSONNEL	\$ 2,566,183	\$ 3,779,000	\$ 4,166,000
Supplies	52	-	-

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Contracts	2,554,525	3,779,000	4,166,000
Information Technology	11,606	-	-
Total General Plan Maintenance Fund	\$ 2,566,183	\$ 3,779,000	\$ 4,166,000
GIS Fund			
PERSONNEL	\$ 880,605	\$ 1,537,023	\$ 1,619,980
Personnel Cost	475,767	996,588	984,550
Fringe Benefits	404,837	540,435	635,430
NON-PERSONNEL	\$ 2,580,326	\$ 2,852,626	\$ 3,755,125
Supplies	29,207	10,000	10,000
Contracts	877,794	874,799	1,004,948
Information Technology	1,672,465	1,967,827	2,740,177
Other	860	-	-
Total GIS Fund	\$ 3,460,930	\$ 4,389,649	\$ 5,375,105
Information Technology Fund			
PERSONNEL	\$ 6,664,340	\$ 6,875,335	\$ 7,417,904
Personnel Cost	4,242,710	4,388,993	4,784,007
Fringe Benefits	2,421,630	2,486,342	2,633,897
NON-PERSONNEL	\$ 54,793,493	\$ 73,296,549	\$ 77,866,345
Supplies	28,449	23,929	24,214
Contracts	2,439,468	57,223,534	76,185,787
Information Technology	52,208,133	16,023,952	1,626,570
Energy and Utilities	16,923	17,984	22,624
Other	4,485	7,150	7,150
Capital Expenditures	96,035	-	-
Total Information Technology Fund	\$ 61,457,833	\$ 80,171,884	\$ 85,284,249
Infrastructure Fund			
NON-PERSONNEL	\$ 3,753,661	\$ -	\$ -
Supplies	2,740,967	-	-
Contracts	955,255	-	-
Information Technology	392	-	-
Energy and Utilities	34,027	-	-
Capital Expenditures	23,020	-	-
Total Infrastructure Fund	\$ 3,753,661	\$ -	\$ -

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Junior Lifeguard Program Fund						
PERSONNEL	\$	140,852	\$	166,118	\$	181,736
Personnel Cost		67,266		76,586		79,649
Fringe Benefits		73,586		89,532		102,087
NON-PERSONNEL	\$	379,592	\$	458,936	\$	459,921
Supplies		22,172		24,200		24,200
Contracts		357,252		428,610		428,559
Information Technology		-		943		1,979
Energy and Utilities		168		183		183
Capital Expenditures		-		5,000		5,000
Total Junior Lifeguard Program Fund	\$	520,444	\$	625,054	\$	641,657
Local Enforcement Agency Fund						
PERSONNEL	\$	775,221	\$	695,005	\$	775,431
Personnel Cost		453,087		422,050		443,791
Fringe Benefits		322,134		272,955		331,640
NON-PERSONNEL	\$	169,082	\$	204,161	\$	224,819
Supplies		1,552		6,000		6,000
Contracts		137,779		168,740		176,265
Information Technology		22,758		19,259		32,809
Energy and Utilities		4,248		3,588		3,171
Other		2,746		6,574		6,574
Total Local Enforcement Agency Fund	\$	944,303	\$	899,166	\$	1,000,250
Long Range Property Management Fund						
NON-PERSONNEL	\$	474,825	\$	410,307	\$	1,222,873
Contracts		473,100		409,271		1,221,142
Energy and Utilities		1,725		1,036		1,731
Total Long Range Property Management Fund	\$	474,825	\$	410,307	\$	1,222,873
Los Peñasquitos Canyon Preserve Fund						
PERSONNEL	\$	234,515	\$	228,768	\$	253,387
Personnel Cost		126,945		119,766		126,252
Fringe Benefits		107,570		109,002		127,135
NON-PERSONNEL	\$	4,692	\$	22,393	\$	24,588
Supplies		169		4,125		4,125
Contracts		4,523		13,149		13,108

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Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Information Technology	-	5,119	7,355
Total Los Peñasquitos Canyon Preserve Fund	\$ 239,207	\$ 251,161	\$ 277,975
Low & Moderate Income Housing Asset Fund			
NON-PERSONNEL	\$ 15,686,884	\$ 42,101,314	\$ 57,566,080
Contracts	15,678,346	42,101,074	57,556,522
Information Technology	-	-	5,170
Energy and Utilities	8,539	240	4,388
Total Low & Moderate Income Housing Asset Fund	\$ 15,686,884	\$ 42,101,314	\$ 57,566,080
Maintenance Assessment District (MAD) Funds			
PERSONNEL	\$ 3,116,750	\$ 3,060,982	\$ 3,305,298
Personnel Cost	1,774,515	1,749,533	1,862,579
Fringe Benefits	1,342,235	1,311,449	1,442,719
NON-PERSONNEL	\$ 22,474,592	\$ 39,441,058	\$ 31,389,791
Supplies	130,017	442,785	553,235
Contracts	14,767,469	21,271,509	22,601,455
Information Technology	56,987	113,010	148,357
Energy and Utilities	3,764,224	4,034,896	3,967,272
Other	3,743,395	3,786,598	3,873,732
Contingencies	12,500	9,760,760	245,740
Transfers Out	-	31,500	-
Total Maintenance Assessment District (MAD) Funds	\$ 25,591,342	\$ 42,502,040	\$ 34,695,089
Major Events Revolving Fund			
NON-PERSONNEL	\$ 441,498	\$ -	\$ -
Supplies	64	-	-
Contracts	441,434	-	-
Total Major Events Revolving Fund	\$ 441,498	\$ -	\$ -
Mission Bay/Balboa Park Improvement Fund			
NON-PERSONNEL	\$ 1,850,789	\$ 1,887,430	\$ 1,871,280
Contracts	402,575	432,406	432,406
Energy and Utilities	17,464	22,594	22,594
Transfers Out	1,430,751	1,432,430	1,416,280
Total Mission Bay/Balboa Park Improvement Fund	\$ 1,850,789	\$ 1,887,430	\$ 1,871,280

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Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
New Convention Facility Fund						
NON-PERSONNEL	\$	2,133,025	\$	-	\$	-
Contracts		2,133,025		-		-
Total New Convention Facility Fund	\$	2,133,025	\$	-	\$	-
OneSD Support Fund						
PERSONNEL	\$	5,048,363	\$	5,400,308	\$	5,723,426
Personnel Cost		3,203,577		3,447,138		3,487,730
Fringe Benefits		1,844,786		1,953,170		2,235,696
NON-PERSONNEL	\$	21,014,378	\$	22,386,997	\$	22,403,770
Supplies		21,048		35,304		35,589
Contracts		2,474,855		3,147,947		2,765,179
Information Technology		17,863,675		19,196,246		19,595,502
Energy and Utilities		5,481		6,500		6,500
Other		-		1,000		1,000
Debt		649,318		-		-
Total OneSD Support Fund	\$	26,062,740	\$	27,787,305	\$	28,127,196
Parking Meter Operations Fund						
PERSONNEL	\$	1,354,065	\$	1,421,399	\$	1,521,904
Personnel Cost		723,684		767,571		790,932
Fringe Benefits		630,380		653,828		730,972
NON-PERSONNEL	\$	7,117,067	\$	9,335,855	\$	9,286,084
Supplies		38,328		44,629		44,914
Contracts		2,615,023		3,097,092		3,471,231
Information Technology		18,507		24,375		39,070
Energy and Utilities		23,648		17,105		13,975
Other		5,877		-		-
Transfers Out		4,415,683		6,152,154		5,716,394
Capital Expenditures		-		500		500
Total Parking Meter Operations Fund	\$	8,471,131	\$	10,757,254	\$	10,807,988
PETCO Park Fund						
PERSONNEL	\$	160,423	\$	160,821	\$	168,992
Personnel Cost		123,493		122,699		127,607
Fringe Benefits		36,931		38,122		41,385
NON-PERSONNEL	\$	16,073,444	\$	15,315,832	\$	17,052,892

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Supplies	1,298	936	936
Contracts	6,795,787	6,013,346	7,757,035
Information Technology	2,795	4,784	3,728
Energy and Utilities	5,918	5,266	2,818
Transfers Out	9,267,646	9,291,500	9,288,375
Total PETCO Park Fund	\$ 16,233,867	\$ 15,476,653	\$ 17,221,884
Prop 42 Replacement - Transportation Relief Fund			
NON-PERSONNEL	\$ 97,047	\$ -	\$ -
Contracts	97,047	-	-
Total Prop 42 Replacement - Transportation Relief Fund	\$ 97,047	\$ -	\$ -
Public Art Fund			
NON-PERSONNEL	\$ 209,169	\$ -	\$ -
Supplies	3,251	-	-
Contracts	205,918	-	-
Total Public Art Fund	\$ 209,169	\$ -	\$ -
Public Safety Services & Debt Service Fund			
NON-PERSONNEL	\$ 9,968,759	\$ 8,200,931	\$ 10,822,456
Transfers Out	9,968,759	8,200,931	10,822,456
Total Public Safety Services & Debt Service Fund	\$ 9,968,759	\$ 8,200,931	\$ 10,822,456
Road Maintenance and Rehabilitation Fund			
NON-PERSONNEL	\$ 9,258,713	\$ 8,522,549	\$ 27,764,640
Contracts	9,258,713	8,522,549	27,764,640
Total Road Maintenance and Rehabilitation Fund	\$ 9,258,713	\$ 8,522,549	\$ 27,764,640
Seized Assets - California Fund			
NON-PERSONNEL	\$ 7,218	\$ 11,919	\$ 11,919
Contracts	7,218	11,919	11,919
Total Seized Assets - California Fund	\$ 7,218	\$ 11,919	\$ 11,919
Seized Assets - Federal DOJ Fund			
NON-PERSONNEL	\$ 393,895	\$ 162,027	\$ 1,320,316
Supplies	4,003	-	826,276
Contracts	136,179	160,759	278,989
Information Technology	6,045	-	-

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Energy and Utilities	247,668	1,268	215,051
Total Seized Assets - Federal DOJ Fund	\$ 393,895	\$ 162,027	\$ 1,320,316
Seized Assets - Federal Treasury Fund			
PERSONNEL	\$ 3,452,361	\$ 4,389,792	\$ -
Personnel Cost	3,452,361	4,389,792	-
NON-PERSONNEL	\$ 4,073,743	\$ 3,569,187	\$ 719,187
Supplies	370,071	350,000	-
Contracts	11,821	519,187	419,187
Information Technology	190,747	-	300,000
Capital Expenditures	3,501,104	2,700,000	-
Total Seized Assets - Federal Treasury Fund	\$ 7,526,104	\$ 7,958,979	\$ 719,187
Stadium Operations Fund			
PERSONNEL	\$ 343,555	\$ 25,371	\$ -
Personnel Cost	250,741	19,661	-
Fringe Benefits	92,814	5,710	-
NON-PERSONNEL	\$ 12,307,501	\$ 1,907,039	\$ 1,137,218
Supplies	102,859	17,267	-
Contracts	6,297,442	731,069	-
Information Technology	50,310	11,533	-
Energy and Utilities	1,810,984	198,739	-
Transfers Out	4,045,907	948,431	1,137,218
Total Stadium Operations Fund	\$ 12,651,056	\$ 1,932,410	\$ 1,137,218
State COPS			
NON-PERSONNEL	\$ 2,815,650	\$ 4,331,356	\$ 5,825,070
Supplies	2,100,506	2,140,000	617,401
Contracts	312,904	1,291,356	160,832
Information Technology	284,877	-	5,046,837
Energy and Utilities	-	900,000	-
Capital Expenditures	117,363	-	-
Total State COPS	\$ 2,815,650	\$ 4,331,356	\$ 5,825,070
Storm Drain Fund			
NON-PERSONNEL	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000
Contracts	56,978	65,000	5,700,000

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Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Transfers Out	5,320,927	5,635,000	-
Total Storm Drain Fund	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000
Successor Agency Admin & Project - CivicSD Fund			
NON-PERSONNEL	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
Contracts	1,934,989	1,934,326	1,934,326
Total Successor Agency Admin & Project - CivicSD Fund	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
Transient Occupancy Tax Fund			
PERSONNEL	\$ 1,651,263	\$ 1,644,778	\$ 1,862,137
Personnel Cost	1,191,794	1,172,213	1,338,562
Fringe Benefits	459,469	472,565	523,575
NON-PERSONNEL	\$ 89,183,095	\$ 79,521,384	\$ 85,845,973
Supplies	14,231	25,083	24,253
Contracts	39,668,285	34,128,382	37,463,083
Information Technology	310,854	336,660	634,119
Energy and Utilities	6,552	8,700	8,700
Other	6,029	2,000	2,000
Transfers Out	49,177,144	45,020,559	47,713,818
Total Transient Occupancy Tax Fund	\$ 90,834,357	\$ 81,166,162	\$ 87,708,110
Trolley Extension Reserve Fund			
NON-PERSONNEL	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375
Contracts	774	3,000	3,000
Transfers Out	1,065,375	1,064,500	1,061,375
Total Trolley Extension Reserve Fund	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375
Underground Surcharge Fund			
PERSONNEL	\$ 2,585,138	\$ 2,777,732	\$ 2,954,612
Personnel Cost	1,621,865	1,741,183	1,864,931
Fringe Benefits	963,273	1,036,549	1,089,681
NON-PERSONNEL	\$ 93,195,601	\$ 104,962,628	\$ 90,163,046
Supplies	21,423	22,200	22,200
Contracts	20,338,188	69,661,042	54,739,654
Information Technology	117,964	266,386	375,069
Energy and Utilities	9,610	9,000	9,623
Other	72,708,416	35,004,000	35,016,500

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Fund/Category		FY 2020 Actual		FY 2021 Adopted Budget		FY 2022 Adopted Budget
Total Underground Surcharge Fund	\$	95,780,739	\$	107,740,360	\$	93,117,658
Wireless Communications Technology Fund						
PERSONNEL	\$	5,672,669	\$	5,894,096	\$	6,255,649
Personnel Cost		3,193,245		3,292,958		3,451,811
Fringe Benefits		2,479,423		2,601,138		2,803,838
NON-PERSONNEL	\$	4,247,913	\$	4,048,906	\$	4,079,185
Supplies		257,182		314,332		247,989
Contracts		2,546,783		2,500,695		3,126,663
Information Technology		243,499		262,281		321,775
Energy and Utilities		349,967		362,148		381,271
Other		750		1,400		1,000
Capital Expenditures		20,168		40,000		-
Debt		829,564		568,050		487
Total Wireless Communications Technology Fund	\$	9,920,582	\$	9,943,002	\$	10,334,834
Zoological Exhibits Maintenance Fund						
NON-PERSONNEL	\$	14,531,693	\$	15,647,842	\$	16,942,907
Contracts		14,531,693		15,647,842		16,942,907
Total Zoological Exhibits Maintenance Fund	\$	14,531,693	\$	15,647,842	\$	16,942,907

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Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Special Revenue Funds			
PERSONNEL	\$ 130,391,844	\$ 138,604,028	\$ 145,500,358
Personnel Cost	80,124,854	85,708,594	87,506,610
Fringe Benefits	50,266,990	52,895,434	57,993,748
NON-PERSONNEL	\$ 492,007,608	\$ 564,632,452	\$ 598,368,273
Supplies	7,456,390	5,552,530	5,202,210
Contracts	184,908,250	314,755,812	355,416,980
Information Technology	79,401,578	46,857,746	41,482,378
Energy and Utilities	9,291,529	9,230,076	8,211,398
Other	77,292,892	39,718,985	39,818,719
Contingencies	12,500	9,760,760	245,740
Transfers Out	128,321,606	135,259,543	147,801,561
Capital Expenditures	3,843,981	2,928,950	188,800
Debt	1,478,882	568,050	487
Total Special Revenue Funds	\$ 622,399,452	\$ 703,236,480	\$ 743,868,631

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Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Enterprise Funds			
Airports Fund			
PERSONNEL	\$ 2,298,662	\$ 2,392,803	\$ 2,722,496
Personnel Cost	1,411,563	1,495,771	1,596,020
Fringe Benefits	887,098	897,032	1,126,476
NON-PERSONNEL	\$ 3,041,023	\$ 3,099,844	\$ 6,168,641
Supplies	128,387	207,557	228,127
Contracts	2,295,299	2,482,230	5,182,526
Information Technology	121,512	115,120	257,932
Energy and Utilities	465,389	266,501	473,861
Other	5,544	7,351	7,351
Transfers Out	-	3,085	844
Capital Expenditures	24,892	18,000	18,000
Total Airports Fund	\$ 5,339,685	\$ 5,492,647	\$ 8,891,137
Development Services Fund			
PERSONNEL	\$ 55,536,101	\$ 60,970,961	\$ 70,774,815
Personnel Cost	34,261,360	37,651,609	43,997,690
Fringe Benefits	21,274,740	23,319,352	26,777,125
NON-PERSONNEL	\$ 18,974,959	\$ 24,156,039	\$ 22,620,518
Supplies	1,012,702	1,224,435	1,185,312
Contracts	11,799,050	12,708,748	12,847,096
Information Technology	3,290,227	6,412,478	6,977,578
Energy and Utilities	398,448	697,536	482,634
Other	480,366	440,384	440,384
Transfers Out	-	687,514	687,514
Capital Expenditures	9,223	-	-
Debt	1,984,943	1,984,944	-
Total Development Services Fund	\$ 74,511,060	\$ 85,127,000	\$ 93,395,333
Golf Course Fund			
PERSONNEL	\$ 8,301,722	\$ 8,940,621	\$ 9,342,599
Personnel Cost	4,828,050	5,284,522	5,347,215
Fringe Benefits	3,473,672	3,656,099	3,995,384
NON-PERSONNEL	\$ 10,890,135	\$ 11,381,469	\$ 11,487,713
Supplies	1,392,492	1,919,341	1,830,946

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Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Contracts	6,789,971	6,595,083	6,755,977
Information Technology	208,918	285,174	415,027
Energy and Utilities	2,376,700	2,389,682	2,354,205
Other	22,630	42,820	42,820
Transfers Out	-	126,719	66,088
Capital Expenditures	99,424	22,650	22,650
Total Golf Course Fund	\$ 19,191,858	\$ 20,322,090	\$ 20,830,312

Metropolitan Sewer Utility Fund

PERSONNEL	\$ 52,409,072	\$ 57,333,911	\$ 62,085,194
Personnel Cost	31,118,999	34,083,655	36,838,749
Fringe Benefits	21,290,073	23,250,256	25,246,445
NON-PERSONNEL	\$ 176,195,182	\$ 179,238,486	\$ 181,361,053
Supplies	37,997,019	20,379,966	23,081,126
Contracts	40,994,880	52,612,404	63,063,662
Information Technology	5,198,898	8,528,192	9,454,387
Energy and Utilities	15,666,309	18,378,140	14,979,221
Other	163,444	238,668	238,654
Contingencies	-	3,500,000	-
Transfers Out	74,171,985	72,714,117	66,060,454
Capital Expenditures	1,111,151	2,886,999	4,483,549
Debt	891,496	-	-
Total Metropolitan Sewer Utility Fund	\$ 228,604,254	\$ 236,572,397	\$ 243,446,247

Municipal Sewer Revenue Fund

PERSONNEL	\$ 38,125,334	\$ 42,447,260	\$ 44,965,557
Personnel Cost	21,460,365	23,973,477	25,449,685
Fringe Benefits	16,664,969	18,473,783	19,515,872
NON-PERSONNEL	\$ 78,464,858	\$ 92,182,002	\$ 99,248,433
Supplies	4,341,140	5,739,972	6,016,628
Contracts	32,784,906	42,602,375	41,272,439
Information Technology	2,387,068	3,848,670	5,520,576
Energy and Utilities	5,570,298	5,066,009	4,925,812
Other	120,165	118,344	118,388
Transfers Out	33,080,615	33,609,042	39,594,360
Capital Expenditures	62,523	1,079,447	1,796,207

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Debt	118,142	118,143	4,023
Total Municipal Sewer Revenue Fund	\$ 116,590,191	\$ 134,629,262	\$ 144,213,990
Recycling Fund			
PERSONNEL	\$ 10,592,773	\$ 10,752,746	\$ 12,016,961
Personnel Cost	6,077,380	5,936,154	6,726,388
Fringe Benefits	4,515,393	4,816,592	5,290,573
NON-PERSONNEL	\$ 17,247,172	\$ 20,178,060	\$ 19,649,719
Supplies	1,028,941	1,431,434	1,448,719
Contracts	15,176,039	17,169,499	15,993,312
Information Technology	310,179	427,963	896,257
Energy and Utilities	672,226	761,061	772,624
Other	59,786	24,407	24,407
Reserves	-	260,000	-
Transfers Out	-	103,696	514,400
Total Recycling Fund	\$ 27,839,945	\$ 30,930,806	\$ 31,666,680
Refuse Disposal Fund			
PERSONNEL	\$ 14,695,845	\$ 15,208,241	\$ 16,592,564
Personnel Cost	8,289,343	8,528,507	9,158,233
Fringe Benefits	6,406,502	6,679,734	7,434,331
NON-PERSONNEL	\$ 20,146,946	\$ 25,070,104	\$ 25,944,297
Supplies	1,184,602	1,516,928	1,791,383
Contracts	15,912,825	17,277,962	20,478,891
Information Technology	621,040	754,005	1,211,848
Energy and Utilities	1,201,542	1,464,287	1,381,601
Other	35,947	30,574	30,574
Reserves	-	100,000	-
Transfers Out	1,115,210	1,076,348	1,000,000
Capital Expenditures	13,641	2,850,000	50,000
Debt	62,140	-	-
Total Refuse Disposal Fund	\$ 34,842,791	\$ 40,278,345	\$ 42,536,861
Water Utility Operating Fund			
PERSONNEL	\$ 80,757,510	\$ 82,591,266	\$ 93,447,406
Personnel Cost	46,641,449	47,608,988	53,537,926
Fringe Benefits	34,116,061	34,982,278	39,909,480

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
NON-PERSONNEL	\$ 436,833,132	\$ 495,417,470	\$ 515,293,693
Supplies	215,406,609	248,480,865	249,420,236
Contracts	113,483,712	116,337,373	136,575,555
Information Technology	7,911,422	11,781,611	13,514,781
Energy and Utilities	11,617,284	12,697,318	11,558,326
Other	3,060,647	3,165,758	4,435,446
Contingencies	-	3,500,000	-
Transfers Out	82,734,337	96,110,326	96,701,209
Capital Expenditures	2,343,457	1,868,553	3,078,753
Debt	275,665	1,475,666	9,387
Total Water Utility Operating Fund	\$ 517,590,641	\$ 578,008,736	\$ 608,741,099

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Enterprise Funds			
PERSONNEL	\$ 262,717,018	\$ 280,637,809	\$ 311,947,592
Personnel Cost	154,088,508	164,562,683	182,651,906
Fringe Benefits	108,628,509	116,075,126	129,295,686
NON-PERSONNEL	\$ 761,793,407	\$ 850,723,474	\$ 881,774,067
Supplies	262,491,892	280,900,498	285,002,477
Contracts	239,236,682	267,785,674	302,169,458
Information Technology	20,049,263	32,153,213	38,248,386
Energy and Utilities	37,968,197	41,720,534	36,928,284
Other	3,948,530	4,068,306	5,338,024
Contingencies	-	7,000,000	-
Reserves	-	360,000	-
Transfers Out	191,102,147	204,430,847	204,624,869
Capital Expenditures	3,664,311	8,725,649	9,449,159
Debt	3,332,386	3,578,753	13,410
Total Enterprise Funds	\$ 1,024,510,425	\$ 1,131,361,283	\$ 1,193,721,659

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Internal Service Funds			
Central Stores Fund			
PERSONNEL	\$ 1,524,341	\$ 1,530,838	\$ 1,569,9819
Personnel Cost	765,704	750,661	754,320
Fringe Benefits	758,637	780,177	815,661
NON-PERSONNEL	\$ 6,333,594	\$ 3,216,964	\$ 5,805,208
Supplies	5,637,463	2,662,253	5,304,410
Contracts	494,219	333,965	300,076
Information Technology	46,388	78,905	80,556
Energy and Utilities	155,524	140,913	119,238
Other	-	928	928
Total Central Stores Fund	\$ 7,857,935	\$ 4,747,802	\$ 7,375,189
Energy Conservation Program Fund			
PERSONNEL	\$ 3,071,469	\$ 3,418,598	\$ 3,681,994
Personnel Cost	1,898,686	2,125,010	2,311,831
Fringe Benefits	1,172,783	1,293,588	1,370,163
NON-PERSONNEL	\$ 1,371,323	\$ 1,567,430	\$ 1,520,103
Supplies	15,528	10,454	10,039
Contracts	1,151,831	1,224,975	1,132,828
Information Technology	192,724	312,353	365,836
Energy and Utilities	4,961	14,348	6,100
Other	6,279	5,300	5,300
Total Energy Conservation Program Fund	\$ 4,442,791	\$ 4,986,028	\$ 5,202,097
Fleet Operations Operating Fund			
PERSONNEL	\$ 21,583,137	\$ 22,500,876	\$ 23,065,086
Personnel Cost	12,231,970	12,394,663	12,697,354
Fringe Benefits	9,351,168	10,106,213	10,367,732
NON-PERSONNEL	\$ 31,781,723	\$ 33,001,286	\$ 33,240,969
Supplies	13,985,030	13,094,915	13,095,507
Contracts	5,550,233	5,750,965	5,440,532
Information Technology	784,690	1,895,546	2,184,653
Energy and Utilities	11,272,594	12,202,790	12,163,207
Other	4,794	4,826	4,826
Transfers Out	-	1,633	1,633

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Capital Expenditures	184,383	50,611	350,611
Total Fleet Operations Operating Fund	\$ 53,364,861	\$ 55,502,162	\$ 56,306,055

Fleet Replacement

PERSONNEL	\$ 1,075	\$ -	\$ -
Personnel Cost	595	-	-
Fringe Benefits	480	-	-
NON-PERSONNEL	\$ 51,084,128	\$ 87,621,281	\$ 73,721,915
Supplies	1,396,803	-	-
Contracts	355,405	-	-
Transfers Out	-	16,700,000	-
Capital Expenditures	37,646,878	58,251,465	58,251,465
Debt	11,685,041	12,669,816	15,470,450
Total Fleet Replacement	\$ 51,085,203	\$ 87,621,281	\$ 73,721,915

Publishing Services Fund

PERSONNEL	\$ 735,634	\$ 250,733	\$ 637,007
Personnel Cost	448,575	167,257	448,616
Fringe Benefits	287,059	83,476	188,391
NON-PERSONNEL	\$ 1,189,000	\$ 1,098,503	\$ 1,128,252
Supplies	248,150	133,099	133,099
Contracts	821,385	785,685	790,577
Information Technology	62,641	118,326	115,450
Energy and Utilities	50,996	58,114	85,847
Transfers Out	-	3,279	3,279
Capital Expenditures	5,828	-	-
Total Publishing Services Fund	\$ 1,924,634	\$ 1,349,236	\$ 1,765,259

Risk Management Administration Fund

PERSONNEL	\$ 10,023,463	\$ 10,042,143	\$ 10,468,283
Personnel Cost	5,956,448	5,979,261	6,161,853
Fringe Benefits	4,067,015	4,062,882	4,306,430
NON-PERSONNEL	\$ 1,831,077	\$ 2,197,581	\$ 2,255,854
Supplies	64,230	86,304	84,498
Contracts	957,320	1,404,808	1,093,687
Information Technology	796,106	685,969	1,058,828
Energy and Utilities	4,688	5,500	4,841

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category		FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Other		8,734	15,000	14,000
Total Risk Management Administration Fund		\$ 11,854,540	\$ 12,239,724	\$ 12,724,137

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Internal Service Funds			
PERSONNEL	\$ 36,939,119	\$ 37,743,188	\$ 39,422,351
Personnel Cost	21,301,978	21,416,852	22,373,974
Fringe Benefits	15,637,141	16,326,336	17,048,377
NON-PERSONNEL	\$ 93,590,846	\$ 128,703,045	\$ 117,672,301
Supplies	21,347,205	15,987,025	18,627,553
Contracts	9,330,394	9,500,398	8,757,700
Information Technology	1,882,548	3,091,099	3,805,323
Energy and Utilities	11,488,762	12,421,665	12,379,233
Other	19,807	26,054	25,054
Transfers Out	-	16,704,912	4,912
Capital Expenditures	37,837,089	58,302,076	58,602,076
Debt	11,685,041	12,669,816	15,470,450
Total Internal Service Funds	\$ 130,529,965	\$ 166,446,233	\$ 157,094,652

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Capital Project Funds			
Capital Outlay Fund			
NON-PERSONNEL	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336
Contracts	1,640,263	-	-
Transfers Out	2,915,000	18,587,949	4,046,336
Total Capital Outlay Fund	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336
TransNet Extension Administration & Debt Fund			
NON-PERSONNEL	\$ 284,357	\$ 323,840	\$ 365,380
Contracts	284,357	323,840	365,380
Total TransNet Extension Administration & Debt Fund	\$ 284,357	\$ 323,840	\$ 365,380
TransNet Extension Congestion Relief Fund			
NON-PERSONNEL	\$ 3,457,829	\$ 3,851,330	\$ 4,951,330
Supplies	-	-	271,384
Contracts	3,362,195	3,851,330	4,679,946
Energy and Utilities	95,634	-	-
Total TransNet Extension Congestion Relief Fund	\$ 3,457,829	\$ 3,851,330	\$ 4,951,330
TransNet Extension Maintenance Fund			
NON-PERSONNEL	\$ 10,474,596	\$ 9,618,048	\$ 10,851,786
Transfers Out	10,474,596	9,618,048	10,851,786
Total TransNet Extension Maintenance Fund	\$ 10,474,596	\$ 9,618,048	\$ 10,851,786

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Capital Project Funds			
NON-PERSONNEL	\$ 18,772,046	\$ 32,381,167	\$ 20,214,832
Supplies	-	-	271,384
Contracts	5,286,815	4,175,170	5,045,326
Energy and Utilities	95,634	-	-
Transfers Out	13,389,596	28,205,997	14,898,122
Total Capital Project Funds	\$ 18,772,046	\$ 32,381,167	\$ 20,214,832

Financial Summary and Schedules

Schedule VI - Summary of Operating Expenditures by Category by Fund Type

Fund/Category	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Operating Budget Expenditures			
PERSONNEL	\$ 1,555,454,995	\$ 1,596,798,933	\$ 1,711,101,961
Personnel Cost	902,584,445	919,629,474	973,388,541
Fringe Benefits	652,870,550	677,169,459	737,713,420
NON-PERSONNEL	\$ 1,815,654,877	\$ 2,057,563,031	\$ 2,147,346,244
Supplies	318,640,477	332,782,155	341,542,241
Contracts	682,320,340	877,631,817	940,870,074
Information Technology	138,300,386	129,276,616	144,825,202
Energy and Utilities	107,376,486	114,846,450	108,323,755
Other	85,732,316	48,720,886	50,368,049
Contingencies	12,500	16,760,760	245,740
Reserves	-	360,000	-
Transfers Out	400,666,514	427,171,033	458,771,301
Capital Expenditures	46,139,746	71,443,179	69,954,948
Debt	36,466,113	38,570,135	32,444,934
Total Operating Budget Expenditures	\$ 3,371,195,825	\$ 3,654,361,964	\$ 3,858,448,205
Total Capital Budget Expenditures	\$ 583,999,644	\$ 367,484,544	\$ 789,525,641
Total Combined Operating and Capital Budget Expenditures	\$ 3,955,195,469	\$ 4,021,846,508	\$ 4,647,973,846



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Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/21	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Estimated Fund Balance as of 6/30/2022
General Fund								
General Fund	\$ 205,653,091	\$ 1,743,548,431	\$ 1,949,201,522	\$ 7,716,600	\$ 1,743,548,431	\$ 1,751,265,031	\$ -	\$ - 197,936,491
Total General Fund	\$ 205,653,091	\$ 1,743,548,431	\$ 1,949,201,522	\$ 7,716,600	\$ 1,743,548,431	\$ 1,751,265,031	\$ -	\$ - 197,936,491
Special Revenue Funds								
Automated Refuse Container Fund	\$ 1,914,882	\$ 1,400,000	\$ 3,314,882	\$ -	\$ 1,747,904	\$ 1,747,904	\$ -	\$ - 1,566,978
Climate Equity Fund	-	6,965,178	6,965,178	6,965,178	-	6,965,178	-	-
Community Equity Fund (CEF)	3,000,000	-	3,000,000	-	3,000,000	3,000,000	-	-
Concourse and Parking Garages Operating Fund	5,502	2,981,406	2,986,908	-	2,986,908	2,986,908	-	-
Convention Center Expansion Administration Fund	274,409	23,523,874	23,798,283	-	23,523,874	23,523,874	-	274,409
COVID-19 Rent Relief	72,434,140	-	72,434,140	-	-	-	-	72,434,140
Engineering & Capital Projects Fund	(947,568)	129,691,734	128,744,166	-	129,691,734	129,691,734	-	(947,568)
Environmental Growth 1/3 Fund	737,651	5,525,864	6,263,515	-	5,525,864	5,525,864	-	231,338 506,313
Environmental Growth 2/3 Fund	1,258,567	11,058,728	12,317,295	-	11,673,046	11,673,046	-	614,395 29,854
Facilities Financing Fund	281,952	3,338,497	3,620,449	-	3,387,023	3,387,023	-	- 233,426
Fire and Lifeguard Facilities Fund	30,023	1,393,219	1,423,242	-	1,398,431	1,398,431	-	28,703 (3,892)
Fire/Emergency Medical Services Transport Program Fund	1,664,259	11,160,856	12,825,115	-	12,571,378	12,571,378	-	- 253,737
Gas Tax Fund	10,259,207	35,701,827	45,961,034	-	35,701,827	35,701,827	8,756,933	1,502,275 (1)
General Plan Maintenance Fund	1,866,833	3,400,000	5,266,833	-	4,166,000	4,166,000	-	- 1,100,833
GIS Fund	653,383	4,894,107	5,547,490	-	5,375,105	5,375,105	-	- 172,385
Information Technology Fund	1,132,573	84,301,733	85,434,306	-	85,284,249	85,284,249	-	136,825 13,232

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/21	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Estimated Fund Balance as of 6/30/2022
Infrastructure Fund	20,041,197	10,000,000	30,041,197	10,000,000	-	10,000,000	-	708,442
Junior Lifeguard Program Fund	1,204,418	615,150	1,819,568	-	641,657	641,657	-	932,484
Local Enforcement Agency Fund	176,449	786,417	962,866	-	1,000,250	1,000,250	-	(37,384)
Long Range Property Management Fund	4,172,103	818,639	4,990,742	-	1,222,873	1,222,873	-	3,767,869
Los Peñasquitos Canyon Preserve Fund	101,250	261,360	362,610	-	277,975	277,975	-	84,635
Low and Moderate Income Housing Asset Fund	45,645,000	22,016,608	67,661,608	-	57,566,080	57,566,080	-	10,095,528
Maintenance Assessment District Funds	18,415,929	27,650,214	46,066,143	20,000	34,695,089	34,715,089	-	10,624,431
Mission Bay Park Improvement Fund	34,960,580	7,905,994	42,866,574	-	-	-	10,000,000	7,905,993
Mission Bay/Balboa Park Improvement Fund	116,715	1,848,686	1,965,401	-	1,871,280	1,871,280	-	94,121
New Convention Facility Fund	-	-	-	-	-	-	-	-
OneSD Support Fund	2,663,271	25,413,789	28,077,060	-	28,127,196	28,127,196	-	(50,136)
Parking Meter Operations Fund	640,383	11,297,852	11,938,235	-	10,807,988	10,807,988	-	1,130,247
PETCO Park Fund	-	17,223,542	17,223,542	-	17,221,884	17,221,884	-	1,658
Prop 42 Replacement - Transportation Relief Fund	1,073,660	-	1,073,660	-	-	-	1,073,660	-
Public Art Fund	5,442,467	-	5,442,467	-	-	-	-	-
Public Safety Services & Debt Service Fund	608,641	10,213,816	10,822,457	-	10,822,456	10,822,456	-	1
Road Maintenance and Rehabilitation Fund	41,891,549	27,764,640	69,656,189	-	27,764,640	27,764,640	25,000,000	(1)

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/21	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Estimated Fund Balance as of 6/30/2022
San Diego Regional Parks Improvement Fund	9,412,971	4,257,074	13,670,045	-	-	0	3,000,000	4,257,073
Seized Assets - Federal DOJ Fund	2,951,578	1,200,000	4,151,578	-	2,051,422	2,051,422	-	2,100,156
Stadium Operations Fund	1,137,218	-	1,137,218	-	1,137,218	1,137,218	-	-
State COPS	3,702,884	3,000,000	6,702,884	-	5,825,070	5,825,070	-	877,814
Storm Drain Fund	936,142	5,700,000	6,636,142	-	5,700,000	5,700,000	-	936,142
Successor Agency Admin & Project - CivicSD Fund	-	1,934,326	1,934,326	-	1,934,326	1,934,326	-	-
Transient Occupancy Tax Fund	42,779	87,712,705	87,755,484	-	87,708,110	87,708,110	-	47,374
Trolley Extension Reserve Fund	140,618	1,061,375	1,201,993	-	1,064,375	1,064,375	-	137,618
Underground Surcharge Fund	160,479,782	68,792,378	229,272,160	5,000,000	93,117,658	98,117,658	-	108,480,138
Wireless Communications Technology Fund	1,323,029	9,182,740	10,505,769	-	10,334,834	10,334,834	-	170,935
Zoological Exhibits Maintenance Fund	12,324	16,942,907	16,955,231	-	16,942,907	16,942,907	-	12,324
Other Special Revenue Funds (CIP)	-	3,375,000	3,375,000	3,375,000	-	3,375,000	-	-
Total Special Revenue Funds	\$ 451,858,753	\$ 692,312,235	\$ 1,144,170,988	\$ 25,360,178	\$ 743,868,631	\$ 769,228,809	\$ 47,830,593	\$ 99,200,275
Enterprise Funds								
Airports Fund	\$ 14,926,718	\$ 6,848,553	\$ 21,775,271	\$ -	\$ 8,891,137	\$ 8,891,137	\$ -	\$ 9,138,773
Development Services Fund	4,666,195	90,559,027	95,225,222	-	93,395,333	93,395,333	-	(7,844,312)
Golf Course Fund	25,923,581	20,870,347	46,793,928	3,510,000	20,830,312	24,340,312	-	8,431,159
Municipal Sewer Revenue Fund	718,978,803	609,658,780	1,328,637,583	321,697,358	387,660,237	709,357,595	-	-
Recycling Fund	35,183,155	25,450,760	60,633,915	814,400	31,666,680	32,481,080	-	8,170,054
Refuse Disposal Fund	37,307,348	36,754,373	74,061,721	-	42,536,861	42,536,861	-	1,353,771

Financial Summary and Schedules

Schedule VII - Summary of Revenues, Expenditures and Fund Balances

Fund Type/Title	Estimated Reserves and Fund Balance as of 7/01/21	CIP and Operating Revenue	Total Resources	CIP Project Expenditures	Operating Expenditure	Total Expenditures	Expenditure of Prior Year Funds	Estimated Fund Balance as of 6/30/2022
Refuse Disposal Fund - Miramar Closure Fund	32,799,441	50,000	32,849,441	-	-	-	-	32,849,441
Water Utility Operating Fund	756,335,539	1,021,299,317	1,777,634,856	387,368,939	608,741,099	996,110,038	-	105,539,572
Total Enterprise Funds	\$1,626,120,780	\$1,811,491,157	\$3,437,611,936	\$ 713,390,697	\$1,193,721,659	\$1,907,112,356	\$ -	\$1,372,861,123
Capital Project Funds								
Capital Outlay Fund	\$ 31,524,170	\$ -	\$ 31,524,170	\$ -	\$ 4,046,336	\$ 4,046,336	\$ -	\$ 20,184,986
TransNet Extension Congestion Relief Fund	33,106,183	36,538,000	69,644,183	20,369,504	16,168,496	36,538,000	2,452,901	2,767,924
Other Capital Projects	21,569,361	727,500	22,296,861	22,296,861	-	22,296,861	-	-
Total Capital Project Funds	\$ 86,199,714	\$ 37,265,500	\$ 123,465,214	\$ 42,666,365	\$ 20,214,832	\$ 62,881,197	\$ 2,452,901	\$ 22,952,910
Internal Service Funds								
Central Stores Fund	\$ (127,048)	\$ 7,478,415	\$ 7,351,367	\$ -	\$ 7,375,189	\$ 7,375,189	\$ -	\$ (23,822)
Energy Conservation Program Fund	1,365,718	4,507,573	5,873,291	-	5,202,097	5,202,097	-	337,369
Fleet Operations Operating Fund	4,284,230	54,331,739	58,615,969	391,801	56,306,055	56,697,856	-	382,533
Fleet Ops Replacement-Rental	84,529,362	73,969,475	158,498,837	-	73,721,915	73,721,915	-	34,961,208
Publishing Services Fund	543	1,640,551	1,641,094	-	1,765,259	1,765,259	-	(124,165)
Risk Management Administration Fund	1,037,784	12,084,323	13,122,107	-	12,724,137	12,724,137	-	397,970
Total Internal Service Funds	\$ 91,090,590	\$ 154,012,076	\$ 245,102,666	\$ 391,801	\$ 157,094,652	\$ 157,486,453	\$ -	\$ 35,931,094
Total Combined Budget	\$2,460,922,927	\$4,438,629,399	\$6,899,552,326	\$ 789,525,641	\$3,858,448,205	\$4,647,973,846	\$ 50,283,494	\$1,558,924,723



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Financial Summary and Schedules

Schedule VIII - Summary of Expenditures for Maintenance Assessment Districts

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2022 Adopted Budget
Adams Avenue MAD Fund	- \$	- \$	66,982 \$	66,982
Barrio Logan Community Benefit MAD Fund	-	-	433,024	433,024
Bay Terraces - Honey Drive MAD Fund	-	-	21,761	21,761
Bay Terraces - Parkside MAD Fund	-	-	79,739	79,739
Bird Rock MAD Fund	-	-	257,360	257,360
Black Mountain Ranch North MAD Fund	-	-	151,170	151,170
Black Mountain Ranch South MAD Fund	-	-	853,440	853,440
Calle Cristobal MAD Fund	-	-	286,656	286,656
Camino Santa Fe MAD Fund	-	-	163,613	163,613
Campus Point MAD Fund	-	-	55,061	55,061
Carmel Mountain Ranch MAD Fund	-	-	635,641	635,641
Carmel Valley MAD Fund	-	-	2,871,638	2,871,638
Carmel Valley NBHD #10 MAD Fund	-	-	359,819	359,819
C&ED MAD Management Fund	-	-	425,000	425,000
Central Commercial MAD Fund	-	-	313,437	313,437
City Heights MAD Fund	-	-	478,089	478,089
Civita MAD Fund	-	-	1,231,398	1,231,398
College Heights Enhanced MAD Fund	-	-	479,964	479,964
Coral Gate MAD Fund	-	-	171,950	171,950
Coronado View MAD Fund	-	-	26,025	26,025
Del Mar Terrace MAD Fund	-	-	505,500	505,500
Eastgate Technology Park MAD Fund	-	-	199,664	199,664
El Cajon Boulevard MAD Fund	-	-	748,920	748,920
First SD River Imp. Project MAD Fund	-	-	277,460	277,460
Gateway Center East MAD Fund	-	-	261,487	261,487
Genesee/North Torrey Pines Road MAD Fund	-	-	312,548	312,548
Hillcrest Commercial Core MAD Fund	-	-	111,518	111,518
Hillcrest MAD Fund	-	-	32,278	32,278
Kensington Heights MAD	-	-	218,451	218,451
Kensington Manor MAD	-	-	146,803	146,803
Kensington Park North MAD	-	-	113,556	113,556
Kings Row MAD Fund	-	-	16,841	16,841

Financial Summary and Schedules

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2022 Adopted Budget
La Jolla Self-Managed MAD	-	-	502,378	502,378
La Jolla Village Drive MAD Fund	-	-	75,290	75,290
Liberty Station/NTC MAD Fund	-	-	88,429	88,429
Linda Vista Community MAD Fund	-	-	289,550	289,550
Little Italy MAD Fund	-	-	1,162,557	1,162,557
Maintenance Assessment District (MAD) Management Fund	24.50	3,305,298	781,347	4,086,645
Miramar Ranch North MAD Fund	-	-	1,646,586	1,646,586
Mira Mesa MAD Fund	-	-	1,154,548	1,154,548
Mission Boulevard MAD Fund	-	-	109,077	109,077
Mission Hills Special Lighting MAD Fund	-	-	30,719	30,719
Newport Avenue MAD Fund	-	-	83,763	83,763
North Park MAD Fund	-	-	928,890	928,890
Ocean View Hills MAD Fund	-	-	657,076	657,076
Otay International Center MAD Fund	-	-	394,112	394,112
Pacific Highlands Ranch MAD Fund	-	-	469,077	469,077
Park Village MAD Fund	-	-	466,744	466,744
Peñasquitos East MAD Fund	-	-	490,101	490,101
Rancho Bernardo MAD Fund	-	-	1,136,744	1,136,744
Rancho Encantada MAD Fund	-	-	167,254	167,254
Remington Hills MAD Fund	-	-	42,044	42,044
Robinhood Ridge MAD Fund	-	-	137,007	137,007
Sabre Springs MAD Fund	-	-	284,816	284,816
Scripps/Miramar Ranch MAD Fund	-	-	1,973,065	1,973,065
Stonecrest Village MAD Fund	-	-	609,672	609,672
Street Light District #1 MAD Fund	-	-	775,860	775,860
Talmadge MAD Fund	-	-	503,099	503,099
Talmadge Park North MAD	-	-	33,419	33,419
Talmadge Park South MAD	-	-	82,547	82,547
Tierrasanta MAD Fund	-	-	1,600,316	1,600,316
Torrey Highlands MAD Fund	-	-	710,969	710,969
Torrey Hills MAD Fund	-	-	1,489,610	1,489,610
University Heights MAD Fund	-	-	71,726	71,726
Washington Street MAD Fund	-	-	98,171	98,171

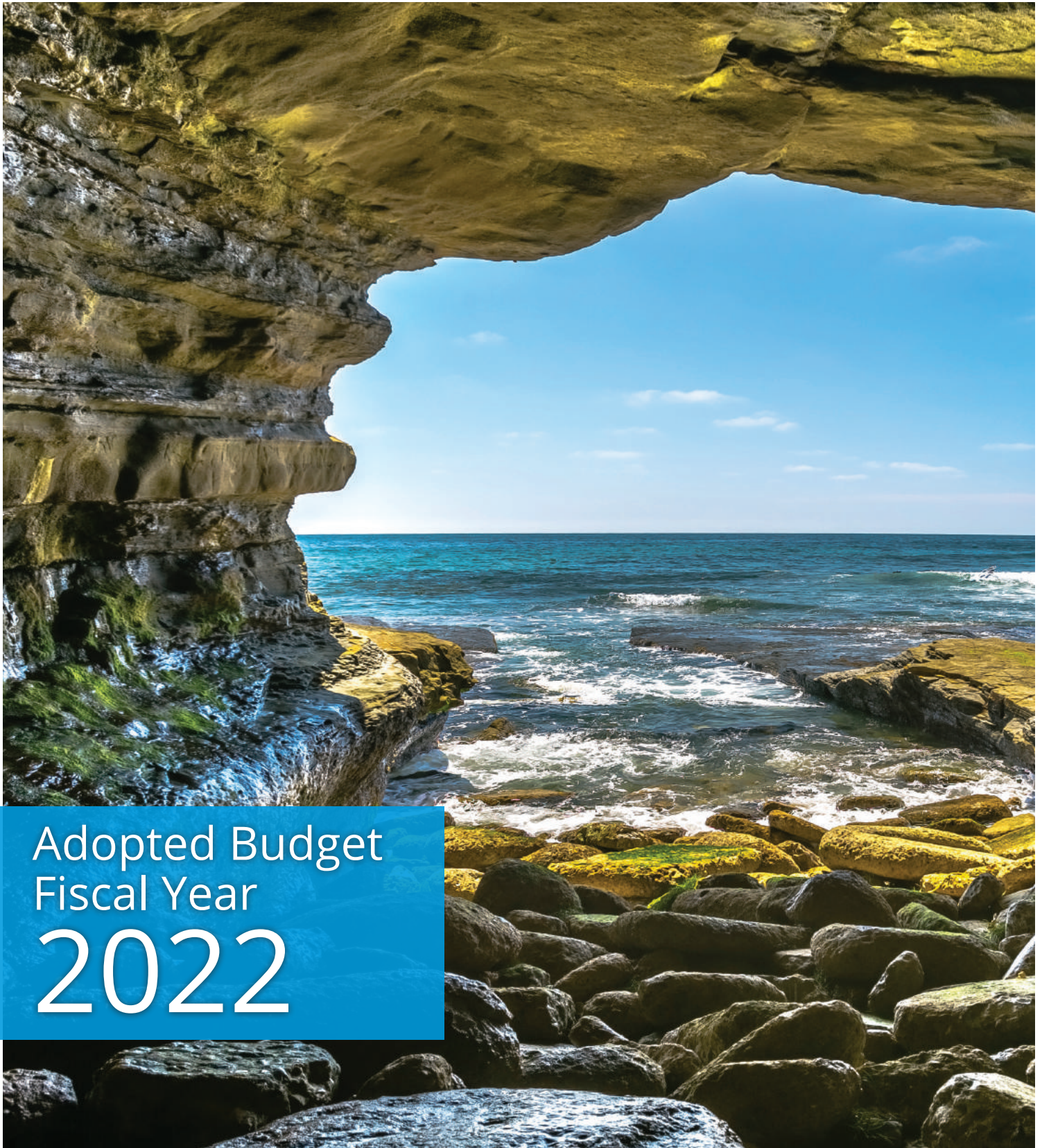
Financial Summary and Schedules

Title	Position	Personnel Expenditures	Non-Personnel Expenditures	FY 2022 Adopted Budget
Webster-Federal Boulevard MAD Fund	-	-	36,435	36,435
Total Combined Budget	24.50	\$ 3,305,298	\$ 31,389,791	\$ 34,695,089

Financial Summary and Schedules



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Adopted Budget Fiscal Year 2022

Volume 1 Capital Improvements Program

MAYOR TODD GLORIA



The City of
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Capital Improvements Program



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Capital Improvements Program

Capital Improvements Program

The Fiscal Year 2022 Adopted Capital Improvements Program (CIP) Budget is \$789.5 million. This budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's \$11.4 billion multi-year CIP. The allocation of funds is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted CIP budget is constrained by the availability of funds.

The Fiscal Year 2022 Adopted CIP budget, as summarized in **Table 1** below, is funded by a variety of sources, including water and sewer enterprise funds, TransNet, General Fund Infrastructure and Climate Equity, and developer fees. Further details on these funding sources and the specific projects included in the Adopted CIP Budget can be found in Volume III of the Fiscal Year 2022 Adopted Budget.



Table 1: Fiscal Year 2022 Adopted CIP Budget

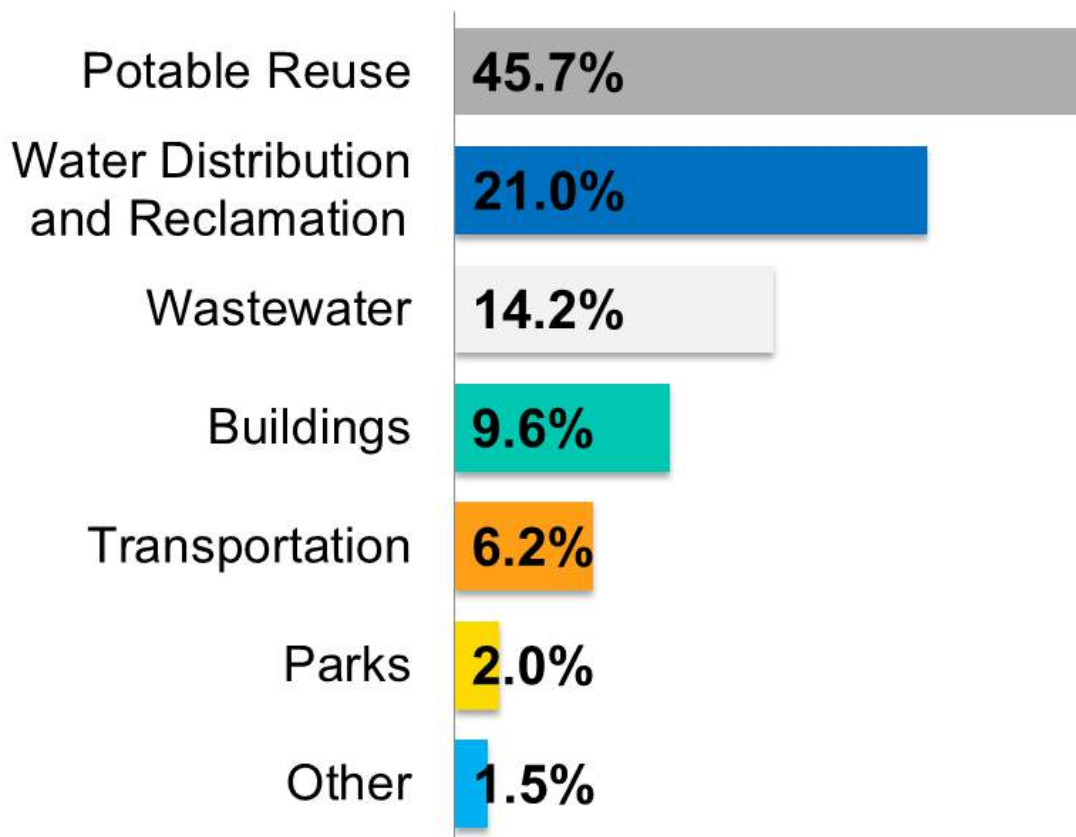
Funding Source	2022 Adopted Budget	Percent of Total CIP Budget
Antenna Lease Fund	\$ 484,735	0.06 %
Climate Equity Fund	6,965,178	0.88 %
Development Impact Fees	10,231,420	1.30 %
Enhanced Infrastructure Financing District Fund	727,500	0.09 %
Facilities Benefit Assessments	9,580,000	1.21 %
Fleet Services Internal Service Fund	391,801	0.05 %
General Fund	7,716,600	0.98 %
Golf Course Enterprise Fund	3,510,000	0.44 %
Infrastructure Fund	10,000,000	1.27 %
Maintenance Assessment Districts	20,000	0.00 %
Other Funding	197,919	0.03 %
Parking Meter Districts	1,225,000	0.16 %
Proposition 42 Replacement - Transportation Relief Fund	50,000	0.01 %
Recycling Fund	814,400	0.10 %
Regional Transportation Congestion Improvement Program	1,075,287	0.14 %
Sewer Funds	321,697,358	40.75 %
Sunset Cliffs Natural Park Fund	100,000	0.01 %
TransNet Funds	20,369,504	2.58 %
Trench Cut/Excavation Fee Fund	2,000,000	0.25 %
Utilities Undergrounding Program Fund	5,000,000	0.63 %
Water Fund	387,368,939	49.06 %
Grand Total	\$ 789,525,641	

Capital Improvements Program

An additional \$257.4 million of funding is anticipated to be received during Fiscal Year 2022. This anticipated funding is not included in the Adopted Budget amount of \$789.5 million because the funding sources either require additional City Council approval, such bonds and grants, or the funding sources are more tentative and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of funding such as donations, grants, developer funding, and Facilities Benefit Assessments.

The Fiscal Year 2022 Adopted CIP Budget of \$789.5 million will support various types of projects, as displayed in **Figure 1** below, such as water and sewer facilities, buildings, and transportation projects. Since the allocation of resources are primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 92.2 percent of the CIP budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet, which may also fund transportation components of other project types in the right-of-way, such as certain Stormwater projects. Landfills, airports, and golf project types are funded by enterprise funds. Parks, stormwater, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2022 Adopted Budget by Project Type



Capital Improvements Program

The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments, as shown in **Table 2**. The largest funding allocation in the Fiscal Year 2022 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$708 million, or 89.7 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation Department's projects, with \$48.5 million, or 6.2 percent, of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets.

Table 2: Multi-Year CIP

Department	Prior Year	FY 2022 Adopted	Future Years	Total
Airports	\$ 4,216,494	\$ -	\$ -	\$ 4,216,494
Citywide	51,327,498	786,801	703,882,828	755,997,127
Environmental Services	52,474,262	5,586,000	800,000	58,860,262
Fire-Rescue	59,510,397	2,500,000	95,832,221	157,842,618
Library	35,604,785	550,000	33,831,438	69,986,223
Parks & Recreation	389,916,273	19,751,590	148,779,711	558,447,574
Police	9,300,000	-	6,800,000	16,100,000
Public Utilities	2,457,409,525	707,984,297	1,888,148,300	5,053,542,122
Real Estate Assets - Facilities Services	33,902,033	770,000	473,304,007	507,976,040
Stormwater	144,143,960	2,000,000	1,474,563,628	1,620,707,588
Sustainability	32,465,999	1,082,000	5,787,105	39,335,104
Transportation	907,759,531	48,514,953	1,595,461,539	2,551,736,023
Grand Total	\$ 4,178,030,756	\$ 789,525,641	\$ 6,427,190,777	\$ 11,394,747,174

The Fiscal Year 2022 Adopted CIP Budget will add \$789.5 million to the City's \$11.4 billion multi-year CIP. City Council previously approved \$4.4 billion towards projects that are continuing from previous fiscal years. An estimated \$6.4 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenses, such as road resurfacing and pipe replacements. The City's CIP does not include all the City's unfunded CIP needs or new projects which may be added in future years.

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvement Program (CIP). Council Policy 800-14, Prioritizing CIP Projects, outlines the process for scoring and prioritizing projects. The policy establishes a capital planning process that ultimately leads to decisions that optimize the use of available resources for projects competing for funding, resulting in the maximum benefit from the projects delivered. This policy takes into account the emergency status of a project, the risk to environment, the sustainability of resources, and provides guidelines and procedures to maintain consistency in application across all asset-managing departments by requiring an asset specific scoring methodology using unique operational needs and an objective scoring tool in

Capital Improvements Program

prioritizing CIP projects. More details regarding the project prioritization process can be found in the Project Prioritization section of Volume III of the Fiscal Year 2022 Adopted Budget.

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

In January 2021, the Engineering & Capital Projects Department released its Fiscal Year 2022-2026 Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook will be released on an annual basis and will be used as a guide in developing the City's Annual Capital Improvement Program Budget.



Adopted Budget
Fiscal Year
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Volume 1
City Agencies

MAYOR TODD GLORIA



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City Agencies

The detailed Fiscal Year 2022 Budgets for the four City agencies (San Diego Housing Commission, San Diego City Employees' Retirement System, and the San Diego Convention Center Corporation) can be found on their respective web sites. For each of these agencies, the budget development process is not completely integrated with the process for City departments. Notwithstanding, agency staff and City staff collaborate throughout the budget development process for each respective agency.

San Diego Housing Commission (SDHC):

Mission: To provide affordable, safe and quality homes for low- and moderate-income families and individuals in the City of San Diego and to provide opportunities to improve the quality of life for the families that the San Diego Housing Commission serves.

To explore SDHC's budget visit:

<https://www.sdhc.org/wp-content/uploads/2021/02/FY22-BudgetPresentation-City-FINAL.pdf>

San Diego City Employees' Retirement System (SDCERS):

Mission: To deliver accurate and timely benefits to participants and ensure the Trust Fund's safety, integrity, and growth.

To explore SDCERS' budget visit:

<https://board.sdcers.org/OnBaseAgendaOnline/Meetings/ViewMeeting?id=1618&doctype=1>

San Diego Convention Center Corporation (SDCCC):

Mission: To generate significant economic benefits for the greater San Diego region by hosting international and national conventions and trade shows in our world-class facility.

To explore SDCCC's budget visit:

<https://www.visitsandiego.com/images/fy2021-operating-budget-bod-approved.pdf>



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Adopted Budget Fiscal Year 2022

Volume 1
Glossary

MAYOR TODD GLORIA



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Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ACCRUAL BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when earned and expenditures (or expenses) are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ACTUARIALLY DETERMINED CONTRIBUTION (ADC): The annual contribution amount into the San Diego City Employees' Retirement System (SDCERS), as defined by the SDCERS actuary. The ADC is considered a fixed fringe benefit.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AD VALOREM: In proportion to value, it is commonly applied to a tax imposed on the value of property.

AMERICANS WITH DISABILITIES ACT (ADA): Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, State and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

AMERICAN RESCUE PLAN (ARP) ACT OF 2021: A federal bill passed on March 11, 2021 to provide additional relief and address the continued impact of COVID-19 on the economy, public health, state and local governments, individuals, and business. The ARP Act includes \$360 billion in total aid to states and local governments for direct and flexible relief.

ANNUAL COMPREHENSIVE FINANCIAL REPORT: A report prepared by the Department of Finance that summarizes financial data from the previous fiscal year in a standardized format. The comprehensive annual financial report is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance, and an operating statement that compares revenues with expenditures.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority for City officials to expend and obligate resources.

ASSESSED VALUATION: An official government value placed upon real estate or other property as a basis for levying taxes.

BALANCE (FUND BALANCE): Revenues and assets in excess of the expenditure and reserve obligations of a fund at year end.

BALANCED BUDGET: The amount of budgeted expenditures is equal to or less than the amount of budgeted revenues plus available fund balance.

BEGINNING BALANCE: The beginning balance is comprised of residual funds brought forward from the previous fiscal year (ending balance).

Glossary

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND, GENERAL OBLIGATION: A limited tax bond which is secured by the City's property tax.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BOND RATING: A methodology used to measure the fiscal health of the City. Generally, analyst firms such as Standard and Poor's, Moody's Investor Service, and Fitch Ratings provide bond ratings to municipalities. Bonds rated AAA/Aaa are judged to be the best quality and carry the smallest degree of risk and, together with AA/Aa bonds, comprise high grade bonds. Ratings including "+" or "1" designate the strongest bonds in the rating category. Generally, highly rated bonds result in lower interest rates.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: After the completion of public hearings, the City Council reviews and approves the Mayor's Proposed Budget during deliberations.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS AREA: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as a department.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CALENDAR YEAR (CY): A 12-month term from January through December.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT (CIP): A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL EXPENDITURE: This expenditure category includes purchases of capital equipment, such as furniture, vehicles, large machinery, and other capital items. The Equipment and Vehicle Financing Program is budgeted within this expenditure category.

CASH BASIS OF ACCOUNTING: The basis of accounting under which revenues are recorded when received in cash and expenditures (or expenses) are recorded when cash is disbursed. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with Generally Accepted Accounting Principles (GAAP), local governments must use an accrual basis rather than the cash basis of accounting.

Glossary

CHARGES FOR CURRENT SERVICES: This revenue results from user fees for various City services. Library charges, golf course fees, filing fees for planning services, charges for engineering, and reimbursements for fire and police services are included.

COMMERCIAL PAPER: Provide a just-in-time borrowing tool to meet the cash flow needs of capital improvement projects. Commercial paper notes are issued on an as-needed basis as capital project spending occurs. The notes have maturities of 270 days or less and hold short term rates of interest. Commercial Paper obligations are ultimately refinanced with long term bonds.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONSUMER PRICE INDEX (CPI): An inflationary indicator that measures the change in the cost of a fixed basket of products and services, including housing, electricity, food, and transportation. CPI is an index of the cost of all goods and services to a typical consumer.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTUAL SERVICE: A written agreement or legal instrument whereby the City of San Diego is committed to expend, or does expend, public funds in consideration for work, labor, services, equipment, or any combination of the foregoing.

CONTRACTS: This expenditure category consists of contractual agreement expenses for services provided.

DEBT: Payment of interest and principal on an obligation resulting from the issuance of bonds.

DEFERRED CAPITAL: A backlog of needed repairs to City facilities or other assets such as streets, roof repairs, heating and cooling system upgrades, painting, floor covering repair, structural repairs, and slurry sealing of streets.

DEFERRED RETIREMENT OPTION PLAN (DROP): A voluntary retirement program whereby members agree to retire from the City of San Diego within a specified period of time, up to a maximum of five years. In exchange, members have access to a lumpsum benefit, in addition to the normal monthly retirement allowance, at retirement.

DEPARTMENT: A basic organizational unit of government that may be sub-divided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DISBURSEMENTS: Funds actually expended.

DISCRETIONARY FUNDS: Funds for which there are no restrictions on the use of fees or taxes collected.

DIVISION: An organizational component of a department, possibly sub-divided into sections and groups.

EMERGENCY RESERVE: This reserve was established for the purpose of sustaining General Fund operations in the case of a public emergency such as a natural disaster or other unforeseen catastrophic event. This reserve may be expended only if an event is determined to be a public emergency by a two-thirds vote of the City Council.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released, and the expenditure is recorded for the actual costs.

ENERGY AND UTILITIES: This expenditure category includes gas, electrical, water, sewer, telephone, and other utility expenses.

Glossary

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EQUIPMENT AND VEHICLE FINANCING PROGRAM (EVFP): A lease-purchase program for vehicle and equipment acquisitions. Lease payments are subject to annual appropriations and are not considered to be debt under the City Charter or the State Constitution.

ESTIMATED REVENUE AND EXPENSE: The revenue or expense projected to be received or expended during a specific time period, usually a fiscal year.

EXCESS FUND BALANCES: Spendable and unrestricted fund balance that is not otherwise assigned to General Fund Reserves and is available for appropriation. Most commonly a non-recurring source of revenue. Council authorization is necessary to expend these funds.

EXPENDITURE: The actual outlay of monies from the City treasury.

EXPENDITURE CATEGORY: Expenditure categories are groupings of similar types of expenditures. The City uses nine major expenditure categories: Salary and Wages, Fringe Benefits, Supplies, Contracts, Information Technology, Energy and Utilities, Debt, Capital Expenditures, and Other.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FINES, FORFEITURES, AND PENALTIES: Revenue resulting from violations of various City and State laws and from damage to City property.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR FINANCIAL OUTLOOK: The Five-Year Financial Outlook includes General Fund revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FIXED FRINGE: Fixed fringe costs are annual liabilities the City is obligated to expend regardless of current FTE count or salary amounts. If FTEs or salaries are adjusted either due to reductions, additions, or vacancies, the collection rate for the fixed fringe cost must be adjusted to fully expend the budgeted allocation. Fixed fringe includes: Actuarially Determined Contribution for pension, Other Post-Employment Benefits, Workers' Compensation, Risk Management Administration and Long-Term Disability.

FLEXIBLE (FLEX) BENEFITS: An Internal Revenue Service (IRS) qualified cafeteria-style employee benefits program in which employees select their medical insurance coverage and other non-taxable fringe benefits from a list of options provided. Eligible participating employees include one-half, threequarters, or full-time status employees.

FRANCHISE FEES: Fees resulting from agreements with private utility companies in exchange for use of the City's rights-of-way.

FRINGE BENEFITS: This expenditure category consists of the costs to provide employee benefits. Typical employee benefits include the flexible benefit program, insurance, and retirement. According to the City Charter, fringe benefit expense is not considered a salary or wage expense.

Glossary

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

FUND: A fiscal and accounting entity with a self-balancing set of accounts to record revenues and expenditures.

GANN LIMIT (PROPOSITION 4): Under this article of the California Constitution, the City must compute an annual appropriations limit that places a ceiling on the total amount of tax revenues the City can actually appropriate annually.

GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP): The uniform minimum standards used by State and local governments for financial recording and reporting that have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GENERAL FUND: The City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GENERAL FUND RESERVES: The General Fund Reserve is comprised of the Emergency Reserve and Stability Reserve. The target level for total General Fund Reserves shall be 16.7% of the most recent three-year average of annual audited General Fund operating revenues. The Emergency Reserve shall be set at a target level of 8%, and the Stability Reserve shall be set at a target level of 8.7%.

GENERAL GOVERNMENT SERVICES BILLING (GGSB): A standard methodology to allocate expenses for General Fund departments providing support services to non-general fund departments. For example, the allocation of a portion of the expenses for the Department of Finance to the Water Department based on an auditable formula.

GRANT: A contribution by a government or other organization to support a particular function.

GROWTH RATE: The level at which expenditures and revenues are expected to increase annually.

HOURLY AND TEMPORARY WAGE POSITIONS: Hourly and Temporary Wage Positions include seasonal, interns, provisional, and other temporary positions. The funding for these types of positions are allocated according to a zero-based annual review of hourly funding requirements.

HUMAN CAPITAL MANAGEMENT (HCM): HCM is a component of the OneSD System used to organize and manage the City's personnel structure and payroll functions.

INFORMATION TECHNOLOGY (IT): This expenditure category includes data center, network, procurement and maintenance of hardware, software, telephones, and associated labor.

INFRASTRUCTURE FUND (CHARTER 77.1): This fund was established to expend monies for General Fund infrastructure, such as streets, sidewalks, bridges, buildings, and the maintenance and repair of such infrastructure and is supported specific sources of revenue as outlined in Section 77.1 of City Charter.

INTEREST AND RENTS: These revenues result from investment earnings on City funds, parking meters, various franchise agreements, and agreements for use of City land and facilities.

INTERFUND TRANSFERS: A transfer of monies between departments/funds for specific purposes as approved by the appropriate authority.

INTERNAL SERVICE FUND: A fund created to finance and account for a department's or division's work for other departments. The fund's expenses are repaid from fees or fund transfers from other City departments.

LEVY: To impose taxes, special assessments, or charges for the support of City activities.

Glossary

LICENSES AND PERMITS: This revenue category includes revenue raised for the purpose of recovering the costs associated with regulating business activity. Many of these fees are regulatory in nature in order to ensure compliance with the law.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

MANDATED PROGRAM: A requirement by the State or federal government that the City perform a task in a particular way, or perform a task to meet a particular standard, often without compensation from the higher level of government.

MISCELLANEOUS REVENUE: This revenue category consists mainly of refunds and revenue generated from the sale of publications and excess inventory.

MISSION STATEMENT: A statement that articulates the purpose of an entity (e.g., City, department, division, or work unit).

MODIFIED ACCRUAL BASIS OF ACCOUNTING: Under the modified accrual basis of accounting, required for use by governmental funds, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

MODIFIED CASH BASIS OF ACCOUNTING: A plan under which revenues are recognized on the cash basis while expenditures are recognized on the accrual basis; this is sometimes known as Modified Accrual Basis.

MOTIVE EQUIPMENT ASSIGNMENT AND USAGE: Costs associated with motor vehicles consist of two charges, assignment and usage. Assignment charges represent an amount to offset the annualized estimated expense for replacing the vehicle at the end of its economic life. Usage charges are fees that offset all operating expenses associated with the equipment class, including maintenance, fuel, tires, and repairs.

MOTOR VEHICLE LICENSE FEES (MVLFF): Fees paid to the Department of Motor Vehicles (DMV) at the time of vehicle registration. The fees are levied as a percentage of an automobile's purchase price, subject to depreciation.

NET TOTAL COMBINED BUDGET: The City's total budget including operating and capital revenues and expenditures that reflects General Fund, special revenue funds and enterprise funds, less inter-fund transfer activity, for a fiscal year.

NON-DISCRETIONARY: Non-discretionary expenditures are generally expense allocation adjustments that are determined outside of the department's direct control and are generally based on prior year expenditure trends. Examples include utilities, insurance, and rent.

NON-GENERAL FUND: A fund that is not supported by General Fund dollars. Examples of non-general funds include internal service, special revenue, trust, agency, and enterprise funds.

NON-PERSONNEL EXPENDITURE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

ONESD: A comprehensive strategy known as SAP Enterprise Resource Planning (ERP). This program changes the way the City does business by integrating enterprise data, information, and business processes into one system. OneSD applications are used citywide.

ONE-TIME EXPENDITURES AND/OR REVENUES: Expenditures and/or revenues for one-time projects or services. After the project or service is completed, expenditures and/or revenues are terminated and are not considered part of the budget for the following year.

Glossary

OPERATING BUDGET: Authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

OTHER FINANCIAL SOURCES AND USES: Revenue from departmental transfers for reimbursement of services provided to other City funds by General Fund departments, transfers of unused fund balance whose original source was the General Fund, and other inter-departmental transfers.

OTHER LOCAL TAXES: Taxes other than property tax, including sales tax, property transfer tax, and transient occupancy tax.

OTHER POST EMPLOYMENT BENEFITS (OPEB): Post-employment benefits that a retired employee earns after retirement such as: medical insurance, dental, vision, life insurance and other health benefits.

PERFORMANCE MEASURE: An indicator of the results of an action, task, process, activity, function, or work group. Performance measures may be output or outcome-based, the former focused on the amount of work or work product created by the action, task, process, activity, function, or work group being measured and the latter focused on the impact or effectiveness of the action.

PERFORMANCE MONITORING: A process that includes tracking and analyzing performance data (e.g., performance measures) to infuse accountability into processes and efforts, monitor successes and compare levels of success with other entities', and support data-based decision making.

PERSONNEL EXPENDITURE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

POLICY ISSUES: The addition, expansion, reduction, or modification of programs that have significant implications/impacts to the City or public.

PROPERTY TAX: An ad valorem tax on real property, based upon the value of the property. In accordance with Proposition 13, secured property is taxed at the rate of 1 percent of assessed valuation, plus a rate sufficient to generate revenue necessary to pay for voter-approved indebtedness.

PROPERTY TRANSFER TAX: A tax imposed whenever the ownership of real property changes.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council by April 15 each year.

PUBLIC BUDGET FORMULATION (PBF): The City's budgeting system used in the preparation of the City's proposed and annual budgets. It is a web-based application that records proposed expenditures and revenues for all City Departments and programs.

PUBLIC LIABILITY CLAIMS FUND: A program from which the City pays claims arising from real or alleged acts on the part of the City, including claims for bodily injury, property damage, inverse condemnation, false arrest, and errors and omissions.

RECOGNIZED EMPLOYEE ORGANIZATIONS: These employee organizations represent employees to protect and further their rights and interests. The six recognized employee organizations include: Local 145, Police Officers Association (POA), Local 911, Local 127, Deputy City Attorneys Association (DCAA), and the Municipal Employees Association (MEA).

REDISTRIBUTION: Process where departments request to redistribute their non-personnel expenditures and revenue budgets within or across divisions to reflect the way the expenses are incurred, and revenues are collected.

Glossary

REIMBURSEMENT: Fees received as payment for the provision of specific municipal services.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESERVE: An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

REVENUE AND EXPENSE (R&E) STATEMENT: The revenue and expense statement reflect financial information of a fiscal and accounting entity including revenues, expenditures, reserves, and balances.

REVENUE CATEGORIES: The major categories of revenue are: property tax; sales tax; transient occupancy tax; franchise fees; property transfer tax; safety sales tax; motor vehicle license fees; licenses and permits; fines, forfeitures, and penalties; revenue from money and property; interest earnings; revenue from other agencies; charges for current services; other financial sources and uses; and other revenue.

REVENUE FROM MONEY AND PROPERTY: This revenue category consists of revenue from money which includes interest earnings and dividends, and revenue from property which includes revenue from rents and concessions.

REVENUE FROM OTHER AGENCIES: This category includes revenues from federal grants, State grants and allocations, and reimbursement from the Unified Port District for services provided.

SALARY AND BENEFIT ADJUSTMENT: Adjustments to reflect negotiated salaries and benefits, changes to average salaries, and other salary and benefit compensation.

SALARIES AND WAGES: This expenditure category includes salaries, hourly wages, overtime, bilingual pay, and special pay expenses. According to the City of San Diego Charter, fringe benefit expense is not considered a salary or wage expense.

SAN DIEGO CITY EMPLOYEES' RETIREMENT SYSTEM (SDCERS): The retirement system for City of San Diego, Unified Port District, and San Diego County Regional Airport Authority employees.

SCHEDULES: The schedules provide a summary of revenues, expenditures, and positions for the operating budgets of all departments and budgeted funds and reflect the funding sources and spending areas of the Capital Improvements Program. The schedules also summarize the City's total combined budget.

SERVICE LEVEL AGREEMENT (SLA): A service level agreement is a contract used between City departments that define the relationship between two parties: the service provider and the client department.

SPECIAL DISTRICT: A designated geographic area established to provide a specialized service usually petitioned for by the residents and approved by the Mayor and City Council (e.g., Open Space Maintenance).

SPECIAL REVENUE FUNDS: These funds account for revenues received that have specific purposes for which they can be used.

STABILITY RESERVE: This reserve was established to mitigate financial and service delivery risk due to unexpected revenue shortfalls or unanticipated critical expenditures. This reserve may be used as a source of one-time funding for critical capital or operating needs. Recommendations to appropriate from the Stability Reserve are brought forward by the Mayor and require approval by a majority of the City Council.

Glossary

STATEMENT OF WORK (SOW): A document that defines the areas of work and performance standards on which external bids will be requested. The SOW will be performance-based and will specify desired outputs, performance levels, and outcomes. The SOW focuses on what should be done rather than on how it is currently done and must provide the information necessary for proposal teams (internal to the City and external) to develop an approach and cost for providing the service.

STRATEGIC GOALS: Broad, multi-year areas of priority and focus.

STRATEGIC OBJECTIVES: Attainable, mid-term achievements that help to accomplish strategic goals.

STRATEGIC, TACTICAL, AND DEPARTMENTAL PLANS: Plans developed to define the strategy or direction of an organization. The City's Strategic Plan provides a guiding vision for the City while tactical or departmental plans provide strategy or direction for a department, division, or work unit that is very tangible and specific, delineating implementation processes.

STRONG MAYOR FORM OF GOVERNANCE: The City's system of government changed on January 1, 2006 from a City Manager form to a Strong Mayor form; this change was made permanent by City voters in June 2010. Under the Strong Mayor system, the Mayor is the City's Chief Executive Officer, similar to the Governor or the President. The City Council is the legislative body, providing checks and balances to the Mayor's new authority.

SUPPLIES: This expenditure category consists of materials, supplies, and other services.

SUPPLEMENTAL POSITIONS: Supplemental positions are any positions not included in a department's budgeted staffing and FTE count.

TARGET(S): Anticipated and/or desired level of performance. Targets are intended to support resourcing decisions.

TAX AND REVENUE ANTICIPATION NOTES (TRANS): Short-term notes issued to finance the City's General Fund interim cash flow requirements in anticipation of the receipt of tax proceeds and other revenues later in the fiscal year.

TAX RATE ORDINANCE: This ordinance, annually adopted by the City Council, fixes a rate of taxation for real and personal taxable properties.

TRANSFERS: Transfers are the authorized exchanges of cash, positions, or other resources between organizational units.

TRANSIENT OCCUPANCY TAX (TOT): A tax that is imposed on occupants of hotel and motel rooms in the City of San Diego.

TRANSIENT OCCUPANCY TAX FUND: A fund established to receive five cents of the ten and one-half cents of the Transient Occupancy Taxes collected, in accordance with the Municipal Code.

TRANSPORTATION ALTERNATIVES PROGRAM (TAP): A benefits program that incentivizes and encourages City employees and volunteers to utilize mass transit and van pools as their primary mode of transportation to and from work.

UNFUNDED ACTUARIAL ACCRUED LIABILITY (UAAL): A liability generally representing the difference between the present value of all benefits estimated to be payable to plan members as a result of their service through the valuation date and the actuarial value of plan assets available to pay those benefits. This amount changes over time as a result of changes in accrued benefits, pay levels, rates of return on investments, changes in actuarial assumptions, and changes in the demographics of the employee base.

USER FEE: A charge for services provided by the City to residents and businesses.

Glossary

VARIABLE FRINGE: Variable fringe costs are driven by actual payroll activity and are affected by reductions, additions, and vacancies. Savings can be achieved if reductions in salaries or FTEs occur. Variable fringes include but are not limited to Supplemental Savings Pension Plan (SPSP), Medicare, Retirement Offset Savings, Employee Offset Contributions, and Flexible Benefits.

VISION STATEMENT: A statement that articulates the desired future state of an entity (e.g., City, department, division, or work unit).

WORKERS' COMPENSATION: State Workers' Compensation law that ensures that employees who are injured or disabled on the job are provided with fixed monetary awards. These laws are intended to reduce litigation and provide benefits for workers and (their dependents) who suffer work-related accidents or illnesses.

ZERO-BASED BUDGETING: Method of budgeting in which all expenses must be justified in complete detail starting from zero base.

ZOOLOGICAL EXHIBITS FUND: This fund was established to expend monies exclusively for the maintenance of zoological exhibits in Balboa Park and is financed from a fixed property tax levy authorized by Section 77A of the City Charter.



Adopted Budget Fiscal Year 2022

Volume 1
Appendix

MAYOR TODD GLORIA



The City of
SAN DIEGO



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Appendix

Fiscal Year 2022 Changes in Full-Time Equivalent (FTE) Positions

ATTACHMENT A

Information reflecting changes in FTE positions from the Fiscal Year 2022 Adopted Budget by fund and department.

Fiscal Year 2022-2026 Five-Year Financial Outlook

A report that guides long-range fiscal planning and serves as the framework for the development of the Fiscal Year 2022 Adopted Budget.

<https://www.sandiego.gov/sites/default/files/fy2022-2026-five-year-financial-outlook-revised-11-23-2020-w-attachments.pdf>

Fiscal Year 2022 Council Budget Priorities

City Council budget priorities for Fiscal Year 2022.

https://www.sandiego.gov/sites/default/files/21-01_rev2_fy22_city_council_budget_priorities_2nd_complete_rpt_1.pdf

May Revision to the Fiscal Year 2022 Proposed Budget

A document that presents the Mayor's recommended revisions to the Fiscal Year 2022 Proposed Budget.

<https://www.sandiego.gov/sites/default/files/fy22-mayors-may-revision-to-the-proposed-budget.pdf>

IBA's Review of the Mayor's FY 2022 Proposed Budget

Office of the Independent Budget Analyst, Report Number 21-10, released April 30, 2021.

https://www.sandiego.gov/sites/default/files/12-10_iba_review_of_fiscal_year_2022_proposed_budget.pdf

Fiscal Year 2022 Councilmember Budget Modification Memoranda

Office of the Independent Budget Analyst, Report Number 21-17, dated June 9, 2021

https://www.sandiego.gov/sites/default/files/21-17_council-budget-memos.pdf

Recommended City Council Modifications to the Mayor's Proposed Fiscal Year 2022 Budget and Review of the May Revision

Office of the Independent Budget Analyst, Report Number 21-18, dated June 9, 2021.

https://www.sandiego.gov/sites/default/files/21-18_final-budget-mods.pdf

Resolution R-313586

Resolution of the Council of the City of San Diego.

https://docs.sandiego.gov/council_reso_ordinance/rao2021/R-313586.pdf

Proposed Fiscal Year 2022 Statement of Budgetary Principles

Office of the Independent Budget Analyst, Report Number 20-20, dated July 12, 2021.

https://www.sandiego.gov/sites/default/files/21-20_fy_2022_statement_of_budgetary_principles-merged.pdf

Appropriation Ordinance O-21348

An ordinance adopting the annual budget for Fiscal Year 2022 and appropriating the necessary money to operate the City of San Diego for said fiscal year on June 30, 2021.

<https://www.sandiego.gov/sites/default/files/ao21348.pdf>

Table 1 below reflects the changes in Full-time Equivalent (FTE) positions in the General Fund from the Fiscal Year 2021 Adopted Budget by department. Descriptions of these changes in positions immediately follow.

Table 1: General Fund FTE Changes by Department

Department	FY 2021 Adopted Budget	FY 2022 Adopted Budget	FTE Change
City Attorney	386.73	389.73	3.00
City Auditor	22.00	22.00	-
City Clerk	47.32	47.32	-
City Treasurer	118.00	114.00	(4.00)
Communications	32.00	36.00	4.00
Compliance	-	16.00	16.00
Council Administration	19.37	19.00	(0.37)
Council District 1	10.00	10.00	-
Council District 2	10.00	10.00	-
Council District 3	10.00	10.00	-
Council District 4	10.00	10.00	-
Council District 5	10.00	10.00	-
Council District 6	10.00	10.00	-
Council District 7	10.00	10.00	-
Council District 8	10.00	10.00	-
Council District 9	10.00	10.00	-
Debt Management	17.00	17.00	-
Department of Finance	106.00	110.00	4.00
Development Services	69.00	73.00	4.00
Economic Development	53.00	56.00	3.00
Environmental Services	172.90	190.73	17.83
Ethics Commission	6.25	6.00	(0.25)
Facilities Services	176.33	174.50	(1.83)
Fire-Rescue	1,349.67	1,354.00	4.33
General Services	1.50	-	(1.50)
Government Affairs	7.00	7.00	-
Homelessness Strategies	9.00	12.00	3.00
Human Resources	31.00	34.00	3.00
Internal Operations	-	-	-
Library	444.22	404.20	(40.02)
Mobility	16.50	18.00	1.50
Neighborhood Services	1.50	-	(1.50)
Office of Boards & Commissions	6.00	5.00	(1.00)
Office of Emergency Services	18.98	19.98	1.00
Office of Race & Equity	3.00	3.00	-
Office of the Assistant COO	2.00	-	(2.00)
Office of the Chief Financial Officer	2.00	-	(2.00)
Office of the Chief Operating Officer	4.00	14.00	10.00
Office of the Commission on Police Practices	-	7.00	7.00
Office of the IBA	10.00	10.00	-
Office of the Mayor	20.00	20.00	-
Parks & Recreation	905.71	923.74	18.02
Performance & Analytics	15.00	15.00	-
Personnel	69.99	71.99	2.00
Planning	51.75	51.75	-
Police	2,632.14	2,634.14	2.00
Public Works & Utilities	1.50	-	(1.50)
Purchasing & Contracting	47.96	43.00	(4.96)
Real Estate Assets	26.00	28.00	2.00
Smart & Sustainable Communities	10.50	-	(10.50)
Stormwater	212.75	252.25	39.50
Sustainability	4.00	5.00	1.00
Transportation	420.45	436.70	16.25
Total General Fund FTE Changes	7,640.02	7,731.03	91.01

General Fund FTE Changes

City Attorney: 3.00 FTE Increase

3.00 Addition of 3.00 Deputy City Attorneys to support the Civil Litigation and Criminal Divisions to reduce the need for outside legal counsel.

City Council: 0.37 FTE Decrease

(0.37) Funding allocated according to a zero-based annual review of hourly funding requirements.

City Treasurer: 4.00 FTE Decrease

(4.00) Transfer of 4.00 FTE from the Office of the City Treasurer to the Compliance Department.

Communications: 4.00 FTE Increase

1.00 Addition of 1.00 Program Coordinator to support the City TV Team.

1.00 Addition of 1.00 Multimedia Production Coordinator to support the Creative Services Team.

1.00 Addition of 1.00 Program Coordinator to support the Public Information Officers/News and Engagement Team.

1.00 Addition of 1.00 Program Coordinator to support the Safety Public Information Officer Team.

Compliance: 16.00 FTE Increase

1.00 Addition of 1.00 Program Manager associated with the implementation of the Surveillance Ordinance.

4.00 Transfer of 4.00 FTE Positions from the Purchasing and Contracting Department to the new Compliance Department.

4.00 Transfer of 4.00 FTE from the Office of the City Treasurer to the new Compliance Department.

7.00 Transfer of 7.00 FTE Positions from the Risk Management Department to the new Compliance Department.

Department of Finance: 4.00 FTE Increase

1.00 Addition of 1.00 Principal Accountant to support the External Reporting section, which is currently a filled supplemental position.

1.00 Addition of 1.00 Program Coordinator to support negotiations with recognized employee organizations, which is currently a filled supplemental position.

2.00 Addition of 2.00 Administrative Aides 2s to conduct a pilot to centralize invoice processing in the City.

Development Services: 4.00 FTE Increase

4.00 Addition of 4.00 Code Enforcement Officers to enforce and investigate code violations.

Economic Development: 3.00 FTE Increase

1.00 Addition of 1.00 Program Manager position to support compliance with regulations and mandates associated with federal and state funding.

2.00 Addition of 2.00 Community Development Coordinators to support the Small Business Ombudsman Program.

General Fund FTE Changes

Environmental Services: 17.83 FTE Increase

- 0.50 Addition of 1.00 Recycling Specialist 2 for organics programs and enforcement mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the prorated amount needed in Fiscal Year 2022.
- 0.50 Addition of 1.00 Code Compliance Supervisor for organics programs and enforcement mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the annualized amount needed in Fiscal Year 2022.
- 0.50 Addition of 1.00 Recycling Specialist 2 for organics programs and enforcement mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the prorated amount needed in Fiscal Year 2022.
- 0.50 Addition of 1.00 Recycling Specialist 3 for organics programs and enforcement mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the prorated amount needed in Fiscal Year 2022.
- 0.50 Addition of 1.00 Senior Management Analyst for implementation and expansion of organics collection mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the prorated amount needed in Fiscal Year 2022.
- 1.00 Addition of 2.00 Area Refuse Collection Supervisors for implementation and expansion of organics collection mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 1.00 FTE positions, which is the prorated amount needed in Fiscal Year 2022.
- 3.00 Addition of 6.00 Code Compliance Officers for organics programs and enforcement mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 3.00 FTE positions, which is the prorated amount needed in Fiscal Year 2022.
- 3.33 Addition of 40.00 Sanitation Drivers for implementation and expansion of organics collection mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 3.33 FTE positions, which is the prorated amount needed in Fiscal Year 2022.
- 8.00 Addition of 8.00 Code Compliance Officers to support Clean SD program.

Ethics Commission: 0.25 FTE Decrease

- (0.25) Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Facilities Services: 1.83 FTE Decrease

- (1.83) Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Fire-Rescue: 4.33 FTE Increase

- 1.33 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.
- 3.00 Addition of 3.00 Lifeguard 1-Hourly for an advanced lifeguard academy.

General Services: 1.50 FTE Decrease

- (1.50) Transfer of 1.00 Deputy Chief Operating Officer and 0.50 Executive Assistant from the General Services Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.

General Fund FTE Changes

Homelessness Strategies: 3.00 FTE Increase

3.00 Addition of 1.00 Deputy Director and 2.00 Program Managers to support the Homelessness Strategies Department.

Human Resources: 3.00 FTE Increase

1.00 Addition of 1.00 Program Manager to provide dedicated human resources support to the Environmental Services Department.

2.00 Addition of 2.00 Program Coordinators to support COVID-19 related operations and comply with annual workforce report audit recommendations.

Library: 40.02 FTE Decrease

(46.45) Adjustment to reflect the temporary closure of library facilities in Fiscal Year 2021 and the staggered re-opening in Fiscal Year 2022.

1.00 Addition of 1.00 Library Deputy Director to support departmental oversight and increase capacity for management staff.

1.00 Addition of 1.00 Program Manager to support fiscal, administrative, and business functions of Library services.

4.43 Addition of one-time expenditures to support the Do Your Homework at the Library programs including Summer and Out of School Time camps.

Mobility: 1.50 FTE Increase

1.50 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Neighborhood Services: 1.50 FTE Decrease

(1.50) Transfer of 1.00 Deputy Chief Operating Officer and 0.50 Executive Assistant from the Neighborhood Services Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.

Office of Boards & Commissions: 1.00 FTE Decrease

(1.00) Transfer of 1.00 Executive Director from the Office of Boards and Commissions to the newly created Office of the Commission on Police Practices.

Office of Emergency Services: 1.00 FTE Increase

1.00 Addition of 1.00 Executive Director to support department operations.

Office of the Assistant COO: 2.00 FTE Decrease

(1.00) Reduction of 1.00 Assistant Chief Operating Officer associated with an organizational change at the executive management level.

(1.00) Transfer of 1.00 Associate Management Analyst from the Office of the ACOO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.

General Fund FTE Changes

Office of the Chief Financial Officer: 2.00 FTE Decrease

- (2.00) Transfer of 1.00 Chief Financial Officer and 1.00 Executive Assistant from the Office of the CFO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.

Office of the Chief Operating Officer: 10.00 FTE Increase

- 0.50 Transfer of 0.50 Executive Assistant from the Public Works and Utilities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.
- 1.00 Addition of 1.00 Program Manager to support immigrant relations including Welcoming San Diego.
- 1.00 Transfer of 1.00 Associate Management Analyst from the Office of the ACOO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.
- 1.00 Addition of 1.00 Executive Director to support Child and Youth services.
- 1.50 Transfer of 1.00 Deputy Chief Operating Officer and 0.50 Executive Assistant from the Smart and Sustainable Communities Branch to the Office of the COO.
- 1.50 Transfer of 1.00 Deputy Chief Operating Officer and 0.50 Executive Assistant from the General Services Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.
- 1.50 Transfer of 1.00 Deputy Chief Operating Officer and 0.50 Executive Assistant from the Neighborhood Services Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.
- 2.00 Transfer of 1.00 Deputy Chief Operating Officer and 1.00 Executive Assistant from the Office of the CFO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.

Office of the Commission on Police Practices: 7.00 FTE Increase

- 1.00 Transfer of 1.00 Executive Director from the Office of Boards and Commissions to the newly created Office of the Commission on Police Practices.
- 6.00 Addition of 10.00 FTE positions to support the newly created Office of the Commission on Police Practices. The budget reflects the adjusted equivalent of 6.00 FTE positions, which is the prorated amount needed in Fiscal Year 2022.

Parks & Recreation: 18.01 FTE Increase

- 0.17 Addition of 1.00 Grounds Maintenance Worker 2 to support the maintenance and operations of the Fairbrook Neighborhood Park. The FY 2022 FTE position is prorated to reflect the projected start date throughout the fiscal year.
- 0.17 Addition of 0.50 Grounds Maintenance Worker 2 to support operations and maintenance at the Johnson Elementary Joint Use site. The FY 2022 FTE position is prorated to reflect the projected start date throughout the fiscal year.
- 0.21 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the Marie Curie Elementary Joint Use site. The FY 2022 FTE position is prorated to reflect the projected start date throughout the fiscal year.
- 0.25 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the Children's Park enhancements. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.
- 0.25 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operation of the Rolando Park Elementary Joint Use site. The FY 2022 FTE position is prorated to reflect the projected start date throughout the fiscal year.

General Fund FTE Changes

Parks & Recreation: 18.01 FTE Increase (continued)

- 0.25 Addition of 0.50 Grounds Maintenance Worker 2 to support the maintenance and operations of the Sequoia Elementary Joint Use site. The FY 2022 FTE position is prorated to reflect the projected start date throughout the fiscal year.
- 0.29 Addition of 0.50 Grounds Maintenance Worker 2 to support the operations and maintenance of the King Chavez Elementary Joint Use site. The FY 2022 FTE position and expenditures are prorated to reflect projected start date throughout the fiscal year.
- 0.33 Addition of 0.50 Grounds Maintenance Worker 2 to support the operations and maintenance at the La Paz Mini Park. The FY 2022 FTE position is prorated to reflect the projected start date throughout the fiscal year.
- 0.91 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.
- 1.00 Addition of 1.00 Program Manager (Chief Ranger) to support operations and training of the ranger program.
- 1.21 Funding allocated according to a zero-based annual review of hourly funding requirements.
- 2.00 Addition of 2.00 Park Rangers to provide adequate oversight and protection of open spaces and regional parks.
- 3.98 Addition of 6.82 FTE Positions to support the operations of the Standley Middle School Joint Use Pool. The FY 2022 FTE positions and expenditures are prorated to reflect the projected start date throughout the fiscal year.
- 7.00 Addition of 7.00 FTE Positions to support the expansion, maintenance, and operations of parks.

Personnel: 2.00 FTE Increase

- 1.00 Addition of 1.00 Program Coordinator to oversee the department's Information Technology Section and lead strategic human capital management efforts through data analytics.
- 1.00 Addition of 1.00 Program Coordinator to oversee the City's medical and background pre-employment process.

Police: 2.00 FTE Increase

- 2.00 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Public Works & Utilities: 1.50 FTE Decrease

- (1.00) Reduction of 1.00 Deputy Chief Operating Officer in the Public Works and Utilities Branch.
- (0.50) Transfer of 0.50 Executive Assistant from the Public Works and Utilities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.

Purchasing & Contracting: 4.96 FTE Decrease

- (4.00) Transfer of 4.00 FTE Positions from the Purchasing and Contracting Department to the new Compliance Department.
- (0.96) Funding allocated according to a zero-based annual review of hourly funding requirements.

General Fund FTE Changes

Real Estate Assets: 2.00 FTE Increase

1.00 Addition of 1.00 Program Coordinator to support the maintenance of facilities that house homeless services.

1.00 Addition of 1.00 Program Coordinator to provide expertise in the area of agricultural leases.

Smart & Sustainable Communities: 10.50 FTE Decrease

(8.00) Transfer of 8.00 FTE positions from the Urban Planning Review Program in the Smart & Sustainable Communities Branch to the Development Services Department.

(1.00) Transfer of 1.00 Deputy Director from the Smart and Sustainable Communities Branch to the Sustainability Department.

(1.50) Transfer of 1.00 Deputy Chief Operating Officer and 0.50 Executive Assistant from the Smart and Sustainable Communities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.

Stormwater: 39.50 FTE Increase

0.50 Addition of 0.50 Word Processing Operator to support the Stormwater Enforcement team.

1.00 Addition of 1.00 Code Compliance Officer to support the Water Quality Improvement Plan

2.00 Addition of 2.00 Parking Enforcement Officer Is to support street sweeping enforcement.

5.00 Addition of 1.00 Public Works Supervisor, 4.00 Utility Worker 2s to support State-mandated Dig Alert activities.

6.00 Addition of 6.00 FTE positions to expand the Human Bacteria Source Investigation team to three full-time teams.

25.00 Addition of 25.00 FTE positions to support a second storm drain pipe repair team.

Sustainability: 1.00 FTE Increase

1.00 Transfer of 1.00 Deputy Director from the Smart and Sustainable Communities Branch to the Sustainability Department.

Transportation: 16.25 FTE Increase

0.25 Addition of 0.25 Code Compliance Supervisor for ongoing support of code compliance activities.

4.00 Addition of 2.00 Electricians and 2.00 Traffic Signal Technicians to support State-mandated Dig Alert activities.

12.00 Addition of 12.00 FTE position to support the design and installation of enhanced bicycle facilities citywide.

Table 2 below reflects the changes in Full-time Equivalent (FTE) positions in the Non-General Fund from the Fiscal Year 2021 Adopted Budget by fund. Descriptions of these changes in positions immediately follow.

Table 2: Non-General Funds FTE Changes by Fund

Fund	FY 2021 Adopted Budget	FY 2022 Adopted Budget	FTE Change
Airports Fund	23.00	23.00	-
Central Stores Fund	20.00	20.00	-
City Employee's Retirement System Fund	63.00	51.00	(12.00)
Concourse and Parking Garages Operating Fund	2.00	2.00	-
Development Services Fund	516.00	562.00	46.00
Energy Conservation Program Fund	22.75	26.00	3.25
Engineering & Capital Projects Fund	825.50	825.50	-
Facilities Financing Fund	18.00	18.00	-
Fire/Emergency Medical Services Transport Program Fund	15.00	15.00	-
Fleet Operations Operating Fund	206.25	206.25	-
GIS Fund	15.00	14.00	(1.00)
Golf Course Fund	104.83	105.83	1.00
Information Technology Fund	44.00	44.00	-
Junior Lifeguard Program Fund	1.00	1.00	-
Local Enforcement Agency Fund	5.00	5.00	-
Los Penasquitos Canyon Preserve Fund	2.00	2.00	-
Maintenance Assessment District (MAD) Management Fund	24.50	24.50	-
Metropolitan Sewer Utility Fund	484.91	502.35	17.44
Municipal Sewer Revenue Fund	417.95	424.48	6.53
OneSD Support Fund	30.00	30.00	-
Parking Meter Operations Fund	12.00	12.00	-
PETCO Park Fund	1.00	1.00	-
Publishing Services Fund	3.00	8.00	5.00
Recycling Fund	113.73	113.73	-
Refuse Disposal Fund	143.63	151.63	8.00
Risk Management Administration Fund	85.23	79.23	(6.00)
Stadium Operations Fund	0.17	-	(0.17)
Transient Occupancy Tax Fund	13.00	13.00	-
Underground Surcharge Fund	22.16	22.16	-
Water Utility Operating Fund	806.57	864.67	58.09
Wireless Communications Technology Fund	45.73	45.35	(0.38)
Total Non-General Fund FTE Changes	4,086.91	4,212.68	125.77

Non-General Fund FTE Changes

City Employee's Retirement System Fund: 12.00 FTE Decrease

(12.00) Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Development Services Fund: 46.00 FTE Increase

(2.50) Funding allocated according to a zero-based annual review of hourly funding requirements.

2.00 Addition of 2.00 FTE positions to support geotechnical reviews associated with the expanded Earthquake Fault Zones.

2.00 Addition of 2.00 Development Project Manager positions to provide small business assistance, technical assistance, and small business ombudsman services.

6.50 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

8.00 Transfer of 8.00 FTE positions from the Urban Planning Review Program in the Smart & Sustainable Communities Branch to the Development Services Department.

10.00 Addition of 10.00 FTE positions in the Development Services Department to support project intake and permit issuance for the 24/7 electronic permitting system.

20.00 Addition of 20.00 FTE associated to the 5G program to meet the demand of the telecommunication and utility industries.

Energy Conservation Program Fund: 3.25 FTE Increase

(1.00) Reduction of 1.00 Information Systems Analyst 3 associated with departmental reorganization.

0.25 Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

1.00 Addition of Senior Management Analyst to increase energy costs and use analysis and engagement with energy providers - San Diego Community Power and SDG&E.

3.00 Funding allocated according to a zero-based annual review of hourly funding requirements.

GIS Fund: 1.00 FTE Decrease

(1.00) Reduction of 1.00 Geographic Information Systems Analyst 3.

Golf Course Fund: 1.00 FTE Increase

1.00 Addition of 1.00 Pesticide Applicator to necessitate the pesticide application at golf courses citywide.

Metropolitan Sewer Utility Fund: 17.44 FTE Increase

(0.75) Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

(0.21) Funding allocated according to a zero-based annual review of hourly funding requirements.

(0.05) Adjustment reflects reallocation of funds associated with increasing efficiency and to support the reorganization of water and wastewater operations within the department.

0.30 Addition of 0.30 Instrumentation and Control Technician to support Preventative Maintenance Program that will enhance security system functionality.

0.44 Addition of 0.44 Senior Planner associated with Regulatory Compliance and the management of State Mandated documents.

Metropolitan Sewer Utility Fund: 17.44 FTE Increase (continued)

- 0.60 Addition of 0.30 Storekeeper 1 and 0.30 Fleet Parts Buyer associated with inventory control management at the new warehouse facilities.
- 1.00 Addition of 1.00 Chief Plant Operator position to support Wastewater Treatment Management.
- 3.25 Addition of 3.25 FTE positions to support and secure National Pollution Discharge Elimination System waiver and permit requirements and ensure compliance.
- 3.86 Addition of 3.86 FTE positions to support the establishment of the Pure Water laboratory operations and the implementation of the Pure Water facilities.
- 9.00 Addition of 10.00 FTE positions and reduction of 1.00 Principal Plant Technician Supervisor to support Power Reliability Project and the new Pump Station Section.

Municipal Sewer Revenue Fund: 6.53 FTE Increase

- (1.06) Adjustment reflects reallocation of funds associated with increasing efficiency and to support the reorganization of water and wastewater operations within the department.
- 0.10 Addition of 0.10 Assistant Chemist to support and secure National Pollution Discharge Elimination System waiver and permit requirements and ensure compliance.
- 0.23 Addition of 0.23 Instrumentation and Control Technician to support Preventative Maintenance Program that will enhance security system functionality.
- 0.46 Addition of 0.23 Storekeeper 1 and 0.23 Fleet Parts Buyer associated with inventory control management at the new warehouse facilities.
- 0.61 Funding allocated according to a zero-based annual review of hourly funding requirements.
- 0.64 Addition of 0.64 Senior Planner associated with Regulatory Compliance and the management of State Mandated documents.
- 1.00 Addition of 1.00 Assistant Deputy Director associated with maintaining the San Diego Municipal Sewer system which operates 24/7 to prevent sanitary sewer spills.
- 1.00 Addition of 1.00 Customer Services Supervisor to enhance service levels and support customer service.
- 1.25 Addition of 1.25 Customer Service Representatives - Hourly to enhance service levels and support customer service.
- 2.30 Addition of 2.30 FTE positions associated with Advanced Metering Infrastructure and continued compliance with Title 17.

Publishing Services Fund: 5.00 FTE Increase

- 5.00 Addition of 1.00 Print Shop Supervisor, 1.00 Publishing Specialist 2, 1.00 Graphic Designer, and 2.00 Senior Offset Press Operators to support printing services and operations. 3 of these FTE are currently filled as supplemental positions.

Refuse Disposal Fund: 8.00 FTE Increase

- 1.00 Addition of 1.00 Landfill Equipment Operator to support operations and maintenance at the Miramar Landfill and Greenery.
- 2.00 Addition of 2.00 Laborers associated with the closure and maintenance of inactive landfills
- 5.00 Addition of 3.00 Laborers, 2.00 Equipment Operator 2s, associated with operations and maintenance at the Miramar Landfill and Greenery.

Risk Management Administration Fund: 6.00 FTE Decrease

- (7.00) Transfer of 7.00 FTE Positions from the Risk Management Department to the new Compliance Department.
- 1.00 Addition of 1.00 Claims Representative 2 to support the Public Liability and Loss Recovery Division.

Stadium Operations Fund: 0.17 FTE Decrease

(0.17) Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.

Water Utility Operating Fund: 58.09 FTE Increase

(8.94) Funding allocated according to a zero-based annual review of hourly funding requirements.

0.47 Addition of 0.47 Instrumentation and Control Technician to support Preventative Maintenance Program that will enhance security system functionality.

0.92 Addition of 0.92 Senior Planner associated with Regulatory Compliance and the management of State Mandated documents.

0.94 Addition of 0.47 Storekeeper 1 and 0.47 Fleet Parts Buyer associated with inventory control management at the new warehouse facilities.

1.00 Addition of 1.00 Customer Services Supervisor to enhance service levels and support customer service.

1.11 Adjustment reflects reallocation of funds associated with increasing efficiency and to support the reorganization of water and wastewater operations within the department.

1.14 Addition of 7.64 FTE positions associated with the establishment of the Pure Water laboratory operations and training modules, and to support Pure Water facilities.

1.25 Addition of 1.25 Customer Service Representatives - Hourly to enhance service levels and support customer service.

4.00 Addition of 4.00 FTE positions to perform work related to emergency action plans, condition assessments, dam repair and rehabilitation, and to comply with dam regulations at all nine dams.

4.00 Addition of 2.00 Instrumentation and Control Supervisors and 2.00 Instrumentation and Control Technicians to support the operations and maintenance of water treatment plants and distribution system.

6.50 Addition of 7.64 FTE positions associated with the establishment of the Pure Water laboratory operations and training modules, and to support Pure Water facilities.

7.00 Addition of 6.00 Water Distribution Operator and 1.00 Water Operations Supervisor to support the distribution system.

9.70 Addition of 9.70 FTE positions associated with Advanced Metering Infrastructure and continued compliance with Title 17.

13.00 Addition of 13.00 FTE positions to process control of chemicals at water treatment plants.

16.00 Addition of 16.00 FTE positions associated with optimizing operations and preventative maintenance services for reliable water.

Wireless Communications Technology Fund: 0.38 FTE Decrease

(0.38) Reduction of 0.38 FTE Associate Communications Engineer.



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Adopted Budget Fiscal Year 2022

Volume 2
Department Detail

MAYOR TODD GLORIA



The City of
SAN DIEGO



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2020

Christopher P. Morill

Executive Director







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Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its estimated revenues and expenditures during the course of a fiscal year as economic and financial conditions develop, which often differ from those estimated at the time the annual budget was developed. At times, these differences are material. As such, the annual budget may be modified by the City Council during the course of the fiscal year.

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions the City presents in the annual budget have been prepared for budgetary purposes and may differ materially from the assumptions the City may rely on if the City were to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



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Mayor's Message – Fiscal Year 2022 Budget

Dear San Diegans,

There is no question that the COVID-19 pandemic has devastated our local economy and made an enormous impact on everything we do. Last March, our tourism industry came to a halt, unemployment more than tripled and we saw one of the sharpest drops in consumer spending in recent history. This has had a crushing effect on our local businesses and has disproportionately affected individuals and families who rely on the service sector or simply do not have the opportunity to work from home. It has also resulted in an unprecedented loss of tax revenues that the City relies on to provide vital services to San Diegans.

With the release of this budget, we see positive signs of a subsiding pandemic and the beginning of an economic recovery. Now more than ever, we need steady leadership and vision to bring the City together, strengthen our economy, invest in our communities and, get our City back on track. This budget seeks to do just that.

The approximately \$300 million in federal relief funds that the City received will allow us to jumpstart San Diego's economic recovery, provide aid to small businesses and help our most vulnerable residents. We will use federal relief funds responsibly over the next two years, allowing us to ensure City employees continue to provide the vital services residents deserve while investing in a stronger and more equitable future for our communities.

The Back to Work SD plan I developed before becoming your mayor is serving as our blueprint for this budget to strengthen San Diego's economy by providing \$10 million in small business loans for hardest hit industries like gyms and restaurants, providing technical assistance for street vendors, and restoring the small business enhancement program – all with a focus on investments in historically underserved communities. We will add dedicated staff to make it easier for local businesses to navigate the pathways to success. Our focus will be to make the City a resource that helps new and existing businesses thrive.

Mayor's Message

Fiscal Year 2022 Budget

We will continue to partner with the San Diego Housing Commission to use federal and state dollars to provide nearly \$92.2 million in relief for families and individuals who've been devastated financially by the pandemic. This is on top of \$13.7 million in emergency rental assistance that helped 3,700 San Diego households in 2020.

This budget also sets the foundation to bring equity to all our neighborhoods. We will focus on our youth by establishing a new Office of Child and Youth Success, expanding summer recreational programs, and providing funding for community-based organizations that serve chronically underserved youth in communities of concern through employment, internship and scholarship opportunities.

A hallmark of this budget is our attention to the City's long-neglected homelessness crisis. The City will continue to leverage federal and State funding and invest an additional \$10 million in General Fund dollars towards our most vulnerable residents. We will base our actions on nationally proven strategies, focusing resources on proven solutions that get people off the streets and make progress toward ending chronic homelessness. We will examine the housing inventory and look at ways to take advantage of existing public health and addiction services to better serve our homeless population.

San Diego will move to coordinate all its efforts through the People Assisting the Homeless (PATH) program, sending out a coordinated team of caseworkers assigned to different neighborhoods, to build rapport and trust with the homeless community. This is a substantial change in how the City has been dealing with a crisis that City-led programs have not been able to alleviate for over a decade. The City will now lead with a "housing first" model that has worked in other cities across the world, connecting people with immediate services.

Each neighborhood in San Diego deserves "sexy" streets, which means slurry seal to maintain good roads, overlays for roads that need new paving, and reconstruction for roads that need a complete makeover. My "Sexy Streets for All of Us" initiative is a down payment in our communities of concern, a \$10 million investment in historically underserved neighborhoods that haven't seen quality road repairs for years. This in addition to the nearly \$30 million in financing funded in this budget. Funding will go toward paving longstanding decrepit roads with new overlay and road reconstruction in communities of concern. Along with investing in our roads, Sexy Streets will also bundle opportunities for Complete Streets to include traffic calming and congestion improvements, new sidewalk connections, necessary sidewalk repairs, new and upgraded bicycle infrastructure, and investments in our

Mayor's Message

Fiscal Year 2022 Budget

stormwater system. This investment will be prioritized based on critical transit and multimodal routes and is an essential step toward righting historic wrongs in our most marginalized and underinvested communities while improving sustainable infrastructure needed to meet our Climate Action Plan goals.

For too long, our underserved communities have been disproportionately impacted by the effects of climate change. This budget includes \$7 million towards the newly created climate equity fund to help these communities effectively respond to the impacts of climate change. This is an important step to ensure underserved communities directly benefit from our efforts around climate action.

All San Diegans deserve clean air, water, and a climate-safe environment. The City will update its Climate Action Plan including aggressive new goals and strategies to implement them. When I authored the plan as interim Mayor seven years ago, I dreamt of a sustainable future with good-paying green jobs for generations to come. We are going to have to take bold steps if we are going to meet our targets to reduce greenhouse gas emissions.

As part of this budget, the City will accelerate the adoption of electric vehicles, incentivize employees to work remotely, encourage the use of alternative modes of transportation, and have all City facilities use 100 percent clean energy through San Diego Community Power when it comes online.

This year, the City will ramp up construction on its Pure Water project, the largest water recycling program in California and the City's biggest infrastructure project in history. It will provide nearly half of San Diego's drinking water when it is completed.

City employees are this organization's most valuable resource. Without them, we cannot provide core neighborhood services like road repair, trash pickup or public safety. Unfortunately, after close to a decade of stagnant salaries, employee compensation is not competitive when compared to other agencies throughout the region. Our City has become the training ground for employees who join the City for a couple of years and then leave to work for other agencies that pay more. We are losing our best and most experienced employees to other local governments. Not only do we want to prevent this continuous attrition, but we want to attract the best and the brightest employees to transform this City into the best-in-class organization San Diegans deserve. We understand that we will not be able to solve this challenge in a single year. But this budget begins to address this fundamental issue and

Mayor's Message

Fiscal Year 2022 Budget

includes compensation increases to begin to align employee salaries with the current employment market.

This budget includes approximately 8.9 million in General Fund budget reductions resulting from minimal service level reductions, savings from operational reorganizations and efficiencies, and new revenue sources identified by City departments.

Conclusion

The City, like many families and businesses across the nation, faces a huge economic challenge ahead. The Fiscal Year 2022 Adopted Budget takes a fiscally responsible, multi-year approach that uses federal relief funds strategically to allow for the City's major revenues to begin recovery while maintaining the services that our residents rely on. Though federal relief funds are one-time funding, we are committed to using them as the foundation for long-term stability. These investments will provide greater equity throughout our communities.

San Diego has overcome financial crisis before. I was proud to serve as Interim Mayor during that time and get our city back on track. We know San Diego is up for the challenge, and I look forward to leading our city through our recovery. Together, we will beat back COVID-19, recover from the pandemic and begin to transform San Diego into not just a "fine" city, but a truly great city for all of us.

Sincerely,



Todd Gloria
Mayor



Todd Gloria
Mayor



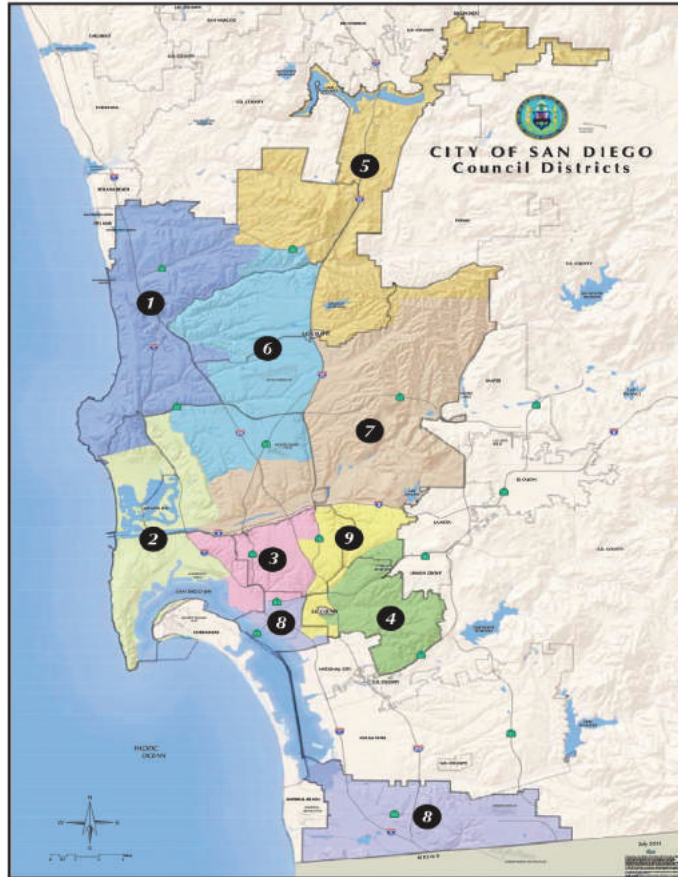
Joe LaCava
Councilmember
District 1



Jennifer Campbell
Councilmember
District 2



Stephen Whitburn
Council President Pro Tem
District 3



**Monica Montgomery
Steppe**
Councilmember
District 4



Marni von Wilpert
Councilmember
District 5



Chris Cate
Councilmember
District 6



Raul A. Campillo
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Sean Elo-Rivera
Councilmember
District 9



Jay Goldstone
Chief Operating Officer



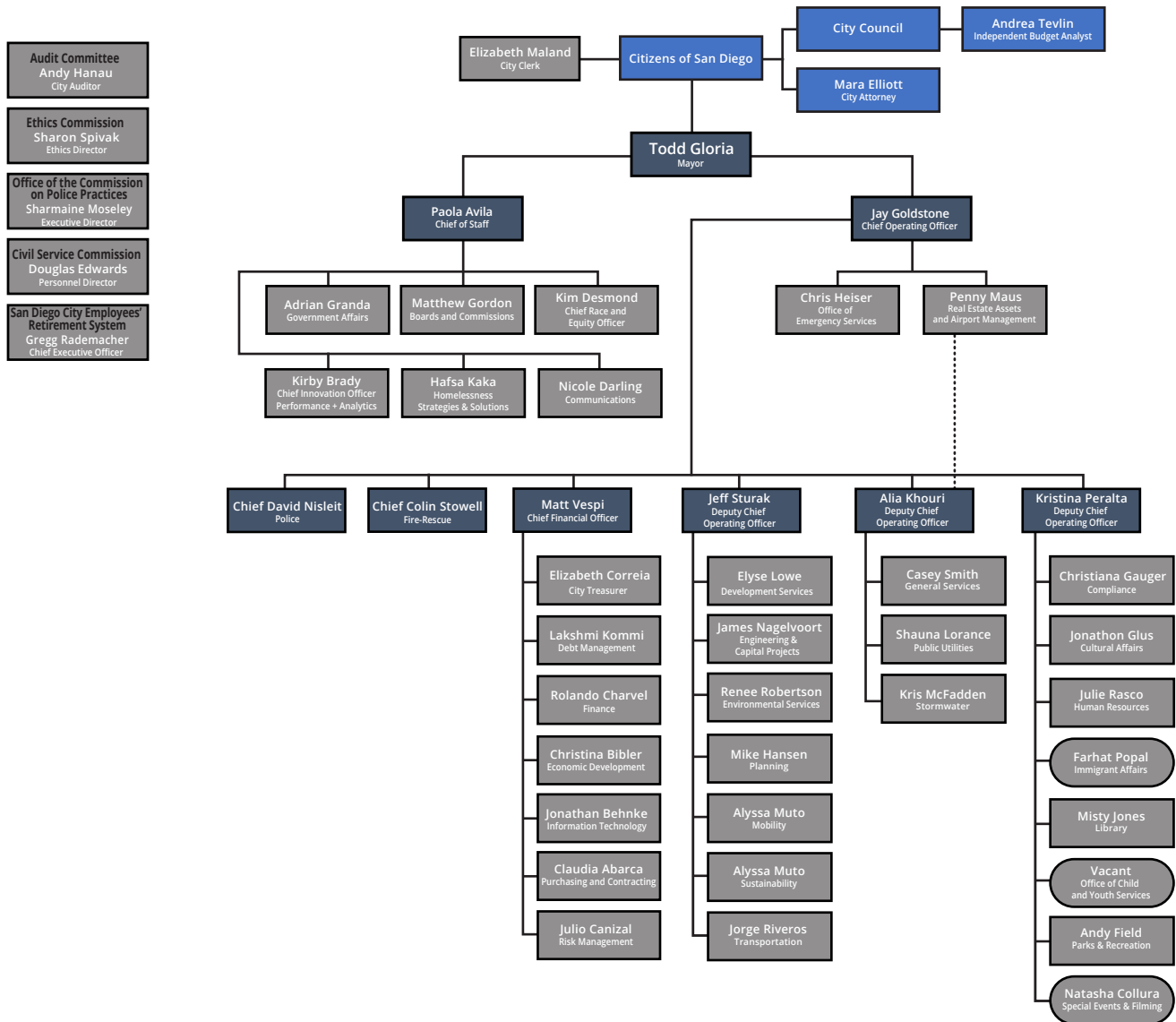
Mara W. Elliott
City Attorney



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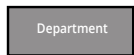
Citywide Organizational Structure*

(All City Functions)



*The organizational chart is reflective of City's structure as of July 2021; it excludes the following department restructures and new departments: Storm Water, Transportation, Mobility, Cultural Affairs, and Office of Race and Equity. Per Charter Section 26, all newly created departments included in the Adopted Budget must be approved by ordinance via a two-thirds vote from the City Council. The organizational chart will be updated accordingly at that time.

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Guide to the Budget

Introduction

Volume II contains the budget information for City departments and programs. The following sections may be included in the narratives:

- Department Description
- Goals and Objectives
- Key Performance Indicators
- Department Summary
- Department Expenditures
- Department Personnel
- Significant Budget Adjustments
- Expenditures by Category
- Revenues by Category
- Personnel Expenditures
- Revenue and Expense Statement

Department Description

This section is a brief overview of the department, which includes its purpose, mission and vision statements and the services it provides. This section can be found in the budget narratives contained in Volume II. Department descriptions include details based on the organizational structure at the time of the approved Fiscal Year 2022. The most recent organizational structure may not be reflected within the department descriptions at this time and will be reflected in the Fiscal Year 2023 Proposed Budget.

Goals and Objectives

This section lists the goals and objectives that make up the action plan for a department. Strategic goals are broad, multi-year areas of focus, while strategic objectives are articulated aims that support the identified goals.

Key Performance Indicators

This section lists the key performance indicators chosen by the department. These indicators show the results or outcomes of the department's performance. They help readers effectively, evaluate City services and enable the City to accurately quantify service levels for all departments.

Target and actual figures for Fiscal Year 2020, target and actual figures for Fiscal Year 2021, and targets for Fiscal Year 2022 have been included for each performance indicator.

Note, new departments created in Fiscal Year 2022 may not have department descriptions, goals and objectives or key performance indicators developed at the time of the release of the Adopted Budget.

Department Summary

The Department Summary table summarizes positions, expenditures, and revenue. Grant Funds and Capital Funds are not included.

Guide to the Budget

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	23.00	23.00	23.00	0.00
Personnel Expenditures	\$ 2,298,662	\$ 2,392,803	\$ 2,722,496	\$ 329,693
Non-Personnel Expenditures	3,041,023	3,099,844	6,168,641	3,068,797
Total Department Expenditures	\$ 5,339,685	\$ 5,492,647	\$ 8,891,137	\$ 3,398,490
Total Department Revenue	\$ 6,292,593	\$ 4,881,882	\$ 6,848,553	\$ 1,966,671

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Airports	\$ 5,339,685	\$ 5,492,647	\$ 8,891,137	\$ 3,398,490
Total	\$ 5,339,685	\$ 5,492,647	\$ 8,891,137	\$ 3,398,490

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Airports	23.00	23.00	23.00	0.00
Total	23.00	23.00	23.00	0.00

Note: In some instances, the sum of individual expenditure line items may not match the bottom-line totals due to rounding. In addition, the figures displayed in the Fiscal Year 2022 Budget column by revenue and expenditure category may not match the Fiscal Year 2022 Adopted Budget publication due to the reclassification of commitment items between commitment item groups.

Significant Budget Adjustments

The Significant Budget Adjustments section lists key program and personnel changes by fund. Position adjustments are included and impacts of adjustments are described as the example shows below.

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	\$ 17,894	\$ -
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	15,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	14,796	-

Guide to the Budget

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,535	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(1,904)	-
Total	0.00	\$ 47,321	\$ -

Expenditures by Category

The Expenditures by Category table represents how a department's budget is distributed within major expenditure categories.

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,411,563	\$ 1,495,771	\$ 1,596,020	\$ 100,249
Fringe Benefits	887,098	897,032	1,126,476	229,444
PERSONNEL SUBTOTAL	2,298,662	2,392,803	2,722,496	329,693
NON-PERSONNEL				
Supplies	\$ 128,387	\$ 207,557	\$ 228,127	\$ 20,570
Contracts	2,295,299	2,482,230	5,182,526	2,700,296
Information Technology	121,512	115,120	257,932	142,812
Energy and Utilities	465,389	266,501	473,861	207,360
Other	5,544	7,351	7,351	-
Transfers Out	-	3,085	844	(2,241)
Capital Expenditures	24,892	18,000	18,000	-
NON-PERSONNEL SUBTOTAL	3,041,023	3,099,844	6,168,641	3,068,797
Total	\$ 5,339,685	\$ 5,492,647	\$ 8,891,137	\$ 3,398,490

Revenues by Category

The Revenues by Category table displays budgeted revenues by category.

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 739,944	\$ 580,096	\$ 580,096	\$ -
Fines Forfeitures and Penalties	200	-	-	-
Other Revenue	11,517	-	-	-
Rev from Money and Prop	5,521,200	4,301,786	6,268,457	1,966,671
Transfers In	19,731	-	-	-
Total	\$ 6,292,593	\$ 4,881,882	\$ 6,848,553	\$ 1,966,671

Guide to the Budget

Personnel Expenditures

The Personnel Expenditures section displays the number of budgeted positions, salary amounts by job classification, special assignment pays and fringe benefits.

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 32,448 - 165,723	\$ 122,324
20001071	Council Member	1.00	1.00	1.00	128,300 - 128,300	128,300
					-	
20001165	Council Representative 1	5.00	6.00	6.00	32,448 - 116,337	400,584
20001166	Council Representative 2A	3.00	2.00	2.00	32,448 - 116,337	173,661
	Adjust Budget To Approved Levels					(55,592)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 769,277

	FY2020 Actual	FY2022 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,354	\$ 9,101	\$ 5,399	\$ (3,702)
Flexible Benefits	123,196	135,597	138,846	3,249
Long-Term Disability	-	2,632	3,308	676
Medicare	10,321	10,994	11,961	967
Other Post-Employment Benefits	59,629	62,930	61,310	(1,620)
Retiree Medical Trust	897	878	1,612	734
Retirement 401 Plan	1,256	683	1,223	540
Retirement ADC	183,411	252,988	193,641	(59,347)
Risk Management Administration	11,516	10,590	10,610	20
Supplemental Pension Savings Plan	36,295	49,513	54,292	4,779
Unemployment Insurance	1,035	1,168	1,205	37
Workers' Compensation	2,151	3,000	4,816	1,816
Fringe Benefits Subtotal	\$ 436,061	\$ 540,074	\$ 488,223	\$ (51,851)
Total Personnel Expenditures			\$ 1,257,500	

Revenue and Expense Statement

The Revenue and Expense Statement is a financial document that presents revenue, expense, reserve and fund balance information. Revenue and Expense Statements are not provided for departments or programs within the General Fund.

Airports Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 11,162,061	\$ 12,101,973	\$ 11,181,357
Continuing Appropriation - CIP	4,143,655	3,352,215	3,046,131

Guide to the Budget

Airports Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
Operating Reserve	675,000	675,000	675,000
Pension Stability Reserve	11,233	24,230	24,230
TOTAL BALANCE AND RESERVES	\$ 15,991,949	\$ 16,153,417	\$ 14,926,718
REVENUE			
Charges for Services	\$ 739,944	\$ 580,096	\$ 580,096
Fines Forfeitures and Penalties	200	-	-
Other Revenue	11,517	-	-
Revenue from Use of Money and Property	5,521,201	4,301,786	6,268,457
Transfers In	19,731	-	-
TOTAL REVENUE	\$ 6,292,593	\$ 4,881,882	\$ 6,848,553
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 22,284,542	\$ 21,035,299	\$ 21,775,271
OPERATING EXPENSE			
Personnel Expenses	\$ 1,411,563	\$ 1,495,771	\$ 1,596,020
Fringe Benefits	887,098	897,032	1,126,476
Supplies	128,387	207,557	228,127
Contracts	2,295,299	2,482,230	5,182,526
Information Technology	121,512	115,120	257,932
Energy and Utilities	465,389	266,501	473,861
Other Expenses	5,544	7,351	7,351
Transfers Out	-	3,085	844
Capital Expenditures	24,892	18,000	18,000
TOTAL OPERATING EXPENSE	\$ 5,339,684	\$ 5,492,647	\$ 8,891,137
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 791,440	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 791,440	-	-
TOTAL EXPENSE	\$ 6,131,124	\$ 5,492,647	\$ 8,891,137
RESERVES			
Continuing Appropriation - CIP	\$ 3,352,215	\$ 3,352,215	\$ 3,046,131
Operating Reserve	675,000	675,000	675,000
Pension Stability Reserve	24,230	24,230	24,230
TOTAL RESERVES	\$ 4,051,445	\$ 4,051,445	\$ 3,745,361
BALANCE	\$ 12,101,973	\$ 11,491,207	\$ 9,138,773
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 22,284,542	\$ 21,035,299	\$ 21,775,271



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Airports



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Description

The Airports Division, part of the Real Estate Assets Department (READ), is responsible for operating the City's two General Aviation airports, Montgomery-Gibbs Executive Airport and Brown Field Municipal Airport, within the City of San Diego. General Aviation includes all aviation activities except scheduled airline and military flights (although Brown Field accommodates a sizable number of military operations). The two airports support a significant portion of the San Diego region's total annual flight operations and can accommodate a variety of General Aviation Aircraft. Montgomery-Gibbs is the business General Aviation airport in the San Diego region and Brown Field has the longest available civilian runway in the region. Aviation lessees include Fixed Base Operators (FBOs) that provide fuel, aircraft maintenance and aircraft storage facilities; flight schools; San Diego Fire-Rescue helicopter operations; San Diego Police Air Support Unit; emergency medical transport operations, and several hundred individual aircraft owners. The majority of the Airports revenue are derived from non-aviation lessees that include a hotel, business-park restaurants, Fire Station 43, City Field Engineering, San Diego Police Department Eastern Division, office space tenants, and other individual lessees. Airport staff has the responsibility of maintaining the airports in conformance with Federal Aviation Administration (FAA) regulations and operating grant assurances.

The vision is:

World renowned General Aviation Airports, to serve a world-class city

The mission is:

To develop, operate, and maintain Montgomery-Gibbs Executive Airport and Brown Field Municipal Airport as world-class General Aviation Reliever Airports, providing access to the National Air Transportation System in a safe, economically self-sufficient, environmentally sensitive, and professional manner.

Goals and Objectives

Goal 1: *Ensure City Airports are operated safely and efficiently*

- Inspect the airports daily, morning and evening per FAA standards
- Pass annual Caltrans Aeronautics inspections
- Receive acceptable reports from the FAA's Runway Safety Action Team's (RSAT) airport evaluation
- Maintain capability for emergency repairs
- Ensure that physical security is maintained at both Airports

Goal 2: *Ensure the Airports comply with all applicable Federal, State and Local regulations as access portals to the National Air Transportation System.*

- Ensure that the Airport Master Plans for both Brown Field and Montgomery-Gibbs Executive Airport are current and valid
- Conduct annual hangar and facility inspections
- Correct discrepancies found during inspections in a timely manner in accordance with the Airports Operations Policy Manual

Goal 3: *Ensure the financial self-sufficiency of City's Airports, maximize aviation uses, and invest in Airports infrastructure*

- Ensure that all available Airports properties are held under appropriate leases or use agreements. Leases should only be held in "hold-over" status when in the City's best interest
- Maximize the City's return on investment by ensuring that all leases comply with City policies, are monitored regularly, and are evaluated based on market rate studies
- Ensure that Airports "rates and charges" are evaluated annually to be fair and reasonable, and are adjusted appropriately in accordance with City policy
- Annually publish an "Airports Division Business Plan" which will be presented to the Airports Advisory Committee and appropriate Council Committee(s)

Goal 4: *Create a climate in which airport businesses and local businesses are able to thrive and contribute to a resilient and economically prosperous City*

- Ensure that the Airport Master Plans for both Brown Field and Montgomery-Gibbs Executive Airport are current and valid
- Use and keep updated a "minimum standards" document that encourages, promotes and ensures that: i. The delivery of high quality General Aviation products, services and facilities to Airport users. ii. The design and development of quality General Aviation improvements at the Airport. iii. General Aviation safety and security. iv. The economic health of General Aviation businesses. v. The orderly development of Airport property General Aviation purposes.
- Use and update as needed the "Airports Division Property Management Manual" that addresses day-to-day Airports property management functions
- Refine the operation of the Airports Division Real Estate Section by enhancing and focusing their program to increase private investment on the airports generating increased revenue for the Airports Enterprise Fund

Goal 5: *Be customer focused and responsive to citizen's concerns, particularly noise and safety concerns*

- Seek and embrace input from the Airports Advisory Committee, Community Planning Groups and the general public
- Create and distribute an annual Airports Division "Customer Satisfaction Survey"

Airports

- Involve the Airports Advisory Committee, users, citizens and other interested parties in the operation, utilization and development of both Airports
- Respond to community noise and safety complaints within two business days
- Airports Division will publish a staggered, bi-annual airport specific electronic newsletter

Goal 6: *Be extraordinary stewards of Airports property, especially environmentally unique and sensitive habitat*

- Ensure that all Airports properties and real property improvements are maintained in the best possible condition and that environmentally sensitive habitat, on the Airports, are maintained and protected in accordance with appropriate standards
- Ensure that the Airports Division maintains and monitors environmentally sensitive habitat professionally. The Airports Division Environmental Biologist will perform all FAA required "wildlife hazard" assessments and prepare any subsequent wildlife management plans
- Conduct annual inspections of all Airports property
- Update the inventory of all Airport Lease Agreements and Airport owned real property assets
- Identify all aeronautical and non-aeronautical leases
- Utilize the Airports Division Property Management Manual to annually: i. Complete regular market rate studies for relevant leases ii. Track and update all leases iii. Review and implement rent adjustments

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Average number of working days to respond to a noise complaint	1	1	1	1	1
Number of days/year Airports are closed or otherwise unavailable to serve as part of the Regional and National Air Transportation System	0	0	0	0	0
Percent deviation between cost of services at City airports and other similar regional airports	10%	10%	10%	10%	10%
Percent of total revenue derived from aviation-related activities	41%	41%	41%	41%	41%

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	23.00	23.00	23.00	0.00
Personnel Expenditures	\$ 2,298,662	\$ 2,392,803	\$ 2,722,496	\$ 329,693
Non-Personnel Expenditures	3,041,023	3,099,844	6,168,641	3,068,797
Total Department Expenditures	\$ 5,339,685	\$ 5,492,647	\$ 8,891,137	\$ 3,398,490
Total Department Revenue	\$ 6,292,593	\$ 4,881,882	\$ 6,848,553	\$ 1,966,671

Airports Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Airports	\$ 5,339,685	\$ 5,492,647	\$ 8,891,137	\$ 3,398,490
Total	\$ 5,339,685	\$ 5,492,647	\$ 8,891,137	\$ 3,398,490

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Airports	23.00	23.00	23.00	0.00
Total	23.00	23.00	23.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Maintenance and Repair of New Commercial and Retail Center	0.00	\$ 2,181,000	\$ -
Addition of one-time non-personnel expenditures for maintenance and repair of Montgomery-Gibbs Executive Airport and Aero Drive facilities.			
Salary and Benefit Adjustments	0.00	329,693	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	281,678	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	107,818	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			

Airports

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Brokerage Service for Retail Center Addition of non-personnel expenditures for brokerage service for city owned retail center located at Montgomery-Gibbs Executive Airport.	0.00	100,000	-
IT Equipment Upgrade for CBP Facility at Brown Field Addition of a non-personnel expenditure to upgrade Customs Border Patrol information technology equipment.	0.00	90,000	-
Maintenance and Repair of Airport Parking Lot Addition of one-time non-personnel expenditures associated with parking lot paving at Montgomery-Gibbs Executive Airport and Brown Field Airport.	0.00	80,000	-
Security Camera and Gate Access Reader Addition of a one-time non-personnel expenditures associated with security equipment at Brown Field and Montgomery-Gibbs Executive Airport.	0.00	60,000	-
Terminal Fumigation Services Addition of a one-time non-personnel expenditures associated with fumigation services at Montgomery-Gibbs Executive Airport.	0.00	60,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	52,812	-
Federal Aviation Administration Tower Barrier Fencing Addition of one-time non-personnel expenditures associated with fencing environmentally sensitive areas at Montgomery-Gibbs Executive Airport.	0.00	50,000	-
Replacement of Runway Lighting System Addition of one-time non-personnel expenditures associated with replacing the lighting systems of airport runways.	0.00	20,000	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(14,511)	-
Revised Property Lease Revenue Adjustment to reflect revised revenue projections related to property lease increases identified during recent appraisals and application of fair market value rates.	0.00	-	1,716,671
Revised Interest Revenue Adjustment to reflect revised revenue projections related to an increase in interest on pooled investments. This projection is based on a known increase in property lease revenue.	0.00	-	250,000
Total	0.00	\$ 3,398,490	\$ 1,966,671

Airports

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,411,563	\$ 1,495,771	\$ 1,596,020	\$ 100,249
Fringe Benefits	887,098	897,032	1,126,476	229,444
PERSONNEL SUBTOTAL	2,298,662	2,392,803	2,722,496	329,693
NON-PERSONNEL				
Supplies	\$ 128,387	\$ 207,557	\$ 228,127	\$ 20,570
Contracts	2,295,299	2,482,230	5,182,526	2,700,296
Information Technology	121,512	115,120	257,932	142,812
Energy and Utilities	465,389	266,501	473,861	207,360
Other	5,544	7,351	7,351	-
Transfers Out	-	3,085	844	(2,241)
Capital Expenditures	24,892	18,000	18,000	-
NON-PERSONNEL SUBTOTAL	3,041,023	3,099,844	6,168,641	3,068,797
Total	\$ 5,339,685	\$ 5,492,647	\$ 8,891,137	\$ 3,398,490

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 739,944	\$ 580,096	\$ 580,096	-
Fines Forfeitures and Penalties	200	-	-	-
Other Revenue	11,517	-	-	-
Rev from Money and Prop	5,521,200	4,301,786	6,268,457	1,966,671
Transfers In	19,731	-	-	-
Total	\$ 6,292,593	\$ 4,881,882	\$ 6,848,553	\$ 1,966,671

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 41,036 - 49,429	\$ 49,429
20000036	Airport Manager	2.00	2.00	2.00	68,833 - 82,980	163,056
20000035	Airport Operations Assistant	4.00	4.00	4.00	46,920 - 55,919	221,116
20000119	Associate Management Analyst	1.00	1.00	1.00	60,007 - 72,510	69,972
20001168	Deputy Director	1.00	1.00	1.00	52,133 - 191,703	145,600
21000451	Environmental Biologist 3	1.00	1.00	1.00	79,498 - 96,284	79,498
20000426	Equipment Operator 1	1.00	1.00	1.00	41,836 - 50,078	50,078
20000468	Grounds Maintenance Worker 2	1.00	1.00	1.00	36,119 - 42,971	41,467
20000172	Payroll Specialist 1	0.00	1.00	1.00	41,507 - 49,955	49,955
20001222	Program Manager	2.00	2.00	2.00	52,133 - 191,703	259,952
20000768	Property Agent	2.00	2.00	2.00	65,869 - 79,649	156,908
20000831	Senior Airport Operations Assistant	2.00	2.00	2.00	51,549 - 61,543	120,932
20000927	Senior Clerk/Typist	1.00	1.00	1.00	40,019 - 48,283	48,283
20001003	Supervising Property Agent	1.00	1.00	1.00	74,090 - 89,773	86,631
20001053	Utility Worker 2	2.00	2.00	2.00	36,991 - 44,021	84,520
20000756	Word Processing Operator Bilingual - Regular	1.00	0.00	0.00	34,957 - 42,074	-
						2,912

Airports

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Budgeted Personnel					(79,498)
	Expenditure Savings					
	Overtime Budgeted					26,380
	Pesticide App License					2,600
	Vacation Pay In Lieu					16,229
FTE, Salaries, and Wages Subtotal		23.00	23.00	23.00	\$	1,596,020

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,439	\$ 2,428	\$ 3,805	\$ 1,377
Flexible Benefits	243,578	273,185	290,781	17,596
Long-Term Disability	-	4,993	6,206	1,213
Medicare	21,756	21,001	22,525	1,524
Other	8,529	-	-	-
Other Post-Employment Benefits	136,713	138,446	134,882	(3,564)
Retiree Medical Trust	2,318	2,634	2,536	(98)
Retirement 401 Plan	439	423	423	-
Retirement ADC	319,355	291,820	490,595	198,775
Retirement DROP	1,460	1,450	1,508	58
Risk Management Administration	26,385	23,298	23,342	44
Supplemental Pension Savings Plan	104,631	115,726	117,529	1,803
Unemployment Insurance	2,134	2,216	2,262	46
Workers' Compensation	16,361	19,412	30,082	10,670
Fringe Benefits Subtotal	\$ 887,098	\$ 897,032	\$ 1,126,476	\$ 229,444
Total Personnel Expenditures			\$ 2,722,496	

Revenue and Expense Statement (Non-General Fund)

Airports Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 11,162,061	\$ 12,101,973	\$ 11,181,357
Continuing Appropriation - CIP	4,143,655	3,352,215	3,046,131
Operating Reserve	675,000	675,000	675,000
Pension Stability Reserve	11,233	24,230	24,230
TOTAL BALANCE AND RESERVES	\$ 15,991,949	\$ 16,153,417	\$ 14,926,718
REVENUE			
Charges for Services	\$ 739,944	\$ 580,096	\$ 580,096
Fines Forfeitures and Penalties	200	-	-
Other Revenue	11,517	-	-
Revenue from Use of Money and Property	5,521,201	4,301,786	6,268,457
Transfers In	19,731	-	-
TOTAL REVENUE	\$ 6,292,593	\$ 4,881,882	\$ 6,848,553
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 22,284,542	\$ 21,035,299	\$ 21,775,271
OPERATING EXPENSE			
Personnel Expenses	\$ 1,411,563	\$ 1,495,771	\$ 1,596,020
Fringe Benefits	887,098	897,032	1,126,476
Supplies	128,387	207,557	228,127
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Other Expenses	5,544	7,351	7,351
Transfers Out	-	3,085	844
Capital Expenditures	24,892	18,000	18,000
TOTAL OPERATING EXPENSE	\$ 5,339,684	\$ 5,492,647	\$ 8,891,137
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 791,440	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 791,440	\$ -	\$ -
TOTAL EXPENSE	\$ 6,131,124	\$ 5,492,647	\$ 8,891,137
RESERVES			
Continuing Appropriation - CIP	\$ 3,352,215	\$ 3,352,215	\$ 3,046,131
Operating Reserve	675,000	675,000	675,000
Pension Stability Reserve	24,230	24,230	24,230
TOTAL RESERVES	\$ 4,051,445	\$ 4,051,445	\$ 3,745,361
BALANCE	\$ 12,101,973	\$ 11,491,207	\$ 9,138,773
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 22,284,542	\$ 21,035,299	\$ 21,775,271

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Capital Outlay Fund



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Capital Outlay Fund



Description

The Capital Outlay Fund was established per Section 77 of Article VII of the City Charter to hold all monies derived from taxation required or needed for capital outlay expenditures, as well as revenue proceeds from the sale of City- owned property. The Capital Outlay Fund is used exclusively for the acquisition, construction, and completion of permanent public improvements. Capital projects benefiting from this fund are typically managed and maintained by asset-owning General Fund departments.

Capital Outlay Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	4,555,263	18,587,949	4,046,336	(14,541,613)
Total Department Expenditures	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336	\$ (14,541,613)
Total Department Revenue	\$ 2,780,092	\$ 53,255,600	\$ -	\$ (53,255,600)

Capital Outlay Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Capital Outlay Fund	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336	(14,541,613)
Total	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336	\$ (14,541,613)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (14,541,613)	\$ -
Adjustment to debt service expenditure allocations that are determined outside of the department's direct control.			
One-Time Additions and Annualizations	0.00	-	(53,255,600)
Removal of one-time revenue related to the sale of the stadium and reimbursement from the Development Services Fund for interfund loan repayments.			
Total	0.00	\$ (14,541,613)	\$ (53,255,600)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 1,640,263	\$ -	\$ -	-
Transfers Out	2,915,000	18,587,949	4,046,336	(14,541,613)
NON-PERSONNEL SUBTOTAL	4,555,263	18,587,949	4,046,336	(14,541,613)
Total	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336	\$ (14,541,613)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ -	\$ 415,000	\$ -	(415,000)
Other Revenue	2,780,092	52,840,600	-	(52,840,600)
Total	\$ 2,780,092	\$ 53,255,600	\$ -	\$ (53,255,600)

Capital Outlay Fund

Revenue and Expense Statement (Non-General Fund)

Capital Outlay Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,204,118	\$ (737,851)	\$ 24,231,322
Continuing Appropriation - CIP	21,554,307	13,765,073	7,292,848
TOTAL BALANCE AND RESERVES	\$ 24,758,425	\$ 13,027,222	\$ 31,524,170
REVENUE			
Charges for Services	\$ -	\$ 415,000	\$ -
Other Revenue	2,780,092	52,840,600	-
TOTAL REVENUE	\$ 2,780,092	\$ 53,255,600	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 27,538,517	\$ 66,282,822	\$ 31,524,170
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 2,166,797	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 2,166,797	\$ -	\$ -
OPERATING EXPENSE			
Contracts	\$ 1,640,263	\$ -	\$ -
Transfers Out	2,915,000	18,587,949	4,046,336
TOTAL OPERATING EXPENSE	\$ 4,555,263	\$ 18,587,949	\$ 4,046,336
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 7,789,234	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 7,789,234	\$ -	\$ -
TOTAL EXPENSE	\$ 14,511,294	\$ 18,587,949	\$ 4,046,336
RESERVES			
Continuing Appropriation - CIP	\$ 13,765,073	\$ 13,765,073	\$ 7,292,848
TOTAL RESERVES	\$ 13,765,073	\$ 13,765,073	\$ 7,292,848
BALANCE	\$ (737,850)	\$ 33,929,800	\$ 20,184,986
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 27,538,517	\$ 66,282,822	\$ 31,524,170

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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City Attorney



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Description

The City Attorney's Office protects the people of San Diego by serving as chief legal counsel to the City of San Diego, including its Mayor, City Council, and all City departments; prosecuting and defending cases to which the City is or may be a party; and prosecuting violations of State and local laws on behalf of the People of the State of California while seeking resolutions that advance the interests of justice.

Given the COVID-19 pandemic's effect on City revenues, and resulting uncertainty of resources, the Office's Fiscal Year 2022 priorities revolve around core services as identified in the City Charter and other applicable laws.

The Office is divided into six divisions:

The Civil Advisory Division advises the City Council, Mayor, and all City departments on civil matters, including contractual, real estate, and financial transactions, and drafts municipal legislation and legal opinions. The Civil Advisory Division was restructured in late 2020 to accommodate the Strong Mayor/Strong Council form of government. The Division had long been run by one Assistant City Attorney, but the complexity and magnitude of the workload coupled with a new form of governance necessitated the addition of another Assistant City Attorney. The Assistant City Attorney for Council Relations and Specialized Services and her team work directly with City Council members and independent departments to accomplish their priorities. The Assistant City Attorney for Mayoral Departments and her team work directly with the Mayor and City department directors on operational issues.

The Civil Litigation Division annually defends and prosecutes hundreds of civil lawsuits involving the City and its officials and employees. Its attorneys hold contractors accountable, protect City assets from frivolous lawsuits, and keep important City projects on track. Its Affirmative Civil Enforcement Unit enforces laws that protect consumers, employees, and the environment, and collaborates with other agencies to protect public health and safety, restore environmental quality, and sustain

City Attorney

economic vitality. Its Workers' Compensation Unit handles City employees' workers' compensation claims.

The Criminal Division prosecutes criminal misdemeanors and infractions committed within the City's jurisdiction and assists victims of crime in navigating the criminal justice system. It manages the City Attorney's Gun Violence Restraining Order program to prevent predictable gun violence by those who pose a risk to themselves and others.

The Community Justice Division protects the quality of life in our communities through enforcement of health and safety, substandard housing, nuisance, and zoning laws. The Division also manages diversion and collaborative courts programs -- such as the Community Justice Initiative, Prosecution and Law Enforcement Assisted Diversion Services (PLEADS), and the San Diego Misdemeanor At-Risk Track (S.M.A.R.T.) program -- that divert offenders from the criminal justice system into education, treatment, and employment opportunities.

The Administration Division is responsible for Office operations, including personnel management, budget, accounting, information technology, recruitment, training, hiring, and contract management. The Division includes a team of employment and labor attorneys providing advisory services regarding City-wide human resource and collective bargaining matters.

The Family Justice Center is a service-oriented division of the City Attorney's Office which is dedicated to transitioning victims of domestic violence and sex trafficking into survivors. Services are provided at no charge and include mental health providers, nurses, restraining order clinic attorneys, prosecutors, domestic violence advocates, immigration specialists, police, and other social service providers.

The vision is:

To improve the quality of life for all of our residents and visitors.

The mission is:

- We protect San Diego through our dedication to justice and the welfare of our people, especially our most vulnerable residents.
- We protect taxpayers by defending the City in court and by advising its officials on the responsible management of neighborhood resources.
- We protect our natural resources, our communities, our quality of life, and our residents from exploitation and unscrupulous business practices.

Goals and Objectives

Goal 1: *Protect City operations, businesses, and residents by providing timely legal services in response to needs created by the COVID-19 pandemic, through work on Executive Orders, Emergency Ordinances, and enforcement of health orders.*

- Work with mayoral departments to hold accountable those who violate health and safety, substandard housing, nuisance, and zoning laws.

Goal 2: *Protect our most vulnerable citizens with effective programs that target domestic violence, human trafficking, elder abuse, sex crimes, and gun violence.*

- Expand the success of the office's Gun Violence Restraining Order Program working with the U.S. Attorney's Office, the California Legislature, the San Diego Superior Court, and the San Diego Police Department.
- Work with government and non-government partners, continue to expand services at the San Diego Family Justice Center to assist survivors of domestic violence and human trafficking.
- Lead a regional response to situations involving the abuse of elders and dependent adults, including those living in substandard housing or suffering from Alzheimer's Disease and dementia-related conditions.
- Launch a pilot program for disarming Armed Prohibited Persons in conjunction with external agencies, including the California Department of Justice and the Bureau of Alcohol, Tobacco, Firearms and Explosives.
- Conduct community outreach and explore alternative reporting mechanisms to address the underreporting of hate crimes.

Goal 3: *Develop and implement programs to keep people out of the criminal justice system by addressing the root causes of their behavior.*

- Refine the S.M.A.R.T. Program in accordance with state criminal justice reforms and expand services to additional individuals who would benefit from a one-stop shop for social services, case management, medical care and housing navigation.
- Offer homeless offenders the opportunity to secure housing, support services, and treatment in lieu of prosecution, fines, and a criminal record.
- Continue to expand the Prosecution and Law Enforcement Assisted Diversion Services (PLEADS) program, which diverts people struggling with drug addiction from the criminal justice system and connects them with support services, providing significant cost savings for taxpayers.
- Increase training, community outreach, and public awareness on the issue of substandard housing and nuisance properties. Aggressively investigate and hold accountable property owners, managers, and landlords and their agents that exploit and prey on vulnerable populations.

Goal 4: *Protect taxpayers by securing appropriate staffing levels for the Civil Litigation Division so that it can defend the City against an expanding volume of increasingly complex lawsuits without reliance on outside counsel.*

Goal 5: *Secure appropriate staffing levels for the Civil Advisory Division to reflect the legislative and policy priorities of the City Council, Mayor, and City departments.*

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	385.98	386.73	389.73	3.00
Personnel Expenditures	\$ 58,282,961	\$ 57,908,328	\$ 62,875,251	\$ 4,966,923
Non-Personnel Expenditures	3,560,740	4,495,262	5,924,084	1,428,822
Total Department Expenditures	\$ 61,843,701	\$ 62,403,590	\$ 68,799,335	\$ 6,395,745
Total Department Revenue	\$ 4,922,685	\$ 3,910,296	\$ 3,910,296	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Civil Advisory	\$ 16,794,164	\$ 17,792,687	\$ 18,363,492	\$ 570,805
Civil Litigation	14,110,478	14,819,897	15,804,422	984,525
Community Justice	5,824,222	5,879,308	6,591,973	712,665
Criminal Litigation	16,176,448	16,118,797	17,660,631	1,541,834
Family Justice Center	901,501	1,112,526	1,029,908	(82,618)
Management/Administration	8,036,889	6,680,375	9,348,909	2,668,534
Total	\$ 61,843,701	\$ 62,403,590	\$ 68,799,335	\$ 6,395,745

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Civil Advisory	87.71	84.35	83.35	(1.00)
Civil Litigation	87.35	85.10	86.35	1.25
Community Justice	39.69	40.48	39.48	(1.00)
Criminal Litigation	126.23	130.80	134.55	3.75
Family Justice Center	10.00	9.00	9.00	0.00
Management/Administration	35.00	37.00	37.00	0.00
Total	385.98	386.73	389.73	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 3,935,188	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Outside Counsel	0.00	900,000	-
Addition of non-personnel expenditures to support outside legal counsel costs.			
Addition of 3.00 Deputy City Attorneys	3.00	504,303	-
Addition of 3.00 Deputy City Attorneys to support the Civil Litigation and Criminal Divisions to reduce the need for outside legal counsel.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	484,487	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	271,243	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	304,076	-
Family Justice Center Security Services Addition of non-personnel expenditures for security services at the San Diego Family Justice Center.	0.00	56,600	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	14,470	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(1,135)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(34,387)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(39,100)	-
Total	3.00	\$ 6,395,745	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 35,206,687	\$ 34,112,443	\$ 36,415,090	\$ 2,302,647
Fringe Benefits	23,076,274	23,795,885	26,460,161	2,664,276
PERSONNEL SUBTOTAL	58,282,961	57,908,328	62,875,251	4,966,923
NON-PERSONNEL				
Supplies	\$ 224,976	\$ 362,988	\$ 371,627	\$ 8,639
Contracts	1,475,869	1,586,108	2,524,090	937,982
Information Technology	1,721,467	2,354,723	2,839,210	484,487
Energy and Utilities	32,576	47,019	44,733	(2,286)
Other	105,853	141,424	141,424	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	3,560,740	4,495,262	5,924,084	1,428,822
Total	\$ 61,843,701	\$ 62,403,590	\$ 68,799,335	\$ 6,395,745

City Attorney

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Charges for Services	\$	3,683,744	\$	3,448,162	\$	3,448,162	\$	-
Fines Forfeitures and Penalties		919,834		300,000		300,000		-
Licenses and Permits		824		3,500		3,500		-
Other Revenue		47,492		-		-		-
Rev from Other Agencies		250,000		158,634		158,634		-
Transfers In		20,791		-		-		-
Total	\$	4,922,685	\$	3,910,296	\$	3,910,296	\$	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	1.00	1.00	1.00	\$ 34,957 -	42,074 \$		38,618
20000012	Administrative Aide 1	2.00	2.00	2.00	41,036 -	49,429		89,325
20001076	Assistant City Attorney	5.00	5.00	5.00	81,033 -	323,615		1,014,648
20001154	Assistant for Community Outreach	1.00	1.00	1.00	32,448 -	168,513		119,600
20000041	Assistant Management Analyst	1.00	1.00	1.00	49,364 -	60,007		60,007
20000050	Assistant Management Analyst	2.00	2.00	2.00	49,364 -	60,007		115,094
20000119	Associate Management Analyst	4.00	4.00	4.00	60,007 -	72,510		227,105
20000171	Auto Messenger 1	2.00	2.00	2.00	30,160 -	34,957		69,914
20001070	City Attorney	1.00	1.00	1.00	213,833 -	213,833		213,833
20000610	City Attorney Investigator	24.00	24.00	24.00	66,208 -	80,110		1,856,784
90000610	City Attorney Investigator-Hourly	0.90	0.90	0.90	66,208 -	80,110		59,588
20000539	Clerical Assistant 2	18.00	18.00	17.00	33,205 -	40,019		660,444
20001159	Confidential Secretary to the City Attorney	1.00	1.00	1.00	32,448 -	117,094		88,400
20000351	Court Support Clerk 1	16.00	15.00	16.00	34,957 -	42,074		648,852
20000353	Court Support Clerk 2	20.00	21.00	21.00	36,580 -	44,173		912,864
20001117	Deputy City Attorney	161.25	161.25	164.25	30,160 -	228,905		23,303,221
90001117	Deputy City Attorney-Hourly	0.98	0.98	0.98	30,160 -	228,905		130,631
20001258	Deputy City Attorney - Unrepresented	6.00	6.00	6.00	30,160 -	228,905		996,956
20001168	Deputy Director	1.00	1.00	1.00	52,133 -	191,703		182,639
20000924	Executive Assistant	1.00	1.00	1.00	48,326 -	58,450		56,698
20001220	Executive Director	1.00	1.00	1.00	52,133 -	191,703		171,888
20000290	Information Systems Analyst 2	2.00	2.00	2.00	60,007 -	72,510		145,020
20000293	Information Systems Analyst 3	1.00	1.00	1.00	65,869 -	79,649		79,649
20000377	Information Systems Technician	1.00	1.00	1.00	47,266 -	56,957		56,957
90001128	Legal Intern- Hourly	1.50	3.25	3.25	41,621 -	50,606		135,268
20000587	Legal Secretary 2	36.00	34.00	34.00	58,493 -	70,737		2,332,614
90000587	Legal Secretary 2- Hourly	0.35	0.35	0.35	58,493 -	70,737		20,472
20000911	Librarian 3	1.00	1.00	1.00	67,492 -	81,899		81,899

City Attorney

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000614	Paralegal	21.00	21.00	21.00	63,944 - 77,140	1,562,333
20000680	Payroll Specialist 2	2.00	2.00	2.00	43,414 - 52,417	98,312
20001141	Principal Assistant to the City Attorney	1.00	1.00	1.00	32,448 - 178,053	155,361
20000747	Principal City Attorney Investigator	1.00	1.00	1.00	79,866 - 96,740	96,740
20000741	Principal Clerk	1.00	1.00	1.00	48,326 - 58,450	58,450
20000380	Principal Legal Secretary	1.00	1.00	1.00	67,665 - 81,553	81,553
20000063	Principal Paralegal	1.00	1.00	1.00	77,616 - 93,364	93,364
20001234	Program Coordinator	3.00	3.00	3.00	32,448 - 153,046	329,952
20001222	Program Manager	3.00	3.00	3.00	52,133 - 191,703	341,613
20000933	Senior City Attorney Investigator	5.00	5.00	5.00	72,572 - 87,960	436,740
20000935	Senior City Attorney Investigator	1.00	1.00	1.00	72,572 - 87,960	87,960
20000927	Senior Clerk/Typist	9.00	9.00	9.00	40,019 - 48,283	427,787
20001144	Senior Legal Intern	1.00	0.00	0.00	50,648 - 61,506	-
20000843	Senior Legal Secretary	6.00	7.00	7.00	64,463 - 77,659	535,071
20000015	Senior Management Analyst	1.00	1.00	1.00	65,869 - 79,649	79,649
20000845	Senior Paralegal	5.00	5.00	5.00	70,369 - 84,733	418,157
20000916	Senior Public Information Officer	0.00	1.00	1.00	60,007 - 72,510	72,510
20000970	Supervising Management Analyst	1.00	1.00	1.00	74,090 - 89,773	89,773
20001057	Victim Services Coordinator	7.00	7.00	7.00	41,036 - 49,429	326,886
20000756	Word Processing Operator	3.00	3.00	3.00	34,957 - 42,074	118,264
	Adjust Budget To Approved Levels					(2,135,009)
	Bilingual - Regular					45,136
	Budgeted Personnel					(1,407,245)
	Expenditure Savings					
	Master Library Degree					4,095
	Overtime Budgeted					10,512
	Sick Leave - Hourly					1,499
	Standby Pay					4,005
	Termination Pay Annual					47,608
	Leave					
	Vacation Pay In Lieu					565,026
FTE, Salaries, and Wages Subtotal		385.98	386.73	389.73		\$ 36,415,090

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 317,903	\$ 325,775	\$ 305,569	\$ (20,206)
Flexible Benefits	4,712,168	4,739,724	5,207,379	467,655
Long-Term Disability	-	124,020	151,873	27,853
Medicare	530,502	515,639	546,472	30,833
Other	147,987	-	-	-
Other Post-Employment Benefits	2,388,893	2,337,850	2,233,219	(104,631)
Retiree Medical Trust	45,217	46,295	52,328	6,033

City Attorney

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Retirement 401 Plan	35,535	36,712	37,406	694
Retirement ADC	11,822,512	12,502,437	14,398,703	1,896,266
Retirement DROP	54,936	59,847	78,307	18,460
Risk Management Administration	461,043	393,418	386,471	(6,947)
Supplemental Pension Savings Plan	2,241,084	2,334,306	2,547,628	213,322
Unemployment Insurance	55,470	55,041	55,275	234
Workers' Compensation	263,023	324,821	459,531	134,710
Fringe Benefits Subtotal	\$ 23,076,274	\$ 23,795,885	\$ 26,460,161	\$ 2,664,276
Total Personnel Expenditures			\$ 62,875,251	

City Auditor



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Description

The Office of the City Auditor is an independent office that reports, and is accountable to, the Audit Committee and City Council. The City Auditor conducts performance audits of City departments, offices, and agencies in accordance with government auditing standards.

The audits may assess internal controls over financial reporting and evaluate how well the City complies with applicable laws, rules, and regulations; achieves stated goals and objectives; reports financial and performance information (reliability); efficiently and effectively uses resources; and safeguards and protects assets.

The Office of the City Auditor also administers the City's Fraud Hotline program and performs investigations for all material complaints received related to fraud, waste, and abuse.

The vision is:

Building public trust in government through GREATness in our work: GROWTH by owning our own personal and professional development; RESPECT by representing the office with integrity and treating all colleagues with consideration; EFFECTIVENESS by providing timely, objective, and accurate reviews of City programs and achieving solutions wherever problems are found; ACCOUNTABILITY by adhering to government auditing standards and committing to every project; TRUST by working on behalf of the San Diego community and conducting ourselves with high ethics, independence, and objectivity.

The mission is:

To advance open and accountable government through accurate, independent, and objective audits and investigations that seek to improve the economy, efficiency, and effectiveness of City government.

Goals and Objectives

Goal 1: *Increase the economy, efficiency, and effectiveness of City government through audits and their recommendations. To fulfill its mission, the Office reports its independent and impartial reviews, conclusions, and recommendations based on performance audits and attestation engagements conducted. Some audit reports recommend ways to reduce costs or increase revenues. Other audit reports identify opportunities to increase effectiveness, use resources more efficiently, and improve internal controls. An annual audit workplan is prepared and presented to the Audit Committee each fiscal year. The audit workplan targets business processes and programs identified in the annual citywide risk assessment model.*

- The Office will move towards accomplishing this goal by focusing on the following objectives:
Improve performance of government programs and operations
- Utilize audits to identify opportunities for improved efficiency and the effective use of City resources
- Regularly report the status and encourage implementation of open recommendations

Goal 2: *Provide independent, reliable, accurate, and timely information to the Mayor, Audit Committee, City Council, and other stakeholders. The City Auditor intends to provide results of all non-confidential audits to its stakeholders. To this end, the Office intends to provide regular updates to the Audit Committee, as well as copies of all issued audit reports to the Mayor and appropriate City management, members of the City Council and their staff, Audit Committee members, and the residents of San Diego via the City Auditor website.*

- The Office will move towards accomplishing this goal by focusing on the following objective: Provide audit results, including findings and recommendations, to relevant stakeholders

Goal 3: *Provide independent, confidential, and reliable investigations of all material allegations of fraud, waste, or abuse that are reported via the City's Fraud Hotline. The Office of the City Auditor will investigate all material complaints received related to fraud, waste, and abuse. The City Auditor will provide a means for City of San Diego employees, vendors, and residents to confidentially report any activity or conduct in which they suspect any instances of fraud, waste, abuse, or violations of laws and regulations that should be investigated.*

- The Office will move towards accomplishing this goal by focusing on the following objective: Provide investigation results, including recommendations for necessary actions to be taken, for all allegations of fraud, waste, abuse, or violations of law and regulations that are found to be substantiated

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of audit recommendations management agrees to implement	95%	96%	95%	100%	95%
Percentage of audit workplan completed during the fiscal year ¹	90%	86%	90%	67%	90%
Percentage of hotline investigation recommendations management agrees to implement	90%	90%	90%	100%	90%

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
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1. There were many factors that impacted our ability to complete our audit work plan during Fiscal Year 2021. Many audits took longer than expected due to complex and significant findings, which prevented us from starting and completing other audits. Due to the pandemic, we were continuing to work remotely and our ability to schedule meetings and obtain the necessary audit information was challenging as many departments had competing COVID related priorities. OCA continued to work on obtaining independent legal counsel which consumed a lot of resources. OCA staff also initiated several improvement efforts that when completed will lead to better communication to stakeholders and tools to help recommendation implementation for the administration. We had two vacancies, and one auditor was out for months on maternity leave.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	22.00	22.00	22.00	0.00
Personnel Expenditures	\$ 2,967,988	\$ 3,313,272	\$ 3,688,676	\$ 375,404
Non-Personnel Expenditures	551,024	660,217	661,439	1,222
Total Department Expenditures	\$ 3,519,012	\$ 3,973,489	\$ 4,350,115	\$ 376,626
Total Department Revenue	\$ 743	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
City Auditor	\$ 3,519,012	\$ 3,973,489	\$ 4,350,115	\$ 376,626
Total	\$ 3,519,012	\$ 3,973,489	\$ 4,350,115	\$ 376,626

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
City Auditor	22.00	22.00	22.00	0.00
Total	22.00	22.00	22.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 375,404	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Restoration of City Auditor Funding	0.00	91,251	-
Restoration of Budgeted Personnel Expenditure Savings applied to the City Auditor's Office.			
Support for Information Technology	0.00	20,126	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Non-Discretionary Adjustment	0.00	421	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Citywide Contracts Reduction of 2.6%	0.00	(19,325)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			

City Auditor

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(91,251)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00	\$ 376,626	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,963,521	\$ 2,259,084	\$ 2,407,212	\$ 148,128
Fringe Benefits	1,004,467	1,054,188	1,281,464	227,276
PERSONNEL SUBTOTAL	2,967,988	3,313,272	3,688,676	375,404
NON-PERSONNEL				
Supplies	\$ 4,748	\$ 16,915	\$ 17,450	\$ 535
Contracts	424,518	488,949	469,510	(19,439)
Information Technology	115,973	147,820	167,946	20,126
Energy and Utilities	-	333	333	-
Other	5,785	6,200	6,200	-
NON-PERSONNEL SUBTOTAL	551,024	660,217	661,439	1,222
Total	\$ 3,519,012	\$ 3,973,489	\$ 4,350,115	\$ 376,626

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Revenue	\$ 743	\$ -	\$ -	\$ -
Total	\$ 743	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
21000000	Assistant City Auditor	1.00	1.00	1.00	\$ 38,505 - 229,970	\$ 199,750
20001233	Assistant to the Director	2.00	2.00	2.00	52,133 - 191,703	191,551
20001252	City Auditor	1.00	1.00	1.00	65,653 - 248,703	223,600
21000001	Performance Audit Manager	1.00	1.00	1.00	52,133 - 191,703	136,240
20001135	Performance Auditor	17.00	17.00	17.00	32,448 - 168,513	1,654,532
	Adjust Budget To Approved Levels					91,251
	Budgeted Personnel Expenditure Savings					(94,986)
	Vacation Pay In Lieu					5,274
FTE, Salaries, and Wages Subtotal		22.00	22.00	22.00	\$	2,407,212

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,821	\$ 10,771	\$ 12,181	\$ 1,410

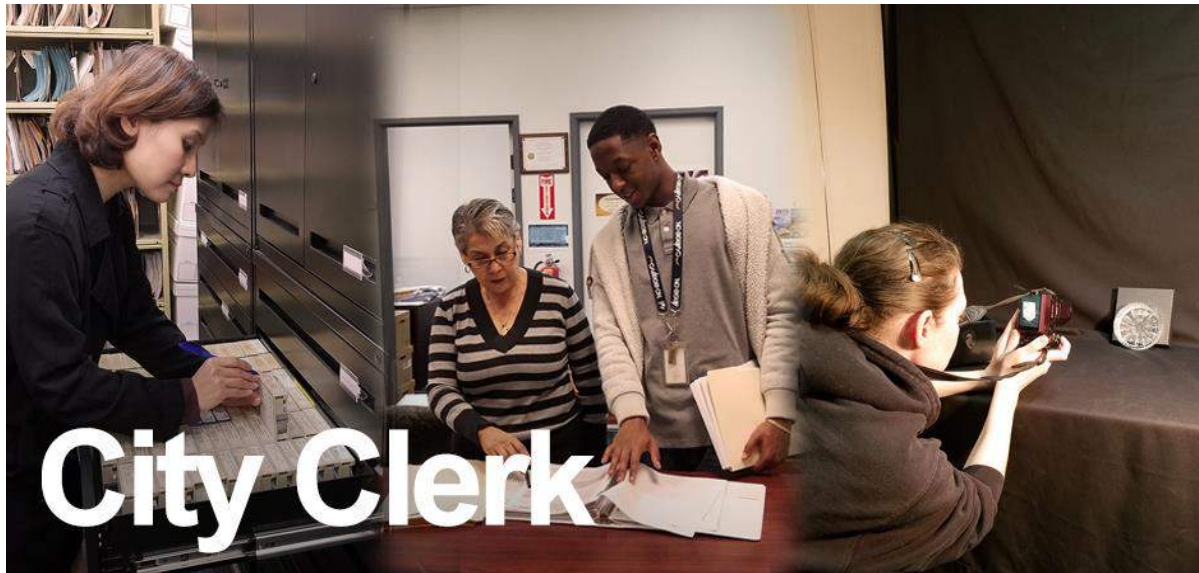
City Auditor

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Flexible Benefits	258,397	286,134	298,239	12,105
Insurance	860	-	-	-
Long-Term Disability	-	7,505	9,266	1,761
Medicare	29,990	31,356	33,506	2,150
Other Post-Employment Benefits	122,825	132,153	128,751	(3,402)
Retiree Medical Trust	3,079	3,825	3,888	63
Retirement 401 Plan	3,451	3,308	3,440	132
Retirement ADC	420,693	396,127	592,181	196,054
Retirement DROP	5,896	5,858	6,092	234
Risk Management Administration	23,721	22,239	22,281	42
Supplemental Pension Savings Plan	118,517	145,547	154,578	9,031
Unemployment Insurance	3,096	3,331	3,374	43
Workers' Compensation	2,122	6,034	13,687	7,653
Fringe Benefits Subtotal	\$ 1,004,467	\$ 1,054,188	\$ 1,281,464	\$ 227,276
Total Personnel Expenditures			\$ 3,688,676	

City Clerk



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Description

The 1931 Charter outlined the duties of the City Clerk, and the core functions remain, which include: supporting the legislative body, coordinating municipal elections, serving as the Filing Officer, and managing the City's archives and records management program. Today, the Clerk has built upon these important services to become a vital access point to local government.

The Clerk has spent over a decade striving for increased efficiency and embracing continuous improvement. This philosophy has allowed the office to provide the best assistance to its internal and external customers by integrating innovative practices into daily operations. Examples include: the creation of an interdepartmental shared drive to streamline the process of accessing legislative meeting files, maximizing access to documents while maintaining file integrity; the use of the Get It Done application to enable customers to create passport appointments through mobile devices, allowing for 24/7, on- the-go access to this service, and an increase in General Fund revenue; and the consolidation of over-the-counter services into one central location, providing a full-service resource center that is easily accessible to members of the public and City departments.

During the continued COVID-19 State of Emergency, the Office of the City Clerk has facilitated the evolution of our City Council meetings to a completely virtual environment, offering elected officials, City staff, and members of the public a safe, accessible, and efficient means of conducting and commenting on City business in real time.

The Clerk continues to implement innovative improvements to the department's business operations. In partnership with Council Administration, Communications Department, Department of Information Technology, Real Estate Assets Department and Engineering and Capital Projects Department, the Clerk began updating the Council Chambers' audio-visual and electronic voting system to improve meeting management and the public engagement experience without the use of General Funds. Additionally, the department is working on streamlining and updating the electronic filing system to be a more user-friendly platform for not only the filer but also the public, while saving valuable taxpayer funding.

City Clerk

As the City's Elections Official, the City Clerk coordinates the municipal elections. With recent changes to the City Charter, as well as the increase in interest by the public to run for office or be involved in local government, the Clerk's role in municipal elections has become even more critical. In years past, the Office of the City Clerk processed on average, 15-20 candidates and 1-2 petitions. That number increased to over 50 candidates in the last election cycle and the number of petitions has increased as well with as many as 6 to 7 petition initiatives in recent years. Looking forward, interest is anticipated to increase, and the City Clerk is committed to ensuring the department has the resources and staff to meet all legal requirements to keep the process open and transparent to the public.

The Clerk's Passport Acceptance Facility has proven to be an enormous success. In its eight year of operation, the agency has processed more than 25,000 passport applications. Its central location in the lobby of the City Administration Building makes it a valuable resource that is easily accessible and clearly provides an important customer service.

In addition, the City Clerk's award-winning Archives Access and Preservation Program has allowed for the preservation and digitization of some of the City's most valuable and fragile historical material, including over 435,000 items of historical material scanned and uploaded to the City Clerk's Digital Archives. Collections have been expanded to include 52 new volumes of ancestry burial records and other items of public interest. This program, in its seventh year, has been recognized by local historical preservation organizations and the California Records Advisory Board for Archival excellence with long-term preservation and outstanding public service to provide online access to many of the City's rare publications, documents and maps.

As core services of the department are strengthened and new services are added to enhance transparency, these efforts reflect the commitment of the City Clerk to act as a gateway to local government.

The vision is:

To enhance access to local government

The mission is:

To provide accurate information and maximize access to municipal government

Goals and Objectives

Goal 1: *Customer Service: Provide customers with accurate and thorough responses in a courteous, timely and user-friendly manner.*

- Be a reliable resource for obtaining and preserving information.
- Continue to provide and enhance a central resource center that is easily accessible to the public and City departments.
- Accurately and timely respond to information requests while maintaining traceability.
- Making resolutions and ordinances available on the City Clerk's on-line database within 72 hours (business days) of final processing.
- Upload the Results Summary of the Council meetings and all late-arriving (SB 343) documents within 48 hours of the close of the meeting.
- Make the City Council meeting agendas and supporting materials available to the public five days prior to a regularly scheduled Council meeting and provide email updates of all agenda revisions and updates prior to the start of the Council meetings.

Goal 2: *Functionality: Embrace cutting-edge technology and industry best practices to enhance efficiency, transparency and accessibility.*

- Continue to expand electronic filing options within the City of San Diego where appropriate.
- Use technology to enhance the customer experience.
- Use innovative technology to enhance record-keeping capabilities.
- Provide better search options and expanded content via the Digital Archives for customer interface.
- Provide user-friendly online passport appointment scheduling.

Goal 3: *Legal Requirements: Adhere to state and local mandates and deadlines related to city government.*

- Effectively administer and coordinate municipal elections and citizen petition processes fairly, neutrally, and impartially.
- Comply with Brown Act noticing requirements by making City Council meeting agendas, supporting materials, minutes, late-arriving (SB 343) materials, and Closed Session agendas public and readily available.
- Make supplemental agenda items and supporting materials available to the public at least 72 hours prior to the Council meeting.
- Provide effective maintenance and oversight of the City's Master Record Schedule to ensure all City business functions and records series are identified and legal codes for retention are cited.
- Provide records management training to departments, Records Coordinators, Council, and Mayoral staff on policies, and procedures pertinent to legislative and regulatory compliance of City records.
- Serve as filing officer to the City's campaign finance disclosure reports, statements of economic interest, municipal lobbyist registrations and reports, as well as other reports as required by the FPPC.

Goal 4: *Serving Our City: Facilitate and coordinate specific City legislative-, election- and records-related actions and proceedings professionally and cooperatively.*

- Work collaboratively with City departments, agencies, boards and commissions to ensure conflict of interest requirements are met.
- Coordinate the noticing, oath of office, and tracking process for the City's boards and commissions.
- Partner with schools, colleges, retired citizens, graduates and other organizations to support the Citywide Volunteer Program to provide volunteers with opportunities to assist with various City Clerk Archive projects.

- Provide assistance to facilitate smooth and seamless City Council meetings which offer maximum opportunity for public input and participation.
- Provide reports and information at various Council and Committee meetings on topics related to the Department's core services.
- Seek out access improvements to Council Chambers to maximize participation by all customer groups and minimize any challenges identified by the Office of ADA Compliance and Accessibility or based on language barriers.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of customer service provided with accurate and thorough responses in a courteous, timely, and user-friendly manner ¹	92%	95%	96%	95%	95%
Percentage of cutting-edge technology and industry best practices that enhanced efficiency, transparency, and accessibility	96%	90%	96%	99%	98%
Percentage of legal requirements adhered to including State and local mandates and deadlines relating to city government	100%	100%	100%	100%	100%
Percentage of specific City legislative-, election- and records-related actions and proceedings professionally facilitated and coordinated	100%	100%	100%	100%	100%

1. Footnote1: With the pandemic, telecommuting and limited access to records the team was able to rally and meet the set KPI at 85.9% rounded to 86%. Footnote 2: Ambassadors were not needed in chambers once the public was prohibited from entering Chambers during the Covid-19 State of Emergency. Footnote 3: Although training hours were greatly reduced due to COVID-19 emergency status, the quality of trainings that were given maintained satisfactory ratings.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	47.32	47.32	47.32	0.00
Personnel Expenditures	\$ 4,919,582	\$ 5,087,211	\$ 5,339,405	\$ 252,194
Non-Personnel Expenditures	1,015,299	1,305,656	1,414,979	109,323
Total Department Expenditures	\$ 5,934,881	\$ 6,392,867	\$ 6,754,384	\$ 361,517
Total Department Revenue	\$ 220,192	\$ 155,582	\$ 135,582	\$ (20,000)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
City Clerk	\$ 2,015,218	\$ 2,168,853	\$ 2,647,818	\$ 478,965
Elections & Information Services	1,079,771	1,165,150	805,235	(359,915)
Legislative Services	1,881,334	2,006,582	2,197,627	191,045
Records Management	958,557	1,052,282	1,103,704	51,422
Total	\$ 5,934,881	\$ 6,392,867	\$ 6,754,384	\$ 361,517

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
City Clerk	6.50	6.50	9.50	3.00
Elections & Information Services	11.50	11.50	8.50	(3.00)
Legislative Services	18.32	18.32	18.32	0.00
Records Management	11.00	11.00	11.00	0.00
Total	47.32	47.32	47.32	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 243,515	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	158,374	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Pay-In-Lieu of Annual Leave Adjustments	0.00	8,053	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Non-Standard Hour Personnel Funding	0.00	626	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment Rate Reduction Reduction of non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(618)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(5,137)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(43,296)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	30,000
Revised Revenue Adjustment to reflect revised revenue projections for passport services.	0.00	-	(50,000)
Total	0.00	\$ 361,517	\$ (20,000)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 2,642,012	\$ 2,754,924	\$ 2,827,617	\$ 72,693
Fringe Benefits	2,277,570	2,332,287	2,511,788	179,501
PERSONNEL SUBTOTAL	4,919,582	5,087,211	5,339,405	252,194
NON-PERSONNEL				
Supplies	\$ 51,364	\$ 127,096	\$ 127,666	\$ 570
Contracts	297,315	294,543	333,416	38,873
Information Technology	474,709	684,213	640,917	(43,296)
Energy and Utilities	187,351	195,043	308,219	113,176
Other	4,560	4,761	4,761	-
NON-PERSONNEL SUBTOTAL	1,015,299	1,305,656	1,414,979	109,323
Total	\$ 5,934,881	\$ 6,392,867	\$ 6,754,384	\$ 361,517

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 201,861	\$ 143,782	\$ 123,782	(20,000)
Fines Forfeitures and Penalties	-	1,000	1,000	-
Licenses and Permits	11,581	10,800	10,800	-
Other Revenue	179	-	-	-
Transfers In	6,571	-	-	-
Total	\$ 220,192	\$ 155,582	\$ 135,582	(20,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 41,036 - 49,429	\$ 49,429

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000024	Administrative Aide 2	5.00	4.00	4.00	47,266 - 56,957	227,828
20000119	Associate Management Analyst	6.00	7.00	7.00	60,007 - 72,510	483,547
20001106	City Clerk	1.00	1.00	1.00	38,505 - 229,970	166,502
20000539	Clerical Assistant 2	1.00	0.00	0.00	33,205 - 40,019	-
90000539	Clerical Assistant 2- Hourly	0.15	0.15	0.15	33,205 - 40,019	4,981
20000370	Deputy City Clerk 1	16.00	17.00	16.00	36,580 - 44,173	683,657
20000371	Deputy City Clerk 2	4.00	4.00	5.00	41,988 - 50,814	243,211
20001168	Deputy Director	3.00	3.00	3.00	52,133 - 191,703	399,567
20000293	Information Systems Analyst 3	1.00	1.00	1.00	65,869 - 79,649	79,649
20000347	Legislative Recorder 2	4.00	4.00	4.00	48,391 - 58,558	234,232
90000347	Legislative Recorder 2- Hourly	0.17	0.17	0.17	48,391 - 58,558	8,226
20000172	Payroll Specialist 1	1.00	1.00	1.00	41,507 - 49,955	49,213
20001234	Program Coordinator	1.00	1.00	0.00	32,448 - 153,046	-
20001222	Program Manager	0.00	0.00	1.00	52,133 - 191,703	114,400
20000779	Public Information Specialist	1.00	1.00	1.00	36,580 - 44,173	44,173
20000950	Stock Clerk	1.00	1.00	1.00	33,357 - 40,257	39,748
20000955	Storekeeper 1	1.00	1.00	1.00	38,418 - 46,076	38,418
	Bilingual - Regular					18,928
	Budgeted Personnel					(101,995)
	Expenditure Savings					
	Overtime Budgeted					10,116
	Termination Pay Annual					13,319
	Leave					
	Vacation Pay In Lieu					20,468
FTE, Salaries, and Wages Subtotal		47.32	47.32	47.32	\$	2,827,617

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,103	\$ 21,143	\$ 20,684	\$ (459)
Flexible Benefits	547,506	561,877	568,788	6,911
Insurance	1,074	-	-	-
Long-Term Disability	-	9,355	11,085	1,730
Medicare	40,372	39,432	40,366	934
Other	6,699	-	-	-
Other Post-Employment Benefits	290,952	289,478	275,895	(13,583)
Retiree Medical Trust	2,160	2,333	2,670	337
Retirement 401 Plan	2,279	2,498	2,253	(245)
Retirement ADC	1,118,975	1,155,144	1,316,191	161,047
Retirement DROP	11,859	11,787	11,728	(59)
Risk Management Administration	56,143	48,714	47,745	(969)
Supplemental Pension Savings Plan	150,630	156,654	169,799	13,145
Unemployment Insurance	4,157	4,146	4,024	(122)
Workers' Compensation	23,661	29,726	40,560	10,834
Fringe Benefits Subtotal	\$ 2,277,570	\$ 2,332,287	\$ 2,511,788	\$ 179,501
Total Personnel Expenditures			\$ 5,339,405	



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City Council



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Description

San Diego City Charter Article XV, Section 270(a): "The Council shall be composed of nine council members elected by district, and shall be the legislative body of the City."

San Diego City Charter Article III, Section 11: "All legislative powers of the City shall be vested, subject to the terms of this Charter and of the Constitution of the State of California, in the Council, except such legislative powers as are reserved to the people by the Charter and the Constitution of the State."

The City Council budget is currently comprised of ten unique budgets, one for each of the nine Council districts and one for Council Administration. Each of the Council offices is responsible for managing its respective budget while the Council President is responsible for the Council Administration budget.

City Council - District 1 The first Council district includes the communities of Carmel Valley, Del Mar Mesa, La Jolla, Pacific Highlands Ranch, Torrey Hills, Torrey Pines, and University City.

City Council - District 2 The second Council district includes the communities of Clairemont, Linda Vista, Midway/North Bay, Mission Bay, Mission Beach, Ocean Beach, Pacific Beach, and Point Loma.

City Council - District 3 The third Council district includes the communities of Balboa Park, Bankers Hill/Park West, Downtown, Golden Hill, Hillcrest, Little Italy, Middletown, Mission Hills, Normal Heights, North Park, Old Town, South Park, and University Heights.

City Council - District 4

The fourth Council district includes the communities of Alta Vista, Broadway Heights, Chollas View, Emerald Hills, Encanto, Greater Skyline Hills, Jamacha, Lincoln Park, Lomita Village, North Bay Terraces, O'Farrell, Oak Park, Paradise Hills, Redwood Village, Rolando Park, Skyline Hills, South Bay Terraces, Valencia Park, and Webster.

City Council

City Council - District 5The fifth Council district includes the communities of Black Mountain Ranch, Carmel Mountain Ranch, Rancho Bernardo, Rancho Encantada-Stonebridge, Rancho Peñasquitos, Sabre Springs, San Pasqual, Scripps Ranch-Miramar Ranch North, and Torrey Highlands.

City Council - District 6The sixth Council district includes the communities of Clairemont Mesa, Kearny Mesa, Marine Corps Air Station Miramar (MCAS) Miramar, Mira Mesa, North Clairemont, Rancho Peñasquitos, and Sorrento Valley.

City Council - District 7

The seventh Council district includes the communities of Allied Gardens, Birdland, Del Cerro, Grantville, Linda Vista, MCAS Miramar, Mission Valley, San Carlos, Serra Mesa, and Tierrasanta.

City Council - District 8The eighth Council district includes the communities of Barrio Logan, Egger Highlands, Grant Hill, Logan Heights, Memorial, Nestor, Ocean View Hills, Otay Mesa East, Otay Mesa West, San Ysidro, Shelltown, Sherman Heights, Stockton, and the Tijuana River Valley.

City Council - District 9The ninth Council district includes the communities of Alvarado Estates, City Heights College Area, College View Estates, El Cerrito, Kensington, Mount Hope, Mountain View, Rolando, Southcrest, and Talmadge.

Council Administration

Council Administration functions under the administrative and policy direction of the Council President. It provides general office management for the council offices, including the preparation of budgets, payroll, and personnel benefits, and liaises with other departments and governmental agencies. Council committee consultants provide consultation to nine standing committees of the City Council: Active Transportation & Infrastructure; Audit; Budget & Government Efficiency; Economic Development & Intergovernmental Relations; Environment; Land Use & Housing; Public Safety & Livable Neighborhoods; Rules and COVID-19 Response and Recovery.

Community Projects, Programs, and ServicesCommunity Projects, Programs, and Services (CPPS) is a division in each Council office. The funding level for each City Council office's CPPS division is initially determined based on estimated savings achieved from the previous fiscal year-end operating budget. These funds may be expended by each Council office for any government purpose or community benefit in accordance with Council Policy 100-06.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	109.37	109.37	109.00	(0.37)
Personnel Expenditures	\$ 11,947,335	\$ 12,584,758	\$ 13,246,525	\$ 661,767
Non-Personnel Expenditures	2,320,036	2,074,974	3,338,652	1,263,678
Total Department Expenditures	\$ 14,267,371	\$ 14,659,732	\$ 16,585,177	\$ 1,925,445
Total Department Revenue	\$ 9,178	\$ -	\$ -	\$ -

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Council District 1	\$ 1,171,346	\$ 1,399,428	\$ 1,446,749	\$ 47,321
Council District 1 - CPPS	131,907	-	100,000	100,000
Council District 2	1,068,962	1,260,207	1,425,974	165,767
Council District 2 - CPPS	185,279	-	100,000	100,000
Council District 3	1,120,917	1,157,065	1,248,067	91,002
Council District 3 - CPPS	187,596	-	100,000	100,000
Council District 4	1,195,557	1,383,495	1,581,458	197,963
Council District 4 - CPPS	129,415	-	100,000	100,000
Council District 5	1,016,105	1,165,207	1,300,956	135,749
Council District 5 - CPPS	159,945	-	100,000	100,000
Council District 6	1,076,724	1,233,462	1,368,733	135,271
Council District 6 - CPPS	90,644	-	100,000	100,000
Council District 7	1,174,618	1,275,368	1,366,796	91,428
Council District 7 - CPPS	100,721	-	100,000	100,000
Council District 8	1,394,064	1,447,808	1,857,388	409,580
Council District 8 - CPPS	128,076	-	100,000	100,000
Council District 9	1,390,320	1,523,331	1,167,450	(355,881)
Council District 9 - CPPS	(4,333)	-	100,000	100,000
Council Administration	2,549,506	2,814,361	2,921,606	107,245
Total	\$ 14,267,371	\$ 14,659,732	\$ 16,585,177	\$ 1,925,445

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Council District 1	10.00	10.00	10.00	0.00
Council District 2	10.00	10.00	10.00	0.00
Council District 3	10.00	10.00	10.00	0.00
Council District 4	10.00	10.00	10.00	0.00
Council District 5	10.00	10.00	10.00	0.00
Council District 6	10.00	10.00	10.00	0.00
Council District 7	10.00	10.00	10.00	0.00
Council District 8	10.00	10.00	10.00	0.00
Council District 9	10.00	10.00	10.00	0.00
Council Administration	19.37	19.37	19.00	(0.37)
Total	109.37	109.37	109.00	(0.37)

Council District 1

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00 \$	17,894 \$	-
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	15,000	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	14,796	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,535	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(1,904)	-
Total	0.00 \$	47,321 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 656,433	\$ 702,630	\$ 769,277	66,647
Fringe Benefits	436,061	540,074	488,223	(51,851)
PERSONNEL SUBTOTAL	1,092,495	1,242,704	1,257,500	14,796
NON-PERSONNEL				
Supplies	\$ 1,078	\$ 14,597	\$ 13,697	(900)
Contracts	22,810	58,165	57,796	(369)
Information Technology	44,375	62,412	95,306	32,894
Energy and Utilities	6,644	5,550	6,450	900
Other	3,945	15,000	15,000	-
Capital Expenditures	-	1,000	1,000	-
NON-PERSONNEL SUBTOTAL	78,852	156,724	189,249	32,525
Total	\$ 1,171,346	\$ 1,399,428	\$ 1,446,749	\$ 47,321

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Transfers In	\$ 1,370	- \$	- \$	-
Total	\$ 1,370	- \$	- \$	-

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 32,448 - 165,723	\$ 122,324
20001071	Council Member	1.00	1.00	1.00	128,300 - 128,300	128,300
					-	
20001165	Council Representative 1	5.00	6.00	6.00	32,448 - 116,337	400,584
20001166	Council Representative 2A	3.00	2.00	2.00	32,448 - 116,337	173,661
	Adjust Budget To Approved Levels					(55,592)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 769,277

	FY2020 Actual	FY2022 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 6,354	\$ 9,101	\$ 5,399	\$ (3,702)
Flexible Benefits	123,196	135,597	138,846	3,249
Long-Term Disability	-	2,632	3,308	676
Medicare	10,321	10,994	11,961	967
Other Post-Employment Benefits	59,629	62,930	61,310	(1,620)
Retiree Medical Trust	897	878	1,612	734
Retirement 401 Plan	1,256	683	1,223	540
Retirement ADC	183,411	252,988	193,641	(59,347)
Risk Management Administration	11,516	10,590	10,610	20
Supplemental Pension Savings Plan	36,295	49,513	54,292	4,779
Unemployment Insurance	1,035	1,168	1,205	37
Workers' Compensation	2,151	3,000	4,816	1,816
Fringe Benefits Subtotal	\$ 436,061	\$ 540,074	\$ 488,223	\$ (51,851)
Total Personnel Expenditures			\$ 1,257,500	

Council District 1 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 100,000	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
Total	0.00	\$ 100,000	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 131,907	\$ -	\$ 100,000	\$ 100,000
NON-PERSONNEL SUBTOTAL	131,907	-	100,000	100,000
Total	\$ 131,907	\$ -	\$ 100,000	\$ 100,000

Council District 2

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	132,198 \$	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	17,673	-
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	15,000	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	3,786	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,234	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(4,124)	-
Total	0.00 \$	165,767 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 623,304	\$ 664,539	\$ 759,333	\$ 94,794
Fringe Benefits	355,790	391,038	432,228	41,190
PERSONNEL SUBTOTAL	979,094	1,055,577	1,191,561	135,984
NON-PERSONNEL				
Supplies	\$ 1,755	\$ 12,406	\$ 11,406	\$ (1,000)
Contracts	30,637	109,412	107,522	(1,890)
Information Technology	41,642	61,412	94,085	32,673
Energy and Utilities	2,590	3,400	3,400	-
Other	13,244	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	89,868	204,630	234,413	29,783
Total	\$ 1,068,962	\$ 1,260,207	\$ 1,425,974	\$ 165,767

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 32,448 - 165,723	\$ 124,817
20001071	Council Member	1.00	1.00	1.00	128,300 128,300	128,300
20001165	Council Representative 1	4.00	6.00	6.00	32,448 - 116,337	403,606
20001166	Council Representative 2A	4.00	2.00	2.00	32,448 - 116,337	145,400
	Adjust Budget To Approved Levels					(46,576)
	Vacation Pay In Lieu					3,786
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 759,333

	FY2020 Actual	FY2022 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,499	\$ 3,410	\$ 3,744	\$ 334
Flexible Benefits	126,697	142,996	143,361	365
Insurance	507	-	-	-
Long-Term Disability	-	2,466	3,216	750
Medicare	9,751	10,312	11,631	1,319
Other Post-Employment Benefits	56,649	62,930	61,310	(1,620)
Retiree Medical Trust	921	1,084	1,204	120
Retirement ADC	91,323	91,535	121,372	29,837
Risk Management Administration	10,933	10,590	10,610	20
Supplemental Pension Savings Plan	52,961	61,844	69,863	8,019
Unemployment Insurance	979	1,096	1,170	74
Workers' Compensation	1,570	2,775	4,747	1,972
Fringe Benefits Subtotal	\$ 355,790	\$ 391,038	\$ 432,228	\$ 41,190
Total Personnel Expenditures			\$ 1,191,561	

Council District 2 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 100,000	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
Total	0.00	\$ 100,000	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 167,055	\$ -	\$ 100,000	\$ 100,000
Transfers Out	18,223	-	-	-
NON-PERSONNEL SUBTOTAL	185,279	-	100,000	100,000
Total	\$ 185,279	\$ -	\$ 100,000	\$ 100,000

Council District 3

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	58,406 \$	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	18,839	-
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	15,000	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	699	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	283	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(2,225)	-
Total	0.00 \$	91,002 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 730,928	\$ 700,780	\$ 707,225	6,445
Fringe Benefits	293,187	296,463	349,123	52,660
PERSONNEL SUBTOTAL	1,024,115	997,243	1,056,348	59,105
NON-PERSONNEL				
Supplies	\$ 2,125	\$ 9,162	\$ 8,662	(500)
Contracts	29,689	66,781	64,839	(1,942)
Information Technology	43,912	63,579	97,418	33,839
Energy and Utilities	7,132	9,300	9,800	500
Other	13,945	11,000	11,000	-
NON-PERSONNEL SUBTOTAL	96,802	159,822	191,719	31,897
Total	\$ 1,120,917	\$ 1,157,065	\$ 1,248,067	\$ 91,002

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 32,448 - 165,723	\$ 124,800
20001071	Council Member	1.00	1.00	1.00	128,300 - 128,300	128,300
20001165	Council Representative 1	6.00	6.00	6.00	32,448 - 116,337	353,602
20001166	Council Representative 2A	2.00	2.00	2.00	32,448 - 116,337	142,483
	Adjust Budget To Approved Levels					(46,227)
	Vacation Pay In Lieu					4,267
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 707,225

	FY2020 Actual	FY2022 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 2,403	\$ 2,403
Flexible Benefits	131,715	135,597	109,468	(26,129)
Insurance	507	-	-	-
Long-Term Disability	-	2,579	3,003	424
Medicare	11,610	10,779	10,863	84
Other Post-Employment Benefits	65,139	62,930	61,310	(1,620)
Retiree Medical Trust	1,619	1,599	1,673	74
Retirement ADC	-	-	77,872	77,872
Risk Management Administration	12,572	10,590	10,610	20
Supplemental Pension Savings Plan	66,636	68,396	66,404	(1,992)
Unemployment Insurance	1,148	1,145	1,094	(51)
Workers' Compensation	2,240	2,848	4,423	1,575
Fringe Benefits Subtotal	\$ 293,187	\$ 296,463	\$ 349,123	\$ 52,660
Total Personnel Expenditures			\$ 1,056,348	

Council District 3 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 100,000	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
Total	0.00	\$ 100,000	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 187,596	\$ -	\$ 100,000	\$ 100,000
NON-PERSONNEL SUBTOTAL	187,596	-	100,000	100,000
Total	\$ 187,596	\$ -	\$ 100,000	\$ 100,000

Council District 4

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	158,739 \$	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	19,018	-
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	15,000	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	5,278	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,239	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(386)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(1,925)	-
Total	0.00 \$	197,963 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 604,425	\$ 651,403	\$ 691,198	39,795
Fringe Benefits	488,326	562,690	686,912	124,222
PERSONNEL SUBTOTAL	1,092,751	1,214,093	1,378,110	164,017
NON-PERSONNEL				
Supplies	\$ 2,224	\$ 9,435	\$ 9,535	100
Contracts	33,526	60,858	60,686	(172)
Information Technology	49,108	68,959	102,977	34,018
Energy and Utilities	7,430	8,150	8,150	-
Other	10,518	21,000	21,000	-
Capital Expenditures	-	1,000	1,000	-

City Council

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL SUBTOTAL	102,806	169,402	203,348	33,946
Total	\$ 1,195,557	\$ 1,383,495	\$ 1,581,458	\$ 197,963

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 32,448 - 165,723	\$ 123,540
20001071	Council Member	1.00	1.00	1.00	128,300 128,300	128,300
					-	
20001165	Council Representative 1	7.00	7.00	7.00	32,448 - 116,337	407,062
20001166	Council Representative 2A	1.00	1.00	1.00	32,448 - 116,337	75,215
	Adjust Budget To Approved Levels					(48,197)
	Vacation Pay In Lieu					5,278
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 691,198

	FY2020 Actual	FY2022 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,939	\$ 2,920	\$ 3,036	\$ 116
Flexible Benefits	114,813	125,378	132,901	7,523
Insurance	507	-	-	-
Long-Term Disability	-	2,427	2,943	516
Medicare	9,742	10,143	10,643	500
Other	50	-	-	-
Other Post-Employment Benefits	58,861	62,930	61,310	(1,620)
Retiree Medical Trust	951	1,121	1,131	10
Retirement 401 Plan	1,196	1,188	1,235	47
Retirement ADC	247,837	296,916	410,495	113,579
Risk Management Administration	11,373	10,590	10,610	20
Supplemental Pension Savings Plan	37,543	45,522	47,304	1,782
Unemployment Insurance	958	1,078	1,071	(7)
Workers' Compensation	1,557	2,477	4,233	1,756
Fringe Benefits Subtotal	\$ 488,326	\$ 562,690	\$ 686,912	\$ 124,222
Total Personnel Expenditures			\$ 1,378,110	

Council District 4 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 100,000	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
Total	0.00	\$ 100,000	\$ -

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
NON-PERSONNEL								
Contracts	\$	124,415	\$	-	\$	100,000	\$	100,000
Transfers Out		5,000		-		-		-
NON-PERSONNEL SUBTOTAL		129,415		-		100,000		100,000
Total	\$	129,415	\$	-	\$	100,000	\$	100,000

Council District 5

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 104,627	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	17,774	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Constituent Relations Management Contract	0.00	15,000	-
Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.			
Non-Discretionary Adjustment	0.00	1,624	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Citywide Contracts Reduction of 2.6%	0.00	(3,276)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
Total	0.00	\$ 135,749	\$ -

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
PERSONNEL								
Personnel Cost	\$	650,656	\$	676,842	\$	775,968	\$	99,126
Fringe Benefits		247,827		281,008		286,509		5,501
PERSONNEL SUBTOTAL		898,483		957,850		1,062,477		104,627
NON-PERSONNEL								
Supplies	\$	27,590	\$	32,570	\$	32,570	\$	-
Contracts		41,445		89,787		88,135		(1,652)
Information Technology		44,576		62,300		95,074		32,774

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Energy and Utilities	709	5,200	5,200	-
Other	3,301	15,000	15,000	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	117,622	207,357	238,479	31,122
Total	\$ 1,016,105	\$ 1,165,207	\$ 1,300,956	\$ 135,749

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 32,448 - 165,723	\$ 141,440
20001071	Council Member	1.00	1.00	1.00	128,300 - 128,300	128,300
					-	
20001165	Council Representative 1	8.00	8.00	8.00	32,448 - 116,337	539,350
	Adjust Budget To Approved Levels					(45,607)
	Vacation Pay In Lieu					12,485
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 775,968

	FY2020 Actual	FY2022 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ 108,608	\$ 124,602	\$ 117,423	\$ (7,179)
Long-Term Disability	-	2,462	3,244	782
Medicare	10,382	10,296	11,731	1,435
Other Post-Employment Benefits	56,913	62,930	61,310	(1,620)
Retiree Medical Trust	1,347	1,515	2,023	508
Risk Management Administration	10,984	10,590	10,610	20
Supplemental Pension Savings Plan	57,574	65,317	74,435	9,118
Unemployment Insurance	1,000	1,094	1,181	87
Workers' Compensation	1,018	2,202	4,552	2,350
Fringe Benefits Subtotal	\$ 247,827	\$ 281,008	\$ 286,509	\$ 5,501
Total Personnel Expenditures			\$ 1,062,477	

Council District 5 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 100,000	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
Total	0.00	\$ 100,000	\$ -

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
NON-PERSONNEL								
Contracts	\$	75,043	\$	-	\$	100,000	\$	100,000
Transfers Out		84,902		-		-		-
NON-PERSONNEL SUBTOTAL		159,945		-		100,000		100,000
Total	\$	159,945	\$	-	\$	100,000	\$	100,000

Council District 6

Significant Budget Adjustments

		FTE		Expenditures		Revenue
Salary and Benefit Adjustments		0.00	\$	102,424	\$	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.						
Support for Information Technology		0.00		18,402		-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.						
Constituent Relations Management Contract		0.00		15,000		-
Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.						
Non-Discretionary Adjustment		0.00		1,998		-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.						
Citywide Contracts Reduction of 2.6%		0.00		(2,553)		-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.						
Total		0.00	\$	135,271	\$	-

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
PERSONNEL								
Personnel Cost	\$	709,488	\$	756,826	\$	888,362	\$	131,536
Fringe Benefits		256,629		294,033		315,368		21,335
PERSONNEL SUBTOTAL		966,117		1,050,859		1,203,730		152,871
NON-PERSONNEL								
Supplies	\$	12,611	\$	29,727	\$	4,927	\$	(24,800)
Contracts		33,392		74,386		46,184		(28,202)
Information Technology		48,647		63,690		97,092		33,402
Energy and Utilities		4,467		4,800		4,800		-

City Council

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other	11,490	10,000	12,000	2,000
NON-PERSONNEL SUBTOTAL	110,607	182,603	165,003	(17,600)
Total	\$ 1,076,724	\$ 1,233,462	\$ 1,368,733	\$ 135,271

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 32,448 - 165,723	\$ 124,817
20001071	Council Member	1.00	1.00	1.00	128,300 128,300	128,300
					-	
20001165	Council Representative 1	8.00	8.00	8.00	32,448 - 116,337	625,707
	Vacation Pay In Lieu					9,538
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 888,362

	FY2020 Actual	FY2022 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 2,279	\$ 3,116	\$ 3,849	\$ 733
Flexible Benefits	108,744	124,602	133,700	9,098
Long-Term Disability	-	2,767	3,522	755
Medicare	11,242	11,567	12,742	1,175
Other Post-Employment Benefits	55,914	62,930	61,310	(1,620)
Retiree Medical Trust	1,526	1,735	1,875	140
Retirement 401 Plan	775	640	666	26
Retirement ADC	9,404	8,147	10,137	1,990
Risk Management Administration	10,791	10,590	10,610	20
Supplemental Pension Savings Plan	53,766	64,229	70,686	6,457
Unemployment Insurance	1,099	1,230	1,282	52
Workers' Compensation	1,088	2,480	4,989	2,509
Fringe Benefits Subtotal	\$ 256,629	\$ 294,033	\$ 315,368	\$ 21,335
Total Personnel Expenditures			\$ 1,203,730	

Council District 6 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 100,000	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
Total	0.00	\$ 100,000	\$ -

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
NON-PERSONNEL								
Contracts	\$	86,100	\$	-	\$	100,000	\$	100,000
Transfers Out		4,544		-		-		-
NON-PERSONNEL SUBTOTAL		90,644		-		100,000		100,000
Total	\$	90,644	\$	-	\$	100,000	\$	100,000

Council District 7

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 68,104	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	18,298	-
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	15,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	2,833	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(3,082)	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(9,725)	-
Total	0.00	\$ 91,428	\$ -

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
PERSONNEL								
Personnel Cost	\$	750,409	\$	777,414	\$	847,738	\$	70,324
Fringe Benefits		346,319		317,321		305,376		(11,945)
PERSONNEL SUBTOTAL		1,096,728		1,094,735		1,153,114		58,379
NON-PERSONNEL								

City Council

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Supplies	\$ 2,195	\$ 13,510	\$ 13,510	\$ -
Contracts	24,092	85,456	85,207	(249)
Information Technology	48,623	64,467	97,765	33,298
Energy and Utilities	1,383	2,200	2,200	-
Other	1,597	15,000	15,000	-
NON-PERSONNEL SUBTOTAL	77,891	180,633	213,682	33,049
Total	\$ 1,174,618	\$ 1,275,368	\$ 1,366,796	\$ 91,428

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Revenue	\$ 1,950	\$ -	\$ -	\$ -
Total	\$ 1,950	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 32,448 - 165,723	\$ 140,400
20001071	Council Member	1.00	1.00	1.00	128,300 128,300	128,300
					-	
20001165	Council Representative 1	8.00	8.00	8.00	32,448 - 116,337	627,897
	Adjust Budget To Approved Levels					(48,859)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 847,738

	FY2020 Actual	FY2022 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ 132,833	\$ 144,580	\$ 125,745	\$ (18,835)
Long-Term Disability	-	2,834	3,595	761
Medicare	11,608	11,842	13,000	1,158
Other	1,767	-	-	-
Other Post-Employment Benefits	58,216	62,930	61,310	(1,620)
Retiree Medical Trust	1,464	1,782	2,242	460
Retirement 401 Plan	901	850	-	(850)
Retirement ADC	70,798	10,822	-	(10,822)
Risk Management Administration	11,260	10,590	10,610	20
Supplemental Pension Savings Plan	55,161	67,302	82,485	15,183
Unemployment Insurance	1,173	1,258	1,309	51
Workers' Compensation	1,138	2,531	5,080	2,549
Fringe Benefits Subtotal	\$ 346,319	\$ 317,321	\$ 305,376	\$ (11,945)
Total Personnel Expenditures		\$ 1,153,114		

Council District 7 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.	0.00 \$	100,000 \$	-
Total	0.00 \$	100,000 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 75,721	\$ -	\$ 100,000	\$ 100,000
Transfers Out	25,000	-	-	-
NON-PERSONNEL SUBTOTAL	100,721	-	100,000	100,000
Total	\$ 100,721	\$ -	\$ 100,000	\$ 100,000

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Revenue	\$ 600	\$ -	\$ -	-
Total	\$ 600	\$ -	\$ -	-

Council District 8

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	369,327 \$	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	20,154	-
Constituent Relations Management Contract Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.	0.00	15,000	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	9,912	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	575	-

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(5,388)	-
Total	0.00	\$ 409,580	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 701,556	\$ 626,879	\$ 774,845	\$ 147,966
Fringe Benefits	552,112	560,011	791,284	231,273
PERSONNEL SUBTOTAL	1,253,668	1,186,890	1,566,129	379,239
NON-PERSONNEL				
Supplies	\$ 14,740	\$ 28,843	\$ 28,943	\$ 100
Contracts	59,081	140,445	134,632	(5,813)
Information Technology	51,293	70,330	105,484	35,154
Energy and Utilities	1,349	1,300	2,200	900
Other	13,934	15,000	15,000	-
Capital Expenditures	-	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	140,397	260,918	291,259	30,341
Total	\$ 1,394,064	\$ 1,447,808	\$ 1,857,388	\$ 409,580

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 4,411	\$ -	\$ -	\$ -
Total	\$ 4,411	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 32,448 - 165,723	\$ 141,862
20001071	Council Member	1.00	1.00	1.00	128,300 - 128,300	128,300
20001165	Council Representative 1	8.00	8.00	8.00	32,448 - 116,337	545,820
	Adjust Budget To Approved Levels					(57,297)
	Vacation Pay In Lieu					16,160
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 774,845

	FY2020 Actual	FY2022 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,478	\$ -	\$ 3,147	\$ 3,147
Flexible Benefits	128,836	137,819	140,965	3,146
Insurance	507	-	-	-
Long-Term Disability	-	2,350	3,271	921
Medicare	11,121	9,830	11,831	2,001

City Council

	FY2020 Actual	FY2022 Budget	FY2022 Adopted	FY2021-2022 Change
Other	10,474	-	-	-
Other Post-Employment Benefits	61,404	62,930	61,310	(1,620)
Retiree Medical Trust	941	995	1,101	106
Retirement 401 Plan	1,002	1,009	1,049	40
Retirement ADC	277,990	285,823	498,613	212,790
Risk Management Administration	11,839	10,590	10,610	20
Supplemental Pension Savings Plan	44,322	45,517	53,602	8,085
Unemployment Insurance	1,105	1,043	1,191	148
Workers' Compensation	1,092	2,105	4,594	2,489
Fringe Benefits Subtotal	\$ 552,112	\$ 560,011	\$ 791,284	\$ 231,273
Total Personnel Expenditures			\$ 1,566,129	

Council District 8 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 100,000	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
Total	0.00	\$ 100,000	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 128,076	\$ -	\$ 100,000	\$ 100,000
NON-PERSONNEL SUBTOTAL	128,076	-	100,000	100,000
Total	\$ 128,076	\$ -	\$ 100,000	\$ 100,000

Council District 9

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	\$ 16,120	\$ -
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Constituent Relations Management Contract	0.00	15,000	-
Addition of one-time non-personnel expenditures for the development and licensing of a constituent relations management platform.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	1,885	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Citywide Contracts Reduction of 2.6%	0.00	(2,488)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
Salary and Benefit Adjustments	0.00	(386,398)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Total	0.00	\$ (355,881)	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 656,478	\$ 648,084	\$ 686,129	\$ 38,045
Fringe Benefits	637,280	701,010	276,567	(424,443)
PERSONNEL SUBTOTAL	1,293,758	1,349,094	962,696	(386,398)
NON-PERSONNEL				
Supplies	\$ 1,048	\$ 12,150	\$ 12,150	-
Contracts	26,611	72,804	71,601	(1,203)
Information Technology	49,599	65,983	97,103	31,120
Energy and Utilities	7,750	5,300	5,900	600
Other	11,556	15,000	15,000	-
Capital Expenditures	-	3,000	3,000	-
NON-PERSONNEL SUBTOTAL	96,563	174,237	204,754	30,517
Total	\$ 1,390,320	\$ 1,523,331	\$ 1,167,450	\$ (355,881)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001102	Council Assistant	1.00	1.00	1.00	\$ 32,448 - 165,723	\$ 124,800
20001071	Council Member	1.00	1.00	1.00	128,300 128,300	128,300
					-	
20001165	Council Representative 1	7.00	7.00	7.00	32,448 - 116,337	403,528
20001166	Council Representative 2A	1.00	1.00	1.00	32,448 - 116,337	88,400
	Adjust Budget To Approved Levels					(58,899)
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00		\$ 686,129

City Council

	FY2020 Actual	FY2022 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,588	\$ 9,312	\$ -	(9,312)
Flexible Benefits	129,217	139,371	115,046	(24,325)
Insurance	507	-	-	-
Long-Term Disability	-	2,453	2,985	532
Medicare	10,342	10,251	10,804	553
Other	1,274	-	-	-
Other Post-Employment Benefits	60,163	62,930	61,310	(1,620)
Retiree Medical Trust	611	731	1,863	1,132
Retirement ADC	368,673	413,116	-	(413,116)
Risk Management Administration	11,597	10,590	10,610	20
Supplemental Pension Savings Plan	42,397	48,568	68,544	19,976
Unemployment Insurance	1,040	1,090	1,087	(3)
Workers' Compensation	1,869	2,598	4,318	1,720
Fringe Benefits Subtotal	\$ 637,280	\$ 701,010	\$ 276,567	\$ (424,443)
Total Personnel Expenditures		\$ 962,696		

Council District 9 - CPPS

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Projects, Programs, and Services	0.00	\$ 100,000	\$ -
Adjustment reflects the one-time addition of budget for Community Projects, Programs, and Services.			
Total	0.00	\$ 100,000	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ (4,333)	\$ -	\$ 100,000	\$ 100,000
NON-PERSONNEL SUBTOTAL	(4,333)	-	100,000	100,000
Total	\$ (4,333)	\$ -	\$ 100,000	\$ 100,000

Council Administration

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 94,181	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

City Council

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	35,800	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(1,883)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(8,289)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.37)	(12,564)	-
Total	(0.37)	\$ 107,245	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,422,864	\$ 1,456,169	\$ 1,488,275	\$ 32,106
Fringe Benefits	827,263	979,544	926,585	(52,959)
PERSONNEL SUBTOTAL	2,250,127	2,435,713	2,414,860	(20,853)
NON-PERSONNEL				
Supplies	\$ 22,112	\$ 26,742	\$ 27,597	\$ 855
Contracts	106,489	150,129	181,752	31,623
Information Technology	70,362	86,946	122,746	35,800
Energy and Utilities	100,416	108,231	168,051	59,820
Other	-	4,100	4,100	-
Capital Expenditures	-	2,500	2,500	-
NON-PERSONNEL SUBTOTAL	299,379	378,648	506,746	128,098
Total	\$ 2,549,506	\$ 2,814,361	\$ 2,921,606	\$ 107,245

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Revenue	\$ 847	\$ -	\$ -	\$ -
Total	\$ 847	\$ -	\$ -	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
90000539	Clerical Assistant 2- Hourly	0.12	0.00	0.00	\$ 33,205 - 40,019	\$ -
90000544	Clerical Assistant 2- Hourly	0.00	0.12	0.00	33,205 - 40,019	-
20001164	Council Committee Consultant	8.00	8.00	8.00	32,448 - 168,513	677,538
20001165	Council Representative 1	5.00	5.00	5.00	32,448 - 116,337	342,285
20001166	Council Representative 2A	1.00	1.00	1.00	32,448 - 116,337	88,400

City Council

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20001167	Council Representative 2B	1.00	1.00	1.00	32,448 - 168,513	127,477
90001074	Management Intern-Mayor/Council- Hourly	0.25	0.25	0.00	30,160 - 31,200	-
20001234	Program Coordinator	1.00	1.00	1.00	32,448 - 153,046	109,200
20001222	Program Manager	3.00	3.00	3.00	52,133 - 191,703	302,949
	Adjust Budget To Approved Levels					(120,979)
	Budgeted Personnel Expenditure Savings					(67,395)
	Termination Pay Annual Leave					12,748
	Vacation Pay In Lieu					16,052
FTE, Salaries, and Wages Subtotal		19.37	19.37	19.00		\$ 1,488,275

	FY2020 Actual	FY2022 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,540	\$ 13,024	\$ 10,471	\$ (2,553)
Flexible Benefits	230,502	247,430	256,855	9,425
Long-Term Disability	-	5,416	6,336	920
Medicare	21,660	22,636	22,916	280
Other	507	-	-	-
Other Post-Employment Benefits	108,281	113,274	110,358	(2,916)
Retiree Medical Trust	2,224	2,288	2,759	471
Retirement 401 Plan	1,951	2,777	1,769	(1,008)
Retirement ADC	326,156	447,436	366,373	(81,063)
Retirement DROP	3,763	3,738	3,888	150
Risk Management Administration	20,888	19,062	19,098	36
Supplemental Pension Savings Plan	95,001	95,174	114,108	18,934
Unemployment Insurance	2,220	2,403	2,305	(98)
Workers' Compensation	2,571	4,886	9,349	4,463
Fringe Benefits Subtotal	\$ 827,263	\$ 979,544	\$ 926,585	\$ (52,959)
Total Personnel Expenditures			\$ 2,414,860	

City Treasurer



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City Treasurer



Description

The Office of the City Treasurer is responsible for the receipt, custody, and reconciliation of all City revenue, banking and cash management, tax administration, parking administration and meter operations, and collection of delinquent accounts. The City Treasurer is also responsible for the investment of all operating and capital improvement funds which total \$2.65 billion as of June 30, 2020. In addition, the City Treasurer serves as a member of the Funds Commission and Trustee for the City's Defined Contribution Plans. Please visit our website at <https://www.sandiego.gov/treasurer> for additional information.

The vision is:

To be the leader in municipal treasury services

The mission is:

To receive, safeguard, and efficiently manage public funds while providing the highest level of customer service

Goals and Objectives

Goal 1: *Safeguard public assets through strong financial management*

- Maintain strong internal controls
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: *Optimize financial resources through long-term fiscal planning*

- Identify and implement continuous business process improvements

Goal 3: *Provide excellent customer service*

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: *Strengthen the City's financial knowledge, skills, and abilities*

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for Citywide staff
- Build bench strength in key financial competencies

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of Annual User Access Reviews completed for Treasury Systems	95%	100%	100%	100%	100%
Percentage of satisfied customers from lobby surveys ¹	90%	91%	95%	N/A	95%
Percentage by which City outperforms the ACA International (Association of Credit & Collection Professionals) recovery rate on government debt	60%	65%	60%	65%	60%

1. Treasury lobbies closed in FY21; no lobby surveys received.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	141.00	130.00	126.00	(4.00)
Personnel Expenditures	\$ 13,949,754	\$ 14,058,528	\$ 15,551,302	\$ 1,492,774
Non-Personnel Expenditures	10,637,725	13,977,768	14,235,507	257,739
Total Department Expenditures	\$ 24,587,479	\$ 28,036,296	\$ 29,786,809	\$ 1,750,513
Total Department Revenue	\$ 46,860,842	\$ 51,167,060	\$ 53,159,212	\$ 1,992,152

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administration	\$ 3,198,710	\$ 3,606,796	\$ 3,955,927	\$ 349,131
Revenue Collections	5,145,689	5,803,444	6,575,973	772,529
Treasury Operations	7,771,948	7,868,802	8,446,921	578,119
Total	\$ 16,116,347	\$ 17,279,042	\$ 18,978,821	\$ 1,699,779

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administration	16.00	17.00	17.00	0.00
Revenue Collections	50.00	47.00	46.00	(1.00)
Treasury Operations	62.00	54.00	51.00	(3.00)
Total	128.00	118.00	114.00	(4.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 1,976,447	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Delinquent Accounts and Cashiering Systems	0.00	280,000	-
Addition of non-personnel expenditures to replace the delinquent accounts system and cashiering system for lobby operations.			
Support for Information Technology	0.00	158,155	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Pay-In-Lieu of Annual Leave Adjustments	0.00	44,267	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(1,007)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(18,657)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(58,920)	-
Minimum Wage Program Transfer of 4.00 FTE Positions and associated non-personnel expenditures from the Office of the City Treasurer to the new Compliance Department.	(4.00)	(680,506)	-
Revised Cannabis Business Tax Revenue Revised Cannabis Business Tax revenue as a result of an increase of 12 outlets and manufacturing production facilities anticipated to operate within the City limits.	0.00	-	3,382,152
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	930,000
Revised Collection Referral Fee Adjustment to reflect revised Collection Referral Fee revenue projections as a result of reduced parking enforcement in Fiscal Year 2021.	0.00	-	(500,000)
Transient Occupancy Tax (TOT) Transfer Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the TOT Fund.	0.00	-	(1,820,000)
Total	(4.00)	\$ 1,699,779	\$ 1,992,152

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 7,140,420	\$ 7,299,134	\$ 7,775,523	\$ 476,389
Fringe Benefits	5,455,269	5,337,995	6,253,875	915,880
PERSONNEL SUBTOTAL	12,595,689	12,637,129	14,029,398	1,392,269
NON-PERSONNEL				
Supplies	\$ 220,914	\$ 278,481	\$ 275,572	\$ (2,909)
Contracts	1,554,576	1,782,937	1,762,577	(20,360)
Information Technology	1,673,804	2,473,332	2,796,487	323,155
Energy and Utilities	64,526	97,657	105,281	7,624
Other	6,839	5,506	5,506	-
Capital Expenditures	-	4,000	4,000	-
NON-PERSONNEL SUBTOTAL	3,520,659	4,641,913	4,949,423	307,510
Total	\$ 16,116,347	\$ 17,279,042	\$ 18,978,821	\$ 1,699,779

City Treasurer

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 2,595,134	\$ 1,969,798	\$ 149,798	\$ (1,820,000)
Fines Forfeitures and Penalties	4,122,173	3,454,006	3,454,006	-
Licenses and Permits	31,339,545	34,430,404	38,242,556	3,812,152
Other Revenue	39,645	-	-	-
Rev from Other Agencies	20,084	15,000	15,000	-
Transfers In	116,298	-	-	-
Total	\$ 38,232,879	\$ 39,869,208	\$ 41,861,360	\$ 1,992,152

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000866	Accountant 2	10.00	8.00	8.00	\$ 69,331 - 83,781	\$ 599,370
20000007	Accountant 3	5.00	5.00	5.00	76,145 - 92,023	433,153
20000102	Accountant 4	6.00	6.00	6.00	85,641 - 114,109	653,201
20000011	Account Clerk	6.00	7.00	8.00	34,957 - 42,074	332,176
20000024	Administrative Aide 2	14.00	13.00	13.00	47,266 - 56,957	683,072
20001140	Assistant Department Director	1.00	0.00	0.00	65,653 - 248,703	-
20001208	Assistant Investment Officer	2.00	2.00	2.00	32,448 - 153,046	260,795
20000119	Associate Management Analyst	3.00	5.00	4.00	60,007 - 72,510	269,645
20000539	Clerical Assistant 2	5.00	1.00	0.00	33,205 - 40,019	-
20000267	Collections Investigator 1	16.00	15.00	15.00	45,720 - 55,210	767,643
20000268	Collections Investigator 1	1.00	1.00	1.00	45,720 - 55,210	55,210
20000269	Collections Investigator 2	5.00	5.00	5.00	51,419 - 62,062	294,486
20000270	Collections Investigator Supervisor	4.00	4.00	4.00	56,541 - 68,314	257,726
20000287	Collections Manager	1.00	1.00	1.00	74,090 - 89,773	89,773
20001168	Deputy Director	3.75	3.75	3.75	52,133 - 191,703	565,987
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	56,404
20001172	Financial Operations Manager	1.00	1.00	1.00	32,448 - 164,468	138,726
20000293	Information Systems Analyst 3	2.00	2.00	2.00	65,869 - 79,649	159,298
20000998	Information Systems Analyst 4	1.00	1.00	1.00	74,090 - 89,773	89,773
20001194	Investment Officer	1.00	1.00	1.00	38,505 - 229,970	160,920
20000680	Payroll Specialist 2	1.00	1.00	1.00	43,414 - 52,417	50,581
20001182	Principal Accountant	3.00	3.00	3.00	32,448 - 168,513	371,767
20000741	Principal Clerk	1.00	1.00	1.00	48,326 - 58,450	57,197
20001234	Program Coordinator	3.00	3.00	1.00	32,448 - 153,046	107,120
20001222	Program Manager	3.50	3.50	2.50	52,133 - 191,703	302,815
20000783	Public Information Clerk	18.75	16.75	16.75	34,957 - 42,074	678,528
20000869	Senior Account Clerk	3.00	2.00	2.00	40,019 - 48,283	95,842
20000927	Senior Clerk/Typist	1.00	0.00	0.00	40,019 - 48,283	-
20000015	Senior Management Analyst	2.00	2.00	2.00	65,869 - 79,649	159,298

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	2.00	2.00	2.00	74,090 - 89,773	179,546
20001148	Treasurer	1.00	1.00	1.00	35,217 - 193,066	183,093
	Bilingual - Regular					37,495
	Budgeted Personnel					(432,063)
	Expenditure Savings					
	Overtime Budgeted					25,102
	Sick Leave - Hourly					898
	Vacation Pay In Lieu					90,946
FTE, Salaries, and Wages Subtotal		128.00	118.00	114.00		\$ 7,775,523

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 64,206	\$ 62,423	\$ 63,455	\$ 1,032
Flexible Benefits	1,357,238	1,305,738	1,500,923	195,185
Insurance	1,181	-	-	-
Long-Term Disability	-	24,919	30,563	5,644
Medicare	110,843	102,528	108,697	6,169
Other	8,281	-	-	-
Other Post-Employment Benefits	697,545	660,766	656,015	(4,751)
Retiree Medical Trust	9,662	10,184	10,902	718
Retirement 401 Plan	6,378	6,265	6,704	439
Retirement ADC	2,502,478	2,471,673	3,110,265	638,592
Retirement DROP	5,085	5,873	6,755	882
Risk Management Administration	134,656	111,195	113,527	2,332
Supplemental Pension Savings Plan	485,535	507,451	536,200	28,749
Unemployment Insurance	11,233	11,065	11,119	54
Workers' Compensation	60,949	57,915	98,750	40,835
Fringe Benefits Subtotal	\$ 5,455,269	\$ 5,337,995	\$ 6,253,875	\$ 915,880
Total Personnel Expenditures			\$ 14,029,398	

Parking Meter Operations Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Revenue Collections	\$ 8,471,131	\$ 10,757,254	\$ 10,807,988	\$ 50,734
Total	\$ 8,471,131	\$ 10,757,254	\$ 10,807,988	\$ 50,734

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Revenue Collections	13.00	12.00	12.00	0.00
Total	13.00	12.00	12.00	0.00

City Treasurer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 104,139	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	14,695	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Equipment Rate Reduction	0.00	(512)	-
Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.			
Pay-In-Lieu of Annual Leave Adjustments	0.00	(3,634)	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Non-Discretionary Adjustment	0.00	(63,954)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 50,734	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 723,684	\$ 767,571	\$ 790,932	\$ 23,361
Fringe Benefits	630,380	653,828	730,972	77,144
PERSONNEL SUBTOTAL	1,354,065	1,421,399	1,521,904	100,505
NON-PERSONNEL				
Supplies	\$ 38,328	\$ 44,629	\$ 44,914	\$ 285
Contracts	2,615,023	3,097,092	3,471,231	374,139
Information Technology	18,507	24,375	39,070	14,695
Energy and Utilities	23,648	17,105	13,975	(3,130)
Other	5,877	-	-	-
Transfers Out	4,415,683	6,152,154	5,716,394	(435,760)
Capital Expenditures	-	500	500	-
NON-PERSONNEL SUBTOTAL	7,117,067	9,335,855	9,286,084	(49,771)
Total	\$ 8,471,131	\$ 10,757,254	\$ 10,807,988	\$ 50,734

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Licenses and Permits	\$ 8,469,024	\$ 11,297,852	\$ 11,297,852	-
Other Revenue	1,229	-	-	-
Rev from Money and Prop	110,217	-	-	-
Transfers In	47,493	-	-	-
Total	\$ 8,627,963	\$ 11,297,852	\$ 11,297,852	-

City Treasurer

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.25	0.25	0.25	\$ 52,133 - 191,703	\$ 38,843
20000678	Parking Meter Supervisor	3.00	3.00	3.00	52,544 - 62,819	186,573
20000674	Parking Meter Technician	8.00	7.00	7.00	45,881 - 54,815	382,890
20001222	Program Manager	0.50	0.50	0.50	52,133 - 191,703	61,035
20000783	Public Information Clerk	0.25	0.25	0.25	34,957 - 42,074	10,234
20000827	Senior Parking Meter Technician	1.00	1.00	1.00	48,239 - 57,476	57,476
	Bilingual - Regular					3,273
	Overtime Budgeted					50,608
FTE, Salaries, and Wages Subtotal		13.00	12.00	12.00	\$	790,932

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,633	\$ 3,488	\$ 3,625	\$ 137
Flexible Benefits	147,107	156,299	192,392	36,093
Long-Term Disability	-	2,472	2,949	477
Medicare	10,420	10,345	10,734	389
Other Post-Employment Benefits	79,809	75,515	73,574	(1,941)
Retiree Medical Trust	600	578	601	23
Retirement ADC	320,999	339,417	372,832	33,415
Retirement DROP	2,238	1,842	3,588	1,746
Risk Management Administration	15,403	12,708	12,732	24
Supplemental Pension Savings Plan	46,282	47,228	49,043	1,815
Unemployment Insurance	1,141	1,092	1,075	(17)
Workers' Compensation	2,748	2,844	7,827	4,983
Fringe Benefits Subtotal	\$ 630,380	\$ 653,828	\$ 730,972	\$ 77,144
Total Personnel Expenditures			\$ 1,521,904	

Revenue and Expense Statement (Non-General Fund)

Parking Meter Operations Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 460,759	\$ 617,590	\$ 640,383
TOTAL BALANCE AND RESERVES	\$ 460,759	\$ 617,590	\$ 640,383
REVENUE			
Licenses and Permits	\$ 8,469,024	\$ 11,297,852	\$ 11,297,852
Other Revenue	1,229	-	-
Revenue from Use of Money and Property	110,217	-	-
Transfers In	47,493	-	-
TOTAL REVENUE	\$ 8,627,963	\$ 11,297,852	\$ 11,297,852
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,088,722	\$ 11,915,442	\$ 11,938,235
OPERATING EXPENSE			
Personnel Expenses	\$ 723,684	\$ 767,571	\$ 790,932
Fringe Benefits	630,380	653,828	730,972
Supplies	38,328	44,629	44,914
Contracts	2,615,023	3,097,092	3,471,231
Information Technology	18,507	24,375	39,070
Energy and Utilities	23,648	17,105	13,975
Other Expenses	5,877	-	-
Transfers Out	4,415,683	6,152,154	5,716,394
Capital Expenditures	-	500	500
TOTAL OPERATING EXPENSE	\$ 8,471,130	\$ 10,757,254	\$ 10,807,988
TOTAL EXPENSE	\$ 8,471,130	\$ 10,757,254	\$ 10,807,988
BALANCE	\$ 617,592	\$ 1,158,188	\$ 1,130,247
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,088,722	\$ 11,915,442	\$ 11,938,235

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Citywide Program Expenditures



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Citywide Program Expenditures



Description

The Citywide Program Expenditures Department budget is comprised of various programs and activities that provide benefits and services citywide. This budget includes the funding for programs or activities that are generally not attributable to any single City department, as well as the General Fund portion of any programs that are funded both by the General Fund and non-General funds. The Citywide Program Expenditures Department budget is administered by the Department of Finance with input from responsible departments throughout the City.

Citywide Program Expenditures

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ 665,805	\$ 6,859,227	\$ 7,924,490	\$ 1,065,263
Non-Personnel Expenditures	131,587,794	93,012,883	142,384,072	49,371,189
Total Department Expenditures	\$ 132,253,600	\$ 99,872,110	\$ 150,308,562	\$ 50,436,452
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Assessments to Public Property	\$ 948,680	\$ 1,038,562	\$ 1,113,455	\$ 74,893
Citywide Elections	2,686,000	3,968,747	2,287,305	(1,681,442)
Corporate Master Lease Rent	19,336,425	23,811,964	22,374,907	(1,437,057)
Deferred Capital Debt Service	17,541,890	7,164,523	26,111,309	18,946,786
Engineering & Capital Projects	1,312,894	1,346,258	761,462	(584,796)
General Fund Reserve	-	-	7,924,490	7,924,490
Insurance	2,259,326	2,743,144	3,311,363	568,219
Memberships	984,181	985,076	1,064,062	78,986
Pension Payment Stabilization Reserve	4,334,238	-	-	-
Preservation of Benefits	1,247,711	1,500,000	1,500,000	-
Property Tax Administration	4,228,920	4,593,620	4,553,075	(40,545)
Public Liab. Claims Transfer-Claims Fund	15,796,667	15,076,396	17,100,000	2,023,604
Public Liab. Claims Transfer-Insurance	10,900,000	14,300,000	17,673,924	3,373,924
Public Use Leases	1,582,144	1,582,144	1,652,144	70,000
Redistricting Commission	-	-	252,517	252,517
Special Consulting Services	6,146,271	3,306,643	2,149,522	(1,157,121)
Supplemental COLA Benefit	1,207,476	1,289,110	1,536,000	246,890
Transfer to Capital Improvements Program	11,457,600	1,047,000	20,927,983	19,880,983
Transfer to Infrastructure Fund	24,073,271	5,663,897	10,000,000	4,336,103
Transfer to Park Improvement Funds	5,879,922	10,227,028	7,824,033	(2,402,995)
Transportation Subsidy	329,984	227,998	191,011	(36,987)
Total	\$ 132,253,600	\$ 99,872,110	\$ 150,308,562	\$ 50,436,452

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	21,212,054 \$	-
Transfer for Convention Center Operational Support Addition of one-time non-personnel expenditures for operational support of the San Diego Convention Center Corporation.	0.00	10,196,440	-
Transfer to Infrastructure Fund Addition of one-time non-personnel expenditures for the transfer to the Infrastructure Fund for "Sexy Streets" in Communities of Concern.	0.00	10,000,000	-
Economic Proposal Addition of personnel expenditures associated with salary increases.	0.00	7,924,490	-
General Liability and Excess Insurance Programs Addition of non-personnel expenditures to support the General Liability and Excess Insurance programs run by Risk Management.	0.00	6,773,924	-
Transfer to the Climate Equity Fund Addition of non-personnel expenditures for the contribution to the Climate Equity Fund per City Council Resolution 313454.	0.00	4,965,178	-
Citywide Contracts Reduction of 2.6% Redistribution of non-personnel expenditures to other General Fund departments associated with a 2.6% reduction in contracts citywide. This sets the cut in the Citywide Program Expenditures Department to \$1.8 million.	0.00	4,406,968	-
Transfer to Support Arts Funding Addition of non-personnel expenditures for a transfer to the Transient Occupancy Tax Fund to support arts funding.	0.00	2,000,000	-
Transfer to Climate Equity Fund for Emerald Hills Park Addition of one-time non-personnel expenditures for a transfer to the Climate Equity Fund to support the design phase of Emerald Hills Park.	0.00	1,000,000	-
Citywide Elections Addition of non-personnel expenditures for anticipated citywide primary elections for even numbered Council districts and two City measures.	0.00	505,984	-
Transfer to Capital Improvements Program for Streetlights Addition of one-time non-personnel expenditures for a transfer to the Capital Improvements Program to support the installation of new streetlights.	0.00	500,000	-

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Government Accounting Standards Board (GASB) 87 Compliance Addition of one-time and ongoing non-personnel expenditures for software and ongoing software maintenance to comply with GASB issued statement No. 87 to track, account for, and disclose lessee and lessor agreements.	0.00	425,000	-
Transfer to Capital Improvements Program for Kelly Street Park Addition of one-time non-personnel expenditures for the transfer to the Capital Improvements Program to support the Kelly Street Park General Development Plan.	0.00	400,000	-
Transfer to Climate Equity Fund for Berardini Field Park Addition of one-time non-personnel expenditures for a transfer to the Climate Equity Fund to support the Berardini Field General Development Plan.	0.00	400,000	-
Transfer to Climate Equity Fund for Boston Avenue Linear Park Addition of one-time non-personnel expenditures for a transfer to the Climate Equity Fund to support the Boston Avenue Linear Park General Development Plan.	0.00	400,000	-
Transfer to the Concourse Parking Garages Operating Fund Addition of one-time non-personnel expenditures for a transfer to the Concourse Parking Garages Operating Fund.	0.00	293,898	-
Redistricting Commission Addition of one-time expenditures to support the second year of the City's Redistricting Commission.	0.00	252,517	-
Transfer to the Capital Improvements Program for Street Improvements Addition of one-time non-personnel expenditures for a transfer to the Capital Improvements Program in support of street improvements at South Bancroft Street and Greely Avenue.	0.00	250,000	-
Supplemental COLA Benefit Addition of non-personnel expenditures to support the Supplemental COLA benefit for certain employees who retired prior to 1982, as determined by SDCERS.	0.00	246,890	-
Sales Tax Consulting Contract Addition of non-personnel expenditures to support 8.0% of revenues recovered for the sales, transactions and use tax audit service earned by the City's sales tax consultant.	0.00	223,032	-
Transfer to Development Services Fund Transfer of one-time non-personnel expenditures to the Development Services Fund to provide small business assistance, technical assistance and ombudsman services.	0.00	222,467	-

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to Climate Equity Fund for Streetlights Addition of one-time non-personnel expenditures for a transfer to the Climate Equity Fund to support the installation of streetlights in underserved communities.	0.00	200,000	-
Transfer to Capital Improvements Program for Traffic Calming Addition of one-time non-personnel expenditures for a transfer to the Capital Improvements Program to support the Barrio Logan Traffic Calming Truck Route.	0.00	100,000	-
Assessments to Public Property Addition of non-personnel expenditures related to assessments levied on General Fund City property in maintenance assessment districts and for County vector control services.	0.00	74,893	-
Public Use Leases Addition of non-personnel expenditures to support public uses leases at Las Americas and Imperial Partners per the terms of the lease agreements.	0.00	70,000	-
SANDAG Shoreline Monitoring Program Addition of non-personnel expenditures for the City's participation in the Shoreline Monitoring Program run by San Diego Association of Governments (SANDAG).	0.00	60,000	-
Memberships Addition of non-personnel expenditures to support the City's Border Trade Alliance membership costs.	0.00	10,000	-
SANDAG Member Agency Assessments Addition of non-personnel expenditures to cover increases in the member agency assessments charged by San Diego Association of Governments (SANDAG).	0.00	8,986	-
Specialized Transportation Services Reduction of non-personnel expenditures related to Metropolitan Transit System Specialized Transportation Services.	0.00	(13,520)	-
Senior Transit Pass Subsidy Reduction of non-personnel expenditures related to Metropolitan Transit System senior transit pass subsidies. The final payment for the senior subsidy was paid in Fiscal Year 2021.	0.00	(23,467)	-
Property Tax Administration Fees Reduction of non-personnel expenditures related to the property tax administration fees paid to the County of San Diego.	0.00	(40,545)	-
Survey Monument Preservation Reduction of non-personnel expenditures to preserve survey monuments as legally required by California's Business and Professions Code §8771. This item will now be budgeted in the Engineering and Capital Projects Department.	0.00	(250,000)	-

Citywide Program Expenditures

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Right-of-Way Permit Reimbursement Reduction of the transfer to the Engineering and Capital Projects Fund associated with Fiscal Year 2020 for right-of-way utility permits.	0.00	(334,796)	-
Mission Bay and Regional Park Improvements Funds Reduction of non-personnel expenditures for the transfer for the Mission Bay and Regional Park Improvements Funds per City Charter section 55.2.	0.00	(2,402,995)	-
Lease Revenue Bonds Debt Service Reduction of non-personnel expenditures for debt service due to the closing of 2021 Lease Revenue Bonds and updated finalized debt service schedule.	0.00	(2,987,000)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(6,859,227)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(9,774,719)	-
Total	0.00	\$ 50,436,452	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 7,924,490	\$ 7,924,490
Fringe Benefits	665,805	6,859,227	-	(6,859,227)
PERSONNEL SUBTOTAL	665,805	6,859,227	7,924,490	1,065,263
NON-PERSONNEL				
Supplies	\$ 7,959	\$ -	\$ -	-
Contracts	52,137,903	53,055,408	60,858,732	7,803,324
Information Technology	36,372	-	425,000	425,000
Energy and Utilities	450,252	77,280	653,454	576,174
Other	3,403,868	3,827,672	4,149,455	321,783
Transfers Out	65,550,912	25,104,592	72,532,187	47,427,595
Debt	10,000,529	10,947,931	3,765,244	(7,182,687)
NON-PERSONNEL SUBTOTAL	131,587,794	93,012,883	142,384,072	49,371,189
Total	\$ 132,253,600	\$ 99,872,110	\$ 150,308,562	\$ 50,436,452

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
	Adjust Budget to Approved Levels					7,924,490
FTE, Salaries, and Wages Subtotal		0.00	0.00	0.00	\$	7,924,490

Citywide Program Expenditures

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Fringe Benefits								
Flexible Benefits	\$	-	\$	6,859,227	\$	-	\$	(6,859,227)
Other		665,805		-		-		-
Fringe Benefits Subtotal	\$	665,805	\$	6,859,227	\$	-	\$	(6,859,227)
Total Personnel Expenditures					\$	7,924,490		



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Communications



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Description

The Communications Department provides information to educate and engage the public and City employees, effectively delivering accurate and consistent messages regarding City initiatives, programs, events and services in coordination with City departments and the Mayor's Office. Additionally, the Communications Department oversees the City's responses to news media and Public Records Act requests; manages content for the City's website and social media accounts; produces videos, graphic design and programming on CityTV. This programming includes coverage of news conferences, City Council and Committee meetings, and other public and community meetings. Finally, the Communications Department is responsible for internal communications to City employees through the City's intranet, CityNet, employee notifications, videos and production of an employee newsletter.

The vision is:

To be accessible to all people in our diverse community, including our fellow employees, to promptly answer their questions, listen respectfully, and, in every communication, be truthful, responsive and professional.

The mission is:

To facilitate timely and honest communication and collaboration that fosters greater transparency and openness in City government.

Goals and Objectives

Goal 1: *Be proactive in media relations to showcase stories of the City*

- Actively share information about City initiatives, programs and services to the media
- Share educational and engaging information about the City with the public through a variety of avenues, including social media, sandiego.gov and CityTV

Goal 2: *Provide strategic communications support to all Mayoral City departments, offices and programs*

- Maximize opportunities for promoting public reach and engagement for City communications
- Work with client departments to regularly update sandiego.gov to ensure that all information is accurate and easily understood by the public

Goal 3: *Bolster openness and transparency in City government*

- Ensure the City follows all requirements under the California Public Records Act in responding to requests for information
- Continue providing live CityTV coverage for meetings of the City Council, Planning Commission and other decision-making bodies and look for opportunities to expand coverage

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of increase in follower growth for the City's social media accounts of Facebook and Instagram	N/A	N/A	10%	27%	15%
Percentage of Public Record Act requests responded to within 24 calendar days	N/A	N/A	80%	84%	80%
Percentage of increase in user engagement for the City's Employee Digital Newsletter (The Insider) ¹	N/A	N/A	N/A	N/A	5%

1. FY21 Actual: User engagement dropped for the latter part of the fiscal year due to a switch in delivery, from Friday afternoon to Monday morning, which the department started on January 2021. Communications anticipates to have better data for the coming fiscal year.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	33.00	32.00	36.00	4.00
Personnel Expenditures	\$ 4,221,658	\$ 4,344,946	\$ 5,001,194	\$ 656,248
Non-Personnel Expenditures	408,085	361,972	441,493	79,521
Total Department Expenditures	\$ 4,629,744	\$ 4,706,918	\$ 5,442,687	\$ 735,769
Total Department Revenue	\$ 418,977	\$ 372,107	\$ 372,107	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Communications	\$ 4,629,744	\$ 4,706,918	\$ 5,442,687	\$ 735,769
Total	\$ 4,629,744	\$ 4,706,918	\$ 5,442,687	\$ 735,769

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Communications	33.00	32.00	36.00	4.00
Total	33.00	32.00	36.00	4.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of 1.00 Program Coordinator Addition of 1.00 Program Coordinator to support the City TV Team.	1.00	\$ 166,219	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	141,923	-
Addition of Program Coordinator Addition of 1.00 Program Coordinator to support the Public Information Officers/News and Engagement Team.	1.00	126,710	-
Addition of Program Coordinator Addition of 1.00 Program Coordinator to support the Safety Public Information Officer Team.	1.00	126,710	-
Addition of Multimedia Production Coordinator Addition of 1.00 Multimedia Production Coordinator to support the Creative Services Team.	1.00	75,606	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	56,549	-

Communications

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	24,047	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	19,080	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(193)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(882)	-
Total	4.00	\$ 735,769	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 2,358,271	\$ 2,415,253	\$ 2,894,475	\$ 479,222
Fringe Benefits	1,863,388	1,929,693	2,106,719	177,026
PERSONNEL SUBTOTAL	4,221,658	4,344,946	5,001,194	656,248
NON-PERSONNEL				
Supplies	\$ 29,909	\$ 30,662	\$ 31,672	\$ 1,010
Contracts	156,341	100,838	109,971	9,133
Information Technology	180,442	194,976	251,525	56,549
Energy and Utilities	34,195	27,496	40,325	12,829
Other	7,198	8,000	8,000	-
NON-PERSONNEL SUBTOTAL	408,085	361,972	441,493	79,521
Total	\$ 4,629,744	\$ 4,706,918	\$ 5,442,687	\$ 735,769

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 410,932	\$ 372,107	\$ 372,107	-
Other Revenue	266	-	-	-
Transfers In	7,779	-	-	-
Total	\$ 418,977	\$ 372,107	\$ 372,107	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000403	Communications Technician	1.00	1.00	1.00	\$ 64,528 - 77,399	\$ 64,528
20001101	Department Director	1.00	1.00	1.00	65,653 - 248,703	171,891
20001168	Deputy Director	1.00	1.00	1.00	52,133 - 191,703	145,043

Communications

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000487	Graphic Designer	2.00	2.00	2.00	48,023 - 57,671	115,342
20000170	Multimedia Production Coordinator	3.00	3.00	4.00	54,275 - 65,696	239,942
20000165	Multimedia Production Specialist	1.00	1.00	1.00	48,023 - 57,671	48,023
20001234	Program Coordinator	3.00	3.00	6.00	32,448 - 153,046	598,977
20001222	Program Manager	4.00	4.00	4.00	52,133 - 191,703	466,573
20000784	Public Information Officer	3.00	3.00	3.00	48,283 - 58,493	164,392
20000015	Senior Management Analyst	1.00	1.00	1.00	65,869 - 79,649	79,649
20000916	Senior Public Information Officer	8.00	7.00	7.00	60,007 - 72,510	489,327
20001021	Supervising Public Information Officer	5.00	5.00	5.00	65,869 - 79,649	366,702
	Bilingual - Regular					1,456
	Budgeted Personnel					(120,144)
	Expenditure Savings					
	Overtime Budgeted					9,525
	Standby Pay					3,982
	Vacation Pay In Lieu					49,267
FTE, Salaries, and Wages Subtotal		33.00	32.00	36.00		\$ 2,894,475

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,638	\$ 21,962	\$ 16,920	\$ (5,042)
Flexible Benefits	358,440	356,196	394,798	38,602
Long-Term Disability	-	8,219	11,351	3,132
Medicare	36,950	34,448	41,118	6,670
Other	4,081	-	-	-
Other Post-Employment Benefits	190,762	188,790	208,454	19,664
Retiree Medical Trust	2,512	2,520	3,638	1,118
Retirement 401 Plan	1,449	697	1,465	768
Retirement ADC	1,020,059	1,063,135	1,173,673	110,538
Retirement DROP	1,662	1,927	6,151	4,224
Risk Management Administration	36,808	31,770	36,074	4,304
Supplemental Pension Savings Plan	144,382	153,630	188,759	35,129
Unemployment Insurance	3,685	3,647	4,130	483
Workers' Compensation	40,962	62,752	20,188	(42,564)
Fringe Benefits Subtotal	\$ 1,863,388	\$ 1,929,693	\$ 2,106,719	\$ 177,026
Total Personnel Expenditures			\$ 5,001,194	



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Compliance



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The Compliance Department is a newly-created Department that will focus on citywide facilitation and response to internal and external audits, and coordinate compliance with local, State and federal regulations related to labor, wages, health and safety, and environmental issues. The Department will align existing City programs to create an Office of Labor Standards Enforcement to uplift health and safety labor standards, effectively enforce labor laws, and protect workers and citizens by combining oversight of the Minimum Wage and Earned Sick Days Program, Prevailing Wage, Living Wage Program, and Labor Compliance Programs. The Department will also play a central coordinating role in the City's Enterprise Risk Management efforts. This restructure reflects the consolidation of existing non-personnel expenditures and positions into this new Department and nearly budget neutral.

In Fiscal Year 2022, the Department will develop a tactical plan that defines the vision, mission, goals, and objectives of the department. Additionally, key performance indicators (KPI) will be developed to quantify the impact of Department initiatives, and KPI targets will be set to track progress towards achieving the Department's objectives.

Compliance

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	0.00	16.00	16.00
Personnel Expenditures	\$ -	\$ -	\$ 2,213,819	\$ 2,213,819
Non-Personnel Expenditures	-	-	131,265	131,265
Total Department Expenditures	\$ -	\$ -	\$ 2,345,084	\$ 2,345,084
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Compliance	\$ -	\$ -	\$ 2,345,084	\$ 2,345,084
Total	\$ -	\$ -	\$ 2,345,084	\$ 2,345,084

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Compliance	0.00	0.00	16.00	16.00
Total	0.00	0.00	16.00	16.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety and Environment Program	7.00	\$ 979,420	\$ -
Transfer of 7.00 FTE Positions and associated non-personnel expenditures from the Risk Management Department to the new Compliance Department.			
Minimum Wage Program	4.00	680,506	-
Transfer of 4.00 FTE Positions and associated non-personnel expenditures from the Office of the City Treasurer to the new Compliance Department.			
Living Wage and Administrative Hearings Programs	4.00	448,243	-
Transfer of 4.00 FTE Positions and associated non-personnel expenditures from the Purchasing and Contracting Department to the new Compliance Department.			
Surveillance Ordinance Implementation	1.00	165,921	-
Addition of 1.00 Program Manager associated with the implementation of the Surveillance Ordinance.			

Compliance

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	25,627	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	21,083	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Safety Training Program	0.00	20,100	-
Reduction of 1.00 Safety Representative and an addition of 1.00 Safety and Training Manager to support the Safety and Environment Program.			
Compliance Director	0.00	4,184	-
Reclassification of 1.00 Program Manager to 1.00 Department Director to lead the new Compliance Department.			
Total	16.00	\$ 2,345,084	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 1,522,366	\$ 1,522,366
Fringe Benefits	-	-	691,453	691,453
PERSONNEL SUBTOTAL	-	-	2,213,819	2,213,819
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 7,702	\$ 7,702
Contracts	-	-	97,746	97,746
Information Technology	-	-	21,083	21,083
Energy and Utilities	-	-	3,534	3,534
Other	-	-	1,200	1,200
NON-PERSONNEL SUBTOTAL	-	-	131,265	131,265
Total	\$ -	\$ -	\$ 2,345,084	\$ 2,345,084

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$ 60,007 - 72,510	\$ 69,419
20001101	Department Director	0.00	0.00	1.00	65,653 - 248,703	182,874
20001234	Program Coordinator	0.00	0.00	3.00	32,448 - 153,046	300,555
20001222	Program Manager	0.00	0.00	4.00	52,133 - 191,703	487,882
20001042	Safety and Training Manager	0.00	0.00	1.00	74,090 - 89,773	89,773
20000847	Safety Officer	0.00	0.00	3.00	64,269 - 77,616	230,520
20000854	Safety Representative 2	0.00	0.00	1.00	56,005 - 67,730	66,714

Compliance

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000015	Senior Management Analyst	0.00	0.00	1.00	65,869 - 79,649	65,869
20000970	Supervising Management Analyst	0.00	0.00	1.00	74,090 - 89,773	89,773
	Bilingual - Regular					1,456
	Budgeted Personnel					(65,869)
	Expenditure Savings					
	Overtime Budgeted					3,400
FTE, Salaries, and Wages Subtotal		0.00	0.00	16.00	\$	1,522,366

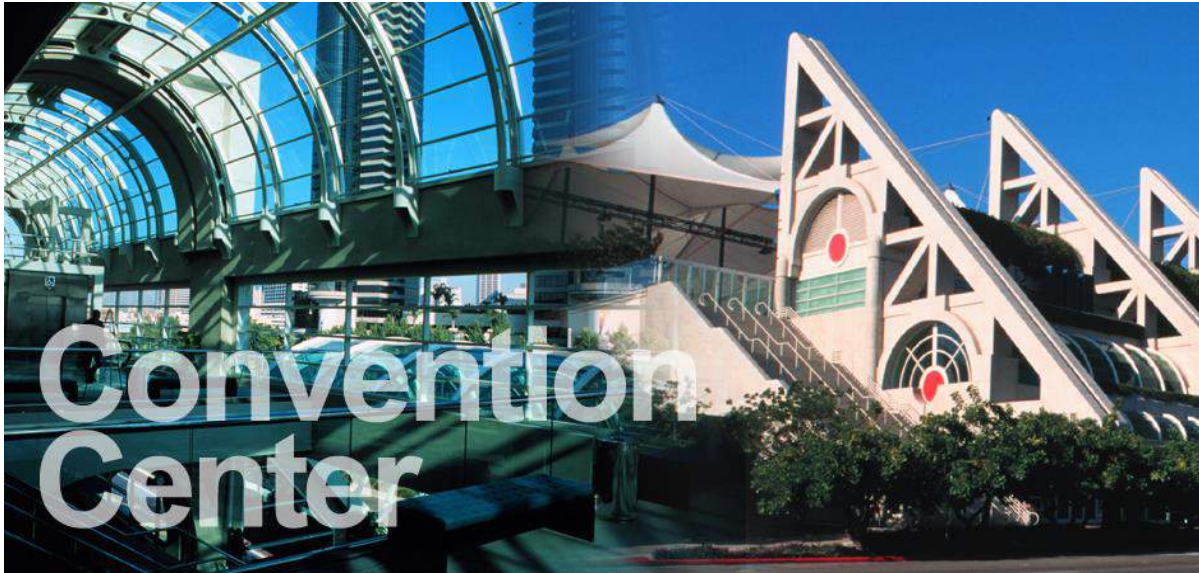
	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ -	\$ 6,758	\$ 6,758
Flexible Benefits	-	-	171,491	171,491
Long-Term Disability	-	-	6,084	6,084
Medicare	-	-	22,027	22,027
Other Post-Employment Benefits	-	-	91,965	91,965
Retiree Medical Trust	-	-	2,964	2,964
Retirement 401 Plan	-	-	667	667
Retirement ADC	-	-	229,373	229,373
Risk Management Administration	-	-	15,915	15,915
Supplemental Pension Savings Plan	-	-	126,512	126,512
Unemployment Insurance	-	-	2,215	2,215
Workers' Compensation	-	-	15,482	15,482
Fringe Benefits Subtotal	\$ -	\$ -	\$ 691,453	\$ 691,453
Total Personnel Expenditures			\$ 2,213,819	

Convention Center



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Convention Center



Description

There are two Convention Center funds (the Convention Center Expansion Administration Fund and the New Convention Facility Fund) that fund specific requirements. These funds provide partial funding for the operation and maintenance of the Convention Center and lease revenue bond financing payments related to the Convention Center Expansion Phase II Project. These funds are administered by the Department of Finance.

Convention Center

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	15,769,610	13,795,491	23,523,874	9,728,383
Total Department Expenditures	\$ 15,769,610	\$ 13,795,491	\$ 23,523,874	\$ 9,728,383
Total Department Revenue	\$ 14,656,839	\$ 13,659,915	\$ 23,523,874	\$ 9,863,959

Convention Center Expansion Administration Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Convention Center Expansion Administration Fund	\$ 13,636,585	\$ 13,795,491	\$ 23,523,874	\$ 9,728,383
Total	\$ 13,636,585	\$ 13,795,491	\$ 23,523,874	\$ 9,728,383

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Convention Center Operational Support	0.00	\$ 10,196,440	\$ 10,196,440
Addition of one-time non-personnel expenditures and associated revenue for additional operational support of the San Diego Convention Center Corporation due to the impact from the COVID-19 pandemic.			
Non-Discretionary Adjustment	0.00	(468,057)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Transient Occupancy Tax (TOT) Fund Support	0.00	-	(332,481)
Adjustment to reflect revised revenue projections related to TOT Fund support of the Convention Center.			
Total	0.00	\$ 9,728,383	\$ 9,863,959

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 1,076,285	\$ 1,235,441	\$ 1,235,441	-
Transfers Out	12,560,300	12,560,050	22,288,433	9,728,383
NON-PERSONNEL SUBTOTAL	13,636,585	13,795,491	23,523,874	9,728,383
Total	\$ 13,636,585	\$ 13,795,491	\$ 23,523,874	\$ 9,728,383

Convention Center

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Rev from Money and Prop	\$	31,693	\$	-	\$	-	\$	-
Transfers In		12,498,305		13,659,915		23,523,874		9,863,959
Total	\$	12,529,998	\$	13,659,915	\$	23,523,874	\$	9,863,959

New Convention Facility Fund

Department Expenditures

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
New Convention Facility Fund	\$	2,133,025	\$	-	\$	-	\$	-
Total	\$	2,133,025	\$	-	\$	-	\$	-

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
NON-PERSONNEL								
Contracts	\$	2,133,025	\$	-	\$	-	\$	-
NON-PERSONNEL SUBTOTAL		2,133,025		-		-		-
Total	\$	2,133,025	\$	-	\$	-	\$	-

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Transfers In	\$	2,126,840	\$	-	\$	-	\$	-
Total	\$	2,126,840	\$	-	\$	-	\$	-

Convention Center

Revenue and Expense Statement (Non-General Fund)

Convention Center Expansion Administration Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,516,572	\$ 409,985	\$ 274,409
TOTAL BALANCE AND RESERVES	\$ 1,516,572	\$ 409,985	\$ 274,409
REVENUE			
Revenue from Use of Money and Property	\$ 31,693	\$ -	\$ -
Transfers In	12,498,305	13,659,915	23,523,874
TOTAL REVENUE	\$ 12,529,998	\$ 13,659,915	\$ 23,523,874
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,046,570	\$ 14,069,900	\$ 23,798,283
OPERATING EXPENSE			
Contracts	\$ 1,076,285	\$ 1,235,441	\$ 1,235,441
Transfers Out	12,560,300	12,560,050	22,288,433
TOTAL OPERATING EXPENSE	\$ 13,636,585	\$ 13,795,491	\$ 23,523,874
TOTAL EXPENSE	\$ 13,636,585	\$ 13,795,491	\$ 23,523,874
BALANCE	\$ 409,985	\$ 274,409	\$ 274,409
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,046,570	\$ 14,069,900	\$ 23,798,283

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Cultural Affairs



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Description

Cultural Affairs advances the arts, culture and creativity throughout San Diego and beyond.

Cultural Affairs works under the premise that culture is what brings us together in San Diego; the arts are part of the solution to our city's challenges; and creative expression is key to individual development, community building, a competitive workforce, and a robust economy where all can thrive.

Committed to equitable economic development through arts and culture, Cultural Affairs facilitates the City's investment in organizations, artists and neighborhoods.

For nearly four decades, the City annually invests in funding through a competitive review process in arts and culture nonprofits that, in turn, leverage public funding by more than three to one. These organizations generate meaningful impacts in communities, expand access to arts and culture in every City Council district, and employ thousands of San Diego residents.

San Diego is stronger with flourishing cultural organizations and programs that entice tourists from across the world to the region. Tourism is a powerful driver in the growth of the San Diego economy, and Cultural Affairs knows that cultural tourists spend more and stay longer than other tourists, as their interests continue to expand beyond cultural institutions to now include authentic cultural districts and neighborhoods and the unique products and experiences of the city's creative industries. To that end, Cultural Affairs works with agencies like the San Diego Tourism Authority and the San Diego Regional Economic Development Corporation to connect the arts with creative entrepreneurs, tourism and city branding.

Cultural Affairs promotes development of the city's creatives, recognized as a rapidly evolving component of every progressive city's workforce. Cultural Affairs transforms San Diego's built environment through the inclusion of public art, stewards the Civic Art Collection, and ensures the inclusion of art or space for cultural use in private development projects.

Cultural Affairs

And Cultural Affairs works under the premise that arts, culture and creativity are at the core of all global cities and partners across sectors to advance the reputation and brand of San Diego as an international cultural destination. Most unique, however, is San Diego's position as a binational city and only one part of the San Diego-Tijuana mega region. San Diego's history and today's culture is inextricably linked to Tijuana, and Cultural Affairs works to embrace and elevate this wholly unique element of the region.

The vision is:

A champion for a cultural capital with global reputation for its diverse and innovative creative workforce, cultural vitality and wholly unique arts experiences and opportunities for all.

The mission is:

To advance and drive an equitable and inclusive creative economy and cultural ecosystem by investing in the work of artists and creatives, and the institutions and systems that amplify creative work and experiences; cultivating local participation and access; and advancing San Diego as a global city.

Goals and Objectives

Goal 1: Cultivate a dynamic, inclusive arts ecosystem

- Invest in artists, nonprofit arts and culture organizations, and creatives to increase cultural opportunities for residents and visitors
- Increase equity in funding opportunities through public awareness of Cultural Affairs programs and services and intentional removal of systematic barriers created by the City in general or Cultural Affairs, in particular
- In collaboration with cultural, tourism and community partners, develop high-impact projects and initiatives that benefit San Diego for tourism as well as residents
- Ensure that artists, creatives and cultural practitioners can work, present and live in San Diego

Goal 2: Shape an innovative framework for City investment in arts, culture and creativity

- Identify priorities for City investment in arts, culture and creativity in neighborhoods, parks and other City assets
- Identify opportunities for arts, culture and creativity to support citywide priorities in youth development, climate change, workforce development, transportation and mobility, expanded tourism initiatives, etc.
- Advance and expand creative industries in San Diego as a tool for workforce development, economic development and brand enhancement for the city

Goal 3: Achieve global recognition as a place of creativity, excellence in arts and culture, and unique creative experiences

- Foster strategic global partnerships to increase the visibility of San Diego as a creative city and ideal platform for presentation of major cultural festivals and experiences
- Establish systems to better sustain and support bi-national cultural initiatives and investments that enhance the regional economy and amplify shared cultural assets

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage increase to number of nonprofits submitting applications for TOT funding distributed through Cultural Affairs	4%	6%	4%	11%	4%
Percentage of artworks in the Civic Art Collection on exhibit	70%	73%	70%	65%	70%
Number of technical assistance workshops held for nonprofit organizations	N/A	N/A	7	8	9

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	13.00	7.00	(6.00)
Personnel Expenditures	\$ -	\$ 1,644,778	\$ 950,572	\$ (694,206)
Non-Personnel Expenditures	-	1,343,099	1,128,240	(214,859)
Total Department Expenditures	\$ -	\$ 2,987,877	\$ 2,078,812	\$ (909,065)
Total Department Revenue	\$ -	\$ 75,000	\$ 200,000	\$ 125,000

Public Art Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Cultural Affairs	\$ -	\$ -	\$ 200,000	\$ 200,000
Total	\$ -	\$ -	\$ 200,000	\$ 200,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Collections Management	0.00	\$ 200,000	\$ 200,000
Addition of non-personnel expenditures and associated revenue from the TOT Fund to support collections management of City-owned art assets.			
Total	0.00	\$ 200,000	\$ 200,000

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ -	\$ -	\$ 200,000	\$ 200,000
NON-PERSONNEL SUBTOTAL	-	-	200,000	200,000
Total	\$ -	\$ -	\$ 200,000	\$ 200,000

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Proposed	FY2021-2022 Change
Transfers In	\$ -	\$ -	\$ 200,000	\$ 200,000
Total	\$ -	\$ -	\$ 200,000	\$ 200,000

Transient Occupancy Tax Fund¹

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Cultural Affairs	\$ -	\$ 2,987,877	\$ 1,878,812	\$ (1,109,065)
Total	\$ -	\$ 2,987,877	\$ 1,878,812	\$ (1,109,065)

¹ In the Fiscal Year 2020 Adopted Budget, the Transient Occupancy Tax Fund was budgeted under the Office of Boards and Commissions. The Fiscal Year 2020 Actuals can be found in the Office of Boards and Commissions budget pages.

Cultural Affairs

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Cultural Affairs	0.00	13.00	7.00	(6.00)
Total	0.00	13.00	7.00	(6.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 204,892	\$ -
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	4,471	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(1,400)	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(60,539)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(228,760)	-
Restructure of the Special Events & Filming Program Transfer of 6.00 FTE Positions, expenditures, and associated revenue from the Department of Cultural Affairs to the Special Events & Filming Department.	(6.00)	(1,027,729)	(75,000)
Total	(6.00)	\$ (1,109,065)	\$ (75,000)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 1,172,213	\$ 708,627	(463,586)
Fringe Benefits	-	472,565	241,945	(230,620)
PERSONNEL SUBTOTAL	-	1,644,778	950,572	(694,206)
NON-PERSONNEL				
Supplies	\$ -	\$ 25,083	\$ 11,589	(13,494)
Contracts	-	970,656	725,051	(245,605)
Information Technology	-	336,660	184,500	(152,160)
Energy and Utilities	-	8,700	5,100	(3,600)
Other	-	2,000	2,000	-
NON-PERSONNEL SUBTOTAL	-	1,343,099	928,240	(414,859)
Total	\$ -	\$ 2,987,877	\$ 1,878,812	(1,109,065)

Cultural Affairs

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Licenses and Permits	\$	-	\$	75,000	\$	-	\$	(75,000)
Total	\$	-	\$	75,000	\$	-	\$	(75,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	1.00	0.00	\$ 60,007 - 72,510	\$ -
20000132	Associate Management Analyst	0.00	2.00	2.00	60,007 - 72,510	143,207
20001101	Department Director	0.00	1.00	1.00	65,653 - 248,703	161,158
20001220	Executive Director	0.00	1.00	0.00	52,133 - 191,703	-
20001234	Program Coordinator	0.00	1.00	1.00	32,448 - 153,046	96,720
20001222	Program Manager	0.00	3.00	1.00	52,133 - 191,703	122,069
20000778	Public Art Program Administrator	0.00	2.00	2.00	74,090 - 89,773	179,546
20000783	Public Information Clerk	0.00	1.00	0.00	34,957 - 42,074	-
20000918	Senior Planner	0.00	1.00	0.00	83,802 - 101,324	-
	Bilingual - Regular					1,456
	Vacation Pay In Lieu					4,471
FTE, Salaries, and Wages Subtotal		0.00	13.00	7.00		\$ 708,627

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Fringe Benefits								
Employee Offset Savings	\$	-	\$	697	\$	-	\$	(697)
Flexible Benefits		-		180,171		98,743		(81,428)
Long-Term Disability		-		4,059		2,817		(1,242)
Medicare		-		16,972		10,211		(6,761)
Other Post-Employment Benefits		-		81,809		42,917		(38,892)
Retiree Medical Trust		-		1,936		1,760		(176)
Retirement 401 Plan		-		1,174		1,221		47
Retirement ADC		-		71,096		18,591		(52,505)
Retirement DROP		-		9,937		-		(9,937)
Risk Management Administration		-		13,767		7,427		(6,340)
Supplemental Pension Savings Plan		-		85,866		53,552		(32,314)
Unemployment Insurance		-		1,801		1,025		(776)
Workers' Compensation		-		3,280		3,681		401
Fringe Benefits Subtotal	\$	-	\$	472,565	\$	241,945	\$	(230,620)
Total Personnel Expenditures					\$	950,572		

Revenue and Expense Statement (Non-General Fund)

Public Art Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,239,327	\$ -	\$ -
Continuing Appropriation - Operating	2,005,155	5,694,190	5,442,467
TOTAL BALANCE AND RESERVES	\$ 4,244,483	\$ 5,694,190	\$ 5,442,467
REVENUE			
Other Revenue	\$ 1,103,106	\$ -	\$ -
Transfers In	555,771	-	-
TOTAL REVENUE	\$ 1,658,877	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 5,903,360	\$ 5,694,190	\$ 5,442,467
OPERATING EXPENSE			
Supplies	\$ 3,251	\$ -	\$ -
Contracts	205,918	-	-
TOTAL OPERATING EXPENSE	\$ 209,169	\$ -	\$ -
TOTAL EXPENSE	\$ 209,169	\$ -	\$ -
RESERVES			
Continuing Appropriation - Operating	\$ 5,694,191	\$ 5,694,190	\$ 5,442,467
TOTAL RESERVES	\$ 5,694,191	\$ 5,694,190	\$ 5,442,467
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 5,903,360	\$ 5,694,190	\$ 5,442,467

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Debt Management



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Debt Management



Description

The Debt Management Department develops financing plans, conducts planning, structuring, and issuance activities for all bonds, notes, and loans to finance capital projects, essential equipment, and vehicles.

Bond financings are conducted for capital projects secured by the General Fund and the City enterprises, as well as projects supported by dedicated revenue sources such as the San Diego Redevelopment Successor Agency (Successor Agency) and special districts. The Debt Management department evaluates and applies for various State and Federal loans to help finance infrastructure projects including those for water, wastewater and storm water. Loan agreements are executed to fund approved infrastructure projects. The Department also administers certain short-and medium-term financing mechanisms, including capital leases and commercial paper programs.

The Department coordinates and monitors Citywide post-issuance administrative functions related to bond offerings, commercial paper programs, Federal and State loans, and capital leases. The Department regularly reviews outstanding obligations for refunding opportunities and timely refinances to lower interest costs. The Department manages credit and investor outreach functions for the City, special districts, and the Successor Agency providing information to current bondholders, prospective investors, and rating agencies that monitor the credits.

The Department annually coordinates the Community Facilities District and 1913/1915 Act Assessment District formation procedures and related conduit bond issuances to fund public infrastructure in addition to the enrollment process for assessments and special taxes with assistance from consultants to maintain databases and administer special tax formulas.

The vision is:

Strong debt management to achieve Citywide financing priorities

The mission is:

To effectively plan, implement, and manage City debt obligations

Goals and Objectives

Goal 1: *Safeguard public assets through strong financial management*

- Maintain strong internal controls
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Maintain secure data environments
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: *Optimize financial resources through long-term fiscal planning*

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Provide sound long-term financial and infrastructure plans

Goal 3: *Excellent customer service*

- Own the problem until it is resolved
- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: *Strengthen the City's financial knowledge, skills, and abilities*

- Maximize use of the City's financial data
- Provide robust training programs for Finance Branch staff
- Establish training programs for Citywide staff
- Build bench strength in key financial competencies

Debt Management

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Bond Payments made on time ¹	100%	100%	100%	100%	100%
All disclosures reviewed by City's Disclosure Practices Working Group ²	N/A	100%	100%	100%	100%
New debt issuances have met City's Debt Policy guidelines ³	N/A	100%	100%	100%	100%
Professional development goals and core technical training met by the Department to maintain skilled workforce ⁴	N/A	100%	100%	100%	100%
All eligible bonds monitored annually for refinancing opportunities to lower debt service costs	100%	100%	100%	100%	100%

1. Bond Payments are debt service payments made on publicly issued bonds.
2. New indicator as of FY 2021 based on review of department's current key areas of responsibilities, regulatory requirements, and reporting priorities.
3. New indicator as of FY 2021 based on review of department's current key areas of responsibilities, regulatory requirements, and reporting priorities.
4. New indicator as of FY 2021 based on review of department's current key areas of responsibilities, regulatory requirements, and reporting priorities.

Debt Management

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	20.00	17.00	17.00	0.00
Personnel Expenditures	\$ 2,269,155	\$ 1,880,980	\$ 2,146,519	\$ 265,539
Non-Personnel Expenditures	169,732	234,939	268,456	33,517
Total Department Expenditures	\$ 2,438,886	\$ 2,115,919	\$ 2,414,975	\$ 299,056
Total Department Revenue	\$ 753,150	\$ 778,500	\$ 778,500	-

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Debt Management	\$ 2,438,886	\$ 2,115,919	\$ 2,414,975	\$ 299,056
Total	\$ 2,438,886	\$ 2,115,919	\$ 2,414,975	\$ 299,056

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Debt Management	20.00	17.00	17.00	0.00
Total	20.00	17.00	17.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 252,444	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	23,573	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Pay-In-Lieu of Annual Leave Adjustments	0.00	20,863	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Non-Discretionary Adjustment	0.00	12,909	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Citywide Contracts Reduction of 2.6%	0.00	(2,965)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			

Debt Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Process Improvement/Efficiency	0.00	(7,768)	-
Reduction of 1.00 Word Processing Operator position and 1.00 Clerical Assistant 2, and addition of 2.00 Associate Management Analysts to help with the streamlining of the department's core processes and to continue to achieve the department's mission and key performance indicators.			
Total	0.00	\$ 299,056	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,576,573	\$ 1,290,398	\$ 1,501,105	\$ 210,707
Fringe Benefits	692,582	590,582	645,414	54,832
PERSONNEL SUBTOTAL	2,269,155	1,880,980	2,146,519	265,539
NON-PERSONNEL				
Supplies	\$ 10,194	\$ 17,781	\$ 14,669	\$ (3,112)
Contracts	70,724	115,634	119,091	3,457
Information Technology	67,836	76,875	101,638	24,763
Energy and Utilities	16,905	19,600	28,958	9,358
Other	4,072	5,049	4,100	(949)
NON-PERSONNEL SUBTOTAL	169,732	234,939	268,456	33,517
Total	\$ 2,438,886	\$ 2,115,919	\$ 2,414,975	\$ 299,056

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 746,757	\$ 778,500	\$ 778,500	-
Other Revenue	47	-	-	-
Transfers In	6,346	-	-	-
Total	\$ 753,150	\$ 778,500	\$ 778,500	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000149	Associate Economist	2.00	1.00	1.00	\$ 60,007 - 72,510	\$ 63,711
20000119	Associate Management Analyst	3.00	3.00	5.00	60,007 - 72,510	303,065
20000539	Clerical Assistant 2	1.00	1.00	0.00	33,205 - 40,019	-
20001101	Department Director	1.00	1.00	1.00	65,653 - 248,703	190,881
20001172	Financial Operations Manager	0.00	0.00	1.00	32,448 - 164,468	138,726
20001234	Program Coordinator	6.00	6.00	6.00	32,448 - 153,046	560,345
20001222	Program Manager	3.00	2.00	1.00	52,133 - 191,703	127,607
20000015	Senior Management Analyst	3.00	2.00	2.00	65,869 - 79,649	153,929
20000756	Word Processing Operator	1.00	1.00	0.00	34,957 - 42,074	-
	Budgeted Personnel Expenditure Savings					(60,007)

Debt Management

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Overtime Budgeted					769
	Vacation Pay In Lieu					22,079
FTE, Salaries, and Wages Subtotal		20.00	17.00	17.00	\$	1,501,105

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 4,274	\$ 4,066	\$ 4,162	\$ 96
Flexible Benefits	225,795	190,840	204,358	13,518
Insurance	1,231	-	-	-
Long-Term Disability	-	4,473	5,929	1,456
Medicare	24,096	18,682	21,435	2,753
Other	11,479	-	-	-
Other Post-Employment Benefits	116,434	94,395	98,096	3,701
Retiree Medical Trust	2,742	2,364	2,872	508
Retirement 401 Plan	1,992	1,947	2,024	77
Retirement ADC	157,948	154,598	165,734	11,136
Retirement DROP	7,931	5,598	5,822	224
Risk Management Administration	22,476	15,885	16,976	1,091
Supplemental Pension Savings Plan	107,347	89,806	106,989	17,183
Unemployment Insurance	2,418	1,984	2,155	171
Workers' Compensation	6,418	5,944	8,862	2,918
Fringe Benefits Subtotal	\$ 692,582	\$ 590,582	\$ 645,414	\$ 54,832
Total Personnel Expenditures			\$ 2,146,519	

Department of Finance



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Department of Finance



Description

The Department of Finance (DoF) provides services to the Mayor and serves as an internal fiscal consultant to the City. DoF has two distinct responsibilities, oversight of the budget and the accounting, both of which are the foundation of the City's financial reporting. DoF prepares the budget in accordance with the City Charter as well as periodic Budget Monitoring Reports for both the operating budget and Capital Improvements Program. DoF also performs the general accounting and external financial reporting functions for the City of San Diego. DoF is responsible for payment services, including payroll processing for the City's approximately 11,350 employees and centralized processing for all vendor payments. In addition, DoF is responsible for implementing and monitoring internal controls over financial reporting. The DoF is made up of three divisions, Financial Planning, Internal Financial Reporting, and External Financial Reporting.

The Financial Planning division coordinates the development of a balanced budget by working with departments to identify expenditure savings and implement Mayoral initiatives; develops the Five-Year Financial Outlook, identifies new revenue sources, and forecasts revenues. This division develops and monitors the CIP Budget which supports projects that help maintain or improve City infrastructure.

The Internal Financial Reporting division performs the general accounting and internal financial reporting functions for the City; monitors the City's expenditures and revenues; oversees budget transfers and adjustments; produces reports to Council to forecast year-end results and aids in budget adjustments throughout the year to accommodate unforeseen budget changes; develops and monitors the personnel expense components of the operating budgets; including analysis of salaries and fringe rates; conducts analyses to support labor negotiations and payroll processing for the City's approximately 11,350 employees.

The External Financial Reporting division prepares the Annual Comprehensive Financial Report, which includes an accounting of all City funds and its component units, including related disclosures; implements and monitors internal controls over financial reporting and prepares the required reporting to Audit Committee and City Council; maintains multiple modules of the SAP system to

Department of Finance

ensure data accuracy; and develops and provides citywide financial training. This division is also responsible for centralized processing for all vendor payments.

The vision is:

To set the national standard for municipal financial management

The mission is:

To provide the highest quality financial services with integrity, transparency, and accountability

Goals and Objectives

Goal 1: Safeguard public assets through strong financial management

- Maintain strong internal controls over financial reporting
- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound balanced budgets and capital plans

Goal 2: Optimize financial resources through long-term fiscal planning

- Identify and implement continuous business process improvements
- Seek strategic opportunities to reduce costs and enhance revenues
- Promote sound long-term financial and infrastructure planning

Goal 3: Provide excellent customer service

- Reach out to customers and collaborate to meet their goals
- Provide accurate and timely financial information

Goal 4: Strengthen the City's financial knowledge, skills, and abilities

- Maximize use of the City's financial data
- Provide robust training programs for Finance Department staff
- Establish training programs for citywide staff

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of months after the end of the fiscal year when the Annual Comprehensive Financial Report is issued	6	6	6	6	6
Percentage of invoices paid by the city on time per the monthly "On Time Invoice Payment Report"	80%	76%	80%	75%	80%
Percentage of annual reserves targets achieved	100%	83%	92%	67%	TBD
Percentage of departments with actuals within 5% of projections	90%	80%	90%	85%	90%
Percentage variance between Major General Fund revenue projections versus year-end actuals	2.00 %	0.99 %	2.00 %	2.00 %	2.00 %
Percentage of Annual Adopted and Added CIP Budget expended/committed	100%	128%	125%	137%	125%

FY 2021 Actuals through May 2021. June analysis has not been completed.

Department of Finance

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	113.27	106.00	110.00	4.00
Personnel Expenditures	\$ 16,863,547	\$ 17,358,303	\$ 18,710,599	\$ 1,352,296
Non-Personnel Expenditures	1,121,917	1,331,992	1,596,821	264,829
Total Department Expenditures	\$ 17,985,463	\$ 18,690,295	\$ 20,307,420	\$ 1,617,125
Total Department Revenue	\$ 1,954,355	\$ 2,092,153	\$ 2,230,481	\$ 138,328

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Department of Finance	\$ 2,722,172	\$ 3,076,930	\$ 3,439,015	\$ 362,085
External Financial Reporting	6,999,085	6,404,844	7,274,991	870,147
Financial Planning & CIP	3,760,109	4,145,747	4,425,331	279,584
Internal Financial Reporting	4,504,097	5,062,774	5,168,083	105,309
Total	\$ 17,985,463	\$ 18,690,295	\$ 20,307,420	\$ 1,617,125

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Department of Finance	8.27	5.00	5.00	0.00
External Financial Reporting	24.00	37.00	41.00	4.00
Financial Planning & CIP	33.00	28.00	29.00	1.00
Internal Financial Reporting	48.00	36.00	35.00	(1.00)
Total	113.27	106.00	110.00	4.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 858,309	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	159,245	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Addition of External Reporting Support	1.00	152,173	-
Addition of 1.00 Principal Accountant to support the External Reporting section, which is currently a filled supplemental position.			
Invoice Processing Support	2.00	146,731	-
Addition of 2.00 Administrative Aides 2s to conduct a pilot to centralize invoice processing in the City.			

Department of Finance

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Personnel Expenditure Planning Team Support Addition of 1.00 Program Coordinator to support negotiations with recognized employee organizations, which is currently a filled supplemental position.	1.00	140,684	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	66,796	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	61,846	-
Accounts Payable Audit Services Addition of non-personnel expenditures offset by an increase in revenues from Accounts Payable audit services.	0.00	50,000	100,000
Payroll Support Reclassification of 1.00 Finance Analyst 4 to a Program Coordinator in the Payroll Section.	0.00	(7,447)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(11,212)	-
Adjustment to Gas Tax Allocation Adjustment to Gas Tax revenue for Fiscal Year 2022 due to revised State of California Gas Tax Projections.	0.00	-	16,250
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	14,200
Adjustment to TransNet Revenue Adjustment to reflect a projected increase in TransNet revenue from the San Diego Association of Governments (SANDAG).	0.00	-	12,878
Transient Occupancy Tax (TOT) Transfer Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the TOT Fund.	0.00	-	(5,000)
Total	4.00	\$ 1,617,125	\$ 138,328

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 9,735,856	\$ 9,916,405	\$ 10,725,526	809,121
Fringe Benefits	7,127,691	7,441,898	7,985,073	543,175
PERSONNEL SUBTOTAL	16,863,547	17,358,303	18,710,599	1,352,296
NON-PERSONNEL				
Supplies	\$ 90,108	\$ 111,312	\$ 112,167	855

Department of Finance

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Contracts	396,106	522,370	583,676	61,306
Information Technology	546,350	594,722	753,967	159,245
Energy and Utilities	84,368	93,788	137,211	43,423
Other	4,985	9,800	9,800	-
NON-PERSONNEL SUBTOTAL	1,121,917	1,331,992	1,596,821	264,829
Total	\$ 17,985,463	\$ 18,690,295	\$ 20,307,420	\$ 1,617,125

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 1,754,232	\$ 1,992,153	\$ 2,030,481	\$ 38,328
Other Revenue	194,519	100,000	200,000	100,000
Transfers In	5,604	-	-	-
Total	\$ 1,954,355	\$ 2,092,153	\$ 2,230,481	\$ 138,328

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000010	Account Audit Clerk	4.00	2.00	2.00	\$ 36,753 - 44,194	\$ 87,504
20000024	Administrative Aide 2	4.00	5.00	7.00	47,266 - 56,957	366,898
20001140	Assistant Department Director	2.00	2.00	2.00	65,653 - 248,703	321,840
20001113	Chief Accountant	1.00	1.00	1.00	52,133 - 191,703	160,920
20001101	Department Director	1.00	1.00	1.00	65,653 - 248,703	210,847
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	58,450
20000029	Finance Analyst 2	29.00	0.00	0.00	70,542 - 85,771	-
21000576	Finance Analyst 2	0.00	26.00	26.00	70,542 - 85,771	2,043,259
20000033	Finance Analyst 3	28.00	0.00	0.00	77,637 - 94,337	-
21000577	Finance Analyst 3	0.00	27.00	27.00	77,637 - 94,337	2,506,342
20000043	Finance Analyst 4	10.00	0.00	0.00	96,262 - 116,986	-
21000578	Finance Analyst 4	0.00	10.00	9.00	96,262 - 116,986	1,052,874
20000016	Financial Operations Manager	1.00	0.00	0.00	32,448 - 164,468	-
20001172	Financial Operations Manager	5.00	6.00	6.00	32,448 - 164,468	832,356
20000293	Information Systems Analyst 3	1.00	1.00	1.00	65,869 - 79,649	79,649
90001073	Management Intern-Hourly	2.27	0.00	0.00	30,160 - 31,200	-
20000681	Payroll Audit Specialist 2	5.00	5.00	5.00	49,778 - 60,266	301,330
20000936	Payroll Audit Supervisor	1.00	1.00	1.00	60,177 - 72,682	72,682
20000680	Payroll Specialist 2	1.00	1.00	1.00	43,414 - 52,417	50,581
20000021	Principal Accountant	3.00	0.00	0.00	32,448 - 168,513	-
20001182	Principal Accountant	10.00	13.00	14.00	32,448 - 168,513	1,749,256
20000025	Program Coordinator	1.00	0.00	0.00	32,448 - 153,046	-
20000046	Program Coordinator	1.00	0.00	0.00	32,448 - 153,046	-
20001234	Program Coordinator	1.00	3.00	5.00	32,448 - 153,046	520,529
20000054	Senior Account Audit Clerk	1.00	1.00	1.00	42,031 - 50,684	50,684
	Budgeted Personnel Expenditure Savings					(70,542)

Department of Finance

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Overtime Budgeted					50,000
	Vacation Pay In Lieu					280,067
FTE, Salaries, and Wages Subtotal		113.27	106.00	110.00	\$	10,725,526

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 107,375	\$ 108,334	\$ 97,394	\$ (10,940)
Flexible Benefits	1,327,459	1,397,263	1,465,420	68,157
Insurance	284	-	-	-
Long-Term Disability	-	34,851	41,682	6,831
Medicare	146,788	145,016	150,099	5,083
Other	13,682	-	-	-
Other Post-Employment Benefits	672,704	698,529	668,280	(30,249)
Retiree Medical Trust	9,836	11,270	12,714	1,444
Retirement 401 Plan	8,068	6,753	10,121	3,368
Retirement ADC	4,040,099	4,187,453	4,633,353	445,900
Retirement DROP	13,727	11,200	18,074	6,874
Risk Management Administration	129,800	117,549	115,650	(1,899)
Supplemental Pension Savings Plan	621,892	684,252	696,494	12,242
Unemployment Insurance	15,028	15,467	15,179	(288)
Workers' Compensation	20,949	23,961	60,613	36,652
Fringe Benefits Subtotal	\$ 7,127,691	\$ 7,441,898	\$ 7,985,073	\$ 543,175
Total Personnel Expenditures			\$ 18,710,599	



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Department of Information Technology



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Department of Information Technology



Description

The Department of Information Technology was established in 1994 and provides citywide technology strategy, operational support of applications, infrastructure, and wireless technologies, enterprise application services, and manages Information Technology (IT) services contracts and assets.

Some key areas of the Department include:

IT Fiscal Services - The IT Fiscal Services group coordinates the citywide IT budget process and also monitors and reports on fixed citywide IT expenditures.

IT Contracts Management - The Contracts Management Group manages the contract life cycle of citywide IT contracts, Request for Quotations (RFQ)/ Request for Proposals (RFP) / Invitation to Bid (ITBs), contract negotiations, and ensures compliance with all City procurement requirements.

IT Enterprise Engineering and Architecture - The IT Enterprise Engineering and Architecture Group manages the network, datacenter, cloud, telecommunications, call center, desktop phone and directory services for the City. The group sets the technology direction and innovation for the City's core infrastructure, resiliency, data protection needs, and works with City departments to develop solutions to enhance City services.

Service Management Office (SMO) - The Service Management Office Division manages the City's end user computer hardware and software standards and enterprise change governance. The SMO manages the contracts for Application and Development, IT Help Desk and Desktop Support functions, the City's ServiceNow platform and develops citywide IT Service Delivery best practices and processes.

Cyber Security Compliance and Risk Management - The Cyber Security Team provides the development, implementation and management of all citywide information security policies, standards, procedures, and internal controls.

Department of Information Technology

Enterprise Applications - The Enterprise Applications Group provides citywide information technology services which includes Systems, Applications and Products (SAP), Geographic Information Systems (GIS), web environments, and citywide content management.

Digital Strategy - The Digital Strategy Group partners with City departments to develop innovative strategies to expand citywide digital services, streamline applications through web and mobile channels, and oversee the use of Public, Education and Government (PEG) fees to deploy state-of-the-art technologies to ensure the public has continued access to cable television airwaves.

Wireless Technology Services - The Wireless Technology Services Group manages the service delivery for public safety wireless radio communications technologies.

The vision is:

To be a national municipal leader and strategic business partner for innovative technology solutions.

The mission is:

To provide high quality, secure, and resilient technology solutions and public safety wireless radio services through strategic innovation and partnerships with City and regional stakeholders.

Department of Information Technology

Goals and Objectives

Goal 1: Modernize and maximize the business value and resiliency of technology services through:

- A comprehensive technology platform that includes datacenter, cloud, network and security enhancements
- Citywide transformation to cloud services
- Enhancement of Enterprise Architecture and standards
- Modernization of the City's application portfolio
- Enhanced and resilient public safety wireless communications
- Budget and cost optimization

Goal 2: Deliver and support City technologies by optimizing the skills and training of City staff to drive innovation and citywide best practices. Drive customer satisfaction through customer feedback and improvements.

- Create an operating model to maximize the value of IT staff in City departments
- Develop the skills of citywide IT staff in project management, business analyst roles, cloud technology, contracts, security, and ITIL best practices
- Improve service management through best practices and technology automation
- Enhance IT training for emerging technologies

Goal 3: Improve the User Experience by Advancing IT Service Delivery and Developing Solutions for a Mobile Workforce

- Engage City departments to make improvements to contract Service Level Agreements (SLA's) to promote innovation and meet changing business requirements
- Develop and implement new technology solutions for a mobile workforce
- Create a Service Catalog and enhance self-service capabilities
- Expand mobile device support in the City's IT services contracts
- Develop cross-functional ITIL processes to improve service delivery in new IT services contracts

Goal 4: Secure the City's data and technology

- Ensure proper processes are in place to ensure all technologies meet city security standards
- Continue to enhance the automation of security with a Security Orchestration, Automation and Response (SOAR) tool
- Create an environment where security is a key decision point for all contracts, procurement processes, product selection, adoption, and use
- Modernize, maintain and improve existing security tools in City infrastructure and in the cloud
- Enhance disaster recovery and resiliency of City applications

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage availability of public safety wireless services	100.000 %	100.000 %	100.000 %	100.000 %	100.000 %
Percentage of security incidents per month per 10,000 users	<1.0%	0.14 %	<1.0%	0.91 %	<1.0%

Department of Information Technology

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage availability for citywide network and phone systems	99.90 %	99.90 %	99.90 %	99.90 %	99.90 %

Department of Information Technology

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	129.21	134.73	133.35	(1.38)
Personnel Expenditures	\$ 18,265,976	\$ 19,706,762	\$ 21,016,959	\$ 1,310,197
Non-Personnel Expenditures	82,883,182	103,336,108	109,099,400	5,763,292
Total Department Expenditures	\$ 101,149,158	\$ 123,042,870	\$ 130,116,359	\$ 7,073,489
Total Department Revenue	\$ 100,536,703	\$ 122,092,004	\$ 123,792,369	\$ 1,700,365

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Financial & Support Services	\$ 247,073	\$ 751,030	\$ 994,975	\$ 243,945
Total	\$ 247,073	\$ 751,030	\$ 994,975	\$ 243,945

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work SD Addition of one-time non-personnel expenditures associated with the SDAccess4All Initiative.	0.00	\$ 510,000	\$ -
Addition of General Fund Personal Computer Replacement Program Addition of non-personnel expenditures to support the General Fund Personal Computer Replacement Program.	0.00	250,000	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	206,030	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	5,594	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(21,649)	-
PC Replacement Program Adjustment Reduction of non-personnel expenditures associated with the PC Replacement Program as they will be included in the capital lease non-discretionary accounts moving forward.	0.00	(206,030)	-

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(500,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00	\$ 243,945	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 27,171	\$ 500,000	\$ 488,351	(11,649)
Information Technology	13,872	45,000	50,594	5,594
Debt	206,030	206,030	456,030	250,000
NON-PERSONNEL SUBTOTAL	247,073	751,030	994,975	243,945
Total	\$ 247,073	\$ 751,030	\$ 994,975	\$ 243,945

GIS Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Financial & Support Services	\$ 967	\$ 9,833	\$ -	(9,833)
Information Technology	3,459,963	4,379,816	5,375,105	995,289
Total	\$ 3,460,930	\$ 4,389,649	\$ 5,375,105	\$ 985,456

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Information Technology	9.83	15.00	14.00	(1.00)
Total	9.83	15.00	14.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	\$ 772,350	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Geographic Information Source Services	0.00	102,670	102,670
Addition of non-personnel expenditures to support cost increases in Geographic Information Source and San Diego Geographic Information Source services.			

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	82,957	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	27,479	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Geographic Information Systems Analyst 3	(1.00)	-	-
Reduction of 1.00 Geographic Information Systems Analyst 3.			
Revised Revenue	0.00	-	1,023,449
Addition of revenue associated to revised non-discretionary allocation.			
One-Time Additions and Annualizations	0.00	-	(623,250)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	(1.00)	\$ 985,456	\$ 502,869

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 475,767	\$ 996,588	\$ 984,550	(12,038)
Fringe Benefits	404,837	540,435	635,430	94,995
PERSONNEL SUBTOTAL	880,605	1,537,023	1,619,980	82,957
NON-PERSONNEL				
Supplies	\$ 29,207	\$ 10,000	\$ 10,000	-
Contracts	877,794	874,799	1,004,948	130,149
Information Technology	1,672,465	1,967,827	2,740,177	772,350
Other	860	-	-	-
NON-PERSONNEL SUBTOTAL	2,580,326	2,852,626	3,755,125	902,499
Total	\$ 3,460,930	\$ 4,389,649	\$ 5,375,105	\$ 985,456

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 3,572,685	\$ 4,195,935	\$ 4,698,804	502,869
Rev from Money and Prop	13,814	-	-	-
Rev from Other Agencies	180,226	195,303	195,303	-
Transfers In	756	-	-	-
Total	\$ 3,767,481	\$ 4,391,238	\$ 4,894,107	\$ 502,869

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.00	0.00	1.00	\$ 52,133 - 191,703	\$ 153,155
21000432	Geographic Info Systems Analyst 2	3.00	6.00	6.00	60,007 - 72,510	369,878
21000433	Geographic Info Systems Analyst 3	2.00	4.00	3.00	65,869 - 79,649	238,947
21000434	Geographic Info Systems Analyst 4	0.83	1.00	1.00	74,090 - 89,773	74,090
20000293	Information Systems Analyst 3	1.00	1.00	1.00	65,869 - 79,649	79,649
20000998	Information Systems Analyst 4	1.00	0.00	0.00	74,090 - 89,773	-
20000377	Information Systems Technician	1.00	1.00	1.00	47,266 - 56,957	56,957
20001234	Program Coordinator	0.00	1.00	1.00	32,448 - 153,046	89,286
20001222	Program Manager	1.00	1.00	0.00	52,133 - 191,703	-
	Budgeted Personnel Expenditure Savings					(89,286)
	Vacation Pay In Lieu					11,874
FTE, Salaries, and Wages Subtotal		9.83	15.00	14.00	\$	984,550

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,452	\$ 4,501	\$ 5,765	\$ 1,264
Flexible Benefits	75,297	181,066	165,616	(15,450)
Long-Term Disability	-	3,418	3,900	482
Medicare	7,058	14,276	14,104	(172)
Other Post-Employment Benefits	37,586	81,809	79,703	(2,106)
Retiree Medical Trust	420	1,993	1,756	(237)
Retirement ADC	233,755	150,235	262,663	112,428
Risk Management Administration	7,221	13,767	13,793	26
Supplemental Pension Savings Plan	33,184	84,716	80,350	(4,366)
Unemployment Insurance	753	1,518	1,421	(97)
Workers' Compensation	2,112	3,136	6,359	3,223
Fringe Benefits Subtotal	\$ 404,837	\$ 540,435	\$ 635,430	\$ 94,995
Total Personnel Expenditures			\$ 1,619,980	

Information Technology Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Citywide IT Fixed Expenses	\$ 311,782	\$ 18,055,306	\$ 24,133,599	\$ 6,078,293
Enterprise IT Sourcing Operations	828,766	582,077	955,647	373,570
Enterprise Resource Planning	210,049	245,584	275,233	29,649
Financial & Support Services	5,180,064	56,495,627	54,592,416	(1,903,211)
Information Technology	53,367,620	3,124,251	3,604,644	480,393

Department of Information Technology

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
IT Contract Management	1,559,552	1,668,904	1,722,589	53,685
Project Management Office	-	135	121	(14)
Total	\$ 61,457,833	\$ 80,171,884	\$ 85,284,249	\$ 5,112,365

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Enterprise IT Sourcing Operations	9.00	4.00	5.00	1.00
Enterprise Resource Planning	0.00	1.00	1.00	0.00
Financial & Support Services	7.00	15.00	13.00	(2.00)
Information Technology	25.00	21.00	22.00	1.00
IT Contract Management	4.00	3.00	3.00	0.00
Total	45.00	44.00	44.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Contract Transition Costs Addition of one-time non-personnel expenditures to support contract transition costs associated with Workplace Services, Enterprise Compute, and Application Development & Maintenance service contracts.	0.00	\$ 7,883,368	\$ 7,883,368
Addition of Workplace Services Contract Addition of non-personnel expenditures to support contract costs associated with Workplace Services.	0.00	7,559,578	7,559,578
Addition of Data Center Support Addition of non-personnel expenditures associated with Data Center technology replacement.	0.00	1,900,000	1,900,000
Addition of Application Development and Maintenance Contract Costs Addition of non-personnel expenditures to support contract costs associated with Application Development and Maintenance.	0.00	1,363,265	1,363,265
Addition of Cyber Security Monitoring Costs Addition of non-personnel expenditures to support cyber security monitoring.	0.00	730,000	730,000
Addition of Get it Done Addition of non-personnel expenditures to transfer Get It Done funding to a non-discretionary budget.	0.00	626,300	626,300
Addition of Enterprise Compute Contract Addition of non-personnel expenditures to support contract costs associated with Enterprise Compute.	0.00	607,689	607,689
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	542,569	-

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Cloud Security Monitoring Costs Addition of non-personnel expenditures to support cloud security monitoring systems and tools.	0.00	400,000	400,000
Addition of Disaster Recovery Technology Addition of non-personnel expenditures to support disaster recovery and redundancy technologies.	0.00	400,000	400,000
Addition of Hyland OnBase Migration Addition of one-time and on-going non-personnel expenditures to support the Hyland OnBase migration.	0.00	326,000	326,000
Addition of City Phone Replacements Addition of non-personnel expenditures to support Citywide phone replacements.	0.00	300,000	300,000
Addition of Java Client Licensing Addition of non-personnel expenditures to support Java client licensing.	0.00	300,000	300,000
Addition of Microsoft Office Email Addition of non-personnel expenditures to support the expansion of Microsoft Office email accounts.	0.00	277,455	277,455
Addition of Cloud Services Addition of non-personnel expenditures to support cloud foundation and infrastructure services.	0.00	248,000	248,000
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	227,026	-
Addition of Google Gsuite Addition of non-personnel expenditures to support Google Gsuite software.	0.00	200,000	200,000
Addition of Microsoft Azure licensing Addition of non-personnel expenditures to support the anticipated cost increase of Microsoft Azure licensing.	0.00	200,000	200,000
Addition of Redundant Internet Gateway Co-location Addition of non-personnel expenditures to support the redundant internet gateway co-location.	0.00	200,000	200,000
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(84)	-
Reduction of City Website Support Reduction of non-personnel expenditures associated with City website support and maintenance costs.	0.00	(168,000)	(168,000)
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(4,875,419)	(19,963,699)

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	(14,135,382)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Revised Revenue	0.00	-	623,881
Addition of revenue associated to revised non-discretionary allocation.			
Total	0.00	\$ 5,112,365	\$ 4,013,837

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 4,242,710	\$ 4,388,993	\$ 4,784,007	\$ 395,014
Fringe Benefits	2,421,630	2,486,342	2,633,897	147,555
PERSONNEL SUBTOTAL	6,664,340	6,875,335	7,417,904	542,569
NON-PERSONNEL				
Supplies	\$ 28,449	\$ 23,929	\$ 24,214	\$ 285
Contracts	2,439,468	57,223,534	76,185,787	18,962,253
Information Technology	52,208,133	16,023,952	1,626,570	(14,397,382)
Energy and Utilities	16,923	17,984	22,624	4,640
Other	4,485	7,150	7,150	-
Capital Expenditures	96,035	-	-	-
NON-PERSONNEL SUBTOTAL	54,793,493	73,296,549	77,866,345	4,569,796
Total	\$ 61,457,833	\$ 80,171,884	\$ 85,284,249	\$ 5,112,365

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 60,215,309	\$ 72,673,737	\$ 84,301,733	\$ 11,627,996
Other Revenue	8,665	-	-	-
Rev from Money and Prop	(35,561)	-	-	-
Rev from Other Agencies	-	7,614,159	-	(7,614,159)
Transfers In	607,759	-	-	-
Total	\$ 60,796,172	\$ 80,287,896	\$ 84,301,733	\$ 4,013,837

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	1.00	0.00	\$ 41,036 - 49,429	\$ -
20000024	Administrative Aide 2	1.00	1.00	1.00	47,266 - 56,957	51,956
20000119	Associate Management Analyst	0.00	0.00	1.00	60,007 - 72,510	52,602
20001101	Department Director	1.00	1.00	1.00	65,653 - 248,703	205,309
20001168	Deputy Director	2.00	2.00	2.00	52,133 - 191,703	330,710
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	57,573
20000290	Information Systems Analyst 2	1.00	0.00	0.00	60,007 - 72,510	-

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000293	Information Systems Analyst 3	9.00	9.00	8.00	65,869 - 79,649	623,412
20000998	Information Systems Analyst 4	2.00	2.00	2.00	74,090 - 89,773	179,546
20000180	Information Systems Manager	1.00	1.00	1.00	93,688 - 113,481	113,481
20000680	Payroll Specialist 2	1.00	1.00	1.00	43,414 - 52,417	50,004
20001234	Program Coordinator	8.00	8.00	6.00	32,448 - 153,046	707,900
20001222	Program Manager	16.00	16.00	18.00	52,133 - 191,703	2,360,572
20000015	Senior Management Analyst	1.00	1.00	1.00	65,869 - 79,649	65,869
20000970	Supervising Management Analyst	0.00	0.00	1.00	74,090 - 89,773	89,773
	Budgeted Personnel Expenditure Savings					(211,204)
	Overtime Budgeted					5,000
	Vacation Pay In Lieu					101,504
FTE, Salaries, and Wages Subtotal		45.00	44.00	44.00	\$	4,784,007

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 39,344	\$ 37,203	\$ 36,498	\$ (705)
Flexible Benefits	522,070	588,909	595,945	7,036
Long-Term Disability	-	14,859	18,748	3,889
Medicare	62,882	62,094	67,825	5,731
Other	49,048	-	-	-
Other Post-Employment Benefits	243,709	245,427	257,502	12,075
Retiree Medical Trust	6,571	6,916	8,392	1,476
Retirement 401 Plan	2,772	2,442	3,471	1,029
Retirement ADC	1,136,612	1,157,557	1,218,815	61,258
Retirement DROP	4,265	3,580	3,723	143
Risk Management Administration	46,991	41,301	44,562	3,261
Supplemental Pension Savings Plan	291,940	306,704	342,160	35,456
Unemployment Insurance	6,560	6,598	6,826	228
Workers' Compensation	8,864	12,752	29,430	16,678
Fringe Benefits Subtotal	\$ 2,421,630	\$ 2,486,342	\$ 2,633,897	\$ 147,555
Total Personnel Expenditures			\$ 7,417,904	

OneSD Support Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Enterprise Resource Planning	\$ 26,046,473	\$ 27,705,062	\$ 28,065,939	\$ 360,877
Financial & Support Services	16,267	82,243	61,466	(20,777)
Wireless Technology Services	-	-	(209)	(209)
Total	\$ 26,062,740	\$ 27,787,305	\$ 28,127,196	\$ 339,891

Department of Information Technology

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Enterprise Resource Planning	30.00	30.00	30.00	0.00
Total	30.00	30.00	30.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00 \$	399,256 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	313,895	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	9,223	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(334)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(382,149)	-
Revised Revenue Addition of revenue associated to revised non-discretionary allocation.	0.00	-	289,708
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	(2,623,874)
Total	0.00 \$	339,891 \$	(2,334,166)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 3,203,577	\$ 3,447,138	\$ 3,487,730	\$ 40,592
Fringe Benefits	1,844,786	1,953,170	2,235,696	282,526
PERSONNEL SUBTOTAL	5,048,363	5,400,308	5,723,426	323,118
NON-PERSONNEL				
Supplies	\$ 21,048	\$ 35,304	\$ 35,589	\$ 285
Contracts	2,474,855	3,147,947	2,765,179	(382,768)
Information Technology	17,863,675	19,196,246	19,595,502	399,256

Department of Information Technology

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Energy and Utilities	5,481	6,500	6,500	-
Other	-	1,000	1,000	-
Debt	649,318	-	-	-
NON-PERSONNEL SUBTOTAL	21,014,378	22,386,997	22,403,770	16,773
Total	\$ 26,062,740	\$ 27,787,305	\$ 28,127,196	\$ 339,891

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 25,096,015	\$ 27,747,955	\$ 25,413,789	\$ (2,334,166)
Rev from Money and Prop	143,430	-	-	-
Transfers In	17,650	-	-	-
Total	\$ 25,257,095	\$ 27,747,955	\$ 25,413,789	\$ (2,334,166)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001247	Business Systems Analyst 2	1.00	1.00	1.00	\$ 65,978 - 79,757	\$ 79,757
20001168	Deputy Director	1.00	1.00	1.00	52,133 - 191,703	153,155
20001234	Program Coordinator	16.00	16.00	16.00	32,448 - 153,046	1,854,755
20001222	Program Manager	11.00	11.00	11.00	52,133 - 191,703	1,470,152
20000015	Senior Management Analyst	1.00	1.00	1.00	65,869 - 79,649	79,649
	Budgeted Personnel Expenditure Savings					(211,204)
	Vacation Pay In Lieu					61,466
FTE, Salaries, and Wages Subtotal		30.00	30.00	30.00		\$ 3,487,730

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 33,195	\$ 32,907	\$ 34,524	\$ 1,617
Flexible Benefits	406,225	460,899	462,667	1,768
Long-Term Disability	-	11,777	13,731	1,954
Medicare	46,352	49,227	49,682	455
Other	170	-	-	-
Other Post-Employment Benefits	169,220	176,204	171,668	(4,536)
Retiree Medical Trust	4,841	5,088	5,687	599
Retirement 401 Plan	7,434	7,606	7,910	304
Retirement ADC	962,817	980,268	1,239,481	259,213
Retirement DROP	3,449	4,492	-	(4,492)
Risk Management Administration	32,668	29,652	29,708	56
Supplemental Pension Savings Plan	167,545	180,749	198,759	18,010
Unemployment Insurance	4,954	5,232	4,997	(235)
Workers' Compensation	5,915	9,069	16,882	7,813
Fringe Benefits Subtotal	\$ 1,844,786	\$ 1,953,170	\$ 2,235,696	\$ 282,526
Total Personnel Expenditures			\$ 5,723,426	

Department of Information Technology

Wireless Communications Technology Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Financial & Support Services	\$ 21	\$ 42,000	\$ -	\$ (42,000)
Wireless Technology Services	9,920,561	9,901,002	10,334,834	433,832
Total	\$ 9,920,582	\$ 9,943,002	\$ 10,334,834	\$ 391,832

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Wireless Technology Services	44.38	45.73	45.35	(0.38)
Total	44.38	45.73	45.35	(0.38)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Public Safety Radio System Addition of non-personnel expenditures to support the Public Safety Radio System.	0.00	\$ 500,000	\$ 500,000
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	337,904	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	87,862	-
Non-Standard Hour Personnel Funding Funding and .35 FTE allocated according to a zero-based annual review of hourly funding requirements.	0.35	40,943	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	20,080	-
Reduction of Associate Communications Engineer Reduction of 0.38 FTE Associate Communications Engineer.	(0.38)	1	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.35)	(37,375)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(40,000)	(316,329)

Department of Information Technology

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(517,583)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	(665,846)
Addition of revenue associated to revised non-discretionary allocation.			
Total	(0.38)	\$ 391,832	\$ (482,175)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 3,193,245	\$ 3,292,958	\$ 3,451,811	\$ 158,853
Fringe Benefits	2,479,423	2,601,138	2,803,838	202,700
PERSONNEL SUBTOTAL	5,672,669	5,894,096	6,255,649	361,553
NON-PERSONNEL				
Supplies	\$ 257,182	\$ 314,332	\$ 247,989	\$ (66,343)
Contracts	2,546,783	2,500,695	3,126,663	625,968
Information Technology	243,499	262,281	321,775	59,494
Energy and Utilities	349,967	362,148	381,271	19,123
Other	750	1,400	1,000	(400)
Capital Expenditures	20,168	40,000	-	(40,000)
Debt	829,564	568,050	487	(567,563)
NON-PERSONNEL SUBTOTAL	4,247,913	4,048,906	4,079,185	30,279
Total	\$ 9,920,582	\$ 9,943,002	\$ 10,334,834	\$ 391,832

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 9,051,457	\$ 9,340,325	\$ 9,134,479	\$ (205,846)
Other Revenue	1,553,212	276,329	-	(276,329)
Rev from Money and Prop	82,202	48,261	48,261	-
Rev from Other Agencies	215	-	-	-
Transfers In	28,869	-	-	-
Total	\$ 10,715,955	\$ 9,664,915	\$ 9,182,740	\$ (482,175)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 34,957 - 42,074	\$ 41,443
20000251	Apprentice 1- Communications Technician	1.00	1.00	1.00	44,367 - 59,142	57,501
20000252	Apprentice 2- Communications Technician	0.00	1.00	1.00	55,464 - 70,261	66,561

Department of Information Technology

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000139	Associate Communications Engineer	4.38	4.38	4.00	77,635 - 93,762	375,048
90000139	Associate Communications Engineer- Hourly	0.00	0.35	0.35	77,635 - 93,762	32,817
20000403	Communications Technician	19.00	18.00	18.00	64,528 - 77,399	1,352,634
20000405	Communications Technician Supervisor	2.00	2.00	2.00	74,003 - 89,448	163,451
20001168	Deputy Director	1.00	1.00	1.00	52,133 - 191,703	153,155
20000419	Equipment Technician 1	6.00	7.00	7.00	39,954 - 47,872	325,087
20000425	Equipment Technician 2	2.00	1.00	1.00	43,848 - 52,263	52,263
20000288	Senior Communications Engineer	1.00	1.00	1.00	89,492 - 108,185	108,185
20000897	Senior Communications Technician	4.00	5.00	5.00	67,751 - 81,250	406,250
20000402	Senior Communications Technician Supervisor	1.00	1.00	1.00	85,144 - 102,774	102,774
20000015	Senior Management Analyst	1.00	1.00	1.00	65,869 - 79,649	79,649
20000955	Storekeeper 1	1.00	1.00	1.00	38,418 - 46,076	46,076
	Budgeted Personnel Expenditure Savings					(74,003)
	Overtime Budgeted					34,768
	Reg Pay For Engineers					77,406
	Vacation Pay In Lieu					50,746
FTE, Salaries, and Wages Subtotal		44.38	45.73	45.35	\$	3,451,811

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,087	\$ 8,832	\$ 9,275	\$ 443
Flexible Benefits	470,111	535,895	564,828	28,933
Long-Term Disability	-	10,948	13,187	2,239
Medicare	48,535	46,799	48,805	2,006
Other	7,773	-	-	-
Other Post-Employment Benefits	271,722	276,893	269,764	(7,129)
Retiree Medical Trust	2,532	2,694	3,155	461
Retirement 401 Plan	1,376	1,204	1,292	88
Retirement ADC	1,390,070	1,436,692	1,590,134	153,442
Retirement DROP	9,878	10,751	13,840	3,089
Risk Management Administration	52,437	46,596	46,684	88
Supplemental Pension Savings Plan	194,504	205,797	219,949	14,152
Unemployment Insurance	4,737	4,863	4,802	(61)
Workers' Compensation	16,661	13,174	18,123	4,949
Fringe Benefits Subtotal	\$ 2,479,423	\$ 2,601,138	\$ 2,803,838	\$ 202,700
Total Personnel Expenditures			\$ 6,255,649	

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

GIS Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 159,065	\$ 465,615	\$ 653,383
TOTAL BALANCE AND RESERVES	\$ 159,065	\$ 465,615	\$ 653,383
REVENUE			
Charges for Services	\$ 3,572,685	\$ 4,195,935	\$ 4,698,804
Revenue from Other Agencies	180,226	195,303	195,303
Revenue from Use of Money and Property	13,814	-	-
Transfers In	756	-	-
TOTAL REVENUE	\$ 3,767,481	\$ 4,391,238	\$ 4,894,107
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,926,546	\$ 4,856,853	\$ 5,547,490
OPERATING EXPENSE			
Personnel Expenses	\$ 475,767	\$ 996,588	\$ 984,550
Fringe Benefits	404,837	540,435	635,430
Supplies	29,207	10,000	10,000
Contracts	877,794	874,799	1,004,948
Information Technology	1,672,465	1,967,827	2,740,177
Other Expenses	860	-	-
TOTAL OPERATING EXPENSE	\$ 3,460,930	\$ 4,389,649	\$ 5,375,105
TOTAL EXPENSE	\$ 3,460,930	\$ 4,389,649	\$ 5,375,105
BALANCE	\$ 465,616	\$ 467,204	\$ 172,385
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,926,546	\$ 4,856,853	\$ 5,547,490

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Information Technology Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,765,318	\$ 1,103,658	\$ 995,748
Continuing Appropriation - CIP	337,679	245,068	136,825
TOTAL BALANCE AND RESERVES	\$ 2,102,997	\$ 1,348,726	\$ 1,132,573
REVENUE			
Charges for Services	\$ 60,215,309	\$ 72,673,737	\$ 84,301,733
Other Revenue	8,665	-	-
Revenue from Other Agencies	-	7,614,159	-
Revenue from Use of Money and Property	(35,561)	-	-
Transfers In	607,759	-	-
TOTAL REVENUE	\$ 60,796,172	\$ 80,287,896	\$ 84,301,733
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 62,899,169	\$ 81,636,622	\$ 85,434,306
OPERATING EXPENSE			
Personnel Expenses	\$ 4,242,710	\$ 4,388,993	\$ 4,784,007
Fringe Benefits	2,421,630	2,486,342	2,633,897
Supplies	28,449	23,929	24,214
Contracts	2,439,468	57,223,534	76,185,787
Information Technology	52,208,133	16,023,952	1,626,570
Energy and Utilities	16,923	17,984	22,624
Other Expenses	4,485	7,150	7,150
Capital Expenditures	96,035	-	-
TOTAL OPERATING EXPENSE	\$ 61,457,833	\$ 80,171,884	\$ 85,284,249
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 92,611	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 92,611	\$ -	\$ -
TOTAL EXPENSE	\$ 61,550,444	\$ 80,171,884	\$ 85,284,249
RESERVES			
Continuing Appropriation - CIP	\$ 245,068	\$ 245,068	\$ 136,825
TOTAL RESERVES	\$ 245,068	\$ 245,068	\$ 136,825
BALANCE	\$ 1,103,657	\$ 1,219,670	\$ 13,232
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 62,899,169	\$ 81,636,622	\$ 85,434,306

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

OneSD Support Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,580,761	\$ 1,775,115	\$ 2,663,271
TOTAL BALANCE AND RESERVES	\$ 2,580,761	\$ 1,775,115	\$ 2,663,271
REVENUE			
Charges for Services	\$ 25,096,015	\$ 27,747,955	\$ 25,413,789
Revenue from Use of Money and Property	143,430	-	-
Transfers In	17,650	-	-
TOTAL REVENUE	\$ 25,257,095	\$ 27,747,955	\$ 25,413,789
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 27,837,856	\$ 29,523,070	\$ 28,077,060
OPERATING EXPENSE			
Personnel Expenses	\$ 3,203,577	\$ 3,447,138	\$ 3,487,730
Fringe Benefits	1,844,786	1,953,170	2,235,696
Supplies	21,048	35,304	35,589
Contracts	2,474,855	3,147,947	2,765,179
Information Technology	17,863,675	19,196,246	19,595,502
Energy and Utilities	5,481	6,500	6,500
Other Expenses	-	1,000	1,000
Debt Expenses	649,318	-	-
TOTAL OPERATING EXPENSE	\$ 26,062,740	\$ 27,787,305	\$ 28,127,196
TOTAL EXPENSE	\$ 26,062,740	\$ 27,787,305	\$ 28,127,196
BALANCE***	\$ 1,775,116	\$ 1,735,765	\$ (50,136)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 27,837,856	\$ 29,523,070	\$ 28,077,060

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

*** The OneSD Support Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2022 to address negative balances.

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Department of Information Technology

Revenue and Expense Statement (Non-General Fund)

Wireless Communications Technology Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,647,111	\$ 2,442,484	\$ 1,323,029
TOTAL BALANCE AND RESERVES	\$ 1,647,111	\$ 2,442,484	\$ 1,323,029
REVENUE			
Charges for Services	\$ 9,051,457	\$ 9,340,325	\$ 9,134,479
Other Revenue	1,553,212	276,329	-
Revenue from Other Agencies	215	-	-
Revenue from Use of Money and Property	82,202	48,261	48,261
Transfers In	28,869	-	-
TOTAL REVENUE	\$ 10,715,955	\$ 9,664,915	\$ 9,182,740
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,363,066	\$ 12,107,399	\$ 10,505,769
OPERATING EXPENSE			
Personnel Expenses	\$ 3,193,245	\$ 3,292,958	\$ 3,451,811
Fringe Benefits	2,479,423	2,601,138	2,803,838
Supplies	257,182	314,332	247,989
Contracts	2,546,783	2,500,695	3,126,663
Information Technology	243,499	262,281	321,775
Energy and Utilities	349,967	362,148	381,271
Other Expenses	750	1,400	1,000
Capital Expenditures	20,168	40,000	-
Debt Expenses	829,564	568,050	487
TOTAL OPERATING EXPENSE	\$ 9,920,581	\$ 9,943,002	\$ 10,334,834
TOTAL EXPENSE	\$ 9,920,581	\$ 9,943,002	\$ 10,334,834
BALANCE	\$ 2,442,485	\$ 2,164,397	\$ 170,935
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,363,066	\$ 12,107,399	\$ 10,505,769

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Development Services



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Development Services



Description

The Development Services Department (DSD) delivers review, permit, inspection and code enforcement services for private and public development projects throughout the City of San Diego to ensure that all neighborhoods citywide remain sustainable, healthy, safe, and livable. Through operational excellence, DSD's functions include entitlements, building construction engineering, mapping; current planning and code enforcement.

DSD provides overall management of the development process of all residential, commercial, affordable housing, as well as industrial and complex major land development projects from start to finish. The department is also charged with the implementation of new laws and market trends including density bonus, parking regulations, historic preservation, Cannabis business regulations, accessory dwelling units, shared mobility devices and telecommunications facilities.

The department has transformed the way permits are historically processed by converting to an electronic permitting system in place of paper plans. This transition is an integral part of the City's commitment to #DigitalDSD, an internal initiative to modernize and digitalize all workplace systems, digitize 8 million records, and cost-effectively leverage technology to increase productivity and improve service delivery to our customers. DSD also provided pandemic response through the coordination of recovery activities such as virtual meetings and inspections, as well as permitting temporary outdoor dining in response to the COVID-19 pandemic.

DSD development review and inspection services are operated without a General Fund subsidy. Code Enforcement activities are funded by taxpayers and Code Enforcement penalties.

The vision is:

To employ an engaged workforce and utilize superior technology in the streamlined delivery of services.

The mission is:

Development Services

The vision is:

To employ an engaged workforce and utilize superior technology in the streamlined delivery of services.

The mission is:

To ensure quality development by delivering consistent, transparent, and effective customer service to all stakeholders.

Development Services

Goals and Objectives

Goal 1: Effectively and efficiently review for the safe constructability of projects and inspect safe and livable developments

- Ensure adherence with all applicable codes, policies, and regulations
- Continuously enhance ministerial review and inspection process for efficiencies and safety

Goal 2: Manage an efficient and transparent streamlined permitting process utilizing thoughtful analysis and creative problem-solving

- Implement a streamlined permitting processes
- Enable more sustainable and affordable housing
- Implement business process improvements and regulatory reform that responds to market trends
- Reduce permit and project review times with electronic review and permitting process

Goal 3: Provide efficient administrative and financial services

- Manage the financial health of the Department
- Utilize superior technology to help manage customer deposit accounts and billing

Goal 4: Work in partnership with citizens to ensure, improve and maintain safe and desirable San Diego neighborhoods

- Conduct efficient code enforcement case management
- Inspect 5% of mobile home park lots annually
- Maintain and monitor registry of foreclosed properties

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of Code Enforcement cases opened upon day of receipt	100%	100%	100%	100%	100%
Percentage of Code Enforcement inspections completed on time	90%	78%	90%	84%	90%
Percentage of inspections performed within next day	90%	92%	90%	98%	90%
Percentage of projects completed with less than 3 eligible review cycles	85%	76%	85%	80%	85%
Percentage of projects meeting established department deadlines	85%	85%	85%	37%	85%

Development Services

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	583.50	590.00	640.00	50.00
Personnel Expenditures	\$ 63,369,704	\$ 68,662,313	\$ 79,740,796	\$ 11,078,483
Non-Personnel Expenditures	19,898,289	25,318,285	23,747,041	(1,571,244)
Total Department Expenditures	\$ 83,267,993	\$ 93,980,598	\$ 103,487,837	\$ 9,507,239
Total Department Revenue	\$ 81,759,455	\$ 90,780,484	\$ 94,902,334	\$ 4,121,850

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administration & Support Services	\$ 403	\$ -	\$ -	-
Code Enforcement	7,812,227	7,954,432	9,092,254	1,137,822
Total	\$ 7,812,630	\$ 7,954,432	\$ 9,092,254	\$ 1,137,822

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Code Enforcement	72.00	69.00	73.00	4.00
Total	72.00	69.00	73.00	4.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 935,816	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Addition of 4.00 Code Enforcement Officers	4.00	249,060	-
Addition of 4.00 Code Enforcement Officers to enforce and investigate code violations.			
Support for Information Technology	0.00	142,156	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Non-Discretionary Adjustment	0.00	11,646	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Pay-In-Lieu of Annual Leave Adjustments	0.00	9,327	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(579)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(9,604)	-
Transfers to Proprietary Funds Reduction in non-personnel expenditures associated with the Accela Project Tracking System Financing.	0.00	(200,000)	-
One-Time Revenue Transfer Addition of a one-time revenue reimbursement from the Civil Penalty Fund to support the Code Enforcement Division.	0.00	-	619,083
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	(50,000)
Shared Dockless Mobility Device Fees Transfer of revenue associated to shared dockless mobility devices from the Development Services Department to the Mobility Department.	0.00	-	(1,572,750)
Total	4.00	\$ 1,137,822	\$ (1,003,667)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 4,122,385	\$ 4,236,447	\$ 4,712,979	\$ 476,532
Fringe Benefits	2,935,997	2,759,900	3,477,571	717,671
PERSONNEL SUBTOTAL	7,058,382	6,996,347	8,190,550	1,194,203
NON-PERSONNEL				
Supplies	\$ 31,867	\$ 45,837	\$ 46,407	\$ 570
Contracts	195,745	327,240	323,965	(3,275)
Information Technology	228,769	248,617	390,773	142,156
Energy and Utilities	32,309	36,691	40,859	4,168
Other	65,558	99,700	99,700	-
Transfers Out	200,000	200,000	-	(200,000)
NON-PERSONNEL SUBTOTAL	754,248	958,085	901,704	(56,381)
Total	\$ 7,812,630	\$ 7,954,432	\$ 9,092,254	\$ 1,137,822

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 251,828	\$ 406,067	\$ 406,067	-
Fines Forfeitures and Penalties	57,638	101,500	101,500	-
Licenses and Permits	2,354,335	1,663,552	90,802	(1,572,750)
Other Revenue	2,466	2,000	2,000	-
Rev from Other Agencies	-	50,000	-	(50,000)
Transfers In	17,018	2,337,438	2,956,521	619,083
Total	\$ 2,683,285	\$ 4,560,557	\$ 3,556,890	\$ (1,003,667)

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 47,266 - 56,957	\$ 56,103
20000041	Assistant Management Analyst	1.00	0.00	0.00	49,364 - 60,007	-
20000306	Code Compliance Officer	2.00	2.00	0.00	42,350 - 50,953	-
20000214	Combination Inspector 2	15.00	15.00	15.00	62,705 - 75,742	1,088,269
20001168	Deputy Director	1.00	1.00	1.00	52,133 - 191,703	144,264
20000680	Payroll Specialist 2	1.00	0.00	0.00	43,414 - 52,417	-
20001222	Program Manager	2.00	2.00	2.00	52,133 - 191,703	275,030
20000783	Public Information Clerk	4.00	4.00	4.00	34,957 - 42,074	153,431
20000927	Senior Clerk/Typist	2.00	2.00	2.00	40,019 - 48,283	86,612
20000873	Senior Combination Inspector	3.00	3.00	3.00	72,017 - 86,962	258,278
20000015	Senior Management Analyst	1.00	0.00	0.00	65,869 - 79,649	-
20000919	Senior Planner	3.00	3.00	3.00	83,802 - 101,324	291,125
20000928	Senior Zoning Investigator	6.00	6.00	6.00	64,377 - 77,940	459,035
20000756	Word Processing Operator	4.00	4.00	4.00	34,957 - 42,074	160,548
20001068	Zoning Investigator 1	0.00	1.00	4.00	52,220 - 63,014	208,879
20001069	Zoning Investigator 2	26.00	25.00	28.00	58,558 - 70,823	1,871,958
	Adjust Budget To Approved Levels					(44,259)
	Bilingual - Regular					29,120
	Budgeted Personnel					(383,269)
	Expenditure Savings					
	Overtime Budgeted					13,418
	Termination Pay Annual					21,247
	Leave					
	Vacation Pay In Lieu					23,190
FTE, Salaries, and Wages Subtotal		72.00	69.00	73.00	\$	4,712,979

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 21,015	\$ 18,809	\$ 21,915	\$ 3,106
Flexible Benefits	738,061	740,718	852,005	111,287
Long-Term Disability	-	14,516	18,726	4,210
Medicare	61,903	58,953	65,961	7,008
Other	12,422	-	-	-
Other Post-Employment Benefits	396,188	390,169	398,516	8,347
Retiree Medical Trust	5,439	6,467	6,520	53
Retirement 401 Plan	3,729	2,857	3,767	910
Retirement ADC	1,303,183	1,116,666	1,639,800	523,134
Retirement DROP	10,604	6,939	14,563	7,624
Risk Management Administration	76,469	65,655	68,967	3,312
Supplemental Pension Savings Plan	273,416	303,285	327,401	24,116
Unemployment Insurance	6,488	6,443	6,815	372
Workers' Compensation	27,078	28,423	52,615	24,192
Fringe Benefits Subtotal	\$ 2,935,997	\$ 2,759,900	\$ 3,477,571	\$ 717,671

Development Services

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Total Personnel Expenditures		\$	8,190,550	

Development Services Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administration & Support Services	\$ 30,955,004	\$ 2,551,944	\$ 1,211,638	\$ (1,340,306)
Building & Safety	20,158,342	22,160,628	25,065,660	2,905,032
Business Operations Support Services	-	19,560,307	19,428,792	(131,515)
Cannabis Permit Bureau	-	-	1,170,960	1,170,960
Engineering	9,832,596	14,704,327	18,812,912	4,108,585
Information Technology	-	7,990,308	7,894,051	(96,257)
Land Development Review	6,120,196	8,594,519	9,954,079	1,359,560
Project Submittal & Management	7,444,922	9,564,967	9,857,241	292,274
Total	\$ 74,511,060	\$ 85,127,000	\$ 93,395,333	\$ 8,268,333

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administration & Support Services	53.00	3.50	5.00	1.50
Building & Safety	180.50	182.00	184.00	2.00
Business Operations Support Services	0.00	46.00	49.00	3.00
Cannabis Permit Bureau	0.00	0.00	9.00	9.00
Engineering	112.00	111.00	131.00	20.00
Information Technology	0.00	9.00	10.00	1.00
Land Development Review	68.00	69.00	77.00	8.00
Project Submittal & Management	92.00	95.50	97.00	1.50
Total	505.50	516.00	562.00	46.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	6.50	\$ 5,420,289	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
5G Support	20.00	2,151,567	2,008,680
Addition of 20.00 FTE associated to the 5G program to meet the demand of the telecommunication and utility industries.			
Urban Planning Review Program	8.00	1,180,875	1,618,450
Transfer of 8.00 FTE positions, non-personnel expenditures, and associated revenues from the Urban Planning Review Program in the Smart & Sustainable Communities Branch to the Development Services Department.			

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Project and Permit Support Addition of 10.00 FTE positions associated to supporting project intake and permit issuance for the 24/7 electronic permitting system.	10.00	1,018,224	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	381,745	-
ACCELA Staff Augmentation Addition of non-personnel expenditures associated to support and maintain the ACCELA augmentation efforts.	0.00	315,000	-
Geotechnical Review Support Addition of 2.00 FTE positions associated to geotechnical reviews associated with the expanded Earthquake Fault Zones.	2.00	283,741	-
Small Business Liaisons Addition of 2.00 Development Project Managers to provide small business assistance, technical assistance, and ombudsman services.	2.00	234,699	222,467
Plan Review Software Licensing Addition of non-personnel expenditures associated to the EPlanSoft Electronic Plan Review Software Licensing and Annual Maintenance.	0.00	93,355	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(590)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(2.50)	(88,125)	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(135,208)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(272,000)	(300,000)
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(2,315,239)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,575,920
Total	46.00	\$ 8,268,333	\$ 5,125,517

Development Services

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 34,261,360	\$ 37,651,609	\$ 43,997,690	\$ 6,346,081
Fringe Benefits	21,274,740	23,319,352	26,777,125	3,457,773
PERSONNEL SUBTOTAL	55,536,101	60,970,961	70,774,815	9,803,854
NON-PERSONNEL				
Supplies	\$ 1,012,702	\$ 1,224,435	\$ 1,185,312	\$ (39,123)
Contracts	11,799,050	12,708,748	12,847,096	138,348
Information Technology	3,290,227	6,412,478	6,977,578	565,100
Energy and Utilities	398,448	697,536	482,634	(214,902)
Other	480,366	440,384	440,384	-
Transfers Out	-	687,514	687,514	-
Capital Expenditures	9,223	-	-	-
Debt	1,984,943	1,984,944	-	(1,984,944)
NON-PERSONNEL SUBTOTAL	18,974,959	24,156,039	22,620,518	(1,535,521)
Total	\$ 74,511,060	\$ 85,127,000	\$ 93,395,333	\$ 8,268,333

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 7,743,403	\$ 8,763,576	\$ 10,382,026	\$ 1,618,450
Fines Forfeitures and Penalties	9,500	-	-	-
Licenses and Permits	68,485,324	75,043,839	78,628,439	3,584,600
Other Revenue	763,000	1,216,023	1,216,023	-
Rev from Money and Prop	631,679	110,072	110,072	-
Rev from Other Agencies	-	300,000	-	(300,000)
Transfers In	739,450	-	222,467	222,467
Total	\$ 78,372,355	\$ 85,433,510	\$ 90,559,027	\$ 5,125,517

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	1.00	1.00	1.00	\$ 76,145 - 92,023	\$ 92,022
20000011	Account Clerk	3.00	4.00	4.00	34,957 - 42,074	153,431
20000012	Administrative Aide 1	1.00	5.00	9.00	41,036 - 49,429	421,640
20000024	Administrative Aide 2	5.00	5.00	7.00	47,266 - 56,957	372,287
20000263	Apprentice 1-Building Inspector 1	1.00	0.00	0.00	40,344 - 57,152	-
20001140	Assistant Department Director	0.00	0.50	0.00	65,653 - 248,703	-
20001202	Assistant Deputy Director	5.00	6.00	8.00	52,133 - 191,703	1,032,385
20001075	Assistant Development Services Director	1.00	1.00	2.00	35,217 - 193,066	329,716
20000070	Assistant Engineer-Civil	43.00	43.00	49.00	67,437 - 81,247	3,668,502
20000077	Assistant Engineer- Electrical	2.00	2.00	2.00	67,437 - 81,247	150,282
20000116	Assistant Engineer-Traffic	13.00	13.00	19.00	67,437 - 81,247	1,420,456
20000041	Assistant Management Analyst	0.00	1.00	1.00	49,364 - 60,007	49,364
20000143	Associate Engineer-Civil	20.00	20.00	21.00	77,635 - 93,762	1,940,146
20000148	Associate Engineer-Civil	4.00	3.00	3.00	77,635 - 93,762	277,068

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000150	Associate Engineer-Electrical	5.00	3.00	3.00	77,635 - 93,762	278,942
21000429	Associate Engineer-Fire Protection	0.00	2.00	2.00	77,635 - 93,762	183,999
20000154	Associate Engineer-Mechanical	7.00	7.00	7.00	77,635 - 93,762	648,834
20000167	Associate Engineer-Traffic	7.00	7.00	9.00	77,635 - 93,762	835,097
20000119	Associate Management Analyst	5.00	6.00	6.00	60,007 - 72,510	413,044
20000162	Associate Planner	37.00	37.00	38.00	72,748 - 87,912	3,051,321
20000110	Auto Messenger 2	1.00	1.00	1.00	33,205 - 40,019	31,609
20000266	Cashier	2.00	2.00	2.00	34,957 - 42,074	80,772
20000539	Clerical Assistant 2	2.00	1.00	1.00	33,205 - 40,019	33,205
20000207	Combination Inspector 1	0.00	1.00	1.00	59,711 - 72,195	72,195
20000214	Combination Inspector 2	29.00	29.00	29.00	62,705 - 75,742	2,091,226
20001168	Deputy Director	6.00	6.00	7.00	52,133 - 191,703	1,035,350
20000103	Development Project Manager 1	10.00	10.00	5.00	65,831 - 79,312	338,893
20000104	Development Project Manager 2	22.00	25.00	35.00	75,787 - 91,529	3,085,536
20000105	Development Project Manager 3	13.00	14.50	16.00	87,361 - 105,609	1,636,891
20001100	Development Services Director	1.00	1.00	1.00	65,653 - 248,703	194,212
20000082	Electrical Inspector 2	10.00	10.00	10.00	61,175 - 73,895	713,261
21000451	Environmental Biologist 3	1.00	1.00	1.00	79,498 - 96,284	92,433
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	55,058
20000178	Information Systems Administrator	1.00	1.00	1.00	81,531 - 98,750	81,531
20000290	Information Systems Analyst 2	3.00	3.00	3.00	60,007 - 72,510	213,177
20000293	Information Systems Analyst 3	0.00	0.00	1.00	65,869 - 79,649	94,952
20000998	Information Systems Analyst 4	1.00	1.00	1.00	74,090 - 89,773	89,773
20000377	Information Systems Technician	0.00	0.00	1.00	47,266 - 56,957	55,012
20001018	Land Surveying Assistant	5.00	4.00	4.00	72,416 - 87,250	331,548
20001019	Land Surveying Associate	5.00	5.00	5.00	83,370 - 100,687	486,118
20000346	Legislative Recorder 1	3.00	3.00	1.00	46,119 - 55,746	55,746
20000347	Legislative Recorder 2	0.00	0.00	2.00	48,391 - 58,558	106,071
21000426	Life Safety Inspector 2	1.00	4.00	4.00	61,175 - 73,895	272,856
90001073	Management Intern-Hourly	1.50	1.50	0.00	30,160 - 31,200	-
20000093	Mechanical Inspector 2	12.00	9.00	9.00	61,175 - 73,895	647,590
20000639	Organization Effectiveness Supervisor	1.00	1.00	1.00	74,090 - 89,773	74,090
20000680	Payroll Specialist 2	2.00	3.00	3.00	43,414 - 52,417	154,627
20000173	Payroll Supervisor	1.00	1.00	1.00	49,778 - 60,266	59,362
20000691	Plan Review Specialist 2	0.00	0.00	3.00	50,931 - 61,441	184,323
20000692	Plan Review Specialist 3	33.00	33.00	37.00	57,206 - 69,024	2,267,992
20000693	Plan Review Specialist 4	7.00	7.00	10.00	62,749 - 75,587	747,015

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20001234	Program Coordinator	3.00	3.00	3.00	32,448 - 153,046	317,566
20001222	Program Manager	7.00	7.50	10.00	52,133 - 191,703	1,165,322
20000783	Public Information Clerk	39.00	39.00	39.00	34,957 - 42,074	1,563,357
20000885	Senior Civil Engineer	6.00	6.00	6.00	89,492 - 108,185	611,724
20000927	Senior Clerk/Typist	5.00	5.00	3.00	40,019 - 48,283	135,861
20000873	Senior Combination Inspector	6.00	6.00	6.00	72,017 - 86,962	513,076
20000400	Senior Drafting Aide	1.00	1.00	0.00	49,299 - 59,596	-
20000904	Senior Electrical Engineer	1.00	1.00	1.00	89,492 - 108,185	98,989
20000083	Senior Electrical Inspector	2.00	2.00	2.00	70,261 - 84,841	168,307
20000453	Senior Engineer-Fire Protection	2.00	2.00	2.00	89,492 - 108,185	216,370
20000830	Senior Engineering Geologist	1.00	1.00	3.00	89,492 - 108,185	324,555
20001014	Senior Land Surveyor	1.00	1.00	1.00	96,097 - 116,163	116,163
21000430	Senior Life Safety Inspector	0.00	1.00	1.00	70,261 - 84,841	81,872
20000015	Senior Management Analyst	1.00	2.00	3.00	65,869 - 79,649	225,167
20000856	Senior Mechanical Engineer	2.00	2.00	2.00	89,492 - 108,185	213,124
20000094	Senior Mechanical Inspector	2.00	1.00	1.00	70,261 - 84,841	84,841
20000918	Senior Planner	15.00	15.00	17.00	83,802 - 101,324	1,610,186
20000099	Senior Structural Inspector	3.00	3.00	3.00	70,261 - 84,841	254,523
20000926	Senior Traffic Engineer	2.00	2.00	3.00	89,492 - 108,185	305,862
20000928	Senior Zoning Investigator	0.00	0.50	1.00	64,377 - 77,940	70,823
20000166	Structural Engineering Associate	25.00	25.00	25.00	77,635 - 93,762	2,224,839
20000923	Structural Engineering Senior	9.00	9.00	9.00	89,492 - 108,185	965,009
20000098	Structural Inspector 2	15.00	15.00	14.00	61,175 - 73,895	989,660
90000964	Student Engineer- Hourly	1.00	1.00	0.00	30,418 - 35,520	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	74,090 - 89,773	89,773
20001002	Supervising Plan Review Specialist	7.00	7.00	8.00	68,980 - 83,170	647,426
20001041	Training Supervisor	0.00	0.00	1.00	65,869 - 79,649	78,454
20000756	Word Processing Operator	14.00	11.00	8.00	34,957 - 42,074	331,544
20001069	Zoning Investigator 2	0.00	0.50	1.00	58,558 - 70,823	64,377
	Bilingual - Regular					78,624
	Budgeted Personnel					(3,892,147)
	Expenditure Savings					
	Engineering Geologist Pay					63,325
	ICBO Certification					58,275
	Infrastructure In-Training Pay					216,672
	Infrastructure Registration Pay					791,856
	Overtime Budgeted					1,355,081
	Professional Geologist Pay					48,756
	Reg Pay For Engineers					824,637
	Sick Leave - Hourly					4,407

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Structural Registration					20,194
	Termination Pay Annual					50,550
	Leave					
	Vacation Pay In Lieu					207,730
FTE, Salaries, and Wages Subtotal		505.50	516.00	562.00	\$	43,997,690

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 149,834	\$ 146,525	\$ 142,770	\$ (3,755)
Flexible Benefits	4,910,592	5,997,927	6,455,105	457,178
Long-Term Disability	-	118,563	161,493	42,930
Medicare	509,986	515,086	609,749	94,663
Other	146,018	-	(478,578)	(478,578)
Other Post-Employment Benefits	2,675,141	2,923,103	3,071,130	148,027
Retiree Medical Trust	47,408	53,406	68,571	15,165
Retirement 401 Plan	17,314	16,831	17,723	892
Retirement ADC	9,610,075	10,048,406	12,459,336	2,410,930
Retirement DROP	61,395	66,435	69,679	3,244
Risk Management Administration	516,192	491,901	531,573	39,672
Supplemental Pension Savings Plan	2,420,422	2,664,315	3,221,713	557,398
Unemployment Insurance	48,230	52,587	58,797	6,210
Workers' Compensation	162,133	224,267	388,064	163,797
Fringe Benefits Subtotal	\$ 21,274,740	\$ 23,319,352	\$ 26,777,125	\$ 3,457,773
Total Personnel Expenditures			\$ 70,774,815	

Local Enforcement Agency Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administration & Support Services	\$ -	\$ 6,000	\$ -	\$ (6,000)
Code Enforcement	-	893,166	1,000,250	107,084
Solid Waste Local Enforcement Agency	944,303	-	-	-
Total	\$ 944,303	\$ 899,166	\$ 1,000,250	\$ 101,084

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Code Enforcement	0.00	5.00	5.00	0.00
Solid Waste Local Enforcement Agency	6.00	0.00	0.00	0.00
Total	6.00	5.00	5.00	0.00

Development Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 80,426	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	13,550	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Non-Discretionary Adjustment	0.00	7,174	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment Rate Reduction	0.00	(66)	-
Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.			
Total	0.00	\$ 101,084	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 453,087	\$ 422,050	\$ 443,791	\$ 21,741
Fringe Benefits	322,134	272,955	331,640	58,685
PERSONNEL SUBTOTAL	775,221	695,005	775,431	80,426
NON-PERSONNEL				
Supplies	\$ 1,552	\$ 6,000	\$ 6,000	-
Contracts	137,779	168,740	176,265	7,525
Information Technology	22,758	19,259	32,809	13,550
Energy and Utilities	4,248	3,588	3,171	(417)
Other	2,746	6,574	6,574	-
NON-PERSONNEL SUBTOTAL	169,082	204,161	224,819	20,658
Total	\$ 944,303	\$ 899,166	\$ 1,000,250	\$ 101,084

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 144,984	\$ 273,863	\$ 273,863	-
Licenses and Permits	547,046	501,830	501,830	-
Rev from Money and Prop	8,577	10,724	10,724	-
Transfers In	3,207	-	-	-
Total	\$ 703,815	\$ 786,417	\$ 786,417	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	0.00	0.00	\$ 34,957 - 42,074	\$ -

Development Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000522	Hazardous Materials Inspector 2	1.00	1.00	1.00	63,402 - 76,868	74,630
20000550	Hazardous Materials Inspector 3	3.00	3.00	3.00	69,843 - 84,633	252,629
20001222	Program Manager	1.00	1.00	1.00	52,133 - 191,703	116,532
FTE, Salaries, and Wages Subtotal		6.00	5.00	5.00	\$	443,791

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,987	\$ 1,568	\$ 1,692	\$ 124
Flexible Benefits	71,782	65,998	82,883	16,885
Long-Term Disability	-	1,425	1,778	353
Medicare	6,595	5,957	6,435	478
Other	2,503	-	-	-
Other Post-Employment Benefits	39,197	31,465	30,655	(810)
Retiree Medical Trust	338	358	395	37
Retirement ADC	155,937	126,346	164,594	38,248
Retirement DROP	3,440	3,417	3,554	137
Risk Management Administration	7,565	5,295	5,305	10
Supplemental Pension Savings Plan	30,062	29,363	31,825	2,462
Unemployment Insurance	721	633	649	16
Workers' Compensation	2,009	1,130	1,875	745
Fringe Benefits Subtotal	\$ 322,134	\$ 272,955	\$ 331,640	\$ 58,685
Total Personnel Expenditures			\$ 775,431	

Development Services

Revenue and Expense Statement (Non-General Fund)

Development Services Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (2,760,400)	\$ (1,107,292)	\$ (5,008,006)
Continuing Appropriation - CIP	1,322,600	170,993	1,169,182
Operating Reserve	6,733,133	7,995,085	7,995,085
Pension Stability Reserve	-	509,934	509,934
TOTAL BALANCE AND RESERVES	\$ 5,295,332	\$ 7,568,720	\$ 4,666,195
REVENUE			
Charges for Services	\$ 7,743,403	\$ 8,763,576	\$ 10,382,026
Fines Forfeitures and Penalties	9,500	-	-
Licenses and Permits	68,485,324	75,043,839	78,628,439
Other Revenue	763,000	1,216,023	1,216,023
Revenue from Other Agencies	-	300,000	-
Revenue from Use of Money and Property	631,679	110,072	110,072
Transfers In	739,450	-	222,467
TOTAL REVENUE	\$ 78,372,356	\$ 85,433,510	\$ 90,559,027
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 83,667,688	\$ 93,002,230	\$ 95,225,222
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 436,301	\$ 1,073,165	\$ -
TOTAL CIP EXPENSE	\$ 436,301	\$ 1,073,165	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 34,261,360	\$ 37,651,609	\$ 43,997,690
Fringe Benefits	21,274,740	23,319,352	26,777,125
Supplies	1,012,702	1,224,435	1,185,312
Contracts	11,799,050	12,708,748	12,847,096
Information Technology	3,290,227	6,412,478	6,977,578
Energy and Utilities	398,448	697,536	482,634
Other Expenses	480,366	440,384	440,384
Transfers Out	-	687,514	687,514
Capital Expenditures	9,223	-	-
Debt Expenses	1,984,943	1,984,944	-
TOTAL OPERATING EXPENSE	\$ 74,511,059	\$ 85,127,000	\$ 93,395,333
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,151,607	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,151,607	\$ -	\$ -
TOTAL EXPENSE	\$ 76,098,967	\$ 86,200,165	\$ 93,395,333
RESERVES			
Continuing Appropriation - CIP	\$ 170,993	\$ 170,993	\$ 1,169,182
Operating Reserve	7,995,085	7,995,085	7,995,085
Pension Stability Reserve	509,934	509,934	509,934
TOTAL RESERVES	\$ 8,676,012	\$ 8,676,012	\$ 9,674,201
BALANCE***	\$ (1,107,290)	\$ (1,873,947)	\$ (7,844,312)

Development Services

Development Services Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 83,667,688	\$ 93,002,230	\$ 95,225,222

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

*** The Development Services Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2022 to address negative balances.

Development Services

Revenue and Expense Statement (Non-General Fund)

Local Enforcement Agency Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 563,279	\$ 322,791	\$ 176,449
TOTAL BALANCE AND RESERVES	\$ 563,279	\$ 322,791	\$ 176,449
REVENUE			
Charges for Services	\$ 144,984	\$ 273,863	\$ 273,863
Licenses and Permits	547,046	501,830	501,830
Revenue from Use of Money and Property	8,577	10,724	10,724
Transfers In	3,207	-	-
TOTAL REVENUE	\$ 703,814	\$ 786,417	\$ 786,417
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,267,093	\$ 1,109,208	\$ 962,866
OPERATING EXPENSE			
Personnel Expenses	\$ 453,087	\$ 422,050	\$ 443,791
Fringe Benefits	322,134	272,955	331,640
Supplies	1,552	6,000	6,000
Contracts	137,779	168,740	176,265
Information Technology	22,758	19,259	32,809
Energy and Utilities	4,248	3,588	3,171
Other Expenses	2,746	6,574	6,574
TOTAL OPERATING EXPENSE	\$ 944,304	\$ 899,166	\$ 1,000,250
TOTAL EXPENSE	\$ 944,304	\$ 899,166	\$ 1,000,250
BALANCE***	\$ 322,789	\$ 210,042	\$ (37,384)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,267,093	\$ 1,109,208	\$ 962,866

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

*** The Local Enforcement Agency Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2022 to address negative balances.



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Economic Development



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Economic Development



Description

The Economic Development Department (EDD) leads the City's efforts in Business Expansion Attraction and Retention (BEAR), Community Development through deployment of federal grants, and Corporate Partnerships and Development. The Department implements economic and community development programs in order to create and sustain a resilient and economically prosperous City. Inclusive economic growth, revenue enhancement and community revitalization is accomplished by retaining and expanding existing companies, attracting new companies, supporting entrepreneurs, making San Diego competitive in emerging markets, revitalizing and investing in established business districts, and creating opportunities for disadvantaged communities and vulnerable populations.

The BEAR Division provides services to businesses such as technical assistance, due diligence, expedited permitting, policy/legislative advocacy, utilities coordination and application support for financial incentives. It should be noted that in Fiscal Year 2021, Economic Development staff was reduced by five FTE positions, and key BEAR funding sources (TOT and SBEP), Capacity Building, Storefront Improvement and other neighborhood business support grant programs were suspended due to pandemic-related budget reductions.

The Community Development Division is comprised of HUD Programs, Promise Zone, and Successor Agency. HUD Programs administers the Community Development Block Grant (CDBG) funds from the U.S. Department of Housing and Urban Development (HUD). The seven Consolidated Plan goals of the CDBG program include job readiness and economic development programs; public infrastructure and nonprofit facility needs; affordable housing; homelessness; and services for vulnerable populations. The Promise Zone is a 10-year federal designation of the City's most disadvantaged and underserved communities. Through the Promise Zone initiative, partners work together to deliver comprehensive support, accelerate revitalization and improve the quality of life for residents. In Fiscal Year 2020, EDD was assigned the role of providing oversight for Successor Agency activities and winding down of the former Redevelopment Agency.

Fiscal Operations is responsible for overseeing financial administration and internal operations support activities of the Economic Development Department which include managing the annual

Economic Development

General Fund budget of \$10 M; a federal and state grant fund portfolio of approximately \$80M; and an additional allocation of approximately \$128 million in Coronavirus Relief Funds (CRF) from the CARES Act and distributed by HUD and EDA (Economic Development Administration).

The Corporate Partnerships and Development Division leads the City of San Diego's efforts in exploring innovative ways to benefit our taxpayers and strengthen the City's General Fund with public private partnerships with regional, national, and international organizations. In Fiscal Year 2021, a new model of partnerships was developed.

In Fiscal Year 2021, EDD pivoted in response to COVID-19 to address the business community negatively impacted by closures, and stay-at-home orders. EDD supported businesses through the creation and deployment of the Small Business Relief Fund (SBRF) and launched the CARES Act Revolving Loan Fund (RLF) for ongoing business resiliency. Additionally, the Department launched a Temporary Outdoor Business Operation (TOBO) Education and Outreach campaign in partnership with the Fire-Rescue Department and the Development Services Department to provide direct customer service to business owners with guidance about safety regulations in the right-of-way.

Approximately \$12.1 million in Federal CARES Act COVID-19 Relief Funds were added to the SBRF and made available in Fiscal Year 2021 to small businesses experiencing economic hardship due the pandemic. EDD continued to service emergency economic impact microloans awarded in Fiscal Year 2020. SBRF grants and loans helped businesses to retain employees and sustain continuity of operations. With \$700,000 of CARES Act funds re-appropriated by Council, EDD partnered with the Strategic Alliance of San Diego Ethnic Chambers of Commerce for specialized outreach, technical assistance and direct grants to businesses in communities most impacted by the pandemic.

EDD oversaw two COVID-19-related support programs: Emergency Rental Assistance (ERA) Program and Emergency Childcare Voucher Program (ECVP). For ERA, from July to November 2020, the City of San Diego expended \$9.7M in CRF, and EDD expended \$3.6M in CDBG-CV and \$1.8M in Fiscal Year 2021 CDBG funds. For ECVP, from July to October 2020, the City of San Diego, in collaboration with EDD, expended \$10M in CRF. Outcomes for ERA in Fiscal Year 2020 and Fiscal Year 2021 (partial) include 3,673 Households Served. Outcomes for ECVP in Fiscal Year 2020 and Fiscal Year 2021 include 1,752 Families Served; 2,742 Children Served; and 1,118 Businesses Served.

It is worth noting that over the past five years, EDD has had year-over-year budget reductions impacting the department's ability to provide quality programs and serve as a well-resourced department that is expected by the community. EDD was established as a standalone department in Fiscal Year 2016 and in Fiscal Year 2017 had 56 FTEs and a \$15M annual budget. This Fiscal Year, the department has less than 50 employees and an approximate a \$9M annual budget is anticipated.

The vision is:

A catalyst for economic prosperity and community investment

The mission is:

To cultivate economic and community development opportunities that serve businesses, neighborhoods, and residents

Economic Development

Goals and Objectives

Goal 1: Strategically invest in the growth and development of businesses, neighborhoods, and residents

- Leverage funding for greater commercial neighborhood benefit
- Invest in affordable housing options
- Expand economic opportunities for all
- Increase access to quality public and private facilities and services

Goal 2: Cultivate a globally competitive, sustainable, and resilient local economy

- Maintain and build on San Diego's competitive advantage by increasing workforce development, quality of life, and innovation
- Increase the number of San Diegans with middle-income jobs
- Increase small and neighborhood business activity

Goal 3: Provide high quality public service

- Receive on average a rating of 90% "good" or "excellent" customer service scores from internal and external customers
- Increase overall awareness of department programs, incentives, and services with the public
- Highlight successes and impacts of department programs and initiatives

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of persons assisted through infrastructure projects and community service (i.e., Community Development Block Grant Program (CDBG)) ¹	50,000	40,208	2,453	17,366	13,000
Percentage growth in jobs created or preserved by the expansion, attraction and retention of employers working with the Department ²	5%	0%	0%	350%	10%
Percentage growth in number of companies working with the Department that result in international trade or investment ³	10%	6%	0%	0%	5%
Percentage growth in the number of small businesses assisted and expanded annually as a result of small and neighborhood business programs ⁴	10.0 %	63.0 %	2.8 %	8.9 %	5.0 %
Total amount of federal funds expended for affordable housing ⁵	\$7.5M	\$14.9M	\$19.5M	\$24.7M	\$15M
Total amount of federal funds expended for economic development programs ⁶	\$7M	\$2.9M	\$15M	\$16.2M	\$2.6M
Total amount of funds expended for infrastructure projects and community service ⁷	\$30M	\$25.1M	\$15M	\$15.5M	\$10.4M

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
1. This metric (i.e., "persons") does not capture total outcomes, which is also measured in Households Assisted, Businesses Assisted, and Jobs Created. FY2020 actuals are based on the FY2020 CAPER. FY2021 estimates are based upon FY2021 Annual Action Plan, and did not include Coronavirus Relief Fund (CRF), Community Development Block Grant COVID CARES Act (CDBG-CV) and Emergency Solutions Grant COVID CARES Act (ESG-CV) estimated outcomes. FY2021 actuals reflect only those outcomes reported as of May 31, 2021. Additional outcomes may be reflected in the City's Consolidated Annual Performance Evaluation Report (CAPER) submitted to HUD in September 2021. FY2022 target is based on the estimated entitlement funds, FY22 applications, two (2) off-cycle Notice of Funding Availability Request for Proposals, additional federal funding through the American Rescue Plan Act, and historical patterns. It should be noted that in addition to our traditional HUD entitlement programs (CDBG, ESG, and HOME Investment), EDD received an increase in HUD funding (CDBG-CV and ESG-CV) to prevent, prepare for, and respond to the COVID-19 pandemic. EDD oversaw two COVID-19 related support programs: Emergency Rental Assistance Program (ERAP) and Emergency Childcare Voucher Program (ECVP). For ERAP, from July-Nov 2020, the City of San Diego expended \$9.7M in CRF, and EDD expended \$3.6M in CDBG-CV and \$1.8M in FY2021 CDBG. For ECVP, from July-Oct 2020, the City of San Diego, in collaboration with EDD, expended \$10M in CRF. Outcomes for ERAP are reported in the FY2021 actuals above and include 3,735 individuals receiving emergency rental assistance payments. Outcomes for ECVP in FY2020 and FY2021 include 1,752 families served, 2,742 children served, and 1,118 businesses served. Please note that due to citywide multi-departmental efforts to provide COVID-19 relief, these expenditures and outcomes may be reported alternatively as part of other departmental KPI's.					
2. A significant increase in jobs created or preserved in FY2021 is attributed to the expansion of the Small Business Relief Fund (SBRF) and direct financial support provided to small, local businesses, and is primarily jobs preserved. In FY2022, continued management of CARES Act programs and the launch of Back to Work San Diego / American Rescue Plan Act (ARPA) funded programs are estimated to continue the trend.					
3. World Trade Center activities and the Foreign-Trade Zones (FTZ) program continued throughout FY2021; however, new FTZ operator and sub zone designations were reduced due to supply chain interruptions resulting from Covid-19. Estimated increase is expected in FY2022 as international commerce rebounds.					
4. The number of businesses assisted remained high in FY2021 due to CARES Act federal funding, resulting in the continuation of the SBRF and launch of the new Revolving Loan Fund (RLF) to assist businesses with modifications to adapt to a post pandemic environment. Additionally, a Temporary Outdoor Business Operations (TOBO) grant was developed and launched. In FY2022, Back to Work San Diego funding allocations will ensure the number of businesses assisted remains high due to ongoing support of SBRF, RLF, and TOBO clients, as well as the launch of the ARPA Small Business Grant, Capacity Building/Microgrant, relaunch of the Storefront Improvement Program, and Small Business Enhancement Program (SBEP) funds dedicated to supporting the Business Improvement Districts (BIDs).					
5. FY21 actuals are based upon FY21 Annual Action Plan. FY22 estimates are based on FY22 applications and historical patterns. Decrease of FY21 actuals are due to effects of COVID-19 on ability to provide affordable housing services.					
6. FY21 actuals are based upon FY21 Annual Action Plan. FY22 estimates are based on FY22 applications and historical patterns.					
7. FY21 actuals are based upon FY21 Annual Action Plan. FY22 estimates are based on FY22 applications and historical patterns.					

Economic Development

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	61.00	53.00	56.00	3.00
Personnel Expenditures	\$ 6,904,459	\$ 6,380,367	\$ 8,093,870	\$ 1,713,503
Non-Personnel Expenditures	8,539,361	16,940,303	16,370,890	(569,413)
Total Department Expenditures	\$ 15,443,819	\$ 23,320,670	\$ 24,464,760	\$ 1,144,090
Total Department Revenue	\$ 9,790,922	\$ 21,565,465	\$ 8,103,846	\$ (13,461,619)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Business Expansion, Attraction & Retention	\$ 3,551,697	\$ 15,651,662	\$ 14,836,052	\$ (815,610)
Community Development	6,127,417	2,492,841	2,826,568	333,727
Economic Development	3,829,717	3,241,841	4,867,814	1,625,973
Total	\$ 13,508,830	\$ 21,386,344	\$ 22,530,434	\$ 1,144,090

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Business Expansion, Attraction & Retention	20.00	16.00	17.00	1.00
Community Development	20.00	19.00	17.00	(2.00)
Economic Development	21.00	18.00	22.00	4.00
Total	61.00	53.00	56.00	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work SD Addition of one-time non-personnel expenditures to support small business and provide forgivable loans.	0.00	\$ 10,000,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,300,192	-
Back to Work SD Addition of one-time non-personnel expenditures for the restoration and enhancement of the Small Business Enhancement Program with a focus on investments in communities of concern.	0.00	750,000	-
Connect2 Careers Addition of one-time non-personnel expenditures associated to Connect2Careers program.	0.00	750,000	-

Economic Development

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Back to Work SD Addition of one-time non-personnel expenditures associated with San Diego Youth Diversion Summer Programming.	0.00	500,000	-
Small Business Ombudsman Program Addition of 2.00 Community Development Coordinators to support the Small Business Ombudsman Program.	2.00	251,152	-
Back to Work SD Addition of one-time non-personnel expenditures associated with assisting street vendors with the City's permitting and application process.	0.00	250,000	-
Fiscal Operations Program Manager Addition of 1.00 Program Manager position and associated non-personnel expenditures to support compliance with regulations and mandates associated with federal and state funding.	1.00	146,195	146,195
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	93,557	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	15,964	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(12,631)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(51,974)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(12,848,365)	(13,607,814)
Total	3.00	\$ 1,144,090	\$ (13,461,619)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 4,188,066	\$ 3,899,998	\$ 4,766,438	\$ 866,440
Fringe Benefits	2,716,392	2,480,369	3,327,432	847,063
PERSONNEL SUBTOTAL	6,904,459	6,380,367	8,093,870	1,713,503
NON-PERSONNEL				
Supplies	\$ 15,662	\$ 18,971	\$ 19,256	\$ 285
Contracts	5,716,181	12,207,346	3,528,091	(8,679,255)
Information Technology	399,609	441,564	551,121	109,557

Economic Development

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Energy and Utilities	7,380	7,596	7,596	-
Other	150,539	15,500	15,500	-
Transfers Out	315,000	2,315,000	10,315,000	8,000,000
NON-PERSONNEL SUBTOTAL	6,604,372	15,005,977	14,436,564	(569,413)
Total	\$ 13,508,830	\$ 21,386,344	\$ 22,530,434	\$ 1,144,090

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 4,966,363	\$ 5,946,658	\$ 5,396,658	\$ (550,000)
Other Revenue	420,696	430,000	437,318	7,318
Rev from Federal Agencies	-	13,057,814	94,980	(12,962,834)
Rev from Money and Prop	256,812	-	-	-
Rev from Other Agencies	36,914	196,667	240,564	43,897
Transfers In	2,175,148	-	-	-
Total	\$ 7,855,933	\$ 19,631,139	\$ 6,169,520	\$ (13,461,619)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 34,957 - 42,074	\$ 40,601
20000012	Administrative Aide 1	1.00	1.00	1.00	41,036 - 49,429	49,429
20000024	Administrative Aide 2	4.00	4.00	4.00	47,266 - 56,957	219,885
20001202	Assistant Deputy Director	1.00	2.00	2.00	52,133 - 191,703	280,800
20000116	Assistant Engineer-Traffic	1.00	0.00	0.00	67,437 - 81,247	-
20000119	Associate Management Analyst	2.00	2.00	2.00	60,007 - 72,510	127,474
20000295	Community Development Coordinator	6.00	6.00	8.00	85,165 - 103,076	816,680
20000300	Community Development Specialist 2	11.00	11.00	11.00	60,007 - 72,510	774,081
20000301	Community Development Specialist 3	4.00	4.00	4.00	69,093 - 83,521	317,075
20000303	Community Development Specialist 4	12.00	10.00	10.00	74,090 - 89,773	876,872
20001101	Department Director	1.00	1.00	1.00	65,653 - 248,703	177,555
20001168	Deputy Director	1.00	1.00	1.00	52,133 - 191,703	145,086
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	58,450
20001220	Executive Director	1.00	0.00	0.00	52,133 - 191,703	-
90001073	Management Intern-Hourly	2.00	0.00	0.00	30,160 - 31,200	-
20000172	Payroll Specialist 1	1.00	1.00	0.00	41,507 - 49,955	-
20000680	Payroll Specialist 2	0.00	0.00	1.00	43,414 - 52,417	52,416
20001222	Program Manager	6.00	5.00	6.00	52,133 - 191,703	763,852
20000015	Senior Management Analyst	2.00	2.00	2.00	65,869 - 79,649	153,722
20000926	Senior Traffic Engineer	1.00	0.00	0.00	89,492 - 108,185	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	74,090 - 89,773	89,773
20000756	Word Processing Operator	1.00	0.00	0.00	34,957 - 42,074	-

Economic Development

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Bilingual - Regular					7,280
	Budgeted Personnel					(265,101)
	Expenditure Savings					
	Overtime Budgeted					12,835
	Sick Leave - Hourly					3,193
	Termination Pay Annual					10,308
	Leave					
	Vacation Pay In Lieu					54,172
FTE, Salaries, and Wages Subtotal		61.00	53.00	56.00	\$	4,766,438

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 28,479	\$ 25,273	\$ 28,593	\$ 3,320
Flexible Benefits	640,678	577,991	736,565	158,574
Insurance	1,144	-	-	-
Long-Term Disability	-	13,148	18,759	5,611
Medicare	59,733	51,982	64,794	12,812
Other	26,243	-	-	-
Other Post-Employment Benefits	319,031	276,892	324,943	48,051
Retiree Medical Trust	4,537	4,174	5,698	1,524
Retirement 401 Plan	1,808	539	561	22
Retirement ADC	1,255,958	1,170,530	1,694,107	523,577
Retirement DROP	21,213	21,107	20,721	(386)
Risk Management Administration	61,537	46,596	56,233	9,637
Supplemental Pension Savings Plan	274,423	270,424	339,214	68,790
Unemployment Insurance	6,500	5,835	6,826	991
Workers' Compensation	15,109	15,878	30,418	14,540
Fringe Benefits Subtotal	\$ 2,716,392	\$ 2,480,369	\$ 3,327,432	\$ 847,063
Total Personnel Expenditures			\$ 8,093,870	

Successor Agency Admin & Project - CivicSD Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Economic Development	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326	\$ -
Total	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326	\$ -
NON-PERSONNEL SUBTOTAL	1,934,989	1,934,326	1,934,326	-

Economic Development

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Total	\$	1,934,989	\$	1,934,326	\$	1,934,326	\$	-

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Rev from Other Agencies	\$	1,934,989	\$	1,934,326	\$	1,934,326	\$	-
Total	\$	1,934,989	\$	1,934,326	\$	1,934,326	\$	-

Economic Development

Revenue and Expense Statement (Non-General Fund)

Successor Agency Admin & Project - CivicSD Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
REVENUE			
Revenue from Other Agencies	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
TOTAL REVENUE	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
OPERATING EXPENSE			
Contracts	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
TOTAL OPERATING EXPENSE	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
TOTAL EXPENSE	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,934,989	\$ 1,934,326	\$ 1,934,326

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Engineering and Capital Projects



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Engineering and Capital Projects



Description

The Engineering and Capital Projects Department (E&CP) strives to provide quality engineering, construction management, and inspection services that enhance the safety and the environment of the City of San Diego. The Department has more than 800 engineers, surveyors, and support staff that provide services in a wide variety of engineering specialties such as water and sewer pipelines, roads and highways, structural, electrical, traffic engineering, material testing and surveying.

The Department's activities include engineering on various public infrastructure assets to rehabilitate, restore, improve, and add to the City's capital facilities. E&CP provides a full range of engineering services for the City's capital investments in its various types of infrastructure. The Department is responsible for planning, designing, project and construction management of public improvement projects; quality assurance and inspection of public and private work permitted in rights-of-way; surveying, and materials testing. The Department is also responsible for the procurement of Capital Improvement Program (CIP) construction, minor repairs, and associated professional consulting services, as well as contract management functions to ensure that contracts are meeting the City's needs. It also manages the centralized advertising and award of construction contracts and professional services in conformance with the City's Charter and Municipal Code.

E&CP supports a broad range of projects including Pure Water; libraries, fire, lifeguard and police stations, parks and recreation centers; outdoor lighting, streetlights and traffic signals; street and sidewalk improvements, bikeways and other transportation projects; drainage and flood control facilities, water and sewer pipeline, treatment plants and pump stations; and undergrounded facilities. E&CP is also responsible for the asset management of citywide survey monumentation.

The vision is:

To be the innovative industry leader in developing public infrastructure systems.

The mission is:

To deliver high quality public infrastructure systems by cultivating expertise and leveraging our engineering responsibility in a collaborative environment.

Engineering and Capital Projects

Goals and Objectives

Goal 1: Provide quality, safe, reliable infrastructure and related services

- Provide high quality customer service

Goal 2: Provide timely and efficient delivery of projects

- Deliver capital projects on time
- Deliver capital projects within budget
- Produce high quality capital projects

Goal 3: Effect change and promote innovation

- Establish common goals with other City departments
- Partner with City departments to improve organizational effectiveness
- Engage regularly with industries that support City Infrastructure
- Explore and utilize new technology in information management

Goal 4: Increase departmental effectiveness and resiliency and expand individual employee expertise

- Provide training opportunities for staff
- Retain the workforce
- Actively recruit
- Support a positive culture/organization

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of Capital Improvement Projects delivered on baseline Project Charter schedule	80%	82%	80%	TBD	80%
Average number of days to award contracts ¹	90	83	90	109	90
Number of information-sharing meetings with industries supporting City infrastructure	12	9	12	14	12
Percentage of all Construction Change Orders due to changed/unforeseen conditions and design errors	4.0 %	3.0 %	4.0 %	3.5 %	4.0 %

1. The increase in the average number of days to award contracts is due to the challenges of transitioning to teleworking during COVID-19. The Department experienced delays in obtaining the necessary approvals, including but not limited to funding approval, contractor responses/documents, and Equal Opportunity Contracting to award contracts

Engineering and Capital Projects

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	782.50	825.50	825.50	0.00
Personnel Expenditures	\$ 90,727,302	\$ 97,923,476	\$ 107,096,412	\$ 9,172,936
Non-Personnel Expenditures	13,765,621	18,392,231	22,595,322	4,203,091
Total Department Expenditures	\$ 104,492,922	\$ 116,315,707	\$ 129,691,734	\$ 13,376,027
Total Department Revenue	\$ 111,865,568	\$ 115,732,090	\$ 129,691,734	\$ 13,959,644

Engineering & Capital Projects Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Architectural Engineering & Parks	\$ 11,288,321	\$ 11,854,508	\$ 13,023,237	\$ 1,168,729
Business Operations & Fiscal Services	13,977,659	22,303,877	31,966,188	9,662,311
Capital Asset Management	9,417,112	10,009,994	10,274,846	264,852
Construction Management & Field Engineer	26,510,076	25,116,100	27,762,663	2,646,563
Contracting	8,814	4,994,736	3,979,827	(1,014,909)
Engineering & Capital Projects	931,795	1,532,485	(8,167)	(1,540,652)
Engineering Support & Technical Services	24,652,156	22,190,972	22,902,197	711,225
Public Works-Contracting	-	124,393	-	(124,393)
Transportation & Utility Engineering	17,706,988	18,188,642	19,790,943	1,602,301
Total	\$ 104,492,922	\$ 116,315,707	\$ 129,691,734	\$ 13,376,027

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Architectural Engineering & Parks	88.00	88.00	88.00	0.00
Business Operations & Fiscal Services	72.50	74.50	76.50	2.00
Capital Asset Management	88.00	84.00	80.00	(4.00)
Construction Management & Field Engineer	195.00	193.00	190.00	(3.00)
Contracting	0.00	48.00	49.00	1.00
Engineering & Capital Projects	4.00	3.00	3.00	0.00
Engineering Support & Technical Services	178.00	181.00	182.00	1.00
Transportation & Utility Engineering	157.00	154.00	157.00	3.00
Total	782.50	825.50	825.50	0.00

Engineering and Capital Projects

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	8,795,896 \$	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	1,898,140	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	1,259,300	-
Survey Monument Preservation Addition of non-personnel expenditures and associated revenue to preserve survey monuments as required by California's Business and Professions Code §8771.	0.00	500,000	500,000
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	372,130	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	352,343	-
Department Operations Assessment Consultant Addition of non-personnel expenditures to hire a consultant to review the operations of the Engineering & Capital Projects Department.	0.00	250,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	4,910	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(8,423)	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(13,697)	-
Reduction of Non-Personnel Expenditures Reduction of one-time non-personnel expenditures related to training.	0.00	(34,572)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	13,794,440
Right-of-Way Permit Reimbursements Revenue adjustment associated with reimbursements for Fiscal Year 2020 right-of-way utility permits.	0.00	-	(334,796)
Total	0.00 \$	13,376,027 \$	13,959,644

Engineering and Capital Projects

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 54,753,831	\$ 58,994,752	\$ 64,341,537	\$ 5,346,785
Fringe Benefits	35,973,471	38,928,724	42,754,875	3,826,151
PERSONNEL SUBTOTAL	90,727,302	97,923,476	107,096,412	9,172,936
NON-PERSONNEL				
Supplies	\$ 271,188	\$ 344,408	\$ 816,446	\$ 472,038
Contracts	6,541,482	8,563,854	10,460,516	1,896,662
Information Technology	5,740,625	8,202,446	10,100,586	1,898,140
Energy and Utilities	357,264	414,970	351,221	(63,749)
Other	818,768	866,553	866,553	-
Capital Expenditures	36,294	-	-	-
NON-PERSONNEL SUBTOTAL	13,765,621	18,392,231	22,595,322	4,203,091
Total	\$ 104,492,922	\$ 116,315,707	\$ 129,691,734	\$ 13,376,027

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 111,584,960	\$ 115,732,090	\$ 129,691,734	\$ 13,959,644
Fines Forfeitures and Penalties	20,906	-	-	-
Other Revenue	2,215	-	-	-
Rev from Money and Prop	(198,794)	-	-	-
Rev from Other Agencies	58	-	-	-
Transfers In	456,222	-	-	-
Total	\$ 111,865,568	\$ 115,732,090	\$ 129,691,734	\$ 13,959,644

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	2.00	2.00	\$ 34,957 - 42,074	\$ 84,148
20000012	Administrative Aide 1	12.00	18.00	18.00	41,036 - 49,429	853,683
20000024	Administrative Aide 2	7.00	9.00	10.00	47,266 - 56,957	534,595
20001140	Assistant Department Director	1.00	1.00	1.00	65,653 - 248,703	159,600
20001202	Assistant Deputy Director	6.00	7.00	7.00	52,133 - 191,703	928,173
20000070	Assistant Engineer-Civil	227.00	240.00	238.00	67,437 - 81,247	18,512,475
20000071	Assistant Engineer-Civil	0.00	23.00	23.00	67,437 - 81,247	1,628,629
20000077	Assistant Engineer-Electrical	7.00	7.00	9.00	67,437 - 81,247	675,622
20000116	Assistant Engineer-Traffic	5.00	4.00	4.00	67,437 - 81,247	324,988
21000175	Assistant Trainer	1.00	1.00	0.00	49,364 - 60,007	-
20000143	Associate Engineer-Civil	130.00	132.00	131.00	77,635 - 93,762	12,086,185
20000145	Associate Engineer-Civil	0.00	7.00	7.00	77,635 - 93,762	618,456
20000150	Associate Engineer-Electrical	4.00	4.00	5.00	77,635 - 93,762	456,510
20000154	Associate Engineer-Mechanical	1.00	0.00	0.00	77,635 - 93,762	-
20000167	Associate Engineer-Traffic	5.00	5.00	5.00	77,635 - 93,762	468,810

Engineering and Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000119	Associate Management Analyst	20.00	21.00	21.00	60,007 - 72,510	1,395,098
20000162	Associate Planner	9.00	9.00	9.00	72,748 - 87,912	748,426
20000110	Auto Messenger 2	0.50	0.50	0.50	33,205 - 40,019	19,710
20000539	Clerical Assistant 2	4.00	5.00	5.00	33,205 - 40,019	185,067
20000545	Contracts Processing Clerk	5.00	3.00	3.00	36,580 - 44,173	123,380
20001101	Department Director	1.00	1.00	1.00	65,653 - 248,703	199,750
20001168	Deputy Director	6.00	7.00	7.00	52,133 - 191,703	1,015,602
21000451	Environmental Biologist 3	2.00	2.00	2.00	79,498 - 96,284	191,124
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	58,450
20000178	Information Systems Administrator	1.00	1.00	1.00	81,531 - 98,750	98,750
20000290	Information Systems Analyst 2	3.00	3.00	3.00	60,007 - 72,510	215,323
20000293	Information Systems Analyst 3	2.00	2.00	2.00	65,869 - 79,649	159,298
20000998	Information Systems Analyst 4	2.00	2.00	2.00	74,090 - 89,773	163,863
20000377	Information Systems Technician	2.00	2.00	2.00	47,266 - 56,957	94,532
20001018	Land Surveying Assistant	36.00	36.00	35.00	72,416 - 87,250	2,801,684
20001019	Land Surveying Associate	8.00	8.00	9.00	83,370 - 100,687	887,688
90001073	Management Intern-Hourly	4.00	4.00	4.00	30,160 - 31,200	132,046
20000634	Organization Effectiveness Specialist 2	1.00	1.00	1.00	60,007 - 72,510	60,007
20000639	Organization Effectiveness Supervisor	1.00	1.00	1.00	74,090 - 89,773	89,773
20000669	Park Designer	4.00	4.00	4.00	76,756 - 92,690	370,760
20000680	Payroll Specialist 2	5.00	5.00	4.00	43,414 - 52,417	190,869
20000740	Principal Drafting Aide	4.00	4.00	9.00	55,486 - 67,189	545,198
20000743	Principal Engineering Aide	83.00	70.00	62.00	58,260 - 70,548	4,047,391
20000518	Principal Survey Aide	21.00	20.00	20.00	62,572 - 75,764	1,415,484
20001234	Program Coordinator	1.00	1.00	1.00	32,448 - 153,046	116,532
20001222	Program Manager	4.00	3.00	3.00	52,133 - 191,703	372,740
20000760	Project Assistant	32.00	32.00	34.00	65,831 - 79,312	2,545,813
20000761	Project Officer 1	12.00	11.00	11.00	75,787 - 91,529	924,905
20000763	Project Officer 2	8.00	7.00	7.00	87,361 - 105,609	719,431
20001042	Safety and Training Manager	1.00	1.00	1.00	74,090 - 89,773	87,978
20000847	Safety Officer	0.00	1.00	1.00	64,269 - 77,616	64,269
20000885	Senior Civil Engineer	33.00	35.00	35.00	89,492 - 108,185	3,680,226
20000890	Senior Civil Engineer	0.00	4.00	4.00	89,492 - 108,185	404,978
20000927	Senior Clerk/Typist	1.00	0.00	0.00	40,019 - 48,283	-
20000904	Senior Electrical Engineer	1.00	1.00	1.00	89,492 - 108,185	108,185
20000900	Senior Engineering Aide	11.00	11.00	11.00	51,764 - 62,576	616,797
20001014	Senior Land Surveyor	2.00	2.00	2.00	96,097 - 116,163	230,396
20000015	Senior Management Analyst	12.00	13.00	14.00	65,869 - 79,649	1,091,711
20000918	Senior Planner	5.00	5.00	5.00	83,802 - 101,324	487,072
20000929	Senior Survey Aide	4.00	4.00	4.00	55,587 - 67,206	229,808
20000926	Senior Traffic Engineer	2.00	2.00	2.00	89,492 - 108,185	197,677

Engineering and Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
90000964	Student Engineer- Hourly	4.00	4.00	4.00	30,418 - 35,520	142,080
20000970	Supervising Management Analyst	8.00	8.00	8.00	74,090 - 89,773	702,501
21000177	Trainer	1.00	1.00	2.00	60,007 - 72,510	120,014
20001041	Training Supervisor	1.00	1.00	1.00	65,869 - 79,649	78,056
20000756	Word Processing Operator	5.00	6.00	6.00	34,957 - 42,074	228,989
	Bilingual - Regular					2,912
	Budgeted Personnel					(8,006,052)
	Expenditure Savings					
	Infrastructure In-Training					913,388
	Pay					
	Infrastructure Registration					2,178,292
	Pay					
	Landscape Architect Lic.					27,808
	Overtime Budgeted					379,270
	Reg Pay For Engineers					2,071,400
	Sick Leave - Hourly					6,273
	Termination Pay Annual					98,278
	Leave					
	Vacation Pay In Lieu					978,663
FTE, Salaries, and Wages Subtotal		782.50	825.50	825.50		\$ 64,341,537

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 276,134	\$ 268,927	\$ 257,013	\$ (11,914)
Flexible Benefits	7,667,275	8,953,248	9,241,507	288,259
Long-Term Disability	-	184,572	231,333	46,761
Medicare	836,549	836,608	909,550	72,942
Other	300,704	-	(879,281)	(879,281)
Other Post-Employment Benefits	4,199,503	4,386,221	4,241,629	(144,592)
Retiree Medical Trust	69,423	76,910	90,529	13,619
Retirement 401 Plan	45,322	49,166	53,231	4,065
Retirement ADC	17,739,965	19,024,283	22,891,263	3,866,980
Retirement DROP	104,063	121,167	114,617	(6,550)
Risk Management Administration	810,055	738,123	735,273	(2,850)
Supplemental Pension Savings Plan	3,618,654	3,940,757	4,390,547	449,790
Unemployment Insurance	77,427	81,915	84,273	2,358
Workers' Compensation	228,395	266,827	393,391	126,564
Fringe Benefits Subtotal	\$ 35,973,471	\$ 38,928,724	\$ 42,754,875	\$ 3,826,151
Total Personnel Expenditures			\$ 107,096,412	

Engineering and Capital Projects

Revenue and Expense Statement (Non-General Fund)

Engineering & Capital Projects Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (11,918,110)	\$ (5,598,993)	\$ (947,568)
TOTAL BALANCE AND RESERVES	\$ (11,918,110)	\$ (5,598,993)	\$ (947,568)
REVENUE			
Charges for Services	\$ 113,481,743	\$ 115,732,090	\$ 129,691,734
Fines Forfeitures and Penalties	40,168	-	-
Other Revenue	2,238	-	-
Revenue from Other Agencies	58	-	-
Revenue from Use of Money and Property	(198,794)	-	-
Transfers In	456,222	-	-
TOTAL REVENUE	\$ 113,781,635	\$ 115,732,090	\$ 129,691,734
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 101,863,525	\$ 110,133,097	\$ 128,744,166
OPERATING EXPENSE			
Personnel Expenses	\$ 56,200,151	\$ 58,994,752	\$ 64,341,537
Fringe Benefits	36,751,414	38,928,724	42,754,875
Supplies	276,021	344,408	816,446
Contracts	6,645,145	8,563,854	10,460,516
Information Technology	6,034,963	8,202,446	10,100,586
Energy and Utilities	357,264	414,970	351,221
Other Expenses	818,768	866,553	866,553
Transfers Out	342,499	-	-
Capital Expenditures	36,294	-	-
TOTAL OPERATING EXPENSE	\$ 107,462,519	\$ 116,315,707	\$ 129,691,734
TOTAL EXPENSE	\$ 107,462,519	\$ 116,315,707	\$ 129,691,734
BALANCE***	\$ (5,598,994)	\$ (6,182,610)	\$ (947,568)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 101,863,525	\$ 110,133,097	\$ 128,744,166

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

*** The Engineering & Capital Projects Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2022 to address negative balances.

Engineering and Capital Projects

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	43.00	0.00	0.00	0.00
Personnel Expenditures	\$ 2,224,263	\$ -	\$ -	-
Non-Personnel Expenditures	745,333	-	-	-
Total Department Expenditures	\$ 2,969,596	\$ -	\$ -	-
Total Department Revenue	\$ 1,916,197	\$ -	\$ -	-

Engineering & Capital Projects Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Public Works - Contracts	\$ 2,969,596	\$ -	\$ -	-
Total	\$ 2,969,596	\$ -	\$ -	-

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Public Works - Contracts	43.00	0.00	0.00	0.00
Total	43.00	0.00	0.00	0.00

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,446,320	\$ -	\$ -	-
Fringe Benefits	777,943	-	-	-
PERSONNEL SUBTOTAL	2,224,263	-	-	-
NON-PERSONNEL				
Supplies	\$ 4,833	\$ -	\$ -	-
Contracts	103,663	-	-	-
Information Technology	294,338	-	-	-
Transfers Out	342,499	-	-	-
NON-PERSONNEL SUBTOTAL	745,333	-	-	-
Total	\$ 2,969,596	\$ -	\$ -	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 1,896,912	\$ -	\$ -	-
Fines Forfeitures and Penalties	19,262	-	-	-
Other Revenue	23	-	-	-
Total	\$ 1,916,197	\$ -	\$ -	-

Engineering and Capital Projects

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	3.00	0.00	0.00	\$ 41,036 - 49,429	\$ -
20000070	Assistant Engineer-Civil	2.00	0.00	0.00	67,437 - 81,247	-
20000071	Assistant Engineer-Civil	19.00	0.00	0.00	67,437 - 81,247	-
20000143	Associate Engineer-Civil	3.00	0.00	0.00	77,635 - 93,762	-
20000145	Associate Engineer-Civil	4.00	0.00	0.00	77,635 - 93,762	-
20000119	Associate Management Analyst	1.00	0.00	0.00	60,007 - 72,510	-
20000539	Clerical Assistant 2	1.00	0.00	0.00	33,205 - 40,019	-
20001168	Deputy Director	1.00	0.00	0.00	52,133 - 191,703	-
20000743	Principal Engineering Aide	1.00	0.00	0.00	58,260 - 70,548	-
20000760	Project Assistant	1.00	0.00	0.00	65,831 - 79,312	-
20000761	Project Officer 1	1.00	0.00	0.00	75,787 - 91,529	-
20000885	Senior Civil Engineer	1.00	0.00	0.00	89,492 - 108,185	-
20000890	Senior Civil Engineer	2.00	0.00	0.00	89,492 - 108,185	-
20000015	Senior Management Analyst	1.00	0.00	0.00	65,869 - 79,649	-
20000756	Word Processing Operator	2.00	0.00	0.00	34,957 - 42,074	-
FTE, Salaries, and Wages Subtotal		43.00	0.00	0.00	\$	-

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,952	\$ -	\$ -	-
Flexible Benefits	225,151	-	-	-
Medicare	22,427	-	-	-
Other	2,643	-	-	-
Other Post-Employment Benefits	117,543	-	-	-
Retiree Medical Trust	2,619	-	-	-
Retirement 401 Plan	2,045	-	-	-
Retirement ADC	267,645	-	-	-
Retirement DROP	2,353	-	-	-
Risk Management Administration	23,097	-	-	-
Supplemental Pension Savings Plan	98,888	-	-	-
Unemployment Insurance	2,290	-	-	-
Workers' Compensation	5,289	-	-	-
Fringe Benefits Subtotal	\$ 777,943	\$ -	\$ -	-
Total Personnel Expenditures		\$	-	

Environmental Services



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Description

The Environmental Services Department ensures residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, composting, and environmentally sound landfill management. The Department consists of three Divisions: Collection Services, Disposal & Environmental Protection, and Waste Reduction.

The Collection Services Division primary function is the collection and disposal of residential refuse, collection and proper handling of recyclables and greens material, and collection of litter from street litter containers placed in certain business districts.

The Disposal & Environmental Protection Division operates the Miramar Landfill, an organic processing facility, and a household hazardous-waste transfer facility. The Division maintains eight closed landfills and eight inactive burn sites; ensures regulatory compliance of the City's underground fuel storage tanks; performs inspections and manages abatements of lead and asbestos in City facilities; and provides public education on lead and asbestos, and disposal services of household hazardous-waste.

The Waste Reduction Division is responsible for waste diversion programs; provides education, training, and recycling programs for residents and businesses; and enforces solid waste and recycling codes. The Division is responsible for managing the waste abatement and litter control components of the Clean SD Program which includes illegal dumping removal, waste abatements, planned curbside cleanups in neighborhoods, and sidewalk sanitization.

The vision is:

Sustainable communities for all

The mission is:

To reliably manage solid waste, conserve resources, and protect the environment

Environmental Services

Goals and Objectives

Goal 1: Maintain a safe and innovative workforce

- Provide an environment that fosters success and innovation
- Promote an environment of safety first, second and always for employees and the public

Goal 2: Ensure excellence in service delivery

- Provide excellent customer service that exceeds expectations

Goal 3: Promote fiscal integrity and stability

- Ensure the stability of the Department's financial system within a zero-waste environment

Goal 4: Protect and enhance environmental quality

- Reduce greenhouse gas emissions consistent with the adopted Climate Action Plan
- Increase waste diversion
- Extend the useful life of Miramar Landfill
- Reduce environmental and safety hazards in neighborhoods

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of Compressed Natural Gas (CNG) waste collection vehicles increased by 2035	64%	64%	75%	76%	84%
Continuous operation of City landfill gas collection systems	100%	91%	100%	96%	100%
Percent of waste diverted from City Facilities (minimum goal of 50% diversion)	50%	50%	50%	50%	50%
Tons of household hazardous waste collected citywide ¹	380	333	400	476	400
Customer Satisfaction of Collection Services	100.0 %	99.9 %	100.0 %	99.8 %	100.0 %
Percentage of clients who indicate that they are satisfied with services provided	100%	99%	100%	99%	100%

1. Increase in resident participation disposing of household hazardous wastes at the Household Hazardous Waste Transfer Facility.

Environmental Services

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	429.26	430.26	456.09	25.83
Personnel Expenditures	\$ 43,348,653	\$ 42,975,563	\$ 49,076,364	\$ 6,100,801
Non-Personnel Expenditures	68,716,602	80,003,393	85,636,527	5,633,134
Total Department Expenditures	\$ 112,065,255	\$ 122,978,956	\$ 134,712,891	\$ 11,733,935
Total Department Revenue	\$ 70,574,012	\$ 65,986,210	\$ 65,015,284	\$ (970,926)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Collection Services	\$ 35,266,559	\$ 36,258,709	\$ 42,755,883	\$ 6,497,174
Disposal & Environmental Protection	1,850,968	1,977,763	2,270,024	292,261
Environmental Services	2,207,699	2,043,812	2,607,994	564,182
Waste Reduction	8,826,953	9,951,948	11,127,545	1,175,597
Total	\$ 48,152,179	\$ 50,232,232	\$ 58,761,446	\$ 8,529,214

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Collection Services	107.87	100.87	106.20	5.33
Disposal & Environmental Protection	14.45	14.95	14.95	0.00
Environmental Services	13.96	13.68	13.68	0.00
Waste Reduction	36.40	43.40	55.90	12.50
Total	172.68	172.90	190.73	17.83

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Facility Upgrades for SB1383	0.00	\$ 5,421,600	\$ -
Addition of one-time non-personnel expenditures for Environmental Services, Compressed Natural Gas, and fleet maintenance facility upgrades associated with the implementation and expansion of organics collection mandated by Senate Bill 1383.			
Salary and Benefit Adjustments	0.00	2,035,338	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Education Materials for SB1383	0.00	522,005	-
Addition of non-personnel expenditures for organics programs and enforcement mandated by Senate Bill 1383.			

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Clean SD - Code Compliance Officers Addition of 8.00 Code Compliance Officers to support Clean SD program.	8.00	506,768	-
Food Waste Pails for SB1383 Addition of one-time non-personnel expenditures for organics programs and enforcement mandated by Senate Bill 1383.	0.00	495,484	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	418,715	-
Route Optimization Solution Software Addition of one-time non-personnel expenditures for software to support the optimization of waste collection routes including refuse, recyclables, and greens.	0.00	360,000	-
Revised Overtime Budget Adjustment of overtime expenditures to projected expenditures associated with the weekly residential refuse collection program.	0.00	350,000	-
SB1383 Code Compliance Officers Addition of 6.00 Code Compliance Officers for organics programs and enforcement mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 3.00 FTE positions, which is the prorated amount needed in Fiscal Year 2022.	3.00	272,302	-
SB1383 Area Refuse Collection Supervisors Addition of 2.00 Area Refuse Collection Supervisors for implementation and expansion of organics collection mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 1.00 FTE positions, which is the prorated amount needed in Fiscal Year 2022.	1.00	83,953	-
Second Scheduled Residential Refuse Collection Addition of non-personnel expenditures to conduct a second weekly scheduled residential refuse collection in Mission Bay during the summer.	0.00	70,000	-
SB1383 Recycling Specialist 3 Addition of 1.00 Recycling Specialist 3 for organics programs and enforcement mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the prorated amount needed in Fiscal Year 2022.	0.50	45,211	-
SB1383 District Refuse Collection Supervisor Addition of 1.00 District Refuse Collection Supervisor for implementation and expansion of organics collection mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the prorated amount needed in Fiscal Year 2022.	0.50	44,544	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
SB1383 Senior Management Analyst Addition of 1.00 Senior Management Analyst for implementation and expansion of organics collection mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the prorated amount needed in Fiscal Year 2022.	0.50	44,431	-
SB1383 Recycling Specialist 2 Addition of 1.00 Recycling Specialist 2 for organics programs and enforcement mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the prorated amount needed in Fiscal Year 2022.	0.50	42,360	-
SB1383 Code Compliance Supervisor Addition of 1.00 Code Compliance Supervisor for organics programs and enforcement mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 0.50 FTE positions, which is the prorated amount needed in Fiscal Year 2022.	0.50	40,941	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	21,634	-
SB1383 Sanitation Driver 2s Addition of 40.00 Sanitation Drivers for implementation and expansion of organics collection mandated by Senate Bill 1383. The budget reflects the adjusted equivalent of 3.33 FTE positions, which is the prorated amount needed in Fiscal Year 2022.	3.33	6,992	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(948)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(92,841)	(1,151,426)
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(247,907)	-
Reduction of Contracts Services Reduction of non-personnel expenditures in Contract Service Operations.	0.00	(877,754)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,033,614)	-
Revised Lead Neighborhood Safety Program Revenue Adjustment to reflect revised revenue projection.	0.00	-	(3,500)

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Revised Lead Enforcement Program Revenue	0.00	-	(40,000)
Adjustment to reflect revised revenue projections.			
Total	17.83	\$ 8,529,214	\$ (1,194,926)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 10,396,995	\$ 9,624,756	\$ 11,374,545	\$ 1,749,789
Fringe Benefits	7,663,041	7,389,820	9,092,294	1,702,474
PERSONNEL SUBTOTAL	18,060,035	17,014,576	20,466,839	3,452,263
NON-PERSONNEL				
Supplies	\$ 344,845	\$ 395,962	\$ 905,241	\$ 509,279
Contracts	26,303,535	29,642,524	28,248,217	(1,394,307)
Information Technology	1,326,999	1,221,137	1,999,852	778,715
Energy and Utilities	2,047,670	1,950,459	1,712,146	(238,313)
Other	69,094	7,574	7,551	(23)
Transfers Out	-	-	5,421,600	5,421,600
NON-PERSONNEL SUBTOTAL	30,092,143	33,217,656	38,294,607	5,076,951
Total	\$ 48,152,179	\$ 50,232,232	\$ 58,761,446	\$ 8,529,214

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 743,586	\$ 864,151	\$ 864,151	-
Fines Forfeitures and Penalties	96,098	59,500	56,000	(3,500)
Licenses and Permits	91,760	140,000	100,000	(40,000)
Other Local Taxes	165,642	160,000	160,000	-
Other Revenue	295,681	180,000	180,000	-
Rev from Federal Agencies	-	1,151,426	-	(1,151,426)
Transfers In	791,925	-	-	-
Total	\$ 2,184,692	\$ 2,555,077	\$ 1,360,151	\$ (1,194,926)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.35	2.35	2.35	\$ 34,957 - 42,074	\$ 90,899
20000012	Administrative Aide 1	0.80	0.80	0.80	41,036 - 49,429	39,541
20000024	Administrative Aide 2	1.20	1.83	1.83	47,266 - 56,957	92,513
20000860	Area Refuse Collection Supervisor	4.00	4.00	5.00	56,416 - 67,340	325,776
20001092	Assistant Environmental Services Director	0.35	0.35	0.35	35,217 - 193,066	54,371
20000119	Associate Management Analyst	2.58	2.58	2.58	60,007 - 72,510	181,719
20000266	Cashier	1.00	1.00	1.00	34,957 - 42,074	34,957
20000306	Code Compliance Officer	21.00	27.00	38.00	42,350 - 50,953	1,748,521
20000307	Code Compliance Supervisor	4.00	5.00	5.50	48,780 - 58,381	296,613

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000302	Community Development Specialist 3	2.00	0.00	0.00	69,093 - 83,521	-
20001168	Deputy Director	1.25	1.25	1.25	52,133 - 191,703	181,349
20000863	District Refuse Collection Supervisor	1.20	1.20	1.70	66,216 - 79,281	128,240
21000625	Environmental Health Coordinator	0.00	2.00	2.00	70,820 - 85,609	171,218
20000038	Environmental Health Inspector 2	4.00	5.00	5.00	62,638 - 75,942	366,406
20000037	Environmental Health Manager	1.00	1.00	1.00	83,015 - 100,709	100,709
20001149	Environmental Services Director	0.35	0.35	0.35	65,653 - 248,703	64,079
20000924	Executive Assistant	0.35	0.35	0.35	48,326 - 58,450	20,049
20001049	General Utility Supervisor	0.20	0.20	0.20	65,848 - 79,649	15,925
20000521	Hazardous Materials Inspector 2	3.50	2.00	2.00	63,402 - 76,868	153,736
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	69,843 - 84,633	69,843
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	84,027 - 101,937	37,814
20000501	Heavy Truck Driver 2	2.00	2.00	2.00	41,707 - 50,273	83,412
20000178	Information Systems Administrator	0.38	0.38	0.38	81,531 - 98,750	37,525
20000290	Information Systems Analyst 2	1.52	1.52	1.14	60,007 - 72,510	77,909
20000293	Information Systems Analyst 3	0.38	0.38	0.76	65,869 - 79,649	60,532
20000998	Information Systems Analyst 4	0.76	0.76	0.76	74,090 - 89,773	68,232
20000172	Payroll Specialist 1	0.56	0.56	0.56	41,507 - 49,955	24,203
20000680	Payroll Specialist 2	1.16	1.16	1.16	43,414 - 52,417	58,166
20001222	Program Manager	1.89	2.24	2.24	52,133 - 191,703	261,607
20000783	Public Information Clerk	6.04	4.78	4.78	34,957 - 42,074	195,343
20000776	Public Works Dispatcher	1.20	1.20	1.20	39,695 - 47,828	56,828
20001032	Public Works Supervisor	1.00	1.00	1.00	57,028 - 69,035	60,881
20000562	Recycling Specialist 2	0.00	0.00	0.50	60,007 - 72,510	30,004
20000565	Recycling Specialist 3	0.00	0.00	0.50	65,869 - 79,649	32,935
20001042	Safety and Training Manager	0.36	0.36	0.36	74,090 - 89,773	32,317
20000847	Safety Officer	0.35	0.35	0.35	64,269 - 77,616	27,168
20000854	Safety Representative 2	0.35	0.35	0.35	56,005 - 67,730	19,597
20000859	Sanitation Driver 1	10.00	10.00	10.00	40,993 - 48,996	462,610
20000857	Sanitation Driver 2	76.00	71.00	74.33	50,230 - 59,185	4,274,651
20000851	Sanitation Driver 3	9.00	7.00	7.00	52,739 - 62,105	434,742
20000885	Senior Civil Engineer	0.10	0.10	0.10	89,492 - 108,185	10,824
20000965	Senior Code Compliance Supervisor	1.00	1.00	1.00	53,658 - 64,412	53,658
20000015	Senior Management Analyst	0.45	0.45	0.95	65,869 - 79,649	63,955
20000947	Supervising Hazardous Materials Inspector	0.00	1.00	1.00	76,778 - 93,117	87,405

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000970	Supervising Management Analyst	1.60	1.60	1.60	74,090 - 89,773	131,883
20001053	Utility Worker 2	4.00	4.00	4.00	36,991 - 44,021	175,652
	Adjust Budget To Approved Levels					(239,297)
	Bilingual - Regular					3,810
	Budgeted Personnel					(490,983)
	Expenditure Savings					
	Infrastructure Registration Pay					1,728
	Night Shift Pay					2,317
	Overtime Budgeted					914,507
	Reg Pay For Engineers					1,626
	Standby Pay					2,201
	Termination Pay Annual					56,601
	Leave					
	Vacation Pay In Lieu					125,718
FTE, Salaries, and Wages Subtotal		172.68	172.90	190.73		\$ 11,374,545

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 23,710	\$ 23,893	\$ 25,007	\$ 1,114
Flexible Benefits	1,813,839	1,863,042	2,304,073	441,031
Insurance	207	-	-	-
Long-Term Disability	-	31,304	42,164	10,860
Medicare	148,793	129,219	150,776	21,557
Other	15,927	-	-	-
Other Post-Employment Benefits	1,008,698	1,007,635	1,107,120	99,485
Retiree Medical Trust	8,557	9,089	12,561	3,472
Retirement 401 Plan	6,165	5,894	4,046	(1,848)
Retirement ADC	3,405,355	3,230,515	3,987,159	756,644
Retirement DROP	46,209	41,548	42,956	1,408
Risk Management Administration	194,752	169,577	191,622	22,045
Supplemental Pension Savings Plan	643,914	596,982	752,474	155,492
Unemployment Insurance	13,958	13,912	15,346	1,434
Workers' Compensation	332,957	267,210	456,990	189,780
Fringe Benefits Subtotal	\$ 7,663,041	\$ 7,389,820	\$ 9,092,294	\$ 1,702,474
Total Personnel Expenditures			\$ 20,466,839	

Automated Refuse Container Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Collection Services	\$ 1,230,340	\$ 1,537,573	\$ 1,747,904	\$ 210,331
Total	\$ 1,230,340	\$ 1,537,573	\$ 1,747,904	\$ 210,331

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Automated Refuse Containers Addition of non-personnel expenditures and associated revenue for the purchase and sale of automated refuse containers.	0.00 \$	200,000 \$	200,000
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	10,331	-
Total	0.00 \$	210,331 \$	200,000

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 1,034,269	\$ 1,350,000	\$ 1,550,000	\$ 200,000
Contracts	163,673	150,000	150,000	-
Information Technology	32,336	37,573	47,904	10,331
Other	62	-	-	-
NON-PERSONNEL SUBTOTAL	1,230,340	1,537,573	1,747,904	210,331
Total	\$ 1,230,340	\$ 1,537,573	\$ 1,747,904	\$ 210,331

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 1,453,194	\$ 1,200,000	\$ 1,400,000	\$ 200,000
Rev from Money and Prop	42,201	-	-	-
Total	\$ 1,495,395	\$ 1,200,000	\$ 1,400,000	\$ 200,000

Recycling Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Collection Services	\$ 17,967,087	\$ 19,014,779	\$ 19,168,494	\$ 153,715
Disposal & Environmental Protection	1,219,743	1,458,272	1,582,312	124,040
Environmental Services	2,524,086	3,370,626	3,629,421	258,795
Waste Reduction	6,129,028	7,087,129	7,286,453	199,324
Total	\$ 27,839,945	\$ 30,930,806	\$ 31,666,680	\$ 735,874

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Collection Services	84.97	84.97	84.97	0.00
Disposal & Environmental Protection	5.55	5.05	5.05	0.00

Environmental Services

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Environmental Services	8.65	8.80	8.80	0.00
Waste Reduction	14.91	14.91	14.91	0.00
Total	114.08	113.73	113.73	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 1,111,640	\$ -
Facility Upgrades for SB1383 Addition of one-time non-personnel expenditures for fleet maintenance facility upgrades associated with the implementation and expansion of organics collection mandated by Senate Bill 1383.	0.00	514,400	-
Route Optimization Solution Software Addition of one-time non-personnel expenditures for software to support the optimization of waste collection routes including refuse, recyclables, and greens.	0.00	240,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	180,294	-
Revised Overtime Budget Adjustment of overtime expenditures to reflect projected expenditures associated with the bi-weekly residential recycling and greenery collection programs.	0.00	150,000	-
Hazardous Waste Disposal Services Addition of non-personnel expenditures and associated revenue for the Household Hazardous Waste Program.	0.00	59,000	59,000
Tower Application Reporting Software Addition of one-time non-personnel expenditures to support reporting and measuring of operation outputs and identify operational efficiencies.	0.00	48,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.26	2,575	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(188)	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(4,764)	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(103,696)	2,800,000
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Non-Discretionary Adjustment	0.00	(1,461,387)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised AB 939 Fee Revenue	0.00	-	(2,800,000)
Adjustment to reflect revised revenue projection to Recycling Fees Revenue (Assembly Bill 939 Fees).			
Total	0.00	\$ 735,874	\$ 59,000

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 6,077,380	\$ 5,936,154	\$ 6,726,388	\$ 790,234
Fringe Benefits	4,515,393	4,816,592	5,290,573	473,981
PERSONNEL SUBTOTAL	10,592,773	10,752,746	12,016,961	1,264,215
NON-PERSONNEL				
Supplies	\$ 1,028,941	\$ 1,431,434	\$ 1,448,719	\$ 17,285
Contracts	15,176,039	17,169,499	15,993,312	(1,176,187)
Information Technology	310,179	427,963	896,257	468,294
Energy and Utilities	672,226	761,061	772,624	11,563
Other	59,786	24,407	24,407	-
Reserves	-	260,000	-	(260,000)
Transfers Out	-	103,696	514,400	410,704
NON-PERSONNEL SUBTOTAL	17,247,172	20,178,060	19,649,719	(528,341)
Total	\$ 27,839,945	\$ 30,930,806	\$ 31,666,680	\$ 735,874

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 18,174,103	\$ 17,657,557	\$ 17,716,557	\$ 59,000
Fines Forfeitures and Penalties	2,741,843	2,083,103	2,083,103	-
Licenses and Permits	2,057	-	-	-
Other Local Taxes	3,895,378	3,410,000	3,410,000	-
Other Revenue	119,769	30,000	30,000	-
Rev from Money and Prop	1,542,081	611,100	611,100	-
Rev from Other Agencies	1,250,931	600,000	600,000	-
Transfers In	1,190,988	1,000,000	1,000,000	-
Total	\$ 28,917,150	\$ 25,391,760	\$ 25,450,760	\$ 59,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000011	Account Clerk	1.61	1.61	1.61	\$ 34,957 - 42,074	\$ 67,551
20000012	Administrative Aide 1	0.11	0.11	0.11	41,036 - 49,429	5,436
20000024	Administrative Aide 2	1.50	1.66	1.66	47,266 - 56,957	91,696
20000860	Area Refuse Collection Supervisor	3.00	3.00	3.00	56,416 - 67,340	202,020
20001092	Assistant Environmental Services Director	0.31	0.31	0.31	35,217 - 193,066	48,167
20000119	Associate Management Analyst	3.37	3.37	3.37	60,007 - 72,510	233,765
20000266	Cashier	1.00	1.00	1.00	34,957 - 42,074	38,137
20000306	Code Compliance Officer	2.00	2.00	2.00	42,350 - 50,953	99,104
20000354	Custodian 2	0.31	0.31	0.31	30,169 - 34,676	9,354
20001168	Deputy Director	0.50	0.50	0.50	52,133 - 191,703	72,549
20000863	District Refuse Collection Supervisor	0.80	0.80	0.80	66,216 - 79,281	63,430
20001149	Environmental Services Director	0.31	0.31	0.31	65,653 - 248,703	56,759
20000924	Executive Assistant	0.31	0.31	0.31	48,326 - 58,450	17,759
20000521	Hazardous Materials Inspector 2	1.50	1.00	1.00	63,402 - 76,868	61,700
20000548	Hazardous Materials Inspector 3	1.00	1.00	1.00	69,843 - 84,633	82,940
20000494	Hazardous Materials Program Manager	0.45	0.45	0.45	84,027 - 101,937	37,813
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	40,192 - 47,893	42,856
20000178	Information Systems Administrator	0.28	0.28	0.28	81,531 - 98,750	27,649
20000290	Information Systems Analyst 2	1.12	1.12	0.84	60,007 - 72,510	57,403
20000293	Information Systems Analyst 3	0.28	0.28	0.56	65,869 - 79,649	44,596
20000998	Information Systems Analyst 4	0.56	0.56	0.56	74,090 - 89,773	50,280
90001073	Management Intern-Hourly	1.26	1.26	1.26	30,160 - 31,200	38,002
20000172	Payroll Specialist 1	0.41	0.41	0.41	41,507 - 49,955	17,716
20000680	Payroll Specialist 2	0.66	0.66	0.66	43,414 - 52,417	33,386
20001222	Program Manager	0.75	1.06	1.06	52,133 - 191,703	128,421
20000783	Public Information Clerk	2.28	1.96	1.96	34,957 - 42,074	80,664
20000776	Public Works Dispatcher	0.70	0.70	0.70	39,695 - 47,828	33,143
20001032	Public Works Supervisor	0.25	0.25	0.25	57,028 - 69,035	17,256
20000557	Recycling Program Manager	0.38	0.38	0.38	85,165 - 103,076	32,364
20000562	Recycling Specialist 2	4.46	4.46	4.46	60,007 - 72,510	310,249
20000565	Recycling Specialist 3	2.00	2.00	2.00	65,869 - 79,649	157,705
20001042	Safety and Training Manager	0.31	0.31	0.31	74,090 - 89,773	27,828
20000847	Safety Officer	0.31	0.31	0.31	64,269 - 77,616	24,060
20000854	Safety Representative 2	0.31	0.31	0.31	56,005 - 67,730	17,364
20000859	Sanitation Driver 1	12.00	12.00	12.00	40,993 - 48,996	542,688
20000857	Sanitation Driver 2	55.00	55.00	55.00	50,230 - 59,185	3,054,153
20000851	Sanitation Driver 3	5.00	5.00	5.00	52,739 - 62,105	301,163

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000927	Senior Clerk/Typist	1.00	1.00	1.00	40,019 - 48,283	47,317
20000015	Senior Management Analyst	0.41	0.41	0.41	65,869 - 79,649	28,392
20000970	Supervising Management Analyst	1.27	1.27	1.27	74,090 - 89,773	106,790
20000561	Supervising Recycling Specialist	1.00	1.00	1.00	74,090 - 89,773	89,773
20001053	Utility Worker 2	3.00	3.00	3.00	36,991 - 44,021	132,063
	Bilingual - Regular					2,375
	Budgeted Personnel					(440,359)
	Expenditure Savings					
	Exceptional Performance					792
	Pay-Classified					
	Overtime Budgeted					436,506
	Standby Pay					2,848
	Termination Pay Annual					39,971
	Leave					
	Vacation Pay In Lieu					52,794
FTE, Salaries, and Wages Subtotal		114.08	113.73	113.73	\$	6,726,388

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 13,574	\$ 15,608	\$ 14,290	\$ (1,318)
Flexible Benefits	1,097,449	1,218,082	1,334,033	115,951
Insurance	183	-	-	-
Long-Term Disability	-	19,442	24,810	5,368
Medicare	92,963	80,397	88,848	8,451
Other	21,742	-	-	-
Other Post-Employment Benefits	623,310	614,793	637,359	22,566
Retiree Medical Trust	6,347	5,985	7,612	1,627
Retirement 401 Plan	3,597	2,742	5,183	2,441
Retirement ADC	1,873,890	2,163,994	2,332,777	168,783
Retirement DROP	18,796	14,062	22,768	8,706
Risk Management Administration	120,178	103,460	110,294	6,834
Supplemental Pension Savings Plan	402,621	383,006	419,108	36,102
Unemployment Insurance	8,430	8,629	9,033	404
Workers' Compensation	232,315	186,392	284,458	98,066
Fringe Benefits Subtotal	\$ 4,515,393	\$ 4,816,592	\$ 5,290,573	\$ 473,981
Total Personnel Expenditures			\$ 12,016,961	

Refuse Disposal Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Collection Services	\$ 1,066,219	\$ 1,323,084	\$ 1,906,530	\$ 583,446
Disposal & Environmental Protection	24,407,083	27,765,131	29,761,301	1,996,170

Environmental Services

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Environmental Services	3,438,540	4,323,192	4,525,603	202,411
Waste Reduction	5,930,949	6,866,938	6,343,427	(523,511)
Total	\$ 34,842,791	\$ 40,278,345	\$ 42,536,861	\$ 2,258,516

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Collection Services	7.16	9.16	9.16	0.00
Disposal & Environmental Protection	84.00	85.00	93.00	8.00
Environmental Services	12.39	10.52	10.52	0.00
Waste Reduction	38.95	38.95	38.95	0.00
Total	142.50	143.63	151.63	8.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Heavy Duty Machinery Addition of non-personnel expenditures for heavy duty machinery at the Miramar Landfill and Greenery.	0.00	\$ 1,981,287	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	898,364	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	687,449	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	409,843	-
Laborers, Equipment Operator 2s and Maintenance Addition of 3.00 Laborers, 2.00 Equipment Operator 2s and non-personnel expenditures, associated with operations and maintenance at the Miramar Landfill and Greenery.	5.00	320,807	-
Odor Mitigation Materials Addition of non-personnel expenditures associated with odor mitigation at the Miramar Landfill.	0.00	200,000	-
Industrial General Permit Consultant Services Addition of non-personnel expenditures to comply with the Industrial General Permit mandated by the State Water Resources Control Board.	0.00	170,000	-
Addition of Laborers Addition of 2.00 Laborers associated with the closure and maintenance of inactive landfills	2.00	105,782	-

Environmental Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Closed Landfills Gas System Maintenance Addition of non-personnel expenditures associated with Gas System maintenance at closed landfills.	0.00	100,000	-
Greenhouse Gas Mitigation Consultant Services Addition of non-personnel expenditures associated with the Greenhouse Gas Mitigation efforts at the Miramar Landfill and Greenery.	0.00	100,000	-
Addition of Landfill Equipment Operator Addition of 1.00 Landfill Equipment Operator to support operations and maintenance at the Miramar Landfill and Greenery.	1.00	84,370	-
Scale Software Reporting Enhancement Addition of one-time non-personnel expenditures associated with the development of Radio Frequency Identification capabilities for haulers at the Miramar Landfill.	0.00	48,000	-
Rain Water Collection Tanks Addition of non-personnel expenditures to collect stormwater and prevent waste discharge.	0.00	30,750	-
Aerated Static Pile Maintenance Addition of non-personnel expenditures associated with the maintenance of the Aerated Static Pile System.	0.00	25,000	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(8,140)	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(18,648)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(2,876,348)	-
Reduction of Late Fees Revenue Reduction of revenue for Late Fees associated with Deferred Payment Accounts.	0.00	-	(35,000)
Total	8.00	\$ 2,258,516	\$ (35,000)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 8,289,343	\$ 8,528,507	\$ 9,158,233	\$ 629,726
Fringe Benefits	6,406,502	6,679,734	7,434,331	754,597
PERSONNEL SUBTOTAL	14,695,845	15,208,241	16,592,564	1,384,323
NON-PERSONNEL				
Supplies	\$ 1,184,602	\$ 1,516,928	\$ 1,791,383	\$ 274,455
Contracts	15,912,825	17,277,962	20,478,891	3,200,929
Information Technology	621,040	754,005	1,211,848	457,843
Energy and Utilities	1,201,542	1,464,287	1,381,601	(82,686)

Environmental Services

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other	35,947	30,574	30,574	-
Reserves	-	100,000	-	(100,000)
Transfers Out	1,115,210	1,076,348	1,000,000	(76,348)
Capital Expenditures	13,641	2,850,000	50,000	(2,800,000)
Debt	62,140	-	-	-
NON-PERSONNEL SUBTOTAL	20,146,946	25,070,104	25,944,297	874,193
Total	\$ 34,842,791	\$ 40,278,345	\$ 42,536,861	\$ 2,258,516

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 34,639,528	\$ 35,246,251	\$ 35,356,251	\$ 110,000
Fines Forfeitures and Penalties	452,127	36,500	1,500	(35,000)
Other Revenue	442,276	650,000	540,000	(110,000)
Rev from Money and Prop	1,532,996	856,622	856,622	-
Transfers In	147,421	-	-	-
Total	\$ 37,214,349	\$ 36,789,373	\$ 36,754,373	\$ (35,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.04	2.04	2.04	\$ 34,957 - 42,074	\$ 84,984
20000012	Administrative Aide 1	3.09	2.09	2.09	41,036 - 49,429	101,333
20000024	Administrative Aide 2	1.30	1.51	1.51	47,266 - 56,957	84,542
20000860	Area Refuse Collection Supervisor	1.00	1.00	1.00	56,416 - 67,340	67,340
20000070	Assistant Engineer-Civil	2.00	1.00	1.00	67,437 - 81,247	80,028
20001092	Assistant Environmental Services Director	0.34	0.34	0.34	35,217 - 193,066	52,823
20000143	Associate Engineer-Civil	5.00	5.00	5.00	77,635 - 93,762	436,556
20000119	Associate Management Analyst	2.05	2.05	2.05	60,007 - 72,510	125,720
20000354	Custodian 2	0.69	0.69	0.69	30,169 - 34,676	20,815
20001168	Deputy Director	1.25	1.25	1.25	52,133 - 191,703	181,360
20000389	Disposal Site Representative	8.00	8.00	8.00	36,580 - 44,173	333,295
20000390	Disposal Site Supervisor	2.00	2.00	2.00	57,822 - 69,893	127,715
21000451	Environmental Biologist 3	1.00	1.00	1.00	79,498 - 96,284	96,284
20001149	Environmental Services Director	0.34	0.34	0.34	65,653 - 248,703	62,255
20000430	Equipment Operator 2	8.00	8.00	10.00	45,903 - 54,880	476,984
20000423	Equipment Technician 2	1.00	1.00	1.00	43,848 - 52,263	52,263
20000431	Equipment Technician 3	1.00	1.00	1.00	48,131 - 57,498	57,498
20000924	Executive Assistant	0.34	0.34	0.34	48,326 - 58,450	19,473
20001049	General Utility Supervisor	2.80	2.80	2.80	65,848 - 79,649	223,022
20000521	Hazardous Materials Inspector 2	4.00	4.00	4.00	63,402 - 76,868	289,545
20000494	Hazardous Materials Program Manager	0.10	0.10	0.10	84,027 - 101,937	8,400
20000502	Heavy Truck Driver 1	5.00	5.00	5.00	40,192 - 47,893	221,552

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000501	Heavy Truck Driver 2	4.00	4.00	4.00	41,707 - 50,273	192,525
20000178	Information Systems Administrator	0.34	0.34	0.34	81,531 - 98,750	33,577
20000290	Information Systems Analyst 2	1.36	1.36	1.02	60,007 - 72,510	69,715
20000293	Information Systems Analyst 3	0.34	0.34	0.68	65,869 - 79,649	54,170
20000998	Information Systems Analyst 4	0.68	0.68	0.68	74,090 - 89,773	61,056
20000589	Laborer	11.00	11.00	16.00	32,383 - 38,570	565,810
20000580	Landfill Equipment Operator	19.00	19.00	20.00	52,739 - 63,079	1,231,486
20001019	Land Surveying Associate	1.00	1.00	1.00	83,370 - 100,687	99,177
20000439	Master Fleet Technician	1.00	1.00	1.00	55,508 - 66,497	66,497
20000172	Payroll Specialist 1	0.03	0.03	0.03	41,507 - 49,955	1,294
20000680	Payroll Specialist 2	1.18	1.18	1.18	43,414 - 52,417	54,598
20001187	Principal Planner	1.00	1.00	1.00	52,133 - 191,703	99,896
20001222	Program Manager	1.36	0.70	0.70	52,133 - 191,703	84,743
20000783	Public Information Clerk	2.68	2.26	2.26	34,957 - 42,074	92,813
20000776	Public Works Dispatcher	0.10	0.10	0.10	39,695 - 47,828	4,728
20001032	Public Works Supervisor	1.75	1.75	1.75	57,028 - 69,035	119,778
20000557	Recycling Program Manager	0.62	0.62	0.62	85,165 - 103,076	52,801
20000562	Recycling Specialist 2	4.54	4.54	4.54	60,007 - 72,510	307,638
20000565	Recycling Specialist 3	2.00	2.00	2.00	65,869 - 79,649	156,115
20001042	Safety and Training Manager	0.33	0.33	0.33	74,090 - 89,773	29,628
20000847	Safety Officer	0.34	0.34	0.34	64,269 - 77,616	26,388
20000854	Safety Representative 2	0.34	0.34	0.34	56,005 - 67,730	19,044
20000885	Senior Civil Engineer	1.90	3.90	2.90	89,492 - 108,185	311,434
20000907	Senior Disposal Site Representative	3.00	2.00	3.00	40,019 - 48,434	136,887
20000015	Senior Management Analyst	1.14	1.14	1.14	65,869 - 79,649	86,117
20000856	Senior Mechanical Engineer	1.00	1.00	1.00	89,492 - 108,185	108,185
20000918	Senior Planner	1.00	1.00	1.00	83,802 - 101,324	97,271
20000989	Supervising Disposal Site Representative	2.00	2.00	2.00	44,043 - 53,236	105,407
20000947	Supervising Hazardous Materials Inspector	1.00	1.00	1.00	76,778 - 93,117	93,117
20000970	Supervising Management Analyst	1.13	2.13	2.13	74,090 - 89,773	163,144
20000561	Supervising Recycling Specialist	1.00	1.00	1.00	74,090 - 89,773	74,090
20001051	Utility Worker 1	8.00	8.00	8.00	33,876 - 40,279	301,950
20001053	Utility Worker 2	13.00	15.00	15.00	36,991 - 44,021	618,135
20000756	Word Processing Operator	1.00	1.00	1.00	34,957 - 42,074	42,074
	Bilingual - Regular					6,919
	Budgeted Personnel Expenditure Savings					(528,652)

Environmental Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Exceptional Performance Pay-Classified					1,426
	Infrastructure In-Training Pay					21,502
	Infrastructure Registration Pay					98,256
	Overtime Budgeted					594,538
	Reg Pay For Engineers					92,108
	Termination Pay Annual Leave					46,195
	Vacation Pay In Lieu					60,866
FTE, Salaries, and Wages Subtotal		142.50	143.63	151.63	\$	9,158,233

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 34,175	\$ 30,074	\$ 26,549	\$ (3,525)
Flexible Benefits	1,422,234	1,688,273	1,829,064	140,791
Insurance	201	-	-	-
Long-Term Disability	-	26,480	33,026	6,546
Medicare	119,392	112,268	121,724	9,456
Other	67,841	-	-	-
Other Post-Employment Benefits	778,339	831,867	884,752	52,885
Retiree Medical Trust	7,177	8,194	10,504	2,310
Retirement 401 Plan	2,347	1,951	2,927	976
Retirement ADC	3,009,866	2,963,802	3,344,308	380,506
Retirement DROP	26,509	27,880	26,194	(1,686)
Risk Management Administration	150,331	139,998	152,951	12,953
Supplemental Pension Savings Plan	541,252	549,441	604,699	55,258
Unemployment Insurance	10,983	11,708	11,966	258
Workers' Compensation	235,854	287,798	385,667	97,869
Fringe Benefits Subtotal	\$ 6,406,502	\$ 6,679,734	\$ 7,434,331	\$ 754,597
Total Personnel Expenditures			\$ 16,592,564	

Refuse Disposal Fund - Miramar Closure Fund

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Rev from Money and Prop	\$ 762,426	\$ 50,000	\$ 50,000	-
Total	\$ 762,426	\$ 50,000	\$ 50,000	-

Environmental Services

Revenue and Expense Statement (Non-General Funds)

Automated Refuse Container Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,394,497	\$ 1,659,552	\$ 1,914,882
TOTAL BALANCE AND RESERVES	\$ 1,394,497	\$ 1,659,552	\$ 1,914,882
REVENUE			
Charges for Services	\$ 1,453,194	\$ 1,200,000	\$ 1,400,000
Revenue from Use of Money and Property	42,201	-	-
TOTAL REVENUE	\$ 1,495,395	\$ 1,200,000	\$ 1,400,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,889,892	\$ 2,859,552	\$ 3,314,882
OPERATING EXPENSE			
Supplies	\$ 1,034,269	\$ 1,350,000	\$ 1,550,000
Contracts	163,673	150,000	150,000
Information Technology	32,336	37,573	47,904
Other Expenses	62	-	-
TOTAL OPERATING EXPENSE	\$ 1,230,340	\$ 1,537,573	\$ 1,747,904
TOTAL EXPENSE	\$ 1,230,340	\$ 1,537,573	\$ 1,747,904
BALANCE	\$ 1,659,552	\$ 1,321,979	\$ 1,566,978
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,889,892	\$ 2,859,552	\$ 3,314,882

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Environmental Services

Recycling Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 20,195,266	\$ 20,107,912	\$ 15,200,374
Continuing Appropriation - CIP	15,088,325	16,009,102	16,000,000
Operating Reserve	3,860,000	3,860,000	3,860,000
Pension Stability Reserve	56,163	122,781	122,781
TOTAL BALANCE AND RESERVES	\$ 39,199,754	\$ 40,099,796	\$ 35,183,155
REVENUE			
Charges for Services	\$ 18,174,103	\$ 17,657,557	\$ 17,716,557
Fines Forfeitures and Penalties	2,741,843	2,083,103	2,083,103
Licenses and Permits	2,057	-	-
Other Local Taxes	3,895,378	3,410,000	3,410,000
Other Revenue	119,769	30,000	30,000
Revenue from Other Agencies	1,250,931	600,000	600,000
Revenue from Use of Money and Property	1,542,081	611,100	611,100
Transfers In	1,190,988	1,000,000	1,000,000
TOTAL REVENUE	\$ 28,917,150	\$ 25,391,760	\$ 25,450,760
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 68,116,904	\$ 65,491,556	\$ 60,633,915
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 177,163	-	\$ 814,400
TOTAL CIP EXPENSE	\$ 177,163	\$ -	\$ 814,400
OPERATING EXPENSE			
Personnel Expenses	\$ 6,077,380	\$ 5,936,154	\$ 6,726,388
Fringe Benefits	4,515,393	4,816,592	5,290,573
Supplies	1,028,941	1,431,434	1,448,719
Contracts	15,176,039	17,169,499	15,993,312
Information Technology	310,179	427,963	896,257
Energy and Utilities	672,226	761,061	772,624
Other Expenses	59,786	24,407	24,407
Transfers Out	-	103,696	514,400
Reserves	-	260,000	-
TOTAL OPERATING EXPENSE	\$ 27,839,944	\$ 30,930,806	\$ 31,666,680
TOTAL EXPENSE	\$ 28,017,107	\$ 30,930,806	\$ 32,481,080
RESERVES			
Continuing Appropriation - CIP	\$ 16,009,102	\$ 16,009,102	\$ 16,000,000
Operating Reserve	3,860,000	3,860,000	3,860,000
Pension Stability Reserve	122,781	122,781	122,781
TOTAL RESERVES	\$ 19,991,883	\$ 19,991,883	\$ 19,982,781
BALANCE	\$ 20,107,913	\$ 14,568,867	\$ 8,170,054
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 68,116,904	\$ 65,491,556	\$ 60,633,915

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Environmental Services

Refuse Disposal Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 13,114,052	\$ 11,097,207	\$ 7,136,259
Continuing Appropriation - CIP	29,125,684	26,520,783	24,416,567
Operating Reserve	5,600,000	5,600,000	5,600,000
Pension Stability Reserve	71,962	154,522	154,522
TOTAL BALANCE AND RESERVES	\$ 47,911,699	\$ 43,372,512	\$ 37,307,348
REVENUE			
Charges for Services	\$ 34,631,967	\$ 35,246,251	\$ 35,356,251
Fines Forfeitures and Penalties	452,127	36,500	1,500
Other Revenue	442,276	650,000	540,000
Revenue from Use of Money and Property	1,532,996	856,622	856,622
Transfers In	147,421	-	-
TOTAL REVENUE	\$ 37,206,787	\$ 36,789,373	\$ 36,754,373
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 85,118,486	\$ 80,161,885	\$ 74,061,721
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 4,298,282	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 4,298,282	\$ -	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 8,289,343	\$ 8,528,507	\$ 9,158,233
Fringe Benefits	6,406,502	6,679,734	7,434,331
Supplies	1,184,602	1,516,928	1,791,383
Contracts	15,912,825	17,277,962	20,478,891
Information Technology	621,040	754,005	1,211,848
Energy and Utilities	1,201,543	1,464,287	1,381,601
Other Expenses	35,947	30,574	30,574
Transfers Out	1,115,210	1,076,348	1,000,000
Capital Expenditures	13,641	2,850,000	50,000
Debt Expenses	62,140	-	-
Reserves	-	100,000	-
TOTAL OPERATING EXPENSE	\$ 34,842,793	\$ 40,278,345	\$ 42,536,861
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,604,902	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 2,604,902	\$ -	\$ -
TOTAL EXPENSE	\$ 41,745,976	\$ 40,278,345	\$ 42,536,861
RESERVES			
Continuing Appropriation - CIP	\$ 26,520,783	\$ 26,520,783	\$ 24,416,567
Operating Reserve	5,600,000	5,600,000	5,600,000
Pension Stability Reserve	154,522	154,522	154,522
TOTAL RESERVES	\$ 32,275,305	\$ 32,275,305	\$ 30,171,089
BALANCE	\$ 11,097,205	\$ 7,608,235	\$ 1,353,771
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 85,118,486	\$ 80,161,885	\$ 74,061,721

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Environmental Services

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Refuse Disposal Fund - Miramar Closure Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 31,544,983	\$ 32,307,409	\$ 32,799,441
TOTAL BALANCE AND RESERVES	\$ 31,544,983	\$ 32,307,409	\$ 32,799,441
REVENUE			
Revenue from Use of Money and Property	\$ 762,426	\$ 50,000	\$ 50,000
TOTAL REVENUE	\$ 762,426	\$ 50,000	\$ 50,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 32,307,409	\$ 32,357,409	\$ 32,849,441
TOTAL EXPENSE	\$ -	\$ -	\$ -
BALANCE	\$ 32,307,409	\$ 32,357,409	\$ 32,849,441
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 32,307,409	\$ 32,357,409	\$ 32,849,441

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Ethics Commission



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Ethics Commission



Description

Founded in 2001, the Ethics Commission is an independent City entity responsible for monitoring, administering, and enforcing the City's governmental ethics, campaign, and lobbying laws. The Ethics Commission conducts audits and investigations, provides formal and informal advice to persons within its jurisdiction, conducts live training sessions, administers online training programs, and proposes reforms to the City's ethics laws. The Commission provides training to City officials, including unclassified City employees, as well as candidates, political committees, and lobbyists. For more information, please visit the Ethics Commission's website at www.sandiego.gov/ethics.

The vision is:

To advance the principles of open government, transparency, and an informed citizenry through the timely disclosure of financial information by candidates, political committees, lobbyists, and City Officials.

The mission is:

To preserve public confidence in our City government through education, advice, and the prompt and fair enforcement of local governmental ethics laws.

Ethics Commission

Goals and Objectives

Goal 1: Educate City officials, unclassified employees, City candidates, and lobbyists about the City's governmental ethics laws

- Provide prompt, informal advice via telephone, email, and in person
- Issue formal advisory opinions
- Prepare and disseminate educational materials, such as fact sheets and manuals
- Provide live and online training courses for City officials, employees, candidates, and lobbyists

Goal 2: Ensure compliance with the City's governmental ethics laws through audits and enforcement activities

- Conduct efficient and thorough investigations into alleged violations of the City's ethics laws, campaign laws, and lobbying laws
- Conduct compliance audits of City candidate committees and ballot measure committees

Goal 3: Propose legislative amendments to ensure that the City's governmental ethics laws are effective in preventing corruption and the appearance of corruption

- Review existing laws, receive public input, and study laws in other jurisdictions
- Prepare proposed legislative amendments for City Council approval

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of authorized investigations completed within 180 calendar days	90%	90%	90%	92%	90%
Percentage of authorized investigations completed within 360 calendar days	100%	100%	100%	100%	95%
Percentage of complaints reviewed within 30 calendar days	100%	100%	100%	100%	100%
Percentage of educational materials updated within 30 days of legislative changes (both State and local)	100%	100%	100%	100%	100%
Percentage of requests for technical assistance (informal advice regarding campaign, lobbying, and ethics laws) responded to within 24 hours	100%	100%	100%	100%	100%

Ethics Commission

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	5.50	6.25	6.00	(0.25)
Personnel Expenditures	\$ 1,064,841	\$ 1,091,289	\$ 1,068,690	\$ (22,599)
Non-Personnel Expenditures	102,958	275,045	223,984	(51,061)
Total Department Expenditures	\$ 1,167,798	\$ 1,366,334	\$ 1,292,674	\$ (73,660)
Total Department Revenue	\$ 23,161	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Ethics Commission	\$ 1,167,798	\$ 1,366,334	\$ 1,292,674	\$ (73,660)
Total	\$ 1,167,798	\$ 1,366,334	\$ 1,292,674	\$ (73,660)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Ethics Commission	5.50	6.25	6.00	(0.25)
Total	5.50	6.25	6.00	(0.25)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	\$ 9,764	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,030	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(9,931)	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(16,572)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(0.25)	(57,951)	-
Total	(0.25)	\$ (73,660)	\$ -

Ethics Commission

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 660,371	\$ 716,683	\$ 754,217	\$ 37,534
Fringe Benefits	404,470	374,606	314,473	(60,133)
PERSONNEL SUBTOTAL	1,064,841	1,091,289	1,068,690	(22,599)
NON-PERSONNEL				
Supplies	\$ 5,450	\$ 9,841	\$ 10,126	\$ 285
Contracts	74,798	237,177	176,067	(61,110)
Information Technology	17,514	23,027	32,791	9,764
Energy and Utilities	1,541	-	-	-
Other	3,654	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	102,958	275,045	223,984	(51,061)
Total	\$ 1,167,798	\$ 1,366,334	\$ 1,292,674	\$ (73,660)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 20	\$ -	\$ -	-
Fines Forfeitures and Penalties	23,140	-	-	-
Total	\$ 23,160	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001220	Executive Director	1.00	1.25	1.00	\$ 52,133 - 191,703	\$ 179,887
20001234	Program Coordinator	1.00	1.00	1.00	32,448 - 153,046	83,608
20001222	Program Manager	3.50	4.00	4.00	52,133 - 191,703	490,722
FTE, Salaries, and Wages Subtotal		5.50	6.25	6.00		\$ 754,217

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,901	\$ 5,718	\$ 2,796	\$ (2,922)
Flexible Benefits	79,450	90,096	92,833	2,737
Insurance	1,154	-	-	-
Long-Term Disability	-	2,610	3,024	414
Medicare	9,862	10,906	10,936	30
Other	5,464	-	-	-
Other Post-Employment Benefits	34,850	39,334	36,786	(2,548)
Retiree Medical Trust	565	1,034	818	(216)
Retirement ADC	206,543	153,449	90,639	(62,810)
Retirement DROP	4,501	4,509	10,176	5,667
Risk Management Administration	6,726	6,620	6,366	(254)
Supplemental Pension Savings Plan	45,661	57,589	55,429	(2,160)
Unemployment Insurance	1,013	1,158	1,102	(56)
Workers' Compensation	780	1,583	3,568	1,985
Fringe Benefits Subtotal	\$ 404,470	\$ 374,606	\$ 314,473	\$ (60,133)
Total Personnel Expenditures			\$ 1,068,690	



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Fire-Rescue



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Description

The performance indicators for this branch are maintained at the department level and can be found in the "Key Performance Indicators" section of each department's budget pages.

The vision is:

To be a recognized leader in safety services through strong leadership and professionalism, and the continuous improvement of operations and service delivery methods.

The mission is:

To provide the highest level of emergency/rescue services, hazard prevention, and safety education, while ensuring the protection of life, property, and the environment.

Goals and Objectives

Goal 1: Rapidly respond to emergency situations

- Quickly and safely respond to all requests for emergency service
- Establish and maintain the resources needed to save lives and property, as well as preserve the environment
- Provide fire prevention inspection services to reduce the incidence and severity of fires

Goal 2: Ensure effective leadership and financial management for the efficient provision of fire-rescue services

- Identifying needs and revenue sources to obtain and manage the necessary funding in order to responsibly maintain the Department and grow in a way that is consistent with current and projected demands for service

Goal 3: Provide exceptional customer service

- Meet the high internal and external customer expectations by treating each customer interaction with responsiveness, competency, and professionalism

Goal 4: Develop and maintain a skilled fire-rescue workforce

- Provide a comprehensive training program for employees
- Recruit a diverse applicant pool that mirrors the community served
- Retain a qualified workforce
- Ensure effective and efficient staffing and deployment models

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Cost/Loss Index (budget per capita + fire loss per capita)	<\$190	\$218	< \$190	\$209	<\$190
EMS customer satisfaction survey results (on a scale of 1-5) ¹	≥ 4.0	4.7	≥ 4.0	4.7	≥ 4.0
Number of civilian fire deaths per 100,000 population ²	25.00 %	11.00 %	25.00 %	12.50 %	25.00 %
Percentage of 911 calls answered in 15 seconds or less after transfer to Fire dispatch	95%	97%	95%	95%	95%
Percent of first responder arrival on emergencies within 6:30 minutes from the assignment of the responder by dispatch to arrival on scene of emergency ³	90%	78%	90%	76%	90%
Percent of first responder assignment to "E" level medical emergencies and fire/rescue emergencies within 1:30 minutes from the receipt of the 911 call in fire dispatch to the fire company notification ⁴	N/A	N/A	90%	71%	90%
Percentage of annual inspections completed within 90 days of annual inspection date ⁵	90%	86%	90%	80%	90%

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of effective response force (at least 17 personnel) emergency response arrival within 10:30 minutes ⁶	90%	84%	90%	84%	90%
Percentage of privately owned parcels subject to brush management regulation inspected for compliance annually ⁷	36%	30%	36%	19%	36%
Percentage of structure fires confined to area or room of origin	80%	58%	80%	87%	80%
Percentage of vegetation fire confined to three or less acres	90%	96%	90%	99%	90%
Ratio of fatal drownings to beach attendance at guarded beaches (U.S. Lifeguard Association standard is 1 for every 18 million)	0.0:18M	0.0:18M	0.0:18M	0.5:18M	0.0:18M

1. Fiscal Year 2021 Actual is based on third and fourth quarter results only. Data from first and second quarters unavailable due to COVID-19 impacts.
2. Fire deaths can vary significantly from year to year.
3. This measure has been adjusted from 7:30 to 6:30 beginning Fiscal Year 2020 to reflect that the measure now focuses on the interval from the time the first responder is assigned to the time the first responder arrives on scene. The previous measure included dispatch processing time (measured now separately) which was not a function of first responder arrival time. Also refer to footnote #6.
4. First responder (fire engines and trucks) response time has been changed to more appropriately measure the response time of the individual unit (and not include dispatch processing time). The dispatch component is now measured in as measure #4. This metric was revised beginning in Fiscal Year 2020 to narrow the focus to "E" level emergencies which are time critical. This metric was revised from 1 minute to 1:30 minutes beginning in Fiscal Year 2021.
5. Fiscal Year 2021 Actual is based on third and fourth quarter results only. Data from first and second quarters unavailable due to COVID-19 impacts. Additionally, Fiscal Year 2021 Actual percentage was impacted by Fire Company Inspections Program (FCIP) inspections not being conducted as a result of COVID-19.
6. The Department's inability to meet response time goals is heavily influenced by an insufficient number of geographically distributed resources to reach all communities within the desired response time goals. A comprehensive assessment of the Fire-Rescue Department's Standards of Response Coverage Deployment was conducted in 2011, and updated in 2017, which identified communities where additional resources are needed to achieve compliance.
7. The Department was unable to meet target primarily due to COVID-19 impacts in addition to unfilled positions.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	1,323.52	1,365.67	1,370.00	4.33
Personnel Expenditures	\$ 250,789,536	\$ 249,104,731	\$ 265,777,434	\$ 16,672,703
Non-Personnel Expenditures	54,530,347	52,801,740	57,529,038	4,727,298
Total Department Expenditures	\$ 305,319,883	\$ 301,906,471	\$ 323,306,472	\$ 21,400,001
Total Department Revenue	\$ 73,712,858	\$ 102,329,985	\$ 65,552,193	\$ (36,777,792)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administrative Operations	\$ 5,149,046	\$ 4,372,544	\$ 7,538,679	\$ 3,166,135
Communications	19,236,047	17,211,729	24,855,852	7,644,123
Community Risk Reduction	9,796,698	8,855,349	11,743,756	2,888,407
Emergency Medical Services-Fire	539,625	4,080,778	606,528	(3,474,250)
Emergency Operations	215,038,928	215,160,038	222,807,730	7,647,692
Lifeguard Services	27,768,853	25,264,138	26,901,508	1,637,370
Logistics	2,899,996	2,858,902	3,218,456	359,554
Special Operations	11,406,878	9,644,713	11,022,497	1,377,784
Total	\$ 291,836,070	\$ 287,448,191	\$ 308,695,006	\$ 21,246,815

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administrative Operations	42.00	36.00	36.00	0.00
Communications	68.14	77.00	81.00	4.00
Community Risk Reduction	56.00	56.00	56.00	0.00
Emergency Medical Services-Fire	1.00	1.00	1.00	0.00
Emergency Operations	925.00	968.67	967.00	(1.67)
Lifeguard Services	174.38	171.00	174.00	3.00
Logistics	10.00	11.00	11.00	0.00
Special Operations	31.00	29.00	28.00	(1.00)
Total	1,307.52	1,349.67	1,354.00	4.33

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	1.33	\$ 15,581,870	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Standard Hourly Funding	0.00	-	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	1,616,079	-
Overtime Fringe Adjustment Addition of fringe benefits associated to overtime expenditures.	0.00	1,507,994	-
COVID-19 Expenditures Addition of personnel and non-personnel expenditures associated to COVID-19.	0.00	1,402,662	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,071,675	-
Second Fire Academy Addition of non-personnel expenditures associated to personal protective equipment, uniforms, and training supplies for the Fire Academy.	0.00	431,324	-
Third Fire Academy Addition of non-personnel expenditures associated to personal protective equipment, uniforms, and training supplies for the Fire Academy.	0.00	431,234	-
Cellular Data Expenditures Addition of non-personnel expenditures for cellular phone and data plan costs.	0.00	384,700	-
Helicopter Maintenance Restoration of non-personnel expenditure reduction in Fiscal Year 2021 associated with the maintenance of Helicopter 1.	0.00	350,000	-
Wellness Contract Increase Addition of non-personnel expenditures associated to contractual increases for firefighter wellness exams.	0.00	306,849	-
Structural PPE Replacement Addition of non-personnel expenditures for the replacement of structural personal protective equipment.	0.00	291,136	-
Advanced Lifeguard Academy Addition of 3.00 Lifeguard 1s-Hourly and associated non-personnel expenditures for an advanced Lifeguard Academy.	3.00	255,545	-
Exhaust Extraction Systems Addition of non-personnel expenditures to replace aging exhaust extraction systems at five fire stations.	0.00	180,000	-
Assistance to Firefighters Grant (AFG) Award Addition of non-personnel expenditures to fund the City's cost share of the Assistance to Firefighters Grant (AFG) award.	0.00	170,241	-

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Chollas Backup Dispatch Center Addition of non-personnel expenditures associated to the completion of the Chollas Back-up Dispatch Center.	0.00	111,033	-
Circuit Upgrades Addition of non-personnel expenditures associated to circuit upgrades at various Fire-Rescue sites.	0.00	103,234	-
False Alarm Systems Addition of non-personnel expenditures associated to the replacement of the false alarm tracking and billing system.	0.00	82,500	82,500
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	71,950	-
Licensing/Inspections Reconciliation Software Addition of non-personnel expenditures and associated revenue to update the software interface that reconciles business licensing records with the fire inspections system.	0.00	24,000	24,000
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(735)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(210,914)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(3,025,346)	(36,848,148)
One-Time Fund Balance Transfer One-Time adjustment to transfer excess fund balance from the Emergency Medical Services (EMS) Fund to balance the Fiscal Year 2022 Budget.	0.00	-	1,521,712
Revised Revenue for Services Provided Adjustment to reflect revised revenue for firefighting and dispatch services provided associated to annual contract increases.	0.00	-	1,047,683
Safety Sales Tax Allocation Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services & Debt Service Fund.	0.00	-	981,047
Deployment Revenue Addition of revenue associated with Strike Team and other deployments.	0.00	-	696,840
Port Municipal Services Agreement Addition of revenue associated with reimbursements for police, fire, and EMS services provided at Port tidelands and property.	0.00	-	592,500

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
False Alarm Penalty Revenue	0.00	-	488,331
Adjustment to reflect an increase in false alarm penalty revenue.			
Safety Sales Tax Allocation	0.00	-	304,320
Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services & Debt Service Fund.			
Ambulance Contract Revenue	0.00	-	(1,183,250)
Adjustment to reflect a decrease in revenue associated with the new ambulance contract.			
Transient Occupancy Tax (TOT) Transfer	0.00	-	(1,447,490)
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the Transient Occupancy Tax (TOT) Fund.			
Revised Revenue due to COVID-19	0.00	-	(1,553,591)
Reduction in inspection services revenue due to the closure of businesses and cancellation of public events.			
Total	4.33 \$	21,246,815 \$	(35,293,546)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 138,714,145	\$ 136,618,064	\$ 139,715,417	\$ 3,097,353
Fringe Benefits	108,703,935	108,473,695	122,144,020	13,670,325
PERSONNEL SUBTOTAL	247,418,080	245,091,759	261,859,437	16,767,678
NON-PERSONNEL				
Supplies	\$ 4,997,306	\$ 4,314,518	\$ 4,950,224	\$ 635,706
Contracts	22,822,586	18,485,983	20,211,180	1,725,197
Information Technology	5,232,054	7,652,555	9,589,401	1,936,846
Energy and Utilities	6,494,435	6,671,953	6,342,080	(329,873)
Other	35,653	134,986	134,986	-
Transfers Out	-	40,174	40,174	-
Capital Expenditures	240,050	428,000	236,409	(191,591)
Debt	4,595,906	4,628,263	5,331,115	702,852
NON-PERSONNEL SUBTOTAL	44,417,990	42,356,432	46,835,569	4,479,137
Total	\$ 291,836,070	\$ 287,448,191	\$ 308,695,006	\$ 21,246,815

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 29,164,400	\$ 35,017,470	\$ 36,605,183	\$ 1,587,713
Licenses and Permits	542,499	486,505	533,145	46,640
Other Revenue	975,175	668,229	668,229	-
Rev from Federal Agencies	448,902	38,910,106	-	(38,910,106)
Rev from Other Agencies	3,153,107	2,776,601	3,473,441	696,840
Transfers In	24,643,504	9,817,603	11,102,970	1,285,367
Total	\$ 58,927,588	\$ 87,676,514	\$ 52,382,968	(35,293,546)

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	1.00	1.00	3.00	\$ 34,957 -	42,074 \$	119,105	
20000012	Administrative Aide 1	1.00	1.00	2.00	41,036 -	49,429	90,465	
20000024	Administrative Aide 2	7.00	8.00	8.00	47,266 -	56,957	445,041	
20000065	Air Operations Chief	1.00	1.00	1.00	88,275 -	106,829	106,829	
20001119	Assistant Fire Chief	2.00	2.00	2.00	35,217 -	193,066	348,448	
20000076	Assistant Fire Marshal-Civilian	2.00	2.00	2.00	88,275 -	106,829	211,467	
20001188	Assistant to the Fire Chief	1.00	1.00	0.00	52,133 -	191,703	-	
20000119	Associate Management Analyst	4.00	4.00	4.00	60,007 -	72,510	254,912	
20000539	Clerical Assistant 2	12.00	11.00	9.00	33,205 -	40,019	348,638	
20000306	Code Compliance Officer	6.00	6.00	6.00	42,350 -	50,953	292,948	
20000307	Code Compliance Supervisor	1.00	1.00	1.00	48,780 -	58,381	57,505	
20000617	Construction Estimator	1.00	1.00	1.00	59,596 -	72,078	59,596	
20001168	Deputy Director	0.00	0.00	1.00	52,133 -	191,703	148,266	
20001189	Deputy Fire Chief	7.00	8.00	8.00	52,133 -	191,703	1,296,192	
20000924	Executive Assistant	1.00	1.00	1.00	48,326 -	58,450	58,450	
20000446	Fire Battalion Chief	34.00	34.00	34.00	88,275 -	106,829	3,595,098	
20000449	Fire Captain	235.00	245.08	247.00	75,733 -	91,666	22,147,579	
20000452	Fire Captain	1.00	1.00	0.00	75,733 -	91,666	-	
20000450	Fire Captain-Metro Arson Strike Team	4.00	4.00	3.00	75,733 -	91,666	259,065	
20001125	Fire Chief	1.00	1.00	1.00	65,653 -	248,703	227,504	
20001242	Fire Dispatch Administrator	1.00	2.00	2.00	69,024 -	83,348	152,372	
20000460	Fire Dispatcher	51.00	51.00	51.00	49,246 -	59,490	2,803,728	
90000460	Fire Dispatcher- Hourly	3.14	3.00	3.00	49,246 -	59,490	162,238	
20000510	Fire Dispatch Supervisor	7.00	7.00	7.00	56,652 -	68,403	475,570	
20000454	Fire Engineer	220.00	231.25	232.00	65,728 -	79,456	18,063,337	
20000455	Fire Engineer-Metro Arson Strike Team	3.00	3.00	3.00	65,728 -	79,456	238,371	
20000456	Fire Fighter 1	0.00	1.00	16.00	41,787 -	50,274	787,382	
20000457	Fire Fighter 2	367.00	387.33	373.00	56,035 -	67,642	24,126,464	
20001245	Fire Fighter 3	84.00	84.00	84.00	58,822 -	71,011	5,709,061	
20000066	Fire Helicopter Pilot	4.00	4.00	4.00	75,733 -	91,666	350,731	
20000475	Fire Prevention Inspector 2	26.00	27.00	29.00	65,728 -	79,456	2,289,524	
20000476	Fire Prevention Inspector 2-Civilian	8.00	7.00	5.00	65,728 -	79,456	396,088	
20000477	Fire Prevention Supervisor	2.00	2.00	3.00	75,733 -	91,666	255,398	
20000478	Fire Prevention Supervisor-Civilian	2.00	2.00	1.00	75,733 -	91,666	91,666	
21000432	Geographic Info Systems Analyst 2	0.00	1.00	1.00	60,007 -	72,510	72,510	
21000275	Helicopter Mechanic	4.00	4.00	4.00	78,243 -	94,402	361,449	
20000290	Information Systems Analyst 2	6.00	6.00	6.00	60,007 -	72,510	416,335	
20000293	Information Systems Analyst 3	3.00	3.00	3.00	65,869 -	79,649	238,947	
20000998	Information Systems Analyst 4	1.00	0.00	0.00	74,090 -	89,773	-	
90000603	Lifeguard 1- Hourly	56.38	53.00	56.00	36,026 -	43,264	2,210,792	

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000606	Lifeguard 2	59.00	59.00	61.00	52,458 - 63,461	3,813,990
20000619	Lifeguard 3	28.00	28.00	26.00	57,824 - 69,930	1,810,996
20001232	Lifeguard Chief	1.00	1.00	1.00	52,133 - 191,703	162,024
20000604	Lifeguard Sergeant	19.00	19.00	19.00	63,336 - 76,565	1,451,309
20000622	Marine Mechanic	2.00	2.00	2.00	49,234 - 59,034	118,068
20000599	Marine Safety Captain	1.00	1.00	1.00	95,592 - 115,363	103,861
20000601	Marine Safety Lieutenant	4.00	4.00	4.00	76,357 - 92,206	337,126
20001196	Paramedic Coordinator	1.00	1.00	1.00	32,448 - 153,046	112,811
20000680	Payroll Specialist 2	6.00	6.00	6.00	43,414 - 52,417	314,496
20000173	Payroll Supervisor	1.00	1.00	1.00	49,778 - 60,266	60,266
20001234	Program Coordinator	1.00	1.00	1.00	32,448 - 153,046	116,532
20001222	Program Manager	2.00	4.00	4.00	52,133 - 191,703	455,142
20000760	Project Assistant	1.00	1.00	1.00	65,831 - 79,312	79,312
20000763	Project Officer 2	1.00	1.00	1.00	87,361 - 105,609	87,361
20000869	Senior Account Clerk	1.00	2.00	1.00	40,019 - 48,283	47,073
20000927	Senior Clerk/Typist	2.00	2.00	2.00	40,019 - 48,283	95,600
20000400	Senior Drafting Aide	1.00	0.00	0.00	49,299 - 59,596	-
20000015	Senior Management Analyst	3.00	3.00	3.00	65,869 - 79,649	211,387
20000916	Senior Public Information Officer	1.00	1.00	1.00	60,007 - 72,510	72,510
20000970	Supervising Management Analyst	1.00	1.00	1.00	74,090 - 89,773	89,773
20000756	Word Processing Operator	1.00	0.00	0.00	34,957 - 42,074	-
	Air Operations Pay					107,752
	Airport Transfer					66,090
	Annual Pump Testing					85,494
	Battalion Medical Off					101,749
	Bilingual - Dispatcher					11,648
	Bilingual Pay Fire					216,079
	Bilingual - Regular					24,752
	Breathing Apparatus Rep					45,960
	Budgeted Personnel					(6,656,512)
	Expenditure Savings					
	Cliff Rescue Inst Pay					33,251
	'D' Div Pay					131,837
	Dispatcher Training					7,488
	Dive Team Pay					106,556
	Division Medical Officer Pay					21,003
	Emergency Medical Tech					7,303,186
	EMS Specialty Pay					93,196
	Explosive Ord Sqd					102,233
	Fire Admin Assign					1,063,134
	Fire Boat Operator Cert Pay					82,928
	Hazardous Mat. Squad					230,497
	Hose Repair					88,876
	K-9 Handler Fire					29,217
	Ladder Repair					95,784
	Metro Arson Strike Team					24,872
	Night Shift Pay					18,984
	Overtime Budgeted					32,770,000

Fire-Rescue

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Paramedic Pay					2,421,870
	Paramedic Recert Bonus					122,970
	Paramedic Splty Pay					702,218
	Shift Rotation Pay					73,398
	Sick Leave - Hourly					54,441
	Small Eq Repair					45,866
	Special Assignment Pay					56,218
	Standby Pay					7,557
	Star Team Paramedic					63,827
	Surf Boat Operator Cert Pay					66,522
	Termination Pay Annual Leave					403,533
	Urban Search & Rescue					240,732
	Vacation Pay In Lieu					441,503
FTE, Salaries, and Wages Subtotal		1,307.52	1,349.67	1,354.00		\$ 139,715,417

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 1,306,027	\$ 1,132,483	\$ 1,058,973	\$ (73,510)
Flexible Benefits	15,817,203	15,802,841	17,874,500	2,071,659
Insurance	3,641	-	-	-
Long-Term Disability	-	314,002	369,688	55,686
Medicare	1,987,109	1,944,897	1,999,344	54,447
Other	250,549	-	1,200,000	1,200,000
Other Post-Employment Benefits	7,617,615	7,316,687	7,265,235	(51,452)
Retiree Health Contribution	617,831	-	-	-
Retiree Medical Trust	10,698	624,667	621,532	(3,135)
Retirement 401 Plan	5,290	5,087	5,195	108
Retirement ADC	66,198,734	67,821,257	76,961,845	9,140,588
Retirement DROP	377,440	373,143	395,799	22,656
Risk Management Administration	1,470,051	1,231,260	1,257,285	26,025
Supplemental Pension Savings Plan	5,650,089	5,576,547	6,143,330	566,783
Unemployment Insurance	142,450	139,156	134,667	(4,489)
Workers' Compensation	7,249,209	6,191,668	6,856,627	664,959
Fringe Benefits Subtotal	\$ 108,703,935	\$ 108,473,695	\$ 122,144,020	\$ 13,670,325
Total Personnel Expenditures			\$ 261,859,437	

Fire and Lifeguard Facilities Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fire and Lifeguard Facilities Fund	\$ 1,390,558	\$ 1,395,631	\$ 1,398,431	\$ 2,800
Logistics	41	-	-	-
Total	\$ 1,390,599	\$ 1,395,631	\$ 1,398,431	\$ 2,800

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 2,800	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	9,649
Adjustment to reflect revised revenue to support Fire and Lifeguard Facilities.			
Total	0.00	\$ 2,800	\$ 9,649

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 3,830	\$ 5,212	\$ 5,212	-
Transfers Out	1,386,769	1,390,419	1,393,219	2,800
NON-PERSONNEL SUBTOTAL	1,390,599	1,395,631	1,398,431	2,800
Total	\$ 1,390,599	\$ 1,395,631	\$ 1,398,431	\$ 2,800

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Rev from Money and Prop	\$ 3,525	\$ -	\$ -	-
Transfers In	1,383,570	1,383,570	1,393,219	9,649
Total	\$ 1,387,095	\$ 1,383,570	\$ 1,393,219	\$ 9,649

Fire/Emergency Medical Services Transport Program Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Emergency Medical Services	\$ 11,572,769	\$ 12,437,595	\$ 12,571,378	133,783
Total	\$ 11,572,769	\$ 12,437,595	\$ 12,571,378	133,783

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Emergency Medical Services	15.00	15.00	15.00	0.00
Total	15.00	15.00	15.00	0.00

Fire-Rescue

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Fund Balance Transfer One-Time adjustment to transfer excess fund balance from the Emergency Medical Services (EMS) Fund to the General Fund.	0.00 \$	1,521,712 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	130,339	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	30,877	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	4,254	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(1,796)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(123,167)	(310,645)
Reduction in Overtime Expenditures Reduction in overtime expenditures associated to normal operations.	0.00	(245,186)	-
Ambulance Contract Revenue Adjustment to reflect decreased revenue associated with new ambulance contract.	0.00	(1,183,250)	(1,183,250)
Total	0.00 \$	133,783 \$	(1,493,895)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,778,492	\$ 2,490,582	\$ 2,278,249	(212,333)
Fringe Benefits	1,452,112	1,356,272	1,458,012	101,740
PERSONNEL SUBTOTAL	3,230,604	3,846,854	3,736,261	(110,593)
NON-PERSONNEL				
Supplies	\$ 198,021	\$ 253,409	\$ 253,409	-
Contracts	1,495,186	1,445,726	1,320,763	(124,963)
Information Technology	185,943	224,561	255,438	30,877
Energy and Utilities	521	28,688	28,688	-
Other	151	42,710	42,710	-
Transfers Out	6,412,347	6,412,347	6,750,809	338,462
Capital Expenditures	49,997	183,300	183,300	-

Fire-Rescue

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL SUBTOTAL	8,342,166	8,590,741	8,835,117	244,376
Total	\$ 11,572,769	\$ 12,437,595	\$ 12,571,378	\$ 133,783

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 11,878,803	\$ 11,904,871	\$ 10,721,621	\$ (1,183,250)
Other Revenue	286,674	409,235	409,235	-
Rev from Federal Agencies	-	310,645	-	(310,645)
Rev from Money and Prop	99,631	30,000	30,000	-
Transfers In	443,949	-	-	-
Total	\$ 12,709,057	\$ 12,654,751	\$ 11,160,856	\$ (1,493,895)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 47,266 - 56,957	\$ 56,957
20001189	Deputy Fire Chief	1.00	1.00	1.00	52,133 - 191,703	162,024
20000446	Fire Battalion Chief	1.00	1.00	1.00	88,275 - 106,829	106,829
20000449	Fire Captain	1.00	1.00	1.00	75,733 - 91,666	91,666
20000457	Fire Fighter 2	1.00	1.00	1.00	56,035 - 67,642	67,642
20000496	Paramedic 2	5.00	5.00	5.00	47,986 - 67,642	318,554
20001222	Program Manager	2.00	2.00	2.00	52,133 - 191,703	199,749
20001126	Quality Management Coordinator	3.00	3.00	3.00	32,448 - 153,046	324,848
	Bilingual - Regular					1,456
	Budgeted Personnel					(47,986)
	Expenditure Savings					
	Emergency Medical Tech					45,622
	Fire Admin Assign					80,504
	Overtime Budgeted					604,247
	Paramedic Pay					35,442
	Paramedic Recert Bonus					184,828
	Paramedic Tring Off					9,486
	Vacation Pay In Lieu					36,381
FTE, Salaries, and Wages Subtotal		15.00	15.00	15.00		\$ 2,278,249

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 22,521	\$ 18,380	\$ 16,604	\$ (1,776)
Flexible Benefits	192,896	204,196	214,050	9,854
Long-Term Disability	-	4,346	5,133	787
Medicare	25,106	20,732	21,065	333
Other	27,288	-	-	-
Other Post-Employment Benefits	91,429	88,102	85,834	(2,268)
Retiree Health Contribution	4,591	-	-	-
Retiree Medical Trust	685	5,224	5,251	27

Fire-Rescue

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Retirement ADC	848,082	866,602	971,884	105,282
Retirement DROP	5,202	5,192	7,836	2,644
Risk Management Administration	17,646	14,826	14,854	28
Supplemental Pension Savings Plan	71,165	69,437	74,762	5,325
Unemployment Insurance	2,029	1,928	1,871	(57)
Workers' Compensation	143,473	57,307	38,868	(18,439)
Fringe Benefits Subtotal	\$ 1,452,112	\$ 1,356,272	\$ 1,458,012	\$ 101,740
Total Personnel Expenditures			\$ 3,736,261	

Junior Lifeguard Program Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administrative Operations	\$ -	\$ 1,000	\$ -	(1,000)
Lifeguard Services	520,444	624,054	641,657	17,603
Total	\$ 520,444	\$ 625,054	\$ 641,657	\$ 16,603

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Lifeguard Services	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 15,618	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	1,036	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Non-Discretionary Adjustment	0.00	(51)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 16,603	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				

Fire-Rescue

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Personnel Cost	\$	67,266	\$	76,586	\$	79,649	\$	3,063
Fringe Benefits		73,586		89,532		102,087		12,555
PERSONNEL SUBTOTAL		140,852		166,118		181,736		15,618
NON-PERSONNEL								
Supplies	\$	22,172	\$	24,200	\$	24,200	\$	-
Contracts		335,195		428,610		428,559		(51)
Information Technology		-		943		1,979		1,036
Energy and Utilities		168		183		183		-
Capital Expenditures		-		5,000		5,000		-
NON-PERSONNEL SUBTOTAL		357,535		458,936		459,921		985
Total	\$	498,387	\$	625,054	\$	641,657	\$	16,603

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Charges for Services	\$	664,944	\$	615,150	\$	615,150	\$	-
Transfers In		24,174		-		-		-
Total	\$	689,119	\$	615,150	\$	615,150	\$	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000630	Organization Effectiveness Specialist 3	1.00	1.00	1.00	\$ 65,869 - 79,649	\$ 79,649
FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 79,649

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Fringe Benefits								
Employee Offset Savings	\$	1,436	\$	2,298	\$	796	\$	(1,502)
Flexible Benefits		9,715		14,178		9,977		(4,201)
Long-Term Disability		-		266		319		53
Medicare		1,081		1,110		1,155		45
Other		4,257		-		-		-
Other Post-Employment Benefits		5,285		6,293		6,131		(162)
Retirement ADC		48,241		61,682		77,451		15,769
Risk Management Administration		1,019		1,059		1,061		2
Supplemental Pension Savings Plan		2,388		2,298		4,818		2,520
Unemployment Insurance		97		118		116		(2)
Workers' Compensation		67		230		263		33
Fringe Benefits Subtotal	\$	73,586	\$	89,532	\$	102,087	\$	12,555
Total Personnel Expenditures					\$	181,736		

Revenue and Expense Statement (Non-General Fund)

Fire and Lifeguard Facilities Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,070	\$ 1,568	\$ 1,320
Continuing Appropriation - CIP	55,692	28,760	28,703
TOTAL BALANCE AND RESERVES	\$ 58,762	\$ 30,328	\$ 30,023
REVENUE			
Revenue from Use of Money and Property	\$ 3,525	\$ -	\$ -
Transfers In	1,383,570	1,383,570	1,393,219
TOTAL REVENUE	\$ 1,387,095	\$ 1,383,570	\$ 1,393,219
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,445,857	\$ 1,413,898	\$ 1,423,242
OPERATING EXPENSE			
Contracts	\$ 3,830	\$ 5,212	\$ 5,212
Transfers Out	1,386,769	1,390,419	1,393,219
TOTAL OPERATING EXPENSE	\$ 1,390,599	\$ 1,395,631	\$ 1,398,431
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 24,930	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 24,930	\$ -	\$ -
TOTAL EXPENSE	\$ 1,415,529	\$ 1,395,631	\$ 1,398,431
RESERVES			
Continuing Appropriation - CIP	\$ 28,760	\$ 28,760	\$ 28,703
TOTAL RESERVES	\$ 28,760	\$ 28,760	\$ 28,703
BALANCE***	\$ 1,569	\$ (10,493)	\$ (3,892)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,445,857	\$ 1,413,898	\$ 1,423,242

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

*** The Fire and Lifeguard Facilities Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2022 to address negative balances.

Revenue and Expense Statement (Non-General Fund)

Fire/Emergency Medical Services Transport Program Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 249,335	\$ 1,385,623	\$ 1,664,259
TOTAL BALANCE AND RESERVES	\$ 249,335	\$ 1,385,623	\$ 1,664,259
REVENUE			
Charges for Services	\$ 11,878,803	\$ 11,904,871	\$ 10,721,621
Other Revenue	286,674	409,235	409,235
Revenue from Federal Agencies	-	310,645	-
Revenue from Use of Money and Property	99,631	30,000	30,000
Transfers In	443,949	-	-
TOTAL REVENUE	\$ 12,709,057	\$ 12,654,751	\$ 11,160,856
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 12,958,392	\$ 14,040,374	\$ 12,825,115
OPERATING EXPENSE			
Personnel Expenses	\$ 1,778,492	\$ 2,490,582	\$ 2,278,249
Fringe Benefits	1,452,112	1,356,272	1,458,012
Supplies	198,021	253,409	253,409
Contracts	1,495,186	1,445,726	1,320,763
Information Technology	185,943	224,561	255,438
Energy and Utilities	521	28,688	28,688
Other Expenses	151	42,710	42,710
Transfers Out	6,412,347	6,412,347	6,750,809
Capital Expenditures	49,997	183,300	183,300
TOTAL OPERATING EXPENSE	\$ 11,572,770	\$ 12,437,595	\$ 12,571,378
TOTAL EXPENSE	\$ 11,572,770	\$ 12,437,595	\$ 12,571,378
BALANCE	\$ 1,385,622	\$ 1,602,779	\$ 253,737
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 12,958,392	\$ 14,040,374	\$ 12,825,115

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Fire-Rescue

Revenue and Expense Statement (Non-General Fund)

Junior Lifeguard Program Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 723,648	\$ 892,323	\$ 958,991
Continuing Appropriation - CIP	-	-	245,427
TOTAL BALANCE AND RESERVES	\$ 723,648	\$ 892,323	\$ 1,204,418
REVENUE			
Charges for Services	\$ 664,944	\$ 615,150	\$ 615,150
Transfers In	24,174	-	-
TOTAL REVENUE	\$ 689,118	\$ 615,150	\$ 615,150
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,412,766	\$ 1,507,473	\$ 1,819,568
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 250,000	\$ -
TOTAL CIP EXPENSE	\$ -	\$ 250,000	\$ -
OPERATING EXPENSE			
Personnel Expenses	\$ 67,266	\$ 76,586	\$ 79,649
Fringe Benefits	73,586	89,532	102,087
Supplies	22,172	24,200	24,200
Contracts	357,252	428,610	428,559
Information Technology	-	943	1,979
Energy and Utilities	168	183	183
Capital Expenditures	-	5,000	5,000
TOTAL OPERATING EXPENSE	\$ 520,444	\$ 625,054	\$ 641,657
TOTAL EXPENSE	\$ 520,444	\$ 875,054	\$ 641,657
RESERVES			
Continuing Appropriation - CIP	\$ -	\$ -	\$ 245,427
TOTAL RESERVES	\$ -	\$ -	\$ 245,427
BALANCE	\$ 892,322	\$ 632,419	\$ 932,484
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,412,766	\$ 1,507,473	\$ 1,819,568

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Fleet Operations



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Description

Beginning in Fiscal Year 2022, Facilities Services Division will merge organizationally with the Fleet Operations Department to create the General Services Department. The new department will work with the Department of Finance (DoF) to formally change the name via DoF's restructure process. The Department of General Services provides City departments with comprehensive fleet and facilities management services, largely by providing a dependable fleet of over 4,600 motive vehicles and equipment and maintaining over 1,600 buildings and City facilities. The Fleet Operations Division was ranked as the 12th ranked Leading Fleet, 31st ranked Green Fleet in America, and 33rd ranked in the Top 100 Best Fleets in the Americas. The Facilities Services Division provides a variety of maintenance, repair, modernization and improvements to about approximately 1,600 City facilities and for all asset owning departments including General Fund, with the focus on customer service. The Department provides the core services listed below in support of the City and overall City operations.

- Repair and Maintenance of over 4,600 Motive Vehicles and Equipment
- Repair and Maintenance of over 1,600 City Facilities
- Acquisition and Disposition Services for Motive Vehicles and Equipment
- Fuel System Management
- Telematics System Management
- 24 Hour Fuel Availability/Delivery
- 24 Hour Maintenance and Monitoring of 15 Fueling Locations
- 24 Hour Road Call Services
- 24 Hour Emergency Facilities Response
- Maintenance of 19 Car/Truck Wash Facilities
- Maintenance of a Citywide Rental Fleet, exceeding 100 motive vehicles and equipment Citywide
- Citywide Driver/Operator Training
- Citywide Metal Fabrication Services
- Body Shop Services
- Citywide Mobile Welding Services
- Motive Vehicle and Equipment Lifecycle Analysis
- Asset Management including Maintenance and Repair Tracking and Lifecycle Analysis

Fleet Operations

- Forecasting, Analysis and Oversight of over \$100M annually in Operating, Vehicle Replacement and CIP Budget

The vision is:

An award-winning Department recognized for its excellent customer service, safety, dependability, and environmentally sound initiatives.

The mission is:

Provide our customers with comprehensive fleet and facility management services by delivering environmentally sustainable, safe and dependable solutions.

Goals and Objectives

Goal 1: *Provide quality fleet and facilities services efficiently and economically*

- Provide excellent customer service
- Improve communications to our customers
- Provide safe and dependable vehicles and facilities

Goal 2: *Advance a Green Fleet and Sustainable Building program*

- Reduce greenhouse gas emissions
- Evaluate all Fleet replacements and additional viable alternative fuel options
- Evaluate all Facilities for environmental sustainability

Goal 3: *Continue to develop a trained and certified team of professionals*

- Continue monitoring and improvement of a comprehensive safety and training program
- Promote professional certifications throughout all levels of the organization

Goal 4: *Improve internal controls and accountability*

- Improve internal fleet and facilities operations through enhanced utilization of a management information system
- Improve policies and procedures to ensure consistency and efficiency throughout all levels of the organization

Goal 5: *Provide quality, safe and reliable facility services*

- Maintain facilities
- Provide facility enhancements in accordance with applicable codes and standards

Fleet Operations

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	417.75	382.58	380.75	(1.38)
Personnel Expenditures	\$ 39,404,215	\$ 38,205,138	\$ 40,138,986	\$ 1,933,848
Non-Personnel Expenditures	88,663,391	127,143,818	113,538,582	(13,605,236)
Total Department Expenditures	\$ 128,067,606	\$ 165,348,956	\$ 153,677,568	\$ (11,671,388)
Total Department Revenue	\$ 112,817,109	\$ 134,461,136	\$ 133,224,970	\$ (1,236,166)

Fleet Operations Operating Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fleet Administration	\$ 15,482,867	\$ 18,022,521	\$ 17,311,903	\$ (710,618)
Fleet Maintenance	37,036,821	36,728,066	38,123,075	1,395,009
Vehicle Acquisition	845,173	751,575	871,077	119,502
Total	\$ 53,364,861	\$ 55,502,162	\$ 56,306,055	\$ 803,893

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fleet Administration	34.00	33.00	33.00	0.00
Fleet Maintenance	168.25	167.25	167.25	0.00
Vehicle Acquisition	4.00	6.00	6.00	0.00
Total	206.25	206.25	206.25	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 571,829	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	340,107	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Chollas Containment Wash Area Upgrade	0.00	200,000	-
Addition of non-personnel expenditures associated to upgrades to the Chollas wash area drainage system.			
Rose Canyon Solid Waste Drying Containment Area Upgrade	0.00	150,000	-
Addition of non-personnel expenditures associated to upgrades to Rose Canyon solid waste drying containment area.			

Fleet Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety Program Reorganization Addition of 1.00 Program Coordinator to increase oversight of the safety and training program.	0.00	11,507	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(19,126)	-
Capital Expenditure Reduction Reduction of non-personnel expenditures due to anticipated savings in capital expenditures.	0.00	(50,000)	-
Revised Expenditure Adjustment to reflect revised expenditure projections.	0.00	(51,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(349,424)	-
Rental Rate Reduction Adjustment to reflect revised revenue projections.	0.00	-	(1,000,000)
Total	0.00	\$ 803,893	\$ (1,000,000)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 12,231,970	\$ 12,394,663	\$ 12,697,354	\$ 302,691
Fringe Benefits	9,351,168	10,106,213	10,367,732	261,519
PERSONNEL SUBTOTAL	21,583,137	22,500,876	23,065,086	564,210
NON-PERSONNEL				
Supplies	\$ 13,985,030	\$ 13,094,915	\$ 13,095,507	\$ 592
Contracts	5,550,233	5,750,965	5,440,532	(310,433)
Information Technology	784,690	1,895,546	2,184,653	289,107
Energy and Utilities	11,272,594	12,202,790	12,163,207	(39,583)
Other	4,794	4,826	4,826	-
Transfers Out	-	1,633	1,633	-
Capital Expenditures	184,383	50,611	350,611	300,000
NON-PERSONNEL SUBTOTAL	31,781,723	33,001,286	33,240,969	239,683
Total	\$ 53,364,861	\$ 55,502,162	\$ 56,306,055	\$ 803,893

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 55,039,863	\$ 54,795,094	\$ 53,795,094	(1,000,000)
Other Revenue	530,063	368,349	368,349	-
Rev from Money and Prop	123,211	140,000	140,000	-
Transfers In	158,723	28,296	28,296	-
Total	\$ 55,851,860	\$ 55,331,739	\$ 54,331,739	(1,000,000)

Fleet Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000011	Account Clerk	2.00	2.00	2.00	\$ 34,957 -	42,074 \$	80,742	
20000024	Administrative Aide 2	1.00	1.00	1.00	47,266 -	56,957	47,266	
20000253	Apprentice 1-Fleet Technician	2.00	2.00	0.00	35,433 -	47,266	-	
20000254	Apprentice 2-Fleet Technician	0.00	0.00	2.00	44,302 -	56,135	108,047	
20000443	Assistant Fleet Technician	27.00	27.00	27.00	42,572 -	50,749	1,329,356	
20000119	Associate Management Analyst	2.00	2.00	2.00	60,007 -	72,510	137,974	
20000193	Body and Fender Mechanic	5.00	5.00	5.00	49,234 -	59,034	278,963	
20001101	Department Director	1.00	1.00	1.00	65,653 -	248,703	174,720	
20001168	Deputy Director	1.00	1.00	1.00	52,133 -	191,703	174,720	
20000430	Equipment Operator 2	1.00	1.00	1.00	45,903 -	54,880	50,731	
20000438	Equipment Painter	2.00	2.00	2.00	49,234 -	59,034	108,268	
20000433	Equipment Trainer	1.00	1.00	2.00	52,782 -	63,836	119,180	
21000191	Fleet Attendant	2.00	2.00	2.00	35,520 -	42,226	82,317	
20000774	Fleet Manager	4.00	4.00	4.00	85,208 -	103,228	412,912	
20000183	Fleet Parts Buyer	4.00	4.00	4.00	49,537 -	60,007	229,558	
20000182	Fleet Parts Buyer Supervisor	1.00	1.00	1.00	56,979 -	69,287	68,834	
20000062	Fleet Repair Supervisor	10.00	10.00	10.00	69,266 -	83,824	823,682	
21000195	Fleet Team Leader	10.00	10.00	11.00	58,190 -	71,451	771,233	
20000420	Fleet Technician	76.25	76.25	76.25	51,614 -	61,889	4,599,301	
20000293	Information Systems Analyst 3	1.00	1.00	1.00	65,869 -	79,649	79,649	
20000618	Machinist	1.00	1.00	1.00	51,203 -	61,348	61,348	
20000439	Master Fleet Technician	17.00	17.00	16.00	55,508 -	66,497	998,018	
20000644	Metal Fabrication Supervisor	2.00	2.00	2.00	60,267 -	72,878	137,387	
20000445	Motive Service Technician	2.00	2.00	2.00	37,943 -	45,470	89,309	
20000680	Payroll Specialist 2	1.00	1.00	1.00	43,414 -	52,417	52,416	
20001234	Program Coordinator	1.00	1.00	2.00	32,448 -	153,046	280,921	
20001222	Program Manager	1.00	1.00	1.00	52,133 -	191,703	121,918	
20000847	Safety Officer	1.00	1.00	0.00	64,269 -	77,616	-	
20000015	Senior Management Analyst	2.00	2.00	1.00	65,869 -	79,649	79,649	
20000951	Stock Clerk	9.00	9.00	9.00	33,357 -	40,257	344,605	
20000955	Storekeeper 1	4.00	4.00	4.00	38,418 -	46,076	182,358	
20000970	Supervising Management Analyst	1.00	1.00	2.00	74,090 -	89,773	163,245	
20001041	Training Supervisor	1.00	1.00	0.00	65,869 -	79,649	-	
20001058	Welder	10.00	10.00	10.00	49,234 -	59,034	580,009	
	ASE Cert						40,456	
	ASE Master Cert						124,311	
	Budgeted Personnel Expenditure Savings						(1,078,726)	
	Class B						61,620	
	Exceptional Performance						3,000	
	Pay-Classified							
	Night Shift Pay						167,729	
	Overtime Budgeted						440,944	

Fleet Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Plant/Tank Vol Cert Pay					37,719
	Standby Pay					9,197
	Termination Pay Annual Leave					28,146
	Vacation Pay In Lieu					70,194
	Welding Certification					24,128
FTE, Salaries, and Wages Subtotal		206.25	206.25	206.25	\$	12,697,354

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 30,869	\$ 31,768	\$ 26,683	\$ (5,085)
Flexible Benefits	2,158,384	2,424,355	2,708,305	283,950
Insurance	846	-	-	-
Long-Term Disability	-	39,506	46,883	7,377
Medicare	170,807	169,451	173,272	3,821
Other	48,167	-	-	-
Other Post-Employment Benefits	1,185,504	1,190,950	1,148,030	(42,920)
Retiree Medical Trust	12,361	12,147	15,117	2,970
Retirement 401 Plan	9,919	9,256	8,961	(295)
Retirement ADC	4,013,372	4,267,566	4,692,205	424,639
Retirement DROP	50,974	53,449	40,640	(12,809)
Risk Management Administration	228,846	200,416	198,672	(1,744)
Supplemental Pension Savings Plan	756,426	774,969	835,056	60,087
Unemployment Insurance	17,179	17,547	17,033	(514)
Workers' Compensation	667,514	914,833	456,875	(457,958)
Fringe Benefits Subtotal	\$ 9,351,168	\$ 10,106,213	\$ 10,367,732	\$ 261,519
Total Personnel Expenditures			\$ 23,065,086	

Fleet Operations Replacement Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fleet Maintenance	\$ (28,316)	\$ -	\$ -	-
Vehicle Acquisition	51,112,432	87,621,281	73,721,915	(13,899,366)
Total	\$ 51,085,203	\$ 87,621,281	\$ 73,721,915	(13,899,366)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 2,800,634	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Fleet Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(16,700,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00	\$ (13,899,366)	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 595	\$ -	\$ -	-
Fringe Benefits	480	-	-	-
PERSONNEL SUBTOTAL	1,075	-	-	-
NON-PERSONNEL				
Supplies	\$ 1,396,803	\$ -	\$ -	-
Contracts	355,405	-	-	-
Transfers Out	-	16,700,000	-	(16,700,000)
Capital Expenditures	37,646,878	58,251,465	58,251,465	-
Debt	11,685,041	12,669,816	15,470,450	2,800,634
NON-PERSONNEL SUBTOTAL	51,084,127	87,621,281	73,721,915	(13,899,366)
Total	\$ 51,085,203	\$ 87,621,281	\$ 73,721,915	\$ (13,899,366)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 39,894,567	\$ 37,882,652	\$ 37,882,652	-
Other Revenue	11,292,239	36,086,823	36,086,823	-
Total	\$ 51,186,806	\$ 73,969,475	\$ 73,969,475	-

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ 138	\$ -	\$ -	-
Medicare	8	-	-	-
Other Post-Employment Benefits	73	-	-	-
Retiree Medical Trust	1	-	-	-
Retirement ADC	197	-	-	-
Risk Management Administration	15	-	-	-
Supplemental Pension Savings Plan	46	-	-	-
Unemployment Insurance	1	-	-	-
Workers' Compensation	1	-	-	-
Fringe Benefits Subtotal	\$ 480	\$ -	\$ -	-
Total Personnel Expenditures		\$ -	\$ -	

Fleet Operations

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Facilities	\$ 23,583,592	\$ 22,504,347	\$ 23,649,598	\$ 1,145,251
Facilities Services	33,951	(278,834)	-	278,834
Total	\$ 23,617,542	\$ 22,225,513	\$ 23,649,598	\$ 1,424,085

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Facilities	210.50	176.33	174.50	(1.83)
Facilities Services	1.00	0.00	0.00	0.00
Total	211.50	176.33	174.50	(1.83)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	(1.83)	\$ 1,381,593	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	300,122	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Equipment Rate Reduction	0.00	(5,951)	-
Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.			
Pay-In-Lieu of Annual Leave Adjustments	0.00	(11,955)	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Citywide Contracts Reduction of 2.6%	0.00	(51,007)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
Non-Discretionary Adjustment	0.00	(188,717)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	-	(236,166)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	(1.83)	\$ 1,424,085	\$ (236,166)

Fleet Operations

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 10,536,865	\$ 9,447,465	\$ 9,876,319	\$ 428,854
Fringe Benefits	7,283,137	6,256,797	7,197,581	940,784
PERSONNEL SUBTOTAL	17,820,002	15,704,262	17,073,900	1,369,638
NON-PERSONNEL				
Supplies	\$ 1,546,837	\$ 1,921,348	\$ 1,922,203	\$ 855
Contracts	2,945,862	3,085,387	3,023,199	(62,188)
Information Technology	399,761	499,868	799,990	300,122
Energy and Utilities	467,882	599,085	414,743	(184,342)
Other	4,417	5,000	5,000	-
Capital Expenditures	22,220	-	-	-
Debt	410,562	410,563	410,563	-
NON-PERSONNEL SUBTOTAL	5,797,540	6,521,251	6,575,698	54,447
Total	\$ 23,617,542	\$ 22,225,513	\$ 23,649,598	\$ 1,424,085

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 5,591,670	\$ 5,159,922	\$ 4,923,756	(236,166)
Other Revenue	27,426	-	-	-
Transfers In	159,348	-	-	-
Total	\$ 5,778,443	\$ 5,159,922	\$ 4,923,756	(236,166)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 34,957 - 42,074	\$ 83,307
20000012	Administrative Aide 1	2.00	1.00	1.00	41,036 - 49,429	49,429
20000024	Administrative Aide 2	2.00	1.00	1.00	47,266 - 56,957	55,818
20000241	Apprentice 1-Electrician (5 Yr)	2.00	0.00	0.00	37,345 - 49,801	-
20000245	Apprentice 1-HVACR Technician	3.00	1.00	1.00	41,183 - 54,896	54,896
20000259	Apprentice 1-Plumber	1.00	0.00	0.00	37,345 - 49,801	-
20000242	Apprentice 2-Electrician (5 Yr)	0.00	0.00	2.00	52,899 - 62,257	124,514
20000260	Apprentice 2-Plumber	0.00	1.00	0.00	46,682 - 59,138	-
20000119	Associate Management Analyst	1.00	1.00	1.00	60,007 - 72,510	72,510
20000201	Building Maintenance Supervisor	11.00	10.08	10.00	68,638 - 83,024	830,240
20000205	Building Service Supervisor	2.00	2.00	2.00	50,749 - 61,370	122,740
20000224	Building Service Technician	25.00	21.42	21.00	36,991 - 44,021	916,914
20000202	Building Supervisor	5.00	3.08	4.00	44,129 - 52,977	209,790
20000234	Carpenter	15.00	15.00	15.00	48,218 - 57,714	840,948
20000235	Carpenter Supervisor	2.00	2.00	2.00	54,599 - 66,129	130,935
20000617	Construction Estimator	2.00	0.00	0.00	59,596 - 72,078	-
20000352	Custodian 1	0.00	0.08	0.00	30,160 - 31,886	-
20000354	Custodian 2	18.50	17.50	17.50	30,169 - 34,676	573,750
20000355	Custodian 3	1.00	1.00	1.00	31,886 - 37,705	37,705

Fleet Operations

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20001168	Deputy Director	1.00	1.00	1.00	52,133 - 191,703	137,601
20000408	Electrician	16.00	16.00	13.00	54,223 - 65,108	799,040
20000413	Electrician Supervisor	2.00	1.00	1.00	61,831 - 74,781	74,781
20000468	Grounds Maintenance Worker 2	5.00	0.25	0.00	36,119 - 42,971	-
20000499	Heating Technician	2.00	0.00	0.00	50,257 - 60,334	-
20000500	Heating, Ventilation, and Air Conditioning Supervisor	2.00	2.00	2.00	68,160 - 82,456	164,912
20000833	HVACR Technician	13.00	14.00	14.00	59,789 - 71,751	942,294
20000290	Information Systems Analyst 2	1.00	1.00	1.00	60,007 - 72,510	72,510
20000613	Locksmith	2.00	2.00	2.00	49,061 - 58,666	116,159
20000667	Painter	20.00	20.08	20.00	46,163 - 55,443	1,067,140
20000668	Painter Supervisor	2.00	2.00	2.00	52,587 - 63,555	127,110
20000172	Payroll Specialist 1	1.00	0.00	0.00	41,507 - 49,955	-
20000680	Payroll Specialist 2	1.00	1.00	1.00	43,414 - 52,417	51,368
20000701	Plant Process Control Electrician	1.00	0.17	0.00	69,093 - 82,959	-
20000709	Plasterer	3.00	2.00	2.00	50,489 - 60,526	120,144
20000711	Plumber	12.00	10.17	12.00	54,223 - 65,108	763,983
20000713	Plumber Supervisor	1.00	1.00	1.00	61,831 - 74,781	74,781
20001222	Program Manager	1.00	1.00	1.00	52,133 - 191,703	126,763
20000760	Project Assistant	1.00	1.00	0.00	65,831 - 79,312	-
20000761	Project Officer 1	2.00	2.00	2.00	75,787 - 91,529	156,906
20000842	Roofer	7.00	7.00	7.00	44,021 - 52,739	364,963
20000841	Roofing Supervisor	1.00	1.00	1.00	50,056 - 60,548	59,337
20000847	Safety Officer	1.00	1.00	1.00	64,269 - 77,616	76,064
20000222	Senior Building Maintenance Supervisor	1.00	1.00	1.00	85,360 - 103,228	103,228
20000966	Senior HVACR Technician	8.00	7.08	7.00	62,774 - 75,364	526,041
20000826	Senior Locksmith	1.00	1.00	1.00	51,549 - 61,673	51,549
20000015	Senior Management Analyst	1.00	0.08	0.00	65,869 - 79,649	-
20000945	Stadium Groundskeeper	2.00	0.17	0.00	41,836 - 50,078	-
20000949	Stadium Maintenance Technician	5.00	0.17	0.00	41,836 - 50,078	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	74,090 - 89,773	89,773
	Budgeted Personnel Expenditure Savings					(546,780)
	Electrician Cert Pay					13,020
	Night Shift Pay					1,734
	Overtime Budgeted					151,504
	Split Shift Pay					6,800
	Termination Pay Annual Leave					34,266
	Vacation Pay In Lieu					45,832
FTE, Salaries, and Wages Subtotal		211.50	176.33	174.50	\$	9,876,319

Fleet Operations

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 19,769	\$ 17,171	\$ 19,202	\$ 2,031
Flexible Benefits	2,110,635	1,846,933	2,097,454	250,521
Long-Term Disability	-	31,889	38,586	6,697
Medicare	162,182	133,522	139,850	6,328
Other	17,394	-	-	-
Other Post-Employment Benefits	1,196,036	1,031,001	999,353	(31,648)
Retiree Medical Trust	15,573	14,537	16,620	2,083
Retirement 401 Plan	13,852	9,233	11,150	1,917
Retirement ADC	2,451,597	1,967,545	2,500,115	532,570
Retirement DROP	37,252	34,033	17,444	(16,589)
Risk Management Administration	231,009	173,496	172,943	(553)
Supplemental Pension Savings Plan	670,333	644,141	682,650	38,509
Unemployment Insurance	16,003	14,147	14,041	(106)
Workers' Compensation	341,504	339,149	488,173	149,024
Fringe Benefits Subtotal	\$ 7,283,137	\$ 6,256,797	\$ 7,197,581	\$ 940,784
Total Personnel Expenditures			\$ 17,073,900	

Fleet Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Operations Operating Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 767,384	\$ 2,230,238	\$ 2,748,650
Continuing Appropriation - CIP	1,890,531	2,395,297	1,535,580
TOTAL BALANCE AND RESERVES	\$ 2,657,914	\$ 4,625,535	\$ 4,284,230
REVENUE			
Charges for Services	\$ 55,039,863	\$ 54,795,094	\$ 53,795,094
Other Revenue	530,063	368,349	368,349
Revenue from Use of Money and Property	123,211	140,000	140,000
Transfers In	158,723	28,296	28,296
TOTAL REVENUE	\$ 55,851,860	\$ 55,331,739	\$ 54,331,739
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 58,509,774	\$ 59,957,274	\$ 58,615,969
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 515,832	-	\$ 391,801
TOTAL CIP EXPENSE	\$ 515,832	-	\$ 391,801
OPERATING EXPENSE			
Personnel Expenses	\$ 12,231,970	\$ 12,394,663	\$ 12,697,354
Fringe Benefits	9,351,168	10,106,213	10,367,732
Supplies	13,985,030	13,094,915	13,095,507
Contracts	5,550,233	5,750,965	5,440,532
Information Technology	784,690	1,895,546	2,184,653
Energy and Utilities	11,272,594	12,202,790	12,163,207
Other Expenses	4,794	4,826	4,826
Transfers Out	-	1,633	1,633
Capital Expenditures	184,383	50,611	350,611
TOTAL OPERATING EXPENSE	\$ 53,364,862	\$ 55,502,162	\$ 56,306,055
TOTAL EXPENSE	\$ 53,880,694	\$ 55,502,162	\$ 56,697,856
RESERVES			
Continuing Appropriation - CIP	\$ 2,395,297	\$ 2,395,297	\$ 1,535,580
TOTAL RESERVES	\$ 2,395,297	\$ 2,395,297	\$ 1,535,580
BALANCE	\$ 2,233,783	\$ 2,059,815	\$ 382,533
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 58,509,774	\$ 59,957,274	\$ 58,615,969

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Fleet Operations

Revenue and Expense Statement (Non-General Fund)

Fleet Operations Replacement Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 43,155,648	\$ 36,305,683	\$ 34,713,648
Continuing Appropriation - Operating	50,941,006	57,925,353	49,815,714
TOTAL BALANCE AND RESERVES	\$ 94,096,654	\$ 94,231,036	\$ 84,529,362
REVENUE			
Charges for Services	\$ 39,894,567	\$ 37,882,652	\$ 37,882,652
Other Revenue	11,292,239	36,086,823	36,086,823
TOTAL REVENUE	\$ 51,186,806	\$ 73,969,475	\$ 73,969,475
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 145,283,460	\$ 168,200,511	\$ 158,498,837
OPERATING EXPENSE			
Personnel Expenses	\$ 595	\$ -	\$ -
Fringe Benefits	480	-	-
Supplies	1,396,803	-	-
Contracts	355,405	-	-
Transfers Out	-	16,700,000	-
Capital Expenditures	37,646,878	58,251,465	58,251,465
Debt Expenses	11,685,041	12,669,816	15,470,450
TOTAL OPERATING EXPENSE	\$ 51,085,203	\$ 87,621,281	\$ 73,721,915
TOTAL EXPENSE	\$ 51,085,203	\$ 87,621,281	\$ 73,721,915
RESERVES			
Continuing Appropriation - Operating	\$ 57,925,353	\$ 57,925,353	\$ 49,815,714
TOTAL RESERVES	\$ 57,925,353	\$ 57,925,353	\$ 49,815,714
BALANCE	\$ 36,272,904	\$ 22,653,877	\$ 34,961,208
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 145,283,460	\$ 168,200,511	\$ 158,498,837

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Gas Tax Fund



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Description

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline, diesel and a use fuel tax on other types of fuels. The current total State excise tax on gasoline is 37.7 cents per gallon and 17.1 cents per gallon on diesel. The City's share of gas tax revenue is based on a formula that accounts for vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way.

The Proposition 42 Replacement Fund previously collected revenue from a variable motor vehicle fuel excise tax. Starting in Fiscal Year 2018, these revenues have been deposited in the Gas Tax Fund, and the Proposition 42 Replacement Fund will be closed once accumulated balances from prior years have been fully spent.

The Road Maintenance and Rehabilitation Fund collects revenue from an additional 12.8 cent per gallon tax on gasoline and 21.4 cent a gallon tax on diesel, in addition to new fees charged on vehicles, starting in Fiscal Year 2018. Receipt of these funds are dependent on the City meeting State mandated minimum road funding standards.

The Gas Tax funds the maintenance of street lights, traffic signals, traffic signs, and markings, including the City's share of the Gaslamp Quarter Lighting and the San Diego Street Lighting District Number One. The Gas Tax also funds street maintenance, median landscaping, tree-trimming, and waste removal in the street right-of-way. Gas tax revenues have been allocated to support four departments: Transportation, Parks & Recreation, Economic Development, and Department of Finance. The revenue is primarily allocated to the Transportation Department for reimbursement of street maintenance services and traffic engineering.

The Maintenance Assessment Districts (MADs) provide landscape maintenance for center medians and right-of-way within residential and commercial areas. The Parks & Recreation Department is reimbursed for costs predominantly related to residential and some commercial MADs. The Parks & Recreation Department is also reimbursed for administrative oversight of the MADs and the Street

Gas Tax Fund

Median Maintenance Program. The Economic Development Department primarily manages the commercial MADs allocation, although it can include some mixed-use MADs.

Additionally, the Department of Finance is reimbursed for costs related to administrative oversight of the Fund and project financial reporting.

Gas Tax Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	44,673,054	42,622,965	63,466,467	20,843,502
Total Department Expenditures	\$ 44,673,054	\$ 42,622,965	\$ 63,466,467	\$ 20,843,502
Total Department Revenue	\$ 58,878,323	\$ 60,930,535	\$ 63,466,467	\$ 2,535,932

Gas Tax Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Gas Tax Fund	\$ 35,317,294	\$ 34,100,416	\$ 35,701,827	\$ 1,601,411
Total	\$ 35,317,294	\$ 34,100,416	\$ 35,701,827	\$ 1,601,411

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustments to Gas Tax Allocations	0.00	\$ 1,654,290	\$ 1,601,411
Adjustment to Gas Tax non-personnel expenditures and revenue for Fiscal Year 2022 due to revised State of California Gas Tax projections.			
Non-Discretionary Adjustment	0.00	(52,879)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 1,601,411	\$ 1,601,411

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 5,918	\$ -	\$ -	-
Contracts	12,217,891	7,868,706	9,522,996	1,654,290
Energy and Utilities	200,986	214,712	161,833	(52,879)
Transfers Out	22,892,500	26,016,998	26,016,998	-
NON-PERSONNEL SUBTOTAL	35,317,294	34,100,416	35,701,827	1,601,411
Total	\$ 35,317,294	\$ 34,100,416	\$ 35,701,827	\$ 1,601,411

Gas Tax Fund

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Other Local Taxes	\$	33,342,834	\$	33,835,900	\$	35,487,311	\$	1,651,411
Other Revenue		122		-		-		-
Rev from Money and Prop		294,705		264,516		214,516		(50,000)
Total	\$	33,637,661	\$	34,100,416	\$	35,701,827	\$	1,601,411

Prop 42 Replacement - Transportation Relief Fund

Department Expenditures

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Prop 42 Replacement - Transportation Relief Fund	\$	97,047	\$	-	\$	-	\$	-
Total	\$	97,047	\$	-	\$	-	\$	-

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
NON-PERSONNEL								
Contracts	\$	97,047	\$	-	\$	-	\$	-
NON-PERSONNEL SUBTOTAL		97,047		-		-		-
Total	\$	97,047	\$	-	\$	-	\$	-

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Rev from Money and Prop	\$	81,611	\$	-	\$	-	\$	-
Total	\$	81,611	\$	-	\$	-	\$	-

Road Maintenance and Rehabilitation Fund

Department Expenditures

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Road Maintenance and Rehabilitation Fund	\$	9,258,713	\$	8,522,549	\$	27,764,640	\$	19,242,091
Total	\$	9,258,713	\$	8,522,549	\$	27,764,640	\$	19,242,091

Gas Tax Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Road Maintenance and Rehabilitation Adjustment	0.00 \$	19,242,091 \$	934,521
Adjustment to non-personnel expenditures and revenues are due to revised State of California projections.			
Total	0.00 \$	19,242,091 \$	934,521

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 9,258,713	\$ 8,522,549	\$ 27,764,640	\$ 19,242,091
NON-PERSONNEL SUBTOTAL	9,258,713	8,522,549	27,764,640	19,242,091
Total	\$ 9,258,713	\$ 8,522,549	\$ 27,764,640	\$ 19,242,091

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Local Taxes	\$ 24,604,127	\$ 26,830,119	\$ 27,764,640	\$ 934,521
Rev from Money and Prop	554,923	-	-	-
Total	\$ 25,159,050	\$ 26,830,119	\$ 27,764,640	\$ 934,521

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Gas Tax Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (1,588,818)	\$ 1,600,794	\$ -
Continuing Appropriation - CIP	6,280,436	4,071,206	3,756,933
Continuing Appropriation - Operating	12,211,323	8,820,701	6,502,275
TOTAL BALANCE AND RESERVES	\$ 16,902,942	\$ 14,492,701	\$ 10,259,207
REVENUE			
Other Local Taxes	\$ 33,342,834	\$ 32,948,875	\$ 35,487,311
Other Revenue	122	-	-
Revenue from Use of Money and Property	294,705	264,516	214,516
TOTAL REVENUE	\$ 33,637,661	\$ 33,213,391	\$ 35,701,827
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 50,540,603	\$ 47,706,092	\$ 45,961,034
OPERATING EXPENSE			
Supplies	\$ 5,918	\$ -	\$ -
Contracts	8,022,270	7,868,706	9,522,996
Energy and Utilities	200,986	214,712	161,833
Transfers Out	22,892,500	26,016,998	26,016,998
TOTAL OPERATING EXPENSE	\$ 31,121,674	\$ 34,100,416	\$ 35,701,827
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 730,608	\$ -	\$ 3,756,933
Operating Expenditures	4,195,621	-	5,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 4,926,229	\$ -	\$ 8,756,933
TOTAL EXPENSE	\$ 36,047,903	\$ 34,100,416	\$ 44,458,760
RESERVES			
Continuing Appropriation - CIP	\$ 4,071,206	\$ 4,071,206	\$ -
Continuing Appropriation - Operating	8,820,702	8,820,702	1,502,275
TOTAL RESERVES	\$ 12,891,908	\$ 12,891,908	\$ 1,502,275
BALANCE	\$ 1,600,792	\$ 713,768	\$ (1)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 50,540,603	\$ 47,706,092	\$ 45,961,034

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Prop 42 Replacement - Transportation Relief Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 56,342	\$ 32,953	\$ -
Continuing Appropriation - CIP	2,995,380	1,117,841	890,319
Continuing Appropriation - Operating	411,139	314,092	183,341
TOTAL BALANCE AND RESERVES	\$ 3,462,861	\$ 1,464,886	\$ 1,073,660
REVENUE			
Revenue from Use of Money and Property	\$ 81,611	\$ -	\$ -
TOTAL REVENUE	\$ 81,611	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,544,472	\$ 1,464,886	\$ 1,073,660
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 105,000	\$ -	\$ -
TOTAL CIP EXPENSE	\$ 105,000	\$ -	\$ -
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 1,877,538	\$ -	\$ 890,319
Operating Expenditures	97,047	-	183,341
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 1,974,586	\$ -	\$ 1,073,660
TOTAL EXPENSE	\$ 2,079,586	\$ -	\$ 1,073,660
RESERVES			
Continuing Appropriation - CIP	\$ 1,117,841	\$ 1,117,841	\$ -
Continuing Appropriation - Operating	314,092	314,092	-
TOTAL RESERVES	\$ 1,431,933	\$ 1,431,933	\$ -
BALANCE	\$ 32,953	\$ 32,953	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,544,472	\$ 1,464,886	\$ 1,073,660

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Gas Tax Fund

Revenue and Expense Statement (Non-General Fund)

Road Maintenance and Rehabilitation Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,869,946	\$ 1,871,239	\$ -
Continuing Appropriation - CIP	9,510,879	15,059,212	29,461,200
Continuing Appropriation - Operating	3,826,363	15,090,499	12,430,350
TOTAL BALANCE AND RESERVES	\$ 16,207,188	\$ 32,020,949	\$ 41,891,549
REVENUE			
Other Local Taxes	\$ 24,604,127	\$ 26,830,119	\$ 27,764,640
Revenue from Use of Money and Property	554,923	-	-
TOTAL REVENUE	\$ 25,159,050	\$ 26,830,119	\$ 27,764,640
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 41,366,238	\$ 58,851,068	\$ 69,656,189
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ 18,307,570	\$ -
TOTAL CIP EXPENSE	\$ -	\$ 18,307,570	\$ -
OPERATING EXPENSE			
Contracts	\$ 5,432,350	\$ 8,522,549	\$ 27,764,640
TOTAL OPERATING EXPENSE	\$ 5,432,350	\$ 8,522,549	\$ 27,764,640
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 86,575	\$ -	\$ 15,000,000
Operating Expenditures	3,826,363	-	10,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 3,912,938	\$ -	\$ 25,000,000
TOTAL EXPENSE	\$ 9,345,288	\$ 26,830,119	\$ 52,764,640
RESERVES			
Continuing Appropriation - CIP	\$ 15,059,212	\$ 15,059,212	\$ 14,461,200
Continuing Appropriation - Operating	15,090,499	15,090,499	2,430,350
TOTAL RESERVES	\$ 30,149,711	\$ 30,149,711	\$ 16,891,550
BALANCE	\$ 1,871,238	\$ 1,871,238	\$ (1)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 41,366,238	\$ 58,851,068	\$ 69,656,189

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

General Services



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Description

In Fiscal Year 2021, the Deputy Chief Operating Office of the General Services Branch was responsible for overseeing the day-to-day City operations within Fleet Operations and Capital Projects Departments. In the Fiscal Year 2022 Adopted Budget, the General Services Branch has been eliminated and restructured to the Office of the Chief Operating Officer as part of the executive management reorganization.

General Services

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	1.50	0.00	(1.50)
Personnel Expenditures \$	- \$	459,509 \$	- \$	(459,509)
Non-Personnel Expenditures	-	24,177	-	(24,177)
Total Department Expenditures \$	- \$	483,686 \$	- \$	(483,686)
Total Department Revenue \$	- \$	97,526 \$	- \$	(97,526)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
General Services \$	- \$	483,686 \$	- \$	(483,686)
Total \$	- \$	483,686 \$	- \$	(483,686)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00 \$	70,575 \$	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	(1,415)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Non-Discretionary Adjustment	0.00	(7,300)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Restructure of the General Services Branch	(1.50)	(545,546)	(97,526)
Transfer of 1.00 Deputy Chief Operating Officer, 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the General Services Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.			
Total	(1.50) \$	(483,686) \$	(97,526)

General Services

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 235,341	\$ -	(235,341)
Fringe Benefits	-	224,168	-	(224,168)
PERSONNEL SUBTOTAL	-	459,509	-	(459,509)
NON-PERSONNEL				
Supplies	\$ -	\$ 900	\$ -	(900)
Contracts	-	6,904	-	(6,904)
Information Technology	-	1,415	-	(1,415)
Energy and Utilities	-	6,258	-	(6,258)
Other	-	8,700	-	(8,700)
NON-PERSONNEL SUBTOTAL	-	24,177	-	(24,177)
Total	\$ -	\$ 483,686	\$ -	(483,686)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Transfers In	\$ -	\$ 97,526	\$ -	(97,526)
Total	\$ -	\$ 97,526	\$ -	(97,526)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	0.00	1.00	0.00	\$ 65,653 - 248,703	\$ -
20000924	Executive Assistant	0.00	0.50	0.00	48,326 - 58,450	-
FTE, Salaries, and Wages Subtotal		0.00	1.50	0.00		\$ -

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 6,243	\$ -	(6,243)
Flexible Benefits	-	19,036	-	(19,036)
Long-Term Disability	-	817	-	(817)
Medicare	-	3,412	-	(3,412)
Other Post-Employment Benefits	-	9,440	-	(9,440)
Retiree Medical Trust	-	74	-	(74)
Retirement ADC	-	167,590	-	(167,590)
Risk Management Administration	-	1,589	-	(1,589)
Supplemental Pension Savings Plan	-	15,098	-	(15,098)
Unemployment Insurance	-	368	-	(368)
Workers' Compensation	-	501	-	(501)
Fringe Benefits Subtotal	\$ -	\$ 224,168	\$ -	(224,168)
Total Personnel Expenditures			\$ -	



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Government Affairs



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Description

The Government Affairs Department manages the City's state and federal legislative priorities as proposed by the Mayor and adopted by the City Council. The department directs the City's lobbying teams and collaborates with other local government entities such as San Diego Association of Governments (SANDAG), the Port, and the County Water Authority. Staff advocates at all levels of government on key City issues such as infrastructure, cross-border collaboration, affordable housing, homelessness, workforce development, water supply, energy, regulatory relief, public safety, economic development, protection of city resources, and grant funding.

The Government Affairs Department also maintains relationships with the Mexican government at all levels to facilitate cross-border communication, help anticipate and resolve prospective intergovernmental issues, develop and support the implementation of policies that foster binational benefits, and provide a vehicle through which business opportunities and international investment can be promoted.

The vision is:

Achieve a strong San Diego presence at all levels of government.

The mission is:

To effectively manage the City's external legislative and regulatory policy priorities.

Goals and Objectives

Goal 1: Implement the City of San Diego's Legislative Platform

- Take formal positions and actively advocate for measures that advance the cities legislative goals by maximizing the authority granted to the City, preserving and expanding revenue opportunities, and promoting social justice and equity.
- Monitor, review, and advocate on legislative and regulatory proposals at local, state, and Federal levels to enhance the ability for the City to serve its communities.
- Develop, advance, and support opportunities to bring additional revenue and resources to the City including working with stakeholders to advance City grant applications, influencing the development of grant guidelines to favor City competitiveness, and creating new funding opportunities through legislation and advocacy.
- Advocate for policies with as focus on equity and ensuring regulations and funding opportunities seek to invest in traditionally marginalized communities and populations.
- Provide updates to the Mayor, City Council, Departments, and other stakeholders to inform the City's advocacy strategy and build coalitions.

Goal 2: Engage at all levels of government to maximize advantages for city and minimize negative impacts

- Communicate regularly with the San Diego Federal and state legislative delegation to inform of and advance City legislative and funding priorities.
- Provide briefings to the San Diego legislative delegation on upcoming City initiatives and priority issues to coordinate strategies to address the City's needs at every level of government.
- Strengthen partnerships and relationships by coordinating and cooperating with international, Federal, state, and regional agencies and stakeholders on legislative and funding priorities.
- Engage with external stakeholders, such as U.S Conference of Mayors and Big City Mayors, to further San Diego priorities on the national and state level.

Goal 3: Serve departments and stakeholders to promote, support, and enhance grant applications and competitiveness

- Provide timely review of Grant Review Team requests and issue memos to allow City Departments to apply for grants.
- Notify Departments and stakeholders of grant opportunities and support efforts to advance grant applications and competitiveness.
- Track, monitor, and report on Citywide grant applications and awards.
- Provide letters of support for City grant applications and to regional stakeholders seeking grants that align with City priorities.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of Bills With Position Taken	25	17	25	25	25
On Time Performance for Legislative Reports	100%	75%	100%	75%	100%
Number of Grant Review Memos Issued	70	74	70	62	70
Value of Grants Applied For	\$200M	\$195M	\$200M	146867067	\$200M

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	7.00	7.00	7.00	0.00
Personnel Expenditures	\$ 1,070,314	\$ 1,189,703	\$ 1,279,104	\$ 89,401
Non-Personnel Expenditures	49,769	68,851	73,370	4,519
Total Department Expenditures	\$ 1,120,083	\$ 1,258,554	\$ 1,352,474	\$ 93,920
Total Department Revenue	\$ 14,071	\$ 319,094	\$ 319,094	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Government Affairs	\$ 1,120,083	\$ 1,258,554	\$ 1,352,474	\$ 93,920
Total	\$ 1,120,083	\$ 1,258,554	\$ 1,352,474	\$ 93,920

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Government Affairs	7.00	7.00	7.00	0.00
Total	7.00	7.00	7.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 99,956	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	6,015	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Non-Discretionary Adjustment	0.00	191	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Citywide Contracts Reduction of 2.6%	0.00	(1,687)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
Pay-In-Lieu of Annual Leave Adjustments	0.00	(10,555)	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Total	0.00	\$ 93,920	\$ -

Government Affairs

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 722,078	\$ 844,281	\$ 827,276	\$ (17,005)
Fringe Benefits	348,236	345,422	451,828	106,406
PERSONNEL SUBTOTAL	1,070,314	1,189,703	1,279,104	89,401
NON-PERSONNEL				
Supplies	\$ 3,825	\$ 9,808	\$ 10,378	\$ 570
Contracts	39,267	46,642	44,576	(2,066)
Information Technology	1,154	6,601	12,616	6,015
Energy and Utilities	1,394	-	-	-
Other	4,128	5,800	5,800	-
NON-PERSONNEL SUBTOTAL	49,769	68,851	73,370	4,519
Total	\$ 1,120,083	\$ 1,258,554	\$ 1,352,474	\$ 93,920

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ -	\$ 319,094	\$ 319,094	\$ -
Transfers In	14,071	-	-	-
Total	\$ 14,071	\$ 319,094	\$ 319,094	\$ -

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001168	Deputy Director	0.00	0.00	1.00	\$ 52,133 - 191,703	\$ 135,200
20001129	Governmental Relations Director	1.00	1.00	1.00	38,505 - 229,970	150,800
20001234	Program Coordinator	1.00	1.00	1.00	32,448 - 153,046	89,440
20001222	Program Manager	5.00	5.00	4.00	52,133 - 191,703	451,836
FTE, Salaries, and Wages Subtotal		7.00	7.00	7.00		\$ 827,276

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 5,054	\$ 3,641	\$ 6,739	\$ 3,098
Flexible Benefits	86,290	97,669	85,283	(12,386)
Long-Term Disability	-	2,892	3,318	426
Medicare	10,945	12,089	11,996	(93)
Other	55	-	-	-
Other Post-Employment Benefits	40,706	44,051	42,917	(1,134)
Retiree Medical Trust	1,384	1,781	1,507	(274)
Retirement ADC	133,080	97,750	218,440	120,690
Risk Management Administration	7,856	7,413	7,427	14
Supplemental Pension Savings Plan	60,902	72,880	69,033	(3,847)
Unemployment Insurance	1,127	1,283	1,208	(75)
Workers' Compensation	838	3,973	3,960	(13)
Fringe Benefits Subtotal	\$ 348,236	\$ 345,422	\$ 451,828	\$ 106,406
Total Personnel Expenditures			\$ 1,279,104	



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Homelessness Strategies



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Description

Homelessness Strategies of the City that oversees and develops homelessness related programs and services. Additionally, the department is in the process of updating the administrative code to change it from a division to a department, which will be renamed Homelessness Strategies & Solutions (HSSD). As of December 2020, HSSD is part of the Mayor's Office, but the unit has both policy and operational functions and responsibilities.

HSSD plans, develops, and oversees a comprehensive network of citywide programs that provide immediate assistance and long-term solutions to meet the needs of those experiencing homelessness, serves as the City's liaison to agencies with a role in homelessness services to provide coordination and alignment of goals and funding, and ensures that the City's homelessness policies are properly reflected in the operations of, and carried out by, various City departments whose work impacts homelessness, among other duties.

Upon formation of the unit as a department, one of the department's first-year tasks will be to establish key performance indicators to quantify the impact of homelessness strategies and set targets to track progress toward achieving the department's objectives. In the meantime, there are various performance metrics and data tracking mechanisms that help inform decisions made on homelessness programming, such as those recently established by the Regional Task Force on the Homeless, those monitored and tracked by the implementation team for the community action plan, of which the City is a member, and various standards incorporated into service provider contracts.

Homelessness Strategies

The vision is:

To prevent homelessness, offer housing opportunities that provide a path from homelessness, and offer services that meet the individualized needs of each person and family experiencing homelessness to help them achieve stability and long-term success.

The mission is:

To operate a comprehensive network of citywide programs that reflect a balance between providing immediate assistance and long-term solutions that meet the needs of those experiencing homelessness.

Goals and Objectives

Goal 1: Broaden access to resources for all individuals experiencing homelessness

- Increase the amount of programming, supportive services, and housing opportunities

Goal 2: Improve existing programs for all individuals experiencing homelessness

- Explore opportunities to improve, innovate, and create new services within existing programs

Goal 3: Address the needs of our specific homeless populations

- Increase opportunities for specific homeless populations, such as unsheltered individuals, youth, and Veterans, to access short-term shelter and long-term housing, and other services designed to provide stability

Homelessness Strategies

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	9.00	12.00	3.00
Personnel Expenditures	\$ -	\$ 1,333,662	\$ 1,755,338	\$ 421,676
Non-Personnel Expenditures	-	62,902,237	16,316,486	(46,585,751)
Total Department Expenditures	\$ -	\$ 64,235,899	\$ 18,071,824	\$ (46,164,075)
Total Department Revenue	\$ -	\$ 55,444,848	\$ 500,000	\$ (54,944,848)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Homelessness Strategies	\$ -	\$ 49,135,899	\$ 18,071,824	\$ (31,064,075)
Total	\$ -	\$ 49,135,899	\$ 18,071,824	\$ (31,064,075)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Homelessness Strategies	0.00	9.00	12.00	3.00
Total	0.00	9.00	12.00	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Homeless Programs and Services	0.00	\$ 10,000,000	\$ -
Addition of one-time non-personnel expenditures associated with homeless programs and services.			
Homelessness Strategies Department Staffing	3.00	480,971	-
Addition of 1.00 Deputy Director and 2.00 Program Managers to support the Homelessness Strategies Department.			
Support for Information Technology	0.00	51,980	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Pay-In-Lieu of Annual Leave Adjustments	0.00	15,500	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Non-Discretionary Adjustment	0.00	9,642	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Homelessness Strategies

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(74,795)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Citywide Contracts Reduction of 2.6%	0.00	(350,794)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
One-Time Additions and Annualizations	0.00	(41,196,579)	(40,183,919)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Revised Revenue	0.00	-	339,071
One-time adjustment to reflect revised revenue projections related to State Homeless Housing, Assistance and Prevention grant funding.			
Total	3.00	\$ (31,064,075)	\$ (39,844,848)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 883,325	\$ 1,159,858	\$ 276,533
Fringe Benefits	-	450,337	595,480	145,143
PERSONNEL SUBTOTAL	-	1,333,662	1,755,338	421,676
NON-PERSONNEL				
Supplies	\$ -	\$ 1,400	\$ 1,400	-
Contracts	-	38,098,337	16,251,947	(21,846,390)
Information Technology	-	-	51,980	51,980
Energy and Utilities	-	-	8,659	8,659
Other	-	2,500	2,500	-
Transfers Out	-	9,700,000	-	(9,700,000)
NON-PERSONNEL SUBTOTAL	-	47,802,237	16,316,486	(31,485,751)
Total	\$ -	\$ 49,135,899	\$ 18,071,824	\$ (31,064,075)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ -	\$ 648,269	\$ 500,000	\$ (148,269)
Rev from Federal Agencies	-	39,696,579	-	(39,696,579)
Total	\$ -	\$ 40,344,848	\$ 500,000	\$ (39,844,848)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	2.00	2.00	\$ 60,007 - 72,510	\$ 125,868
20000049	Department Director	0.00	1.00	0.00	65,653 - 248,703	-
20001101	Department Director	0.00	0.00	1.00	65,653 - 248,703	172,018

Homelessness Strategies

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20001168	Deputy Director	0.00	0.00	1.00	52,133 - 191,703	150,000
20001234	Program Coordinator	0.00	2.00	2.00	32,448 - 153,046	178,572
20001222	Program Manager	0.00	2.00	4.00	52,133 - 191,703	484,638
20000015	Senior Management Analyst	0.00	1.00	1.00	65,869 - 79,649	79,649
20000756	Word Processing Operator Bilingual - Regular	0.00	1.00	1.00	34,957 - 42,074	41,443
	Budgeted Personnel					1,456
	Expenditure Savings					(89,286)
	Vacation Pay In Lieu					15,500
FTE, Salaries, and Wages Subtotal		0.00	9.00	12.00	\$	1,159,858

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 5,367	\$ 6,152	\$ 785
Flexible Benefits	-	115,135	116,543	1,408
Long-Term Disability	-	3,061	4,582	1,521
Medicare	-	12,809	16,593	3,784
Other Post-Employment Benefits	-	56,638	67,442	10,804
Retiree Medical Trust	-	1,691	2,181	490
Retirement ADC	-	166,971	264,984	98,013
Risk Management Administration	-	9,531	11,672	2,141
Supplemental Pension Savings Plan	-	73,456	95,409	21,953
Unemployment Insurance	-	1,358	1,667	309
Workers' Compensation	-	4,320	8,255	3,935
Fringe Benefits Subtotal	\$ -	\$ 450,337	\$ 595,480	\$ 145,143
Total Personnel Expenditures			\$ 1,755,338	

COVID-19 Rent Relief

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Homelessness Strategies	\$ -	\$ 15,100,000	\$ -	(15,100,000)
Total	\$ -	\$ 15,100,000	\$ -	(15,100,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ (15,100,000)	\$ (15,100,000)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00	\$ (15,100,000)	\$ (15,100,000)

Homelessness Strategies

Expenditures by Category

		FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL					
Contracts	\$	-	\$ 15,100,000	\$ -	(15,100,000)
NON-PERSONNEL SUBTOTAL		-	15,100,000	-	(15,100,000)
Total	\$	-	\$ 15,100,000	\$ -	(15,100,000)

Revenues by Category

		FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Transfers In	\$	-	\$ 15,100,000	\$ -	(15,100,000)
Total	\$	-	\$ 15,100,000	\$ -	(15,100,000)

Homelessness Strategies

Revenue and Expense Statement (Non-General Fund)

COVID-19 Rent Relief	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	72,434,140
TOTAL BALANCE AND RESERVES	\$ -	\$ -	72,434,140
REVENUE			
Transfers In	\$ -	15,100,000	\$ -
TOTAL REVENUE	\$ -	15,100,000	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	15,100,000	\$ 72,434,140
OPERATING EXPENSE			
Contracts	\$ -	15,100,000	\$ -
TOTAL OPERATING EXPENSE	\$ -	15,100,000	\$ -
TOTAL EXPENSE	\$ -	15,100,000	\$ -
BALANCE	\$ -	\$ -	72,434,140
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	15,100,000	\$ 72,434,140

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Human Resources



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Description

The Human Resources Department is comprised of various programs that include: Human Resources and Labor Relations; Talent Management; Leadership and Workforce Planning; Reasonable Accommodations and Temporary Light Duty; Employee Assistance (EAP); and Citywide Volunteer, Internship and Work Readiness. Each program serves to ensure the goals of the Department are met.

The vision is:

Create an environment where people succeed.

The mission is:

Make a meaningful difference.

Goals and Objectives

Goal 1: *Create a work environment where employees feel valued and respected*

- Promote robust and meaningful rewards and recognition programs
- Create programs that foster diversity and promote inclusion

Goal 2: *Embrace positive change and adapt to new trends and practices in human resource development*

- Implement data driven approaches to human resource management
- Streamline traditional human resource functions to meet changing needs and technology

Goal 3: *Serve as a strategic business partner*

- Provide high quality support for departments to ensure compliance with federal, state, and local employment laws
- Collaborate with departments to understand business operations and provide proactive strategic guidance

Goal 4: *Sustain a strong, dynamic, and diverse workforce*

- Provide learning and development opportunities for employees, interns, and volunteers
- Develop employees for future leadership and career opportunities

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Maintain 13% or higher conversion rate of new employees from the City's internship, work readiness or volunteer programs ¹	100%	87%	100%	79%	100%
Percentage of City staff in compliance with mandatory and required trainings within established timeframes	100%	100%	100%	100%	100%
Percentage of Labor-Management Committee meetings scheduled and attended per fiscal year ²	100%	100%	100%	100%	100%

1. FY21 Actuals were affected by COVID-19 related service reductions.
2. During FY21 contract negotiations, LMCs were suspended with the exception of those that were operationally necessary.

Human Resources

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	33.72	31.00	34.00	3.00
Personnel Expenditures	\$ 4,881,687	\$ 4,996,095	\$ 5,757,239	\$ 761,144
Non-Personnel Expenditures	528,086	675,612	1,243,409	567,797
Total Department Expenditures	\$ 5,409,773	\$ 5,671,707	\$ 7,000,648	\$ 1,328,941
Total Department Revenue	\$ 399,912	\$ 539,280	\$ 675,280	\$ 136,000

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Human Resources	\$ 5,409,773	\$ 5,671,707	\$ 7,000,648	\$ 1,328,941
Total	\$ 5,409,773	\$ 5,671,707	\$ 7,000,648	\$ 1,328,941

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Human Resources	33.72	31.00	34.00	3.00
Total	33.72	31.00	34.00	3.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Labor Negotiation and Support Services Addition of non-personnel expenditures associated to labor negotiation consultation.	0.00	\$ 385,782	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	365,344	-
Addition of 2.00 Program Coordinators Addition of 2.00 Program Coordinators to support COVID-19 related operations and comply with annual workforce report audit recommendations.	2.00	242,230	-
Human Resources Support Addition of 1.00 Program Manager to provide dedicated human resources support to the Environmental Services Department.	1.00	153,570	136,000
Citywide LinkedIn Training Addition of non-personnel expenditures to manage and administer LinkedIn Training Citywide.	0.00	150,000	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	60,753	-

Human Resources

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Employee Assistance Program Services	0.00	50,000	-
Addition of non-personnel expenditures associated to the administration of the Employee Assistance Program.			
Non-Discretionary Adjustment	0.00	12,639	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Citywide Contracts Reduction of 2.6%	0.00	(18,745)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
One-Time Additions and Annualizations	0.00	(72,632)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	3.00	\$ 1,328,941	\$ 136,000

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 2,945,465	\$ 2,995,796	\$ 3,524,872	\$ 529,076
Fringe Benefits	1,936,222	2,000,299	2,232,367	232,068
PERSONNEL SUBTOTAL	4,881,687	4,996,095	5,757,239	761,144
NON-PERSONNEL				
Supplies	\$ 39,212	\$ 35,412	\$ 36,422	\$ 1,010
Contracts	338,820	489,516	990,737	501,221
Information Technology	123,693	124,322	185,075	60,753
Energy and Utilities	20,206	16,271	22,584	6,313
Other	6,155	10,091	8,591	(1,500)
NON-PERSONNEL SUBTOTAL	528,086	675,612	1,243,409	567,797
Total	\$ 5,409,773	\$ 5,671,707	\$ 7,000,648	\$ 1,328,941

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 392,073	\$ 539,280	\$ 675,280	\$ 136,000
Other Revenue	5,428	-	-	-
Transfers In	2,411	-	-	-
Total	\$ 399,912	\$ 539,280	\$ 675,280	\$ 136,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 47,266 - 56,957	\$ 52,999
20001140	Assistant Department Director	0.00	1.00	1.00	65,653 - 248,703	155,772

Human Resources

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000311	Associate Department Human Resources Analyst	5.00	4.00	4.00	60,007 - 72,510	275,994
20001101	Department Director	1.00	1.00	1.00	65,653 - 248,703	161,158
20001168	Deputy Director	2.00	1.00	1.00	52,133 - 191,703	145,600
90001073	Management Intern-Hourly	0.72	0.00	0.00	30,160 - 31,200	-
20000627	Organization Effectiveness Specialist 3	1.00	1.00	1.00	65,869 - 79,649	65,869
20001234	Program Coordinator	7.00	6.00	8.00	32,448 - 153,046	751,947
20001222	Program Manager	12.00	12.00	13.00	52,133 - 191,703	1,644,048
20000312	Senior Department Human Resources Analyst	1.00	0.00	0.00	65,869 - 79,649	-
20000313	Supervising Department Human Resources Analyst	2.00	3.00	3.00	74,090 - 89,773	269,319
20000756	Word Processing Operator	1.00	1.00	1.00	34,957 - 42,074	42,074
	Budgeted Personnel Expenditure Savings					(89,286)
	Termination Pay Annual Leave					8,415
	Vacation Pay In Lieu					40,963
FTE, Salaries, and Wages Subtotal		33.72	31.00	34.00		\$ 3,524,872

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 35,999	\$ 37,357	\$ 32,847	\$ (4,510)
Flexible Benefits	404,607	396,144	452,526	56,382
Insurance	1,040	-	-	-
Long-Term Disability	-	10,163	13,937	3,774
Medicare	43,850	41,873	49,781	7,908
Other	1,907	-	-	-
Other Post-Employment Benefits	188,607	182,497	202,324	19,827
Retiree Medical Trust	3,646	3,721	5,207	1,486
Retirement ADC	982,647	1,057,591	1,137,441	79,850
Retirement DROP	5,685	3,912	6,853	2,941
Risk Management Administration	36,374	30,711	35,014	4,303
Supplemental Pension Savings Plan	214,284	220,624	270,967	50,343
Unemployment Insurance	4,600	4,507	5,071	564
Workers' Compensation	12,976	11,199	20,399	9,200
Fringe Benefits Subtotal	\$ 1,936,222	\$ 2,000,299	\$ 2,232,367	\$ 232,068
Total Personnel Expenditures			\$ 5,757,239	



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Infrastructure Fund



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Description

The Infrastructure Fund was established per Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues increment, calculated as fifty percent (50%) of the year-to-year growth in Property Tax, Unrestricted Franchise Fees and Unrestricted Transient Occupancy Tax through Fiscal Year 2022, Sales Tax revenues increment calculated as the annual change in unrestricted Sales Tax Revenue compared to the Base Year adjusted by Consumer Price Index for California, and reductions in pension costs. The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance of infrastructure,” including associated financing and personnel costs. Infrastructure benefiting from this fund is typically managed and maintained by asset-managing General Fund departments.

Infrastructure Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	3,753,661	-	-	-
Total Department Expenditures	\$ 3,753,661	\$ -	\$ -	-
Total Department Revenue	\$ 24,073,271	\$ 5,663,897	\$ 10,000,000	\$ 4,336,103

Infrastructure Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Infrastructure Fund	\$ 3,753,661	\$ -	\$ -	-
Total	\$ 3,753,661	\$ -	\$ -	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition for Slurry Seal Funding Gap	0.00	\$ -	\$ 10,000,000
Addition of one-time transfer-in to meet slurry seal funding gap.			
One-Time Additions and Annualizations	0.00	-	(5,663,897)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00	\$ -	\$ 4,336,103

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 2,740,967	\$ -	\$ -	-
Contracts	955,255	-	-	-
Information Technology	392	-	-	-
Energy and Utilities	34,027	-	-	-
Capital Expenditures	23,020	-	-	-
NON-PERSONNEL SUBTOTAL	3,753,661	-	-	-
Total	\$ 3,753,661	\$ -	\$ -	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Transfers In	\$ 24,073,271	\$ 5,663,897	\$ 10,000,000	\$ 4,336,103
Total	\$ 24,073,271	\$ 5,663,897	\$ 10,000,000	\$ 4,336,103

Infrastructure Fund

Revenue and Expense Statement (Non-General Fund)

Infrastructure Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1	\$ 708,443	\$ 708,443
Continuing Appropriation - CIP	13,997,505	14,185,422	11,220,163
Continuing Appropriation - Operating	76,072	12,795,060	8,112,591
TOTAL BALANCE AND RESERVES	\$ 14,073,578	\$ 27,688,925	\$ 20,041,197
REVENUE			
Transfers In	\$ 24,073,271	\$ 5,663,897	\$ 10,000,000
TOTAL REVENUE	\$ 24,073,271	\$ 5,663,897	\$ 10,000,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 38,146,849	\$ 33,352,822	\$ 30,041,197
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 6,704,262	\$ 5,663,897	\$ 10,000,000
TOTAL CIP EXPENSE	\$ 6,704,262	\$ 5,663,897	\$ 10,000,000
OPERATING EXPENSE			
Supplies	\$ 2,740,967	\$ -	\$ -
Contracts	955,255	-	-
Information Technology	392	-	-
Energy and Utilities	34,027	-	-
Capital Expenditures	23,020	-	-
TOTAL OPERATING EXPENSE	\$ 3,753,661	\$ -	\$ -
TOTAL EXPENSE	\$ 10,457,923	\$ 5,663,897	\$ 10,000,000
RESERVES			
Continuing Appropriation - CIP	\$ 14,185,422	\$ 14,185,422	\$ 11,220,163
Continuing Appropriation - Operating	12,795,060	12,795,060	8,112,591
TOTAL RESERVES	\$ 26,980,482	\$ 26,980,482	\$ 19,332,755
BALANCE	\$ 708,443	\$ 708,443	\$ 708,442
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 38,146,849	\$ 33,352,822	\$ 30,041,197

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Internal Operations



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Description

In the Fiscal Year 2022 Adopted Budget, the Internal Operations Branch has been eliminated and restructured to the Office of the Chief Operating Officer as part of the executive management reorganization.

Internal Operations

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	1.50	0.00	0.00	0.00
Personnel Expenditures	\$ 425,101	\$ -	\$ -	-
Non-Personnel Expenditures	21,091	-	-	-
Total Department Expenditures	\$ 446,192	\$ -	\$ -	-
Total Department Revenue	\$ 15,632	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Internal Operations	\$ 446,192	\$ -	\$ -	-
Total	\$ 446,192	\$ -	\$ -	-

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Internal Operations	1.50	0.00	0.00	0.00
Total	1.50	0.00	0.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Total	FTE \$	Expenditures \$	Revenue

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 224,747	\$ -	\$ -	-
Fringe Benefits	200,354	-	-	-
PERSONNEL SUBTOTAL	425,101	-	-	-
NON-PERSONNEL				
Supplies	\$ 1,945	\$ -	\$ -	-
Contracts	5,618	-	-	-
Information Technology	6,155	-	-	-
Energy and Utilities	2,148	-	-	-
Other	5,225	-	-	-
NON-PERSONNEL SUBTOTAL	21,091	-	-	-
Total	\$ 446,192	\$ -	\$ -	-

Internal Operations

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Charges for Services	\$	15,632	\$	-	\$	-	\$	-
Total	\$	15,632	\$	-	\$	-	\$	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000047	Deputy Chief Operating Officer	1.00	0.00	0.00	\$ 65,653 - 248,703	\$ -
20000924	Executive Assistant	0.50	0.00	0.00	48,326 - 58,450	-
FTE, Salaries, and Wages Subtotal		1.50	0.00	0.00		\$ -

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Fringe Benefits								
Flexible Benefits	\$	22,384	\$	-	\$	-	\$	-
Insurance		1,338		-		-		-
Medicare		3,268		-		-		-
Other Post-Employment Benefits		9,134		-		-		-
Retiree Medical Trust		62		-		-		-
Retirement ADC		153,559		-		-		-
Risk Management Administration		1,797		-		-		-
Supplemental Pension Savings Plan		7,985		-		-		-
Unemployment Insurance		354		-		-		-
Workers' Compensation		472		-		-		-
Fringe Benefits Subtotal	\$	200,354	\$	-	\$	-	\$	-
Total Personnel Expenditures					\$	-		



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Library



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Description

The San Diego Public Library (SDPL) system serves the educational, cultural, business, and recreational needs of San Diego's diverse communities through its collection of nearly 3.0 million items, including e-books and audiovisual materials, 3,421 periodical subscriptions, 1.6 million government publications, and over 189,000 books in 25 languages other than English. The library catalog and many of its resources can be accessed electronically in all library facilities and via the Internet. The Library serves a population of approximately 1.4 million residents of the City of San Diego, which encompasses an area of 342 square miles. The Library system consists of the Central Library, 35 branch libraries, and the adult literacy program (READ/San Diego).

The vision is:

The place for opportunity, discovery, and inspiration

The mission is:

To inspire lifelong learning through connections to knowledge and each other

Goals and Objectives

Goal 1: Foster a safe and engaging environment

- Provide a high quality workforce
- Maintain and improve facilities
- Sustain a relevant and attractive collection

Goal 2: Broaden access to library resources

- Provide opportunities for the public to explore technology
- Develop an equitable approach to library services

Goal 3: Be a model for innovative programs and services

- Assess community needs
- Explore alternate service models
- Create an atmosphere for participation

Goal 4: Establish a strong library presence within San Diego

- Increase public outreach
- Cultivate strategic partnerships
- Strengthen social media presence

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Annual attendance at adult programs ¹	150,000	169,264	75,000	27,141	75,000
Annual attendance at juvenile programs	300,000	445,043	150,000	76,865	200,000
Annual circulation per capita ¹	5.00	4.40	5.00	2.50	4.00
Number of patrons using Internet resources provided by the Library	1,100,000	665,104	550,000	503,698	550,000
Percentage increase in number of library visitors ¹	2.00 %	-23.10 %	0.00 %	-92.00 %	40.00 %
Percentage increase in participation in literacy and educational programs ¹	10%	50%	5%	-57%	85%
Percentage increase in participation in technology programs ¹	10%	-30%	5%	-33%	85%
Percentage of overall satisfaction on program evaluations ¹	90%	97%	90%	81%	90%

1. Decreased due to COVID-19 related service reductions and closures.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	444.22	444.22	404.20	(40.02)
Personnel Expenditures	\$ 40,737,249	\$ 42,213,830	\$ 42,467,424	\$ 253,594
Non-Personnel Expenditures	15,842,715	17,451,584	18,273,902	822,318
Total Department Expenditures	\$ 56,579,964	\$ 59,665,414	\$ 60,741,326	\$ 1,075,912
Total Department Revenue	\$ 3,857,536	\$ 2,899,019	\$ 1,559,780	\$ (1,339,239)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Branch Libraries	\$ 32,306,381	\$ 32,691,719	\$ 32,906,654	\$ 214,935
Central Library	20,146,572	22,526,493	21,784,129	(742,364)
Library Administration	4,127,012	4,447,202	6,050,543	1,603,341
Total	\$ 56,579,964	\$ 59,665,414	\$ 60,741,326	\$ 1,075,912

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Branch Libraries	289.65	288.65	265.35	(23.30)
Central Library	139.07	140.07	115.63	(24.44)
Library Administration	15.50	15.50	23.22	7.72
Total	444.22	444.22	404.20	(40.02)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 1,402,920	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Electronic Materials	0.00	750,000	-
Addition of non-personnel expenditure to support the purchase of electronic materials such as e-books and e-audio books.			
Do Your Homework at the Library	4.43	509,925	-
Addition of one-time expenditures to support the Do Your Homework at the Library programs including Summer and Out of School Time camps.			
Janitorial Services	0.00	409,020	-
Addition of non-personnel expenditures for enhanced sanitation and rapid sanitations in accordance with the City's Sanitation Regulations.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
General Fund CIP Contributions One-time transfer to the Capital Improvements Program to support the design phase of Oak Park Library.	0.00	300,000	-
General Fund CIP Contributions One-time transfer to the Capital Improvements Program to support the design phase of the San Carlos Library	0.00	250,000	-
Maintenance Contract Adjustment of non-personnel expenditures to support ongoing maintenance of Radio Frequency Identification (RFID) equipment.	0.00	225,000	-
System-Wide Programming Addition of non-personnel expenditures for equitable system-wide programming.	0.00	200,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	169,519	-
Addition of Deputy Director Addition of 1.00 Deputy Director and associated non-personnel expenditures to support departmental oversight and increase capacity for management staff.	1.00	158,158	-
Addition of Program Manager Addition of 1.00 Program Manager and associated non-personnel expenditures to support fiscal, administrative, and business functions of Library services.	1.00	140,173	-
South University City Library Expansion Addition of one-time non-personnel expenditures to support the expansion of the South University City Library.	0.00	40,000	-
Training Addition of non-personnel expenditures to enhance professional development opportunities for staff.	0.00	37,000	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	21,136	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(386)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(110,078)	(305,246)
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(197,654)	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(534,091)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	(724,705)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Reopening of Library Facilities	(46.45)	(1,970,025)	-
Adjustment to reflect the temporary closure of library facilities in Fiscal Year 2021 and the staggered re-opening in Fiscal Year 2022.			
Reduction of Foundation Donation Revenue	0.00	-	(500,000)
Adjustment to reflect the reduction of revenue from the San Diego Public Library Foundation.			
Transient Occupancy Tax (TOT) Transfer	0.00	-	(533,993)
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the TOT Fund.			
Total	(40.02) \$	1,075,912 \$	(1,339,239)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 22,181,663	\$ 23,354,481	\$ 22,395,051	(959,430)
Fringe Benefits	18,555,586	18,859,349	20,072,373	1,213,024
PERSONNEL SUBTOTAL	40,737,249	42,213,830	42,467,424	253,594
NON-PERSONNEL				
Supplies	\$ 2,273,803	\$ 2,473,887	\$ 3,147,736	673,849
Contracts	6,388,803	6,772,568	7,160,452	387,884
Information Technology	3,314,835	3,950,848	3,451,143	(499,705)
Energy and Utilities	2,816,813	3,199,131	2,909,421	(289,710)
Other	48,461	55,150	55,150	-
Transfers Out	1,000,000	1,000,000	1,550,000	550,000
NON-PERSONNEL SUBTOTAL	15,842,715	17,451,584	18,273,902	822,318
Total	\$ 56,579,964	\$ 59,665,414	\$ 60,741,326	\$ 1,075,912

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 633,816	\$ 995,131	\$ 676,144	(318,987)
Fines Forfeitures and Penalties	169	3,500	3,500	-
Other Revenue	558,045	519,136	19,136	(500,000)
Rev from Federal Agencies	-	893,437	-	(893,437)
Rev from Money and Prop	345,830	262,815	636,000	373,185
Rev from Other Agencies	324,583	225,000	225,000	-
Transfers In	1,995,093	-	-	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Total	\$ 3,857,536	\$ 2,899,019	\$ 1,559,780	\$ (1,339,239)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	3.00	3.00	3.00	\$ 34,957 - 42,074	\$ 110,000
20000012	Administrative Aide 1	1.00	1.00	1.00	41,036 - 49,429	49,429
20000024	Administrative Aide 2	7.00	7.00	7.00	47,266 - 56,957	362,943
20000048	Assistant Management Analyst	3.00	3.00	3.00	49,364 - 60,007	164,686
90000048	Assistant Management Analyst- Hourly	8.30	8.30	12.73	49,364 - 60,007	700,792
20000119	Associate Management Analyst	1.00	1.00	1.00	60,007 - 72,510	72,510
20000132	Associate Management Analyst	1.00	1.00	1.00	60,007 - 72,510	60,007
20001108	City Librarian	1.00	1.00	1.00	35,217 - 193,066	183,093
20000574	Clerical Assistant 1	0.00	0.00	0.50	30,160 - 33,205	16,603
20001174	Deputy Library Director	2.00	2.00	3.00	52,133 - 191,703	394,444
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	58,450
20000290	Information Systems Analyst 2	1.00	1.00	1.00	60,007 - 72,510	72,510
20000998	Information Systems Analyst 4	1.00	1.00	1.00	74,090 - 89,773	89,773
20000377	Information Systems Technician	3.00	3.00	3.00	47,266 - 56,957	168,812
20000594	Librarian 2	52.50	52.50	58.63	60,916 - 73,332	4,125,780
90000594	Librarian 2- Hourly	9.25	9.25	0.00	60,916 - 73,332	-
20000910	Librarian 3	29.00	29.00	29.00	67,492 - 81,899	2,278,003
20000596	Librarian 4	25.00	24.00	24.00	74,155 - 90,032	2,118,959
20000600	Library Assistant I	34.00	34.00	37.46	30,160 - 30,160	1,132,888
90000600	Library Assistant I- Hourly	55.60	0.00	0.00	30,160 - 30,160	-
20000602	Library Assistant II	113.50	113.50	119.50	35,628 - 43,113	4,942,284
90000602	Library Assistant II- Hourly	6.17	61.77	4.72	35,628 - 43,113	185,317
20000597	Library Assistant III	54.00	54.00	63.38	45,341 - 54,664	3,242,933
90000597	Library Assistant III- Hourly	6.90	6.90	0.00	45,341 - 54,664	-
20000772	Library Technician	8.00	8.00	8.00	37,488 - 45,297	351,229
20000770	Literacy Program Administrator	1.00	1.00	1.00	80,752 - 97,820	97,820
20000680	Payroll Specialist 2	2.00	2.00	2.29	43,414 - 52,417	118,926
20001222	Program Manager	2.00	2.00	3.00	52,133 - 191,703	350,450
20000760	Project Assistant	0.00	0.00	1.00	65,831 - 79,312	65,831
20000927	Senior Clerk/Typist	2.00	2.00	2.00	40,019 - 48,283	88,302
20000773	Senior Library Technician	1.00	1.00	1.00	43,048 - 52,090	50,291
20000015	Senior Management Analyst	2.00	2.00	2.00	65,869 - 79,649	158,103
20000992	Supervising Librarian	6.00	7.00	7.00	85,814 - 103,596	724,519
20000970	Supervising Management Analyst Bilingual - Regular	1.00	1.00	1.00	74,090 - 89,773	74,090
						74,256

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Budgeted Personnel					(918,572)
	Expenditure Savings					
	Master Library Degree					423,338
	Sick Leave - Hourly					53,715
	Termination Pay Annual					52,891
	Leave					
	Vacation Pay In Lieu					99,646
FTE, Salaries, and Wages Subtotal		444.22	444.22	404.20	\$	22,395,051

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 105,701	\$ 101,507	\$ 89,165	\$ (12,342)
Flexible Benefits	5,037,472	5,235,212	5,546,893	311,681
Long-Term Disability	1	78,655	86,921	8,266
Medicare	349,743	330,483	316,787	(13,696)
Other	96,385	-	-	-
Other Post-Employment Benefits	2,772,035	2,803,532	2,932,194	128,662
Retiree Medical Trust	20,741	21,656	28,955	7,299
Retirement 401 Plan	17,850	18,507	17,770	(737)
Retirement ADC	8,016,632	8,109,717	8,732,166	622,449
Retirement DROP	37,208	36,727	31,226	(5,501)
Risk Management Administration	534,996	471,784	507,441	35,657
Supplemental Pension Savings Plan	1,329,197	1,421,111	1,476,090	54,979
Unemployment Insurance	31,887	34,907	31,645	(3,262)
Workers' Compensation	205,737	195,551	275,120	79,569
Fringe Benefits Subtotal	\$ 18,555,586	\$ 18,859,349	\$ 20,072,373	\$ 1,213,024
Total Personnel Expenditures			\$ 42,467,424	



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Long Range Property Management Fund



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Long Range Property Management Fund



Description

The Long Range Property Management Fund was established to address the disposition and use of non-housing real properties owned by the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency is restructuring its budgetary procedures, related to the property management component of Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP), to comply with the new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the State Assembly Bill 1484.

Long Range Property Management Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	474,825	410,307	1,222,873	812,566
Total Department Expenditures	\$ 474,825	\$ 410,307	\$ 1,222,873	\$ 812,566
Total Department Revenue	\$ 1,272,394	\$ 1,034,365	\$ 818,639	\$ (215,726)

Long Range Property Management Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Long Range Property Management Fund	\$ 474,825	\$ 410,307	\$ 1,222,873	\$ 812,566
Total	\$ 474,825	\$ 410,307	\$ 1,222,873	\$ 812,566

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Property Management Support	0.00	\$ 812,621	\$ -
Increase of non-personnel expenditures associated with the property management of the Successor Agency properties transferred to the City under the Long-Range Property Management Plan (LRPMP).			
Non-Discretionary Adjustment	0.00	(55)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	(215,726)
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ 812,566	\$ (215,726)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 473,100	\$ 409,271	\$ 1,221,142	\$ 811,871
Energy and Utilities	1,725	1,036	1,731	695
NON-PERSONNEL SUBTOTAL	474,825	410,307	1,222,873	812,566
Total	\$ 474,825	\$ 410,307	\$ 1,222,873	\$ 812,566

Long Range Property Management Fund

Revenues by Category

	FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Other Revenue	\$	18,116	\$	-	\$	-	-
Rev from Money and Prop		1,254,278		1,034,365		818,639	(215,726)
Total	\$	1,272,394	\$	1,034,365	\$	818,639	(215,726)

Long Range Property Management Fund

Revenue and Expense Statement (Non-General Fund)

Long Range Property Management Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,026,990	\$ 3,824,559	\$ 4,172,103
TOTAL BALANCE AND RESERVES	\$ 3,026,990	\$ 3,824,559	\$ 4,172,103
REVENUE			
Other Revenue	\$ 18,116	\$ -	\$ -
Revenue from Use of Money and Property	1,254,278	1,034,365	818,639
TOTAL REVENUE	\$ 1,272,394	\$ 1,034,365	\$ 818,639
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,299,384	\$ 4,858,924	\$ 4,990,742
OPERATING EXPENSE			
Contracts	\$ 473,100	\$ 409,271	\$ 1,221,142
Energy and Utilities	1,725	1,036	1,731
TOTAL OPERATING EXPENSE	\$ 474,825	\$ 410,307	\$ 1,222,873
TOTAL EXPENSE	\$ 474,825	\$ 410,307	\$ 1,222,873
BALANCE	\$ 3,824,559	\$ 4,448,617	\$ 3,767,869
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,299,384	\$ 4,858,924	\$ 4,990,742

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Low and Moderate Income Housing Asset Fund



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Low and Moderate Income Housing Asset Fund



Description

The Low and Moderate Income Housing Asset Fund was established to conduct the dissolution of operations related to housing assets and activities of the former Redevelopment Agency (Successor Agency) of the City of San Diego. Although in existence since 2011, the Successor Agency is restructuring its budgetary procedures, related to affordable housing assets transferred to the City under the Low and Moderate Income Housing Asset Fund, to comply with new requirements the City has established for the monitoring and oversight of the Fund. This Fund is in compliance with the California Health & Safety Code section 34176.1.

Low and Moderate Income Housing Asset Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	15,686,884	42,101,314	57,566,080	15,464,766
Total Department Expenditures	\$ 15,686,884	\$ 42,101,314	\$ 57,566,080	\$ 15,464,766
Total Department Revenue	\$ 4,885,958	\$ 2,977,097	\$ 22,016,608	\$ 19,039,511

Low & Moderate Income Housing Asset Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Low & Moderate Income Housing Asset Fund	\$ 15,686,884	\$ 42,101,314	\$ 57,566,080	\$ 15,464,766
Total	\$ 15,686,884	\$ 42,101,314	\$ 57,566,080	\$ 15,464,766

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Capital Projects	0.00	\$ 14,868,480	\$ -
Addition of non-personnel expenditures associated with low-income development housing loans.			
Project Management	0.00	395,960	-
Addition of non-personnel expenditures to support consulting services, management, and maintenance requirements.			
Administrative Support	0.00	194,468	-
Addition of non-personnel expenditures for miscellaneous administrative support.			
Support for Information Technology	0.00	5,170	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Non-Discretionary Adjustment	0.00	688	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Revised Revenue	0.00	-	19,039,511
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ 15,464,766	\$ 19,039,511

Low and Moderate Income Housing Asset Fund

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 15,678,346	\$ 42,101,074	\$ 57,556,522	\$ 15,455,448
Information Technology	-	-	5,170	5,170
Energy and Utilities	8,539	240	4,388	4,148
NON-PERSONNEL SUBTOTAL	15,686,884	42,101,314	57,566,080	15,464,766
Total	\$ 15,686,884	\$ 42,101,314	\$ 57,566,080	\$ 15,464,766

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Revenue	\$ 587,512	\$ -	\$ 20,000,000	\$ 20,000,000
Rev from Money and Prop	3,508,240	2,977,097	2,016,608	(960,489)
Transfers In	790,207	-	-	-
Total	\$ 4,885,958	\$ 2,977,097	\$ 22,016,608	\$ 19,039,511

Low and Moderate Income Housing Asset Fund

Revenue and Expense Statement (Non-General Fund)

Low & Moderate Income Housing Asset Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 49,946,799	\$ 39,145,873	\$ 45,645,000
TOTAL BALANCE AND RESERVES	\$ 49,946,799	\$ 39,145,873	\$ 45,645,000
REVENUE			
Other Revenue	\$ 587,512	\$ -	\$ 20,000,000
Revenue from Use of Money and Property	3,508,240	2,977,097	2,016,608
Transfers In	790,207	-	-
TOTAL REVENUE	\$ 4,885,959	\$ 2,977,097	\$ 22,016,608
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 54,832,758	\$ 42,122,970	\$ 67,661,608
OPERATING EXPENSE			
Contracts	\$ 15,678,346	\$ 42,101,074	\$ 57,556,522
Information Technology	-	-	5,170
Energy and Utilities	8,539	240	4,388
TOTAL OPERATING EXPENSE	\$ 15,686,885	\$ 42,101,314	\$ 57,566,080
TOTAL EXPENSE	\$ 15,686,885	\$ 42,101,314	\$ 57,566,080
BALANCE	\$ 39,145,873	\$ 21,656	\$ 10,095,528
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 54,832,758	\$ 42,122,970	\$ 67,661,608

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Mission Bay and Balboa Park Improvement Fund



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Mission Bay and Balboa Park Improvement Fund



Description

The Mission Bay/Balboa Park Improvement Fund allocation provides the City with the ability to finance capital improvements in Mission Bay Park and Balboa Park. This fund is administered by the Department of Finance.

Mission Bay and Balboa Park Improvement Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,850,789	1,887,430	1,871,280	(16,150)
Total Department Expenditures	\$ 1,850,789	\$ 1,887,430	\$ 1,871,280	\$ (16,150)
Total Department Revenue	\$ 1,863,157	\$ 1,765,505	\$ 1,848,686	\$ 83,181

Mission Bay/Balboa Park Improvement Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Mission Bay/Balboa Park Improvement Fund	\$ 1,850,789	\$ 1,887,430	\$ 1,871,280	(16,150)
Total	\$ 1,850,789	\$ 1,887,430	\$ 1,871,280	(16,150)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (16,150)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Transient Occupancy Tax (TOT) Fund Support	0.00	-	83,181
Adjustment to reflect revised revenue projections related to TOT Fund support of the Mission Bay and Balboa Park Improvement Fund.			
Total	0.00	\$ (16,150)	\$ 83,181

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 402,575	\$ 432,406	\$ 432,406	-
Energy and Utilities	17,464	22,594	22,594	-
Transfers Out	1,430,751	1,432,430	1,416,280	(16,150)
NON-PERSONNEL SUBTOTAL	1,850,789	1,887,430	1,871,280	(16,150)
Total	\$ 1,850,789	\$ 1,887,430	\$ 1,871,280	(16,150)

Mission Bay and Balboa Park Improvement Fund

Revenues by Category

	FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Transfers In	\$	1,863,157	\$	1,765,505	\$	1,848,686	\$ 83,181
Total	\$	1,863,157	\$	1,765,505	\$	1,848,686	\$ 83,181

Mission Bay and Balboa Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay/Balboa Park Improvement Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 121,925	\$ 134,292	\$ 116,715
TOTAL BALANCE AND RESERVES	\$ 121,925	\$ 134,292	\$ 116,715
REVENUE			
Transfers In	\$ 1,863,157	\$ 1,765,505	\$ 1,848,686
TOTAL REVENUE	\$ 1,863,157	\$ 1,765,505	\$ 1,848,686
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,985,082	\$ 1,899,797	\$ 1,965,401
OPERATING EXPENSE			
Contracts	\$ 402,575	\$ 432,406	\$ 432,406
Energy and Utilities	17,464	22,594	22,594
Transfers Out	1,430,751	1,432,430	1,416,280
TOTAL OPERATING EXPENSE	\$ 1,850,790	\$ 1,887,430	\$ 1,871,280
TOTAL EXPENSE	\$ 1,850,790	\$ 1,887,430	\$ 1,871,280
BALANCE	\$ 134,292	\$ 12,367	\$ 94,121
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,985,082	\$ 1,899,797	\$ 1,965,401

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Mission Bay Park Improvement Fund



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Mission Bay Park Improvement Fund



Description

The Mission Bay Park Improvement Fund is used for the restoration of wetlands and the wildlife habitat, as well as deferred maintenance projects within the Mission Bay Park Improvement Zone consistent with the Mission Bay Park Master Plan. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 that requires that 65 percent of all lease revenues collected from Mission Bay in excess of \$20.0 million (or the remainder of those revenues if less than 65 percent is available after the allocation to the San Diego Regional Parks Improvement Fund has been made) be allocated to the Mission Bay Park Improvement Fund to solely benefit the Mission Bay Park Improvements Zone. Park improvements are prioritized in this Charter section, although other projects may proceed once the priorities have been budgeted, approved by Council, and have a funding plan put in place.

Mission Bay Park Improvement Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 3,333,430	\$ 6,647,568	\$ 7,905,994	\$ 1,258,426

Mission Bay Park Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ -	1,258,426
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00	\$ -	1,258,426

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Rev from Money and Prop	\$ 953,508	\$ -	\$ -	-
Transfers In	2,379,922	6,647,568	7,905,994	1,258,426
Total	\$ 3,333,430	\$ 6,647,568	\$ 7,905,994	\$ 1,258,426

Mission Bay Park Improvement Fund

Revenue and Expense Statement (Non-General Fund)

Mission Bay Park Improvement Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,734,786	\$ 7,900,000	\$ -
Continuing Appropriation - CIP	35,051,169	30,873,096	34,960,581
TOTAL BALANCE AND RESERVES	\$ 42,785,955	\$ 38,773,096	\$ 34,960,580
REVENUE			
Revenue from Use of Money and Property	\$ 953,509	\$ -	\$ -
Transfers In	2,379,922	6,647,568	7,905,994
TOTAL REVENUE	\$ 3,333,431	\$ 6,647,568	\$ 7,905,994
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 46,119,386	\$ 45,420,664	\$ 42,866,574
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 3,168,216	\$ 7,900,000	\$ -
TOTAL CIP EXPENSE	\$ 3,168,216	\$ 7,900,000	\$ -
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 4,178,074	\$ -	\$ 10,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 4,178,074	\$ -	\$ 10,000,000
TOTAL EXPENSE	\$ 7,346,290	\$ 7,900,000	\$ 10,000,000
RESERVES			
Continuing Appropriation - CIP	\$ 30,873,096	\$ 30,873,096	\$ 24,960,581
TOTAL RESERVES	\$ 30,873,096	\$ 30,873,096	\$ 24,960,581
BALANCE	\$ 7,900,000	\$ 6,647,568	\$ 7,905,993
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 46,119,386	\$ 45,420,664	\$ 42,866,574

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Mobility



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Description

The Mobility Department is responsible for coordinating the City's overall efforts in meeting the goals related to mobility within the Climate Action Plan, as well as the values and actions detailed within the Mobility Action Plan. Focused on interdepartmental coordination, regional alignment, and new policies and ordinances, the Mobility Department furthers the City goals for equitable, efficient and effective mobility choices that support residents of all ages and abilities.

The Mobility Department was newly formed in the Fiscal Year 2021 Adopted Budget from elements of multiple existing departments, including personnel from the Planning Department, ADA and Economic Development Department, as well as functions from Performance & Analytics Department, Development Services Department, and Environmental Services Department. Since that initiation, Mobility has worked cross-departmentally on a Community Plan Update for Kearny Mesa, the successful adoption of the Complete Community: Mobility Choices initiative, new active transportation bike and accessible pedestrian projects with SANDAG, and improvements to internal operations associated with the City's shared mobility device program.

In the next Fiscal Year, the Mobility Department is anticipated to be merged with the Sustainability Department and will develop updated goals and key performance indicators (KPI).

The vision is:

Mobility for people of all ages and abilities.

The mission is:

To plan, create, and support safe, accessible, innovative and sustainable mobility choices.

Department Summary

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
FTE Positions (Budgeted)		0.00		16.50		18.00		1.50
Personnel Expenditures	\$	-	\$	2,797,193	\$	2,525,760	\$	(271,433)
Non-Personnel Expenditures		-		153,743		729,336		575,593
Total Department Expenditures	\$	-	\$	2,950,936	\$	3,255,096	\$	304,160
Total Department Revenue	\$	-	\$	1,632,790	\$	2,677,140	\$	1,044,350

General Fund

Department Expenditures

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Mobility	\$	-	\$	2,950,936	\$	3,255,096	\$	304,160
Total	\$	-	\$	2,950,936	\$	3,255,096	\$	304,160

Department Personnel

		FY2020 Budget		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Mobility		0.00		16.50		18.00		1.50
Total		0.00		16.50		18.00		1.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Shared Mobility Device Public ROW Enforcement	0.00	\$ 361,972	\$ -
Addition of on-going non-personnel expenditures to support contract services for Shared Mobility Device Public Right Of Way enforcement.			
Mobility Action Plan	0.00	120,000	-
Addition of non-personnel expenditures associated with the Mobility Action Plan.			
Support for Information Technology	0.00	75,155	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Pay-in-Lieu of Annual Leave Adjustments	0.00	30,759	-
Adjustment to expenditures associated with projected compensation in-lieu of the use of annual leave.			
Non-Discretionary Adjustment	0.00	21,918	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Mobility

Significant Budget Adjustments

	FTE	Expenditures	Revenue
IT Discretionary Adjustment Transfer of IT Discretionary expenditures from the Neighborhood Services branch to the Mobility Department.	0.00	2,827	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(6,279)	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(19,367)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	1.50	(282,825)	-
Shared Dockless Mobility Device Fees Transfer of revenue associated to shared dockless mobility devices from the Development Services Department to the Mobility Department.	0.00	-	1,572,750
Revised Revenue Adjustment to reflect revised SANDAG Co-op Agreement and Shared Mobility Device Impound Fee revenue projections.	0.00	-	325,000
Revised Revenue Adjustment to reflect revised Shared Mobility Device business permit activity projections.	0.00	-	(853,400)
Total	1.50	\$ 304,160	\$ 1,044,350

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 1,874,840	\$ 1,621,752	(253,088)
Fringe Benefits	-	922,353	904,008	(18,345)
PERSONNEL SUBTOTAL	-	2,797,193	2,525,760	(271,433)
NON-PERSONNEL				
Supplies	\$ -	\$ 830	\$ 830	-
Contracts	-	145,013	642,479	497,466
Information Technology	-	-	77,982	77,982
Energy and Utilities	-	2,000	2,145	145
Other	-	5,900	5,900	-
NON-PERSONNEL SUBTOTAL	-	153,743	729,336	575,593
Total	\$ -	\$ 2,950,936	\$ 3,255,096	\$ 304,160

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ -	\$ 1,482,140	\$ 1,757,140	275,000
Fines Forfeitures and Penalties	-	-	50,000	50,000

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Licenses and Permits	-	150,650	870,000	719,350
Total	\$ -	\$ 1,632,790	\$ 2,677,140	\$ 1,044,350

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000116	Assistant Engineer-Traffic	0.00	4.00	4.00	\$ 67,437 - 81,247	\$ 274,145
20000167	Associate Engineer-Traffic	0.00	2.00	2.00	77,635 - 93,762	186,118
20001101	Department Director	0.00	0.00	1.00	65,653 - 248,703	121,918
20001220	Executive Director	0.00	2.00	1.00	52,133 - 191,703	117,634
20001234	Program Coordinator	0.00	0.50	1.00	32,448 - 153,046	89,286
20001222	Program Manager	0.00	1.50	2.00	52,133 - 191,703	223,237
20000760	Project Assistant	0.00	1.00	1.00	65,831 - 79,312	65,831
20000763	Project Officer 2	0.00	1.00	1.00	87,361 - 105,609	105,609
20000015	Senior Management Analyst	0.00	0.50	1.00	65,869 - 79,649	65,869
20000926	Senior Traffic Engineer	0.00	4.00	4.00	89,492 - 108,185	407,731
	Budgeted Personnel Expenditure Savings					(211,410)
	Infrastructure In-Training Pay					5,610
	Infrastructure Registration Pay					81,783
	Reg Pay For Engineers					76,671
	Sick Leave - Hourly					328
	Vacation Pay In Lieu					11,392
FTE, Salaries, and Wages Subtotal		0.00	16.50	18.00		\$ 1,621,752

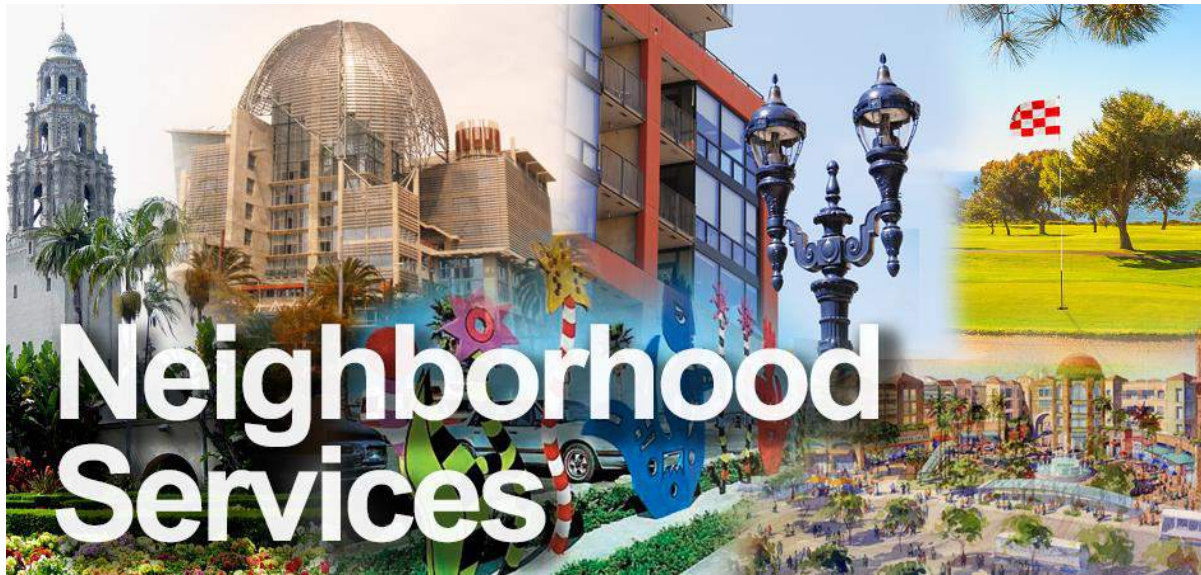
	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 6,312	\$ 5,683	(629)
Flexible Benefits	-	203,618	192,535	(11,083)
Long-Term Disability	-	5,788	5,797	9
Medicare	-	27,180	23,347	(3,833)
Other Post-Employment Benefits	-	103,836	98,096	(5,740)
Retiree Medical Trust	-	3,340	2,772	(568)
Retirement 401 Plan	-	3,031	3,320	289
Retirement ADC	-	413,298	439,849	26,551
Retirement DROP	-	2,269	3,221	952
Risk Management Administration	-	17,472	16,976	(496)
Supplemental Pension Savings Plan	-	127,587	101,769	(25,818)
Unemployment Insurance	-	2,568	2,103	(465)
Workers' Compensation	-	6,054	8,540	2,486
Fringe Benefits Subtotal	\$ -	\$ 922,353	\$ 904,008	\$ (18,345)
Total Personnel Expenditures			\$ 2,525,760	

Neighborhood Services



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Neighborhood Services



Description

In Fiscal Year 2021, the Deputy Chief Operating Officer for Neighborhood Services was responsible for overseeing the day-to-day City operations within the following departments and functions: Cultural Affairs, Homelessness Strategies, Library, and Parks and Recreation.

In the Fiscal Year 2022 Adopted Budget, the Neighborhood Services Branch has been eliminated and restructured to the Office of the Chief Operating Officer as part of the executive management reorganization.

Neighborhood Services

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	11.00	1.50	0.00	(1.50)
Personnel Expenditures	\$ 1,986,648	\$ 505,903	\$ -	\$ (505,903)
Non-Personnel Expenditures	3,554,131	84,238	-	(84,238)
Total Department Expenditures	\$ 5,540,779	\$ 590,141	\$ -	\$ (590,141)
Total Department Revenue	\$ 3,264,002	\$ 87,272	\$ -	\$ (87,272)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Neighborhood Services	\$ 5,540,779	\$ 590,141	\$ -	\$ (590,141)
Total	\$ 5,540,779	\$ 590,141	\$ -	\$ (590,141)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Neighborhood Services	11.00	1.50	0.00	(1.50)
Total	11.00	1.50	0.00	(1.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (27,532)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	(43,709)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Salary and Benefit Adjustments	0.00	(192,100)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Neighborhood Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Restructure of the Neighborhood Services Branch	(1.50)	(326,800)	(87,272)
Transfer of 1.00 Deputy Chief Operating Officer, 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the Neighborhood Services Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.			
Total	(1.50)	\$ (590,141)	\$ (87,272)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,101,451	\$ 266,937	\$ -	(266,937)
Fringe Benefits	885,197	238,966	-	(238,966)
PERSONNEL SUBTOTAL	1,986,648	505,903	-	(505,903)
NON-PERSONNEL				
Supplies	\$ 12,089	\$ 1,250	\$ -	(1,250)
Contracts	3,511,817	24,596	-	(24,596)
Information Technology	9,702	46,536	-	(46,536)
Energy and Utilities	8,376	6,056	-	(6,056)
Other	12,147	5,800	-	(5,800)
NON-PERSONNEL SUBTOTAL	3,554,131	84,238	-	(84,238)
Total	\$ 5,540,779	\$ 590,141	\$ -	\$ (590,141)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 125,727	\$ -	\$ -	-
Other Revenue	53,042	-	-	-
Transfers In	3,085,233	87,272	-	(87,272)
Total	\$ 3,264,002	\$ 87,272	\$ -	\$ (87,272)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	3.00	0.00	0.00	\$ 60,007 - 72,510	\$ -
20001118	Deputy Chief Operating Officer	1.00	1.00	0.00	65,653 - 248,703	-
20000924	Executive Assistant	0.00	0.50	0.00	48,326 - 58,450	-
20001220	Executive Director	1.00	0.00	0.00	52,133 - 191,703	-
20001234	Program Coordinator	1.00	0.00	0.00	32,448 - 153,046	-
20001222	Program Manager	1.00	0.00	0.00	52,133 - 191,703	-
20000760	Project Assistant	1.00	0.00	0.00	65,831 - 79,312	-
20000763	Project Officer 2	1.00	0.00	0.00	87,361 - 105,609	-
20000015	Senior Management Analyst	1.00	0.00	0.00	65,869 - 79,649	-
20000756	Word Processing Operator	1.00	0.00	0.00	34,957 - 42,074	-
FTE, Salaries, and Wages Subtotal		11.00	1.50	0.00	\$	-

Neighborhood Services

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Fringe Benefits								
Employee Offset Savings	\$	16,760	\$	6,518	\$	-	\$	(6,518)
Flexible Benefits		141,930		19,025		-		(19,025)
Insurance		1,396		-		-		-
Long-Term Disability		-		819		-		(819)
Medicare		16,356		3,424		-		(3,424)
Other Post-Employment Benefits		71,854		9,439		-		(9,439)
Retiree Medical Trust		627		-		-		-
Retirement ADC		548,944		190,222		-		(190,222)
Retirement DROP		3,414		-		-		-
Risk Management Administration		13,879		1,588		-		(1,588)
Supplemental Pension Savings Plan		64,232		7,085		-		(7,085)
Unemployment Insurance		1,672		357		-		(357)
Workers' Compensation		4,133		489		-		(489)
Fringe Benefits Subtotal	\$	885,197	\$	238,966	\$	-	\$	(238,966)
Total Personnel Expenditures					\$	-		

Office of Boards and Commissions



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Office of Boards and Commissions



Description

The Office of Boards & Commissions supports the day-to-day operations for the City's 40 plus boards and commissions and serves as an access point to the volunteer members appointed by the Mayor and City Council. These entities serve in a fiduciary, regulatory, policy-setting and/or advisory capacity. The Office includes the existing Executive Directors and staff positions that support the following: Human Relations Commission; Commission on Gang Prevention & Intervention; and Citizens Advisory Board on Police/Community Relations. For more details visit the Office of Boards and Commissions web page:

<https://www.sandiego.gov/boards-and-commissions>

The vision is:

A bedrock of participatory, representative, and responsive city governance.

The mission is:

To train, equip, partner, and promote all city advisory boards to foster public policy decision-making, volunteerism, and civic engagement.

Office of Boards and Commissions

Goals and Objectives

Goal 1: To ensure all boards and commissions remain relevant and consistent with their mission and vision

- Formally solicit feedback and respond to internal and external critiques of current board and commission practices
- Collaborate with all relevant City departments to ensure that affiliated advisory board liaisons receive appropriate training and constant communication
- Provide training to departments and appointees to ensure compliance with regulations, code, and consistency with mission and vision
- Provide expedited filling of vacancies and ensure quorum is reached by all advisory boards

Goal 2: To promote public participation in decision-making and effective civic engagement

- Ensure that City Advisory Boards are producing timely, actionable advice to departments, the Mayor, and City Council, as defined by their municipal code powers
- Create an office communication plan
- Increase programmatic awareness and outreach with diverse communities

Goal 3: To communicate Mayoral, Council, and City-wide priorities to advisory bodies and community stakeholders

- Consistently communicate with advisory bodies on Mayoral priorities and report back on policy advice given from the boards
- Collaborate with internal/external stakeholders to ensure policy and vision consistency in law enforcement grants
- Consolidation and phasing out of defunct commissions
- New Boards Creation Plan

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of Audit Findings Implemented	100%	100%	N/A	64%	80%
Percentage of Meetings that met Quorum	80.0 %	83.7 %	90.0 %	30.0 %	60.0 %
Percentage of vacant board appointments filled	80.0 %	86.4 %	90.0 %	36.0 %	60.0 %
Number of applications for appointment	100	77	100	87	100
Bi-Monthly Liaison Meeting / Training	4	5	4	4	4
Percentage of Boards with Advisory Action Taken	80%	100%	100%	54%	70%

Office of Boards and Commissions

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	13.00	6.00	5.00	(1.00)
Personnel Expenditures \$	1,508,574	\$ 808,444	\$ 737,504	\$ (70,940)
Non-Personnel Expenditures	571,209	99,699	48,958	(50,741)
Total Department Expenditures	\$ 2,079,784	\$ 908,143	\$ 786,462	\$ (121,681)
Total Department Revenue	\$ 558,812	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of Boards & Commissions \$	730,867	\$ 908,143	\$ 786,462	\$ (121,681)
Total	\$ 730,867	\$ 908,143	\$ 786,462	\$ (121,681)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of Boards & Commissions	5.00	6.00	5.00	(1.00)
Total	5.00	6.00	5.00	(1.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 95,226	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	10,315	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Non-Discretionary Adjustment	0.00	1,151	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Citywide Contracts Reduction of 2.6%	0.00	(1,962)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
Transfer of 1.00 Executive Director	(1.00)	(226,411)	-
Transfer of 1.00 Executive Director and associated non-personnel expenditures from the Office of Boards and Commissions to the newly created Office of the Commission on Police Practices.			

Office of Boards and Commissions

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Total	(1.00) \$	(121,681) \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 486,686	\$ 606,174	\$ 499,479	(106,695)
Fringe Benefits	193,488	202,270	238,025	35,755
PERSONNEL SUBTOTAL	680,174	808,444	737,504	(70,940)
NON-PERSONNEL				
Supplies	\$ 1,847	\$ 3,242	\$ 717	(2,525)
Contracts	35,253	51,095	8,867	(42,228)
Information Technology	6,550	40,059	35,374	(4,685)
Energy and Utilities	2,718	3,103	1,800	(1,303)
Other	4,325	2,200	2,200	-
NON-PERSONNEL SUBTOTAL	50,693	99,699	48,958	(50,741)
Total	\$ 730,867	\$ 908,143	\$ 786,462	(121,681)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Revenue	\$ 153	\$ -	\$ -	-
Total	\$ 153	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	0.00	0.00	\$ 47,266 - 56,957	-
20000119	Associate Management Analyst	0.00	1.00	1.00	60,007 - 72,510	70,293
20001101	Department Director	1.00	1.00	1.00	65,653 - 248,703	150,407
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	58,450
20001220	Executive Director	2.00	3.00	2.00	52,133 - 191,703	212,730
	Vacation Pay In Lieu					7,599
FTE, Salaries, and Wages Subtotal		5.00	6.00	5.00	\$	499,479

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 356	\$ -	\$ 703	703
Flexible Benefits	73,483	87,733	76,387	(11,346)
Insurance	688	-	-	-
Long-Term Disability	-	2,073	1,983	(90)
Medicare	7,266	8,679	7,132	(1,547)
Other Post-Employment Benefits	31,926	37,759	30,666	(7,093)
Retiree Medical Trust	1,128	1,322	1,055	(267)
Retirement ADC	27,455	-	68,353	68,353
Retirement DROP	-	2,171	-	(2,171)

Office of Boards and Commissions

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Risk Management Administration	6,111	6,354	5,306	(1,048)
Supplemental Pension Savings Plan	42,821	53,859	43,039	(10,820)
Unemployment Insurance	761	921	719	(202)
Workers' Compensation	1,494	1,399	2,682	1,283
Fringe Benefits Subtotal	\$ 193,488	\$ 202,270	\$ 238,025	\$ 35,755
Total Personnel Expenditures			\$ 737,504	

Public Art Fund¹

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of Boards & Commissions	\$ 137,383	\$ -	\$ -	-
Total	\$ 137,383	\$ -	\$ -	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 1,958	\$ -	\$ -	-
Contracts	135,425	-	-	-
NON-PERSONNEL SUBTOTAL	137,383	-	-	-
Total	\$ 137,383	\$ -	\$ -	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Revenue	\$ 1,042	\$ -	\$ -	-
Transfers In	555,771	-	-	-
Total	\$ 556,813	\$ -	\$ -	-

¹ In the Fiscal Year 2021 Adopted Budget, the Public Art Fund budget was restructured into the Cultural Affairs Department. The Fiscal Year 2021 Budget for the Public Art Fund can be found in the Cultural Affairs' budget pages.

Office of Boards and Commissions

Transient Occupancy Tax Fund¹

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of Boards & Commissions	\$ 1,211,534	\$ -	\$ -	-
Total	\$ 1,211,534	\$ -	\$ -	-

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of Boards & Commissions	8.00	0.00	0.00	0.00
Total	8.00	0.00	0.00	0.00

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 615,532	\$ -	\$ -	-
Fringe Benefits	212,868	-	-	-
PERSONNEL SUBTOTAL	828,400	-	-	-
NON-PERSONNEL				
Supplies	\$ 7,976	\$ -	\$ -	-
Contracts	305,799	-	-	-
Information Technology	59,969	-	-	-
Energy and Utilities	4,565	-	-	-
Other	4,825	-	-	-
NON-PERSONNEL SUBTOTAL	383,134	-	-	-
Total	\$ 1,211,534	\$ -	\$ -	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 1,187	\$ -	\$ -	-
Other Revenue	659	-	-	-
Rev from Money and Prop	1	-	-	-
Total	\$ 1,847	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000132	Associate Management Analyst	3.00	0.00	0.00	\$ 60,007 - 72,510	\$ -
20000924	Executive Assistant	1.00	0.00	0.00	48,326 - 58,450	-
20001220	Executive Director	1.00	0.00	0.00	52,133 - 191,703	-

¹ In the Fiscal Year 2021 Adopted Budget, the Transient Occupancy Tax Fund budgets for Special Events and Filming were consolidated into the Cultural Affairs Department. Fiscal Year 2021 Budget can be found in the Cultural Affairs' budget pages.

Office of Boards and Commissions

20001222	Program Manager	1.00	0.00	0.00	52,133 -	191,703	-
20000778	Public Art Program Administrator	2.00	0.00	0.00	74,090 -	89,773	-
FTE, Salaries, and Wages Subtotal		8.00	0.00	0.00		\$	-

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Fringe Benefits								
Flexible Benefits	\$	85,956	\$	-	\$	-	\$	-
Insurance		694		-		-		-
Medicare		9,469		-		-		-
Other		965		-		-		-
Other Post-Employment Benefits		44,025		-		-		-
Retiree Medical Trust		1,517		-		-		-
Retirement 401 Plan		1,181		-		-		-
Retirement ADC		14,825		-		-		-
Risk Management Administration		8,503		-		-		-
Supplemental Pension Savings Plan		44,057		-		-		-
Unemployment Insurance		958		-		-		-
Workers' Compensation		718		-		-		-
Fringe Benefits Subtotal	\$	212,868	\$	-	\$	-	\$	-
Total Personnel Expenditures					\$	-		



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Office of Emergency Services



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Office of Emergency Services



Description

The San Diego Office of Emergency Services (SD-OES) was formed in 2003 and oversees the City's emergency Response and Recovery Program; Disaster Cost Recovery and Grant Management Program; Prevention, Protection and Mitigation Program; and Regional Training Program.

The Response and Recovery Program leads the development and review of City-level emergency response plans, facilitates integration of the City's emergency plans both internally and externally, maintains the City's two Emergency Operations Centers (EOCs), and coordinates and oversees relevant citywide emergency training and exercises.

The Prevention, Protection, and Mitigation Program leads City-level efforts and activities regarding advanced planning, integration of cybersecurity considerations into emergency plans and emergency response operations, and incorporation of Smart City principles and other leading technological and social trends into the emergency management field. Additionally, this program leads the development and review of City-level hazard mitigation plans and San Diego region-wide risk management plans and activities including the San Diego Urban Area (SDUA) Homeland Security Strategy, the SDUA Threat and Hazard Identification and Risk Assessment, and the Stakeholder Preparedness Review.

The Disaster Cost-Recovery and Grant Management Program manages federal Homeland Security grant funds for the entire San Diego region, other FEMA grant programs awarded or allocated directly to the City to improve its emergency preparedness, and State and federal disaster cost recovery programs for the City.

The Regional Training Program administers and coordinates FEMA-funded emergency training courses for the region's first responder, public safety, and emergency management stakeholders.

The vision is:

To safeguard lives, property, and the environment by developing, supporting, and coordinating City-level emergency capabilities before, during, and after catastrophic and large scale emergency events.

Office of Emergency Services

The mission is:

To promote a secure and resilient City with the capabilities required across the whole community to prevent, protect against, mitigate, respond to, and recover from the threats and hazards that pose the greatest risk.

Office of Emergency Services

Goals and Objectives

Goal 1: Enhance the City emergency shelter program to meet anticipated needs of the community.

- Develop and implement a shelter worker and manager training program for City staff.
- Identify and prepare City facilities for shelter capability.

Goal 2: Engage with the whole community through outreach and education to improve emergency preparedness.

- Support a coordinated regional public education and outreach program on individual and community emergency preparedness.
- Implement a coordinated regional Preventing Violent Extremism (PVE) education and outreach program.

Goal 3: Increase emergency coordination and collaboration with regional stakeholders.

- Enhance EOC facility capabilities regarding staff accommodations, meeting space, and Americans with Disabilities Act (ADA) compliance.
- Enhance citywide staff training and exercise programs in emergency response.

Goal 4: Improve fiscal monitoring practices across City and regional emergency preparedness programs.

- Increase accountability in performing fiscal monitoring associated with regional grants.
- Increase accountability in performing fiscal monitoring associated with cost recovery.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of designated City staff trained in emergency response roles	90%	95%	95%	95%	95%
Percentage of designated staff trained in their respective shelter roles	95%	95%	95%	95%	95%
Percentage of eligible recovery costs reimbursed to the City	100%	100%	100%	100%	100%
Percentage of identified facilities prepared for activation and operation	100%	100%	100%	100%	100%
Percentage of scheduled exercises completed with an After Action Report/Improvement Plan	100%	100%	100%	100%	100%

Percentages are based on completion of ICS 100 and ICS 700 for all Sworn SDFD, SDPD Officers and Mayoral Designated Staff.

P & R staff trained to activate as shelter staff immediately: 95% of 143 employees

15 of 15 primary designated P & R facilities ready for immediate shelter operation, 2 EOCs ready for immediate activation

An AAR/IP is completed for each exercise and will be filed with all other exercise-related documents on the OHS Sharedrive.

Office of Emergency Services

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	20.27	18.98	19.98	1.00
Personnel Expenditures	\$ 1,877,673	\$ 2,007,294	\$ 2,640,837	\$ 633,543
Non-Personnel Expenditures	678,606	648,656	768,577	119,921
Total Department Expenditures	\$ 2,556,279	\$ 2,655,950	\$ 3,409,414	\$ 753,464
Total Department Revenue	\$ 1,186,686	\$ 1,302,850	\$ 1,596,325	\$ 293,475

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of Emergency Services	\$ 2,556,279	\$ 2,655,950	\$ 3,409,414	\$ 753,464
Total	\$ 2,556,279	\$ 2,655,950	\$ 3,409,414	\$ 753,464

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of Emergency Services	20.27	18.98	19.98	1.00
Total	20.27	18.98	19.98	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 478,546	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Addition of Executive Director	1.00	152,038	-
Addition of 1.00 Executive Director to support department operations.			
Support for Information Technology	0.00	132,062	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Non-Standard Hour Personnel Funding	0.00	2,959	170,828
Funding allocated according to a zero-based annual review of hourly funding requirements.			
Non-Discretionary Adjustment	0.00	(5,325)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Office of Emergency Services

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(6,816)	-
Revised Revenue Adjustment to reflect revised revenue associated with fringe benefits for grant funded positions.	0.00	-	287,285
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	(164,638)
Total	1.00	\$ 753,464	\$ 293,475

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,160,482	\$ 1,255,439	\$ 1,590,103	\$ 334,664
Fringe Benefits	717,191	751,855	1,050,734	298,879
PERSONNEL SUBTOTAL	1,877,673	2,007,294	2,640,837	633,543
NON-PERSONNEL				
Supplies	\$ 15,348	\$ 21,665	\$ 21,950	\$ 285
Contracts	242,060	234,225	235,746	1,521
Information Technology	349,317	287,162	419,224	132,062
Energy and Utilities	70,860	100,604	86,657	(13,947)
Other	1,021	5,000	5,000	-
NON-PERSONNEL SUBTOTAL	678,606	648,656	768,577	119,921
Total	\$ 2,556,279	\$ 2,655,950	\$ 3,409,414	\$ 753,464

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 1,186,233	\$ 772,437	\$ 1,059,722	\$ 287,285
Other Revenue	453	-	-	-
Rev from Federal Agencies	-	-	170,828	170,828
Rev from Other Agencies	-	530,413	365,775	(164,638)
Total	\$ 1,186,686	\$ 1,302,850	\$ 1,596,325	\$ 293,475

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	3.00	3.00	3.00	\$ 47,266 - 56,957	\$ 147,131
20000119	Associate Management Analyst	2.00	2.00	2.00	60,007 - 72,510	145,020
20001220	Executive Director	0.00	0.00	1.00	52,133 - 191,703	122,709
90001232	Lifeguard Chief- Hourly	0.00	0.35	0.35	52,133 - 191,703	64,515
90001073	Management Intern- Hourly	1.92	1.28	1.28	30,160 - 31,200	38,604
90000718	Police Lieutenant- Hourly	0.35	0.35	0.35	125,008 - 149,656	52,380
20001234	Program Coordinator	5.00	5.00	5.00	32,448 - 153,046	511,022

Office of Emergency Services

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20001222	Program Manager	2.00	1.00	1.00	52,133 - 191,703	116,532
20000023	Senior Management Analyst	6.00	6.00	5.00	65,869 - 79,649	384,626
20000986	Supervising Management Analyst	0.00	0.00	1.00	74,090 - 89,773	74,090
	Advanced Post Certificate Budgeted Personnel					4,452
	Expenditure Savings					(74,090)
	Sick Leave - Hourly					1,040
	Vacation Pay In Lieu					2,072
FTE, Salaries, and Wages Subtotal		20.27	18.98	19.98	\$	1,590,103

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,221	\$ 7,100	\$ 8,144	\$ 1,044
Flexible Benefits	159,811	169,223	217,771	48,548
Long-Term Disability	-	4,332	6,348	2,016
Medicare	17,768	18,161	23,012	4,851
Other	5,005	-	-	-
Other Post-Employment Benefits	86,515	88,102	104,227	16,125
Retiree Medical Trust	1,578	1,744	2,338	594
Retirement 401 Plan	2,111	2,028	2,108	80
Retirement ADC	342,077	346,464	510,721	164,257
Risk Management Administration	16,675	14,826	18,037	3,211
Supplemental Pension Savings Plan	62,880	73,310	100,215	26,905
Unemployment Insurance	1,805	1,923	2,310	387
Workers' Compensation	13,745	24,642	55,503	30,861
Fringe Benefits Subtotal	\$ 717,191	\$ 751,855	\$ 1,050,734	\$ 298,879
Total Personnel Expenditures			\$ 2,640,837	

Office of Race and Equity



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Description

Established in the Fiscal Year 2021 Adopted Budget, the Office of Race & Equity is a deliberate step toward advancing racial and social equity in the City of San Diego. Through strategic initiatives grounded in best practices, the department will play a pivotal role in ensuring equity, creating new policies, and driving reforms in existing policies, procedures, and practices in City employment, City services, and City culture. The Office of Race & Equity is responsible for providing education and technical support to City staff, local law enforcement, and elected officials, and implementing programs and policies in order to sustainably reduce and eliminate systemic racism and barriers to fair and just distribution of resources, access, and opportunity. Led by the City's Chief of Race & Equity, the department will work to advance equity and social justice initiatives that achieve measurable results.

The Office of Race & Equity will achieve the City of San Diego's goals of:

- # Ending racial disparities within City government by advancing fairness in hiring and promotions, promoting greater opportunities and inclusion in City contracting, and providing City services equitably to all City residents.
- # Bolstering racial and social justice practices in the City's outreach programs and civic engagement approach to improve access to City government.
- # Prioritizing health and economic success for communities of color and low- to moderate-income communities.

In Fiscal Year 2022, the Office will develop a tactical plan that defines the vision, mission, goals, and objectives of the department. Additionally, key performance indicators (KPI) will be developed to quantify the impact of equity initiatives, and KPI targets will be set to track progress towards achieving the Office's objectives.

Office of Race and Equity

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	3.00	3.00	0.00
Personnel Expenditures \$	- \$	524,752 \$	493,142 \$	(31,610)
Non-Personnel Expenditures	-	6,300,000	3,295,390	(3,004,610)
Total Department Expenditures \$	- \$	6,824,752 \$	3,788,532 \$	(3,036,220)
Total Department Revenue \$	- \$	3,000,000 \$	- \$	(3,000,000)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of Race & Equity \$	- \$	3,824,752 \$	788,532 \$	(3,036,220)
Total \$	- \$	3,824,752 \$	788,532 \$	(3,036,220)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of Race & Equity	0.00	3.00	3.00	0.00
Total	0.00	3.00	3.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00 \$	5,317 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	3,063	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(12,990)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(31,610)	-

Office of Race and Equity

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(3,000,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00	\$ (3,036,220)	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 415,018	\$ 401,014	\$ (14,004)
Fringe Benefits	-	109,734	92,128	(17,606)
PERSONNEL SUBTOTAL	-	524,752	493,142	(31,610)
NON-PERSONNEL				
Contracts	\$ -	\$ 300,000	\$ 290,073	\$ (9,927)
Information Technology	-	-	5,317	5,317
Transfers Out	-	3,000,000	-	(3,000,000)
NON-PERSONNEL SUBTOTAL	-	3,300,000	295,390	(3,004,610)
Total	\$ -	\$ 3,824,752	\$ 788,532	\$ (3,036,220)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	0.00	1.00	1.00	\$ 65,653 - 248,703	\$ 157,178
20001222	Program Manager	0.00	2.00	2.00	52,133 - 191,703	243,836
FTE, Salaries, and Wages Subtotal		0.00	3.00	3.00		\$ 401,014

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ -	\$ 39,534	\$ 22,800	\$ (16,734)
Long-Term Disability	-	1,439	1,608	169
Medicare	-	6,018	5,815	(203)
Other Post-Employment Benefits	-	18,879	18,393	(486)
Retiree Medical Trust	-	1,037	1,003	(34)
Risk Management Administration	-	3,177	3,183	6
Supplemental Pension Savings Plan	-	38,182	36,892	(1,290)
Unemployment Insurance	-	638	585	(53)
Workers' Compensation	-	830	1,849	1,019
Fringe Benefits Subtotal	\$ -	\$ 109,734	\$ 92,128	\$ (17,606)
Total Personnel Expenditures			\$ 493,142	

Office of Race and Equity

Community Equity Fund (CEF)

Department Expenditures

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Office of Race & Equity	\$	-	\$	3,000,000	\$	3,000,000	\$	-
Total	\$	-	\$	3,000,000	\$	3,000,000	\$	-

Significant Budget Adjustments

		FTE		Expenditures		Revenue
One-Time Additions and Annualizations		0.00	\$	-	\$	(3,000,000)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.						
Total		0.00	\$	-	\$	(3,000,000)

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
NON-PERSONNEL								
Contracts	\$	-	\$	3,000,000	\$	3,000,000	\$	-
NON-PERSONNEL SUBTOTAL		-		3,000,000		3,000,000		-
Total	\$	-	\$	3,000,000	\$	3,000,000	\$	-

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Transfers In	\$	-	\$	3,000,000	\$	-	\$	(3,000,000)
Total	\$	-	\$	3,000,000	\$	-	\$	(3,000,000)

Office of Race and Equity

Revenue and Expense Statement (Non-General Fund)

Community Equity Fund (CEF)	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ 3,000,000
TOTAL BALANCE AND RESERVES	\$ -	\$ -	\$ 3,000,000
REVENUE			
Transfers In	\$ -	\$ 3,000,000	\$ -
TOTAL REVENUE	\$ -	\$ 3,000,000	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ 3,000,000	\$ 3,000,000
OPERATING EXPENSE			
Contracts	\$ -	\$ 3,000,000	\$ 3,000,000
TOTAL OPERATING EXPENSE	\$ -	\$ 3,000,000	\$ 3,000,000
TOTAL EXPENSE	\$ -	\$ 3,000,000	\$ 3,000,000
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ 3,000,000	\$ 3,000,000

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

*** The Community Equity Fund (CEF) is a newly created fund in Fiscal Year 2022. As a result, no prior year data or Fiscal Year 2022 beginning fund balance is available.



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Office of the Assistant COO



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Office of the Assistant COO



Description

The Office of the Assistant Chief Operating Officer has been eliminated in the Fiscal Year 2022 Adopted Budget as part of the executive management reorganization. Previously, the Office of the Assistant Chief Operating Officer (ACOO) was responsible for overseeing the following branches and departments: the Public Works and Utilities Branch; the Neighborhood Services Branch; the Smart and Sustainable Communities Branch; the General Services Branch; the Department of Information Technology; Human Resources; and Performance and Analytics.

Office of the Assistant COO

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	3.00	2.00	0.00	(2.00)
Personnel Expenditures	\$ 981,392	\$ 565,222	\$ -	\$ (565,222)
Non-Personnel Expenditures	73,563	64,587	-	(64,587)
Total Department Expenditures	\$ 1,054,955	\$ 629,809	\$ -	\$ (629,809)
Total Department Revenue	\$ 160	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of the Assistant COO	\$ 1,054,955	\$ 629,809	\$ -	\$ (629,809)
Total	\$ 1,054,955	\$ 629,809	\$ -	\$ (629,809)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of the Assistant COO	3.00	2.00	0.00	(2.00)
Total	3.00	2.00	0.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 61,186	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	(16,096)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Non-Discretionary Adjustment	0.00	(17,720)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Office of the Assistant COO

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Restructure of the Office of the Assistant Chief Operating Officer	(1.00)	(145,231)	-
Transfer of 1.00 Associate Management Analyst and non-personnel expenditures from the Office of the ACOO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.			
Reduction of 1.00 Assistant Chief Operating Officer	(1.00)	(511,948)	-
Reduction of 1.00 Assistant Chief Operating Officer associated with an organizational change at the executive management level.			
Total	(2.00)	\$ (629,809)	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 527,105	\$ 305,433	\$ -	(305,433)
Fringe Benefits	454,287	259,789	-	(259,789)
PERSONNEL SUBTOTAL	981,392	565,222	-	(565,222)
NON-PERSONNEL				
Supplies	\$ 9,931	\$ 10,050	\$ -	(10,050)
Contracts	21,837	30,383	-	(30,383)
Information Technology	28,612	16,096	-	(16,096)
Energy and Utilities	2,257	2,358	-	(2,358)
Other	10,925	5,700	-	(5,700)
NON-PERSONNEL SUBTOTAL	73,563	64,587	-	(64,587)
Total	\$ 1,054,955	\$ 629,809	\$ -	(629,809)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Revenue	\$ 160	\$ -	\$ -	-
Total	\$ 160	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000045	Assistant Chief Operating Officer	1.00	0.00	0.00	\$ 81,033 - 323,615	\$ -
20001080	Assistant Chief Operating Officer	1.00	1.00	0.00	81,033 - 323,615	-
20000119	Associate Management Analyst	0.00	1.00	0.00	60,007 - 72,510	-
20000924	Executive Assistant	1.00	0.00	0.00	48,326 - 58,450	-
FTE, Salaries, and Wages Subtotal		3.00	2.00	0.00	\$	-

Office of the Assistant COO

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Fringe Benefits								
Employee Offset Savings	\$	12,180	\$	6,883	\$	-	\$	(6,883)
Flexible Benefits		39,285		27,308		-		(27,308)
Insurance		1,540		-		-		-
Long-Term Disability		-		1,010		-		(1,010)
Medicare		3,835		896		-		(896)
Other		7,908		-		-		-
Other Post-Employment Benefits		19,019		12,586		-		(12,586)
Retiree Medical Trust		145		154		-		(154)
Retirement ADC		330,258		184,778		-		(184,778)
Risk Management Administration		3,645		2,118		-		(2,118)
Supplemental Pension Savings Plan		35,062		22,893		-		(22,893)
Unemployment Insurance		758		448		-		(448)
Workers' Compensation		651		715		-		(715)
Fringe Benefits Subtotal	\$	454,287	\$	259,789	\$	-	\$	(259,789)
Total Personnel Expenditures					\$	-		

Office of the Chief Financial Officer



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Office of the Chief Financial Officer



Description

The Chief Financial Officer is responsible for the City's accounting and financial reporting functions, debt issuance, risk management, treasury and investments, and establishment of internal controls over financial reporting. The CFO oversees the development and implementation of internal control policies and procedures in all City departments. In the Fiscal Year 2022 Adopted Budget, the Office of the Chief Financial Officer has been eliminated, and the CFO and related responsibilities are budgeted within the Office of the Chief Operating Officer as part of the executive management reorganization.

Office of the Chief Financial Officer

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	2.00	2.00	0.00	(2.00)
Personnel Expenditures \$	582,197	\$ 555,036	\$ -	(555,036)
Non-Personnel Expenditures	26,742	54,405	-	(54,405)
Total Department Expenditures	\$ 608,939	\$ 609,441	\$ -	(609,441)
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of the Chief Financial Officer \$	608,939	\$ 609,441	\$ -	(609,441)
Total	\$ 608,939	\$ 609,441	\$ -	(609,441)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of the Chief Financial Officer	2.00	2.00	0.00	(2.00)
Total	2.00	2.00	0.00	(2.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 33,474	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	(7,366)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	(8,017)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			

Office of the Chief Financial Officer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Restructure of the Office of the Chief Financial Officer	(2.00)	(627,532)	-
Transfer of 1.00 Chief Financial Officer, 1.00 Executive Assistant, and non-personnel expenditures from the Office of the CFO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.			
Total	(2.00)	\$ (609,441)	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 298,338	\$ 289,890	\$ -	(289,890)
Fringe Benefits	283,859	265,146	-	(265,146)
PERSONNEL SUBTOTAL	582,197	555,036	-	(555,036)
NON-PERSONNEL				
Supplies	\$ 538	\$ 3,150	\$ -	(3,150)
Contracts	12,578	33,880	-	(33,880)
Information Technology	5,778	8,017	-	(8,017)
Energy and Utilities	2,148	2,358	-	(2,358)
Other	5,700	7,000	-	(7,000)
NON-PERSONNEL SUBTOTAL	26,742	54,405	-	(54,405)
Total	\$ 608,939	\$ 609,441	\$ -	(609,441)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001099	Chief Financial Officer	1.00	1.00	0.00	\$ 65,653 - 248,703	\$ -
20000924	Executive Assistant	1.00	1.00	0.00	48,326 - 58,450	-
FTE, Salaries, and Wages Subtotal		2.00	2.00	0.00		\$ -

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,056	\$ 7,011	\$ -	(7,011)
Flexible Benefits	29,722	29,476	-	(29,476)
Insurance	1,567	-	-	-
Long-Term Disability	-	1,006	-	(1,006)
Medicare	4,324	4,203	-	(4,203)
Other	20,922	-	-	-
Other Post-Employment Benefits	13,071	12,586	-	(12,586)
Retiree Medical Trust	141	141	-	(141)
Retirement ADC	184,372	188,212	-	(188,212)
Risk Management Administration	2,523	2,118	-	(2,118)
Supplemental Pension Savings Plan	19,256	19,310	-	(19,310)
Unemployment Insurance	463	447	-	(447)
Workers' Compensation	442	636	-	(636)
Fringe Benefits Subtotal	\$ 283,859	\$ 265,146	\$ -	(265,146)
Total Personnel Expenditures			\$ -	



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Office of the Chief Operating Officer



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Office of the Chief Operating Officer



Description

Nearly 1.5 million people call San Diego home. The City of San Diego's nearly 12,000 dedicated employees are proud to consistently provide quality services to our residents and customers. The City's Chief Operating Officer reports directly to the Mayor and is responsible for the management and oversight of the City's day-to-day operations, implementation of Citywide initiatives and the monitoring of the City's revenues and expenditures. Reporting directly to the Chief Operating Officer are three Deputy Chief Officers, the Chief Financial Officer, the Police Chief, the Fire Chief and the Executive Director of the Office of Emergency Services. The performance indicators for this branch are maintained at the department level and can be found in the "Key Performance Indicators" section of each department's budget pages.

Office of the Chief Operating Officer

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	5.00	4.00	14.00	10.00
Personnel Expenditures	\$ 1,218,374	\$ 1,093,046	\$ 3,563,587	\$ 2,470,541
Non-Personnel Expenditures	78,114	93,970	590,480	496,510
Total Department Expenditures	\$ 1,296,488	\$ 1,187,016	\$ 4,154,067	\$ 2,967,051
Total Department Revenue	\$ 2,337	\$ -	\$ 579,976	\$ 579,976

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Docket Office	\$ 523,478	\$ 417,304	\$ 478,328	\$ 61,024
Office of Child & Youth Success	-	-	350,000	350,000
Office of the Chief Operating Officer	773,010	769,712	3,325,739	2,556,027
Total	\$ 1,296,488	\$ 1,187,016	\$ 4,154,067	\$ 2,967,051

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Docket Office	3.00	2.00	2.00	0.00
Office of Child & Youth Success	0.00	0.00	1.00	1.00
Office of the Chief Operating Officer	2.00	2.00	11.00	9.00
Total	5.00	4.00	14.00	10.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Restructure of the Office of the Chief Financial Officer	2.00	\$ 627,532	\$ -
Transfer of 1.00 Chief Financial Officer, 1.00 Executive Assistant, and non-personnel expenditures from the Office of the CFO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.			
Restructure of the General Services Branch	1.50	545,461	97,526
Transfer of 1.00 Deputy Chief Operating Officer, 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the General Services Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.			

Office of the Chief Operating Officer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Restructure of the Smart and Sustainable Communities Branch Transfer of 1.00 Deputy Chief Operating Officer, 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the Smart and Sustainable Communities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.	1.50	528,357	251,657
Restructure of the Neighborhood Services Branch Transfer of 1.00 Deputy Chief Operating Officer, 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the Neighborhood Services Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.	1.50	361,435	87,272
Support for Child and Youth Services Addition of 1.00 Executive Director and non-personnel expenditures to support Child and Youth services.	1.00	350,000	-
Restructure of the Office of the Assistant Chief Operating Officer Transfer of 1.00 Associate Management Analyst and non-personnel expenditures from the Office of the ACOO to the Office of the COO. This transfer is associated with an organizational change at the executive management level.	1.00	145,231	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	136,139	-
Restructure of the Public Works and Utilities Branch Transfer of 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the Public Works and Utilities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.	0.50	116,361	410,628
Immigrant Affairs Manager Addition of 1.00 Program Manager to support immigrant relations including Welcoming San Diego.	1.00	115,544	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	102,413	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	44,550	-

Office of the Chief Operating Officer

Significant Budget Adjustments

	FTE	Expenditures	Revenue
IT Discretionary Adjustment Transfer of IT Discretionary expenditures from the Office of the COO to the Mobility Department.	0.00	(2,827)	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(46,016)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(57,129)	-
Cost Allocation of Branch Management Expense Adjustment to reflect revised revenue projections associated with the cost allocation of branch management expenditures to non-general fund departments.	0.00	-	(267,107)
Total	10.00	\$ 2,967,051	\$ 579,976

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 613,940	\$ 574,091	\$ 1,923,126	\$ 1,349,035
Fringe Benefits	604,434	518,955	1,640,461	1,121,506
PERSONNEL SUBTOTAL	1,218,374	1,093,046	3,563,587	2,470,541
NON-PERSONNEL				
Supplies	\$ 3,802	\$ 4,920	\$ 23,156	\$ 18,236
Contracts	31,010	35,854	398,777	362,923
Information Technology	19,409	23,160	67,710	44,550
Energy and Utilities	14,294	19,936	55,881	35,945
Other	9,600	10,100	44,956	34,856
NON-PERSONNEL SUBTOTAL	78,114	93,970	590,480	496,510
Total	\$ 1,296,488	\$ 1,187,016	\$ 4,154,067	\$ 2,967,051

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Transfers In	\$ 2,337	\$ -	\$ 579,976	\$ 579,976
Total	\$ 2,337	\$ -	\$ 579,976	\$ 579,976

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	0.00	0.00	1.00	\$ 60,007 - 72,510	\$ 72,510
20001099	Chief Financial Officer	0.00	0.00	1.00	65,653 - 248,703	227,760
20001109	Chief Operating Officer	1.00	1.00	1.00	81,033 - 323,615	282,990
20001161	Confidential Secretary to the Chief Operating Officer	1.00	1.00	1.00	32,448 - 117,094	88,777

Office of the Chief Operating Officer

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20001118	Deputy Chief Operating Officer	0.00	0.00	3.00	65,653 - 248,703	683,280
20000924	Executive Assistant	0.00	0.00	3.00	48,326 - 58,450	155,102
20001220	Executive Director	0.00	0.00	1.00	52,133 - 191,703	117,229
20001222	Program Manager	1.00	1.00	2.00	52,133 - 191,703	215,401
20000895	Senior Legislative Recorder	1.00	0.00	0.00	53,366 - 64,398	-
20000015	Senior Management Analyst	1.00	1.00	1.00	65,869 - 79,649	76,861
	Vacation Pay In Lieu					3,216
FTE, Salaries, and Wages Subtotal		5.00	4.00	14.00	\$	1,923,126

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 13,251	\$ 12,546	\$ 18,224	\$ 5,678
Flexible Benefits	64,507	51,036	209,988	158,952
Insurance	1,825	-	-	-
Long-Term Disability	-	1,914	7,698	5,784
Medicare	9,324	8,003	27,840	19,837
Other	15,650	-	-	-
Other Post-Employment Benefits	32,672	25,172	85,834	60,662
Retiree Medical Trust	211	213	1,878	1,665
Retirement ADC	419,733	377,950	1,138,993	761,043
Risk Management Administration	6,306	4,236	14,854	10,618
Supplemental Pension Savings Plan	38,514	35,305	123,440	88,135
Unemployment Insurance	982	850	2,805	1,955
Workers' Compensation	1,459	1,730	8,907	7,177
Fringe Benefits Subtotal	\$ 604,434	\$ 518,955	\$ 1,640,461	\$ 1,121,506
Total Personnel Expenditures			\$ 3,563,587	



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Office of the Commission on Police Practices



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Office of the Commission on Police Practices



Description

On November 3, 2020, the voters of San Diego approved Measure B creating a new independent Commission on Police Practices replacing the Community Review Board on Police Practices (CRB). The purpose of the Commission on Police Practices is to provide an independent investigation of officer-involved shootings and in-custody deaths, and other significant incidents, and an unbiased evaluation of all complaints against the San Diego Police Department (SDPD) and its personnel, in a process that will be transparent and accountable to the community. The Commission on Police Practices also evaluates and reviews SDPD policies, practices, training and protocols and represent the community in making recommendations for changes. The mission of the Commission is to hold law enforcement accountable to the community and to increase community trust in law enforcement, resulting in increased safety for both the community and law enforcement.

The Office of the Commission on Police Practices was created to provide administrative support, manage and coordinate the day-to-day operations of the Commission so that the Commission follows its purpose, mission as well as state, local, and federal law. The office is also assisting with the transition of the Commission from the CRB. The Office of the Commission on Police Practices department is newly formed in the Fiscal Year 2022 Adopted Budget with the transfer of an interim Executive Director who previously served as the Executive Director of the CRB. In Fiscal Year 2022, the department will locate office space, hire essential staff, develop its work plan and tactical plan, create new internal procedures for staff, Commissioners, and SDPD, and continue to provide administrative support for the Commission.

The vision is:

The purpose of the Office of the Commission on Police Practices is to provide an independent investigation of officer-involved shootings and in-custody deaths and other significant incidents, and an unbiased evaluation of all complaints against the San Diego Police Department and its personnel in a process that will be transparent and accountable to the community. The Office of the Commission on Police Practices will also evaluate and review SDPD policies, practices, training, and protocols and represent the community in making recommendations for changes.

Office of the Commission on Police Practices

The mission is:

The mission of the Commission is to hold law enforcement accountable to the community and to increase community trust in law enforcement, resulting in increased safety for both the community and law enforcement.

Office of the Commission on Police Practices

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	0.00	7.00	7.00
Personnel Expenditures	\$ -	\$ -	\$ 820,752	\$ 820,752
Non-Personnel Expenditures	-	-	506,382	506,382
Total Department Expenditures	\$ -	\$ -	\$ 1,327,134	\$ 1,327,134
Total Department Revenue	\$ -	\$ -	\$ -	\$ -

General Fund¹

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Commission on Police Practices	\$ -	\$ -	\$ 1,327,134	\$ 1,327,134
Total	\$ -	\$ -	\$ 1,327,134	\$ 1,327,134

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Commission on Police Practices	0.00	0.00	7.00	7.00
Total	0.00	0.00	7.00	7.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Commission on Police Practices	6.00	\$ 1,070,723	\$ -
Addition of 10.00 FTE positions and associated expenditures to support the newly created Office of the Commission on Police Practices. The budget reflects the adjusted equivalent of 6.00 FTE positions, which is the prorated amount needed in Fiscal Year 2022.			
Transfer of 1.00 Executive Director	1.00	226,411	-
Transfer of 1.00 Executive Director and associated non-personnel expenditures from the Office of Boards and Commissions to the newly created Office of the Commission on Police Practices.			
Addition of Non-Personnel Expenditures	0.00	30,000	-
Addition of non-personnel expenditures related to training, transcription, and translation services.			
Total	7.00	\$ 1,327,134	\$ -

¹ In the Fiscal Year 2022 Adopted Budget, the Office of the Commission on Police Practices became an independent department. The Fiscal Year 2020 and 2021 budget can be found on the Office of Boards and Commission pages.

Office of the Commission on Police Practices

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ -	\$ 636,998	\$ 636,998
Fringe Benefits	-	-	183,754	183,754
PERSONNEL SUBTOTAL	-	-	820,752	820,752
NON-PERSONNEL				
Supplies	\$ -	\$ -	\$ 9,825	\$ 9,825
Contracts	-	-	474,057	474,057
Information Technology	-	-	15,000	15,000
Energy and Utilities	-	-	5,000	5,000
Other	-	-	2,500	2,500
NON-PERSONNEL SUBTOTAL	-	-	506,382	506,382
Total	\$ -	\$ -	\$ 1,327,134	\$ 1,327,134

Personnel Expenditures

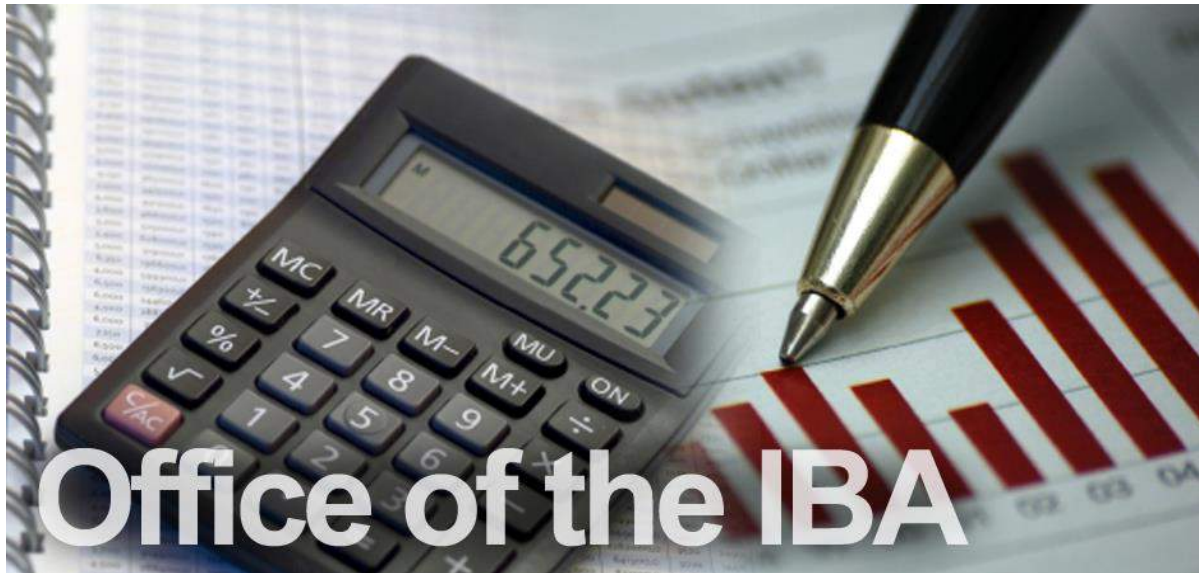
Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	0.00	0.00	1.00	\$ 47,266 - 56,957	\$ 56,957
20001111	Budget/Legislative Analyst 1	0.00	0.00	0.83	32,448 - 168,513	66,667
20000295	Community Development Coordinator	0.00	0.00	1.00	85,165 - 103,076	90,064
20000924	Executive Assistant	0.00	0.00	1.00	48,326 - 58,450	53,020
20001220	Executive Director	0.00	0.00	1.00	52,133 - 191,703	127,607
20001153	General Counsel	0.00	0.00	0.08	32,448 - 226,638	8,333
20001135	Performance Auditor	0.00	0.00	0.50	32,448 - 168,513	46,000
20001234	Program Coordinator	0.00	0.00	0.75	32,448 - 153,046	61,167
20001222	Program Manager	0.00	0.00	0.83	52,133 - 191,703	81,667
	Adjust Budget To Approved Levels					70,212
	Budgeted Personnel Expenditure Savings					(24,696)
FTE, Salaries, and Wages Subtotal		0.00	0.00	7.00	\$	636,998

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ -	\$ -	\$ 61,849	\$ 61,849
Long-Term Disability	-	-	2,370	2,370
Medicare	-	-	8,577	8,577
Other Post-Employment Benefits	-	-	42,920	42,920
Retiree Medical Trust	-	-	1,479	1,479
Risk Management Administration	-	-	7,429	7,429
Supplemental Pension Savings Plan	-	-	54,416	54,416
Unemployment Insurance	-	-	864	864
Workers' Compensation	-	-	3,850	3,850
Fringe Benefits Subtotal	\$ -	\$ -	\$ 183,754	\$ 183,754
Total Personnel Expenditures			\$ 820,752	

Office of the IBA



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Description

On November 2, 2004, the voters of the City of San Diego approved Proposition F, which changed the City's form of government from City Manager to Strong Mayor-Strong Council for a five-year trial period. Proposition F also provided that the City Council shall have the right to establish an Office of the Independent Budget Analyst (IBA) and determine the powers of the Office and its manager by ordinance. The Office of the IBA was established on January 16, 2006 consistent with Proposition F.

On June 3, 2008, voters passed Proposition C, which amended the City Charter related to the Independent Budget Analyst, Chief Financial Officer, City Auditor, City Treasurer, and Audit Committee, and made permanent the Strong Mayor-Strong Council form of government. By adding Section 39.3 to City Charter Article V, this proposition made permanent the Office of the Independent Budget Analyst regardless of the form of government.

The function of this office is explained in Charter Section 39.3 which states "[t]he Office of the Independent Budget Analyst shall provide budgetary and policy analysis for the City Council," and San Diego Municipal Code Section 22.2301 which states "[t]here is hereby created the Office of Independent Budget Analyst, a City department whose designated function is to assist the City Council in the conduct of budgetary inquiries and in the making of budgetary decisions."

For more information about our Office, please visit the Office of the Independent Budget Analyst website (<https://www.sandiego.gov/iba>).

The mission is:

To provide clear, objective and unbiased analysis and advice to the City Council and the public regarding all legislative items bearing financial and policy impacts to the City of San Diego.

Goals and Objectives

Goal 1: *In addition to assisting the City Council in making budget and policy decisions, the IBA strives to implement “good government principles” by ensuring the public has access to information and the ability to participate in the decision-making process. Further, the IBA adds value by providing supplemental information, findings, and recommendations to further educate decision-makers and the public, all of whom may be affected by the outcome. The IBA has made significant contributions to shaping important policy discussions through its research, analysis, and outreach to authoritative resources, as well as preparation of well-developed recommendations.*

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of financial training sessions held for City Council that are developed and coordinated by the IBA ¹	2	0	1	1	2
Percentage of City Council who find the financial trainings useful and informative	90%	N/A	90%	98%	90%
Total number of City Council docket items reviewed ²	677	674	600	666	600
Total number of IBA reports issued ³	40	28	35	31	35
Number of budget-related presentations provided to the public ⁴	7	7	7	12	7

1. The impact of the COVID-19 pandemic on City Council agendas (limited docket availability) precluded the scheduling of financial trainings for the City Council in FY 2020. The IBA resumed these trainings in the 2nd half of FY 2021.
2. The number of items docketed for City Council consideration fluctuates annually depending on numerous factors.
3. The number of reports issued fluctuates in relation to the number of items docketed at City Council/Committee meetings and the number of reports requested by Councilmembers.
4. This number fluctuates with the number of requests the Office receives for community budget-related presentations each year. It does not include budget and policy related presentations made to the City Council or Council Committees throughout the fiscal year.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	10.00	10.00	10.00	0.00
Personnel Expenditures	\$ 2,065,889	\$ 2,089,518	\$ 2,411,529	\$ 322,011
Non-Personnel Expenditures	79,638	132,363	157,615	25,252
Total Department Expenditures	\$ 2,145,526	\$ 2,221,881	\$ 2,569,144	\$ 347,263
Total Department Revenue	\$ -	\$ -	\$ -	-

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of the IBA	\$ 2,145,526	\$ 2,221,881	\$ 2,569,144	\$ 347,263
Total	\$ 2,145,526	\$ 2,221,881	\$ 2,569,144	\$ 347,263

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Office of the IBA	10.00	10.00	10.00	0.00
Total	10.00	10.00	10.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 298,365	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Pay-In-Lieu of Annual Leave Adjustments	0.00	23,646	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Support for Information Technology	0.00	17,772	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Non-Discretionary Adjustment	0.00	9,676	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Citywide Contracts Reduction of 2.6%	0.00	(2,196)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
Total	0.00	\$ 347,263	\$ -

Office of the IBA

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,167,368	\$ 1,185,021	\$ 1,342,467	\$ 157,446
Fringe Benefits	898,520	904,497	1,069,062	164,565
PERSONNEL SUBTOTAL	2,065,889	2,089,518	2,411,529	322,011
NON-PERSONNEL				
Supplies	\$ 1,050	\$ 6,100	\$ 6,100	-
Contracts	31,209	72,190	73,089	899
Information Technology	30,298	36,523	54,295	17,772
Energy and Utilities	11,381	11,650	18,231	6,581
Other	5,700	5,900	5,900	-
NON-PERSONNEL SUBTOTAL	79,638	132,363	157,615	25,252
Total	\$ 2,145,526	\$ 2,221,881	\$ 2,569,144	\$ 347,263

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001111	Budget/Legislative Analyst 1	7.00	7.00	7.00	\$ 32,448 - 168,513	\$ 832,542
20001166	Council Representative 2A	1.00	1.00	1.00	32,448 - 116,337	83,370
20001168	Deputy Director	1.00	1.00	1.00	52,133 - 191,703	172,363
20001110	Independent Budget Analyst	1.00	1.00	1.00	65,653 - 248,703	248,704
	Adjust Budget To Approved Levels					(87,563)
	Termination Pay Annual Leave					51,709
	Vacation Pay In Lieu					41,342
FTE, Salaries, and Wages Subtotal		10.00	10.00	10.00	\$	1,342,467

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 20,703	\$ 20,679	\$ 21,507	\$ 828
Flexible Benefits	122,062	135,597	144,295	8,698
Insurance	1,604	-	-	-
Long-Term Disability	-	4,353	5,362	1,009
Medicare	17,731	18,195	19,386	1,191
Other	38,489	-	-	-
Other Post-Employment Benefits	58,229	62,930	61,310	(1,620)
Retiree Medical Trust	761	999	1,119	120
Retirement ADC	541,487	555,189	697,120	141,931
Retirement DROP	5,088	5,055	5,257	202
Risk Management Administration	11,236	10,590	10,610	20
Supplemental Pension Savings Plan	77,416	86,068	94,989	8,921
Unemployment Insurance	1,836	1,932	1,951	19
Workers' Compensation	1,880	2,910	6,156	3,246
Fringe Benefits Subtotal	\$ 898,520	\$ 904,497	\$ 1,069,062	\$ 164,565
Total Personnel Expenditures		\$	2,411,529	



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Office of the Mayor



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Description

The Office of the Mayor consists of a team of Communications, Community Engagement, and Policy professionals.

The Communications team maintains open and transparent communication between the City and its residents on behalf of the Mayor. The Team proactively provides information to the community regarding the Mayor's policies and initiatives as well as responds to media inquiries.

The Community Engagement team creates and strengthens relationships between the Mayor and residents. Staff attends functions on the Mayor's behalf, represents the Mayor at community meetings, and serves as a liaison between neighborhoods and the municipal government.

The Policy team works closely with City staff and the City Council to develop and implement policies consistent with the Mayor's priorities for the benefit of the City and its residents.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	24.00	20.00	20.00	0.00
Personnel Expenditures	\$ 3,402,957	\$ 3,181,928	\$ 2,996,889	\$ (185,039)
Non-Personnel Expenditures	391,855	317,218	386,333	69,115
Total Department Expenditures	\$ 3,794,813	\$ 3,499,146	\$ 3,383,222	\$ (115,924)
Total Department Revenue	\$ 23,962	\$ 180,000	\$ -	\$ (180,000)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Economic Growth Services	\$ 200	\$ -	\$ -	-
Mayor/Community & Legislative Services	3,794,613	3,499,146	3,383,222	(115,924)
Total	\$ 3,794,813	\$ 3,499,146	\$ 3,383,222	\$ (115,924)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Mayor/Community & Legislative Services	24.00	20.00	20.00	0.00
Total	24.00	20.00	20.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	\$ 39,950	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	29,885	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(720)	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(29,217)	-

Office of the Mayor

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	(155,822)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Transient Occupancy Tax (TOT) Transfer	0.00	-	(180,000)
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the TOT Fund.			
Total	0.00	\$ (115,924)	\$ (180,000)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 2,246,100	\$ 2,081,912	\$ 2,177,995	\$ 96,083
Fringe Benefits	1,156,857	1,100,016	818,894	(281,122)
PERSONNEL SUBTOTAL	3,402,957	3,181,928	2,996,889	(185,039)
NON-PERSONNEL				
Supplies	\$ 22,478	\$ 18,800	\$ 18,800	-
Contracts	148,717	89,785	98,811	9,026
Information Technology	152,606	139,105	179,055	39,950
Energy and Utilities	49,968	59,949	80,088	20,139
Other	18,087	9,579	9,579	-
NON-PERSONNEL SUBTOTAL	391,855	317,218	386,333	69,115
Total	\$ 3,794,813	\$ 3,499,146	\$ 3,383,222	\$ (115,924)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ -	\$ 180,000	\$ -	(180,000)
Other Revenue	313	-	-	-
Transfers In	23,650	-	-	-
Total	\$ 23,962	\$ 180,000	\$ -	\$ (180,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001080	Assistant Chief Operating Officer	0.00	1.00	1.00	\$ 81,033 - 323,615	\$ 238,601
20001081	Assistant Deputy Chief Operating Officer	2.00	1.00	1.00	65,653 - 248,703	189,085
20001162	Confidential Secretary to the Mayor	1.00	1.00	1.00	32,448 - 116,337	99,659
20001118	Deputy Chief Operating Officer	1.00	1.00	1.00	65,653 - 248,703	205,915
20001072	Mayor	1.00	1.00	1.00	213,833 - 213,833	213,833
20001255	Mayor Representative 2	19.00	15.00	15.00	32,448 - 168,513	1,201,987
	Vacation Pay In Lieu					28,915

Office of the Mayor

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages Subtotal		24.00	20.00	20.00	\$	2,177,995

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 15,132	\$ 16,414	\$ 12,774	\$ (3,640)
Flexible Benefits	295,843	283,121	266,878	(16,243)
Insurance	1,363	-	-	-
Long-Term Disability	-	7,019	8,619	1,600
Medicare	34,202	29,345	31,161	1,816
Other	13,833	-	-	-
Other Post-Employment Benefits	135,977	125,860	122,620	(3,240)
Retiree Medical Trust	3,756	3,318	4,519	1,201
Retirement 401 Plan	4,113	3,749	4,226	477
Retirement ADC	482,970	478,950	188,469	(290,481)
Risk Management Administration	26,280	21,180	21,220	40
Supplemental Pension Savings Plan	136,152	122,745	148,079	25,334
Unemployment Insurance	3,421	3,115	3,138	23
Workers' Compensation	3,813	5,200	7,191	1,991
Fringe Benefits Subtotal	\$ 1,156,857	\$ 1,100,016	\$ 818,894	\$ (281,122)
Total Personnel Expenditures			\$ 2,996,889	

Parks and Recreation



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Description

The Parks and Recreation Department plays a key role in the quality of life for San Diego residents and visitors alike. The Department manages three major service areas: Parks and Open Space, Recreational Facilities, and Recreational Programs.

Parks and Open Space:

There are over 42,000 acres of park assets, which includes almost 27,000 acres of open space and aquatic areas. The Department provides a wide variety of opportunities with over 400 parks, including Balboa Park and Mission Bay Park and 27 miles of waterfront, which include 13 miles of oceanfront shoreline and 14 miles of Bayfront shoreline. Open space areas conserve and protect a rich variety of sensitive habitat and cultural history and provide educational opportunities in a natural setting. There are approximately 210 miles of multi-use trails throughout the open space park system ranging from easy to difficult.

Recreational Facilities:

The Department operates and maintains recreational facilities including recreation centers, playgrounds, athletic fields, pools, campgrounds, nature center, gymnasiums, skate parks, boat launch ramps, piers, dog off-leash areas, golf complexes, and more.

Recreational Programs:

Recreational programs and activities build self-esteem, confidence, social harmony, independent thinking, and self-discipline while improving overall health. Programs include ceramics, learn-to-swim, karate, gymnastics, dance, organized sports, golf, day camps, holiday events, senior and teen activities, tiny tot classes, therapeutic recreation activities, nature programs and much more.

The vision is:

To connect all to the City's diverse, world-class park system

The mission is:

To provide healthy, sustainable, and enriching environments for all

Parks and Recreation

Goals and Objectives

Goal 1: *Protect and enhance natural and developed assets*

- Protect and preserve existing assets
- Enhance existing assets

Goal 2: *Develop and offer innovative recreational opportunities to meet the diverse needs of our communities*

- Provide innovative program ideas
- Solicit feedback from customers and staff

Goal 3: *Foster growth and development of our employees*

- Create mentor/mentee relationships
- Expand training opportunities
- Share and celebrate successes

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage customer satisfaction with park system ¹	91%	87%	90%	0%	90%
Percentage of acres of brush management completed	95%	92%	95%	91%	95%
Number of park acres decommissioned converted to sustainable landscapes	2.37	0.85	2.37	0.25	2.37
Number of acres where habitat restoration occurred	5.00	6.50	5.00	8.95	5.00
Percentage of increase with on-line registration participation ²	1.0 %	-28.4 %	-20.0 %	-23.3 %	1.0 %
Percentage customer satisfaction with recreational program activities ¹	92.0 %	85.6 %	90.0 %	0.0 %	90.0 %
Number of aquatic users ²	290,000	175,341	285,000	28,006	285,000
Number of hours of operation of recreation centers ²	169,832	121,532	172,432	0	172,432
Number of acres of parks and open spaces per 1,000 population	32.64	32.47	32.48	32.47	32.49

1. The target is based on a five-year average. FY21/Summer 2020 Survey not conducted due to Recreation Center closures

1. The target is based on a five average. FY21/Summer Survey not conducted due to Recreation Center closures

2. Due to continued Recreation Center closures, FY21 Actuals are lower than anticipated

2. Due to continued Recreation Center closures, FY21 Actuals are lower than anticipated

2. Due to continued Recreation Center closures, FY21 Actuals are lower than anticipated

Parks and Recreation

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	1,031.80	1,012.54	1,031.57	19.02
Personnel Expenditures	\$ 80,669,701	\$ 82,008,127	\$ 90,437,966	\$ 8,429,839
Non-Personnel Expenditures	71,151,648	74,325,825	81,728,524	7,402,699
Total Department Expenditures	\$ 151,821,349	\$ 156,333,952	\$ 172,166,490	\$ 15,832,538
Total Department Revenue	\$ 69,931,259	\$ 62,585,836	\$ 66,139,352	\$ 3,553,516

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administrative Services	\$ 4,369,123	\$ 4,344,667	\$ 5,193,631	\$ 848,964
Community Parks I	29,414,305	31,594,605	34,089,172	2,494,567
Community Parks II	27,697,218	29,606,646	33,286,851	3,680,205
Developed Regional Parks	43,714,135	42,172,943	46,402,930	4,229,987
Open Space	13,108,792	14,241,178	14,886,709	645,531
Total	\$ 118,303,573	\$ 121,960,039	\$ 133,859,293	\$ 11,899,254

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administrative Services	25.75	23.75	23.75	0.00
Community Parks I	217.26	213.51	214.64	1.13
Community Parks II	272.91	269.40	274.80	5.40
Developed Regional Parks	340.23	326.23	334.23	8.00
Open Space	68.82	72.82	76.32	3.50
Total	924.97	905.71	923.74	18.02

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.91	\$ 7,400,223	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	1,338,967	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Citywide Park Maintenance for New Facilities and Play All Day Sites	7.00	1,231,088	-
Addition of 7.00 FTE Positions and associated non-personnel expenditures to support the expansion, maintenance, and operations of parks.			

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	957,027	-
Back to Work SD Addition of one-time non-personnel expenditures associated with Summer Youth Programming.	0.00	400,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	1.21	383,866	-
Back to Work SD Addition of one-time non-personnel expenditures associated to the Summer Youth Environmental/Recreation Corps Program.	0.00	250,000	-
University Heights Joint Use Park with SDUSD Addition of one-time non-personnel expenditures to support the University Heights Joint Use Park.	0.00	250,000	-
New Facility-Standley Middle School Joint Use Pool Addition of 6.82 FTE Positions and associated non-personnel expenditures to support the operations of the Standley Middle School Joint Use Pool. The FY 2022 FTE positions and expenditures are prorated to reflect the projected start date throughout the fiscal year.	3.98	239,469	8,750
Chief Park Ranger Addition of 1.00 Program Manager and associated non-personnel expenditures who will serve as the Chief Park Ranger to support operations and training of the ranger program.	1.00	235,184	-
New Facility – Children's Park Enhancement Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Children's Park enhancements. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.	0.25	179,717	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	137,507	-
Addition of 2.00 Park Rangers Addition of 2.00 Park Rangers to provide adequate oversight and protection of open spaces and regional parks.	2.00	105,000	-
General Fund CIP Contributions One-time transfer to the Capital Improvements Program to support Boston Avenue Linear Park GDP.	0.00	100,000	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
New Facility – Sequoia Elementary School Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and non-personnel expenditures to support the maintenance and operations of the Sequoia Elementary Joint Use site. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.	0.25	71,457	-
New Facility-Rolando Park Elementary Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operation of the Rolando Park Elementary Joint Use site. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.	0.25	70,564	-
New Facility – Pacific Trails Middle School Joint Use Addition of non-personnel expenditures to support the maintenance and operations of the Pacific Trails Middle School Joint Use site.	0.00	69,905	-
New Facility – Marie Curie Elementary Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Marie Curie Elementary Joint Use site. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.	0.21	60,368	-
New Facility-King Chavez Elementary Charter School Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operations and maintenance of the King Chavez Elementary Joint Use site. The FY 2022 FTE position and expenditures are prorated to reflect projected start date throughout the fiscal year.	0.29	57,381	-
New Facility – Fairbrook Neighborhood Park Addition of 1.00 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the maintenance and operations of the Fairbrook Neighborhood Park. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.	0.17	57,303	-
New Facility-La Paz Mini Park Addition of 0.50 Grounds Maintenance Worker 2 and associated non-personnel expenditures to support the operations and maintenance at the La Paz Mini Park. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.	0.33	56,595	-

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
New Facility-Johnson Elementary Joint Use Addition of 0.50 Grounds Maintenance Worker 2 and associated and non-personnel expenditures to support operations and maintenance at the Johnson Elementary Joint Use site. The FY 2022 FTE position and expenditures are prorated to reflect the projected start date throughout the fiscal year.	0.17	41,322	-
Mandatory General Benefit Contribution Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	16,676	-
New Facility – Franklin Ridge Pocket Park Addition of non-personnel expenditures to support the maintenance and operations of the Franklin Ridge Pocket Park.	0.00	1,280	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(69,132)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(538,872)	(10,160,694)
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(573,291)	-
Budgeted Personnel Expenditure Savings Adjustment to Vacancy Factor due to anticipated personnel vacancies.	0.00	(630,350)	-
Transient Occupancy Tax (TOT) Transfer Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the TOT Fund.	0.00	-	7,476,454
Revised Environmental Growth Fund Reimbursements Adjustment to reflect revised revenue projections for the reimbursement of eligible expenditures from the Environmental Growth Funds (EGF).	0.00	-	3,369,716
Total	18.02	\$ 11,899,254	\$ 694,226

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 40,293,069	\$ 40,979,923	\$ 43,801,103	\$ 2,821,180
Fringe Benefits	31,840,395	31,858,815	37,040,877	5,182,062
PERSONNEL SUBTOTAL	72,133,464	72,838,738	80,841,980	8,003,242
NON-PERSONNEL				
Supplies	\$ 5,602,875	\$ 5,045,608	\$ 5,295,623	\$ 250,015
Contracts	22,004,368	20,863,784	22,800,250	1,936,466
Information Technology	1,735,896	2,128,786	3,467,753	1,338,967

Parks and Recreation

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Energy and Utilities	16,220,805	19,055,388	19,348,897	293,509
Other	123,065	114,505	134,505	20,000
Transfers Out	-	1,109,968	1,282,876	172,908
Capital Expenditures	166,990	563,004	523,004	(40,000)
Debt	316,111	240,258	164,405	(75,853)
NON-PERSONNEL SUBTOTAL	46,170,109	49,121,301	53,017,313	3,896,012
Total	\$ 118,303,573	\$ 121,960,039	\$ 133,859,293	\$ 11,899,254

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 25,701,436	\$ 15,917,319	\$ 26,770,039	\$ 10,852,720
Fines Forfeitures and Penalties	47,307	70,145	70,145	-
Licenses and Permits	178,665	166,865	166,865	-
Other Revenue	162,334	57,739	57,739	-
Rev from Federal Agencies	-	10,160,694	-	(10,160,694)
Rev from Money and Prop	195,781	503,065	502,065	(1,000)
Rev from Other Agencies	160,364	100,000	103,200	3,200
Transfers In	3,962,862	753,000	753,000	-
Total	\$ 30,408,750	\$ 27,728,827	\$ 28,423,053	\$ 694,226

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	6.00	5.00	5.00	\$ 34,957 - 42,074	\$ 194,211
20000012	Administrative Aide 1	1.00	1.00	0.00	41,036 - 49,429	-
20000024	Administrative Aide 2	4.00	4.00	5.00	47,266 - 56,957	279,061
20000753	Aquatics Technician 1	2.00	2.00	2.00	43,848 - 52,263	104,526
20000749	Aquatics Technician 2	5.00	5.00	6.00	46,055 - 54,880	324,651
20000754	Aquatics Technician Supervisor	1.00	1.00	1.00	50,273 - 60,115	60,115
20000040	Area Manager 2	26.00	26.00	26.00	60,000 - 72,705	1,868,722
20001140	Assistant Department Director	1.00	1.00	1.00	65,653 - 248,703	155,361
20000108	Assistant Recreation Center Director	47.00	45.00	45.00	34,190 - 41,330	1,802,937
20000143	Associate Engineer-Civil	1.00	1.00	1.00	77,635 - 93,762	93,762
20000119	Associate Management Analyst	5.00	5.00	5.00	60,007 - 72,510	337,914
20000162	Associate Planner	1.00	1.00	1.00	72,748 - 87,912	87,912
20000202	Building Supervisor	1.00	1.00	1.00	44,129 - 52,977	52,977
20000234	Carpenter	1.00	1.00	1.00	48,218 - 57,714	55,375
20000236	Cement Finisher	1.00	1.00	1.00	55,746 - 66,800	66,800
20000539	Clerical Assistant 2	3.00	2.00	2.00	33,205 - 40,019	73,224
90000539	Clerical Assistant 2- Hourly	0.05	0.05	0.05	33,205 - 40,019	1,829
20000352	Custodian 1	0.00	1.00	0.00	30,160 - 31,886	-
90000352	Custodian 1- Hourly	2.94	2.94	2.00	30,160 - 31,886	62,758
20000354	Custodian 2	12.50	11.50	12.50	30,169 - 34,676	421,039
20000355	Custodian 3	4.00	3.00	3.00	31,886 - 37,705	110,099
20001168	Deputy Director	3.75	3.75	3.75	52,133 - 191,703	506,027

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000395	District Manager	14.00	14.00	14.00	70,931 - 85,565	1,164,738
21000440	Environmental Biologist 2	1.00	1.00	1.00	68,898 - 83,781	83,781
21000451	Environmental Biologist 3	4.00	4.00	4.00	79,498 - 96,284	381,766
20000426	Equipment Operator 1	12.00	11.00	11.00	41,836 - 50,078	541,865
20000430	Equipment Operator 2	9.00	9.00	9.00	45,903 - 54,880	470,753
20000418	Equipment Technician 1	10.00	10.00	10.00	39,954 - 47,872	478,720
20000423	Equipment Technician 2	7.00	7.00	8.00	43,848 - 52,263	402,641
20000431	Equipment Technician 3	1.00	1.00	1.00	48,131 - 57,498	55,198
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	56,112
20000675	Grounds Maintenance Manager	11.00	10.00	10.00	57,108 - 69,201	688,204
20000472	Grounds Maintenance Supervisor	11.00	11.00	11.00	43,015 - 51,751	562,440
20000467	Grounds Maintenance Worker 1	8.00	5.00	5.00	31,842 - 38,669	188,607
90000467	Grounds Maintenance Worker 1- Hourly	18.10	18.10	18.01	31,842 - 38,669	679,023
20000468	Grounds Maintenance Worker 2	279.17	274.92	280.42	36,119 - 42,971	11,786,735
20000502	Heavy Truck Driver 1	6.00	6.00	6.00	40,192 - 47,893	270,697
20000503	Horticulturist	4.00	4.00	4.00	58,882 - 71,191	268,854
20000290	Information Systems Analyst 2	1.00	1.00	1.00	60,007 - 72,510	51,874
20000293	Information Systems Analyst 3	1.00	1.00	1.00	65,869 - 79,649	79,649
20000998	Information Systems Analyst 4	1.00	1.00	1.00	74,090 - 89,773	89,773
20000497	Irrigation Specialist	2.00	3.00	3.00	41,966 - 50,230	141,703
20000589	Laborer	10.00	10.00	10.00	32,383 - 38,570	359,877
20000608	Light Equipment Operator	15.00	12.00	14.00	38,505 - 45,903	629,688
90001073	Management Intern- Hourly	2.32	2.32	2.32	30,160 - 31,200	71,516
20000660	Nursery Gardener	5.00	5.00	5.00	35,455 - 42,226	212,087
20000661	Nursery Supervisor	1.00	1.00	1.00	41,966 - 50,489	50,489
20001138	Park and Recreation Director	1.00	1.00	1.00	65,653 - 248,703	177,555
20000669	Park Designer	4.00	4.00	5.00	76,756 - 92,690	459,215
20000666	Park Ranger	35.00	34.00	35.00	46,696 - 56,740	1,917,568
20000680	Payroll Specialist 2	4.75	4.75	4.75	43,414 - 52,417	245,569
20000676	Pesticide Applicator	8.00	8.00	8.00	43,805 - 52,220	404,269
20000677	Pesticide Supervisor	1.00	1.00	1.00	50,489 - 60,699	59,789
90001015	Pool Guard 2- Hourly	37.09	37.09	39.61	30,796 - 36,580	1,378,800
20001234	Program Coordinator	0.75	0.75	0.75	32,448 - 153,046	87,357
20001222	Program Manager	3.00	2.00	3.00	52,133 - 191,703	362,401
20000761	Project Officer 1	1.00	1.00	0.00	75,787 - 91,529	-
20000763	Project Officer 2	2.00	2.00	2.00	87,361 - 105,609	209,634
20000783	Public Information Clerk	3.00	3.00	3.00	34,957 - 42,074	124,960
90000798	Recreation Aide- Hourly	6.42	6.42	6.42	30,160 - 30,160	193,627
20000921	Recreation Center Director 1	9.50	10.67	11.00	42,062 - 50,665	530,612
20000802	Recreation Center Director 2	14.00	14.00	14.00	45,233 - 54,390	751,696

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000751	Recreation Center Director 3	34.00	34.00	34.00	48,514 - 58,337	1,914,728
20000569	Recreation Leader 1	0.50	0.50	0.50	30,160 - 33,335	16,668
90000569	Recreation Leader 1- Hourly	87.62	87.95	89.81	30,160 - 33,335	2,936,623
20000530	Recreation Leader 2	1.00	1.00	1.00	31,886 - 38,440	35,163
90000530	Recreation Leader 2- Hourly	8.61	8.61	8.61	31,886 - 38,440	330,050
90000534	Recreation Leader 2- Hourly	3.87	3.87	4.25	31,886 - 38,440	162,139
20000804	Recreation Specialist	1.50	1.00	1.00	47,331 - 56,914	56,914
20000807	Recreation Specialist	1.00	1.00	1.00	47,331 - 56,914	47,331
20000927	Senior Clerk/Typist	2.00	2.00	2.00	40,019 - 48,283	95,842
20000015	Senior Management Analyst	5.00	4.00	4.00	65,869 - 79,649	314,613
20000844	Senior Park Ranger	9.00	9.00	10.00	58,536 - 70,931	680,177
20000918	Senior Planner	2.00	3.00	3.00	83,802 - 101,324	277,479
20001046	Senior Utility Supervisor	1.00	1.00	1.00	52,393 - 63,425	62,474
20000928	Senior Zoning Investigator	1.00	1.00	1.00	64,377 - 77,940	77,940
20000194	Seven-Gang Mower Operator	10.00	10.00	10.00	41,836 - 50,078	499,027
20000970	Supervising Management Analyst	3.00	3.00	3.00	74,090 - 89,773	253,636
20001007	Supervising Recreation Specialist	5.00	5.00	5.00	54,448 - 65,978	328,139
21000404	Supervising Therap Recreation Specialist	2.00	2.00	2.00	55,811 - 67,665	132,623
90000959	Swimming Pool Manager 1- Hourly	5.20	5.20	6.08	38,397 - 46,184	265,611
20000960	Swimming Pool Manager 2	6.00	6.00	6.58	44,930 - 54,275	351,859
20000961	Swimming Pool Manager 3	7.00	7.00	7.00	49,451 - 59,704	407,675
91000407	Therap Recreatn Leader- Hourly	4.83	4.83	4.83	32,708 - 39,392	190,263
21000406	Therap Recreatn Spec	5.00	5.00	5.00	48,521 - 58,342	289,549
20001038	Tree Maintenance Crewleader	1.00	1.00	1.00	40,582 - 48,348	46,898
20001039	Tree Trimmer	4.00	3.00	3.00	38,786 - 46,184	136,473
20001044	Utility Supervisor	4.00	4.00	4.00	48,239 - 57,671	230,684
20001045	Utility Supervisor	4.00	4.00	4.00	48,239 - 57,671	229,242
20001051	Utility Worker 1	4.00	4.00	4.00	33,876 - 40,279	154,713
20001053	Utility Worker 2	5.00	5.00	5.00	36,991 - 44,021	218,783
20000756	Word Processing Operator	2.00	1.00	1.00	34,957 - 42,074	42,074
90001067	Work Service Aide- Hourly	0.50	0.50	0.50	30,160 - 30,160	15,080
	Adjust Budget To Approved Levels					127,364
	Bilingual - Regular					52,416
	Budgeted Personnel					(1,758,247)
	Expenditure Savings					
	Infrastructure Registration Pay					15,002
	Landscape Architect Lic					55,461
	Night Shift Pay					9,831

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Overtime Budgeted					421,809
	Reg Pay For Engineers					14,064
	Sick Leave - Hourly					77,806
	Termination Pay Annual Leave					71,241
	Vacation Pay In Lieu					584,744
FTE, Salaries, and Wages Subtotal		924.97	905.71	923.74	\$	43,801,103

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 96,799	\$ 97,250	\$ 100,291	\$ 3,041
Flexible Benefits	8,065,915	7,967,416	9,149,697	1,182,281
Insurance	1,050	-	-	-
Long-Term Disability	-	136,992	172,414	35,422
Medicare	601,091	562,011	612,076	50,065
Other	122,065	-	-	-
Other Post-Employment Benefits	4,543,314	4,388,322	4,412,783	24,461
Retiree Medical Trust	34,805	34,446	40,574	6,128
Retirement 401 Plan	29,019	28,318	30,526	2,208
Retirement ADC	13,692,792	14,269,325	17,141,184	2,871,859
Retirement DROP	94,479	89,112	109,009	19,897
Risk Management Administration	876,888	738,474	763,658	25,184
Supplemental Pension Savings Plan	2,432,238	2,443,508	2,718,489	274,981
Unemployment Insurance	61,526	60,753	62,803	2,050
Workers' Compensation	1,188,414	1,042,888	1,727,373	684,485
Fringe Benefits Subtotal	\$ 31,840,395	\$ 31,858,815	\$ 37,040,877	\$ 5,182,062
Total Personnel Expenditures			\$ 80,841,980	

Environmental Growth 1/3 Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Environmental Growth 1/3	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864	\$ 927,977
Total	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864	\$ 927,977

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursements for Environmental Growth Fund Services	0.00	\$ 899,445	\$ -
Adjustment to reflect revised eligible reimbursements for maintenance associated to open space and developed regional parks for the purpose of preserving and enhancing the environment.			

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	60,339	-
Mandatory General Benefit Contribution Adjustment in State-mandated funding for the general benefit contribution for City parks maintained by Maintenance Assessment Districts.	0.00	(31,807)	-
Revised Franchise Fee Revenue Adjustment to reflect revised Franchise Fee revenue projections.	0.00	-	927,977
Total	0.00	\$ 927,977	\$ 927,977

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ -	\$ 78,123	\$ 78,123	-
Contracts	2,577,269	211,036	211,036	-
Energy and Utilities	2,199,911	2,653,226	2,713,565	60,339
Transfers Out	35,000	1,655,502	2,523,140	867,638
NON-PERSONNEL SUBTOTAL	4,812,180	4,597,887	5,525,864	927,977
Total	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864	\$ 927,977

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Local Taxes	\$ 5,327,065	\$ 4,588,887	\$ 5,516,864	\$ 927,977
Rev from Money and Prop	70,649	9,000	9,000	-
Total	\$ 5,397,714	\$ 4,597,887	\$ 5,525,864	\$ 927,977

Environmental Growth 2/3 Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Environmental Growth 2/3	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046	\$ 2,470,271
Total	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046	\$ 2,470,271

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reimbursements for Environmental Growth Fund Services	0.00	\$ 2,470,271	\$ -
Adjustment to reflect revised eligible reimbursements for maintenance associated to open space and developed regional for the purpose of preserving and enhancing the environment.			
Revised Franchise Fee Revenue	0.00	-	1,855,953
Adjustment to reflect revised Franchise Fee revenue projections.			
Total	0.00	\$ 2,470,271	\$ 1,855,953

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 9,274,531	\$ -	\$ -	-
Transfers Out	-	9,202,775	11,673,046	2,470,271
NON-PERSONNEL SUBTOTAL	9,274,531	9,202,775	11,673,046	2,470,271
Total	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046	\$ 2,470,271

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Local Taxes	\$ 10,652,364	\$ 9,177,775	\$ 11,033,728	\$ 1,855,953
Rev from Money and Prop	148,968	25,000	25,000	-
Total	\$ 10,801,331	\$ 9,202,775	\$ 11,058,728	\$ 1,855,953

Golf Course Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Golf Operations	\$ 19,191,858	\$ 20,322,090	\$ 20,830,312	\$ 508,222
Total	\$ 19,191,858	\$ 20,322,090	\$ 20,830,312	\$ 508,222

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Golf Operations	104.83	104.83	105.83	1.00
Total	104.83	104.83	105.83	1.00

Parks and Recreation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00 \$	565,904 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	195,342	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	126,603	-
Golf Course Maintenance Equipment Addition of non-personnel expenditures for maintenance equipment upgrades to improve course conditions.	0.00	125,000	-
Pesticide Applicator Addition of 1.00 Pesticide Applicator to necessitate the pesticide application at golf courses citywide.	1.00	64,160	-
Mission Bay Golf Course Maintenance Addition of non-personnel expenditures to support maintenance operations at the Mission Bay Golf Course driving range.	0.00	64,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	21,914	-
Equipment Rate Reduction Reduction of non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(849)	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(43,221)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(610,631)	-
Total	1.00 \$	508,222 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 4,828,050	\$ 5,284,522	\$ 5,347,215	62,693
Fringe Benefits	3,473,672	3,656,099	3,995,384	339,285
PERSONNEL SUBTOTAL	8,301,722	8,940,621	9,342,599	401,978
NON-PERSONNEL				
Supplies	\$ 1,392,492	\$ 1,919,341	\$ 1,830,946	(88,395)

Parks and Recreation

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Contracts	6,789,971	6,595,083	6,755,977	160,894
Information Technology	208,918	285,174	415,027	129,853
Energy and Utilities	2,376,700	2,389,682	2,354,205	(35,477)
Other	22,630	42,820	42,820	-
Transfers Out	-	126,719	66,088	(60,631)
Capital Expenditures	99,424	22,650	22,650	-
NON-PERSONNEL SUBTOTAL	10,890,135	11,381,469	11,487,713	106,244
Total	\$ 19,191,858	\$ 20,322,090	\$ 20,830,312	\$ 508,222

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 20,926,684	\$ 19,222,747	\$ 19,223,047	\$ 300
Other Revenue	170,135	179,500	179,500	-
Rev from Money and Prop	1,851,689	1,468,100	1,467,800	(300)
Transfers In	174,381	-	-	-
Total	\$ 23,122,888	\$ 20,870,347	\$ 20,870,347	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 34,957 - 42,074	\$ 80,517
20001202	Assistant Deputy Director	1.00	1.00	1.00	52,133 - 191,703	124,298
20000119	Associate Management Analyst	1.00	1.00	1.00	60,007 - 72,510	72,510
20000539	Clerical Assistant 2	1.00	1.00	1.00	33,205 - 40,019	33,205
20001168	Deputy Director	1.00	1.00	1.00	52,133 - 191,703	137,493
20000426	Equipment Operator 1	3.00	3.00	3.00	41,836 - 50,078	141,992
20000418	Equipment Technician 1	2.00	1.00	1.00	39,954 - 47,872	47,154
20000423	Equipment Technician 2	3.00	3.00	3.00	43,848 - 52,263	156,789
20000431	Equipment Technician 3	1.00	2.00	2.00	48,131 - 57,498	105,629
20000819	Golf Course Manager	2.00	2.00	2.00	65,999 - 79,649	145,648
20000498	Golf Course Superintendent	1.00	1.00	1.00	58,882 - 71,191	71,191
20000479	Golf Operations Assistant	15.00	15.00	15.00	34,035 - 41,020	615,095
90000479	Golf Operations Assistant-Hourly	5.77	5.77	5.77	34,035 - 41,020	231,855
20000480	Golf Operations Supervisor	1.00	1.00	1.00	39,335 - 47,228	46,500
20000481	Greenskeeper	23.00	27.00	28.00	33,876 - 40,279	1,094,131
20000482	Greenskeeper Supervisor	5.00	5.00	5.00	41,966 - 50,489	251,887
20000467	Grounds Maintenance Worker 1	16.00	12.00	9.00	31,842 - 38,669	339,998
20000503	Horticulturist	1.00	1.00	1.00	58,882 - 71,191	71,202
20000497	Irrigation Specialist	3.00	3.00	3.00	41,966 - 50,230	150,687
20000608	Light Equipment Operator	3.00	3.00	3.00	38,505 - 45,903	137,709
20000680	Payroll Specialist 2	1.00	1.00	1.00	43,414 - 52,417	51,630
20000676	Pesticide Applicator	2.00	2.00	5.00	43,805 - 52,220	247,370
20001234	Program Coordinator	0.25	0.25	0.25	32,448 - 153,046	29,123
20001222	Program Manager	2.00	2.00	2.00	52,133 - 191,703	221,966
90000798	Recreation Aide- Hourly	1.81	1.81	1.81	30,160 - 30,160	54,590

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000818	Recreation Specialist	4.00	4.00	4.00	47,331 - 56,914	226,518
20000194	Seven-Gang Mower Operator	2.00	2.00	2.00	41,836 - 50,078	100,156
20000970	Supervising Management Analyst	1.00	1.00	1.00	74,090 - 89,773	89,773
	Budgeted Personnel Expenditure Savings					(200,832)
	Grds/Greenskpr Eq Op					35,262
	Greenskeeper Pay					86,365
	Overtime Budgeted					276,523
	Sick Leave - Hourly					5,486
	Standby Pay					5,022
	Termination Pay Annual Leave					13,749
	Vacation Pay In Lieu					49,024
FTE, Salaries, and Wages Subtotal		104.83	104.83	105.83	\$	5,347,215

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,014	\$ 8,973	\$ 9,300	\$ 327
Flexible Benefits	1,019,098	1,164,738	1,134,394	(30,344)
Long-Term Disability	-	15,897	19,551	3,654
Medicare	76,930	68,196	72,543	4,347
Other	30,414	-	-	-
Other Post-Employment Benefits	586,045	597,835	583,981	(13,854)
Retiree Medical Trust	6,418	6,335	6,773	438
Retirement 401 Plan	6,836	6,477	6,762	285
Retirement ADC	1,221,243	1,279,355	1,565,649	286,294
Retirement DROP	12,351	12,682	14,440	1,758
Risk Management Administration	113,132	100,605	101,060	455
Supplemental Pension Savings Plan	294,235	293,595	316,758	23,163
Unemployment Insurance	7,001	7,057	7,112	55
Workers' Compensation	90,956	94,354	157,061	62,707
Fringe Benefits Subtotal	\$ 3,473,672	\$ 3,656,099	\$ 3,995,384	\$ 339,285
Total Personnel Expenditures			\$ 9,342,599	

Los Peñasquitos Canyon Preserve Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Los Peñasquitos Reserve	\$ 225,165	\$ 251,161	\$ 277,975	\$ 26,814
Open Space	14,042	-	-	-
Total	\$ 239,207	\$ 251,161	\$ 277,975	\$ 26,814

Parks and Recreation

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Los Peñasquitos Reserve	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	\$ 24,619	\$ -
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	2,236	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(41)	-
Operations Support Addition of one-time revenue to support operations in the Los Peñasquitos Canyon Preserve Fund.	0.00	-	75,360
Total	0.00	\$ 26,814	\$ 75,360

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 126,945	\$ 119,766	\$ 126,252	6,486
Fringe Benefits	107,570	109,002	127,135	18,133
PERSONNEL SUBTOTAL	234,515	228,768	253,387	24,619
NON-PERSONNEL				
Supplies	\$ 169	\$ 4,125	\$ 4,125	-
Contracts	4,523	13,149	13,108	(41)
Information Technology	-	5,119	7,355	2,236
NON-PERSONNEL SUBTOTAL	4,692	22,393	24,588	2,195
Total	\$ 239,207	\$ 251,161	\$ 277,975	\$ 26,814

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Rev from Money and Prop	\$ 39,187	\$ 36,000	\$ 36,000	-
Transfers In	161,390	150,000	225,360	75,360
Total	\$ 200,577	\$ 186,000	\$ 261,360	\$ 75,360

Parks and Recreation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000666	Park Ranger	1.00	1.00	1.00	\$ 46,696 - 56,740	\$ 56,740
20000844	Senior Park Ranger	1.00	1.00	1.00	58,536 - 70,931	69,512
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00	\$	126,252

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 666	\$ 665	\$ 709	\$ 44
Flexible Benefits	23,542	25,410	30,000	4,590
Long-Term Disability	-	416	507	91
Medicare	1,750	1,737	1,831	94
Other Post-Employment Benefits	13,044	12,586	12,262	(324)
Retirement ADC	52,412	53,591	68,973	15,382
Retirement DROP	1,634	1,623	1,731	108
Risk Management Administration	2,517	2,118	2,122	4
Supplemental Pension Savings Plan	5,162	5,216	5,518	302
Unemployment Insurance	191	184	184	-
Workers' Compensation	6,652	5,456	3,298	(2,158)
Fringe Benefits Subtotal	\$ 107,570	\$ 109,002	\$ 127,135	\$ 18,133
Total Personnel Expenditures			\$ 253,387	

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 1/3 Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,431,545	\$ 2,017,600	\$ 506,313
Continuing Appropriation - CIP	2,766,205	583,559	231,338
TOTAL BALANCE AND RESERVES	\$ 4,197,750	\$ 2,601,158	\$ 737,651
REVENUE			
Other Local Taxes	\$ 5,327,065	\$ 4,588,887	\$ 5,516,864
Revenue from Use of Money and Property	70,649	9,000	9,000
TOTAL REVENUE	\$ 5,397,714	\$ 4,597,887	\$ 5,525,864
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 9,595,464	\$ 7,199,045	\$ 6,263,515
OPERATING EXPENSE			
Supplies	\$ -	\$ 78,123	\$ 78,123
Contracts	2,577,269	211,036	211,036
Energy and Utilities	2,199,911	2,653,226	2,713,565
Transfers Out	35,000	1,655,502	2,523,140
TOTAL OPERATING EXPENSE	\$ 4,812,180	\$ 4,597,887	\$ 5,525,864
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 2,182,125	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 2,182,125	\$ -	\$ -
TOTAL EXPENSE	\$ 6,994,305	\$ 4,597,887	\$ 5,525,864
RESERVES			
Continuing Appropriation - CIP	\$ 583,559	\$ 583,559	\$ 231,338
TOTAL RESERVES	\$ 583,559	\$ 583,559	\$ 231,338
BALANCE	\$ 2,017,599	\$ 2,017,599	\$ 506,313
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 9,595,464	\$ 7,199,045	\$ 6,263,515

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Environmental Growth 2/3 Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,357,055	\$ 3,048,855	\$ 644,172
Continuing Appropriation - CIP	1,456,239	972,344	614,395
TOTAL BALANCE AND RESERVES	\$ 2,813,294	\$ 4,021,199	\$ 1,258,567
REVENUE			
Other Local Taxes	\$ 10,652,364	\$ 9,177,775	\$ 11,033,728
Revenue from Use of Money and Property	148,968	25,000	25,000
TOTAL REVENUE	\$ 10,801,332	\$ 9,202,775	\$ 11,058,728
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,614,626	\$ 13,223,974	\$ 12,317,295
OPERATING EXPENSE			
Contracts	\$ 9,274,531	\$ -	\$ -
Transfers Out	-	9,202,775	11,673,046
TOTAL OPERATING EXPENSE	\$ 9,274,531	\$ 9,202,775	\$ 11,673,046
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 318,895	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 318,895	\$ -	\$ -
TOTAL EXPENSE	\$ 9,593,426	\$ 9,202,775	\$ 11,673,046
RESERVES			
Continuing Appropriation - CIP	\$ 972,344	\$ 972,344	\$ 614,395
TOTAL RESERVES	\$ 972,344	\$ 972,344	\$ 614,395
BALANCE	\$ 3,048,856	\$ 3,048,855	\$ 29,854
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,614,626	\$ 13,223,974	\$ 12,317,295

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Golf Course Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,968,719	\$ 7,362,146	\$ 11,901,124
Continuing Appropriation - CIP	12,832,108	10,389,887	11,670,778
Operating Reserve	2,247,600	2,247,600	2,247,600
Pension Stability Reserve	48,250	104,079	104,079
TOTAL BALANCE AND RESERVES	\$ 22,096,677	\$ 20,103,712	\$ 25,923,581
REVENUE			
Charges for Services	\$ 20,926,684	\$ 19,222,747	\$ 19,223,047
Other Revenue	170,135	179,500	179,500
Revenue from Use of Money and Property	1,851,689	1,468,100	1,467,800
Transfers In	174,381	-	-
TOTAL REVENUE	\$ 23,122,889	\$ 20,870,347	\$ 20,870,347
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 45,219,566	\$ 40,974,059	\$ 46,793,928
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 1,194,562	\$ 3,000,000	\$ 3,510,000
TOTAL CIP EXPENSE	\$ 1,194,562	\$ 3,000,000	\$ 3,510,000
OPERATING EXPENSE			
Personnel Expenses	\$ 4,828,050	\$ 5,284,522	\$ 5,347,215
Fringe Benefits	3,473,672	3,656,099	3,995,384
Supplies	1,392,492	1,919,341	1,830,946
Contracts	6,789,971	6,595,083	6,755,977
Information Technology	208,918	285,174	415,027
Energy and Utilities	2,376,700	2,389,682	2,354,205
Other Expenses	22,630	42,820	42,820
Transfers Out	-	126,719	66,088
Capital Expenditures	99,424	22,650	22,650
TOTAL OPERATING EXPENSE	\$ 19,191,857	\$ 20,322,090	\$ 20,830,312
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 4,729,433	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 4,729,433	\$ -	\$ -
TOTAL EXPENSE	\$ 25,115,852	\$ 23,322,090	\$ 24,340,312
RESERVES			
Continuing Appropriation - CIP	\$ 10,389,887	\$ 10,389,887	\$ 11,670,778
Operating Reserve	2,247,600	2,247,600	2,247,600
Pension Stability Reserve	104,079	104,079	104,079
TOTAL RESERVES	\$ 12,741,566	\$ 12,741,566	\$ 14,022,457
BALANCE	\$ 7,362,148	\$ 4,910,403	\$ 8,431,159
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 45,219,566	\$ 40,974,059	\$ 46,793,928

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Parks and Recreation

Revenue and Expense Statement (Non-General Fund)

Los Peñasquitos Canyon Preserve Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 53,169	\$ 14,539	\$ 101,250
TOTAL BALANCE AND RESERVES	\$ 53,169	\$ 14,539	\$ 101,250
REVENUE			
Revenue from Use of Money and Property	\$ 39,187	\$ 36,000	\$ 36,000
Transfers In	161,390	150,000	225,360
TOTAL REVENUE	\$ 200,577	\$ 186,000	\$ 261,360
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 253,746	\$ 200,539	\$ 362,610
OPERATING EXPENSE			
Personnel Expenses	\$ 126,945	\$ 119,766	\$ 126,252
Fringe Benefits	107,570	109,002	127,135
Supplies	169	4,125	4,125
Contracts	4,523	13,149	13,108
Information Technology	-	5,119	7,355
TOTAL OPERATING EXPENSE	\$ 239,207	\$ 251,161	\$ 277,975
TOTAL EXPENSE	\$ 239,207	\$ 251,161	\$ 277,975
BALANCE	\$ 14,539	\$ (50,622)	\$ 84,635
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 253,746	\$ 200,539	\$ 362,610

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Performance and Analytics



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Performance and Analytics



Description

A city is measured by how it delivers services. The City of San Diego is no different; we owe our communities the best and we work to deliver world-class service. Leading this effort is the City's award-winning Performance & Analytics Department (Panda). Equipped with experience, talent, and a track record of success, Panda is the City's internal consultant, driven by the following purposes: 1) Simplify the customer experience to make it easy to communicate with and receive services from City, 2) Implement data-informed decision making, migrating from reactive to predictive solutions, and 3) Adopt a culture of continuous improvement and accountability to optimize the delivery of services. The team works across departments to eliminate silos, empower employees as problem solvers, instill a culture of data-informed decision making, and continuously improve processes and accountability. Please visit the P&A website for more details: <https://www.sandiego.gov/panda/>

The vision is:

Exceed expectations

The mission is:

Challenge the status quo

Performance and Analytics

Goals and Objectives

Goal 1: *Simplify the customer experience*

- Implement online platforms and straight-forward processes
- Establish and communicate service delivery standards
- Provide easily digestible and accessible City data

Goal 2: *Champion data-informed decision making*

- Expand predictive analytics projects
- Deploy point of service measurement tools
- Develop data analytics tools to improve City processes

Goal 3: *Promote a culture of continuous improvement and accountability*

- Implement solutions that reduce the likelihood of recurring issues
- Optimize delivery of City services
- Launch performance accountability initiative

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Downloads of Get It Done mobile app	100,000	109,000	125,000	125,730	145,000
Active Get It Done customers as a percent of total City population ¹	11.0 %	9.2 %	10.0 %	10.2 %	8.5 %
Number of public-facing services available through Get It Done platform	55	56	58	61	64
Data Portal utilization rate	0.80	0.88	0.90	0.71	0.90
Number of data projects completed to inform City decisions or support operations	25	40	50	61	60

1. Adjusted downward due to anticipated data update from USCB, updated 2020 census counts

Performance and Analytics

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	15.00	15.00	15.00	0.00
Personnel Expenditures	\$ 2,077,331	\$ 2,109,173	\$ 2,376,332	\$ 267,159
Non-Personnel Expenditures	1,463,259	2,157,219	2,457,925	300,706
Total Department Expenditures	\$ 3,540,590	\$ 4,266,392	\$ 4,834,257	\$ 567,865
Total Department Revenue	\$ 3,166	\$ -	\$ -	\$ -

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Performance & Analytics	\$ 3,540,590	\$ 4,266,392	\$ 4,834,257	\$ 567,865
Total	\$ 3,540,590	\$ 4,266,392	\$ 4,834,257	\$ 567,865

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Performance & Analytics	15.00	15.00	15.00	0.00
Total	15.00	15.00	15.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 252,031	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Addition of Pay Equity Study	0.00	250,000	-
Addition of non-personnel expenditures to support phase 2 of the Pay Equity Study.			
Support for Information Technology	0.00	85,480	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Pay-In-Lieu of Annual Leave Adjustments	0.00	15,128	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Citywide Contracts Reduction of 2.6%	0.00	(12,643)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			

Performance and Analytics

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(22,131)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Total	0.00	\$ 567,865	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,484,692	\$ 1,537,805	\$ 1,655,091	117,286
Fringe Benefits	592,639	571,368	721,241	149,873
PERSONNEL SUBTOTAL	2,077,331	2,109,173	2,376,332	267,159
NON-PERSONNEL				
Supplies	\$ 4,136	\$ 8,100	\$ 8,100	-
Contracts	154,053	465,672	671,318	205,646
Information Technology	827,211	1,104,124	1,189,604	85,480
Energy and Utilities	19,781	21,272	30,853	9,581
Other	3,628	3,600	3,600	-
Capital Expenditures	-	100,000	100,000	-
Debt	454,450	454,451	454,450	(1)
NON-PERSONNEL SUBTOTAL	1,463,259	2,157,219	2,457,925	300,706
Total	\$ 3,540,590	\$ 4,266,392	\$ 4,834,257	\$ 567,865

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 1,207	\$ -	\$ -	-
Other Revenue	655	-	-	-
Transfers In	1,304	-	-	-
Total	\$ 3,166	\$ -	\$ -	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001101	Department Director	1.00	1.00	1.00	\$ 65,653 - 248,703	\$ 161,200
20001234	Program Coordinator	10.00	10.00	10.00	32,448 - 153,046	1,076,655
20001222	Program Manager	4.00	4.00	4.00	52,133 - 191,703	518,498
	Budgeted Personnel					(121,918)
	Expenditure Savings					
	Vacation Pay In Lieu					20,656
FTE, Salaries, and Wages Subtotal		15.00	15.00	15.00		\$ 1,655,091

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				

Performance and Analytics

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Employee Offset Savings	\$	4,316	\$	3,719	\$	4,960	\$	1,241
Flexible Benefits		179,370		190,328		197,349		7,021
Insurance		867		-		-		-
Long-Term Disability		-		5,318		6,555		1,237
Medicare		22,462		22,218		23,698		1,480
Other		4,160		-		-		-
Other Post-Employment Benefits		85,063		88,102		85,834		(2,268)
Retiree Medical Trust		3,157		3,518		3,490		(28)
Retirement ADC		145,034		99,844		231,554		131,710
Risk Management Administration		16,408		14,826		14,854		28
Supplemental Pension Savings Plan		126,914		137,062		142,865		5,803
Unemployment Insurance		2,294		2,359		2,384		25
Workers' Compensation		2,594		4,074		7,698		3,624
Fringe Benefits Subtotal	\$	592,639	\$	571,368	\$	721,241	\$	149,873
Total Personnel Expenditures					\$	2,376,332		



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Personnel



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Description

The Personnel Department is governed by the Civil Service Commission as authorized by the City Charter. The main responsibilities of the Personnel Department are to provide supervision over the selection, promotion, and removal of all classified employees and maintain a competitive merit system that provides equal opportunity for all applicants.

The Personnel Department consists of eight sections: Certification/Payroll Records; Classification and Compensation; Exam Management and Recruiting; Equal Employment Investigations Office; Liaison; Organizational Management and Personnel Administration; Information Systems/NEOGOV, and Services and Administration. The Certification/Payroll Records Section reviews Citywide payroll maintains confidential records of all City employees, and certifies eligible lists to the hiring departments. The Classification and Compensation Section conducts classification and maintenance studies and performs salary studies to evaluate special salary adjustment requests pursuant to City Charter Section 130. The Exam Management and Recruiting Section promotes employment opportunities for the City, reviews and evaluates employment applications, and administers examination processes. The Equal Employment Investigations Office investigates complaints of discrimination and harassment made by City employees, applicants, volunteers, and contractors. The Liaison Section provides advice and assistance to employees, supervisors, and City management regarding a wide variety of personnel issues requiring knowledge and interpretation of the City Charter, Civil Service Rules and Personnel Regulations, Memorandums of Understanding, Administrative Regulations, and applicable federal and state laws. The Organizational Management and Personnel Administration Section manages positions and the organizational structure of the City and maintains employee master data. The Information Systems/NEOGOV Section manages the functional and technical aspects of the software used to recruit and track City applicants and creates official identification cards for City employees. The Services and Administration Section provides budget and administrative support to all other sections in the department and coordinates the Civil Service Commission monthly meetings and disciplinary appeal hearings.

Since its inception in 1915, the Civil Service Commission has been committed to preserving a merit system that provides equal employment opportunity through the ethical and consistent application

Personnel

of Civil Service Rules. The Personnel Department has, and will continue to, proactively offer the highest quality personnel services to meet and support the needs of its customers to develop a diverse and productive workforce.

To view the Personnel Department's fiscal year achievements, visit <https://www.sandiego.gov/empopp/didyouknow>.

The vision is:

To champion the principles of the City's merit system and provide equal employment opportunities.

The mission is:

Excellence in personnel services.

Goals and Objectives

Goal 1: Continue to attract, develop, and retain a well-qualified and diverse workforce

- Promote employment opportunities through job/career fairs, online advertising, and the Employment Information Counter
- Publish job announcements for the Classified service that are job-related and attract a broad applicant pool
- Produce eligible lists of qualified candidates
- Provide information regarding career development

Goal 2: Continue to provide excellent customer service tailored to the needs of our customers

- Respond to customer inquiries in a timely manner
- Review, analyze, and process documents in a timely manner and consistent with Personnel Regulations
- Provide training on a variety of processes under the purview of the Civil Service Commission
- Implement process improvements with input from hiring departments and other partners

Goal 3: Continue to maintain the integrity of the merit system

- Apply Civil Service Rules and Personnel Regulations consistently
- Provide advice and assistance on personnel issues to applicants, employees, supervisors, and management
- Provide reports and recommendations at Civil Service Commission meetings

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of Appointing Authority Interview Trainings offered (AAIT)	15	8	12	15	12
Number of Employee Performance Evaluation Trainings offered (EPRP)	15	8	12	10	12
Number of days classification and compensation studies conducted and completed by Classification Section	23	23	23	16	23
Number of days to issue certification list to hiring departments (without recruitment) ¹	11	11	11	16	12
Number of days to issue certification list to hiring departments when recruitment is required ¹	57	54	57	74	60

1. FY21 Actuals are due to the impact of vacancies as the result of personnel budget reductions due to the COVID-19 pandemic

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	69.99	69.99	71.99	2.00
Personnel Expenditures	\$ 8,474,225	\$ 8,556,907	\$ 9,436,951	\$ 880,044
Non-Personnel Expenditures	1,118,631	1,055,770	1,175,961	120,191
Total Department Expenditures	\$ 9,592,857	\$ 9,612,677	\$ 10,612,912	\$ 1,000,235
Total Department Revenue	\$ 9,366	\$ 6,200	\$ 6,200	-

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Classification & Liaison	\$ 3,787,124	\$ 3,723,765	\$ 4,044,179	\$ 320,414
Personnel	3,221,450	3,052,608	3,740,873	688,265
Recruiting & Exam Management	2,584,283	2,836,304	2,827,860	(8,444)
Total	\$ 9,592,857	\$ 9,612,677	\$ 10,612,912	\$ 1,000,235

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Classification & Liaison	26.00	26.00	27.00	1.00
Personnel	20.00	20.00	21.00	1.00
Recruiting & Exam Management	23.99	23.99	23.99	0.00
Total	69.99	69.99	71.99	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 540,907	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Data Analytics Program Coordinator	1.00	149,228	-
Addition of 1.00 Program Coordinator to oversee the department's Information Technology Section and lead strategic human capital management efforts through data analytics.			
Medical and Background Process Program Coordinator	1.00	149,228	-
Addition of 1.00 Program Coordinator to oversee the City's medical and background pre-employment process.			
Support for Information Technology	0.00	134,567	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			

Personnel

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	25,125	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	15,556	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	11,402	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(744)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(25,034)	-
Total	2.00 \$	1,000,235 \$	-

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 4,993,151	\$ 4,922,335	\$ 5,478,700	556,365
Fringe Benefits	3,481,074	3,634,572	3,958,251	323,679
PERSONNEL SUBTOTAL	8,474,225	8,556,907	9,436,951	880,044
NON-PERSONNEL				
Supplies	\$ 42,743	\$ 70,458	\$ 71,313	855
Contracts	799,577	684,335	669,104	(15,231)
Information Technology	264,395	283,996	418,563	134,567
Energy and Utilities	6,876	5,200	5,200	-
Other	5,040	11,781	11,781	-
NON-PERSONNEL SUBTOTAL	1,118,631	1,055,770	1,175,961	120,191
Total	\$ 9,592,857	\$ 9,612,677	\$ 10,612,912	\$ 1,000,235

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 4,289	\$ 6,200	\$ 6,200	-
Other Revenue	473	-	-	-
Transfers In	4,604	-	-	-
Total	\$ 9,366	\$ 6,200	\$ 6,200	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						

Personnel

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20001082	Assistant Personnel Director	1.00	1.00	1.00	\$ 38,505 - 229,970	\$ 159,600
20001233	Assistant to the Director	1.00	1.00	1.00	52,133 - 191,703	124,925
20000119	Associate Management Analyst	1.00	1.00	1.00	60,007 - 72,510	54,964
20000158	Associate Personnel Analyst	19.00	19.00	19.00	72,381 - 87,393	1,546,420
20001184	Deputy Personnel Director	2.00	2.00	2.00	32,448 - 164,468	290,172
20001123	Equal Employment Investigations Manager	1.00	1.00	1.00	32,448 - 168,513	138,250
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	55,235
20000290	Information Systems Analyst 2	1.00	1.00	1.00	60,007 - 72,510	59,105
20000681	Payroll Audit Specialist 2	9.00	9.00	9.00	49,778 - 60,266	527,538
20000936	Payroll Audit Supervisor	2.00	2.00	2.00	60,177 - 72,682	144,274
20001131	Personnel Director	1.00	1.00	1.00	38,505 - 229,970	191,768
20000738	Principal Test Administration Specialist	1.00	1.00	1.00	50,684 - 61,219	50,684
20001234	Program Coordinator	4.00	4.00	6.00	32,448 - 153,046	739,940
20001222	Program Manager	1.00	1.00	1.00	52,133 - 191,703	137,471
20000682	Senior Personnel Analyst	9.00	9.00	9.00	79,411 - 96,024	845,201
20000881	Senior Test Administration Specialist	1.00	1.00	1.00	44,021 - 53,301	53,301
20000396	Test Administration Specialist	6.00	6.00	6.00	39,998 - 48,283	275,006
21000181	Test Monitor 2	1.00	1.00	1.00	33,205 - 40,019	33,205
91000181	Test Monitor 2- Hourly	2.99	2.99	2.99	33,205 - 40,019	119,657
20000756	Word Processing Operator	5.00	5.00	5.00	34,957 - 42,074	202,785
	Adjust Budget To Approved Levels					(388,662)
	Bilingual - Regular					18,928
	Budgeted Personnel					(39,998)
	Expenditure Savings					
	Overtime Budgeted					18,212
	Sick Leave - Hourly					925
	Termination Pay Annual					13,825
	Leave					
	Vacation Pay In Lieu					105,969
FTE, Salaries, and Wages Subtotal		69.99	69.99	71.99	\$	5,478,700

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 51,360	\$ 54,193	\$ 51,474	\$ (2,719)
Flexible Benefits	814,710	834,950	905,249	70,299
Long-Term Disability	-	18,005	22,890	4,885
Medicare	77,142	75,568	83,059	7,491
Other	20,418	-	-	-
Other Post-Employment Benefits	410,846	415,338	416,908	1,570
Retiree Medical Trust	6,195	6,618	7,748	1,130
Retirement 401 Plan	6,143	4,896	5,308	412

Personnel

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Retirement ADC	1,631,726	1,755,152	1,938,444	183,292
Retirement DROP	12,119	11,197	15,192	3,995
Risk Management Administration	79,318	69,894	72,148	2,254
Supplemental Pension Savings Plan	310,451	344,911	382,879	37,968
Unemployment Insurance	24,708	7,988	8,330	342
Workers' Compensation	35,937	35,862	48,622	12,760
Fringe Benefits Subtotal	\$ 3,481,074	\$ 3,634,572	\$ 3,958,251	\$ 323,679
Total Personnel Expenditures			\$ 9,436,951	



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PETCO Park



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Description

The Ballpark Administrator for PETCO Park has the responsibility of monitoring and maintaining the fiscal and personal relationship between the City and the San Diego Padres Major League Baseball team. Management is also responsible for ensuring that both the City and the San Diego Padres comply with the contractual agreements set forth in the Joint Use and Management Agreement (JUMA) and numerous PETCO Park bond related documents. Management also monitors the use and security of the 26-seat City suite.

Despite the ongoing COVID-19 pandemic, the Padres continued to make capital expenditures at the Ballpark in City Fiscal Year 2021 such as the continued structural steel refurbishing and recoating and installation of safety bollards, ongoing renovations to many of the suites and clubs within the Ballpark as well as several improvements to take place at Gallagher Square (formally Park at the Park). In Fiscal Year 2022 the Padres will continue to the structural steel refurbishing and recoating and installation of safety bollards.

Special event revenue for Fiscal Year 2020 was \$1.7 million, which is a slight decrease from the prior year, but still remained above the projected revenue. Monster Jam, Monster Energy AMA Supercross, and Paul McCartney concert produced significant revenue and also drive substantial new revenue for local businesses. The COVID-19 pandemic had its greatest effect on special event revenue in Fiscal Year 2021 and we are anticipating a 75% reduction in revenue due to the inability to hold events at the Ballpark.

The City expects the special event revenue to rebound in Fiscal Year 2022 and anticipates only a 25% reduction in special event revenue than what was realized in Fiscal Year 2019. Once we are able to resume full operation, we expect a continued increase in special event revenue over the years due to the attractiveness of PETCO Park as an entertainment venue, the effectiveness of the Padres Sales and Marketing staff, and increased new residential, hotel, and retail development of the East Village Area further enhancing the venue.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	1.00	1.00	1.00	0.00
Personnel Expenditures	\$ 160,423	\$ 160,821	\$ 168,992	\$ 8,171
Non-Personnel Expenditures	16,073,444	15,315,832	17,052,892	1,737,060
Total Department Expenditures	\$ 16,233,867	\$ 15,476,653	\$ 17,221,884	\$ 1,745,231
Total Department Revenue	\$ 15,864,223	\$ 14,853,160	\$ 17,223,542	\$ 2,370,382

PETCO Park Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PETCO Park	\$ 16,233,867	\$ 15,476,653	\$ 17,221,884	\$ 1,745,231
Total	\$ 16,233,867	\$ 15,476,653	\$ 17,221,884	\$ 1,745,231

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PETCO Park	1.00	1.00	1.00	0.00
Total	1.00	1.00	1.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ 1,999,594	\$ 963,424
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Joint Ballpark Operating Expense	0.00	119,145	-
Addition of non-personnel expenditures for contractual services related to the joint ballpark operations.			
Salary and Benefit Adjustments	0.00	8,171	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	(1,056)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(23,123)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Reduction of Public Safety Services	0.00	(357,500)	-
Reduction of one-time expenditures associated with a 25% reduction in Police and Fire services required at special events.			
Transient Occupancy Tax (TOT) Fund Support	0.00	-	2,142,017
Adjustment to reflect revised revenue projections related to TOT Fund support of the PETCO Park Fund.			
Revised Revenue	0.00	-	(735,059)
Revenue adjustment to reflect revised revenue projections related to special events.			
Total	0.00	\$ 1,745,231	\$ 2,370,382

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 123,493	\$ 122,699	\$ 127,607	\$ 4,908
Fringe Benefits	36,931	38,122	41,385	3,263
PERSONNEL SUBTOTAL	160,423	160,821	168,992	8,171
NON-PERSONNEL				
Supplies	\$ 1,298	\$ 936	\$ 936	-
Contracts	6,795,787	6,013,346	7,757,035	1,743,689
Information Technology	2,795	4,784	3,728	(1,056)
Energy and Utilities	5,918	5,266	2,818	(2,448)
Transfers Out	9,267,646	9,291,500	9,288,375	(3,125)
NON-PERSONNEL SUBTOTAL	16,073,444	15,315,832	17,052,892	1,737,060
Total	\$ 16,233,867	\$ 15,476,653	\$ 17,221,884	\$ 1,745,231

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Revenue	\$ 715,528	\$ 1,430,000	\$ 1,072,500	(357,500)
Rev from Money and Prop	2,419,823	1,223,395	1,809,260	585,865
Transfers In	12,728,872	12,199,765	14,341,782	2,142,017
Total	\$ 15,864,223	\$ 14,853,160	\$ 17,223,542	\$ 2,370,382

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001222	Program Manager	1.00	1.00	1.00	\$ 52,133 - 191,703	\$ 127,607
FTE, Salaries, and Wages Subtotal		1.00	1.00	1.00		\$ 127,607

PETCO Park

	FY2020		FY2021		FY2022		FY2021-2022
	Actual		Budget		Adopted		Change
Fringe Benefits							
Flexible Benefits	\$	10,060	\$	10,977	\$	9,977	\$ (1,000)
Long-Term Disability		-		426		512	86
Medicare		1,859		1,779		1,850	71
Other Post-Employment Benefits		6,536		6,293		6,131	(162)
Retiree Medical Trust		309		307		319	12
Retirement 401 Plan		1,235		1,227		1,276	49
Retirement ADC		15,341		15,620		19,435	3,815
Risk Management Administration		1,261		1,059		1,061	2
Unemployment Insurance		196		189		186	(3)
Workers' Compensation		135		245		638	393
Fringe Benefits Subtotal	\$	36,931	\$	38,122	\$	41,385	\$ 3,263
Total Personnel Expenditures					\$	168,992	

Revenue and Expense Statement (Non-General Fund)

PETCO Park Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,816,573	\$ 1,446,928	\$ -
TOTAL BALANCE AND RESERVES	\$ 1,816,573	\$ 1,446,928	\$ -
REVENUE			
Other Revenue	\$ 715,528	\$ 1,430,000	\$ 1,072,500
Revenue from Use of Money and Property	2,419,823	1,223,395	1,809,260
Transfers In	12,728,872	12,199,765	14,341,782
TOTAL REVENUE	\$ 15,864,223	\$ 14,853,160	\$ 17,223,542
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 17,680,796	\$ 16,300,088	\$ 17,223,542
OPERATING EXPENSE			
Personnel Expenses	\$ 123,493	\$ 122,699	\$ 127,607
Fringe Benefits	36,931	38,122	41,385
Supplies	1,298	936	936
Contracts	6,795,787	6,013,346	7,757,035
Information Technology	2,795	4,784	3,728
Energy and Utilities	5,918	5,266	2,818
Transfers Out	9,267,646	9,291,500	9,288,375
TOTAL OPERATING EXPENSE	\$ 16,233,868	\$ 15,476,653	\$ 17,221,884
TOTAL EXPENSE	\$ 16,233,868	\$ 15,476,653	\$ 17,221,884
BALANCE	\$ 1,446,928	\$ 823,435	\$ 1,658
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 17,680,796	\$ 16,300,088	\$ 17,223,542

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Planning



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Description

The Planning Department is responsible for the long-term growth of the City. The department performs this primarily by implementing the General Plan, creating, and refining land use policies and ordinances, and conducting analysis for new citywide plans and policies. The Department has been structured into three divisions, each having focused specialties and staff with varied technical disciplines: Community Planning & Implementation, Environmental Policy & Public Spaces, and Financial & Administrative Services. Within the Fiscal Year 21 budget, the long-range mobility policy and planning functions were relocated to the new Department of Mobility. Implementation of the Planning Department Work Program and many long-range planning initiatives will require continued close coordination and collaboration with the Department of Mobility.

The Community Planning & Implementation Division is responsible for maintaining a comprehensive, citywide General Plan, Community Plans and other long-range plans. This division also updates and amends the Land Development Code, develops housing policies, reviews state bills and prepares housing data reports. The division is responsible for the City's long-range historic preservation efforts and urban design support for our comprehensive community plan updates.

The Environmental Policy & Public Spaces Division is responsible for creating and implementing General Plan policies related to land use and circulation, public spaces and parks, conservation and resource management, and environmental protection. This division establishes citywide CEQA-specific policies and thresholds and conducts reviews of all City projects and other actions under CEQA.

The Financial & Administrative Services Division serves as the center for all financial, technical, and administrative activities for the Department. This division is responsible for developing, updating and administering programs and plans that provide funding sources to support the department's operations, work program initiatives, as well as the funding of community serving capital improvements. The division provides business operations and support services, including technical GIS/mapping and innovative IT solutions.

Planning

The vision is:

An innovative and collaborative leader in planning

The mission is:

To envision, plan, and create a world-class city

Goals and Objectives

Goal 1: Balance growth, preservation, and conservation in our land use plans and programs

- Promote sustainable and responsible development
- Practice preservation of our natural, physical, and cultural environment

Goal 2: Foster public and community trust

- Improve transparency regarding our department efforts
- Promote inclusiveness, equity, and effective communication

Goal 3: Achieve operational efficiencies

- Enhance productivity with consideration of budget and overall City priorities
- Invest in staff development and technology

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percent of achieved major milestones associated with environmental resource initiatives ¹	80%	N/A	80%	N/A	80%
Percent of achieved major milestones associated with planning initiatives	80%	100%	80%	100%	80%
Percent of achieved major milestones associated with policy implementation measures	80%	100%	80%	100%	80%
Percent of department's non-personnel expenditures (NPE) work program funded by grants	35%	27%	35%	45%	35%

1. No environmental resource initiatives were scheduled for completion in Fiscal Year 2021.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	83.75	69.75	69.75	0.00
Personnel Expenditures	\$ 10,293,696	\$ 9,272,410	\$ 10,374,254	\$ 1,101,844
Non-Personnel Expenditures	4,473,407	5,486,118	6,298,922	812,804
Total Department Expenditures	\$ 14,767,103	\$ 14,758,528	\$ 16,673,176	\$ 1,914,648
Total Department Revenue	\$ 8,275,074	\$ 8,910,578	\$ 9,819,617	\$ 909,039

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Community Planning & Implementation	\$ 4,035,604	\$ 3,959,874	\$ 3,907,101	\$ (52,773)
Environment & Mobility Planning	3,505,090	1,636,803	2,271,073	634,270
Planning	1,970,439	2,248,801	2,941,979	693,178
Total	\$ 9,511,133	\$ 7,845,478	\$ 9,120,153	\$ 1,274,675

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Community Planning & Implementation	27.75	25.00	22.75	(2.25)
Environment & Mobility Planning	26.00	15.00	15.00	0.00
Planning	12.00	11.75	14.00	2.25
Total	65.75	51.75	51.75	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 992,939	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	184,862	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Addition of Contract Services Costs	0.00	100,000	-
Addition of non-personnel expenditures of \$100,000 to support contractual services to fund a position at the California Coastal Commission (CCC).			
Pay-In-Lieu of Annual Leave Adjustments	0.00	12,162	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	279	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Equipment Rate Reduction	0.00	(4,635)	-
Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.			
Citywide Contracts Reduction of 2.6%	0.00	(10,932)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
Revised Revenue	0.00	-	606,540
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ 1,274,675	\$ 606,540

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 4,984,958	\$ 4,134,721	\$ 4,659,330	\$ 524,609
Fringe Benefits	3,368,258	2,803,606	3,284,098	480,492
PERSONNEL SUBTOTAL	8,353,216	6,938,327	7,943,428	1,005,101
NON-PERSONNEL				
Supplies	\$ 44,136	\$ 33,997	\$ 34,282	\$ 285
Contracts	702,626	384,888	467,390	82,502
Information Technology	390,553	468,755	653,617	184,862
Energy and Utilities	8,295	9,241	11,166	1,925
Other	12,306	10,270	10,270	-
NON-PERSONNEL SUBTOTAL	1,157,917	907,151	1,176,725	269,574
Total	\$ 9,511,133	\$ 7,845,478	\$ 9,120,153	\$ 1,274,675

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 1,398,866	\$ 2,454,480	\$ 3,061,020	\$ 606,540
Licenses and Permits	4,701	20,000	20,000	-
Other Revenue	1,271	100	100	-
Transfers In	7,410	-	-	-
Total	\$ 1,412,248	\$ 2,474,580	\$ 3,081,120	\$ 606,540

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 34,957 - 42,074	\$ 41,443
20000024	Administrative Aide 2	1.00	1.00	1.00	47,266 - 56,957	52,453
20000116	Assistant Engineer-Traffic	3.00	0.00	0.00	67,437 - 81,247	-
20001083	Assistant Planning Director	1.00	1.00	1.00	35,217 - 193,066	155,361
20000167	Associate Engineer-Traffic	3.00	1.00	0.00	77,635 - 93,762	-

Planning

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000119	Associate Management Analyst	1.00	1.00	1.00	60,007 - 72,510	69,423
20000162	Associate Planner	10.00	7.00	8.00	72,748 - 87,912	642,979
20000539	Clerical Assistant 2	1.00	0.00	0.00	33,205 - 40,019	-
20001168	Deputy Director	1.00	1.00	1.00	52,133 - 191,703	145,086
20001179	Deputy Planning Director	1.00	1.00	1.00	52,133 - 191,703	121,918
20000105	Development Project Manager 3	5.00	5.00	5.00	87,361 - 105,609	520,902
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	54,503
20000290	Information Systems Analyst 2	2.00	1.00	1.00	60,007 - 72,510	72,510
20000998	Information Systems Analyst 4	1.00	1.00	1.00	74,090 - 89,773	89,773
20000669	Park Designer	3.00	3.00	3.00	76,756 - 92,690	273,435
20000680	Payroll Specialist 2	1.00	1.00	1.00	43,414 - 52,417	50,581
20001132	Planning Director	1.00	1.00	1.00	65,653 - 248,703	194,212
20000743	Principal Engineering Aide	1.00	1.00	1.00	58,260 - 70,548	70,548
20001222	Program Manager	4.00	4.00	4.00	52,133 - 191,703	489,596
20000015	Senior Management Analyst	2.00	2.00	2.00	65,869 - 79,649	145,518
20000918	Senior Planner	17.75	16.75	16.75	83,802 - 101,324	1,652,381
20000926	Senior Traffic Engineer	3.00	0.00	0.00	89,492 - 108,185	-
20000970	Supervising Management Analyst	1.00	1.00	1.00	74,090 - 89,773	89,773
	Bilingual - Regular					1,456
	Budgeted Personnel					(411,440)
	Expenditure Savings					
	Landscape Architect Lic					27,808
	Overtime Budgeted					15,000
	Termination Pay Annual					23,570
	Leave					
	Vacation Pay In Lieu					70,541
FTE, Salaries, and Wages Subtotal		65.75	51.75	51.75	\$	4,659,330

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 35,408	\$ 31,779	\$ 29,772	\$ (2,007)
Flexible Benefits	655,969	540,140	599,647	59,507
Long-Term Disability	-	14,290	18,079	3,789
Medicare	75,940	59,925	65,975	6,050
Other	31,154	-	-	-
Other Post-Employment Benefits	357,715	283,185	294,288	11,103
Retiree Medical Trust	6,272	4,883	6,066	1,183
Retirement 401 Plan	3,120	1,494	1,554	60
Retirement ADC	1,774,839	1,516,060	1,854,799	338,739
Retirement DROP	7,946	7,278	7,671	393
Risk Management Administration	68,927	47,655	50,840	3,185
Supplemental Pension Savings Plan	329,538	275,019	319,660	44,641
Unemployment Insurance	7,668	6,343	6,600	257
Workers' Compensation	13,763	15,555	29,147	13,592

Planning

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Fringe Benefits Subtotal	\$	3,368,258	\$	2,803,606	\$	3,284,098	\$	480,492
Total Personnel Expenditures					\$	7,943,428		

General Plan Maintenance Fund

Department Expenditures

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Community Planning & Implementation	\$	2,398,229	\$	3,472,508	\$	3,859,508	\$	387,000
Environment & Mobility Planning		147,836		306,492		306,492		-
Planning		20,118		-		-		-
Total	\$	2,566,183	\$	3,779,000	\$	4,166,000	\$	387,000

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Community Plan Update Support	0.00	\$ 766,000	\$ -
Addition of one-time non-personnel expenditures related to the support of Community Plan Updates budgeted in prior fiscal years.			
Revised Revenue and Expense	0.00	100,000	100,000
Adjustment to reflect revised revenue projections and associated non-personnel expense increase.			
One-Time Additions and Annualizations	0.00	(479,000)	661,000
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Prior-year Revenue Correction	0.00	-	(661,000)
Adjustment to reflect prior-year actual revenues.			
Total	0.00	\$ 387,000	\$ 100,000

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
NON-PERSONNEL								
Supplies	\$	52	\$	-	\$	-	\$	-
Contracts		2,554,525		3,779,000		4,166,000		387,000
Information Technology		11,606		-		-		-
NON-PERSONNEL SUBTOTAL		2,566,183		3,779,000		4,166,000		387,000
Total	\$	2,566,183	\$	3,779,000	\$	4,166,000	\$	387,000

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Licenses and Permits	\$	4,023,100	\$	3,300,000	\$	3,400,000	\$	100,000
Rev from Money and Prop		43,866		-		-		-

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Total	\$	4,066,966	\$	3,300,000	\$	3,400,000	\$	100,000

Facilities Financing Fund

Department Expenditures

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Public Facilities Planning	\$	2,689,787	\$	3,134,050	\$	3,387,023	\$	252,973
Total	\$	2,689,787	\$	3,134,050	\$	3,387,023	\$	252,973

Department Personnel

		FY2020 Budget		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Public Facilities Planning		18.00		18.00		18.00		0.00
Total		18.00		18.00		18.00		0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Complete Communities Infrastructure Initiative Addition of non-personnel expenditures to reimburse department for General Fund staff time spent working on the Complete Communities Infrastructure initiative.	0.00	\$ 151,635	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	78,064	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	33,846	-
Rent Expense Addition of one-time non-personnel expenditures related to the relocation to Aero Drive.	0.00	32,217	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	18,679	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(52)	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	(20,296)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	(41,120)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Revised Revenue	0.00	-	202,499
Adjustment to reflect revised revenue projections.			
Total	0.00	\$ 252,973	\$ 202,499

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,130,326	\$ 1,387,002	\$ 1,409,773	\$ 22,771
Fringe Benefits	810,153	947,081	1,021,053	73,972
PERSONNEL SUBTOTAL	1,940,480	2,334,083	2,430,826	96,743
NON-PERSONNEL				
Supplies	\$ 2,358	\$ 8,000	\$ 5,100	\$ (2,900)
Contracts	686,762	652,462	777,396	124,934
Information Technology	57,203	137,665	171,511	33,846
Energy and Utilities	1,636	1,190	1,190	-
Other	1,347	500	1,000	500
Capital Expenditures	-	150	-	(150)
NON-PERSONNEL SUBTOTAL	749,307	799,967	956,197	156,230
Total	\$ 2,689,787	\$ 3,134,050	\$ 3,387,023	\$ 252,973

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 2,753,481	\$ 3,092,398	\$ 3,304,897	\$ 212,499
Licenses and Permits	29,500	40,000	30,000	(10,000)
Rev from Money and Prop	3,255	3,600	3,600	-
Transfers In	9,624	-	-	-
Total	\$ 2,795,860	\$ 3,135,998	\$ 3,338,497	\$ 202,499

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 47,266 - 56,957	\$ 56,103
20000143	Associate Engineer-Civil	1.00	1.00	1.00	77,635 - 93,762	93,762
20000119	Associate Management Analyst	3.00	1.00	1.00	60,007 - 72,510	60,007
20000162	Associate Planner	0.00	3.00	3.00	72,748 - 87,912	233,408

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000290	Information Systems Analyst 2	1.00	1.00	1.00	60,007 - 72,510	72,510
20000743	Principal Engineering Aide	1.00	1.00	1.00	58,260 - 70,548	70,548
20001222	Program Manager	1.00	1.00	1.00	52,133 - 191,703	136,866
20000885	Senior Civil Engineer	1.00	1.00	1.00	89,492 - 108,185	108,185
20000015	Senior Management Analyst	6.00	3.00	3.00	65,869 - 79,649	208,599
20000918	Senior Planner	0.00	2.00	2.00	83,802 - 101,324	183,606
20000970	Supervising Management Analyst	2.00	2.00	2.00	74,090 - 89,773	179,546
20000756	Word Processing Operator Bilingual - Regular Budgeted Personnel Expenditure Savings Infrastructure In-Training Pay Infrastructure Registration Pay Overtime Budgeted Reg Pay For Engineers Termination Pay Annual Leave Vacation Pay In Lieu	1.00	1.00	1.00	34,957 - 42,074	42,074 1,456 (138,617) 7,501 17,310 11,720 16,228 26,932 22,029
FTE, Salaries, and Wages Subtotal		18.00	18.00	18.00		\$ 1,409,773

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 9,284	\$ 9,642	\$ 10,117	\$ 475
Flexible Benefits	178,760	229,895	198,441	(31,454)
Long-Term Disability	-	4,626	5,241	615
Medicare	16,288	18,642	18,260	(382)
Other	8,934	-	-	-
Other Post-Employment Benefits	90,478	106,981	98,096	(8,885)
Retiree Medical Trust	980	1,330	1,386	56
Retirement 401 Plan	1,462	1,436	725	(711)
Retirement ADC	400,908	449,607	561,433	111,826
Retirement DROP	7,477	9,389	7,061	(2,328)
Risk Management Administration	17,483	18,003	16,976	(1,027)
Supplemental Pension Savings Plan	68,308	87,802	91,369	3,567
Unemployment Insurance	1,730	2,053	1,907	(146)
Workers' Compensation	8,063	7,675	10,041	2,366
Fringe Benefits Subtotal	\$ 810,153	\$ 947,081	\$ 1,021,053	\$ 73,972
Total Personnel Expenditures			\$ 2,430,826	

Revenue and Expense Statement (Non-General Fund)

General Plan Maintenance Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 479,065	\$ 1,979,848	\$ 1,866,833
TOTAL BALANCE AND RESERVES	\$ 479,065	\$ 1,979,848	\$ 1,866,833
REVENUE			
Licenses and Permits	\$ 4,023,100	\$ 3,300,000	\$ 3,400,000
Revenue from Use of Money and Property	43,866	-	-
TOTAL REVENUE	\$ 4,066,966	\$ 3,300,000	\$ 3,400,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 4,546,031	\$ 5,279,848	\$ 5,266,833
OPERATING EXPENSE			
Supplies	\$ 52	\$ -	\$ -
Contracts	2,554,525	3,779,000	4,166,000
Information Technology	11,606	-	-
TOTAL OPERATING EXPENSE	\$ 2,566,183	\$ 3,779,000	\$ 4,166,000
TOTAL EXPENSE	\$ 2,566,183	\$ 3,779,000	\$ 4,166,000
BALANCE	\$ 1,979,848	\$ 1,500,848	\$ 1,100,833
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 4,546,031	\$ 5,279,848	\$ 5,266,833

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Revenue and Expense Statement (Non-General Fund)

Facilities Financing Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 175,831	\$ 281,904	\$ 281,952
TOTAL BALANCE AND RESERVES	\$ 175,831	\$ 281,904	\$ 281,952
REVENUE			
Charges for Services	\$ 2,753,481	\$ 3,092,398	\$ 3,304,897
Licenses and Permits	29,500	40,000	30,000
Revenue from Use of Money and Property	3,255	3,600	3,600
Transfers In	9,624	-	-
TOTAL REVENUE	\$ 2,795,860	\$ 3,135,998	\$ 3,338,497
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,971,691	\$ 3,417,902	\$ 3,620,449
OPERATING EXPENSE			
Personnel Expenses	\$ 1,130,326	\$ 1,387,002	\$ 1,409,773
Fringe Benefits	810,153	947,081	1,021,053
Supplies	2,358	8,000	5,100
Contracts	686,762	652,462	777,396
Information Technology	57,203	137,665	171,511
Energy and Utilities	1,636	1,190	1,190
Other Expenses	1,347	500	1,000
Capital Expenditures	-	150	-
TOTAL OPERATING EXPENSE	\$ 2,689,785	\$ 3,134,050	\$ 3,387,023
TOTAL EXPENSE	\$ 2,689,785	\$ 3,134,050	\$ 3,387,023
BALANCE	\$ 281,906	\$ 283,852	\$ 233,426
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,971,691	\$ 3,417,902	\$ 3,620,449

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Police



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Description

For 132 years, the San Diego Police Department (SDPD) has served the residents of the City with professionalism, dependability, and integrity. In addition to the full-service headquarters building, the City is represented by nine area commands, Traffic Division, and Police Plaza. The City is divided into 19 service areas and 125 neighborhoods. The Department provides neighborhood patrols, traffic enforcement, investigation, records management, permits and licensing, laboratory, Multi-Cultural Storefront, and other support services.

The mission of the Department is accomplished through the practice of community-based policing and problem solving through community partnerships. This approach requires a shared responsibility between the Police Department and the residents of San Diego for addressing underlying problems contributing to crime and the fear of crime. The men and women of the SDPD work together in a problem-solving partnership with communities, government agencies, private groups, and individuals to fight crime and improve the quality of life for the residents and visitors of San Diego.

For more information on department programs, please visit the Police Department's website <https://www.sandiego.gov/police>.

The vision is:

The San Diego Police Department strives to advance the highest levels of public safety, trust, and professionalism by strengthening community partnerships through fair and impartial policing while fostering employee enrichment and growth to ensure we remain America's Finest police department.

The mission is:

Maintain public safety by providing the highest quality police services to all of our communities.

Goals and Objectives

Goal 1: *The following are the 8 Values of the San Diego Police Department.*

- Human Life: Our efforts will be oriented toward the goal of protecting human life and ensuring everyone has the opportunity to thrive.
- Integrity: Our actions will be guided by the highest level of virtue and ethical practice through open communication and transparency.
- Partnerships: We will work collaboratively with our community to resolve challenges, protect individual rights, and promote prosperity.
- Diversity: We embrace and appreciate the unique experiences and backgrounds that provide strength and unity to our organization.
- Employee Enrichment: We will provide for the professional development and wellness of our employees through access to ongoing training and a robust employee wellness program. Through these commitments we will continually advance the professional knowledge, personal growth and career longevity of our employees.
- Compassion: We will strive to show genuine concern for one another in both our interactions with the community and within our organization. We recognize that the complexities of life compel us to do nothing less.

Goal 2: *Values 7 and 8.*

- Innovation: We are committed to leading the law enforcement community through innovative practices in order to maintain our position at the forefront of policing.
- Courageous Justice: We will be undeterred in our pursuit of fairness, peace, and a genuine well-being for all people.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Part I violent crimes per 1,000	4.0	3.6	4.0	4.0	4.0
Part I violent crime clearance rate	50.0 %	40.0 %	50.0 %	34.9 %	50.0 %
Percentage of 911 calls answered within 10 seconds ¹	90%	95%	90%	92%	90%
Average response time to priority 0 calls (in minutes) ²	7.0	6.7	7.0	6.8	7.0
Average response time to priority 1 calls (in minutes) ³	14.0	23.7	14.0	33.4	14.0
Average response time to priority 2 calls (in minutes) ⁴	27.0	68.7	27.0	102.4	27.0
Average response time to priority 3 calls (in minutes) ⁵	80.0	108.8	80.0	155.6	80.0
Average response time to priority 4 calls (in minutes) ⁶	90.0	92.5	90.0	84.7	90.0

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of community meetings attended by department members per month ⁷	100	50	100	92	100
Percentage increase in social media and Nextdoor participants ⁸	9%	25%	10%	31%	25%
Average rating on patrol customer survey results ⁹	>4.0	4.5	>4	4.8	>4.0
Percentage change in number of citizen complaints compared to prior year ¹⁰	≥ 5.0%	2%	≥ 5.0%	34%	≤ 5.0%
Percentage of active employee's attendance for non-bias-based policing training	100%	98%	100%	100%	100%
Percentage of proactive time ¹¹	20%	N/A	20%	N/A	20%
Lowest Part I violent crime per 1,000 ranking compared to the 30 largest U.S. cities (Calendar Year) ¹²	< 5	3	<5	N/A	< 5
Number of persons severely injured or killed from traffic collisions ¹³	0	193	0	213	0
Percentage reduction in severe and fatal traffic collisions each fiscal year from the baseline 2015 through 2025 ¹⁴	10%	10%	10%	-10%	10%

1. The State Emergency Number Association standard mandates that 95% of 911 calls are answered in 20 seconds or less; the National Emergency Number Association standard mandates that 90% of 911 calls are answered within 10 seconds or less. The Police Department will continue to strive for excellence in this area and has chosen to hold the Department to achieve the stricter National standard.
2. Response time data from the new Computer Aided Dispatch (CAD) system became available starting in FY 2019.
3. Response time data from the new Computer Aided Dispatch (CAD) system became available starting in FY 2019.
4. Response time data from the new Computer Aided Dispatch (CAD) system became available starting in FY 2019.
5. Response time data from the new Computer Aided Dispatch (CAD) system became available starting in FY 2019.
6. Response time data from the new Computer Aided Dispatch (CAD) system became available starting in FY 2019.
7. Data reflects the average monthly meetings between the nine divisions. These numbers have been calculated using complete information through the 3rd quarter and partial 4th quarter.
8. The Police Department is committed to the sharing of information through social media sites and encourages the public to follow the Department. The increases included the following: Facebook, Twitter, NextDoor, and Instagram. The goal is to get closer to 10% as the market for social media expands.
9. Data reflects the average monthly meetings between the nine divisions. These numbers have been calculated using complete information through the 3rd quarter and partial 4th quarter.
10. Complaints have increased from FY 2020 to the fourth quarter of FY 2021 due to the unprecedented protests during the 2020 calendar year. The target will continue to be zero for discrimination complaints.
11. Data for this statistic from the new CAD system is not available at this time.
12. Data shown for FY 2020 represents calendar year 2020 data from the FBI. Data for calendar year 2021 is expected to be available from the FBI in the fall of 2022.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
13. Actual numbers have been higher since FY 2019 because updated indicators included "severely injured or killed" from traffic collisions, whereas previous data only consisted of "fatalities" from traffic collisions. The target indicator is aligned with the City's Vision Zero initiative. The baseline number of traffic related fatalities in calendar year 2015 was 59. The goal of Vision Zero is to reduce traffic fatalities to zero by calendar year 2025 through changes in the roadway environment and through education and enforcement of roadway users. The annual projected values are based on a ten percent reduction goal per year of the initiative.					
14. While the Police Department is committed to increasing the number of educational and enforcement events by 11 each year (10% of 2015) in order to achieve Vision Zero goals, the COVID-19 stay at home order prevented educational events from taking place for FY 2021 contributing to the increase over FY 2020.					

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	2,655.14	2,632.14	2,634.14	2.00
Personnel Expenditures	\$ 492,379,893	\$ 500,686,062	\$ 510,629,912	\$ 9,943,850
Non-Personnel Expenditures	76,464,076	80,021,777	90,538,966	10,517,189
Total Department Expenditures	\$ 568,843,969	\$ 580,707,839	\$ 601,168,878	\$ 20,461,039
Total Department Revenue	\$ 103,785,955	\$ 91,719,199	\$ 45,637,423	\$ (46,081,776)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administrative Services	\$ (206)	\$ -	\$ -	\$ -
Centralized Investigations Division	94,364,654	94,861,578	97,236,240	2,374,662
Neighborhood Policing	21,802,113	24,283,469	27,909,669	3,626,200
Patrol Operations Division	232,351,526	238,455,407	239,553,102	1,097,695
Police Operations	33,003,387	31,654,485	38,625,598	6,971,113
Support Operations	83,762,646	88,973,256	100,094,934	11,121,678
Traffic, Youth & Event Services	48,491,748	47,070,063	49,589,707	2,519,644
Training/Employee Development	44,325,236	42,945,300	40,283,136	(2,662,164)
Total	\$ 558,101,103	\$ 568,243,558	\$ 593,292,386	\$ 25,048,828

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Centralized Investigations Division	448.73	445.73	434.73	(11.00)
Neighborhood Policing	80.15	96.15	92.15	(4.00)
Patrol Operations Division	1,143.00	1,132.00	1,192.00	60.00
Police Operations	105.00	106.00	108.00	2.00
Support Operations	316.84	317.84	321.84	4.00
Traffic, Youth & Event Services	245.06	233.06	232.06	(1.00)
Training/Employee Development	316.36	301.36	253.36	(48.00)
Total	2,655.14	2,632.14	2,634.14	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	2.00	\$ 16,520,744	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	4,450,616	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	4,445,699	-
Neighborhood Policing Overtime Reallocation of overtime expenditures to support Neighborhood Policing Division activities. This adjustment was previously budgeted in the Seized Assets Fund in Fiscal Year 2021.	0.00	4,389,792	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	847,478	-
Ruggedized Laptops Addition of non-personnel expenditures associated with ruggedized laptop lease payments and repair equipment.	0.00	787,581	-
Computer Aided Dispatch (CAD) Addition of one-time and on-going non-personnel expenditures associated with Computer Aided Dispatch (CAD) system enhancements.	0.00	550,000	-
Overtime Fringe Addition of Medicare expenditures associated with overtime.	0.00	459,868	-
Non-Personnel Expenditures Addition of one-time non-personnel expenditures for facility sanitation, provision of protective equipment, and as needed testing services as a result of the COVID-19 pandemic.	0.00	250,000	-
No Shots Fired Intervention and Prevention Program Addition of one-time non-personnel expenditures associated to the No Shots Fired Intervention and Prevention Program.	0.00	250,000	-
Backup Dispatch Center System Maintenance Addition of non-personnel expenditures to maintain the backup dispatch center system.	0.00	70,000	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	65,736	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(3,090)	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reclassification of Positions Addition of 2.00 Program Coordinators offset by the reduction of 2.00 Information Systems Administrators to better align positions with department operations.	0.00	(53,885)	-
Reduction of Operation Stonegarden Reduction in overtime expenditures and associated revenue due to not participating in Operation Stonegarden.	0.00	(101,450)	(100,000)
Reduction of Stadium Operations Reduction of overtime expenditures and associated revenue for Stadium events due to the sale of the Stadium site by the City to San Diego State University (SDSU).	0.00	(232,778)	(702,928)
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(651,276)	-
Reduction in Neighborhood Policing Overtime Reduction in overtime expenditures and associated fringe benefits in the Neighborhood Policing Division.	0.00	(1,014,500)	-
Reduction of CleanSD Overtime Reduction in overtime expenditures associated to CleanSD.	0.00	(1,014,500)	-
COVID-19 Impact Reduction of one-time personnel expenditures and revenue as a result of the COVID-19 pandemic.	0.00	(1,049,406)	(6,795,768)
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(1,888,801)	(42,187,134)
Reduction in Extension of Shift Overtime Reduction in overtime expenditures associated to extension of shift.	0.00	(2,029,000)	-
Parking Citation Revenue Adjustment to reflect revised revenue projections for Parking Citations.	0.00	-	2,388,648
Safety Sales Tax Allocation Adjustment to reflect revised Safety Sales Tax revenue associated with the Public Safety Services & Debt Services Fund.	0.00	-	1,285,367
Port Municipal Services Agreement Addition of revenue associated with reimbursements for police, fire, and EMS services provided at Port tidelands and property.	0.00	-	157,500
Proposition 69 Adjustment to reflect revised Proposition 69 revenue received from the County of San Diego.	0.00	-	(200,000)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Police Business Permit Revenue	0.00	-	(287,461)
Adjustment to reflect revised revenue projections for Police-Regulated Occupation and Business Permit fees and assessments.			
Transient Occupancy Tax (TOT) Transfer	0.00	-	(500,000)
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the TOT Fund.			
Total	2.00	\$ 25,048,828	\$ (46,941,776)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 280,838,392	\$ 281,300,436	\$ 283,589,858	\$ 2,289,422
Fringe Benefits	208,089,141	214,995,834	227,040,054	12,044,220
PERSONNEL SUBTOTAL	488,927,532	496,296,270	510,629,912	14,333,642
NON-PERSONNEL				
Supplies	\$ 8,858,024	\$ 7,203,168	\$ 7,197,243	\$ (5,925)
Contracts	34,680,431	36,239,709	39,555,904	3,316,195
Information Technology	13,026,173	16,553,333	22,406,613	5,853,280
Energy and Utilities	11,736,974	11,229,458	11,302,016	72,558
Other	134,721	68,000	-	(68,000)
Transfers Out	10,000	-	-	-
Capital Expenditures	98,629	25,000	25,000	-
Debt	628,619	628,620	2,175,698	1,547,078
NON-PERSONNEL SUBTOTAL	69,173,570	71,947,288	82,662,474	10,715,186
Total	\$ 558,101,103	\$ 568,243,558	\$ 593,292,386	\$ 25,048,828

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 12,765,255	\$ 17,261,325	\$ 14,185,222	\$ (3,076,103)
Fines Forfeitures and Penalties	17,021,683	20,229,084	17,571,461	(2,657,623)
Licenses and Permits	1,680,571	2,293,607	2,035,795	(257,812)
Other Local Taxes	1,206,052	1,523,191	1,523,191	-
Other Revenue	764,252	620,879	599,839	(21,040)
Rev from Federal Agencies	-	42,187,134	-	(42,187,134)
Rev from Other Agencies	973,901	858,723	831,292	(27,431)
Transfers In	64,530,824	3,405,256	4,690,623	1,285,367
Total	\$ 98,942,539	\$ 88,379,199	\$ 41,437,423	\$ (46,941,776)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	5.00	5.00	5.00	\$ 34,957 - 42,074	\$ 209,108
20000012	Administrative Aide 1	2.00	2.00	2.00	41,036 - 49,429	98,117
20000024	Administrative Aide 2	13.00	13.00	14.00	47,266 - 56,957	748,423

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000041	Assistant Management Analyst	1.00	0.00	1.00	49,364 - 60,007	51,874
20001190	Assistant Police Chief	6.00	6.00	6.00	65,653 - 248,703	1,252,646
20000311	Associate Department Human Resources Analyst	2.00	2.00	2.00	60,007 - 72,510	144,772
20000119	Associate Management Analyst	17.00	17.00	17.00	60,007 - 72,510	1,125,400
20000134	Associate Management Analyst	3.00	3.00	3.00	60,007 - 72,510	217,530
20000231	Cal-ID Technician	10.00	6.00	5.00	40,257 - 48,521	221,330
90000231	Cal-ID Technician- Hourly	0.88	0.88	0.88	40,257 - 48,521	42,698
20000539	Clerical Assistant 2	10.00	9.00	9.00	33,205 - 40,019	331,075
90000539	Clerical Assistant 2- Hourly	2.63	2.63	2.63	33,205 - 40,019	105,250
20001163	Confidential Secretary to the Police Chief	1.00	1.00	1.00	32,448 - 117,094	80,579
20001175	Crime Laboratory Manager	1.00	1.00	0.00	52,133 - 191,703	-
20000441	Crime Scene Specialist	8.00	8.00	8.00	62,776 - 75,777	606,216
20000348	Criminalist 2	18.00	16.00	20.00	91,698 - 110,799	1,999,551
20000349	Criminalist 2	13.00	12.00	10.00	91,698 - 110,799	1,088,889
21000450	Criminalist 3	0.00	5.00	5.00	96,262 - 116,337	581,685
20000386	Dispatcher 2	83.00	83.00	83.00	44,700 - 53,969	4,340,258
90000386	Dispatcher 2- Hourly	1.88	1.88	1.88	44,700 - 53,969	101,461
20000391	DNA Technical Manager	1.00	1.00	1.00	96,262 - 116,337	116,337
20000398	Documents Examiner 3	1.00	1.00	1.00	75,474 - 91,136	91,136
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	58,450
20001120	Executive Assistant Police Chief	1.00	1.00	1.00	65,653 - 248,703	216,566
21000433	Geographic Info Systems Analyst 3	1.00	1.00	1.00	65,869 - 79,649	65,869
20000178	Information Systems Administrator	2.00	2.00	0.00	81,531 - 98,750	-
20000290	Information Systems Analyst 2	5.00	5.00	5.00	60,007 - 72,510	350,047
20000293	Information Systems Analyst 3	6.00	6.00	6.00	65,869 - 79,649	448,903
20000998	Information Systems Analyst 4	3.00	3.00	3.00	74,090 - 89,773	269,218
20000590	Laboratory Technician	3.00	3.00	3.00	52,090 - 62,927	177,946
20000577	Latent Print Examiner 2	11.00	11.00	11.00	70,823 - 85,576	920,510
21000500	Latent Print Examiner 3	1.00	1.00	1.00	74,111 - 89,578	89,578
21000475	Latent Print Examiner Aide	3.00	3.00	3.00	48,261 - 58,255	164,771
90001073	Management Intern- Hourly	0.75	0.75	0.75	30,160 - 31,200	23,384
20000672	Parking Enforcement Officer 1	40.00	40.00	40.00	41,533 - 49,927	1,957,461
20000663	Parking Enforcement Officer 2	18.00	18.00	18.00	45,557 - 54,880	978,517
20000670	Parking Enforcement Supervisor	6.00	6.00	6.00	52,717 - 63,339	378,776
20000680	Payroll Specialist 2	6.00	6.00	6.00	43,414 - 52,417	311,461
20000173	Payroll Supervisor	1.00	1.00	1.00	49,778 - 60,266	59,061
20000059	Police Captain	1.00	0.00	0.00	148,450 - 177,798	-

Police

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000717	Police Captain	18.00	21.00	21.00	148,450 - 177,798	3,732,072
20001133	Police Chief	1.00	1.00	1.00	65,653 - 248,703	231,235
20000308	Police Code Compliance Officer	5.00	5.00	5.00	47,720 - 57,390	270,843
20000719	Police Detective	337.00	329.00	323.00	84,552 - 102,170	31,181,368
90000719	Police Detective- Hourly	1.73	1.73	1.73	84,552 - 102,170	176,753
20000111	Police Dispatch Administrator	3.00	3.00	3.00	73,614 - 89,445	268,335
20000729	Police Dispatcher	59.00	59.00	59.00	54,035 - 65,144	3,733,668
90000729	Police Dispatcher- Hourly	1.21	1.21	1.21	54,035 - 65,144	78,824
20000987	Police Dispatch Supervisor	15.00	15.00	15.00	65,388 - 78,891	1,183,365
20000715	Police Investigative Service Officer 2	20.00	19.00	19.00	45,103 - 54,448	984,586
20000696	Police Lead Dispatcher	12.00	12.00	12.00	59,467 - 71,685	857,612
20000718	Police Lieutenant	54.00	55.00	56.00	125,008 - 149,656	8,208,200
20000721	Police Officer 2	1,326.00	1,319.00	1,318.00	80,517 - 97,302	121,595,511
90000721	Police Officer 2- Hourly	1.15	1.15	1.15	80,517 - 97,302	111,898
20000723	Police Officer 3	11.00	11.00	11.00	84,552 - 102,170	1,117,332
20000734	Police Property & Evidence Specialist	15.00	15.00	15.00	38,418 - 46,076	655,372
20000735	Police Records Clerk	25.00	34.00	34.00	42,269 - 51,052	1,601,792
20000582	Police Records Data Specialist	9.00	0.00	0.00	35,606 - 43,113	-
20000585	Police Records Data Specialist Supervisor	2.00	0.00	0.00	43,113 - 51,787	-
20000724	Police Sergeant	288.00	293.00	299.00	97,718 - 118,123	34,225,902
20000329	Police Service Officer 2	6.00	3.00	3.00	43,480 - 52,306	156,918
20000331	Police Service Officer 2	2.00	0.00	0.00	43,480 - 52,306	-
20000730	Polygrapher 3	4.00	4.00	4.00	79,454 - 95,808	343,386
20001234	Program Coordinator	5.00	5.00	8.00	32,448 - 153,046	984,582
20001222	Program Manager	3.00	3.00	3.00	52,133 - 191,703	425,718
20000952	Property and Evidence Supervisor	3.00	3.00	3.00	47,374 - 57,044	167,995
20000869	Senior Account Clerk	1.00	1.00	1.00	40,019 - 48,283	48,283
20000927	Senior Clerk/Typist	12.00	12.00	12.00	40,019 - 48,283	565,338
20000312	Senior Department Human Resources Analyst	1.00	1.00	1.00	65,869 - 79,649	65,869
20000015	Senior Management Analyst	3.00	3.00	3.00	65,869 - 79,649	235,761
20000064	Senior Parking Enforcement Supervisor	1.00	1.00	1.00	64,420 - 77,637	77,043
20000882	Senior Police Records Clerk	4.00	8.00	9.00	48,542 - 58,731	519,490
90000882	Senior Police Records Clerk- Hourly	0.85	0.85	0.85	48,542 - 58,731	49,921
20000957	Senior Property & Evidence Supervisor	1.00	1.00	1.00	60,007 - 72,510	66,347
90001013	Special Event Traffic Controller 1- Hourly	39.06	39.06	39.06	37,683 - 45,297	1,769,315
20001012	Special Event Traffic Control Supervisor	4.00	4.00	4.00	50,165 - 60,288	231,029
20001006	Supervising Cal-ID Technician	4.00	2.00	0.00	46,163 - 55,767	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20001243	Supervising Crime Scene Specialist	1.00	1.00	1.00	81,120 - 98,058	81,120
20000892	Supervising Criminalist	4.00	5.00	5.00	105,456 - 127,391	584,461
20000893	Supervising Criminalist	1.00	0.00	0.00	105,456 - 127,391	-
20001244	Supervising Latent Print Examiner	1.00	1.00	1.00	86,701 - 104,829	104,829
20000970	Supervising Management Analyst	2.00	2.00	2.00	74,090 - 89,773	179,546
20000756	Word Processing Operator	38.00	32.00	32.00	34,957 - 42,074	1,313,684
	2nd Watch Shift					1,569,453
	2-Wheel Motorcycle (POA)					135,388
	3rd Watch Shift					1,607,814
	3-Wheel Motorcycle (MEA)					112,320
	Acct Recon Pay					92,795
	Admin Assign Pay					129,932
	Advanced Post Certificate					10,194,047
	Air Support Trainer					17,758
	Bilingual - Dispatcher					42,224
	Bilingual - POA					916,347
	Bilingual - Regular					97,552
	Budgeted Personnel					(17,790,832)
	Expenditure Savings					
	Canine Care					198,138
	Comm Relations					78,338
	Core Instructor Pay					19,942
	Detective Pay					620,130
	Dispatch Cert Pay					1,875,589
	Dispatcher Training					210,333
	Emergency Negotiator					73,500
	Field Training Pay					993,544
	Flight Pay					134,478
	Holiday Credit on Day Off					3,011,628
	Intermediate Post Certificate					1,838,332
	Latent Print Exam Cert					35,672
	Night Shift Pay					8,092
	Overtime Budgeted					30,678,213
	Service Pay					2,648,652
	Shift Rotation Pay					313,617
	Sick Leave - Hourly					42,963
	Split Shift Pay					55,924
	Standby Pay					2,698
	Swat Team Pay					398,686
	Tactical Flight Officer Pay					14,595
	Termination Pay Annual Leave					1,384,242
	Vacation Pay In Lieu					3,617,598
FTE, Salaries, and Wages Subtotal		2,655.14	2,632.14	2,634.14		\$ 283,589,858

Police

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,977,147	\$ 3,600,146	\$ 3,305,028	\$ (295,118)
Flexible Benefits	28,883,081	28,256,913	29,273,857	1,016,944
Long-Term Disability	-	762,903	883,846	120,943
Medicare	4,203,038	3,906,904	3,979,779	72,875
Other	146,241	-	1,800,000	1,800,000
Other Post-Employment Benefits	15,591,004	14,983,634	14,487,554	(496,080)
Retiree Medical Trust	41,181	38,196	41,783	3,587
Retirement 401 Plan	19,929	20,204	18,527	(1,677)
Retirement ADC	131,170,321	137,107,498	149,086,139	11,978,641
Retirement DROP	707,669	761,248	885,870	124,622
Risk Management Administration	3,008,980	2,521,479	2,507,144	(14,335)
Supplemental Pension Savings Plan	3,087,188	3,175,577	2,874,444	(301,133)
Unemployment Insurance	337,354	338,605	321,694	(16,911)
Workers' Compensation	16,916,008	19,522,527	17,574,389	(1,948,138)
Fringe Benefits Subtotal	\$ 208,089,141	\$ 214,995,834	\$ 227,040,054	\$ 12,044,220
Total Personnel Expenditures			\$ 510,629,912	

Seized Assets - California Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Police Operations	\$ 7,218	\$ 11,919	\$ 11,919	\$ -
Total	\$ 7,218	\$ 11,919	\$ 11,919	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 7,218	\$ 11,919	\$ 11,919	\$ -
NON-PERSONNEL SUBTOTAL	7,218	11,919	11,919	-
Total	\$ 7,218	\$ 11,919	\$ 11,919	\$ -

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Rev from Money and Prop	\$ 7,999	\$ -	\$ -	\$ -
Rev from Other Agencies	199,295	11,881	11,881	-
Total	\$ 207,294	\$ 11,881	\$ 11,881	\$ -

Seized Assets - Federal DOJ Fund

Department Expenditures

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Police Operations	\$	393,895	\$	162,027	\$	1,320,316	\$	1,158,289
Total	\$	393,895	\$	162,027	\$	1,320,316	\$	1,158,289

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00 \$	1,345,378 \$	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	12,911	-
Non-Personnel Expenditure Reduction Reduction of non-personnel expenditures to align with remaining fund balance available for use.	0.00	(200,000)	-
Total	0.00 \$	1,158,289 \$	-

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
NON-PERSONNEL								
Supplies	\$	4,003	\$	-	\$	826,276	\$	826,276
Contracts		136,179		160,759		278,989		118,230
Information Technology		6,045		-		-		-
Energy and Utilities		247,668		1,268		215,051		213,783
NON-PERSONNEL SUBTOTAL		393,895		162,027		1,320,316		1,158,289
Total	\$	393,895	\$	162,027	\$	1,320,316	\$	1,158,289

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Other Revenue	\$	25,000	\$	-	\$	-	\$	-
Rev from Federal Agencies		583,323		1,069,307		1,069,307		-
Rev from Money and Prop		32,887		-		-		-
Total	\$	641,210	\$	1,069,307	\$	1,069,307	\$	-

Seized Assets - Federal Treasury Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Police Operations	\$ 7,526,104	\$ 7,958,979	\$ 719,187	\$ (7,239,792)
Total	\$ 7,526,104	\$ 7,958,979	\$ 719,187	\$ (7,239,792)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Sentiment Analysis & IT Upgrades Addition of one-time non-personnel expenditures associated with a neighborhood sentiment analysis and various information technology upgrades.	0.00	\$ 600,000	\$ -
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(7,839,792)	-
Total	0.00	\$ (7,239,792)	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 3,452,361	\$ 4,389,792	\$ -	\$ (4,389,792)
PERSONNEL SUBTOTAL	3,452,361	4,389,792	-	(4,389,792)
NON-PERSONNEL				
Supplies	\$ 370,071	\$ 350,000	\$ -	\$ (350,000)
Contracts	11,821	519,187	419,187	(100,000)
Information Technology	190,747	-	300,000	300,000
Capital Expenditures	3,501,104	2,700,000	-	(2,700,000)
NON-PERSONNEL SUBTOTAL	4,073,743	3,569,187	719,187	(2,850,000)
Total	\$ 7,526,104	\$ 7,958,979	\$ 719,187	\$ (7,239,792)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Rev from Federal Agencies	\$ 129,062	\$ 118,812	\$ 118,812	\$ -
Rev from Money and Prop	332,506	-	-	-
Total	\$ 461,568	\$ 118,812	\$ 118,812	\$ -

State COPS

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Police Operations	\$ 2,815,650	\$ 4,331,356	\$ 5,825,070	\$ 1,493,714
Total	\$ 2,815,650	\$ 4,331,356	\$ 5,825,070	\$ 1,493,714

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Body Worn Cameras and Revenue Increase	0.00	\$ 2,624,238	\$ 860,000
Contractual Expenditures addition of one-time non-personnel expenditures for Body Worn Cameras (BWC) and revenue addition to align revenues with historical actuals.			
Non-Discretionary Adjustment	0.00	7,976	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
One-Time Additions and Annualizations	0.00	(1,138,500)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00	\$ 1,493,714	\$ 860,000

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 2,100,506	\$ 2,140,000	\$ 617,401	\$ (1,522,599)
Contracts	312,904	1,291,356	160,832	(1,130,524)
Information Technology	284,877	-	5,046,837	5,046,837
Energy and Utilities	-	900,000	-	(900,000)
Capital Expenditures	117,363	-	-	-
NON-PERSONNEL SUBTOTAL	2,815,650	4,331,356	5,825,070	1,493,714
Total	\$ 2,815,650	\$ 4,331,356	\$ 5,825,070	\$ 1,493,714

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Rev from Money and Prop	\$ 173,115	\$ -	\$ -	-
Rev from Other Agencies	3,360,229	2,140,000	3,000,000	860,000
Total	\$ 3,533,344	\$ 2,140,000	\$ 3,000,000	\$ 860,000

Revenue and Expense Statement (Non-General Fund)

Seized Assets - Federal DOJ Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 19,745,093	\$ 13,127,948	\$ 2,951,578
TOTAL BALANCE AND RESERVES	\$ 19,745,093	\$ 13,127,948	\$ 2,951,578
REVENUE			
Other Revenue	\$ 25,000	\$ -	\$ -
Revenue from Federal Agencies	712,385	1,188,119	1,188,119
Revenue from Other Agencies	199,295	11,881	11,881
Revenue from Use of Money and Property	373,392	-	-
TOTAL REVENUE	\$ 1,310,072	\$ 1,200,000	\$ 1,200,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 21,055,165	\$ 14,327,948	\$ 4,151,578
OPERATING EXPENSE			
Personnel Expenses	\$ 3,452,361	\$ 4,389,792	\$ -
Supplies	374,074	350,000	826,276
Contracts	155,218	691,865	710,095
Information Technology	196,792	-	300,000
Energy and Utilities	247,668	1,268	215,051
Capital Expenditures	3,501,104	2,700,000	-
TOTAL OPERATING EXPENSE	\$ 7,927,217	\$ 8,132,925	\$ 2,051,422
TOTAL EXPENSE	\$ 7,927,217	\$ 8,132,925	\$ 2,051,422
BALANCE	\$ 13,127,948	\$ 6,195,023	\$ 2,100,156
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 21,055,165	\$ 14,327,948	\$ 4,151,578

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Revenue and Expense Statement (Non-General Fund)

State COPS	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 6,693,741	\$ 7,411,435	\$ 3,702,884
TOTAL BALANCE AND RESERVES	\$ 6,693,741	\$ 7,411,435	\$ 3,702,884
REVENUE			
Revenue from Other Agencies	\$ 3,360,229	\$ 2,140,000	\$ 3,000,000
Revenue from Use of Money and Property	173,115	-	-
TOTAL REVENUE	\$ 3,533,344	\$ 2,140,000	\$ 3,000,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,227,085	\$ 9,551,435	\$ 6,702,884
OPERATING EXPENSE			
Supplies	\$ 2,100,506	\$ 2,140,000	\$ 617,401
Contracts	312,904	1,291,356	160,832
Information Technology	284,877	-	5,046,837
Energy and Utilities	-	900,000	-
Capital Expenditures	117,363	-	-
TOTAL OPERATING EXPENSE	\$ 2,815,650	\$ 4,331,356	\$ 5,825,070
TOTAL EXPENSE	\$ 2,815,650	\$ 4,331,356	\$ 5,825,070
BALANCE	\$ 7,411,435	\$ 5,220,079	\$ 877,814
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,227,085	\$ 9,551,435	\$ 6,702,884

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** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Public Safety Services and Debt Service Fund



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Public Safety Services and Debt Service Fund



Description

The Public Safety Services & Debt Service Fund was established as a Special Revenue Fund for the purpose of tracking expenditures for public safety needs. The source of funding for the Public Safety Services & Debt Service Fund is Safety Sales Tax revenue, a half-cent sales tax resulting from the enactment of Proposition 172 in 1994. Debt service for the Fire and Lifeguard Facilities Fund is paid first from this fund and the remainder of the safety sales tax revenue is distributed equally between the Police and Fire-Rescue departments.

Public Safety Services and Debt Service Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	9,968,759	8,200,931	10,822,456	2,621,525
Total Department Expenditures	\$ 9,968,759	\$ 8,200,931	\$ 10,822,456	\$ 2,621,525
Total Department Revenue	\$ 9,777,311	\$ 8,200,931	\$ 10,213,816	\$ 2,012,885

Public Safety Services & Debt Service Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Public Safety Services & Debt Service Fund	\$ 9,968,759	\$ 8,200,931	\$ 10,822,456	\$ 2,621,525
Total	\$ 9,968,759	\$ 8,200,931	\$ 10,822,456	\$ 2,621,525

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Safety Sales Tax Allocation	0.00	\$ 2,621,525	\$ 2,012,885
Adjustment to reflect revised revenue and non-personnel expenditures associated with the Public Safety Services & Debt Services Fund.			
Total	0.00	\$ 2,621,525	\$ 2,012,885

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Transfers Out	\$ 9,968,759	\$ 8,200,931	\$ 10,822,456	\$ 2,621,525
NON-PERSONNEL SUBTOTAL	9,968,759	8,200,931	10,822,456	2,621,525
Total	\$ 9,968,759	\$ 8,200,931	\$ 10,822,456	\$ 2,621,525

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Rev from Money and Prop Sales Tax	\$ 62,354	\$ -	\$ -	-
	9,714,957	8,200,931	10,213,816	2,012,885
Total	\$ 9,777,311	\$ 8,200,931	\$ 10,213,816	\$ 2,012,885

Public Safety Services and Debt Service Fund

Revenue and Expense Statement (Non-General Fund)

Public Safety Services & Debt Service Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 800,089	\$ 608,641	\$ 608,641
TOTAL BALANCE AND RESERVES	\$ 800,089	\$ 608,641	\$ 608,641
REVENUE			
Revenue from Use of Money and Property	\$ 62,354	\$ -	\$ -
Sales Tax	9,714,957	8,200,931	10,213,816
TOTAL REVENUE	\$ 9,777,311	\$ 8,200,931	\$ 10,213,816
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 10,577,400	\$ 8,809,572	\$ 10,822,457
OPERATING EXPENSE			
Transfers Out	\$ 9,968,759	\$ 8,200,931	\$ 10,822,456
TOTAL OPERATING EXPENSE	\$ 9,968,759	\$ 8,200,931	\$ 10,822,456
TOTAL EXPENSE	\$ 9,968,759	\$ 8,200,931	\$ 10,822,456
BALANCE	\$ 608,641	\$ 608,641	\$ 1
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 10,577,400	\$ 8,809,572	\$ 10,822,457

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Public Utilities



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Description

The Public Utilities Department provides water for City of San Diego customers through the Water Utility Fund, wastewater collection for City of San Diego customers through the Municipal Wastewater Fund, and wastewater treatment and disposal services for City of San Diego customers and regional partners through the Metropolitan Wastewater Fund.

In summer of 2018, the Mayor directed a comprehensive review of the Public Utilities Department and assigned a team to methodically analyze all aspects of water and wastewater operations, with specific attention paid to staffing, organizational structure, and key processes. The goal of the review was to ensure staff and processes are in place that support a customer-focused, mission-driven utility while restoring stability and confidence in the Department. The departmental review resulted in an organizational restructure which was implemented in Fiscal Year 2020 and will be completed in Fiscal Year 2021. A comprehensive description of the restructure can be found in Volume I of the Fiscal Year 2020 Adopted Budget document.

The vision is:

A world-class water utility for a world-class city

The mission is:

To provide reliable water utility services that protect the health of our communities and the environment

Goals and Objectives

Goal 1: Water Supply and Environmental Stewardship

- Water supply and conservation
- Carbon footprint and energy management

Goal 2: Organization Excellence

- Rate structure optimization
- Safety
- Training and development
- Excellent organizational culture

Goal 3: Community Engagement

- Stakeholder understanding and support
- Customer service strategies

Goal 4: Infrastructure Management

- Asset management
- Infrastructure investment

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage reduction of per capita water consumption	5.0 %	24.4 %	5.0 %	18.0 %	5.0 %
Percentage of Pure Water Phase 1 plan developed and implemented on schedule	100.0 %	1.5 %	100.0 %	100.0 %	100.0 %
Average number of days to respond to and resolve customer-initiated service investigations	10.0	12.2	10.0	17.4	15.0
Miles of sewer mains replaced, repaired, or rehabilitated	40.0	40.0	40.0	39.2	40.0
Miles of water mains awarded for replacement ¹	35.0	35.0	35.0	23.6	35.0
Average number of minutes for water main break response time	30	25	30	25	30
Number of acute sewer main defects identified	N/A	94	150	140	150
Number of sanitary sewer overflows (SSOs)	40	30	40	34	40
Number of water main breaks	77	40	60	26	40

1. Data as of June 1st

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	1,717.55	1,709.43	1,791.50	82.07
Personnel Expenditures	\$ 171,291,915	\$ 182,372,437	\$ 200,498,157	\$ 18,125,720
Non-Personnel Expenditures	694,224,481	769,565,345	798,299,888	28,734,543
Total Department Expenditures	\$ 865,516,396	\$ 951,937,782	\$ 998,798,045	\$ 46,860,263
Total Department Revenue	\$ 1,187,885,574	\$ 1,245,666,859	\$ 1,632,303,243	\$ 386,636,384

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Public Utilities	\$ 2,731,309	\$ 2,727,387	\$ 2,396,709	\$ (330,678)
Total	\$ 2,731,309	\$ 2,727,387	\$ 2,396,709	\$ (330,678)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	\$ (1,498)	\$ -
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(110,989)	-
Budget Reduction Proposal Reduction of non-personnel expenditures associated with waste removal services at Lake Murray Reservoir and the elimination of water contact recreation at El Capitan Reservoir.	0.00	(218,191)	-
Total	0.00	\$ (330,678)	\$ -

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 30,314	\$ 61,800	\$ 61,800	-
Contracts	2,622,940	2,610,530	2,285,235	(325,295)
Information Technology	9,324	6,844	6,844	-
Energy and Utilities	68,731	48,213	42,830	(5,383)
NON-PERSONNEL SUBTOTAL	2,731,309	2,727,387	2,396,709	(330,678)
Total	\$ 2,731,309	\$ 2,727,387	\$ 2,396,709	\$ (330,678)

Public Utilities

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 1,131,563	\$ 1,120,146	\$ 1,120,146	-
Rev from Money and Prop	100,916	225,000	225,000	-
Total	\$ 1,232,479	\$ 1,345,146	\$ 1,345,146	-

Metropolitan Sewer Utility Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Public Utilities	\$ 228,604,254	\$ 236,572,397	\$ 243,446,247	\$ 6,873,850
Total	\$ 228,604,254	\$ 236,572,397	\$ 243,446,247	\$ 6,873,850

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Public Utilities	486.38	484.91	502.35	17.44
Total	486.38	484.91	502.35	17.44

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Multiple Facilities Maintenance Addition of non-personnel expenditures to support maintenance, repairs, and replacements at Point Loma Wastewater Treatment Plant, North County Water Reclamation Plant, and Metropolitan Bio-solids Center.	0.00	\$ 4,160,000	\$ -
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	(0.75)	2,849,388	-
Energy Program Addition of non-personnel expenditures to support increased energy expenses from contracts for Engineering and Program Management's Energy Program.	0.00	2,073,400	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	1,891,485	-
Biosolids Hauling Addition of non-personnel expenditures to support cost increase of biosolids hauling and off-site disposal.	0.00	1,785,000	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Point Loma Wastewater Treatment Plant Erosion Monitoring Addition of non-personnel expenditures for Erosion Monitoring of the Point Loma Wastewater Treatment Plant Access Road.	0.00	1,300,000	-
Power Reliability Project and Pump Station Addition of 10.00 FTE positions and reduction of 1.00 Principal Plant Technician Supervisor to support Power Reliability Project and the new Pump Station Section.	9.00	950,475	-
Chemicals Addition of non-personnel expenditures associated to annual increase of chemical purchases for wastewater treatment.	0.00	900,000	-
Condition Assessments Addition of non-personnel expenditures associated to a Department - Wide Master Plan to maximize the useful life of existing infrastructures.	0.00	780,000	-
National Pollution Discharge Elimination System Support Addition of 3.25 FTE positions and associated non-personnel expenditures to support and secure National Pollution Discharge Elimination System waiver and permit requirements and ensure compliance.	3.25	776,382	-
Analysis and Monitoring Addition of non-personnel expenditures associated to two auto-sampler replacement units and to analyze pharmaceutical volatile organic compounds.	0.00	743,000	-
Pure Water Operations Support Addition of 3.86 FTE positions and non-personnel expenditures to support the establishment of the Pure Water laboratory operations and the implementation of the Pure Water facilities.	3.86	590,275	-
Flow Monitoring Contract Addition of non-personnel expenditures to support the Regional Wastewater Disposal Agreement and for the Flow Monitoring contract.	0.00	385,890	-
Addition of Chief Plant Operator Addition of 1.00 Chief Plant Operator position to support Wastewater Treatment Management.	1.00	164,990	-
Information Technology Addition of non-personnel expenditures to support operations and compliance efforts.	0.00	140,690	-
Regulatory Compliance Addition of 0.44 Senior Planner and non-personnel expenditures associated with Regulatory Compliance and the management of State Mandated documents.	0.44	119,055	-
Inventory Control Management Addition of 0.30 Storekeeper 1 and 0.30 Fleet Parts Buyer associated with inventory control management at the new warehouse facilities.	0.60	41,517	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Fleet Services Addition of one-time non-personnel expenditures for the outfitting and purchase of vehicles that will support the Industrial Wastewater Control Program and the Environmental Chemistry Services Wastewater Sampling section.	0.00	33,250	-
Industrial Control System Security Measures Addition of 0.30 Instrumentation and Control Technician to support Preventative Maintenance Program that will enhance security system functionality.	0.30	27,797	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	24,253	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.21)	(4,036)	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(15,366)	-
Public Utilities Restructure Adjustment reflects reallocation of funds associated with increasing efficiency and to support the reorganization of water and wastewater operations within the department.	(0.05)	(49,413)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with equipment rental rate reductions, consultants, and miscellaneous contracts.	0.00	(108,847)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(988,586)	(782,100)
Contingency Reserve Decrease Reduction of the Contingency Reserve in the Metropolitan Sewer Fund.	0.00	(3,500,000)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(8,196,749)	-
State Revolving Fund Loan Adjustment to reflect revised revenue projections related to State Revolving Fund Loan in the Metropolitan Sewer Fund.	0.00	-	187,017,708
Total	17.44	\$ 6,873,850	\$ 186,235,608

Public Utilities

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 31,118,999	\$ 34,083,655	\$ 36,838,749	\$ 2,755,094
Fringe Benefits	21,290,073	23,250,256	25,246,445	1,996,189
PERSONNEL SUBTOTAL	52,409,072	57,333,911	62,085,194	4,751,283
NON-PERSONNEL				
Supplies	\$ 37,997,019	\$ 20,379,966	\$ 23,081,126	\$ 2,701,160
Contracts	40,994,880	52,612,404	63,063,662	10,451,258
Information Technology	5,198,898	8,528,192	9,454,387	926,195
Energy and Utilities	15,666,309	18,378,140	14,979,221	(3,398,919)
Other	163,444	238,668	238,654	(14)
Contingencies	-	3,500,000	-	(3,500,000)
Transfers Out	74,171,985	72,714,117	66,060,454	(6,653,663)
Capital Expenditures	1,111,151	2,886,999	4,483,549	1,596,550
Debt	891,496	-	-	-
NON-PERSONNEL SUBTOTAL	176,195,182	179,238,486	181,361,053	2,122,567
Total	\$ 228,604,254	\$ 236,572,397	\$ 243,446,247	\$ 6,873,850

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 92,840,497	\$ 88,793,022	\$ 88,793,022	-
Other Revenue	110,189	-	-	-
Rev from Federal Agencies	10,108,287	782,100	544,575	(237,525)
Rev from Money and Prop	5,341,114	2,535,000	2,535,000	-
Rev from Other Agencies	8,785	-	-	-
Transfers In	23,417,129	15,876,600	202,349,733	186,473,133
Total	\$ 131,826,002	\$ 107,986,722	\$ 294,222,330	\$ 186,235,608

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.57	0.54	0.59	\$ 76,145 - 92,023	\$ 50,470
20000102	Accountant 4	0.33	0.30	0.30	85,641 - 114,109	34,236
90000102	Accountant 4- Hourly	0.10	0.10	0.10	85,641 - 114,109	9,603
20000011	Account Clerk	4.42	4.77	4.74	34,957 - 42,074	189,531
20000012	Administrative Aide 1	1.60	1.90	1.90	41,036 - 49,429	80,490
20000024	Administrative Aide 2	7.79	5.86	4.97	47,266 - 56,957	265,478
20000057	Assistant Chemist	27.78	28.00	35.04	68,963 - 83,781	2,828,948
20001140	Assistant Department Director	1.40	1.10	1.10	65,653 - 248,703	183,435
20001081	Assistant Deputy Chief Operating Officer	0.00	0.30	0.30	65,653 - 248,703	63,251
20001202	Assistant Deputy Director	1.00	1.00	3.07	52,133 - 191,703	390,280
20000070	Assistant Engineer-Civil	11.14	11.23	12.63	67,437 - 81,247	960,807
20000071	Assistant Engineer-Civil	0.00	0.30	0.30	67,437 - 81,247	24,373
20000077	Assistant Engineer-Electrical	0.00	0.61	0.22	67,437 - 81,247	16,715
20000087	Assistant Engineer-Mechanical	0.61	0.61	0.22	67,437 - 81,247	17,874

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000080	Assistant Laboratory Technician	0.00	1.00	1.00	43,177 - 52,068	43,177
20000041	Assistant Management Analyst	0.30	0.00	0.00	49,364 - 60,007	-
20001228	Assistant Metropolitan Wastewater Director	0.30	0.30	0.30	35,217 - 193,066	53,041
20000140	Associate Chemist	8.39	8.41	9.41	79,498 - 96,284	894,370
20000311	Associate Department Human Resources Analyst	1.50	1.50	1.50	60,007 - 72,510	92,843
20000143	Associate Engineer-Civil	14.11	13.84	13.99	77,635 - 93,762	1,262,001
20000145	Associate Engineer-Civil	1.26	1.20	1.20	77,635 - 93,762	109,977
20000150	Associate Engineer-Electrical	2.22	2.22	1.44	77,635 - 93,762	131,465
20000154	Associate Engineer-Mechanical	0.61	0.61	0.22	77,635 - 93,762	20,622
20000119	Associate Management Analyst	11.43	11.07	11.00	60,007 - 72,510	726,031
20000134	Associate Management Analyst	0.30	0.30	0.30	60,007 - 72,510	21,228
20000162	Associate Planner	0.70	0.70	0.88	72,748 - 87,912	72,469
20000655	Biologist 2	8.56	8.57	10.54	68,552 - 83,391	812,694
20000648	Biologist 3	3.00	3.25	3.25	79,130 - 95,808	307,336
20000195	Boat Operator	1.00	1.00	1.00	49,468 - 59,024	59,024
20000231	Cal-ID Technician	0.43	0.00	0.00	40,257 - 48,521	-
20000539	Clerical Assistant 2	3.70	3.67	2.22	33,205 - 40,019	86,226
20000545	Contracts Processing Clerk	0.30	0.00	0.00	36,580 - 44,173	-
20001168	Deputy Director	2.79	2.90	2.76	52,133 - 191,703	392,335
20000434	Electronics Technician	0.33	0.30	0.30	52,263 - 62,754	18,826
21000451	Environmental Biologist 3	0.24	0.24	0.44	79,498 - 96,284	42,069
20000438	Equipment Painter	2.00	2.00	2.00	49,234 - 59,034	116,297
20000924	Executive Assistant	0.30	0.30	0.30	48,326 - 58,450	17,532
20000461	Field Representative	0.46	0.46	0.00	36,763 - 44,279	-
20000183	Fleet Parts Buyer	0.00	0.00	0.30	49,537 - 60,007	16,341
20000184	Fleet Parts Buyer	0.30	0.30	0.30	49,537 - 60,007	17,999
20000501	Heavy Truck Driver 2	3.00	3.00	3.00	41,707 - 50,273	150,819
20000290	Information Systems Analyst 2	1.40	1.75	1.75	60,007 - 72,510	118,132
20000293	Information Systems Analyst 3	1.96	2.45	2.45	65,869 - 79,649	190,320
20000998	Information Systems Analyst 4	1.12	1.40	1.40	74,090 - 89,773	120,189
20000999	Information Systems Analyst 4	1.00	1.00	1.00	74,090 - 89,773	89,773
20000377	Information Systems Technician	0.00	0.35	0.35	47,266 - 56,957	19,934
20000514	Instrumentation and Control Supervisor	1.00	1.00	1.00	75,106 - 90,854	90,854
20000515	Instrumentation and Control Technician	9.00	10.00	10.30	69,093 - 82,959	783,321
20000590	Laboratory Technician	20.90	20.90	22.25	52,090 - 62,927	1,344,610
20000618	Machinist	4.00	4.00	4.00	51,203 - 61,348	245,392
20001073	Management Intern	0.00	0.75	0.00	30,160 - 31,200	-

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
90001073	Management Intern-Hourly	3.30	2.66	2.74	30,160 - 31,200	82,638
20000624	Marine Biologist 2	15.56	15.14	14.54	68,898 - 83,781	1,183,771
20000626	Marine Biologist 3	4.00	4.00	4.00	79,498 - 96,284	378,388
20000634	Organization Effectiveness Specialist 2	0.33	0.30	0.30	60,007 - 72,510	17,999
20000627	Organization Effectiveness Specialist 3	0.66	0.60	0.60	65,869 - 79,649	43,658
20000639	Organization Effectiveness Supervisor	0.33	0.30	0.30	74,090 - 89,773	26,929
20000680	Payroll Specialist 2	3.15	3.00	3.00	43,414 - 52,417	148,529
20000173	Payroll Supervisor	0.63	0.60	0.60	49,778 - 60,266	35,303
20000701	Plant Process Control Electrician	19.00	19.00	20.00	69,093 - 82,959	1,545,246
20000703	Plant Process Control Supervisor	3.30	3.43	4.43	75,106 - 90,854	375,828
20000705	Plant Process Control Supervisor	7.33	7.60	6.70	75,106 - 90,854	585,252
20000687	Plant Technician 1	21.00	21.00	21.00	43,015 - 51,485	979,175
20000688	Plant Technician 2	26.00	26.00	29.00	47,162 - 56,319	1,597,266
20000689	Plant Technician 3	15.98	15.98	18.00	51,751 - 61,906	1,099,493
20000706	Plant Technician Supervisor	8.00	8.00	10.00	59,911 - 71,485	695,410
20000732	Power Plant Operator	4.00	4.00	6.00	66,194 - 79,022	471,868
20000733	Power Plant Supervisor	2.00	2.00	2.00	73,419 - 88,670	177,340
21000184	Principal Backflow & Cross Connection Specialist	2.00	2.00	2.00	55,486 - 67,189	134,378
20000740	Principal Drafting Aide	1.32	0.90	0.66	55,486 - 67,189	36,612
20000743	Principal Engineering Aide	1.32	0.82	0.66	58,260 - 70,548	43,866
20000707	Principal Plant Technician Supervisor	2.00	2.00	0.98	86,030 - 103,813	101,737
20000227	Procurement Specialist	1.00	0.30	0.30	54,491 - 65,999	19,800
20001234	Program Coordinator	1.25	1.30	0.70	32,448 - 153,046	62,500
20001222	Program Manager	6.33	5.83	3.84	52,133 - 191,703	483,770
90001222	Program Manager- Hourly	0.00	0.00	0.35	52,133 - 191,703	41,030
20000760	Project Assistant	0.45	0.42	0.44	65,831 - 79,312	34,632
20000761	Project Officer 1	0.23	0.00	0.00	75,787 - 91,529	-
20000763	Project Officer 2	1.06	0.92	0.72	87,361 - 105,609	66,921
20000766	Project Officer 2	0.73	0.73	0.44	87,361 - 105,609	46,118
20000768	Property Agent	0.23	0.23	0.22	65,869 - 79,649	16,354
20000783	Public Information Clerk	0.51	0.00	0.00	34,957 - 42,074	-
20001150	Public Utilities Director	0.30	0.30	0.30	65,653 - 248,703	65,520
20000319	Pump Station Operator	10.00	10.00	10.00	49,468 - 59,046	580,882
20000320	Pump Station Operator Supervisor	1.00	1.00	2.00	54,235 - 64,700	123,990
20000560	Recycling Program Manager	1.30	1.30	0.52	85,165 - 103,076	48,227
20001042	Safety and Training Manager	0.90	0.90	0.90	74,090 - 89,773	75,411
20000847	Safety Officer	0.66	0.60	0.60	64,269 - 77,616	41,802
20000854	Safety Representative 2	2.89	2.70	2.70	56,005 - 67,730	172,302
21000438	Security Officer	0.30	0.30	0.30	64,269 - 77,616	23,280
20000869	Senior Account Clerk	0.68	0.70	0.70	40,019 - 48,283	30,152

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
21000183	Senior Backflow & Cross Connection Specialist	5.00	5.00	5.00	49,299 - 59,596	295,596
20000828	Senior Biologist	0.50	0.50	0.50	91,590 - 110,345	55,173
20000196	Senior Boat Operator	1.00	1.00	1.00	54,412 - 64,988	64,989
20000883	Senior Chemist	2.03	2.04	2.54	92,001 - 110,886	261,840
20000885	Senior Civil Engineer	4.76	4.76	5.10	89,492 - 108,185	531,643
20000890	Senior Civil Engineer	0.30	0.30	0.30	89,492 - 108,185	31,320
20000927	Senior Clerk/Typist	1.00	1.00	1.00	40,019 - 48,283	48,283
20000400	Senior Drafting Aide	2.65	2.50	2.10	49,299 - 59,596	120,607
20000904	Senior Electrical Engineer	0.00	0.61	0.22	89,492 - 108,185	23,799
20000905	Senior Electrical Engineer	1.00	1.00	1.00	89,492 - 108,185	108,185
20000015	Senior Management Analyst	7.37	7.52	7.51	65,869 - 79,649	577,538
20000880	Senior Marine Biologist	1.00	1.00	1.00	92,023 - 110,886	109,964
20000918	Senior Planner	0.70	0.82	1.32	83,802 - 101,324	124,906
20000920	Senior Planner	0.56	0.53	0.52	83,802 - 101,324	52,118
20000708	Senior Plant Technician Supervisor	6.33	5.60	6.35	79,974 - 96,522	581,525
20000968	Senior Power Plant Supervisor	1.00	1.00	1.00	84,386 - 101,779	84,386
20000938	Senior Wastewater Operations Supervisor	6.00	6.00	6.00	84,456 - 102,150	577,512
20000055	Senior Wastewater Plant Operator	3.96	5.96	6.00	70,753 - 84,611	479,864
20000950	Stock Clerk	1.50	1.50	1.50	33,357 - 40,257	53,925
90000950	Stock Clerk- Hourly	0.52	0.34	0.30	33,357 - 40,257	10,980
20000955	Storekeeper 1	1.24	1.47	1.50	38,418 - 46,076	64,562
20000956	Storekeeper 2	1.20	1.20	1.20	41,988 - 50,749	58,297
20000954	Storekeeper 3	0.30	0.30	0.30	44,173 - 53,128	15,937
90000964	Student Engineer- Hourly	0.98	0.75	0.50	30,418 - 35,520	16,202
20001006	Supervising Cal-ID Technician	0.43	0.00	0.00	46,163 - 55,767	-
20000313	Supervising Department Human Resources Analyst	0.66	0.60	0.60	74,090 - 89,773	53,103
20000995	Supervising Economist	0.05	0.35	0.35	74,090 - 89,773	31,417
20000970	Supervising Management Analyst	4.54	4.27	4.24	74,090 - 89,773	364,933
20000333	Supervising Wastewater Pretreatment Inspector	0.23	0.23	0.00	88,799 - 107,706	-
21000177	Trainer	1.98	2.10	2.10	60,007 - 72,510	147,924
20001041	Training Supervisor	0.55	0.60	0.60	65,869 - 79,649	46,829
20001051	Utility Worker 1	1.00	0.00	0.00	33,876 - 40,279	-
20000061	Wastewater Chief Plant Operator	0.00	0.00	1.00	110,656 - 133,869	133,869
20000937	Wastewater Operations Supervisor	25.00	23.00	23.00	77,982 - 93,214	2,090,866
20000941	Wastewater Plant Operator	41.00	41.00	41.00	67,161 - 80,354	3,047,698
20000323	Wastewater Pretreatment Inspector 2	0.23	0.23	0.00	73,332 - 88,908	-
20000931	Wastewater Treatment Superintendent	4.00	4.00	4.00	107,228 - 129,733	516,986

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000003	Water Systems Technician 3	7.00	7.00	7.00	47,162 - 56,319	379,200
20000004	Water Systems Technician 4	3.00	3.00	3.00	54,190 - 64,678	194,034
20000005	Water Systems Technician Supervisor	0.00	1.00	1.00	65,345 - 77,995	77,995
20001058	Welder	2.00	2.00	2.00	49,234 - 59,034	108,268
20000756	Word Processing Operator	8.13	8.61	8.53	34,957 - 42,074	342,002
	Bilingual - Regular					5,096
	Budgeted Personnel					(4,068,373)
	Expenditure Savings					
	Coast Guard License Pay					9,301
	Electrician Cert Pay					23,995
	Exceptional Performance					927
	Pay-Classified					
	Exceptional Performance					1,045
	Pay-Unclassified					
	Geographic Info Cert Pay					1,836
	Infrastructure In-Training					69,203
	Pay					
	Infrastructure Registration					197,475
	Pay					
	Night Shift Pay					54,551
	Overtime Budgeted					2,706,253
	Plant/Tank Vol Cert Pay					32,440
	Reg Pay For Engineers					185,163
	Sick Leave - Hourly					4,942
	Split Shift Pay					34,040
	Standby Pay					19,112
	Termination Pay Annual					141,185
	Leave					
	Vacation Pay In Lieu					256,528
	Welding Certification					3,640
FTE, Salaries, and Wages Subtotal		486.38	484.91	502.35		\$ 36,838,749

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 127,099	\$ 129,931	\$ 114,344	\$ (15,587)
Flexible Benefits	4,551,241	5,369,176	5,839,066	469,890
Insurance	323	-	-	-
Long-Term Disability	(4)	104,561	132,814	28,253
Medicare	452,964	437,988	477,897	39,909
Other	-	-	(495,460)	(495,460)
Other Post-Employment Benefits	2,510,398	2,653,779	2,670,660	16,881
Retiree Medical Trust	31,570	33,661	42,116	8,455
Retirement 401 Plan	21,865	22,819	25,289	2,470
Retirement ADC	10,398,580	11,232,609	12,898,836	1,666,227
Retirement DROP	110,180	112,326	120,815	8,489
Risk Management Administration	484,412	447,072	461,294	14,222
Supplemental Pension Savings Plan	2,002,030	2,076,021	2,317,814	241,793

Public Utilities

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Unemployment Insurance	43,242	46,617	48,274	1,657
Workers' Compensation	556,174	583,696	592,686	8,990
Fringe Benefits Subtotal	\$ 21,290,073	\$ 23,250,256	\$ 25,246,445	\$ 1,996,189
Total Personnel Expenditures		\$ 62,085,194		

Municipal Sewer Revenue Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Public Utilities	\$ 116,590,191	\$ 134,629,262	\$ 144,213,990	\$ 9,584,728
Total	\$ 116,590,191	\$ 134,629,262	\$ 144,213,990	\$ 9,584,728

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Public Utilities	422.34	417.95	424.48	6.53
Total	422.34	417.95	424.48	6.53

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ 3,443,887	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	2,046,311	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	1,417,711	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Lower San Diego Watershed Study	0.00	681,000	-
Addition of one-time non-personnel expenditures to support Lower San Diego Watershed Study and cost share agreement to submit technical and monitoring reports.			
Condition Assessments	0.00	580,000	-
Addition of non-personnel expenditures associated to a Department - Wide Master Plan to maximize the useful life of existing infrastructures.			

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Information Technology Addition of non-personnel expenditures to support operations and compliance efforts.	0.00	553,215	-
Customer Service Support Addition of 1.00 Customer Services Supervisor and non-personnel expenditures to enhance service levels and support customer service.	1.00	378,485	-
Addition of Depth Monitoring Addition of non-personnel expenditures for the depth monitoring sewer cleaning program.	0.00	360,000	-
Pump Station Maintenance Addition of one-time non-personnel expenditures associated with pump set 13, 14, 15, and 16 at Pump Station 64.	0.00	300,000	-
Fleet Services Addition of one-time non-personnel expenditures for the outfitting and purchase of vehicles that will support the Industrial Wastewater Control Program and the Environmental Chemistry Services Wastewater Sampling section.	0.00	271,750	-
Addition of Assistant Deputy Director Addition of 1.00 Assistant Deputy Director associated with maintaining the San Diego Municipal Sewer system which operates 24/7 to prevent sanitary sewer spills.	1.00	155,407	-
Household Hazardous Waste Program Addition of non-personnel expenditures to support hazardous waste center and service level agreement with Environmental Services Department.	0.00	152,604	-
Metering and Water Operations Support Addition of 2.30 FTE positions and associated non-personnel expenditures associated with Advanced Metering Infrastructure and continued compliance with Title 17.	2.30	148,967	-
Regulatory Compliance Addition of 0.64 Senior Planner and non-personnel expenditures associated with Regulatory Compliance and the management of State Mandated documents.	0.64	95,827	-
Analysis and Monitoring Addition of non-personnel expenditures associated to two auto-sampler replacement units and to analyze pharmaceutical volatile organic compounds.	0.00	78,000	-
Addition of Customer Service Representatives Addition of 1.25 Customer Service Representatives - Hourly to enhance service levels and support customer service.	1.25	57,811	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
National Pollutant Discharge Elimination System Support Addition of 0.10 Assistant Chemist and associated non-personnel expenditures to support and secure National Pollution Discharge Elimination System waiver and permit requirements and ensure compliance.	0.10	45,986	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.61	39,953	-
Inventory Control Management Addition of 0.23 Storekeeper 1 and 0.23 Fleet Parts Buyer associated with inventory control management at the new warehouse facilities.	0.46	31,830	-
Industrial Control System Security Measures Addition of 0.23 Instrumentation and Control Technician to support Preventative Maintenance Program that will enhance security system functionality.	0.23	22,981	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(10,897)	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(33,856)	-
Reduction of Muni Transportation Agreements Reduction of non-personnel expenditures associated with the Muni Transportation Agreements.	0.00	(54,337)	-
Public Utilities Restructure Adjustment reflects reallocation of funds associated with increasing efficiency and to support the reorganization of water and wastewater operations within the department.	(1.06)	(161,380)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with equipment rental rate reductions, consultants, and miscellaneous contracts.	0.00	(177,662)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(838,865)	(325,875)
Municipal Sewage Treatment Revenue Adjustment to reflect revised revenue projections related to treatment of sewage from Municipal Fund customers.	0.00	-	13,450,650
Total	6.53	\$ 9,584,728	\$ 13,124,775

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 21,460,365	\$ 23,973,477	\$ 25,449,685	\$ 1,476,208

Public Utilities

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits	16,664,969	18,473,783	19,515,872	1,042,089
PERSONNEL SUBTOTAL	38,125,334	42,447,260	44,965,557	2,518,297
NON-PERSONNEL				
Supplies	\$ 4,341,140	\$ 5,739,972	\$ 6,016,628	\$ 276,656
Contracts	32,784,906	42,602,375	41,272,439	(1,329,936)
Information Technology	2,387,068	3,848,670	5,520,576	1,671,906
Energy and Utilities	5,570,298	5,066,009	4,925,812	(140,197)
Other	120,165	118,344	118,388	44
Transfers Out	33,080,615	33,609,042	39,594,360	5,985,318
Capital Expenditures	62,523	1,079,447	1,796,207	716,760
Debt	118,142	118,143	4,023	(114,120)
NON-PERSONNEL SUBTOTAL	78,464,858	92,182,002	99,248,433	7,066,431
Total	\$ 116,590,191	\$ 134,629,262	\$ 144,213,990	\$ 9,584,728

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 277,406,071	\$ 282,301,800	\$ 295,516,061	\$ 13,214,261
Other Revenue	5,153,160	-	-	-
Rev from Federal Agencies	-	325,875	233,389	(92,486)
Rev from Money and Prop	4,615,848	2,144,000	2,147,000	3,000
Transfers In	537,917	-	-	-
Total	\$ 287,712,996	\$ 284,771,675	\$ 297,896,450	\$ 13,124,775

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.34	0.39	0.36	\$ 76,145 - 92,023	\$ 30,585
20000102	Accountant 4	0.18	0.23	0.23	85,641 - 114,109	26,244
90000102	Accountant 4- Hourly	0.06	0.06	0.06	85,641 - 114,109	5,762
20000011	Account Clerk	2.85	2.55	2.60	34,957 - 42,074	103,731
20000012	Administrative Aide 1	0.96	1.19	1.19	41,036 - 49,429	50,769
20000024	Administrative Aide 2	5.33	5.42	7.38	47,266 - 56,957	399,246
20000057	Assistant Chemist	7.66	7.41	2.25	68,963 - 83,781	181,736
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	57,073 - 68,780	32,049
20001140	Assistant Department Director	0.69	0.46	0.46	65,653 - 248,703	72,864
20001081	Assistant Deputy Chief Operating Officer	0.00	0.23	0.23	65,653 - 248,703	48,497
20001202	Assistant Deputy Director	0.00	0.00	1.52	52,133 - 191,703	196,774
20000070	Assistant Engineer-Civil	13.32	12.70	11.59	67,437 - 81,247	873,849
20000071	Assistant Engineer-Civil	0.00	0.23	0.23	67,437 - 81,247	18,684
20000077	Assistant Engineer-Electrical	0.00	0.16	0.32	67,437 - 81,247	24,311
20000087	Assistant Engineer-Mechanical	0.16	0.16	0.32	67,437 - 81,247	26,004
20000041	Assistant Management Analyst	0.23	0.00	0.00	49,364 - 60,007	-

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20001228	Assistant Metropolitan Wastewater Director	0.23	0.23	0.23	35,217 - 193,066	40,669
20000140	Associate Chemist	2.82	2.78	2.25	79,498 - 96,284	216,460
20000311	Associate Department Human Resources Analyst	1.15	1.15	1.15	60,007 - 72,510	71,209
20000143	Associate Engineer-Civil	10.07	9.56	9.75	77,635 - 93,762	894,424
20000145	Associate Engineer-Civil	0.82	0.92	0.92	77,635 - 93,762	84,322
20000150	Associate Engineer-Electrical	0.32	0.32	0.64	77,635 - 93,762	54,850
20000154	Associate Engineer-Mechanical	0.16	0.16	0.32	77,635 - 93,762	30,006
20000119	Associate Management Analyst	10.50	11.59	11.16	60,007 - 72,510	717,482
20000134	Associate Management Analyst	0.23	0.23	0.23	60,007 - 72,510	16,277
20000162	Associate Planner	1.70	1.70	1.28	72,748 - 87,912	105,420
20000655	Biologist 2	0.17	0.15	0.20	68,552 - 83,391	15,683
20000648	Biologist 3	1.25	0.25	0.25	79,130 - 95,808	23,593
20000266	Cashier	2.00	2.00	2.00	34,957 - 42,074	83,201
20000236	Cement Finisher	1.00	1.00	1.00	55,746 - 66,800	66,800
20000539	Clerical Assistant 2	3.32	3.37	4.82	33,205 - 40,019	185,046
20000829	Compliance and Metering Manager	1.00	1.00	1.00	81,509 - 98,599	90,054
20000545	Contracts Processing Clerk	0.23	0.00	0.00	36,580 - 44,173	-
20000801	Customer Information and Billing Manager	0.50	0.00	0.00	81,509 - 98,599	-
20000369	Customer Services Representative	21.75	21.75	21.75	37,494 - 45,277	955,062
90000369	Customer Services Representative- Hourly	2.00	0.00	1.25	37,494 - 45,277	51,275
20000366	Customer Services Supervisor	3.00	2.00	3.00	65,742 - 79,379	230,232
20001168	Deputy Director	2.64	2.46	2.65	52,133 - 191,703	367,435
20000434	Electronics Technician	0.18	0.23	0.23	52,263 - 62,754	14,435
21000451	Environmental Biologist 3	1.00	1.00	0.64	79,498 - 96,284	61,170
20000429	Equipment Operator 1	31.00	31.00	31.00	41,836 - 50,078	1,461,103
20000430	Equipment Operator 2	12.00	12.00	12.00	45,903 - 54,880	631,629
20000436	Equipment Operator 3	2.00	2.00	2.00	47,893 - 57,346	114,692
20000418	Equipment Technician 1	8.00	4.00	3.00	39,954 - 47,872	119,862
20000423	Equipment Technician 2	8.00	6.00	3.00	43,848 - 52,263	131,544
20000431	Equipment Technician 3	1.00	1.00	0.00	48,131 - 57,498	-
20000924	Executive Assistant	0.23	0.23	0.23	48,326 - 58,450	13,446
20000461	Field Representative	21.04	21.04	22.00	36,763 - 44,279	950,257
90000461	Field Representative- Hourly	0.13	0.00	1.23	36,763 - 44,279	45,217
20000183	Fleet Parts Buyer	0.00	0.00	0.23	49,537 - 60,007	12,528
20000184	Fleet Parts Buyer	0.23	0.23	0.23	49,537 - 60,007	13,805
20000483	General Water Utility Supervisor	4.00	4.00	4.00	79,022 - 95,570	381,552
20000502	Heavy Truck Driver 1	1.00	1.00	1.00	40,192 - 47,893	47,893
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	41,707 - 50,273	50,273

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000290	Information Systems Analyst 2	1.20	1.00	1.00	60,007 - 72,510	67,533
20000293	Information Systems Analyst 3	2.18	1.90	1.90	65,869 - 79,649	148,551
20000998	Information Systems Analyst 4	0.96	0.80	0.80	74,090 - 89,773	68,694
20000377	Information Systems Technician	0.50	0.20	0.20	47,266 - 56,957	11,389
20000515	Instrumentation and Control Technician	0.00	0.00	0.23	69,093 - 82,959	17,374
20000497	Irrigation Specialist	2.00	2.00	2.00	41,966 - 50,230	99,622
20000590	Laboratory Technician	8.10	8.10	6.75	52,090 - 62,927	398,596
90000589	Laborer- Hourly	2.00	2.00	2.00	32,383 - 38,570	70,564
90001073	Management Intern- Hourly	2.70	2.77	2.25	30,160 - 31,200	67,860
20000624	Marine Biologist 2	0.17	0.30	0.20	68,898 - 83,781	15,315
20000634	Organization Effectiveness Specialist 2	0.18	0.23	0.23	60,007 - 72,510	13,810
20000627	Organization Effectiveness Specialist 3	0.36	0.46	0.46	65,869 - 79,649	33,470
20000639	Organization Effectiveness Supervisor	0.18	0.23	0.23	74,090 - 89,773	20,652
20000680	Payroll Specialist 2	2.05	2.30	2.30	43,414 - 52,417	113,918
20000173	Payroll Supervisor	0.41	0.46	0.46	49,778 - 60,266	27,071
20000701	Plant Process Control Electrician	8.00	8.00	8.00	69,093 - 82,959	641,414
20000703	Plant Process Control Supervisor	1.23	1.00	1.00	75,106 - 90,854	90,854
20000705	Plant Process Control Supervisor	6.18	5.46	5.40	75,106 - 90,854	476,553
20000687	Plant Technician 1	0.00	3.00	4.00	43,015 - 51,485	172,060
20000688	Plant Technician 2	0.00	2.00	5.00	47,162 - 56,319	272,442
20000689	Plant Technician 3	0.02	1.02	2.00	51,751 - 61,906	117,903
20000706	Plant Technician Supervisor	0.00	0.00	2.00	59,911 - 71,485	133,135
20000740	Principal Drafting Aide	0.72	0.69	0.96	55,486 - 67,189	53,244
20000743	Principal Engineering Aide	7.95	7.95	7.96	58,260 - 70,548	556,576
20000707	Principal Plant Technician Supervisor	0.00	0.00	0.02	86,030 - 103,813	2,076
20000750	Principal Water Utility Supervisor	2.00	2.00	2.00	59,157 - 71,485	141,819
20000227	Procurement Specialist	0.00	0.23	0.23	54,491 - 65,999	15,180
20001234	Program Coordinator	1.39	1.36	1.43	32,448 - 153,046	163,767
20001222	Program Manager	4.98	6.14	6.32	52,133 - 191,703	787,849
20000760	Project Assistant	0.68	0.73	0.64	65,831 - 79,312	50,388
20000761	Project Officer 1	0.75	0.00	0.00	75,787 - 91,529	-
20000763	Project Officer 2	0.84	0.73	0.32	87,361 - 105,609	33,791
20000766	Project Officer 2	0.78	0.35	0.64	87,361 - 105,609	67,093
20000768	Property Agent	0.35	0.35	0.32	65,869 - 79,649	23,798
20000783	Public Information Clerk	0.91	0.50	0.50	34,957 - 42,074	21,037
20001150	Public Utilities Director	0.23	0.23	0.23	65,653 - 248,703	50,232
20000319	Pump Station Operator	5.00	5.00	5.00	49,468 - 59,046	285,652

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000320	Pump Station Operator Supervisor	1.00	1.00	1.00	54,235 - 64,700	64,700
20000560	Recycling Program Manager	0.23	0.23	0.55	85,165 - 103,076	52,572
20001042	Safety and Training Manager	0.69	0.69	0.69	74,090 - 89,773	57,828
20000847	Safety Officer	0.36	0.46	0.46	64,269 - 77,616	32,051
20000854	Safety Representative 2	1.92	2.07	2.07	56,005 - 67,730	132,126
21000438	Security Officer	0.23	0.23	0.23	64,269 - 77,616	17,856
20000869	Senior Account Clerk	0.42	0.40	0.40	40,019 - 48,283	17,233
20000864	Senior Cashier	0.50	0.50	0.50	40,019 - 48,283	24,141
20000883	Senior Chemist	0.61	0.59	0.55	92,001 - 110,886	56,210
20000885	Senior Civil Engineer	2.44	2.44	2.60	89,492 - 108,185	274,427
20000890	Senior Civil Engineer	0.23	0.23	0.23	89,492 - 108,185	24,016
20000898	Senior Customer Services Representative	3.00	3.00	3.00	43,037 - 52,084	151,284
20000400	Senior Drafting Aide	0.90	1.15	1.60	49,299 - 59,596	88,750
20000904	Senior Electrical Engineer	0.00	0.16	0.32	89,492 - 108,185	34,626
20000900	Senior Engineering Aide	11.00	11.00	10.00	51,764 - 62,576	582,512
20000015	Senior Management Analyst	4.55	5.59	5.56	65,869 - 79,649	422,822
20000918	Senior Planner	1.08	1.58	1.92	83,802 - 101,324	181,696
20000920	Senior Planner	0.53	0.58	0.55	83,802 - 101,324	54,917
20000708	Senior Plant Technician Supervisor	0.18	0.46	0.20	79,974 - 96,522	17,473
20000055	Senior Wastewater Plant Operator	0.04	0.04	0.00	70,753 - 84,611	-
20000914	Senior Water Utility Supervisor	13.00	13.00	12.50	53,703 - 65,011	802,179
20000950	Stock Clerk	1.15	1.15	1.15	33,357 - 40,257	41,349
90000950	Stock Clerk- Hourly	0.23	0.33	0.23	33,357 - 40,257	8,418
20000955	Storekeeper 1	1.02	0.84	1.15	38,418 - 46,076	49,485
20000956	Storekeeper 2	0.92	0.92	0.92	41,988 - 50,749	44,691
20000954	Storekeeper 3	0.23	0.23	0.23	44,173 - 53,128	12,217
20000313	Supervising Department Human Resources Analyst	0.36	0.46	0.46	74,090 - 89,773	40,724
20000995	Supervising Economist	0.05	0.20	0.20	74,090 - 89,773	17,958
20000990	Supervising Field Representative	0.50	1.00	1.00	42,306 - 50,887	46,597
20000970	Supervising Management Analyst	5.05	4.31	4.86	74,090 - 89,773	425,120
20000985	Supervising Management Analyst	0.50	0.50	0.00	74,090 - 89,773	-
20000997	Supervising Meter Reader	1.00	1.00	1.50	42,372 - 50,864	71,642
20000333	Supervising Wastewater Pretreatment Inspector	3.52	3.52	4.00	88,799 - 107,706	410,301
21000177	Trainer	1.58	1.61	1.61	60,007 - 72,510	113,429
20001041	Training Supervisor	0.56	0.46	0.46	65,869 - 79,649	35,920
20001051	Utility Worker 1	42.00	42.00	42.00	33,876 - 40,279	1,537,177
20000323	Wastewater Pretreatment Inspector 2	8.52	8.52	9.00	73,332 - 88,908	616,294

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000325	Wastewater Pretreatment Inspector 3	4.00	4.00	4.00	80,774 - 97,885	366,324
20000326	Wastewater Pretreatment Inspector 3	1.00	1.00	1.00	80,774 - 97,885	95,154
20000523	Wastewater Pretreatment Program Manager	1.00	1.00	1.00	97,193 - 117,894	117,894
20001063	Water Utility Supervisor	14.00	14.00	14.30	49,445 - 59,113	801,918
20001065	Water Utility Worker	31.00	31.00	32.50	37,915 - 45,122	1,420,405
20000756	Word Processing Operator Bilingual - Regular	6.30	5.97	6.12	34,957 - 42,074	244,345
	Budgeted Personnel					28,088
	Expenditure Savings					(3,539,558)
	Electrician Cert Pay					15,984
	Exceptional Performance Pay-Classified					7,275
	Exceptional Performance Pay-Unclassified					570
	Geographic Info Cert Pay					2,664
	Infrastructure In-Training Pay					68,334
	Infrastructure Registration Pay					104,622
	Night Shift Pay					29,177
	Overtime Budgeted					3,015,320
	Plant/Tank Vol Cert Pay					31,784
	Reg Pay For Engineers					98,062
	Sick Leave - Hourly					6,431
	Split Shift Pay					14,927
	Standby Pay					2,809
	Termination Pay Annual Leave					24,513
	Vacation Pay In Lieu					160,609
FTE, Salaries, and Wages Subtotal		422.34	417.95	424.48	\$	25,449,685

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 93,619	\$ 99,835	\$ 89,159	\$ (10,676)
Flexible Benefits	3,624,220	4,361,850	4,656,454	294,604
Insurance	247	-	-	-
Long-Term Disability	-	70,530	87,921	17,391
Medicare	315,837	292,700	315,618	22,918
Other	-	-	(377,067)	(377,067)
Other Post-Employment Benefits	1,986,705	2,151,037	2,162,094	11,057
Retiree Medical Trust	16,656	18,129	23,428	5,299
Retirement 401 Plan	6,906	6,786	6,589	(197)
Retirement ADC	8,223,096	9,039,569	9,816,585	777,016
Retirement DROP	63,921	68,096	85,212	17,116
Risk Management Administration	383,275	362,715	374,964	12,249
Supplemental Pension Savings Plan	1,366,836	1,385,934	1,532,323	146,389
Unemployment Insurance	28,851	31,063	32,265	1,202

Public Utilities

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Workers' Compensation	554,798	585,539	710,327	124,788
Fringe Benefits Subtotal	\$ 16,664,969	\$ 18,473,783	\$ 19,515,872	\$ 1,042,089
Total Personnel Expenditures		\$ 44,965,557		

Sewer Utility - AB 1600 Fund

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 15,313,300	\$ 17,500,000	\$ 17,500,000	-
Rev from Money and Prop	252,224	40,000	40,000	-
Total	\$ 15,565,524	\$ 17,540,000	\$ 17,540,000	-

Water Utility - AB 1600 Fund

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 11,998,055	\$ 14,400,000	\$ 14,400,000	-
Rev from Money and Prop	199,079	50,000	50,000	-
Total	\$ 12,197,134	\$ 14,450,000	\$ 14,450,000	-

Water Utility Operating Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Public Utilities	\$ 517,590,641	\$ 578,008,736	\$ 608,741,099	\$ 30,732,363
Total	\$ 517,590,641	\$ 578,008,736	\$ 608,741,099	\$ 30,732,363

Public Utilities

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Public Utilities	808.83	806.57	864.67	58.09
Total	808.83	806.57	864.67	58.09

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Operations and Preventative Maintenance Addition of 16.00 FTE positions and non-personnel expenditures associated with optimizing operations and preventative maintenance services for reliable water.	16.00	\$ 10,157,387	\$ -
Water Purchases Addition of non-personnel expenditures associated with the purchase and delivery of water to rate payers.	0.00	8,332,800	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	5,016,809	-
Dams Support Addition of 4.00 FTE positions and non-personnel expenditures to perform work related to emergency action plans, condition assessments, dam repair and rehabilitation, and to comply with dam regulations at all nine dams.	4.00	3,459,362	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,819,157	-
Pure Water Operations Support Addition of 7.64 FTE positions and non-personnel expenditures associated with the establishment of the Pure Water laboratory operations and training modules, and to support Pure Water facilities.	7.64	1,400,101	-
Water Treatment Plant Chemical Safety Positions Addition of 13.00 FTE positions to process control of chemicals at water treatment plants.	13.00	1,302,630	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	1,064,117	-
Condition Assessments Addition of non-personnel expenditures associated with the completion of Department - Wide Master Plan that will guide asset management and infrastructure.	0.00	840,000	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Metering and Water Operations Support Addition of 9.70 FTE positions and associated non-personnel expenditures associated with Advanced Metering Infrastructure and continued compliance with Title 17.	9.70	831,441	-
Information Technology Addition of non-personnel expenditures to support operations and compliance efforts.	0.00	747,095	-
Addition of Water Distribution Operators Addition of 6.00 Water Distribution Operator and 1.00 Water Operations Supervisor to support the distribution system.	7.00	579,710	-
Instrumentation and Control Operations Support Addition of 2.00 Instrumentation and Control Supervisors and 2.00 Instrumentation and Control Technicians to support the operations and maintenance of water treatment plants and distribution system.	4.00	376,719	-
Customer Service Support Addition of 1.00 Customer Services Supervisor and non-personnel expenditures to enhance service levels and support customer service.	1.00	329,945	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	215,567	-
Public Utilities Restructure Adjustment reflects reallocation of funds associated with increasing efficiency and to support the reorganization of water and wastewater operations within the department.	1.11	210,793	-
Regulatory Compliance Addition of 0.92 Senior Planner and non-personnel expenditures associated with Regulatory Compliance and the management of State Mandated documents.	0.92	140,826	-
Analysis and Monitoring Addition of non-personnel expenditures associated to two auto-sampler replacement units and to analyze pharmaceutical volatile organic compounds.	0.00	120,000	-
Inventory Control Management Addition of 0.47 Storekeeper 1 and 0.47 Fleet Parts Buyer associated with inventory control management at the new warehouse facilities.	0.94	65,046	-
Addition of Customer Service Representatives Addition of 1.25 Customer Service Representatives - Hourly to enhance service levels and support customer service.	1.25	57,811	-
Industrial Control System Security Measures Addition of 0.47 Instrumentation and Control Technician to support Preventative Maintenance Program that will enhance security system functionality.	0.47	46,964	-

Public Utilities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Fleet Services Addition of one-time non-personnel expenditures for the outfitting and purchase of vehicles that will support the Industrial Wastewater Control Program and the Environmental Chemistry Services Wastewater Sampling section.	0.00	40,000	-
Branch Management Cost Allocation Reduction of non-personnel expenditures associated with the cost allocation of branch management expenditures to non-General Fund departments.	0.00	(21,303)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(8.94)	(486,786)	-
Reduction of Non-Personnel Expenditures Reduction of non-personnel expenditures associated with equipment rental rate reductions, consultants, and miscellaneous contracts.	0.00	(574,484)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(1,839,344)	(195,525)
Contingency Reserve Reduction Reduction of the Contingency Reserve in the Water Fund.	0.00	(3,500,000)	-
Water Revenue Increases Adjustment to reflect revised revenue projections related to Commercial Paper and Water Infrastructure Finance and Innovation Act.	0.00	-	187,471,526
Total	58.09	\$ 30,732,363	\$ 187,276,001

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 46,641,449	\$ 47,608,988	\$ 53,537,926	\$ 5,928,938
Fringe Benefits	34,116,061	34,982,278	39,909,480	4,927,202
PERSONNEL SUBTOTAL	80,757,510	82,591,266	93,447,406	10,856,140
NON-PERSONNEL				
Supplies	\$ 215,406,609	\$ 248,480,865	\$ 249,420,236	\$ 939,371
Contracts	113,483,712	116,337,373	136,575,555	20,238,182
Information Technology	7,911,422	11,781,611	13,514,781	1,733,170
Energy and Utilities	11,617,284	12,697,318	11,558,326	(1,138,992)
Other	3,060,647	3,165,758	4,435,446	1,269,688
Contingencies	-	3,500,000	-	(3,500,000)
Transfers Out	82,734,337	96,110,326	96,701,209	590,883
Capital Expenditures	2,343,457	1,868,553	3,078,753	1,210,200
Debt	275,665	1,475,666	9,387	(1,466,279)
NON-PERSONNEL SUBTOTAL	436,833,132	495,417,470	515,293,693	19,876,223
Total	\$ 517,590,641	\$ 578,008,736	\$ 608,741,099	\$ 30,732,363

Public Utilities

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 553,807,311	\$ 607,679,191	\$ 594,683,488	\$ (12,995,703)
Other Revenue	159,980,688	144,155,000	338,959,345	194,804,345
Rev from Federal Agencies	6,817,887	195,525	55,102	(140,423)
Rev from Money and Prop	11,641,580	11,243,600	10,322,627	(920,973)
Rev from Other Agencies	1,070,252	-	459,710	459,710
Transfers In	6,033,721	56,300,000	62,369,045	6,069,045
Total	\$ 739,351,439	\$ 819,573,316	\$ 1,006,849,317	\$ 187,276,001

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000007	Accountant 3	0.59	0.57	0.55	\$ 76,145 - 92,023	\$ 49,039
20000102	Accountant 4	0.49	0.47	0.47	85,641 - 114,109	53,629
90000102	Accountant 4- Hourly	0.17	0.17	0.17	85,641 - 114,109	16,326
20000011	Account Clerk	5.73	5.68	5.66	34,957 - 42,074	225,423
20000012	Administrative Aide 1	3.44	3.91	3.91	41,036 - 49,429	179,790
20000024	Administrative Aide 2	13.88	14.72	14.65	47,266 - 56,957	795,921
20000057	Assistant Chemist	15.56	15.59	17.71	68,963 - 83,781	1,429,171
20000058	Assistant Customer Services Supervisor	0.50	0.50	0.50	57,073 - 68,780	32,049
20001140	Assistant Department Director	1.91	1.44	1.44	65,653 - 248,703	237,279
20001081	Assistant Deputy Chief Operating Officer	0.00	0.47	0.47	65,653 - 248,703	99,099
20001202	Assistant Deputy Director	3.00	3.00	4.41	52,133 - 191,703	572,762
20000070	Assistant Engineer-Civil	23.54	25.07	25.78	67,437 - 81,247	1,941,794
20000071	Assistant Engineer-Civil	0.00	0.47	0.47	67,437 - 81,247	38,190
21000176	Assistant Engineer- Corrosion	2.00	2.00	2.00	67,437 - 81,247	148,684
20000077	Assistant Engineer- Electrical	0.00	0.23	0.46	67,437 - 81,247	34,945
20000087	Assistant Engineer- Mechanical	0.23	0.23	0.46	67,437 - 81,247	37,369
20000041	Assistant Management Analyst	0.47	1.00	0.00	49,364 - 60,007	-
20001228	Assistant Metropolitan Wastewater Director	0.47	0.47	0.47	35,217 - 193,066	83,101
20000109	Assistant Reservoir Keeper	8.00	8.00	8.00	38,765 - 46,228	351,347
20000140	Associate Chemist	6.79	6.81	6.34	79,498 - 96,284	598,638
20000311	Associate Department Human Resources Analyst	2.35	2.35	2.35	60,007 - 72,510	145,447
20000143	Associate Engineer-Civil	18.82	18.60	20.26	77,635 - 93,762	1,823,646
20000145	Associate Engineer-Civil	1.92	1.88	1.88	77,635 - 93,762	172,310
90000143	Associate Engineer-Civil- Hourly	0.35	0.35	0.35	77,635 - 93,762	29,859
20000350	Associate Engineer- Corrosion	3.00	3.00	3.00	77,635 - 93,762	265,159
20000150	Associate Engineer- Electrical	1.46	1.46	1.92	77,635 - 93,762	172,606

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000154	Associate Engineer-Mechanical	0.23	0.23	0.46	77,635 - 93,762	43,134
20000119	Associate Management Analyst	20.07	19.34	19.84	60,007 - 72,510	1,307,284
20000134	Associate Management Analyst	0.47	0.47	0.47	60,007 - 72,510	33,260
20000162	Associate Planner	1.60	1.60	1.84	72,748 - 87,912	151,563
20000655	Biologist 2	7.27	7.28	7.26	68,552 - 83,391	598,609
20000648	Biologist 3	2.75	2.50	2.50	79,130 - 95,808	237,118
20000231	Cal-ID Technician	0.57	0.00	0.00	40,257 - 48,521	-
20000234	Carpenter	1.00	1.00	1.00	48,218 - 57,714	57,714
20000266	Cashier	2.00	2.00	2.00	34,957 - 42,074	83,200
20000236	Cement Finisher	1.00	1.00	2.00	55,746 - 66,800	111,492
20000539	Clerical Assistant 2	7.98	7.96	7.96	33,205 - 40,019	301,562
20000306	Code Compliance Officer	3.00	3.00	3.00	42,350 - 50,953	144,256
20000307	Code Compliance Supervisor	1.00	1.00	1.00	48,780 - 58,381	58,381
20000829	Compliance and Metering Manager	1.00	1.00	1.00	81,509 - 98,599	90,054
20000545	Contracts Processing Clerk	0.47	0.00	0.00	36,580 - 44,173	-
20000801	Customer Information and Billing Manager	0.50	0.00	0.00	81,509 - 98,599	-
20000369	Customer Services Representative	22.75	22.75	22.75	37,494 - 45,277	999,647
90000369	Customer Services Representative- Hourly	2.20	0.00	1.25	37,494 - 45,277	51,275
20000366	Customer Services Supervisor	3.00	2.00	3.00	65,742 - 79,379	230,235
20001168	Deputy Director	5.57	5.64	5.59	52,133 - 191,703	781,837
20000395	District Manager	1.00	0.00	0.00	70,931 - 85,565	-
20000434	Electronics Technician	0.49	0.47	0.47	52,263 - 62,754	29,493
21000451	Environmental Biologist 3	0.76	0.76	0.92	79,498 - 96,284	87,885
20000430	Equipment Operator 2	13.00	13.00	13.00	45,903 - 54,880	691,945
20000418	Equipment Technician 1	9.00	6.00	5.00	39,954 - 47,872	231,442
20000423	Equipment Technician 2	1.00	1.00	0.00	43,848 - 52,263	-
20000924	Executive Assistant	0.47	0.47	0.47	48,326 - 58,450	27,472
20000461	Field Representative	20.50	20.50	20.00	36,763 - 44,279	864,850
90000461	Field Representative-Hourly	0.13	0.00	1.22	36,763 - 44,279	44,850
20000183	Fleet Parts Buyer	0.00	0.00	0.47	49,537 - 60,007	25,601
20000184	Fleet Parts Buyer	0.47	0.47	0.47	49,537 - 60,007	28,203
20000822	Golf Course Manager	2.00	2.00	2.00	65,999 - 79,649	156,942
20000501	Heavy Truck Driver 2	1.00	1.00	1.00	41,707 - 50,273	50,273
20000290	Information Systems Analyst 2	2.40	2.25	2.25	60,007 - 72,510	151,879
20000293	Information Systems Analyst 3	3.86	3.65	3.65	65,869 - 79,649	284,541
20000998	Information Systems Analyst 4	1.92	1.80	1.80	74,090 - 89,773	154,526
20000999	Information Systems Analyst 4	1.00	1.00	1.00	74,090 - 89,773	74,090

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000377	Information Systems Technician	0.50	0.45	0.45	47,266 - 56,957	25,634
20000514	Instrumentation and Control Supervisor	2.00	2.00	5.00	75,106 - 90,854	404,691
20000515	Instrumentation and Control Technician	8.00	8.00	11.97	69,093 - 82,959	938,096
20000497	Irrigation Specialist	2.00	2.00	2.00	41,966 - 50,230	99,616
20000590	Laboratory Technician	10.00	10.00	10.00	52,090 - 62,927	594,116
90000589	Laborer- Hourly	8.52	8.52	0.00	32,383 - 38,570	-
90000579	Lake Aide 1- Hourly	0.70	0.70	0.70	30,160 - 31,013	21,285
20000564	Lake Aide 2	12.00	12.00	12.00	30,916 - 36,277	424,245
20000616	Lakes Program Manager	1.00	1.00	1.00	81,531 - 98,707	98,707
90001073	Management Intern-Hourly	7.42	6.76	5.23	30,160 - 31,200	157,736
20000624	Marine Biologist 2	0.27	0.56	0.26	68,898 - 83,781	19,915
20000622	Marine Mechanic	1.00	1.00	1.00	49,234 - 59,034	59,034
20000634	Organization Effectiveness Specialist 2	0.49	0.47	0.47	60,007 - 72,510	28,198
20000627	Organization Effectiveness Specialist 3	0.98	0.94	0.94	65,869 - 79,649	68,391
20000639	Organization Effectiveness Supervisor	0.49	0.47	0.47	74,090 - 89,773	42,193
20000680	Payroll Specialist 2	4.80	4.70	4.70	43,414 - 52,417	232,787
20000173	Payroll Supervisor	0.96	0.94	0.94	49,778 - 60,266	55,316
20000701	Plant Process Control Electrician	7.00	7.00	10.00	69,093 - 82,959	763,569
20000703	Plant Process Control Supervisor	8.47	3.57	2.57	75,106 - 90,854	208,775
20000705	Plant Process Control Supervisor	2.49	8.94	11.90	75,106 - 90,854	1,020,370
20000687	Plant Technician 1	0.00	0.00	6.00	43,015 - 51,485	270,531
20000688	Plant Technician 2	0.00	4.00	6.50	47,162 - 56,319	324,867
20000689	Plant Technician 3	6.00	2.00	4.00	51,751 - 61,906	220,757
20000706	Plant Technician Supervisor	1.00	1.00	3.00	59,911 - 71,485	190,863
21000184	Principal Backflow & Cross Connection Specialist	3.00	3.00	3.00	55,486 - 67,189	199,551
20000740	Principal Drafting Aide	1.96	1.41	1.38	55,486 - 67,189	76,602
20000743	Principal Engineering Aide	2.73	2.23	2.38	58,260 - 70,548	162,240
21000350	Principle Corrosion Engineering Aide	2.00	2.00	2.00	58,260 - 70,548	141,096
20000227	Procurement Specialist	0.00	0.47	0.47	54,491 - 65,999	31,020
20001234	Program Coordinator	3.36	3.34	2.87	32,448 - 153,046	289,657
20001222	Program Manager	8.69	8.03	6.84	52,133 - 191,703	860,180
20000760	Project Assistant	0.87	0.85	0.92	65,831 - 79,312	72,415
20000761	Project Officer 1	0.62	0.00	0.00	75,787 - 91,529	-
20000763	Project Officer 2	1.10	1.35	0.96	87,361 - 105,609	92,258
20000766	Project Officer 2	1.49	2.92	2.92	87,361 - 105,609	289,393
20000768	Property Agent	0.42	0.42	0.46	65,869 - 79,649	34,217
20000783	Public Information Clerk	1.22	0.50	0.50	34,957 - 42,074	21,037
20001150	Public Utilities Director	0.47	0.47	0.47	65,653 - 248,703	102,648
21000630	Pure Water Plant Operations Supervisor	0.00	0.00	0.50	79,822 - 97,028	39,911

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
21000632	Pure Water Treatment Superintendent	0.00	0.00	1.00	112,039 - 136,208	112,039
20000373	Ranger/Diver 1	3.00	3.00	3.00	50,511 - 60,937	182,811
20000375	Ranger/Diver 2	2.00	2.00	2.00	55,421 - 66,973	122,394
20000376	Ranger/Diver Supervisor	1.00	1.00	1.00	60,829 - 73,549	73,549
20000560	Recycling Program Manager	0.47	0.47	0.93	85,165 - 103,076	87,442
20000840	Reservoir Keeper	8.00	8.00	8.00	44,411 - 53,063	421,208
20001042	Safety and Training Manager	1.41	1.41	1.41	74,090 - 89,773	118,155
20000847	Safety Officer	0.98	0.94	0.94	64,269 - 77,616	65,491
20000854	Safety Representative 2	4.19	4.23	4.23	56,005 - 67,730	269,973
21000438	Security Officer	0.47	0.47	0.47	64,269 - 77,616	36,480
20000869	Senior Account Clerk	0.90	0.90	0.90	40,019 - 48,283	38,772
21000183	Senior Backflow & Cross Connection Specialist	7.00	7.00	11.00	49,299 - 59,596	582,286
20000828	Senior Biologist	0.50	0.50	0.50	91,590 - 110,345	55,172
20000864	Senior Cashier	0.50	0.50	0.50	40,019 - 48,283	24,142
20000883	Senior Chemist	1.36	1.37	1.91	92,001 - 110,886	195,282
20000885	Senior Civil Engineer	3.80	3.80	5.30	89,492 - 108,185	542,767
20000890	Senior Civil Engineer	0.47	0.47	0.47	89,492 - 108,185	49,068
21000185	Senior Corrosion Specialist	1.00	1.00	1.00	89,492 - 108,185	108,185
20000898	Senior Customer Services Representative	3.00	3.00	3.00	43,037 - 52,084	151,278
20000400	Senior Drafting Aide	2.45	2.35	2.30	49,299 - 59,596	127,625
20000904	Senior Electrical Engineer	0.00	0.23	0.46	89,492 - 108,185	49,761
20000015	Senior Management Analyst	10.83	12.64	12.68	65,869 - 79,649	965,428
20000918	Senior Planner	1.22	1.60	2.76	83,802 - 101,324	261,171
20000920	Senior Planner	0.91	0.89	0.93	83,802 - 101,324	93,080
20000708	Senior Plant Technician Supervisor	1.49	1.94	3.45	79,974 - 96,522	307,530
21000631	Senior Pure Water Plant Operations Supervisor	0.00	0.00	1.00	87,782 - 106,718	87,782
21000629	Senior Pure Water Plant Operator	0.00	0.00	1.00	72,882 - 88,580	72,882
21000178	Senior Water Distribution Operations Supervisor	2.00	2.00	2.00	87,937 - 106,363	204,971
20001060	Senior Water Operations Supervisor	3.00	3.00	3.00	87,937 - 106,363	316,962
20000914	Senior Water Utility Supervisor	0.00	0.00	0.50	53,703 - 65,011	26,851
20000950	Stock Clerk	2.35	2.35	2.35	33,357 - 40,257	84,517
90000950	Stock Clerk- Hourly	0.25	0.33	0.47	33,357 - 40,257	17,203
20000955	Storekeeper 1	1.74	1.69	2.35	38,418 - 46,076	101,137
20000956	Storekeeper 2	1.88	1.88	1.88	41,988 - 50,749	91,337
20000954	Storekeeper 3	0.47	0.47	0.47	44,173 - 53,128	24,974
90000964	Student Engineer- Hourly	1.46	0.75	0.50	30,418 - 35,520	16,202
20001006	Supervising Cal-ID Technician	0.57	0.00	0.00	46,163 - 55,767	-
20000313	Supervising Department Human Resources Analyst	0.98	0.94	0.94	74,090 - 89,773	83,203

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000995	Supervising Economist	0.90	0.45	0.45	74,090 - 89,773	40,398
20000990	Supervising Field Representative	1.50	1.00	1.00	42,306 - 50,887	46,596
20000970	Supervising Management Analyst	7.41	8.42	8.90	74,090 - 89,773	776,174
20000985	Supervising Management Analyst	0.50	0.50	0.00	74,090 - 89,773	-
20000997	Supervising Meter Reader	2.00	2.00	1.50	42,372 - 50,864	71,635
20000333	Supervising Wastewater Pretreatment Inspector	0.25	0.25	0.00	88,799 - 107,706	-
21000177	Trainer	3.44	3.29	3.29	60,007 - 72,510	231,726
20001041	Training Supervisor	0.89	0.94	0.94	65,869 - 79,649	73,365
20000323	Wastewater Pretreatment Inspector 2	0.25	0.25	0.00	73,332 - 88,908	-
20000317	Water Distribution Operations Supervisor	1.00	1.00	2.00	65,345 - 77,995	143,340
20000316	Water Distribution Operator	6.00	6.00	12.00	56,834 - 67,833	719,502
20001059	Water Operations Supervisor	3.00	3.00	6.00	77,405 - 92,483	531,282
20001061	Water Plant Operator	24.00	24.00	30.00	67,272 - 80,421	2,253,078
20000932	Water Production Superintendent	4.00	4.00	5.00	93,925 - 113,630	552,332
90000932	Water Production Superintendent- Hourly	0.35	0.35	0.35	93,925 - 113,630	36,251
20000006	Water Systems District Manager	3.00	4.00	4.00	85,299 - 102,549	410,196
20000003	Water Systems Technician 3	221.00	224.00	226.00	47,162 - 56,319	10,952,298
20000004	Water Systems Technician 4	55.00	55.00	55.00	54,190 - 64,678	3,432,519
20000005	Water Systems Technician Supervisor	20.00	19.00	19.00	65,345 - 77,995	1,446,870
20001063	Water Utility Supervisor	0.00	0.00	0.70	49,445 - 59,113	34,612
20001065	Water Utility Worker	0.00	0.00	3.50	37,915 - 45,122	132,704
20001058	Welder	2.00	2.00	3.00	49,234 - 59,034	157,502
20000756	Word Processing Operator	8.57	8.42	8.35	34,957 - 42,074	333,741
	AWWA WDP Cert Pay					25,376
	Backflow Cert					9,360
	Bilingual - Regular					35,248
	Budgeted Personnel					(7,598,768)
	Expenditure Savings					
	Cross Connection Cert					9,360
	Electrician Cert Pay					12,444
	Emergency Medical Tech					27,485
	Exceptional Performance Pay-Classified					18,949
	Exceptional Performance Pay-Unclassified					1,832
	Geographic Info Cert Pay					3,825
	Infrastructure In-Training Pay					114,364

Public Utilities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Infrastructure Registration Pay					258,529
	Night Shift Pay					29,992
	Overtime Budgeted					4,298,518
	Plant/Tank Vol Cert Pay					23,772
	Reg Pay For Engineers					257,114
	Sick Leave - Hourly					18,725
	Split Shift Pay					139,603
	Standby Pay					70,547
	Termination Pay Annual Leave					277,582
	Vacation Pay In Lieu					545,837
	Welding Certification					12,888
FTE, Salaries, and Wages Subtotal		808.83	806.57	864.67	\$	53,537,926

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 180,254	\$ 170,560	\$ 176,666	\$ 6,106
Flexible Benefits	7,724,965	8,575,457	9,553,194	977,737
Insurance	696	-	-	-
Long-Term Disability	4	144,744	189,768	45,024
Medicare	673,724	602,061	681,594	79,533
Other	781	-	(769,614)	(769,614)
Other Post-Employment Benefits	4,255,408	4,240,997	4,448,830	207,833
Retiree Medical Trust	44,318	42,656	55,998	13,342
Retirement 401 Plan	28,203	25,276	26,813	1,537
Retirement ADC	16,125,736	16,392,270	20,036,188	3,643,918
Retirement DROP	140,636	150,545	158,199	7,654
Risk Management Administration	821,496	712,489	770,512	58,023
Supplemental Pension Savings Plan	2,950,775	2,845,028	3,315,152	470,124
Unemployment Insurance	62,624	64,234	68,880	4,646
Workers' Compensation	1,106,440	1,015,961	1,197,300	181,339
Fringe Benefits Subtotal	\$ 34,116,061	\$ 34,982,278	\$ 39,909,480	\$ 4,927,202
Total Personnel Expenditures			\$ 93,447,406	

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Sewer Utility Funds	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s)	\$ 209,589,967	\$ 101,870,451	\$ 99,698,815
Encumbrances	99,241,306	74,373,274	198,655,388
Continuing Appropriation - CIP	181,453,655	361,283,740	278,748,981
Capital Reserve	10,000,000	10,000,000	10,000,000
Operating Reserve	48,279,555	50,748,598	52,680,074
Rate Stabilization Reserve	72,750,000	78,250,000	78,250,000
Pension Stability Reserve	429,065	945,545	945,545
TOTAL BALANCE AND RESERVES	\$ 621,743,548	\$ 677,471,608	\$ 718,978,803
REVENUE			
Charges for Services	\$ 385,559,868	\$ 388,594,822	\$ 401,809,083
Other Revenue	5,263,349	-	-
Revenue from Federal Agencies	10,108,287	1,107,975	777,964
Revenue from Other Agencies	8,785	-	-
Revenue from Use of Money and Property	10,209,185	4,719,000	4,722,000
Transfers In	23,955,046	15,876,600	202,349,733
TOTAL REVENUE	\$ 435,104,520	\$ 410,298,397	\$ 609,658,780
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,056,848,067	\$ 1,087,770,005	\$ 1,328,637,583
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 136,052,465	\$ 140,967,190	\$ 321,697,358
TOTAL CIP EXPENSE	\$ 136,052,465	\$ 140,967,190	\$ 321,697,358
OPERATING EXPENSE			
Personnel Expenses	\$ 52,579,364	\$ 58,057,132	\$ 62,288,434
Fringe Benefits	37,955,042	41,724,039	44,762,317
Supplies	42,338,159	26,119,938	29,097,754
Contracts	73,779,786	95,214,779	104,336,101
Information Technology	7,585,966	12,376,862	14,974,963
Energy and Utilities	21,236,607	23,444,149	19,905,033
Other Expenses	283,609	357,012	357,042
Transfers Out	107,252,600	106,323,159	105,654,814
Capital Expenditures	1,173,674	3,966,446	6,279,756
Debt Expenses	1,009,639	118,143	4,023
CIP Contingency	-	3,500,000	-
TOTAL OPERATING EXPENSE	\$ 345,194,446	\$ 371,201,659	\$ 387,660,237
TOTAL EXPENSE	\$ 481,246,911	\$ 512,168,849	\$ 709,357,595
RESERVES			
Continuing Appropriation - CIP	\$ 361,283,740	\$ 361,283,740	\$ 278,748,981
Encumbrances	74,373,274	74,373,274	198,655,388
Capital Reserve	10,000,000	10,000,000	10,000,000
Operating Reserve	50,748,598	50,748,598	52,680,074

Public Utilities

Sewer Utility Funds	FY2020 Actual	FY2021* Budget	FY2022** Adopted
Rate Stabilization Reserve	78,250,000	78,250,000	78,250,000
Pension Stability Reserve	945,545	945,545	945,545
TOTAL RESERVES	\$ 575,601,156	\$ 575,601,156	\$ 619,279,988
BALANCE	\$ -	\$ -	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,056,848,067	\$ 1,087,770,005	\$ 1,328,637,583

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Public Utilities

Revenue and Expense Statement (Non-General Fund)

Water Utility Funds	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ -	\$ -	\$ 80,350,293
Pay-Go or Financing To Be Identified in Current / Future Fiscal Year(s)	114,010,328	-	-
Encumbrances	165,971,469	147,549,513	230,000,000
Continuing Appropriation - CIP	221,412,498	375,208,389	249,689,835
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve	40,107,594	40,777,391	40,777,391
Rate Stabilization Reserve	70,117,000	80,117,000	133,293,522
Secondary Purchase Reserve	16,388,302	16,388,302	16,388,302
Pension Stability Reserve	378,546	836,196	836,196
TOTAL BALANCE AND RESERVES	\$ 633,385,737	\$ 665,876,791	\$ 756,335,539
REVENUE			
Charges for Services	\$ 565,805,366	\$ 622,079,191	\$ 609,083,488
Other Revenue	159,980,688	144,155,000	338,959,345
Revenue from Federal Agencies	6,817,887	195,525	55,102
Revenue from Other Agencies	1,070,252	-	459,710
Revenue from Use of Money and Property	11,839,494	11,293,600	10,372,627
Transfers In	6,033,721	56,300,000	62,369,045
TOTAL REVENUE	\$ 751,547,408	\$ 834,023,316	\$ 1,021,299,317
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,384,933,145	\$ 1,499,900,107	\$ 1,777,634,856
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 201,465,713	\$ 153,384,940	\$ 387,368,939
TOTAL CIP EXPENSE	\$ 201,465,713	\$ 153,384,940	\$ 387,368,939
OPERATING EXPENSE			
Personnel Expenses	\$ 46,641,449	\$ 47,608,988	\$ 53,537,926
Fringe Benefits	34,116,061	34,982,278	39,909,480
Supplies	215,406,609	248,480,865	249,420,236
Contracts	113,483,712	116,337,373	136,575,555
Information Technology	7,911,422	11,781,611	13,514,781
Energy and Utilities	11,617,284	12,697,318	11,558,326
Other Expenses	3,863,506	5,365,758	4,435,446
Transfers Out	81,931,477	93,910,326	96,701,209
Capital Expenditures	2,343,457	1,868,553	3,078,753
Debt Expenses	275,665	1,475,666	9,387
CIP Contingency	-	3,500,000	-
TOTAL OPERATING EXPENSE	\$ 517,590,642	\$ 578,008,736	\$ 608,741,099
TOTAL EXPENSE	\$ 719,056,355	\$ 731,393,676	\$ 996,110,038
RESERVES			
Continuing Appropriation - CIP	\$ 375,208,389	\$ 375,208,389	\$ 249,689,835
Encumbrances	147,549,513	147,549,513	230,000,000

Public Utilities

Water Utility Funds	FY2020 Actual	FY2021* Budget	FY2022** Adopted
Capital Reserve	5,000,000	5,000,000	5,000,000
Operating Reserve / Contingency	40,777,391	40,777,391	40,777,391
Rate Stabilization Reserve	80,117,000	80,117,000	133,293,522
Secondary Purchase Reserve	16,388,302	16,388,302	16,388,302
Pension Stability Reserve	836,196	836,196	836,196
TOTAL RESERVES	\$ 665,876,791	\$ 665,876,791	\$ 675,985,246
BALANCE	\$ -	\$ 102,629,640	\$ 105,539,572
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,384,933,145	\$ 1,499,900,107	\$ 1,777,634,856

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Public Works and Utilities Branch



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Public Works and Utilities Branch



Description

In Fiscal Year 2021, the Deputy Chief Operating Officer for Public Works and Utilities Branch was responsible for overseeing day-to-day City operations within the following departments: Environmental Services; Public Utilities; Transportation; and Storm Water. In the Fiscal Year 2022 Adopted Budget, the Public Utilities Branch has been eliminated and restructured to the Office of the Chief Operating Officer as part of the executive management reorganization.

Public Works and Utilities Branch

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	2.00	1.50	0.00	(1.50)
Personnel Expenditures	\$ 356,915	\$ 317,447	\$ -	(317,447)
Non-Personnel Expenditures	37,116	125,076	-	(125,076)
Total Department Expenditures	\$ 394,032	\$ 442,523	\$ -	(442,523)
Total Department Revenue	\$ 292,221	\$ 410,628	\$ -	(410,628)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Public Works & Utilities	\$ 394,032	\$ 442,523	\$ -	(442,523)
Total	\$ 394,032	\$ 442,523	\$ -	(442,523)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Public Works & Utilities	2.00	1.50	0.00	(1.50)
Total	2.00	1.50	0.00	(1.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 24,004	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	(9,857)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Support for Information Technology	0.00	(11,744)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Restructure of the Public Works and Utilities Branch	(0.50)	(150,957)	(410,628)
Transfer of 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the Public Works and Utilities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.			

Public Works and Utilities Branch

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Reduction of 1.00 Deputy Chief Operating Officer	(1.00)	(293,969)	-
Reduction of 1.00 Deputy Chief Operating Officer in the Public Works and Utilities Branch.			
Total	(1.50)	\$ (442,523)	\$ (410,628)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 267,662	\$ 248,227	\$ -	(248,227)
Fringe Benefits	89,254	69,220	-	(69,220)
PERSONNEL SUBTOTAL	356,915	317,447	-	(317,447)
NON-PERSONNEL				
Supplies	\$ 1,715	\$ 2,220	\$ -	(2,220)
Contracts	17,537	102,939	-	(102,939)
Information Technology	9,668	11,744	-	(11,744)
Energy and Utilities	2,496	3,173	-	(3,173)
Other	5,700	5,000	-	(5,000)
NON-PERSONNEL SUBTOTAL	37,116	125,076	-	(125,076)
Total	\$ 394,032	\$ 442,523	\$ -	(442,523)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 292,221	\$ -	\$ -	-
Transfers In	-	410,628	-	(410,628)
Total	\$ 292,221	\$ 410,628	\$ -	(410,628)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001118	Deputy Chief Operating Officer	1.00	1.00	0.00	\$ 65,653 - 248,703	\$ -
20000924	Executive Assistant	1.00	0.50	0.00	48,326 - 58,450	-
FTE, Salaries, and Wages Subtotal		2.00	1.50	0.00		\$ -

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ 25,487	\$ 21,450	\$ -	(21,450)
Long-Term Disability	-	816	-	(816)
Medicare	3,869	3,412	-	(3,412)
Other	12,814	-	-	-
Other Post-Employment Benefits	11,563	9,439	-	(9,439)
Retiree Medical Trust	669	582	-	(582)
Retirement 401 Plan	2,214	2,081	-	(2,081)
Retirement ADC	26,027	26,489	-	(26,489)
Risk Management Administration	2,250	1,588	-	(1,588)

Public Works and Utilities Branch

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Supplemental Pension Savings Plan	3,582	2,507	-	(2,507)
Unemployment Insurance	402	356	-	(356)
Workers' Compensation	377	500	-	(500)
Fringe Benefits Subtotal	\$ 89,254	\$ 69,220	\$ -	\$ (69,220)
Total Personnel Expenditures			\$ -	

Purchasing and Contracting



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Purchasing and Contracting



Description

The Purchasing & Contracting Department is charged with overseeing the transactions for procuring and/or contracting goods and services (including professional services), that are not related to construction or Architecture and Engineering consulting. In addition, the Department manages the Central Stores, Living Wage, Equal Opportunity Contracting (EOC), Administrative Hearings, and programs, as well as overseeing the City's Animal Services contract. Purchasing & Contracting programs provide important services to other City departments and residents including:

- Providing oversight to the City's goods, services, and consulting contracting services,
- Procurement of materials and equipment for City departments, including storage and distribution of goods through the Central Stores warehouse,
- Ensuring compliance with the City's Living Wage Ordinance through oversight of contract requirements, complaint investigations, and proactive contract reviews,
- Monitoring and enforcing equal opportunity and public contracting laws related to the use of construction contractors, consultants, vendors, and suppliers,
- Overseeing the City's administrative appeals process for numerous Departments,
- Supporting the City's printing and publishing service requests.

The vision is:

Purchasing & Contracting staff strive to provide responsive customer service for internal (City departments) and external (bidders and proposers) clients and customers.

The mission is:

The Purchasing & Contracting Department administers the City's centralized procurement and materials management function to ensure the availability of supplies, equipment, and services to meet the City's operational needs. The Department establishes and manages procurement standards that meet or exceed City, State, or federal regulations and requirements.

Purchasing and Contracting

Goals and Objectives

Goal 1: *Provide quality goods and services in a fiscally responsible manner*

Goal 2: *Ensure equality, non-discrimination, and compliance in the procurement of City contracts*

Goal 3: *Make sure the Living Wage Ordinance, including compliance requirements, are understood and met*

Goal 4: *Use best practices in the delivery of procured goods and services*

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Average number of days to award a contract	66	73	66	131	1
Percentage of contracts, based on total dollar value, awarded to Small Local Business Enterprises (SLBEs)	20%	N/A	20%	N/A	20%
Percentage of purchase orders processed within 10 days	88%	88%	88%	85%	90%
Percentage of on-line Quick Copy services requests processed for production within 1 business day	90%	92%	92%	94%	90%

¹The increase in average number of days to award a contract is due to a 50 percent vacancy rate in the department, which has led to increased workloads for current staff.

Purchasing and Contracting

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	81.96	70.96	71.00	0.04
Personnel Expenditures	\$ 6,919,287	\$ 6,365,374	\$ 7,095,351	\$ 729,977
Non-Personnel Expenditures	21,916,238	18,071,961	21,309,121	3,237,160
Total Department Expenditures	\$ 28,835,525	\$ 24,437,335	\$ 28,404,472	\$ 3,967,137
Total Department Revenue	\$ 10,062,068	\$ 6,764,464	\$ 9,294,220	\$ 2,529,756

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Equal Opportunity Contracting	\$ 775,392	\$ 1,204,878	\$ 994,267	\$ (210,611)
Purchasing & Contracting	18,277,563	17,135,419	18,269,757	1,134,338
Total	\$ 19,052,955	\$ 18,340,297	\$ 19,264,024	\$ 923,727

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Equal Opportunity Contracting	13.00	11.48	11.00	(0.48)
Purchasing & Contracting	39.96	36.48	32.00	(4.48)
Total	52.96	47.96	43.00	(4.96)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 736,458	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Addition to Animal Services Contract	0.00	648,352	-
Addition to account for the annual compensation adjustment tied to the Consumer Price Index, San Diego Area, for all urban customers (CPI-U) included in the animal services contract.			
Restoration of 2.6% Citywide Contracts Reduction	0.00	571,637	-
Restoration of the Citywide Contracts Reduction to ensure financial obligations tied to the animal services contract for Fiscal Year 2022 are met.			
Deferred Maintenance	0.00	150,000	-
Addition of non-personnel expenditures to fund deferred maintenance to be completed at the City's animal shelter located at 5480 Gaines Street.			

Purchasing and Contracting

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	110,424	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	21,775	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(3,893)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(13,199)	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	(0.96)	(29,162)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(248,785)	(124,393)
Living Wage and Administrative Hearings Programs Transfer of 4.00 FTE Positions and associated non-personnel expenditures from the Purchasing and Contracting Department to the new Compliance Department.	(4.00)	(448,243)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(571,637)	-
Total	(4.96)	\$ 923,727	\$ (124,393)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 2,980,308	\$ 2,975,799	\$ 2,986,848	\$ 11,049
Fringe Benefits	1,679,003	1,608,004	1,901,515	293,511
PERSONNEL SUBTOTAL	4,659,312	4,583,803	4,888,363	304,560
NON-PERSONNEL				
Supplies	\$ 113,485	\$ 39,842	\$ 39,397	\$ (445)
Contracts	13,982,469	13,293,478	13,821,719	528,241
Information Technology	280,317	387,599	498,023	110,424
Energy and Utilities	13,753	30,264	11,411	(18,853)
Other	3,620	5,311	5,111	(200)
NON-PERSONNEL SUBTOTAL	14,393,643	13,756,494	14,375,661	619,167
Total	\$ 19,052,955	\$ 18,340,297	\$ 19,264,024	\$ 923,727

Purchasing and Contracting

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Charges for Services	\$	656,509	\$	299,647	\$	175,254	\$	(124,393)
Other Revenue		869		-		-		-
Transfers In		94,664		-		-		-
Total	\$	752,042	\$	299,647	\$	175,254	\$	(124,393)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range			Total
FTE, Salaries, and Wages								
20000012	Administrative Aide 1	1.00	1.00	1.00	\$ 41,036 -	49,429	\$	49,429
20000060	Assistant Procurement Contracting Officer	1.00	0.00	0.00	66,838 -	81,248		-
20000119	Associate Management Analyst	9.00	9.00	8.00	60,007 -	72,510		514,561
21000328	Associate Procurement Contracting Officer	7.00	7.00	3.00	77,594 -	93,761		261,572
20000232	Buyer's Aide 1	1.00	0.00	0.00	41,036 -	49,429		-
90000539	Clerical Assistant 2- Hourly	0.48	0.00	0.00	33,205 -	40,019		-
20001101	Department Director	1.00	1.00	1.00	65,653 -	248,703		177,555
20001168	Deputy Director	1.00	1.00	1.00	52,133 -	191,703		144,264
20000924	Executive Assistant	1.00	1.00	1.00	48,326 -	58,450		58,450
20000290	Information Systems Analyst 2	1.00	0.00	0.00	60,007 -	72,510		-
20000293	Information Systems Analyst 3	1.00	1.00	1.00	65,869 -	79,649		79,649
20000998	Information Systems Analyst 4	0.00	1.00	1.00	74,090 -	89,773		89,773
90001073	Management Intern-Hourly	0.48	0.96	0.00	30,160 -	31,200		-
20000680	Payroll Specialist 2	1.00	1.00	1.00	43,414 -	52,417		51,368
20000173	Payroll Supervisor	1.00	1.00	1.00	49,778 -	60,266		59,061
20001234	Program Coordinator	2.00	2.00	1.00	32,448 -	153,046		89,286
20001222	Program Manager	5.00	5.00	4.00	52,133 -	191,703		510,904
20000015	Senior Management Analyst	5.00	5.00	5.00	65,869 -	79,649		355,312
21000329	Senior Procurement Contracting Officer	7.00	5.00	9.00	89,469 -	108,186		876,843
20000970	Supervising Management Analyst	2.00	2.00	1.00	74,090 -	89,773		74,090
21000330	Supervising Procurement Contracting Officer	4.00	4.00	4.00	100,634 -	121,937		485,309
20000756	Word Processing Operator Bilingual - Regular	1.00	0.00	0.00	34,957 -	42,074		-
	Budgeted Personnel Expenditure Savings							1,456
	Vacation Pay In Lieu							(945,929)
FTE, Salaries, and Wages Subtotal		52.96	47.96	43.00	\$			2,986,848

Purchasing and Contracting

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 15,701	\$ 14,755	\$ 18,098	\$ 3,343
Flexible Benefits	441,873	437,031	399,133	(37,898)
Long-Term Disability	-	10,083	11,756	1,673
Medicare	45,734	42,159	42,530	371
Other	2,077	-	-	-
Other Post-Employment Benefits	232,512	220,255	190,061	(30,194)
Retiree Medical Trust	4,775	4,755	4,655	(100)
Retirement 401 Plan	2,516	2,811	2,979	168
Retirement ADC	656,261	606,352	964,775	358,423
Retirement DROP	4,491	5,192	3,892	(1,300)
Risk Management Administration	44,887	37,065	32,891	(4,174)
Supplemental Pension Savings Plan	212,271	207,216	204,069	(3,147)
Unemployment Insurance	4,607	4,474	4,280	(194)
Workers' Compensation	11,298	15,856	22,396	6,540
Fringe Benefits Subtotal	\$ 1,679,003	\$ 1,608,004	\$ 1,901,515	\$ 293,511
Total Personnel Expenditures			\$ 4,888,363	

Central Stores Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Central Stores	\$ 7,692,352	\$ 4,630,831	\$ 7,273,005	\$ 2,642,174
Purchasing & Contracting	165,584	116,971	102,184	(14,787)
Total	\$ 7,857,935	\$ 4,747,802	\$ 7,375,189	\$ 2,627,387

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Central Stores	20.00	19.00	19.00	0.00
Purchasing & Contracting	0.00	1.00	1.00	0.00
Total	20.00	20.00	20.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of Inventory NPE	0.00	\$ 2,641,302	\$ 2,777,237
Addition of one-time non-personnel expenditures and matching revenue to restore the one-time adjustment requested in FY21.			
Salary and Benefit Adjustments	0.00	39,143	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Purchasing and Contracting

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	1,651	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(54,709)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	(123,088)
Total	0.00	\$ 2,627,387	\$ 2,654,149

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 765,704	\$ 750,661	\$ 754,320	3,659
Fringe Benefits	758,637	780,177	815,661	35,484
PERSONNEL SUBTOTAL	1,524,341	1,530,838	1,569,981	39,143
NON-PERSONNEL				
Supplies	\$ 5,637,463	\$ 2,662,253	\$ 5,304,410	2,642,157
Contracts	494,219	333,965	300,076	(33,889)
Information Technology	46,388	78,905	80,556	1,651
Energy and Utilities	155,524	140,913	119,238	(21,675)
Other	-	928	928	-
NON-PERSONNEL SUBTOTAL	6,333,594	3,216,964	5,805,208	2,588,244
Total	\$ 7,857,935	\$ 4,747,802	\$ 7,375,189	\$ 2,627,387

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 7,191,515	\$ 4,648,266	\$ 7,302,415	2,654,149
Other Revenue	146,856	176,000	176,000	-
Rev from Money and Prop	6,168	-	-	-
Transfers In	328,188	-	-	-
Total	\$ 7,672,726	\$ 4,824,266	\$ 7,478,415	\$ 2,654,149

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	2.00	\$ 34,957 - 42,074	\$ 76,400
20000171	Auto Messenger 1	4.00	4.00	4.00	30,160 - 34,957	138,430
20000110	Auto Messenger 2	7.00	7.00	7.00	33,205 - 40,019	274,271
20000950	Stock Clerk	2.00	2.00	2.00	33,357 - 40,257	73,614
20000955	Storekeeper 1	3.00	3.00	3.00	38,418 - 46,076	138,228
20000956	Storekeeper 2	1.00	1.00	1.00	41,988 - 50,749	41,988

Purchasing and Contracting

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000538	Stores Operations Supervisor	1.00	1.00	1.00	50,576 - 61,110	61,110
	Budgeted Personnel					(76,945)
	Expenditure Savings					
	Night Shift Pay					2,001
	Overtime Budgeted					19,276
	Vacation Pay In Lieu					5,947
FTE, Salaries, and Wages Subtotal		20.00	20.00	20.00	\$	754,320

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 3,734	\$ 3,997	\$ 3,754	\$ (243)
Flexible Benefits	218,569	230,690	225,470	(5,220)
Long-Term Disability	-	2,499	2,912	413
Medicare	12,100	9,752	10,572	820
Other	5,400	-	-	-
Other Post-Employment Benefits	118,282	113,274	110,358	(2,916)
Retiree Medical Trust	643	488	781	293
Retirement 401 Plan	227	-	-	-
Retirement ADC	296,704	321,845	364,978	43,133
Retirement DROP	3,680	3,954	1,282	(2,672)
Risk Management Administration	22,828	19,062	19,098	36
Supplemental Pension Savings Plan	48,483	46,415	50,546	4,131
Unemployment Insurance	1,125	1,106	1,058	(48)
Workers' Compensation	26,861	27,095	24,852	(2,243)
Fringe Benefits Subtotal	\$ 758,637	\$ 780,177	\$ 815,661	\$ 35,484
Total Personnel Expenditures			\$ 1,569,981	

Purchasing and Contracting

Publishing Services Fund

Department Expenditures

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Publishing Services	\$	1,811,022	\$	1,107,655	\$	1,760,017	\$	652,362
Purchasing & Contracting		113,613		241,581		5,242		(236,339)
Total	\$	1,924,634	\$	1,349,236	\$	1,765,259	\$	416,023

Department Personnel

		FY2020 Budget		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Publishing Services		9.00		3.00		8.00		5.00
Total		9.00		3.00		8.00		5.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Addition of 5.00 FTE for Printing Services Addition of 1.00 Print Shop Supervisor, 1.00 Publishing Specialist 2, 1.00 Graphic Designer, and 2.00 Senior Offset Press Operators to support printing services and operations. 3 of these FTE are currently filled as supplemental positions.	5.00	\$ 384,825	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	32,625	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	1,449	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	(2,876)	-
Total	5.00	\$ 416,023	\$ -

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
PERSONNEL								
Personnel Cost	\$	448,575	\$	167,257	\$	448,616	\$	281,359
Fringe Benefits		287,059		83,476		188,391		104,915
PERSONNEL SUBTOTAL		735,634		250,733		637,007		386,274
NON-PERSONNEL								
Supplies	\$	248,150	\$	133,099	\$	133,099	\$	-
Contracts		821,385		785,685		790,577		4,892
Information Technology		62,641		118,326		115,450		(2,876)

Purchasing and Contracting

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Energy and Utilities	50,996	58,114	85,847	27,733
Transfers Out	-	3,279	3,279	-
Capital Expenditures	5,828	-	-	-
NON-PERSONNEL SUBTOTAL	1,189,000	1,098,503	1,128,252	29,749
Total	\$ 1,924,634	\$ 1,349,236	\$ 1,765,259	\$ 416,023

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 1,612,707	\$ 1,640,551	\$ 1,640,551	-
Other Revenue	42	-	-	-
Rev from Money and Prop	5,209	-	-	-
Transfers In	19,342	-	-	-
Total	\$ 1,637,299	\$ 1,640,551	\$ 1,640,551	-

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000012	Administrative Aide 1	1.00	0.00	0.00	\$ 41,036 - 49,429	\$ -
20000487	Graphic Designer	2.00	1.00	2.00	48,023 - 57,671	114,189
20000752	Print Shop Supervisor	1.00	0.00	1.00	63,447 - 75,604	75,604
21000193	Publishing Specialist 2	2.00	1.00	2.00	35,260 - 41,771	83,542
20000912	Senior Offset Press Operator	2.00	0.00	2.00	42,269 - 50,316	100,632
21000194	Senior Publishing Specialist	1.00	1.00	1.00	41,036 - 49,429	49,429
	Overtime Budgeted					17,516
	Vacation Pay In Lieu					7,704
FTE, Salaries, and Wages Subtotal		9.00	3.00	8.00		\$ 448,616

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 732	\$ -	\$ -	-
Flexible Benefits	100,251	43,167	75,411	32,244
Long-Term Disability	-	493	1,698	1,205
Medicare	5,272	2,059	6,139	4,080
Other	11,865	-	-	-
Other Post-Employment Benefits	57,650	18,879	49,049	30,170
Retiree Medical Trust	480	219	917	698
Retirement ADC	57,376	-	-	-
Retirement DROP	5,635	1,691	1,759	68
Risk Management Administration	11,126	3,177	8,489	5,312
Supplemental Pension Savings Plan	29,219	11,355	37,173	25,818
Unemployment Insurance	707	219	618	399
Workers' Compensation	6,746	2,217	7,138	4,921
Fringe Benefits Subtotal	\$ 287,059	\$ 83,476	\$ 188,391	\$ 104,915
Total Personnel Expenditures			\$ 637,007	

Purchasing and Contracting

Revenue and Expense Statement (Non-General Fund)

Central Stores Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ (62,335)	\$ (247,956)	\$ (127,048)
TOTAL BALANCE AND RESERVES	\$ (62,335)	\$ (247,956)	\$ (127,048)
REVENUE			
Charges for Services	\$ 7,191,515	\$ 4,648,266	\$ 7,302,415
Other Revenue	146,856	176,000	176,000
Revenue from Use of Money and Property	6,168	-	-
Transfers In	328,188	-	-
TOTAL REVENUE	\$ 7,672,727	\$ 4,824,266	\$ 7,478,415
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 7,610,392	\$ 4,576,310	\$ 7,351,367
OPERATING EXPENSE			
Personnel Expenses	\$ 765,704	\$ 750,661	\$ 754,320
Fringe Benefits	758,637	780,177	815,661
Supplies	5,637,875	2,662,253	5,304,410
Contracts	494,219	333,965	300,076
Information Technology	46,388	78,905	80,556
Energy and Utilities	155,524	140,913	119,238
Other Expenses	-	928	928
TOTAL OPERATING EXPENSE	\$ 7,858,347	\$ 4,747,802	\$ 7,375,189
TOTAL EXPENSE	\$ 7,858,347	\$ 4,747,802	\$ 7,375,189
BALANCE***	\$ (247,955)	\$ (171,492)	\$ (23,822)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 7,610,392	\$ 4,576,310	\$ 7,351,367

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

*** The Central Stores Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2022 to address negative balances.

Purchasing and Contracting

Revenue and Expense Statement (Non-General Fund)

Publishing Services Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 396,062	\$ 108,727	\$ 543
TOTAL BALANCE AND RESERVES	\$ 396,062	\$ 108,727	\$ 543
REVENUE			
Charges for Services	\$ 1,612,707	\$ 1,640,551	\$ 1,640,551
Other Revenue	42	-	-
Revenue from Use of Money and Property	5,209	-	-
Transfers In	19,342	-	-
TOTAL REVENUE	\$ 1,637,300	\$ 1,640,551	\$ 1,640,551
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 2,033,362	\$ 1,749,278	\$ 1,641,094
OPERATING EXPENSE			
Personnel Expenses	\$ 448,575	\$ 167,257	\$ 448,616
Fringe Benefits	287,059	83,476	188,391
Supplies	248,150	133,099	133,099
Contracts	821,385	785,685	790,577
Information Technology	62,641	118,326	115,450
Energy and Utilities	50,996	58,114	85,847
Transfers Out	-	3,279	3,279
Capital Expenditures	5,828	-	-
TOTAL OPERATING EXPENSE	\$ 1,924,634	\$ 1,349,236	\$ 1,765,259
TOTAL EXPENSE	\$ 1,924,634	\$ 1,349,236	\$ 1,765,259
BALANCE***	\$ 108,728	\$ 400,042	\$ (124,165)
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 2,033,362	\$ 1,749,278	\$ 1,641,094

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

***The Publishing Services Fund results in a negative ending balance/beginning balance and will be monitored throughout Fiscal Year 2022 to address negative balances.

Real Estate Assets



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Real Estate Assets



Description

The Real Estate Assets Department (READ) manages the City's real estate portfolio and provides direction for the operations of the City's Airports Division and the City Concourse. In the next fiscal year, READ will be restructured and renamed Department of Real Estate and Airport Management (DREAM). It also manages the City's role in the Joint Use Management Agreement for PETCO Park. READ's downtown group is organized to reflect its core business functions. The Acquisition Division acquires property for City needs such as sites for new fire stations, parks, and libraries, as well as the right-of-way for numerous City projects. The Disposition Division evaluates City assets to determine which properties are essential for the City's core mission and which may be considered surplus and then handles the disposition of properties that are determined to be surplus. The Asset Management Division manages the City's diverse agreement portfolio of approximately 500 leased properties. Corporate Services administers the City's facility space needs. Additionally, READ's Valuation section provides appraisal services to support these core business units, as well as a number of other City departments.

For more information on department programs, please visit the Real Estate Assets Department website (<https://www.sandiego.gov/real-estate-assets>).

The vision is:

To be a nationally recognized model for municipal real estate services

The mission is:

To serve the San Diego community through excellence in stewardship of the City's real estate assets

Real Estate Assets

Goals and Objectives

Goal 1: Maximize revenue and overall benefit of the City's real estate assets

- Secure maximum revenue due to the City for leasehold agreements
- Ensure the best return for the City through long-term agreements where appropriate
- Identify underutilized assets for potential disposition

Goal 2: Attract and retain top quality staff

- Provide a productive, cohesive work atmosphere
- Create opportunities for career growth and advancement
- Support and enhance staff education and training

Goal 3: Support the real estate needs of City departments in an effective and timely manner

- Provide support to City departments to ensure quality, consistency, and compliance in projects that involve City real estate assets
- Provide high-quality valuation and consulting services in a timely manner when requested
- Support City departments in planning their future real estate needs

Goal 4: Enhance information management about the City's real estate assets decision-making initiatives

- Inform decision makers regarding the state of the City's real estate assets
- Publish and enhance open data regarding the City's real estate assets on the City website

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of properties reviewed for potential disposition per year	25	52	25	17	25
Percentage of appraisals completed within 90 days of commencement	80%	85%	80%	84%	80%
Percentage of lease agreements on a month-to-month holdover status ¹	20%	23%	20%	28%	25%
Percentage of rent reviews completed on time per fiscal year	90%	84%	90%	83%	90%

1. Changes to Surplus Land Act have added additional reviews and requirements which have affected the length of time to complete new agreements.

Real Estate Assets

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	34.00	28.00	30.00	2.00
Personnel Expenditures	\$ 3,708,075	\$ 3,330,183	\$ 4,246,892	\$ 916,709
Non-Personnel Expenditures	4,223,372	4,330,016	4,677,508	347,492
Total Department Expenditures	\$ 7,931,447	\$ 7,660,199	\$ 8,924,400	\$ 1,264,201
Total Department Revenue	\$ 50,796,706	\$ 53,525,627	\$ 51,540,476	\$ (1,985,151)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Real Estate Assets	\$ 5,181,386	\$ 4,398,424	\$ 5,937,492	\$ 1,539,068
Total	\$ 5,181,386	\$ 4,398,424	\$ 5,937,492	\$ 1,539,068

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Real Estate Assets	32.00	26.00	28.00	2.00
Total	32.00	26.00	28.00	2.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 705,851	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Addition of Non-Personnel Expenditures for Facilities	0.00	492,000	-
Addition of non-personnel expenditures to support building repairs, maintenance, utilities and other expenses as needed for facilities that service the homeless population.			
Agricultural Lease Support	1.00	137,902	-
Addition of 1.00 Program Coordinator to provide expertise in agricultural leases.			
Consulting Services	0.00	112,475	-
Addition of one-time non-personnel expenditures associated with consulting services related to the Sports Arena Development.			
Addition of Program Coordinator	1.00	110,875	-
Addition of 1.00 Program Coordinator to support the maintenance of facilities that house homeless services.			

Real Estate Assets

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	34,151	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	42	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(772)	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	(12,235)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(41,221)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	4,612,675
Revised Revenue Revenue adjustment to reflect revised other rents and concessions revenue projections.	0.00	-	474,350
Revised Revenue Revenue adjustment to reflect revised lease revenue projections.	0.00	-	45,126
Revised Revenue Revenue adjustment to reflect revised utility reimbursement revenue projections.	0.00	-	(97,875)
Revised Revenue Revenue Adjustment to reflect revised lease revenue projections.	0.00	-	(6,246,774)
Total	2.00	\$ 1,539,068	\$ (1,212,498)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 2,300,754	\$ 2,011,257	\$ 2,596,200	\$ 584,943
Fringe Benefits	1,218,341	1,096,839	1,454,289	357,450
PERSONNEL SUBTOTAL	3,519,095	3,108,096	4,050,489	942,393
NON-PERSONNEL				
Supplies	\$ 13,284	\$ 26,120	\$ 26,405	\$ 285
Contracts	1,413,193	1,011,890	1,574,964	563,074
Information Technology	172,990	216,255	250,406	34,151
Energy and Utilities	7,241	7,063	6,228	(835)

Real Estate Assets

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other	6,290	29,000	29,000	-
Transfers Out	49,293	-	-	-
NON-PERSONNEL SUBTOTAL	1,662,291	1,290,328	1,887,003	596,675
Total	\$ 5,181,386	\$ 4,398,424	\$ 5,937,492	\$ 1,539,068

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 1,393,571	\$ 1,468,872	\$ 1,374,997	\$ (93,875)
Licenses and Permits	434,647	239,862	409,194	169,332
Other Revenue	54,806	-	-	-
Rev from Money and Prop	45,819,164	48,062,834	46,774,879	(1,287,955)
Rev from Other Agencies	-	-	-	-
Transfers In	6,689	-	-	-
Total	\$ 47,708,878	\$ 49,771,568	\$ 48,559,070	\$ (1,212,498)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 34,957 - 42,074	\$ 42,074
20000056	Assistant Department Director	1.00	0.00	0.00	65,653 - 248,703	-
20001140	Assistant Department Director	0.00	1.00	1.00	65,653 - 248,703	157,178
20000119	Associate Management Analyst	1.00	1.00	1.00	60,007 - 72,510	72,510
20000163	Associate Property Agent	2.00	2.00	2.00	60,007 - 72,510	120,030
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	58,450
20001234	Program Coordinator	0.00	0.00	2.00	32,448 - 153,046	195,852
20001222	Program Manager	5.00	5.00	5.00	52,133 - 191,703	641,860
20000768	Property Agent	10.00	6.00	6.00	65,869 - 79,649	473,911
20000783	Public Information Clerk	1.00	1.00	1.00	34,957 - 42,074	42,074
20001137	Real Estate Assets Director	1.00	1.00	1.00	35,217 - 193,066	193,066
20000869	Senior Account Clerk	1.00	1.00	1.00	40,019 - 48,283	47,559
20000970	Supervising Management Analyst	1.00	1.00	1.00	74,090 - 89,773	89,773
20001003	Supervising Property Agent	6.00	4.00	4.00	74,090 - 89,773	346,926
20001005	Supervising Property Agent Bilingual - Regular	1.00	1.00	1.00	74,090 - 89,773	87,978
	Right Of Way Cert					2,912
	Vacation Pay In Lieu					12,960
						11,087
FTE, Salaries, and Wages Subtotal		32.00	26.00	28.00		\$ 2,596,200

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 10,834	\$ 10,748	\$ 12,184	\$ 1,436
Flexible Benefits	319,826	281,532	371,870	90,338

Real Estate Assets

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Long-Term Disability	-	6,866	10,301	3,435
Medicare	33,678	27,572	36,182	8,610
Other	32,047	-	-	-
Other Post-Employment Benefits	165,306	138,446	171,668	33,222
Retiree Medical Trust	4,065	3,448	4,791	1,343
Retirement 401 Plan	1,987	2,060	2,142	82
Retirement ADC	441,120	449,990	597,271	147,281
Retirement DROP	2,650	2,633	2,738	105
Risk Management Administration	31,901	23,298	29,708	6,410
Supplemental Pension Savings Plan	160,948	138,042	194,086	56,044
Unemployment Insurance	3,599	3,046	3,745	699
Workers' Compensation	10,381	9,158	17,603	8,445
Fringe Benefits Subtotal	\$ 1,218,341	\$ 1,096,839	\$ 1,454,289	\$ 357,450
Total Personnel Expenditures			\$ 4,050,489	

Concourse and Parking Garages Operating Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Concourse & Parking Garage	\$ 2,750,061	\$ 3,261,775	\$ 2,986,908	\$ (274,867)
Total	\$ 2,750,061	\$ 3,261,775	\$ 2,986,908	\$ (274,867)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Concourse & Parking Garage	2.00	2.00	2.00	0.00
Total	2.00	2.00	2.00	0.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	\$ 5,296	\$ -
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(10,032)	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	(25,684)	-

Real Estate Assets

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Expenditure Reduction Proposal	0.00	(244,447)	-
Reduction in non-personnel expenditures associated with the transfer to the General Fund.			
Revised Revenue	0.00	-	293,898
Addition of one-time transfer from the General Fund.			
Revised Revenue	0.00	-	(1,066,551)
Reduction in revenue due to revised projections.			
Total	0.00	\$ (274,867)	\$ (772,653)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 114,758	\$ 129,527	\$ 134,650	\$ 5,123
Fringe Benefits	74,222	92,560	61,753	(30,807)
PERSONNEL SUBTOTAL	188,980	222,087	196,403	(25,684)
NON-PERSONNEL				
Supplies	\$ 52,954	\$ 57,800	\$ 57,800	-
Contracts	2,254,535	2,385,772	2,408,783	23,011
Information Technology	29,519	23,126	28,422	5,296
Energy and Utilities	224,067	328,043	295,000	(33,043)
Other	6	500	500	-
Transfers Out	-	244,447	-	(244,447)
NON-PERSONNEL SUBTOTAL	2,561,081	3,039,688	2,790,505	(249,183)
Total	\$ 2,750,061	\$ 3,261,775	\$ 2,986,908	\$ (274,867)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Revenue	\$ 114	\$ -	\$ -	-
Rev from Money and Prop	3,086,875	3,754,059	2,687,508	(1,066,551)
Transfers In	840	-	293,898	293,898
Total	\$ 3,087,829	\$ 3,754,059	\$ 2,981,406	\$ (772,653)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	1.00	1.00	1.00	\$ 34,957 - 42,074	\$ 42,074
20001003	Supervising Property Agent	1.00	1.00	1.00	74,090 - 89,773	86,631
	Bilingual - Regular					1,456
	Right Of Way Cert					4,489
FTE, Salaries, and Wages Subtotal		2.00	2.00	2.00		\$ 134,650

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 262	\$ 405	\$ -	(405)
Flexible Benefits	21,106	25,410	23,410	(2,000)

Real Estate Assets

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Long-Term Disability	-	429	516	87
Medicare	1,822	1,879	1,952	73
Other Post-Employment Benefits	12,106	12,586	12,262	(324)
Retiree Medical Trust	206	223	231	8
Retirement 401 Plan	753	891	926	35
Retirement ADC	32,026	44,306	14,578	(29,728)
Retirement DROP	201	-	1,283	1,283
Risk Management Administration	2,332	2,118	2,122	4
Supplemental Pension Savings Plan	1,936	2,448	2,545	97
Unemployment Insurance	177	190	187	(3)
Workers' Compensation	1,298	1,675	1,741	66
Fringe Benefits Subtotal	\$ 74,222	\$ 92,560	\$ 61,753	\$ (30,807)
Total Personnel Expenditures			\$ 196,403	

Real Estate Assets

Revenue and Expense Statement (Non-General Fund)

Concourse and Parking Garages Operating Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 432,282	\$ 769,952	\$ 5,502
TOTAL BALANCE AND RESERVES	\$ 432,282	\$ 769,952	\$ 5,502
REVENUE			
Other Revenue	\$ 114	\$ -	\$ -
Revenue from Use of Money and Property	3,086,875	3,754,059	2,687,508
Transfers In	841	-	293,898
TOTAL REVENUE	\$ 3,087,830	\$ 3,754,059	\$ 2,981,406
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 3,520,112	\$ 4,524,011	\$ 2,986,908
OPERATING EXPENSE			
Personnel Expenses	\$ 114,834	\$ 129,527	\$ 134,650
Fringe Benefits	74,244	92,560	61,753
Supplies	52,954	57,800	57,800
Contracts	2,254,535	2,385,772	2,408,783
Information Technology	29,519	23,126	28,422
Energy and Utilities	224,067	328,043	295,000
Other Expenses	6	500	500
Transfers Out	-	244,447	-
TOTAL OPERATING EXPENSE	\$ 2,750,159	\$ 3,261,775	\$ 2,986,908
TOTAL EXPENSE	\$ 2,750,159	\$ 3,261,775	\$ 2,986,908
BALANCE	\$ 769,953	\$ 1,262,236	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 3,520,112	\$ 4,524,011	\$ 2,986,908

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Risk Management



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Description

The Risk Management Department provides central risk management services to City of San Diego residents, visitors, and employees to limit the risk exposure of the City's network of departments and infrastructure. The Department also provides data on workers' compensation, and public liability claims to City departments. This data provides City departments the information needed to monitor liability exposures and implement business process improvements.

Central risk services provided by the Risk Management Department include workers' compensation claims management, flexible benefits, employee savings plan administration, public liability claims management, loss recovery, and oversight of the insurance program, which are administered through the Finance and Administration, Employees Benefits, Public Liability and Loss Recovery, and Workers' Compensation Divisions.

The vision is:

To continue to improve the City's risk management program through close collaboration with City departments in identifying, analyzing, and implementing risk prevention strategies that reduce or mitigate exposure for the City.

The mission is:

To effectively prevent, control, and minimize the City's financial risk and provide optimum services to the City's employees and the public through the centralized administration of claims, employee benefits, and loss control.

Goals and Objectives

Goal 1: *Safeguard public assets through strong financial management*

- Establish fiscally sound financial policies
- Produce transparent financial reporting
- Prepare fiscally sound, balanced budgets and capital plans

Goal 2: *Provide excellent customer service*

- Own the problem until it is resolved

Goal 3: *Strengthen the City's financial knowledge, skills, and abilities*

- Maximize use of the City's financial data

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of Public Liability Reports completed on schedule per Council Policy 000-09	100%	100%	100%	100%	100%
Ratio of open claims to closed claims for Workers' Compensation ¹	0.0424	0.0424	0.0424	1:9	0.0424

1. The target was not met in FY2021 due to a surge of COVID-19 related cases.

Risk Management

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	89.23	85.23	79.23	(6.00)
Personnel Expenditures	\$ 10,023,463	\$ 10,042,143	\$ 10,468,283	\$ 426,140
Non-Personnel Expenditures	1,831,077	2,197,581	2,255,854	58,273
Total Department Expenditures	\$ 11,854,540	\$ 12,239,724	\$ 12,724,137	\$ 484,413
Total Department Revenue	\$ 12,713,539	\$ 11,000,000	\$ 12,084,323	\$ 1,084,323

Risk Management Administration Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Risk Management	\$ 11,854,540	\$ 12,239,724	\$ 12,724,137	\$ 484,413
Total	\$ 11,854,540	\$ 12,239,724	\$ 12,724,137	\$ 484,413

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Risk Management	89.23	85.23	79.23	(6.00)
Total	89.23	85.23	79.23	(6.00)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 1,188,577	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	341,895	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
One-Time Additions and Annualizations	0.00	90,000	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Addition of Claims Representative 2	1.00	87,506	-
Addition of 1.00 Claims Representative 2 to support the Public Liability and Loss Recovery Division.			
City's Claims Management System	0.00	30,964	-
Addition of non-personnel expenditures related to the annual maintenance fee to support the City's claims management system.			

Risk Management

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-In-Lieu of Annual Leave Adjustments	0.00	30,332	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Non-Standard Hour Personnel Funding	0.00	383	-
Funding allocated according to a zero-based annual review of hourly funding requirements.			
Equipment Rate Reduction	0.00	(52)	-
Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.			
Non-Discretionary Adjustment	0.00	(305,772)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Safety and Environment Program	(7.00)	(979,420)	-
Transfer of 7.00 FTE Positions and associated non-personnel expenditures from the Risk Management Department to the new Compliance Department.			
One-Time Additions and Annualizations	0.00	-	2,015,293
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Reimbursable Revenue	0.00	-	(139,031)
Adjustment of revenue associated with the discontinuation of the Service Level Agreement with the Public Utilities Department.			
Revised Revenue	0.00	-	(791,939)
Reduction of revenue associated with the restructure of the Safety and Environment Program.			
Total	(6.00)	\$ 484,413	\$ 1,084,323

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 5,956,448	\$ 5,979,261	\$ 6,161,853	\$ 182,592
Fringe Benefits	4,067,015	4,062,882	4,306,430	243,548
PERSONNEL SUBTOTAL	10,023,463	10,042,143	10,468,283	426,140
NON-PERSONNEL				
Supplies	\$ 64,230	\$ 86,304	\$ 84,498	\$ (1,806)
Contracts	957,320	1,404,808	1,093,687	(311,121)
Information Technology	796,106	685,969	1,058,828	372,859
Energy and Utilities	4,688	5,500	4,841	(659)
Other	8,734	15,000	14,000	(1,000)
NON-PERSONNEL SUBTOTAL	1,831,077	2,197,581	2,255,854	58,273
Total	\$ 11,854,540	\$ 12,239,724	\$ 12,724,137	\$ 484,413

Risk Management

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 16,697	\$ 159,031	\$ 20,000	\$ (139,031)
Licenses and Permits	265	-	-	-
Other Revenue	12,616,307	10,840,969	12,064,323	1,223,354
Rev from Money and Prop	25,582	-	-	-
Transfers In	54,687	-	-	-
Total	\$ 12,713,539	\$ 11,000,000	\$ 12,084,323	\$ 1,084,323

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	2.00	2.00	0.00	\$ 34,957 - 42,074	\$ -
20000024	Administrative Aide 2	1.00	1.00	2.00	47,266 - 56,957	96,695
20000119	Associate Management Analyst	2.00	2.00	2.00	60,007 - 72,510	134,186
20000277	Claims Aide	2.00	2.00	2.00	41,036 - 49,429	97,376
20000278	Claims Clerk	13.00	13.00	13.00	34,957 - 42,074	539,097
20000282	Claims Representative 2	0.00	0.00	1.00	58,753 - 71,061	64,550
20000285	Claims Representative 2	9.00	6.00	6.00	58,753 - 71,061	411,925
90000539	Clerical Assistant 2- Hourly	0.23	0.23	0.23	33,205 - 40,019	8,413
20000013	Deputy Director	1.00	0.00	0.00	52,133 - 191,703	-
20001168	Deputy Director	1.00	2.00	2.00	52,133 - 191,703	299,646
20000383	Employee Benefits Specialist 2	7.00	6.00	6.00	60,007 - 72,510	422,557
20000293	Information Systems Analyst 3	2.00	2.00	2.00	65,869 - 79,649	159,298
20000172	Payroll Specialist 1	1.00	0.00	0.00	41,507 - 49,955	-
20001234	Program Coordinator	9.00	9.00	9.00	32,448 - 153,046	960,974
20001222	Program Manager	6.00	6.00	4.00	52,133 - 191,703	502,684
20001122	Risk Management Director	1.00	1.00	1.00	35,217 - 193,066	183,093
20000847	Safety Officer	3.00	3.00	0.00	64,269 - 77,616	-
20000854	Safety Representative 2	2.00	2.00	0.00	56,005 - 67,730	-
20001016	Senior Claims Representative	2.00	3.00	3.00	64,636 - 78,156	233,296
20000927	Senior Clerk/Typist	1.00	1.00	1.00	40,019 - 48,283	47,559
20000015	Senior Management Analyst	1.00	1.00	1.00	65,869 - 79,649	79,649
21000188	Senior Workers' Compensation Claims Representative	5.00	5.00	4.00	78,221 - 94,597	375,550
20000358	Supervising Claims Representative	1.00	1.00	1.00	71,039 - 85,814	85,814
21000189	Supervising Workers' Compensation Claims Representative	0.00	0.00	1.00	85,944 - 103,812	103,812
21000190	Workers' Compensation Claims Aide	4.00	3.00	4.00	41,036 - 49,429	186,359
21000186	Workers' Compensation Claims Representative 2 Bilingual - Regular	13.00	14.00	14.00	71,083 - 85,966	1,193,659
						5,824

Risk Management

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Budgeted Personnel					(148,309)
	Expenditure Savings					
	Overtime Budgeted					35,824
	Sick Leave - Hourly					752
	Vacation Pay In Lieu					81,570
FTE, Salaries, and Wages Subtotal		89.23	85.23	79.23	\$	6,161,853

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 47,021	\$ 44,701	\$ 44,385	\$ (316)
Flexible Benefits	990,670	1,059,607	1,029,337	(30,270)
Insurance	1,181	-	-	-
Long-Term Disability	-	20,732	24,219	3,487
Medicare	92,079	86,686	87,636	950
Other	74,364	-	-	-
Other Post-Employment Benefits	511,849	490,854	465,956	(24,898)
Retiree Medical Trust	8,163	8,593	8,512	(81)
Retirement 401 Plan	3,085	2,635	2,111	(524)
Retirement ADC	1,779,724	1,782,642	2,045,580	262,938
Retirement DROP	10,755	11,410	17,373	5,963
Risk Management Administration	98,789	82,602	80,636	(1,966)
Supplemental Pension Savings Plan	414,437	435,407	445,988	10,581
Unemployment Insurance	9,300	9,189	8,811	(378)
Workers' Compensation	25,598	27,824	45,886	18,062
Fringe Benefits Subtotal	\$ 4,067,015	\$ 4,062,882	\$ 4,306,430	\$ 243,548
Total Personnel Expenditures			\$ 10,468,283	

Risk Management

Revenue and Expense Statement (Non-General Fund)

Risk Management Administration Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 596,354	\$ 1,455,353	\$ 1,037,784
TOTAL BALANCE AND RESERVES	\$ 596,354	\$ 1,455,353	\$ 1,037,784
REVENUE			
Charges for Services	\$ 16,697	\$ 159,031	\$ 20,000
Licenses and Permits	265	-	-
Other Revenue	12,616,307	10,840,969	12,064,323
Revenue from Use of Money and Property	25,582	-	-
Transfers In	54,687	-	-
TOTAL REVENUE	\$ 12,713,538	\$ 11,000,000	\$ 12,084,323
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 13,309,892	\$ 12,455,353	\$ 13,122,107
OPERATING EXPENSE			
Personnel Expenses	\$ 5,956,448	\$ 5,979,261	\$ 6,161,853
Fringe Benefits	4,067,015	4,062,882	4,306,430
Supplies	64,230	86,304	84,498
Contracts	957,320	1,404,808	1,093,687
Information Technology	796,106	685,969	1,058,828
Energy and Utilities	4,688	5,500	4,841
Other Expenses	8,734	15,000	14,000
TOTAL OPERATING EXPENSE	\$ 11,854,541	\$ 12,239,724	\$ 12,724,137
TOTAL EXPENSE	\$ 11,854,541	\$ 12,239,724	\$ 12,724,137
BALANCE	\$ 1,455,351	\$ 215,629	\$ 397,970
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 13,309,892	\$ 12,455,353	\$ 13,122,107

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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San Diego Regional Parks Improvement Fund



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San Diego Regional Parks Improvement Fund



Description

The City of San Diego's Regional Parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, coastal beaches, and contiguous coastal parks. The San Diego Regional Parks Improvement Fund is to be used only for non-commercial public capital improvements for San Diego Regional Parks and park uses. Funding is directly related to the City of San Diego Charter, Article V, Section 55.2 which requires that 35 percent of all lease revenues collected from Mission Bay Park in excess of \$20.0 million, or \$3.5 million (whichever is greater), be allocated to the Regional Parks Improvement Fund to solely benefit San Diego Regional Parks.

San Diego Regional Parks Improvement Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	-	-	-	-
Total Department Expenditures	\$ -	\$ -	\$ -	-
Total Department Revenue	\$ 3,831,994	\$ 3,579,460	\$ 4,257,074	\$ 677,614

San Diego Regional Parks Improvement Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	\$ -	\$ 677,614
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	0.00	\$ -	\$ 677,614

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Rev from Money and Prop	\$ 331,994	\$ -	\$ -	-
Transfers In	3,500,000	3,579,460	4,257,074	677,614
Total	\$ 3,831,994	\$ 3,579,460	\$ 4,257,074	\$ 677,614

San Diego Regional Parks Improvement Fund

Revenue and Expense Statement (Non-General Fund)

San Diego Regional Parks Improvement Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 3,500,000	\$ 3,200,000	\$ -
Continuing Appropriation - CIP	14,711,580	11,354,768	9,412,972
TOTAL BALANCE AND RESERVES	\$ 18,211,580	\$ 14,554,768	\$ 9,412,971
REVENUE			
Revenue from Use of Money and Property	\$ 331,994	\$ -	\$ -
Transfers In	3,500,000	3,579,460	4,257,074
TOTAL REVENUE	\$ 3,831,994	\$ 3,579,460	\$ 4,257,074
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 22,043,574	\$ 18,134,228	\$ 13,670,045
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 4,131,994	\$ 3,200,000	\$ -
TOTAL CIP EXPENSE	\$ 4,131,994	\$ 3,200,000	\$ -
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 3,356,812	\$ -	\$ 3,000,000
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 3,356,812	\$ -	\$ 3,000,000
TOTAL EXPENSE	\$ 7,488,806	\$ 3,200,000	\$ 3,000,000
RESERVES			
Continuing Appropriation - CIP	\$ 11,354,768	\$ 11,354,768	\$ 6,412,972
TOTAL RESERVES	\$ 11,354,768	\$ 11,354,768	\$ 6,412,972
BALANCE	\$ 3,199,999	\$ 3,579,460	\$ 4,257,073
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 22,043,574	\$ 18,134,228	\$ 13,670,045

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Smart and Sustainable Communities



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Smart and Sustainable Communities



Description

In Fiscal Year 2021, the Deputy Chief Operating Officer of Smart and Sustainable Communities Branch was responsible for overseeing the day-to-day City operations of various departments. In the Fiscal Year 2022 Adopted Budget, the Smart and Sustainable Communities Branch has been eliminated and restructured to the Office of the Chief Operating Officer as part of the executive management.

Smart and Sustainable Communities

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	10.50	10.50	0.00	(10.50)
Personnel Expenditures	\$ 829,107	\$ 1,539,498	\$ -	\$ (1,539,498)
Non-Personnel Expenditures	142,777	1,185,824	-	(1,185,824)
Total Department Expenditures	\$ 971,884	\$ 2,725,322	\$ -	\$ (2,725,322)
Total Department Revenue	\$ 302,662	\$ 1,870,107	\$ -	\$ (1,870,107)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Smart & Sustainable Communities	\$ 971,884	\$ 1,106,468	\$ -	\$ (1,106,468)
Urban Planning Review	-	1,618,854	-	(1,618,854)
Total	\$ 971,884	\$ 2,725,322	\$ -	\$ (2,725,322)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Smart & Sustainable Communities	10.50	1.50	0.00	(1.50)
Total	10.50	10.50	0.00	(10.50)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Information Technology	0.00	\$ (13,631)	\$ -
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Non-Discretionary Adjustment	0.00	(21,092)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	(51,824)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Deputy Director Restructure	(1.00)	(179,589)	-
Transfer of 1.00 Deputy Director from the Smart and Sustainable Communities Branch to the Sustainability Department.			

Smart and Sustainable Communities

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Restructure of the Smart and Sustainable Communities Branch	(1.50)	(528,311)	(251,657)
Transfer of 1.00 Deputy Chief Operating Officer, 0.50 Executive Assistant, non-personnel expenditures, and associated revenues from the Smart and Sustainable Communities Branch to the Office of the COO. This transfer is associated with an organizational change at the executive management level.			
One-Time Additions and Annualizations	0.00	(750,000)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Urban Planning Review Program	(8.00)	(1,180,875)	(1,618,450)
Transfer of 8.00 FTE positions, non-personnel expenditures, and associated revenues from the Urban Planning Review Program in the Smart & Sustainable Communities Branch to the Development Services Department.			
Total	(10.50)	\$ (2,725,322)	\$ (1,870,107)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 644,368	\$ 1,163,411	\$ -	(1,163,411)
Fringe Benefits	184,739	376,087	-	(376,087)
PERSONNEL SUBTOTAL	829,107	1,539,498	-	(1,539,498)
NON-PERSONNEL				
Supplies	\$ 6,235	\$ 3,700	\$ -	(3,700)
Contracts	106,281	1,163,444	-	(1,163,444)
Information Technology	23,763	13,631	-	(13,631)
Energy and Utilities	2,724	2,393	-	(2,393)
Other	3,775	2,656	-	(2,656)
NON-PERSONNEL SUBTOTAL	142,777	1,185,824	-	(1,185,824)
Total	\$ 971,884	\$ 2,725,322	\$ -	(2,725,322)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 302,662	\$ 1,618,450	\$ -	(1,618,450)
Transfers In	-	251,657	-	(251,657)
Total	\$ 302,662	\$ 1,870,107	\$ -	(1,870,107)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001202	Assistant Deputy Director	1.00	1.00	0.00	\$ 52,133 - 191,703	\$ -
20001118	Deputy Chief Operating Officer	1.00	1.00	0.00	65,653 - 248,703	-

Smart and Sustainable Communities

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20001168	Deputy Director	1.00	1.00	0.00	52,133 - 191,703	-
20000924	Executive Assistant	0.50	0.50	0.00	48,326 - 58,450	-
20001234	Program Coordinator	3.00	3.00	0.00	32,448 - 153,046	-
20001222	Program Manager	3.00	3.00	0.00	52,133 - 191,703	-
20000970	Supervising Management Analyst	1.00	1.00	0.00	74,090 - 89,773	-
FTE, Salaries, and Wages Subtotal		10.50	10.50	0.00	\$	-

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 287	\$ -	(287)
Flexible Benefits	62,348	134,437	-	(134,437)
Insurance	1,396	-	-	-
Long-Term Disability	-	3,994	-	(3,994)
Medicare	9,658	16,684	-	(16,684)
Other Post-Employment Benefits	34,104	66,077	-	(66,077)
Retiree Medical Trust	1,590	2,807	-	(2,807)
Retirement 401 Plan	2,115	2,081	-	(2,081)
Retirement ADC	25,949	49,122	-	(49,122)
Risk Management Administration	6,582	11,120	-	(11,120)
Supplemental Pension Savings Plan	39,039	84,961	-	(84,961)
Unemployment Insurance	1,034	1,776	-	(1,776)
Workers' Compensation	925	2,741	-	(2,741)
Fringe Benefits Subtotal	\$ 184,739	\$ 376,087	\$ -	\$(376,087)
Total Personnel Expenditures			\$ -	

Special Events and Filming



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Special Events and Filming



Description

The Special Events and Filming Department provides a portfolio of services designed to support San Diego's neighborhoods, as well as the City's special event, filming, business, and tourism industries in order to generate local jobs, hundreds of millions of dollars in economic impact, and extensive worldwide media exposure for the San Diego region each year.

A primary function of the Department is to provide permitting, technical support, and promotional services for special events and filming in San Diego. Once a special event or film production is secured, the Department provides support services to key entities, such as the event organizer, location scout, producer, host committee, business, and residential community, as well as City departments to ensure the success of the activity.

A national and international marketing campaign managed by the Department targeted studios, production companies, and film industry professionals to promote the San Diego region as a competitive and film-friendly destination. The Department also participated in industry panels and workshops on COVID-19 safety protocols for film productions in San Diego, furthering San Diego's reputation as film-friendly. In addition, partnerships with visitor industry organizations, such as the San Diego Tourism Marketing District, San Diego Tourism Authority, and San Diego Convention Center that support events of national and international stature.

By leveraging collaborative partnerships with community and neighborhood organizations, as well as with the economic development, tourism, special event, and film industries, the Special Events and Filming Department seeks to maximize civic and economic returns to the San Diego region.

Unfortunately, like so many industries, the event industry was severely impacted by the pandemic. Festivals, conventions, sporting events, exhibitions, block parties and concerts completely shut down in March 2020. Special Events and Filming collaborated with public safety and the County of San Diego resulting in the issuance of supplemental guidelines for modified permitted activities allowed by the State and County Public Health Orders including farmers markets, film/still photography production, outdoor dining street closures, artisan/craft markets, vehicle-based reverse parades and drive-in

Special Events and Filming

movies/concert/live performance events. With the retirement of the State's Blueprint for a Safer Economy on June 15, 2021, the economy along with events were able to begin to resume. The department is working closely with event organizations to reinstate events with the removal of the tier system and most restrictions. We will continue to monitor state and county public health orders as needed.

Special Events and Filming

Goals and Objectives

Goal 1: *Collaborate with event organizers, public safety and the County of San Diego to safely reinstate events with modified health protocols.*

- Update and develop new modified guidelines for various stages of event reinstatement.

Goal 2: *Explore modifications with SDPD for alcohol management plan for Special Events.*

- Develop and review pilot program with SDPD and CAO.

Goal 3: *Lead the planning efforts for the 2021 US Open Championship at Torrey Pines*

- Collaborate with USGA, County of San Diego, internal and external stakeholders on various scenarios for the US Open 2021 pending public health safety protocols in place.

Goal 4: *Explore additional efficiencies of the Eproval, the new on-line application and review system for Special Event applications.*

- Implement IT enhancement to interface with Parks and Recreation and create efficiencies for permit issuance. Current process of two separate applications for a Reservation of Space would be consolidated into one application process in Eproval.
- Interface with Eproval to create automation of current manual process of public facing calendar.
- Collaborate with GIS team to provide diagrams for applicants to provide accurate site plans.

Goal 5: *Further develop partnership with public and private agencies to advance promotion of filming in San Diego.*

- Seek advertising partnership and technology efficiencies to provide one-stop shop for production companies.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Average number of visits to the Special Events Calendar website	250,000	134,000	100,000	67,665	150,000
Number of special event and filming dates permitted	2,500	1,352	1,400	3,462	2,397
Number of special event and filming permit applications submitted and reviewed online	900	528	530	304	680

Fiscal Year 2021 estimated decrease due to COVID-19 and decreased visibility of calendar on City's website home page.

Fiscal Year 2021 estimated decrease from cancellations of events and film permits due to COVID-19. FY21 actuals are based on expanded outdoor dining permitted dates, film permitted dates and reinstatement of events in March 2021. FY22 target is based on anticipated increase in events and filming permitted dates following the County reopening.

Fiscal Year 2021 estimated decrease from cancellations of events and film permits due to COVID-19. FY21 actuals are based on expanded outdoor dining permits, film permits and reinstatement of events in March 2021. FY22 target is based on anticipated increase in events and film permits following the County reopening.

Special Events and Filming

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	6.00	0.00	6.00	6.00
Personnel Expenditures	\$ 822,862	\$ -	\$ 911,565	\$ 911,565
Non-Personnel Expenditures	387,689	-	590,737	590,737
Total Department Expenditures	\$ 1,210,551	\$ -	\$ 1,502,302	\$ 1,502,302
Total Department Revenue	\$ 54,407	\$ -	\$ 40,000	\$ 40,000

Transient Occupancy Tax Fund¹

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Special Events & Filming	\$ 1,210,551	\$ -	\$ 1,502,302	\$ 1,502,302
Total	\$ 1,210,551	\$ -	\$ 1,502,302	\$ 1,502,302

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Special Events & Filming	6.00	0.00	6.00	6.00
Total	6.00	0.00	6.00	6.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Restructure of the Special Events & Filming Program Transfer of 6.00 FTE positions, non-personnel expenditures, and associated revenue from the Department of Cultural Affairs to the Special Events & Filming Department.	6.00	\$ 1,027,729	\$ 75,000
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	357,998	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	108,579	-

¹ In the Fiscal Year 2021 Adopted Budget, the Transient Occupancy Tax Fund budgets for Special Events and Filming were consolidated into the Cultural Affairs Department. In Fiscal Year 2022 Budget the Special Events and Filming was transferred back into this Business Area.

Special Events and Filming

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Pay-In-Lieu of Annual Leave Adjustments	0.00	7,996	-
Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.			
Revised Revenue	0.00	-	(35,000)
One-time revised revenue related to special event application processing fees.			
Total	6.00	\$ 1,502,302	\$ 40,000

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 576,262	-	\$ 629,935	\$ 629,935
Fringe Benefits	246,601	-	281,630	281,630
PERSONNEL SUBTOTAL	822,862	-	911,565	911,565
NON-PERSONNEL				
Supplies	\$ 4,732	-	\$ 12,664	\$ 12,664
Contracts	128,884	-	124,854	124,854
Information Technology	250,885	-	449,619	449,619
Energy and Utilities	1,988	-	3,600	3,600
Other	1,200	-	-	-
NON-PERSONNEL SUBTOTAL	387,689	-	590,737	590,737
Total	\$ 1,210,551	\$ -	\$ 1,502,302	\$ 1,502,302

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fines Forfeitures and Penalties	\$ 8,930	-	\$ -	-
Licenses and Permits	32,975	-	40,000	40,000
Other Revenue	11	-	-	-
Transfers In	12,491	-	-	-
Total	\$ 54,407	\$ -	\$ 40,000	\$ 40,000

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000119	Associate Management Analyst	1.00	0.00	1.00	\$ 60,007 - 72,510	\$ 72,510
20001220	Executive Director	1.00	0.00	1.00	52,133 - 191,703	157,040
20001222	Program Manager	2.00	0.00	2.00	52,133 - 191,703	204,206
20000783	Public Information Clerk	1.00	0.00	1.00	34,957 - 42,074	42,074
20000918	Senior Planner	1.00	0.00	1.00	83,802 - 101,324	101,324
	Bilingual - Regular					1,456
	Termination Pay Annual					41,425
	Leave					
	Vacation Pay In Lieu					9,900
FTE, Salaries, and Wages Subtotal		6.00	0.00	6.00	\$	629,935

Special Events and Filming

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 702	\$ -	\$ 725	\$ 725
Flexible Benefits	79,530	-	87,293	87,293
Insurance	338	-	-	-
Long-Term Disability	-	-	2,315	2,315
Medicare	8,546	-	8,389	8,389
Other	3,356	-	-	-
Other Post-Employment Benefits	38,466	-	36,786	36,786
Retiree Medical Trust	481	-	752	752
Retirement 401 Plan	480	-	1,570	1,570
Retirement ADC	61,983	-	94,426	94,426
Retirement DROP	8,057	-	6,271	6,271
Risk Management Administration	7,424	-	6,366	6,366
Supplemental Pension Savings Plan	35,277	-	31,535	31,535
Unemployment Insurance	834	-	842	842
Workers' Compensation	1,126	-	4,360	4,360
Fringe Benefits Subtotal	\$ 246,601	\$ -	\$ 281,630	\$ 281,630
Total Personnel Expenditures		\$	911,565	

Special Promotional Programs



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Special Promotional Programs



Description

Special promotional programs are intended to advance the City's economy by promoting the City of San Diego as a visitor destination in the national and international marketplace. The Special Promotional Programs Department supports programs that increase hotel occupancy and attract industry resulting in the generation of Transient Occupancy Tax (TOT) and other revenue. The Department's programs are funded by TOT revenue to develop, maintain, and enhance visitor-related facilities and support the promotion of the City's cultural amenities and natural attractions.

Special Promotional Programs

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	88,412,272	78,178,285	84,326,996	6,148,711
Total Department Expenditures	\$ 88,412,272	\$ 78,178,285	\$ 84,326,996	\$ 6,148,711
Total Department Revenue	\$ 89,887,530	\$ 81,157,714	\$ 87,672,705	\$ 6,514,991

Transient Occupancy Tax Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Arts, Culture, & Community Festivals	\$ 12,846,274	\$ 5,765,978	\$ 7,765,978	2,000,000
Discretionary Funding	16,754,737	16,231,543	17,134,541	902,998
Economic Development	2,003,404	1,027,200	847,200	(180,000)
Support to Other Funds	56,807,856	55,153,564	58,579,277	3,425,713
Total	\$ 88,412,272	\$ 78,178,285	\$ 84,326,996	\$ 6,148,711

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Support for Arts Addition of non-personnel expenditures and associated revenue to support arts funding.	0.00	\$ 2,000,000	\$ 2,000,000
Operational Support to Other Funds Adjustment to annual allocations which support operating costs for Mission Bay/Balboa Park Improvements, Convention Center, PETCO Park, and the Trolley Extension Reserve Fund.	0.00	1,790,261	-
Safety and Maintenance of Visitor Related Facilities Adjustment to reflect revised reimbursements to the General Fund for support of the safety and maintenance of visitor related facilities.	0.00	1,635,452	-
One-Cent Discretionary Adjustment Adjustment to reflect an increase in the One-Cent Transient Occupancy Tax to support the General Fund.	0.00	902,998	-
Economic Development and Tourism Support Reduction of non-personnel expenditures associated with Economic Development and Tourism Support to outside organizations.	0.00	(180,000)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	4,514,991
Total	0.00	\$ 6,148,711	\$ 6,514,991

Special Promotional Programs

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Supplies	\$ 1,522	\$ -	\$ -	-
Contracts	39,233,602	33,157,726	36,613,178	3,455,452
Other	4	-	-	-
Transfers Out	49,177,144	45,020,559	47,713,818	2,693,259
NON-PERSONNEL SUBTOTAL	88,412,272	78,178,285	84,326,996	6,148,711
Total	\$ 88,412,272	\$ 78,178,285	\$ 84,326,996	\$ 6,148,711

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Transfers In	\$ 3,949,600	\$ -	\$ 2,000,000	\$ 2,000,000
Transient Occupancy Tax	85,937,930	81,157,714	85,672,705	4,514,991
Total	\$ 89,887,530	\$ 81,157,714	\$ 87,672,705	\$ 6,514,991

Special Promotional Programs

Special Promotions

Organization / Program	FY2020 Actual	FY2021 Budget	FY2022 Adopted
ARTS, CULTURE, AND COMMUNITY FESTIVALS			
Creative Communities San Diego			
A Ship in the Woods	\$ -	\$ -	\$ -
A Reason To Survive	-	-	5,000
Access Inc.	-	-	5,000
Adams Avenue Business Association	35,071	9,628	15,698
Amateur Pianists	5,000	-	5,000
American Water Works Association Water for People Committee	-	5,000	5,000
Armed Services YMCA of the USA-San Diego Branch	126,548	36,696	42,186
Asian Story Theater	5,000	5,000	5,000
Balboa Park Conservancy	27,189	15,445	-
Bayside Community Center	-	-	5,000
Biocom Institute	98,562	29,517	40,137
Bodhi Tree Concerts	5,000	5,000	5,000
Boys & Girls Clubs of San Dieguito	-	-	16,687
Brazilian Institute for Arts & Culture	-	-	-
Cabrillo Festival Inc.	5,000	5,000	-
California Lawyers for the Arts	51,226	16,686	49,432
Casa Familiar Inc	5,000	5,000	9,311
Contact Arts DBA Fringe Festival	-	30,675	48,244
CoTA (Collaborations: Teachers and Artists)	5,000	-	-
Cooper Family Foundation	11,215	5,000	5,742
Depositing Empowerment Through Outreach & Urban Redevelopment	5,000	-	-
East Village Association	-	5,000	-
Hilcrest Business Improvement Association	21,693	6,901	7,254
Historic Old Town Community Foundation	-	7,936	-
Indian Fine Arts Academy of San Diego	25,201	11,499	16,379
International Rescue Committee Inc.	-	17,868	-
Italian American Art and Cultural Association of San Diego	17,843	5,636	8,217
Jacobs & Cushman San Diego Food Bank	57,272	18,426	39,943
Jacobs Center for Neighborhood Innovation	-	-	7,580
Karama	7,145	5,000	5,000
Karen Organization of San Diego	5,000	5,000	5,000
Kyoto Symposium Organization (KSO)	16,993	29,642	46,618
La Maestra Family Clinic Inc.	7,147	30,479	20,987
Linda Vista Multi-Cultural Fair Inc.	8,866	5,000	5,000
Little Italy Association	19,408	-	-
Little Saigon San Diego	25,454	9,940	15,633
Lux Art Institute	-	14,992	-
Mandate Project Impact Inc.	20,694	7,857	15,896
Mariachi Scholarship Foundation	27,529	10,150	14,945
Media Heritage Inc	16,568	5,000	-
Medium Photography Inc.	-	5,628	7,149
Musicians for Education	19,757	5,985	13,429
Ocean Beach Merchant's Association Inc.	28,021	10,104	12,931
Old Town Chamber of Commerce	12,915	11,178	12,995
Open Heart Leaders	-	-	5,000
Options For All (Formerly Employment & Community Options	-	-	-
Pacific Beach Business Improvement Association	15,105	5,000	7,006
Pacific Beach Town Council	5,000	5,000	-

Special Promotional Programs

Special Promotions

Organization / Program	FY2020 Actual	FY2021 Budget	FY2022 Adopted
PASACAT Inc	-	5,000	5,000
Paving Great Futures	9,039	7,722	11,370
Point Loma Summer Concerts	20,790	8,067	-
Rancho de los Peñasquitos Town Council	8,191	5,000	5,000
reInterpret	-	5,000	-
RISE Urban Leadership Institute of San Diego	-	-	5,000
Rolando Community Council Inc.	7,231	5,000	5,000
San Diego Architectural Foundation	14,444	5,000	5,000
San Diego Audubon Society	27,117	-	11,606
San Diego Earth Day	39,085	10,667	16,126
San Diego Festival of the Arts Foundation (changed from Torrey Pines Kiwanis Foundation)	50,369	14,410	18,594
San Diego Film Foundation	85,184	69,940	60,829
San Diego Lesbian and Gay Pride	138,894	69,940	94,201
San Diego Performing Arts League	5,000	5,000	5,000
San Diego Shakespeare Society	5,000	5,000	5,000
San Diego Sports Association (previously San Diego Hall of Champions)	-	-	39,885
San Diego State University Research Foundation for KPBS	42,484	12,871	16,194
San Ysidro Improvement Corporation	10,304	-	-
Sherman Heights Community Center	-	-	5,000
South Bay Community Services	-	-	5,000
Speed of Change Inc.	-	5,000	-
Spirit of the Fourth Inc.	11,545	5,000	5,000
Teatro Mascara Magica	-	-	-
The Bon Temps Social Club of San Diego	119,316	36,486	57,382
The Mexicayotl Indio Cultural Center	-	5,000	-
VAPA Foundation	-	-	31,427
Via International	7,158	5,000	5,000
Vietnamese-American Youth Alliance	-	6,435	-
Creative Communities San Diego Subtotal	\$ 1,343,573	\$ 699,406	\$ 942,013
Organizational Support			
America's Finest City Dixieland Jazz Society	\$ -	\$ 5,000	\$ -
Art of Elan	22,985	15,871	22,727
Art Produce	-	5,000	5,434
Artreach	26,687	17,737	27,371
Bach Collegium San Diego	31,705	15,408	22,716
Backyard Renaissance	7,171	5,000	7,827
Balboa Art Conservation Center	-	24,408	36,578
Balboa Park Cultural Partnership	229,911	113,366	136,694
Balboa Park Online Collaborative	34,782	-	54,020
Black Mountain Dance Foundation	46,028	-	28,529
Blindspot Collective	-	-	7,719
California Ballet Association Inccult	141,140	49,323	-
CAMARADA	13,253	8,637	12,159
Center for World Music	20,963	12,571	20,351
Choral Club of San Diego	5,000	5,000	-
Choral Consortium of San Diego	5,000	5,000	5,000
City Ballet Inc	86,206	41,388	57,193
Classics for Kids Inc.	33,833	18,888	23,385
CoTA (Collaborations: Teachers and Artists)	-	-	22,310

Special Promotional Programs

Special Promotions

Organization / Program	FY2020 Actual	FY2021 Budget	FY2022 Adopted
Culture Shock Dance Troupe Inc.	-	5,000	8,441
Cygnnet Theatre Company	166,434	82,436	92,545
DanzArts	-	-	5,000
David's Harp Foundation	14,667	9,835	34,516
Diversionary Theater Productions Inc.	64,475	38,817	60,269
Fern Street Community Arts Inc.	23,556	15,935	19,221
Finest City Performing Arts Inc.	57,379	33,647	42,664
Flying Leatherneck Historical Foundation	36,982	19,970	20,079
Friends of Balboa Park	65,682	26,043	60,044
Gaslamp Quarter Historical Foundation	48,344	23,760	9,893
Guitars in the Classroom	23,439	18,104	30,797
Hausmann Quartet Foundation	-	7,331	14,082
Intrepid Shakespeare Company	34,674	-	-
Japan Society of San Diego and Tijuana	29,294	13,449	16,481
Japanese Friendship Garden Society of San Diego	176,630	87,301	99,861
La Jolla Historical Society	74,272	40,259	24,249
La Jolla Music Society	254,464	128,544	211,273
La Jolla Symphony and Chorus Association	49,562	25,090	26,777
Lambda Archives of San Diego	19,222	8,590	17,163
Lao Community Cultural Center of San Diego	5,925	5,880	5,000
Library Association of La Jolla	119,783	62,766	86,971
Little Fish Comic Book Studio	-	7,608	10,260
Mainly Mozart Inc.	106,136	57,213	63,345
Malashock Dance & Company	46,973	23,663	27,530
Maritime Museum Association of San Diego	227,278	117,078	131,404
MCRD Museum Foundation	-	-	19,655
Media Arts Center San Diego	95,601	48,043	61,477
Mexicayotl Indio Cultural Center	-	-	5,000
Mid-City Community Music	-	-	14,244
Mingei International Inc.	148,343	72,595	125,689
Mojalet Dance Collective	13,803	8,011	11,403
MOXIE Theatre Inc.	33,035	17,510	25,845
Museum of Contemporary Art San Diego	280,383	130,766	213,850
Museum of Photographic Arts	113,441	49,403	99,697
New Americans Museum	34,205	22,857	33,481
NTC Foundation	184,119	117,392	177,801
Old Globe Theatre	459,050	231,414	306,652
Onstage Playhouse	-	-	8,843
Opera NEO	22,141	13,169	11,455
Outside the Lens	51,676	27,638	48,445
Pacific Arts Movement	72,099	36,735	46,995
Persian Cultural Center	40,156	22,147	25,762
Playwrights Project	46,615	24,581	30,280
Poway Center for the Performing Arts Foundation	62,924	35,389	37,607
Prophet World Beat Productions	35,607	18,171	22,662
Putnam Foundation dba Timken Museum of Art	144,678	85,668	99,893
Quilt San Diego	-	13,920	22,940
Resounding Joy Inc	27,826	13,015	28,708
Reuben H. Fleet Science Center	293,786	178,101	231,483
SACRA PROFANA	16,974	7,818	11,173
San Diego Air & Space Museum	296,615	146,374	184,911
San Diego Archaeological Center	30,307	15,449	21,261

Special Promotional Programs

Special Promotions

Organization / Program	FY2020 Actual	FY2021 Budget	FY2022 Adopted
San Diego Art Institute	51,634	17,466	33,359
San Diego Automotive Museum	54,352	30,656	5,000
San Diego Ballet	45,702	28,157	41,205
San Diego Center for Jewish Culture	125,468	64,214	73,356
San Diego Chapter of Sweet Adelines Intl	-	5,715	7,429
San Diego Children's Choir	55,691	35,607	35,057
San Diego Chinese Historical Society and Museum	18,134	12,535	16,727
San Diego Civic Youth Ballet	65,423	28,661	44,047
San Diego Comic Convention	370,237	219,058	303,168
San Diego Cultural Arts Alliance	-	6,502	5,862
San Diego Dance Theater	48,500	26,856	31,248
San Diego Early Music Society	12,205	8,133	-
San Diego Guild of Puppetry Inc.	12,058	7,042	9,897
San Diego Historical Society	176,850	89,582	87,864
San Diego Junior Theatre	89,822	50,536	49,818
San Diego Master Chorale	-	7,306	12,406
San Diego Model Railroad Museum Inc.	74,551	42,913	39,029
San Diego Museum Council Inc.	25,219	11,660	13,509
San Diego Museum of Art	392,310	189,854	298,669
San Diego Museum of Man dba Museum of Us	228,835	103,100	106,253
San Diego Musical Theatre	105,780	52,773	72,564
San Diego Opera Association	392,006	159,369	238,525
San Diego Pro Arte Voices	7,758	6,232	6,269
San Diego Repertory Theatre	173,705	117,379	164,646
San Diego Society of Natural History dba San Diego Natural History Museum	392,101	188,097	265,959
San Diego Sports Association (previously San Diego Hall of Champions)	65,310	22,141	-
San Diego Symphony Orchestra Association	458,799	235,509	310,167
San Diego Theatres Inc.	340,741	-	-
San Diego Watercolor Society	30,301	19,460	19,337
San Diego Winds	-	-	-
San Diego Women's Chorus	14,712	9,298	12,148
San Diego Writers Ink	24,861	12,476	17,855
San Diego Young Artists Music Academy	8,428	8,447	13,915
San Diego Youth Symphony and Conservatory	132,666	62,043	82,483
Save Our Heritage Organisation	88,688	47,842	51,560
Scripps Ranch Theatre	22,888	12,932	9,053
So Say We All	15,402	7,021	12,816
Space 4 Art Inc.	26,028	17,666	26,838
Spreckels Organ Society	27,834	16,399	23,541
The AjA Project	49,488	25,848	39,461
The Italian Cultural Center of San Diego	-	10,230	13,526
The New Children's Museum	204,476	104,750	148,468
The PGK Project Inc.	16,387	9,720	13,654
Theater and Arts Foundation of San Diego dba La Jolla Playhouse	457,525	229,027	312,405
transcenDANCE Youth Arts Project	38,624	20,648	27,082
Trinity One Theatre Troupe Inc.	-	-	8,680
Unscripted Learning	-	-	8,065
Vanguard Culture	-	5,000	5,213
Veterans Memorial Center	24,715	7,677	-
Villa Musica	77,564	41,010	61,770

Special Promotional Programs

Special Promotions

Organization / Program	FY2020 Actual	FY2021 Budget	FY2022 Adopted
Voices of Our City Choir	-	-	18,583
Westwind Brass	6,133	5,000	5,000
Wheelchair Dancers Organization	-	5,000	5,000
Women's History Reclamation Project Inc.	17,894	13,430	10,879
Write Out Loud	20,128	10,457	14,815
Young Audiences of San Diego dba Arts for Learning San Diego	97,083	55,335	47,192
Youth Philharmonic Orchestra	11,044	5,721	7,503
Organizational Support Subtotal	\$ 10,049,279	\$ 5,066,572	\$ 6,823,965
Other			
Department of Cultural Affairs Administration	\$ 1,211,205	\$ 2,024,667	\$ 1,878,812
Arts, Culture, and Community Festivals - Allocation Adjustment	497,401	-	-
Arts, Culture, and Community Festivals - Mayor/City Council Allocations	399,995	-	-
Arts, Culture, and Community Festivals - Public Art Fund	555,771	-	-
Other Subtotal	\$ 2,664,372	\$ 2,024,667	\$ 1,878,812
TOTAL ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 14,057,224	\$ 7,790,645	\$ 9,644,790
CAPITAL IMPROVEMENTS			
Capital Improvements			
Convention Center Complex	\$ 12,560,300	\$ 12,560,050	\$ 12,091,993
Mission Bay Park/Balboa Park Improvements	1,430,751	1,432,430	1,416,280
PETCO Park	9,267,646	9,291,500	9,288,375
Trolley Extension Reserve	1,065,375	1,064,500	1,061,375
Capital Improvements Subtotal	\$ 24,324,072	\$ 24,348,480	\$ 23,858,023
TOTAL CAPITAL IMPROVEMENTS	\$ 24,324,072	\$ 24,348,480	\$ 23,858,023
ECONOMIC DEVELOPMENT PROGRAMS			
Citywide Economic Development			
California Western School of Law	\$ 40,000	\$ -	\$ -
CONNECT	40,000	-	-
Economic Development Corporation	60,000	-	-
EvoNexus	45,000	-	-
Mission Trails Regional Park	40,000	-	-
San Diego Venture Group	40,000	-	-
Startup San Diego	50,000	-	-
Citywide Economic Development Subtotal	\$ 315,000	\$ -	\$ -
Economic Development and Tourism Support			
Biocom San Diego	\$ 40,000	\$ -	\$ -
Cabrillo National Monument Fdtn	36,314	-	-
Cleantech San Diego	38,200	-	-
CyberHive	38,200	-	-
Downtown San Diego Partnership Foundation	38,200	-	-
Finnish-American Chamber of Commerce CA	12,758	-	-
LaunchBio Inc	40,000	-	-
North Park Organization of Business	40,000	-	-
Otay Mesa Chamber Of Commerce	40,000	-	-
Pro Kids Golf Academy	25,800	-	-
San Diego Diplomacy Council	40,000	-	-
South County Economic Development Council	40,000	-	-
Swedish-American Chamber of Commerce San Diego	19,997	-	-
The Maritime Alliance	40,000	-	-
The San Diego French American Chamber of Commerce	39,500	-	-
The Scintillon Institute	38,200	-	-

Special Promotional Programs

Special Promotions

Organization / Program	FY2020 Actual	FY2021 Budget	FY2022 Adopted
Travelers Aid Society Of San Diego	40,000	-	-
University of San Diego	40,000	-	-
U.S. Green Building Council	34,598	-	-
Economic Development and Tourism Support Subtotal	\$ 681,766	\$ -	\$ -
Other			
Business Expansion, Attraction, and Retention (BEAR)	\$ 854,880	\$ 847,200	\$ 847,200
Economic Development Program Administration	160,777	180,000	-
Other Subtotal	\$ 1,015,657	\$ 1,027,200	\$ 847,200
TOTAL ECONOMIC DEVELOPMENT PROGRAMS	\$ 2,012,423	\$ 1,027,200	\$ 847,200
SAFETY AND MAINTENANCE OF VISITOR RELATED FACILITIES			
Safety and Maintenance of Visitor-Related Facilities			
Discretionary Transient Occupancy Tax Support to General Fund	\$ 16,754,737	\$ 16,231,543	\$ 17,134,541
Mission Bay Park/Balboa Park Improvements	432,406	432,406	432,406
Convention Center	2,064,845	1,099,865	1,235,441
PETCO Park	3,460,231	2,908,265	5,053,407
Stadium Operations	1,585,081	-	-
Special Events Administration	1,210,048	963,210	1,502,302
Safety and Maintenance of Visitor-Related Facilities Subtotal	\$ 25,507,348	\$ 21,635,289	\$ 25,358,097
TOTAL Special Promotion			FY-2
SUMMARY			
ARTS, CULTURE, AND COMMUNITY FESTIVALS	\$ 14,057,224	\$ 7,790,645	\$ 9,644,790
CAPITAL IMPROVEMENTS	24,324,072	24,348,480	23,858,023
ECONOMIC DEVELOPMENT PROGRAMS	2,012,423	1,027,200	847,200
SAFETY AND MAINTENANCE OF VISITOR-RELATED FACILITIES	25,507,348	21,635,289	25,358,097
TOTAL SPECIAL PROMOTIONAL PROGRAMS BUDGET	\$ 65,901,067	\$ 54,801,614	\$ 59,708,110

Special Promotional Programs

Revenue and Expense Statement (Non-General Fund)

Transient Occupancy Tax Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,602,512	\$ 711,937	\$ 42,779
TOTAL BALANCE AND RESERVES	\$ 1,602,512	\$ 711,937	\$ 42,779
REVENUE			
Charges for Services	\$ 1,187	\$ -	\$ -
Fines Forfeitures and Penalties	8,930	-	-
Licenses and Permits	32,975	75,000	40,000
Other Revenue	670	-	-
Revenue from Use of Money and Property	1	-	-
Transfers In	3,962,091	-	2,000,000
Transient Occupancy Taxes	85,937,930	81,157,714	85,672,705
TOTAL REVENUE	\$ 89,943,784	\$ 81,232,714	\$ 87,712,705
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 91,546,296	\$ 81,944,651	\$ 87,755,484
OPERATING EXPENSE			
Personnel Expenses	\$ 1,191,794	\$ 1,172,213	\$ 1,338,562
Fringe Benefits	459,469	472,565	523,575
Supplies	14,231	25,083	24,253
Contracts	39,668,285	34,128,382	37,463,083
Information Technology	310,854	336,660	634,119
Energy and Utilities	6,552	8,700	8,700
Other Expenses	6,029	2,000	2,000
Transfers Out	49,177,144	45,020,559	47,713,818
TOTAL OPERATING EXPENSE	\$ 90,834,358	\$ 81,166,162	\$ 87,708,110
TOTAL EXPENSE	\$ 90,834,358	\$ 81,166,162	\$ 87,708,110
BALANCE	\$ 711,938	\$ 778,489	\$ 47,374
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 91,546,296	\$ 81,944,651	\$ 87,755,484

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflects the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

Stadium Operations



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Stadium Operations



Description

The San Diego County Credit Union (SDCCU) Stadium special revenue fund supports daily operations at the stadium which has become an icon in the American sports and entertainment scene. Opened in 1967 and expanded in 1984 and 1997, the Stadium has served as an important showplace to many of the most highly visible events in the world. In 1980, the Stadium was named in honor of San Diego Union Sports Editor Jack Murphy, a tireless promoter of the Stadium's necessity within the community. In 2017 San Diego County Credit Union purchased the naming rights to the stadium. In the summer of 2020, the City of San Diego finalized the sale of the stadium site to San Diego State University. The Fiscal Year 2022 Adopted Budget includes the closure of the Stadium Fund.

Stadium Operations

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	2.00	0.17	0.00	(0.17)
Personnel Expenditures	\$ 343,555	\$ 25,371	\$ -	(25,371)
Non-Personnel Expenditures	12,307,501	1,907,039	1,137,218	(769,821)
Total Department Expenditures	\$ 12,651,056	\$ 1,932,410	\$ 1,137,218	\$ (795,192)
Total Department Revenue	\$ 7,278,219	\$ 117,961	\$ -	\$ (117,961)

Stadium Operations Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administration	\$ 5,656,261	\$ 1,428,160	\$ 1,137,218	(290,942)
Operations	6,994,795	504,250	-	(504,250)
Total	\$ 12,651,056	\$ 1,932,410	\$ 1,137,218	\$ (795,192)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Administration	2.00	0.17	0.00	(0.17)
Total	2.00	0.17	0.00	(0.17)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer of Fund Balance	0.00	\$ 1,137,218	\$ -
Transfer of available fund balance from closure of the Stadium Fund to the General Fund.			
Support for Information Technology	0.00	(11,533)	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Salary and Benefit Adjustments	(0.17)	(25,371)	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Non-Discretionary Adjustment	0.00	(440,590)	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			

Stadium Operations

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(1,454,916)	(117,961)
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Total	(0.17)	\$ (795,192)	\$ (117,961)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 250,741	\$ 19,661	\$ -	(19,661)
Fringe Benefits	92,814	5,710	-	(5,710)
PERSONNEL SUBTOTAL	343,555	25,371	-	(25,371)
NON-PERSONNEL				
Supplies	\$ 102,859	\$ 17,267	\$ -	(17,267)
Contracts	6,297,442	731,069	-	(731,069)
Information Technology	50,310	11,533	-	(11,533)
Energy and Utilities	1,810,984	198,739	-	(198,739)
Transfers Out	4,045,907	948,431	1,137,218	188,787
NON-PERSONNEL SUBTOTAL	12,307,501	1,907,039	1,137,218	(769,821)
Total	\$ 12,651,056	\$ 1,932,410	\$ 1,137,218	\$ (795,192)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Licenses and Permits	\$ 4,500	\$ -	\$ -	-
Other Revenue	809,962	102,961	-	(102,961)
Rev from Money and Prop	4,860,307	15,000	-	(15,000)
Transfers In	1,603,451	-	-	-
Total	\$ 7,278,219	\$ 117,961	\$ -	(117,961)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20001171	Facility Manager	1.00	0.08	0.00	\$ 52,133 - 191,703	\$ -
20001234	Program Coordinator	1.00	0.08	0.00	32,448 - 153,046	-
FTE, Salaries, and Wages Subtotal		2.00	0.17	0.00		\$ -

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 919	\$ -	\$ -	-
Flexible Benefits	25,368	2,196	-	(2,196)
Long-Term Disability	-	69	-	(69)
Medicare	3,697	285	-	(285)
Other	4,187	-	-	-
Other Post-Employment Benefits	12,466	1,048	-	(1,048)
Retiree Medical Trust	255	49	-	(49)

Stadium Operations

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Retirement ADC	23,299	-	-	-
Retirement DROP	2,676	-	-	-
Risk Management Administration	2,406	176	-	(176)
Supplemental Pension Savings Plan	16,845	1,809	-	(1,809)
Unemployment Insurance	346	30	-	(30)
Workers' Compensation	352	48	-	(48)
Fringe Benefits Subtotal	\$ 92,814	\$ 5,710	\$ -	\$ (5,710)
Total Personnel Expenditures		\$ -		

Stadium Operations

Revenue and Expense Statement (Non-General Fund)

Stadium Operations Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 7,572,738	\$ 3,002,657	\$ 1,137,218
Continuing Appropriation - CIP	802,755	-	-
TOTAL BALANCE AND RESERVES	\$ 8,375,493	\$ 3,002,657	\$ 1,137,218
REVENUE			
Licenses and Permits	\$ 4,500	\$ -	\$ -
Other Revenue	809,962	102,961	-
Revenue from Use of Money and Property	4,860,307	15,000	-
Transfers In	1,603,451	-	-
TOTAL REVENUE	\$ 7,278,220	\$ 117,961	\$ -
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 15,653,713	\$ 3,120,618	\$ 1,137,218
OPERATING EXPENSE			
Personnel Expenses	\$ 250,741	\$ 19,661	\$ -
Fringe Benefits	92,814	5,710	-
Supplies	102,859	17,267	-
Contracts	6,297,442	731,069	-
Information Technology	50,310	11,533	-
Energy and Utilities	1,810,984	198,739	-
Transfers Out	4,045,907	948,431	1,137,218
TOTAL OPERATING EXPENSE	\$ 12,651,057	\$ 1,932,410	\$ 1,137,218
TOTAL EXPENSE	\$ 12,651,057	\$ 1,932,410	\$ 1,137,218
BALANCE	\$ 3,002,656	\$ 1,188,208	\$ -
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 15,653,713	\$ 3,120,618	\$ 1,137,218

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Storm Drain Fund



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Description

The Stormwater Department designs, operates, and maintains the City's storm drain system. The City collects a fee via the water service billing process to partially fund the design, operation, and maintenance of the system. Storm drain funding is also used to help the City remain in compliance with the Municipal Storm Water Permit administered by the Regional Water Quality Control Board. The Public Utilities Department is reimbursed by storm drain revenue for costs associated with collection of the storm drain fee.

Storm Drain Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	5,377,905	5,700,000	5,700,000	-
Total Department Expenditures	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000	-
Total Department Revenue	\$ 5,419,674	\$ 5,700,000	\$ 5,700,000	-

Storm Drain Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Storm Drain Fund	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000	-
Total	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000	-

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Total	FTE \$	Expenditures \$	Revenue

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 56,978	\$ 65,000	\$ 5,700,000	5,635,000
Transfers Out	5,320,927	5,635,000	-	(5,635,000)
NON-PERSONNEL SUBTOTAL	5,377,905	5,700,000	5,700,000	-
Total	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000	-

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 5,419,674	\$ 5,700,000	\$ 5,700,000	-
Total	\$ 5,419,674	\$ 5,700,000	\$ 5,700,000	-

Storm Drain Fund

Revenue and Expense Statement (Non-General Fund)

Storm Drain Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 917,742	\$ 936,142	\$ 936,142
TOTAL BALANCE AND RESERVES	\$ 917,742	\$ 936,142	\$ 936,142
REVENUE			
Charges for Services	\$ 5,396,305	\$ 5,700,000	\$ 5,700,000
TOTAL REVENUE	\$ 5,396,305	\$ 5,700,000	\$ 5,700,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,314,047	\$ 6,636,142	\$ 6,636,142
OPERATING EXPENSE			
Contracts	\$ 56,978	\$ 65,000	\$ 5,700,000
Transfers Out	5,320,927	5,635,000	-
TOTAL OPERATING EXPENSE	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000
TOTAL EXPENSE	\$ 5,377,905	\$ 5,700,000	\$ 5,700,000
BALANCE	\$ 936,142	\$ 936,142	\$ 936,142
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,314,047	\$ 6,636,142	\$ 6,636,142

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Stormwater



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Description

The Stormwater Department protects and enhances San Diego's vibrant communities through exceptional public service and infrastructure that not only reflects the importance of clean water and flood-safe communities, but also that stormwater is a valuable resource which supports public health, the economy, the environment, and our water supply.

The vision is:

Creating vibrant, sustainable communities through innovative flood risk reduction and water quality management

The mission is:

To build and maintain efficient stormwater infrastructure for safe, sustainable and thriving San Diego communities, and safe, clean water

Goals and Objectives

Goal 1: Protect and improve stormwater quality and reduce flood risk

- Implement a proactive and efficient stormwater program to protect and improve water quality at beaches, bays, and other receiving waters to protect public health, the environment, and to comply with regulatory requirements
- Deliver a highly functional stormwater conveyance system to safeguard our communities from floods
- Use stormwater as a resource to boost our local water supply

Goal 2: Ensure excellence in customer service and stewardship

- Provide exceptional customer service and foster public partnership in all we do
- Provide community benefits through our work
- Foster a high-performance culture with a motivated and innovative workforce
- Promote fiscal stability

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Percentage of storm water pump stations operating at 80% capacity	100%	90%	100%	90%	100%
Percentage of planned channel clearing completed on schedule	100%	100%	100%	100%	100%
Percentage of reported illegal discharge cases investigated	100%	100%	100%	100%	100%
Percentage of funded Watershed Quality Improvement Plan (WQIP) activities implemented	100%	100%	100%	100%	100%
Percentage of funded storm drain inlet cleanings implemented ¹	100%	77%	100%	90%	100%
Percentage of service requests responded to within assigned time frames	90%	90%	90%	90%	90%
Number of failed storm drain pipes	0	8	0	21	0
Scheduled miles of streets swept annually ²	117,000	90,000	117,000	99,879	117,000
Percentage of progress towards achieving the final bacteria Total Maximum Daily Load (TMDL) wet weather storm sample compliance threshold.	84%	86%	86%	88%	87%

1. Reduced estimate for storm drain inlet inspections are a result of crews working storm patrol, managing bypass pump locations, and COVID-19 pandemic.
2. For Fiscal Year 2021, the estimated reduction in street sweeping miles towards achieving the mileage target is primarily due to cancelled sweeps and impacts to staffing and resources associated with the COVID-19 pandemic. For Fiscal Year 2022, the targeted street sweeping mileage is 117,000 which accounts for 61,000

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
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planned street sweeping miles with the remaining mileage associated with Memoranda of Understanding (MOUs), Service Level Agreements (SLAs) and overtime sweeping.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	0.00	212.75	252.25	39.50
Personnel Expenditures	\$ -	\$ 23,563,474	\$ 27,577,199	\$ 4,013,725
Non-Personnel Expenditures	-	23,957,965	23,980,290	22,325
Total Department Expenditures	\$ -	\$ 47,521,439	\$ 51,557,489	\$ 4,036,050
Total Department Revenue	\$ -	\$ 13,583,079	\$ 8,854,600	\$ (4,728,479)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Operations & Maintenance	\$ -	\$ 31,745,988	\$ 39,613,455	\$ 7,867,467
Pollution Prevention	-	14,727,054	10,830,420	(3,896,634)
Stormwater	-	1,048,397	1,113,614	65,217
Total	\$ -	\$ 47,521,439	\$ 51,557,489	\$ 4,036,050

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Operations & Maintenance	0.00	157.75	189.25	31.50
Pollution Prevention	0.00	50.00	58.50	8.50
Stormwater	0.00	5.00	4.50	(0.50)
Total	0.00	212.75	252.25	39.50

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Stormwater Pipe Repair Team	25.00	\$ 2,518,194	\$ 1,700,000
Addition of 25.00 FTE positions, non-personnel expenditures, and revenue to support a second storm drain pipe repair team.			
Stormwater Funding Strategy	0.00	2,500,000	-
Addition of non-personnel expenditures to continue development of the stormwater funding strategy.			
Non-Discretionary Adjustment	0.00	1,188,865	-
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Salary and Benefit Adjustments	0.00	1,142,775	-
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Bacteria Assessment Study Addition of non-personnel expenditures to support various bacteria-related projects to comply with the Stormwater Permit and the San Diego River Investigative Order, R9-2019-0014.	0.00	500,000	-
Bacteria Sources Identification and Abatement Addition of 6.00 FTE positions to expand the Human Bacteria Source Investigation team to three full-time teams.	6.00	455,330	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	434,629	-
San Diego River Investigative Order Addition of non-personnel expenditures to support the San Diego River Investigative Order R9-2019-0014.	0.00	415,000	-
Enforcement of Street Sweeping Routes Addition of 2.00 Parking Enforcement Officer Is, non-personnel expenditures, and revenue to support street sweeping enforcement.	2.00	333,790	400,000
Dig Alert Requirements Addition of 1.00 Public Works Supervisor, 4.00 Utility Worker 2s, and non-personnel expenditures to support State-mandated Dig Alert activities.	5.00	329,703	-
Alternative Compliance Program Addition of non-personnel expenditures to support the City's Offsite Stormwater Alternative Compliance Program.	0.00	300,000	-
Integrated Planning Framework Addition of non-personnel expenditures to support the Integrated Planning Framework development.	0.00	250,000	-
Discharge Investigation and Patrols Addition of 1.00 Code Compliance Officer and associated revenue to support the Water Quality Improvement Plan.	1.00	63,346	20,000
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	38,675	-
Word Processing Operator Addition of 0.50 Word Processing Operator to support the Stormwater Enforcement team.	0.50	34,963	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(1,120)	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(40,619)	-

Stormwater

Significant Budget Adjustments

	FTE	Expenditures	Revenue
One-Time Additions and Annualizations	0.00	(147,211)	-
Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.			
Citywide Contracts Reduction of 2.6%	0.00	(645,270)	-
Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.			
Storm Drain Fund Expenditures	0.00	(5,635,000)	(5,635,000)
Reduction of expenditures and revenue related to the direct expenditure of contracts in the Storm Drain Fund.			
Revised Revenue	0.00	-	(86,500)
Adjustment to reflect revised revenue projections.			
Transient Occupancy Tax (TOT) Transfer	0.00	-	(1,126,979)
Adjustment to reflect revised revenue for safety and maintenance of tourism-related facilities from the TOT Fund.			
Total	39.50	\$ 4,036,050	\$ (4,728,479)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ -	\$ 14,172,329	\$ 16,571,020	2,398,691
Fringe Benefits	-	9,391,145	11,006,179	1,615,034
PERSONNEL SUBTOTAL	-	23,563,474	27,577,199	4,013,725
NON-PERSONNEL				
Supplies	\$ -	\$ 1,689,160	\$ 1,760,430	71,270
Contracts	-	19,925,894	18,569,921	(1,355,973)
Information Technology	-	1,106,659	1,556,008	449,349
Energy and Utilities	-	1,032,226	986,188	(46,038)
Other	-	4,026	5,026	1,000
Capital Expenditures	-	200,000	700,000	500,000
Debt	-	-	402,717	402,717
NON-PERSONNEL SUBTOTAL	-	23,957,965	23,980,290	22,325
Total	\$ -	\$ 47,521,439	\$ 51,557,489	\$ 4,036,050

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ -	\$ 1,901,979	\$ 2,388,500	486,521
Fines Forfeitures and Penalties	-	5,381,439	5,801,439	420,000
Rev from Other Agencies	-	599,661	599,661	-
Transfers In	-	5,700,000	65,000	(5,635,000)
Total	\$ -	\$ 13,583,079	\$ 8,854,600	\$ (4,728,479)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	0.00	2.00	2.00	\$ 34,957 - 42,074	\$ 77,803

Stormwater

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000012	Administrative Aide 1	0.00	0.00	1.00	41,036 - 49,429	41,036
20000024	Administrative Aide 2	0.00	2.00	2.00	47,266 - 56,957	110,490
20001202	Assistant Deputy Director	0.00	1.00	2.00	52,133 - 191,703	273,732
20000070	Assistant Engineer-Civil	0.00	5.00	6.00	67,437 - 81,247	459,862
20000143	Associate Engineer-Civil	0.00	8.00	10.00	77,635 - 93,762	890,678
20000119	Associate Management Analyst	0.00	2.00	2.00	60,007 - 72,510	120,843
20000162	Associate Planner	0.00	10.00	12.00	72,748 - 87,912	951,082
20000655	Biologist 2	0.00	5.00	4.00	68,552 - 83,391	327,309
20000236	Cement Finisher	0.00	3.00	5.00	55,746 - 66,800	306,547
20000306	Code Compliance Officer	0.00	5.00	7.00	42,350 - 50,953	320,737
20000307	Code Compliance Supervisor	0.00	1.00	1.00	48,780 - 58,381	56,046
20001101	Department Director	0.00	1.00	1.00	65,653 - 248,703	157,178
20001168	Deputy Director	0.00	2.00	1.00	52,133 - 191,703	145,086
20000105	Development Project Manager 3	0.00	1.00	1.00	87,361 - 105,609	101,913
20000426	Equipment Operator 1	0.00	6.00	9.00	41,836 - 50,078	418,961
20000429	Equipment Operator 1	0.00	2.00	1.00	41,836 - 50,078	50,078
20000430	Equipment Operator 2	0.00	4.00	6.00	45,903 - 54,880	300,462
20000436	Equipment Operator 3	0.00	3.00	4.00	47,893 - 57,346	218,211
20000418	Equipment Technician 1	0.00	5.00	5.00	39,954 - 47,872	235,581
20000423	Equipment Technician 2	0.00	4.00	4.00	43,848 - 52,263	203,565
20000461	Field Representative	0.00	2.00	2.00	36,763 - 44,279	86,787
20000501	Heavy Truck Driver 2	0.00	11.00	13.00	41,707 - 50,273	605,021
20000293	Information Systems Analyst 3	0.00	1.00	1.00	65,869 - 79,649	79,649
90001073	Management Intern-Hourly	0.00	3.25	3.25	30,160 - 31,200	98,020
20000658	Motor Sweeper Operator	0.00	17.00	17.00	44,930 - 53,820	888,516
20000646	Motor Sweeper Supervisor	0.00	2.00	2.00	51,679 - 61,911	119,488
20000672	Parking Enforcement Officer 1	0.00	10.00	12.00	41,533 - 49,927	568,823
20000663	Parking Enforcement Officer 2	0.00	1.00	1.00	45,557 - 54,880	54,057
20000670	Parking Enforcement Supervisor	0.00	1.00	1.00	52,717 - 63,339	63,339
20000680	Payroll Specialist 2	0.00	2.00	2.00	43,414 - 52,417	89,881
20000701	Plant Process Control Electrician	0.00	3.00	3.00	69,093 - 82,959	243,006
20000703	Plant Process Control Supervisor	0.00	1.00	1.00	75,106 - 90,854	90,854
20000743	Principal Engineering Aide	0.00	0.00	1.00	58,260 - 70,548	58,260
20001054	Principal Utility Supervisor	0.00	0.00	1.00	57,714 - 69,742	57,714
20001222	Program Manager	0.00	3.00	3.00	52,133 - 191,703	366,056
20000761	Project Officer 1	0.00	1.00	1.00	75,787 - 91,529	90,004
20000763	Project Officer 2	0.00	1.00	1.00	87,361 - 105,609	87,361
20000783	Public Information Clerk	0.00	2.00	2.00	34,957 - 42,074	80,782
20001050	Public Works Superintendent	0.00	2.00	3.00	79,645 - 96,163	271,971
20001032	Public Works Supervisor	0.00	6.00	8.00	57,028 - 69,035	525,504
20000885	Senior Civil Engineer	0.00	4.00	5.00	89,492 - 108,185	520,654

Stormwater

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20000015	Senior Management Analyst	0.00	1.00	1.00	65,869 - 79,649	78,454
20000918	Senior Planner	0.00	7.00	9.00	83,802 - 101,324	870,931
21000400	Storm Water Compliance Manager	0.00	3.00	3.00	83,015 - 100,709	302,127
21000626	Storm Water Environmental Specialist 2	0.00	0.00	1.00	68,552 - 83,391	68,552
21000182	Storm Water Environmental Specialist 3	0.00	2.00	3.00	79,130 - 95,808	269,309
21000375	Storm Water Inspector II	0.00	8.00	8.00	62,638 - 75,942	507,943
21000402	Storm Water Inspector III	0.00	2.00	2.00	69,002 - 83,614	161,953
21000401	Supervising Storm Water Inspector	0.00	2.00	2.00	75,853 - 91,995	167,848
20001044	Utility Supervisor	0.00	2.00	3.00	48,239 - 57,671	161,892
20001051	Utility Worker 1	0.00	19.00	23.00	33,876 - 40,279	859,078
20001053	Utility Worker 2	0.00	19.00	26.00	36,991 - 44,021	1,084,338
20001058	Welder	0.00	1.00	1.00	49,234 - 59,034	59,034
20000756	Word Processing Operator	0.00	1.50	1.00	34,957 - 42,074	34,958
	3-Wheel Motorcycle (MEA)					3,744
	Bilingual - Regular					5,824
	Budgeted Personnel					(832,408)
	Expenditure Savings					
	Confined Space Pay					16,680
	Electrician Cert Pay					8,065
	Infrastructure Registration					169,595
	Pay					
	Night Shift Pay					36,812
	Overtime Budgeted					1,415,150
	Reg Pay For Engineers					172,418
	Sick Leave - Hourly					1,582
	Termination Pay Annual					13,602
	Leave					
	Vacation Pay In Lieu					120,592
FTE, Salaries, and Wages Subtotal		0.00	212.75	252.25	\$	16,571,020

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ -	\$ 37,785	\$ 34,061	\$ (3,724)
Flexible Benefits	-	2,319,984	2,936,546	616,562
Long-Term Disability	-	42,242	58,583	16,341
Medicare	-	178,542	215,581	37,039
Other Post-Employment Benefits	-	1,268,039	1,453,056	185,017
Retiree Medical Trust	-	17,983	24,429	6,446
Retirement 401 Plan	-	9,058	10,791	1,733
Retirement ADC	-	3,831,961	4,199,570	367,609
Retirement DROP	-	17,712	27,979	10,267
Risk Management Administration	-	213,388	251,467	38,079
Supplemental Pension Savings Plan	-	885,727	1,110,010	224,283
Unemployment Insurance	-	18,742	21,296	2,554
Workers' Compensation	-	549,982	662,810	112,828

Stormwater

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Fringe Benefits Subtotal	\$	-	\$	9,391,145	\$	11,006,179	\$	1,615,034
Total Personnel Expenditures					\$	27,577,199		



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Sustainability



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Description

The Department of Sustainability leads the implementation of the City's Climate Action Plan which aims to achieve the greenhouse gas reduction targets set forth by the state of California. The Department facilitates innovative efforts across multiple City departments to enhance equitable, economic, social and environmental sustainability. These efforts promote renewable electricity; water and energy efficiency; zero waste; bicycling, walking, transit, smart growth and land use; and resiliency measures.

During the last fiscal year, the Department of Sustainability, in addition to the annual monitoring of the CAP, completed the development of the Climate Equity Index (CEI). The CEI has been utilized on multiple citywide policies and initiatives to further decision-making and budgeting to target communities that are impacted by various economic and environmental conditions. The Department also initiated a comprehensive review and update of the City's Climate Action Plan, to set even more ambitious goals and targets to further reduce greenhouse gas emissions.

The Department also is the custodian of the City's transition to 100% renewable energy and coordination with San Diego Community Power (SDCP) and SDG&E. This includes overseeing energy account billing and management, tracking citywide energy usage, and analyzing rates and opportunities for further reduction.

The vision is:

A sustainable and resilient city with opportunity in every community.

The mission is:

Leading San Diego in addressing climate change through equitable and innovative solutions to improve quality of life today and for future generations.

Goals and Objectives

Goal 1: *Engage city departments, residents, and businesses on solutions to meet Climate Action Plan (CAP) goals*

- Develop effective monitoring methodologies and governance strategies for CAP targets
- Support and drive new policies and programs to further CAP targets across the city
- Update CAP to reflect new technologies, data, market transformations, and business advancements and continue to set ambitious goals
- Showcase the city as a leader regionally, nationally, and internationally

Goal 2: *Develop and manage projects that strive to bring all municipal buildings and assets to zero emissions.*

- Drive energy efficiency and energy conservation through equipment upgrades, operational changes, and active monitoring
- Educate, engage, and motivate city staff on opportunities for behavioral awareness and efficiency
- Execute implementation of multi-year, multi-project municipal energy strategy
- Provide reporting, analytics, and support to city departments to identify opportunities for increased energy savings and cost reductions
- Develop and adopt policies that support achievement of municipal energy reduction and zero emissions building goals

Goal 3: *Collaborate with local, state, and federal partners to implement climate change mitigation programs.*

- Coordinate with the appropriate local, state, and federal offices on transit & mobility programs, data, and projects to reduce transportation-related emissions
- Implement and manage commercial and residential energy benchmarking programs
- Participate in working groups to leverage resources, funding, and best practices in sustainability- and resiliency-related projects
- Track policy and regulatory changes in the state and region to identify opportunities and risks to the city's sustainability goals

Goal 4: *Continually assess and adopt technology solutions that improve sustainability and resiliency capabilities of the city.*

- Coordinate and partner with city departments to use software and hardware capabilities to identify and improve building performance, resiliency, and emissions profile.
- Leverage partnerships to develop applications on the city open data network to improve sustainability outcomes
- Enable residents and businesses to make better sustainability decisions through data capture, analysis, and sharing

Goal 5: *Implement sustainability programs and activities through a lens of social equity to address structural challenges in communities of concern.*

- Demonstrate positive impacts, both quantitative and qualitative, from sustainability projects in communities of concern.
- Proactively engage members of the public in the implementation and updates to the CAP
- Increase implementation of CAP goals within Communities of Concern so that they participate in climate change programs at an equal or greater rate than other areas of the City.
- Raise awareness and competency in equity among City staff to empower more inclusive decision-making on sustainability and resiliency.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Annual CAP Report published showing progress towards GHG emission reductions	15%	24%	15%	25%	20%
Number of public/stakeholder outreach events on climate action/sustainability department programs/projects	15	15	15	15	15
Variance of citywide annual energy use projections from actuals	0.1	0.05	0.1	0.04	0.1
Percentage reporting compliance for benchmarking ordinance (commercial buildings only in first year) for Calendar Year 2019 ¹	60%	20%	80%	52%	60%
Amount of grants applied/received	3	3	3	3	4

1. This is a new ordinance which expanded to include multi-family residential buildings owners for FY21. Building owners reported that COVID-19 affected their ability to access their data and report by the deadline, as well as increased turnover rate. Data submissions continue to be received for FY21, but are not reflected in the actuals, which is the compliance rate reported to the State of California.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	26.25	26.75	31.00	4.25
Personnel Expenditures	\$ 3,590,929	\$ 3,976,527	\$ 4,451,324	\$ 474,797
Non-Personnel Expenditures	1,501,182	1,842,404	2,810,879	968,475
Total Department Expenditures	\$ 5,092,112	\$ 5,818,931	\$ 7,262,203	\$ 1,443,272
Total Department Revenue	\$ 4,471,162	\$ 4,700,084	\$ 4,507,573	\$ (192,511)

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Sustainability	\$ 649,320	\$ 832,903	\$ 2,060,106	\$ 1,227,203
Total	\$ 649,320	\$ 832,903	\$ 2,060,106	\$ 1,227,203

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Sustainability	4.00	4.00	5.00	1.00
Total	4.00	4.00	5.00	1.00

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Public Power Feasibility Study Addition of one-time non-personnel expenditures associated with a feasibility study to pursue public power.	0.00	\$ 1,000,000	\$ -
Deputy Director Restructure Transfer of 1.00 Deputy Director from the Smart and Sustainable Communities Branch to the Sustainability Department.	1.00	179,589	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	31,812	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	25,519	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	1,108	-

Sustainability

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(10,825)	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	(150,000)
Total	1.00	\$ 1,227,203	\$ (150,000)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 397,530	\$ 429,181	\$ 592,890	\$ 163,709
Fringe Benefits	121,930	128,748	176,440	47,692
PERSONNEL SUBTOTAL	519,461	557,929	769,330	211,401
NON-PERSONNEL				
Supplies	\$ 2,034	-	\$ 1,200	\$ 1,200
Contracts	127,768	257,245	1,245,978	988,733
Information Technology	-	17,729	43,248	25,519
Energy and Utilities	-	-	350	350
Other	57	-	-	-
NON-PERSONNEL SUBTOTAL	129,860	274,974	1,290,776	1,015,802
Total	\$ 649,320	\$ 832,903	\$ 2,060,106	\$ 1,227,203

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 173,091	\$ 150,000	\$ -	\$ (150,000)
Transfers In	1,499	-	-	-
Total	\$ 174,590	\$ 150,000	\$ -	\$ (150,000)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000303	Community Development Specialist 4	1.00	1.00	1.00	\$ 74,090 - 89,773	\$ 89,773
20001168	Deputy Director	0.00	0.00	1.00	52,133 - 191,703	145,086
20001234	Program Coordinator	1.00	1.00	1.00	32,448 - 153,046	122,042
20001222	Program Manager	1.00	1.00	1.00	52,133 - 191,703	133,209
20000918	Senior Planner	1.00	1.00	1.00	83,802 - 101,324	101,324
	Bilingual - Regular					1,456
FTE, Salaries, and Wages Subtotal		4.00	4.00	5.00		\$ 592,890

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Flexible Benefits	\$ 43,801	\$ 44,837	\$ 62,337	\$ 17,500

Sustainability

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Long-Term Disability	-	1,489	2,371	882
Medicare	5,961	6,224	8,598	2,374
Other Post-Employment Benefits	24,729	25,172	30,655	5,483
Retiree Medical Trust	994	1,073	1,482	409
Retirement 401 Plan	869	974	1,013	39
Retirement ADC	11,834	12,402	15,432	3,030
Risk Management Administration	4,767	4,236	5,305	1,069
Supplemental Pension Savings Plan	27,814	30,521	45,224	14,703
Unemployment Insurance	632	661	864	203
Workers' Compensation	530	1,159	3,159	2,000
Fringe Benefits Subtotal	\$ 121,930	\$ 128,748	\$ 176,440	\$ 47,692
Total Personnel Expenditures			\$ 769,330	

Climate Equity Fund

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Transfer to the Climate Equity Fund	0.00	\$ -	\$ 6,965,178
Addition of one-time revenue for the contribution to the Climate Equity Fund per City Council Resolution 313454.			
Total	0.00	\$ -	\$ 6,965,178

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Transfers In	\$ -	\$ -	\$ 6,965,178	\$ 6,965,178
Total	\$ -	\$ -	\$ 6,965,178	\$ 6,965,178

Energy Conservation Program Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Sustainability	\$ 4,442,791	\$ 4,986,028	\$ 5,202,097	\$ 216,069
Total	\$ 4,442,791	\$ 4,986,028	\$ 5,202,097	\$ 216,069

Sustainability

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Sustainability	22.25	22.75	26.00	3.25
Total	22.25	22.75	26.00	3.25

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.25	\$ 223,528	\$ -
Senior Management Analyst for Energy Billing Addition of Senior Management Analyst to increase energy costs and use analysis and engagement with energy providers - San Diego Community Power and SDG&E.	1.00	96,327	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	53,483	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	3.00	21,663	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	10,705	-
Reduction of Information Systems Analyst 3 Reduction of 1.00 Information Systems Analyst 3 associated with departmental reorganization.	(1.00)	(88,827)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(100,810)	-
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	385,944
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	-	(428,455)
Total	3.25	\$ 216,069	\$ (42,511)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,898,686	\$ 2,125,010	\$ 2,311,831	\$ 186,821

Sustainability

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits	1,172,783	1,293,588	1,370,163	76,575
PERSONNEL SUBTOTAL	3,071,469	3,418,598	3,681,994	263,396
NON-PERSONNEL				
Supplies	\$ 15,528	\$ 10,454	\$ 10,039	\$ (415)
Contracts	1,151,831	1,224,975	1,132,828	(92,147)
Information Technology	192,724	312,353	365,836	53,483
Energy and Utilities	4,961	14,348	6,100	(8,248)
Other	6,279	5,300	5,300	-
NON-PERSONNEL SUBTOTAL	1,371,323	1,567,430	1,520,103	(47,327)
Total	\$ 4,442,791	\$ 4,986,028	\$ 5,202,097	\$ 216,069

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 4,184,949	\$ 4,433,455	\$ 4,507,573	\$ 74,118
Other Revenue	646	-	-	-
Rev from Money and Prop	56,192	-	-	-
Rev from Other Agencies	44,782	116,629	-	(116,629)
Transfers In	10,002	-	-	-
Total	\$ 4,296,572	\$ 4,550,084	\$ 4,507,573	\$ (42,511)

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	2.00	3.00	\$ 47,266 - 56,957	\$ 161,180
20000070	Assistant Engineer-Civil	1.00	1.00	1.00	67,437 - 81,247	78,403
20000143	Associate Engineer-Civil	3.00	3.00	2.00	77,635 - 93,762	171,397
20000119	Associate Management Analyst	2.00	2.00	2.00	60,007 - 72,510	137,508
20001101	Department Director	1.00	1.00	1.00	65,653 - 248,703	174,224
20001168	Deputy Director	1.00	1.00	1.00	52,133 - 191,703	145,086
20000293	Information Systems Analyst 3	0.00	1.00	1.00	65,869 - 79,649	79,649
20001073	Management Intern	0.00	0.75	0.00	30,160 - 31,200	-
90001073	Management Intern-Hourly	1.25	0.00	3.00	30,160 - 31,200	20,151
20001234	Program Coordinator	2.00	1.00	1.00	32,448 - 153,046	122,042
20001222	Program Manager	2.00	3.00	3.00	52,133 - 191,703	402,674
20000763	Project Officer 2	1.00	1.00	1.00	87,361 - 105,609	101,385
20000885	Senior Civil Engineer	2.00	2.00	2.00	89,492 - 108,185	209,800
20000015	Senior Management Analyst	3.00	3.00	4.00	65,869 - 79,649	283,897
20000970	Supervising Management Analyst	1.00	1.00	1.00	74,090 - 89,773	89,773
20000756	Word Processing Operator	1.00	0.00	0.00	34,957 - 42,074	-
	Infrastructure In-Training Pay					6,500
	Infrastructure Registration Pay					49,160
	Reg Pay For Engineers					46,087

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Vacation Pay In Lieu					32,915
FTE, Salaries, and Wages Subtotal		22.25	22.75	26.00	\$	2,311,831

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 11,349	\$ 8,400	\$ 10,320	\$ 1,920
Flexible Benefits	238,458	339,271	289,128	(50,143)
Long-Term Disability	-	6,934	8,728	1,794
Medicare	28,996	30,490	33,044	2,554
Other	15,956	-	-	-
Other Post-Employment Benefits	123,980	157,325	141,013	(16,312)
Retiree Medical Trust	2,483	3,414	3,769	355
Retirement 401 Plan	-	-	-	-
Retirement ADC	574,958	539,362	657,525	118,163
Retirement DROP	2,189	2,127	2,429	302
Risk Management Administration	23,926	26,475	24,403	(2,072)
Supplemental Pension Savings Plan	139,566	166,786	181,139	14,353
Unemployment Insurance	2,829	3,078	3,175	97
Workers' Compensation	8,094	9,926	15,490	5,564
Fringe Benefits Subtotal	\$ 1,172,783	\$ 1,293,588	\$ 1,370,163	\$ 76,575
Total Personnel Expenditures			\$ 3,681,994	

Revenue and Expense Statement (Non-General Fund)

Climate Equity Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
REVENUE			
Transfers In	\$ -	\$ -	6,965,178
TOTAL REVENUE	\$ -	\$ -	6,965,178
TOTAL BALANCE, RESERVES, AND REVENUE	\$ -	\$ -	6,965,178
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ -	\$ -	6,965,178
TOTAL CIP EXPENSE	\$ -	\$ -	6,965,178
TOTAL EXPENSE	\$ -	\$ -	6,965,178
BALANCE	\$ -	\$ -	-
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ -	\$ -	6,965,178

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.

*** The Climate Equity Fund is a newly created fund in Fiscal Year 2022. As a result, no prior year data or Fiscal Year 2022 beginning fund balance is available.

Revenue and Expense Statement (Non-General Fund)

Energy Conservation Program Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 1,002,775	\$ 955,967	\$ 1,031,893
Continuing Appropriation - CIP	725,813	633,578	333,825
TOTAL BALANCE AND RESERVES	\$ 1,728,587	\$ 1,589,545	\$ 1,365,718
REVENUE			
Charges for Services	\$ 4,184,949	\$ 4,433,455	\$ 4,507,573
Other Revenue	646	-	-
Revenue from Other Agencies	44,782	116,629	-
Revenue from Use of Money and Property	56,192	-	-
Transfers In	10,002	-	-
TOTAL REVENUE	\$ 4,296,571	\$ 4,550,084	\$ 4,507,573
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 6,025,158	\$ 6,139,629	\$ 5,873,291
OPERATING EXPENSE			
Personnel Expenses	\$ 1,898,686	\$ 2,125,010	\$ 2,311,831
Fringe Benefits	1,172,783	1,293,588	1,370,163
Supplies	15,528	10,454	10,039
Contracts	1,151,831	1,224,975	1,132,828
Information Technology	192,724	312,353	365,836
Energy and Utilities	4,961	14,348	6,100
Other Expenses	6,279	5,300	5,300
TOTAL OPERATING EXPENSE	\$ 4,442,792	\$ 4,986,028	\$ 5,202,097
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ (7,178)	\$ -	\$ -
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ (7,178)	\$ -	\$ -
TOTAL EXPENSE	\$ 4,435,614	\$ 4,986,028	\$ 5,202,097
RESERVES			
Continuing Appropriation - CIP	\$ 633,578	\$ 633,578	\$ 333,825
TOTAL RESERVES	\$ 633,578	\$ 633,578	\$ 333,825
BALANCE	\$ 955,966	\$ 520,023	\$ 337,369
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 6,025,158	\$ 6,139,629	\$ 5,873,291

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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TransNet



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Description

In November 1987, San Diego County voters approved the enactment of the initial San Diego Transportation Improvement Program (TransNet) that resulted in a one-half cent increase to the local sales tax. The City's share of TransNet revenue is based on population and the number of local street and road miles maintained. Through a cooperative effort with the San Diego Association of Governments (SANDAG), the City of San Diego is able to manage the Fund so that the most pressing transportation problems are addressed in accordance with TransNet goals.

The purpose of TransNet is to fund essential transportation improvements that relieve traffic congestion, increase safety, and improve air quality. These improvements include performing repairs, restoring existing roadways, and constructing assets within the public right-of-way.

TransNet revenues are primarily allocated to the Transportation Department for traffic engineering and street maintenance services, in addition to the Capital Improvements Program (CIP) for the design and construction of projects that relieve traffic congestion and increase traffic safety. The Department of Finance and Transportation Department are reimbursed for administrative oversight of the Fund.

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	14,216,783	13,793,218	16,168,496	2,375,278
Total Department Expenditures	\$ 14,216,783	\$ 13,793,218	\$ 16,168,496	\$ 2,375,278
Total Department Revenue	\$ 37,638,820	\$ 32,384,000	\$ 36,538,000	\$ 4,154,000

TransNet Extension Administration & Debt Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
TransNet Extension Administration & Debt Fund	\$ 284,357	\$ 323,840	\$ 365,380	\$ 41,540
Total	\$ 284,357	\$ 323,840	\$ 365,380	\$ 41,540

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00	\$ 41,540	\$ 41,540
Additional non-personnel expenditures and revenues reflects a projected increase in TransNet revenue from SANDAG.			
Total	0.00	\$ 41,540	\$ 41,540

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 284,357	\$ 323,840	\$ 365,380	\$ 41,540
NON-PERSONNEL SUBTOTAL	284,357	323,840	365,380	41,540
Total	\$ 284,357	\$ 323,840	\$ 365,380	\$ 41,540

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Sales Tax	\$ 284,357	\$ 323,840	\$ 365,380	\$ 41,540
Total	\$ 284,357	\$ 323,840	\$ 365,380	\$ 41,540

TransNet Extension Congestion Relief Fund

Department Expenditures

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
TransNet Extension Congestion Relief Fund	\$	3,457,829	\$	3,851,330	\$	4,951,330	\$	1,100,000
Total	\$	3,457,829	\$	3,851,330	\$	4,951,330	\$	1,100,000

Significant Budget Adjustments

		FTE		Expenditures		Revenue
Bicycle Facilities Installation Team Support		0.00	\$	1,100,000	\$	-
Addition of non-personnel expenditures to support the Transportation Department's Bicycle Facility Installation Team.						
Adjustment to TransNet Allocations		0.00		-		2,878,722
Additional non-personnel expenditures and revenues reflects a projected increase in TransNet revenue from SANDAG.						
Total		0.00	\$	1,100,000	\$	2,878,722

Expenditures by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
NON-PERSONNEL								
Supplies	\$	-	\$	-	\$	271,384	\$	271,384
Contracts		3,362,195		3,851,330		4,679,946		828,616
Energy and Utilities		95,634		-		-		-
NON-PERSONNEL SUBTOTAL		3,457,829		3,851,330		4,951,330		1,100,000
Total	\$	3,457,829	\$	3,851,330	\$	4,951,330	\$	1,100,000

Revenues by Category

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
Rev from Money and Prop	\$	162,262	\$	-	\$	-	\$	-
Sales Tax		26,696,821		22,442,112		25,320,834		2,878,722
Total	\$	26,859,083	\$	22,442,112	\$	25,320,834	\$	2,878,722

TransNet Extension Maintenance Fund

Department Expenditures

		FY2020 Actual		FY2021 Budget		FY2022 Adopted		FY2021-2022 Change
TransNet Extension Maintenance Fund	\$	10,474,596	\$	9,618,048	\$	10,851,786	\$	1,233,738
Total	\$	10,474,596	\$	9,618,048	\$	10,851,786	\$	1,233,738

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Adjustment to TransNet Allocations	0.00 \$	1,233,738 \$	1,233,738
Additional non-personnel expenditures and revenues reflects a projected increase in TransNet revenue from SANDAG.			
Total	0.00 \$	1,233,738 \$	1,233,738

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Transfers Out	\$ 10,474,596	\$ 9,618,048	\$ 10,851,786	\$ 1,233,738
NON-PERSONNEL SUBTOTAL	10,474,596	9,618,048	10,851,786	1,233,738
Total	\$ 10,474,596	\$ 9,618,048	\$ 10,851,786	\$ 1,233,738

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Rev from Money and Prop	\$ 20,784	\$ -	\$ -	-
Sales Tax	10,474,596	9,618,048	10,851,786	1,233,738
Total	\$ 10,495,380	\$ 9,618,048	\$ 10,851,786	\$ 1,233,738

Revenue and Expense Statement (Non-General Fund)

TransNet Extension Congestion Relief Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 2,269,634	\$ 2,863,569	\$ 2,767,924
Continuing Appropriation - CIP	25,988,281	28,030,507	29,885,358
Continuing Appropriation - Operating	-	393,501	452,901
TOTAL BALANCE AND RESERVES	\$ 28,257,914	\$ 31,287,577	\$ 33,106,183
REVENUE			
Revenue from Use of Money and Property	\$ 183,046	-	-
Sales Tax	35,440,007	32,384,000	36,538,000
TOTAL REVENUE	\$ 35,623,053	\$ 32,384,000	\$ 36,538,000
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 63,880,967	\$ 63,671,577	\$ 69,644,183
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 18,376,608	\$ 18,590,782	\$ 20,369,504
TOTAL CIP EXPENSE	\$ 18,376,608	\$ 18,590,782	\$ 20,369,504
OPERATING EXPENSE			
Supplies	\$ -	-	271,384
Contracts	3,646,552	4,175,170	5,045,326
Energy and Utilities	95,634	-	-
Transfers Out	10,474,596	9,618,048	10,851,786
TOTAL OPERATING EXPENSE	\$ 14,216,782	\$ 13,793,218	\$ 16,168,496
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ -	-	2,000,000
Operating Expenditures	-	-	452,901
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ -	\$ -	\$ 2,452,901
TOTAL EXPENSE	\$ 32,593,390	\$ 32,384,000	\$ 38,990,901
RESERVES			
Continuing Appropriation - CIP	\$ 28,030,507	\$ 28,030,507	\$ 27,885,358
Continuing Appropriation - Operating	393,501	393,501	-
TOTAL RESERVES	\$ 28,424,008	\$ 28,424,008	\$ 27,885,358
BALANCE	\$ 2,863,569	\$ 2,863,569	\$ 2,767,924
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 63,880,967	\$ 63,671,577	\$ 69,644,183

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Transportation



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Description

The Transportation Department has three divisions: Right-of-Way Management, Street, and Traffic Engineering.

The Right-of-Way Management Division manages the coordination of all projects within the public right-of-way to ensure all projects are reviewed, permitted, and inspected for quality assurance and conformity to procedures and standards associated with the Street Preservation Ordinance. The Division also provides vegetation encroachment and graffiti abatement code enforcement services. In addition, the Division manages the planning and implementation of the City's Utilities Undergrounding Program which removes overhead utility lines and relocates them underground, in accordance with the Utilities Undergrounding Master Plan and the Underground Utilities Procedural Ordinance. Finally, the Division manages the City's Urban Forestry Program, which includes the planning and policy of tree preservation, maintenance, and planting while also addressing risk management and emergency response to tree issues impacting public safety.

The Street Division is responsible for maintaining the City's street network, which includes maintenance and repair of street and alley surfaces, sidewalks, streetlights, traffic signals, traffic signs, pavement markings, guardrails, and other traffic safety devices. The Division assists property owners with sidewalk repairs by offering them the opportunity to participate in the 50/50 Cost-Share Program. In addition, the Division manages the City's graffiti and right-of-way weed abatement programs.

The Traffic Engineering Division manages the City's transportation network which provides the efficient movement of goods, services, and people. This includes evaluating and implementing capital and operational changes to improve traffic mobility and enhance safety for motorists, pedestrians, and cyclists. The Division coordinates its efforts with regional transportation agencies, such as San Diego Association of Governments (SANDAG), San Diego Metropolitan Transit System (MTS), and California Department of Transportation (Caltrans).

Transportation

The vision is:

A world-class transportation network that improves quality of life for all

The mission is:

To effectively manage and enhance the City's transportation network

Goals and Objectives

Goal 1: Ensure proper coordination of projects within the public right-of-way

- Support the City's One Dig Strategy
- Ensure appropriate utilization of the City's Project Coordination System by all parties performing work within the public right-of-way

Goal 2: Improve the quality of the City's street network

- Maintain an average pavement Overall Condition Index (OCI) of 70 or greater for the City's streets network
- Convert overhead utility lines to underground services
- Provide high quality maintenance of public right-of-way assets
- Improve the condition of the City's sidewalk network

Goal 3: Develop a balanced, multi-modal network to improve mobility

- Increase opportunities for alternative modes of transportation
- Improve the safety for all modes of transportation
- Implement the Traffic Signal Communication Master Plan

Goal 4: Ensure excellence in customer service delivery

- Provide exceptional customer service
- Foster a high performance culture with a motivated and innovative workforce
- Promote fiscal stability

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Number of overlay/slurry seal moratorium violations	0	1	0	0	0
Number of street miles repaired ¹	430	189	365	201	350
Square feet of street milled and paved by in-house crews	900,000	900,566	900,000	1,068,743	900,000
Miles of overhead utilities relocated underground ²	15.0	0.3	15.0	8.7	8.0
Average number of working days to mitigate a reported sidewalk hazard ³	20	15	15	38	20
Average number of working days to abate graffiti in the right-of-way that has been reported ⁴	8	9	10	20	15
Average number of working days to repair a street light that has been reported ⁵	45	74	90	125	100
Number of trees trimmed ⁶	42,000	15,000	39,000	28,100	42,000
Number of trees planted ⁷	N/A	589	2,700	1,840	1,000

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
Initial response time to address emergency tree maintenance requests (working days) ⁸	N/A	4	N/A	4	5
Average number of working days to repair a pothole that has been reported	10	6	10	10	10
Square feet of sidewalks replaced/repared	170,000	111,107	170,000	154,470	170,000
Number of new and/or improved bike-friendly miles expanded ⁹	35	41	40	119	40
Number of traffic signal systems optimized	12	4	12	11	12
Number of non-communicating intersections added to the communication network ¹⁰	50	80	50	73	50
Percentage of Street service requests responded to within assigned time frames ¹¹	90%	67%	90%	67%	90%

1. In Fiscal Year 2021, completed street repair included 167 miles of slurry seal, 33 miles of asphalt overlay, and one mile of concrete street. Completed mileage was impacted by slurry seal project bid protests causing delays in several projects, the transition of asphalt overlay projects from the Transportation Department to the Engineering & Capital Projects Department, and staffing shortage as a result of Covid-19.
2. The Fiscal Year 2021 actuals and Fiscal Year 2022 target for the underground utilities relocation have been impacted by complications related to the expired 50-year franchise agreement with SDG&E. SDG&E did not have a guarantee of continued contractual terms with the City covering this work once the agreement reached expiration, causing a delay in awarding construction contracts on several projects. This delayed the completion of projects resulting in the inability to meet the target miles. Startup under the new franchise agreement will impact productivity for at least half of Fiscal Year 2022 due to time needed to negotiate and adopt new memoranda of understanding (MOUs). The target KPI for Fiscal Year 2022 was lowered accordingly. Staff are exploring opportunities to make up for lost productivity once the MOUs are in place.
3. In Fiscal Year 2021, sidewalk mitigation was impacted by a high volume of evaluated locations which did not result in a need for sidewalk repair; however, required a significant amount of evaluation time. This coupled with staffing shortages as a result of Covid-19 nearly doubled the amount of time to mitigate the sidewalk hazards. As a result, the Fiscal Year 2022 target has been increased.
4. In Fiscal Year 2021, contributing factors for increased Graffiti response times include a 15% increase in service requests and staffing shortages as a result of Covid-19.
5. In Fiscal Year 2021, the Department experienced a vacancy rate of up to 50% for electrician positions. High volume of customer service requests, requirements for locating underground utilities and increase in construction have yielded longer response times for repairs. The Department continues to have a substantial backlog of more than 4,464 requests that impacted repair times in Fiscal Year 2021.
6. In Fiscal Year 2021, the number of trees trimmed was lower than anticipated due to an increase in public safety-related tree removals related to the palm weevil infestation, increased costs for trimming, and other as-needed tree maintenance activities.
7. In order to promote a healthy establishment period for newly planted trees, some of the designated funding for tree planting was used to water 400 new street trees in Fiscal Year 2021. This reduced the original goal of planting 2,700 trees to 1,840. Based on current demand for new street trees, 1,000 trees are scheduled for planting in Fiscal Year 2022.
8. This measure combines initial response times for multiple priority tree maintenance issues. The highest priority is for fallen trees which the Department responds to in less than one day on average. Other priority tree issues such as fallen or hanging limbs may not require an immediate response as fallen trees do.

Key Performance Indicators

Performance Indicator	FY2020 Target	FY2020 Actual	FY2021 Target	FY2021 Actual	FY2022 Target
9. The Bicycle Program reorganized its work flow and delivered a large increase in designed miles for Fiscal Year 2021. Many of the projects have a long lead time for pavement preservation or utility coordination bid advertisement. Thus the actual implementation may still be months to years away from changes on the ground. The Bike Program coordinates every resurfacing opportunity but is not in direct control of how/when these are initiated city-wide, thus mileage will fluctuate year-to-year.					
10. The Department was very successful in Fiscal Year 2021 at completing the activation of intersections to the communication network. Building a communication network for a system of intersections can take more than a year, causing the number of intersections completing activation to fluctuate from year to year even when the work is ongoing.					
11. The Department has seen a significant increase in the number of service requests for potholes, street lights, graffiti, and sidewalk ramping since the implementation of the Get-it-Done application. The Department continues to receive approximately 60% more customer-generated service requests since the implementation of the Get-it-Done application, averaging approximately 4,000 requests received per month.					

Transportation

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions (Budgeted)	661.86	442.61	458.86	16.25
Personnel Expenditures	\$ 65,259,272	\$ 43,608,089	\$ 49,294,021	\$ 5,685,932
Non-Personnel Expenditures	150,859,477	139,402,120	126,294,957	(13,107,163)
Total Department Expenditures	\$ 216,118,749	\$ 183,010,209	\$ 175,588,978	\$ (7,421,231)
Total Department Revenue	\$ 130,755,550	\$ 112,460,948	\$ 127,699,264	\$ 15,238,316

General Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Admin & Right-of-Way Management	\$ 4,788,816	\$ 5,206,045	\$ 11,200,898	\$ 5,994,853
Storm Water	52,708,099	-	-	-
Street	53,136,096	59,690,636	59,718,695	28,059
Traffic Engineering	9,705,000	10,373,168	11,551,727	1,178,559
Total	\$ 120,338,010	\$ 75,269,849	\$ 82,471,320	\$ 7,201,471

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Admin & Right-of-Way Management	21.77	19.77	36.77	17.00
Storm Water	209.25	0.00	0.00	0.00
Street	340.43	333.43	330.68	(2.75)
Traffic Engineering	68.25	67.25	69.25	2.00
Total	639.70	420.45	436.70	16.25

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Salary and Benefit Adjustments	0.00	\$ 4,298,617	\$ -
Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.			
Support for Information Technology	0.00	913,806	-
Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.			
Tree Trimming	0.00	900,000	-
Addition of non-personnel expenditures to support additional tree trimming and tree removals.			
Bicycle Facility Installation Team	12.00	828,616	828,616
Addition of 12.00 FTE positions and associated revenue to support the design and installation of enhanced bicycle facilities citywide.			

Transportation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Streets Condition Assessment Addition of one-time non-personnel expenditures to support a Street Condition Assessment.	0.00	700,000	-
Weed Abatement Addition of non-personnel expenditures to restore the weed abatement budget as a result of the 2.6% Citywide contracts reduction.	0.00	328,000	-
Dig Alert Requirements Addition of 2.00 Electricians and 2.00 Traffic Signal Technicians to support State-mandated Dig Alert activities.	4.00	306,259	-
Street Damage Fee Transfer Transfer to the Trench Cut Fees/Excavation Fees Fund to support street repairs.	0.00	200,000	-
Residential Graffiti Abatement Addition of non-personnel expenditures to support residential graffiti abatement.	0.00	150,000	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	98,587	-
Code Compliance Supervisor Addition of 0.25 Code Compliance Supervisor for ongoing support of code compliance activities.	0.25	30,092	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	(53,119)	-
Citywide Contracts Reduction of 2.6% Reduction of non-personnel expenditures associated with a 2.6% reduction in contracts citywide.	0.00	(327,503)	-
Equipment Rate Reduction Reduction in non-personnel expenditures associated with a rate reduction for equipment rentals.	0.00	(545,177)	-
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00	(626,707)	-
TransNet Revenue Addition of revenue to reflect revised TransNet revenue projections from the San Diego Association of Governments.	0.00	-	1,262,400
Revised Qualified Energy Conservation Bond Revenue Adjustment to reflect revised revenue projections related to Qualified Energy Conservation Bonds.	0.00	-	(32,362)
Total	16.25	\$ 7,201,471	\$ 2,058,654

Transportation

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 37,515,238	\$ 24,645,322	\$ 27,243,351	\$ 2,598,029
Fringe Benefits	25,158,897	16,185,035	19,096,058	2,911,023
PERSONNEL SUBTOTAL	62,674,135	40,830,357	46,339,409	5,509,052
NON-PERSONNEL				
Supplies	\$ 2,570,528	\$ 5,725,661	\$ 5,690,531	\$ (35,130)
Contracts	40,161,383	14,639,300	16,492,983	1,853,683
Information Technology	3,250,932	2,866,752	3,826,320	959,568
Energy and Utilities	7,380,866	6,623,179	5,813,612	(809,567)
Other	85,804	101,700	102,600	900
Transfers Out	590,291	100,000	300,000	200,000
Capital Expenditures	266,476	145,500	105,500	(40,000)
Debt	3,357,597	4,237,400	3,800,365	(437,035)
NON-PERSONNEL SUBTOTAL	57,663,876	34,439,492	36,131,911	1,692,419
Total	\$ 120,338,010	\$ 75,269,849	\$ 82,471,320	\$ 7,201,471

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Charges for Services	\$ 22,077,657	\$ 20,199,891	\$ 20,978,169	\$ 778,278
Fines Forfeitures and Penalties	3,610,615	98,000	100,250	2,250
Licenses and Permits	150,282	94,482	94,482	-
Other Revenue	687,456	622,000	637,750	15,750
Rev from Other Agencies	1,198,663	198,812	227,450	28,638
Transfers In	39,214,314	35,635,047	36,868,785	1,233,738
Total	\$ 66,938,988	\$ 56,848,232	\$ 58,906,886	\$ 2,058,654

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000011	Account Clerk	4.00	2.00	2.00	\$ 34,957 - 42,074	\$ 84,148
20000012	Administrative Aide 1	0.00	0.00	1.00	41,036 - 49,429	41,036
20000024	Administrative Aide 2	5.00	5.00	5.00	47,266 - 56,957	267,705
20001140	Assistant Department Director	1.00	1.00	1.00	65,653 - 248,703	159,600
20001202	Assistant Deputy Director	1.00	0.00	0.00	52,133 - 191,703	-
20000070	Assistant Engineer-Civil	23.00	19.00	19.00	67,437 - 81,247	1,428,135
20000116	Assistant Engineer-Traffic	34.00	33.00	35.00	67,437 - 81,247	2,641,255
20000143	Associate Engineer-Civil	16.00	8.00	9.00	77,635 - 93,762	838,676
20000167	Associate Engineer-Traffic	13.00	13.00	13.00	77,635 - 93,762	1,175,871
20000119	Associate Management Analyst	4.00	2.00	3.00	60,007 - 72,510	179,407
20000162	Associate Planner	11.00	1.00	1.00	72,748 - 87,912	87,912
20000655	Biologist 2	5.00	0.00	0.00	68,552 - 83,391	-
20000236	Cement Finisher	25.00	22.00	22.00	55,746 - 66,800	1,436,557
20000539	Clerical Assistant 2	3.00	2.00	1.00	33,205 - 40,019	40,019
20000306	Code Compliance Officer	9.75	4.75	4.00	42,350 - 50,953	188,702
20000307	Code Compliance Supervisor	1.00	0.00	1.00	48,780 - 58,381	49,977
20001101	Department Director	1.00	1.00	1.00	65,653 - 248,703	199,750

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
20001168	Deputy Director	4.00	4.00	4.00	52,133 - 191,703	580,344
20000105	Development Project Manager 3	1.00	0.00	0.00	87,361 - 105,609	-
20000408	Electrician	15.00	15.00	17.00	54,223 - 65,108	1,035,305
20000413	Electrician Supervisor	2.00	2.00	2.00	61,831 - 74,781	149,562
20000434	Electronics Technician	1.00	1.00	1.00	52,263 - 62,754	62,754
20000426	Equipment Operator 1	9.00	2.00	4.00	41,836 - 50,078	173,681
20000429	Equipment Operator 1	2.00	0.00	0.00	41,836 - 50,078	-
20000430	Equipment Operator 2	22.00	18.00	18.00	45,903 - 54,880	943,329
20000436	Equipment Operator 3	6.00	3.00	3.00	47,893 - 57,346	169,171
20000418	Equipment Technician 1	5.00	0.00	0.00	39,954 - 47,872	-
20000423	Equipment Technician 2	4.00	0.00	0.00	43,848 - 52,263	-
20000924	Executive Assistant	1.00	1.00	1.00	48,326 - 58,450	58,450
20000461	Field Representative	2.00	0.00	0.00	36,763 - 44,279	-
21000432	Geographic Info Systems Analyst 2	0.00	1.00	1.00	60,007 - 72,510	60,007
21000433	Geographic Info Systems Analyst 3	0.00	1.00	1.00	65,869 - 79,649	76,849
20000502	Heavy Truck Driver 1	10.00	10.00	10.00	40,192 - 47,893	450,393
20000501	Heavy Truck Driver 2	47.00	35.00	35.00	41,707 - 50,273	1,678,911
20000503	Horticulturist	3.00	3.00	3.00	58,882 - 71,191	211,818
20000290	Information Systems Analyst 2	1.00	1.00	1.00	60,007 - 72,510	70,599
20000293	Information Systems Analyst 3	2.00	1.00	1.00	65,869 - 79,649	79,649
20000998	Information Systems Analyst 4	1.00	1.00	1.00	74,090 - 89,773	89,773
90000552	Junior Engineer-Civil-Hourly	0.75	0.75	0.75	58,260 - 70,548	43,695
90001073	Management Intern-Hourly	5.25	2.00	2.00	30,160 - 31,200	60,320
20000658	Motor Sweeper Operator	17.00	0.00	0.00	44,930 - 53,820	-
20000646	Motor Sweeper Supervisor	2.00	0.00	0.00	51,679 - 61,911	-
20000672	Parking Enforcement Officer 1	10.00	0.00	0.00	41,533 - 49,927	-
20000663	Parking Enforcement Officer 2	1.00	0.00	0.00	45,557 - 54,880	-
20000670	Parking Enforcement Supervisor	1.00	0.00	0.00	52,717 - 63,339	-
20000680	Payroll Specialist 2	4.00	2.00	2.00	43,414 - 52,417	99,412
20000701	Plant Process Control Electrician	4.00	1.00	1.00	69,093 - 82,959	69,093
20000703	Plant Process Control Supervisor	1.00	0.00	0.00	75,106 - 90,854	-
20000743	Principal Engineering Aide	5.00	4.00	3.00	58,260 - 70,548	202,480
20001054	Principal Utility Supervisor	1.00	1.00	1.00	57,714 - 69,742	57,714
20001222	Program Manager	8.00	4.00	4.00	52,133 - 191,703	477,202
20000760	Project Assistant	1.00	0.00	0.00	65,831 - 79,312	-
20000761	Project Officer 1	1.00	0.00	0.00	75,787 - 91,529	-
20000763	Project Officer 2	1.00	0.00	0.00	87,361 - 105,609	-
20000783	Public Information Clerk	1.00	0.00	0.00	34,957 - 42,074	-
20000776	Public Works Dispatcher	9.50	9.50	9.50	39,695 - 47,828	453,917

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
90000776	Public Works Dispatcher-Hourly	2.18	2.18	2.18	39,695 - 47,828	86,534
20000777	Public Works Dispatch Supervisor	1.00	1.00	1.00	45,579 - 55,010	55,010
20001050	Public Works Superintendent	6.00	4.00	4.00	79,645 - 96,163	383,094
20001032	Public Works Supervisor	22.00	16.00	17.00	57,028 - 69,035	1,144,207
20001042	Safety and Training Manager	1.00	1.00	1.00	74,090 - 89,773	89,773
20000885	Senior Civil Engineer	7.00	3.00	3.00	89,492 - 108,185	324,555
20000927	Senior Clerk/Typist	2.00	1.00	1.00	40,019 - 48,283	46,593
20000900	Senior Engineering Aide	2.00	1.00	1.00	51,764 - 62,576	62,576
20000015	Senior Management Analyst	5.00	4.00	4.00	65,869 - 79,649	308,949
20000918	Senior Planner	7.00	0.00	0.00	83,802 - 101,324	-
20000926	Senior Traffic Engineer	7.00	7.00	7.00	89,492 - 108,185	743,089
20000942	Sign Painter	2.00	2.00	2.00	47,158 - 56,351	102,382
21000400	Storm Water Compliance Manager	3.00	0.00	0.00	83,015 - 100,709	-
21000182	Storm Water Environmental Specialist 3	2.00	0.00	0.00	79,130 - 95,808	-
21000375	Storm Water Inspector II	8.00	0.00	0.00	62,638 - 75,942	-
21000402	Storm Water Inspector III	2.00	0.00	0.00	69,002 - 83,614	-
90000964	Student Engineer- Hourly	3.27	3.27	3.27	30,418 - 35,520	99,467
20000970	Supervising Management Analyst	3.00	2.00	2.00	74,090 - 89,773	178,412
21000401	Supervising Storm Water Inspector	2.00	0.00	0.00	75,853 - 91,995	-
20001029	Traffic Signal Supervisor	3.00	3.00	3.00	71,167 - 86,137	255,461
20001031	Traffic Signal Technician 2	18.00	18.00	21.00	62,370 - 74,871	1,376,646
20000659	Traffic Striper Operator	4.00	4.00	5.00	44,930 - 53,820	258,326
20001038	Tree Maintenance Crewleader	2.00	2.00	2.00	40,582 - 48,348	96,696
20001039	Tree Trimmer	3.00	4.00	4.00	38,786 - 46,184	169,940
20001044	Utility Supervisor	2.00	0.00	0.00	48,239 - 57,671	-
20001051	Utility Worker 1	79.00	56.00	59.00	33,876 - 40,279	2,204,215
20001053	Utility Worker 2	64.00	44.00	46.00	36,991 - 44,021	1,986,103
20001058	Welder	1.00	0.00	0.00	49,234 - 59,034	-
20000756	Word Processing Operator	8.00	5.00	4.00	34,957 - 42,074	163,555
	Bilingual - Regular					7,280
	Budgeted Personnel					(1,793,346)
	Expenditure Savings					
	Electrician Cert Pay					13,020
	Infrastructure In-Training Pay					150,892
	Infrastructure Registration Pay					474,331
	Night Shift Pay					9,532
	Overtime Budgeted					1,314,791
	Reg Pay For Engineers					444,681
	Sick Leave - Hourly					5,811
	Standby Pay					13,405

Transportation

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
	Termination Pay Annual Leave					59,464
	Vacation Pay In Lieu					234,729
FTE, Salaries, and Wages Subtotal		639.70	420.45	436.70	\$	27,243,351

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 92,211	\$ 53,101	\$ 54,247	\$ 1,146
Flexible Benefits	6,409,792	4,302,194	5,140,409	838,215
Insurance	1,289	-	-	-
Long-Term Disability	-	77,027	98,336	21,309
Medicare	555,787	333,437	365,223	31,786
Other	48,148	-	-	-
Other Post-Employment Benefits	3,607,703	2,359,875	2,402,336	42,461
Retiree Medical Trust	49,785	31,911	37,901	5,990
Retirement 401 Plan	33,190	23,903	22,341	(1,562)
Retirement ADC	9,800,591	6,453,013	7,889,888	1,436,875
Retirement DROP	98,346	75,301	75,518	217
Risk Management Administration	696,245	397,125	415,918	18,793
Supplemental Pension Savings Plan	2,488,246	1,562,800	1,797,433	234,633
Unemployment Insurance	51,971	34,181	35,784	1,603
Workers' Compensation	1,225,593	481,167	760,724	279,557
Fringe Benefits Subtotal	\$ 25,158,897	\$ 16,185,035	\$ 19,096,058	\$ 2,911,023
Total Personnel Expenditures			\$ 46,339,409	

Underground Surcharge Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Admin & Right-of-Way Management	\$ 95,780,739	\$ 107,740,360	\$ 93,117,658	\$ (14,622,702)
Total	\$ 95,780,739	\$ 107,740,360	\$ 93,117,658	\$ (14,622,702)

Department Personnel

	FY2020 Budget	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Admin & Right-of-Way Management	22.16	22.16	22.16	0.00
Total	22.16	22.16	22.16	0.00

Transportation

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.	0.00 \$	396,735 \$	-
Salary and Benefit Adjustments Adjustments to reflect savings resulting from vacant positions for any period of the fiscal year, retirement contributions, retiree health contributions, and labor negotiations.	0.00	166,125	-
Support for Information Technology Adjustment to expenditure allocations according to a zero-based annual review of information technology requirements.	0.00	108,683	-
Pay-In-Lieu of Annual Leave Adjustments Adjustment to expenditures associated with projected compensation to employees in-lieu of the use of annual leave.	0.00	6,760	-
Non-Standard Hour Personnel Funding Funding allocated according to a zero-based annual review of hourly funding requirements.	0.00	3,995	-
One-Time Additions and Annualizations Adjustment to reflect one-time revenues and expenditures, and the annualization of revenues and expenditures, implemented in Fiscal Year 2021.	0.00	(15,305,000)	(9,084,570)
Revised Revenue Adjustment to reflect revised revenue projections for San Diego Gas & Electric Franchise Fees.	0.00	-	20,684,232
Revised Revenue Adjustment to reflect revised revenue projections.	0.00	-	1,580,000
Total	0.00 \$	(14,622,702) \$	13,179,662

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
PERSONNEL				
Personnel Cost	\$ 1,621,865	\$ 1,741,183	\$ 1,864,931	\$ 123,748
Fringe Benefits	963,273	1,036,549	1,089,681	53,132
PERSONNEL SUBTOTAL	2,585,138	2,777,732	2,954,612	176,880
NON-PERSONNEL				
Supplies	\$ 21,423	\$ 22,200	\$ 22,200	-
Contracts	20,338,188	69,661,042	54,739,654	(14,921,388)
Information Technology	117,964	266,386	375,069	108,683
Energy and Utilities	9,610	9,000	9,623	623
Other	72,708,416	35,004,000	35,016,500	12,500
NON-PERSONNEL SUBTOTAL	93,195,601	104,962,628	90,163,046	(14,799,582)
Total	\$ 95,780,739	\$ 107,740,360	\$ 93,117,658	\$ (14,622,702)

Transportation

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Other Local Taxes	\$ 58,611,267	\$ 54,192,716	\$ 65,792,378	\$ 11,599,662
Other Revenue	1,070,404	100,000	-	(100,000)
Rev from Money and Prop	4,130,697	1,320,000	3,000,000	1,680,000
Transfers In	4,194	-	-	-
Total	\$ 63,816,562	\$ 55,612,716	\$ 68,792,378	\$ 13,179,662

Personnel Expenditures

Job Number	Job Title / Wages	FY2020 Budget	FY2021 Budget	FY2022 Adopted	Salary Range	Total
FTE, Salaries, and Wages						
20000024	Administrative Aide 2	1.00	1.00	1.00	\$ 47,266 - 56,957	\$ 54,298
20001202	Assistant Deputy Director	0.00	1.00	1.00	52,133 - 191,703	136,866
20000070	Assistant Engineer-Civil	7.00	7.00	7.00	67,437 - 81,247	509,792
20000143	Associate Engineer-Civil	3.00	3.00	3.00	77,635 - 93,762	278,004
20000162	Associate Planner	1.00	1.00	1.00	72,748 - 87,912	86,593
20000290	Information Systems Analyst 2	1.00	1.00	1.00	60,007 - 72,510	72,510
90000551	Junior Engineer-Civil-Hourly	0.00	0.58	0.58	58,260 - 70,548	33,791
90000552	Junior Engineer-Civil-Hourly	0.58	0.00	0.00	58,260 - 70,548	-
20000743	Principal Engineering Aide	1.00	1.00	1.00	58,260 - 70,548	70,548
20001222	Program Manager	1.00	0.00	0.00	52,133 - 191,703	-
20000760	Project Assistant	2.00	2.00	3.00	65,831 - 79,312	218,693
20000761	Project Officer 1	1.00	1.00	1.00	75,787 - 91,529	75,787
20000783	Public Information Clerk	1.00	1.00	0.00	34,957 - 42,074	-
20000885	Senior Civil Engineer	1.00	1.00	1.00	89,492 - 108,185	103,858
20000918	Senior Planner	1.00	1.00	1.00	83,802 - 101,324	99,804
90000964	Student Engineer- Hourly	0.58	0.58	0.58	30,418 - 35,520	17,642
	Budgeted Personnel Expenditure Savings					(67,437)
	Infrastructure In-Training Pay					6,500
	Infrastructure Registration Pay					75,315
	Overtime Budgeted					15,000
	Reg Pay For Engineers					70,607
	Vacation Pay In Lieu					6,760
FTE, Salaries, and Wages Subtotal		22.16	22.16	22.16		\$ 1,864,931

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Fringe Benefits				
Employee Offset Savings	\$ 7,854	\$ 7,516	\$ 7,139	\$ (377)
Flexible Benefits	234,925	260,639	247,833	(12,806)
Long-Term Disability	-	5,506	6,779	1,273
Medicare	24,910	25,030	26,725	1,695
Other Post-Employment Benefits	125,385	125,860	122,620	(3,240)
Retiree Medical Trust	2,648	2,851	3,236	385
Retirement ADC	407,503	439,501	488,866	49,365

Transportation

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Risk Management Administration	24,224	21,180	21,220	40
Supplemental Pension Savings Plan	127,057	138,818	152,273	13,455
Unemployment Insurance	2,374	2,447	2,467	20
Workers' Compensation	6,391	7,201	10,523	3,322
Fringe Benefits Subtotal	\$ 963,273	\$ 1,036,549	\$ 1,089,681	\$ 53,132
Total Personnel Expenditures			\$ 2,954,612	

Transportation

Revenue and Expense Statement (Non-General Fund)

Underground Surcharge Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 181,392,889	\$ 149,428,711	\$ 137,805,417
Continuing Appropriation - CIP	17,569,139	16,728,143	22,674,364
TOTAL BALANCE AND RESERVES	\$ 198,962,028	\$ 166,156,855	\$ 160,479,782
REVENUE			
Other Local Taxes	\$ 63,611,267	\$ 54,192,716	\$ 65,792,378
Other Revenue	1,070,404	100,000	-
Revenue from Use of Money and Property	4,130,697	1,320,000	3,000,000
Transfers In	4,194	-	-
TOTAL REVENUE	\$ 68,816,562	\$ 55,612,716	\$ 68,792,378
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 267,778,590	\$ 221,769,571	\$ 229,272,160
CAPITAL IMPROVEMENTS PROGRAM (CIP) EXPENSE			
CIP Expenditures	\$ 5,000,000	\$ 10,000,000	\$ 5,000,000
TOTAL CIP EXPENSE	\$ 5,000,000	\$ 10,000,000	\$ 5,000,000
OPERATING EXPENSE			
Personnel Expenses	\$ 1,621,865	\$ 1,741,183	\$ 1,864,931
Fringe Benefits	963,273	1,036,549	1,089,681
Supplies	21,423	22,200	22,200
Contracts	20,338,188	69,661,042	54,739,654
Information Technology	117,964	266,386	375,069
Energy and Utilities	9,610	9,000	9,623
Other Expenses	72,708,416	35,004,000	35,016,500
TOTAL OPERATING EXPENSE	\$ 95,780,739	\$ 107,740,360	\$ 93,117,658
EXPENDITURE OF PRIOR YEAR FUNDS			
CIP Expenditures	\$ 840,996	-	-
TOTAL EXPENDITURE OF PRIOR YEAR FUNDS	\$ 840,996	\$ -	\$ -
TOTAL EXPENSE	\$ 101,621,735	\$ 117,740,360	\$ 98,117,658
RESERVES			
Continuing Appropriation - CIP	\$ 16,728,143	\$ 16,728,143	\$ 22,674,364
TOTAL RESERVES	\$ 16,728,143	\$ 16,728,143	\$ 22,674,364
BALANCE	\$ 149,428,712	\$ 87,301,068	\$ 108,480,138
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 267,778,590	\$ 221,769,571	\$ 229,272,160

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Trolley Extension Reserve Fund



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Trolley Extension Reserve Fund



Description

The Trolley Extension Reserve Fund provides financial support for trolley-related expenditures by ensuring there is a local revenue source to qualify for state and federal funding, as called for in the Regional Transportation Plan. This fund is administered by the Department of Finance.

Trolley Extension Reserve Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	1,066,149	1,067,500	1,064,375	(3,125)
Total Department Expenditures	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375	\$ (3,125)
Total Department Revenue	\$ 1,066,395	\$ 1,064,500	\$ 1,061,375	\$ (3,125)

Trolley Extension Reserve Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Trolley Extension Reserve Fund	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375	(3,125)
Total	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375	\$ (3,125)

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Non-Discretionary Adjustment	0.00	\$ (3,125)	\$ -
Adjustment to expenditure allocations that are determined outside of the department's direct control. These allocations are generally based on prior year expenditure trends and examples of these include utilities, insurance, and rent.			
Transient Occupancy Tax (TOT) Fund Support	0.00	-	(3,125)
Adjustment to reflect revised revenue projections related to TOT Fund support of the Trolley Extension Fund.			
Total	0.00	\$ (3,125)	\$ (3,125)

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 774	\$ 3,000	\$ 3,000	-
Transfers Out	1,065,375	1,064,500	1,061,375	(3,125)
NON-PERSONNEL SUBTOTAL	1,066,149	1,067,500	1,064,375	(3,125)
Total	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375	\$ (3,125)

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Rev from Money and Prop	\$ 1,020	\$ -	\$ -	-
Transfers In	1,065,375	1,064,500	1,061,375	(3,125)
Total	\$ 1,066,395	\$ 1,064,500	\$ 1,061,375	\$ (3,125)

Trolley Extension Reserve Fund

Revenue and Expense Statement (Non-General Fund)

Trolley Extension Reserve Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 143,372	\$ 143,618	\$ 140,618
TOTAL BALANCE AND RESERVES	\$ 143,372	\$ 143,618	\$ 140,618
REVENUE			
Revenue from Use of Money and Property	\$ 1,020	\$ -	\$ -
Transfers In	1,065,375	1,064,500	1,061,375
TOTAL REVENUE	\$ 1,066,395	\$ 1,064,500	\$ 1,061,375
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 1,209,767	\$ 1,208,118	\$ 1,201,993
OPERATING EXPENSE			
Contracts	\$ 774	\$ 3,000	\$ 3,000
Transfers Out	1,065,375	1,064,500	1,061,375
TOTAL OPERATING EXPENSE	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375
TOTAL EXPENSE	\$ 1,066,149	\$ 1,067,500	\$ 1,064,375
BALANCE	\$ 143,618	\$ 140,618	\$ 137,618
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 1,209,767	\$ 1,208,118	\$ 1,201,993

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Zoological Exhibits Maintenance Fund



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Zoological Exhibits Maintenance Fund



Description

The City's budget reflects funds utilized exclusively for the maintenance of zoological exhibits in Balboa Park which are financed from a fixed property tax levy (\$0.005 per \$100 of assessed valuation) as authorized by Section 77a of the City Charter. This fund is administered by the Department of Finance.

Zoological Exhibits Maintenance Fund

Department Summary

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
FTE Positions	0.00	0.00	0.00	0.00
Personnel Expenditures	\$ -	\$ -	\$ -	-
Non-Personnel Expenditures	14,531,693	15,647,842	16,942,907	1,295,065
Total Department Expenditures	\$ 14,531,693	\$ 15,647,842	\$ 16,942,907	\$ 1,295,065
Total Department Revenue	\$ 14,594,501	\$ 15,647,842	\$ 16,942,907	\$ 1,295,065

Zoological Exhibits Maintenance Fund

Department Expenditures

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Zoological Exhibits Maintenance Fund	\$ 14,531,693	\$ 15,647,842	\$ 16,942,907	\$ 1,295,065
Total	\$ 14,531,693	\$ 15,647,842	\$ 16,942,907	\$ 1,295,065

Significant Budget Adjustments

	FTE	Expenditures	Revenue
Zoological Exhibit Maintenance Tax	0.00	\$ 1,295,065	\$ 1,295,065
Adjustment to reflect revised revenue and non-personnel expenditures related to a property tax levy to exclusively support zoological exhibit maintenance.			
Total	0.00	\$ 1,295,065	\$ 1,295,065

Expenditures by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
NON-PERSONNEL				
Contracts	\$ 14,531,693	\$ 15,647,842	\$ 16,942,907	\$ 1,295,065
NON-PERSONNEL SUBTOTAL	14,531,693	15,647,842	16,942,907	1,295,065
Total	\$ 14,531,693	\$ 15,647,842	\$ 16,942,907	\$ 1,295,065

Revenues by Category

	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change
Property Tax Revenue	\$ 14,594,501	\$ 15,647,842	\$ 16,942,907	\$ 1,295,065
Total	\$ 14,594,501	\$ 15,647,842	\$ 16,942,907	\$ 1,295,065

Zoological Exhibits Maintenance Fund

Revenue and Expense Statement (Non-General Fund)

Zoological Exhibits Maintenance Fund	FY2020 Actual	FY2021* Budget	FY2022** Adopted
BEGINNING BALANCE AND RESERVES			
Balance from Prior Year	\$ 120,057	\$ 182,865	\$ 12,324
TOTAL BALANCE AND RESERVES	\$ 120,057	\$ 182,865	\$ 12,324
REVENUE			
Property Taxes	\$ 14,594,501	\$ 15,647,842	\$ 16,942,907
TOTAL REVENUE	\$ 14,594,501	\$ 15,647,842	\$ 16,942,907
TOTAL BALANCE, RESERVES, AND REVENUE	\$ 14,714,558	\$ 15,830,707	\$ 16,955,231
OPERATING EXPENSE			
Contracts	\$ 14,531,693	\$ 15,647,842	\$ 16,942,907
TOTAL OPERATING EXPENSE	\$ 14,531,693	\$ 15,647,842	\$ 16,942,907
TOTAL EXPENSE	\$ 14,531,693	\$ 15,647,842	\$ 16,942,907
BALANCE	\$ 182,865	\$ 182,865	\$ 12,324
TOTAL BALANCE, RESERVES, AND EXPENSE	\$ 14,714,558	\$ 15,830,707	\$ 16,955,231

* At the time of publication, audited financial statements for Fiscal Year 2021 were not available. Therefore, the Fiscal Year 2021 column reflects final budgeted revenue and expense amounts from the Fiscal Year 2021 Adopted Budget, while the beginning Fiscal Year 2021 balance amount reflects the audited Fiscal Year 2020 ending balance.

** Fiscal Year 2022 Beginning Fund Balance reflect the projected Fiscal Year 2021 Ending Fund Balance based on updated Revenue and Expenditures projections for Fiscal Year 2021.



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Adopted Budget Fiscal Year 2022

Volume 3 Capital Improvements Program

MAYOR TODD GLORIA



The City of
SAN DIEGO



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of San Diego
California**

For the Fiscal Year Beginning

July 1, 2020

Christopher P. Morill

Executive Director







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Disclaimer

Pursuant to the City Charter, the Mayor proposes, and the City Council is responsible for enacting, an annual budget.

The annual budget consists of appropriations based on estimated revenues and expenditures developed during the six to ten-month period preceding the start of each fiscal year. Those estimated revenues and expenditures rely on economic and financial assumptions that the City develops for budgetary purposes based on then-available information. The City updates its estimated revenues and expenditures during the course of a fiscal year as economic and financial conditions develop, which often differ from those estimated at the time the annual budget was developed. At times, these differences are material. As such, the annual budget may be modified by the City Council during the course of the fiscal year.

The annual budget is not prepared, nor is it suitable, for the purpose of an investor understanding the forward-looking financial condition of the City or for making any investment decision in any bonds issued by the City or secured by any City revenues. Further, the economic and financial assumptions the City presents in the annual budget have been prepared for budgetary purposes and may differ materially from the assumptions the City may rely on if the City were to communicate financial projections to investors. The City files official statements for bond offerings, audited financial statements, comprehensive annual financial reports, annual financial information, material event notices, and voluntary disclosures with the Municipal Securities Rulemaking Board (MSRB) and posts such information on the City's investor information webpage. The annual budget will not be filed with the MSRB.



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Mayor's Message – Fiscal Year 2022 Budget

Dear San Diegans,

There is no question that the COVID-19 pandemic has devastated our local economy and made an enormous impact on everything we do. Last March, our tourism industry came to a halt, unemployment more than tripled and we saw one of the sharpest drops in consumer spending in recent history. This has had a crushing effect on our local businesses and has disproportionately affected individuals and families who rely on the service sector or simply do not have the opportunity to work from home. It has also resulted in an unprecedented loss of tax revenues that the City relies on to provide vital services to San Diegans.

With the release of this budget, we see positive signs of a subsiding pandemic and the beginning of an economic recovery. Now more than ever, we need steady leadership and vision to bring the City together, strengthen our economy, invest in our communities and, get our City back on track. This budget seeks to do just that.

The approximately \$300 million in federal relief funds that the City received will allow us to jumpstart San Diego's economic recovery, provide aid to small businesses and help our most vulnerable residents. We will use federal relief funds responsibly over the next two years, allowing us to ensure City employees continue to provide the vital services residents deserve while investing in a stronger and more equitable future for our communities.

The Back to Work SD plan I developed before becoming your mayor is serving as our blueprint for this budget to strengthen San Diego's economy by providing \$10 million in small business loans for hardest hit industries like gyms and restaurants, providing technical assistance for street vendors, and restoring the small business enhancement program – all with a focus on investments in historically underserved communities. We will add dedicated staff to make it easier for local businesses to navigate the pathways to success. Our focus will be to make the City a resource that helps new and existing businesses thrive.

Mayor's Message

Fiscal Year 2022 Budget

We will continue to partner with the San Diego Housing Commission to use federal and state dollars to provide nearly \$92.2 million in relief for families and individuals who've been devastated financially by the pandemic. This is on top of \$13.7 million in emergency rental assistance that helped 3,700 San Diego households in 2020.

This budget also sets the foundation to bring equity to all our neighborhoods. We will focus on our youth by establishing a new Office of Child and Youth Success, expanding summer recreational programs, and providing funding for community-based organizations that serve chronically underserved youth in communities of concern through employment, internship and scholarship opportunities.

A hallmark of this budget is our attention to the City's long-neglected homelessness crisis. The City will continue to leverage federal and State funding and invest an additional \$10 million in General Fund dollars towards our most vulnerable residents. We will base our actions on nationally proven strategies, focusing resources on proven solutions that get people off the streets and make progress toward ending chronic homelessness. We will examine the housing inventory and look at ways to take advantage of existing public health and addiction services to better serve our homeless population.

San Diego will move to coordinate all its efforts through the People Assisting the Homeless (PATH) program, sending out a coordinated team of caseworkers assigned to different neighborhoods, to build rapport and trust with the homeless community. This is a substantial change in how the City has been dealing with a crisis that City-led programs have not been able to alleviate for over a decade. The City will now lead with a "housing first" model that has worked in other cities across the world, connecting people with immediate services.

Each neighborhood in San Diego deserves "sexy" streets, which means slurry seal to maintain good roads, overlays for roads that need new paving, and reconstruction for roads that need a complete makeover. My "Sexy Streets for All of Us" initiative is a down payment in our communities of concern, a \$10 million investment in historically underserved neighborhoods that haven't seen quality road repairs for years. This in addition to the nearly \$30 million in financing funded in this budget. Funding will go toward paving longstanding decrepit roads with new overlay and road reconstruction in communities of concern. Along with investing in our roads, Sexy Streets will also bundle opportunities for Complete Streets to include traffic calming and congestion improvements, new sidewalk connections, necessary sidewalk repairs, new and upgraded bicycle infrastructure, and investments in our

Mayor's Message

Fiscal Year 2022 Budget

stormwater system. This investment will be prioritized based on critical transit and multimodal routes and is an essential step toward righting historic wrongs in our most marginalized and underinvested communities while improving sustainable infrastructure needed to meet our Climate Action Plan goals.

For too long, our underserved communities have been disproportionately impacted by the effects of climate change. This budget includes \$7 million towards the newly created climate equity fund to help these communities effectively respond to the impacts of climate change. This is an important step to ensure underserved communities directly benefit from our efforts around climate action.

All San Diegans deserve clean air, water, and a climate-safe environment. The City will update its Climate Action Plan including aggressive new goals and strategies to implement them. When I authored the plan as interim Mayor seven years ago, I dreamt of a sustainable future with good-paying green jobs for generations to come. We are going to have to take bold steps if we are going to meet our targets to reduce greenhouse gas emissions.

As part of this budget, the City will accelerate the adoption of electric vehicles, incentivize employees to work remotely, encourage the use of alternative modes of transportation, and have all City facilities use 100 percent clean energy through San Diego Community Power when it comes online.

This year, the City will ramp up construction on its Pure Water project, the largest water recycling program in California and the City's biggest infrastructure project in history. It will provide nearly half of San Diego's drinking water when it is completed.

City employees are this organization's most valuable resource. Without them, we cannot provide core neighborhood services like road repair, trash pickup or public safety. Unfortunately, after close to a decade of stagnant salaries, employee compensation is not competitive when compared to other agencies throughout the region. Our City has become the training ground for employees who join the City for a couple of years and then leave to work for other agencies that pay more. We are losing our best and most experienced employees to other local governments. Not only do we want to prevent this continuous attrition, but we want to attract the best and the brightest employees to transform this City into the best-in-class organization San Diegans deserve. We understand that we will not be able to solve this challenge in a single year. But this budget begins to address this fundamental issue and

Mayor's Message

Fiscal Year 2022 Budget

includes compensation increases to begin to align employee salaries with the current employment market.

This budget includes approximately 8.9 million in General Fund budget reductions resulting from minimal service level reductions, savings from operational reorganizations and efficiencies, and new revenue sources identified by City departments.

Conclusion

The City, like many families and businesses across the nation, faces a huge economic challenge ahead. The Fiscal Year 2022 Adopted Budget takes a fiscally responsible, multi-year approach that uses federal relief funds strategically to allow for the City's major revenues to begin recovery while maintaining the services that our residents rely on. Though federal relief funds are one-time funding, we are committed to using them as the foundation for long-term stability. These investments will provide greater equity throughout our communities.

San Diego has overcome financial crisis before. I was proud to serve as Interim Mayor during that time and get our city back on track. We know San Diego is up for the challenge, and I look forward to leading our city through our recovery. Together, we will beat back COVID-19, recover from the pandemic and begin to transform San Diego into not just a "fine" city, but a truly great city for all of us.

Sincerely,



Todd Gloria
Mayor



Todd Gloria
Mayor



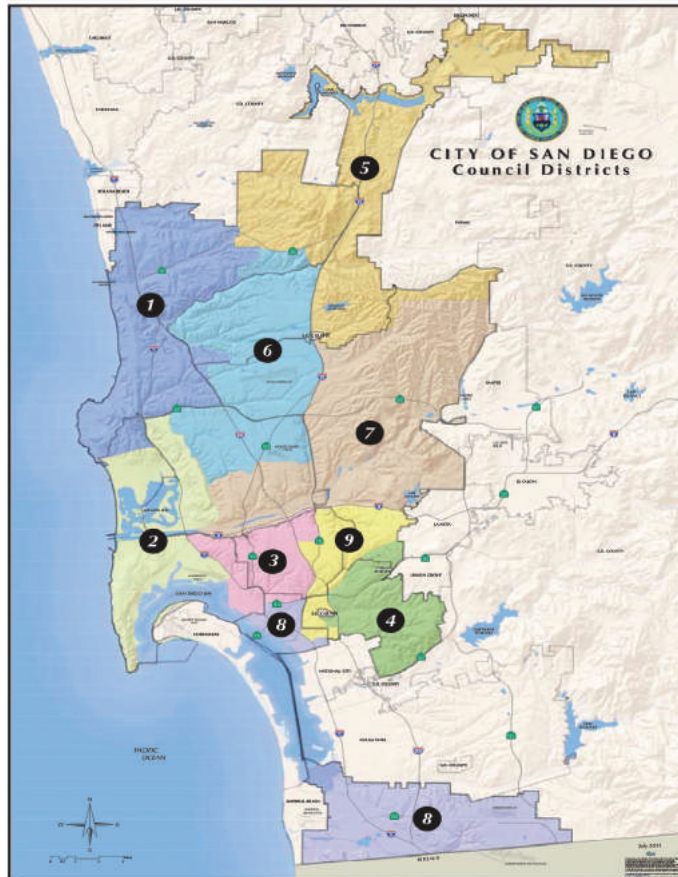
Joe LaCava
Councilmember
District 1



Jennifer Campbell
Councilmember
District 2



Stephen Whitburn
Council President Pro Tem
District 3



**Monica Montgomery
Steppe**
Councilmember
District 4



Marni von Wilpert
Councilmember
District 5



Chris Cate
Councilmember
District 6



Raul A. Campillo
Councilmember
District 7



Vivian Moreno
Councilmember
District 8



Sean Elo-Rivera
Councilmember
District 9



Jay Goldstone
Chief Operating Officer



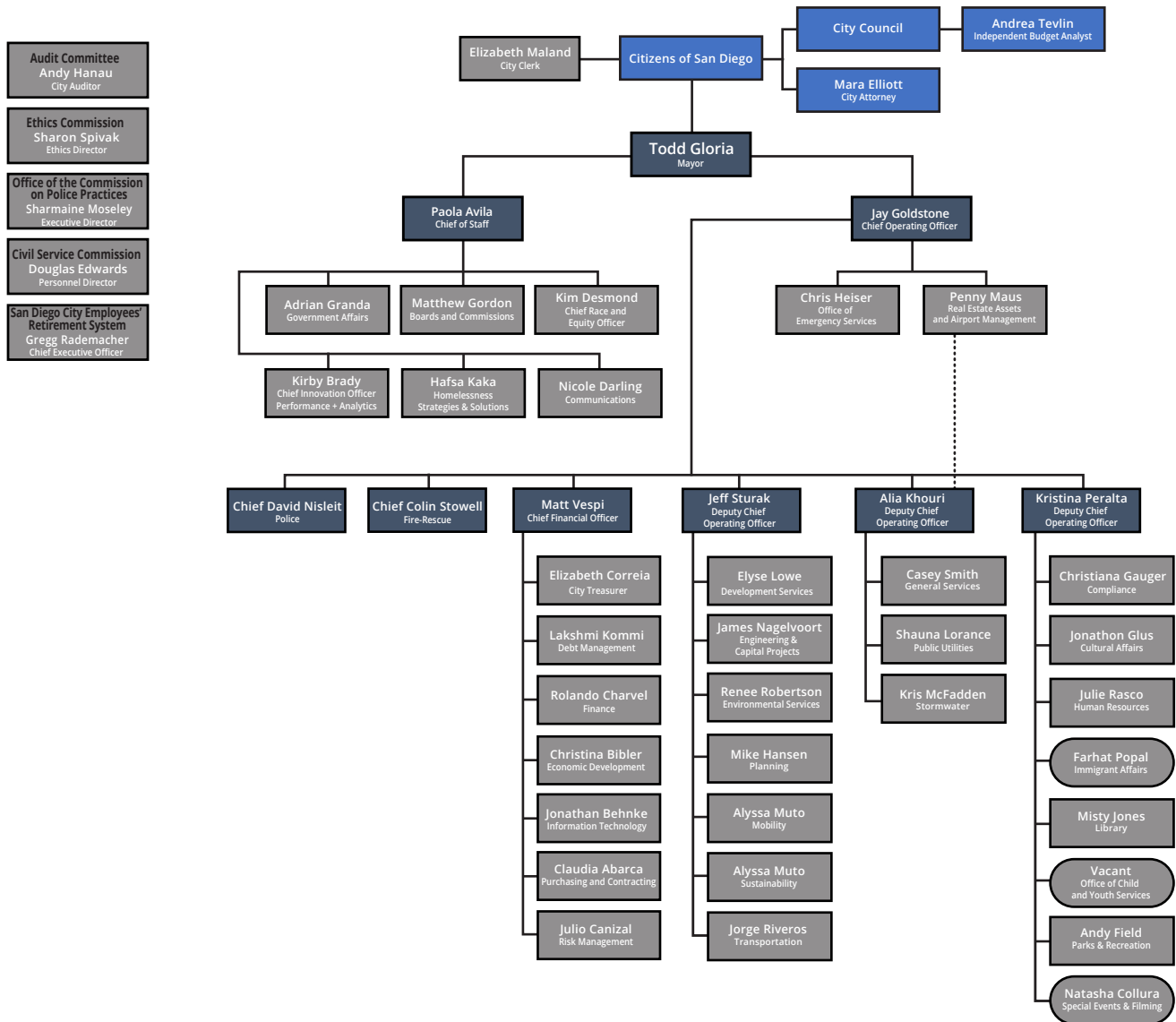
Mara W. Elliott
City Attorney



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Citywide Organizational Structure*

(All City Functions)



*The organizational chart is reflective of City's structure as of July 2021; it excludes the following department restructures and new departments: Storm Water, Transportation, Mobility, Cultural Affairs, and Office of Race and Equity. Per Charter Section 26, all newly created departments included in the Adopted Budget must be approved by ordinance via a two-thirds vote from the City Council. The organizational chart will be updated accordingly at that time.

KEY:

Department

Division / Commission /
Program / Agency

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Adopted Budget Fiscal Year 2022

Volume 3 Capital Improvements Program Summary

MAYOR TODD GLORIA



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Capital Improvements Program

Capital Budget Introduction

In keeping with the City of San Diego's effort to provide greater transparency, the Capital Budget document outlines and provides project-to-date information for 255 projects, including both standalone projects and annual allocations, in or across 13 asset managing sections of the City.

The Fiscal Year Adopted Budget Summary (page 5) focuses on projected activity and explains budget allocation-based funding source analysis accounting for project needs and priorities. To assist with the explanation of available resources, this section is broken down by funding source, descriptions, and specific projects included in the Adopted CIP Budget.

The Profile of the City of San Diego's CIP (page 27) provides details of the City's Budgeting Best Practices with an overview of the multi-year program in accordance with the City's budget policy; the CIP prioritization process; available funding options; operating budget impacts; and total project cost estimates. In addition, this section explains how the CIP budget is developed in conjunction with the City's operating budget which follows the timeline established by the [City Charter \[Section 69\]](#).

The Fiscal Year 2022 Budget Update (page 43) details changes made to the CIP since the Fiscal Year 2021 Adopted Budget was published. This includes new projects added to the CIP, closed projects no longer published, a breakdown of expenditures by fiscal year, and contracts awarded.

To aid in understanding the development of the CIP budget, descriptions of the **Project Prioritization process** (page 49), **Project Types** (page 61), **Funding Sources** (page 67), and a **Glossary** (page 427) of terms have been included. The **Community Planning** section (page 73) provides additional details and maps of the City's planning areas. A **Guide to the Capital Improvement Projects** (page 77) details project page organization and the asset managing department's narrative and project pages. Finally, **Indexes** (page 431) are available to help guide the user to specific projects within the budget document.

Additional capital project information can be found online on the City's CIP webpage (www.sandiego.gov/cip/projectinfo).



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Capital Improvements Program

Fiscal Year 2022 Adopted Budget Summary

The Fiscal Year 2022 Adopted Capital Improvements Program (CIP) Budget is \$789.5 million. This Adopted Budget allocates existing funds and anticipated revenues to both new and continuing projects in the City's multi-year CIP. The Adopted Budget is based upon an analysis of available funding sources as well as a review of project needs and priorities. The City's CIP needs often outweigh available resources; therefore, the Adopted Budget is constrained by the availability of funds. The Fiscal Year 2022 Adopted CIP Budget, as summarized in **Table 1** below, is funded by a variety of sources, including, but not limited to, water and sewer enterprise funds, TransNet, General Fund, and park improvement funds. Further details on all funding sources and the specific projects included in the Fiscal Year 2022 Adopted CIP Budget can be found later in this section, beginning on page 7.

Table 1: Fiscal Year 2022 Adopted CIP Budget

Funding Source	FY 2022	Percent of Total CIP Budget
Antenna Lease Fund	\$ 484,735	0.06 %
Climate Equity Fund	6,965,178	0.88 %
Development Impact Fees	10,231,420	1.30 %
Enhanced Infrastructure Financing District Fund	727,500	0.09 %
Facilities Benefit Assessments	9,580,000	1.21 %
Fleet Services Internal Service Fund	391,801	0.05 %
General Fund	7,716,600	0.98 %
Golf Course Enterprise Fund	3,510,000	0.44 %
Infrastructure Fund	10,000,000	1.27 %
Maintenance Assessment Districts	20,000	0.00 %
Other Funding	197,919	0.03 %
Parking Meter Districts	1,225,000	0.16 %
Proposition 42 Replacement - Transportation Relief Fund	50,000	0.01 %
Recycling Fund	814,400	0.10 %
Regional Transportation Congestion Improvement Program	1,075,287	0.14 %
Sewer Funds	321,697,358	40.75 %
Sunset Cliffs Natural Park Fund	100,000	0.01 %
TransNet Funds	20,369,504	2.58 %
Trench Cut/Excavation Fee Fund	2,000,000	0.25 %
Utilities Undergrounding Program Fund	5,000,000	0.63 %
Water Fund	387,368,939	49.06 %
Grand Total	\$ 789,525,641	

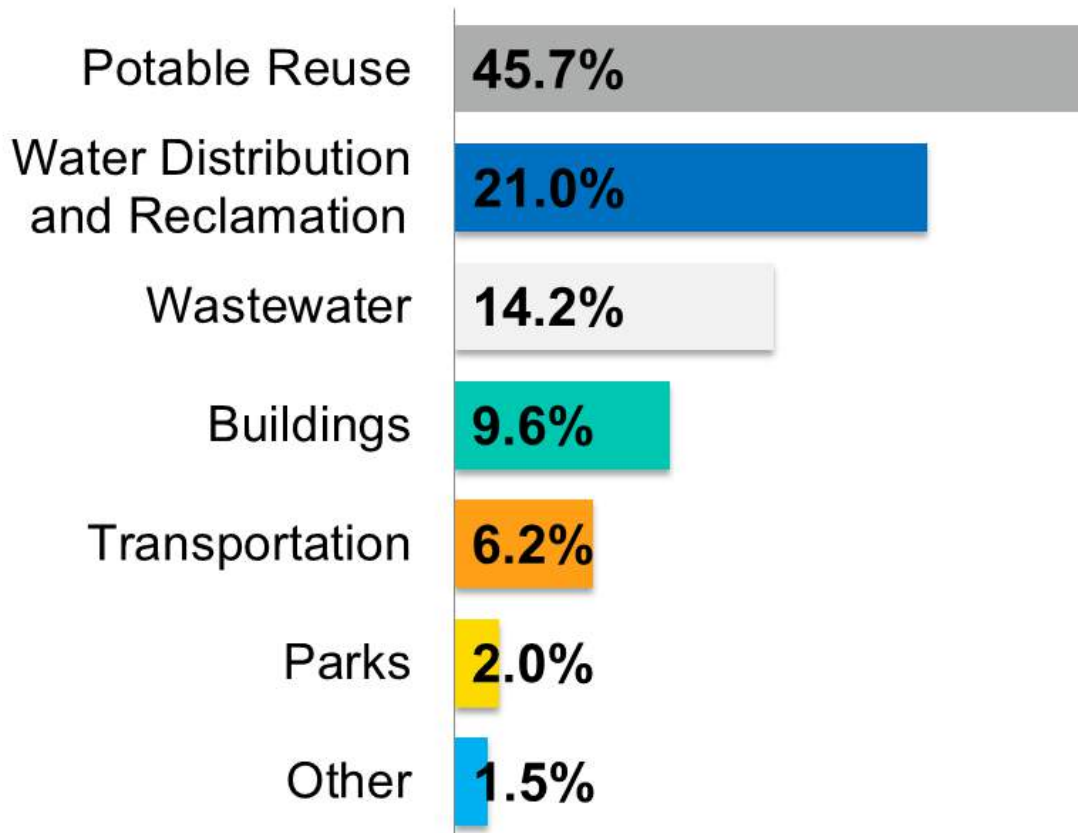
Capital Improvements Program

Fiscal Year 2022 Adopted Budget Summary

An additional \$257.4 million of funding is anticipated to be received during Fiscal Year 2022. This anticipated funding is not included in the Adopted Budget because the funding sources either require additional City Council approval, or the funding sources are more tentative, and staff will request City Council approval to appropriate when the funds have been received. Anticipated funding includes a variety of sources such as donations, grants, debt financing, developer funding, Development Impact Fees (DIF), and Facilities Benefit Assessments (FBA).

The Fiscal Year 2022 Adopted CIP Budget will support various types of projects, as displayed in Figure 1, such as water and sewer facilities, buildings, and transportation projects. Because the allocation of resources is primarily driven by the availability of funds, the distribution of the Adopted CIP Budget is concentrated on those project types with dedicated funding sources. The Water and Sewer Funds account for the majority of the Adopted CIP Budget and support water and wastewater project types. In addition, 92.2 percent of the Adopted CIP Budget allocation for City buildings is for buildings that are maintained and operated by the Public Utilities Department and are funded by the Water and Sewer Funds. Transportation projects are primarily funded by TransNet and gas taxes, which may also fund transportation components of other project types in the right-of-way. Landfill, airport, and golf project types are funded by enterprise funds. Parks, stormwater, and other building projects, such as police, fire, and library buildings, compete for scarce resources, including development impact fees and the City's General Fund.

Figure 1: Fiscal Year 2022 Adopted Budget by Project Type



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The City's multi-year CIP includes assets which are maintained and operated by a variety of City departments and asset managing sections, as shown below in **Table 2**. The largest funding allocation in the Fiscal Year 2022 Adopted CIP Budget is for the Public Utilities Department's projects, receiving \$708 million, or 89.7 percent, of the Adopted CIP Budget. The next largest portion is for the Transportation Department's projects, with \$48.5 million, or 6.2 percent, of the Adopted CIP Budget. This distribution of funding for each department's projects is primarily dependent upon the availability of funding for the types of assets maintained by each department, combined with the amount, size and condition of those assets. Project pages for each asset managing department can be found later in this volume, beginning on page 85.

Table 2: Multi-Year CIP

Department	Prior Year	FY 2022 Adopted	Future Years	Total
Airports	\$ 4,216,494	\$ -	\$ -	\$ 4,216,494
Citywide	51,327,498	786,801	703,882,828	755,997,127
Environmental Services	52,474,262	5,586,000	800,000	58,860,262
Facilities Services	33,902,033	770,000	473,304,007	507,976,040
Fire-Rescue	59,510,397	2,500,000	95,832,221	157,842,618
Library	35,604,785	550,000	33,831,438	69,986,223
Parks & Recreation	389,916,273	19,751,590	148,779,711	558,447,574
Police	9,300,000	-	6,800,000	16,100,000
Public Utilities	2,457,409,525	707,984,297	1,888,148,300	5,053,542,122
Stormwater	144,143,960	2,000,000	1,474,563,628	1,620,707,588
Sustainability	32,465,999	1,082,000	5,787,105	39,335,104
Transportation	907,759,531	48,514,953	1,595,461,539	2,551,736,023
Grand Total	\$ 4,178,030,756	\$ 789,525,641	\$ 6,427,190,777	\$ 11,394,747,174

The Fiscal Year 2022 Adopted CIP Budget will add \$789.5 million to the City's \$11.4 billion multi-year CIP, as reflected in **Table 2**. City Council previously approved \$4.2 billion towards projects that are continuing from previous fiscal years. An estimated \$6.4 billion of additional funding will be needed in future years to complete the projects currently in the City's CIP and to fund annual ongoing capital expenditures, such as road resurfacing and pipe replacements. The City's CIP does not include all of the City's unfunded CIP needs or new projects which may be added in future years. For more information about the City's multi-year CIP, please refer to the Profile of the City of San Diego's CIP section, beginning on page 27.

Funding Sources for the Fiscal Year 2022 Adopted CIP Budget

The Fiscal Year 2022 Adopted CIP Budget of \$789.5 million was developed by evaluating available funding sources for new and continuing CIP projects. The following discussion identifies the funding sources which have been allocated to projects for Fiscal Year 2022 and describes each funding source's purpose and constraints. Some funding sources are very flexible and can be used for a variety of projects while other funding sources are restricted, in some cases to certain types of projects or areas of the community. Further, funds to support capital projects are limited, requiring that project needs, and priorities be

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evaluated within the requirements of the funding source. For more information on common funding sources used in the CIP, refer to the Funding Sources section of this volume beginning on page 67. While projects are prioritized within project types, funding sources may be constrained by other factors, such as geographic region or specific contractual agreements. Therefore, projects with low priority scores may receive funding because they are the highest scoring projects that meet the requirements of a particular funding source.

The Fiscal Year 2022 Adopted CIP Budget includes funding for 86 CIP projects, of which 11 are new this year. Many of the projects are standalones, limited to a single asset or set of assets with a clear scope for project completion, while others are annual allocation projects which receive funding each year to provide for ongoing repair and replacement of a certain asset type.

Included with the description of each funding source is a list of the projects that will receive funding in Fiscal Year 2022. Projects are listed in alphabetical order along with the project's page number, an indication of whether the project is new for Fiscal Year 2022 or continuing from a prior year, the project's priority score and category, and the Fiscal Year 2022 Adopted Budget amount. Annual allocation projects are not scored. Refer to the Project Prioritization section on page 49 for more information on the scoring process.

Antenna Lease Fund

Antenna Lease Funds are revenue received from lessees of wireless communication facilities on City property. These funds must be used primarily to benefit the property or adjacent community where wireless facilities are located. For Fiscal Year 2022, \$484,735 of antenna lease funds has been added to the CIP budget in two projects, as shown in **Table 3**.

Table 3: Antenna Lease Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
City Facilities Improvements / ABT00001	326	Continuing	Annual	Annual	\$ 120,000
Park Improvements / AGF00007	219	Continuing	Annual	Annual	364,735
Total					\$ 484,735

Climate Equity Fund

The Climate Equity Fund (CEF) contributions are used for City infrastructure projects within underserved communities to help these communities effectively respond to the impacts of climate change. To be eligible to receive CEF funding, projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieve other climate equity concerns and be located in a disadvantaged community located within an area that scores between 0 and 60 on the Climate Equity Index. In Fiscal Year 2022, \$6.9 million of CEF has been added to the CIP budget, as shown in **Table 4**.

Table 4: Climate Equity Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Berardini Field GDP / P22006	169	New	66	High	\$ 400,000
Bicycle Facilities / AIA00001	362	Continuing	Annual	Annual	90,000
Boston Ave Linear Park GDP / P22005	169	New	66	High	400,000
Chollas Creek Oak Park Trail / S20012	189	Continuing	85	High	900,000
Cypress Dr Cultural Corridor / P22002	358	New	54	Low	800,000

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Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Emerald Hills Park GDP / P20003	169	Continuing	57	Medium	1,000,000
Installation of City Owned Street Lights / AIH00001	380	Continuing	Annual	Annual	450,000
Southwest Neighborhood Park / P18010	170	Continuing	51	Low	1,000,000
Traffic Signals - Citywide / AIL00004	412	Continuing	Annual	Annual	750,000
Traffic Signals Modification / AIL00005	413	Continuing	Annual	Annual	375,178
University Avenue Complete Street Phase1 / S18001	414	Continuing	86	High	800,000
Total					\$ 6,965,178

Development Impact Fees

Contributions may be received from developers to support City CIP projects. These funds are provided in order to satisfy conditions placed on development and are usually restricted to certain projects, or types of projects, in specific areas. For Fiscal Year 2022, \$10.2 million of developer funding has been added to the CIP budget in 11 continuing projects and one new project, as shown in **Table 5**.

Table 5: Development Impact Fees

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Bicycle Facilities / AIA00001	362	Continuing	Annual	Annual	\$ 4,531,565
Canon Street Pocket Park / S16047	178	Continuing	58	Medium	100,000
Emerald Hills Park GDP / P20003	169	Continuing	57	Medium	104,213
Flood Resilience Infrastructure / ACA00001	335	Continuing	Annual	Annual	1,000,000
Golf Course Drive Improvements / S15040	199	Continuing	52	Low	73,301
Mission Bay Improvements / AGF00004	210	Continuing	Annual	Annual	55,070
Montezuma Park General Dev Plan Amendment / P21002	170	New	69	High	250,000
North Park Mini Park / S10050	212	Continuing	53	Low	175,485
NTC Aquatic Center / S10000	213	Continuing	56	Low	580,635
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	389	Continuing	56	Low	150,000
Park Improvements / AGF00007	219	Continuing	Annual	Annual	3,138,151
Traffic Signals - Citywide / AIL00004	412	Continuing	Annual	Annual	73,000
Total					\$ 10,231,420

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Enhanced Infrastructure Financing District Fund

Enhanced Infrastructure Financing District (EIFD) are authorized under California Government Code section 53398 to establish enhanced infrastructure financing districts and use specified property tax increment revenue generated within such districts to finance certain infrastructure and community benefit projects. In 2017, City Council set up an EIFD in the Otay Mesa Community Planning Area. For Fiscal Year 2022, \$727,500 of Enhanced Infrastructure Financing District Fund has been added to the CIP budget, as shown in **Table 6**.

Table 6: Enhanced Infrastructure Financing District Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
La Media Road Improvements / S15018	383	Continuing	77	High	\$ 727,500
Total					\$ 727,500

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the public facilities financing plan. The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development. \$9.6 million of funding has been added in Fiscal Year 2022, as shown in **Table 7**.

Table 7: Facilities Benefit Assessments

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Beyer Park Development / S00752	176	Continuing	51	Low	\$ 1,000,000
Dennerly Ranch Neighborhood Park / S00636	192	Continuing	47	Low	5,000,000
Fire Station No. 49 - Otay Mesa / S00784	139	Underfunded	81	Medium	2,500,000
Hidden Trails Neighborhood Park / S00995	201	Continuing	65	High	480,000
Riviera Del Sol Neighborhood Park / S00999	224	Continuing	73	High	600,000
Total					\$ 9,580,000

Fleet Services Internal Service Fund

The Fleet Services Internal Service Fund provides all City Departments with motive equipment and comprehensive fleet management services. As an internal service fund, the Fleet Services Fund is funded by other City departments on a cost-reimbursement basis. A total of \$391,801 has been added in Fiscal Year 2022, as shown in **Table 8**.

Table 8: Fleet Services Internal Service Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Fleet Operations Facilities / L14002	105	Continuing	84	High	\$ 391,801
Total					\$ 391,801

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General Fund

The City's General Fund supports core community services, such as public safety, parks, libraries, refuse collection, and roadway maintenance. The largest funding sources for the General Fund are taxes, such as property, sales and transient occupancy taxes, and franchise fees. Because the General Fund is the primary funding source for basic City services and those funds are limited, General Fund monies are only used for the most urgent capital projects that do not have any other available funding sources. The use of General Fund monies for CIP impacts the operational budgets of the departments requesting these funds. The General Fund CIP budget for Fiscal Year 2022 is \$7.7 million, as shown in **Table 9**. Most of these funds are being used to support the implementation of improvements required to adhere to SB1383 - Organic Waste Management Requirements.

Table 9: General Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Barrio Logan Traffic Calming Truck Route / P22003	357	New	57	Low	\$ 100,000
Boston Ave Linear Park GDP / P22005	169	New	66	High	100,000
City Facilities Improvements / ABT00001	326	Continuing	Annual	Annual	350,000
Governmental Funded IT Projects / ATT00001	106	Continuing	Annual	Annual	395,000
Installation of City Owned Street Lights / AIH00001	380	Continuing	Annual	Annual	500,000
Kelly Street Park GDP / P22004	170	New	68	High	400,000
Landfill Improvements / AFA00001	116	Continuing	Annual	Annual	5,071,600
Oak Park Library / P20004	153	Continuing	66	High	300,000
San Carlos Branch Library / S00800	158	Underfunded	N/A	N/A	250,000
S. Bancroft & Greely Unimproved Street / P22007	358	New	43	Low	250,000
Total					\$ 7,716,600

Golf Course Enterprise Fund

The Golf Course Enterprise Fund support the City's three municipal golf courses: Balboa Park, Mission Bay, and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses. A project for Torrey Pines Golf Course received additional funding in Fiscal Year 2022, resulting in a total Golf Course Enterprise Fund allocation of \$3.5 million, as shown in **Table 10**.

Table 10: Golf Course Enterprise Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Torrey Pines Golf Course / AEA00001	238	Continuing	Annual	Annual	\$ 3,510,000
Total					\$ 3,510,000

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Infrastructure Fund

The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure efforts. This amendment to the charter was passed by San Diego voters in June 2016. These funds are used exclusively for the acquisition of real property, construction, reconstruction, rehabilitation, repair, and maintenance of infrastructure, including the associated financing and personnel costs. The amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs.

During the Proposed Budget, the Mayor requested suspending the requirement of section 77.1 of the City Charter for one fiscal year to allow for the use for other general fund purposes in lieu of the transfer to the Infrastructure Fund. As part to of the Adopted Budget the City Council approved the waiver of Charter Section 77.1. The allocation in **Table 11** below reflects the one-time contribution from General Fund to the Infrastructure fund of \$10.0 million for the Mayor's "Sexy" Streets #ForAllofUs Initiative

Table 11: Infrastructure Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Complete Streets for All of US / P22001	358	New	72	High	\$ 10,000,000
Total					\$ 10,000,000

Maintenance Assessment Districts

Property owners in Maintenance Assessment Districts (MADs) assess themselves in order to pay for enhanced improvements, maintenance, services, and activities in their community. If those improvements are capital in nature, they are included in the CIP budget. **Table 12** below reflects the \$20,000 requested by the respective district for the listed MAD-funded project for the Fiscal Year 2022.

Table 12: Maintenance Assessment Districts

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Talmadge Traffic Calming Infrastructure / S17001	235	Continuing	53	Low	\$ 20,000
Total					\$ 20,000

Other Funding

The Fiscal Year 2022 Adopted Budget includes \$197,919 of State Routes 209 & 274 Coop with State restricted funding, as shown in **Table 13**.

Table 13: Other Funding

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Traffic Signals Modification / AIL00005	413	Continuing	Annual	Annual	\$ 197,919
Total					\$ 197,919

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Parking Meter Districts

Parking Meter District revenues shall be used to address parking supply and mobility issues. Improvement and activities that increase the availability, supply, and effective use of parking to residents, visitors, and employees within the area in which the meter is located will be the primary focus of expenditure of the funds. A total of \$1.2 million in Parking Meter Districts was added for Fiscal Year 2022, as shown in **Table 14**.

Table 14: Parking Meter Districts

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Sidewalk Repair and Reconstruction / AIK00003	400	Continuing	Annual	Annual	\$ 1,225,000
Total					\$ 1,225,000

Proposition 42 Replacement - Transportation Relief Fund

The State of California imposes taxes on the sale of fuel. Effective July 1, 2010, the State repealed the sales tax on fuel, effectively eliminating Proposition 42, and replaced it with an excise tax (Highway Users Tax - Section 2103). Funds from the new excise tax are restricted by Article XIX of the California State Constitution and Streets and Highways Code Section 2101 to the research, planning, construction, improvement, maintenance, or operation of the public right-of-way and related facilities, and are deposited into the Gas Tax Fund. As such, the only revenues received in the Proposition 42 is interest on pooled investments. The City allocates the majority of these revenues for slurry seal; however, in Fiscal Year 2022, \$50,000 is budgeted for the resurfacing of City Streets, as shown in **Table 15**.

Table 15: Proposition 42 Replacement - Transportation Relief Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Street Resurfacing and Reconstruction / AID00005	407	Continuing	Annual	Annual	\$ 50,000
Total					\$ 50,000

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs and receives revenue from a variety of fees associated with recycling. For Fiscal Year 2022, a total of \$814,400 has been allocated to two projects, as shown in **Table 16**.

Table 16: Recycling Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
City Facilities Improvements / ABT00001	326	Continuing	Annual	Annual	\$ 300,000
Landfill Improvements / AFA00001	116	Continuing	Annual	Annual	514,400
Total					\$ 814,400

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Regional Transportation Congestion Improvement Program

The Regional Transportation Congestion Improvement Program (RTCIP) is an element of the TransNet Extension Ordinance requiring the City to collect an exaction for new residential developments. RTCIP Fees are to be spent only on improvement to the Retinal Arterial System (RAS) to mitigate development impact. For Fiscal Year 2022, \$1.1 million has been added to the CIP budget, as shown in **Table 17**.

Table 17: Regional Transportation Congestion Improvement Program

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Guard Rails / AIE00002	378	Continuing	Annual	Annual	\$ 158,668
Install T/S Interconnect Systems / AIL00002	379	Continuing	Annual	Annual	641,619
Traffic Calming / AIL00001	411	Continuing	Annual	Annual	275,000
Total					\$ 1,075,287

Sewer Funds

The Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates, debt financing, and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans. A total of \$321.2 million in Sewer Funds has been added to the CIP budget for Fiscal Year 2022, as shown in **Table 18**. This funding will support projects to meet the requirements of the Clean Water Act and projects to replace and/or rehabilitate the aging sewer system infrastructure.

Table 18: Sewer Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Advanced Metering Infrastructure / S17008	269	Continuing	59	Low	\$ 1,628,257
Citywide Energy Improvements / ABT00003	347	Continuing	Annual	Annual	382,500
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	278	New	85	Low	1,200,000
Harbor Drive Trunk Sewer / S18006	281	Continuing	89	Medium	7,253,751
Kearny Mesa Trunk Sewer / S20000	283	Continuing	77	Low	1,500,000
MBC Equipment Upgrades / S17013	288	Continuing	85	Low	16,928,232
Metropolitan System Pump Stations / ABP00002	290	Continuing	Annual	Annual	2,735,000
Metropolitan Wastewater Department Trunk Sewers / AJB00001	291	Continuing	Annual	Annual	1,400,000
Metro Treatment Plants / ABO00001	289	Continuing	Annual	Annual	13,377,695
NCWRP Improvements to 30 mgd / S17012	295	Continuing	85	Low	11,649,255
Pipeline Rehabilitation / AJA00002	301	Continuing	Annual	Annual	3,570,220
Pump Station Restorations / ABP00001	304	Continuing	Annual	Annual	1,200,000

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Pure Water Pooled Contingency / P19002	265	Continuing	85	Low	3,212,658
PURE Water Program / ALA00001	305	Continuing	Annual	Annual	157,345,237
Sewer Main Replacements / AJA00001	310	Continuing	Annual	Annual	80,334,255
South Mission Valley Trunk Sewer Ph II / S21002	311	Continuing	83	Low	1,000,000
Tecolote Canyon Trunk Sewer Improvement / S15020	313	Continuing	84	Low	16,000,000
Unscheduled Projects / AJA00003	318	Continuing	Annual	Annual	980,298
Total					\$ 321,697,358

Sunset Cliffs Natural Park Fund

The Sunset Cliffs Natural Park Fund is used for projects that benefit Sunset Cliffs Natural Park. \$100,000 has been added to the CIP budget for Fiscal Year 2022 to fund two projects, as shown in **Table 19**.

Table 19: Sunset Cliffs Natural Park Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Sunset Cliffs Natural Pk Hillside Imp Preserve / L16001	232	Warranty	72	High	\$ 70,000
Sunset Cliffs Park Drainage Improvements / L14005	233	Continuing	69	High	30,000
Total					\$ 100,000

TransNet Funds

TransNet is a one-half cent local sales tax that can only be used for projects in the City's right-of-way. The primary goal of TransNet funding is to reduce traffic congestion. In addition to roadway improvements, the funds can be used for bicycle facilities, bridges, pedestrian facilities, and traffic signals. The City's transportation needs greatly exceed the availability of funds. Projects are considered for inclusion in the budget based on community needs and the individual project's priority score. Efforts are made to distribute funding among all transportation assets types, such as roadways, traffic signals and calming, and bike facilities. Priority scores vary among the transportation asset types which results in funding some projects that are scored lower within the overall transportation category but highest within the individual asset type. The Fiscal Year 2022 Adopted Budget of \$20.4 million, as shown in **Table 20**, adds funding to 10 projects.

Table 20: TransNet Funds

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Bridge Rehabilitation / AIE00001	363	Continuing	Annual	Annual	\$ 600,000
Coastal Rail Trail / S00951	372	Continuing	82	High	6,000,000
Flood Resilience Infrastructure / ACA00001	335	Continuing	Annual	Annual	1,000,000
Installation of City Owned Street Lights / AIH00001	380	Continuing	Annual	Annual	1,200,000
Median Installation / AIG00001	387	Continuing	Annual	Annual	2,000,000

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New Walkways / AIK00001	390	Continuing	Annual	Annual	4,500,000
Street Resurfacing and Reconstruction / AID00005	407	Continuing	Annual	Annual	749,504
Traffic Calming / AIL00001	411	Continuing	Annual	Annual	200,000
Traffic Signals - Citywide / AIL00004	412	Continuing	Annual	Annual	2,400,000
Traffic Signals Modification / AIL00005	413	Continuing	Annual	Annual	1,720,000
Total					\$ 20,369,504

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations significantly degrade and shorten pavement life. Trench Cut/Excavation Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility. For Fiscal Year 2022, \$2.0 million has been allocated to one annual allocation, as shown in **Table 21**.

Table 21: Trench Cut/Excavation Fee Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Street Resurfacing and Reconstruction / AID00005	407	Continuing	Annual	Annual	\$ 2,000,000
Total					\$ 2,000,000

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E) includes a surcharge for the undergrounding of utilities on electric bills. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities. For Fiscal Year 2022, \$5.0 million has been allocated in the Utilities Undergrounding Program annual allocation, as shown in **Table 22**.

Table 22: Utilities Undergrounding Program Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
Utilities Undergrounding Program / AID00001	416	Continuing	Annual	Annual	\$ 5,000,000
Total					\$ 5,000,000

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by a variety of sources including water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans. The Fiscal Year 2022 Adopted Budget of \$387.4 million from the Water Fund, as shown in **Table 23**, includes projects contained in the Compliance Order from the California Department of Public Health as well as projects to meet the requirements of the federal Safe Drinking Act and projects to replace and/or rehabilitate the aging water system infrastructure.

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Table 23: Water Fund

Project	Page No	Project Status	Priority Score	Priority Category	FY 2022
69th & Mohawk Pump Station / S12011	268	Continuing	96	High	\$ 500,000
Advanced Metering Infrastructure / S17008	269	Continuing	59	Low	3,799,267
Alvarado 2nd Extension Pipeline / S12013	270	Continuing	95	High	7,500,000
Alvarado Laboratory Improvements / S22000	271	New	85	Low	300,000
Cielo & Woodman Pump Station / S12012	274	Continuing	90	Medium	2,000,000
Citywide Energy Improvements / ABT00003	347	Continuing	Annual	Annual	699,500
Corrosion Control / AKA00001	275	Continuing	Annual	Annual	300,000
La Jolla View Reservoir / S15027	285	Continuing	80	Low	1,637,500
Large Diameter Water Transmission PPL / AKA00003	286	Continuing	Annual	Annual	22,455,439
Morena Pipeline / S16027	294	Continuing	92	Medium	2,500,000
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	298	Continuing	95	High	1,000,000
Pressure Reduction Facility Upgrades / AKA00002	302	Continuing	Annual	Annual	2,142,224
Pure Water Pooled Contingency / P19002	265	Continuing	85	Low	1,632,032
PURE Water Program / ALA00001	305	Continuing	Annual	Annual	198,275,307
Rancho Bernardo Industrial Pump Stn Replacement / S21004	306	New	97	High	1,650,000
Standpipe and Reservoir Rehabilitations / ABL00001	312	Continuing	Annual	Annual	1,705,577
Tierrasanta (Via Dominique) Pump Station / S12040	315	Continuing	96	High	1,410,000
University Ave Pipeline Replacement / S11021	316	Continuing	93	Medium	1,500,000
Water Main Replacements / AKB00003	322	Continuing	Annual	Annual	125,637,927
Water Pump Station Restoration / ABJ00001	323	Continuing	Annual	Annual	4,090,000
Water SCADA Upgrade Phase I / S21001	324	Continuing	99	High	1,200,000
Water Treatment Plants / ABI00001	325	Continuing	Annual	Annual	5,434,166
Total					\$ 387,368,939

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Developer Credits

Pursuant to the Municipal Code and City of San Diego Regional Transportation Congestion Improvement Program (RTCIP) Funding Program, the City may accept public facilities improvements as consideration in lieu of the FBA, DIF, or RTCIP. In these cases, a developer provides capital improvements as credit against current and future fees. The amount of the credit is based on the final cost of the capital improvements as verified by the City. A credit is only available based upon an executed reimbursement agreement which has been approved by City Council and pursuant to the RTCIP Credit Policy. Because the City does not receive cash as reimbursement for capital improvements provided by the developer, DIF & FBA credits are not included as a funding source in the department's CIP project pages. Therefore, to show the contribution of DIF & FBA credits to the Capital Improvement Program, a list of projects receiving developer credits are listed below in **Table 24**.

Table 24: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY 2022	Future Fiscal Year	Funding Source Total
Black Mountain Ranch FBA					
Camino Del Sur - Bernardo Lakes Dr to Lone Quail Rd - 4 lanes	T-34.2	\$ 4,388,128	\$ -	\$ -	\$ 4,388,128
Camino Del Sur South Wildlife Crossing-San Dieguito Road to Carmel Valley Road5	T-12	2,779,376	-	-	2,779,376
Camino Del Sur Widening-San Dieguito Rd to Paseo Del Sur	T-6	2,675,351	-	-	2,675,351
Camino Del Sur Widening-Carmel Valley Road south to SR-56	T-14	1,694,000	-	-	1,694,000
Camino Del Sur Widening-San Dieguito Road south to Carmel Valley Road	T-10	4,546,056	-	-	4,546,056
Camino San Bernardo-Paseo Del Sur East to City Limit5	T-47.2	1,702,295	-	-	1,702,295
Carmel Valley Rd East Wildlife Crossing Widening	T-27	1,775,184	-	-	1,775,184
Carmel Valley Rd/Black Mountain Rd to Camino Crisalida - Widen to 4 Lanes	T-25.3	2,904,925	-	-	2,904,925
Black Mountain Ranch Community Park	P-1	3,200,000	-	-	3,200,000
North Neighborhood Park (NP #2)	P-5	1,813,113	-	-	1,813,113
Paseo Del Sur-Camino Del Sur East to Babcock St - 4 Lanes	T-47.1	10,287,153	-	-	10,287,153
Paseo Del Sur-Potomac Ridge Rd to Camino Del Sur - 2 Lanes	T-47.3	621,553	-	-	621,553
Ranch Bernardo Rd Widening-I-15 TO Bernardo Center Dr - 2 Lanes	T-40	527,500	-	-	527,500
Via de la Valle Widening-West El Camino Real to San Andres Dr	T-32.1	1,351,395	-	-	1,351,395
West Bernardo Dr at Bernardo Center Dr intersection Improvements	T-45	282,500	-	-	282,500

Capital Improvements Program

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Table 24: Developer Credit Allocations to Capital Improvements

Project	PFFP1 Project No. Reference	Prior Fiscal Year	FY 2022	Future Fiscal Year	Funding Source Total
West Bernardo Dr Spot Improvements-I-15 South to Aquamiel Rd	T-43	185,000	-	-	185,000
Total Black Mountain Ranch FBA		\$ 40,733,529	\$ -	\$ -	\$ 40,733,529
Mission Valley DIF					
Central Park (14.28 Acres) - Land Acquisition, Design & Construction	P-6	\$ 37,427,005	\$ -	\$ 3,472,995	\$ 40,900,000
Creekside Park (1.30 Acres)	P-6	398,872	-	5,148,128	5,547,000
Franklin Ridge Pocket Park (0.20 Acre)	P-6	-	-	963,000	963,000
Phyllis Place Park (1.33 Acre)	P-6	-	-	2,200,000	2,200,000
Total Mission Valley DIF		\$ 37,825,877	\$ -	\$ 11,784,123	\$ 49,610,000
City of San Diego RTCIP Funding Program					
Friars Rd EB Ramp/Qualcomm Way	17 & 18	\$ 2,777,931	\$ -	\$ 1,136,329	\$ 3,914,260
Friars Rd/I-15 SB Off-ramp	19	-	-	1,056,044	1,056,044
Friars Rd/SR-163 Interchange	15a	-	-	2,660,000	2,660,000
Friars Road - Pedestrian Bridge across Friars Road	16	-	-	3,500,000	3,500,000
Friars Road - Qualcomm Way to Mission Center Road	4	880,412	-	1,733,350	2,613,762
Mission Center Road/I-8 Interchange	15b (Phase 2)	-	-	1,000,000	1,000,000
Mission Ctr Rd/ I-8 Interchange	15b (Phase 3)	-	-	13,034,250	13,034,250
Qualcomm Way / I-8 WB off ramp	21	-	-	626,175	626,175
Texas St/ El Cajon Blvd	20	-	-	416,350	416,350
Total City of San Diego RTCIP Funding Program		\$ 3,658,343	\$ -	\$ 25,162,498	\$ 28,820,841
Total		\$ 82,217,749	\$ -	\$ 36,946,621	\$ 119,164,370

Notes:

1 The credit amounts above are exclusive to those projects which are being funded through FBA, DIF, and RTCIP credits and is not inclusive of the entire funding program.

2 Except for the Prior Future Years totals, all other amounts shown are estimates based on the applicable reimbursement agreements and project status.

3 In the case of the Black Mountain Ranch FBA projects, the amounts shown only reflect the BMR FBA funding. Some projects may contain other funding sources.

4 A full description of each project is contained in the respective Black Mountain Ranch and Mission Valley Public Facilities Financing Plans, and the Quarry Falls Transportation Phasing Plan.

5 Prior Fiscal Years amounts are subject to change as a result of actual project costs differing from estimated costs and delays in project completions.

6 The Funding Source Total amounts are subject to change as a result of revised cost estimates resulting from Public Facilities Financing Plan (PFFP) updates, and amendments to applicable reimbursement agreements.

7 No future credit allocations are anticipated for Black Mountain Ranch FBA projects. Remaining reimbursements will be in cash.

Capital Improvements Program

Fiscal Year 2022 Adopted Budget Summary

Planned Construction Contracts

In Fiscal Year 2012, City Council approved increases in the Mayor's CIP contract execution thresholds. As a result, most CIP projects can proceed with awarding construction contracts without returning to City Council for additional authorization, if City Council has approved the project's budget and the contract is under \$30 million. This is estimated to reduce project execution timelines. Because the individual contracts are no longer brought before City Council prior to award, they are provided here. The list of projects anticipated to move forward to bid and award construction contracts during Fiscal Year 2022 is shown in **Table 25**; any changes to the list (i.e., added/deleted projects or contracting method) throughout the fiscal year will be communicated to the City Council by the Engineering & Capital Projects Department. The list is organized by Asset Managing department and then alphabetically by project and includes the construction contract delivery method and estimated amount of the contract. Sublet projects are shown under their respective Annual Allocation.

Table 25: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Airports				
Montgomery-Gibbs Executive Airport / AAA00001	92		\$ -	\$ -
MYF Electrical System Upgrade / B18034		Design Bid Build	864,846	1,270,062
Airports Total			\$ 864,846	\$ 1,270,062
Citywide				
Kearny Mesa Facility Improvements / S20009	107	Design Bid Build	\$ 13,214,699	\$ 14,772,123
Citywide Total			\$ 13,214,699	\$ 14,772,123
Environmental Services				
Landfill Improvements / AFA00001	116		\$ -	\$ -
Miramar Landfill Fee Booth Truck Scale #3 Replacement / TBD		Sole Source	190,000	220,000
Miramar Landfill Outbound Scale #5 Replacement / TBD		Sole Source	190,000	220,000
Miramar Place CNG Facility Upgrades / TBD		Sole Source	3,100,000	3,700,000
Miramar Place Repair Shop Upgrades / TBD		Design Bid Build	1,286,000	1,500,000
Miramar Landfill Facility Improvements / L17000	117		\$ -	\$ -
Miramar Trailer for new office space needs LF Ops / L17000.6		Design Build	900,000	1,000,000
Environmental Services Total			\$ 5,666,000	\$ 6,640,000
Facilities Services				
City Facilities Improvements / ABT00001	326		\$ -	\$ -
Fire Station 12 Elevator Modernization / TBD*		Design Build	350,000	350,000
Kellogg Comfort Station Improvements / B20120		Job Order Contract	52,000	126,000
Scripps Ranch Library Fire Suppression System / TBD*		Design Build	300,000	330,000
Facilities Services Total			\$ 702,000	\$ 806,000

Capital Improvements Program

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Table 25: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Fire-Rescue				
Fairmount Avenue Fire Station / S14018	135	Design Bid Build	\$ 18,214,765	\$ 22,327,794
Fire Station No. 48 - Black Mountain Ranch / S15015	138	Design Build	\$ 12,402,500	\$ 15,091,000
Fire-Rescue Total			\$ 30,617,265	\$ 37,418,794
Fleet Services				
Fleet Operations Facilities / L14002	105		\$ -	\$ -
Chollas Large Car Washes / L14002.3		Design Bid Build	3,325,000	4,423,370
PD Substation Small Carwashes / L14002.6		Design Bid Build	2,200,000	3,488,516
Fleet Services Total			\$ 5,525,000	\$ 7,911,886
Library				
Scripps Miramar Ranch Library / S00811	159	Design Bid Build	\$ 4,208,097	\$ 6,253,376
Library Total			\$ 4,208,097	\$ 6,253,376
Parks & Recreation				
Balboa Park Botanical Bldg Improvments / S20005	171	Design Build	\$ 14,261,647	\$ 21,500,000
Balboa Park Golf Course / AEA00002	172		\$ -	\$ -
Balboa Park Golf Course - Bathroom Remod / B20064		Job Order Contract	62,000	129,000
Carmel Grove NP Comfort Station and Park / S16038	182	Design Bid Build	\$ 1,282,500	\$ 1,761,500
Carmel Knolls NP Comfort Station-Development / S16033	183	Design Bid Build	\$ 852,000	\$ 1,178,700
Carmel Mission NP Comfort Station Development / S16039	184	Design Bid Build	\$ 851,500	\$ 1,178,000
Carmel Valley CP-Turf Upgrades / S16029	185	Design Bid Build	\$ 3,468,542	\$ 4,774,121
Egger/South Bay Community Park ADA Improvements / S15031	195	Design Bid Build	\$ 3,119,000	\$ 4,534,000
El Cuervo Adobe Improvements / S14006	196	Design Bid Build	\$ 273,480	\$ 606,000
Hickman Fields Athletic Area / S00751	200	Design Bid Build	\$ 8,200,001	\$ 10,566,319
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	206	Design Bid Build	\$ 4,770,578	\$ 7,400,000
MBGC Irrigation & Electrical Upgrades / S11010	207	Design Bid Build	\$ 2,807,051	\$ 4,460,000
Mira Mesa Community Pk Improvements / L16002	208		\$ -	\$ -
Mira Mesa Pool & Skate Plaza Ph2 / L16002.1		Design Bid Build	13,010,044	21,790,707
Mission Bay Improvements / AGF00004	210		\$ -	\$ -
Crown Point Parking Lot Improvements / B19022		Design Bid Build	1,004,516	1,557,000
Crown Point Playground Improvements / B19021		Design Bid Build	1,264,516	1,960,000
DeAnza North Parking Lot Improvements / B18220		Design Bid Build	579,000	905,167
North Cove Comfort Station Imp / B18234		Design Bid Build	977,918	1,524,898
Santa Clara Comfort Station Improvements / B19032		Design Bid Build	506,137	1,409,500
Santa Clara Playground Improvements / B19029		Design Bid Build	1,377,009	1,960,000
Sunset Point Parking Lot Improvements / B19159		Design Bid Build	502,582	732,582
Ocean Air Comfort Station and Park Improvements / S16031	214	Design Bid Build	\$ 1,023,021	\$ 2,181,793
Olive Grove Community Park ADA Improve / S15028	216	Design Bid Build	\$ 2,298,814	\$ 3,721,866
Park Improvements / AGF00007	219		\$ -	\$ -
Hard Court Improvements / TBD		To Be Determined	1,070,000	1,070,000

Capital Improvements Program

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Table 25: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
John F. Kennedy Neighborhood Park Improvements / B18005		Design Bid Build	1,859,668	3,079,619
Linda Vista Skate Park Phase 2 / B19062		Job Order Contract	168,700	429,930
Riviera Del Sol Neighborhood Park / S00999	224	Design Bid Build	\$ 6,055,474	\$ 9,570,838
Sage Canyon NP Concession Bldg-Develop / S16035	226	Design Bid Build	\$ 767,500	\$ 1,310,500
Solana Highlands NP-Comfort Station Development / S16032	230	Design Bid Build	\$ 1,667,000	\$ 2,191,000
Southeastern Mini Park Improvements / L16000	231		\$ -	\$ -
Southeastern Mini Park Improvements- Clay Avenue Mini Park / L16000.5		Design Bid Build	943,910	1,825,196
Torrey Pines Golf Course / AEA00001	238		\$ -	\$ -
Torrey Pines Gf-Repr Storm Drain Outfall / B17152		Design Bid Build	1,540,000	3,360,000
Parks & Recreation Total			\$ 76,564,108	\$ 118,668,236
Public Utilities				
EMTS Boat Dock Esplanade / S00319	277	Design Bid Build	\$ 2,160,380	\$ 3,430,851
Harbor Drive Trunk Sewer / S18006	281	Design Bid Build	\$ 19,400,000	\$ 26,500,000
Large Diameter Water Transmission PPL / AKA00003	286		\$ -	\$ -
Kearny Mesa Pipeline Manway / B20072		Design Bid Build	330,000	542,000
Lakeside Valve Station Replacement / B17082		Design Bid Build	23,001,485	36,208,000
Miramar Valves Replacement / B20015		Design Bid Build	275,000	529,500
Water Main Replacements / AKB00003	322		\$ -	\$ -
AC Water & Sewer Group 1040 (W) / B18068		Design Bid Build	5,050,700	7,539,300
AC Water & Sewer Group 1048 (W) / B18088		Design Bid Build	1,395,900	1,806,500
AC Water & Sewer Group 1050 (W) / B18090		Design Bid Build	5,121,200	7,511,200
AC Water & Sewer Group 1052 (W) / B18092		Design Bid Build	4,695,000	6,573,000
AC Water & Sewer Group 1056 (W) / B18181		Design Bid Build	8,535,300	11,045,700
AC Water and Sewer Group 1023B (W) / B19205		Design Bid Build	2,000,000	2,941,000
AC Water Group 1027A / B21055		Design Bid Build	900,000	1,200,000
Bay Ho Improv 3 (W) / B19134		Design Bid Build	2,820,200	3,869,500
Clairemont Mesa E Improv 1 (W) / B18200		Design Bid Build	2,194,500	2,927,200
College Areas Swr & AC Wtr Main Repl (W) / B16022		Design Bid Build	896,284	1,414,184
Damon Ave Water Main Extension & AC Repl / B18215		Design Bid Build	662,000	1,340,200
Scripps Ranch Improv 1 (W) / B18208		Design Bid Build	2,313,800	3,517,000
Sewer & AC Water Group 1034 (W) / B18064		Design Bid Build	6,959,100	9,201,600
Sewer & AC Water Group 765A (W) / B18071		Design Bid Build	5,580,142	7,395,142
Sewer & AC Water Group 794 (W) / B16041		Design Bid Build	1,179,000	1,428,000
Sewer and AC Water Group 793 (W) / B15070		Design Bid Build	677,900	964,700
Tecolote Cyn GC Water Conn / B15203		Design Bid Build	229,000	278,000
University City Improv 1 (W) / B19086		Design Bid Build	3,982,800	5,256,400
Water Group Job 952 / B11048		Design Bid Build	5,300,000	7,393,194
MBC Equipment Upgrades / S17013	288	Design Bid Build	\$ 37,187,541	\$ 50,487,060
Metro Treatment Plants / ABO00001	289		\$ -	\$ -
NCWRP - Chiller Replacement / B20148		Design Bid Build	1,186,900	1,613,600

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Table 25: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
STORM DRAIN DIVERSION AT THE MBC / B19197		Design Bid Build	2,260,800	3,481,800
STORM WATER DIVERSION AT THE SBWRP / B20002		Design Bid Build	2,537,900	3,908,100
Morena Pipeline / S16027	294	Design Bid Build	\$ 33,443,875	\$ 39,609,023
Pipeline Rehabilitation / AJA00002	301		\$ -	\$ -
Tierrasanta Improv 1 (s) / B21003		Design Bid Build	2,505,000	3,590,000
Pressure Reduction Facility Upgrades / AKA00002	302		\$ -	\$ -
Pressure Reducing Stations Upgrades Phs1 / B16017		Design Bid Build	3,740,000	6,290,000
Pump Station Restorations / ABP00001	304		\$ -	\$ -
Penasquitos Pump Stn Oxygenation System / B21001		Design Bid Build	2,200,000	2,900,000
PURE Water Program / ALA00001	305		\$ -	\$ -
Miramar Reservoir Pump Station Improve / B17190		Design Bid Build	9,018,450	11,873,598
Morena Conveyance Middle / B15141.3		Design Bid Build	56,719,052	71,351,280
Morena Conveyance Southern / B15141.4		Design Bid Build	59,235,777	73,727,680
PWP Central Area Small-Scale Facility / B21151		Design Bid Build	44,200,000	55,692,000
PWP NCWRP Flow Equalization Basin / B21059		Design Bid Build	10,590,000	13,767,000
San Diego NC-MBC Improvements / B17006		Design Bid Build	2,899,148	10,038,088
Sewer Main Replacements / AJA00001	310		\$ -	\$ -
AC Water & Sewer Group 1040 (S) / B18066		Design Bid Build	1,568,500	2,278,800
AC Water & Sewer Group 1048 (S) / B18095		Design Bid Build	5,142,900	6,655,500
AC Water & Sewer Group 1050 (S) / B18094		Design Bid Build	2,346,300	3,441,200
AC Water & Sewer Group 1052 (S) / B18096		Design Bid Build	3,547,000	4,965,800
AC Water & Sewer Group 1056 (S) / B18182		Design Bid Build	181,800	241,700
AC Water and Sewer Group 1023B (S) / B19204		Design Bid Build	200,000	326,000
Accelerated Sewer Referral Group 851 / B19063		Design Bid Build	2,742,900	4,023,000
Clairemont Mesa E Improv 1 (S) / B18202		Design Bid Build	4,017,500	5,327,700
College Areas Swr & AC Wtr Main Repl (S) / B16025		Design Bid Build	2,645,302	3,707,427
MISSION CTR CNYN A SMR / B00431		Design Bid Build	2,164,500	3,188,600
Mountain View Improv 1 (S) / B20149		Job Order Contract	453,800	713,800
Scripps Ranch Improv 1 (S) / B18204		Design Bid Build	2,035,300	3,052,500
Sewer & AC Water Group 1034 (S) / B18063		Design Bid Build	4,968,400	6,806,400
Sewer & AC Water Group 765A (S) / B18073		Design Bid Build	6,907,708	9,121,708
Sewer & AC Water Group 794 (S) / B00395		Design Bid Build	6,054,930	7,616,454
Sewer and AC Water Group 793 (S) / B00394		Design Bid Build	5,305,291	6,624,611
University City Improv 1 (S) / B19087		Design Bid Build	3,793,000	5,007,100
Tecolote Canyon Trunk Sewer Improvement / S15020	313	Design Bid Build	\$ 12,847,000	\$ 17,130,000
Water Treatment Plants / ABI00001	325		\$ -	\$ -
Miramar Reservoir PS New Generator & Upg / B19099		Design Bid Build	2,660,874	4,266,874
Otay WTP-Basin #1 Concrete Restoration / B17092		Design Bid Build	1,684,000	3,500,000
Public Utilities Total			\$ 444,651,139	\$ 597,136,573
Stormwater				

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Table 25: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Flood Resilience Infrastructure / ACA00001	335		\$ -	\$ -
5th and Brookes SD Upgrade / B19073		Design Bid Build	1,559,400	2,184,300
Adams Avenue (1620) Storm Drain Replacement / B13102		Design Bid Build	616,000	1,298,933
Crown Point SD Replacement / B19089		Design Bid Build	145,500	250,300
South Mission Beach SD Replacement / B18117		Design Bid Build	16,081,030	17,143,393
Stormwater Green Infrastructure / ACC00001	339		\$ -	\$ -
Bannock Ave Streetscape Enhancements / B10027		Design Bid Build	3,528,225	4,901,787
Green Infrastructure Group 1027 / B15103		Design Bid Build	1,105,000	2,000,000
Maple Canyon Restoration - Phases 1 & 2 / B12040		Design Bid Build	11,191,018	14,704,858
South Mission Beach GI / B18118		Design Bid Build	7,020,626	7,737,821
Southcrest Green Infrastructure (GI) / B16112		Design Bid Build	3,055,400	4,600,000
Stormwater Total			\$ 81,244,223	\$ 109,680,584
Transportation				
Install T/S Interconnect Systems / AIL00002	379		\$ -	\$ -
Pacific Beach TS Interconnect Upgrade / B15065		Design Bid Build	1,100,000	1,841,619
Installation of City Owned Street Lights / AIH00001	380		\$ -	\$ -
Citywide Street Lights 1901 / B19052		Design Bid Build	124,310	185,461
Citywide Street Lights 1950 / B19125		Job Order Contract	2,050,000	2,558,347
Citywide Street Lights Group 1701 / B17050		Design Bid Build	419,500	705,600
Citywide Street Lights Group 1702 / B17051		Design Bid Build	458,844	749,144
El Cajon Blvd (Highland Ave – Chamoune Ave) streetlights / B21065		Design Bid Build	250,000	300,000
Reo Drive New Streetlights / B19079		Design Bid Build	261,700	402,500
La Media Road Improvements / S15018	383	Developer Build	\$ 30,400,000	\$ 42,699,999
Median Installation / AIG00001	387		\$ -	\$ -
Crown Point Drive Roundabouts / B18009		Design Bid Build	2,130,000	3,663,300
Foothill Blvd & Loring St Roundabout / B18008		Design Bid Build	1,984,050	3,009,700
Morena Bl & W. Bernardo Medians / B15015		Multiple	213,500	433,261
Bicycle Facilities / AIA00001	362		\$ -	\$ -
Downtown Complete St Impl Phase 3A1 / B19144		Design Bid Build	3,500,000	4,800,000
New Walkways / AIK00001	390		\$ -	\$ -
Howard Avenue- Village Pine to iris Avenue Sidewalk / B18019		Design Bid Build	400,000	1,053,400
North Park Mini Park Ped Improvements / B17102		Design Bid Build	1,699,900	2,844,167
73rd St-El Cajon Bl to Saranac-Sidewalk / B18017		Design Bid Build	275,000	651,750
ADA Mid-City MS TSW-1 / B18054		Design Bid Build	873,000	1,362,800
Street Resurfacing and Reconstruction / AID00005	407		\$ -	\$ -
Asphalt Overlay Group 2110 / B21089		Design Bid Build	7,300,000	9,000,000
Asphalt Overlay Group 2111 / B21090		Design Bid Build	9,016,800	10,876,300
Street Reconstruction Group 1801 / B17188		Design Bid Build	8,200,000	12,710,000
Sidewalk Repair and Reconstruction / AIK00003	400		\$ -	\$ -
Curb Ramp Improvement Group 1701 / B17114		Design Bid Build	1,500,000	3,425,000

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Table 25: Construction Contracts

Project	Pg No	Delivery Method	Estimated Construction Contract	Estimated Total Project Cost
Sidewalk Replacement Group 1902-Clmnt Mesa & LaJolla / B19013		Design Bid Build	3,000,000	3,700,000
Sidewalk Replacement Group 1903-SE & CH / B19014		Design Bid Build	1,200,000	1,499,997
ADA Torrey Pines APS PROW-S25 / B18061		Design Bid Build	209,400	352,400
Street Light Circuit Upgrades / AIH00002	406		\$ -	\$ -
Plumosa Park Series Circuit Conversion / B17101		Design Bid Build	721,000	1,450,000
Talmadge Traffic Calming Infrastructure / S17001	235	Design Bid Build	\$ 167,100	\$ 330,000
Traffic Calming / AIL00001	411		\$ -	\$ -
El Cajon Bl-Highland-58th Improv / B17003		Design Bid Build	627,199	1,370,184
Kettner & Palm Pedestrian Hybrid Beacon / B18046		Design Bid Build	330,100	481,400
Traffic Signals Modification / AIL00005	413		\$ -	\$ -
Main at Vesta (Barrio Logan) / B13010		Design Bid Build	359,600	499,000
Mid-City & Eastern Area Signal Mods / B17128		Design Bid Build	477,000	620,000
Traffic Signals - Citywide / AIL00004	412		\$ -	\$ -
Division St & Osborn St Traffic Signal / B15047		Design Bid Build	350,000	475,000
El Cajon & Kansas - Traffic Signal / B19060		Design Bid Build	453,200	800,000
Governor Dr @ Lakewood St Traffic Signal / B17016		Design Bid Build	306,925	590,000
University Avenue Complete Street Phase1 / S18001	414	Design Bid Build	\$ 5,700,000	\$ 9,427,153
Utilities Undergrounding Program / AID00001	416		\$ -	\$ -
Block 1M (La Jolla 4) Rd Imp UU659_RP / B18155		Design Bid Build	1,608,583	2,010,729
Block 6DD1 (Clairemont Mesa)Rd Imp UU410 / B18142		Design Bid Build	1,475,215	1,959,764
Block 8R UUP - CIP / B15097		Design Bid Build	1,114,000	1,439,000
Block 8R UUP / 21003599		Design Bid Build	5,682,685	7,387,491
Cchavez Pkwy (I5-Comm1) UU27 / B21092		Job Order Contract	60,000	150,000
Fanuel St III (Grand-PB Dr) Rd Imp UU188 / B17071		Design Bid Build	217,325	282,523
Golfcrest(Jackson-Wandermere)Rd ImpUU584 / B18149		Design Bid Build	335,328	435,926
Hilltop PH I(Boundary-Toyne)Rd Imp UU617 / B18153		Design Bid Build	475,151	617,696
Howard PHI-II(Park-Texas) Rd Imp UU71-72 / B18136		Design Bid Build	311,452	404,888
Marlesta/Beagle (Gen-B/M-Ashf) SL UU465 / B18127		Job Order Contract	210,000	350,000
Mission Bl(Loring-Turquoise) Rd Imp UU30 / B18140		Design Bid Build	750,989	976,286
Mt Acadia (Mt Alifan-Mt Burnham)SL UU621 / B17012		Job Order Contract	110,000	298,000
Redwood St (Pershing-Boundary) SL UU611 / B20095		Job Order Contract	30,000	252,000
San Vicente PH I-II Rd Imp UU505-UU506 / B17098		Design Bid Build	644,468	837,809
Wightman (Chamoune -Euclid) Rd Imp UU388 / B18138		Design Bid Build	420,849	547,104
Transportation Total			\$ 62,562,149	\$ 87,957,506
Total			\$ 725,819,526	\$ 988,515,140

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Fiscal Year 2022 Adopted Budget Summary

Conclusion

The Fiscal Year 2022 Adopted CIP Budget provides a \$789.5 million increase to the City's multi-year CIP. This budget publishes 22 new projects, 11 of which receive funding, and adds funding to 72 continuing projects, two underfunded projects, and one warranty project spanning a variety of departments and project types. The Fiscal Year 2022 Adopted CIP Budget also includes a list of projects which are anticipated to be entering into construction contracts during the fiscal year.

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Budgeting Best Practices

The City of San Diego's Capital Improvements Program (CIP) is a multi-year forecast of capital needs which includes new construction projects and planned improvements of existing facilities. The CIP establishes structure and consistency by identifying, prioritizing, approving, and funding capital improvement projects through coordination of the participating City departments and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC). Implementation of CIP projects is based on the City's adopted General Plan and applicable community plans.

In accordance with the City's budget policy (City Council Policy 000-31), the following pieces of information are included for all CIP projects that have completed preliminary engineering:

Table 1: Project Information

Items	Description
Description	Narration that clearly establishes the nature of the capital project. Projects include, but are not limited to, the construction, purchase, or major renovation of buildings, utility systems, and other facilities; in addition to land acquisition and roadway projects.
City Department	The Department responsible for managing the asset.
Project Type	A categorized breakdown of the type of facility being constructed or improved. Project types are discussed in greater detail on page 61.
Improvement Type	A description of the project's impact on existing assets. A project may be identified as providing a betterment, expansion, replacement, or widening of an existing City asset or the project may result in a new asset to the City.

The City's CIP prioritization process establishes guidelines for project selection and an objective process for numerically ranking projects. This provides decision-makers a basis for optimizing the use of available funding resources. City Council Policy 800-14, Prioritizing Capital Improvements Program Projects, updated in November 2013, details the purpose, process, and implementation of the City's prioritization process. For further information on priority scores and policies, see the Project Prioritization section on page 49.

Funding for the CIP is programmed from a variety of sources, such as: sewer and water fees, a one half-cent local sales tax for transportation improvements, development impact fees, facilities benefit assessments, private donations, the sale of City-owned property, and state and federal grants. Financing in the form of bonds, lease purchase, or commercial paper may be utilized for large and/or costly projects, and deferred capital project needs.

Additionally, the City takes cash management funding strategies into consideration in the programming of projects. Annual Allocations are budgeted each year and allow the City to better plan for the expansion, renovation, reallocation, or replacement of facilities, as well as providing for emergency and accelerated construction needs. This type of financial planning allows the City to better address state and federal standards. Phase funding provides a process by which large projects are budgeted in an efficient manner that maximizes the use of available funds for each stage. This method of funding allows the contract or project to be divided into clearly defined phases which are contracted for independently, allowing the funds to be phased into the project based on the timing of expenses.

Identification and estimation of unfunded needs, or unidentified funding, provides a method for communicating resource requirements of projects that are not fully funded and for which a funding source

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has not yet been identified. Some CIP project schedules indicate an undetermined timeline with unfunded needs as a mechanism to communicate intent or community support for improvements.

The operating budget impact included on many CIP projects provides a reasonable estimate of a capital project's effect on the operating budget of the asset managing department. New or expanded capital projects can lead to increased programs which require additional personnel and non-personnel expenditures. Conversely, capital enhancements, such as energy efficiencies, may reduce ongoing operating or maintenance expenditures. Explanation of the operating budget impact establishes the connection between the construction of an asset and the required operational needs following project completion.

CIP project cost estimates are developed by City departments based on capital asset type and commonly accepted methodology to determine a project cost that is complete, reliable, attainable, and easily verified. Project budgets consist of identified or potential funding sources and previously allocated funding. Outlying fiscal year estimates do not include an inflation factor, unless specifically noted. City departments are responsible for the regular monitoring of expenditures, encumbrances, and continuing appropriations of authorized CIP budgets to ensure accuracy and accountability within each project. Financial data referenced in the budget includes total costs and fund allocations since project inception. This CIP budget and the corresponding reported expenses are prepared based on the applicable generally accepted accounting principles (GAAP).

The CIP budget is the mechanism that implements the CIP and fulfills a requirement of the City Charter (Section 69). The City Council annually approves the CIP budget and the allocation of funds for the included projects via the Appropriations Ordinance (AO) which establishes capital spending limits for a given fiscal year. These limits include appropriations carried forward from prior years as authorized in the City Charter (Section 84). Although the budget includes a provision for current year anticipated funding, these funds are not included in the AO as they are either not certain to be received within the fiscal year or the appropriation of the funds will require additional legal authority. Spending limits, based on updated information, can be amended during the year through City Council action. For example, a grant may be shown as anticipated until all related documents are fully executed. The grant agreements must be accepted, and the funding appropriated via an approved Council resolution, prior to the funds being made available for project expenditure.

CIP Streamlining and Transparency

In accordance with Council Policy 000-31, Capital Improvements Program Transparency, the Fiscal Year 2022 Adopted CIP Budget document includes the following information.

- A list of projects entering into construction contracts is provided on page 20, allowing City Council review of the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year.
- All projects in the Fiscal Year 2022 Adopted CIP Budget have been organized into four project status categories as shown in **Table 3** at the end of this section on page 34. The project status categories are:
 - New: projects that are newly established as part of the Fiscal Year 2022 Adopted CIP Budget
 - Continuing: projects initiated in Fiscal Year 2021, or in a prior year, and are currently in progress
 - Warranty: projects that are technically completed, and the asset has been put into service, but have not yet been closed
 - Underfunded: projects that are on hold due to lack of funding

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- Details of funding sources and Fiscal Year 2022 allocations approved by City Council can be found in the Fiscal Year 2022 Adopted CIP Budget Summary (pages 5-26).
- Department narratives have been included for each asset managing department in conjunction with a list of that department's projects and precede each department's project pages.
- A CIP webpage (<http://www.sandiego.gov/cip/>) provides project information, including project location maps, that is readily available to the public.

In addition to the streamlining measures above, Department of Finance releases two Semi-Annual CIP Budget Monitoring Reports each Fiscal Year; one is released in December and the other is released in May. These CIP monitoring reports provide an update on the status of the implementation of CIP cash management process improvement measures and the efficiencies gained, as well as a consolidated request for City Council action on behalf of all City departments. The purpose of these improvements, which include an internal CIP monitoring process, CIP budget review process, and a commercial paper program, is to manage cash in the CIP as efficiently and effectively as possible. A total of more than \$40.2 million in project savings and reallocations from cash management and streamlining efforts were included in the Fiscal Year 2021 CIP Monitoring Reports.

CIP Performance Measures

In order to evaluate the success of the execution of the City's entire Capital Improvements Program, the following performance measures will be tracked and reported to the Infrastructure Committee twice a year as part of the State of the CIP Report, released by the Engineering and Capital Projects Department. These six measures were designed to give an accurate and transparent account of ongoing CIP activity.

- The total amount expended on CIP projects
- The value of CIP contracts awarded for construction
- The value of CIP construction of assets in service
- The average number of days from bid opening to construction contract award for CIP projects
- The number of notices of award for CIP construction contracts
- The percentage of all CIP funds awarded through construction and consultant contracts that are restricted to Small Local Business Enterprise (SLBE)/Emerging Local Business Enterprise (ELBE) certified firms

Five-Year Capital Infrastructure Planning Outlook

Buildings, infrastructure, technology, and major equipment are the physical foundation for providing services to the City's constituents. Therefore, the procurement, construction, and maintenance of capital assets are a critical activity of the City. Careful planning involves ongoing review of the City's capital needs and funding programs to develop an integrated capital asset management system. A prudent multi-year capital plan will identify and prioritize expected needs based on a community's strategic plan, establish project scope and cost, detail estimated amounts of funding from various sources, and project future operating and maintenance costs that will expand well beyond one year.

In January 2021, the Engineering & Capital Projects Department released its Five-Year Capital Infrastructure Planning Outlook (CIP Outlook) report. The CIP Outlook presents a comprehensive overview of the City's CIP including current driving factors, reviews of service level standards, a discussion of condition assessment impacts, and a cost analysis which spans over multiple fiscal years. The CIP Outlook is released

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on an annual basis and is used as a guide in developing the City's Annual Capital Improvements Program Budget.

The City's CIP budget incorporates five fiscal years of budget data. It includes all ongoing projects with details of current budget-to-date and expended/encumbered funding, while also detailing future revenue estimates and forecasting future needs. The budget serves as a planning tool for balancing anticipated funding with community needs and requests. The CIP budget not only shows the current adopted budget but is also a reflection of future intent. Projected budgets shown for the next four fiscal years are not a part of the annual Appropriations Ordinance adopted by City Council.

Future year funding is based upon estimated revenue from various sources. For example:

- Development Impact Fees (DIF) and Facilities Benefit Assessments (FBA) are dependent upon the rate of development in communities. Current projections show that revenue should be received, but there is potential it would not be collected at the rate assumed in the five-year plan.
- TransNet revenue estimates are based upon sales tax projections. These estimates are utilized in preparation of the TransNet five-year program of projects as required by the San Diego Association of Governments (SANDAG) for compliance with the Regional Transportation Improvement Program.
- The City's enterprise funds are received directly from fees and charges to users. These funding sources are reflected in the Airports, Environmental Services, Park & Recreation, and Public Utilities Departments. Anticipated funding from these sources is based on revenue trends and fees or rate schedules.

For projects without sufficient identified funding, the balance required to fulfill the engineer's cost estimate is included on the unfunded needs list. It should also be noted that project cost estimates reflect uninflated dollars and are not adjusted for market volatility.

Table 2 provides expected revenues in major fund source categories for the current budget year and following four years of the multi-year CIP. **Table 3** provides a listing of projects by current status.

Table 2: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Total by Source
Antenna Lease Fund	\$ 485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 485
Bond Financing	-	170,800	7,064	3,300	68,750	19,750	269,664
Bus Stop Capital Improvement Fund	-	106	190	190	190	190	866
Climate Equity Fund	6,965	-	-	-	-	-	6,965
Developer Funding	-	-	-	-	1,110	-	1,110
Development Impact Fees	10,231	250	620	1,963	-	-	13,064
Donations	-	3,000	-	-	-	-	3,000
Energy Conservation Program Fund	-	-	500	500	-	-	1,000
Enhanced Infrastructure Financing District Fund	728	1,138	1,435	-	-	-	3,300

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Table 2: Five-Year CIP by Funding Source (in thousands of dollars)

Funding Source	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Total by Source
Facilities Benefit Assessments	9,580	28,727	4,736	-	-	-	43,044
Federal Grants	-	12,076	1,369	-	32,800	8,904	55,149
Fleet Services Internal Service Fund	392	-	-	-	-	-	392
General Fund	7,717	-	-	-	-	-	7,717
Golf Course Enterprise Fund	3,510	2,000	-	-	-	-	5,510
Infrastructure Fund	10,000	-	-	-	-	-	10,000
Library System Improvement Fund	-	-	45	45	45	45	182
Maintenance Assessment Districts	20	-	-	-	-	-	20
Mission Bay Park Improvement Fund	-	-	6,500	6,500	6,500	6,500	26,000
Other Funding	198	177	-	1,000	-	-	1,375
Parking Meter Districts	1,225	-	-	-	-	-	1,225
Proposition 42 Replacement - Transportation Relief Fund	50	-	-	-	-	-	50
Recycling Fund	814	-	-	-	-	-	814
Refuse Disposal Fund	-	-	200	200	200	200	800
Regional Transportation Congestion Improvement Program	1,075	-	-	-	-	-	1,075
San Diego Regional Parks Improvement Fund	-	100	3,500	5,731	7,000	5,000	21,331
Sewer Funds	321,697	5,575	275,618	210,502	172,891	130,115	1,116,399
State Grants	-	34,200	-	-	-	-	34,200
Sunset Cliffs Natural Park Fund	100	-	-	-	-	-	100
TransNet Funds	20,370	-	15,016	22,349	23,241	24,100	105,074
Trench Cut/Excavation Fee Fund	2,000	-	2,000	2,000	2,000	2,000	10,000
Utilities Undergrounding Program Fund	5,000	-	10,000	10,000	10,000	10,000	45,000
Water Fund	387,369	(725)	355,484	307,042	244,899	152,260	1,446,330
Total	\$ 789,526	\$ 257,424	\$ 684,277	\$ 571,323	\$ 569,627	\$ 359,065	\$ 3,231,240

Note: This table excludes unidentified funding and funding expected in Fiscal Year 2027 or later.

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Projects within the CIP budget are required to include estimates of the project's impact on the City's operating budget. Operating impacts are provided for the first year, or the pro-rated portion of the first year, an asset is anticipated to be put into service. Full-year projections are also provided for each year in the five-year plan. Operating impacts include both personnel and non-personnel expenditures and are critical for departments proposing new facilities with ongoing staffing needs which will require increased expenditures in the City's General Fund.

Following is a sample of important projects in the five-year program with significant milestones expected in Fiscal Year 2022:

- 468 miles of City streets are anticipated to be repaired, contributing to the goal of overall condition index (OCI) at 70. Additionally, the Transportation Department's goal is to complete 40 bike lane miles in coordination with the City's resurfacing contracts, fund and program 5,000 linear feet of new sidewalk, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.
- The Public Utilities Department will continue to replace and rehab about 40 sewer miles and award 35 water miles. Additionally, begin design of Pure Water Phase II Demonstration Facility and complete Phase II alternative refinement with the Metropolitan Wastewater Joint Power Authority.
- Approximately 30 Parks and Recreation projects will be put into service. Some of these projects include: City Heights Pool Reconstruction (B19068), Canyonside Community Park Improvements (S12004), 4 Mountain View Sports Court (B18192), North Park Mini Park (S10050), Sherman Heights Community Center Playground Improvements (B18006), and Linda Vista Skate Park Phase II (B18192).
- Expansion of the Compressed Natural Gas (CNG) Fueling Station Facility at the Environmental Services Department Collections Yard for fueling additional trucks to support SB 1383 organic collection.
- The implementation of several HVAC Replacements at facilities citywide are anticipated to be completed.
- Complete environmental surveys and development permits and initiate design and construction of Fire Air Operations Facility Phase II.

Many programs will continue throughout the multi-year program, including:

- Undergrounding of utilities
- Improvements for compliance with the Americans with Disabilities Act (ADA)

Budget Process

The CIP budget is developed in conjunction with the City's operating budget and follows the timeline established by the City Charter. Development of the CIP budget begins earlier than that of the operating budget and is initiated by a review of project status and community needs conducted by the Engineering & Capital Projects Department in coordination with City's asset managing departments. The CIP budget process considers project priorities and funding availability.

- **October - February:** Budget development training on the budgeting system and the current CIP budget process is provided to City departments with CIP project responsibilities. Departments develop fiscal year needs based on the CIP Outlook and submit proposed CIP funding requests to

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the Department of Finance (DoF) which are then brought to Capital Improvements Program Review and Advisory Committee (CIPRAC) for a recommendation to the Mayor. During this timeframe, the DoF also confirms the availability of funds to support the budget to be considered by CIPRAC. The CIP budget development and CIPRAC approval calendar are established by the DoF and Engineering & Capital Projects Departments.

- **February - March:** In coordination with asset managing departments, the DoF reviews all CIP project pages and prepares the proposed budget publication.
- **April:** The Mayor releases the Proposed Budget to the public by April 15 in compliance with the City Charter [Article VIII, Section 69, Item (c)].
- **May:** During the month of May, the City Council holds a series of public budget hearings. Council members may recommend changes to the Proposed CIP Budget. Additionally, the Mayor's May Revision to the Proposed Budget is released. This report recommends changes to specific CIP project budgets based on updated information.
- **June:** City Council reviews final modifications and approves the budget in June. The Mayor's veto period follows City Council's initial approval. Once the budget is approved, the final changes are implemented. The Change Letter will be created to summarize the May Revision and Council Action changes to the CIP Budget. The annual Appropriations Ordinance is presented to the City Council and adopted by June 30 authorizing expenditure of the CIP Budget.

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Table 3: Projects by Project Status

Project Name	Page No	FY 2022	Project Total
New			
Alvarado Laboratory Improvements / S22000	271	\$ 300,000	\$ 90,000,000
Barrio Logan Traffic Calming Truck Route / P22003	357	100,000	100,000
Berardini Field GDP / P22006	169	400,000	400,000
Black Mountain Ranch Park Ph2 / RD21001	177	-	9,677,642
Boston Ave Linear Park GDP / P22005	169	500,000	500,000
Camino Del Sur Widening - North / RD21005	365	-	11,900,000
Camino Del Sur Widening - South / RD21004	366	-	17,100,000
Carmel Mountain Road Widening / RD21006	368	-	7,050,000
Carroll Canyon Road Planning Study / P21000	357	-	800,000
Complete Streets for All of US / P22001	358	10,000,000	10,000,000
Cypress Dr Cultural Corridor / P22002	358	800,000	800,000
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	278	1,200,000	26,000,000
Fenton Pkwy Ext to Camino Del Rio N / P21004	358	-	250,000
Fire-Rescue Air Ops Facility - PH II / S18007	143	-	22,486,693
Kelly Street Park GDP / P22004	170	400,000	400,000
L-1 Village Green / RD21000	155	-	1,478,943
Montezuma Park General Dev Plan Amendment / P21002	170	250,000	350,000
Rancho Bernardo Industrial Pump Stn Replacement / S21004	306	1,650,000	1,750,000
S. Bancroft & Greely Unimproved Street / P22007	358	250,000	250,000
Switzer Canyon Bridge Enhancement / P21006	170	-	33,358
TH 16" Water Mains / RD21007	314	-	1,752,137
Torrey Highlands Trail System / RD21003	237	-	180,000
Total		\$ 15,850,000	\$ 203,258,774
Continuing			
101 Ash Improvements / S17009	99	\$ -	\$ 27,628,947
30th Street Pipeline Replacement / S12010	267	-	31,003,592
5th Avenue Promenade / P21001	357	-	1,500,000
69th & Mohawk Pump Station / S12011	268	500,000	15,588,594
Accela Implementation Phase 2 / T19003	100	-	3,259,466
Advanced Metering Infrastructure / S17008	269	5,427,524	126,535,325
Airway Road Improvements / P19007	357	-	10,000
Alvarado 2nd Extension Pipeline / S12013	270	7,500,000	125,000,000

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Alvarado Road Realignment / P18007	357	-	1,000,000
Alvarado Trunk Sewer Phase IV / S15019	272	-	67,000,000
Balboa Park Botanical Bldg Improvments / S20005	171	-	21,500,000
Balboa Park Golf Course / AEA00002	172	-	676,467
Balboa Park West Mesa Comfort Station Replacement / S15036	173	-	2,378,963
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	174	-	3,594,000
Beyer Park Development / S00752	176	1,000,000	19,458,259
Bicycle Facilities / AIA00001	362	4,621,565	150,262,072
Bridge Rehabilitation / AIE00001	363	600,000	33,022,403
Brown Field / AAA00002	91	-	2,220,200
Bus Stop Improvements / AID00007	364	-	870,942
Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	367	-	3,424,316
Canon Street Pocket Park / S16047	178	100,000	2,867,315
Canyonside Community Park Improvements / S12004	179	-	2,351,126
Carmel Country Road Low Flow Channel / S00969	334	-	2,712,000
Carmel Del Mar NP Comfort Station-Development / S16034	181	-	2,730,564
Carmel Grove NP Comfort Station and Park / S16038	182	-	1,761,500
Carmel Knolls NP Comfort Station-Development / S16033	183	-	1,178,700
Carmel Mission NP Comfort Station Development / S16039	184	-	1,178,000
Carmel Valley CP-Turf Upgrades / S16029	185	-	4,774,121
Children's Park Improvements / S16013	187	-	8,200,920
Chollas Building / S11025	273	-	46,051,948
Chollas Creek Oak Park Trail / S20012	189	900,000	1,752,000
Chollas Lake Improvements / L18001	190	-	5,550,000
Chollas Triangle Park / P20005	169	-	2,300,000
Cielo & Woodman Pump Station / S12012	274	2,000,000	6,878,000
CIP Emergency Reserve / ABT00006	102	-	1,000,000
Citrus & Conifer Reconstruction / P20002	358	-	300,000
City Facilities Improvements / ABT00001	326	770,000	501,476,040
City Heights Sidewalks and Streetlights / S19005	371	-	2,500,000
Citywide Energy Improvements / ABT00003	347	1,082,000	39,335,104
Coastal Erosion and Access / AGF00006	191	-	6,656,389
Coastal Rail Trail / S00951	372	6,000,000	23,166,937
Corrosion Control / AKA00001	275	300,000	500,000
Dennery Ranch Neighborhood Park / S00636	192	5,000,000	21,600,000
East Village Green Phase 1 / S16012	193	-	51,220,252

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EB Scripps Pk Comfort Station Replacement / S15035	194	-	5,718,470
Egger/South Bay Community Park ADA Improvements / S15031	195	-	4,534,000
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	374	-	51,666,000
El Cuervo Adobe Improvements / S14006	196	-	606,000
El Monte Pipeline No 2 / S10008	276	-	24,999,951
Emerald Hills Park GDP / P20003	169	1,104,213	1,504,213
EMTS Boat Dock Esplanade / S00319	277	-	3,430,851
Enterprise Funded IT Projects / ATT00002	104	-	11,089,531
Fairbrook Neighborhood Park Development / S01083	197	-	6,011,281
Fairmount Avenue Fire Station / S14018	135	-	22,327,795
Fire Station No. 48 - Black Mountain Ranch / S15015	138	-	15,091,000
Fire Station No. 51 - Skyline Hills / S14017	141	-	13,890,957
Fleet Operations Facilities / L14002	105	391,801	9,121,085
Flood Resilience Infrastructure / ACA00001	335	2,000,000	406,034,441
Freeway Relocation / AKB00002	279	-	2,372,000
Golf Course Drive Improvements / S15040	199	73,301	6,500,000
Governmental Funded IT Projects / ATT00001	106	395,000	2,031,800
Groundwater Asset Development Program / ABM00001	280	-	2,631,494
Guard Rails / AIE00002	378	158,668	4,438,559
Harbor Drive Trunk Sewer / S18006	281	7,253,751	26,500,000
Hickman Fields Athletic Area / S00751	200	-	10,566,320
Hidden Trails Neighborhood Park / S00995	201	480,000	7,503,809
Hiking & Equestrian Trail NP #10 / S00722	202	-	620,600
Installation of City Owned Street Lights / AIH00001	380	2,150,000	247,678,349
Install T/S Interconnect Systems / AIL00002	379	641,619	138,417,604
Instrumentation and Control / AKB00007	282	-	6,966,234
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	381	-	2,250,000
Jerabek Park Improvements / S20007	203	-	4,714,000
John Baca Park-General Development Plan / P19003	170	-	400,000
Junipero Serra Museum ADA Improvements / S15034	204	-	2,529,787
Kearny Mesa Facility Improvements / S20009	107	-	16,400,000
Kearny Mesa Trunk Sewer / S20000	283	1,500,000	24,888,300
La Jolla View Reservoir / S15027	285	1,637,500	36,752,777
La Media Road Improvements / S15018	383	727,500	42,700,000
Landfill Improvements / AFA00001	116	5,586,000	8,420,975
La Paz Mini Park / S11103	205	-	2,602,840

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Large Diameter Water Transmission PPL / AKA00003	286	22,455,439	151,380,514
Maple Canyon Storm Drain Upgrade / S20003	338	-	30,250,000
Market St-Euclid to Pitta-Improvements / S16022	385	-	5,569,100
Market Street-47th to Euclid-Complete Street / S16061	386	-	9,805,084
MBC Equipment Upgrades / S17013	288	16,928,232	50,487,061
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	206	-	8,400,000
MBGC Irrigation & Electrical Upgrades / S11010	207	-	5,460,000
Median Installation / AIG00001	387	2,000,000	22,002,028
Metropolitan System Pump Stations / ABP00002	290	2,735,000	18,893,374
Metropolitan Waste Water Department Trunk Sewers / AJB00001	291	1,400,000	64,864,243
Metro Treatment Plants / ABO00001	289	13,377,695	48,124,882
Miramar Clearwell Improvements / S11024	292	-	120,328,744
Miramar Landfill Facility Improvements / L17000	117	-	25,139,286
Miramar Landfill Storm Water Improvements / L18002	118	-	20,300,000
Mira Mesa Community Pk Improvements / L16002	208	-	32,791,161
Mission Bay Golf Course / AEA00003	209	-	50,000
Mission Bay Improvements / AGF00004	210	55,070	88,041,433
Mohnike Adobe and Barn Restoration / S13008	211	-	2,697,000
Montezuma/Mid-City Pipeline Phase II / S11026	293	-	46,223,753
Montgomery-Gibbs Executive Airport / AAA00001	92	-	1,996,294
Morena Pipeline / S16027	294	2,500,000	57,734,586
NCWRP Improvements to 30 mgd / S17012	295	11,649,255	39,069,117
New Walkways / AIK00001	390	4,500,000	113,203,908
North Park Mini Park / S10050	212	175,485	5,012,503
NTC Aquatic Center / S10000	213	580,635	9,486,726
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	389	150,000	14,910,652
Oak Park Library / P20004	153	300,000	550,000
Ocean Air Comfort Station and Park Improvements / S16031	214	-	2,181,793
Ocean Beach Branch Library / S20015	156	-	8,500,000
Ocean Beach Pier Improvements / S20011	215	-	2,700,001
Olive Grove Community Park ADA Improve / S15028	216	-	3,721,866
Olive St Park Acquisition and Development / S10051	217	-	5,171,585
Otay 1st/2nd PPL West of Highland Avenue / S12016	296	-	29,440,500
Otay 2nd Pipeline Phase 4 / S20001	297	-	38,008,900
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	298	1,000,000	20,129,000
Otay Mesa Truck Route Phase 4 / S11060	392	-	28,110,000

Capital Improvements Program

Profile of the City of San Diego's CIP

Otay Second Pipeline Relocation-PA / S15016	299	-	28,093,224
Pacific Beach Pipeline South (W) / S12015	300	-	41,766,933
Pacific Highlands Ranch Branch Library / S14023	157	-	26,164,178
Palm Avenue Interstate 805 Interchange / S00869	393	-	39,032,241
Park Boulevard At-Grade Crossing / S15045	395	-	26,755,948
Park Improvements / AGF00007	219	3,502,886	21,402,540
Pipeline Rehabilitation / AJA00002	301	3,570,220	130,842,745
Police Range Refurbishment Phase II / S18005	255	-	16,100,000
Pressure Reduction Facility Upgrades / AKA00002	302	2,142,224	8,216,188
PS2 Power Reliability & Surge Protection / S00312	303	-	79,100,800
Pump Station Restorations / ABP00001	304	1,200,000	41,521,316
Pure Water Pooled Contingency / P19002	265	4,844,690	101,667,971
PURE Water Program / ALA00001	305	355,620,544	1,459,497,212
Rancho Bernardo CP Improvements / L20000	220	-	1,300,000
Recycled Water Systems Upgrades / AHC00004	307	-	50,000
Regional Park Improvements / AGF00005	222	-	19,444,766
Resource-Based Open Space Parks / AGE00001	223	-	2,466,535
Riviera Del Sol Neighborhood Park / S00999	224	600,000	9,570,838
Rolando Joint Use Facility Development / S15029	225	-	1,220,000
Sage Canyon NP Concession Bldg-Develop / S16035	226	-	1,310,500
Salk Neighborhood Park & Joint Use Devel / S14007	227	-	7,237,278
Scripps Miramar Ranch Library / S00811	159	-	6,253,377
SD River Dredging Qualcomm Way to SR163 / S00606	228	-	1,914,000
Sewer CIP Emergency Reserve / ABT00007	309	-	10,000,000
Sewer Main Replacements / AJA00001	310	80,334,255	616,094,170
Sidewalk Repair and Reconstruction / AIK00003	400	1,225,000	78,325,685
Siempre Viva Road Improvements / P19006	359	-	10,000
Solana Highlands NP-Comfort Station Development / S16032	230	-	2,191,000
Southeastern Mini Park Improvements / L16000	231	-	8,810,082
South Mission Valley Trunk Sewer Ph II / S21002	311	1,000,000	14,000,000
Southwest Neighborhood Park / P18010	170	1,000,000	1,772,776
Standpipe and Reservoir Rehabilitations / ABL00001	312	1,705,577	71,738,433
State Route 56 Freeway Expansion / RD14000	404	-	123,579,843
Stormwater Green Infrastructure / ACC00001	339	-	1,174,223,589
Streamview Drive Improvements Phase 2 / S18000	405	-	15,261,699
Street Light Circuit Upgrades / AIH00002	406	-	27,734,209

Capital Improvements Program

Profile of the City of San Diego's CIP

Street Resurfacing and Reconstruction / AID00005	407	2,799,504	537,842,324
Sunset Cliffs Park Drainage Improvements / L14005	233	30,000	7,760,999
Taft Joint Use Facility Development / S15026	234	-	3,454,600
Talmadge Traffic Calming Infrastructure / S17001	235	20,000	330,000
Tecolote Canyon Trunk Sewer Improvement / S15020	313	16,000,000	35,000,000
Tierrasanta (Via Dominique) Pump Station / S12040	315	1,410,000	17,693,996
Torrey Highlands NP Upgrades / S16036	236	-	1,057,938
Torrey Meadows Drive Overcrossing / S10015	408	-	15,215,000
Torrey Pines Fire Station / S19003	145	-	20,556,000
Torrey Pines Golf Course / AEA00001	238	3,510,000	4,410,000
TP South Golf Course Imp Renovation / S18002	239	-	18,100,000
Traffic Calming / AIL00001	411	475,000	16,596,517
Traffic Signals - Citywide / AIL00004	412	3,223,000	21,892,555
Traffic Signals Modification / AIL00005	413	2,293,097	24,902,397
University Avenue Complete Street Phase1 / S18001	414	800,000	9,427,153
University Avenue Mobility / S00915	415	-	9,557,310
University Ave Pipeline Replacement / S11021	316	1,500,000	29,050,000
University Heights Reservoir Rehabilitation / S20002	317	-	18,200,000
Unscheduled Projects / AJA00003	318	980,298	1,500,899
Upas St Pipeline Replacement / S11022	319	-	37,265,020
Utilities Undergrounding Program / AID00001	416	5,000,000	95,097,169
Via de la Valle Widening / RD11001	417	-	10,430,244
Wangenheim Joint Use Facility / S15007	242	-	9,517,667
Water CIP Emergency Reserve / ABT00008	321	-	5,000,000
Water Main Replacements / AKB00003	322	125,637,927	785,831,066
Water Pump Station Restoration / ABJ00001	323	4,090,000	57,011,249
Water SCADA Upgrade Phase I / S21001	324	1,200,000	16,100,000
Water & Sewer Group Job 816 (W) / S13015	320	-	18,199,392
Water Treatment Plants / ABI00001	325	5,434,166	48,971,492
W Mission Bay Dr Bridge Over SD River / S00871	420	-	149,613,719
Total		\$ 770,855,641	\$ 9,918,875,361
Warranty			
Alta La Jolla Drive Drainage Repair Phil / S10001	333	\$ -	\$ 6,206,105
Balboa Avenue Corridor Improvements / S00831	361	-	3,143,987
Bay Terrace Senior Center / S16060	175	-	6,111,332
Carmel Creek NP Improvements / S16037	180	-	1,688,923

Capital Improvements Program

Profile of the City of San Diego's CIP

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	369	-	20,768,154
Centralized Payment Processing Solution / T19002	101	-	455,000
Charles Lewis III Memorial Park / S00673	186	-	4,378,845
Chollas Community Park Comfort Station / S16058	188	-	3,134,379
City Heights Pedestrian Improvements / S15044	370	-	3,468,673
Covered Aerated Static Pile System / S16053	115	-	5,000,000
Del Sol Boulevard-Central / S00858	373	-	5,429,194
Euclid Avenue & Home Improvements / S00886	375	-	1,032,740
Famosa Slough Salt Marsh Creation / S00605	198	-	556,398
Fire Station No. 08 - Mission Hills / S10029	136	-	1,398,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	137	-	1,047,660
Fire Station No. 50 - North University City / S13021	140	-	15,000,000
Genesee Avenue Widen I-5 Crossing / S00839	376	-	22,587,667
Georgia Street Bridge Improvements / S00863	377	-	16,700,588
Hayes Ave Storm Drain / S11002	337	-	1,281,453
La Jolla Scenic Drive 16inch Main / S12009	284	-	11,448,000
La Jolla Village Drive-I-805 Ramps / S00857	382	-	23,974,536
Linda Vista/Genesee Intersection Improve / S00907	384	-	1,109,721
MBC Dewatering Centrifuges Replacement / S00339	287	-	12,422,443
Miramar Road-I-805 Easterly Ramps / S00880	388	-	8,394,073
Old Otay Mesa Road-Westerly / S00870	391	-	15,827,518
Palm Avenue Roadway Improvements / S00913	394	-	4,817,209
Palm Avenue Transitional Housing / S18003	326	-	6,500,000
Park de la Cruz Community Ctr & Gym Bldg / S16059	218	-	10,353,669
Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001	396	-	1,545,522
Playa del Sol Parkway / RD20000	397	-	3,120,000
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	398	-	3,180,422
Rancho Mission Canyon Park Upgrades / S15004	221	-	2,404,695
SBWR Plant Demineralization / S00310	308	-	5,973,695
Skyline Hills Community Park ADA Improve / S15038	229	-	2,591,760
SR 163/Clairemont Mesa Blvd Interchange / S00905	401	-	18,346,200
SR 163/Friars Road / S00851	402	-	64,080,996
SR94/Euclid Av Interchange Phase 2 / S14009	403	-	7,169,800
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	232	70,000	4,502,726
Torrey Pines Road Improvement Phase 2 / S15023	409	-	2,127,468
Torrey Pines Road Slope Restoration / S00877	410	-	4,597,720

Capital Improvements Program Profile of the City of San Diego's CIP

Tubman Charter School JU Improvements / S13000	240	-	1,404,000
Villa Monserate Neighborhood Park Upgrades / S16048	241	-	1,723,585
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	419	-	818,758
Wightman Street Neighborhood Park / S00767	243	-	3,530,779
Total		\$ 70,000	\$ 341,354,894
Underfunded			
Convention Center Phase III Expansion / S12022	103	\$ -	\$ 685,011,298
Fire Station No. 49 - Otay Mesa / S00784	139	2,500,000	22,586,414
Fire Station No. 54 - Paradise Hills / S00785	142	-	16,200,000
North Pacific Beach Lifeguard Station / S10119	144	-	7,257,599
San Carlos Branch Library / S00800	158	250,000	27,039,725
Sea World Dr/I5 Interchange Improvement / S00888	399	-	120,163,109
Village Center Loop Rd-N Carmel Valley Rd / S19002	418	-	53,000,000
Total		\$ 2,750,000	\$ 931,258,144



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Capital Improvements Program

Fiscal Year 2021 Budget Update

Project Changes

Table 1 provides a summary of how the CIP budget has changed since the Fiscal Year 2021 Adopted Budget.

Table 1: Summary of Changes in the 2022 Adopted Budget

Description of Change	No.
Published Projects in 2021 Adopted Budget	283
Number of New Projects Initiated Since Adoption	22
Number of Projects Closed Since Adoption	50
Number of Projects Converted to New Project Type	1
Published Projects in 2022 Adopted Budget	255
Number of Active Projects (Including Sublets)	1,332

Table 2 lists the newly published projects, which includes 11 newly published projects receiving funding in the Fiscal Year 2022 Adopted Budget.

Table 2: Projects Added to the Fiscal Year 2022 CIP Budget

Project	Prior Fiscal Years	FY22 Adopted Budget	FY22 Anticipated
Montezuma Park General Dev Plan Amendment / P21002	\$47,509	\$250,000	\$-
Fenton Pkwy Ext to Camino Del Rio N / P21004	250,000	-	-
Switzer Canyon Bridge Enhancement / P21006	33,358	-	-
Complete Streets for All of US / P22001	-	10,000,000	-
Cypress Dr Cultural Corridor / P22002	-	800,000	-
Barrio Logan Traffic Calming Truck Route / P22003	-	100,000	-
Kelly Street Park GDP / P22004	-	400,000	-
Boston Ave Linear Park GDP / P22005	-	500,000	-
Berardini Field GDP / P22006	-	400,000	-
S. Bancroft & Greely Unimproved Street / P22007	-	250,000	-
L-1 Village Green / RD21000	-	-	-
Black Mountain Ranch Park Ph2 / RD21001	9,676,865	-	-
Torrey Highlands Trail System / RD21003	-	-	143,958
Camino Del Sur Widening - South / RD21004	47,869	-	12,369,681
Camino Del Sur Widening - North / RD21005	-	-	8,157,427
Carmel Mountain Road Widening / RD21006	-	-	4,947,349

Capital Improvements Program

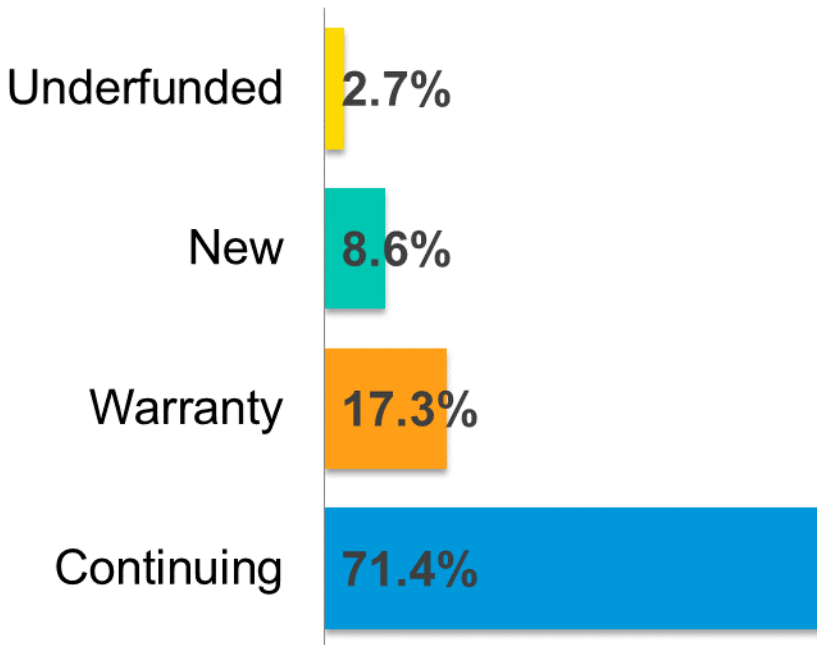
Fiscal Year 2021 Budget Update

Project	Prior Fiscal Years	FY22 Adopted Budget	FY22 Anticipated
TH 16" Water Mains / RD21007	-	-	1,430,000
Park de la Cruz Community Ctr & Gym Bldg / S16059	56,287	-	-
Fire-Rescue Air Ops Facility - PH II / S18007	1,503,557	-	-
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	-	1,200,000	-
Rancho Bernardo Industrial Pump Stn Replacement / S21004	166	1,650,000	-
Alvarado Laboratory Improvements / S22000	-	300,000	300,000

Project Progress

In accordance with [Council Policy 000-31, Capital Improvements Program Transparency](#), all published projects in the CIP budget have been categorized by four progress categories - New, Continuing, Warranty or Underfunded. The complete list of categorized projects can be found in the Profile of the City's CIP section on page 28. The current breakdown is shown in Figure 1 below

Figure 1: Projects by Project Status



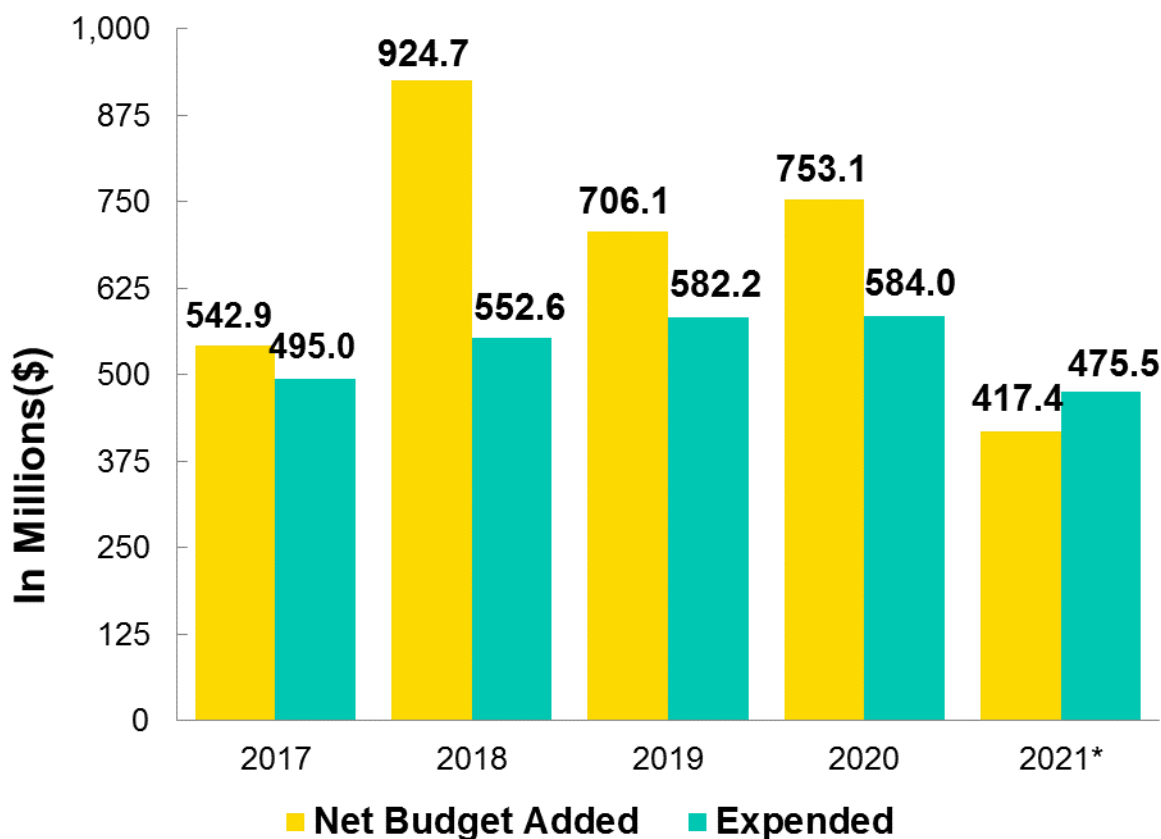
In Fiscal Year 2021, 50 projects have been closed, which resulted in \$31.1 million in a variety of sources returning to fund balances. Projects were closed either as the result of the asset being completed and put into service or as the result of the City Council approving the cancellation of the project. Table 3 at the end of this section lists the projects that have been closed and are no longer published.

Capital Improvements Program Fiscal Year 2021 Budget Update

Project Expenditures

Since Fiscal Year 2017, \$3.3 billion dollars has been added to the Capital Improvements Program budget and \$2.7 billion has been expended. Budget added annually supports the on-going needs of the CIP and multi-year life of projects. Expenditures of funds appropriated in one year may occur over several years. For Fiscal Year 2021, the largest portion of CIP dollars were spent on water, transportation, City buildings, and wastewater projects. These four project types represent 76.7 percent of the \$475.5 million in CIP expenditures during Fiscal Year 2021.

Figure 2: Budget Added and Expended by Year



* Fiscal Year 2021 Net Budget Added and Expended include unaudited activity through June 30, 2021.

Contracts Awarded

Consultant and construction contracts account for a significant portion of annual CIP expenditures. The Engineering & Capital Projects Department (E&CP), is responsible for the bid and award process for CIP contracts. Based on data provided by E&CP during Fiscal Year 2021, 97 consultant and construction contracts, totaling \$1.2 billion, were awarded.

One goal of [City Council Policy 000-31, Capital Improvements Program Transparency](#), is the streamlining of the contract award process. By publishing a list of projects expecting to enter into contracts in the budget

Capital Improvements Program

Fiscal Year 2021 Budget Update

document, City Council has the opportunity to review the contracts as part of the budget process, rather than requiring a project to return to City Council later in the fiscal year. This is expected to reduce the project execution time. The list of projects expecting to enter into contracts during Fiscal Year 2022 can be found on page 20.

Table 3: Projects Removed from Capital Improvements Program since Fiscal Year 2021

Project	Department
Convert RB Medians-Asphalt to Concrete / L12000	Parks & Recreation
Museum of Man Seismic Retrofit / L12003	Parks & Recreation
Hendrix Pond/Aviary Park Development / P18003	Parks & Recreation
Ocean Beach Lifeguard Station / P18008	Fire-Rescue
Ysabel Creek Road Repair / P19001	Transportation
Pacific Highlands Ranch Hiking & Biking / RD12003	Parks & Recreation
Carmel Vly Rd Widening(Camino Del Sur to Blk MtnRd / RD15001	Transportation
Carmel Mountain Road (T-5.2) / RD15002	Transportation
New 16" Water Mains (U-3) / RD15003	Public Utilities
Pacific Highlands Ranch Community Park / RD16002	Parks & Recreation
Centrum Neighborhood Pk Improvements / RD16005	Parks & Recreation
Del Sur Neighborhood Park / RD19003	Parks & Recreation
Cmo San Bern (Nicole Rd E-City Limit) / RD20002	Transportation
Cmo Del Sur Wide-San Dieguito-Carmel Valley / RD20003	Transportation
Cmo Del Sur Wildlife Xing(San Dieguito) / RD20004	Transportation
Carmel V Rd Widening (BMR-Cam Crisalida) / RD20005	Transportation
Carmel Vly Rd E Wildlife Xing / RD20006	Transportation
Paseo Del Sur (Potomac Ridge Rd-CDS) / RD20008	Transportation
Morena Reservoir Outlet Tower Upgrade / S00041	Public Utilities
Water Department Security Upgrades / S00050	Public Utilities
Little McGonigle Ranch Road Pipeline / S00069	Public Utilities
Juan Street Concrete Street / S00602	Transportation
Children's Pool Lifeguard Station / S00644	Fire-Rescue
South Chollas Landfill Improvements / S00684	Environmental Services
South Mission Beach Lifeguard Station / S00791	Fire-Rescue
San Ysidro Branch Library / S00802	Library
Rosecrans Street Corridor Improvements / S00830	Transportation
Streamview Drive Improvements / S00864	Transportation
Regents Rd Widening-Genesee to Executive / S00881	Transportation
Carmel Valley Rd 4/6 Lanes s of Street A / S00900	Transportation
Switzer Canyon Bridge Enhancement Prog / S10054	Parks & Recreation
Catalina 12inch Cast Iron Mains / S12008	Public Utilities
Recycled Water Tank Modifications / S12014	Public Utilities

Capital Improvements Program

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Project	Department
Lower Otay Outlet Tower / S12018	Public Utilities
East Fortuna Staging Area Field Stn Bldg / S14016	Parks & Recreation
CNG Fueling Station for Refuse & Recycling / S15000	Environmental Services
Paradise Senior Center Improvements / S15002	Parks & Recreation
Park de la Cruz Neighborhood Park Improvements / S15003	Parks & Recreation
Tierrasanta Library Expansion / S15011	Library
Fire-Rescue Air Operations Facility / S15012	Fire-Rescue
Rolling Hills Neighborhood Park ADA Upgrades / S15021	Parks & Recreation
Police 911 Call Manager / S15024	Police
Doyle Park Community Park ADA Upgrades / S15037	Parks & Recreation
Encanto Comm Pk Security Lighting Upgrades / S16017	Parks & Recreation
Marie Widman Memorial Pk Security Lighting Upgrade / S16018	Parks & Recreation
Memorial Comm Pk Playground ADA Upgrades / S16020	Parks & Recreation
Silver Wing Pk Ballfield Lighting - Ph 2 / S16051	Parks & Recreation
Miramar Landfill Gas Recovery Improvemen / S16052	Environmental Services
Chicano Park Recreation Center / S18008	Parks & Recreation
EAM Enhancements / T19001	Department of Information Technology



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Capital Improvements Program

Project Prioritization

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the scoring and prioritizing process for projects. The policy is one of many factors used to guide the City Council, Mayor, and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC) in CIP deliberations and discussions. The Council Policy addresses consideration for emergency projects, risk to environment, and sustainability of resources in prioritizing CIP projects. It also provides guidelines and procedures to maintain consistency in application across all asset managing departments by requiring asset-specific scoring methodology using unique operational needs and a more objective scoring tool. It is anticipated that the policy will be updated during Fiscal Year 2022 to reflect revised scoring weights and evaluation criteria.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high-level project score will be developed to aide in determining whether the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15

Capital Improvements Program Project Prioritization

Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	91	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	92	Continuing	Annual	Annual
Building				
Rancho Bernardo Industrial Pump Stn Replacement / S21004	306	New	97	High
69th & Mohawk Pump Station / S12011	268	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	315	Continuing	96	High
Miramar Clearwell Improvements / S11024	292	Continuing	95	High
University Heights Reservoir Rehabilitation / S20002	317	Continuing	94	Medium
Cielo & Woodman Pump Station / S12012	274	Continuing	90	Medium
PS2 Power Reliability & Surge Protection / S00312	303	Continuing	90	Medium

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Torrey Pines Fire Station / S19003	145	Continuing	87	High
Fire Station No. 48 - Black Mountain Ranch / S15015	138	Continuing	86	High
Palm Avenue Transitional Housing / S18003	326	Warranty	86	High
Police Range Refurbishment Phase II / S18005	255	Continuing	86	High
Alvarado Laboratory Improvements / S22000	271	New	85	Low
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	278	New	85	Low
MBC Equipment Upgrades / S17013	288	Continuing	85	Low
NCWRP Improvements to 30 mgd / S17012	295	Continuing	85	Low
Fleet Operations Facilities / L14002	105	Continuing	84	High
Fairmount Avenue Fire Station / S14018	135	Continuing	83	Medium
Fire Station No. 51 - Skyline Hills / S14017	141	Continuing	83	Medium
MBC Dewatering Centrifuges Replacement / S00339	287	Warranty	83	Low
North Pacific Beach Lifeguard Station / S10119	144	Underfunded	83	Medium
EMTS Boat Dock Esplanade / S00319	277	Continuing	81	Low
Fire Station No. 08 - Mission Hills / S10029	136	Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	139	Underfunded	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	142	Underfunded	81	Medium
101 Ash Improvements / S17009	99	Continuing	80	Medium
Chollas Building / S11025	273	Continuing	77	Medium
Fire-Rescue Air Ops Facility - PH II / S18007	143	New	77	Low
SBWR Plant Demineralization / S00310	308	Warranty	77	Low
Fire Station No. 50 - North University City / S13021	140	Warranty	74	Low
Balboa Park Botanical Bldg Improvments / S20005	171	Continuing	70	High
EB Scripps Pk Comfort Station Replacement / S15035	194	Continuing	70	High
Oak Park Library / P20004	153	Continuing	66	High
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	174	Continuing	65	High
Balboa Park West Mesa Comfort Station Replacement / S15036	173	Continuing	63	High
Ocean Beach Branch Library / S20015	156	Continuing	62	Medium
Pacific Highlands Ranch Branch Library / S14023	157	Continuing	60	Low
Scripps Miramar Ranch Library / S00811	159	Continuing	60	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Advanced Metering Infrastructure / S17008	269	Continuing	59	Low
NTC Aquatic Center / S10000	213	Continuing	56	Low
Kearny Mesa Facility Improvements / S20009	107	Continuing	54	Medium
Mira Mesa Community Pk Improvements / L16002	208	Continuing	54	Low
Fire Station No. 15 - Ocean Beach Expansion / S13011	137	Warranty	44	Low
Park de la Cruz Community Ctr & Gym Bldg / S16059	218	Warranty	40	Low
CIP Emergency Reserve / ABT00006	102	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	326	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	347	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	280	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	290	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	289	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	304	Continuing	Annual	Annual
Sewer CIP Emergency Reserve / ABT00007	309	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	312	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	321	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	323	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	325	Continuing	Annual	Annual
Convention Center Phase III Expansion / S12022	103	Underfunded	N/A	N/A
L-1 Village Green / RD21000	155	New	N/A	N/A
San Carlos Branch Library / S00800	158	Underfunded	N/A	N/A
Drainage				
Alta La Jolla Drive Drainage Repair PhII / S10001	333	Warranty	91	High
Maple Canyon Storm Drain Upgrade / S20003	338	Continuing	86	High
SD River Dredging Qualcomm Way to SR163 / S00606	228	Continuing	69	Medium
Hayes Ave Storm Drain / S11002	337	Warranty	41	Low
Flood Resilience Infrastructure / ACA00001	335	Continuing	Annual	Annual
Stormwater Green Infrastructure / ACC00001	339	Continuing	Annual	Annual
Famosa Slough Salt Marsh Creation / S00605	198	Warranty	N/A	N/A
Golf Courses				

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	206	Continuing	60	Medium
MBGC Irrigation & Electrical Upgrades / S11010	207	Continuing	54	Low
TP South Golf Course Imp Renovation / S18002	239	Continuing	26	Low
Balboa Park Golf Course / AEA00002	172	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	209	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	238	Continuing	Annual	Annual
Intangible Assets - Information Tech				
Enterprise Funded IT Projects / ATT00002	104	Continuing	Annual	Annual
Governmental Funded IT Projects / ATT00001	106	Continuing	Annual	Annual
Accela Implementation Phase 2 / T19003	100	Continuing	N/A	N/A
Centralized Payment Processing Solution / T19002	101	Warranty	N/A	N/A
Landfills				
Covered Aerated Static Pile System / S16053	115	Warranty	93	High
Miramar Landfill Storm Water Improvements / L18002	118	Continuing	88	Medium
Miramar Landfill Facility Improvements / L17000	117	Continuing	77	Low
Landfill Improvements / AFA00001	116	Continuing	Annual	Annual
Parks				
Chollas Creek Oak Park Trail / S20012	189	Continuing	85	High
Rancho Mission Canyon Park Upgrades / S15004	221	Warranty	83	High
Riviera Del Sol Neighborhood Park / S00999	224	Continuing	73	High
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	232	Warranty	72	High
Montezuma Park General Dev Plan Amendment / P21002	170	New	69	High
Sunset Cliffs Park Drainage Improvements / L14005	233	Continuing	69	High
Kelly Street Park GDP / P22004	170	New	68	High
Skyline Hills Community Park ADA Improve / S15038	229	Warranty	68	High
East Village Green Phase 1 / S16012	193	Continuing	67	High
Berardini Field GDP / P22006	169	New	66	High
Boston Ave Linear Park GDP / P22005	169	New	66	High
Chollas Lake Improvements / L18001	190	Continuing	65	High
Hidden Trails Neighborhood Park / S00995	201	Continuing	65	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Olive Grove Community Park ADA Improve / S15028	216	Continuing	65	High
Chollas Triangle Park / P20005	169	Continuing	64	High
La Paz Mini Park / S11103	205	Continuing	64	High
Rolando Joint Use Facility Development / S15029	225	Continuing	64	High
Children's Park Improvements / S16013	187	Continuing	63	High
Jerabek Park Improvements / S20007	203	Continuing	62	High
Mohnike Adobe and Barn Restoration / S13008	211	Continuing	62	High
Taft Joint Use Facility Development / S15026	234	Continuing	62	High
Rancho Bernardo CP Improvements / L20000	220	Continuing	61	High
Egger/South Bay Community Park ADA Improvements / S15031	195	Continuing	60	Medium
Hickman Fields Athletic Area / S00751	200	Continuing	60	Medium
Junipero Serra Museum ADA Improvements / S15034	204	Continuing	60	Medium
Carmel Valley CP-Turf Upgrades / S16029	185	Continuing	59	Medium
Wangenheim Joint Use Facility / S15007	242	Continuing	59	Medium
Canon Street Pocket Park / S16047	178	Continuing	58	Medium
Carmel Creek NP Improvements / S16037	180	Warranty	58	Medium
Carmel Del Mar NP Comfort Station-Development / S16034	181	Continuing	58	Medium
Carmel Grove NP Comfort Station and Park / S16038	182	Continuing	58	Medium
Carmel Knolls NP Comfort Station-Development / S16033	183	Continuing	58	Medium
Carmel Mission NP Comfort Station Development / S16039	184	Continuing	58	Medium
Fairbrook Neighborhood Park Development / S01083	197	Continuing	58	Medium
Ocean Air Comfort Station and Park Improvements / S16031	214	Continuing	58	Medium
Sage Canyon NP Concession Bldg-Develop / S16035	226	Continuing	58	Medium
Solana Highlands NP-Comfort Station Development / S16032	230	Continuing	58	Medium
Torrey Highlands NP Upgrades / S16036	236	Continuing	58	Medium
Bay Terrace Senior Center / S16060	175	Warranty	57	Medium
Emerald Hills Park GDP / P20003	169	Continuing	57	Medium
Olive St Park Acquisition and Development / S10051	217	Continuing	57	Medium
Southeastern Mini Park Improvements / L16000	231	Continuing	57	Medium
Villa Monserate Neighborhood Park Upgrades / S16048	241	Warranty	57	Medium

Capital Improvements Program

Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
El Cuervo Adobe Improvements / S14006	196	Continuing	53	Low
North Park Mini Park / S10050	212	Continuing	53	Low
Beyer Park Development / S00752	176	Continuing	51	Low
Southwest Neighborhood Park / P18010	170	Continuing	51	Low
Charles Lewis III Memorial Park / S00673	186	Warranty	49	Low
Chollas Community Park Comfort Station / S16058	188	Warranty	49	Low
Wightman Street Neighborhood Park / S00767	243	Warranty	49	Low
Denney Ranch Neighborhood Park / S00636	192	Continuing	47	Low
John Baca Park-General Development Plan / P19003	170	Continuing	47	Low
Ocean Beach Pier Improvements / S20011	215	Continuing	47	Low
Tubman Charter School JU Improvements / S13000	240	Warranty	31	Low
Canyonside Community Park Improvements / S12004	179	Continuing	22	Low
Hiking & Equestrian Trail NP #10 / S00722	202	Continuing	19	Low
Salk Neighborhood Park & Joint Use Devel / S14007	227	Continuing	19	Low
Coastal Erosion and Access / AGF00006	191	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	210	Continuing	Annual	Annual
Park Improvements / AGF00007	219	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	222	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	223	Continuing	Annual	Annual
Black Mountain Ranch Park Ph2 / RD21001	177	New	N/A	N/A
Torrey Highlands Trail System / RD21003	237	New	N/A	N/A
Potable Reuse				
Pure Water Pooled Contingency / P19002	265	Continuing	85	Low
PURE Water Program / ALA00001	305	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Systems Upgrades / AHC00004	307	Continuing	Annual	Annual
Transportation				
Market Street-47th to Euclid-Complete Street / S16061	386	Continuing	95	High
City Heights Pedestrian Improvements / S15044	370	Warranty	91	High
City Heights Sidewalks and Streetlights / S19005	371	Continuing	91	High

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Carroll Canyon Road Planning Study / P21000	357	New	87	High
University Avenue Complete Street Phase1 / S18001	414	Continuing	86	High
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	374	Continuing	82	High
University Avenue Mobility / S00915	415	Continuing	82	High
La Media Road Improvements / S15018	383	Continuing	77	High
Genesee Avenue Widen I-5 Crossing / S00839	376	Warranty	76	High
Torrey Pines Road Improvement Phase 2 / S15023	409	Warranty	75	High
Sea World Dr/I5 Interchange Improvement / S00888	399	Underfunded	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	369	Warranty	73	High
Complete Streets for All of US / P22001	358	New	72	High
Miramar Road-I-805 Easterly Ramps / S00880	388	Warranty	71	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	401	Warranty	71	High
W Mission Bay Dr Bridge Over SD River / S00871	420	Continuing	70	Medium
Georgia Street Bridge Improvements / S00863	377	Warranty	69	Medium
Village Center Loop Rd-N Carmel Valley Rd / S19002	418	Underfunded	68	Medium
Streamview Drive Improvements Phase 2 / S18000	405	Continuing	67	Medium
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	381	Continuing	66	Medium
Old Otay Mesa Road-Westerly / S00870	391	Warranty	66	Medium
Otay Mesa Truck Route Phase 4 / S11060	392	Continuing	66	Medium
Airway Road Improvements / P19007	357	Continuing	65	Medium
Siempre Viva Road Improvements / P19006	359	Continuing	65	Medium
Alvarado Road Realignment / P18007	357	Continuing	63	Medium
Del Sol Boulevard-Central / S00858	373	Warranty	62	Medium
SR 163/Friars Road / S00851	402	Warranty	61	Medium
Fenton Pkwy Ext to Camino Del Rio N / P21004	358	New	59	Medium
Linda Vista/Genesee Intersection Improve / S00907	384	Warranty	59	Medium
Barrio Logan Traffic Calming Truck Route / P22003	357	New	57	Low
Palm Avenue Roadway Improvements / S00913	394	Warranty	57	Low
SR94/Euclid Av Interchange Phase 2 / S14009	403	Warranty	57	Low
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	389	Continuing	56	Low

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
5th Avenue Promenade / P21001	357	Continuing	54	Low
Cypress Dr Cultural Corridor / P22002	358	New	54	Low
Palm Avenue Interstate 805 Interchange / S00869	393	Continuing	53	Low
Park Boulevard At-Grade Crossing / S15045	395	Continuing	53	Low
Talmadge Traffic Calming Infrastructure / S17001	235	Continuing	53	Low
Golf Course Drive Improvements / S15040	199	Continuing	52	Low
Market St-Euclid to Pitta-Improvements / S16022	385	Continuing	50	Low
Switzer Canyon Bridge Enhancement / P21006	170	New	47	Low
Torrey Meadows Drive Overcrossing / S10015	408	Continuing	46	Low
S. Bancroft & Greely Unimproved Street / P22007	358	New	43	Low
Torrey Pines Road Slope Restoration / S00877	410	Warranty	42	Low
Carmel Country Road Low Flow Channel / S00969	334	Continuing	41	Low
Euclid Avenue & Home Improvements / S00886	375	Warranty	40	Low
Balboa Avenue Corridor Improvements / S00831	361	Warranty	12	Low
Citrus & Conifer Reconstruction / P20002	358	Continuing	19	Low
Coastal Rail Trail / S00951	372	Continuing	82	High
Bicycle Facilities / AIA00001	362	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	363	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	364	Continuing	Annual	Annual
Guard Rails / AIE00002	378	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	380	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	379	Continuing	Annual	Annual
Median Installation / AIG00001	387	Continuing	Annual	Annual
New Walkways / AIK00001	390	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	400	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	406	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	407	Continuing	Annual	Annual
Traffic Calming / AIL00001	411	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	412	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	413	Continuing	Annual	Annual

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Utilities Undergrounding Program / AID00001	416	Continuing	Annual	Annual
Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	367	Continuing	N/A	N/A
Camino Del Sur Widening - North / RD21005	365	New	N/A	N/A
Camino Del Sur Widening - South / RD21004	366	New	N/A	N/A
Carmel Mountain Road Widening / RD21006	368	New	N/A	N/A
La Jolla Village Drive-I-805 Ramps / S00857	382	Warranty	N/A	N/A
Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001	396	Warranty	N/A	N/A
Playa del Sol Parkway / RD20000	397	Warranty	N/A	N/A
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	398	Warranty	N/A	N/A
State Route 56 Freeway Expansion / RD14000	404	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	417	Continuing	N/A	N/A
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	419	Warranty	N/A	N/A
Wastewater				
Harbor Drive Trunk Sewer / S18006	281	Continuing	89	Medium
Alvarado Trunk Sewer Phase IV / S15019	272	Continuing	84	Low
Tecolote Canyon Trunk Sewer Improvement / S15020	313	Continuing	84	Low
South Mission Valley Trunk Sewer Ph II / S21002	311	Continuing	83	Low
Kearny Mesa Trunk Sewer / S20000	283	Continuing	77	Low
Metropolitan Waste Water Department Trunk Sewers / AJB00001	291	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	301	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	310	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	318	Continuing	Annual	Annual
Water				
Water SCADA Upgrade Phase I / S21001	324	Continuing	99	High
Montezuma/Mid-City Pipeline Phase II / S11026	293	Continuing	98	High
Otay Second Pipeline Relocation-PA / S15016	299	Continuing	98	High
Otay 2nd Pipeline Phase 4 / S20001	297	Continuing	97	High
Alvarado 2nd Extension Pipeline / S12013	270	Continuing	95	High
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	298	Continuing	95	High
30th Street Pipeline Replacement / S12010	267	Continuing	93	Medium

Capital Improvements Program Project Prioritization

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
University Ave Pipeline Replacement / S11021	316	Continuing	93	Medium
Upas St Pipeline Replacement / S11022	319	Continuing	93	Medium
Morena Pipeline / S16027	294	Continuing	92	Medium
Pacific Beach Pipeline South (W) / S12015	300	Continuing	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	296	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / S13015	320	Continuing	90	Medium
El Monte Pipeline No 2 / S10008	276	Continuing	86	Medium
La Jolla Scenic Drive 16inch Main / S12009	284	Warranty	82	Low
La Jolla View Reservoir / S15027	285	Continuing	80	Low
Corrosion Control / AKA00001	275	Continuing	Annual	Annual
Freeway Relocation / AKB00002	279	Continuing	Annual	Annual
Instrumentation and Control / AKB00007	282	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	286	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	302	Continuing	Annual	Annual
Water Main Replacements / AKB00003	322	Continuing	Annual	Annual
TH 16" Water Mains / RD21007	314	New	N/A	N/A



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Capital Improvements Program

Project Types

The Capital Improvements Program (CIP) uses a variety of project types, which are a more specific manner of categorizing the kind of improvement provided by each project. Below is a description of each of the major project types along with a summary schedule of their budgets.

Airport Assets

Airport Assets include anything related to the two airports that the City of San Diego oversees, Montgomery and Brown Field Airports. These assets are managed by the Airports Division and the Airport Assets Project Types can be seen below in **Table 1**.

Table 1: Airport Assets

Project Type	Prior Fiscal Years		FY 2022 Adopted	Future Fiscal Years		Project Type Total
Airport Assets	\$	4,216,494	\$	-	\$	4,216,494
Total	\$	4,216,494	\$	-	\$	4,216,494

Building

Buildings projects refer to the construction, expansion, or capital upgrade of any building or facility that the City owns regardless of the department that operates it. They are further broken down into more descriptive asset types that often describe the department that occupies the asset as well as a more specific building type which can be seen below in **Table 2**.

Table 2: Building

Project Type	Prior Fiscal Years		FY 2022 Adopted	Future Fiscal Years		Project Type Total
Bldg - Libraries	\$	35,604,785	\$	550,000	\$	69,986,223
Bldg - MWWWD - Laboratories		3,430,851		1,500,000		119,430,851
Bldg - MWWWD - Pump Stations		93,658,585		3,935,000		139,515,489
Bldg - MWWWD - Treatment Plants		47,837,920		41,955,182		156,077,199
Bldg - Operations Facility / Structures		74,680,896		-		90,080,896
Bldg - Other City Facility / Structures		172,745,952		7,671,325		1,413,576,285
Bldg - Parks - Recreation/Pool Centers		37,225,102		580,635		56,225,556
Bldg - Pub Safety - Fire Fac / Struct		58,745,575		2,500,000		150,585,019
Bldg - Pub Safety - Lifeguard Stations		764,822		-		7,257,599
Bldg - Pub Safety - Police Fac / Struct		9,300,000		-		16,100,000
Bldg - Water - Pump Stations		61,213,558		9,650,000		98,921,839
Bldg - Water - Reservoirs/Dams		2,000,000		-		18,200,000
Bldg - Water - Standpipes		146,704,594		1,705,577		192,067,177
Bldg - Water - Treatment Plants		3,769,966		5,434,166		48,971,492
Bldg - Water - Wells		2,250,000		-		2,631,494
Total	\$	749,932,606	\$	75,481,885	\$	2,579,627,119

Capital Improvements Program

Project Types

Drainage

Drainage projects are related to the stormwater system which consists of channels, pump stations, and storm drain piping. These assets are primarily managed by the Stormwater Department and the Drainage Project Types can be seen below in **Table 3**.

Table 3: Drainage

Project Type	Prior Fiscal Years		FY 2022 Adopted	Future Fiscal Years		Project Type Total
Drainage - Best Mgt Practices (BMPs)	\$	28,769,544	\$	-	\$ 1,145,454,045	\$ 1,174,223,589
Drainage - Channels		1,870,398		-	30,850,000	32,720,398
Drainage - Storm Drain Pipes		112,162,416		2,000,000	299,359,583	413,521,999
Total	\$	142,802,357	\$	2,000,000	\$ 1,475,663,628	\$ 1,620,465,985

Golf Courses

Golf projects are related to the three golf courses owned by the City of San Diego which are: Torrey Pines Golf Course, Balboa Golf Course, and Mission Bay Golf Course and Practice Center. These assets are managed by the Parks & Recreation Department and the Golf Project Types can be seen below in **Table 4**.

Table 4: Golf Courses

Project Type	Prior Fiscal Years		FY 2022 Adopted	Future Fiscal Years		Project Type Total
Golf Courses	\$	31,586,467	\$	3,510,000	\$ 2,000,000	\$ 37,096,467
Total	\$	31,586,467	\$	3,510,000	\$ 2,000,000	\$ 37,096,467

Intangible Assets - Information Tech

Intangible Asset projects deal with non-physical assets having a useful life greater than one year. Typical intangible assets include: easements, water rights, patents, trademarks, and computer software. Currently the City has capital projects that involve computer software, websites, and software licenses. The Intangible Assets Project Type can be seen below in **Table 5**.

Table 5: Intangible Assets - Information Tech

Project Type	Prior Fiscal Years		FY 2022 Adopted	Future Fiscal Years		Project Type Total
Intangible Assets - Information Tech	\$	16,390,797	\$	395,000	\$ 50,000	\$ 16,835,797
Total	\$	16,390,797	\$	395,000	\$ 50,000	\$ 16,835,797

Landfills

Landfill projects take place at landfills owned by the City of San Diego and are managed by the Environmental Services Department. Some typical projects include operations yard improvements, groundwater monitoring projects, and other landfill improvements to maintain regulatory compliance. The Landfills Project Types can be seen below in **Table 6**.

Capital Improvements Program

Project Types

Table 6: Landfills

Project Type	Prior Fiscal Years		FY 2022 Adopted		Future Fiscal Years		Project Type Total
Landfills	\$	52,474,262	\$	5,586,000	\$	800,000	\$ 58,860,262
Total	\$	52,474,262	\$	5,586,000	\$	800,000	\$ 58,860,262

Parks

The Parks & Recreation Department manages a wide variety of park projects. They are further broken down into more descriptive asset types such as mini parks (1-acre to 3-acres without a comfort station) and community parks (at least 13 acres, meant to serve a population of 25,000 with comfort stations and parking). These project types and more can be seen below in **Table 7**.

Table 7: Parks

Project Type	Prior Fiscal Years		FY 2022 Adopted		Future Fiscal Years		Project Type Total
Parks - Community	\$	25,359,563	\$	1,000,000	\$	20,853,085	\$ 47,212,648
Parks - Mini Parks		20,809,595		175,485		611,930	21,597,010
Parks - Miscellaneous Parks		179,624,883		3,687,956		61,770,136	245,082,975
Parks - Neighborhood		64,553,395		9,734,213		22,489,258	96,776,866
Parks - Open Space		6,151,754		70,000		1,583,973	7,805,727
Parks - Resource Based		2,466,535		-		-	2,466,535
Parks - Shorelines		882,907		-		1,817,094	2,700,001
Parks - Trails		1,508,642		900,000		143,958	2,552,600
Total	\$	301,357,274	\$	15,567,654	\$	109,269,434	\$ 426,194,362

Potable Reuse

Potable Reuse projects are needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply. These assets are managed by the Public Utilities Department and the Potable Reuse Project Type can be seen below in **Table 8**.

Table 8: Potable Reuse

Project Type	Prior Fiscal Years		FY 2022 Adopted		Future Fiscal Years		Project Type Total
Potable Reuse	\$	672,312,138	\$	360,465,234	\$	528,387,811	\$ 1,561,165,183
Total	\$	672,312,138	\$	360,465,234	\$	528,387,811	\$ 1,561,165,183

Reclaimed Water System

The Reclaimed Water System is made up of pipelines and reservoirs, distinctly identifiable by their utilization of purple pipes, that transport treated water that was once seen as waste and is usable for non-consumption tasks such as landscaping. These assets are managed by the Public Utilities Department and the Reclaimed Water System Project Types can be seen below in **Table 9**.

Capital Improvements Program

Project Types

Table 9: Reclaimed Water System

Project Type	Prior Fiscal Years		FY 2022 Adopted	Future Fiscal Years		Project Type Total
Reclaimed Water System - Pipelines	\$	50,000	\$	-	\$	50,000
Total	\$	50,000	\$	-	\$	50,000

Transportation

Transportation projects include a variety of different project subtypes. Some of these include roadways, traffic signals, sidewalks, bridges, and bicycle facilities. These assets are primarily managed by the Transportation Department and the Transportation Project Types can be seen below in **Table 10**.

Table 10: Transportation

Project Type	Prior Fiscal Years		FY 2022 Adopted	Future Fiscal Years		Project Type Total
Trans - Bicycle Facilities (All Class.)	\$	35,806,372	\$	10,694,866	\$	184,891,009
Trans - Bridge - Vehicular		371,130,746		150,000		557,308,863
Trans - Ped Fac - Sidewalks		41,298,232		5,725,000		205,194,833
Trans - Roads/Widening/Reconfiguration		16,103,238		727,500		43,520,000
Trans - Roadway		350,913,585		18,149,504		994,517,442
Trans - Roadway - Enhance/Scape/Medians		30,601,768		2,820,000		47,171,768
Trans - Roadway - Erosion/Slope/Ret Wall		4,597,720		-		4,597,720
Trans - Roadway - GRails/BRails/Safety		8,996,961		758,668		37,460,961
Trans - Roadway - Street Lighting		9,810,559		2,150,000		275,412,558
Trans - Signals - Calming/Speed Abatement		14,409,237		1,275,000		26,023,670
Trans - Signals - Traffic Signals		28,678,556		6,157,716		185,212,557
Total	\$	912,346,974	\$	48,608,254	\$	2,561,311,381

Wastewater

Wastewater projects largely consist of mains and trunk sewers which are used to transport and treat waste for nearly 2.5 million customers in the City of San Diego and surrounding areas. The assets are managed by the Public Utilities Department and the Wastewater Project Types can be seen below in **Table 11**.

Table 11: Wastewater

Project Type	Prior Fiscal Years		FY 2022 Adopted	Future Fiscal Years		Project Type Total
Wastewater - Collection Sys - Main	\$	398,644,038	\$	84,884,773	\$	748,437,814
Wastewater - Collection Sys - Trunk Swr		87,822,339		27,153,751		232,252,543
Total	\$	486,466,376	\$	112,038,524	\$	980,690,356

Capital Improvements Program

Project Types

Water

Water projects include distribution and transmission systems that allow the City to provide water to approximately 1.3 million customers in the City of San Diego. These assets are managed by the Public Utilities Department and the Water Project Types can be seen below in **Table 12**.

Table 12: Water

Project Type	Prior Fiscal Years		FY 2022 Adopted		Future Fiscal Years		Project Type Total
Water - Distribution Sys - Distribution	\$	572,998,307	\$	129,975,427	\$	300,786,459	\$ 1,003,760,193
Water - Distribution Sys - Transmission		235,096,703		35,897,663		273,479,208	544,473,574
Total	\$	808,095,010	\$	165,873,090	\$	574,265,667	\$ 1,548,233,767



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Capital Improvements Program

Funding Sources

The Capital Improvements Program (CIP) uses a variety of funding sources to support projects. This section outlines some of the more common funding sources used in the CIP.

Climate Equity Fund

The Climate Equity Fund (CEF) was recently created by Resolution 313454 in March 2021 to help underserved communities effectively respond to impacts of climate change. CEF revenues are received from a portion of the gas and electric franchise fees. CEF projects must have an impact on reducing greenhouse gas emissions, enhancing safety in the public right-of-way, relieving congestion, or achieve other climate equity concerns and be located in a disadvantaged community located within an area that scores between 0 and 60 on the Climate Equity Index. The Climate Equity Index is a tool that measures the level of access to opportunity residents have within a census tract.

Development Impact Fees

In urbanized communities which are near buildout, as defined in the City's General Plan, Development Impact Fees (DIF) are collected to mitigate the impact of new development through provisions of a portion of the financing needed for public facilities identified in the Impact Fee Study, and to maintain existing levels of service for that community. Upon determination of the community buildout population, the estimated cost to construct the facilities is divided amongst residential and nonresidential development.

Facilities Benefit Assessments

Facilities Benefit Assessments (FBAs) provide 100 percent of funding for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP). The dollar amount of the assessment is based upon the cost of each public facility equitably distributed over a designated area of benefit in the community planning area. Assessments are recorded as liens with the County Assessor's Office. Property being developed is assessed at the time the building permit is issued. The amount of the assessment is determined by the type and size of the development.

Gas Tax Fund

The Gas Tax Fund collects revenue resulting from a tax on the sale of gasoline. The City's share of gas tax revenue is based on a formula that considers vehicle registration, assessed property valuation, and population. The funding generated is used to perform citywide repairs and restoration to existing roadways, reduce congestion, improve safety, and provide for the construction of assets within the public right-of-way. The Gas Tax Fund includes a Maintenance of Effort (MOE) provision which establishes minimum base levels of discretionary funds spending annually on the maintenance and improvement of public right-of-way to continue to receive funding.

General Fund

The General Fund is the City's main operating fund that pays for basic City services that use most of the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings. Some allocations to the CIP budget are contributed from the operating budget of General Fund departments.

Golf Course Enterprise Funds

The Golf Course Enterprise Funds support the City's three municipal golf courses: Balboa Park, Mission Bay and Torrey Pines. These funds receive revenue from the operations of the golf courses, which are in turn used to fund capital projects that improve and/or maintain the condition of the courses.

Capital Improvements Program

Funding Sources

Infrastructure Fund

The Infrastructure Fund is used exclusively for “the acquisition of real property, construction, reconstruction, rehabilitation, repair and maintenance of infrastructure,” including the associated financing and personnel costs. The Infrastructure Fund was established by Section 77.1 of Article VII of the City Charter to be a dedicated source of revenue to fund General Fund infrastructure costs. Generally, the amount of revenue received by the fund is determined based on a formula that accounts for growth in major General Fund revenues and reductions in pension costs.

Mission Bay Park and San Diego Regional Parks Improvement Funds

Mission Bay rents and concessions revenue is allocated to the Mission Bay Park and San Diego Regional Parks Improvement Funds in accordance with the San Diego City Charter, Article V, Section 55.2. The funds in the Mission Bay Park Improvement Fund may only be expended in Mission Bay Park for permanent or deferred capital improvements of existing facilities, as well as to improve environmental conditions consistent with the Mission Bay Park Master Plan. The funds in the San Diego Regional Parks Improvement Fund may only be expended for permanent or deferred capital improvements in San Diego's regional parks. The City of San Diego's regional parks include Balboa Park, Chicano Park, Chollas Lake Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, San Diego River Park, open space parks, and coastal beaches and contiguous coastal parks.

Mission Trails Regional Park Fund

The Mission Trails Regional Park Fund mainly consists of rent monies from a variety of different leases for the communication facilities on Cowles Mountain. Funds are to be used for capital improvements in the Mission Trails Regional Park.

Parking Meter Districts

Parking Meter District revenues shall be used to address parking supply and mobility issues. Improvement and activities that increase the availability, supply, and effective use of parking to residents, visitors and employees within the area in which the meter is located will be the primary focus of expenditures of the funds.

Recycling Fund

The Recycling Fund is an enterprise fund that supports the City's recycling programs, receiving revenue from a variety of fees associated with recycling.

Refuse Disposal Fund

Refuse Disposal Fund is an enterprise fund that is used to operate the City's Miramar Landfill and maintain the City's inactive landfills. Most of the capital projects supported by this fund are focused on ensuring regulatory compliance at these landfills. Projects are funded and prioritized based on deferred capital and regulatory requirements.

Sewer Funds

Sewer Funds are enterprise funds that support the Municipal and Metropolitan Sewer Systems. Funding for sewer capital projects is provided by sewer rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, and state revolving fund loans.

TransNet Funds

TransNet, a one-half cent local sales tax, is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects. TransNet includes a Maintenance of Effort (MOE) provision which establishes minimum base levels of discretionary funds spending annually on the maintenance and improvement of the public

Capital Improvements Program

Funding Sources

right-of-way in order to continue to receive funding. The City utilizes TransNet cash for projects as much as possible to minimize the issuance of bonds which increases the costs of funding the project. TransNet Commercial Paper is a borrowing tool that can be used to raise cash needed to cover cash-flow deficits and is generally viewed as a lower-cost alternative to bank loans. The issuance of TransNet Commercial Paper may be utilized when feasible to further reduce debt service costs.

Trench Cut/Excavation Fee Fund

Pavement deterioration studies show that pavement excavations will significantly degrade and shorten pavement life. Street Damage Fees are collected from excavators to recover the increased repaving and reconstruction costs incurred by the City as a result of trenching. In conjunction with the Streets Preservation Ordinance adopted in January 2013, Council approved a graduated increase in fees towards full cost recovery. Fees depend on the size of the trench, the age of the pavement, and the type of utility.

Utilities Undergrounding Program Fund

This fund provides for the undergrounding of City utilities. San Diego Gas & Electric (SDG&E), AT&T, and the cable companies all contribute funds for the purpose of undergrounding overhead facilities. This amount is deposited with the City to be used solely for the undergrounding of electrical lines and associated activities.

Water Fund

The Water Fund is an enterprise fund that supports the City's Water System. Funding for water capital projects is provided by water rates and grants. Projects utilize a variety of financing strategies, including pay-as-you-go cash financing, bond financing, commercial paper, and state revolving fund loans.

A complete list of funding sources in the CIP and their budgets are provided below in **Table 1**.

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY 2022	Future Fiscal Years	Funding Source Total
Airport Funds	\$ 4,216,494	\$ -	\$ -	\$ 4,216,494
Antenna Lease Fund	1,098,013	484,735	-	1,582,748
Bond Financing	116,979,484	-	269,663,670	386,643,154
Bus Stop Capital Improvement Fund	4,942	-	866,000	870,942
Capital Outlay - Land Sales	33,204,948	-	-	33,204,948
Capital Outlay - Other	22,765,934	-	-	22,765,934
Climate Equity Fund	-	6,965,178	-	6,965,178
Convention Center Funds	1,744,026	-	-	1,744,026
Deferred Capital Projects Bonds	58,403,587	-	-	58,403,587
Developer Funding	33,587,582	-	2,800,298	36,387,880
Development Impact Fees	157,349,661	10,231,420	2,832,770	170,413,851
Donations	10,414,579	-	3,000,000	13,414,579
EDCO Community Fund	970,185	-	-	970,185
Energy Conservation Program Fund	658,594	-	1,000,000	1,658,594
Energy Upgrades CEC Loan Fund	30,273,755	-	-	30,273,755
Enhanced Infrastructure Financing District Fund	369,048	727,500	2,572,602	3,669,150
Environmental Growth Funds	3,363,418	-	-	3,363,418
Facilities Benefit Assessments	280,314,328	9,580,000	57,255,458	347,149,786

Capital Improvements Program Funding Sources

Table 1: Capital Improvements Program by Funding Source

Funding Source	Prior Fiscal Years	FY 2022	Future Fiscal Years	Funding Source Total
Federal Grants	206,023,644	-	55,148,614	261,172,258
Fiesta Island Sludge Mitigation Fund	4,841,784	-	-	4,841,784
Fleet Services Internal Service Fund	2,567,973	391,801	-	2,959,774
Gas Tax Fund	40,596,083	-	-	40,596,083
General Fund	53,575,341	7,716,600	-	61,291,941
Golf Course Enterprise Fund	31,436,467	3,510,000	2,000,000	36,946,467
Infrastructure Fund	33,601,117	10,000,000	-	43,601,117
Library System Improvement Fund	237,405	-	227,225	464,630
Maintenance Assessment Districts	1,116,408	20,000	-	1,136,408
Mission Bay Park Improvement Fund	56,911,173	-	26,000,000	82,911,173
Mission Trails Regional Park Fund	864,552	-	-	864,552
Non-CIP Funds	300,000	-	-	300,000
OneSD/ERP Funding	248,000	-	-	248,000
Other Funding	68,590,496	197,919	1,177,000	69,965,415
Other Grants	5,150,529	-	-	5,150,529
Parking Meter Districts	7,053,043	1,225,000	-	8,278,043
Park Service District Funds	4,410,139	-	-	4,410,139
Proposition 42 Replacement - Transportation Relief Fund	12,286,689	50,000	-	12,336,689
Recycling Fund	16,000,000	814,400	-	16,814,400
Redevelopment Funding	8,319,504	-	-	8,319,504
Refuse Disposal Fund	35,994,080	-	800,000	36,794,080
Regional Transportation Congestion Improvement Program	48,922,837	1,075,287	-	49,998,124
San Diego Regional Parks Improvement Fund	24,237,062	-	21,331,492	45,568,554
San Diego Unified School District	500,000	-	-	500,000
Sea World Traffic Mitigation Fund	10,987,156	-	-	10,987,156
Sewer Funds	1,001,811,732	321,697,358	801,376,798	2,124,885,888
State Grants	37,033,090	-	34,200,000	71,233,090
Sunset Cliffs Natural Park Fund	933,702	100,000	-	1,033,702
TransNet - Extension Bikeways	212,227	-	-	212,227
TransNet Funds	181,049,852	20,369,504	84,704,749	286,124,105
Trench Cut/Excavation Fee Fund	16,951,167	2,000,000	8,000,000	26,951,167
Unidentified Funding	-	-	3,922,105,494	3,922,105,494
Utilities Undergrounding Program Fund	50,033,169	5,000,000	40,000,000	95,033,169
Water Fund	1,459,515,756	387,368,939	1,090,128,607	2,937,013,302
Total	\$ 4,178,030,756	\$ 789,525,641	\$ 6,427,190,777	\$ 11,394,747,174

Capital Improvements Program

Funding Sources

Unidentified Funding

Some projects may lack sufficient identified funding to complete the project. These projects display an “unidentified funding” amount in the project pages. Each project with an unidentified amount is summarized in each department's Unfunded Needs List. A complete list of all projects with unidentified funding is provided below in **Table 2**.

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Beyer Park Development / S00752	176	51	Low	\$ 152,493	0.80 %
Coastal Rail Trail / S00951	372	82	High	756,580	3.30 %
La Media Road Improvements / S15018	383	77	High	1,416,660	3.30 %
EB Scripps Pk Comfort Station Replacement / S15035	194	70	High	200,000	3.50 %
SR94/Euclid Av Interchange Phase 2 / S14009	403	57	Low	300,000	4.20 %
University Avenue Complete Street Phase1 / S18001	414	86	High	454,433	4.80 %
Balboa Park West Mesa Comfort Station Replacement / S15036	173	63	High	123,000	5.20 %
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	374	82	High	3,131,838	6.10 %
Southeastern Mini Park Improvements / L16000	231	57	Medium	611,930	7.00 %
Hickman Fields Athletic Area / S00751	200	60	Medium	1,000,000	9.50 %
Guard Rails / AIE00002	378	Annual	Annual	441,332	9.90 %
Jerabek Park Improvements / S20007	203	62	High	649,549	13.80 %
Carmel Del Mar NP Comfort Station-Development / S16034	181	58	Medium	400,000	14.70 %
Traffic Signals - Citywide / AIL00004	412	Annual	Annual	6,518,000	29.80 %
Traffic Signals Modification / AIL00005	413	Annual	Annual	7,747,904	31.10 %
Mira Mesa Community Pk Improvements / L16002	208	54	Low	11,000,454	33.60 %
Otay Mesa Truck Route Phase 4 / S11060	392	66	Medium	10,630,702	37.80 %
Dennerly Ranch Neighborhood Park / S00636	192	47	Low	8,203,802	38.00 %
Rancho Bernardo CP Improvements / L20000	220	61	High	496,737	38.20 %
Egger/South Bay Community Park ADA Improvements / S15031	195	60	Medium	1,803,855	39.80 %
Traffic Calming / AIL00001	411	Annual	Annual	6,785,000	40.90 %
Median Installation / AIG00001	387	Annual	Annual	9,750,000	44.30 %
Bridge Rehabilitation / AIE00001	363	Annual	Annual	15,011,333	45.50 %
Street Resurfacing and Reconstruction / AID00005	407	Annual	Annual	257,585,324	47.90 %
SD River Dredging Qualcomm Way to SR163 / S00606	228	69	Medium	1,000,000	52.30 %
Ocean Beach Branch Library / S20015	156	62	Medium	4,448,511	52.30 %
Canon Street Pocket Park / S16047	178	58	Medium	1,550,908	54.10 %
Street Light Circuit Upgrades / AIH00002	406	Annual	Annual	15,589,000	56.20 %
Mohnike Adobe and Barn Restoration / S13008	211	62	High	1,583,973	58.70 %
City Heights Sidewalks and Streetlights / S19005	371	91	High	1,500,000	60.00 %
Flood Resilience Infrastructure / ACA00001	335	Annual	Annual	246,508,068	60.70 %
Sidewalk Repair and Reconstruction / AIK00003	400	Annual	Annual	47,738,001	61.00 %
Junipero Serra Museum ADA Improvements / S15034	204	60	Medium	1,684,461	66.60 %

Capital Improvements Program Funding Sources

Table 2: Capital Improvement Projects Unfunded Needs

Project	Page No	Priority Score	Priority Category	Unidentified Funding	Percent Unfunded
Ocean Beach Pier Improvements / S20011	215	47	Low	1,817,094	67.30 %
State Route 56 Freeway Expansion / RD14000	404	N/A	N/A	90,000,000	72.80 %
Fleet Operations Facilities / L14002	105	84	High	6,792,350	74.50 %
New Walkways / AIK00001	390	Annual	Annual	85,167,000	75.20 %
Golf Course Drive Improvements / S15040	199	52	Low	4,894,614	75.30 %
Palm Avenue Interstate 805 Interchange / S00869	393	53	Low	29,813,578	76.40 %
Sunset Cliffs Park Drainage Improvements / L14005	233	69	High	6,008,664	77.40 %
NTC Aquatic Center / S10000	213	56	Low	7,419,365	78.20 %
Fire-Rescue Air Ops Facility - PH II / S18007	143	77	Low	18,382,448	81.80 %
Streamview Drive Improvements Phase 2 / S18000	405	67	Medium	12,559,900	82.30 %
Bicycle Facilities / AIA00001	362	Annual	Annual	124,139,000	82.60 %
Olive Grove Community Park ADA Improve / S15028	216	65	High	3,099,369	83.30 %
Chollas Lake Improvements / L18001	190	65	High	4,700,000	84.70 %
City Facilities Improvements / ABT00001	326	Annual	Annual	433,059,708	86.40 %
San Carlos Branch Library / S00800	158	N/A	N/A	23,786,984	88.00 %
Fire Station No. 49 - Otay Mesa / S00784	139	81	Medium	20,000,000	88.60 %
Market St-Euclid to Pitta-Improvements / S16022	385	50	Low	4,976,600	89.40 %
North Pacific Beach Lifeguard Station / S10119	144	83	Medium	6,492,777	89.50 %
Fairmount Avenue Fire Station / S14018	135	83	Medium	20,000,000	89.60 %
Stormwater Green Infrastructure / ACC00001	339	Annual	Annual	1,063,328,463	90.60 %
Fire Station No. 51 - Skyline Hills / S14017	141	83	Medium	12,640,957	91.00 %
Install T/S Interconnect Systems / AIL00002	379	Annual	Annual	127,810,381	92.30 %
Village Center Loop Rd-N Carmel Valley Rd / S19002	418	68	Medium	49,200,000	92.80 %
Kearny Mesa Facility Improvements / S20009	107	54	Medium	15,400,000	93.90 %
Installation of City Owned Street Lights / AIH00001	380	Annual	Annual	237,762,999	96.00 %
Maple Canyon Storm Drain Upgrade / S20003	338	86	High	29,250,000	96.70 %
Sea World Dr/I5 Interchange Improvement / S00888	399	74	High	119,072,571	99.10 %
Fire Station No. 54 - Paradise Hills / S00785	142	81	Medium	16,116,346	99.50 %
Convention Center Phase III Expansion / S12022	103	N/A	N/A	681,640,478	99.50 %
Total				\$ 3,922,105,494	

Capital Improvements Program

Community Planning

The City of San Diego General Plan (2008) sets out a long-range vision and policy framework for how the City should plan for projected growth and development, provide public services, and maintain the qualities that define San Diego over the next 20 to 30 years.

The General Plan is structured to work in concert with the City's community plans. It provides infill and remaining new growth development guidance emphasizing the need to reinvest in existing communities. It has a strong sustainability focus through policies addressing transit/land use coordination; climate change; healthy, walkable communities; green buildings; clean technology industries; water and energy conservation and management; and urban forestry. In addition, the General Plan features protections for prime industrial lands, strategies for providing urban parks, "toolboxes" to implement mobility strategies, and policies designed to further the preservation of San Diego's historical and cultural resources.

The General Plan includes the City of Villages strategy to focus growth into mixed-use villages that are pedestrian-friendly districts, of different scales, linked to the transit system. Each village vision is unique to the community in which it is located, yet all villages would be pedestrian friendly and inviting, characterized by accessible and attractive streets and public spaces. Individual villages are intended to offer a variety of housing types and affordability levels. The strategy draws upon the character and strengths of San Diego's natural environment, distinctive neighborhoods, and activity centers that together form the City as a whole.

The General Plan is comprised of an introductory Strategic Framework section and the following elements: Land Use and Community Planning; Mobility; Economic Prosperity; Public Facilities, Services, and Safety; Urban Design; Recreation; Historic Preservation; Conservation; and Noise. The Housing Element update was adopted separately in 2013 and is provided under separate cover from the rest of the 2008 General Plan. The policies within each element were developed with ten guiding principles in mind. These principles are to achieve:

- An open space network formed by parks, canyons, river valleys, habitats, beaches, and ocean;
- Diverse residential communities formed by the open space network;
- Compact and walkable mixed-use villages of different scales within communities;
- Employment centers for a strong economy;
- An integrated regional transportation network of walkways, bikeways, transit, roadways, and freeways that efficiently link communities and villages to each other and to employment centers;
- High quality, affordable, and well-maintained public facilities to serve the City's population, workers, and visitors;
- Historic districts and sites that respect our heritage;
- Balanced communities that offer opportunities for all San Diegans and share citywide responsibilities;
- A clean and sustainable environment;
- A high aesthetic standard.

The Public Facilities, Services, and Safety Element of the General Plan includes policies on the prioritization and provision of public facilities and services, evaluation of new growth, guidelines for implementing a financing strategy, and guidelines for the provision of specific facilities. This element discusses City

Capital Improvements Program

Community Planning

challenges, including a public facilities deficit, and recommends that facilities deficiencies be remedied through diverse funding strategies such as joint-use, more-efficient resource allocations, and fiscal reform efforts that provide equitable redistribution of revenues to the City from the state.

Implementation of the General Plan is being accomplished through a broad range of legislative and regulatory actions that influence private and public development. The General Plan Action Plan identifies measures and timeframes for implementing General Plan policies. The Action Plan highlights eight key initiatives which are critical to General Plan implementation, as follows: Community Plan Updates, Climate Change Initiatives, Water Supply and Conservation Efforts, Land Development Code (LDC) Amendments, Public Facilities Finance Strategy, Economic Development Strategic Plan, Parks Master Plan, and Historic Preservation Incentives. In addition, the General Plan is consistent with the Regional Comprehensive Plan prepared by the San Diego Association of Governments (SANDAG).

Community Plans

The City's community plans contain additional detailed planning guidance and are part of the General Plan. Community plans establish specific recommendations and objectives in a given community for future land uses and public improvements. The community plan provides a long-range physical development guideline for elected officials and citizens engaged in community development. Citizen involvement has been a long-standing concept in the City of San Diego. In the 1960s and 1970s, the City Council adopted policies that established and recognized community planning groups as formal mechanisms for community input in the decision-making processes. Community planning groups provide citizens with an opportunity for involvement in advising the City Council, the Planning Commission, and other decision makers on development projects, community plan amendments, rezoning projects, and public facilities. Planning group recommendations are integral components of the planning process.

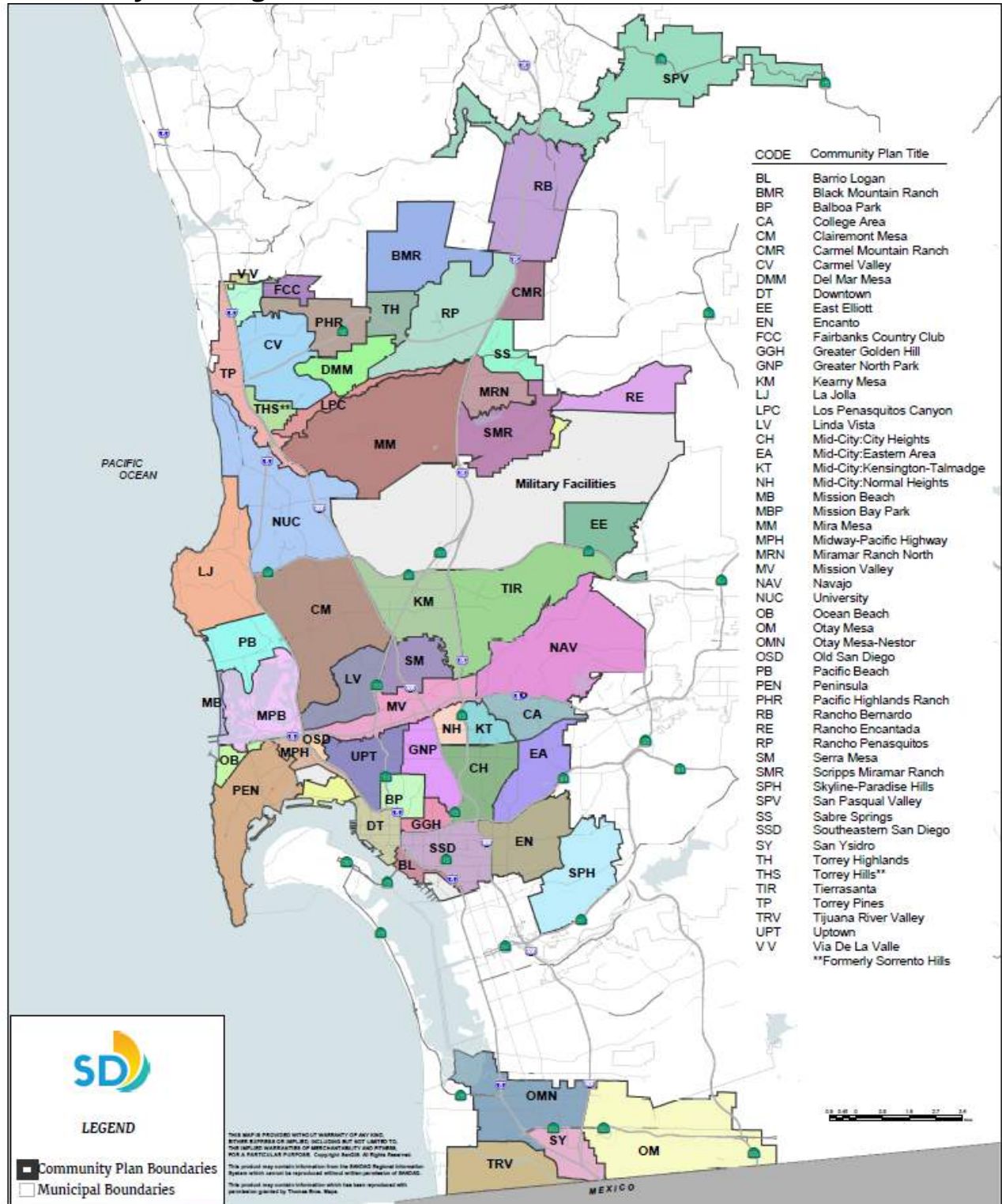
The General and community plans are policy documents, which require regulatory tools and programs to help implement their goals and standards. The implementation tools for planning documents include the Municipal Code, the Multiple Species Conservation Program (MSCP), zoning, code enforcement, development impact fees, and others. These regulations and programs help guide land use, development, and design.

CIP Conformance to the City's General Plan and Community Plans

The capital improvement project information in the current budget was reviewed by City planners for conformance with the City's General Plan and community plans, as required by Council Policy 00002 and General Plan Policy PF.A.4. a. These capital improvement projects were found to be consistent with the General Plan, relevant community plans, and facilities financing plans.

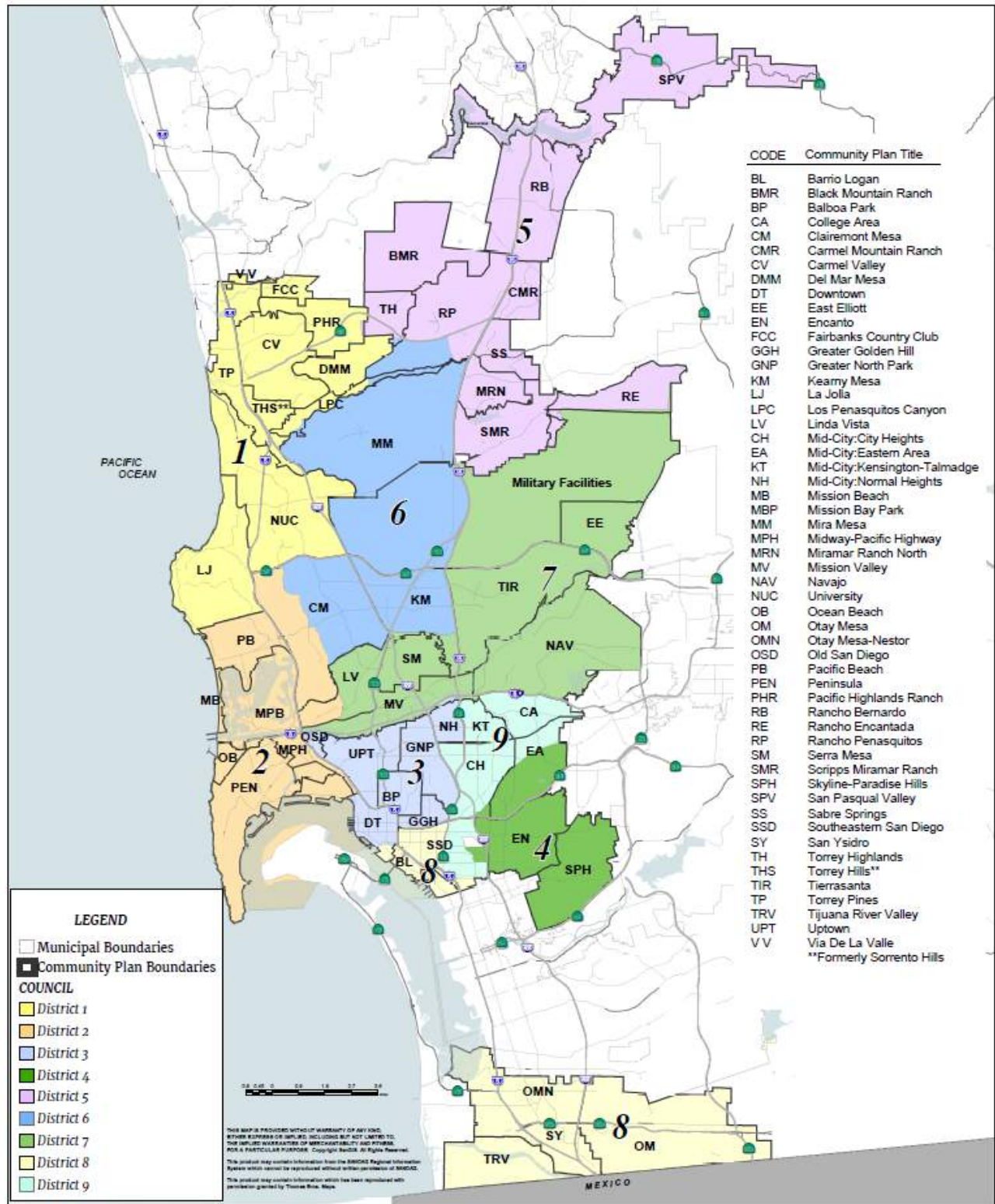
Capital Improvements Program Community Planning

Community Planning Areas



Capital Improvements Program Community Planning

Community Planning Areas by Council District



Capital Improvements Program

Guide to the Capital Improvement Projects

The CIP project pages are designed to provide accurate and informative financial and logistical information for projects. All active projects as of December 2020 are included in addition to new projects scheduled to begin in Fiscal Year 2022. Within the Capital Improvement Projects section, CIP project pages are organized by asset managing department, then alphabetically by project title. Refer to the Indexes beginning on page 431 to locate a specific project page.

Each asset-owning department section begins with a Budget Narrative which introduces the department and highlights Fiscal Year 2021 accomplishments and Fiscal Year 2022 goals. Following the narrative is an alphabetical list of the department's projects including budgeted amounts and total project cost.

Preliminary Engineering

The Preliminary Engineering projects are still in the planning phase of developing scope, schedule, and project cost, and will be converted to other project types, or abandoned, once preliminary engineering is complete. Preliminary Engineering projects are located after each Department's Budget Narrative and before the start of the rest of the Department's project pages.

Citrus & Conifer Reconstruction / P20002

Priority Category: Low

Priority Score: 19

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Infrastructure Fund	100012	\$ 71,011	\$ 228,989	\$ -	\$ 300,000
Total		\$ 71,011	\$ 228,989	\$ -	\$ 300,000

Technology Projects

Technology projects are citywide and focused on information systems projects. Due to the unique nature of these projects, there is no affiliated Council District, Community Plan, priority score, or priority category.

Project Status:	Continuing	Contact Information:	Le, Thuy
Duration:	2019 - 2022		619-446-5023
			tle@sanidiego.gov

Project Attributes

Transportation

Market St-Euclid to Pitta-Improvements / S16022

Trans - Ped Fac - Sidewalks

Council District:	4	Priority Score:	50
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2016 - 2026		619-533-3770
Improvement Type:	New		gchui@sanidiego.gov

Department, Project Title, and Project Number

The department listed is the department that will be responsible for operating or maintaining the asset once complete. Each department's CIP is organized by project title. The project's title and unique identification number are listed below the department name. Due to character restrictions, the Capital Improvements Program uses a standard set of abbreviations in the project's title; some of which can be found in **Table 1** below:

Capital Improvements Program

Guide to the Capital Improvements Projects

Table 1: Project Title Abbreviations

Full Description	Abbreviation	Full Description	Abbreviation
Asbestos Concrete	AC	Neighborhood Park	NP
Canyon	Cyn	Open Space	OS
Community Park	CP	Pipeline	PL
Concrete	CRC	Pump Station	PS
Ductile Iron	DI	Regional Park	RP
Golf Course	GC	Steel	STL
Maintenance Assessment	MAD	Water Treatment Plant	WTP
District			
Mini Park	MP		

Additionally, the first character of the project number indicates the type of project. The following list describes the characteristics of each type of project:

A: Annual Allocation - These projects provide for ongoing replacements and improvements requiring funding on an annual basis. Individual projects funded by an annual allocation are typically smaller projects. The funding information provided for annual allocation projects aggregates all funding in existing sub-projects and will fluctuate as individual projects are completed and new projects are added.

L: Large - These projects are a combination of multiple assets into a single project in order to achieve efficiencies. Each individual asset will be capitalized as that portion of the project is completed. As a result, the total estimated project cost will be reduced as each asset is completed.

P: Preliminary Engineering - These projects are still in the planning phase of developing scope, schedule, and project cost. Projects will be converted to other project types once preliminary engineering is completed.

RD: Reimbursement to Developer - These projects allocate funding to reimburse developers for projects privately constructed in accordance with approved financing plans or other regulatory documents.

S: Standalone - These projects are typically limited to a single asset and may be of any size and duration.

T: Technology - These projects are information systems projects.

Project Type

Project Types are a more specific manner of categorizing the type of improvement provided by each project. A complete listing of Project Types is available on page 61. On the project pages, the Project Type is listed to the right of the Project Title and Number. Some Project Types, such as Buildings, are used in several departments.

Council District

This identifies the City Council District in which a project is located. Projects that have a Citywide impact or are outside the City limits are also noted. For a map of all Council Districts, refer to the Community Planning section beginning on page 73.

Community Plan

This component lists affected community planning area(s). Projects that have a Citywide impact or are outside the City limits are also noted. For additional information on community planning areas, refer to the Community Planning section beginning on page 73.

Capital Improvements Program

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Project Status

The Project Status serves as an indicator of project progress. Below is a description of these statuses:

New - This indicates that the project is newly established as part of the Fiscal Year 2022 Adopted Budget.

Continuing - This indicates that the project was initiated in Fiscal Year 2021, or in a prior year, and is currently in progress.

Warranty - This indicates that the project is technically completed and the asset has been put into service but has not yet been closed.

Underfunded - This indicates that the project is on hold due to lack of funding.

Duration

Duration is the estimated starting and ending fiscal years for each project.

Improvement Type

This component describes the project's impact on existing assets. A project may provide betterment, expansion, replacement, or widening of an existing City asset, or may result in a new asset to the City.

Priority Score

Projects are scored to establish an objective process for ranking CIP projects. Project scores range from 0-100. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored and are noted as not applicable (N/A). Annual allocation projects are noted as Annual and are not scored. For additional information, refer to the Prioritization Policy section beginning on page 49.

Priority Category

The priority category indicates if the project is scored within the upper one-third (High), middle one third (Medium), or lower one-third (Low) of the priority scores within the same major asset type category. Projects that were in construction or had completed construction as of Fiscal Year 2012 have not been categorized and are noted as not applicable (N/A). Annual allocation projects are categorized as Annual. For additional information, refer to the Prioritization Policy section beginning on page 49.

Contact Information

This provides the name, phone number, and e-mail address of the project manager or designated point of contact, at the time of publication.

Project Description

Description: This project provides for a new branch library facility on a 1.5-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).
Justification: This project will provide branch library service to the NCFUA for future development and population.
Operating Budget Impact: The personnel increase in Fiscal Years 2023 and 2024 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the new branch library.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.
Schedule: Land acquisition was completed in Fiscal Year 2015. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023.
Summary of Project Changes: \$1,478,943 was de-appropriated from this project in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2022.

Description - This component provides a brief statement explaining what the project is, where it is located, and its impact on the surrounding neighborhood(s).

Justification - This component explains why a project is needed and describes any legal requirements for the project, including state or federal mandates.

Operating Budget Impact - This component describes any ongoing operating expenses anticipated upon completion of the project and the impact on the City's operating budget. An Operating Budget Impact table may be included to provide additional detail and is described later in this section. Operating budget impacts

Capital Improvements Program

Guide to the Capital Improvements Projects

include additional funding requirements to support both the operation and maintenance of the building, facility, park, or other infrastructure once it is put into service.

Relationship to General and Community Plans - This component indicates whether a project is consistent with the affected community plan(s) and is in conformance with the City's General Plan. Additional information can be found in the Community Planning section beginning on page 73.

Schedule - This component describes the anticipated project timeline and includes the years when design, construction, and other phases are expected to begin and end.

Summary of Project Changes - This component explains any changes that have occurred since publication of the Fiscal Year 2021 Adopted Budget. Changes may have resulted from modifications to the project scope, City Council action to modify funding (resolutions and/or ordinances), updated total project cost estimates, and changes in project schedule.

Project Funding

Expenditure by Funding Source Table

This table lists the funding sources, expended/encumbered amounts, continuing appropriations, and an estimated budget timeline through project completion. The total estimated project cost includes project activity since inception through current and future fiscal years. Descriptions of common funding sources for the CIP can be found in the Funding Sources section beginning on page 67.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022						Future FY	Unidentified Funding	Project Total
					Anticipated	FY 2023	FY 2024	FY 2025	FY 2026				
General Fund Commercial Paper Notes	400869	\$ 109,551	\$ 444,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 553,860	
Scripps Miramar Ranch DIF	400863	408	606,538	-	-	-	-	-	-	-	-	606,946	
Scripps Miramar Ranch FBA	400886	1,447,318	417,456	-	-	-	-	-	-	-	-	1,864,773	
Scripps/Miramar Misc	400257	-	118,269	-	-	-	-	-	-	-	-	118,269	
Scripps/Miramar-Major District	400029	-	2,737,788	-	-	-	-	-	-	-	-	2,737,788	
Village & Country Settlement	400195	129,645	-	-	-	-	-	-	-	-	-	129,645	
Total		\$ 4,542,978	\$ 1,468,301	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,011,280	

Expended and Encumbered (Exp/Enc) - Projects initiated prior to Fiscal Year 2022 may have incurred expenditures and encumbrances in a prior fiscal year. Amounts shown include all funds that have been expended in the project, as well as any contractual or other obligations, as of December 31, 2020. The expended and encumbered amount is cumulative since project inception.

Continuing Appropriations (Con Appn) - Funding budgeted prior to Fiscal Year 2022, but not yet expended or encumbered, is reflected as continuing appropriations. Continuing appropriations are a cumulative amount of unexpended and unencumbered budget since project inception through December 31, 2020.

FY 2022 - This is the amount of funding approved in the Fiscal Year 2022 Adopted CIP Budget. This amount, as approved by City Council, is included in the annual Appropriations Ordinance, which gives the City the authority to expend from the capital improvement project.

FY 2022 Anticipated - Funding that is received after December 31, 2020 or uncertain to be received during Fiscal Year 2022 is reflected as anticipated funding. Anticipated funding may include sources, such as grants, donations, and financing, that require additional City Council approval prior to budgeting, or that are unpredictable revenue streams, such as Developer Impact Fees. The City is not legally bound to any Fiscal Year 2022 Anticipated funding because it is not included in the annual Appropriations Ordinance.

Outlying Fiscal Years - Projects that will extend beyond Fiscal Year 2022 may include future year cost estimates based on project scheduling and projected funding availability. The City is not legally bound to

Capital Improvements Program

Guide to the Capital Improvements Projects

any projections made beyond Fiscal Year 2022 because they are not included in the annual Appropriations Ordinance. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the funding needs in outlying fiscal years.

Unidentified Funding - This reflects the portion of the total estimated project cost for which a funding source has not yet been identified. This amount is based upon the current estimated total project cost and funding schedule. Revisions and refinements of project scope, cost estimates, scheduling, and funding may affect the unidentified funding estimate.

Project Total - The project total by funding source is an estimate of the total project cost from project inception through the current and future fiscal years, to project completion.

Operating Budget Impact Table

The Operating Budget Impact table provides estimated operational and maintenance costs that will be incurred upon completion of the project. This table supports the Operating Budget Impact description that was discussed earlier in this section. Not every published project will have an Operating Budget Impact table. This data is required for any project with anticipated impacts to a department's operating budget within the next five fiscal years. Operating budget impacts are provided for each impacted department and fund.

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$ -	-	1,703,514	1,703,514	1,703,514

Full-time Equivalents (FTEs) - The decimal equivalent of the number of positions required to be added to the budget to operate and maintain the asset.

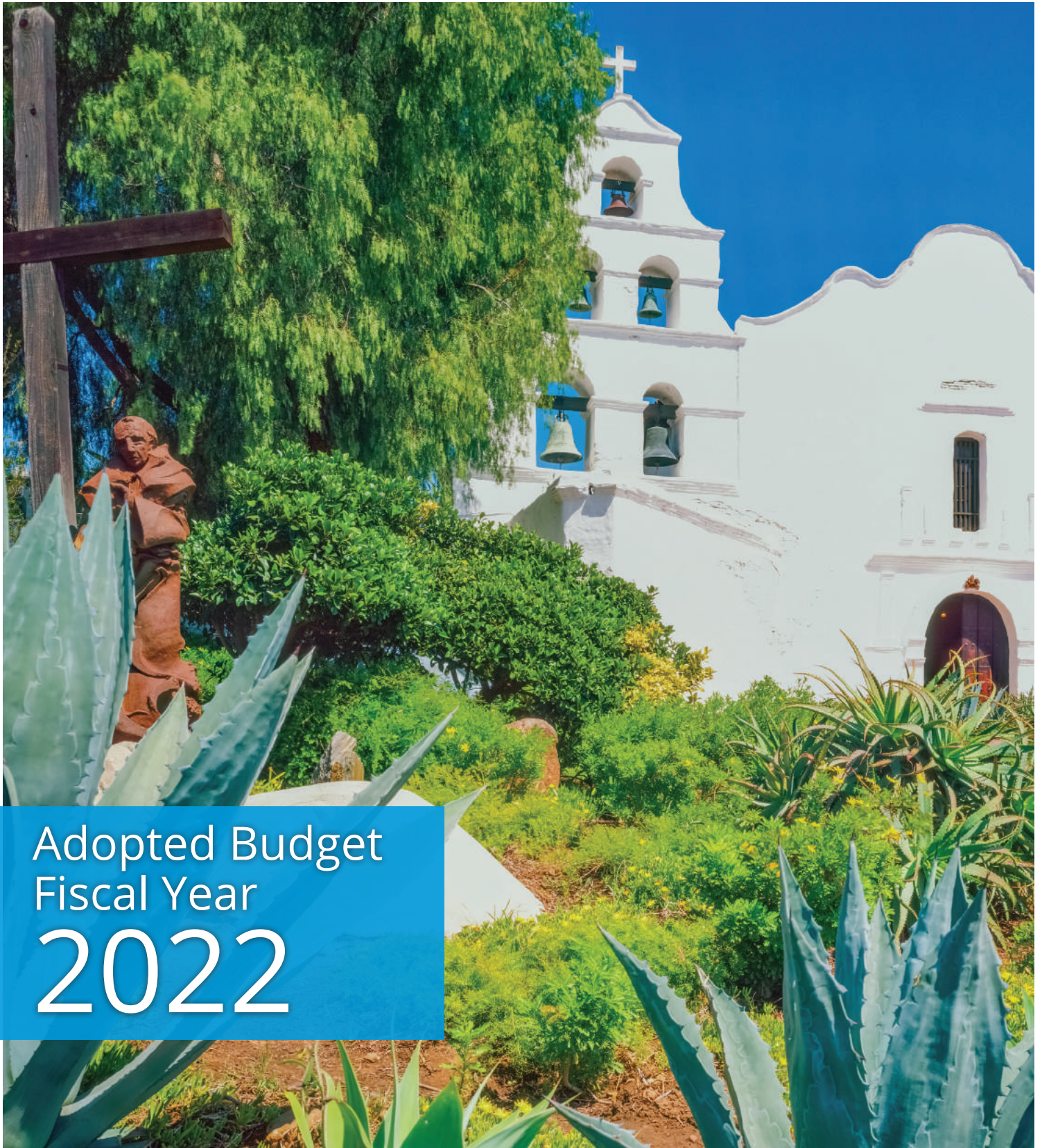
Total Impact - The estimated amount of personnel and non-personnel expenses required to be added to the budget to operate and maintain the asset upon completion, net of any additional anticipated revenue. Personnel expenses are expenditures related to employee compensation including salaries and wages, fringe benefits, retirement, and special pays such as shift differentials. Non-personnel expenses are expenditures related to supplies and services, information technology, energy, utilities, and outlay.

Unfunded Needs List

The Unfunded Needs List for each department provides a summary of projects with insufficient funding to complete an active project. Projects are listed by the percent of the project that is unfunded and include the total estimated project cost, unidentified funding amount, and the percent of the project that is unfunded. Also included is a brief description of the project and what components are unfunded. Unfunded Needs Lists follow the project pages within each department's section. For a complete list of all projects with unfunded needs, refer to page 71.



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Adopted Budget Fiscal Year 2022

Volume 3 Capital Improvements Projects

MAYOR TODD GLORIA



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Airports



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The Airports Division manages and operates Brown Field Municipal Airport and Montgomery-Gibbs Executive Airport with a combined 1,330 acres of real estate. These two general aviation airports contain nearly eight miles of runways and taxiways, which safely accommodate over 300,000 annual aircraft operations, including those of the military, U.S. Customs and Border Protection, San Diego Police, San Diego Fire-Rescue, Cal-Fire, Sheriff, Medi-Evacs, as well as business and recreation sectors. The most critical factor associated with airport management is maintaining safety. To that end, the Capital Improvements Program plays an important role by rehabilitating and repairing the pavement and lighting of runways, taxiways, and aircraft ramp areas. These capital improvements are largely funded by the Federal Aviation Administration (FAA) with Caltrans matching grants, as well as Airports enterprise fund.

2021 CIP Accomplishments

The Airports Division had several accomplishments and successes in Fiscal Year 2021, including:

Montgomery-Gibbs Executive Airport (KMYF)

- Initiated the design for the Runway 10L/28R Grooving and Marking Project (B21062)
- Completed non-capital Phase I of the Montgomery Field Commercial Building tenant improvements (Engineering Campus)

Brown Field (KSDM)

- Initiated the design for the Runway 8R/26L Rehabilitation Project (B19129)
- Initiated the design of the General Aviation Temporary Facility for Customs and Border Patrol (B21111)
- Initiated the design for the rehabilitation of Taxiway G East (New)

2022 CIP Goals

The CIP Goals of the Airports Division are the provision of safety, and compliance with Federal, State, and local regulations and policies. To achieve this in Fiscal Year 2022, the Airports Division is pursuing the following goals:

Montgomery-Gibbs Executive Airport (KMYF)

- Complete the Runway 10L/28R Grooving and Marking construction project (B21062)
- Initiate the design of the rehabilitation Runway 10R/28L, Taxiway B, Taxiway F (New)
- Rehabilitate the Terminal Parking Lot East (New)
- Rehabilitate the apron at the west end of the airport (by Spider's leasehold - New)
- Initiate and complete roof replacement at Aero Drive Facility (Commercial and Retail Center - New)

Brown Field (KSDM)

- Complete construction of the General Aviation Temporary Facility for Customs and Border Patrol (B21111)
- Initiate and complete roof replacement at Brown Field (Terminal Building - New)



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Airports: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
Brown Field / AAA00002	\$ 2,220,200	\$ -	\$ -	\$ 2,220,200
Montgomery-Gibbs Executive Airport / AAA00001	1,996,294	-	-	1,996,294
Total	\$ 4,216,494	\$ -	\$ -	\$ 4,216,494



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Airports

Brown Field / AAA00002

Airport Assets

Council District:	8	Priority Score:	Annual
Community Planning:	Kearny Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rubio, Jorge
Duration:	2002 - 2040		858-573-1441
Improvement Type:	Betterment		jerubio@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Brown Field Airport; which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation in order to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport, which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with Federal Americans with Disabilities Act (ADA) regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Brown Field Special Aviation	700028	\$ 326,352	\$ 1,893,847	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,220,200
Total		\$ 326,352	\$ 1,893,847	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,220,200

Airports

Montgomery-Gibbs Executive Airport / AAA00001

Airport Assets

Council District:	6	Priority Score:	Annual
Community Planning:	Kearny Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rubio, Jorge
Duration:	2002 - 2040		858-573-1441
Improvement Type:	Betterment		jerubio@sandiego.gov

Description: This annual allocation provides for as-needed improvements within the City's Montgomery-Gibbs Executive Airport, which can include, but is not limited to, pavement, drainage, striping, and signage for scheduled rehabilitation, to meet current Federal Aviation Administration (FAA) standards.

Justification: This project maintains an airport which promotes the safe use of the runways as required by the FAA, Caltrans (Division of Aeronautics), and compliance with Federal Americans with Disabilities Act (ADA) regulations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Montgomery Field Special Aviation	700030	\$ 873,365	\$ 1,122,928	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,996,294
Total		\$ 873,365	\$ 1,122,928	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,996,294

Citywide



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The Citywide Capital Improvements Program (CIP) is comprised of various projects that provide benefits citywide. These projects are generally not attributable to any single asset-managing city department. This includes projects related to fleet operations, infrastructure asset management, information technology, and the Convention Center.

2021 CIP Accomplishments

The following Citywide project accomplishments were made in Fiscal Year 2021:

- Completed the design for the Kearny Mesa Repair Facility (S20009)
- Completed the Centralized Payment Processing Solution System upgrade (T19002)
- Continued progress on the City Treasurer's Delinquent Accounts replacement system (B19154)

2022 CIP Goals

The following Citywide project accomplishments are anticipated for Fiscal Year 2022:

- Completion of the City Treasurer's Delinquent Accounts replacement system (B19154)
- Completion of the Accela System upgrade (T19003)
- Initiate construction of the Kearny Mesa Repair Facility (S20009)



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Citywide: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
101 Ash Improvements / S17009	\$ 27,628,947	\$ -	\$ -	\$ 27,628,947
Accela Implementation Phase 2 / T19003	3,259,466	-	-	3,259,466
Centralized Payment Processing Solution / T19002	455,000	-	-	455,000
CIP Emergency Reserve / ABT00006	1,000,000	-	-	1,000,000
Convention Center Phase III Expansion / S12022	3,370,820	-	681,640,478	685,011,298
Enterprise Funded IT Projects / ATT00002	11,089,531	-	-	11,089,531
Fleet Operations Facilities / L14002	1,936,934	391,801	6,792,350	9,121,085
Governmental Funded IT Projects / ATT00001	1,586,800	395,000	50,000	2,031,800
Kearny Mesa Facility Improvements / S20009	1,000,000	-	15,400,000	16,400,000
Total	\$ 51,327,498	\$ 786,801	\$ 703,882,828	\$ 755,997,127



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Citywide

101 Ash Improvements / S17009

Bldg - Operations Facility / Structures

Council District:	3	Priority Score:	80
Community Planning:	Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2017 - 2022		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project provides for the architectural, electrical, plumbing, asbestos mitigation, and mechanical tenant improvements to the 19 floors of 101 Ash Street for multiple City departments, including tenants of the City Operations Building and former tenants of 1010 2nd Ave building. Improvements will increase building's occupancy and bring the building into compliance with current Americans with Disabilities Act (ADA) standards.

Justification: These tenant improvements are needed to increase the occupancy of the building by approximately 356 employees and accommodate the office space requirements for a development permit center, as well as several City departments. These improvements will provide the needed office space for the more than 500 employees who were displaced from the 1010 2nd Ave building along with Development Services staff from the City Operations Building, which based on a 2014 estimate, has more than \$90 million in deferred maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2018. Construction bidding and construction began in Fiscal Year 2019. Construction was anticipated to be completed in Fiscal Year 2020. The project is currently undergoing re-scoping.

Summary of Project Changes: The City moved out of the facility in January 2020 following the discovery of ACM. Pending the outcome of litigation, the City ceased sending rent payments.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
101 Ash Facility Improvements	400866	\$ 4,994,135	\$ 5,864	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Capital Outlay Fund	400002	9,517,649	-	-	-	-	-	-	-	-	-	9,517,649
CIP Contributions from General Fund	400265	3,649,075	101,373	-	-	-	-	-	-	-	-	3,750,448
Facilities Financing Fund	200001	71,975	-	-	-	-	-	-	-	-	-	71,975
SDTFC Series 2018C Tax Exempt	400868	9,288,875	-	-	-	-	-	-	-	-	-	9,288,875
Total		\$ 27,521,709	\$ 107,237	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,628,947

Citywide

Accela Implementation Phase 2 / T19003

Intangible Assets - Information Tech

Project Status: Continuing
Duration: 2019 - 2022

Contact Information: Le, Thuy
619-446-5023
tle@sandiego.gov

Description: This project is the next phase in the effort to replace Development Services Department's (DSD) Project Tracking System (PTS). PTS is an in-house system which DSD and the Department of IT staff began developing in 1998 and placed into operation in 2001. DSD uses PTS as its core information system to manage the permitting and development functions for the department. These include the review, comment, issuance, inspection, and archiving functions which are needed in managing the department's permits and projects, as well as code enforcement activities. The scope of this project includes the design, configuration, testing, and deployment of the Development Services module of the Accela platform, as well as the enhancement of the Accela Citizen Access portal. Phase 2 will involve the following: create all permit and approval types found in PTS within Accela, enable multiple independent review cycle functionality to occur, accommodate different review methods (e.g., over-the-counter, submittal, and appointment), expand electronic plan review to digitize 100%, develop and update policies and procedures to support the Accela system, develop interfaces between Accela and other technologies, enhance the Accela Citizen Access public portal and develop and deliver employee training.

Justification: In 2012, the Office of the City Auditor issued an audit report which recommended the replacement of PTS with an off-the-shelf package that meets the functional needs of the Department. This project will complete the replacement process of PTS with the Accela platform, as well as address outstanding audit recommendations made by the Office of the City Auditor for various performance audits of the Development Services Department.

Operating Budget Impact: None.

Schedule: Phase 2 of the online permitting process went live in March 2021 with standalone permits. Building and Engineering permits are anticipated to be available in July 2021 and Discretionary permits in Fall 2021. Full system implementation is expected to be complete by June 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Development Services-CIP	700102	\$ 2,163,145	\$ 1,096,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,259,465
Total		\$ 2,163,145	\$ 1,096,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,259,465

Citywide

Centralized Payment Processing Solution / T19002

Intangible Assets - Information Tech

Project Status:	Warranty	Contact Information:	Cadena, Tracy
Duration:	2019 - 2022		619-236-6954
			tcadena@sandiego.gov

Description: This project will provide a centralized payment processing solution for several online applications. This project is to replace the legacy system used by the Office of the City Treasurer. This project will include the interfaces required for revenue and deposit reporting.

Justification: This project will consolidate online payment processes from multiple back-end programs which will provide a higher quality of service to the public and streamline payment processing citywide.

Operating Budget Impact: None

Schedule: A Request for Proposal process was completed in Fiscal Year 2018. An agreement was executed with the selected vendor and the project was initiated in Fiscal Year 2019. The Design document was completed during Fiscal Year 2020. Implementation was completed in Fiscal Year 2020 and system stabilization was completed in Fiscal Year 2021.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2022. The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 265,560	\$ 19,439	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,000
Muni Sewer Utility - CIP Funding Source	700008	84,776	224	-	-	-	-	-	-	-	-	85,000
Water Utility - CIP Funding Source	700010	84,776	224	-	-	-	-	-	-	-	-	85,000
Total		\$ 435,113	\$ 19,886	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 455,000

Citywide

CIP Emergency Reserve / ABT00006

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	McGriff, Caryn
Duration:	2010 - 2040		619-236-6773
Improvement Type:	Betterment		cmcgriff@sandiego.gov

Description: This annual allocation provides funding for urgent repairs due to an emergency or natural disaster.

Justification: This annual allocation provides an immediate source of funding for public works contracts when no alternative funding sources are available in order to respond quickly to an emergency or natural disaster.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled as needed.

Summary of Project Changes: This project was used to fund the Crest Canyon Storm Drain emergency project in Fiscal Year 2020.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000
Total		\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,000,000

Citywide

Convention Center Phase III Expansion / S12022

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	N/A
Community Planning:	Centre City	Priority Category:	N/A
Project Status:	Underfunded	Contact Information:	Cetin, Elif
Duration:	2015 - 2024		619-533-3794
Improvement Type:	Expansion		ecetin@sandiego.gov

Description: This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 406,000 square feet.

Justification: The existing facility cannot accommodate some of the larger major events, which leads to the loss of events to other venues. The expansion is expected to increase the attendance and numbers of events held at the facility and provide significant economic benefits to the region.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Centre City Community Plan and is in conformance with the City's General Plan.

Schedule: Concept design work began prior to Fiscal Year 2012. It was completed along with the Coastal Commission approval in Fiscal Year 2014. The original estimated project total and schedule was developed prior to Fiscal Year 2012 by the Convention Center. The design and construction schedule will be revised when the financing plan is approved, and funding becomes available.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,580,391	\$ 46,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,626,794
Convention Center Exp Surety	200210	1,744,026	-	-	-	-	-	-	-	-	-	1,744,026
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	681,640,478	681,640,478
Total		\$ 3,324,417	\$ 46,402	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 681,640,478	\$ 685,011,298

Citywide

Enterprise Funded IT Projects / ATT00002

Intangible Assets - Information Tech

Project Status:	Continuing	Contact Information:	Brazill, Ian
Duration:	2020 - 2040		619-533-4812
			ibrazill@sandiego.gov

Description: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with enterprise funding sources. Individual projects are expected to result in a city-owned asset, which can include, but is not limited to, equipment, system interfaces, and intellectual property.

Justification: This annual allocation provides for improvements and enhancements to information technology projects that are solely funded with enterprise resources and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

Operating Budget Impact: None.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 7,433,551	\$ 386,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,819,560
Muni Sewer Utility - CIP Funding Source	700008	522,135	802,903	-	-	-	-	-	-	-	-	1,325,038
Water Utility - CIP Funding Source	700010	705,390	1,239,543	-	-	-	-	-	-	-	-	1,944,933
Total		\$ 8,661,076	\$ 2,428,454	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,089,531

Citywide

Fleet Operations Facilities / L14002

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	84
Community Planning:	Citywide	Priority Category:	High
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2019 - 2024		619-533-5414
Improvement Type:	Betterment		jbscott@sandiego.gov

Description: This project will provide needed improvements within the City's Fleet Operations repair facilities. Phase 1 of this project provides for the electrical improvements at the Miramar Place Fleet Services. Phase 2 of this project provides for the electrical improvements at the Rose Canyon Fleet Services. Phase 3 of this project provides for the replacement of pump systems, sprayers, brushes, buildings/awnings, surrounding structures, etc. for three large car washes located at Chollas Operations Yard, 20th & B St. and at Rose Canyon. Phase 4 of this project provides for the replacement of two existing non-operational cranes with a runway system each with a 33-foot span and a capacity of 2-tons located within the Fleet Repair Facilities at the Chollas Operations Yard. Phase 5 of this project provides for the replacement of the Chollas Operations Yard paint booth that was built in the 1960's. Phase 6 of this project provides for the replacement or rehabilitation of nine existing small car washes located at the Police substations.

Justification: This project is necessary to properly equip the existing City's Fleet repair facilities to support the car and truck washes at 20th and B St. and the Chollas Operations Yard which are non-functional and in need of replacement. The other car and truck washes require a variety of repairs and upgrades. Washing City vehicles is a storm water compliance requirement to keep debris from falling in the roadway and the repairs and replacements are necessary to remain in compliance with storm water regulations. Chollas Operations Yard crane replacement and related improvements are needed to assist Fleet staff to safely and efficiently complete necessary repairs.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the University and Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design for the Phase 1 & 2 electrical projects were completed in Fiscal Year 2017. Phase 1 & 2 closed in Fiscal Year 2020 due to implementation of an alternative solution. Design for Phases 3, 4, 5, & 6 began in Fiscal Year 2019. Design for Phases 4 & 5 were completed in Fiscal Year 2021, while Phases 3 & 6 are anticipated to be completed in Fiscal Year 2022. Construction of Phase 4 began in Fiscal Year 2021, while construction of Phases 3, 5, and 6 will begin in Fiscal Year 2022, contingent upon the identification of funding. Construction completion for Phases 3, 4, 5, & 6 is anticipated for Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$1,595,710 due to increased construction costs for Phases 3 and 4. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Fleet Services CIP Fund	400676	\$ 1,285,239	\$ 282,732	\$ 391,801	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,959,773
Gen Serv - Maint/Impr	400179	368,961	-	-	-	-	-	-	-	-	-	368,961
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,792,350	6,792,350
Total		\$ 1,654,201	\$ 282,732	\$ 391,801	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,792,350	\$ 9,121,085

Citywide

Governmental Funded IT Projects / ATT00001

Intangible Assets - Information Tech

Project Status:	Continuing	Contact Information:	Brazill, Ian
Duration:	2020 - 2040		619-533-4812
			ibrazill@sandiego.gov

Description: This annual allocation provides for upgrades and enhancements to information technology projects that are eligible for capitalization and funded exclusively with governmental funding sources. Individual projects are expected to have a duration longer than one fiscal year and result in a city-owned asset, which can include but is not limited to equipment, system interfaces, and intellectual property.

Justification: This annual allocation provides for improvements and enhancements to information technology projects that are solely funded with governmental resources and allows for increased reporting on these projects. Projects are also expected to have a duration longer than one fiscal year.

Operating Budget Impact: None.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2021, approximately \$30,000 in Underground Surcharge CIP Fund was deappropriated due to project completion and \$120,000 in CIP Contributions to the General Fund was allocated to support procurement of GASB 87 compliance software.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 1,059,734	\$ 279,065	\$ 395,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,733,800
Financing	9300	-	-	-	50,000	-	-	-	-	-	-	50,000
IT CIP Contributions	200802	147,000	101,000	-	-	-	-	-	-	-	-	248,000
Total		\$ 1,206,734	\$ 380,065	\$ 395,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,031,800

Citywide

Kearny Mesa Facility Improvements / S20009

Bldg - Operations Facility / Structures

Council District:	6	Priority Score:	54
Community Planning:	Kearny Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2020 - 2024		619-533-6653
Improvement Type:	Betterment		nlewis@sandiego.gov

Description: This project will include tenant improvements to the fire vehicle repair facility located at 8050 Othello Avenue, which will be completed by the lessor with input from the City. The centrally located Kearny Mesa Repair Facility will serve as the primary facility for the repair and maintenance of the City's heavy-duty fire apparatus, as well as a storage facility for the Fire-Rescue Department reserve fleet.

Justification: In April 2017, the City entered into a 10-year lease of the facility on Othello Avenue which was intended to serve as a new maintenance and repair facility for heavy-duty fire apparatus. This was in response to findings by CST Fleet Services, a fleet consultant hired by the City, that separate shop space would increase maintenance efficiency for the City's 100+ heavy-duty fire apparatus, rather than sharing space with the refuse packers at the Miramar facility. The City completed additional lease negotiations in September of 2019 and has secured rights to the facility for up to 30 years (15 years with three 5-year renewal options) along with right of 1st refusal to purchase the facility, if owner desires to sell.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan

Schedule: Phase I: Design & Permitting began in Fiscal Year 2020 and is scheduled to be completed in Fiscal Year 2021. Phase II: Bid & Award, Construction and subsequent Move-In process will be initiated once funding is appropriated: this process is estimated to begin in Fiscal Year 2022 and is scheduled to be completed in Fiscal Year 2024, approximately 20 months after initiation.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022 to reflect the anticipated Phase II initiation date. Total project cost increased by \$1.6 million due to revised construction cost estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Fleet Services CIP Fund	400676	\$ 919,244	\$ 80,755	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	15,400,000	15,400,000
Total		\$ 919,244	\$ 80,755	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,400,000	\$ 16,400,000

Unfunded Needs List

Citywide

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fleet Operations Facilities / L14002	\$ 9,121,085	\$ 6,792,350	74.47 %	This project will provide needed improvements within the City's Fleet Operations repair facilities. Construction of Phases 3, 5, and 6 is unfunded.
Kearny Mesa Facility Improvements / S20009	\$ 16,400,000	\$ 15,400,000	93.90 %	This project will include tenant improvements to the fire vehicle repair facility located at 8050 Othello Avenue, which will be completed by the lessor with input from the City. The centrally located Kearny Mesa Repair Facility will serve as the primary facility for the repair and maintenance of the City's heavy-duty fire apparatus, as well as a storage facility for the Fire-Rescue Department reserve fleet. Construction is currently unfunded.
Convention Center Phase III Expansion / S12022	\$ 685,011,298	\$ 681,640,478	99.51 %	This project provides for the expansion of the existing San Diego Convention Center. The expansion will increase the existing leasable space by approximately 225,000 square feet of exhibit hall, 101,000 square feet of meeting rooms, and 80,000 square feet of ballrooms for an approximate total of 405,000 square feet. Design and construction phases are unfunded.
Total		\$ 703,832,828		

Environmental Services



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Environmental Services

The Environmental Services Department (ESD) ensures City residents are provided with a clean and safe environment. The Department pursues waste management strategies that emphasize waste reduction and recycling, and environmentally sound landfill management.

2021 CIP Accomplishments

The Department continues to dedicate capital improvement resources towards its mission of providing reliable solid waste management, resource conservation, and environmental protection to preserve public health and ensure sustainable communities. The following are ESD's accomplishments for Fiscal Year 2021:

- Completed procurement and began replacement of one in-place scale at the entrance to the Miramar Landfill (B21000)
- Initiated procurement of modular restroom and locker buildings at the Miramar Landfill (L17000.6)
- Completed design and bidding for construction of the third of three planned projects to improve storm water quality at the Miramar Landfill (L18002.3)

2022 CIP Goals

The Department will continue to promote sustainability and public health through its effective delivery of capital improvement projects. The following are ESD's goals for Fiscal Year 2022:

- Solicit RFP to relocate and provide improvements to the Miramar Greenery (L17000.2)
- Complete procurement and installation of modular restroom and locker buildings at the Miramar Landfill (L17000.6)
- Initiate procurement of modular office buildings at the Miramar landfill (New)
- Complete construction of the third of three planned projects to improve storm water quality at the Miramar Landfill (L18002.3)
- Expand the Compressed Natural Gas (CNG) Fueling Station Facility at the ESD Collections Yard for fueling additional trucks to support SB 1383 organic collection (New)
- Initiate facility upgrades to ESD Collections Yard, including improvements to the drive-thru truck wash and security upgrades (New)
- Initiate facility improvements to the ESD Collections Yard Repair Shop necessary to accommodate additional trucks to support SB 1383 organic collection (New)
- Initiate planning for upgrades to the Landfill Gas (LFG) collection system at the South Chollas Landfill (New)
- Initiate planning for upgrades to the LFG collection system at the Arizona Street Landfill (New)
- Initiate planning for upgrades to the LFG collection system at the South Miramar Landfill (New)



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Environmental Services

Environmental Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
Covered Aerated Static Pile System / S16053	\$ 5,000,000	\$ -	\$ -	\$ 5,000,000
Landfill Improvements / AFA00001	2,034,975	5,586,000	800,000	8,420,975
Miramar Landfill Facility Improvements / L17000	25,139,286	-	-	25,139,286
Miramar Landfill Storm Water Improvements / L18002	20,300,000	-	-	20,300,000
Total	\$ 52,474,262	\$ 5,586,000	\$ 800,000	\$ 58,860,262



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Environmental Services

Covered Aerated Static Pile System / S16053

Landfills

Council District:	Non-City	Priority Score:	93
Community Planning:	Non-City	Priority Category:	High
Project Status:	Warranty	Contact Information:	Campos, Luis
Duration:	2017 - 2022		858-492-5035
Improvement Type:	New		lcampos@sanidiego.gov

Description: This project provides for design and construction of a covered Aerated Static Pile (ASP) system for processing organics at the Miramar Landfill's Greenery. This system will enhance the production and throughput of compost from clean source separated food scraps and yard waste.

Justification: AB-1826 and the City's Zero Waste Plan dictate significant increases in organic recycling. Stricter air emission and run-off water standards necessitate covered compost piles.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Miramar Landfill is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design and construction are complete. Project administration and closeout is scheduled to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022 and to reflect the change order issued.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 2,407,447	\$ 488,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,895,447
Refuse Disposal CIP Fund	700040	2,103,675	878	-	-	-	-	-	-	-	-	2,104,553
Total		\$ 4,511,121	\$ 488,878	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Environmental Services

Landfill Improvements / AFA00001

Landfills

Council District:	Non-City	Priority Score:	Annual
Community Planning:	Non-City	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Campos, Luis
Duration:	2010 - 2040		858-492-5035
Improvement Type:	New		lcampos@sandiego.gov

Description: This annual allocation provides for improvements to existing sanitary landfills to comply with operating permits and regulatory requirements. Such improvements may include fencing, access roads, drains, small structures, and environmental protection projects. This project also provides for improvements to existing landfill gas systems, including gas migration and groundwater monitoring networks at all landfills managed by the City. Improvements include upgrades to existing or additional facilities as deemed necessary by SB1383, as well as engineering reports and/or design plans and specifications necessary to mitigate landfill gas and groundwater issues or to modify monitoring programs.

Justification: This project provides the flexibility for timely initiation of improvements and construction needed to meet operational and solid waste regulatory mandates such as drainage, grading, landfill gas collection, and groundwater monitoring programs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis to meet regulatory requirements.

Summary of Project Changes: Funding has been added to support improvements required per SB1383. The Project Schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 5,071,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,071,600
Recycling Fund CIP Fund	700049	-	-	514,400	-	-	-	-	-	-	-	514,400
Refuse Disposal CIP Fund	700040	175,000	1,859,975	-	-	200,000	200,000	200,000	200,000	-	-	2,834,975
Total		\$ 175,000	\$ 1,859,975	\$ 5,586,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ -	\$ 8,420,975

Environmental Services

Miramar Landfill Facility Improvements / L17000

Landfills

Council District:	Non-City	Priority Score:	77
Community Planning:	Non-City	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2017 - 2025		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: This project provides for the construction of infrastructure improvements at the Miramar Landfill. Phase I will provide for the development of a Resource Recovery Facility (RRF) to increase waste diversion from self-haul customers. Phase II will provide for the relocation of the Miramar Greenery as required to comply with conditions of a State-mandated Waste Discharge Requirement for Composting Operations. Phase III will provide for surface improvements to haul roads. Phase IV will provide for the acquisition of landfill gas collection and processing infrastructure currently in place as part of a transfer of gas rights. Phase V will provide for a backup power system for landfill gas collection and processing infrastructure. Phase VI will provide for the replacement of modular restroom and locker trailers that have exceeded their service life.

Justification: The Environmental Services Department (ESD) is responsible for managing operations, maintenance, and compliance of the West Miramar Landfill. This CIP will allow for the most efficient execution of future facility improvement projects and helps to implement the City's Climate Action Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Phase I was abandoned and closed in Fiscal Year 2021. Phase II design began in Fiscal Year 2021, with construction anticipated to begin in Fiscal Year 2023 and anticipated completion in Fiscal Year 2025. Phase III design was completed in Fiscal Year 2018, construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Phase IV acquisition was completed in Fiscal Year 2019. Phase V was discontinued in Fiscal Year 2020. Phase VI procurement began in Fiscal Year 2020 with installations anticipated to begin in Fiscal Year 2022 and anticipated to be completed by Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Recycling Fund CIP Fund	700049	\$ -	\$ 16,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,000,000
Refuse Disposal CIP Fund	700040	4,306,908	4,832,378	-	-	-	-	-	-	-	-	9,139,286
Total		\$ 4,306,907	\$ 20,832,378	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 25,139,286

Environmental Services

Miramar Landfill Storm Water Improvements / L18002

Landfills

Council District:	Non-City	Priority Score:	88
Community Planning:	Non-City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Fergusson, Craig
Duration:	2018 - 2025		858-627-3311
Improvement Type:	New		cfergusson@sandiego.gov

Description: The project provides for the construction of storm water infrastructure improvements at the Miramar Landfill to maintain regulatory compliance with the Storm Water Industrial General Permit. The project will be implemented in three phases: Phase I includes paving of haul roads, drainage improvements in the Greenery, stabilization of roadway shoulders and drainage channels, and hydroseeding of inactive fill areas; Phase II includes stabilization and/or hydroseeding of secondary roads, sediment traps, storm drain improvements, and basin expansion; Phase III includes improvements to existing basins and development of new basins where feasible.

Justification: The storm water basins and associated Best Management Practice (BMP) engineered structures at the Miramar Landfill must be properly designed and constructed to ensure compliance with National Pollutant Discharge Elimination System (NPDES) requirements and to avoid regulatory violations.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: This project will be implemented in three phases. Construction of Phase I was completed in Fiscal Year 2020. Construction of Phase II was completed in Fiscal Year 2020. Design of Phase III was initiated in Fiscal Year 2020 with construction expected to be completed in Fiscal Year 2022.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Refuse Disposal CIP Fund	700040	\$ 7,193,886	\$ 13,106,113	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,300,000
Total		\$ 7,193,886	\$ 13,106,113	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,300,000

Facilities Services



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Facilities Services

Facilities Services provides repair, modernization, and improvement services to over 1,600 municipal facilities encompassing nine million square feet of floor space.

Facilities Services CIP projects include minor and major improvements to existing buildings, including the backlog of General Fund deferred capital requirements, compliance with the Americans with Disabilities Act (ADA), and other facilities improvements. The Facilities Services CIP program is funded by a variety of sources including, deferred capital bond proceeds, the Capital Outlay Fund, the General Fund, Developer Impact Fees, and federal grants.

2021 CIP Accomplishments

The following projects were completed in Fiscal Year 2021:

- Mingei Museum Dome Waterproofing (B19067)
- San Diego Library Boiler Replacement (B17013)
- Pacific Library HVAC Replacement (B16045)
- Fire Station 3 HVAC Replacement (B13187)
- Canyonside Community Park HVAC System Installation (B17172)

2022 CIP Goals

The following projects are anticipated to be completed in Fiscal Year 2022:

- Santa Clara Junior Lifeguard Training Facility Installation (B21057)
- Martin Luther King Recreation Center Moisture Intrusion (B19001)
- Tierrasanta Pool Stairway Replacement (B20115)
- Northwestern Police Department Chiller Replacement (B21004)



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Facilities Services

Facilities Services: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
City Facilities Improvements / ABT00001	\$ 27,402,033	\$ 770,000	\$ 473,304,007	\$ 501,476,040
Palm Avenue Transitional Housing / S18003	6,500,000	-	-	6,500,000
Total	\$ 33,902,033	\$ 770,000	\$ 473,304,007	\$ 507,976,040



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Facilities Services

City Facilities Improvements / ABT00001

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Leos, Amanda
Duration:	2010 - 2040		619-525-8535
Improvement Type:	Betterment		avleos@sandiego.gov

Description: This annual allocation provides for capital improvements at City facilities. Potential improvements include improvements to roofs, heating, ventilation, air-conditioning, elevator replacements, adjacent parking lots, and facility expansions.

Justification: Several City-owned facilities need repair or major improvements. High-priority repairs and City improvements will be completed with this allocation. Funding for this annual allocation will ensure City facilities remain safe and operable.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$554,101 was removed from this project via City Council Resolution in Fiscal Year 2021. This annual allocation is anticipated to receive \$13.5 million in Commercial Paper Funding in Fiscal Year 2022.

-Financial table on next page -

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	-	75,167	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 195,167
Canyonside Recreation Center	200746	200,000	-	-	-	-	-	-	-	-	-	200,000
Capital Outlay Fund	400002	2,870,754	814,725	-	-	-	-	-	-	-	-	3,685,479
Capital Outlay-Sales Tax	400000	18,812	-	-	-	-	-	-	-	-	-	18,812
CC-Fire Station DIF	400658	-	-	-	-	-	1,000,000	-	-	-	-	1,000,000
Centre City Contribution to City Tax Increment	200633	650,213	-	-	-	-	-	-	-	-	-	650,213
CIP Contributions from General Fund	400265	3,726,297	111,251	350,000	-	-	-	-	-	-	-	4,187,548
Deferred Maint Revenue 2009A-Project	400624	629	-	-	-	-	-	-	-	-	-	629
Deferred Maintenance Revenue 2012A-Project	400848	90,318	-	-	-	-	-	-	-	-	-	90,318
Downtown DIF (Formerly Centre City DIF)	400122	1,105,008	(8)	-	-	569,590	1,963,180	-	-	-	-	3,637,770
Financing	9300	-	-	-	13,539,142	6,563,670	3,000,000	3,000,000	3,000,000	-	-	29,102,812
Fire and Lifeguard Facilities Fund	200228	-	28,703	-	-	-	-	-	-	-	-	28,703
General Fund Commercial Paper Notes	400869	2,298,201	2,361	-	-	-	-	-	-	-	-	2,300,561
Grant Fund - Federal	600000	-	1,800,000	-	-	-	-	-	-	-	-	1,800,000
Infrastructure Fund	100012	4,066,929	246,234	-	-	-	-	-	-	-	-	4,313,163
Junior Lifeguard Program Fund	200373	12,527	237,473	-	-	-	-	-	-	-	-	250,000
Library System Improvement Fund	200209	-	-	-	-	45,445	45,445	45,445	45,445	45,445	-	227,225
Linda Vista Urban Comm	400113	10,192	155,727	-	-	-	-	-	-	-	-	165,919
PFFA Lease Revenue Bonds 2015A-Projects	400859	105,771	-	-	-	-	-	-	-	-	-	105,771
PFFA Lease Revenue Bonds 2015B-Project	400860	3,515,339	-	-	-	-	-	-	-	-	-	3,515,339
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	16,355	-	-	-	-	-	-	-	-	-	16,355
Public Safety Training Instructions Fund	200313	-	125,483	-	-	-	-	-	-	-	-	125,483
PV Est-Other P & R Facilities	400221	320,689	-	-	-	-	-	-	-	-	-	320,689
Recycling Fund CIP Fund	700049	-	-	300,000	-	-	-	-	-	-	-	300,000
Refuse Disposal CIP Fund	700040	30,549	1,969,451	-	-	-	-	-	-	-	-	2,000,000
San Diego Regional Parks Improvement Fund	200391	1,129,875	1,167,008	-	100,000	-	2,231,492	3,500,000	1,500,000	-	-	9,628,375
SD Unified School Dist-Cap Out	400003	489,990	10,010	-	-	-	-	-	-	-	-	500,000
Tierrasanta - DIF	400098	-	-	-	-	50,000	-	-	-	-	-	50,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	433,059,708	433,059,708
Total		\$ 20,658,447	\$ 6,743,585	\$ 770,000	\$ 13,639,142	\$ 7,228,705	\$ 8,240,117	\$ 6,545,445	\$ 4,545,445	\$ 45,445	\$ 433,059,708	\$ 501,476,039

Facilities Services

Palm Avenue Transitional Housing / S18003

Bldg - Other City Facility / Structures

Council District:	8	Priority Score:	86
Community Planning:	Otay Mesa - Nestor	Priority Category:	High
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2018 - 2022		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This project converts an existing motel building into a transitional housing community for the SMART Program.

Justification: SMART is an innovative program that provides homeless low-level misdemeanor offenders with housing, case management, job training, and other supportive services required to end the cycle of homelessness.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2018. Design began and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. The warranty phase of this project will be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 6,474,254	\$ 25,745	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000
Total		\$ 6,474,254	\$ 25,745	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,500,000

Unfunded Needs List

Facilities Services

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
City Facilities Improvements / ABT00001	\$ 501,476,040	\$ 433,059,708	86.36 %	This annual allocation provides for capital improvements at all City facilities. Potential improvements include roof, heating, ventilation, air-conditioning, elevator replacements and adjacent parking lots. Funding for this annual allocation will ensure city facilities remain safe. The unidentified funding amount reflects the estimated amount needed to address the deferred capital needs of the City's General Fund supported buildings based on condition assessments.
Total		\$ 433,059,708		

Fire-Rescue



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The City of San Diego's Fire-Rescue Department (SDFD) is committed to replacing and rehabilitating Fire and Lifeguard station facilities and associated infrastructure to better serve our community. The Capital Improvements Program (CIP) plays a vital role in meeting future infrastructure needs while also addressing ongoing deferred maintenance and capital needs of the existing stations. The Department has 49 fire stations, two 9-1-1 communication centers, one Air Operations facility, a training facility, ten permanent lifeguard stations, a boat dock, and 35 seasonal lifeguard towers.

The Department seeks funding for capital improvements to preserve and extend the lifecycle of its facility infrastructure. This is accomplished through reconstruction, renovation, rehabilitation, expansion, and/or replacement of the facility or its essential interior and exterior building components, such as station alerting, communication, roofs, and other facility-related maintenance and repair. These improvements positively impact the efficiency, health, and safety of the department's workforce, as well as ensure that the community can take civic pride in its public facilities.

Funding for the Department's capital projects comes from a variety of sources, such as Development Impact Fees (DIF), Facilities Benefit Assessments (FBA), deferred capital and infrastructure bonds, various grants, foundation funds, and the General Fund.

2021 CIP Accomplishments

In Fiscal Year 2021, the San Diego Fire-Rescue Department accomplished the following:

- Completed construction of a new kitchen, ready room, dorm rooms, bathrooms, and ADA upgrades at Fire Station 3 (Little Italy) (B13187)
- Completed construction of Fire Station 50 (University City) (S13021)
- Completed environmental, development permits and design for Fairmount Avenue Fire Station (S14018)
- Initiated environmental and development permits for Fire-Rescue Air Operations Facility Phase II (S18007)
- Initiated environmental and development permits for Torrey Pines Fire Station (S19003)

2022 CIP Goals

The San Diego Fire-Rescue Department is looking forward to initiating and implementing the following capital improvement projects based on funding availability:

- Complete environmental surveys and initiate design and construction of Torrey Pines Fire Station (S19003)
- Initiate design and construction of Fire Station 48 (Black Mountain Ranch) (S15015)
- Initiate construction building permits for the Fairmount Avenue Fire Station (S14018)
- Complete environmental surveys and development permits and initiate design and construction of Fire Air Operations Facility Phase II (S18007)
- Initiate the design of Junior Lifeguard Facility and ADA upgrades (Mission Beach) (New)
- Complete design of a new permanent Fire Station 51 (Skyline Hills) (S14017)
- Initiate land acquisition for Fire Station 49 (Otay Mesa) (S00784)
- Initiate land acquisition for Del Mar Mesa Fire Station (New)
- Initiate design for Lifeguard Headquarters Boating Safety Unit locker, bathrooms, and garage reconstruction (Mission Beach) (New)



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Fire-Rescue: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
Fairmount Avenue Fire Station / S14018	\$ 2,327,795	\$ -	\$ 20,000,000	\$ 22,327,795
Fire Station No. 08 - Mission Hills / S10029	1,398,500	-	-	1,398,500
Fire Station No. 15 - Ocean Beach Expansion / S13011	1,047,660	-	-	1,047,660
Fire Station No. 48 - Black Mountain Ranch / S15015	13,391,307	-	1,699,693	15,091,000
Fire Station No. 49 - Otay Mesa / S00784	86,414	2,500,000	20,000,000	22,586,414
Fire Station No. 50 - North University City / S13021	15,000,000	-	-	15,000,000
Fire Station No. 51 - Skyline Hills / S14017	750,000	-	13,140,957	13,890,957
Fire Station No. 54 - Paradise Hills / S00785	83,654	-	16,116,346	16,200,000
Fire-Rescue Air Ops Facility - PH II / S18007	4,104,245	-	18,382,448	22,486,693
North Pacific Beach Lifeguard Station / S10119	764,822	-	6,492,777	7,257,599
Torrey Pines Fire Station / S19003	20,556,000	-	-	20,556,000
Total	\$ 59,510,397	\$ 2,500,000	\$ 95,832,221	\$ 157,842,618



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Fire-Rescue

Fairmount Avenue Fire Station / S14018

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	83
Community Planning:	Mid-City: City Heights	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2015 - 2025		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the design and construction of a new permanent fire station of approximately 13,000 square feet. The project will also include the purchase of a new fire engine apparatus. The facility will accommodate ten fire personnel and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, and station alerting system. The new fire station will comply with Fire's current station design and construction standards and specifications. This project was included in the Citygate Report.

Justification: This project will provide for a fire station to meet emergency response times for the community.

Operating Budget Impact: Once construction is complete annual operating costs to staff this station will be \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Public Facilities Financing Plan, and the City Heights and Southeastern San Diego Community Plans.

Schedule: Land acquisition was completed in Fiscal Year 2017. Design was completed in Fiscal Year 2021. Construction will be scheduled upon identification of funding.

Summary of Project Changes: The total project cost increased by \$6.2 million due to the updated construction costs per the final design and environmental permitting requirements. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 249,378	\$ 961	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	250,339
Capital Outlay-Sales Tax	400000	-	637	-	-	-	-	-	-	-	-	637
CH RDA Contribution To CIP	200600	48,156	-	-	-	-	-	-	-	-	-	48,156
CIP Contributions from General Fund	400265	334,066	51,996	-	-	-	-	-	-	-	-	386,061
Deferred Maintenance Revenue 2012A-Project	400848	37,449	-	-	-	-	-	-	-	-	-	37,449
General Fund Commercial Paper Notes	400869	291,062	4,011	-	-	-	-	-	-	-	-	295,073
Mid City Urban Comm	400114	630,895	19,043	-	-	-	-	-	-	-	-	649,938
PFFA Lease Revenue Bonds 2015A-Projects	400859	3,320	-	-	-	-	-	-	-	-	-	3,320
PFFA Lease Revenue Bonds 2015B-Project	400860	583,750	-	-	-	-	-	-	-	-	-	583,750
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	40,639	-	-	-	-	-	-	-	-	-	40,639
RDA Contributions to City Heights Project Fund	200347	32,432	-	-	-	-	-	-	-	-	-	32,432
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	20,000,000	20,000,000
Total		\$ 2,251,147	\$ 76,648	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000,000	\$ 22,327,795

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Fire-Rescue - GENERAL FUND	FTEs	0.00	0.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$	-	-	1,703,514	1,703,514

Fire-Rescue

Fire Station No. 08 - Mission Hills / S10029

Bldg - Pub Safety - Fire Fac / Struct

Council District:	3	Priority Score:	81
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2014 - 2022		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: This station is located at 3974 Goldfinch Street and it serves Mission Hills and surrounding areas. This project provides for the design and construction of the facility's working areas to provide the full functionality of the fire station operational requirements.

Justification: This project will allow for the accommodation of modern fire apparatus to meet current operational requirements for emergency responses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. The warranty phase of this project will be completed in Fiscal Year 2022. This project is anticipated to close by the end of the fiscal year.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Old San Diego - Urban Comm	400131	\$ 379,404	\$ 595	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 380,000
Uptown Urban Comm	400121	1,010,874	7,626	-	-	-	-	-	-	-	-	1,018,500
Total		\$ 1,390,278	\$ 8,221	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,398,500

Fire-Rescue

Fire Station No. 15 - Ocean Beach Expansion / S13011

Bldg - Pub Safety - Fire Fac / Struct

Council District:	2	Priority Score:	44
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2014 - 2022		619-533-7525
Improvement Type:	Betterment		jgrani@sandiego.gov

Description: Fire Station 15 serves the community of Ocean Beach and surrounding areas and is located at 4711 Voltaire Street. The project provides for the expansion of the existing fire station facility to meet current department standards and operational needs to serve the growing population.

Justification: Expansion of the existing station is needed to keep up with increased operational activity. The project provides for the expansion of the existing fire station facility to meet current department standards and operational requirements to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Project design began in Fiscal Year 2015 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2019. The warranty phase of this project will be completed in Fiscal Year 2022. This project is anticipated to close by the end of the fiscal year.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 111,945	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	111,945
Infrastructure Fund	100012	27,603	2,397	-	-	-	-	-	-	-	-	30,000
Peninsula Urban Comm	400118	891,289	14,425	-	-	-	-	-	-	-	-	905,714
Total		\$ 1,030,837	\$ 16,822	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,047,659

Fire-Rescue

Fire Station No. 48 - Black Mountain Ranch / S15015

Bldg - Pub Safety - Fire Fac / Struct

Council District:	5	Priority Score:	86
Community Planning:	Black Mountain Ranch	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2015 - 2027		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the land acquisition, design and construction of a new permanent fire station of approximately 11,500 square feet. The facility will accommodate ten crewmembers and will include apparatus bay, dorm rooms, kitchen, watch room, ready room, station alerting system, and training classroom/multi-purpose room. This project will also include the cost for the purchase of one fire engine. The new station will be located at Carmel Valley Road and Winecreek Road in the Black Mountain Ranch Community. The new fire station will comply with Fire's current station design and construction standards and specifications.

Justification: This project will provide for the needed fire station to meet the emergency response times of the community. Refer to Black Mountain Ranch Facilities Financing Plan projects.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures.

Relationship to General and Community Plans: This project is consistent with Black Mountain Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2017. Preliminary Engineering was completed in Fiscal Year 2020. Design/build procurement began and will be completed in Fiscal Year 2021. Design/build construction will begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024. After construction has been completed, a 25-month maintenance and monitoring period will begin and is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022. The total project cost has been increased by \$199,693 due to increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 357,651	\$ 13,033,655	\$ -	\$ -	\$ 1,699,693	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,091,000
Total		\$ 357,651	\$ 13,033,655	\$ -	\$ -	\$ 1,699,693	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,091,000

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	0.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$ -	-	-	1,703,514	1,703,514

Fire-Rescue

Fire Station No. 49 - Otay Mesa / S00784

Bldg - Pub Safety - Fire Fac / Struct

Council District:	8	Priority Score:	81
Community Planning:	Otay Mesa - Nestor; Otay Mesa	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Larson, Donald
Duration:	2003 - 2026		858-573-1361
Improvement Type:	New		dlarson@sandiego.gov

Description: This project provides for an approximately 13,000 square foot double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. The fire station will be located across the intersection of Ocean View Hills Parkway and Sea Fire Point and will serve the community in addition to Fire Station 6 located at 693 Twining Avenue. The fire station will accommodate 3 apparatus bays and will also have a training room. This project will also include the cost for the purchase of one fire engine. The new fire station will comply with Fire's current station design & construction standards & specifications.

Justification: A second fire station is needed to serve the Otay Mesa and neighboring communities and it will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures once construction is complete.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Land acquisition is anticipated to begin in Fiscal Year 2022. Design is anticipated to begin in Fiscal Year 2023 contingent upon the identification of funds. Construction will be scheduled after design is complete.

Summary of Project Changes: Project cost increased by \$14.2 million to reflect approximate cost of construction for stations of comparable size.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 6,625	\$ 3,375	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,510,000
Otay Mesa-West (From 39067)	400093	76,414	-	-	-	-	-	-	-	-	-	76,414
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	20,000,000	20,000,000
Total		\$ 83,038	\$ 3,375	\$ 2,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,000,000	\$ 22,586,413

Fire-Rescue

Fire Station No. 50 - North University City / S13021

Bldg - Pub Safety - Fire Fac / Struct

Council District:	1	Priority Score:	74
Community Planning:	University	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Grani, Jason
Duration:	2013 - 2025		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This new facility will provide support to the University City area and will provide emergency response times that meet City and national standards. This new fire station will accommodate up to twelve crew members, a fire engine, service aerial truck, ambulance, and training room. The size of the station will be approximately 13,500 square feet. The building design will comply with Fire's design and construction standards.

Justification: An additional fire station is needed in this area to ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating costs to staff this station is \$1.7 million for personnel and non-personnel expenditures. Additionally, a new fire engine and truck will need to be purchased for this station.

Relationship to General and Community Plans: This project is consistent with the North and South University Community Plan and with the City's General Plan.

Schedule: Planning and design was initiated in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction was completed in Fiscal Year 2021. A five-year restoration began after an initial four-month period of maintenance and monitoring to ensure the growth of the plants. This process began in Fiscal Year 2020 and will be completed in Fiscal Year 2025.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 14,809,967	\$ 190,032	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000
Total		\$ 14,809,967	\$ 190,032	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,000,000

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Fire-Rescue - GENERAL FUND	FTEs 12.00	12.00	12.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$ 1,701,110	1,703,517	1,703,517	1,703,517	1,703,517

Fire-Rescue

Fire Station No. 51 - Skyline Hills / S14017

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	83
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2015 - 2026		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the design and construction of a 10,700 square foot permanent station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills.

Justification: An additional fire station is needed in this area to meet response time guidelines in this growing community, as recommended in the Citygate Report.

Operating Budget Impact: This station will be staffed by the employees who currently work in the temporary station at this site. No additional staff will be requested once this station is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023. Construction will be scheduled when funding is identified.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 3,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	3,921
CIP Contributions from General Fund	400265	461	54,675	-	-	-	-	-	-	-	-	55,135
Financing	9300	-	-	-	250,000	-	-	-	-	-	-	250,000
General Fund Commercial Paper Notes	400869	258,473	70,484	-	-	-	-	-	-	-	-	328,957
PFFA Lease Revenue Bonds 2015B-Project	400860	361,986	-	-	-	-	-	-	-	-	-	361,986
Skyline/Paradise Urb Comm	400119	-	-	-	250,000	-	-	-	-	-	-	250,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,640,957	12,640,957
Total		\$ 624,841	\$ 125,158	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,640,957	\$ 13,890,957

Fire-Rescue

Fire Station No. 54 - Paradise Hills / S00785

Bldg - Pub Safety - Fire Fac / Struct

Council District:	4	Priority Score:	81
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Larson, Donald
Duration:	2001 - 2026		858-573-1361
Improvement Type:	New		dlarson@sandiego.gov

Description: This project provides for the design and construction of a new 12,500 square foot fire station in the Paradise Hills area to serve the Paradise Hills/Skyline area as well as the purchase of a fire engine apparatus. The new station will accommodate 10 fire personnel, include 3 apparatus bays, dorms, kitchen, watch room, ready room, station alerting, and all essential station infrastructure. The site for this project has not been identified. The new fire station will comply with Fire's current station design and construction standards & specifications.

Justification: This station is needed to serve the Paradise Hills/Skyline community and will ensure consistency with the recommendations in the Citygate Report.

Operating Budget Impact: Annual operating cost to staff the station is \$1.7 million for personnel and non-personnel related expenditures once construction is completed.

Relationship to General and Community Plans: This project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled after a project site and funding have been identified.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022. The total project cost increased by \$2.9 million due to increased construction costs and the purchase of a fire engine.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
PFFA-FLSF 2002B-Const.	400157	\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 83,653
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	16,116,346	16,116,346
Total		\$ 83,653	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,116,346	\$ 16,199,999

Fire-Rescue

Fire-Rescue Air Ops Facility - PH II / S18007

Bldg - Pub Safety - Fire Fac / Struct

Council District:	6	Priority Score:	77
Community Planning:	Kearny Mesa	Priority Category:	Low
Project Status:	New	Contact Information:	Grani, Jason
Duration:	2018 - 2028		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides the design & construction of a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. This project will include two hangars and parking spaces for five helicopters, an additional helipad, parking and shelter for a single Heli tender, and three fueling tender vehicles. Due to impacts of existing vernal pools, the project will provide off-side mitigation in Otay Mesa in conjunction with the La Media Road widening project. This project will also provide a hangar support area that includes space for maintenance offices, overhaul, avionics, and storage rooms.

Justification: SDFD Air Ops personnel currently do not have any hangar space to house or perform maintenance on aircraft. The proposed hangars will mitigate equipment corrosion from the elements and increase both the safety & lifespan of the aircraft. This project will provide a much-needed permanent solution for the Fire-Rescue Air Operations Facility to meet their air rescue operational requirements.

Operating Budget Impact: The operating budget impact for non-personnel expenses is approximately \$200,000 once Phase II is completed.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan's Public Facilities, Services and Safety Element, Airport Land Use Compatibility Plan (ALUCP), and Airport Layout Plan (ALP) for Montgomery-Gibbs Executive Airport.

Schedule: Phase II design began in Fiscal Year 2018 and bridging documents were completed in Fiscal Year 2021. Environmental Permits are estimated to be completed in Fiscal Year 2022. Phase II construction is anticipated to begin in Fiscal Year 2023, contingent upon the identification of construction funding. After construction has been completed, a five-year maintenance and monitoring contract for the vernal pool mitigation will begin and is anticipated to be completed in Fiscal Year 2028.

Summary of Project Changes: This is a newly created project for Fiscal Year 2022. Phase I was under project S15012, which was completed and closed in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 120,365	\$ 1,326,698	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,447,064
CIP Contributions from General Fund	400265	455,103	176,108	-	-	-	-	-	-	-	-	631,211
General Fund Commercial Paper Notes	400869	315,406	-	-	-	-	-	-	-	-	-	315,406
Kearny Mesa-Urban Comm	400136	906,041	750	-	-	-	-	-	-	-	-	906,790
SDTFC Series 2018C Tax Exempt	400868	803,774	-	-	-	-	-	-	-	-	-	803,774
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	18,382,448	18,382,448
Total		\$ 2,600,688	\$ 1,503,556	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,382,448	\$ 22,486,693

Fire-Rescue

North Pacific Beach Lifeguard Station / S10119

Bldg - Pub Safety - Lifeguard Stations

Council District:	2	Priority Score:	83
Community Planning:	Pacific Beach	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Larson, Donald
Duration:	2011 - 2024		858-573-1361
Improvement Type:	Replacement		dlarson@sanidiego.gov

Description: This project provides for the North Pacific Beach Lifeguard Station located at the foot of Law Street, which will be a year-round facility replacing the current station. The structure will include an observation tower, first aid room, reception area, kitchen, locker room/restroom areas, and a rescue vehicles facility.

Justification: North Pacific Beach has become a highly frequented beach over the years and new facilities will benefit both the public and the employees. Lifeguards are currently operating from a seasonal tower structure supported by a container-type of facility where medical aids and other daily activities like food preparation take place. This can create health issues for both the public and the employees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was placed on hold in Fiscal Year 2018. The project will be re-initiated after the identification of funding.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 23,699	\$ 4,333	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,033
Deferred Maint Revenue 2009A-Project	400624	90,877	-	-	-	-	-	-	-	-	-	90,877
Deferred Maintenance Revenue 2012A-Project	400848	121,966	-	-	-	-	-	-	-	-	-	121,966
Pacific Beach Urban Comm	400117	149,999	1	-	-	-	-	-	-	-	-	150,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	239,421	-	-	-	-	-	-	-	-	-	239,421
TOT Coastal Infrastructure CIP Fund	200212	134,523	-	-	-	-	-	-	-	-	-	134,523
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,492,777	6,492,777
Total		\$ 760,487	\$ 4,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,492,777	\$ 7,257,598

Fire-Rescue

Torrey Pines Fire Station / S19003

Bldg - Pub Safety - Fire Fac / Struct

Council District:	1	Priority Score:	87
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Continuing	Contact Information:	Grani, Jason
Duration:	2019 - 2026		619-533-7525
Improvement Type:	New		jgrani@sandiego.gov

Description: This project provides for the design and construction of a new permanent 3-bay fire station of approximately 10,500 square feet. The facility will accommodate a crew of nine to eleven fire personnel, and onsite surface parking for Fire-Rescue personnel. In addition, the offsite improvements include but are not limited to site grading, utility, and street/traffic improvements within the public right-of-way along Torrey Pines Road to allow for emergency response apparatus egress and ingress.

Justification: This project will provide for the permanent fire station and the associated infrastructure necessary to meet the Fire-Rescue Department's current operational requirements.

Operating Budget Impact: Annual operating cost to staff the station is \$1.7 million for personnel and non-personnel related expenditures once construction is completed.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan and the La Jolla and University Community Plans.

Schedule: Design began in Fiscal Year 2021 and will be completed by Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2025.

Summary of Project Changes: The project name was changed from UCSD Fire Station and ROW Improvements to Torrey Pines Fire Station during the Fiscal Year 2021 Mid-Year CIP action. The project description, justification, and schedule have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
UCSD Fire Station	400871	\$ 310,368	\$ 20,245,631	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,556,000
Total		\$ 310,368	\$ 20,245,631	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,556,000

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Fire-Rescue - GENERAL FUND	FTEs 0.00	0.00	0.00	12.00	12.00
Fire-Rescue - GENERAL FUND	Total Impact \$ -	-	-	1,703,514	1,703,514

Unfunded Needs List

Fire-Rescue

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Fire-Rescue Air Ops Facility - PH II / S18007	\$ 22,486,693	\$ 18,382,448	81.75 %	This project provides the design & construction of a permanent Fire-Rescue Air Operations Facility station at the City's Montgomery-Gibbs Executive Airport. This project will include two hangars and parking spaces for five helicopters, an additional helipad, parking and shelter for a single Heli tender, and three fueling tender vehicles. Due to impacts of existing vernal pools, the project will provide off-side mitigation in Otay Mesa in conjunction with the La Media Road widening project. This project will also provide a hangar support area that includes space for maintenance offices, overhaul, avionics, and storage rooms. Construction phase is currently unfunded.
Fire Station No. 49 - Otay Mesa / S00784	\$ 22,586,414	\$ 20,000,000	88.55 %	This project will provide for a double-house fire station to serve the Otay Mesa and Otay Mesa/Nestor Communities. Design and construction phases are currently unfunded
North Pacific Beach Lifeguard Station / S10119	\$ 7,257,599	\$ 6,492,777	89.46 %	This project provides for a permanent Lifeguard Station in North Pacific Beach. Construction phase is currently unfunded.
Fairmount Avenue Fire Station / S14018	\$ 22,327,795	\$ 20,000,000	89.57 %	This project will provide for a new fire station to serve the City Heights community. Construction phase is currently unfunded.
Fire Station No. 51 - Skyline Hills / S14017	\$ 13,890,957	\$ 12,640,957	91.00 %	This project provides for an additional station to be built at 7180 Skyline Drive to better serve the growing community of Skyline/Paradise Hills. Design and construction phases are currently unfunded.
Fire Station No. 54 - Paradise Hills / S00785	\$ 16,200,000	\$ 16,116,346	99.48 %	This project provides for a new station in the Paradise Hills area to serve the Paradise Hills/Skyline area of San Diego. Design and construction phases are currently unfunded.
Total		\$ 93,632,528		

Library



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The Library Department serves approximately 1.4 million residents of the City of San Diego. The Department prioritizes creating and maintaining libraries that are valued for their accessibility, comfort, and beauty. The Capital Improvements Program plays an important role in providing new facilities and addressing the capital needs of existing facilities. The Library System includes the Central Library and 35 branch libraries.

2021 CIP Accomplishments

In Fiscal Year 2021, the Library Department has achieved, or looks forward to achieving, the following:

- Completed Bid/Award process of the Pacific Highlands Ranch Branch Library (S14023)
- Initiated the design of the Ocean Beach Library Expansion (S20015)
- Identified a functional site for the proposed Oak Park Branch Library (P20004)

2022 CIP Goals

The Library Department is looking forward to Fiscal Year 2022 with the following goals:

- Initiate the construction of the Scripps Miramar Ranch Library (S00811) parking lot
- Construction will continue on the Pacific Highlands Ranch Branch Library (S14023)
- Ocean Beach Library Expansion design is anticipated to be completed (S20015)
- Finalize bridging documents for San Carlos Branch Library (S00800)
- Initiate the design of the Oak Park Branch Library (P20004)



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Library: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
L-1 Village Green / RD21000	\$ 1,478,943	\$ -	\$ -	\$ 1,478,943
Oak Park Library / P20004	250,000	300,000	-	550,000
Ocean Beach Branch Library / S20015	581,489	-	7,918,511	8,500,000
Pacific Highlands Ranch Branch Library / S14023	24,685,235	-	1,478,943	26,164,178
San Carlos Branch Library / S00800	2,532,741	250,000	24,256,984	27,039,725
Scripps Miramar Ranch Library / S00811	6,076,377	-	177,000	6,253,377
Total	\$ 35,604,785	\$ 550,000	\$ 33,831,438	\$ 69,986,223



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Library – Preliminary Engineering Projects

Oak Park Library

/ P20004

Priority Category: **High**

Priority Score: **66**

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
CIP Contributions from General Fund	400265	\$ 102,792	\$ 147,208	\$ 300,000	\$ 550,000
Total		\$ 102,792	\$ 147,208	\$ 300,000	\$ 550,000



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Library

L-1 Village Green / RD21000

Bldg - Libraries

Council District:	1	Priority Score:	N/A
Community Planning:	Pacific Highlands Ranch	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2021 - 2021		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for the design and construction of a two-acre site adjacent to the Pacific Highlands Ranch Library. The improvements will be utilized for civic activities such as a transit center and a pedestrian plaza. This is project L-1 in the Pacific Highlands Ranch, Black Mountain Ranch, Torrey Highlands, and Del Mar Mesa Public Facilities Financing Plans.

Justification: This project implements the Pacific Highlands Ranch, Black Mountain Ranch, Torrey Highlands, and Del Mar Mesa Community Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Library budget.

Relationship to General and Community Plans: The project is consistent with the Pacific Highlands Ranch, Black Mountain Ranch, Torrey Highlands, and Del Mar Mesa Community Plan, and is in conformance with the City's General Plan.

Schedule: This project was designed and constructed by a developer pursuant to the executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2020 and was completed in Fiscal Year 2021. The project was fully reimbursed in Fiscal Year 2021 and is anticipated to be closed in Fiscal Year 2022.

Summary of Project Changes: This is a new project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 576,788	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 576,788
Del Mar Mesa FBA	400089	59,158	-	-	-	-	-	-	-	-	-	59,158
Pacific Highlands Ranch FBA	400090	554,603	-	-	-	-	-	-	-	-	-	554,603
Torrey Highlands	400094	288,394	-	-	-	-	-	-	-	-	-	288,394
Total		\$ 1,478,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,478,943

Library

Ocean Beach Branch Library / S20015

Bldg - Libraries

Council District:	2	Priority Score:	62
Community Planning:	Ocean Beach	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2018 - 2025		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: The new extension will create space for an expanded book collection area, a community meeting room, study room, office space, makers space for computers/arts & crafts and a teen room, catering kitchen, storage rooms, outdoor gathering area and two restrooms.

Justification: This project provides for the expansion of the Ocean Beach Library using the current site and adjacent property to serve the Ocean Beach community. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Operating Budget Impact: This facility will require ongoing operational budget for personnel and non-personnel expenses. Estimates for the operating budget impact will be developed when funding for construction is identified.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and will be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2024, contingent upon the identification of funding.

Summary of Project Changes: The project description, justification, and schedule have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Financing	9300	\$ -	\$ -	\$ -	\$ 470,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 470,000
Infrastructure Fund	100012	132,205	367,795	-	-	-	-	-	-	-	-	500,000
Library System Improvement Fund	200209	12,684	386	-	-	-	-	-	-	-	-	13,070
Ocean Beach Urban Comm	400124	68,419	-	-	-	-	-	-	-	-	-	68,419
Private & Others Contrib-CIP	400264	-	-	-	3,000,000	-	-	-	-	-	-	3,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,448,511	4,448,511
Total		\$ 213,308	\$ 368,180	\$ -	\$ 3,470,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,448,511	\$ 8,499,999

Library

Pacific Highlands Ranch Branch Library / S14023

Bldg - Libraries

Council District:	1	Priority Score:	60
Community Planning:	Pacific Highlands Ranch; Black Mountain Ranch; Torrey Highlands; Del Mar Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2016 - 2024		619-533-6613
Improvement Type:	New		elozano@sanidiego.gov

Description: This project provides for a new branch library facility on a 1.5-acre site in Pacific Highlands Ranch to serve the entire North City Future Urbanizing Area (NCFUA).

Justification: This project will provide branch library service to the NCFUA for future development and population.

Operating Budget Impact: The personnel increase in Fiscal Years 2023 and 2024 reflects the staffing necessary to meet the standard set in the Branch Facilities Report approved by City Council (R-296900). The non-personnel increase is required to fund ongoing maintenance and contractual services for the new branch library.

Relationship to General and Community Plans: This project is consistent with the Pacific Highlands Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2015. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023.

Summary of Project Changes: \$1,478,943 was de-appropriated from this project in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 10,492,588	\$ -	\$ 576,788	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,069,376
Del Mar Mesa FBA	400089	31,265	918,522	-	59,158	-	-	-	-	-	-	1,008,945
Pacific Highlands Ranch FBA	400090	1,675,041	7,108,063	-	554,603	-	-	-	-	-	-	9,337,707
Torrey Highlands	400094	3,656,000	803,754	-	288,394	-	-	-	-	-	-	4,748,148
Total		\$ 5,362,306	\$ 19,322,928	\$ -	\$ 1,478,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,164,178

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Library - GENERAL FUND	FTEs 0.00	5.25	9.50	9.50	9.50
Library - GENERAL FUND	Total Impact \$ -	460,153	846,209	874,827	896,457

Library

San Carlos Branch Library / S00800

Bldg - Libraries

Council District:	7	Priority Score:	N/A
Community Planning:	Navajo	Priority Category:	N/A
Project Status:	Underfunded	Contact Information:	Lozano, Edgar
Duration:	1998 - 2027		619-533-6613
Improvement Type:	Betterment		elozano@sandiego.gov

Description: This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. This project is part of the 21st Century Library System/Library Department Facility Improvements Program. The new building will serve as the district's flagship library.

Justification: The existing library does not have adequate programming or community meeting space. It does not have a dedicated children's or teen area, adequate parking, or necessary infrastructure for technology upgrades and improvements.

Operating Budget Impact: This facility will require ongoing operational budget for personnel and non-personnel expenses. Estimates for the operating budget impact will be developed when funding is identified.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2004. Bridging document development began in Fiscal Year 2008 and was completed in Fiscal Year 2019. The project has been placed on hold until additional funding is identified.

Summary of Project Changes: No significant changes have been made to this project in Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 50,000	\$ -	\$ 250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Financing	9300	-	-	-	470,000	-	-	-	-	-	-	470,000
Infrastructure Fund	100012	-	-	-	-	-	-	-	-	-	-	-
Library Improvement Trust Fund	200369	-	155,605	-	-	-	-	-	-	-	-	155,605
Library System Improvement Fund	200209	33,130	-	-	-	-	-	-	-	-	-	33,130
Navajo Urban Comm	400116	727,354	1,028,358	-	-	-	-	-	-	-	-	1,755,712
PFFA Lease Revenue Bonds 2015A-Projects	400859	6,257	-	-	-	-	-	-	-	-	-	6,257
PFFA Lease Revenue Bonds 2015B-Project	400860	522,378	-	-	-	-	-	-	-	-	-	522,378
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	8,306	-	-	-	-	-	-	-	-	-	8,306
San Carlos Library	200484	1,353	-	-	-	-	-	-	-	-	-	1,353
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	23,786,984	23,786,984
Total		\$ 1,348,778	\$ 1,183,962	\$ 250,000	\$ 470,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,786,984	\$ 27,039,725

Library

Scripps Miramar Ranch Library / S00811

Bldg - Libraries

Council District:	5	Priority Score:	60
Community Planning:	Scripps Miramar Ranch	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2003 - 2024		619-533-6613
Improvement Type:	Betterment		elozano@sandiego.gov

Description: This project provides for an expansion of the Scripps Miramar Ranch Branch Library parking lot located at 10301 Scripps Lake Drive. This project is part of the 21st Century Library System/Library Department Facility Improvements Program.

Justification: The current facility is fully occupied, and the current parking lot does not have the capacity to serve the needs of the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2022. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: Total project cost increased by \$177,000 due to revised engineer's estimated construction cost. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Library System Improvement Fund	200209	\$ 33,858	\$ 1,741	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,600
MRN RED'G-Bond Fund	300014	-	-	-	177,000	-	-	-	-	-	-	177,000
Scripps Miramar Ranch DIF	400863	-	2,376,377	-	-	-	-	-	-	-	-	2,376,377
Scripps Miramar Ranch FBA	400086	1,089,832	2,574,568	-	-	-	-	-	-	-	-	3,664,400
Total		\$ 1,123,690	\$ 4,952,686	\$ -	\$ 177,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,253,376

Unfunded Needs List

Library

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Ocean Beach Branch Library / S20015	\$ 8,500,000	\$ 4,448,511	52.34 %	This project provides for the demolition of the Annex and the expansion of the Ocean Beach Library using the current site and adjacent property to serve the Ocean Beach community. Construction phase is currently unfunded.
San Carlos Branch Library / S00800	\$ 27,039,725	\$ 23,786,984	87.97 %	This project provides for the acquisition of a lot adjoining the existing branch library located at 7265 Jackson Drive and building a new 25,000 square-foot library. Construction phase is currently unfunded.
Total		\$ 28,235,495		

Parks & Recreation



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Parks & Recreation

The Parks and Recreation Department oversees over 42,400 acres of developed parks, open space, the La Jolla Underwater Park, golf courses, beaches, and two cemeteries. The park system provides a wide range of recreational opportunities for San Diego citizens and visitors alike. The Capital Improvements Program (CIP) plays an important role in providing new facilities and addressing deferred capital of existing facilities. To meet our goal of providing quality parks and programs, it is important to continually invest in capital improvements to keep park facilities safe and available for recreational activities.

With 59 recreation centers, 13 aquatic centers, approximately 289 playgrounds in over 9,314 acres of developed parks, as well as nearly 27,109 acres of open space, and the 110-acre Mt. Hope Cemetery, the Department continually funds capital improvements ranging from roof replacements to playground upgrades to trail enhancements.

The Department's three golf course complexes continually invest in capital improvements to keep the courses in an enjoyable and playable condition. Department CIP projects derive funding from a variety of sources, including Facilities Benefit Assessments, Development Impact Fees, Maintenance Assessment Districts, Mission Bay Park lease revenue, golf course enterprise funds, private donations, and grants.

The City of San Diego and the San Diego Unified School District (District) improve and maximize the shared use of public facilities and resources to meet the recreational and physical education needs of the communities that both public agencies serve through joint use agreements. To date, the City and the District have 87 active joint use agreements which include school and park sites. These agreements provide recreational opportunities using multi-purpose turf fields, walking tracks, off street parking, and various play courts.

Through the CIP and the District's capital bond program, these joint use sites are designed with community input and then built and managed by the City and the District. In the last six years, the City has built 14 joint use projects throughout the city. Future goals include the design and construction of approximately 37 new and expanded joint use facilities in the next 5 to 10 years through the Play All Day Program.

Fiscal Year 2021 CIP Accomplishments

In Fiscal Year 2021, Parks and Recreation Department in collaboration with the Engineering & Capital Projects Department and San Diego Unified School District, accomplished the following:

- Park facilities and improvements put into service:
 - Balboa Park Golf Course Parking Lot Resurfacing (B19061)
 - Bonita Cove West Maruta Gardner Playground Improvements (B18229)
 - Bay Terraces Senior Center (S16060)
 - Canyonside Community Park Air Conditioner System (B17172)
 - Carmel Creek Neighborhood Park Improvements (S16037)
 - Casa de Balboa Fire Alarm (B17181)
 - Gamma Street Mini Park Improvements (L160001)
 - J Street Mini Park (L160006)
 - La Jolla Recreation Center Basketball Court Resurfacing (B19114)
 - Ocean Beach Dog Beach Accessibility Improvements (B19000)
 - Pacific Highlands Ranch Pump Track Fence (B20031)
 - Skyline Hills Community Park Accessibility Upgrades
 - Villa Monserate Neighborhood Park Upgrades (S16048)

- New joint use facilities put into service:
 - Harriet Tubman Charter School Joint Use (S13000)
 - Longfellow K-8 Joint Use (Play All Day Program)

Fiscal Year 2022 CIP Goals

The Parks and Recreation Department, in collaboration with the Engineering & Capital Project Department and the San Diego Unified School District, are looking forward to the following capital improvement and joint use projects to enhance the overall park system. These projects include:

- Park facilities improvements to be put into service:
 - Balboa Park Bud Kearns Aquatic Complex Improvements (S17000)
 - Balboa Park Federal Building Improvements (B20066)
 - Balboa Park International Cottages (B20078)
 - Balboa Park Golf Course Bathroom Remodel (B20064)
 - Balboa Park West Mesa Comfort Station Improvements (S15036)
 - Bermuda Avenue Coastal Access Reconstruction (B17110)
 - Bonita Cove West Comfort Station Improvements (B18230)
 - Canyonside Community Park Improvements (S12004)
 - City Heights Pool Reconstruction (B19068)
 - DeAnza North Parking Lot Improvements (B18220)
 - EB Scripps Park Comfort Station Replacement (S15035)
 - Fairbrook Neighborhood Park (S01083)
 - Island Avenue Mini Park Improvements (L160002)
 - La Paz Mini Park (S11103)
 - Linda Vista Skate Park Phase II (B19062)
 - Martin Luther King Recreation Center Moisture Intrusion (B19001)
 - Mountain View Sports Courts (B18192)
 - North Kellogg Comfort Station (B20120)
 - North Park Mini Park (S10050)
 - Olive Street Park (S10051)
 - Rose Marie Starns South Parking Lot Improvements (B19163)
 - Santa Clara Comfort Station Improvements (B19032)
 - Sherman Heights Community Center Playground Improvements (B18006)
 - Torrey Highlands Neighborhood Park Upgrades (S16036)
- New joint use facilities to be put into service:
 - Burbank Elementary Joint Use (Play All Day Program)
 - Creative Performing and Media Arts Middle School Joint Use Phase II (Play All Day Program)
 - Curie Elementary Joint Use (Play All Day Program)
 - Innovation (MacDowell) Middle School Joint Use (Play All Day Program)
 - King Chavez Primary Arts and Athletic Charter (Play All Day Program)
 - Rolando Park Elementary School Joint Use (S15029)
 - Salk Neighborhood Park and Joint Use Improvements (S14007)

Parks & Recreation

- Sequoia Elementary School Joint Use (Play All Day Program)
- Standley Middle School Joint Use (Aquatics) (Play All Day Program)
- Wangenheim Middle School Joint Use (S15007)



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Parks & Recreation

Parks & Recreation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
Balboa Park Botanical Bldg Improvments / S20005	\$ 8,927,156	\$ -	\$ 12,572,844	\$ 21,500,000
Balboa Park Golf Course / AEA00002	676,467	-	-	676,467
Balboa Park West Mesa Comfort Station Replacement / S15036	2,255,963	-	123,000	2,378,963
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	3,594,000	-	-	3,594,000
Bay Terrace Senior Center / S16060	6,111,332	-	-	6,111,332
Berardini Field GDP / P22006	-	400,000	-	400,000
Beyer Park Development / S00752	4,805,766	1,000,000	13,652,493	19,458,259
Black Mountain Ranch Park Ph2 / RD21001	9,677,642	-	-	9,677,642
Boston Ave Linear Park GDP / P22005	-	500,000	-	500,000
Canon Street Pocket Park / S16047	1,216,407	100,000	1,550,908	2,867,315
Canyonside Community Park Improvements / S12004	2,151,126	-	200,000	2,351,126
Carmel Creek NP Improvements / S16037	1,688,923	-	-	1,688,923
Carmel Del Mar NP Comfort Station-Development / S16034	2,330,564	-	400,000	2,730,564
Carmel Grove NP Comfort Station and Park / S16038	1,761,500	-	-	1,761,500
Carmel Knolls NP Comfort Station-Development / S16033	1,178,700	-	-	1,178,700
Carmel Mission NP Comfort Station Development / S16039	1,178,000	-	-	1,178,000
Carmel Valley CP-Turf Upgrades / S16029	4,774,121	-	-	4,774,121
Charles Lewis III Memorial Park / S00673	4,378,845	-	-	4,378,845
Children's Park Improvements / S16013	8,200,920	-	-	8,200,920
Chollas Community Park Comfort Station / S16058	3,134,379	-	-	3,134,379
Chollas Creek Oak Park Trail / S20012	852,000	900,000	-	1,752,000
Chollas Lake Improvements / L18001	850,000	-	4,700,000	5,550,000
Chollas Triangle Park / P20005	600,000	-	1,700,000	2,300,000
Coastal Erosion and Access / AGF00006	4,524,442	-	2,131,947	6,656,389
Dennerly Ranch Neighborhood Park / S00636	690,904	5,000,000	15,909,096	21,600,000
East Village Green Phase 1 / S16012	51,220,252	-	-	51,220,252
EB Scripps Pk Comfort Station Replacement / S15035	5,318,470	-	400,000	5,718,470
Egger/South Bay Community Park ADA Improvements / S15031	2,730,145	-	1,803,855	4,534,000
El Cuervo Adobe Improvements / S14006	606,000	-	-	606,000
Emerald Hills Park GDP / P20003	400,000	1,104,213	-	1,504,213
Fairbrook Neighborhood Park Development / S01083	6,011,281	-	-	6,011,281
Famosa Slough Salt Marsh Creation / S00605	556,398	-	-	556,398
Golf Course Drive Improvements / S15040	1,532,085	73,301	4,894,614	6,500,000
Hickman Fields Athletic Area / S00751	7,971,533	-	2,594,787	10,566,320
Hidden Trails Neighborhood Park / S00995	1,533,196	480,000	5,490,613	7,503,809
Hiking & Equestrian Trail NP #10 / S00722	620,600	-	-	620,600
Jerabek Park Improvements / S20007	4,064,451	-	649,549	4,714,000
John Baca Park-General Development Plan / P19003	400,000	-	-	400,000
Junipero Serra Museum ADA Improvements / S15034	845,326	-	1,684,461	2,529,787
Kelly Street Park GDP / P22004	-	400,000	-	400,000
La Paz Mini Park / S11103	2,602,840	-	-	2,602,840
MB GC Clbhouse Demo/Prtbl Building Instl / S01090	7,400,000	-	1,000,000	8,400,000
MBGC Irrigation & Electrical Upgrades / S11010	4,460,000	-	1,000,000	5,460,000

Parks & Recreation

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
Mira Mesa Community Pk Improvements / L16002	21,790,707	-	11,000,454	32,791,161
Mission Bay Golf Course / AEA00003	50,000	-	-	50,000
Mission Bay Improvements / AGF00004	61,986,363	55,070	26,000,000	88,041,433
Mohnike Adobe and Barn Restoration / S13008	1,113,027	-	1,583,973	2,697,000
Montezuma Park General Dev Plan Amendment / P21002	100,000	250,000	-	350,000
North Park Mini Park / S10050	4,837,018	175,485	-	5,012,503
NTC Aquatic Center / S10000	1,486,726	580,635	7,419,365	9,486,726
Ocean Air Comfort Station and Park Improvements / S16031	2,181,793	-	-	2,181,793
Ocean Beach Pier Improvements / S20011	882,907	-	1,817,094	2,700,001
Olive Grove Community Park ADA Improve / S15028	622,497	-	3,099,369	3,721,866
Olive St Park Acquisition and Development / S10051	5,171,585	-	-	5,171,585
Park de la Cruz Community Ctr & Gym Bldg / S16059	10,353,669	-	-	10,353,669
Park Improvements / AGF00007	14,899,654	3,502,886	3,000,000	21,402,540
Rancho Bernardo CP Improvements / L20000	803,263	-	496,737	1,300,000
Rancho Mission Canyon Park Upgrades / S15004	2,404,695	-	-	2,404,695
Regional Park Improvements / AGF00005	5,444,766	-	14,000,000	19,444,766
Resource-Based Open Space Parks / AGE00001	2,466,535	-	-	2,466,535
Riviera Del Sol Neighborhood Park / S00999	8,970,838	600,000	-	9,570,838
Rolando Joint Use Facility Development / S15029	1,220,000	-	-	1,220,000
Sage Canyon NP Concession Bldg-Develop / S16035	1,310,500	-	-	1,310,500
Salk Neighborhood Park & Joint Use Devel / S14007	7,237,278	-	-	7,237,278
SD River Dredging Qualcomm Way to SR163 / S00606	814,000	-	1,100,000	1,914,000
Skyline Hills Community Park ADA Improve / S15038	2,591,760	-	-	2,591,760
Solana Highlands NP-Comfort Station Development / S16032	2,191,000	-	-	2,191,000
Southeastern Mini Park Improvements / L16000	8,198,152	-	611,930	8,810,082
Southwest Neighborhood Park / P18010	772,776	1,000,000	-	1,772,776
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	4,432,726	70,000	-	4,502,726
Sunset Cliffs Park Drainage Improvements / L14005	1,722,335	30,000	6,008,664	7,760,999
Switzer Canyon Bridge Enhancement / P21006	33,358	-	-	33,358
Taft Joint Use Facility Development / S15026	3,454,600	-	-	3,454,600
Talmadge Traffic Calming Infrastructure / S17001	310,000	20,000	-	330,000
Torrey Highlands NP Upgrades / S16036	1,057,938	-	-	1,057,938
Torrey Highlands Trail System / RD21003	36,042	-	143,958	180,000
Torrey Pines Golf Course / AEA00001	900,000	3,510,000	-	4,410,000
TP South Golf Course Imp Renovation / S18002	18,100,000	-	-	18,100,000
Tubman Charter School JU Improvements / S13000	1,404,000	-	-	1,404,000
Villa Monserate Neighborhood Park Upgrades / S16048	1,723,585	-	-	1,723,585
Wangenheim Joint Use Facility / S15007	9,517,667	-	-	9,517,667
Wightman Street Neighborhood Park / S00767	3,490,779	-	40,000	3,530,779
Total	\$ 389,916,273	\$ 19,751,590	\$ 148,779,711	\$ 558,447,574

Parks & Recreation

Parks & Recreation – Preliminary Engineering Projects

Berardini Field GDP

/ P22006

Priority Category: High

Priority Score: 66

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Climate Equity Fund	100015	\$ -	\$ -	\$ 400,000	\$ 400,000
Total		\$ -	\$ -	\$ 400,000	\$ 400,000

Boston Ave Linear Park GDP

/ P22005

Priority Category: High

Priority Score: 66

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Climate Equity Fund	100015	\$ -	\$ -	\$ 400,000	\$ 400,000
CIP Contributions from General Fund	400265	-	-	100,000	100,000
Total		\$ -	\$ -	\$ 500,000	\$ 500,000

Chollas Triangle Park

/ P20005

Priority Category: High

Priority Score: 64

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Environmental Growth 2/3 Fund	200109	\$ 86,282	\$ 148,718	\$ -	\$ 235,000
Mid City Urban Comm	400114	365,000	-	-	365,000
Financing	9300	-	-	-	1,700,000
Total		\$ 451,282	\$ 148,718	\$ -	\$ 2,300,000

Emerald Hills Park GDP

/ P20003

Priority Category: Medium

Priority Score: 57

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Climate Equity Fund	100015	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
CIP Contributions from General Fund	400265	207,294	192,706	-	400,000
Encanto Neighborhoods DIF	400864	-	-	104,213	104,213
Total		\$ 207,294	\$ 192,706	\$ 1,104,213	\$ 1,504,213

Parks & Recreation

John Baca Park-General / P19003 Development Plan

Priority Category: Low

Priority Score: 47

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Capital Outlay Fund	400002	\$ 228,058	\$ -	\$ -	\$ 228,058
CIP Contributions from General Fund	400265	25,441	146,501	-	171,942
Total		\$ 253,499	\$ 146,501	\$ -	\$ 400,000

Kelly Street Park GDP / P22004

Priority Category: High

Priority Score: 68

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 400,000	\$ 400,000
Total		\$ -	\$ -	\$ 400,000	\$ 400,000

Montezuma Park General Dev Plan / P21002 Amendment

Priority Category: High

Priority Score: 69

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
College Area	400127	\$ 52,491	\$ 47,509	\$ 250,000	\$ 350,000
Total		\$ 52,491	\$ 47,509	\$ 250,000	\$ 350,000

Southwest Neighborhood Park / P18010

Priority Category: Low

Priority Score: 51

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Climate Equity Fund	100015	\$ -	\$ -	\$ 1,000,000	\$ 1,000,000
Otay Mesa/Nestor Urb Comm	400125	486,036	10,628	-	496,664
CIP Contributions from General Fund	400265	-	276,112	-	276,112
Total		\$ 486,036	\$ 286,740	\$ 1,000,000	\$ 1,772,776

Switzer Canyon Bridge / P21006 Enhancement

Priority Category: Low

Priority Score: 47

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
North Park MAD Fund	200063	\$ -	\$ 33,358	\$ -	\$ 33,358
Total		\$ -	\$ 33,358	\$ -	\$ 33,358

Parks & Recreation

Balboa Park Botanical Bldg Improvements / S20005

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	70
Community Planning:	Balboa Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2020 - 2024		619-533-6613
Improvement Type:	Betterment		elozano@sanidiego.gov

Description: This project provides for the enhancement and restoration of the Balboa Park Botanical Building. Improvements may include: the restoration of the window arcades, fabrication and installation of the arched store front and doors, restoration of the cupola, lattice work, structural repairs and upgrades, addition of a storage and maintenance area, hardscape and landscape improvements, lighting and electrical upgrades, and accessibility enhancements.

Justification: The project is needed to bring the building into compliance with current building standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. Design-build is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$12.5 million due to higher than anticipated design-build bid results, awarding of bid alternates, and increased administrative costs. The project description and schedule have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Financing	9300	-	-	-	12,572,844	-	-	-	-	-	-	12,572,844
Grant Fund - State	600001	186,723	7,813,277	-	-	-	-	-	-	-	-	8,000,000
San Diego Regional Parks Improvement Fund	200391	549,146	78,010	-	-	-	-	-	-	-	-	627,156
Total		\$ 735,868	\$ 8,191,287	\$ -	\$ 12,572,844	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,500,000

Parks & Recreation

Balboa Park Golf Course / AEA00002

Golf Courses

Council District:	3	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Bay Park; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Doherty, Rumi
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		rdoherty@sandiego.gov

Description: This annual allocation provides for replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Balboa Park, which may include minor replacements of golf course building structures, fairway, and green systems.

Justification: This annual allocation will provide for a capital assets cost-avoidance program allowing for timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Balboa Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Balboa Park Golf Course CIP Fund	700044	\$ 105,366	\$ 571,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 676,467
Total		\$ 105,366	\$ 571,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 676,467

Parks & Recreation

Balboa Park West Mesa Comfort Station Replacement / S15036

Bldg - Other City Facility / Structures

Council District:	3	Priority Score:	63
Community Planning:	Balboa Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2016 - 2023		619-533-6649
Improvement Type:	Replacement		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of two replacement comfort stations on the West Mesa of Balboa Park, one north of the children's play area and one near the intersection of 6th Avenue and Nutmeg Street. The project also includes the demolition of the existing comfort stations at these locations and associated path of travel improvements. It is anticipated the new comfort stations will be prefabricated buildings.

Justification: The improvements will bring the park into compliance with the Americans with Disabilities Act (ADA), federal and State accessibility requirements, making these park facilities available to users with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in conformance with the City's General Plan.

Schedule: The project design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: \$50,000 was allocated to this project in Fiscal Year 2021 via City Council resolution. The total project cost increased by \$123,000 due to increase in construction costs. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 20,575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	20,575
General Fund Commercial Paper Notes	400869	246,701	748	-	-	-	-	-	-	-	-	247,449
Infrastructure Fund	100012	92,946	2,419	-	-	-	-	-	-	-	-	95,365
San Diego Regional Parks Improvement Fund	200391	1,874,902	98	-	-	-	-	-	-	-	-	1,875,000
Unappropriated Reserve - Balboa Park CIP Fund	200215	17,574	-	-	-	-	-	-	-	-	-	17,574
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	123,000	123,000
Total		\$ 2,252,697	\$ 3,265	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	123,000	\$ 2,378,962

Parks & Recreation

Balboa Pk Bud Kearns Aquatic Complex Imp / \$17000

Bldg - Parks - Recreation/Pool Centers

Council District:	3	Priority Score:	65
Community Planning:	Balboa Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2017 - 2023		619-533-6649
Improvement Type:	Replacement - Rehab		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of various improvements of the Bud Kearns Aquatic Complex located in the Morley Field area of Balboa Park. Improvements may include mechanical systems, fencing, accessibility upgrades, pool decking, replacing an outdated steam boiler, platforms, columns, and pool coping.

Justification: The improvements are necessary to bring the aquatic complex into full compliance with the San Diego County Department of Environmental Health requirements.

Operating Budget Impact: There will be no operating budget impact. The existing aquatic complex is included in the Parks and Recreation Department's annual maintenance budget. The project will not increase pool use capacity.

Relationship to General and Community Plans: The project is consistent with the Balboa Park East Mesa Precise Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: \$300,000 in Regional Park Improvement Funds were allocated via City Council resolutions to this project in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
General Fund Commercial Paper Notes	400869	\$ 450,873	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 450,873
North Park Urban Comm	400112	593,127	-	-	-	-	-	-	-	-	-	593,127
San Diego Regional Parks Improvement Fund	200391	2,337,733	212,267	-	-	-	-	-	-	-	-	2,550,000
Total		\$ 3,381,733	\$ 212,266	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,594,000

Parks & Recreation

Bay Terrace Senior Center / S16060

Parks - Community

Council District:	4	Priority Score:	57
Community Planning:	Skyline - Paradise Hills	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Lozano, Edgar
Duration:	2016 - 2022		619-533-6613
Improvement Type:	New		elozano@sanidiego.gov

Description: This project provides for the design and construction of a senior center within Bay Terraces Community Park. The senior center will be approximately 3,500 square feet and will contain a multi-purpose area, restrooms, one staff office, a kitchen, and storage closet.

Justification: The improvements are necessary to meet the needs of the community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: The project is consistent with the Skyline/Paradise Hills Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2021. The building will open to the public in Fiscal Year 2022. The warranty phase of the project will be completed in Fiscal Year 2022.

Summary of Project Changes: \$276,112 was de-appropriated from this project in Fiscal Year 2021. The Operating Budget Impact and Project Schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 1,431	\$ 38,568	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
CIP Contributions from General Fund	400265	277,902	-	-	-	-	-	-	-	-	-	277,902
Grant Fund - Federal	600000	4,747,440	752,560	-	-	-	-	-	-	-	-	5,500,000
Skyline/Paradise Urb Comm	400119	282,833	10,597	-	-	-	-	-	-	-	-	293,430
Total		\$ 5,309,607	\$ 801,724	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,111,331

Parks & Recreation

Beyer Park Development / S00752

Parks - Community

Council District:	8	Priority Score:	51
Community Planning:	Otay Mesa; San Ysidro	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2002 - 2030		619-533-5414
Improvement Type:	New		jbscott@sanidiego.gov

Description: This project provides for the acquisition, design, and construction of approximately eight useable acres, out of approximately 43 total acres, of a community and neighborhood park on Beyer Boulevard.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa and San Ysidro Communities.

Operating Budget Impact: Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project is consistent with the San Ysidro Community Plan and the Otay Mesa Community Plan. The project is in conformance with the City's General Plan.

Schedule: Land acquisition was completed in Fiscal Year 2002. The General Development Plan began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Design is anticipated to be completed in Fiscal Year 2023. Construction will proceed after design completion and is dependent upon the receipt of grant funding.

Summary of Project Changes: The City has applied for \$8,500,000 in State grant funding and \$5,000,000 in Federal grant funding for this project. The project schedule and cost have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
Grant Fund - Federal	600000	-	-	-	5,000,000	-	-	-	-	-	-	5,000,000
Grant Fund - State	600001	-	-	-	8,500,000	-	-	-	-	-	-	8,500,000
Otay Mesa Development Impact Fee	400857	-	383,447	-	-	-	-	-	-	-	-	383,447
Otay Mesa Facilities Benefit Assessment	400856	1,058,194	1,381,245	1,000,000	-	-	-	-	-	-	-	3,439,439
Otay Mesa-West (From 39067)	400093	212,030	38,108	-	-	-	-	-	-	-	-	250,138
Otay Mesa-Western DIF	400102	-	15,540	-	-	-	-	-	-	-	-	15,540
San Ysidro Urban Comm	400126	365,289	1,151,913	-	-	-	-	-	-	-	-	1,517,202
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	152,493	152,493
Total		\$ 1,835,513	\$ 2,970,253	\$ 1,000,000	\$ 13,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 152,493	\$ 19,458,259

Parks & Recreation

Black Mountain Ranch Park Ph2 / RD21001

Parks - Neighborhood

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	New	Contact Information:	Oliver, Kevin
Duration:	2021 - 2025		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of the second phase of the 30-acre Black Mountain Ranch Community Park. Phase 1 of the project was completed by a developer per an executed reimbursement agreement in 2006 and included the development of 13 acres and four multi-purpose sports fields, provide three soccer fields, four basketball courts, security lighting, and a prefabricated restroom facility. This is project P-1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered

Relationship to General and Community Plans: The project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project will be designed and constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023. Reimbursement payments to the developer are anticipated to begin in Fiscal Year 2022 and are expected to be finalized in Fiscal Year 2025.

Summary of Project Changes: This is a new project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 776	\$ 9,676,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,677,642
Total		\$ 776	\$ 9,676,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,677,642

Parks & Recreation

Canon Street Pocket Park / S16047

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	58
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2025		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of a pocket park, approximately 0.75 acres, and will provide park amenities such as a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction will be scheduled to begin contingent upon the identification of funding.

Summary of Project Changes: The total project cost increased by \$300,000 due to increase in construction costs. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Peninsula Urban Comm	400118	\$ 522,090	\$ 694,316	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,316,406
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,550,908	1,550,908
Total		\$ 522,090	\$ 694,316	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,550,908	\$ 2,867,314

Parks & Recreation

Canyonside Community Park Improvements / S12004

Parks - Community

Council District:	6	Priority Score:	22
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2012 - 2023		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for miscellaneous improvements to serve park users, such as accessibility upgrades to the children's play area, drainage repair at the western parking lot, and creation of a parking area in the northwest corner to accommodate overflow parking needs at the Canyonside Community Park.

Justification: This project will provide upgraded and additional recreation amenities to serve the residents of Rancho Penasquitos which is park-deficient by General Plan standards.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Rancho Penasquitos Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2019.

Construction began and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: Project costs increased by \$400,000 due to added scope and construction delays. \$400,000 in Rancho Penasquitos Facilities Benefit Assessment (FBA) Funds were allocated to this project in Fiscal Year 2021 due to increased construction costs.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Infrastructure Fund	100012	\$ 288,604	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	288,605
Penasquitos East Trust	400192	300,000	-	-	-	-	-	-	-	-	-	300,000
Penasquitos South-Major Dist	400023	51,126	-	-	-	-	-	-	-	-	-	51,126
PV Est-Other P & R Facilities	400221	304,207	-	-	-	-	-	-	-	-	-	304,207
Rancho Penasquitos FBA	400083	1,087,466	119,722	-	200,000	-	-	-	-	-	-	1,407,188
Total		\$ 2,031,403	\$ 119,722	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,351,125

Parks & Recreation

Carmel Creek NP Improvements / S16037

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2016 - 2022		619-533-5414
Improvement Type:	New		jbscott@sanidiego.gov

Description: This project provides for the design and construction of ADA improvements to an existing children's play area and path of travel, one new group picnic area (six picnic tables), and one new shade structure.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2021. The warranty phase of this project is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: \$68,000 was de-appropriated from this project in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 1,505,528	\$ 5,108	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,510,637
Carmel Valley Development Impact Fee	400855	140,285	-	-	-	-	-	-	-	-	-	140,285
Del Mar Hills/Carmel Vly-Maj D	400026	38,000	-	-	-	-	-	-	-	-	-	38,000
Total		\$ 1,683,814	\$ 5,108	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,688,923

Parks & Recreation

Carmel Del Mar NP Comfort Station-Development / S16034

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2025		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the demolition of the existing comfort station and the design and construction of a new comfort station, which provides accessibility improvements to the children's play area and path of travel. This project is now categorized as a Priority Development Project (PDP). Thus, implementation of permanent structural stormwater Best Management Practices (BMPs) are required.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and will be completed in Fiscal Year 2022.

Construction is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by \$400,000 due to the permanent structural storm water BMPs. The project description and schedule have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 436,461	\$ 1,465,761	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,902,223
Carmel Valley Development Impact Fee	400855	9,683	418,658	-	-	-	-	-	-	-	-	428,341
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	400,000	400,000
Total		\$ 446,144	\$ 1,884,419	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 2,730,563

Parks & Recreation

Carmel Grove NP Comfort Station and Park / S16038

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2024		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: \$199,968 in Carmel Valley Consolidated FBA funding was allocated to this project in Fiscal Year 2021 via City Council resolution. The project description and schedule have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 209,069	\$ 1,552,430	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,761,500
Total		\$ 209,069	\$ 1,552,430	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,761,500

Parks & Recreation

Carmel Knolls NP Comfort Station-Development / S16033

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2017 - 2024		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: \$199,971 in Carmel Valley Consolidated FBA funding was allocated to this project in Fiscal Year 2021 via City Council resolution. The project description and schedule have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 228,657	\$ 950,042	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,700
Total		\$ 228,657	\$ 950,042	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,700

Parks & Recreation

Carmel Mission NP Comfort Station Development / S16039

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2024		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a prefabricated comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: \$199,271 in Carmel Valley Consolidated FBA funding was allocated to this project in Fiscal Year 2021 via City Council resolution. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 280,956	\$ 897,043	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,000
Total		\$ 280,956	\$ 897,043	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,178,000

Parks & Recreation

Carmel Valley CP-Turf Upgrades / S16029

Parks - Miscellaneous Parks

Council District:	1	Priority Score:	59
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2017 - 2024		619-533-6613
Improvement Type:	Expansion		elozano@sanidiego.gov

Description: This project provides for the design and construction of approximately 3.2 acres of multi-purpose synthetic turf fields on the joint use field and upgrades to the associated accessible path of travel.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022. Construction will begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: \$500,000 in Carmel Valley Consolidated FBA Funds were allocated to this project in Fiscal Year 2021 via City Council resolution. Project costs increased by \$500,000 due to added scope. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 484,379	\$ 3,173,406	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,657,786
Del Mar Hills/Carmel Vly-Maj D	400026	69,444	1,046,891	-	-	-	-	-	-	-	-	1,116,335
Total		\$ 553,823	\$ 4,220,297	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,774,121

Parks & Recreation

Charles Lewis III Memorial Park / S00673

Parks - Neighborhood

Council District:	9	Priority Score:	49
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2005 - 2022		619-533-5414
Improvement Type:	New		jbscott@sanidiego.gov

Description: This project provides for the design and construction of a 5.8 total acre parcel, of which 1.9 acres will be developed into the Charles Lewis III Neighborhood Park. Amenities will include: walkways, a half-court basketball court, a fenced dog off-leash area, picnic area with shade structure, turf area, comfort station, playground, and security lighting.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan: City Heights and is in conformance with the City's General Plan.

Schedule: The park was opened for use in December 2015. The five-year mitigation and monitoring period began in January 2016 and was completed in May 2021.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022. The project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 287,646	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	287,646
Grant Fund - State	600001	2,800,150	-	-	-	-	-	-	-	-	-	2,800,150
Mid City Urban Comm	400114	117,551	22,449	-	-	-	-	-	-	-	-	140,000
Mid-City - Park Dev Fund	400109	609,699	-	-	-	-	-	-	-	-	-	609,699
TransNet Extension Congestion Relief Fund	400169	541,350	-	-	-	-	-	-	-	-	-	541,350
Total		\$ 4,356,396	\$ 22,448	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,378,845

Parks & Recreation

Children's Park Improvements / S16013

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	63
Community Planning:	Centre City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2017 - 2022		619-446-5089
Improvement Type:	Betterment		brandk@sanidiego.gov

Description: This project provides for the design and construction of improvements to the existing Children's Park that could include large multi-purpose lawn areas, a comfort station, children's play area, interactive water fountain, and vendor's building.

Justification: This project implements the Downtown Community Plan Policy which implements a program to reclaim open spaces that have deteriorated, have design features that provide use opportunities, and/or are in need of activity and revitalization.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. The Department will seek a lessee to operate the café near the dog off-leash area.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project Operating Budget Impact has been updated for Fiscal Year 2022. \$1,000,000 in Downtown Development Impact Fees was added to this project via a City Council resolution in Fiscal Year 2021. The project cost increased by \$1,000,000 due to increased construction cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Downtown DIF (Formerly Centre City DIF)	400122	\$ 8,113,516	\$ 87,403	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,200,920
Total		\$ 8,113,516	\$ 87,403	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,200,920

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs 0.50	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$ 236,562	218,562	218,562	218,562	218,562

Parks & Recreation

Chollas Community Park Comfort Station / S16058

Parks - Community

Council District:	4	Priority Score:	49
Community Planning:	Mid-City: Eastern Area	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2016 - 2023		619-533-5414
Improvement Type:	New		jbscott@sanidiego.gov

Description: This project provides for the continuation of the design and development of North Chollas Community Park, located on College Grove Drive midway between 54th Street and College Avenue. The project will consist of a comfort station with a concession area. Future phases may include a tot lot, additional sports and multi-purpose fields, a play area, basketball courts, picnic areas, additional parking areas, creek enhancement, trails, a gymnasium, and an off-leash dog area.

Justification: This project will provide a park and athletic facility to serve the greater community. The surrounding area is not currently served by a community park and the region is deficient in sports facilities and open park areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Area Community Plan and is in conformance with the City's General Plan.

Schedule: Design documents were updated to meet current requirement codes. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2021. A two-year vegetation maintenance and monitoring period began in Fiscal Year 2021 and will be completed in Fiscal Year 2023.

Summary of Project Changes: Total project costs decreased and \$452,459 was de-appropriated from this project in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CR-TAB 2010A (TE) Proceeds	400696	\$ 3,021,440	\$ 62,833	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,084,274
Mid-City - Park Dev Fund	400109	45,220	4,885	-	-	-	-	-	-	-	-	50,105
Total		\$ 3,066,660	\$ 67,718	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,134,379

Parks & Recreation

Chollas Creek Oak Park Trail / S20012

Parks - Trails

Council District:	9	Priority Score:	85
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schoenfisch, Brian
Duration:	2017 - 2027		619-533-6457
Improvement Type:	New		bschoenfisch@saniego.gov

Description: The project includes the construction of a 2.3-mile multi-use recreation and active transportation trail with two bridges to cross the creek, informational kiosks, and stairs and fencing where needed. The trail will run northeast from Sunshine Berardini Park (intersection of SR-94 and I-805) along the Chollas Creek, Oak Park Branch to Chollas Parkway-54th Street intersection.

Justification: The proposed Oak Park Trail is needed to address local park deficiencies, improve public health, and increase active transportation mobility and access to neighborhood destinations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City's General Plan, creation of trails for walking and biking as well as the Chollas Creek Enhancement Plan to create a trail system with an educational/interpretive element.

Schedule: Design is anticipated to begin in Fiscal Year 2022 and will need to comply with concept plans that require creek widening. Construction will be scheduled after the completion of design and the identification of funding.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022. \$900,000 from the Climate Equity Fund has been added to this project. Project cost has increased by \$900,000 due to added design scope.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Climate Equity Fund	100015	\$ -	\$ -	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 900,000
Grant Fund - State	600001	-	852,000	-	-	-	-	-	-	-	-	852,000
Total		\$ -	\$ 852,000	\$ 900,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,752,000

Parks & Recreation

Chollas Lake Improvements / L18001

Parks - Community

Council District:	4	Priority Score:	65
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2018 - 2025		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project will be implemented in phases for improvements such as providing electricity to a newly installed ranger station, adding security lights to the parking lot and comfort station, enhancing the youth fishing programs by improving the health of the aquatic environment for fish and other wildlife, accessibility upgrades, and other park improvements. Phase 1 of the project is to provide electrical service to the park which will allow extended use of the park and provide a higher level of security. Future phases will include accessibility upgrades and other park improvements.

Justification: Currently, the facilities at Chollas Lake Park do not have electricity. Providing electrical service to Chollas Lake Park will expand the use of the park by allowing new park programs to be developed and offered to the community. Electrical service will also enhance security within the park by providing the opportunity to install security lighting and supply the park rangers with additional resources to enhance their patrol duties.

Operating Budget Impact: This facility will require an on-going operational budget for non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Phase 1 design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023. Future phase schedules are dependent on the identification of funding.

Summary of Project Changes: \$300,000 in San Diego Regional Parks Improvements funding was allocated to this project in Fiscal Year 2021 via City Council resolution. The Schedule and Operating Budget Impact have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 231,005	\$ 618,994	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 850,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,700,000	4,700,000
Total		\$ 231,005	\$ 618,994	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,700,000	\$ 5,550,000

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.00	0.00	0.00
Parks & Recreation - GENERAL FUND	Total Impact \$	2,000	24,000	24,720	25,462

Parks & Recreation

Coastal Erosion and Access / AGF00006

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides funding for coastal infrastructure improvements at 71 sites, from Sunset Cliffs Park to Torrey Pines State Beach, which were identified and prioritized in a 2003 Coastal Erosion Assessment Survey. High priority sites are those that present potential public hazards.

Justification: This project provides improvements to coastal erosion sites that present potential public hazards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$1.2 million in Regional Park Improvement Funds were added via City Council resolution in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 3,019	\$ 2,185	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,204
Environmental Growth 2/3 Fund	200109	127,089	-	-	-	-	-	-	-	-	-	127,089
Financing	9300	-	-	-	2,131,947	-	-	-	-	-	-	2,131,947
Ocean Beach - Major District	400050	29	-	-	-	-	-	-	-	-	-	29
San Diego Regional Parks Improvement Fund	200391	1,970,053	2,422,067	-	-	-	-	-	-	-	-	4,392,120
Total		\$ 2,100,189	\$ 2,424,252	\$ -	\$ 2,131,947	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,656,389

Parks & Recreation

Dennerly Ranch Neighborhood Park / S00636

Parks - Neighborhood

Council District:	8	Priority Score:	47
Community Planning:	Otay Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2005 - 2023		619-533-5414
Improvement Type:	New		jbscott@sandiego.gov

Description: This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Dennerly Ranch Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and the Dennerly Ranch Precise Plan and is in conformance with the City's General Plan.

Schedule: This turn-key project will be designed and constructed by the developer, Tripointe Homes. Construction and conveyance of the completed park to the City is expected to occur in Fiscal Year 2023.

Summary of Project Changes: The project schedule and project costs have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ -	\$ 689,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,705,294	\$ -	\$ 13,394,294
Otay Mesa-West (From 39067)	400093	1,904	-	-	-	-	-	-	-	-	-	1,904
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	8,203,802	8,203,802
Total		\$ 1,903	\$ 689,000	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,705,294	\$ 8,203,802	\$ 21,599,999

Parks & Recreation

East Village Green Phase 1 / S16012

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	67
Community Planning:	Centre City - East Village	Priority Category:	High
Project Status:	Continuing	Contact Information:	Brand, Kathleen
Duration:	2016 - 2024		619-446-5089
Improvement Type:	New		brandk@sanidiego.gov

Description: This project provides for the design and construction for Phase 1 of the East Village Green Park. Phase 1 park amenities could include a recreation center, comfort station, below-grade parking, an off-leash dog park, children's play area, outdoor seating, and landscaping.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Construction is scheduled begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: Operating budget impact was updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
6th & K-Civic San Diego	400852	\$ -	\$ 7,645,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,645,000
6th & Market-Civic San Diego	400851	-	3,642,000	-	-	-	-	-	-	-	-	3,642,000
Downtown DIF (Formerly Centre City DIF)	400122	11,893,730	18,614,428	-	-	-	-	-	-	-	-	30,508,158
Excess Redevelopment Bond Proceeds Exp	400862	-	5,672,051	-	-	-	-	-	-	-	-	5,672,051
Parking Meter District - Downtown	200489	-	3,753,043	-	-	-	-	-	-	-	-	3,753,043
Total		\$ 11,893,729	\$ 39,326,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 51,220,252

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.00	7.50	7.50	7.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	505,692	462,191	478,059

Parks & Recreation

EB Scripps Pk Comfort Station Replacement / S15035

Bldg - Other City Facility / Structures

Council District:	1	Priority Score:	70
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2016 - 2023		619-533-6649
Improvement Type:	Replacement		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of a replacement comfort station located in Ellen Browning Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and installation of associated path of travel improvements.

Justification: The existing comfort station was constructed in the 1960s and has reached the end of its useful life. The salt air from the ocean has accelerated the deterioration of the metal structural components within the building. This project corresponds with Project P-22 of the La Jolla Public Facilities Financing Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: The project's preliminary design was initiated through community efforts. The design was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: \$40,000 was added to this project in Fiscal Year 2021 via City Council resolution. The total project cost increased by \$240,000 due to a change in design during construction.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 65,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 65,000
Financing	9300	-	-	-	200,000	-	-	-	-	-	-	200,000
General Fund Commercial Paper Notes	400869	443,306	-	-	-	-	-	-	-	-	-	443,306
Infrastructure Fund	100012	-	40,000	-	-	-	-	-	-	-	-	40,000
La Jolla - Major District	400046	35,785	-	-	-	-	-	-	-	-	-	35,785
San Diego Regional Parks Improvement Fund	200391	4,393,128	341,251	-	-	-	-	-	-	-	-	4,734,379
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	200,000	200,000
Total		\$ 4,872,218	\$ 446,251	\$ -	\$ 200,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 5,718,469

Parks & Recreation

Egger/South Bay Community Park ADA Improvements / S15031

Parks - Community

Council District:	8	Priority Score:	60
Community Planning:	Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2017 - 2025		619-533-5414
Improvement Type:	Betterment		jbscott@sanidiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements.

Justification: The project is needed to provide Americans with Disabilities Act improvements to meet federal and State safety and accessibility regulations and will serve the needs of existing and future residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2024.

Summary of Project Changes: Total project cost increased by \$1.8 million due to added play equipment and paths of travel.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Infrastructure Fund	100012	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Otay Mesa/Nestor Urb Comm	400125	456,631	1,473,514	-	-	-	-	-	-	-	-	1,930,145
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,803,855	1,803,855
Total		\$ 456,630	\$ 2,273,513	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,803,855	\$ 4,533,999

Parks & Recreation

El Cuervo Adobe Improvements / S14006

Parks - Open Space

Council District:	6	Priority Score:	53
Community Planning:	Rancho Penasquitos	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2014 - 2024		619-533-6653
Improvement Type:	Replacement - Rehab		nlewis@sandiego.gov

Description: This project provides for the analysis of drainage and environmental conditions and provides interpretive signage of the El Cuervo Adobe wall ruins.

Justification: The El Cuervo Adobe Ruins site has been designated as historic by the City Historic Site Board, California Historic Resources Inventory, and the National Register of Historic Places. Only two of the original structural adobe walls remained until a portion of one wall (the north wall) collapsed in December 2011. This project will protect the historic resource consistent with National Park Service Standards and San Diego Municipal Code Section 143.0205(f).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City's General Plan Historic Resources Element.

Schedule: Environmental analysis and design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022. Project costs and schedule are to be updated upon completion of design.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
EGF CIP Fund 1/3	200110	\$ 412,418	\$ 93,581	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	506,000
Environmental Growth 2/3 Fund	200109	-	100,000	-	-	-	-	-	-	-	-	100,000
Total		\$ 412,418	\$ 193,581	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	606,000

Parks & Recreation

Fairbrook Neighborhood Park Development / S01083

Parks - Neighborhood

Council District:	5	Priority Score:	58
Community Planning:	Scripps Miramar Ranch	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2024		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for development of an approximately three-acre neighborhood park south of Pomerado Road in the Scripps Miramar Ranch area. Rough grading, adjacent half-width street improvements, and utilities to serve the park were provided by a developer per the Vesting Tentative Map (VTM) conditions.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Fairbrook Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Grading and half-width improvements were completed by developer per the VTM condition in Fiscal Year 2014. Acquisition of the site occurred in Fiscal Year 2015. Design began in Fiscal Year 2017 was completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule and operating budget impact have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
General Fund Commercial Paper Notes	400869	\$ 109,551	\$ 444,308	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 553,860
Scripps Miramar Ranch DIF	400863	408	606,538	-	-	-	-	-	-	-	-	606,946
Scripps Miramar Ranch FBA	400086	1,724,131	140,643	-	-	-	-	-	-	-	-	1,864,773
Scripps/Miramar Misc	400257	118,269	-	-	-	-	-	-	-	-	-	118,269
Scripps/Miramar-Major District	400029	2,737,788	-	-	-	-	-	-	-	-	-	2,737,788
Village & Country Settlement	400195	129,645	-	-	-	-	-	-	-	-	-	129,645
Total		\$ 4,819,791	\$ 1,191,489	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,011,280

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	96,891	78,891	78,891	78,891

Parks & Recreation

Famosa Slough Salt Marsh Creation / S00605

Drainage - Channels

Council District:	2	Priority Score:	N/A
Community Planning:	Peninsula	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Arnhart, James
Duration:	2003 - 2023		619-533-5275
Improvement Type:	Betterment		jarnhart@sanidiego.gov

Description: The 0.64-acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The mitigation is a required component of the Transportation and Storm Water Department's channel clearing efforts to prevent flooding in the Sorrento Valley area, and restoration of this site will enhance the functions and values of this important biological resource consistent with a variety of City policies and objectives.

Justification: The 0.64-acre mitigation project in Famosa Slough is required by the Army Corps of Engineers, Coastal Commission, and California Department of Fish and Game permits and agreements. The Famosa Slough was chosen as the mitigation site because opportunities for coastal salt marsh mitigation in the Los Penasquitos Lagoon have been exhausted. This option utilizes an available, City-owned site within the Coastal Zone and is consistent with the 1993 Famosa Slough Enhancement Plan.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and the Famosa Slough Enhancement Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2004 and was completed in Fiscal Year 2005. Construction was completed in Fiscal Year 2005. The five-year maintenance and monitoring period began in Fiscal Year 2006 and ended in Fiscal Year 2011. Due to the extended drought and lack of rainfall, additional maintenance and monitoring has been required to obtain site approval. Additional maintenance and monitoring to be completed in Fiscal Year 2022.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 177,741	\$ 15,299	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 193,041
Street Division CIP Fund	200202	30,357	-	-	-	-	-	-	-	-	-	30,357
TransNet (Prop A 1/2% Sales Tax)	400156	242,000	-	-	-	-	-	-	-	-	-	242,000
TransNet Extension Congestion Relief Fund	400169	91,000	-	-	-	-	-	-	-	-	-	91,000
Total		\$ 541,098	\$ 15,299	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 556,397

Parks & Recreation

Golf Course Drive Improvements / S15040

Trans - Bicycle Facilities (All Class.)

Council District:	3	Priority Score:	52
Community Planning:	Balboa Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2016 - 2027		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive.

Justification: This project will provide needed pedestrian/bike access along Golf Course Drive, connecting the existing Golden Hill Recreation Center to 28th Street.

Operating Budget Impact: The current cost estimate is unknown as operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Greater Golden Hill Community Plan, the East Mesa Precise Plan for Balboa Park and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022. The construction schedule will be determined once design is completed and full construction cost and funding are identified.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2022. Project costs have increased by \$1.3 million based on 60% design completion.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Golden Hill - Major District	400060	\$ 9,163	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,163
Golden Hill Urban Comm	400111	1,130,453	392,468	73,301	-	-	-	-	-	-	-	1,596,222
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,894,614	4,894,614
Total		\$ 1,139,616	\$ 392,468	\$ 73,301	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,894,614	\$ 6,499,999

Parks & Recreation

Hickman Fields Athletic Area / S00751

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	60
Community Planning:	Kearny Mesa; Serra Mesa; Clairemont Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2010 - 2025		619-533-5139
Improvement Type:	Replacement		koliver@sandiego.gov

Description: This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children's play areas, and comfort stations/concession stands on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations. This project will be phased as funding becomes available. Phase I includes: Americans with Disabilities Act (ADA) improvements, street improvements, comfort station, and parking area.

Justification: This project provides park and recreational facilities to serve the needs of existing and proposed residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities in accordance with the City's General Plan guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa, and Clairemont Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: The General Development Plan (GDP) Amendment was completed in Fiscal Year 2015. Phase I design began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2024. Phase II will be completed under a new project contingent on funding availability.

Summary of Project Changes: The total project cost increased by \$1 million due to increase in the engineer's construction cost estimate. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 150,000	\$ 216,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 366,000
Developer Contributions CIP	200636	680,252	3,926,172	-	-	-	-	-	-	-	-	4,606,424
Financing	9300	-	-	-	1,594,787	-	-	-	-	-	-	1,594,787
Gen Dyna-Community Improvement	400250	237,310	1,045,654	-	-	-	-	-	-	-	-	1,282,964
General Fund Commercial Paper Notes	400869	208,065	691,935	-	-	-	-	-	-	-	-	900,000
Kearny Mesa - Major District	400039	171	-	-	-	-	-	-	-	-	-	171
Kearny Mesa Imprvmnts 20%	400259	154,183	366,807	-	-	-	-	-	-	-	-	520,990
Kearny Mesa-Urban Comm	400136	161,117	133,866	-	-	-	-	-	-	-	-	294,983
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
Total		\$ 1,591,097	\$ 6,380,434	\$ -	\$ 1,594,787	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 10,566,319

Parks & Recreation

Hidden Trails Neighborhood Park / S00995

Parks - Neighborhood

Council District:	8	Priority Score:	65
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2008 - 2024		619-533-5414
Improvement Type:	New		jbscott@sandiego.gov

Description: This project provides for the acquisition, design, and construction of an approximately 4.0 useable acre neighborhood park serving the Ocean View Hills Community. Amenities may include an open turfed area, children's play area, picnic areas, and other park amenities.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Hidden Trails Subdivision.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Hidden Trails Precise Plan, and is in conformance with the City's General Plan.

Schedule: Land acquisition began in Fiscal Year 2008 and was completed in Fiscal Year 2012. This project's General Development Plan (GDP) phase was completed in Fiscal Year 2021. Design and construction are contingent upon the identification of funding.

Summary of Project Changes: The operating budget impact has been updated for Fiscal Year 2022. The increase in total project cost reflects the cost of the project design that was agreed upon by the community and asset department.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 283,377	\$ 116,622	\$ 480,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,490,613	\$ -	\$ 6,370,613
Otay Mesa-West (From 39067)	400093	1,133,152	44	-	-	-	-	-	-	-	-	1,133,196
Total		\$ 1,416,529	\$ 116,666	\$ 480,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,490,613	\$ -	\$ 7,503,809

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	35,174	36,833	37,769	38,815

Parks & Recreation

Hiking & Equestrian Trail NP #10 / S00722

Parks - Trails

Council District:	1	Priority Score:	19
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ball, Laura
Duration:	2008 - 2023		619-685-1301
Improvement Type:	New		lball@sandiego.gov

Description: This project provides for a multi-use trail connection from Del Mar Mesa to Carmel Valley, beginning at Carmel Country Road and traveling south between Carmel Valley Neighborhood #10 on the west and Del Mar Mesa on the east, terminating at an entrance into Los Penasquitos Canyon Preserve just south of Carmel Mountain bridge.

Justification: The construction of the identified trails or trail connections will contribute to the completion of connectivity with the existing City and regional trail system, providing benefits to the community, including increased recreational opportunities, protection of sensitive natural resources, and alternate transportation opportunities to residents and visitors.

Operating Budget Impact: This project will require an on-going operational budget for non-personnel expenses. The current cost estimate is based upon the Park and Recreation Department's current cost to maintain trails and is already included in the department operating budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and the Carmel Valley Neighborhood 10 Precise Plan and is in conformance with the City's General Plan.

Schedule: The schedule is contingent upon the City of San Diego obtaining property rights. Two new easements have been approved and are in process. The north and south ends of the trail still require easements.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 149,182	\$ 371,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 520,206
Carmel Valley South FBA	400087	100,394	-	-	-	-	-	-	-	-	-	100,394
Total		\$ 249,576	\$ 371,023	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 620,600

Parks & Recreation

Jerabek Park Improvements / S20007

Parks - Neighborhood

Council District:	5	Priority Score:	62
Community Planning:	Scripps Miramar Ranch	Priority Category:	High
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2020 - 2025		619-533-5414
Improvement Type:	Betterment		jbscott@sandiego.gov

Description: This project provides for the design and construction of accessibility improvements that may include playground renovation, walkway improvements, comfort station upgrades, concession stand upgrades, parking lot upgrades, and other accessibility improvements as identified during the design phase.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Scripps Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 with construction anticipated to be completed by Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by \$649,549 due to increase in engineering's construction cost estimate as design progressed. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 30,602	\$ 119,397	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
CIP Contributions from General Fund	400265	-	34,451	-	-	-	-	-	-	-	-	34,451
Grant Fund - State	600001	324,497	3,555,503	-	-	-	-	-	-	-	-	3,880,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	649,549	649,549
Total		\$ 355,099	\$ 3,709,351	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 649,549	\$ 4,714,000

Parks & Recreation

Junipero Serra Museum ADA Improvements / S15034

Parks - Miscellaneous Parks

Council District:	3	Priority Score:	60
Community Planning:	Old San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2016 - 2024		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings, and landscape enhancements.

Justification: The ADA improvements will make the historic Junipero Serra Museum more accessible to park users with disabilities.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. Operational costs for the project will be determined as the project is refined and all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: The project is consistent with the Old Town San Diego Community Plan and is in conformance with the City's General Plan.

Schedule: Feasibility study began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2022. Construction is contingent upon identification of funding.

Summary of Project Changes: The total project cost increased by \$220,000 due to design changes to address environmental concerns during DSD review. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
San Diego Park Dist. No 3	400305	\$ 39,007	\$ 3,012	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 42,019
San Diego Regional Parks Improvement Fund	200391	803,306	-	-	-	-	-	-	-	-	-	803,306
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,684,461	1,684,461
Total		\$ 842,313	\$ 3,012	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,684,461	\$ 2,529,787

Parks & Recreation

La Paz Mini Park / S11103

Parks - Mini Parks

Council District:	4	Priority Score:	64
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2015 - 2023		619-533-5414
Improvement Type:	New		jbscott@sanidiego.gov

Description: This project provides for the acquisition, design and construction of approximately 0.46 acres (composed of three separate parcels) of unimproved property. The project will expand useable park acreage in the Southeastern San Diego-Encanto Neighborhoods Community. Improvements will include amenities such as multi-purpose turf areas, a children's play area, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with recommendations of the Encanto Neighborhoods Community Plan and is in conformance with the City's General Plan.

Schedule: Property acquisition was completed in Fiscal Year 2011. The General Development Plan (GDP) began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. The warranty phase of the project is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule and operating budget impact was updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 8,496	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,496
Encanto Neighborhoods DIF	400864	1,136,989	-	-	-	-	-	-	-	-	-	1,136,989
Grant Fund - State	600001	220,865	-	-	-	-	-	-	-	-	-	220,865
S.E. San Diego Urban Comm	400120	778,116	449,884	-	-	-	-	-	-	-	-	1,228,000
Valencia Park - Major District	400065	8,490	-	-	-	-	-	-	-	-	-	8,490
Total		\$ 2,152,955	\$ 449,884	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,602,839

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	74,530	56,980	57,030	57,030

Parks & Recreation

MB GC Clbhouse Demo/Prtbl Building Instl / S01090

Golf Courses

Council District:	2	Priority Score:	60
Community Planning:	Mission Bay Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2013 - 2025		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the demolition of the existing, antiquated practice center and clubhouse buildings, and installation of modular buildings and portables at the Mission Bay Golf Course until such time as the new clubhouse is constructed. One modular building will house the golf operations and retail shop and the other will be a bar and grill element. This project will also include ancillary site improvements including patio area, lighting, shade element, island renovation including replacing two pedestrian bridges, perimeter lighting, and landscaping.

Justification: These improvements are necessary to comply with current codes, address maintenance needs, and increase the viability of identifying potential future lessees.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design for the modular building and portables began in Fiscal Year 2017 and was completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and to be completed in Fiscal Year 2024.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 1,386,161	\$ 6,013,838	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,400,000
Total		\$ 1,386,161	\$ 6,013,838	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,400,000

Parks & Recreation

MBGC Irrigation & Electrical Upgrades / S11010

Golf Courses

Council District:	2	Priority Score:	54
Community Planning:	Mission Bay Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2011 - 2025		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of various improvements within Mission Bay Golf Course. Work will include demolition, minor grading, drinking fountains, fencing, turf repair, new irrigation systems, and electrical upgrades.

Justification: This project is needed to provide the long-awaited improvements to the 18-hole golf course. For example, the new computerized irrigation system will replace a system that is outdated, inefficient, and does not meet current or future water restriction requirements. These improvements will help bring the golf course within industry standards for municipal golf courses.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by 1 million due to increase in construction costs. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ 1,308,541	\$ 3,151,458	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,460,000
Total		\$ 1,308,541	\$ 3,151,458	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,460,000

Parks & Recreation

Mira Mesa Community Pk Improvements / L16002

Bldg - Parks - Recreation/Pool Centers

Council District:	6	Priority Score:	54
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2025		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for Phase II improvements at Mira Mesa Community Park. Phase II will include an entry plaza, pool and aquatic center, new basketball courts, playground, public art, and renovation of the existing recreation center.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved; therefore, the current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as the project is refined.

Relationship to General and Community Plans: This project implements the recommendations found in the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase II began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022. Construction of Phase II improvements is anticipated to begin in Fiscal Year 2022 and to be completed in Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by \$11 million due to increase in construction costs. The project schedule and operating budget impact have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
M.M. Senior Ctr-Shapell Cont.	400262	\$ -	\$ 7,959	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,959
Mira Mesa - FBA	400085	4,025,484	16,510,358	-	-	-	-	-	-	-	-	20,535,842
Mira Mesa Development Impact Fee	400858	-	1,246,905	-	-	-	-	-	-	-	-	1,246,905
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	11,000,454	11,000,454
Total		\$ 4,025,484	\$ 17,765,223	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,000,454	\$ 32,791,161

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs 0.00	3.50	3.50	3.50	3.50
Parks & Recreation - GENERAL FUND	Total Impact \$ -	395,565	377,565	377,565	377,565

Parks & Recreation

Mission Bay Golf Course / AEA00003

Golf Courses

Council District:	2	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Bay Park; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Doherty, Rumi
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		rdoherty@sandiego.gov

Description: This annual allocation provides for the replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Mission Bay.

Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of golf capital assets in order to prevent unanticipated failures.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Mission Bay Golf Course CIP Fund	700046	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Parks & Recreation

Mission Bay Improvements / AGF00004

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides for permanent public capital improvements and deferred maintenance of existing facilities within the Mission Bay Park Improvement Zone in accordance with City Charter, Article V, Section 55.2. The priority projects identified in Section 55.2 include the restoration of navigable waters within Mission Bay Park, wetland expansion and water quality improvements, restoration of shoreline treatments, expansion of endangered or threatened species preserves, completion of bicycle and pedestrian paths, restoration of the seawall bulkhead on Oceanfront Walk, and deferred maintenance on existing facilities.

Justification: Mission Bay Park, as well as other regional parks, open spaces, and coastal beaches, helps define the City's identity, enriches quality of life, and serves as a visitor attraction that strengthens the local economy. This regional treasure is threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Projects are initiated based on a priority basis.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 592,649	\$ 92,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 685,379
CIP Contributions from General Fund	400265	61,521	114,100	-	-	-	-	-	-	-	-	175,621
Fiesta Island Sludge Mitigation Fund	200389	85,480	4,756,305	-	-	-	-	-	-	-	-	4,841,784
Mission Bay - Major District	400048	127	-	-	-	-	-	-	-	-	-	127
Mission Bay Park Improvement Fund	200386	36,661,631	19,549,542	-	-	6,500,000	6,500,000	6,500,000	6,500,000	-	-	82,211,173
Pacific Beach Urban Comm	400117	-	72,278	55,070	-	-	-	-	-	-	-	127,348
Total		\$ 37,401,407	\$ 24,584,955	\$ 55,070	\$ -	\$ 6,500,000	\$ 6,500,000	\$ 6,500,000	\$ 6,500,000	\$ -	\$ -	\$ 88,041,432

Parks & Recreation

Mohnike Adobe and Barn Restoration / S13008

Parks - Open Space

Council District:	6	Priority Score:	62
Community Planning:	Los Penasquitos Canyon Preserve	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2015 - 2026		619-533-6653
Improvement Type:	Betterment		nlewis@sanidiego.gov

Description: This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Completion of a site assessment of the current condition of the 2,512 square-foot adobe structure, the hay barn and surrounding grounds shall include the following items: exterior walls, north and west porches, roof, interior walls, ceilings and wood floors, drainage swale on southwest, and accessibility needs to determine Phase II of rehabilitation program. Additionally, a treatment plan and historic structure report are required prior to preparation of Phase II design and construction plans for the rehabilitation due to storm damage which the barn sustained in 2010. Emergency work to shore up the barn, until a rehabilitation/restoration plan can be prepared and implemented, was completed in 2011.

Justification: Phase I of a rehabilitation program was completed in 2005, consistent with the historic structures report prepared for the Mohnike Adobe and Hay Barn, by Ferris, Johnson and Perkins Architects, Inc. in 1999. Architectural design and construction plans are required to proceed with Phase II of the project.

Operating Budget Impact: None.

Relationship to General and Community Plans: The Rancho Penasquitos Community Plan and Los Penasquitos Canyon Preserve Master Plan do not specifically address rehabilitation/restoration of historic structures; however, the project is consistent with the City's General Plan Historic Resources Element.

Schedule: Preparation of Assessment Report and Treatment Report was completed in Fiscal Year 2017. Design began in Fiscal Year 2019 and will be completed in Fiscal Year 2022.

Construction is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2025.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Environmental Growth 2/3 Fund	200109	\$ 262,564	\$ 336,515	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 599,080
San Diego Regional Parks Improvement Fund	200391	219,820	294,127	-	-	-	-	-	-	-	-	513,947
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,583,973	1,583,973
Total		\$ 482,384	\$ 630,642	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,583,973	\$ 2,697,000

Parks & Recreation

North Park Mini Park / S10050

Parks - Mini Parks

Council District:	3	Priority Score:	53
Community Planning:	Greater North Park	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2024		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.50 useable acre urban mini park to be located behind the recently renovated North Park Theatre. The project may include plaza areas, specialty/enhanced paving areas for performances and events, an amphitheater or audience seating area, a gazebo/shade structure, walkways, seat walls, security/decorative lighting, and landscape and irrigation.

Justification: The community is currently deficient in population-based park requirements set forth in the City's General Plan. This project will add population-based park acreage to the community, contributing toward the City's population-based park requirements.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Pre-design of the General Development Plan for the mini park began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022. Warranty is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023.

Summary of Project Changes: \$619,812 was allocated to this project in Fiscal Year 2021 via City Council resolution. The project cost increased by \$343,002 due to contractor delay claims and unforeseen additions. The project schedule and operating budget impact have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
North Park - Major District	400055	\$ 41,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,038
North Park Urban Comm	400112	1,223,609	398,587	150,985	-	-	-	-	-	-	-	1,773,181
NP - Redevelopment CIP Contributions Fund	200356	136,477	-	-	-	-	-	-	-	-	-	136,477
NP Loc - Bank Of America (T)	400318	50,000	-	-	-	-	-	-	-	-	-	50,000
NP Loc - Bank of America (TE)	400319	50,001	-	-	-	-	-	-	-	-	-	50,001
NP-Tab 2009A (TE) Proceeds	400672	38,326	-	-	-	-	-	-	-	-	-	38,326
Park North-East - Park Dev Fd	400110	2,898,980	-	24,500	-	-	-	-	-	-	-	2,923,480
Total		\$ 4,438,431	\$ 398,587	\$ 175,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,012,503

Parks & Recreation

NTC Aquatic Center / \$10000

Bldg - Parks - Recreation/Pool Centers

Council District:	2	Priority Score:	56
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Greek, Ryan
Duration:	2009 - 2025		619-533-3767
Improvement Type:	New		rsgreek@sandiego.gov

Description: This project will provide for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include but will not be limited to two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements.

Justification: This project will contribute to satisfying the recreation facility requirement set forth in the City's General Plan.

Operating Budget Impact: This facility may require an on-going operational budget for personnel and non-personnel expenses. The project's design has not been completed or approved. Alternative methods of project delivery and maintenance are being explored.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan Midway Pacific Highway Community Plan and is in conformance with the City's General Plan.

Schedule: Planning and conceptual design will be completed in Fiscal Year 2022. Design and construction schedules are contingent upon the identification of funding.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Midway/Pacific Hwy Urban Comm	400115	\$ -	\$ 1,040,000	\$ 580,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,620,635
NTC RDA Contribution to CIP	200619	55,216	391,510	-	-	-	-	-	-	-	-	446,726
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,419,365	7,419,365
Total		\$ 55,215	\$ 1,431,510	\$ 580,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	7,419,365	\$ 9,486,726

Parks & Recreation

Ocean Air Comfort Station and Park Improvements / S16031 Parks - Community

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lozano, Edgar
Duration:	2017 - 2024		619-533-6613
Improvement Type:	New		elozano@sanidiego.gov

Description: This project provides for the design and construction of a comfort station/concession/storage building of approximately 2,700 square feet, two new group picnic areas (six picnic tables each), and two new shade structures.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and is scheduled to be completed in Fiscal Year 2022. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 537,980	\$ 1,643,812	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,181,793
Total		\$ 537,980	\$ 1,643,812	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,181,793

Parks & Recreation

Ocean Beach Pier Improvements / S20011

Parks - Shorelines

Council District:	2	Priority Score:	47
Community Planning:	Ocean Beach	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2020 - 2026		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project provides bridging documents for the long-term repair option of deteriorated structural elements of the Ocean Beach Pier. This project also provides emergency construction to repair two piles following the significant wave event during an extremely high tide that occurred in January of 2021. The impacted piles were identified, and a work plan is in place to address the immediate damage to open the full length of the pier.

Justification: The project is needed to address structural issues with the pier that may be safety issues to the public.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Ocean Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Design will begin in Fiscal Year 2022 with the construction schedule dependent on the completion of design and the identification of funding.

Summary of Project Changes: Total project cost has been reduced by \$18 million to reflect the current defined scope of work. The project cost will be reevaluated as the scope is refined. The project description and schedule have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ -	\$ 13,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,678
CIP Contributions from General Fund	400265	-	144,781	-	-	-	-	-	-	-	-	144,781
General Fund Commercial Paper Notes	400869	-	217,881	-	-	-	-	-	-	-	-	217,881
Ocean Beach Pier (Concessions) Fund	200402	297,324	209,243	-	-	-	-	-	-	-	-	506,566
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,817,094	1,817,094
Total		\$ 297,323	\$ 585,583	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,817,094	\$ 2,700,000

Parks & Recreation

Olive Grove Community Park ADA Improve / S15028

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	65
Community Planning:	Clairemont Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2016 - 2024		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas, repaving of basketball courts and parking lot, new trash enclosure, and associated paths of travel to comply with federal and State accessibility requirements.

Justification: This project is needed to upgrade the existing comfort station, new children's play areas, and associated paths of travel to comply with federal and state accessibility requirements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2021. Construction will begin upon the identification of funding.

Summary of Project Changes: Project costs have increased by \$284,598 due to additional scope of work.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Clairemont Mesa - Urban Comm	400129	\$ 430,483	\$ 19,164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 449,648
Olive Grove - Major District	400040	172,849	-	-	-	-	-	-	-	-	-	172,849
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,099,369	3,099,369
Total		\$ 603,332	\$ 19,164	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,099,369	\$ 3,721,866

Parks & Recreation

Olive St Park Acquisition and Development / S10051

Parks - Mini Parks

Council District:	3	Priority Score:	57
Community Planning:	Uptown	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2024		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the acquisition, design, and construction of approximately 0.36 acres of unimproved property contiguous with the south end of the existing Olive Street Park. The project will expand useable park acreage in the Uptown Community. Amenities will include multi-purpose turf areas, adult exercise area, children's play area, AIDS Memorial, overlook deck, seating, walkways, landscaping, and security lighting.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan in a community currently deficient in population-based parks per General Plan guidelines.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: The project no longer requires a site development permit (SDP), as it meets all stipulation of the exemption of a site development permit. The General Development Plan design was approved by the Parks and Recreation Board in Fiscal Year 2019. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: The Operating Budget Impact and Schedule have been updated for this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Grant Fund - State	600001	\$ 201,585	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 201,585
Uptown Urban Comm	400121	2,014,632	2,955,368	-	-	-	-	-	-	-	-	4,970,000
Total		\$ 2,216,217	\$ 2,955,367	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,171,585

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	68,660	51,660	51,660

Parks & Recreation

Park de la Cruz Community Ctr & Gym Bldg / S16059

Bldg - Parks - Recreation/Pool Centers

Council District:	9	Priority Score:	40
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2016 - 2022		619-533-5414
Improvement Type:	Betterment		jbscott@sandiego.gov

Description: This project provides for the design and construction of tenant improvements and accessibility to of the former Copley YMCA, which will now be known as the Park de la Cruz Community Center and Gym Building. The community center will house the Therapeutic Recreation Services Program. Existing staff from Community Parks II Division and Therapeutic Recreation Services will operate and maintain the new Park de la Cruz Community Center and Gymnasium.

Justification: This project will provide an additional recreational use to serve residents in this park-deficient community and will create a new one-stop facility for the Therapeutic Recreation Services Program

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The warranty phase of this project was completed in Fiscal Year 2021.

Summary of Project Changes: This is a newly published project for Fiscal Year 2022. The project is complete and will be closed at the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 215,992	\$ 26,852	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	242,845
CH-TAB 2010B (T) Proceeds	400695	1,037,006	10,897	-	-	-	-	-	-	-	-	1,047,903
Grant Fund - Federal	600000	8,699,884	116	-	-	-	-	-	-	-	-	8,700,000
Mid City Urban Comm	400114	339,820	180	-	-	-	-	-	-	-	-	340,000
Mid-City - Park Dev Fund	400109	4,680	18,241	-	-	-	-	-	-	-	-	22,921
Total		\$ 10,297,382	\$ 56,286	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	10,353,669

Parks & Recreation

Park Improvements / AGF00007

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides for the handling of all improvements to community parks, mini parks, neighborhood parks, and miscellaneous parks. Improvements include playground upgrades, accessibility improvements, lighting upgrades, and other improvements to existing parks.

Justification: This annual allocation provides improvements to existing parks that are required to meet regulations and community needs.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be scheduled in accordance with the scope of the various sublet projects and as funds become available.

Summary of Project Changes: \$116,650 was removed from this project via City Council resolution in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 150,000	\$ -	\$ 364,735	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 514,735
Barrio Logan	400128	126,318	402,507	-	-	-	-	-	-	-	-	528,825
Capital Outlay Fund	400002	119,592	484,534	-	-	-	-	-	-	-	-	604,127
CH-TAB 2010A (TE) Proceeds	400694	271,591	-	-	-	-	-	-	-	-	-	271,591
CH-TAB 2010B (T) Proceeds	400695	41,534	-	-	-	-	-	-	-	-	-	41,534
CIP Contributions from General Fund	400265	627,434	418,011	-	-	-	-	-	-	-	-	1,045,444
EDCO Community Fund	700042	-	50,185	-	-	-	-	-	-	-	-	50,185
Encanto Neighborhoods DIF	400864	348,774	204,000	-	-	-	-	-	-	-	-	552,774
General Fund Commercial Paper Notes	400869	2,550,000	-	-	-	-	-	-	-	-	-	2,550,000
Grant Fund - Federal	600000	1,960,860	-	-	-	-	-	-	-	-	-	1,960,860
Grant Fund - State	600001	-	517,952	-	3,000,000	-	-	-	-	-	-	3,517,952
Infrastructure Fund	100012	1,656,902	1,266,875	-	-	-	-	-	-	-	-	2,923,777
Mid City Urban Comm	400114	12,150	277,784	2,557,515	-	-	-	-	-	-	-	2,847,449
Mid-City - Park Dev Fund	400109	-	4,597	-	-	-	-	-	-	-	-	4,597
Midway/Pacific Hwy Urban Comm	400115	685,525	475,804	580,636	-	-	-	-	-	-	-	1,741,965
Pacific Highlands Ranch FBA	400090	330,701	69,299	-	-	-	-	-	-	-	-	400,000
PV Est-Other P & R Facilities	400221	-	1,656	-	-	-	-	-	-	-	-	1,656
S.E. San Diego Urban Comm	400120	228,207	408,793	-	-	-	-	-	-	-	-	637,000
San Ysidro Urban Comm	400126	712,254	340,403	-	-	-	-	-	-	-	-	1,052,657
University City So.-Urban Comm	400134	155,411	-	-	-	-	-	-	-	-	-	155,411
Total		\$ 9,977,253	\$ 4,922,400	\$ 3,502,886	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 21,402,539

Parks & Recreation

Rancho Bernardo CP Improvements / L20000

Parks - Community

Council District:	5	Priority Score:	61
Community Planning:	Rancho Bernardo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2020 - 2025		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: Phase I of this project will include parking lot accessibility improvements, including improvements leading to and in the dog off-leash area. Phase II of this project will provide for the design and construction of sports field lighting at the RB Community Park. Phase III of this project would provide for the design and construction of tennis courts at the Rancho Bernardo Community Park.

Justification: This project is needed to expand the hours of facility use and its capacity to serve the community's residential growth.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase I and II are scheduled to begin in Fiscal Year 2022 with the construction schedule dependent on design. Costs will be refined as design is completed. Phase III will begin when future funding is identified.

Summary of Project Changes: Cost increases of \$600,000 due to more refined engineer's cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	100,000
CIP Contributions from General Fund	400265	-	34,451	-	-	-	-	-	-	-	-	34,451
Grant Fund - State	600001	73,529	411,471	-	-	-	-	-	-	-	-	485,000
Infrastructure Fund	100012	-	50,000	-	-	-	-	-	-	-	-	50,000
Rancho Bernardo-Fac Dev Fund	400099	-	133,000	-	-	-	-	-	-	-	-	133,000
Rancho Bernardo-Pk Dev Fund	400107	-	812	-	-	-	-	-	-	-	-	812
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	496,737	496,737
Total		\$ 73,528	\$ 729,733	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 496,737	\$ 1,299,999

Parks & Recreation

Rancho Mission Canyon Park Upgrades / S15004

Parks - Neighborhood

Council District:	7	Priority Score:	83
Community Planning:	Navajo	Priority Category:	High
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2015 - 2022		619-533-5414
Improvement Type:	Betterment		jbscott@sanidiego.gov

Description: This project provides for the design and construction of upgrades to the existing children's play area and associated paths of travel within the Rancho Mission Neighborhood Park to comply with the Americans with Disabilities Act (ADA) upgrades and improvements to comply with State and federal safety and accessibility guidelines.

Justification: This project will allow for an upgraded play area as well as accessible paths of travel to meet current State and federal safety and accessibility guidelines within the Rancho Mission Neighborhood Park play area upgrade.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018.

Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2021.

Summary of Project Changes: \$80,000 in Navajo Development Impact Fees funding was allocated to this project in Fiscal Year 2021 via City Council resolution due to increased construction costs. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Allied Gardens-Major District	400034	\$ 2,705	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,705
Navajo Urban Comm	400116	2,342,332	58,668	-	-	-	-	-	-	-	-	2,401,000
Pk/Rec Bldg Permit Fee Dist C	400075	990	-	-	-	-	-	-	-	-	-	990
Total		\$ 2,346,027	\$ 58,668	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,404,695

Parks & Recreation

Regional Park Improvements / AGF00005

Parks - Miscellaneous Parks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Barbrick, Ryan
Duration:	2010 - 2040		619-235-1185
Improvement Type:	New		rbarbrick@sandiego.gov

Description: This annual allocation provides funding for planning and implementation of permanent public capital improvements, including land acquisitions for San Diego regional parks.

Justification: San Diego's regional park system contains recreation resources unique to the City. Parks such as Balboa Park, Chicano Park, Chollas Lake, Mission Bay Park, Mission Trails Regional Park, Otay River Valley Park, Presidio Park, and San Diego River Park, as well as open space parks, coastal beaches, and contiguous coastal parks. These areas help define the City's identity, enrich the quality of life for residents, and serve as visitor attractions that strengthen the local economy. These regional treasures are threatened by increasing use and a backlog of needed improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community and park master plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$925,000 was removed from this project via City Council resolution in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,178,982	\$ 1,044,666	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,223,649
Capital Outlay-Sales Tax	400000	1,000,000	-	-	-	-	-	-	-	-	-	1,000,000
Grant Fund - State	600001	400,000	-	-	-	-	-	-	-	-	-	400,000
Mission Bay Park Improvement Fund	200386	586,204	113,796	-	-	-	-	-	-	-	-	700,000
San Diego Regional Parks Improvement Fund	200391	523,550	597,567	-	-	3,500,000	3,500,000	3,500,000	3,500,000	-	-	15,121,116
Total		\$ 3,688,736	\$ 1,756,029	\$ -	\$ -	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ 3,500,000	\$ -	\$ -	\$ 19,444,766

Parks & Recreation

Resource-Based Open Space Parks / AGE00001

Parks - Resource Based

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lang, Heidi
Duration:	2010 - 2040		619-685-1315
Improvement Type:	New		hlang@sandiego.gov

Description: This annual allocation provides for developing public facilities within the City's resource-based open space parks, including Black Mountain Open Space Natural Park, Los Penasquitos Canyon Preserve, Mission Trails Regional Park, Marian Bear Memorial Park, Tecolote Canyon Natural Park, Otay Valley Regional Park, and Rose Canyon. Other open space systems may be included as additional acquisitions are completed.

Justification: The City's open space acquisitions have resulted in increased interest by citizens, elected representatives, and government agencies in commencing development of open space public facilities, which are consistent with open space concepts such as trails, signs, historic site improvements, picnic facilities, and entry points.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design and construction will be phased in accordance with the scope of various sub-projects.

Summary of Project Changes: \$614,796 of Regional Park Improvement Fund was transferred to multiple projects via City Council resolution. \$625,000 of Habitat Acquisition Fund was removed from the annual allocation because the City did not receive the accompanying grant.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Del Mar Mesa FBA	400089	\$ 35,306	\$ 66,376	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	101,683
Developer Contributions CIP	200636	21,569	78,431	-	-	-	-	-	-	-	-	100,000
EGF CIP Fund 1/3	200110	815,322	201,691	-	-	-	-	-	-	-	-	1,017,013
Environmental Growth 2/3 Fund	200109	154,188	-	-	-	-	-	-	-	-	-	154,188
Mission Trails Regional Park Fund	200403	91,917	772,635	-	-	-	-	-	-	-	-	864,552
Serra Mesa - Major District	400035	-	61,981	-	-	-	-	-	-	-	-	61,981
Serra Mesa - Urban Community	400132	-	167,117	-	-	-	-	-	-	-	-	167,117
Total		\$ 1,118,303	\$ 1,348,232	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,466,535

Parks & Recreation

Riviera Del Sol Neighborhood Park / S00999

Parks - Neighborhood

Council District:	8	Priority Score:	73
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2017 - 2024		619-533-5414
Improvement Type:	New		jbscott@sandiego.gov

Description: This project provides for land acquisition and development of a 4.9 useable acre neighborhood park at a site located in the Riviera del Sol Subdivision. Park amenities may include playgrounds, open turf area, picnic facilities, and other park furnishings.

Justification: This project provides population-based park acreage in accordance with the City's General Plan standards to accommodate the park and recreational needs of the residents within the Otay Mesa community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan, the Riviera del Sol Precise Plan, and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$600,000 due to the increase in construction costs. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 363,411	\$ 6,686,588	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,650,000
Otay Mesa-West (From 39067)	400093	1,920,838	-	-	-	-	-	-	-	-	-	1,920,838
Total		\$ 2,284,249	\$ 6,686,588	\$ 600,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,570,838

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.00	1.00	1.00	1.00
Parks & Recreation - GENERAL FUND	Total Impact \$	-	163,930	163,930	163,930

Parks & Recreation

Rolando Joint Use Facility Development / S15029

Parks - Miscellaneous Parks

Council District:	4	Priority Score:	64
Community Planning:	Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Scoggins, Shannon
Duration:	2016 - 2022		619-236-6894
Improvement Type:	New		sscoggins@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Rolando Park Elementary School consisting of East and West fields.

Justification: This project will contribute to satisfying population-based park acreage requirements as a park equivalency as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate of is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Eastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016. The General Development Plan (GDP) was competed in Fiscal Year 2018. Construction plans and funding for the east field will be completed by the San Diego Unified School District. Construction for the field is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule and operating budget impact have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Mid City Urban Comm	400114	\$ 1,128,614	\$ 81,385	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,210,000
Mid-City - Park Dev Fund	400109	6,433	3,567	-	-	-	-	-	-	-	-	10,000
Total		\$ 1,135,047	\$ 84,952	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,220,000

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	88,140	70,640	70,640	70,640

Parks & Recreation

Sage Canyon NP Concession Bldg-Develop / S16035

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2026		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a new concession building and the associated ADA improvements within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2022. The project cost and construction schedule are to be determined after the engineer's estimate has been completed by the design consultant.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 252,840	\$ 990,723	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,243,563
Carmel Valley Development Impact Fee	400855	-	66,936	-	-	-	-	-	-	-	-	66,936
Total		\$ 252,840	\$ 1,057,659	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,310,500

Parks & Recreation

Salk Neighborhood Park & Joint Use Devel / S14007

Parks - Neighborhood

Council District:	6	Priority Score:	19
Community Planning:	Mira Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2024		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for recreation improvements on 4.1 useable park acres and 2.0 useable joint-use acres at the Salk Elementary School within the Mira Mesa Community. Improvements may include a comfort station, turf multi-purpose fields, and other park amenities as determined through a community input process.

Justification: This project is mitigation for the development of Salk Elementary School pursuant to an approved Memorandum of Understanding between the City of San Diego and the San Diego Unified School District dated October 5, 2009, and will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2022. The project requires a site development permit which was initiated in Fiscal Year 2019 and completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 1,102,877	\$ 2,099,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,201,949
Hourglass Field Recreation Center	200758	-	100,000	-	-	-	-	-	-	-	-	100,000
Mira Mesa - FBA	400085	5,850	3,929,479	-	-	-	-	-	-	-	-	3,935,329
Total		\$ 1,108,727	\$ 6,128,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,237,278

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.00	1.00	1.00	1.00
Parks & Recreation - GENERAL FUND	Total Impact \$	-	232,180	196,180	196,180

Parks & Recreation

SD River Dredging Qualcomm Way to SR163 / S00606

Drainage - Channels

Council District:	7	Priority Score:	69
Community Planning:	Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lotfi, Elham
Duration:	2007 - 2024		619-533-5212
Improvement Type:	Betterment		elotfi@sandiego.gov

Description: This project provides for removal of a small island of sediment within the San Diego River near the Murray Creek outfall at the western end of Hazard Center Drive.

Justification: This project will protect adjacent property from potential flooding during rain events.

Operating Budget Impact: Soundings of the river and other ancillary costs related to maintaining the San Diego River channel between State Route 163 and Qualcomm Way are part of the maintenance obligations of the First San Diego River Improvement Project Maintenance Assessment District.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and the First San Diego River Improvement Project Natural Resource Management Plan and is in conformance with the City's General Plan.

Schedule: The mitigation site was approved in Fiscal Year 2019. Redesign is required to meet permit requirements. Contingent upon the identification of funding, construction is anticipated to begin in Fiscal Year 2023 and be completed by Fiscal Year 2025.

Summary of Project Changes: The asset-managing department changed from Parks & Recreation to Stormwater Department. The project schedule has been updated for Fiscal Year 2022. \$100,000 in Infrastructure Fund was added to this project via City Council resolution in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 98,912	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,912
Deferred Maintenance Revenue 2012A-Project	400848	15,087	-	-	-	-	-	-	-	-	-	15,087
Financing	9300	-	-	-	100,000	-	-	-	-	-	-	100,000
First SD River Imp. Project CIP Fund	200054	271,191	-	-	-	-	-	-	-	-	-	271,191
First SD River Imp. Project MAD Fund	200053	153,809	-	-	-	-	-	-	-	-	-	153,809
Infrastructure Fund	100012	275,000	-	-	-	-	-	-	-	-	-	275,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,000,000	1,000,000
Total		\$ 814,000	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,000,000	\$ 1,914,000

Parks & Recreation

Skyline Hills Community Park ADA Improve / S15038

Parks - Community

Council District:	4	Priority Score:	68
Community Planning:	Skyline - Paradise Hills	Priority Category:	High
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2016 - 2022		619-533-5414
Improvement Type:	Betterment		jbscott@sandiego.gov

Description: This project provides for the design and construction of accessibility upgrades to the children's play areas and associated path of travel at the Skyline Hills Community Park to comply with Americans with Disabilities Act (ADA) and accessibility guidelines. A picnic shelter will also be added to this location. The restroom in the recreation center will also be upgraded to comply with ADA requirements.

Justification: This project corresponds with Project P-10 (ADA Requirements) in the Skyline-Paradise Hills Public Facilities Financing Plan and ADA accessibility requirements. The project will expand the use of park facilities to include park patrons with disabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Skyline-Paradise Hills community plan and the General Plan Standards.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2021. Warranty activities will be completed in Fiscal Year 2022.

Summary of Project Changes: \$80,000 in Antenna Lease Revenue funding was allocated to this project in Fiscal Year 2021 to support construction activities. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 63,670	\$ 16,329	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 80,000
Capital Outlay-Sales Tax	400000	358	-	-	-	-	-	-	-	-	-	358
CIP Contributions from General Fund	400265	437,128	-	-	-	-	-	-	-	-	-	437,128
General Fund Commercial Paper Notes	400869	457,337	-	-	-	-	-	-	-	-	-	457,337
Grant Fund - State	600001	1,482,556	-	-	-	-	-	-	-	-	-	1,482,556
Skyline Hills - Major District	400066	7,729	-	-	-	-	-	-	-	-	-	7,729
Skyline/Paradise Urb Comm	400119	126,651	-	-	-	-	-	-	-	-	-	126,651
Total		\$ 2,575,430	\$ 16,329	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,591,760

Parks & Recreation

Solana Highlands NP-Comfort Station Development / S16032 Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2016 - 2024		619-533-6653
Improvement Type:	New		nlewis@sanidiego.gov

Description: This project provides for the design and construction of a new comfort station within the neighborhood park.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan (GDP) amendment began in Fiscal Year 2017 and was completed in Fiscal Year 2019. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and will be completed in Fiscal Year 2023.

Summary of Project Changes: \$540,734 in Carmel Valley Consolidated FBA funding was allocated to this project via City Council resolution in Fiscal Year 2021. The project description and schedule have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 357,360	\$ 1,833,639	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,191,000
Total		\$ 357,360	\$ 1,833,639	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,191,000

Parks & Recreation

Southeastern Mini Park Improvements / L16000

Parks - Mini Parks

Council District:	8	Priority Score:	57
Community Planning:	Southeastern San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Scott, Jennifer
Duration:	2016 - 2023		619-533-5414
Improvement Type:	Betterment		jbscott@sandiego.gov

Description: This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Avenue, Clay Avenue, J Street, and Gamma Mini Park which was formerly S15032 Gamma Street Mini-Park ADA Improvements) to make each Americans with Disabilities Act (ADA) accessible.

Justification: The improvements are necessary to meet accessibility standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: The project is consistent with the Southeastern Community Plan and is in conformance with the City's General Plan.

Schedule: Design for Gamma Street Mini Park Improvements began in Fiscal Year 2016 and was completed in Fiscal Year 2018. Designs for Clay Avenue and J Street began in Fiscal Year 2017 and were completed in Fiscal Year 2019. Design for Island Avenue began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Construction for J Street Mini Park began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. Construction for Gamma Street Mini Park Improvements began in Fiscal Year 2021 and was completed in Fiscal Year 2021. Construction for Island Avenue Mini Park began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. Construction for Clay Avenue Mini Park is anticipated to begin in Fiscal Year 2022, contingent upon the receipt of funding. The warranty period for J Street and Island Avenue Mini Parks are anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023. The warranty period for Gamma Street Mini Park began in Fiscal Year 2021 and will be completed in Fiscal Year 2022.

Summary of Project Changes: Project costs increased by \$262,683. \$800,000 of grant funding and \$202,604 in Development Impact Fee funding was allocated to this project in Fiscal Year 2021 via City Council resolution. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
EDCO Community Fund	700042	\$ 913,295	\$ 6,704	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 920,000
Grant Fund - Federal	600000	4,138,146	1,836,854	-	-	-	-	-	-	-	-	5,975,000
S.E. San Diego Urban Comm	400120	492,010	811,142	-	-	-	-	-	-	-	-	1,303,152
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	611,930	611,930
Total		\$ 5,543,451	\$ 2,654,700	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	611,930	\$ 8,810,082

Parks & Recreation

Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001

Parks - Open Space

Council District:	2	Priority Score:	72
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Warranty	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2016 - 2026		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project will complete improvements to the Sunset Cliffs Natural Park, Hillside Park which is considered as one of the unique coastal environments in San Diego County. Phase I includes the re-vegetation of an area of the Dixon Estate structures within the Sunset Cliffs Natural Park as well as the implementation of a trail and removal of exotic non-native plants as per the community master plan. Phase II includes the re-vegetation of the remainder of Sunset Cliffs Natural Park excluding the area where the existing Ladera Street and Lomaland Drive houses are located, the construction of a trail system, observation points, pedestrian bridge, interpretive signs, re-contouring of the old ball field, and additional removal of exotic non-native plants.

Justification: This project is needed to preserve and enhance the Sunset Cliffs Natural Park, one of the unique coastal environments in San Diego County. The project begins the implementation of the Sunset Cliffs Natural Park Master Plan which was approved in 2005.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2013. Environmental permitting was completed in Fiscal Year 2015. Phase I construction to remove Dixon Estate structures and return the area to natural vegetation began in Fiscal Year 2015 and was completed in Fiscal Year 2016. A five-year mitigation and monitoring began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2021. Phase II design was completed in Fiscal Year 2018. Phase II construction began in Fiscal Year 2018 and was completed in Fiscal Year 2021. The five-year maintenance and monitoring period for Phase II is scheduled to be completed in Fiscal Year 2026.

Summary of Project Changes: Total project cost increased by \$323,416 due to increases in soft cost and mitigation expenses. \$631,465 in Regional Parks Improvement Funds was allocated to this project via City Council resolution in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
FY09 Sunset Cliffs Natural Par	400206	\$ 98,205	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 98,205
Grant Fund - State	600001	800,000	-	-	-	-	-	-	-	-	-	800,000
San Diego Regional Parks Improvement Fund	200391	2,634,981	529,927	-	-	-	-	-	-	-	-	3,164,908
Sunset Cliffs Natural Park	200463	369,613	-	70,000	-	-	-	-	-	-	-	439,613
Total		\$ 3,902,799	\$ 529,926	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,502,726

Parks & Recreation

Sunset Cliffs Park Drainage Improvements / L14005

Parks - Miscellaneous Parks

Council District:	2	Priority Score:	69
Community Planning:	Peninsula	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2015 - 2027		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project provides for drainage improvements at Sunset Cliffs Natural Park, Hillside section, including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I includes the removal of four existing homes located in the Sunset Cliffs Natural Park, the restoration and re-vegetation of these areas, ADA parking, and the inclusion of trails and lookouts per the community master plan. Phase II includes the evaluation of the drainage within the Sunset Cliffs Natural Park and the implementation of a complete drainage system.

Justification: This project will preserve and protect the coastal bluffs at Sunset Cliffs Natural Park from storm water runoff and soil erosion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Sunset Cliffs Natural Park Master Plan and is in conformance with the City's General Plan.

Schedule: Design and environmental assessment for Phase I began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2022. Design for Phase II began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2022. Construction of Phase I and Phase II is contingent upon identification of funding.

Summary of Project Changes: Total project cost increased by \$2.9 million due to consultant fees, construction cost estimate, and additional scope of work. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ 1,043,457	\$ 114,789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,158,246
Sunset Cliffs Natural Park	200463	564,089	-	30,000	-	-	-	-	-	-	-	594,089
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,008,664	6,008,664
Total		\$ 1,607,545	\$ 114,789	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	6,008,664	\$ 7,760,999

Parks & Recreation

Taft Joint Use Facility Development / S15026

Parks - Miscellaneous Parks

Council District:	7	Priority Score:	62
Community Planning:	Serra Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Scoggins, Shannon
Duration:	2015 - 2023		619-236-6894
Improvement Type:	New		sscoggins@sandiego.gov

Description: This project provides for the design and construction of a joint-use facility at Taft Middle School.

Justification: This project will contribute towards satisfying population-based park acreage requirements as a park equivalency, as set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas.

Relationship to General and Community Plans: This project is consistent with the Serra Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020. San Diego Unified School District is constructing the facility in conjunction with its bond-funded construction program. Construction is anticipated to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The operating budget impact has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 519,005	\$ 2,835,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,354,600
Serra Mesa - Urban Community	400132	-	100,000	-	-	-	-	-	-	-	-	100,000
Total		\$ 519,005	\$ 2,935,594	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,454,600

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs 0.00	0.50	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$ -	133,241	115,241	115,201	115,241

Parks & Recreation

Talmadge Traffic Calming Infrastructure / S17001

Trans - Roadway - Enhance/Scape/Medians

Council District:	9	Priority Score:	53
Community Planning:	Mid-City: Kensington # Talmadge	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2018 - 2024		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides for the design, installation, and/or modifications to street infrastructure for traffic calming purposes within the Talmadge Maintenance Assessment District (MAD) boundaries at the intersection of Contour Boulevard/Madison Avenue and 51st Street.

Justification: The Talmadge MAD Community Advisory group discussed and approved a request for streetscape improvements and traffic calming modifications.

Operating Budget Impact: The Talmadge MAD will fund any maintenance costs as a result of this project.

Relationship to General and Community Plans: This project is consistent with the Mid-City: Kensington - Talmadge Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering package has been completed. Design began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023. The warranty period for this project will continue through Fiscal Year 2024.

Summary of Project Changes: Project schedule was updated for Fiscal Year 2022. Total project costs increased by \$20,000.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Talmadge MAD Fund	200076	\$ 114,124	\$ 195,875	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 330,000
Total		\$ 114,124	\$ 195,875	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 330,000

Parks & Recreation

Torrey Highlands NP Upgrades / S16036

Parks - Neighborhood

Council District:	1	Priority Score:	58
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2024		619-533-5139
Improvement Type:	New		koliver@sandiego.gov

Description: This project provides for the design and construction of an approximately 0.5-acre additional parking area, landscaping, Americans with Disabilities Act (ADA) improvements to the existing comfort station, associated paths of travel to comply with federal and State accessibility requirements, and one new shade structure with four benches.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Construction is anticipated to begin in Fiscal Year 2022 and be completed in Fiscal Year 2023.

Summary of Project Changes: Project costs increased by \$30,000. \$269,722 in Carmel Valley Consolidated FBA funding was allocated to this project via City Council resolution in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 230,126	\$ 701,978	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 932,105
North Center-Maj Dist	400025	125,833	-	-	-	-	-	-	-	-	-	125,833
Total		\$ 355,959	\$ 701,978	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,057,938

Parks & Recreation

Torrey Highlands Trail System / RD21003

Parks - Trails

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2021 - 2023		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: The Torrey Highlands Trail system consists of approximately 50,300 lineal feet (9.5 miles) of bicycle, hiking, and equestrian trails to be located throughout the community in accordance with the Torrey Highlands Subarea Plan. There are 3,400 linear feet of unpaved trails to be completed. This project will consist of the construction of approximately 1,200 linear feet of 4 foot wide decomposed granite trails along Camino Del Sur and Carmel Mountain Road, and approximately 700 linear feet of 6 foot wide decomposed granite trail connecting Camino Del Sur to the Del Mar Mesa and Darkwood Canyon trail system.

Justification: This project implements the Torrey Highlands Subarea Plan.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The project's final design has not been approved, therefore, the cost estimate based upon the Parks and Recreation Department's cost to maintain various landscaped areas will be developed as the project is refined.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: The described segment of the trails project will be designed and constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and are anticipated to be completed early Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

Summary of Project Changes: This is a new project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 36,041	\$ -	\$ -	\$ 143,958	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 179,999
Total		\$ 36,041	\$ -	\$ -	\$ 143,958	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 179,999

Parks & Recreation

Torrey Pines Golf Course / AEA00001

Golf Courses

Council District:	1	Priority Score:	Annual
Community Planning:	Balboa Park; Mission Bay Park; University	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Doherty, Rumi
Duration:	2010 - 2040		858-581-7867
Improvement Type:	Betterment		rdoherty@sandiego.gov

Description: This annual allocation provides for the unexpected replacement of minor capital assets on an as-needed basis at the City's Municipal Golf Course - Torrey Pines.
Justification: This annual allocation will provide a capital assets cost-avoidance program allowing for the timely replacement of unanticipated failure of golf capital assets.

Operating Budget Impact: None.
Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.
Schedule: Design and replacement of minor capital assets will be implemented on an as-needed basis.
Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Torrey Pines Golf Course CIP Fund	700045	\$ 860,614	\$ 39,385	\$ 3,510,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,410,000
Total		\$ 860,614	\$ 39,385	\$ 3,510,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,410,000

Parks & Recreation

TP South Golf Course Imp Renovation / S18002

Golf Courses

Council District:	1	Priority Score:	26
Community Planning:	University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2017 - 2023		619-533-5139
Improvement Type:	Betterment		koliver@sandiego.gov

Description: The project provides for the upgrade to the irrigation system, turf renovation, redesign of tee boxes and bunkers, cart path addition, and addresses deferred golf course maintenance needs.

Justification: The project will enhance the playability of the course for resident golfers, while improving course conditions for private and professional tournaments. Improvements are needed in advance of the 2021 U.S. Open Tournament.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022. Project costs increased by \$950,000, which was added to this project via City Council resolution in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
San Diego Regional Parks Improvement Fund	200391	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
Torrey Pines Golf Course CIP Fund	700045	17,927,929	22,071	-	-	-	-	-	-	-	-	17,950,000
Total		\$ 17,927,929	\$ 172,070	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,100,000

Parks & Recreation

Tubman Charter School JU Improvements / S13000

Parks - Miscellaneous Parks

Council District:	9	Priority Score:	31
Community Planning:	College Area	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Scoggins, Shannon
Duration:	2013 - 2021		619-236-6894
Improvement Type:	New		sscoggins@sandiego.gov

Description: This project provides for design and construction of approximately 1.72 acres of joint-use facilities at Tubman Charter School to supplement existing park acreage in the College Area community. Improvements may include turf multi-purpose fields, multi-purpose hardcourts, walkways, landscaping, and accessibility upgrades.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the General Plan to serve residents in this park-deficient community.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the College Area community plan and is in conformance with the City's General Plan.

Schedule: The General Development Plan began in Fiscal Year 2013 and was completed in Fiscal Year 2014. Preparation of construction documents and construction of the joint use facility will be carried out by San Diego Unified School District (SDUSD). Design began in Fiscal Year 2019 and construction was completed in Fiscal Year 2021. The project will be closed in Fiscal Year 2022.

Summary of Project Changes: The schedule and operating budget impact were updated for Fiscal Year 2022. This project is complete and will be closed by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
College Area	400127	\$ 1,329,995	\$ 74,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,404,000
Total		\$ 1,329,995	\$ 74,004	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,404,000

Parks & Recreation

Villa Monserate Neighborhood Park Upgrades / S16048

Parks - Neighborhood

Council District:	7	Priority Score:	57
Community Planning:	Tierrasanta	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2016 - 2022		619-533-5414
Improvement Type:	Replacement		jbscott@sanidiego.gov

Description: This project provides for the design and construction of an expansion to the existing park by upgrading the two children's play areas and associated path of travel to meet accessibility requirements and providing a picnic shelter to expand the park use.

Justification: This project will expand the use of the park and contribute to satisfying population-based park acreage requirements as set forth in the City's General Plan to serve residents.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2020.

Construction began in Fiscal Year 2020 and was completed in Fiscal Year 2021. The warranty phase of this project is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Antenna Lease Revenue Fund	200324	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	260,000
CIP Contributions from General Fund	400265	-	16,274	-	-	-	-	-	-	-	-	16,274
Infrastructure Fund	100012	13,050	136,950	-	-	-	-	-	-	-	-	150,000
Lusk-Gen'l Traffic Imprvmts	400211	210,464	-	-	-	-	-	-	-	-	-	210,464
R.H.-Community Endowment	400218	92,761	-	-	-	-	-	-	-	-	-	92,761
R.H.-Endowment Comm.Youth	400216	309,643	-	-	-	-	-	-	-	-	-	309,643
SC Open Sp Acg/Rec Ctr Phl	400219	1,255	-	-	-	-	-	-	-	-	-	1,255
SC Open Sp Acg/Rec Ctr Phll	400220	1,139	-	-	-	-	-	-	-	-	-	1,139
Tierrasanta - DIF	400098	682,050	-	-	-	-	-	-	-	-	-	682,050
Total		\$ 1,570,361	\$ 153,223	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,723,585

Parks & Recreation

Wangenheim Joint Use Facility / S15007

Parks - Miscellaneous Parks

Council District:	6	Priority Score:	59
Community Planning:	Mira Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Oliver, Kevin
Duration:	2015 - 2024		619-533-5139
Improvement Type:	New		koliver@sanidiego.gov

Description: This project provides for the design and construction to expand the existing joint use facility by approximately 4.0 acres at Wangenheim Middle School to supplement existing park acreage in the Mira Mesa community. Joint use improvements could include multi-use sports fields, multi-purpose courts, walkways, landscaping, parking, sports field lighting, and improvements to comply with accessibility guidelines. Facilities may include a comfort station if desired by the community.

Justification: This project will contribute to satisfying population-based park acreage requirements set forth in the City's General Plan to serve residents in this park-deficient community.

Operating Budget Impact: This facility will require an on-going operational budget for personnel and non-personnel expenses. The current cost estimate is based upon the Parks and Recreation Department's current cost to maintain various landscaped areas. Operational costs for the project will be revised as all amenities and unique site characteristics are considered.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: General Development Plan began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction is anticipated to begin in Fiscal Year 2022 and is scheduled to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule and operating budget impact have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Mira Mesa - FBA	400085	\$ 1,288,166	\$ 7,855,044	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,143,211
Mira Mesa Development Impact Fee	400858	20,960	322,594	-	-	-	-	-	-	-	-	343,554
Wuest-Fire Station	400241	30,902	-	-	-	-	-	-	-	-	-	30,902
Total		\$ 1,340,028	\$ 8,177,638	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,517,667

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Parks & Recreation - GENERAL FUND	FTEs	0.00	0.50	0.50	0.50
Parks & Recreation - GENERAL FUND	Total Impact \$	-	116,805	98,805	98,805

Parks & Recreation

Wightman Street Neighborhood Park / S00767

Parks - Neighborhood

Council District:	9	Priority Score:	49
Community Planning:	Mid-City: City Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Scott, Jennifer
Duration:	2007 - 2023		619-533-5414
Improvement Type:	New		jbscott@sanidiego.gov

Description: This project provides for the design and development of Wightman Street Neighborhood Park on 0.9 acres of parkland. The park development will also include the implementation of the Chollas Creek Enhancement Program for Auburn Creek which is located on site. Amenities will include two half-court basketball courts, children's playground, turf areas, and natural vegetation.

Justification: This project will contribute to satisfying the population-based park acreage requirements set forth in the City's General Plan.

Operating Budget Impact: Operation and maintenance funding for this facility was previously included in the Parks and Recreation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Updates to construction documents and permits were completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2018. A five-year vegetation maintenance and monitoring period began January 2017 and will extend until August 2022.

Summary of Project Changes: Project costs increased by \$40,000. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 391,150	\$ 8,524	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 399,675
Environmental Growth 2/3 Fund	200109	317,562	19,840	-	-	-	-	-	-	-	-	337,402
Financing	9300	-	-	-	40,000	-	-	-	-	-	-	40,000
Mid City Urban Comm	400114	1,090,000	-	-	-	-	-	-	-	-	-	1,090,000
Mid-City - Park Dev Fund	400109	1,126,634	-	-	-	-	-	-	-	-	-	1,126,634
PFFA Lease Revenue Bonds 2015A-Projects	400859	374,152	-	-	-	-	-	-	-	-	-	374,152
PFFA Lease Revenue Bonds 2015B-Project	400860	162,916	-	-	-	-	-	-	-	-	-	162,916
Total		\$ 3,462,414	\$ 28,364	\$ -	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,530,779

Unfunded Needs List

Parks & Recreation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Beyer Park Development / S00752	\$ 19,458,259	\$ 152,493	0.78 %	This project provides for the acquisition, design, and construction of approximately eight useable acres, out of approximately 43 total acres, of a community and neighborhood park on Beyer Boulevard. A portion of construction is unfunded.
EB Scripps Pk Comfort Station Replacement / S15035	\$ 5,718,470	\$ 200,000	3.50 %	This project provides for the design and construction of a replacement comfort station located in Ellen Browning Scripps Park adjacent to La Jolla Cove. The project also includes the demolition of the existing comfort station and installation of associated path of travel improvements. A portion of construction is unfunded.
Balboa Park West Mesa Comfort Station Replacement / S15036	\$ 2,378,963	\$ 123,000	5.17 %	This project provides for the design and construction of two replacement comfort stations on the West Mesa of Balboa Park, one north of the children's play area and one near the intersection of 6th Avenue and Nutmeg Street. The project also includes the demolition of the existing comfort stations at these locations and associated path of travel improvements. It is anticipated the new comfort stations will be prefabricated buildings. A portion of construction is unfunded.
Southeastern Mini Park Improvements / L16000	\$ 8,810,082	\$ 611,930	6.95 %	This project provides for the design and replacement of playground equipment, paths of travel, picnic tables, and benches at four mini parks (Island Avenue, Clay Avenue, J Street, and Gamma Mini Park which was formerly S15032 Gamma Street Mini-Park ADA Improvements) to make each Americans with Disabilities Act (ADA) accessible. A portion of construction is unfunded.
Hickman Fields Athletic Area / S00751	\$ 10,566,320	\$ 1,000,000	9.46 %	This project scope of work includes multipurpose fields, irrigation upgrades, security lighting, a multi-use aquatic complex, pedestrian and vehicular circulation, parking and lighting, children's play areas, and comfort stations/concession stands on a 44-acre athletic area to serve residents within the Kearny Mesa, Clairemont Mesa, and Serra Mesa Communities. Improvements shall be in compliance with federal, State, and local accessibility guidelines and regulations. A portion of construction is unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Jerabek Park Improvements / S20007	\$ 4,714,000	\$ 649,549	13.78 %	This project provides for the design and construction of accessibility improvements that may include playground renovation, walkway improvements, comfort station upgrades, concession stand upgrades, parking lot upgrades, and other accessibility improvements as identified during the design phase. A portion of construction is unfunded.
Carmel Del Mar NP Comfort Station-Development / S16034	\$ 2,730,564	\$ 400,000	14.65 %	This project provides for the demolition of the existing comfort station and the design and construction of a new comfort station, which provides accessibility improvements to the children's play area and path of travel. This project is now categorized as a Priority Development Project (PDP). Thus, implementation of permanent structural stormwater Best Management Practices (BMPs) are required. A portion of construction is unfunded.
Mira Mesa Community Pk Improvements / L16002	\$ 32,791,161	\$ 11,000,454	33.55 %	This project provides for Phase II improvements at Mira Mesa Community Park. Phase II will include an entry plaza, pool and aquatic center, new basketball courts, playground, public art, and renovation of the existing recreation center. Construction is unfunded.
Dennery Ranch Neighborhood Park / S00636	\$ 21,600,000	\$ 8,203,802	37.98 %	This project provides for the acquisition, design, and construction of a nine useable acre park site in the Otay Mesa Community Plan and the Dennery Ranch Precise Plan areas. The park may include a multi-purpose court, multi-purpose sports fields, comfort station, children's play area, picnic area and facilities, open turf area, staging area, and trail with connectivity to the Otay Valley Regional Park. Construction is unfunded.
Rancho Bernardo CP Improvements / L20000	\$ 1,300,000	\$ 496,737	38.21 %	Phase I of this project will include parking lot accessibility improvements, including improvements leading to and in the dog off-leash area. Phase II of this project will provide for the design and construction of sports field lighting at the RB Community Park. A portion of construction is unfunded.
Egger/South Bay Community Park ADA Improvements / S15031	\$ 4,534,000	\$ 1,803,855	39.79 %	This project provides for the design and construction of Americans with Disabilities Act improvements for the children's play areas and paths of travel at Robert Egger/South Bay Community Park to comply with accessibility requirements. A portion of construction is unfunded.
SD River Dredging Qualcomm Way to SR163 / S00606	\$ 1,914,000	\$ 1,000,000	52.25 %	This project provides for removal of a small island of sediment within the San Diego River. The unidentified funding is needed for redesign and implementation of this project.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Canon Street Pocket Park / S16047	\$ 2,867,315	\$ 1,550,908	54.09 %	This project provides for the design and construction of a pocket park, approximately 0.75 acre, and will provide park amenities such a small children's play area, picnic areas, walkways, landscaping, art and/or interpretive signs. Construction is unfunded.
Mohnike Adobe and Barn Restoration / S13008	\$ 2,697,000	\$ 1,583,973	58.73 %	This project provides for the rehabilitation/restoration of the historic adobe and hay barn located within the 14-acre Rancho Penasquitos Equestrian Center on the eastern end of the Los Penasquitos Canyon Preserve. Construction is unfunded.
Junipero Serra Museum ADA Improvements / S15034	\$ 2,529,787	\$ 1,684,461	66.59 %	This project provides for the design and construction of improvements to provide Americans with Disabilities Act (ADA) access to the Junipero Serra Museum within Presidio Park. The project may include a new parking lot, security lighting, walkways and/or accessible ramps, site furnishings, and landscape enhancements. Construction is unfunded.
Ocean Beach Pier Improvements / S20011	\$ 2,700,001	\$ 1,817,094	67.30 %	This project will strengthen the pier piles by adding additional concrete surrounding the existing piles. Steel in the decking will also be replaced as necessary, as well as adding beams to the underside of the decking, and replacement of the deck edging that has spalled off. Design and construction are unfunded.
Golf Course Drive Improvements / S15040	\$ 6,500,000	\$ 4,894,614	75.30 %	This project provides for the design and construction of a paved pedestrian pathway and bike facility along Golf Course Drive. Construction is unfunded.
Sunset Cliffs Park Drainage Improvements / L14005	\$ 7,760,999	\$ 6,008,664	77.42 %	This project provides for drainage improvements at Sunset Cliffs Natural Park including the removal of existing houses located on parkland, restoration of natural areas to allow water percolation, and installation of site appropriate drainage devices. Phase I and Phase II of construction is unfunded. The unidentified amount is subject to change depending upon completion of design and input from the community.
NTC Aquatic Center / S10000	\$ 9,486,726	\$ 7,419,365	78.21 %	This project provides for the planning and design of a new aquatic facility center at Naval Training Center Park. The proposed facility will include, but will not be limited to, two competitive and recreational pools, a leisure pool with water playground features, spectator seating deck, bath house facility, and associated site improvements. Design and construction phases are currently unfunded.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Olive Grove Community Park ADA Improve / S15028	\$ 3,721,866	\$ 3,099,369	83.27 %	This project provides for the design and construction of Americans with Disabilities Act (ADA) improvements to the existing comfort station, children's play areas, repaving of basketball courts and parking lot, new trash enclosure, and associated paths of travel to comply with federal and State accessibility requirements. A portion of construction is unfunded.
Chollas Lake Improvements / L18001	\$ 5,550,000	\$ 4,700,000	84.68 %	This project will initiate the design for improvements such as providing electricity to a newly installed ranger station, adding security lights to the parking lot and comfort station, enhancing the youth fishing programs by improving the health of the aquatic environment for fish and other wildlife, accessibility upgrades, and other park improvements. The first priority project is to provide electrical service to the park which will allow extended use of the park and provide a higher level of security. Design and construction of subsequent phases are currently unfunded.
Total		\$ 58,400,268		



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Police



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The San Diego Police Department serves approximately 1.4 million residents with professionalism and integrity. In addition to the Headquarters building, the Department serves the community from nine area commands, a Traffic Division and the Police Plaza. For policing purposes, the City is divided into 19 service areas and 125 neighborhoods.

The following nine area commands extend throughout the City and greatly facilitate the Department's community-based policing and problem-solving efforts: Central Division, Eastern Division, Mid-City Division, Northern Division, Northeastern Division, Northwestern Division, Southeastern Division, Southern Division, and Western Division. The Traffic Division and Police Plaza are centrally located in the Kearny Mesa Community Area.

The two largest area commands are Central Division and Mid-City Division, which provide service to 9.7 square miles and 12.8 square miles, respectively. The Northeastern Division covers 103.8 square miles, the largest single area in the City. The Capital Improvements Program plays an important role in addressing the Police Department's facility needs.

2021 CIP Accomplishments

In Fiscal Year 2021, the Police Department accomplished the following:

- Completed Vesta 9-1-1 system for the Backup Dispatch Center (S15024)
- Completed first phase of construction of the Police Range Refurbishment Project-Phase II (S18005)

2022 CIP Goals

In Fiscal Year 2022, the Police Department anticipates accomplishing the following:

- Complete second phase of construction plans for the Police Range Refurbishment Project-Phase II (S18005)



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Police: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
Police Range Refurbishment Phase II / S18005	\$ 9,300,000	\$ -	\$ 6,800,000	\$ 16,100,000
Total	\$ 9,300,000	\$ -	\$ 6,800,000	\$ 16,100,000



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Police

Police Range Refurbishment Phase II / S18005

Bldg - Pub Safety - Police Fac / Struct

Council District:	9	Priority Score:	86
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Schroth-Nichols,Elizabeth
Duration:	2018 - 2024		619-533-6649
Improvement Type:	Betterment		eschrothnich@sandiego.gov

Description: This project includes the demolition of the dilapidated bullet back stops, removal of lead contaminated soil berms, installation of new bullet recovery systems, and other needed improvements throughout the facility.

Justification: This project will enhance safety and provide usability as a training academy for the San Diego Police Department and multiple enforcement agencies. This project also allows for the facility to be open to the public through the Revolver Club.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Project planning began in Fiscal Year 2011 and was completed in Fiscal Year 2012. Design was completed in Fiscal Year 2014. Due to lack of funding, this project was put on hold. Updating the design of this project began in Fiscal Year 2018 and was completed in Fiscal Year 2019. Construction of Phase I began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021. Construction of Phase II is anticipated to begin in Fiscal Year 2023.

Summary of Project Changes: Due to unforeseen conditions of contaminated soil during construction, the total project cost increased by \$1.5 million. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,879,515	\$ 58,510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,938,025
CIP Contributions from General Fund	400265	544,944	1,839	-	-	-	-	-	-	-	-	546,783
Financing	9300	-	-	-	6,800,000	-	-	-	-	-	-	6,800,000
Infrastructure Fund	100012	822,760	-	-	-	-	-	-	-	-	-	822,760
SDTFC Series 2018C Tax Exempt	400868	5,992,432	-	-	-	-	-	-	-	-	-	5,992,432
Total		\$ 9,239,650	\$ 60,349	\$ -	\$ 6,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,100,000



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Public Utilities



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Public Utilities

The Public Utilities Department provides water, wastewater, and recycled water services to approximately 1.4 million water customers and 2.2 million wastewater customers within the San Diego region. The Department's Capital Improvements Program (CIP) supports the infrastructure for reliable water supply, and wastewater collection and treatment.

The water system extends over 404 square miles with potable water demands of approximately 155 million gallons per day (mgd). This system includes 49 water pump stations, 29 treated water storage facilities, three water treatment plants, and approximately 3,300 miles of pipeline. The Department also manages the recycled water system, which includes three pump stations and 103 miles of purple pipe, delivering an annual average of over 10 mgd for irrigation, manufacturing, and other non-potable uses.

The wastewater system consists of the Municipal (Muni) System and Metropolitan (Metro) System. The Muni System consists of approximately 3,000 miles of pipelines and 77 sewer pump stations, primarily used to collect and convey wastewater from residences and businesses in the City of San Diego. The Metro System consists of three wastewater treatment plants, one biosolids processing facility, four large pump stations, and two outfalls.

The system provides treatment and disposal services for the City and 12 other agencies and districts within a 450-square mile area, stretching from Del Mar to the north, Alpine and Lakeside to the east, and San Ysidro to the south.

The Department is launching a proven innovative water purification program known as Pure Water San Diego. Pure Water San Diego is a 20-year cost effective, integrated water and wastewater capital improvement program. The program is designed to provide a safe, secure, and sustainable local water supply by turning recycled water into drinkable water using water purification technology.

Funding for water and wastewater projects is provided by a variety of sources which can include bond financing, commercial paper financing, water and sewer rates, state revolving fund loans, and grants. Approximately 33 percent of all Metro Fund expenditures are funded by Participating Agencies.

The CIP includes water projects mandated in the Compliance Order from the California Department of Public Health (CDPH), currently known as the State Water Resources Control Board - Division of Drinking Water (DDW). These projects will meet the requirements of the federal Safe Drinking Water Act. In addition, the Department continues to replace/rehabilitate aging infrastructure in compliance with the Clean Water Act.

2021 CIP Accomplishments

As of December 31, 2020, the Department completed the replacement and rehabilitation of 6.89 sewer miles and 5.87 water miles. To date, over 2,150 miles of sewer mains have been assessed and more than 794 miles have been identified for replacement or rehabilitation.

The Public Utilities Department, in collaboration with the Engineering & Capital Projects Department, oversees the design and construction of water, wastewater, and recycled water projects. The following accomplishments have occurred in Fiscal Year 2021:

- Construction was completed on the Mission Cliff Drive Water Main Replacement Project (B18028), which consisted of the replacement of approximately 0.22 miles of existing water mains in the Uptown and North Park Area
- Construction was completed on the Hodges Reservoir Hypolimnetic Oxygenation System Project (B15195), which consisted of the installation of a hypolimnetic oxygenation system, submersible pump and a discharge header in the San Pasqual Area
- Construction was completed on the La Jolla Scenic Drive 16-inch Main Replacement Project

Public Utilities

(S120009), which consisted of the replacement of approximately 3.95 miles of existing water mains in the La Jolla Area

- Construction was completed on the Mountain View Accelerated Project (B19075 and B19076), which consisted of the replacement of approximately 0.36 miles of existing water mains and 0.36 miles of existing sewer mains in the Southeastern Area
- Construction was completed on the AC Water & Sewer Group 1027 Project (B15118 and B15121), which consisted of the replacement of approximately 2.88 miles of existing water mains and 0.02 miles of existing sewer mains in the North Park Area
- Construction was completed on the AC Woodman Street Pipeline Replacement Project (B15081), which consisted of the replacement of approximately 0.95 miles of existing water mains in the Skyline-Paradise Hills Area
- Construction was completed on the Otay 2nd Pipeline Phase 2 Project (B15046), which consisted of the replacement of approximately 1.46 miles of existing water mains in the Skyline-Paradise Hills Area
- Construction was completed on the Pipeline Rehabilitation AW-1 Project (B18120), which consisted of the rehabilitation of approximately 7.45 miles of existing sewer mains in the Navajo Area
- Construction was completed on the Mira Mesa Trunk Sewer Improvement Project (B16056), which consists of the rehabilitation of approximately 1.42 miles of sewer mains and the replacement of approximately 0.43 miles of sewer mains in the Mira Mesa Area
- Construction was completed on the Pipeline Rehabilitation AS-1 Project (B17184), which consisted of the rehabilitation of approximately 6.16 miles of existing sewer mains in the Mid-City: City Heights Area
- Construction was completed on the SPS 76 Generator Project (B14168), which consisted of the installation of a diesel generator and concrete housekeeping pad in the San Pasqual Area
- Construction continues on the Market Street Sewer Pipe Replacement Project (B17054), which consists of replacement and rehabilitation of approximately 0.20 miles of existing sewer mains in the Encanto Area. The construction is anticipated to be completed in 2021
- Construction continues on the Sewer Group Job 798C Project (B00409), which consists of rehabilitation of approximately 0.44 miles of existing sewer mains in the La Jolla Area. The construction is anticipated to be completed in 2022
- Construction continues on the Water Group 970 CI Project (B18075), which consists of replacement of approximately 1.81 miles of existing water mains

The Public Utilities Department has identified the following projects that will assist in achieving the targets set forth within the City's Climate Action Plan:

- Advanced Metering Infrastructure Project (S17008)
- North City Water Reclamation Plant Improvements to 30 MGD project (S17012)
- Pure Water Program (ALA00001)

The following accomplishments were reached on the Pure Water Program:

- Construction continued on the Phase 1 construction package, which includes early site work at the North City Water Reclamation Plant and North City Pure Water Facility

Public Utilities

- Entered into an Agreement with National Water Research Institute to convene an Independent Advisory Panel to provide expert peer review of the technical, scientific, regulatory, and policy aspects for Pure Water Phase 2
- Finalized negotiations and signed the Project Labor Agreement for all Phase 1 and Phase 2 construction contracts
- Started construction on North City Pure Water Facility and Pure Water Pump Station, Pure Water Pipeline and Dechlorination Facility bundled with AC 1038, PWP Morena Wastewater Pump Station, and Morena Conveyance Northern Alignment
- Advertised PWP North City Water Reclamation Plant Expansion & NCWRP Influent Pump Station and Pipeline, the Flow Equalization Basin, and Metro Biosolids Center Improvements

2022 CIP Goals

In order to achieve the Public Utilities Department goal to provide safe drinking water and to improve its aging infrastructure, the Public Utilities Department continues to award the replacement and rehabilitation of 40 sewer miles and 35 water miles per fiscal year. These capital needs are based on condition assessment results, future demand projections, policies, and regulatory requirements to continue providing reliable service to our customers.

Public Utilities has developed a robust condition assessment program to provide comprehensive assessment coverage for water and wastewater infrastructure including water transmission lines, dams, reservoirs, and large diameter wastewater pipelines. In addition, the Department continues its ongoing condition assessment efforts including inspection of 50-60 miles of sewer mains per fiscal year.

In Fiscal Year 2022, the Department anticipates accomplishing the following goals for the Pure Water Program:

- Complete construction on the early site work at the North City Water Reclamation Plant and North City Pure Water Facility
- Begin design of Pure Water Phase 2 Small-Scale Demonstration Facility
- Complete Phase 2 alternative refinement with the Metropolitan Wastewater Joint Power Authority
- Begin activities for the Phase 2 Pure Water Independent Advisory Panel
- Start construction on PWP North City Water Reclamation Plant Expansion & NCPWF Influent Pump Station and Pipeline, Flow Equalization Basin, and Metro Biosolids Center Improvements
- Advertise for construction bids and then start construction on the remaining Phase 1 construction packages: Miramar Reservoir Pump Station Improvements, PWP Morena Conveyance Southern Alignment, and Morena Conveyance Middle Alignment



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Public Utilities: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
30th Street Pipeline Replacement / S12010	\$ 31,003,592	\$ -	\$ -	\$ 31,003,592
69th & Mohawk Pump Station / S12011	15,088,594	500,000	-	15,588,594
Advanced Metering Infrastructure / S17008	68,568,577	5,427,524	52,539,224	126,535,325
Alvarado 2nd Extension Pipeline / S12013	9,224,242	7,500,000	108,275,758	125,000,000
Alvarado Laboratory Improvements / S22000	-	300,000	89,700,000	90,000,000
Alvarado Trunk Sewer Phase IV / S15019	37,080,000	-	29,920,000	67,000,000
Chollas Building / S11025	46,051,948	-	-	46,051,948
Cielo & Woodman Pump Station / S12012	3,878,000	2,000,000	1,000,000	6,878,000
Corrosion Control / AKA00001	200,000	300,000	-	500,000
El Monte Pipeline No 2 / S10008	6,448,000	-	18,551,951	24,999,951
EMTS Boat Dock Esplanade / S00319	3,430,851	-	-	3,430,851
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	-	1,200,000	24,800,000	26,000,000
Freeway Relocation / AKB00002	2,372,000	-	-	2,372,000
Groundwater Asset Development Program / ABM00001	2,250,000	-	381,494	2,631,494
Harbor Drive Trunk Sewer / S18006	13,791,250	7,253,751	5,454,999	26,500,000
Instrumentation and Control / AKB00007	200,000	-	6,766,234	6,966,234
Kearny Mesa Trunk Sewer / S20000	2,500,000	1,500,000	20,888,300	24,888,300
La Jolla Scenic Drive 16inch Main / S12009	11,448,000	-	-	11,448,000
La Jolla View Reservoir / S15027	5,580,001	1,637,500	29,535,276	36,752,777
Large Diameter Water Transmission PPL / AKA00003	53,408,975	22,455,439	75,516,100	151,380,514
MBC Dewatering Centrifuges Replacement / S00339	12,422,443	-	-	12,422,443
MBC Equipment Upgrades / S17013	5,890,821	16,928,232	27,668,008	50,487,061
Metro Treatment Plants / ABO00001	17,712,530	13,377,695	17,034,657	48,124,882
Metropolitan System Pump Stations / ABP00002	2,876,270	2,735,000	13,282,104	18,893,374
Metropolitan Wastewater Department Trunk Sewers / AJB00001	30,171,089	1,400,000	33,293,154	64,864,243
Miramar Clearwell Improvements / S11024	120,328,744	-	-	120,328,744
Montezuma/Mid-City Pipeline Phase II / S11026	38,867,200	-	7,356,553	46,223,753
Morena Pipeline / S16027	36,236,153	2,500,000	18,998,433	57,734,586
NCWRP Improvements to 30 mgd / S17012	5,838,430	11,649,255	21,581,432	39,069,117
Otay 1st/2nd PPL West of Highland Avenue / S12016	29,440,500	-	-	29,440,500
Otay 2nd Pipeline Phase 4 / S20001	5,800,000	-	32,208,900	38,008,900
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	100,000	1,000,000	19,029,000	20,129,000
Otay Second Pipeline Relocation-PA / S15016	13,096,171	-	14,997,053	28,093,224
Pacific Beach Pipeline South (W) / S12015	41,766,933	-	-	41,766,933
Pipeline Rehabilitation / AJA00002	99,869,346	3,570,220	27,403,179	130,842,745
Pressure Reduction Facility Upgrades / AKA00002	3,050,000	2,142,224	3,023,964	8,216,188
PS2 Power Reliability & Surge Protection / S00312	76,100,800	-	3,000,000	79,100,800
Pump Station Restorations / ABP00001	14,681,516	1,200,000	25,639,800	41,521,316
Pure Water Pooled Contingency / P19002	30,487,632	4,844,690	66,335,649	101,667,971
PURE Water Program / ALA00001	641,824,506	355,620,544	462,052,162	1,459,497,212
Rancho Bernardo Industrial Pump Stn Replacement / S21004	100,000	1,650,000	-	1,750,000
Recycled Water Systems Upgrades / AHC00004	50,000	-	-	50,000
SBWR Plant Demineralization / S00310	5,973,695	-	-	5,973,695
Sewer CIP Emergency Reserve / ABT00007	10,000,000	-	-	10,000,000

Public Utilities

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
Sewer Main Replacements / AJA00001	298,254,091	80,334,255	237,505,824	616,094,170
South Mission Valley Trunk Sewer Ph II / S21002	100,000	1,000,000	12,900,000	14,000,000
Standpipe and Reservoir Rehabilitations / ABL00001	26,375,850	1,705,577	43,657,006	71,738,433
Tecolote Canyon Trunk Sewer Improvement / S15020	4,180,000	16,000,000	14,820,000	35,000,000
TH 16" Water Mains / RD21007	322,137	-	1,430,000	1,752,137
Tierrasanta (Via Dominique) Pump Station / S12040	16,283,996	1,410,000	-	17,693,996
University Ave Pipeline Replacement / S11021	27,550,000	1,500,000	-	29,050,000
University Heights Reservoir Rehabilitation / S20002	2,000,000	-	16,200,000	18,200,000
Unscheduled Projects / AJA00003	520,601	980,298	-	1,500,899
Upas St Pipeline Replacement / S11022	37,265,020	-	-	37,265,020
Water & Sewer Group Job 816 (W) / S13015	18,199,392	-	-	18,199,392
Water CIP Emergency Reserve / ABT00008	5,000,000	-	-	5,000,000
Water Main Replacements / AKB00003	436,016,694	125,637,927	224,176,445	785,831,066
Water Pump Station Restoration / ABJ00001	25,862,968	4,090,000	27,058,281	57,011,249
Water SCADA Upgrade Phase I / S21001	500,000	1,200,000	14,400,000	16,100,000
Water Treatment Plants / ABI00001	3,769,966	5,434,166	39,767,360	48,971,492
Total	\$ 2,457,409,525	\$ 707,984,297	\$ 1,888,148,300	\$ 5,053,542,122

Public Utilities – Preliminary Engineering Projects

Pure Water Pooled Contingency / P19002

Priority Category: Low

Priority Score: 85

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 12,333,706	\$ 3,212,658	\$ 43,364,932
Water Utility - CIP Funding Source	700010	-	18,153,926	1,632,032	58,303,039
Total		\$ -	\$ 30,487,632	\$ 4,844,690	\$ 101,667,971



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Public Utilities

30th Street Pipeline Replacement / S12010

Water - Distribution Sys - Transmission

Council District:	3 8	Priority Score:	93
Community Planning:	Greater North Park; Greater Golden Hill; Southeastern San Diego	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Bose, Sheila
Duration:	2014 - 2023		619-533-4698
Improvement Type:	Replacement		sbose@sandiego.gov

Description: This project will replace approximately 5.11 miles of existing cast iron mains from Polk Avenue to Commercial Street. Also, it will update the transmission and distribution system in the University Heights (390 Zone) to meet its current and future needs.

Justification: This project will replace the cast iron pipe, provide supply reliability to the south end of the 390 Zone and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Greater North Park, Greater Golden Hill, and Southeastern San Diego Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The total project cost increased by \$1.0 million due to unforeseen poor soil conditions. In Fiscal Year 2021, the City Council authorized the appropriation of \$1.0 million. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 29,796,368	\$ 1,207,223	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,003,592
Total		\$ 29,796,368	\$ 1,207,223	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,003,592

Public Utilities

69th & Mohawk Pump Station / S12011

Bldg - Water - Pump Stations

Council District:	4 9	Priority Score:	96
Community Planning:	College Area; Mid-City: Eastern Area	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2013 - 2023		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project will construct a new pump station at the corner of 69th Street and Mohawk Street. The new pump station will feed the 645 Redwood Village Pressure Zone.

Justification: This project will replace the existing 40-year-old Montezuma Pump Station for Redwood Village which is reaching the end of its lifecycle.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with College Area and Mid-City: Eastern Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2017.

Construction began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2022.

Summary of Project Changes: The total project costs increased by \$500,000 due to unforeseen conditions. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 14,730,150	\$ 358,443	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,588,594
Total		\$ 14,730,150	\$ 358,443	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,588,594

Public Utilities

Advanced Metering Infrastructure / S17008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	59
Community Planning:	Citywide	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Arnold, Jane
Duration:	2017 - 2031		858-614-4517
Improvement Type:	Betterment		jarnold@sandiego.gov

Description: This project deploys Advanced Metering Infrastructure (AMI) technology to approximately 280,000 water meters citywide. The AMI technology allows water meters to be read electronically rather than by direct visual inspection by field staff, which improves the accuracy of the meter reads. AMI offers several benefits, including mitigating human error in meter readings, automatically detecting leaks, and allowing customers to monitor their own hourly water consumption. This enhances customer service and assists customers with water conservation. This project also helps to implement the City's Climate Action Plan.

Justification: This project streamlines the collection of water meter information, provides near real time data, assists with promptly solving water usage and billing questions and provides customers with a tool to conserve and manage their water consumption.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans, is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

Schedule: Design began in Fiscal Year 2012, which carried out an initial Pilot Program of approximately 11,000 metered connections between Fiscal Years 2013 – 2015. In Fiscal Year 2019 the citywide AMI implementation approach, project budget and timeline for the remaining approximately 270,000 meters were re-evaluated to address productivity issues and take corrective actions, as needed, to guide the rest of the AMI implementation. The revised AMI implementation approach will engage third-party contracted professional management and construction installation services. City Forces augmented with contracted installation services will begin the Citywide AMI implementation construction activities in Fiscal Year 2022 with a targeted project completion in Fiscal Year 2031.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-Federal	710000	\$ -	\$ 999,679	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 999,679
Muni Sewer Utility - CIP Funding Source	700008	11,995,593	8,275,076	1,628,257	-	5,353,495	6,683,035	3,725,238	-	-	-	37,660,694
Water Utility - CIP Funding Source	700010	28,406,830	18,891,399	3,799,267	-	12,491,486	15,593,747	8,692,223	-	-	-	87,874,952
Total		\$ 40,402,422	\$ 28,166,154	\$ 5,427,524	\$ -	\$ 17,844,981	\$ 22,276,782	\$ 12,417,461	\$ -	\$ -	\$ -	\$ 126,535,325

Public Utilities

Alvarado 2nd Extension Pipeline / S12013

Water - Distribution Sys - Transmission

Council District:	2 7	Priority Score:	95
Community Planning:	Mission Valley; Mission Bay Park; Linda Vista	Priority Category:	High
Project Status:	Continuing	Contact Information:	Bose, Sheila
Duration:	2016 - 2027		619-533-4698
Improvement Type:	Expansion		sbose@sandiego.gov

Description: The Alvarado 2nd Extension Pipeline project is proposing to build a new 48-inch and a 24-inch main, extending the existing Alvarado 2nd Pipeline westerly, connecting to the new 20-inch Pacific Beach Pipeline along West Mission Bay Dr. (approx. 6.42 miles). A 536 to 390 HGL Pressure Reducing Station (PRS) will be built along the new 30-inch pipeline at the Friars Rd. and Napa St. intersection. This project includes the replacement of all parallel 16-inch AC water mains. The AC mains run along Friars Rd. between Morena Blvd. and East of Mission Center Rd. (approx. 3.90 miles). Total length of this project is approximately 10.32 miles.

Justification: This project was driven by the need to provide redundant transmission to the coastal zones of La Jolla and Pacific Beach for supply reliability. The proposed Alvarado 2nd Pipeline Extension will be the main feed to Pacific Beach Zones. With the new pipeline feeding from the Alvarado Water Treatment Plant (WTP), the San Diego County Water Authority (CWA) treated water intake at San Diego Connection #11, which currently feeds those zones will be greatly reduced. This will also provide supply flexibility between the Alvarado and Miramar WTP Service Areas.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley, Linda Vista, and Mission Bay Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2022. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: The total project cost estimate increased by \$44.5 million to a total project cost of \$125 million after design development which identified construction complexities including coordination with the Pure Water program, pipeline alignment within the Rose Canyon Fault and unstable soils which required a special study, addition of isolation valves, and compaction grouting, high groundwater, trenchless construction, modifications to a pressure reducing station, and increased cost of materials. Additional environmental process was also required by the SRF loan application. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 8,487,405	\$ 736,836	\$ 7,500,000	\$ -	\$ 35,000,000	\$ 30,000,000	\$ 30,000,000	\$ 13,275,758	\$ -	\$ -	\$ 125,000,000
Total		\$ 8,487,405	\$ 736,836	\$ 7,500,000	\$ -	\$ 35,000,000	\$ 30,000,000	\$ 30,000,000	\$ 13,275,758	\$ -	\$ -	\$ 125,000,000

Public Utilities

Alvarado Laboratory Improvements / S22000

Bldg - MWWd - Laboratories

Council District:	7	Priority Score:	85
Community Planning:	Navajo	Priority Category:	Low
Project Status:	New	Contact Information:	Aberra, Nitsuh
Duration:	2022 - 2026		619-533-3767
Improvement Type:	Betterment		rsgreek@sandiego.gov

Description: Renovate Alvarado Laboratory to meet State of CA Environmental Laboratory Accreditation Program (ELAP) standards. The lab building shall add 20,520 square feet, increasing footprint capacity from 52,595 to 73,115 square feet. New lab spaces shall create an "open design concept" to increase opportunities for communication and collaboration to house the City's drinking water and wastewater chemistry and biology labs. In addition, new space capacity will also accommodate Industrial Wastewater Control Program and Water Systems Operation (WSO) Division staff at Alvarado.

Justification: ELAP standards are required to be met for the labs to analyze samples for multiple regulatory programs; failure to meet these standards could jeopardize laboratory certifications, effectively preventing the laboratories from conducting permit-required analyses. Lab testing groups can be reorganized to share common equipment, thus reducing needs for additional lab equipment. Labs shall have independently functioning climate control systems to minimize possibility of contamination from other lab systems.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo neighborhood and is in compliance with the City's General Plan.

Schedule: Design is scheduled to begin in 2022 and construction is anticipated to be completed in 2026.

Summary of Project Changes: New project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ -	\$ -	\$ 200,000	\$ 2,446,000	\$ 2,778,000	\$ 11,361,000	\$ 15,045,000	\$ 4,170,000	\$ -	\$ 36,000,000
Muni Sewer Utility - CIP Funding Source	700008	-	-	-	100,000	1,469,000	1,668,000	6,823,000	9,035,000	2,505,000	-	21,600,000
Water Utility - CIP Funding Source	700010	-	-	300,000	-	1,940,000	2,390,000	10,080,000	13,760,000	3,930,000	-	32,400,000
Total		\$ -	\$ -	\$ 300,000	\$ 300,000	\$ 5,855,000	\$ 6,836,000	\$ 28,264,000	\$ 37,840,000	\$ 10,605,000	\$ -	\$ 90,000,000

Public Utilities

Alvarado Trunk Sewer Phase IV / S15019

Wastewater - Collection Sys - Trunk Swr

Council District:	7 9	Priority Score:	84
Community Planning:	Navajo; College Area	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Jaro, Janice
Duration:	2015 - 2026		619-533-3851
Improvement Type:	Replacement		jjaro@sanidiego.gov

Description: This project replaces and upsizes 3.12 miles of the Alvarado Trunk Sewer to provide additional capacity.

Justification: This trunk sewer will be upgraded with a larger pipe to improve capacity and condition.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Navajo and College Area Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2020.

Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to complete in Fiscal Year 2026.

Summary of Project Changes: Total project costs increased by \$6.8 million due to current construction industry estimates. The project schedule has been updated for Fiscal Year 2022. The construction schedule has been delayed due to ongoing easement acquisitions.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 6,063,347	\$ 31,016,652	\$ -	\$ -	\$ -	\$ 13,019,000	\$ 10,000,000	\$ 6,901,000	\$ -	\$ -	\$ 67,000,000
Total		\$ 6,063,347	\$ 31,016,652	\$ -	\$ -	\$ -	\$ 13,019,000	\$ 10,000,000	\$ 6,901,000	\$ -	\$ -	\$ 67,000,000

Public Utilities

Chollas Building / S11025

Bldg - Operations Facility / Structures

Council District:	4	Priority Score:	77
Community Planning:	Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Lewis, Nikki
Duration:	2010 - 2022		619-533-6653
Improvement Type:	Replacement		nlewis@sanidiego.gov

Description: This project will construct two new buildings: one two-story building for administration staff and a one-story maintenance shop. In addition, new compartment material storage bins will be constructed.

Justification: This project will allow for Water Operations Division to consolidate their staff in one central facility. The existing facility is not adequate for current needs and has surpassed the intended useful life of the structure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the existing use as referenced in Mid-City Area Community Plan.

Schedule: Design and construction began in Fiscal Year 2017 and are anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The total project cost increased by \$390,000 due to construction operations and burn ash remediation. In Fiscal Year 2021, the City Council authorized the appropriation of \$390,000. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 41,688,795	\$ 4,112,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 45,801,473
Water Utility Operating Fund	700011	250,475	-	-	-	-	-	-	-	-	-	250,475
Total		\$ 41,939,269	\$ 4,112,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,051,948

Public Utilities

Cielo & Woodman Pump Station / S12012

Bldg - Water - Pump Stations

Council District:	4	Priority Score:	90
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2014 - 2023		619-533-5406
Improvement Type:	Expansion		pammerlahn@sanidiego.gov

Description: This project provides for the replacement of the existing Cielo and Woodman Pump Station with an 11 MGD capacity pump station and a backup generator. The Cielo & Woodman Pump Station works in conjunction with the Paradise Mesa Standpipe and three pressure regulating stations which are fed by San Diego County Water Authority connection SD#19.

Justification: This replacement of the existing deteriorating pump station and cast-iron mains will improve efficiency and reliability of the water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2022. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule, description, and justification have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,654,255	\$ 1,223,744	\$ 2,000,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,878,000
Total		\$ 2,654,255	\$ 1,223,744	\$ 2,000,000	\$ -	\$ 1,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,878,000

Public Utilities

Corrosion Control / AKA00001

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for renovating or replacing deteriorating corrosion control and monitoring systems throughout the City.

Justification: Deteriorating corrosion control and monitoring systems are in need of rehabilitation. This annual allocation provides for an ongoing program to rehabilitate over 600 existing corrosion protection stations.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$200,000 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 9,989	\$ 190,010	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Total		\$ 9,989	\$ 190,010	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000

Public Utilities

El Monte Pipeline No 2 / S10008

Water - Distribution Sys - Distribution

Council District:	7 Non-City	Priority Score:	86
Community Planning:	Navajo; Non-City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2018 - 2026		619-533-5406
Improvement Type:	Replacement - Rehab		pammerlahn@sandiego.gov

Description: This project consists of the replacement of two pipe segments as well as the repair of the Grossmont tunnel liner. This project also includes spot repair of pipe walls and joints for the pipeline and raising the air release and the air/vacuum relief valves above grade.

Justification: The replacement and repairs are needed to mitigate the potential of a pipeline failure and reduce leakage. The project allows for more reliable operation of the pipeline and therefore facilitate water transports between the San Vicente and El Capitan Reservoir to Lake Murray and the Alvarado Water Treatment Plant.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the community plan guidelines for Lakeside and Navajo, including the general and specific plans for the cities of El Cajon, La Mesa, and Santee.

Schedule: Condition assessment began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2022. Construction is scheduled to start in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: The total project cost increased by \$499,950 due updated cost estimates. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 5,834,426	\$ 612,594	\$ -	\$ -	\$ 6,200,000	\$ 9,299,950	\$ 3,052,001	\$ -	\$ -	\$ -	\$ 24,998,971
Water Utility Operating Fund	700011	979	-	-	-	-	-	-	-	-	-	979
Total		\$ 5,835,405	\$ 612,594	\$ -	\$ -	\$ 6,200,000	\$ 9,299,950	\$ 3,052,001	\$ -	\$ -	\$ -	\$ 24,999,951

Public Utilities

EMTS Boat Dock Esplanade / S00319

Bldg - MWWWD - Laboratories

Council District:	2	Priority Score:	81
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Choi, Jong
Duration:	2018 - 2023		619-533-5493
Improvement Type:	New		jchoi@sandiego.gov

Description: This project provides for the design and construction of the Environmental Monitoring and Technical Services (EMTS) Laboratory Boat esplanade. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Per the terms of the land transfer from the Federal Government, Metropolitan Wastewater Department (MWWWD) designed and constructed a 40,000 square foot ocean monitoring laboratory which is now in operation. This project will fulfill the City's commitment to develop the esplanade as required.

Operating Budget Impact: Non-personnel expenditures for lease of boat dock space at Driscoll's Wharf will be decreased by \$14,040 when the project is complete.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: The design was completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 782,658	\$ 2,648,192	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,430,851
Total		\$ 782,658	\$ 2,648,192	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,430,851

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Metro Wastewtr Metro - GENERAL FUND	FTEs 0.00	0.00	0.00	0.00	0.00
Total Impact \$	-	(14,040)	(14,040)	(14,040)	(14,040)

Public Utilities

Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003 Bldg - MWWWD - Laboratories

Council District:	2	Priority Score:	85
Community Planning:	Peninsula	Priority Category:	Low
Project Status:	New	Contact Information:	Lozano, Edgar
Duration:	2021 - 2026		619-533-6613
Improvement Type:	Betterment		elozano@sanidiego.gov

Description: This project will renovate, remodel, and reconfigure existing office and laboratory spaces, upgrade the structural system at strategic locations, and construction of a new high bay Ocean Operations building, including site improvement of existing parking lot on the Public Utilities, EMTS Division Lab located at the Naval Training Center (NTC) facility.

Justification: Upgrade and remodel offices and laboratory spaces to increase functionality, address recurring HVAC and mechanical issues, comply with structural and seismic code, and bring up to a level of a “world class” laboratory facility. The remodeled facility aims to comply with the State of California Environmental Laboratory Accreditation Program (ELAP) standards for a lab testing facility and to achieve the LEED Silver for Commercial Interiors.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and is scheduled to be completed in Fiscal Year 2024. Construction is scheduled to begin in Fiscal Year 2024 and is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: This is a newly published project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ -	\$ 1,200,000	\$ -	\$ 1,800,000	\$ 7,000,000	\$ 10,000,000	\$ 6,000,000	\$ -	\$ -	\$ 26,000,000
Total		\$ -	\$ -	\$ 1,200,000	\$ -	\$ 1,800,000	\$ 7,000,000	\$ 10,000,000	\$ 6,000,000	\$ -	\$ -	\$ 26,000,000

Public Utilities

Freeway Relocation / AKB00002

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides funding to relocate water lines in conflict with highway construction zones.

Justification: Waterline relocation is required by the State Department of Transportation's effort to expand the State Highway System. Relocation projects are accomplished in conjunction with highway projects scheduled by the State Department of Transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis per Caltrans requests.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 decreased by \$100,000 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 2,174,056	\$ 197,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,372,000
Total		\$ 2,174,056	\$ 197,943	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,372,000

Public Utilities

Groundwater Asset Development Program / ABM00001

Bldg - Water - Wells

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Danek, Karina
Duration:	2010 - 2040		619-533-7402
Improvement Type:	Replacement		kdanek@sandiego.gov

Description: This annual allocation provides for investigation work related to legal, technical, regulatory, and water quality issues; and for the planning, design, and construction of groundwater facilities to increase the local water supply.

Justification: The City imports 85 percent of its water from the Colorado River and the State Water Project. The City has access to several under-utilized groundwater assets that could be developed to supply new yield, seasonal storage, or carryover storage.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Research, exploration, and demonstration began in Fiscal Year 2001 and continued through Fiscal Year 2014. Design and construction of sub-projects identified in the research/exploration/demonstration phase began in Fiscal Year 2012 and will continue through Fiscal Year 2040.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 decreased by \$1.2 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,754,671	\$ 495,328	\$ -	\$ -	\$ 72,171	\$ 74,410	\$ 76,718	\$ 158,195	\$ -	\$ -	\$ 2,631,494
Total		\$ 1,754,671	\$ 495,328	\$ -	\$ -	\$ 72,171	\$ 74,410	\$ 76,718	\$ 158,195	\$ -	\$ -	\$ 2,631,494

Public Utilities

Harbor Drive Trunk Sewer / S18006

Wastewater - Collection Sys - Trunk Swr

Council District:	3 8	Priority Score:	89
Community Planning:	Barrio Logan; Centre City	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2016 - 2024		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project will upsize the existing 12-inch, 15-inch, 18-inch, and 24-inch Harbor Drive Trunk Sewer from 12th Avenue and Imperial Avenue to Sewer Pump Station #5 (Beardsley Street and Harbor Drive) with 18-inch, 21-inch, and 30-inch diameter sewer mains for a total length of 4,650 lineal feet.

Justification: The Harbor Drive Trunk Sewer is constructed of Techite pipe, which is known to be a high risk for catastrophic failure. The replacement of this trunk sewer will address the structural integrity of the existing sewer mains and provide additional capacity to accommodate the future flows.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Barrio Logan and Downtown Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and is scheduled to be completed in Fiscal Year 2022. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The total project cost increased by \$5.5 million due to revised construction costs. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 3,565,740	\$ 10,225,509	\$ 7,253,751	\$ -	\$ 5,454,999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,500,000
Total		\$ 3,565,740	\$ 10,225,509	\$ 7,253,751	\$ -	\$ 5,454,999	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 26,500,000

Public Utilities

Instrumentation and Control / AKB00007

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This Annual Allocation provides for replacement and upgrades of the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water distribution system.

Justification: The existing control system is outdated and exceeded its life cycle. This replacement will improve and enhance the control system capabilities as well as update the system to the current technology.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 decreased by \$1.0 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 200,000	\$ -	\$ -	\$ 216,514	\$ 744,098	\$ 1,534,357	\$ 4,271,265	\$ -	\$ -	\$ 6,966,234
Total		\$ -	\$ 200,000	\$ -	\$ -	\$ 216,514	\$ 744,098	\$ 1,534,357	\$ 4,271,265	\$ -	\$ -	\$ 6,966,234

Public Utilities

Kearny Mesa Trunk Sewer / S20000

Wastewater - Collection Sys - Trunk Swr

Council District:	6	Priority Score:	77
Community Planning:	Kearny Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2019 - 2027		619-533-5406
Improvement Type:	Replacement - Rehab		pammerlahn@sandiego.gov

Description: This project involves the repair and rehabilitation of 7.89 miles of existing 12-inch to 36-inch deteriorated sewer pipes, repair/rehabilitation of 56 manholes and replacement of 2.18 miles of pipes ranging from 12-inch to 33-inch and 24 manholes. The scope also includes the abandonment of 3,012 feet of the existing 12-inch sewer mains and 8 manholes located in the northwest corridor of 52 Freeway and Interstate 15.

Justification: Replace and rehabilitate deteriorated sewer pipes and manholes.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa, Serra Mesa and Mission Valley Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was initiated and completed in Fiscal Year 2020. Design is anticipated to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024. Construction is anticipated to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2027.

Summary of Project Changes: The total project cost was increased by \$688,300 due to revised engineer's construction estimate. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 286,090	\$ 2,213,909	\$ 1,500,000	\$ -	\$ 300,000	\$ 425,000	\$ 9,475,000	\$ 10,688,300	\$ -	\$ -	\$ 24,888,300
Total		\$ 286,090	\$ 2,213,909	\$ 1,500,000	\$ -	\$ 300,000	\$ 425,000	\$ 9,475,000	\$ 10,688,300	\$ -	\$ -	\$ 24,888,300

Public Utilities

La Jolla Scenic Drive 16inch Main / S12009

Water - Distribution Sys - Transmission

Council District:	1	Priority Score:	82
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Warranty	Contact Information:	George, Nicole
Duration:	2015 - 2023		619-533-7443
Improvement Type:	Expansion		ngeorge@sandiego.gov

Description: This project provides for replacement of 18,555 linear feet (3.51 miles) of existing 6-inch to 12-inch asbestos cement water main, and 1,573 linear feet (0.30 miles) of existing 8-inch polyvinyl chloride (PVC) water main and installation of 902 linear feet (0.17 miles) of 16-inch PVC transmission line between Soledad Mountain Road and the existing Mount Soledad Pump Station. In addition, it includes the installation of all associated water services, fire hydrants, curb ramps, traffic control, and abandon by slurry fill a total of 1,089 linear feet (0.21 miles) of existing 16-inch water main, of which 300 linear feet is ductile iron and 789 linear feet is asbestos cement. This project also includes the relocation of an existing pressure reducing station.

Justification: The current distribution grid has insufficient capacity to meet fire flow and is a bottleneck that leads to two isolated portions of the 725 Zone. If either of the pump/reservoir tandems that feed the zone go out of service, feed from the other tandem could not effectively be moved across the zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2015 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project description and schedule have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 11,423,078	\$ 24,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,448,000
Total		\$ 11,423,078	\$ 24,921	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,448,000

Public Utilities

La Jolla View Reservoir / S15027

Water - Distribution Sys - Distribution

Council District:	1	Priority Score:	80
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2012 - 2027		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project will provide for the construction of a new 3.11 million gallons (MG) prestressed concrete reservoir. Also, it will install 2,800 feet of 30-inch pipeline and demolish the old La Jolla View Reservoir and the La Jolla Exchange Place Reservoir and Pump Station.

Justification: This project will replace the existing La Jolla View Reservoir which will improve water quality, set the new reservoir to appropriate health guidelines and improve fire flow capacity in the 610 Zone.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in compliance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and is scheduled to be completed in Fiscal Year 2024. Construction is scheduled to begin in Fiscal Year 2024 and is anticipated be completed in Fiscal Year 2027.

Summary of Project Changes: The total project cost increased by \$9.8 million due to environmental mitigation and additional facility improvements. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 4,989,550	\$ 590,450	\$ 1,637,500	\$ -	\$ 8,512,500	\$ 5,635,157	\$ 15,387,619	\$ -	\$ -	\$ -	\$ 36,752,777
Total		\$ 4,989,550	\$ 590,450	\$ 1,637,500	\$ -	\$ 8,512,500	\$ 5,635,157	\$ 15,387,619	\$ -	\$ -	\$ -	\$ 36,752,777

Public Utilities

Large Diameter Water Transmission PPL / AKA00003

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation allows for the replacement of 16-inch and larger diameter water pipelines at various locations throughout the City.

Justification: This annual allocation provides for the replacement of large diameter pipelines that are deteriorated in condition or have reached the end of their service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$12.4 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 44,426,446	\$ 8,982,528	\$ 22,455,439	\$ -	\$ 18,063,047	\$ 13,737,928	\$ 12,234,322	\$ 31,480,803	\$ -	\$ -	\$ 151,380,513
Total		\$ 44,426,446	\$ 8,982,528	\$ 22,455,439	\$ -	\$ 18,063,047	\$ 13,737,928	\$ 12,234,322	\$ 31,480,803	\$ -	\$ -	\$ 151,380,513

Public Utilities

MBC Dewatering Centrifuges Replacement / S00339

Bldg - MWWWD - Treatment Plants

Council District:	6	Priority Score:	83
Community Planning:	Non-City	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2012 - 2022		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project provides for the replacement of six of the eight existing dewatering centrifuges with six larger capacity units to better handle biosolid flows during maintenance of the centrifuges and its associated equipment and to handle larger future biosolid flows. The existing units are also near the end of their useful life. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project will increase the production capacity of the dewatering centrifuges to accommodate plant shutdowns for maintenance, and construction to accommodate future flows and to address diverse types of constraining operational factors that limit current capacity. To achieve the required capacity, the existing dewatering centrifuge units must be replaced with larger units.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is located on federal property and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and the installation of the six centrifuges was completed in Fiscal Year 2019. The contractual disputes have been resolved and this project is scheduled for final close out in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 934	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 934
Metro Sewer Utility - CIP Funding Source	700009	11,732,127	676,757	-	-	-	-	-	-	-	-	12,408,884
Metropolitan Sewer Utility Fund	700001	12,625	-	-	-	-	-	-	-	-	-	12,625
Total		\$ 11,745,686	\$ 676,757	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,422,443

Public Utilities

MBC Equipment Upgrades / S17013

Bldg - MWWWD - Treatment Plants

Council District:	6	Priority Score:	85
Community Planning:	Kearny Mesa	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Martin, Reyhaneh
Duration:	2017 - 2025		858-243-5036
Improvement Type:	Replacement		rdmartin@sandiego.gov

Description: Project consists of replacing aging equipment throughout various process areas to ensure the plant operates reliably. Improvements include installation of new raw solids feed pumps, replacement of existing thickening centrifuges, upgrades to anaerobic digesters, improvements to the sludge dewatering system and other upgrades. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: To ensure that the plant operates reliably and efficiently, process equipment associated with anaerobic digestion and sludge dewatering must be replaced.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in June 2017 and was completed in August 2018. Construction is scheduled to begin in July 2021 and is anticipated to be completed in Fiscal Year 2025. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

Summary of Project Changes: The total project cost increased by \$5 million in Fiscal Year 2022 due to construction of added scope of two (2) dewatering centrifuges. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 1,531,350	\$ 4,359,470	\$ 16,928,232	\$ -	\$ 17,180,612	\$ 7,094,774	\$ 3,392,622	\$ -	\$ -	\$ -	\$ 50,487,061
Total		\$ 1,531,350	\$ 4,359,470	\$ 16,928,232	\$ -	\$ 17,180,612	\$ 7,094,774	\$ 3,392,622	\$ -	\$ -	\$ -	\$ 50,487,061

Public Utilities

Metro Treatment Plants / ABO00001

Bldg - MWWDD - Treatment Plants

Council District:	2 6 7 8	Priority Score:	Annual
Community Planning:	Peninsula; University; Tijuana River Valley	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacement or improvements of facilities at Metro Treatment Plants: Point Loma Wastewater Treatment Plant (PLWTP), North City Water Reclamation Plant (NCWRP), South Bay Water Reclamation Plant (SBWRP), and Metro Biosolids Center (MBC). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Various facilities require replacement due to increasing wastewater flows and to be compliant with current regulatory requirements. This annual allocation will be considered an enhancement to the facility and does not include operation and maintenance.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula, Tijuana River Valley, and University community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$11.9 million due to updates to the schedule of sub-projects. Additionally, Council approved a deappropriation of \$1.4 million in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 13,510,340	\$ 4,202,190	\$ 13,377,695	\$ 3,000,000	\$ 9,281,033	\$ 2,051,842	\$ 2,148,100	\$ 553,682	\$ -	\$ -	\$ 48,124,882
Total		\$ 13,510,340	\$ 4,202,190	\$ 13,377,695	\$ 3,000,000	\$ 9,281,033	\$ 2,051,842	\$ 2,148,100	\$ 553,682	\$ -	\$ -	\$ 48,124,882

Public Utilities

Metropolitan System Pump Stations / ABP00002

Bldg - MWWDD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for comprehensive upgrades, design modifications, and renovations or replacement of equipment such as pumps, valves, tanks, controls, odor control systems, etc. at Metropolitan System Pump Stations 1, 2, Otay River, and Grove Avenue. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: These improvements will allow pump stations to run more efficiently and increase the reliability of the Metropolitan Wastewater System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$2.0 million due to updates to the schedule of sub-projects. Additionally, Council approved an appropriation of \$886,885 in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 1,564,182	\$ 1,312,087	\$ 2,735,000	\$ -	\$ 3,319,877	\$ 7,068,935	\$ 1,074,050	\$ 1,819,242	\$ -	\$ -	\$ 18,893,373
Total		\$ 1,564,182	\$ 1,312,087	\$ 2,735,000	\$ -	\$ 3,319,877	\$ 7,068,935	\$ 1,074,050	\$ 1,819,242	\$ -	\$ -	\$ 18,893,373

Public Utilities

Metropolitan Waste Water Department Trunk Sewers / AJB00001

Wastewater - Collection Sys - Trunk Swr

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of trunk sewers at various locations, including canyons, within the City limits. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This annual allocation provides for the upgrading of trunk sewers to improve the level of service to residents of the City of San Diego, and to comply with regulatory agencies by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 decreased by \$8.8 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 9,510,811	\$ 275,469	\$ -	\$ -	\$ 36,086	\$ 37,205	\$ 38,359	\$ 118,646	\$ -	\$ -	\$ 10,016,577
Metropolitan Sewer Utility Fund	700001	23,059	-	-	-	-	-	-	-	-	-	23,059
Muni Sewer Utility - CIP Funding Source	700008	14,869,348	5,492,401	1,400,000	-	4,489,052	8,552,771	14,998,344	5,022,691	-	-	54,824,606
Total		\$ 24,403,217	\$ 5,767,870	\$ 1,400,000	\$ -	\$ 4,525,138	\$ 8,589,976	\$ 15,036,703	\$ 5,141,337	\$ -	\$ -	\$ 64,864,242

Public Utilities

Miramar Clearwell Improvements / S11024

Bldg - Water - Standpipes

Council District:	5	Priority Score:	95
Community Planning:	Scripps Miramar Ranch; Miramar Ranch North	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2012 - 2023		619-533-5105
Improvement Type:	Expansion		bvitelle@sanidiego.gov

Description: This project constructs two new potable water storage clearwells, associated piping and facilities for a total storage capacity of 58.3 million gallons (MG); removes existing Clearwell Nos. 1 and 2 and associated piping and facilities; constructs a new chlorine contact chamber with an adjoining lift station for a maximum plant capacity of 215 million gallons per day (mgd), a new maintenance building, a new guard house, and installs a one megawatt Photovoltaic System on the deck of Clearwell No. 2.

Justification: The existing clearwells were determined to have significant structural stability concerns. The lift station will improve filter performance and increase hydraulic grade line to 712 feet.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with the Scripps Miramar Ranch Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 116,125,339	\$ 4,198,909	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,324,248
Water Utility Operating Fund	700011	4,495	-	-	-	-	-	-	-	-	-	4,495
Total		\$ 116,129,834	\$ 4,198,909	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,328,744

Public Utilities

Montezuma/Mid-City Pipeline Phase II / S11026

Water - Distribution Sys - Distribution

Council District:	7 9	Priority Score:	98
Community Planning:	College Area; Navajo	Priority Category:	High
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2013 - 2024		619-533-5105
Improvement Type:	Expansion		bvitelle@sandiego.gov

Description: This project will construct a new 66-inch pipeline from the Alvarado Water Treatment Plant Clearwells to the 69th and Mohawk pump station. Approximate pipeline length is 5,297 linear feet. This project also includes street resurfacing of 70th Street and Lake Murray Boulevard as part of a future reimbursement agreement with the City of La Mesa.

Justification: This project will give complete redundancy to the Trojan Pipeline and will add transmission capacity to all of San Diego south of Highway 8. The project will provide a back-up supply for the aging 54-inch Trojan Pipeline that currently supplies the Mid-City Pipeline west of the 63rd Street inter-tie, a second supply line to the largest region of the Alvarado Water Treatment Plant service area, and a back-up service that will allow the Trojan Pipeline to be removed from service for inspection. In addition, the project provides connections for a new 69th and Mohawk Pump Station to become the lead supply to the Redwood Village (645 Zone).

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the College Area and Navajo Community Planning Groups and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2019. Easement acquisition began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water SDG&E Utility Relocation	700105	\$ 1,389,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,389,000
Water Utility - CIP Funding Source	700010	17,777,801	19,485,288	-	-	7,356,553	-	-	-	-	-	44,619,641
Water Utility Operating Fund	700011	215,112	-	-	-	-	-	-	-	-	-	215,112
Total		\$ 19,381,912	\$ 19,485,287	\$ -	\$ -	\$ 7,356,553	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 46,223,753

Public Utilities

Morena Pipeline / S16027

Water - Distribution Sys - Transmission

Council District:	2 6 7	Priority Score:	92
Community Planning:	Linda Vista; Clairemont Mesa; Mission Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Martin, Reyhaneh
Duration:	2015 - 2025		858-243-5036
Improvement Type:	Expansion		rdmartin@sandiego.gov

Description: This project will replace 19,765 feet of existing cast iron and asbestos cement 16-inch pipeline with 16-inch PVC and install 17,440 feet of new 36-inch steel pipeline (CML & C) along Morena Blvd from Friars Road to Balboa Avenue. Total length of this project is 38,012 feet.

Justification: This project was driven by the need to provide redundant transmission capacity to the coastal regions of Pacific Beach and La Jolla. This pipeline will also allow the beach areas to be fed by the Alvarado Water Treatment Plant which helps maximize local water resources.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Linda Vista, Mission Valley and Clairemont Mesa community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

Summary of Project Changes: The project costs were reduced by \$31.6 million to coincide with the actual timing of the SDG&E utility relocation work. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water SDG&E Utility Relocation	700105	\$ 13,564,385	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,564,386
Water Utility - CIP Funding Source	700010	5,111,667	17,560,100	2,500,000	-	12,098,708	6,899,725	-	-	-	-	44,170,200
Total		\$ 18,676,052	\$ 17,560,100	\$ 2,500,000	\$ -	\$ 12,098,708	\$ 6,899,725	\$ -	\$ -	\$ -	\$ -	\$ 57,734,586

Public Utilities

NCWRP Improvements to 30 mgd / S17012

Bldg - MWWDD - Treatment Plants

Council District:	1	Priority Score:	85
Community Planning:	University	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Martin, Reyhaneh
Duration:	2017 - 2026		858-243-5036
Improvement Type:	Replacement		rdmartin@sandiego.gov

Description: The North City Water Reclamation Plant (NCWRP) treats wastewater from several San Diego communities and distributes recycled water for irrigation and industrial purposes throughout the surrounding areas. The condition and hydraulic capacity of the existing equipment at the NCWRP has been assessed through the review and examination of the plant design drawings, operation and assessment. It was determined that improvements to the process equipment are needed in order to ensure the facility is capable of operating reliably at its design capacity of 30 million gallons per day (mgd). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: This project entails improvements to the process equipment at the NCWRP in order to ensure the facility is capable of operating reliably at its design capacity of 30 mgd.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with the University Community Plan and is in conformance with the City's General plan and helps to implement the City's Climate Action Plan.

Schedule: Design began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Construction began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2025. This project's construction contract is being bundled with the Pure Water Program's construction contract for efficiency purposes.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 2,542,226	\$ 3,296,203	\$ 11,649,255	\$ -	\$ 12,683,689	\$ 6,225,886	\$ 2,671,857	\$ -	\$ -	\$ -	\$ 39,069,117
Total		\$ 2,542,226	\$ 3,296,203	\$ 11,649,255	\$ -	\$ 12,683,689	\$ 6,225,886	\$ 2,671,857	\$ -	\$ -	\$ -	\$ 39,069,117

Public Utilities

Otay 1st/2nd PPL West of Highland Avenue / S12016

Water - Distribution Sys - Transmission

Council District:	3 9	Priority Score:	91
Community Planning:	City Heights; North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2014 - 2024		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project provides for replacement of the Otay 1st and 2nd Pipeline (west of Highland Avenue, along the existing Otay 2nd alignment). It will replace 26,090 linear feet of existing cast iron and asbestos cement transmission mains and distribution mains with new mains.

Justification: This project will replace the existing deteriorated cast iron pipe. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the City Heights and North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2019. Construction began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 19,216,782	\$ 10,223,717	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,440,500
Total		\$ 19,216,782	\$ 10,223,717	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,440,500

Public Utilities

Otay 2nd Pipeline Phase 4 / S20001

Water - Distribution Sys - Transmission

Council District:	Non-City	Priority Score:	97
Community Planning:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2020 - 2030		619-533-5406
Improvement Type:	Replacement		pammerlahn@sandiego.gov

Description: This project will replace an existing portion of the Otay 2nd Pipeline in the County of San Diego and in the City of Chula Vista between Bonita Road (North end) and Telegraph Canyon Road (South end) and install a new distribution main to supply water to a number of existing customers currently connected directly into the main transmission pipeline. The work will replace approximately 16,910 linear feet of existing Otay 2nd steel piping with new 48" Cement Mortar Lined and Tape Coated piping, and construct approximately 1,041 linear feet of new 8" distribution piping to serve existing customers.

Justification: This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area and increase operational flexibility of the system. Several existing residential water connections will be transferred to the new 8" distribution pipe in compliance with the City's design guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is recommended by an amendment to the Otay Water Treatment Plant Service Area Master Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2024. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2029.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 484,179	\$ 5,315,820	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 12,208,900	\$ -	\$ 38,008,900
Total		\$ 484,179	\$ 5,315,820	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 12,208,900	\$ -	\$ 38,008,900

Public Utilities

Otay 2nd Pipeline Steel Replacement Ph 5 / S21000

Water - Distribution Sys - Transmission

Council District:	4	Priority Score:	95
Community Planning:	Mid-City: Eastern Area; Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2021 - 2030		619-533-5406
Improvement Type:	Replacement		pammerlahn@sandiego.gov

Description: This project will replace the existing 36-inch Steel Cylinder Cement (CMLCS) pipe with 42-inch CMLCS pipe from Balboa Vista Drive south of Seifert Street to the intersection of 60th Street and Tooley Street. The project also includes a new tunneling segment under SR-94.

Justification: This project will replace and up-size existing deteriorated piping to provide supply reliability for the Alvarado service area and increase operational flexibility of the system. Seventeen existing residential water connections will be transferred to the new 8" distribution pipe in compliance with the City's design guidelines.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid City: Eastern Area and Encanto Neighborhoods and is in compliance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2026. Construction is scheduled to begin in Fiscal Year 2025 and is anticipated to be completed in Fiscal Year 2030.

Summary of Project Changes: The total project cost increased by \$1.4 million due to land acquisition and environmental requirements. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 86,930	\$ 13,069	\$ 1,000,000	\$ -	\$ 2,000,000	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 15,029,000	\$ -	\$ 20,129,000
Total		\$ 86,930	\$ 13,069	\$ 1,000,000	\$ -	\$ 2,000,000	\$ 1,000,000	\$ 500,000	\$ 500,000	\$ 15,029,000	\$ -	\$ 20,129,000

Public Utilities

Otay Second Pipeline Relocation-PA / S15016

Water - Distribution Sys - Transmission

Council District:	Non-City	Priority Score:	98
Community Planning:	Non City	Priority Category:	High
Project Status:	Continuing	Contact Information:	Wilson, Leonard
Duration:	2015 - 2027		619-446-5421
Improvement Type:	Replacement		llwilson@sandiego.gov

Description: This project is a participation agreement and will relocate 7.82 miles of potable water transmission pipelines from Otay Water Treatment to Olympic Parkway. The participation agreement outlines each segment of work, the City and Developer costs, and the schedule to begin and complete the work.

Justification: As the Otay Ranch Community develops, the existing Otay 2nd Pipeline, Otay 3rd Pipeline, South San Diego Pipeline No. 1, and South San Diego Pipeline No. 2 will be relocated into the City of Chula Vista's public rights-of-way.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is outside the City limits and there is no community planning area. This project is in conformance with the City's General Plan.

Schedule: Design of Phase 1 began in Fiscal Year 2015 and construction of Phase 1 began in Fiscal Year 2019. Subsequent design and construction phases will continue through 2027.

Summary of Project Changes: The total project costs increased by \$48,779 to match the participation agreement. Project schedule has been updated to match developer anticipated cash flows.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 10,439,162	\$ 2,657,008	\$ -	\$ -	\$ 7,750,000	\$ 6,053,000	\$ 1,194,053	\$ -	\$ -	\$ -	\$ 28,093,224
Total		\$ 10,439,162	\$ 2,657,008	\$ -	\$ -	\$ 7,750,000	\$ 6,053,000	\$ 1,194,053	\$ -	\$ -	\$ -	\$ 28,093,224

Public Utilities

Pacific Beach Pipeline South (W) / S12015

Water - Distribution Sys - Transmission

Council District:	2	Priority Score:	92
Community Planning:	Pacific Beach; Midway - Pacific Highway; Mission Beach; Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Jaro, Janice
Duration:	2012 - 2023		619-533-3851
Improvement Type:	Expansion		jjaro@sanidiego.gov

Description: Replacement of approximately 7.8 miles of existing transmission and distribution mains known as Pacific Beach Pipeline along Ingraham Street, West Mission Bay Drive, Sports Arena Boulevard, Midway Drive, Enterprise Street, Pacific Highway, Kurtz Street, Hancock Street, California Street, West Walnut Avenue, Vine Street, and Kettner Boulevard from the Buena Vista Street and Ingraham Street intersection through the Upas and Kettner Boulevard intersection. The project also includes demolition of the existing Pacific Beach Reservoir, abandonment of existing 16-inch pipeline from this reservoir through Tourmaline Street and Foothill Boulevard, and replacement of adjacent water mains along West Mission Bay Drive from Mission Boulevard through Ingraham Street, along Hancock Street from Estudillo Street through Noell Street, along West Washington Street from Hancock Street through Pacific Highway, and along Anna Avenue from Pacific Highway to Lovelock Street.

Justification: This project is needed to provide water supply reliability to Pacific Beach by replacing a 73-year-old deteriorating cast iron pipe; thereby, increasing capacity and allowing for increased operational flexibility.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Midway-Pacific Highway, Mission Beach, Peninsula and Pacific Beach Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2016 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 40,093,435	\$ 1,673,497	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,766,933
Total		\$ 40,093,435	\$ 1,673,497	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,766,933

Public Utilities

Pipeline Rehabilitation / AJA00002

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the rehabilitation and repair of deteriorated sewers and manholes at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the extension of the useful life of sewers and manholes, improvements in the level of service to the residents of San Diego, and compliance with regulatory agencies' standards by reducing the possibility of sewer spills.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$2.6 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 77,394,763	\$ 22,474,582	\$ 3,570,220	\$ -	\$ 3,471,654	\$ 559,220	\$ 11,507,681	\$ 11,864,624	\$ -	\$ -	\$ 130,842,744
Total		\$ 77,394,763	\$ 22,474,582	\$ 3,570,220	\$ -	\$ 3,471,654	\$ 559,220	\$ 11,507,681	\$ 11,864,624	\$ -	\$ -	\$ 130,842,744

Public Utilities

Pressure Reduction Facility Upgrades / AKA00002

Water - Distribution Sys - Transmission

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacing existing pressure reducing stations or expanding pressure capacities to meet present and future water demands.

Justification: Increasing demands for water throughout the City requires pressure reducing stations to better control water pressure throughout the City's system. This annual allocation will continue to fund the replacement and expansion of pressure reduction facilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$1.3 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,501,731	\$ 1,548,268	\$ 2,142,224	\$ -	\$ 721,712	\$ 744,098	\$ 767,179	\$ 790,975	\$ -	\$ -	\$ 8,216,188
Total		\$ 1,501,731	\$ 1,548,268	\$ 2,142,224	\$ -	\$ 721,712	\$ 744,098	\$ 767,179	\$ 790,975	\$ -	\$ -	\$ 8,216,188

Public Utilities

PS2 Power Reliability & Surge Protection / S00312

Bldg - MWWDD - Pump Stations

Council District:	2	Priority Score:	90
Community Planning:	Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Choi, Jong
Duration:	2011 - 2024		619-533-5493
Improvement Type:	Expansion		jchoi@sandiego.gov

Description: This project improves the reliability of Pump Station 2 and provides the required surge protection and backup power against an electrical outage in compliance with the Environmental Protection Agency (EPA) recommendation of standby power for essential facilities. This project also provides the required building upgrades (ADA compliant restrooms and offices). Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: Sewer Pump Station 2 currently has three feeds from San Diego Gas and Electric (SDG&E). Two of the feeds are fed from the same substation. Neither of the two SDG&E substations provide 100% power to Pump Station 2. EPA guidelines recommend that facilities like Pump Station 2 be equipped with two separate and independent sources of electrical power provided from either two separate utility substations or from a single substation and a plant base generator. The current pump station electrical configuration does not comply with the EPA recommendations. Besides satisfying the EPA guidelines, it is also required that force main surge protection be provided at all times during pump station operation and in the event of a total power failure.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Peninsula Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$25,000 due to extended Design Consultant and Construction Management contracts. Council approved an appropriation of \$3.5 million in Fiscal Year 2021. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 71,975,330	\$ 4,061,303	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79,036,633
Metropolitan Sewer Utility Fund	700001	64,166	-	-	-	-	-	-	-	-	-	64,166
Total		\$ 72,039,496	\$ 4,061,303	\$ -	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 79,100,800

Public Utilities

Pump Station Restorations / ABP00001

Bldg - MWWDD - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated municipal pumping equipment and/or pipeline appurtenances.

Justification: Many existing sewer pump stations have reached or exceeded their anticipated service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This annual allocation is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 decreased by \$832,447 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 40,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,008
Muni Sewer Utility - CIP Funding Source	700008	12,785,653	1,855,854	1,200,000	-	866,055	1,637,017	6,352,240	16,784,488	-	-	41,481,307
Total		\$ 12,825,662	\$ 1,855,853	\$ 1,200,000	\$ -	\$ 866,055	\$ 1,637,017	\$ 6,352,240	\$ 16,784,488	\$ -	\$ -	\$ 41,521,315

Public Utilities

PURE Water Program / ALA00001

Potable Reuse

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Demich, Andrea
Duration:	2015 - 2040		858-614-5741
Improvement Type:	New		ademich@sandiego.gov

Description: The Pure Water Program will be implemented in two phases. This annual allocation provides funding for Phase I of the Program and it includes the design and construction of several facilities including a 30 million gallons per day (mgd) Pure Water Facility, expansion of the existing North City Water Reclamation Plant from 30 mgd to 52 mgd, 30 mgd Pure Water Pump Station and Conveyance system to deliver pure water to Miramar Reservoir, and a 37 mgd pump station and forcemain on Morena Blvd, which will convey additional wastewater from the central area of San Diego to the North City Water Reclamation Plant. The Phase I project will also include an upgrade to the MBC Facility. The capacity and location of the Phase II Pure Water project will be determined once Phase II Pure Water Program validation is complete. Expenditures estimates after Fiscal Year 2022 have been adjusted to account for inflation, consistent with the project's estimates used to secure financing.

Justification: This project is needed to meet the new permit requirement stipulated in the 2015 Point Loma Wastewater Treatment Plant permit application and to reduce reliance on external water sources by providing an uninterrupted local water supply.

Operating Budget Impact: The operating budget impact reflects the staffing and non-personnel expenditures required to bring the Pure Water Facilities online for continued operations and maintenance. As the project develops and progresses additional operating budget impacts will be identified.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan and helps to implement the City's Climate Action Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: Total project costs have been adjusted to account for new bids and future year projections.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro SDG&E Utility Relocation	700104	\$ 7,527,418	\$ -	\$ -	\$ -	\$ 28,446,868	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,974,287
Metro Sewer Utility - CIP Funding Source	700009	173,931,075	141,161,922	157,345,237	(725,000)	81,805,068	42,107,991	25,917,146	3,544,478	-	-	625,087,917
Water SDG&E Utility Relocation	700105	11,395,096	-	-	-	19,307,663	-	-	-	-	-	30,702,759
Water Utility - CIP Funding Source	700010	162,558,683	145,250,311	198,275,307	(725,000)	90,921,194	88,679,526	69,144,781	13,627,447	-	-	767,732,249
Total		\$ 355,412,272	\$ 286,412,233	\$ 355,620,544	\$ (1,450,000)	\$ 220,480,793	\$ 130,787,517	\$ 95,061,927	\$ 17,171,925	\$ -	\$ -	\$ 1,459,497,212

Operating Budget Impact

Department - Fund	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026
Public Utilities - METRO SEWER UTILITY	FTEs	0.00	0.00	8.67	8.67
Public Utilities - METRO SEWER UTILITY	Total Impact \$	-	-	3,536,187	5,619,096
Public Utilities - WATER UTILITY OPERATING	FTEs	12.00	15.00	44.33	44.33
Public Utilities - WATER UTILITY OPERATING	Total Impact \$	1,686,158	1,950,303	5,926,825	14,504,195

Public Utilities

Rancho Bernardo Industrial Pump Stn Replacement / S21004 Bldg - Water - Pump Stations

Council District:	5	Priority Score:	97
Community Planning:	Rancho Bernardo	Priority Category:	High
Project Status:	New	Contact Information:	Van Martin, Debbie
Duration:	2021 - 2028		619-533-6651
Improvement Type:	Replacement		dvanmartin@sandiego.gov

Description: Construct a new Rancho Bernardo Industrial Pump Station (RBI PS) to meet future demand and fire flow in the Pomerado Park HGL 920 zone. This project also includes the demolition of the existing pump station.

Justification: The existing RBI PS needs to be replaced due to aging infrastructure and exceeded service life.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Rancho Bernardo neighborhood and is in compliance with the City's General Plan

Schedule: Design is scheduled to begin in 2022 and construction is anticipated to be begin in 2024.

Summary of Project Changes: This is a newly published project for Fiscal Year 2022. Total project cost will be reflected after design begins.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 99,834	\$ 165	\$ 1,650,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,750,000
Total		\$ 99,834	\$ 165	\$ 1,650,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,750,000

Public Utilities

Recycled Water Systems Upgrades / AHC00004

Reclaimed Water System - Pipelines

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Expansion		tphung@sandiego.gov

Description: This annual allocation provides for the upgrade and replacement of recycled water system components as necessary.

Justification: Replacement and upgrades are necessary for the ongoing operation of the recycled water system.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Total		\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 50,000

Public Utilities

SBWR Plant Demineralization / S00310

Bldg - MWWWD - Treatment Plants

Council District:	8	Priority Score:	77
Community Planning:	Tijuana River Valley	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Vitelle, Brian
Duration:	2013 - 2023		619-533-5105
Improvement Type:	Expansion		bvitelle@sanidiego.gov

Description: This project provides demineralization of reclaimed water using the Electrodialysis Reversal (EDR) process. The project relocated two trailer mounted EDR units from the North City Water Reclamation Plant to the South Bay Water Reclamation Plant to reduce the Total Dissolved Solids (TDS) in the reclaimed water. Approximately 33 percent of all Metro Sewer Utility Fund expenditures related to this project are funded by Participating Agencies.

Justification: The majority of reclaimed water is used for irrigation. Demineralization reduces the level of total dissolved solids in the reclaimed water.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Tijuana River Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2020. Project closeout will be executed after ongoing disputes are resolved.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ 5,458,269	\$ 515,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,295
Metropolitan Sewer Utility Fund	700001	399	-	-	-	-	-	-	-	-	-	399
Total		\$ 5,458,668	\$ 515,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,973,695

Public Utilities

Sewer CIP Emergency Reserve / ABT00007

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rashid, Surrayya
Duration:	2010 - 2040		858-654-4112
Improvement Type:	Betterment		srashid@sanidiego.gov

Description: This project is an emergency capital reserve intended to be used for emergency capital needs.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project acts as a reserve to fund projects on an as-needed basis. Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: The reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Metro Sewer Utility - CIP Funding Source	700009	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Muni Sewer Utility - CIP Funding Source	700008	-	5,000,000	-	-	-	-	-	-	-	-	5,000,000
Total		\$ -	\$ 10,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000,000

Public Utilities

Sewer Main Replacements / AJA00001

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the replacement of deteriorated and undersized sewer mains at various locations within the Municipal Wastewater System.

Justification: This annual allocation provides for the replacement of sewer mains that are in a deteriorated condition or are undersized.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$27 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 4,440,077	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,440,077
Muni Sewer Utility - CIP Funding Source	700008	254,514,869	38,603,199	80,334,255	-	65,559,480	83,521,001	46,845,596	41,579,747	-	-	610,958,147
Municipal Sewer Revenue Fund	700000	695,946	-	-	-	-	-	-	-	-	-	695,946
Total		\$ 259,650,892	\$ 38,603,198	\$ 80,334,255	\$ -	\$ 65,559,480	\$ 83,521,001	\$ 46,845,596	\$ 41,579,747	\$ -	\$ -	\$ 616,094,170

Public Utilities

South Mission Valley Trunk Sewer Ph II / S21002

Wastewater - Collection Sys - Trunk Swr

Council District:	7	Priority Score:	83
Community Planning:	Mission Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2021 - 2026		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This project replaces approximately 1,800 Linear Feet (LF) of 24-inch with new 27-inch sewer mains, 800 LF of 24-inch with new 36-inch sewer mains, 6,900 LF of 27-inch with new 36-inch sewer mains, and installs new sewer mains of approximately 3,700 LF of 10-inch, 300 LF of 15-inch and 100 LF of 18-inch. Total miles are 2.6 and mains range from 15-inch to 36-inch.

Justification: This project is needed for inadequate capacity and potential sewer overflows.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Design is anticipated to begin in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. Construction is scheduled to begin in Fiscal Year 2023 and is anticipated to be completed in Fiscal Year 2025.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ -	\$ 100,000	\$ 1,000,000	\$ -	\$ 2,500,000	\$ 7,000,000	\$ 2,400,000	\$ 1,000,000	\$ -	\$ -	\$ 14,000,000
Total		\$ -	\$ 100,000	\$ 1,000,000	\$ -	\$ 2,500,000	\$ 7,000,000	\$ 2,400,000	\$ 1,000,000	\$ -	\$ -	\$ 14,000,000

Public Utilities

Standpipe and Reservoir Rehabilitations / ABL00001

Bldg - Water - Standpipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for rehabilitation, upgrades, and improvement projects at reservoirs, dams, and standpipes to improve operations and extend their service life.

Justification: The existing reservoirs, dams, and standpipes in the water system have deteriorated and need to be reconstructed or replaced to meet the current Occupational Safety and Health Act and Environmental Protection Agency safety and water quality standards.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is in compliance with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 decreased by \$8.7 million due to updates to the schedule of sub-projects. Additionally, \$1.0 million was deappropriated by City Council in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Grant Fund-Enterprise-State	710001	\$ 2,534,851	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,534,851
Water Utility - CIP Funding Source	700010	19,897,407	3,908,162	1,705,577	-	6,087,580	9,108,136	13,195,474	15,265,816	-	-	69,168,152
Water Utility Operating Fund	700011	35,430	-	-	-	-	-	-	-	-	-	35,430
Total		\$ 22,467,687	\$ 3,908,162	\$ 1,705,577	\$ -	\$ 6,087,580	\$ 9,108,136	\$ 13,195,474	\$ 15,265,816	\$ -	\$ -	\$ 71,738,433

Public Utilities

Tecolote Canyon Trunk Sewer Improvement / S15020

Wastewater - Collection Sys - Trunk Swr

Council District:	2 6 7	Priority Score:	84
Community Planning:	Clairemont Mesa; Linda Vista	Priority Category:	Low
Project Status:	Continuing	Contact Information:	George, Nicole
Duration:	2015 - 2026		619-533-7443
Improvement Type:	Replacement - Rehab		ngeorge@sanidiego.gov

Description: This project upsizes approximately 3.3 miles of existing 15 to 21-inch vitrified clay (VC) sewer pipe to new 18 to 30 inch PVC in Tecolote Canyon to provide additional capacity, and to rehabilitate approximately 1.42 miles of existing 15-inch VC sewer pipe. An access path is also being designed and constructed as part of the project.

Justification: Improvements are needed to accommodate future flow capacity and address deteriorated conditions within the Tecolote Canyon Trunk Sewer.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2016 and was completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Muni Sewer Utility - CIP Funding Source	700008	\$ 2,253,244	\$ 1,926,755	\$ 16,000,000	\$ -	\$ 10,000,000	\$ 4,820,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000,000
Total		\$ 2,253,244	\$ 1,926,755	\$ 16,000,000	\$ -	\$ 10,000,000	\$ 4,820,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000,000

Public Utilities

TH 16" Water Mains / RD21007

Water - Distribution Sys - Transmission

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2021 - 2023		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project is the extension of a 16" water line in Camino Del Sur from the SR-56 to 1,600 feet north of Park Village Road and in Carmel Mountain Road from the SR-56 to Camino Del Sur. Project also includes a 16" recycled water line extension in Camino Del Sur from the SR-56 to 1,600 feet north of Park Village Road. This is project U-3 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This project implements the Torrey Highlands Subarea Plan and associated Transportation Phasing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and is anticipated to be completed in early Fiscal Year 2023. Reimbursement payments to the developer are anticipated to begin in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

Summary of Project Changes: This is a new project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 322,137	\$ -	\$ -	\$ 1,430,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,752,137
Total		\$ 322,137	\$ -	\$ -	\$ 1,430,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,752,137

Public Utilities

Tierrasanta (Via Dominique) Pump Station / S12040

Bldg - Water - Pump Stations

Council District:	7	Priority Score:	96
Community Planning:	Tierrasanta	Priority Category:	High
Project Status:	Continuing	Contact Information:	Van Martin, Debbie
Duration:	2010 - 2023		619-533-6651
Improvement Type:	Expansion		dvanmartin@sandiego.gov

Description: This project provides for a new station with a total pump station capacity of 13.9 million gallons per day (mgd), and 2,900 feet of 16-inch transmission mains. It will replace the existing temporary Tierrasanta Pump Station and Via Dominique Pump Station and will serve the Tierrasanta Norte 900 Zone and the Tierrasanta 752 Zone.

Justification: The existing pump stations are past their useful life and are heavily deteriorated and inefficient.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Tierrasanta Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The total project cost increased by \$1.4 million to support the project closure process and contingencies for revising pump operation programming, contractor delay claims, and unforeseen additions. The project schedule has been updated for Fiscal Year 2022. The project expenditures in excess of the authorized Annual Budget for Fiscal Year 2021 are resolved with the adoption of the Annual Budget for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 16,285,836	\$ (1,840)	\$ 1,410,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,693,996
Total		\$ 16,285,836	\$ (1,840)	\$ 1,410,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,693,996

Public Utilities

University Ave Pipeline Replacement / S11021

Water - Distribution Sys - Distribution

Council District:	3	Priority Score:	93
Community Planning:	Uptown; North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Vitelle, Brian
Duration:	2011 - 2023		619-533-5105
Improvement Type:	Replacement		bvitelle@sandiego.gov

Description: This project replaces 23,072 linear feet of the existing cast iron University Avenue Pipeline with a new 16-inch distribution line along the entire alignment of the pipeline. This project will connect crossing distribution lines at all intersections, and re-connect all services, including tunneling at State Route 163.

Justification: This project will replace the existing deteriorated cast iron pipe. The University Avenue Pipeline was built in 1912 and lined with concrete in 1974. The replacement of cast-iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order. The new pipeline will provide supply reliability and improve water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown and North Park Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The total project cost increased by \$1.5 million due to additional project requirements. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 27,029,711	\$ 390,085	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,919,796
Water Utility Operating Fund	700011	130,204	-	-	-	-	-	-	-	-	-	130,204
Total		\$ 27,159,914	\$ 390,085	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,050,000

Public Utilities

University Heights Reservoir Rehabilitation / S20002

Bldg - Water - Reservoirs/Dams

Council District:	3	Priority Score:	94
Community Planning:	Greater North Park	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2020 - 2026		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: Install Supervisory Control and Data Acquisition (SCADA) and instruments, install valves, update the Valve Building, install mixing appurtenance, and fix structural issues with reservoir.

Justification: The Reservoir needs repairs to remain in service, the yard-piping needs to be reconfigured to connect to the proposed Otay 1st and 2nd Pipelines West of Highland Avenue Project, and address water quality issues.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the North Park Community Plan and is in compliance with the City's General Plan.

Schedule: Design is scheduled to begin in 2022 and is anticipated to be completed in 2024. Construction is scheduled to begin in 2024 and is anticipated to be completed in 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 93,693	\$ 1,906,306	\$ -	\$ -	\$ 7,300,000	\$ 4,500,000	\$ 4,400,000	\$ -	\$ -	\$ -	\$ 18,200,000
Total		\$ 93,693	\$ 1,906,306	\$ -	\$ -	\$ 7,300,000	\$ 4,500,000	\$ 4,400,000	\$ -	\$ -	\$ -	\$ 18,200,000

Public Utilities

Unscheduled Projects / AJA00003

Wastewater - Collection Sys - Main

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for the repair and replacement of municipal and metropolitan sewers in need of emergency repairs.

Justification: This annual allocation provides for emergency repairs and replacement of sewer pipeline to avoid failures of the Municipal and Metropolitan Sewer System.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$980,298 due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 142,018	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	142,018
Muni Sewer Utility - CIP Funding Source	700008	210,947	139,363	980,298	-	-	-	-	-	-	-	1,330,607
Municipal Sewer Revenue Fund	700000	28,273	-	-	-	-	-	-	-	-	-	28,273
Total		\$ 381,237	\$ 139,362	\$ 980,298	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,500,898

Public Utilities

Upas St Pipeline Replacement / S11022

Water - Distribution Sys - Distribution

Council District:	2 3	Priority Score:	93
Community Planning:	Uptown; Greater North Park; Midway - Pacific Highway	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ammerlahn, Parita
Duration:	2011 - 2023		619-533-5406
Improvement Type:	Replacement		pammerlahn@sandiego.gov

Description: This project replaces 5.67 miles of cast iron mains along the Upas Street Pipeline from Ray Street to Pacific Highway, as well as portions of the 5th Avenue pipeline and the Park Boulevard pipeline. This project also installs one new pressure reducing station and replaces three existing pressure reducing stations.

Justification: This project will replace the existing deteriorated cast iron pipe. The new pipeline will improve supply reliability and water quality.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Uptown, Greater North Park, and Midway-Pacific Highway Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was completed in Fiscal Year 2014. Construction began in Fiscal Year 2014 and is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
PFFA-Water Rev Bonds Series 2016A	700095	\$ 2,317,395	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,317,395
Water Utility - CIP Funding Source	700010	33,846,990	987,532	-	-	-	-	-	-	-	-	34,834,522
Water Utility Operating Fund	700011	113,103	-	-	-	-	-	-	-	-	-	113,103
Total		\$ 36,277,487	\$ 987,532	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 37,265,019

Public Utilities

Water & Sewer Group Job 816 (W) / S13015

Water - Distribution Sys - Distribution

Council District:	2	Priority Score:	90
Community Planning:	Pacific Beach	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Sleiman, Alexander
Duration:	2013 - 2024		619-533-7588
Improvement Type:	Expansion		asleiman@sandiego.gov

Description: This project is in the Pacific Beach Community and provides for the replacement and expansion of 30,879 linear feet of various pipe materials and sizes. This project also installs curb ramps and paving due to modifications to a pressure reducing station.

Justification: The majority of Pacific Beach Community pipelines are made of cast iron and are due for replacement in accordance with California Department of Public Health's (CDPH) Compliance Order. This project is intended to reduce maintenance and improve service.

Operating Budget Impact: None.

Relationship to General and Community Plans: This plan is consistent with the Pacific Beach Community Plan and is in conformance with the City's General Plan.

Schedule: Planning began in Fiscal Year 2012 and was completed in Fiscal Year 2013. Predesign began in Fiscal Year 2013 and was completed in Fiscal Year 2015. Design and Construction of phase 1 began in Fiscal Year 2015 and was completed in Fiscal Year 2016. Design and Construction of phase 2 began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Design and Construction of phase 3 began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design and Construction of phase 4 began in Fiscal Year 2018 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 15,917,393	\$ 2,281,998	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,199,392
Total		\$ 15,917,393	\$ 2,281,998	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,199,392

Public Utilities

Water CIP Emergency Reserve / ABT00008

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Rashid, Surraya
Duration:	2010 - 2040		858-654-4112
Improvement Type:	Betterment		srashid@sandiego.gov

Description: This annual allocation provides for an emergency financial reserve for Water Fund capital improvement projects.

Justification: This reserve is required to comply with the City's reserve policy 100-20.

Operating Budget Impact: None.

Relationship to General and Community Plans: Projects utilizing this funding source are consistent with applicable community plans and are in conformance with the City's General Plan.

Schedule: This reserve will be used on an as-needed basis and will be held as a continuing appropriation.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000
Total		\$ -	\$ 5,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000,000

Public Utilities

Water Main Replacements / AKB00003

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation allows for the replacement of water mains at various locations throughout the City.

Justification: Water mains require replacement due to their deteriorated condition or size limitation. The existing pipeline is either approaching or has exceeded its expected life. The replacement of cast iron pipes is mandated by the California Department of Public Health's (CDPH) Compliance Order.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$56.5 million due to updates to the schedule and costs of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 304,234	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 304,234
PFFA-Water Rev Bonds Series 2016A	700095	1,125,724	-	-	-	-	-	-	-	-	-	1,125,724
Water SDG&E Utility Relocation	700105	1,802,620	-	-	-	-	-	-	-	-	-	1,802,620
Water Utility - CIP Funding Source	700010	397,807,632	34,796,372	125,637,927	-	88,447,088	79,273,020	37,004,871	19,451,466	-	-	782,418,376
Water Utility Operating Fund	700011	180,111	-	-	-	-	-	-	-	-	-	180,111
Total		\$ 401,220,321	\$ 34,796,372	\$ 125,637,927	\$ -	\$ 88,447,088	\$ 79,273,020	\$ 37,004,871	\$ 19,451,466	\$ -	\$ -	\$ 785,831,065

Public Utilities

Water Pump Station Restoration / ABJ00001

Bldg - Water - Pump Stations

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2010 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for replacing deteriorated pumping equipment and appurtenances or expanding pumping capacities to meet present and future water demands.

Justification: Many existing water pump stations have reached or exceeded their anticipated service life or demands have exceeded their maximum pumping capacity. However, because of the widely varying actual lengths of service life, scheduling for pump station restoration is difficult.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$1.6 million due to updates to the schedule of sub-projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 24,640,219	\$ 1,185,239	\$ 4,090,000	\$ -	\$ 2,778,593	\$ 6,503,420	\$ 7,085,850	\$ 10,690,418	\$ -	\$ -	\$ 56,973,740
Water Utility Operating Fund	700011	37,509	-	-	-	-	-	-	-	-	-	37,509
Total		\$ 24,677,728	\$ 1,185,239	\$ 4,090,000	\$ -	\$ 2,778,593	\$ 6,503,420	\$ 7,085,850	\$ 10,690,418	\$ -	\$ -	\$ 57,011,249

Public Utilities

Water SCADA Upgrade Phase I / S21001

Water - Distribution Sys - Distribution

Council District:	Citywide	Priority Score:	99
Community Planning:	Citywide	Priority Category:	High
Project Status:	Continuing	Contact Information:	Dadachanji, Chisti
Duration:	2021 - 2026		858-654-4493
Improvement Type:	Replacement		pdadachanji@sandiego.gov

Description: This project will replace and upgrade the existing Supervisory Control and Data Acquisition (SCADA) equipment for the water system.

Justification: The current system is over 20 years old and obsolete. The new system will enhance monitoring and control capabilities.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design is scheduled to begin in Fiscal Year 2021 and construction is anticipated to be completed in Fiscal Year 2026.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 306,684	\$ 193,315	\$ 1,200,000	\$ -	\$ 4,000,000	\$ 8,000,000	\$ 2,000,000	\$ 400,000	\$ -	\$ -	\$ 16,100,000
Total		\$ 306,684	\$ 193,315	\$ 1,200,000	\$ -	\$ 4,000,000	\$ 8,000,000	\$ 2,000,000	\$ 400,000	\$ -	\$ -	\$ 16,100,000

Public Utilities

Water Treatment Plants / ABI00001

Bldg - Water - Treatment Plants

Council District:	5 7 Non-City	Priority Score:	Annual
Community Planning:	Scripps Miramar Ranch; Navajo; Non City	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Phung, Tung
Duration:	2013 - 2040		858-292-6425
Improvement Type:	Replacement		tphung@sandiego.gov

Description: This annual allocation provides for upgrades and replacement of the treatment facilities at Alvarado, Miramar, and Otay water treatment plants.

Justification: These improvements are necessary to ensure a reliable water supply to the customers and for compliance under the Safe Drinking Water Act.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: The annual project cost for Fiscal Year 2022 increased by \$3.1 million due to updates to the schedule of sub-projects. Additionally, \$1.0 million was allocated by City Council in the Fiscal Year 2021 Mid-Year CIP Budget Monitoring action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Water Utility - CIP Funding Source	700010	\$ 1,502,086	\$ 2,267,880	\$ 5,434,166	\$ -	\$ 2,309,480	\$ 5,674,495	\$ 13,195,474	\$ 18,587,911	\$ -	\$ -	\$ 48,971,492
Total		\$ 1,502,086	\$ 2,267,880	\$ 5,434,166	\$ -	\$ 2,309,480	\$ 5,674,495	\$ 13,195,474	\$ 18,587,911	\$ -	\$ -	\$ 48,971,492



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Stormwater



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The Stormwater Department's Capital Improvements Program provides for the installation and improvements of stormwater drainage infrastructure and systems. The Department plans and programs improvements to stormwater infrastructure, including the installation of green infrastructure.

2021 CIP Accomplishments

The Department, in coordination with the Engineering & Capital Projects Department, completed construction of the following Stormwater projects, which will improve storm drain infrastructure and meet pollution prevention mandates, in Fiscal Year 2021:

- 1st Avenue CMP Storm Drain Emergency (B21005)
- 6500 Montezuma Road Storm Drain Emergency (B19126)
- 7649 Shorewood Drive Storm Drain Replacement Emergency (B20143)
- 836 Gage Drive Storm Drain Replacement Emergency (B20109)
- Angell Ave Urgent CMP Storm Drain Replacement (B21078)
- Cardinal Road Emergency Storm Drain Replacement (B19090)
- Casita Way Storm Drain Replacement (B17107)
- City Heights & Morley Field Storm Drain (B15166)
- Crest Canyon Park Emergency Storm Drain Replacement (B20019)
- Mt. Albertine Ave CMP Storm Drain Emergency (B21006)
- Rancho Mission Canyon Storm Drain Emergency (B20124)
- Wellborn Street Storm Drain Emergency (B19101)

2022 CIP Goals

The Stormwater Department is committed to improving storm drain infrastructure as flood risk management and installing green infrastructure to improve water quality. To improve storm drain infrastructure and meet pollution removal mandates, the Department, in coordination with the Engineering & Capital Projects Department, is scheduled to begin construction in Fiscal Year 2022 for the following projects:

- 29th and Imperial Storm Drain Improvement (B21141)
- 5th and Brookes Storm Drain Upgrades (B19073)
- 6638 Cleo Street Storm Drain Replacement (B21142)
- Adams Ave (1620) Storm Drain Replacement (B13102)
- Agee/Cozzens Storm Drain Replacement (Phase 4) (B20147)
- La Jolla Farms Outfall Repair (B16006)
- Logan Heights LID (South) (B15051)
- Navajo Storm Drains (B15029)
- South Mission Beach Storm Drain Replacement (B18117)

The following projects are anticipated to be initiated in Fiscal Year 2022:

- 1218 Aqua Park Street Storm Drain Replacement (New)
- 1932 Springer Road Storm Drain Replacement (New)
- 2128 Rancho Dr Storm Drain Replacement (New)

Stormwater

- 2133 Reo Dr Storm Drain Replacement (New)
- 2356 Hopkins Street Storm Drain Replacement (New)
- 2361 Westwood Street Storm Drain Replacement (New)
- 3002 Barnett Ave Storm Drain Improvement (New)
- 3952 Calgary Drive Storm Drain Replacement (New)
- 4051 Loma Alta Dr Storm Drain Replacement (New)
- 5163 East Bedford Drive Storm Drain Replacement (New)
- 5861 College Avenue Storm Drain Replacement (New)
- 60th St and Alta Mesa Way Storm Drain Replacement (New)
- 6141 Wenrich Drive Storm Drain Replacement (New)
- 6142 Monte Verde Drive Storm Drain Replacement (New)
- 6306 Wenrich Drive Storm Drive Replacement (New)
- 6314 St. Therese Way Strom Drive Replacement (New)
- 6576 Parkside Ave Storm Drain Replacement (New)
- Forward and La Jolla Storm Drain Replacement (New)
- Guy Street Storm Drain Replacement (New)
- La Jolla and Forward Drainage Improvement (New)
- Lake Murray Blvd. & Highwood Drive Storm Drain Replacement (New)

In addition, the Department is scheduled to complete construction for flood resilience and green infrastructure projects in Fiscal Year 2022 including:

- CMP Storm Drain Lining II (B20086)
- CMP Storm Drain Lining III (B20087)
- Jamacha Lomita Green Infrastructure (B16089)
- South Mission Beach Green Infrastructure (B18118)

Stormwater: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
Alta La Jolla Drive Drainage Repair PhII / S10001	\$ 6,206,105	\$ -	\$ -	\$ 6,206,105
Carmel Country Road Low Flow Channel / S00969	2,712,000	-	-	2,712,000
Flood Resilience Infrastructure / ACA00001	104,674,858	2,000,000	299,359,583	406,034,441
Hayes Ave Storm Drain / S11002	1,281,453	-	-	1,281,453
Maple Canyon Storm Drain Upgrade / S20003	500,000	-	29,750,000	30,250,000
Stormwater Green Infrastructure / ACC00001	28,769,544	-	1,145,454,045	1,174,223,589
Total	\$ 144,143,960	\$ 2,000,000	\$ 1,474,563,628	\$ 1,620,707,588



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Stormwater

Alta La Jolla Drive Drainage Repair PhII / S10001

Drainage - Storm Drain Pipes

Council District:	1	Priority Score:	91
Community Planning:	La Jolla	Priority Category:	High
Project Status:	Warranty	Contact Information:	Lotfi, Elham
Duration:	2009 - 2023		619-533-5212
Improvement Type:	Betterment		elotfi@sanidiego.gov

Description: This project will repair the erosion and damage to the lower La Jolla Canyon bounded by Alta La Jolla Drive and the cul-de-sac at Vickie Drive.

Justification: This project is part of the settlement agreement and limited release entered into by the La Jolla Alta Master Council and the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Stormwater budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2010 and was completed in Fiscal Year 2013.

However, the design plans and specifications had to be updated to comply with state and federal permits received in Fiscal Year 2014. Updated design was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016 and was completed in Fiscal Year 2017. A five-year maintenance and monitoring period is required by the project permits. The project is anticipated to be completed by Fiscal Year 2023.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Private & Others Contrib-CIP	400264	\$ 6,198,716	\$ 7,388	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105
Total		\$ 6,198,716	\$ 7,388	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,206,105

Stormwater

Carmel Country Road Low Flow Channel / S00969

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	41
Community Planning:	Carmel Valley	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2012 - 2025		858-541-4369
Improvement Type:	New		sdastgheibi@sandiego.gov

Description: This project provides drainage improvements to Carmel Creek.

Justification: This project will provide for relief of water pooling under the Carmel Country Road Bridge and to the east of the bridge on the Palacio Del Mar property. This condition has created a health and safety issue for area residents.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project W-3) and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2012 and was scheduled to be completed in Fiscal Year 2013, but due to a revised project scope, preliminary engineering, which studied multiple alternatives with preliminary environmental analysis in order to improve the ponding conditions that occur on the existing bike path crossing over the Carmel Creek, was completed in Fiscal Year 2014. The project is being rescope. Project cost and duration will be determined at a later date.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 529,743	\$ 2,182,256	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000
Total		\$ 529,743	\$ 2,182,256	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,712,000

Stormwater

Flood Resilience Infrastructure / ACA00001

Drainage - Storm Drain Pipes

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2010 - 2040		858-541-4369
Improvement Type:	New		sdastgheibi@sandiego.gov

Description: This annual allocation provides for reconstructing or replacing failed or undersized drainage facilities citywide.

Justification: This project provides for the high priority redesign and reconstruction of existing storm drain structures. There are currently over 900 miles of storm drains in the City of San Diego. These storm drains can fail because of a variety of reasons (system material, age, earth movement, etc.). The Operations and Maintenance Section of the Stormwater Department regularly cleans these systems and performs minor repairs; however, storm drain systems that require redesign and reconstruction are often encountered.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: During Fiscal Year 2021, \$9.4 million was appropriated via multiple Council resolutions to support drainage projects.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 4,126,571	\$ 1,956,727	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,083,298
Capital Outlay-Sales Tax	400000	222,626	-	-	-	-	-	-	-	-	-	222,626
CIP Contributions from General Fund	400265	16,322,215	794,210	-	-	-	-	-	-	-	-	17,116,425
College Area	400127	300,000	-	-	-	-	-	-	-	-	-	300,000
Deferred Maint Revenue 2009A-Project	400624	168,540	-	-	-	-	-	-	-	-	-	168,540
Deferred Maintenance Revenue 2012A-Project	400848	2,783,818	-	-	-	-	-	-	-	-	-	2,783,818
Financing	9300	-	-	-	30,351,515	-	-	-	-	-	-	30,351,515
General Fund	100000	(1,475)	1,475	-	-	-	-	-	-	-	-	-
General Fund Commercial Paper Notes	400869	34,412,151	1,002,693	-	-	-	-	-	-	-	-	35,414,844
Infrastructure Fund	100012	5,048,473	3,604,071	-	-	-	-	-	-	-	-	8,652,544
Mid City Urban Comm	400114	108,525	30,085	-	-	-	-	-	-	-	-	138,609
Midway/Pacific Hwy Urban Comm	400115	185,143	1,337,465	-	-	-	-	-	-	-	-	1,522,608
Navajo Urban Comm	400116	857,151	983,468	-	-	-	-	-	-	-	-	1,840,619
North Park Urban Comm	400112	243,928	597,156	-	-	-	-	-	-	-	-	841,084
Other Debt Financing	9302	-	-	-	18,500,000	-	-	-	-	-	-	18,500,000
Pacific Beach Urban Comm	400117	750,000	-	-	-	-	-	-	-	-	-	750,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	5,020,376	-	-	-	-	-	-	-	-	-	5,020,376
PFFA Lease Revenue Bonds 2015B-Project	400860	6,118,739	915,770	-	-	-	-	-	-	-	-	7,034,509
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	3,936,038	-	-	-	-	-	-	-	-	-	3,936,038
Private & Others Contrib-CIP	400264	65,886	84,114	-	-	-	-	-	-	-	-	150,000
SDTFC Series 2018C Tax Exempt	400868	4,166,797	-	-	-	-	-	-	-	-	-	4,166,797
Skyline/Paradise Urb Comm	400119	17,450	-	-	-	-	-	-	-	-	-	17,450
TransNet ARRA Exchange Fund	400677	240,504	-	-	-	-	-	-	-	-	-	240,504
TransNet Extension Congestion Relief Fund	400169	5,413,384	1,460,785	1,000,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	11,874,168
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	246,508,068	246,508,068
Uptown Urban Comm	400121	990,337	409,663	1,000,000	-	-	-	-	-	-	-	2,400,000
Total		\$ 91,497,176	\$ 13,177,682	\$ 2,000,000	\$ 48,851,515	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 246,508,068	\$ 406,034,441

Stormwater

Hayes Ave Storm Drain / S11002

Drainage - Storm Drain Pipes

Council District:	3	Priority Score:	41
Community Planning:	Uptown	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Lotfi, Elham
Duration:	2011 - 2022		619-533-5212
Improvement Type:	Replacement		elotfi@sanidiego.gov

Description: This project provides for improved flood control by upgrading the existing pipe along Hayes Avenue.

Justification: This project will alleviate frequent flooding during normal storm events because of the current undersized storm drainpipe.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Stormwater budget.

Relationship to General and Community Plans: This project is consistent with the Uptown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2011 and was completed in Fiscal Year 2019. The Environmental report was protested, which delayed the project by one year. Construction began in Fiscal Year 2019 and was completed in Fiscal Year 2020. Maintenance and monitoring began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2021. Project is anticipated to close in Fiscal Year 2022.

Summary of Project Changes: In Fiscal Year 2021 total project cost decreased by \$117,648, which was deappropriated as authorized by City Council. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 2,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,815
CIP Contributions from General Fund	400265	83,623	10,420	-	-	-	-	-	-	-	-	94,042
Deferred Maintenance Revenue 2012A-Project	400848	6,850	-	-	-	-	-	-	-	-	-	6,850
General Fund Commercial Paper Notes	400869	160,552	-	-	-	-	-	-	-	-	-	160,552
Infrastructure Fund	100012	107,448	-	-	-	-	-	-	-	-	-	107,448
PFFA Lease Revenue Bonds 2015B-Project	400860	160,645	-	-	-	-	-	-	-	-	-	160,645
TransNet Extension Congestion Relief Fund	400169	15,000	-	-	-	-	-	-	-	-	-	15,000
Uptown Urban Comm	400121	694,730	39,370	-	-	-	-	-	-	-	-	734,100
Total		\$ 1,231,663	\$ 49,789	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,281,452

Stormwater

Maple Canyon Storm Drain Upgrade / S20003

Drainage - Channels

Council District:	3	Priority Score:	86
Community Planning:	Centre City; Uptown	Priority Category:	High
Project Status:	Continuing	Contact Information:	Lotfi, Elham
Duration:	2021 - 2029		619-533-5212
Improvement Type:	Replacement		elotfi@sanidiego.gov

Description: Project aims to realign and upgrade approximately 3,000 feet of existing drainage system between the San Diego Airport, a private industrial Facility, and Pacific Highway.

Justification: The existing alignment of the pipes prevents maintenance and repairs from occurring because a large portion of the system flows underneath a private property. The system is significantly undersized to convey the flow and sediment coming from the large connected tributary Maple Canyon watershed located upstream of the project which historically caused severe flooding in the project area resulting in significant property damage.

Operating Budget Impact: No additional maintenance costs are anticipated. The pipes will be relocated to the public Right of Way and enhanced; therefore, maintenance costs should be reduced for this system.

Relationship to General and Community Plans: This project is consistent with the Centre City and Uptown Community Plans and is in conformance with the City's General Plan.

Schedule: A feasibility study is scheduled to start in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2023. The project design and construction schedule is dependent on the outcome of the feasibility study and will be determined in the future.

Summary of Project Changes: In Fiscal Year 2021, the City Council authorized the appropriation of \$250,000 to this project.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 35,834	\$ 464,165	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
Financing	9300	-	-	-	500,000	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	29,250,000	29,250,000
Total		\$ 35,834	\$ 464,165	\$ -	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,250,000	\$ 30,250,000

Stormwater

Stormwater Green Infrastructure / ACC00001

Drainage - Best Mgt Practices (BMPs)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Clairemont Mesa	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Dastgheibi, Sara
Duration:	2010 - 2040		858-541-4369
Improvement Type:	Betterment		sdastgheibi@sandiego.gov

Description: This annual allocation provides for the design and construction of watershed capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards.

Justification: The purpose of these projects is to remove pollutants from stormwater before it enters the City's public waterways or to reuse the stormwater and keep it from entering public waterways. This results in reduced pollutants entering the ocean and various San Diego rivers and bays. These projects satisfy watershed-based water quality activity requirements in the Regional Water Quality Control Board's Municipal Stormwater National Pollutant Discharge Elimination System (NPDES) permit.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled to address pollutants of concern within high priority watersheds and are planned based on regulatory requirements and as funding is allocated.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,102,261	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,102,261
CIP Contributions from General Fund	400265	7,197,614	503,031	-	-	-	-	-	-	-	-	7,700,645
Deferred Maintenance Revenue 2012A-Project	400848	828,055	-	-	-	-	-	-	-	-	-	828,055
Financing	9300	-	-	-	18,650,000	-	-	49,000,000	-	-	-	67,650,000
General Fund Commercial Paper Notes	400869	10,816,780	1,354,253	-	-	-	-	-	-	-	-	12,171,033
Grant Fund - Federal	600000	-	-	-	5,975,582	-	-	-	-	-	-	5,975,582
Grant Fund - State	600001	630,500	-	-	-	-	-	-	-	-	-	630,500
Infrastructure Fund	100012	630,266	73,535	-	-	-	-	-	-	-	-	703,801
Other Debt Financing	9302	-	-	-	8,500,000	-	-	-	-	-	-	8,500,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	2,153,810	-	-	-	-	-	-	-	-	-	2,153,810
PFFA Lease Revenue Bonds 2015B-Project	400860	1,476,896	-	-	-	-	-	-	-	-	-	1,476,896
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	597,094	-	-	-	-	-	-	-	-	-	597,094
Refuse Disposal CIP Fund	700040	-	415,265	-	-	-	-	-	-	-	-	415,265
Rose & Tecolote Creek Water Quality	400631	183,284	-	-	-	-	-	-	-	-	-	183,284
SC-RDA Contribution to CIP Fund	200353	98,174	-	-	-	-	-	-	-	-	-	98,174
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,063,328,463	1,063,328,463
Water Utility - CIP Funding Source	700010	-	708,724	-	-	-	-	-	-	-	-	708,724
Total		\$ 25,714,736	\$ 3,054,807	\$ -	\$ 33,125,582	\$ -	\$ -	\$ 49,000,000	\$ -	\$ -	\$ 1,063,328,463	\$ 1,174,223,588

Unfunded Needs List

Stormwater

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Flood Resilience Infrastructure / ACA00001	\$ 406,034,441	\$ 246,508,068	60.71 %	This annual allocation provides for restructuring or replacing failed flood resilience infrastructure citywide. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported flood resilience infrastructure projects for the next five fiscal years based on condition assessments.
Stormwater Green Infrastructure / ACC00001	\$ 1,174,223,589	\$ 1,063,328,463	90.56 %	This annual allocation provides for the design and construction of green infrastructure capital projects. These projects, in conjunction with non-structural water quality projects, address storm drain discharge water quality standards. The unidentified funding amount reflects the estimated funding to address the deferred capital needs of the City's General Fund supported green infrastructure projects for the next five fiscal years.
Maple Canyon Storm Drain Upgrade / S20003	\$ 30,250,000	\$ 29,250,000	96.69 %	This project provides for realignment and abandonment of approximately 3,000 feet of existing 54-inch and 36-inch reinforced concrete pipe (RCP) with approximately 3,500 feet of new storm drains ranging from 4.5 feet to 8 feet (two barrels) in sizes. The project has identified sufficient funding to conduct a feasibility study. The planning, design, and construction phases are currently unfunded.
Total		\$ 1,339,086,531		

Sustainability



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The Department of Sustainability leads the implementation of the City's Climate Action Plan (CAP) which aims to achieve the greenhouse gas (GHG) reduction targets set forth by the State of California. The Department facilitates innovative efforts across multiple City departments to enhance economic, social, and environmental sustainability. These efforts promote renewable electricity, water, and energy efficiency, zero waste, bicycling, walking, transit, smart growth and land use, and resiliency measures.

The City's Climate Action Plan directs the Department to develop a Municipal Energy Strategy and Implementation Plan that will outline a path to achieve a 25% reduction in municipal energy consumption by 2035. The Department's CIP funds are dedicated to projects that deliver those energy use reductions and associated energy cost savings. Projects may include energy retrofits and retro-commissioning (RCx) for existing building systems such as heating, ventilation and air conditioning (HVAC), lighting, and associated controls, renewable energy technology, such as solar photovoltaic and thermal systems, microgrids and battery storage to increase resiliency at critical facilities, and electric vehicle charging infrastructure.

2021 CIP Accomplishments

The Department continued to dedicate capital resources to reduce energy consumption in municipal facilities through the following projects:

- Developed the Municipal Energy Strategy and Implementation Plan
- Completed RCx of mechanical control systems in the Civic Center Complex facilities
- Supported the replacement of a chiller at the Point Loma Library
- Secured Council approval to pursue a model for comprehensive clean energy retrofits of City facilities with little to no impact on the General Fund (i.e., Energy Savings Performance Contracts in partnership with Energy Services Companies)
- Continued implementation of the Smart City Open Urban Platform (SCOUP) grant program that will benchmark, track, and improve energy performance at select City facilities

2022 CIP Goals

The Department of Sustainability will continue to improve the energy performance at City facilities in Fiscal Year 2022 through the following goals:

- Begin implementation of energy projects identified in the Municipal Energy Strategy and Implementation Plan
- Support completion of the chiller replacement at the Point Loma Library
- Complete implementation of the SCOUP grant program
- Initiate solar projects on Public Utilities Department buildings



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Sustainability: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
Citywide Energy Improvements / ABT00003	\$ 32,465,999	\$ 1,082,000	\$ 5,787,105	\$ 39,335,104
Total	\$ 32,465,999	\$ 1,082,000	\$ 5,787,105	\$ 39,335,104



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Sustainability

Citywide Energy Improvements / ABT00003

Bldg - Other City Facility / Structures

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hawes, Lindsey
Duration:	2010 - 2040		858-627-3352
Improvement Type:	Betterment		lhawes@sandiego.gov

Description: This annual allocation will provide for energy efficiency improvements in City facilities. Projects typically address lighting, air conditioning, chiller, pumping and fan systems, invertors, and City-owned solar systems. Newer, more efficient technologies greatly reduce energy consumption.

Justification: Energy efficiency improvements repay capital costs in one to nine years, depending upon the project. The energy savings continue each year thereafter. Energy audits are performed in a variety of City-owned facilities to identify opportunities for energy savings.

Operating Budget Impact: There will be energy cost savings related to the energy efficiency projects for various City departments.

Relationship to General and Community Plans: These projects are consistent with applicable community plans, are in conformance with the City's General Plan, and help to implement the City's Climate Action Plan.

Schedule: Projects will be scheduled on a priority basis in accordance with the Municipal Energy Strategy Plan.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Energy Conservation Program CIP Fund	200225	\$ 388,312	\$ 270,282	\$ -	\$ -	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -	\$ -	\$ 1,658,594
GEGF California Master Lease Agreement	400867	20,242,374	10,031,381	-	-	-	-	-	-	-	-	30,273,755
Infrastructure Fund	100012	-	800,000	-	-	-	-	-	-	-	-	800,000
Metro Sewer Utility - CIP Funding Source	700009	22,226	244,424	325,000	-	1,813,332	446,459	1,380,922	158,195	-	-	4,390,558
Muni Sewer Utility - CIP Funding Source	700008	5,576	314,424	57,500	-	109,546	-	-	-	-	-	487,046
Water Utility - CIP Funding Source	700010	37,505	109,495	699,500	-	878,651	-	-	-	-	-	1,725,151
Total		\$ 20,695,993	\$ 11,770,005	\$ 1,082,000	\$ -	\$ 3,301,529	\$ 946,459	\$ 1,380,922	\$ 158,195	\$ -	\$ -	\$ 39,335,104



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Transportation



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Transportation

The Transportation Department's Capital Improvements Program provides for the installation and improvement of various transportation infrastructure and systems. The Department plans and programs right-of-way capital improvement projects including resurfacing of asphalt streets, reconstruction of concrete streets and sidewalks, rehabilitation of bridges, construction of pedestrian, bicycle, and vehicular improvements, and upgrading obsolete streetlight circuits.

2021 CIP Accomplishments

In Fiscal Year 2021, the Transportation Department, in coordination with the Engineering & Capital Projects Department, completed capital projects including the construction of many pedestrian, bikeway, roadway, and traffic improvement projects. Many of these projects help to reach Climate Action Plan goals. During Fiscal Year 2021, the City paved 33 miles and slurry sealed 167 miles of streets and replaced 1 mile of concrete streets.

Transportation projects that are planned to complete construction in Fiscal Year 2021 include:

- 32nd & Norman Scott Rd TS Upgrade (B15005)
- Adams Avenue at 49th Street, Splitter Islands (B17025)
- Camino del Sur Widening (Carmel Valley Rd S. to SR-56) (B19002)
- Camino Del Sur Widening (San Dieguito Rd to Carmel Valley Rd) (B19005)
- Camino Del Sur Wildlife Crossing (San Dieguito Rd to Carmel Valley Rd) (RD20004)
- Camino San Bernardo (Nicole Ridge Rd E to City Limits) (RD19008)
- Carmel Valley Rd (4/6 Lanes s of Street A) (S00900)
- Carmel Valley Rd E Wildlife Crossing (RD19012)
- Carmel Valley Rd Widening (Black Mountain Rd to Camino Crisalida) (RD12000)
- Carmel Valley Rd Widening (Camino Del Sur to Black Mtn Rd) (RD14002)
- Concrete Street Panel Replacement - Coast Blvd (B20046)
- Euclid Avenue & Home Improvements (S00886)
- Grp 1-19 Sidewalk-Curb Ramps Improvements (B19151)
- La Playa-Haines to Kendell Sidewalk (B18040)
- Miramar Road I-805 Easterly Ramps (S00880)
- Nimitz Bridge at NTC Rehabilitation (B15198)
- Off FHWA System Bridge Rehabilitation (B15127)
- On FHWA System Bridge Rehabilitation (B15128)
- Paseo Del Sur (Potomac Ridge Rd to Camino Del Sur) (RD19014)
- Playa del Sol Parkway (RD2000)
- Redwood & 30th Curb Ramps Obstruction (B13066)
- Rosecrans Street Median Improvements (B19165)
- SD Mission Rd W/O Fairmount Ave Sidewalk S/S (B13130)
- Sparling St-Thorn St to Streamview Dr Sidewalk (B14161)
- Street Resurfacing Mission Bay (B19195)
- Torrey Meadows Drive Overcrossing (S10015)
- Torrey Pines Road Slope Restoration (S00877)
- W Bernardo @ Technology Traffic Signal (B17156)

Transportation

In Fiscal Year 2021, the Department funded and programmed pedestrian countdown timers for 11 intersections, and 38 new streetlights throughout the City. Construction of the Downtown Mobility Cycle Track (separated bikeway) network continued and over 60 bike lane miles of striping plans were completed in Fiscal Year 2021.

During Fiscal Year 2021, as part of the Utilities Undergrounding Program, the Department:

- Installed approximately 99 streetlights
- Installed approximately 29 curb ramps

2022 CIP Goals

The City has a goal of maintaining the average pavement Overall Condition Index (OCI) at 70. To reach this goal, in Fiscal Year 2022, the Department plans to repair 468 miles of streets. Additionally, the Department's goal is to complete 40 bike lane miles in coordination with the City's resurfacing contracts, fund and program 5,000 linear feet of new sidewalks, optimize 12 traffic signal systems and add 50 non-communicating intersections to the citywide communication network.

Goals also include the establishment of new transportation projects including sidewalk and streetlight installations, streetlight circuit conversions, signal modifications, bridge rehabilitations, and the addition of bicycle facilities.

Transportation projects scheduled to begin construction in Fiscal Year 2022 include:

- 31st St @ National Ave Traffic Signal (B17019)
- 47th St @ Solola Ave Traffic Signal (B20141)
- 70th St-Alvarado to Saranac Sidewalk (B17065)
- ADA Mid-City MS TSW-1 (B18054)
- Aquarius & Camino Ruiz Traffic Signal (B19057)
- Coastal Rail Trail (S00951)
- Curb Ramp Improvement Group 1701 (B17114)
- Downtown Audibles On 4th & E St (B18162)
- Division St & Osborn St Traffic Signal (B15047)
- El Cajon & Kansas Traffic Signal (B19060)
- Foothill & Loring Roundabout (B18008)
- Governor Dr @ Lakewood St Traffic Signal (B17016)
- Howard Ave - village Pine to Iris Sidewalk (B18019)
- Kensington Hts #2 Series Circuit Upgrade (B17146)
- Kettner & Pam Pedestrian Hybrid Beacon (B18046)
- Mid-City & Eastern Area Signal Mods (B17128)
- North Park Mini Park Pedestrian Improvements (B17102)
- Plumosa Park Series Circuit Conversion (B17101)
- Reo Drive New Streetlights (B19079)
- Street Reconstruction Group 1801 (B17188)
- Traffic Signal Mods Grp 20-01 (B20075)
- University Avenue Complete Street Phase1 (S18001)

In Fiscal Year 2022, the Department's Utilities Undergrounding Program plans to:

- Install approximately 124 streetlights
- Resurface/slurry seal approximately 10.8 miles of streets in project areas
- Install approximately 209 curb ramps

2022 Vision Zero Goals

The City also remains committed to the Vision Zero effort to eliminate all traffic fatalities and severe injuries in San Diego. In Fiscal Year 2022, \$28.1 million is proposed to be allocated to implement the City's Vision Zero goals, including \$11.9 million for bicycle facilities, \$4.5 million for new sidewalk installations, \$6.2 million for traffic signals, \$2.0 million for medians, and \$2.2 million for new streetlights.

The allocation of funds to projects is listed below:

Bicycle Facilities

- Bike Counters Citywide: \$50,000
- Bike Racks Citywide: \$50,000
- Bike Striping Citywide: \$100,000
 - Safe & Sustainable Transportation All Ages & Abilities Team (STAT): \$1,100,000
- Coastal Rail Trail (S00951): \$6,000,000
- Bicycle Facilities (AIA00001): \$4,621,565
 - 47th Street @ SR94/ Craigle/ Market Street Bike Lane: \$90,000
 - Downtown Complete Street - Phase 3: \$4,531,565

Medians

- Median Installation (AIG00001): \$2,000,000
 - Foothill Blvd & Loring St Roundabout (B18008): \$2,000,000

Sidewalks

- New Walkways (AIK00001): \$4,500,000
 - 54th-Market to Santa Margarita Sidewalk (B18158): \$400,000
 - 73rd Street and El Cajon Boulevard to Saranac Street (B18017): \$420,000
 - ADA Mid-City MS TSW-1 (B18054): \$1,000,000
 - Genesee Avenue and Chateau Drive to Sauk Avenue Sidewalk (B15168): \$2,000,000
 - Howard Ave-Village Pine to Iris Sidewalk (B18019): \$600,000
 - Wightman Street and Ogden to Shiloh Road Sidewalk (B18039): \$80,000

Streetlights

- Installation of City-Owned Streetlights (AIH00001): \$2,150,000
 - Castle Neighborhood New Street Lights (B19080): \$100,000
 - Citywide Street Lights - FY19 (B19052): \$50,000
 - Citywide Street Lights 1950 (B19125): \$1,000,000
 - New Street Lights (TBD): \$950,000
 - Reo Drive New Street Lights (B19079): \$50,000

Traffic Calming

- Barrio Logan Traffic Calming Truck Route (P22003): \$100,000
- Traffic Calming (AIL00001): \$475,000
 - El Cajon Bl-Highland-58th Improv: \$275,000
 - Kettner Boulevard & Palm Street Hybrid Beacon (B18046): \$20,000
 - India Street at West Palm Street Hybrid Beacon (B17100): \$110,000
 - Rectangular Rapid Flashing Beacons Group 2201 (New): \$70,000

Traffic Signals

- Install T/S Interconnect Systems (AIL00002): \$641,619
 - Pacific Beach TS Interconnect Upgrade (B15065): \$641,619
- Traffic Signals – Citywide (AIL00004): \$3,223,000
 - 31st Street and Market School Traffic Signal (B15014): \$400,000
 - 31st Street and National Avenue Traffic Signal (B17019): \$500,000
 - 47th Street and Solola Avenue Traffic Signal (B20141): \$150,000
 - Division Street and Osbourn Street Traffic Signal (B15047): \$73,000
 - Division Street and Valencia Parkway Traffic Signal (B15008): \$180,000
 - El Cajon Boulevard and Kansas Street Traffic Signal (B19060): \$530,000
 - Linda Vista & Comstock Intersection Upgrade (TBD): \$750,000
 - Mississippi Street and El Cajon Boulevard (B20140): \$340,000
 - Torrey Pines Road Pedestrian Hybrid Beacon (B20146): \$300,000
- Traffic Signals Modification (AIL00005): \$2,293,097
 - Ash Street Signal Mods (B18069): \$190,000
 - Black Mountain Road and Park Village FY13 APS (B13207): \$10,000
 - Downtown Audibles 4th Av & E; B St & Front St (B18162): \$160,000
 - Lead Pedestrian Intervals - Imperial Avenue (TBD): \$375,178
 - Pacific Hwy & Palm St Signal Mod (B13008): \$125,000
 - Rosecrans St @ Byron/ Shelter Island TS (TBD): \$197,919
 - Traffic Signal Mods Grp 19-01 (B19069): \$400,000
 - Traffic Signal Mods Grp 19-02 (B19071): \$200,000
 - Traffic Signal Mods Grp 20-01 (B20075): \$400,000
 - Washington Street and Front Street Signal Modification (New): \$235,000

University Avenue Complete Street Phase 1 (S18001): \$800,000

Transportation: Capital Improvement Projects

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
5th Avenue Promenade / P21001	\$ 1,500,000	\$ -	\$ -	\$ 1,500,000
Airway Road Improvements / P19007	10,000	-	-	10,000
Alvarado Road Realignment / P18007	1,000,000	-	-	1,000,000
Balboa Avenue Corridor Improvements / S00831	3,143,987	-	-	3,143,987
Barrio Logan Traffic Calming Truck Route / P22003	-	100,000	-	100,000
Bicycle Facilities / AIA00001	21,501,507	4,621,565	124,139,000	150,262,072
Bridge Rehabilitation / AIE00001	6,338,403	600,000	26,084,000	33,022,403
Bus Stop Improvements / AID00007	4,942	-	866,000	870,942
Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	3,424,316	-	-	3,424,316
Camino Del Sur Widening - North / RD21005	2,909,573	-	8,990,427	11,900,000
Camino Del Sur Widening - South / RD21004	3,020,319	-	14,079,681	17,100,000
Carmel Mountain Road Widening / RD21006	1,609,151	-	5,440,849	7,050,000
Carroll Canyon Road Planning Study / P21000	800,000	-	-	800,000
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	20,768,154	-	-	20,768,154
Citrus & Conifer Reconstruction / P20002	300,000	-	-	300,000
City Heights Pedestrian Improvements / S15044	3,468,673	-	-	3,468,673
City Heights Sidewalks and Streetlights / S19005	1,000,000	-	1,500,000	2,500,000
Coastal Rail Trail / S00951	7,810,780	6,000,000	9,356,157	23,166,937
Complete Streets for All of US / P22001	-	10,000,000	-	10,000,000
Cypress Dr Cultural Corridor / P22002	-	800,000	-	800,000
Del Sol Boulevard-Central / S00858	5,429,194	-	-	5,429,194
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	14,623,797	-	37,042,203	51,666,000
Euclid Avenue & Home Improvements / S00886	1,032,740	-	-	1,032,740
Fenton Pkwy Ext to Camino Del Rio N / P21004	250,000	-	-	250,000
Genesee Avenue Widen I-5 Crossing / S00839	22,587,667	-	-	22,587,667
Georgia Street Bridge Improvements / S00863	16,700,588	-	-	16,700,588
Guard Rails / AIE00002	2,658,559	158,668	1,621,332	4,438,559
Install T/S Interconnect Systems / AIL00002	9,565,604	641,619	128,210,381	138,417,604
Installation of City Owned Street Lights / AIH00001	6,965,350	2,150,000	238,562,999	247,678,349
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	2,250,000	-	-	2,250,000
La Jolla Village Drive-I-805 Ramps / S00857	23,974,536	-	-	23,974,536
La Media Road Improvements / S15018	15,283,238	727,500	26,689,262	42,700,000
Linda Vista/Genesee Intersection Improve / S00907	1,109,721	-	-	1,109,721
Market St-Euclid to Pitta-Improvements / S16022	592,500	-	4,976,600	5,569,100
Market Street-47th to Euclid-Complete Street / S16061	9,805,084	-	-	9,805,084
Median Installation / AIG00001	6,252,028	2,000,000	13,750,000	22,002,028
Miramar Road-I-805 Easterly Ramps / S00880	8,394,073	-	-	8,394,073
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	14,760,652	150,000	-	14,910,652
New Walkways / AIK00001	19,536,908	4,500,000	89,167,000	113,203,908
Old Otay Mesa Road-Westerly / S00870	15,827,518	-	-	15,827,518
Otay Mesa Truck Route Phase 4 / S11060	17,479,298	-	10,630,702	28,110,000
Palm Avenue Interstate 805 Interchange / S00869	9,218,663	-	29,813,578	39,032,241
Palm Avenue Roadway Improvements / S00913	4,817,209	-	-	4,817,209
Park Boulevard At-Grade Crossing / S15045	26,755,948	-	-	26,755,948
Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001	1,545,522	-	-	1,545,522
Playa del Sol Parkway / RD20000	3,120,000	-	-	3,120,000

Transportation

Project	Prior Fiscal Years	FY 2022 Adopted	Future Fiscal Years	Project Total
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	3,180,422	-	-	3,180,422
S. Bancroft & Greely Unimproved Street / P22007	-	250,000	-	250,000
Sea World Dr/I5 Interchange Improvement / S00888	1,090,538	-	119,072,571	120,163,109
Sidewalk Repair and Reconstruction / AIK00003	14,572,684	1,225,000	62,528,001	78,325,685
Siempre Viva Road Improvements / P19006	10,000	-	-	10,000
SR 163/Clairemont Mesa Blvd Interchange / S00905	18,246,435	-	99,765	18,346,200
SR 163/Friars Road / S00851	64,080,996	-	-	64,080,996
SR94/Euclid Av Interchange Phase 2 / S14009	6,869,800	-	300,000	7,169,800
State Route 56 Freeway Expansion / RD14000	22,983,843	-	100,596,000	123,579,843
Streamview Drive Improvements Phase 2 / S18000	2,701,799	-	12,559,900	15,261,699
Street Light Circuit Upgrades / AIH00002	2,845,209	-	24,889,000	27,734,209
Street Resurfacing and Reconstruction / AID00005	153,942,324	2,799,504	381,100,496	537,842,324
Torrey Meadows Drive Overcrossing / S10015	15,215,000	-	-	15,215,000
Torrey Pines Road Improvement Phase 2 / S15023	2,127,468	-	-	2,127,468
Torrey Pines Road Slope Restoration / S00877	4,597,720	-	-	4,597,720
Traffic Calming / AIL00001	7,336,517	475,000	8,785,000	16,596,517
Traffic Signals - Citywide / AIL00004	8,651,555	3,223,000	10,018,000	21,892,555
Traffic Signals Modification / AIL00005	10,461,396	2,293,097	12,147,904	24,902,397
University Avenue Complete Street Phase1 / S18001	7,072,720	800,000	1,554,433	9,427,153
University Avenue Mobility / S00915	9,557,310	-	-	9,557,310
Utilities Undergrounding Program / AID00001	50,097,169	5,000,000	40,000,000	95,097,169
Via de la Valle Widening / RD11001	8,739,946	-	1,690,298	10,430,244
Village Center Loop Rd-N Carmel Valley Rd / S19002	3,800,000	-	49,200,000	53,000,000
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	818,758	-	-	818,758
W Mission Bay Dr Bridge Over SD River / S00871	149,613,719	-	-	149,613,719
Total	\$ 907,759,531	\$ 48,514,953	\$ 1,595,461,539	\$ 2,551,736,023

Transportation – Preliminary Engineering Projects

5th Avenue Promenade

/ P21001

Priority Category: Low

Priority Score: 54

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Parking Meter District - Downtown	200489	\$ -	\$ 1,500,000	\$ -	\$ 1,500,000
Total		\$ -	\$ 1,500,000	\$ -	\$ 1,500,000

Airway Road Improvements

/ P19007

Priority Category: Medium

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Total		\$ 196	\$ 9,804	\$ -	\$ 10,000

Alvarado Road Realignment

/ P18007

Priority Category: Medium

Priority Score: 63

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Developer Contributions CIP	200636	\$ 581,351	\$ -	\$ -	\$ 581,351
Navajo Urban Comm	400116	378,144	40,505	-	418,649
Total		\$ 959,495	\$ 40,505	\$ -	\$ 1,000,000

Barrio Logan Traffic Calming Truck

/ P22003

Route

Priority Category: Low

Priority Score: 57

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 100,000	\$ 100,000
Total		\$ -	\$ -	\$ 100,000	\$ 100,000

Carroll Canyon Road Planning

/ P21000

Study

Priority Category: High

Priority Score: 87

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Mira Mesa - FBA	400085	\$ 155,818	\$ 644,182	\$ -	\$ 800,000
Total		\$ 155,818	\$ 644,182	\$ -	\$ 800,000

Transportation

Citrus & Conifer Reconstruction / P20002

Priority Category: Low

Priority Score: 19

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Infrastructure Fund	100012	\$ 71,011	\$ 228,989	\$ -	\$ 300,000
Total		\$ 71,011	\$ 228,989	\$ -	\$ 300,000

Complete Streets for All of US / P22001

Priority Category: High

Priority Score: 72

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Infrastructure Fund	100012	\$ -	\$ -	\$ 10,000,000	\$ 10,000,000
Total		\$ -	\$ -	\$ 10,000,000	\$ 10,000,000

Cypress Dr Cultural Corridor / P22002

Priority Category: Low

Priority Score: 54

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Climate Equity Fund	100015	\$ -	\$ -	\$ 800,000	\$ 800,000
Total		\$ -	\$ -	\$ 800,000	\$ 800,000

Fenton Pkwy Ext to Camino Del Rio / P21004

N

Priority Category: Medium

Priority Score: 59

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Miss City Pwy Bldg/S D River	400247	\$ -	\$ 250,000	\$ -	\$ 250,000
Total		\$ -	\$ 250,000	\$ -	\$ 250,000

S. Bancroft & Greely Unimproved / P22007

Street

Priority Category: Low

Priority Score: 43

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
CIP Contributions from General Fund	400265	\$ -	\$ -	\$ 250,000	\$ 250,000
Total		\$ -	\$ -	\$ 250,000	\$ 250,000

Transportation

Siempre Viva Road Improvements / P19006

Priority Category: Medium

Priority Score: 65

Expenditure by Funding Source					
Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	Project
Capital Outlay Fund	400002	\$ 196	\$ 9,804	\$ -	\$ 10,000
Total		\$ 196	\$ 9,804	\$ -	\$ 10,000



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Transportation

Balboa Avenue Corridor Improvements / S00831

Trans - Roadway - Enhance/Scape/Medians

Council District:	2 6	Priority Score:	12
Community Planning:	Clairemont Mesa; Kearny Mesa	Priority Category:	Low
Project Status:	Warranty	Contact Information:	George, Nicole
Duration:	2015 - 2022		619-533-7443
Improvement Type:	Betterment		ngeorge@sandiego.gov

Description: This project provides improvements to Balboa Avenue (formerly known as State Route 274). The project is located between Interstate 5 and Interstate 805. The project will provide new sidewalks, improvements to curb ramps and medians, modification of existing traffic signals, bicycle facility improvements, and traffic calming measures through the corridor. The sidewalk improvement between Mount Culebra Avenue and Mount Everest Boulevard, and the addition of new Pedestrian Countdown Timers at various intersections between Interstate 5 and Interstate 805 have been completed. The second phase of improvements will consist of traffic signal modifications, landscaping of existing median, and various pedestrian improvements.

Justification: This project is funded by a State contribution agreement as part of the relinquishment of State Route 274 to the City of San Diego.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Clairemont Mesa and Kearny Mesa Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering has been completed. Construction of the first phase was completed in Fiscal Year 2014. Due to project planning delays, design of the second phase was completed in Fiscal Year 2018. Construction of the second phase began in Fiscal Year 2019 and was substantially completed in Fiscal Year 2020. The warranty period is anticipated to be completed in Fiscal Year 2022.

Summary of Project Changes: The project cost increased by \$80,000 to support construction contract change orders. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 28,018	\$ 12,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 41,000
SR 209 & 274 Coop with State	400633	3,102,987	-	-	-	-	-	-	-	-	-	3,102,987
Total		\$ 3,131,005	\$ 12,981	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,143,987

Transportation

Bicycle Facilities / AIA00001

Trans - Bicycle Facilities (All Class.)

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hauser, Everett
Duration:	2010 - 2040		619-533-3012
Improvement Type:	New		erhauser@sandiego.gov

Description: This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class IV bike facilities that are capital in nature, throughout the City.

Justification: This project will provide funding for various capital bike facilities.

Operating Budget Impact: The facilities will be maintained by Street Division of the Transportation Department.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority and funding availability basis.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 7,821	\$ 439,288	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 447,109
CIP Contributions from General Fund	400265	40	-	-	-	-	-	-	-	-	-	40
Climate Equity Fund	100015	-	-	90,000	-	-	-	-	-	-	-	90,000
Downtown DIF (Formerly Centre City DIF)	400122	9,797,285	3,686,449	4,531,565	-	-	-	-	-	-	-	18,015,299
Grant Fund - Federal	600000	289,986	1,536	-	-	-	-	-	-	-	-	291,522
Grant Fund - Other	600002	2,500,000	2,000,000	-	-	-	-	-	-	-	-	4,500,000
Grant Fund - State	600001	575,966	-	-	-	-	-	-	-	-	-	575,966
Infrastructure Fund	100012	154,573	57,885	-	-	-	-	-	-	-	-	212,458
Prop 42 Replacement - Transportation Relief Fund	200306	2	9,919	-	-	-	-	-	-	-	-	9,921
TransNet Extension Congestion Relief Fund	400169	1,296,875	683,882	-	-	-	-	-	-	-	-	1,980,757
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	124,139,000	124,139,000
Total		\$ 14,622,548	\$ 6,878,958	\$ 4,621,565	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 124,139,000	\$ 150,262,072

Transportation

Bridge Rehabilitation / AIE00001

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2040		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This annual allocation provides for the widening, replacement, or retrofitting of miscellaneous bridge rehabilitation projects.

Justification: This project maintains an ongoing program to promote safety on City bridges. Funding is provided on an on-going basis.

Operating Budget Impact: None

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 130,241	\$ 29,758	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000
Developer Contributions CIP	200636	38,814	661,186	-	-	-	-	-	-	-	-	700,000
Grant Fund - Federal	600000	1,783,268	174,723	-	-	1,368,674	-	-	8,903,993	-	-	12,230,658
Grant Fund - State	600001	400,345	28,916	-	-	-	-	-	-	-	-	429,261
Infrastructure Fund	100012	18,858	331,142	-	-	-	-	-	-	-	-	350,000
Prop 42 Replacement - Transportation Relief Fund	200306	328,342	91,658	-	-	-	-	-	-	-	-	420,000
TransNet Extension Congestion Relief Fund	400169	1,122,809	125,411	600,000	-	200,000	200,000	200,000	200,000	-	-	2,648,220
TransNet Extension RTCI Fee	400174	334,846	738,084	-	-	-	-	-	-	-	-	1,072,930
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	15,011,333	15,011,333
Total		\$ 4,157,523	\$ 2,180,879	\$ 600,000	\$ -	\$ 1,568,674	\$ 200,000	\$ 200,000	\$ 9,103,993	\$ -	\$ 15,011,333	\$ 33,022,402

Transportation

Bus Stop Improvements / AID00007

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Puente, Edgar
Duration:	2010 - 2040		619-527-7527
Improvement Type:	Betterment		epuente@sandiego.gov

Description: This annual allocation will provide for the installation of improvements such as bus pads and sidewalks near bus stops citywide. This project is funded by the City's share of bus stop advertising revenue. Funding for the project was provided per terms of an agreement with San Diego Metropolitan Transit System (MTS) in Fiscal Years 2010 through 2015. This agreement was extended through Fiscal Year 2024.

Justification: Pavement at bus stops may be damaged by rippling and potholing caused by friction from bus tires when buses decelerate, accelerate, or turn. This project provides for replacing paving at bus stops with stronger pavement sections. This extends pavement life and reduces maintenance costs. Also, this project may include sidewalk betterments at bus stops that improve access and bus passenger loading area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Bus Stop Capital Improvement Fund	400691	\$ -	\$ 4,942	\$ -	\$ 106,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ -	\$ -	\$ 870,942
Total		\$ -	\$ 4,942	\$ -	\$ 106,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ 190,000	\$ -	\$ -	\$ 870,942

Transportation

Camino Del Sur Widening - North / RD21005

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2021 - 2023		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for the design and construction of Camino Del Sur North as a 4/6 lane major/urban road from SR-56/Torrey Santa Fe to Carmel Mountain Road. This is project T-3.1B in the Torrey Highlands Public Facilities Financing Plan.

Justification: This project implements the Torrey Highlands Subarea Plan and associated Transportation Phasing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and is anticipated to be completed in early Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

Summary of Project Changes: This is a new project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 2,909,572	\$ -	\$ -	\$ 8,157,427	\$ 833,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,899,999
Total		\$ 2,909,572	\$ -	\$ -	\$ 8,157,427	\$ 833,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,899,999

Transportation

Camino Del Sur Widening - South / RD21004

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands; Rancho Penasquitos	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2021 - 2023		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for the design and construction of Camino Del Sur South as a two-lane modified collector street from Carmel Mountain Road to approximately 1,600 feet north of Park Village Road. Project includes a traffic signal or roundabout with sound attenuation, if warranted, at the Camino Del Sur/Dormouse intersection. This is project T-3.1A in the Torrey Highlands Public Facilities Financing Plan, and project T-4B in the Rancho Peñasquitos Public Facilities Financing Plan.

Justification: This project implements the Torrey Highlands Subarea Plan, Rancho Peñasquitos Community Plan, and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and is anticipated to be completed in early Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

Summary of Project Changes: This is a new project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Rancho Penasquitos FBA	400083	\$ 1,079,794	\$ -	\$ -	\$ 6,026,510	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,106,304
Torrey Highlands	400094	1,190,525	-	-	6,299,971	1,710,000	-	-	-	-	-	9,200,496
West Pac Contrib Torrey High	400096	702,131	47,869	-	43,200	-	-	-	-	-	-	793,200
Total		\$ 2,972,450	\$ 47,868	\$ -	\$ 12,369,681	\$ 1,710,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,100,000

Transportation

Camino del Sur Widening (CV Rd S. to SR-56) / RD19002

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2017 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sanidiego.gov

Description: This project provides for reimbursement to a developer for design and construction of the widening Camino Del Sur from Carmel Valley Road south to the SR-56 which completes the six-lane facility. This is project T-14 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Per the terms of an executed reimbursement agreement, the project began in Fiscal Year 2016 and is substantially complete. FBA credits totaling \$1,694,000 were previously reimbursed to the developer in Fiscal Years 2016 and 2017. Final cash reimbursement to the developer is anticipated to occur in Fiscal Year 2022. The project is anticipated to close in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 3,424,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,424,316
Total		\$ -	\$ 3,424,316	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,424,316

Transportation

Carmel Mountain Road Widening / RD21006

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Torrey Highlands	Priority Category:	N/A
Project Status:	New	Contact Information:	Taleghani, Reza
Duration:	2021 - 2023		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for the design and construction of Carmel Mountain Road as a four-lane major street, complete with median improvements from Camino Del Sur to the existing terminus of the road in Rancho Peñasquitos. This widening was divided into four phases. Three phases have been completed. The final phase is the widening from Via Panacea south to Camino Del Sur. This is project T-5.2 in the Torrey Highlands Public Facilities Financing Plan.

Justification: This project implements the Torrey Highlands Subarea Plan and associated Transportation Phasing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: The project is consistent with the Torrey Highlands Subarea Plan and is in conformance with the City's General Plan.

Schedule: The final phase of this project is being constructed by a developer pursuant to an executed reimbursement agreement with the City of San Diego. Design and construction began in Fiscal Year 2021 and is anticipated to be completed in early Fiscal Year 2023. Reimbursement payments to the developer began in Fiscal Year 2021 and are expected to be finalized in Fiscal Year 2024.

Summary of Project Changes: This is a new project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 1,609,151	\$ -	\$ -	\$ 4,947,349	\$ 493,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,050,000
Total		\$ 1,609,151	\$ -	\$ -	\$ 4,947,349	\$ 493,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,050,000

Transportation

Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841

Trans - Bridge - Vehicular

Council District:	1 6	Priority Score:	73
Community Planning:	Mira Mesa; Torrey Pines	Priority Category:	High
Project Status:	Warranty	Contact Information:	George, Nicole
Duration:	2000 - 2022		619-533-7443
Improvement Type:	New		ngeorge@sandiego.gov

Description: This project provides for a modified four-lane collector street from Sorrento Valley Road, under Interstate 805, to Scranton Road as part of a joint project with Caltrans. Carroll Canyon Road will include Class II bike lanes and direct access ramps onto Interstate 805 from Carroll Canyon Road to the Interstate 5 interchange. This is project T-29 in the Mira Mesa Public Facilities Financing Plan.

Justification: The Carroll Canyon Road extension project is necessary according to the community plan and the average daily trip forecast of 25,000 vehicles per day. Currently, there is no roadway and the traffic is pushed to Mira Mesa Boulevard, which is over capacity. This project will improve traffic circulation in the area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mira Mesa Community Plan and the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Land acquisition was scheduled in Fiscal Year 2005 and rescheduled to Fiscal Year 2009 due to changes in scope and alignment. Design was completed in Fiscal Year 2010. Construction began in Fiscal Year 2010 and was substantially completed in Fiscal Year 2018. Post-construction activity will continue through Fiscal Year 2021 to meet Caltrans requirements. The warranty period is anticipated to end in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Historical Fund	X999	\$ 6,131,929	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,131,929
Mira Mesa - FBA	400085	2,133,976	173,901	-	-	-	-	-	-	-	-	2,307,877
Mitigation Funds for Carroll Canyon Road	400843	2,700,000	-	-	-	-	-	-	-	-	-	2,700,000
Torrey Pines - Urban Community	400133	149,522	478	-	-	-	-	-	-	-	-	150,000
TransNet Extension Congestion Relief Fund	400169	9,478,347	-	-	-	-	-	-	-	-	-	9,478,347
Total		\$ 20,593,775	\$ 174,378	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,768,153

Transportation

City Heights Pedestrian Improvements / S15044

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	91
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Warranty	Contact Information:	Sutherlin, Robert
Duration:	2015 - 2022		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: This project will remove, replace and install new sidewalks, curbs, gutters, and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. The City Heights Pedestrian Improvement Projects includes improvement projects in the Colina Del Sol area and on East Euclid Avenue.

Justification: This project will advance the visions and goals of the community by improving public safety by providing streetlights, improving walkability by installing sidewalks, curbs, gutters, street improvements, and ADA pedestrian ramps and providing essential capital improvements for an area with a high percentage of low and moderate-income families, as well as, disabled persons who rely heavily on walking as a means of travel, while helping to develop a cohesive and attractive walking system that provides links within the area and to surrounding neighborhoods.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design was completed in Fiscal Year 2016. Construction began in Fiscal Year 2017 and was completed in Fiscal Year 2020. Once ongoing punchlist issues are resolved, the project will be closed. Current estimate is for project closure in Fiscal Year 2022.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
99A(TE)Bonds(Oper)-City Hts	400308	\$ 19,372	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,372
CH-TAB 2010A (TE) Proceeds	400694	3,373,897	4,483	-	-	-	-	-	-	-	-	3,378,380
CH-TAB 2010B (T) Proceeds	400695	70,920	-	-	-	-	-	-	-	-	-	70,920
Total		\$ 3,464,189	\$ 4,483	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,468,672

Transportation

City Heights Sidewalks and Streetlights / S19005

Trans - Ped Fac - Sidewalks

Council District:	9	Priority Score:	91
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Sutherlin, Robert
Duration:	2018 - 2024		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: The City Heights Sidewalks and Streetlights project will provide for hardscape improvements along East Euclid Avenue between Dwight Street to just south of Myrtle Avenue. The project will remove, replace, and install new sidewalks, curbs, gutters, and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved.

Justification: This project will improve public safety by providing streetlights; improving walkability by installing sidewalks, curbs, gutters, street improvements, and ADA pedestrian ramps; providing essential capital improvements for the area.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2021 and construction is anticipated to begin in Fiscal Year 2023. The project is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The schedule and costs have been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CH-TAB 2010A (TE) Proceeds	400694	\$ 145,000	\$ 693,689	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 838,689
CH-TAB 2010B (T) Proceeds	400695	156,665	4,645	-	-	-	-	-	-	-	-	161,311
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,500,000	1,500,000
Total		\$ 301,665	\$ 698,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,500,000	\$ 2,500,000

Transportation

Coastal Rail Trail / S00951

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	82
Community Planning:	La Jolla; University	Priority Category:	High
Project Status:	Continuing	Contact Information:	George, Nicole
Duration:	2002 - 2027		619-533-7443
Improvement Type:	New		ngeorge@sandiego.gov

Description: This project is the Gilman Drive segment of the regional 40-mile bicycle corridor. The proposed alignment will follow Gilman Drive between La Jolla Village Drive and Interstate 5, installing a one-way protected cycle-track in each direction and a continuous sidewalk on the west side of the road.

Justification: This project is part of a larger multi-jurisdictional project, which proposes a bikeway along the coast in the cities of Oceanside, Encinitas, Solana Beach, Carlsbad, Del Mar, and San Diego. It is intended to provide regional connectivity for both commuting bicyclists and recreational activities.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla and University Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2013. Design and environmental documents were scheduled to be completed in Fiscal Year 2014, but due to revised project scope, began in Fiscal Year 2016. The environmental and design phases are scheduled to be completed in Fiscal Year 2022. Construction is anticipated to begin in Fiscal Year 2022 and scheduled to be substantially completed by Fiscal Year 2024. A two-year mitigation period will follow construction with project close-out expected in Fiscal Year 2027.

Summary of Project Changes: The relationship to general and community plans, as well as the project schedule has been updated for Fiscal Year 2022. Total project cost decreased by \$1.7 million due to revised construction costs. \$2 million was removed from this project to fund emergency storm drain projects during Fiscal Year 2021 via Council action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 17,468	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17,468
Grant Fund - Federal	600000	1,650,163	167,358	-	-	-	-	-	-	-	-	1,817,521
Grant Fund - Other	600002	64,579	-	-	-	-	-	-	-	-	-	64,579
Prop A-(Bikeway)	400158	212,227	-	-	-	-	-	-	-	-	-	212,227
TransNet Extension Congestion Relief Fund	400169	2,048,638	3,650,346	6,000,000	-	8,599,577	-	-	-	-	-	20,298,561
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	756,580	756,580
Total		\$ 3,993,076	\$ 3,817,703	\$ 6,000,000	\$ -	\$ 8,599,577	\$ -	\$ -	\$ -	\$ -	\$ 756,580	\$ 23,166,937

Transportation

Del Sol Boulevard-Central / S00858

Trans - Roadway

Council District:	8	Priority Score:	62
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2004 - 2023		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for construction of the central section of Del Sol Boulevard from the eastern boundary of Palm Ridge through the Multiple Species Conservation Program (MSCP) open space, and along the frontage of the proposed community park, elementary, and middle school site. The roadway will consist of 800 linear feet of a two-lane collector street and 2,000 linear feet of a four-lane collector street. Phase I will construct approximately 1,000 linear feet of new road west of Surfcrest Drive along the frontage of the new school. Phase II of this project will be constructed in a new project.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility and accessibility for the residents and business travelers to, from, and through the community. See companion projects T-4.1 and T-4.2 in the Otay Mesa Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was constructed by the San Ysidro School District through a Facilities Benefit Assessment Reimbursement Agreement. Design of Phase I was completed in Fiscal Year 2012. Construction of Phase I began in Fiscal Year 2012 and was completed in Fiscal Year 2014. A two- year maintenance period was completed in Fiscal Year 2016. Additional construction was completed in Fiscal Year 2019. An additional two-year maintenance period began in Fiscal Year 2021 and will be completed in Fiscal Year 2023. Phase II will be designed and constructed by the City to complete the connection from Phase I to the existing westerly terminus. The schedule of Phase II will be represented in a future project.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 441,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 441,000
Otay Mesa-West (From 39067)	400093	4,926,083	62,111	-	-	-	-	-	-	-	-	4,988,194
Total		\$ 5,367,083	\$ 62,111	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,429,194

Transportation

El Camino Real to ViaDeLaValle (1/2 mile) / S00856

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	82
Community Planning:	N Cty Future Urbanizing Area - Subarea 2	Priority Category:	High
Project Status:	Continuing	Contact Information:	George, Nicole
Duration:	2000 - 2031		619-533-7443
Improvement Type:	Widening		ngeorge@sandiego.gov

Description: This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. This project will also provide for improvements on eastbound Via de la Valle as far as northbound El Camino Real.

Justification: This project will replace the existing bridge and modify the segment of El Camino Real between Via de la Valle and San Dieguito Road in order to ensure a structurally sound bridge over the San Dieguito river, alleviate problems associated with high flood events, improve pedestrian and vehicular access to nearby coastal and recreational resources, relieve traffic congestion, and improve consistency with the adopted land-use plan for the project area.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Fairbanks Ranch Country Club Specific Plan and the North City Future Urbanizing Area Framework Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process for CEQA began in Fiscal Year 2007 and was completed in Fiscal Year 2017. NEPA was completed in Fiscal Year 2018. Design began in Fiscal Year 2019 and is anticipated to be completed in Fiscal Year 2023. Land acquisition began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. Construction is scheduled to begin in Fiscal Year 2023 contingent upon funding being available and is anticipated to be substantially completed in Fiscal Year 2026. A five-year plant establishment and mitigation period is anticipated to begin after construction and is expected to be completed in Fiscal Year 2031. The project is anticipated to close out in Fiscal Year 2031.

Summary of Project Changes: In Fiscal Year 2021, City Council authorized the appropriation of \$1,000,000 for right-of-way activities. The total project cost increased \$11,724,609 due to updated construction and right of way estimates. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 2,621	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,621
Developer Contributions CIP	200636	1,547,778	103,576	-	-	-	-	1,110,000	-	-	-	2,761,354
Fairbanks Country Club-Fac Dev	400097	733,561	-	-	-	-	-	-	-	-	-	733,561
Grant Fund - Federal	600000	3,943,489	3,321,964	-	-	-	-	32,800,365	-	-	-	40,065,818
Pacific Highlands Ranch FBA	400090	82,368	713,932	-	-	-	-	-	-	-	-	796,300
Private & Others Contrib-CIP	400264	157,000	-	-	-	-	-	-	-	-	-	157,000
Sub Area-2	400101	919,742	749,258	-	-	-	-	-	-	-	-	1,669,000
TransNet (Prop A 1/2% Sales Tax)	400156	511,851	-	-	-	-	-	-	-	-	-	511,851
TransNet Extension Congestion Relief Fund	400169	636,140	200,517	-	-	-	-	-	-	-	-	836,657
TransNet Extension RTCI Fee	400174	-	1,000,000	-	-	-	-	-	-	-	-	1,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	3,131,838	3,131,838
Total		\$ 8,531,929	\$ 6,091,867	\$ -	\$ -	\$ -	\$ -	\$ 33,910,365	\$ -	\$ -	\$ 3,131,838	\$ 51,666,000

Transportation

Euclid Avenue & Home Improvements / S00886

Trans - Roadway

Council District:	9	Priority Score:	40
Community Planning:	Mid-City: Normal Heights	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Lotfi, Elham
Duration:	2002 - 2022		619-533-5212
Improvement Type:	New		elotfi@sanidiego.gov

Description: This project provides for street improvements recommended in the Euclid Avenue Revitalization Program and the Mid-City Community Plan. Improvements will extend from Home Avenue to Thorn Street and will include curb, gutter, sidewalk, paving, traffic calming installations, and landscape.

Justification: Euclid Avenue carries a traffic volume in excess of its design capacity, resulting in significant congestion, which impacts neighboring properties. Traffic speed, volume, and a deficiency in pedestrian infrastructure compromise pedestrian safety.

Operating Budget Impact: The landscape maintenance will be the responsibility of the landscape Maintenance Assessment District (MAD).

Relationship to General and Community Plans: This project is consistent with the Mid-City: Normal Heights Community Plan and is in conformance with the City's General Plan.

Schedule: Construction improvements were completed in Fiscal Year 2019. Landscaping began in 2019 and was completed in Fiscal Year 2020. The project is complete and is anticipated to close by the end of Fiscal Year 2021.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 156,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	156,000
Mid City Urban Comm	400114	264,481	30,150	-	-	-	-	-	-	-	-	294,631
Private & Others Contrib-CIP	400264	19,500	-	-	-	-	-	-	-	-	-	19,500
RDA Contributions to City Heights Project Fund	200347	160,000	-	-	-	-	-	-	-	-	-	160,000
TransNet (Prop A 1/2% Sales Tax)	400156	402,609	-	-	-	-	-	-	-	-	-	402,609
Total		\$ 1,002,589	\$ 30,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,032,739

Transportation

Genesee Avenue Widen I-5 Crossing / S00839

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	76
Community Planning:	University	Priority Category:	High
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	1999 - 2023		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for widening Genesee Avenue to six lanes plus dual turn lanes and replacing the existing Genesee Avenue overcrossing with a higher, wider (124-foot) structure and the modification of the existing ramps. The environmental document will also clear additional Interstate 5 Corridor improvements including auxiliary lanes on both sides of the freeway, north and south of Genesee Avenue, and the replacement of the Voight Drive Overcrossing.

Justification: This project is needed to improve traffic flow. It is included in the Council-approved North University City Public Facilities Financing Plan (PFFP) as Project Number 24.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: The project schedule is managed by Caltrans. The environmental document was completed in Fiscal Year 2011. Land acquisition and design were completed in Fiscal Year 2014. Construction of the Genesee overcrossing and ramps began in Fiscal Year 2015 and has been extended to Fiscal Year 2023 due to additional safety improvements. Caltrans is funding most of the construction phase of this project. When combined with \$22.6 million of City funds, the total project cost is estimated to be \$94 million.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 591,667	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 591,667
North University City DIF	400849	2,765,000	-	-	-	-	-	-	-	-	-	2,765,000
North University City-FBA	400080	15,890,323	9,677	-	-	-	-	-	-	-	-	15,900,000
TransNet (Prop A 1/2% Sales Tax)	400156	101,927	-	-	-	-	-	-	-	-	-	101,927
TransNet Extension Congestion Relief Fund	400169	1,079,000	-	-	-	-	-	-	-	-	-	1,079,000
TransNet Extension RTCI Fee	400174	2,150,073	-	-	-	-	-	-	-	-	-	2,150,073
Total		\$ 22,577,989	\$ 9,677	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 22,587,667

Transportation

Georgia Street Bridge Improvements / S00863

Trans - Bridge - Vehicular

Council District:	3	Priority Score:	69
Community Planning:	Greater North Park	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	1999 - 2022		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for seismic and structural improvements of the bridge and the adjacent retaining walls.

Justification: This bridge has severe spalling due to age and has severe height limitations which need to be corrected. Trucks continue to hit the low arches of the bridge.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental review process was completed in Fiscal Year 2013. Design began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2017 and was substantially completed in Fiscal Year 2019. The warranty period will continue through Fiscal Year 2021. Project is anticipated to close in Fiscal Year 2022 following the grant closeout.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 168,692	\$ 575	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 169,267
Grant Fund - Federal	600000	12,668,964	138,823	-	-	-	-	-	-	-	-	12,807,787
Infrastructure Fund	100012	519,338	194,640	-	-	-	-	-	-	-	-	713,978
TransNet (Prop A 1/2% Sales Tax)	400156	452,435	-	-	-	-	-	-	-	-	-	452,435
TransNet Bond Proceeds	400160	51,000	-	-	-	-	-	-	-	-	-	51,000
TransNet Extension Congestion Relief Fund	400169	2,482,595	23,526	-	-	-	-	-	-	-	-	2,506,121
Total		\$ 16,343,023	\$ 357,565	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 16,700,588

Transportation

Guard Rails / AIE00002

Trans - Roadway - GRails/BRails/Safety

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Fuentes, Julio
Duration:	2010 - 2040		619-533-3092
Improvement Type:	Replacement		jfuentes@sanidiego.gov

Description: This annual allocation provides for installing new and replacing old guard rails along streets where needed.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location will occasionally show that some minor improvements in the area would help to reduce the number and/or severity of accidents. This annual allocation provides the flexibility necessary for timely initiation of such improvements.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022. \$125,000 of Infrastructure funds were added to this project in Fiscal Year 2021 via Council action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ -	\$ 1,847	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,847
Financing	9300	-	-	-	280,000	-	300,000	300,000	300,000	-	-	1,180,000
General Fund Commercial Paper Notes	400869	277,491	172,509	-	-	-	-	-	-	-	-	450,000
Grant Fund - Federal	600000	654,998	166,302	-	-	-	-	-	-	-	-	821,300
Grant Fund - State	600001	181,076	-	-	-	-	-	-	-	-	-	181,076
Infrastructure Fund	100012	-	125,000	-	-	-	-	-	-	-	-	125,000
Prop 42 Replacement - Transportation Relief Fund	200306	139,704	1,000	-	-	-	-	-	-	-	-	140,704
TransNet (Prop A 1/2% Sales Tax)	400156	363,631	-	-	-	-	-	-	-	-	-	363,631
TransNet Extension RTCI Fee	400174	471,411	103,589	158,668	-	-	-	-	-	-	-	733,668
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	441,332	441,332
Total		\$ 2,088,311	\$ 570,246	\$ 158,668	\$ 280,000	\$ -	\$ 300,000	\$ 300,000	\$ 300,000	\$ -	\$ 441,332	\$ 4,438,558

Transportation

Install T/S Interconnect Systems / AIL00002

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2010 - 2040		619-533-3611
Improvement Type:	Replacement		scelniker@sandiego.gov

Description: This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide.

Justification: This project provides for increased traffic signal coordination which will reduce traffic congestion.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: \$350,000 of SR 209 & 274 Coop with State funds were added to this project in Fiscal Year 2021 via Council action. No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Belmont/Mission Beach Develop	400185	\$ 7,665	\$ 192,334	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 200,000
CIP Contributions from General Fund	400265	653,196	12,971	-	-	-	-	-	-	-	-	666,167
College Area	400127	354	109,646	-	-	-	-	-	-	-	-	110,000
Infrastructure Fund	100012	110,325	-	-	-	-	-	-	-	-	-	110,325
Lusk-Gen'l Traffic Imprvmts	400211	69,000	-	-	-	-	-	-	-	-	-	69,000
Otay Mesa/Nestor Urb Comm	400125	123,874	176,126	-	-	-	-	-	-	-	-	300,000
SR 209 & 274 Coop with State	400633	7,086	342,914	-	-	-	-	-	-	-	-	350,000
TransNet Extension Congestion Relief Fund	400169	1,791,003	1,092,245	-	-	100,000	100,000	100,000	100,000	-	-	3,283,248
TransNet Extension RTCI Fee	400174	872,141	4,004,723	641,619	-	-	-	-	-	-	-	5,518,483
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	127,810,381	127,810,381
Total		\$ 3,634,644	\$ 5,930,959	\$ 641,619	\$ -	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ -	\$ 127,810,381	\$ 138,417,604

Transportation

Installation of City Owned Street Lights / AIH00001

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2010 - 2040		619-533-3611
Improvement Type:	New		sclniker@sandiego.gov

Description: This annual allocation provides for the installation of new streetlights, and the replacement of existing streetlights, where needed.

Justification: Additional streetlights will increase the level of lighting for motorists, bicyclists, and pedestrians on public streets.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: \$700,000 was removed in Fiscal Year 2021 via Council action.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 125,628	\$ 631,130	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 756,759
CIP Contributions from General Fund	400265	805,100	397,238	500,000	-	-	-	-	-	-	-	1,702,338
Climate Equity Fund	100015	-	-	450,000	-	-	-	-	-	-	-	450,000
El Cajon Boulevard MAD Fund	200095	50,885	249,115	-	-	-	-	-	-	-	-	300,000
Infrastructure Fund	100012	155,642	602,432	-	-	-	-	-	-	-	-	758,074
PFFA Lease Revenue Bonds 2015A-Projects	400859	63,437	-	-	-	-	-	-	-	-	-	63,437
Prop 42 Replacement - Transportation Relief Fund	200306	-	13,089	-	-	-	-	-	-	-	-	13,089
Street Division CIP Fund	200202	4,013	-	-	-	-	-	-	-	-	-	4,013
TransNet (Prop A 1/2% Sales Tax)	400156	167,350	-	-	-	-	-	-	-	-	-	167,350
TransNet Extension Congestion Relief Fund	400169	2,585,438	1,114,853	1,200,000	-	200,000	200,000	200,000	200,000	-	-	5,700,291
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	237,762,999	237,762,999
Total		\$ 3,957,493	\$ 3,007,856	\$ 2,150,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ -	\$ 237,762,999	\$ 247,678,349

Transportation

Interstate 5 Underpass-Bikeway/Ped Conn / S00982

Trans - Bicycle Facilities (All Class.)

Council District:	1	Priority Score:	66
Community Planning:	Carmel Valley	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2009 - 2023		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project will link two existing bike/pedestrian paths: the regional bike connection that runs parallel to State Route 56 corridor and the Sorrento Valley Road multi-use bike/pedestrian path; and will pass under Interstate 5, just south of the Carmel Mountain Road interchange.

Justification: Currently, cyclists and pedestrians must use the shoulders of Carmel Valley Road to access the west side of Interstate 5. High traffic volumes coupled with commercial driveways and freeway ramps make it difficult for pedestrians and cyclists to travel from one side of the freeway to the other.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Carmel Valley Public Facilities Financing Plan (Project T-5) and is in conformance with the City's General Plan. The project is also consistent with the City's 2011 Bicycle Master Plan and SANDAG's Regional Bicycle Plan.

Schedule: Caltrans has included this project as part of the Interstate 5 North Coast Corridor (NCC) Project. The project is environmentally cleared under the I-5 NCC Project. Caltrans and the City have entered into a cooperative agreement for this project. Caltrans is implementing the project and will control the actual rate of project delivery. Design began in Fiscal Year 2021 and is estimated to be completed in Fiscal Year 2022. Construction is scheduled to start in Fiscal Year 2023 and the project is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: The schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 1,630,229	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,630,229
Carmel Valley Development Impact Fee	400855	619,771	-	-	-	-	-	-	-	-	-	619,771
Total		\$ 2,250,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,250,000

Transportation

La Jolla Village Drive-I-805 Ramps / S00857

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	N/A
Community Planning:	University	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Schultz, Louis
Duration:	2001 - 2027		619-533-5138
Improvement Type:	Widening		lschultz@sanidiego.gov

Description: This project converts the existing La Jolla Village Drive/Interstate 805 full cloverleaf interchange configuration to a partial cloverleaf configuration, including widening the overpass structure and approaches to provide three through lanes with an auxiliary lane in each direction. The project also provides for widening La Jolla Village Drive to eight lanes and constructing three lanes to the southbound on-ramp. Bike lanes will be included.

Justification: This project is needed to improve traffic circulation and safety in the University community per the North University City Public Facilities Financing Plan - Project C.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Design and land acquisition began in Fiscal Year 2001. Design was completed in Fiscal Year 2004. Caltrans awarded the construction contract in Fiscal Year 2011. Road construction was completed in Fiscal Year 2013. The plant establishment and monitoring period, which was delayed by environmental impacts and landscaping requirements, will continue through Fiscal Year 2023 as required by Caltrans.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
North University City-FBA	400080	\$ 23,299,670	\$ 538,951	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,838,622
Private & Others Contrib-CIP	400264	135,914	-	-	-	-	-	-	-	-	-	135,914
Total		\$ 23,435,584	\$ 538,951	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 23,974,536

Transportation

La Media Road Improvements / S15018

Trans - Roads/Widening/Reconfiguration

Council District:	8	Priority Score:	77
Community Planning:	Otay Mesa	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2015 - 2026		619-533-3781
Improvement Type:	Widening		mashrafzadeh@sandiego.gov

Description: This project will widen La Media Road between SR-905 to Siempre Viva Road. La Media Road will be widened to a six-lane primary arterial from SR-905 to Airway Road, a five-lane major between Airway Road and Siempre Viva Road with three southbound lanes and two northbound lanes. This project will also improve drainage at the intersection of La Media Road and Airway Road. This project may be built in phases, which will be determined by design and funding at a later date. Improvements from Siempre Viva to Otay Truck Route will be constructed under a different project.

Justification: La Media Road is part of the designated Truck Route for the Otay Mesa Port of Entry. These improvements are needed to accommodate future development and future truck traffic.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The design phase began in Fiscal Year 2018 and is scheduled to be completed in Fiscal Year 2022. The construction phase is anticipated to begin in Fiscal Year 2023 and be completed in Fiscal Year 2024. There will be a two-year maintenance and monitoring period after construction completion. The project is scheduled to close in Fiscal Year 2026.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ -	\$ 117,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 117,500
Grant Fund - State	600001	-	-	-	22,700,000	-	-	-	-	-	-	22,700,000
Otay Mesa EIFD Capital Project Fund	400870	-	369,048	727,500	1,137,602	1,435,000	-	-	-	-	-	3,669,150
Otay Mesa Facilities Benefit Assessment	400856	-	5,504,000	-	-	-	-	-	-	-	-	5,504,000
Otay Mesa-East (From 39062)	400092	1,723,729	3,505,961	-	-	-	-	-	-	-	-	5,229,690
Otay Mesa-Eastern DIF	400100	1,010,138	52,862	-	-	-	-	-	-	-	-	1,063,000
TransNet Extension Congestion Relief Fund	400169	24,500	2,975,500	-	-	-	-	-	-	-	-	3,000,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	1,416,660	1,416,660
Total		\$ 2,758,367	\$ 12,524,870	\$ 727,500	\$ 23,837,602	\$ 1,435,000	\$ -	\$ -	\$ -	\$ -	\$ 1,416,660	\$ 42,700,000

Transportation

Linda Vista/Genesee Intersection Improve / S00907

Trans - Roadway

Council District:	7	Priority Score:	59
Community Planning:	P09 Linda Vista	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2009 - 2022		619-533-3781
Improvement Type:	Widening		mashrafzadeh@sandiego.gov

Description: This project provides for lengthening the Genesee Avenue westbound left-turn lanes to 300 feet and re-striping Genesee Avenue to provide an exclusive eastbound right-turn lane. It will also widen Linda Vista Road to provide an exclusive northbound right-turn lane.

Justification: This project will improve the traffic flow through the intersection.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Linda Vista Community Plan and is in conformance with the City's General Plan.

Schedule: The planning phase of this project was completed in Fiscal Year 2010. Design was completed in Fiscal Year 2015. Right-of-way acquisition began in Fiscal Year 2014 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2016. The original contractor went out of business during construction. A completion contractor was brought on board in Fiscal Year 2019 and project construction phase was completed in Fiscal Year 2021. The warranty period began Fiscal Year 2021. The project is anticipated to close by the end of Fiscal Year 2022.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 14,827	\$ 172	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	15,000
Linda Vista Urban Comm	400113	78,000	-	-	-	-	-	-	-	-	-	78,000
Private & Others Contrib-CIP	400264	31,721	-	-	-	-	-	-	-	-	-	31,721
TransNet (Prop A 1/2% Sales Tax)	400156	67,600	-	-	-	-	-	-	-	-	-	67,600
TransNet Extension Congestion Relief Fund	400169	917,400	-	-	-	-	-	-	-	-	-	917,400
Total		\$ 1,109,548	\$ 172	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	1,109,721

Transportation

Market St-Euclid to Pitta-Improvements / S16022

Trans - Ped Fac - Sidewalks

Council District:	4	Priority Score:	50
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2016 - 2026		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street.

Justification: Improvements are needed on Market Street between Euclid Avenue and Pitta Street to enhance safety for bicycles and pedestrians. The project location is close to Malcolm X Library and Elementary Institute of Science.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern (Encanto Neighborhoods) Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 2017. Design began in Fiscal Year 2018. This project is being rescoped. Once rescoped, the project duration and cost will be updated.

Summary of Project Changes: Project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 522,016	\$ 70,483	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 592,500
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	4,976,600	4,976,600
Total		\$ 522,016	\$ 70,483	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,976,600	\$ 5,569,100

Transportation

Market Street-47th to Euclid-Complete Street / S16061

Trans - Roadway - Enhance/Scape/Medians

Council District:	4	Priority Score:	95
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2017 - 2026		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides pedestrian and bicycle focused infrastructure improvements to portions of three auto-oriented streets, including: Euclid Avenue, between Naranja Street and Guymon Street; Market Street, from 47th Street to east of Euclid Avenue; and Guymon Street in front of Horton Elementary School.

Justification: The purpose of this project is to increase the safety of children walking and cycling to school at Horton Elementary and Millennial Tech Middle School and make it more likely for community residents and visitors to choose walking or cycling as their mode of transportation within the community to access various destinations.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Southeastern: Encanto Neighborhoods Community Plans and is in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2017 and was completed in Fiscal Year 2018. Design began in Fiscal Year 2018 and was completed in Fiscal Year 2020. Property Acquisition and Street Deductions began in Fiscal Year 2018 and were completed in Fiscal Year 2020. Construction began in Fiscal Year 2021 and is anticipated to be completed in Fiscal Year 2022. An additional three-year maintenance period will begin in Fiscal Year 2022 and will be completed in Fiscal Year 2025. The project is expected to close in Fiscal Year 2026.

Summary of Project Changes: No significant change has been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 489,524	\$ 507	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 490,031
CI/Taxable TI Bonds 2007A	400337	177	-	-	-	-	-	-	-	-	-	177
CIP Contributions from General Fund	400265	32,000	-	-	-	-	-	-	-	-	-	32,000
Grant Fund - Federal	600000	3,527,536	379,464	-	-	-	-	-	-	-	-	3,907,000
TransNet Extension Congestion Relief Fund	400169	4,463,828	912,047	-	-	-	-	-	-	-	-	5,375,875
Total		\$ 8,513,065	\$ 1,292,018	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,805,084

Transportation

Median Installation / AIG00001

Trans - Roadway - Enhance/Scape/Medians

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2040		619-533-3184
Improvement Type:	New		gpence@sanidiego.gov

Description: This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide.

Justification: This project provides for safety improvements where medians, traffic circles, and roundabouts are warranted.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects will be scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2021, City Council appropriated \$500,000 to support median installation projects. \$80,000 was removed from this project in Fiscal Year 2021. No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Carmel Valley Consolidated FBA	400088	\$ 63,994	\$ 436,005	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 500,000
CIP Contributions from General Fund	400265	95,447	362,952	-	-	-	-	-	-	-	-	458,399
Prop 42 Replacement - Transportation Relief Fund	200306	49,009	218,470	-	-	-	-	-	-	-	-	267,479
SR 209 & 274 Coop with State	400633	735,379	964,621	-	-	-	-	-	-	-	-	1,700,000
Talmadge MAD Fund	200076	19,200	28,850	-	-	-	-	-	-	-	-	48,050
TransNet (Prop A 1/2% Sales Tax)	400156	27,714	-	-	-	-	-	-	-	-	-	27,714
TransNet Extension Congestion Relief Fund	400169	1,944,498	1,305,889	2,000,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	9,250,387
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	9,750,000	9,750,000
Total		\$ 2,935,241	\$ 3,316,787	\$ 2,000,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 9,750,000	\$ 22,002,028

Transportation

Miramar Road-I-805 Easterly Ramps / S00880

Trans - Roadway

Council District:	1	Priority Score:	71
Community Planning:	University	Priority Category:	High
Project Status:	Warranty	Contact Information:	Schultz, Louis
Duration:	2001 - 2023		619-533-5138
Improvement Type:	Widening		lschultz@sanidiego.gov

Description: This two-phase project provides for widening Miramar Road to eight lanes from the Interstate 805 easterly on and off-ramps to 300 feet east of Eastgate Mall. It includes dual left-turn lanes at Eastgate Mall. Phase I constructed road improvements west of Eastgate Mall. Phase II will construct an exclusive right turn lane on westbound Miramar Road approaching Eastgate Mall and an exclusive right turn lane on southbound Eastgate Mall.

Justification: This project is needed to improve traffic flow and is included in the Council-approved North University City Community Plan and Facilities Benefit Assessment Document per the North University City Public Facilities Financing Plan - Project 50.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the University Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I of the project was completed in September 2007. Construction of Phase II began in Fiscal Year 2021 and ended in Fiscal Year 2021. Warranty will continue through Fiscal Year 2022 and the project is anticipated to close in Fiscal Year 2023.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
General Fund Commercial Paper Notes	400869	\$ 142,620	\$ 72,379	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	215,000
North University City-FBA	400080	7,509,092	211,908	-	-	-	-	-	-	-	-	7,721,000
TransNet (Prop A 1/2% Sales Tax)	400156	323,073	-	-	-	-	-	-	-	-	-	323,073
TransNet Extension Congestion Relief Fund	400169	78,661	27,599	-	-	-	-	-	-	-	-	106,259
TransNet Extension RTCI Fee	400174	28,741	-	-	-	-	-	-	-	-	-	28,741
Total		\$ 8,082,186	\$ 311,886	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,394,073

Transportation

N Torrey Pines Rd Bridge/ Los Penasquitos / S00935

Trans - Bridge - Vehicular

Council District:	1	Priority Score:	56
Community Planning:	Torrey Pines	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Schultz, Louis
Duration:	2000 - 2024		619-533-5138
Improvement Type:	Replacement - Retrofit		lschultz@san Diego.gov

Description: This project provides for demolishing and reconstructing the North Torrey Pines Road Bridge over Los Penasquitos Creek and for transitionally widening both road approaches from approximately 770 feet south of the bridge to 1,100 feet north of the bridge. Tidal action from Los Penasquitos Lagoon is compromising beach access. Tidal action has become an issue due to the new configuration of the bridge span over the lagoon. Scouring of the access point from the State parking lot is an issue for State maintenance vehicles and beach patrons. Phase II of this project will include permanent repairs to the slope protection adjacent to the westerly pedestrian walkway of North Torrey Pines Road, as well as reconstructing the public beach access ramp under the bridge.

Justification: This project provides the replacement of the structurally deficient bridge to promote safe access and regular use.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Pines Community Plan and is in conformance with the City's General Plan.

Schedule: Environmental review was completed in Fiscal Year 2000. Design began in Fiscal Year 2000 and was completed in Fiscal Year 2003. Construction of the bridge was completed in Fiscal Year 2006. Environmental mitigation and monitoring continued through Fiscal Year 2016. Due to environmental obligations, an emergency access ramp to Torrey Pines Beach for State vehicles and beach patrons was deemed necessary as a secondary phase to the project. Design of the access ramp and approval of the Coastal Development Permit are anticipated to be completed in Fiscal Year 2022. Construction of Phase II is anticipated to be completed in Fiscal Year 2023. The warranty period will end in Fiscal Year 2024.

Summary of Project Changes: The total project cost was reduced by \$150,000 due to revised estimate of pending change orders. Project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Gas Tax Fund	200117	\$ 140,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,000
Grant Fund - Federal	600000	10,000,000	-	-	-	-	-	-	-	-	-	10,000,000
Torrey Pines - Urban Community	400133	152,815	295,185	150,000	-	-	-	-	-	-	-	598,000
TransNet (Prop A 1/2% Sales Tax)	400156	2,857,406	-	-	-	-	-	-	-	-	-	2,857,406
TransNet Extension Congestion Relief Fund	400169	842,512	472,734	-	-	-	-	-	-	-	-	1,315,246
Total		\$ 13,992,732	\$ 767,919	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,910,652

Transportation

New Walkways / AIK00001

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2010 - 2040		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This annual allocation provides for the construction of new sidewalks citywide.

Schedule: Projects will be scheduled on a priority basis.

Justification: This project provides permanent sidewalks to promote pedestrian safety and access.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 1,039,447	\$ 1,020,250	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,059,698
CIP Contributions from General Fund	400265	174,505	71,179	-	-	-	-	-	-	-	-	245,684
CI-TE TI Bonds 2007B	400323	74,045	-	-	-	-	-	-	-	-	-	74,045
College Area	400127	355,842	169,158	-	-	-	-	-	-	-	-	525,000
Encanto Neighborhoods DIF	400864	515,694	163,834	-	-	-	-	-	-	-	-	679,528
Golden Hill Urban Comm	400111	43,491	105,020	-	-	-	-	-	-	-	-	148,511
Grant Fund - Federal	600000	205,853	1,905,117	-	-	-	-	-	-	-	-	2,110,971
La Jolla Urban Comm	400123	70,000	-	-	-	-	-	-	-	-	-	70,000
Mid City Urban Comm	400114	895,808	64,192	-	-	-	-	-	-	-	-	960,000
Navajo Urban Comm	400116	800,403	33,521	-	-	-	-	-	-	-	-	833,924
NP-Tab 2009A (TE) Proceeds	400672	639,042	2,196,632	-	-	-	-	-	-	-	-	2,835,674
Ocean Beach Urban Comm	400124	55,000	-	-	-	-	-	-	-	-	-	55,000
Otay Mesa/Nestor Urb Comm	400125	302,701	38,008	-	-	-	-	-	-	-	-	340,709
Serra Mesa - Urban Community	400132	105,366	-	-	-	-	-	-	-	-	-	105,366
TransNet ARRA Exchange Fund	400677	96,390	-	-	-	-	-	-	-	-	-	96,390
TransNet Extension Congestion Relief Fund	400169	5,623,589	1,553,046	4,500,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	15,676,635
TransNet Extension RTCI Fee	400174	684,199	498,572	-	-	-	-	-	-	-	-	1,182,772
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	85,167,000	85,167,000
Uptown Urban Comm	400121	37,000	-	-	-	-	-	-	-	-	-	37,000
Total		\$ 11,718,377	\$ 7,818,530	\$ 4,500,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 85,167,000	\$ 113,203,907

Transportation

Old Otay Mesa Road-Westerly / S00870

Trans - Roadway

Council District:	8	Priority Score:	66
Community Planning:	Otay Mesa; Otay Mesa - Nestor	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	George, Nicole
Duration:	2009 - 2024		619-533-7443
Improvement Type:	Widening		ngeorge@sandiego.gov

Description: The project is located south of State Route 905 and east of Interstate 805 along a portion of Otay Mesa Road extending east from the intersection of Hawken Drive and Otay Mesa Road and terminating just westerly of Crescent Bay Drive within the Otay Mesa Community Plan area (Council District 8). The roadway improvements will include widening and realigning an existing two-lane undivided road to a modified two lane local collector in accordance with the City of San Diego Street Design Manual; two striped vehicular travel lanes; two buffers; two Class II bicycle lanes; new sidewalks on each side of the roadway with curb and gutter; driveways; pedestrian ramps; street signage; utility relocations and adjustments; crib walls, faux-rock retaining walls, street lights, striping, and a new storm water drainage system. A guardrail and chain-link fencing will be constructed along the sidewalk on the north side of Otay Mesa Road for pedestrian safety. Street lighting will be installed. Disturbed areas will be revegetated with native plant species appropriate to the surrounding areas per the approved revegetation/erosion control plan.

Justification: The transportation element of the Otay Mesa Community Plan suggests that an integrated transportation network will provide mobility, accessibility, and safety for persons traveling to, from, and through the community.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is required by, and is consistent with, the Otay Mesa and Otay Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2008 and was scheduled to be completed in Fiscal Year 2013, but due to revised project scope, design was completed in Fiscal Year 2014. Due to the complexity in obtaining environmental clearance, the ability to award construction was delayed. Construction began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2019. After a five-year mitigation monitoring period, the project is anticipated to close out in Fiscal Year 2024.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 111,532	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 111,532
Otay Mesa Facilities Benefit Assessment	400856	218,000	-	-	-	-	-	-	-	-	-	218,000
Otay Mesa-West (From 39067)	400093	5,207,000	-	-	-	-	-	-	-	-	-	5,207,000
Otay Mesa-Western DIF	400102	546,000	-	-	-	-	-	-	-	-	-	546,000
TransNet (Prop A 1/2% Sales Tax)	400156	39,346	-	-	-	-	-	-	-	-	-	39,346
TransNet ARRA Exchange Fund	400677	750,000	-	-	-	-	-	-	-	-	-	750,000
TransNet Extension Congestion Relief Fund	400169	8,952,208	3,432	-	-	-	-	-	-	-	-	8,955,640
Total		\$ 15,824,085	\$ 3,432	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,827,517

Transportation

Otay Mesa Truck Route Phase 4 / S11060

Trans - Roadway

Council District:	8	Priority Score:	66
Community Planning:	Otay Mesa	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2012 - 2025		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road.

Justification: The Otay Truck Route Eastern and Western Phases will remove cargo traffic from local streets and further expedite international truck traffic southbound into Mexico at the Otay Mesa Port of Entry.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: The environmental process was completed in Fiscal Year 2018. Design began in Fiscal Year 2010 and was completed in Fiscal Year 2020. Right-of-way acquisition began in Fiscal Year 2016 and was completed in Fiscal Year 2020. Construction for the Eastern Phase began in Fiscal Year 2020 and will be substantially completed in Fiscal Year 2022. The schedule for the Otay Truck Route Western Phase is not yet determined. The schedule will be determined once full funding is identified.

Summary of Project Changes: Project costs increased by \$1.3 million due to construction contract change orders. Project schedule was updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 30,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 30,000
Grant Fund - Federal	600000	1,779,257	200,041	-	-	-	-	-	-	-	-	1,979,298
Grant Fund - State	600001	7,580,843	219,157	-	-	-	-	-	-	-	-	7,800,000
TransNet Extension Congestion Relief Fund	400169	6,882,797	787,203	-	-	-	-	-	-	-	-	7,670,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	10,630,702	10,630,702
Total		\$ 16,272,896	\$ 1,206,401	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,630,702	\$ 28,110,000

Transportation

Palm Avenue Interstate 805 Interchange / S00869

Trans - Bridge - Vehicular

Council District:	8	Priority Score:	53
Community Planning:	Otay Mesa; Otay Mesa - Nestor	Priority Category:	Low
Project Status:	Continuing	Contact Information:	George, Nicole
Duration:	2008 - 2029		619-533-7443
Improvement Type:	Widening		ngeorge@sandiego.gov

Description: This project provides for improving the Palm Avenue/Interstate 805 Interchange in three phases. The first phase has been completed which included restriping of travel lanes and signal modification. The second phase consists of environmental determination and design of the project, construction repairs to the bridge approaches and abutments; bridge widening to the south, installation of sidewalk and signals; restriping; and signage modifications. The second phase will also add a Class IV bicycle facility along Palm Avenue within the project's limits. The third phase, which will be completed in a separate project once funding is identified, consists of construction of the bridge widening to the north, relocation of north bound on/off ramps and widening of the two on-ramps. All phases of the project improvements are included in the Otay Mesa Public Facility Financing Plan (Projects T1.1, 1.2, 1.3, and 1.4).

Justification: This project is required to accommodate the additional traffic generated due to development in the Otay Mesa community. Improvements to this interchange will also help to reduce traffic volumes on State Route 905.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa and Otay Mesa/Nestor Community Plans and is in conformance with the City's General Plan.

Schedule: Phase I is complete. Project Study Report was completed in Fiscal Year 2014. Phase II - Preliminary Engineering and Environmental Document Phase was completed in Fiscal Year 2020. Design of Phase II began in Fiscal Year 2020. The construction of Phase II is dependent on identification of funding and the rate of development and fees collected in the community. Phase III will be completed under a separate project when funding has been identified.

Summary of Project Changes: Total project cost increased by \$3,313,578 due to increased construction costs. Project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Otay Mesa Development Impact Fee	400857	\$ 539,688	\$ 110,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,000
Otay Mesa-East (From 39062)	400092	5,168,571	-	-	-	-	-	-	-	-	-	5,168,571
Otay Mesa-West (From 39067)	400093	2,800,092	100,000	-	-	-	-	-	-	-	-	2,900,092
TransNet Extension RTCI Fee	400174	-	500,000	-	-	-	-	-	-	-	-	500,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	29,813,578	29,813,578
Total		\$ 8,508,350	\$ 710,312	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 29,813,578	\$ 39,032,241

Transportation

Palm Avenue Roadway Improvements / S00913

Trans - Roadway

Council District:	8	Priority Score:	57
Community Planning:	Otay Mesa - Nestor	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2007 - 2022		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: This project provides for vehicular and pedestrian safety improvements on Palm Avenue from Beyer Way to Del Cardo Avenue in two phases. Phase 1, from east of Beyer Way to Del Cardo Avenue, includes the installation of raised center medians, turn pockets, traffic signals, pedestrian refuge areas, crosswalks, striping, and signage. Phase 2 consists of vehicular and pedestrian safety improvements at the intersection of Palm Avenue and Beyer Way.

Justification: These improvements will benefit the community by increasing the safety and flow of traffic.

Operating Budget Impact: The operating and maintenance funding for this project are included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa-Nestor Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary project planning began in Fiscal Year 2007 and was completed in Fiscal Year 2008. Design of Phase I began in Fiscal Year 2010 and was completed in Fiscal Year 2014. Construction of Phase I began in Fiscal Year 2014 and was completed in Fiscal Year 2016. Design of Phase 2 was completed in Fiscal Year 2016. Construction of Phase 2 began in Fiscal Year 2016 and was substantially completed in Fiscal Year 2018. Punchlist items were completed in Fiscal Year 2020. Warranty period continued through Fiscal Year 2020. Project closeout has been delayed to Fiscal Year 2022 due to a claim by the contractor that is pending resolution.

Summary of Project Changes: The project schedule has been updated and is anticipated to close by the end of the fiscal year.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
TransNet (Prop A 1/2% Sales Tax)	400156	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000
TransNet Extension Congestion Relief Fund	400169	4,365,735	101,474	-	-	-	-	-	-	-	-	4,467,209
TransNet Extension RTCI Fee	400174	200,000	-	-	-	-	-	-	-	-	-	200,000
Total		\$ 4,715,734	\$ 101,474	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,817,209

Transportation

Park Boulevard At-Grade Crossing / S15045

Trans - Roadway

Council District:	3 8	Priority Score:	53
Community Planning:	Barrio Logan; Centre City	Priority Category:	Low
Project Status:	Continuing	Contact Information:	Sutherlin, Robert
Duration:	2015 - 2023		619-533-7107
Improvement Type:	New		sutherlin@civicsd.com

Description: This project provides for the extension of Park Boulevard to Harbor Drive and for the widening of Tony Gwynn Way. The project will construct new pavement, curb and gutter, sidewalks, pedestrian ramps, railroad track, railroad signals and signage, storm drain, and other various infrastructure adjacent to the project.

Justification: This project will open Park Boulevard to Harbor Drive, as part of the Ballpark Infrastructure Design/Build Agreement which closed the 8th Avenue crossing to Harbor Drive.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Downtown Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2014 and was completed in Fiscal Year 2021. Due to funding delays, construction will begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
2001A(TE)Bonds(Oper)-Ctr City	400332	\$ 287,656	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	287,656
Ballpark Infra-2001 Bonds	400159	22,713	-	-	-	-	-	-	-	-	-	22,713
Ballpark Land/Infra-Port	400161	84,852	-	-	-	-	-	-	-	-	-	84,852
CCE-2004A (TE) Bonds (Oper)	400369	45,647	-	-	-	-	-	-	-	-	-	45,647
Downtown DIF (Formerly Centre City DIF)	400122	1,362,439	298,787	-	-	-	-	-	-	-	-	1,661,226
East Village-Pedestrian Bridge	400429	2,578,580	-	-	-	-	-	-	-	-	-	2,578,580
Excess Redevelopment Bond Proceeds Exp	400862	1,075,274	-	-	-	-	-	-	-	-	-	1,075,274
Park Boulevard At-Grade State Approp	400873	21,000,000	-	-	-	-	-	-	-	-	-	21,000,000
Total		\$ 26,457,160	\$ 298,787	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	26,755,948

Transportation

Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2015 - 2022		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Paseo Del Sur as a two-lane collector street from Babcock Street easterly to Del Norte High School entrance. This is project T-47.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction began in Fiscal Year 2015 and is substantially complete. Previous reimbursement of \$10,287,153 was made in the form of FBA credits. Final cash reimbursement to the developer is anticipated to occur in Fiscal Year 2022. Project is anticipated to be closed in Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 1,545,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,545,522
Total		\$ -	\$ 1,545,522	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,545,522

Transportation

Playa del Sol Parkway / RD20000

Trans - Roadway

Council District:	8	Priority Score:	N/A
Community Planning:	Otay Mesa	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2018 - 2022		619-533-3673
Improvement Type:	New		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of Playa Del Sol (Street "A") from Ocean Hills Parkway to Otay Mesa Road as a four-lane major road. Improvements include pavement, raised median, sidewalk, curb and gutter, landscaping, storm drain facilities, and street lighting. This is project T-6.1 in the Otay Mesa Public Facilities Financing Plan.

Justification: This project implements the Otay Mesa Community Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Otay Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: This project was constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction began in Fiscal Year 2017 and is complete. Final reimbursement to the developer is anticipated to be made in Fiscal Year 2022 and the project is anticipated to be closed in Fiscal Year 2023.

Summary of Project Changes: The project schedule was updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Otay Mesa Facilities Benefit Assessment	400856	\$ 2,968,850	\$ 151,149	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,120,000
Total		\$ 2,968,850	\$ 151,149	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,120,000

Transportation

Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2016 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@saniego.gov

Description: This project provides for reimbursement to a developer for the widening of a portion of Rancho Bernardo Road between the I-15 northbound ramps and Bernardo Center Drive to attain the six-lane major cross section identified in the adopted Subarea Plan. This is project T-40 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project has been included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Per the terms of an executed reimbursement agreement, project began in Fiscal Year 2016 and is complete. FBA credits totaling \$527,500 were previously reimbursed to developer in Fiscal Year 2017. Final cash reimbursement to developer was made in Fiscal Year 2021 and the project is anticipated to be closed in Fiscal Year 2022

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022		FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
					Anticipated								
Black Mountain Ranch FBA	400091	\$ 3,180,421	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,180,421
Total		\$ 3,180,421	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,180,421

Transportation

Sea World Dr/I5 Interchange Improvement / S00888

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	74
Community Planning:	Mission Bay Park	Priority Category:	High
Project Status:	Underfunded	Contact Information:	Chui, Gary
Duration:	2006 - 2026		619-533-3770
Improvement Type:	Replacement		gchui@sandiego.gov

Description: This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. In addition, this alternative proposes to provide a loop on ramp to northbound Interstate 5 from eastbound Sea World Drive. The eastbound and westbound approaches would be modified to provide required storage and the entire interchange would be relocated approximately 30-feet to the south to accommodate phased construction of a new overcrossing. In addition, when funding is identified, Sea World Drive will be widened to six lanes between Sea World Way and Interstate 5.

Justification: Widening Sea World Drive to six lanes and improving the Sea World Drive/Interstate 5 interchange are necessary to meet existing and forecasted traffic volumes.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan and is in conformance with the City's General Plan.

Schedule: Project Study Report was completed in Fiscal Year 2011. Preliminary engineering and preparation of environmental document were scheduled to begin in Fiscal Year 2011 but have been put on hold due to funding constraints. Design, environmental, right-of-way, construction support, and construction engineering is on hold until funding can be identified.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Sea World Traffic Mitigation Fund	200385	\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,090,537
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	119,072,571	119,072,571
Total		\$ 1,090,537	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 119,072,571	\$ 120,163,108

Transportation

Sidewalk Repair and Reconstruction / AIK00003

Trans - Ped Fac - Sidewalks

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hoenes, Craig
Duration:	2010 - 2040		619-527-5469
Improvement Type:	New		choenes@sandiego.gov

Description: This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters, as well as the installation of curb ramps and accessibility improvements for existing sidewalks, Citywide.

Justification: This project replaces damaged sidewalks, curbs, and gutters which contribute to the City's ongoing efforts to promote walking as a mode of transportation.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the appropriate community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is allocated.

Summary of Project Changes: The project description has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 5,140	\$ 61,859	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 67,000
Capital Outlay Fund	400002	799,351	87,618	-	-	-	-	-	-	-	-	886,969
CIP Contributions from General Fund	400265	3,738,279	224,296	-	-	-	-	-	-	-	-	3,962,575
Deferred Maintenance Revenue 2012A-Project	400848	108,921	-	-	-	-	-	-	-	-	-	108,921
Downtown DIF (Formerly Centre City DIF)	400122	1,159,579	987,277	-	-	-	-	-	-	-	-	2,146,856
Financing	9300	-	-	-	4,790,000	-	-	5,000,000	5,000,000	-	-	14,790,000
Grant Fund - Federal	600000	331,000	-	-	-	-	-	-	-	-	-	331,000
Infrastructure Fund	100012	3,089,316	2,046,689	-	-	-	-	-	-	-	-	5,136,006
Mission Beach - Urban Comm	400130	65,782	-	-	-	-	-	-	-	-	-	65,782
North Park Urban Comm	400112	536,841	25,612	-	-	-	-	-	-	-	-	562,453
Pacific Beach Urban Comm	400117	186,358	31,824	-	-	-	-	-	-	-	-	218,182
Parking Meter District - Administration	200488	-	-	1,225,000	-	-	-	-	-	-	-	1,225,000
Parking Meter Operations Fund	200712	30,000	-	-	-	-	-	-	-	-	-	30,000
PFFA Lease Revenue Bonds 2015A-Projects	400859	171,986	-	-	-	-	-	-	-	-	-	171,986
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	66,130	-	-	-	-	-	-	-	-	-	66,130
Prop 42 Replacement - Transportation Relief Fund	200306	406,483	-	-	-	-	-	-	-	-	-	406,483
S.E. San Diego Urban Comm	400120	95,000	-	-	-	-	-	-	-	-	-	95,000
Torrey Pines - Urban Community	400133	82,067	72,933	-	-	-	-	-	-	-	-	155,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	47,738,001	47,738,001
Uptown Urban Comm	400121	162,340	-	-	-	-	-	-	-	-	-	162,340
Total		\$ 11,034,573	\$ 3,538,110	\$ 1,225,000	\$ 4,790,000	\$ -	\$ -	\$ 5,000,000	\$ 5,000,000	\$ -	\$ 47,738,001	\$ 78,325,684

Transportation

SR 163/Clairemont Mesa Blvd Interchange / S00905

Trans - Bridge - Vehicular

Council District:	6	Priority Score:	71
Community Planning:	Kearny Mesa	Priority Category:	High
Project Status:	Warranty	Contact Information:	George, Nicole
Duration:	2002 - 2024		619-533-7443
Improvement Type:	Widening		ngeorge@sandiego.gov

Description: This project provides for improving Clairemont Mesa Boulevard/State Route 163 to six-lane prime arterial standards. Phase I of the project consists of bridge widening and ramp realignment on the eastern side of the interchange. Phase II consists of ramp realignment on the western side. The interchange will be re-configured to eliminate existing continuous-flow freeway connections and the ramps will be re-configured to intersect Clairemont Mesa Boulevard at standard signalized intersections. High-occupancy vehicle/bus bypass lanes will be incorporated on the on-ramps.

Justification: These improvements will eliminate existing pedestrian/bike high-speed crossings and all vehicle, bike, and pedestrian moves will be controlled, thus improving safety. Transit movement through the interchange area will be greatly enhanced.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Kearny Mesa Community Plan and is in conformance with the City's General Plan.

Schedule: Phase I was completed in December 2014. Phase II design began in Fiscal Year 2010 and was completed in Fiscal Year 2015. Construction began in Fiscal Year 2015 and was completed in Fiscal Year 2018. A five-year landscape maintenance period began in Fiscal Year 2019 and is anticipated to close in Fiscal Year 2024.

Summary of Project Changes: \$100,000 was deappropriated from this project via City Council resolution. Total project cost decreased by \$235.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 48,713	\$ 3,518	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52,232
Financing	9300	-	-	-	99,765	-	-	-	-	-	-	99,765
Grant Fund - State	600001	2,300,000	-	-	-	-	-	-	-	-	-	2,300,000
Kearny Mesa-Urban Comm	400136	600,235	-	-	-	-	-	-	-	-	-	600,235
Private & Others Contrib-CIP	400264	2,643,200	-	-	-	-	-	-	-	-	-	2,643,200
TransNet (Prop A 1/2% Sales Tax)	400156	2,500,000	-	-	-	-	-	-	-	-	-	2,500,000
TransNet Extension Congestion Relief Fund	400169	7,805,964	22,036	-	-	-	-	-	-	-	-	7,828,000
TransNet Extension RTCI Fee	400174	2,138,544	184,223	-	-	-	-	-	-	-	-	2,322,768
Total		\$ 18,036,657	\$ 209,777	\$ -	\$ 99,765	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,346,199

Transportation

SR 163/Friars Road / S00851

Trans - Bridge - Vehicular

Council District:	7	Priority Score:	61
Community Planning:	Mission Valley	Priority Category:	Medium
Project Status:	Warranty	Contact Information:	George, Nicole
Duration:	2002 - 2026		619-533-7443
Improvement Type:	Widening		ngeorge@sandiego.gov

Description: This project provides for construction of a new southbound State Route 163 to westbound Friars Road off-ramp, widening of the Friars Road overcrossing structure to eight lanes extending to Frazee Road, construction of a third westbound lane on Friars Road to Fashion Valley Road, the addition of an exclusive right-turn lane on southbound Frazee Road to westbound Friars Road, other modifications to the existing on and off-ramps, and improvements to the existing State Route 163 southbound travel lanes to improve the weaving problems. This project also includes an auxiliary lane on southbound State Route 163 from Genesee Avenue to westbound Interstate 8, which requires major structural work to widen the bridge over the San Diego River. Additionally, over 5,300 feet of retaining walls will need to be constructed along State Route 163 and Friars Road, including one that is over 30 feet high. Friars Road widening and ramp improvements at Friars Road will be constructed with Phase I. All other improvements will be constructed in future phases as part of a separate project.

Justification: This project will alleviate some of the severe traffic delays along Friars Road due to new development in Mission Valley and the backup that occurs on the existing southbound off-ramp because of the weaving situation with the southbound on-ramp.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mission Valley Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was completed in Fiscal Year 1996. Design began in Fiscal Year 2002 and continued through Fiscal Year 2009. Final design for Phase I began in Fiscal Year 2011 and was completed in Fiscal Year 2016. Right-of-way acquisition was completed in Fiscal Year 2017. Construction of Phase I began in Fiscal Year 2018 and was substantially completed in Fiscal Year 2020. Phase II and Phase III are planned to be designed and constructed in future fiscal years as a separate project by Caltrans. A four-year landscape maintenance period will commence after the completion of the plant establishment period for Phase I and is anticipated to be completed in Fiscal Year 2024. Project is anticipated to close in Fiscal Year 2026.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 2,996,653	\$ 680,358	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,677,012
Mission Valley Develop Contrib	400196	28,699	-	-	-	-	-	-	-	-	-	28,699
Mission Valley-Urban Comm.	400135	18,199,306	-	-	-	-	-	-	-	-	-	18,199,306
Private & Others Contrib-CIP	400264	471,139	-	-	-	-	-	-	-	-	-	471,139
TransNet (Prop A 1/2% Sales Tax)	400156	988,611	-	-	-	-	-	-	-	-	-	988,611
TransNet Extension Congestion Relief Fund	400169	31,548,213	24,911	-	-	-	-	-	-	-	-	31,573,124
TransNet Extension RTCI Fee	400174	7,924,302	1,218,803	-	-	-	-	-	-	-	-	9,143,105
Total		\$ 62,156,923	\$ 1,924,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 64,080,996

Transportation

SR94/Euclid Av Interchange Phase 2 / S14009

Trans - Roadway

Council District:	4	Priority Score:	57
Community Planning:	Southeastern (Encanto Neighborhoods)	Priority Category:	Low
Project Status:	Warranty	Contact Information:	George, Nicole
Duration:	2015 - 2022		619-533-7443
Improvement Type:	Betterment		ngeorge@sandiego.gov

Description: The State Route 94/Euclid Avenue interchange is an uncontrolled intersection with higher than average accident rates. The Euclid Avenue overpass crosses State Route 94, one of the region's most important east-west connections. The City of San Diego is considering improvements to the interchange to enhance safety features through this corridor and the optimization of the level of service for both Euclid Avenue and State Route 94.

Justification: The project will evaluate the State Route 94 / Euclid Avenue Interchange for improvements to enhance Level of Service of the interchange and safety improvement measures for all modes of transportation.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Encanto Neighborhoods Community Plan and in conformance with the City's General Plan.

Schedule: Preliminary engineering began in Fiscal Year 2012 and was completed in Fiscal Year 2013 for Phase 1 of SR-94/Euclid Avenue Interchange Improvements, S11046. Design and the environmental documentation for this project began in Fiscal Year 2014 and were completed in Fiscal Year 2017. Construction began in Fiscal Year 2019 and was substantially completed in Fiscal Year 2021. A one-year landscaping maintenance period is anticipated to be complete in Fiscal Year 2022. Caltrans project closeout activities will continue through Fiscal Year 2022.

Summary of Project Changes: Total project cost increased by \$300,000 to cover claims and post-construction work. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000
Infrastructure Fund	100012	57,951	91,613	-	-	-	-	-	-	-	-	149,564
TransNet Extension Congestion Relief Fund	400169	3,124,017	-	-	-	-	-	-	-	-	-	3,124,017
TransNet Extension RTCI Fee	400174	2,504,221	791,998	-	-	-	-	-	-	-	-	3,296,219
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	300,000	300,000
Total		\$ 5,986,188	\$ 883,611	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 300,000	\$ 7,169,800

Transportation

State Route 56 Freeway Expansion / RD14000

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Torrey Highlands; Black Mountain Ranch; Pacific Highlands Ranch; Del Mar Mesa	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Chui, Gary
Duration:	2014 - 2026		619-533-3770
Improvement Type:	Widening		gchui@sandiego.gov

Description: This project provides for the conversion of the four-lane freeway into a six-lane facility. This project will be completed in multiple phases as funding becomes available.

Justification: Due to the regional servicing nature of this freeway, it is anticipated that Federal, State, or other outside funding for this segment of SR-56 will be obtained. In the absence of these other funding sources, development within the individual subareas of the North City Future Urbanizing area may be required to advance the cost of this project. See Project Page T-1.2B in the Torrey Highlands Public Facilities Financing Plan.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch, Del Mar Mesa, Pacific Highlands Ranch, and Torrey Highlands Subarea Plans, and is in conformance with the City's General Plan.

Schedule: A Project Study Report began in Fiscal Year 2015 to evaluate existing conditions and develop design alternatives for the future project and was completed in Fiscal Year 2019. The City is coordinating with Caltrans to enter into a cooperative agreement for the design and construction of additional lanes in the Eastbound and Westbound direction on State Route 56 between El Camino Real to Carmel Valley Road. The schedule will be updated once new estimates have been received.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
BMR Development-SR-56	400246	\$ -	\$ 129,216	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 129,216
Del Mar Mesa FBA	400089	-	567,000	-	-	-	-	-	-	-	-	567,000
Developer Contributions CIP	200636	-	12,091,000	-	-	-	-	-	-	-	-	12,091,000
Pacific Highlands Ranch FBA	400090	-	7,746,000	-	-	-	-	-	-	3,800,000	-	11,546,000
SR-56 Participation Agree.	400181	-	450,627	-	-	-	-	-	-	-	-	450,627
Torrey Highlands	400094	475,893	1,524,107	-	-	-	-	-	-	6,796,000	-	8,796,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	90,000,000	90,000,000
Total		\$ 475,892	\$ 22,507,950	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,596,000	\$ 90,000,000	\$ 123,579,843

Transportation

Streamview Drive Improvements Phase 2 / S18000

Trans - Roadway

Council District:	4	Priority Score:	67
Community Planning:	Mid-City: Eastern Area	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	George, Nicole
Duration:	2018 - 2028		619-533-7443
Improvement Type:	New		ngeorge@sandiego.gov

Description: This project provides for the installation of roundabouts, a new raised median, curb extensions, sidewalk, curb and gutter, driveways, drainage improvements, green infrastructure, signage, and striping on Streamview Drive from 54th Street to Lynn Street/Michael Street, and on Streamview Drive from Gayle Street to College Avenue. The first phase of the project, Streamview Drive between Gayle Street and Lynn/Michael Streets has been completed. The second phase of the project is located on Streamview Drive between 54th Street and Lynn/Michael Streets, and on Streamview Drive between Gayle Street and College Avenue.

Justification: This project provides for safety/capacity improvements on Streamview Drive from 54th Street to College Avenue to reduce excessive speeds, increase pedestrian and cyclist safety, and enhance visual impacts.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Mid-City: City Heights Community Plan, the City of San Diego's Bicycle Master Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2018 and was completed in Fiscal Year 2020. The design phase began in Fiscal Year 2020 and is anticipated to be completed in Fiscal Year 2023. Construction is expected to begin in Fiscal Year 2023 and be completed in Fiscal Year 2025 contingent upon identification of funding. The project closeout is anticipated to be in Fiscal Year 2028 following the Maintenance, Mitigation, and Reporting period.

Summary of Project Changes: Total project cost increased by \$699,499 due to revised estimates for construction. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CR-TAB 2010A (TE) Proceeds	400696	\$ 305,848	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 305,848
Grant Fund - Other	600002	368,855	217,095	-	-	-	-	-	-	-	-	585,950
TransNet Extension Congestion Relief Fund	400169	1,073,974	736,026	-	-	-	-	-	-	-	-	1,810,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	12,559,900	12,559,900
Total		\$ 1,748,678	\$ 953,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 12,559,900	\$ 15,261,698

Transportation

Street Light Circuit Upgrades / AIH00002

Trans - Roadway - Street Lighting

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Hoenes, Craig
Duration:	2010 - 2040		619-527-5469
Improvement Type:	New		choenes@sandiego.gov

Description: This annual allocation provides for the replacement of obsolete streetlight series circuits.

Justification: Series circuits are over 70 years old, no longer meet current standards and have frequent maintenance problems which impact a large number of lights.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis as funding is identified.

Summary of Project Changes: \$700,000 was deappropriated from this project via City Council resolution in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 563,556	\$ 252,974	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 816,530
CIP Contributions from General Fund	400265	1,387,222	146,341	-	-	-	-	-	-	-	-	1,533,563
Financing	9300	-	-	-	9,300,000	-	-	-	-	-	-	9,300,000
Infrastructure Fund	100012	-	300,000	-	-	-	-	-	-	-	-	300,000
Prop 42 Replacement - Transportation Relief Fund	200306	3,870	191,245	-	-	-	-	-	-	-	-	195,115
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	15,589,000	15,589,000
Total		\$ 1,954,647	\$ 890,560	\$ -	\$ 9,300,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,589,000	\$ 27,734,208

Transportation

Street Resurfacing and Reconstruction / AID00005

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Lahmann, Joshua
Duration:	2010 - 2040		619-527-7509
Improvement Type:	Betterment		jlahmann@sandiego.gov

Description: This annual allocation provides for roadway resurfacing, repair, and reconstruction including the repair and reconstruction of concrete streets.

Justification: This project provides for resurfacing, repair, and reconstruction of City streets, which are necessary to maintain the streets in serviceable condition and to mitigate roadway deterioration.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: \$6,501 was deappropriated from this project in Fiscal Year 2021.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 156,466	\$ 157	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 156,624
CIP Contributions from General Fund	400265	595,259	-	-	-	-	-	-	-	-	-	595,259
Deferred Maintenance Revenue 2012A-Project	400848	30,047	-	-	-	-	-	-	-	-	-	30,047
Financing	9300	-	-	-	39,510,000	-	-	11,450,000	11,450,000	-	-	62,410,000
Gas Tax Fund	200118	5,618,341	1,384,386	-	-	-	-	-	-	-	-	7,002,726
General Fund Commercial Paper Notes	400869	24,962,848	1,094,133	-	-	-	-	-	-	-	-	26,056,981
Infrastructure Fund	100012	3,854,452	320	-	-	-	-	-	-	-	-	3,854,772
PFFA Lease Revenue Bonds 2015A-Projects	400859	9,090,674	-	-	-	-	-	-	-	-	-	9,090,674
PFFA Lease Revenue Bonds 2015B-Project	400860	18,123,945	-	-	-	-	-	-	-	-	-	18,123,945
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	4,898	-	-	-	-	-	-	-	-	-	4,898
Prop 42 Replacement - Transportation Relief Fund	200306	10,296,135	499	50,000	-	-	-	-	-	-	-	10,346,634
Road Maintenance and Rehabilitation Fund	200731	6,728,706	26,724,651	-	-	-	-	-	-	-	-	33,453,357
SR 209 & 274 Coop with State	400633	1,208,613	-	-	-	-	-	-	-	-	-	1,208,613
TransNet (Prop A 1/2% Sales Tax)	400156	210,613	-	-	-	-	-	-	-	-	-	210,613
TransNet Extension Congestion Relief Fund	400169	26,859,743	46,270	749,504	-	665,934	16,598,712	17,490,603	18,349,923	-	-	80,760,690
Trench Cut Fees/Excavation Fee Fund	200203	14,666,380	2,284,787	2,000,000	-	2,000,000	2,000,000	2,000,000	2,000,000	-	-	26,951,167
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	257,585,324	257,585,324
Total		\$ 122,407,120	\$ 31,535,203	\$ 2,799,504	\$ 39,510,000	\$ 2,665,934	\$ 18,598,712	\$ 30,940,603	\$ 31,799,923	\$ -	\$ 257,585,324	\$ 537,842,323

Transportation

Torrey Meadows Drive Overcrossing / S10015

Trans - Bridge - Vehicular

Council District:	5	Priority Score:	46
Community Planning:	Torrey Highlands	Priority Category:	Low
Project Status:	Continuing	Contact Information:	George, Nicole
Duration:	2010 - 2023		619-533-7443
Improvement Type:	New		ngeorge@sandiego.gov

Description: This project provides for the design and construction of a two-lane over crossing of Torrey Meadows Drive over State Route 56. This project will include the bridge approaches on each side of the bridge, approximately 200 linear feet of a two-lane local collector road, together with any right-of-way not previously acquired as part of the State Route 56 project. The City has a reimbursement agreement with the developer to provide design plans and construction specifications for future construction of the project.

Justification: This two-lane connection will provide access to the neighborhood park, elementary and high schools, and the local mixed-use zone for those properties south of State Route 56. The project should alleviate traffic congestion on the Camino Del Sur Interchange and provide enhanced traffic flow.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Torrey Highlands Subarea Plan, the Torrey Highlands Public Facilities Financing Plan (PFFP Project T-9) and is in conformance with the City's General Plan.

Schedule: Preliminary design and preparation of environmental and planning documents began in Fiscal Year 2014. Project design began in Fiscal Year 2014 and was completed in Fiscal Year 2019. Scope of design and services has been specified in the executed Reimbursement Agreement (RA) between the City and the developer. In Fiscal Year 2019, the City entered into a cooperative agreement with Caltrans to advertise, award, and administer the construction of this project. Construction began in Fiscal Year 2020 and was substantially completed in Fiscal Year 2021. After warranty is complete, the project is anticipated to close in Fiscal Year 2023.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Torrey Highlands	400094	\$ 12,803,584	\$ 1,798,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 14,602,334
West Pac Contrib Torrey High	400096	612,666	-	-	-	-	-	-	-	-	-	612,666
Total		\$ 13,416,250	\$ 1,798,749	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 15,215,000

Transportation

Torrey Pines Road Improvement Phase 2 / S15023

Trans - Ped Fac - Sidewalks

Council District:	1	Priority Score:	75
Community Planning:	Torrey Pines	Priority Category:	High
Project Status:	Warranty	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2015 - 2022		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project provides an additional path of travel for pedestrians on the south side of Torrey Pines Road between Hillside Drive and Amalfi Street, provides a safe pedestrian crossing of Torrey Pines Road just westerly of Princess Drive, increases safety of bicyclists utilizing Buffered Bike Lanes along Torrey Pines Road from La Jolla Shores Drive to Amalfi Drive, and provides a gateway into the La Jolla Village area by installation of a painted stamped asphalt median between Roseland Drive and Hillside Drive.

Justification: Improvements are needed on Torrey Pines Road between La Jolla Parkway and Prospect Place in order to accommodate existing and future traffic volumes, and to provide for roadway features to enhance safety and traffic flow for vehicles, bicycles, and pedestrians. A corridor study has been completed and potential improvements have been identified to enhance traffic safety and walkability along the Torrey Pines Road.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2015. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018 and was substantially completed in Fiscal Year 2020. Additional construction work was deemed necessary and ended Fiscal Year 2021. Project will be in warranty through Fiscal Year 2022 and is anticipated to be closed in Fiscal Year 2022.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
CIP Contributions from General Fund	400265	\$ 93,351	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,351
Developer Contributions CIP	200636	63,183	-	-	-	-	-	-	-	-	-	63,183
TransNet Extension Congestion Relief Fund	400169	1,647,039	453	-	-	-	-	-	-	-	-	1,647,491
TransNet Extension RTCI Fee	400174	323,442	-	-	-	-	-	-	-	-	-	323,442
Total		\$ 2,127,015	\$ 452	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	2,127,468

Transportation

Torrey Pines Road Slope Restoration / S00877

Trans - Roadway - Erosion/Slope/Ret Wall

Council District:	1	Priority Score:	42
Community Planning:	La Jolla	Priority Category:	Low
Project Status:	Warranty	Contact Information:	Lotfi, Elham
Duration:	2000 - 2022		619-533-5212
Improvement Type:	Betterment		elotfi@sandiego.gov

Description: This project provides for reconstructing a 350-foot section of earthen slope along the south side of Torrey Pines Road between Little Street and Roseland Drive.

Justification: The existing slope is eroding. This project will eliminate the possibility of soil slough landing in the travel lane of a primary arterial street.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the La Jolla Community Plan and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2013 and was completed in Fiscal Year 2018.

Construction began in Fiscal Year 2018, was delayed due to summer moratorium and was completed in Fiscal Year 2020. Warranty has been extended and will end in Fiscal Year 2022. Project is anticipated to close in Fiscal Year 2023.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Deferred Maint Revenue 2009A-Project	400624	\$ 121,088	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 121,088
PFFA Lease Revenue Bonds 2015A-Projects	400859	102,989	-	-	-	-	-	-	-	-	-	102,989
PFFA Lease Revenue Refunding Bonds 2013A - Project	400853	55,923	-	-	-	-	-	-	-	-	-	55,923
TransNet (Prop A 1/2% Sales Tax)	400156	326,220	-	-	-	-	-	-	-	-	-	326,220
TransNet Extension Congestion Relief Fund	400169	1,202,197	-	-	-	-	-	-	-	-	-	1,202,197
TransNet Extension RTCI Fee	400174	2,730,941	58,362	-	-	-	-	-	-	-	-	2,789,303
Total		\$ 4,539,357	\$ 58,362	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,597,720

Transportation

Traffic Calming / AIL00001

Trans - Signals - Calming/Speed Abatement

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Pence, Gary
Duration:	2010 - 2040		619-533-3184
Improvement Type:	Replacement		gpence@sandiego.gov

Description: This annual allocation provides for installing traffic control measures on an as-needed basis. These improvements respond to a variety of traffic concerns such as speeding motorists and shortcutting traffic. Solutions used may include the construction of rectangular rapid flashing beacons and geometric design features such as road humps and traffic islands.

Justification: This annual allocation is needed to improve safety by mitigating traffic problems on streets such as speeding, shortcutting traffic, and the need for increased pedestrian safety.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay Fund	400002	\$ 13,657	\$ 125,224	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	138,882
CIP Contributions from General Fund	400265	83,121	78,335	-	-	-	-	-	-	-	-	161,456
Developer Contributions CIP	200636	22,130	41,870	-	-	-	-	-	-	-	-	64,000
Downtown DIF (Formerly Centre City DIF)	400122	8,880	291,120	-	-	-	-	-	-	-	-	300,000
General Fund Commercial Paper Notes	400869	113,261	186,739	-	-	-	-	-	-	-	-	300,000
Infrastructure Fund	100012	167,685	670,792	-	-	-	-	-	-	-	-	838,477
Lusk-Gen'l Traffic Imprvmnts	400211	29,853	62,147	-	-	-	-	-	-	-	-	92,000
Navajo Urban Comm	400116	121,892	157,300	-	-	-	-	-	-	-	-	279,192
Parking Meter District - Uptown	200490	349,165	1,450,835	-	-	-	-	-	-	-	-	1,800,000
Prop 42 Replacement - Transportation Relief Fund	200306	50,344	234,792	-	-	-	-	-	-	-	-	285,136
TransNet (Prop A 1/2% Sales Tax)	400156	17,104	-	-	-	-	-	-	-	-	-	17,104
TransNet Extension Congestion Relief Fund	400169	1,143,344	931,192	200,000	-	500,000	500,000	500,000	500,000	-	-	4,274,535
TransNet Extension RTCI Fee	400174	197,954	387,782	275,000	-	-	-	-	-	-	-	860,736
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,785,000	6,785,000
Uptown Urban Comm	400121	400,000	-	-	-	-	-	-	-	-	-	400,000
Total		\$ 2,718,390	\$ 4,618,126	\$ 475,000	\$ -	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	\$ 6,785,000	\$ 16,596,517

Transportation

Traffic Signals - Citywide / AIL00004

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Jimenez, Joseph
Duration:	2010 - 2040		619-533-3761
Improvement Type:	Replacement		jjimenez@sandiego.gov

Description: This annual allocation provides for the installation of traffic signals and HAWK beacons at high-priority locations and the City's share of the costs of traffic signals undertaken in cooperation with others.

Justification: The City maintains an inventory of candidate intersections which are periodically surveyed for significant changes in operating conditions. Installing traffic signals in select intersections provides for the orderly movement of traffic, increased traffic handling capacity, reduced frequency of accidents, and for improved traffic flow. Signals also permit vehicles and pedestrians from a minor street to enter or cross continuous traffic on the major street. The criteria for installing traffic signals are governed by Council Policy 200-6.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with the applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: In Fiscal Year 2021, City Council authorized the appropriation of \$647,200 to support new and existing projects. No significant changes were made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Climate Equity Fund	100015	\$ -	\$ -	\$ 750,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	750,000
Downtown DIF (Formerly Centre City DIF)	400122	816,692	1,336,108	-	-	-	-	-	-	-	-	2,152,800
Financing	9300	-	-	-	-	500,000	-	-	-	-	-	500,000
Mira Mesa - FBA	400085	16,870	382,530	-	-	-	-	-	-	-	-	399,400
Navajo Urban Comm	400116	293,155	2,845	-	-	-	-	-	-	-	-	296,000
Rancho Bernardo-Fac Dev Fund	400099	449,452	4,900	-	-	-	-	-	-	-	-	454,352
S.E. San Diego Urban Comm	400120	420,443	179,557	73,000	-	-	-	-	-	-	-	673,000
TransNet Extension Congestion Relief Fund	400169	3,278,538	777,886	2,400,000	-	750,000	750,000	750,000	750,000	-	-	9,456,424
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	6,518,000	6,518,000
University City So.-Urban Comm	400134	27,079	-	-	-	-	-	-	-	-	-	27,079
Uptown Urban Comm	400121	665,500	-	-	-	-	-	-	-	-	-	665,500
Total		\$ 5,967,729	\$ 2,683,826	\$ 3,223,000	\$ -	\$ 1,250,000	\$ 750,000	\$ 750,000	\$ 750,000	\$ -	\$ 6,518,000	\$ 21,892,555

Transportation

Traffic Signals Modification / AIL00005

Trans - Signals - Traffic Signals

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Celniker, Steve
Duration:	2010 - 2040		619-533-3611
Improvement Type:	Replacement		scelniker@sandiego.gov

Description: This annual allocation provides for upgrading existing traffic signals as necessary to improve traffic flow and promote safety. Improvements may include conversion from post-mounted to mast-arm-mounted indicators, addition of accessible pedestrian signals, and additional phases to accommodate separate turning moves.

Justification: The City maintains an ongoing program to promote safety within the public right-of-way. Analysis of accident patterns at a particular location often shows that some minor improvement would help to reduce the number and/or severity of accidents. In addition, increasing traffic volumes and changing traffic patterns typically reduce the effectiveness and efficiency of existing traffic signal controls at certain intersections, warranting upgrades.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant changes were made to this project for Fiscal Year 2022

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Barrio Logan	400128	\$ 493,621	\$ 201,678	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	695,300
Capital Outlay Fund	400002	554,754	28,982	-	-	-	-	-	-	-	-	583,737
CIP Contributions from General Fund	400265	123,651	28,137	-	-	-	-	-	-	-	-	151,789
Climate Equity Fund	100015	-	-	375,178	-	-	-	-	-	-	-	375,178
College Area	400127	115,000	-	-	-	-	-	-	-	-	-	115,000
Downtown DIF (Formerly Centre City DIF)	400122	213,996	417,481	-	-	-	-	-	-	-	-	631,477
Encanto Neighborhoods DIF	400864	8,289	69,667	-	-	-	-	-	-	-	-	77,956
Financing	9300	-	-	-	400,000	-	-	-	-	-	-	400,000
La Jolla Urban Comm	400123	133,701	32,973	-	-	-	-	-	-	-	-	166,675
Midway/Pacific Hwy Urban Comm	400115	228,342	399	-	-	-	-	-	-	-	-	228,741
North Park Urban Comm	400112	30,632	59,368	-	-	-	-	-	-	-	-	90,000
Private & Others Contrib-CIP	400264	-	600,000	-	-	-	-	-	-	-	-	600,000
S.E. San Diego Urban Comm	400120	118,655	171,845	-	-	-	-	-	-	-	-	290,500
SR 209 & 274 Coop with State	400633	-	1,317,100	197,919	-	-	-	-	-	-	-	1,515,019
TransNet (Prop A 1/2% Sales Tax)	400156	45,000	-	-	-	-	-	-	-	-	-	45,000
TransNet Extension Congestion Relief Fund	400169	3,307,713	1,266,282	1,720,000	-	1,000,000	1,000,000	1,000,000	1,000,000	-	-	10,293,995
TransNet Extension RTCI Fee	400174	453,664	95,962	-	-	-	-	-	-	-	-	549,626
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	7,747,904	7,747,904
Uptown Urban Comm	400121	240,384	87,116	-	-	-	-	-	-	-	-	327,500
Westfield Dvlpmnt Trust	400197	4,350	12,650	-	-	-	-	-	-	-	-	17,000
Total		\$ 6,071,754	\$ 4,389,642	\$ 2,293,097	\$ 400,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ -	\$ 7,747,904	\$ 24,902,397

Transportation

University Avenue Complete Street Phase1 / S18001

Trans - Signals - Calming/Speed Abatement

Council District:	9	Priority Score:	86
Community Planning:	Mid-City: City Heights	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2017 - 2024		619-533-3781
Improvement Type:	Betterment		mashrafzadeh@sandiego.gov

Description: This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue.

Justification: This corridor has been identified as a high frequency pedestrian crash segment. It is part of the Mayor's Vision Zero strategy to eliminate severe and fatal crashes in the City.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Design began in Fiscal Year 2018 and was completed in Fiscal Year 2021. Construction is anticipated to begin in Fiscal Year 2022 and be substantially completed in Fiscal Year 2023. Warranty is anticipated to be completed in Fiscal Year 2024.

Summary of Project Changes: \$100,000 was appropriated via Council action in Fiscal Year 2021 to support project construction. Total project cost increased by \$2,454,433 due to revised construction estimates.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Climate Equity Fund	100015	\$ -	\$ -	\$ 800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 800,000
Developer Contributions CIP	200636	29,500	-	-	-	-	-	-	-	-	-	29,500
Grant Fund - Federal	600000	738,818	4,702,402	-	1,100,000	-	-	-	-	-	-	6,541,220
Prop 42 Replacement - Transportation Relief Fund	200306	200,000	-	-	-	-	-	-	-	-	-	200,000
TransNet Extension Congestion Relief Fund	400169	462,251	617,749	-	-	-	-	-	-	-	-	1,080,000
TransNet Extension RTCI Fee	400174	64,443	257,557	-	-	-	-	-	-	-	-	322,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	454,433	454,433
Total		\$ 1,495,012	\$ 5,577,707	\$ 800,000	\$ 1,100,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 454,433	\$ 9,427,153

Transportation

University Avenue Mobility / S00915

Trans - Roadway - Enhance/Scape/Medians

Council District:	3	Priority Score:	82
Community Planning:	Greater North Park	Priority Category:	High
Project Status:	Continuing	Contact Information:	Ashrafzadeh,Mastaneh
Duration:	2006 - 2024		619-533-3781
Improvement Type:	New		mashrafzadeh@sandiego.gov

Description: The major elements of the University Avenue Mobility Project are restriping to provide painted medians and construction of raised medians, left turn pockets and improved lane widths, installation of enhanced pedestrian crosswalks, repainting of existing crosswalks, removal of parallel on-street parking, and re-striping select side streets to provide angled and head-in parking.

Justification: This project will significantly improve safety and mobility along the corridor for pedestrians, bicyclists, transit, and automobile traffic.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Greater North Park Community Plan and is in conformance with the City's General Plan.

Schedule: Preliminary design began in Fiscal Year 2007. The environmental process began in Fiscal Year 2009 and was completed in Fiscal Year 2016. Design began in Fiscal Year 2016 and was completed in Fiscal Year 2021. Construction is scheduled to begin in Fiscal Year 2022 and is anticipated to be completed in Fiscal Year 2023. Project warranty period is anticipated to continue through Fiscal Year 2024.

Summary of Project Changes: In Fiscal Year 2021, City Council appropriated \$280,000 to support project construction. The project cost increased \$280,000 due to increased cost estimates. The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Grant Fund - Federal	600000	\$ 354,120	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 354,120
Grant Fund - State	600001	45,880	-	-	-	-	-	-	-	-	-	45,880
North Park Urban Comm	400112	2,438,768	-	-	-	-	-	-	-	-	-	2,438,768
NP 2003A (T)Bonds Rf Oper	400312	5,594	-	-	-	-	-	-	-	-	-	5,594
NP Loc - Bank Of America (T)	400318	4,090	-	-	-	-	-	-	-	-	-	4,090
NP Loc - Bank of America (TE)	400319	226,261	-	-	-	-	-	-	-	-	-	226,261
NP-Tab 2009A (TE) Proceeds	400672	308,404	-	-	-	-	-	-	-	-	-	308,404
Prop 42 Replacement - Transportation Relief Fund	200306	52,129	-	-	-	-	-	-	-	-	-	52,129
TransNet (Prop A 1/2% Sales Tax)	400156	400,000	-	-	-	-	-	-	-	-	-	400,000
TransNet ARRA Exchange Fund	400677	180,000	-	-	-	-	-	-	-	-	-	180,000
TransNet Extension Congestion Relief Fund	400169	1,408,303	22,761	-	-	-	-	-	-	-	-	1,431,065
TransNet Extension RTCI Fee	400174	2,687,889	1,423,111	-	-	-	-	-	-	-	-	4,111,000
Total		\$ 8,111,437	\$ 1,445,872	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,557,310

Transportation

Utilities Undergrounding Program / AID00001

Trans - Roadway

Council District:	Citywide	Priority Score:	Annual
Community Planning:	Citywide	Priority Category:	Annual
Project Status:	Continuing	Contact Information:	Nabong, James
Duration:	2010 - 2040		619-533-3721
Improvement Type:	Betterment		jnabong@sandiego.gov

Description: This annual allocation provides funds for underground conversion of City-owned street lighting, resurfacing and slurry seal of street paving, installing pedestrian curb ramps, and necessary related expenses within an Underground Utilities District.

Justification: The City's electrical franchise agreement requires the electrical franchisee to pay a surcharge fee to support an expanded program for undergrounding of overhead utilities within the City's jurisdiction. Revenue collected by this surcharge is deposited within the Underground Surcharge Fund and may only be used for utility undergrounding and related work, as defined within Council Policy 600-08. Funds to perform the described City infrastructure work must be managed as CIP funds and therefore a portion of the Underground Surcharge Fund is allocated to a CIP account that may only be used for this purpose. Financial details of the Utilities Undergrounding Program, including expenditures for the CIP portion of the work, is reported to Council twice annually as required under Council Policy 600-08.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with applicable community plans and is in conformance with the City's General Plan.

Schedule: Projects are scheduled on a priority basis.

Summary of Project Changes: No significant changes have been made to this project for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Capital Outlay-Sales Tax	400000	\$ 4,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,000
CIP Contributions from General Fund	400265	60,000	-	-	-	-	-	-	-	-	-	60,000
Underground Surcharge CIP Fund	200218	29,956,354	20,076,815	5,000,000	-	10,000,000	10,000,000	10,000,000	10,000,000	-	-	95,033,169
Total		\$ 30,020,354	\$ 20,076,814	\$ 5,000,000	\$ -	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ 10,000,000	\$ -	\$ -	\$ 95,097,168

Transportation

Via de la Valle Widening / RD11001

Trans - Roadway

Council District:	1	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Continuing	Contact Information:	Taleghani, Reza
Duration:	2011 - 2022		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the reconstruction of Via de la Valle between San Andres Drive and El Camino Real West to a modified four-lane major street to accommodate existing and projected sub-regional traffic. Scope of the project includes modification of the traffic signals at San Andres Drive and El Camino Real West as required and the relocation of existing overhead utilities to underground locations. Via de la Valle between San Andres Drive and Interstate 5 will be restriped to six lanes. This is project T-32.1 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This facility is required to accommodate traffic generated by new development in Black Mountain Ranch and surrounding communities as well as existing sub-regional traffic needs.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Preliminary engineering and design is on-going. Schedule is dependent upon the project construction as coordinated by the developer.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ -	\$ 6,590,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,590,160
Developer Contributions CIP	200636	-	1,144,000	-	-	-	-	-	-	1,690,298	-	2,834,298
San Andres Cost Reim. Dist.	400272	-	1,005,786	-	-	-	-	-	-	-	-	1,005,786
Total		\$ -	\$ 8,739,946	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,690,298	\$ -	\$ 10,430,244

Transportation

Village Center Loop Rd-N Carmel Valley Rd / S19002

Trans - Roadway

Council District:	1	Priority Score:	68
Community Planning:	Pacific Highlands Ranch	Priority Category:	Medium
Project Status:	Underfunded	Contact Information:	Chui, Gary
Duration:	2018 - 2027		619-533-3770
Improvement Type:	New		gchui@sandiego.gov

Description: This project will construct the Village Loop Drive from the Lin property line northerly to a second intersection of Carmel Valley Road (approximately 800 linear feet) as a four-lane collector roadway within a 108-foot right-of-way. The second phase will complete the loop and will be built as part of a second project dependent upon the development of the adjacent village and the remainder of the core residential areas.

Justification: This project is consistent with Pacific Highland Ranch Subarea Plan, is in conformance with City's General Plan, and is needed to serve the community.

Operating Budget Impact: None.

Relationship to General and Community Plans: This project is consistent with Pacific Highlands Ranch Subarea Plan and is in conformance with the City's General Plan.

Schedule: Phase I will be completed once the pre-design phase is complete. Phase II will be completed with development of the adjacent property.

Summary of Project Changes: The project total cost has increased by \$49.2 million due to a revised engineer's cost estimate.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Pacific Highlands Ranch FBA	400090	\$ -	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,800,000
Unidentified Funding	9999	-	-	-	-	-	-	-	-	-	49,200,000	49,200,000
Total		\$ -	\$ 3,800,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 49,200,000	\$ 53,000,000

Transportation

W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007

Trans - Roadway

Council District:	5	Priority Score:	N/A
Community Planning:	Black Mountain Ranch	Priority Category:	N/A
Project Status:	Warranty	Contact Information:	Taleghani, Reza
Duration:	2017 - 2021		619-533-3673
Improvement Type:	Widening		rtaleghani@sandiego.gov

Description: This project provides for reimbursement to a developer for the design and construction of intersection improvements to provide additional right turns from Bernardo Center Drive to West Bernardo Drive. This is project T-45 in the Black Mountain Ranch Public Facilities Financing Plan.

Justification: This project implements the Black Mountain Ranch Subarea Plan and associated Transportation Phasing Plans.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation budget.

Relationship to General and Community Plans: This project is consistent with the Black Mountain Ranch Subarea Plans and is in conformance with the City's General Plan.

Schedule: This project is being constructed by a developer per an approved reimbursement agreement with the City of San Diego. Construction of this phase of the project began in Fiscal Year 2017 and is substantially complete. Previous reimbursement of \$282,500 was made in the form of FBA credits. Final cash reimbursement to the developer is anticipated to occur in Fiscal Year 2022 and the project is anticipated to be closed by the end of Fiscal Year 2022.

Summary of Project Changes: The project schedule has been updated for Fiscal Year 2022.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Black Mountain Ranch FBA	400091	\$ 538,177	\$ 280,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	818,758
Total		\$ 538,177	\$ 280,580	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	818,758

Transportation

W Mission Bay Dr Bridge Over SD River / S00871

Trans - Bridge - Vehicular

Council District:	2	Priority Score:	70
Community Planning:	Midway - Pacific Highway; Mission Bay Park; Peninsula	Priority Category:	Medium
Project Status:	Continuing	Contact Information:	George, Nicole
Duration:	2000 - 2026		619-533-7443
Improvement Type:	Replacement		ngeorge@sandiego.gov

Description: This project provides for replacing the existing four-lane West Mission Bay Drive bridge with a six-lane bridge, sidewalk, bike lanes, and shoulder improvements.

Justification: A six-lane facility is needed to accommodate both the existing and the projected future traffic volumes. The existing bridge has been determined to be functionally obsolete and structurally deficient.

Operating Budget Impact: The operating and maintenance funding for this project will be included in the Transportation Department budget.

Relationship to General and Community Plans: This project is consistent with the Mission Bay Park Master Plan, Midway-Pacific Highway Community Plan, and the Peninsula Community Plan, and is in conformance with the City's General Plan.

Schedule: Preliminary engineering was scheduled to begin in Fiscal Year 1998; however, the scope changed from bridge widening to bridge replacement. Feasibility and environmental studies began in Fiscal Year 2001. Preliminary engineering and the Environmental Document began in Fiscal Year 2009 and were completed in Fiscal Year 2013. Design began in Fiscal Year 2013 and was completed in Fiscal Year 2017. Construction began in Fiscal Year 2018. The Eastern portion of the bridge opened to traffic in Fiscal Year 2021. Construction of the Western portion of the bridge is anticipated to be completed in Fiscal Year 2023. The scope of the project includes approximately 12 acres of compensatory mitigation work, concurrent with the construction of the bridge, with a five-year maintenance and monitoring period. The completion of the mitigation work is expected to conclude during construction of the bridge and the five-year maintenance and monitoring period in Fiscal Year 2025. The project is anticipated to close out in Fiscal Year 2026.

Summary of Project Changes: Project cost increased by \$210,000 to support debt service expense.

Expenditure by Funding Source

Fund Name	Fund No	Exp/Enc	Con Appn	FY 2022	FY 2022 Anticipated	FY 2023	FY 2024	FY 2025	FY 2026	Future FY	Unidentified Funding	Project Total
Developer Contributions CIP	200636	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,000
Grant Fund - Federal	600000	111,578,809	10,247,100	-	-	-	-	-	-	-	-	121,825,909
Historical Fund	X999	664,122	-	-	-	-	-	-	-	-	-	664,122
Infrastructure Fund	100012	200,000	-	-	-	-	-	-	-	-	-	200,000
Sea World Traffic Mitigation Fund	200385	9,896,618	-	-	-	-	-	-	-	-	-	9,896,618
TransNet (Prop A 1/2% Sales Tax)	400156	709,878	-	-	-	-	-	-	-	-	-	709,878
TransNet Extension Congestion Relief Fund	400169	2,196,841	207,093	-	-	-	-	-	-	-	-	2,403,935
TransNet Extension RTCI Fee	400174	12,553,336	1,339,922	-	-	-	-	-	-	-	-	13,893,257
Total		\$ 137,819,604	\$ 11,794,114	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 149,613,719

Unfunded Needs List

Transportation

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
Coastal Rail Trail / S00951	\$ 23,166,937	\$ 756,580	3.27 %	This project provides for construction of a bicycle route between the San Diego-Del Mar city limit and Downtown San Diego. Construction of the project are currently unfunded.
La Media Road Improvements / S15018	\$ 42,700,000	\$ 1,416,660	3.32 %	This project provides for improvements to La Media Road from approximately 650 feet north of Airway Road to approximately 200 feet south of Siempre Viva Road. Portions of the design and construction phase are currently unfunded.
SR94/Euclid Av Interchange Phase 2 / S14009	\$ 7,169,800	\$ 300,000	4.18 %	The State Route 94/Euclid Avenue interchange project will provide improvements to the interchange to enhance safety features and will optimize the level of service for both Euclid Avenue and State Route 94. A portion of construction is currently unfunded.
University Avenue Complete Street Phase1 / S18001	\$ 9,427,153	\$ 454,433	4.82 %	This project will provide increased safety on University Avenue between Fairmount Avenue and Euclid Avenue. The project includes installing three roundabouts and medians with enhanced pedestrian crossings. This will also include new pavement, wider sidewalks, and trees along this portion of University Avenue. A portion of construction is unfunded.
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	\$ 51,666,000	\$ 3,131,838	6.06 %	This project provides for replacing the existing two-lane bridge with a four-lane bridge and widening the existing two-lane roadway to a modified four-lane major road. A portion of the construction is currently unfunded.
Guard Rails / AIE00002	\$ 4,438,559	\$ 441,332	9.94 %	This annual allocation provides for installing new and replacing old guard rails along streets where needed. Construction of an identified guard rail needs is currently unfunded.
Traffic Signals - Citywide / AIL00004	\$ 21,892,555	\$ 6,518,000	29.77 %	This annual allocation provides for the installation of traffic signals at high-priority locations. Design and construction phases of additional locations are currently unfunded.
Traffic Signals Modification / AIL00005	\$ 24,902,397	\$ 7,747,904	31.11 %	This annual allocation provides for upgrading existing traffic signals. Design and construction phases of additional locations are currently unfunded.
Otay Mesa Truck Route Phase 4 / S11060	\$ 28,110,000	\$ 10,630,702	37.82 %	The Otay Truck Route Eastern Phase provides for the construction of an additional lane to the existing Otay Truck Route between La Media Road and

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				Drucker Lane. The Otay Truck Route Western Phase provides for the extension of the Truck Route (two lanes) along Britannia Boulevard from Britannia Court to the border and from Britannia Boulevard to La Media Road. Construction of the Western Phase is not fully funded.
Traffic Calming / AIL00001	\$ 16,596,517	\$ 6,785,000	40.88 %	This annual allocation provides for installing traffic control measures. Design and construction phases of additional locations are currently unfunded.
Median Installation / AIG00001	\$ 22,002,028	\$ 9,750,000	44.31 %	This annual allocation provides for the installation and improvements of medians, traffic circles, and roundabouts citywide. Design and construction phases of additional locations are currently unfunded.
Bridge Rehabilitation / AIE00001	\$ 33,022,403	\$ 15,011,333	45.46 %	This annual allocation maintains an ongoing program to promote safety on City bridges. Design and construction phases of additional locations are currently unfunded.
Street Resurfacing and Reconstruction / AID00005	\$ 537,842,324	\$ 257,585,324	47.89 %	This annual allocation provides for roadway resurfacing, repair and reconstruction of City streets are necessary to maintain the streets in serviceable condition and prevent deterioration of the roadway. The unidentified funding reflects the estimated amount needed to address the deferred capital needs of the City's streets based on condition assessments.
Street Light Circuit Upgrades / AIH00002	\$ 27,734,209	\$ 15,589,000	56.21 %	This annual allocation will provide for the replacement of obsolete streetlight series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
City Heights Sidewalks and Streetlights / S19005	\$ 2,500,000	\$ 1,500,000	60.00 %	The City Heights Sidewalks and Streetlights project will provide for hardscape improvements along East Euclid Avenue between Dwight Street to just south of Myrtle Avenue. The project will remove, replace and install new sidewalks, curbs, gutters and pedestrian ramps. New streetlights will be installed as needed. Streets impacted by construction will be repaved. A portion of construction is unfunded.
Sidewalk Repair and Reconstruction / AIK00003	\$ 78,325,685	\$ 47,738,001	60.95 %	This annual allocation provides for the replacement of damaged sidewalks, curbs, and gutters Citywide. Unidentified funding has been revised per the Sidewalk Condition Assessment.

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
State Route 56 Freeway Expansion / RD14000	\$ 123,579,843	\$ 90,000,000	72.83 %	This project provides for the conversion of the four-lane freeway into a six-lane facility. This project will be completed in multiple phases as funding becomes available. Portions of the design and construction phases are currently unfunded.
New Walkways / AIK00001	\$ 113,203,908	\$ 85,167,000	75.23 %	This annual allocation provides for the construction of new sidewalks citywide. Design and construction phases of additional locations are currently unfunded.
Palm Avenue Interstate 805 Interchange / S00869	\$ 39,032,241	\$ 29,813,578	76.38 %	The second phase of this project provides for the environmental determination and design of the project; construction repairs to the bridge approaches and abutments; bridge widening to the south; installation of sidewalk and signals; restriping; and signage modifications. The entire cost for construction of Phase II is currently unfunded.
Streamview Drive Improvements Phase 2 / S18000	\$ 15,261,699	\$ 12,559,900	82.30 %	This project provides for the installation of new raised median, new sidewalk including curb and gutter, and traffic circles on Streamview Drive from 54th Street to College Avenue. Construction phase is currently unfunded.
Bicycle Facilities / AIA00001	\$ 150,262,072	\$ 124,139,000	82.61 %	This annual allocation provides for the installation of bike facilities including Class I, Class II, Class III, and Class IV bike facilities that are capital in nature, throughout the City. Design and construction phases of additional locations are currently unfunded.
Market St-Euclid to Pitta-Improvements / S16022	\$ 5,569,100	\$ 4,976,600	89.36 %	This project provides for sidewalks, curb ramps, bicycle facility improvements, and additional streetlights on Market Street between Euclid Avenue and Pitta Street. The construction phase of the project is currently unfunded.
Install T/S Interconnect Systems / AIL00002	\$ 138,417,604	\$ 127,810,381	92.34 %	This annual allocation provides for the installation of, and modifications to, traffic signal interconnect systems citywide. Design and construction of future phases for the implementation of the City's Traffic Signal Interconnect Master Plan are unfunded.
Village Center Loop Rd-N Carmel Valley Rd / S19002	\$ 53,000,000	\$ 49,200,000	92.83 %	This project will construct the Village Loop Drive from the Lin property line northerly to a second intersection of Carmel Valley Road (approximately 800 linear feet) as a four-lane collector roadway within a 108-foot right-of-way. The second phase will complete the loop and will be built as part of a second project dependent upon the development of the adjacent village and the

Unfunded Needs List

Project	Project Total	Unidentified Funding	Percent Unfunded	Description
				remainder of the core residential areas. Design and construction phases are currently unfunded.
Installation of City Owned Street Lights / AIH00001	\$ 247,678,349	\$ 237,762,999	96.00 %	This annual allocation will provide for the replacement of obsolete streetlight series circuits. Design and construction phases of additional locations needing replacement are currently unfunded.
Sea World Dr/I5 Interchange Improvement / S00888	\$ 120,163,109	\$ 119,072,571	99.09 %	This project proposes to realign and widen the southbound off-ramp, reconfigure the off-ramp intersection to eliminate the free right turn onto Sea World Drive, widen the eastbound approach to the southbound on-ramp, and increase storage on the overcrossing for the eastbound to northbound left turn at the northbound on-ramp. Design and construction phases are currently unfunded.
Total		\$ 1,265,858,136		



Adopted Budget Fiscal Year 2022

Volume 3
Glossary and Indexes

MAYOR TODD GLORIA



The City of
SAN DIEGO



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Glossary

ACCOUNTING PERIOD: The City of San Diego's fiscal year is divided into 12 accounting periods. Each accounting period is a month and may have two or three pay periods.

ADOPTED BUDGET: The Mayor and City Council's approved plan for the City's financial operations, which includes an estimate of expenditures and revenues for a given fiscal year.

AMERICANS WITH DISABILITIES ACT (ADA):

Americans with Disabilities Act, Public Law 336 of the 101st Congress, enacted July 26, 1990. The ADA prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities, and transportation. It also mandates the establishment of telecommunications device for the deaf (TDD)/telephone relay services.

ANNUAL ALLOCATION: A specific project type which typically receives budget on an annual basis and that provides for the establishment of sublet projects which fall under the budgetary threshold guidelines.

ANNUALIZATION: Prorating expenditures for a portion of a year over 12 months for the purpose of estimating annual costs.

APPROPRIATION: A legal authorization to make expenditures and to incur obligations for specific purposes.

APPROPRIATION ORDINANCE: The official enactment by the City Council to establish legal authority to expend and obligate resources.

ASSET TYPE: Capital assets are categorized into the various improvements which are expected to last for at least one year but may be required for decades of public use and include complex underground water distribution and wastewater collection systems, buildings, parks, streets, and bridges.

ASSET MANAGEMENT: A strategic, comprehensive approach that involves systematic data collection and the analysis to provide City management with a framework for making sound decisions each fiscal year. Asset managers must make decisions on when and how to inspect, maintain, repair, renew, and replace a diverse set of existing facilities in a cost-effective manner.

BOND: A funding tool representing a written promise to pay a specific sum (face value or principal amount) in the future (maturity date), plus interest. In California, municipal government bonds are only used to finance capital improvements.

BOND PROCEEDS: Funds derived from the sale of bonds for the purpose of constructing major capital facilities.

BUDGET: Proposed plan of expenditure and revenue over a specified period of time such as a fiscal year or accounting period.

BUDGET CALENDAR: The schedule of major events in the development of the annual budget including the proposed budget, budget hearings, budget deliberations, and the adoption of the annual Appropriation Ordinance.

BUDGET DELIBERATIONS: The timeframe, after the completion of public hearings, of which the City Council reviews and amends or approves the Mayor's Proposed Budget.

BUDGET DOCUMENT: The instrument utilized to present the City's comprehensive financial plan to the City Council and the public.

BUSINESS IMPROVEMENT DISTRICT (BID) FUNDS: A special assessment levied upon business owners within a district with specifically defined boundaries established by City Ordinance. These assessments finance improvements within the district.

CAPITAL IMPROVEMENTS PROGRAM (CIP) BUDGET: A multi-year financial plan of capital projects and the authorized means of their expenditures over a given period of time.

CAPITAL IMPROVEMENT PROJECT: A capital improvement is generally a large construction project such as the development of park land, the construction of an overpass, the installation of a traffic signal, the acquisition of land, or the construction or remodeling of a City building. Funds for these projects are derived largely from the issuance of bonds, water and sewer fees, and a one-half cent local sales tax for transportation improvements (TransNet), grants, and developer impact fees.

CAPITAL IMPROVEMENTS PROGRAM ADVISORY COMMITTEE (CIPRAC): This committee provides oversight for prioritizing and approving CIP projects for the annual budget process. CIPRAC is primarily comprised of the asset managing

Capital Improvements Program

Glossary

department's management convened to advise on CIP related matters such as project listings and prioritizations.

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUNDS: Funds established to account for revenues from the federal government and expenditures as prescribed under the Community Development Block Grant Program.

CONTINUING APPROPRIATIONS: Funding approved in prior fiscal years, but not expended within the respective fiscal year, are carried forward into subsequent fiscal years for their intended purpose.

CONTRACTS: An agreement which is used to coordinate the expenditures for services provided by outside organizations and businesses, including consultant and construction activities.

DEBT: A borrowing that is undertaken which involves the payment of interest and principal on an obligation, including the issuance of bonds, commercial paper and loans.

DEFERRED CAPITAL: A capital program established for street pavement, buildings, and storm drains improvements funded through a series of deferred maintenance bonds.

DEPARTMENT: A basic organizational unit of government that may be subdivided into divisions, programs, activity groups, and/or activities. Also referred to as Business Area.

DEFERRED MAINTENANCE: A backlog of needed repairs to City facilities or other assets such as streets, roofs, heating and cooling systems, floor coverings, structurals, and the slurry sealing of streets.

DEVELOPMENT IMPACT FEES (DIF): Fees that are collected within urbanized communities which are near build-out to mitigate the impact of new development.

ENCUMBRANCE: An encumbrance designates or reserves funds for a specific purpose as approved by the appropriate authority. When the goods and services are received, the encumbrance is released and the expenditure is recorded for the actual costs.

ENTERPRISE FUNDS: Funds established to account for specific services funded directly by fees and charges to users such as water and sewer services. These funds are intended to be self-supporting.

ENVIRONMENTAL GROWTH FUND (EGF): This fund was established in accordance with Section 103.1a of the City Charter to receive 25 percent of all funds derived from the revenues accruing to the City from gas, electricity, and steam franchises.

EXPENDITURE: The actual outlay of monies from the City treasury or the act of spending funds.

EXPENSES: Charges incurred for operations, maintenance, interest, or other charges.

FACILITIES BENEFIT ASSESSMENT (FBA): An FBA generally provides 100% of funds for public facilities projects that service a designated area of benefit and are identified in the Public Facilities Financing Plan (PFFP).

FEDERAL GRANT FUNDS: These funds were established to account for revenue from the federal government and expenditures as prescribed by grant provisions/agreements.

FISCAL YEAR (FY): A 12-month timeframe designating the beginning and ending period for recording financial transactions. The City of San Diego has specified July 1 through June 30 as the fiscal year.

FIVE-YEAR CAPITAL INFRASTRUCTURE PLANNING REPORT: Introduces the current state of capital planning efforts, provides definitions to critical components of capital planning, identifies challenges in maintaining multi-year capital planning efforts, and outlines future efforts in continuously enhancing multiyear capital planning.

FIVE-YEAR FINANCIAL OUTLOOK: A report that includes revenue and expenditure forecasts which are based on various assumptions, such as economic conditions or previous policy decisions. The Financial Outlook serves as a long-range planning tool which identifies priorities, economic trends, risks and opportunities, and guides the City in the development of future budgets.

FULL-TIME EQUIVALENT (FTE): The decimal equivalent of a part-time position converted to a fulltime basis, i.e., one person working half-time would count as a 0.50 FTE position.

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FUND: A fiscal and accounting entity with a self-balancing set of accounts used to record revenues and expenditures.

GENERAL FUND: The City's main operating fund that pays for core administrative and operational services that relies most on the City's tax revenue, such as public safety, parks, and library services. The General Fund is also supported by fees from licenses and permits, fines, and investment earnings.

GRANT: An external contribution by a government or other organization to support a particular function or project.

INFRASTRUCTURE: The basic facilities, services, and installations needed for the functioning of a community, such as transportation and communications systems, water and power lines, and public institutions.

MAINTENANCE ASSESSMENT DISTRICT (MAD) FUNDS: Property owners within a specified district are assessed for the purpose of financing maintenance of open space areas, street medians, rights-of-way, and in some cases, mini-parks and streetlights.

NON-PERSONNEL EXPENSE (NPE): Expenditures related to supplies, contracts, information technology, energy and utilities, other, capital expenditures, and debt.

OPERATING BUDGET: A budget schedule which projects revenues and authorized expenditures for ongoing municipal services (e.g., police and fire protection, street maintenance, parks, and libraries).

OPERATING IMPACTS: An estimate of a capital project's ongoing costs of operating upon completion and its impacts on the City's operating budget.

ORDINANCE: A law adopted by the City Council. Ordinances usually amend, repeal, or supplement the Municipal Code; provide zoning specifications; or appropriate money for specific purposes.

PERSONNEL EXPENSE (PE): Expenditures related to employee compensation including wages and salaries, fringe benefits, retirement, and special pays such as shift differentials.

PRELIMINARY ENGINEERING: These projects are still in the planning phase of developing scope, schedule, and project cost.

PROJECT TYPE: Project types are a more specific manner of categorizing the kind of improvement provided by each capital project.

PROPOSED BUDGET: The Mayor's recommendation for the City's financial operations, which includes an estimate of proposed expenditures and revenues for a given fiscal year. The proposed budget is delivered to City Council in April of each year.

PUBLIC FACILITIES FINANCING PLAN (PFFP): These plans implements the improvement requirements set forth in a designated area and provides funding by the FBA.

PUNCHLIST: A document prepared near the end of a construction project listing work not conforming to contract specifications that the general contractor must complete prior to final payment.

REIMBURSEMENT: Fees or credit received as payment for the provision of specific municipal services or improvements.

REGIONAL TRANSPORTATION CONGESTION IMPROVEMENT PROGRAM FEE (RTCIP): Fees that were established to ensure that new development directly invests in the region's transportation system to offset the negative impact of growth on congestion and mobility. This fee is only applicable on new residential development.

REQUEST FOR PROPOSAL (RFP): A document intended to elicit bids from potential vendors for a product or service. The quality of an RFP is very important to successful project management because it clearly delineates the deliverables associated with the project and establishes a framework for project execution. Ideally, RFPs stipulate the requesting organization's requirements and the conditions demanded of applicants clearly enough to minimize the possibility of misunderstandings and errors.

RESOLUTION: Formal expressions of opinion or intention of the City Council. Resolutions typically become effective upon their adoption.

REVENUE: Funds received from various sources and treated as income to finance expenditures.

SAN DIEGO ASSOCIATION OF GOVERNMENTS (SANDAG): A public agency which serves as the forum for regional decision-making. SANDAG builds consensus; makes strategic plans; obtains and allocates resources; plans,

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engineers, and builds public transportation; and provides information on a broad range of topics pertinent to the region's quality of life.

SEMI-ANNUAL CIP MONITORING REPORT: A report that provides updates on the status of CIP process improvement measures and efficiencies gained, as well as a consolidated CIP requests for City Council action on behalf of all City departments.

SMART GROWTH: A development pattern that focuses on future community growth which maximizes the use of existing infrastructure (such as public transportation) while preserving open space and natural resources. Smart growth results in more housing and transportation choices for those who live and work within smart growth areas.

TRANSNET FUNDS: Funds derived from a one-half cent local sales tax that is administered by SANDAG, which is used for traffic congestion relief and transportation improvements. In addition to roadway enhancements, TransNet Funds are utilized for bikeway and pedestrian projects.

UNFUNDED NEEDS LIST: A summary of projects with insufficient funding for project completion which identifies both the amount of funding required and the component of work that is not funded.

UNIDENTIFIED FUNDING: An amount required for project completion for which no funding source has been identified.

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