



Adopted Budget
Fiscal Year
2022

Volume 1
General Fund Expenditures

MAYOR TODD GLORIA



The City of
SAN DIEGO

General Fund Expenditures



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General Fund Expenditures

General Fund Expenditures

The Fiscal Year 2022 Adopted Budget for General Fund expenditures is \$1.74 billion, which represents an increase of \$122.6 million or 7.6 percent from the Fiscal Year 2021 Adopted Budget. **Table 1** represents the expenditure change in the General Fund from Fiscal Year 2020 to Fiscal Year 2022.

Table 1: General Fund Expenditure Summary Fiscal Years 2020 - 2022

	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Total General Fund Budget	1,574,983,937	1,620,936,801	1,743,548,431
Percent Change from Previous Year		2.9 %	7.6 %

Table 2: Fiscal Year 2022 General Fund Expenditures (in millions)

Expenditure Category	FY2020 Actual	FY2021 Budget	FY2022 Adopted	FY2021-2022 Change	Percent Change
PERSONNEL					
Personnel Cost	\$ 647.1	\$ 647.9	\$ 680.9	\$ 32.9	5.1%
Fringe Benefits	478.4	491.9	533.4	41.5	8.4%
PERSONNEL SUBTOTAL	1,125.5	1,139.8	1,214.2	74.4	6.5%
NON-PERSONNEL					
Supplies	\$ 27.3	\$ 30.3	\$ 32.4	\$ 2.1	6.9%
Contracts	243.6	281.4	269.5	(11.9)	(4.2%)
Information Technology	37.0	47.2	61.3	14.1	29.9%
Energy and Utilities	48.5	51.5	50.8	(0.7)	(1.3%)
Other	4.5	4.9	5.2	0.3	5.7%
Transfers Out	67.9	42.6	91.4	48.9	114.8%
Capital Expenditures	0.8	1.5	1.7	0.2	15.4%
Debt	20.0	21.8	17.0	(4.8)	(22.0%)
NON-PERSONNEL SUBTOTAL	449.5	481.1	529.3	48.2	10.0%
Total	\$ 1,575.0	\$ 1,620.9	\$ 1,743.5	\$ 122.6	7.6%

Personnel Cost

The General Fund Fiscal Year 2022 Adopted Budget includes a total of \$680.9 million for salaries and wages, which reflects a net increase of \$32.9 million or 5.1 percent from the Fiscal Year 2021 Adopted Budget. This increase is primarily due to the results of the negotiation process with the City's six Recognized Employee Organizations (REO). At the time the Fiscal Year 2022 budget was adopted, negotiations had been completed with the Municipal Employees Association (MEA), American Federation of State, County, and Municipal Employees (Local 127), and the Deputy City Attorneys Association (DCAA). The increase is primarily due to the following:

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- \$11.6 million for the negotiated salary increases with these with MEA, Local 127, and DCAA provide for a 4.0 percent general wage increase on July 1, 2021 with an additional 2.0 percent general wage increase effective January 1, 2022 for members of DCAA. Additionally, the budget also includes special wage adjustments to select job classifications.
- \$10.5 million increase associated with estimated employee compensation for employees not represented by the three REOs that had yet to reach an agreement with the City at the time the budget was adopted;
- \$4.4 million decrease in Budgeted Personnel Expenditure Savings (previously referred to as Vacancy Factor). Due to Budgeted Personnel Expenditure Savings being budgeted as a negative amount, a decrease to the amount results in a net increase in Personnel Cost budget. Please refer to the Citywide Budget Overview section of this volume for additional information on Budgeted Personnel Expenditure Saving;
- \$2.2 million increase in estimated vacation and termination pay-in-lieu;
- \$2.1 million increase in the Stormwater Department primarily associated with the citywide pipe repair crew and bacteria sources identification and abatement in areas of San Diego watersheds;
- \$1.2 million increase in the Fire-Rescue Department primarily associated with overtime expenditures to support COVID-19 and the Advanced Lifeguard Academy; and
- \$1.0 million increase in the Environmental Services Department primarily associated with support for the implementation and expansion of organics collection and the weekly residential refuse collection program to comply with SB-1383.

The General Fund Fiscal Year 2022 Adopted Budget includes a total of 7,731.03 FTE positions, which reflects a net increase of 91.01 FTE positions or 1.2 percent from the Fiscal Year 2021 Adopted Budget. While overall FTE positions are increasing, there are some departments and programs reducing positions.

The Fiscal Year 2022 Adopted Budget includes the addition of 177.55 FTE positions. The increase in positions is primarily due to the additions in the following departments:

- Stormwater for the administration and enforcement of water quality regulations and citywide pipe repairs;
- Environmental Services to support the implementation and expansion of organics collection related to SB-1383 and Clean SD program; and
- Parks & Recreation to support the maintenance and operations of new park facilities.

Offsetting the additional positions is a reduction of 85.54 FTE positions. The decrease is primarily related to reduction of hourly positions associated with the temporary closure of libraries at the beginning of the fiscal year associated with the re-opening of libraries and hiring of full-time librarians citywide. Additionally, the Fiscal Year 2022 Adopted Budget includes the reduction of 1.00 FTE positions due to reorganizations to non-general funds.

Table 3 shows the change in the number of budgeted positions in the General Fund over the last three years.

Table 3: General Fund FTE Position Summary Fiscal Years 2020 – 2022

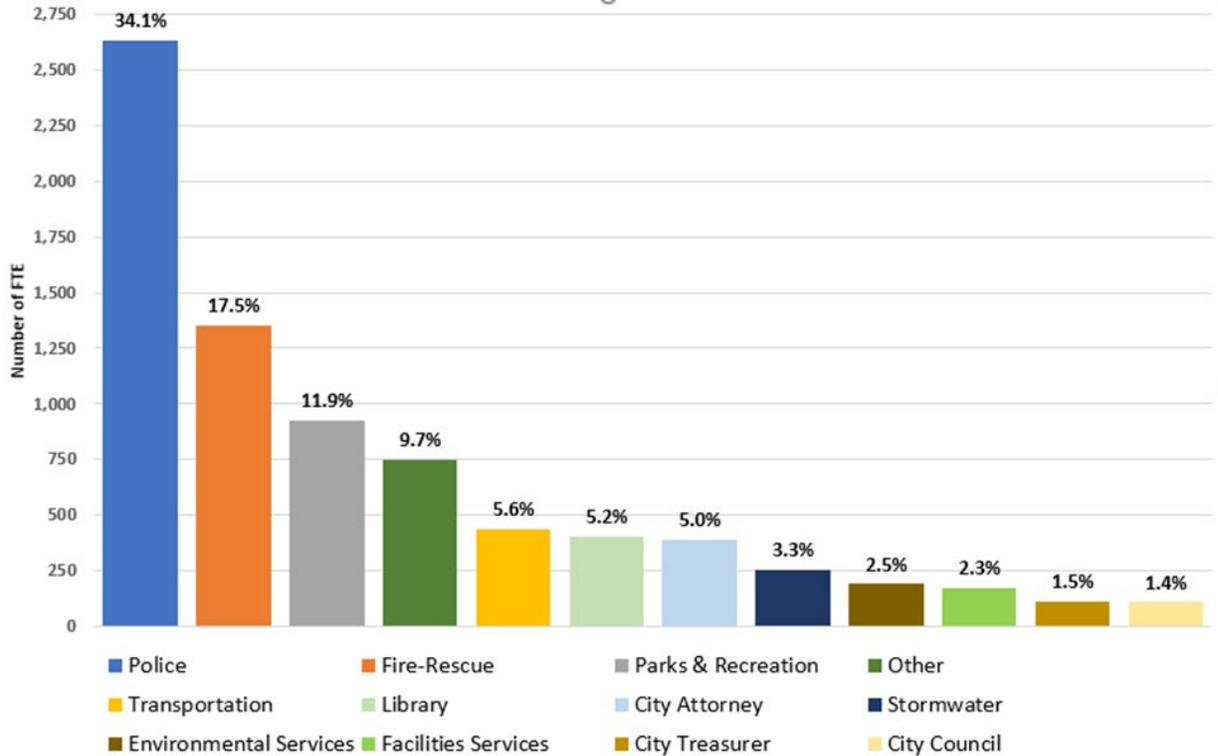
	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget
Total General Fund Budget FTE Positions	7,727.86	7,640.02	7,731.03
Percent Change from Previous Year		-1.1 %	1.2 %

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Further details on position changes in the General Fund are reflected in *Attachment A - Fiscal Year 2022 Changes in Full-time Equivalent (FTE) Positions* in the Appendix A.

Figure 1 summarizes the Fiscal Year 2022 Adopted General Fund FTE positions by department. Only the City Council and the top ten departments with the most FTE budgeted positions are displayed. All other General Fund departments are combined under the Other Category. Details on the budgeted FTE positions in the General Fund are included in the Financial Summary and Schedules section of this Volume.

Figure 1: Fiscal Year 2022 Adopted General Fund FTE Positions by Department



Note: The Other category includes: City Auditor, City Clerk, Communications, Compliance, Debt Management, Department of Finance, Development Services, Economic Development, Ethics Commission, Government Affairs, Homelessness Strategies, Human Resources, Mobility, Office of Boards & Commissions, Office of Emergency Services, Office of Race & Equity, Office of the Chief Operating Officer, Office of the Commission on Police Practices, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Planning, Purchasing & Contracting, Real Estate Assets, and Sustainability.

As displayed in **Figure 1** above, the Police Department and the Fire-Rescue Department account for approximately 51.6 percent of the total budgeted positions in the General Fund for Fiscal Year 2022.

Fringe Benefits

The General Fund Fiscal Year 2022 Adopted Budget includes fringe benefit expenditures totaling \$533.4 million, which reflects a net increase of \$41.5 million or 8.4 percent from the Fiscal Year 2021 Adopted Budget. This net increase is primarily due to adjustments in the following fringe benefits:

- \$36.8 million increase in the City's pension payment due to net asset and liability experience losses and mortality assumption changes. The liability experience loss is driven largely by changes in salary increases higher than those assumed;

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- \$2.1 million increase in Supplemental Pension Savings Plan driven by an increase in post-Proposition B employees; and
- \$1.3 million increase in Flexible Benefits of which \$648,000 is associated with increased flexible benefit tiers agreed to by the City and Local 127; the remaining increase in Flexible Benefits is due to position additions and reductions and changes in coverage selections of employees.

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

Table 4 shows the change in fringe benefits in the General Fund from the Fiscal Year 2022 Adopted Budget by fringe type.

Table 4: Fiscal Year 2022 General Fund Fringe Benefits by Fringe Type

Fringe Type	FY 2020 Actual	FY 2021 Adopted Budget	FY 2022 Adopted Budget	FY 2021 – FY 2022 Change	Percent Change
Fixed					
Long-Term Disability	\$ 1	\$ 1,854,563	\$ 2,227,877	\$ 373,314	20.1%
Other Post-Employment Benefits	44,217,303	42,982,514	42,908,862	(73,652)	(0.2%)
Retirement ADC	269,019,435	277,709,202	314,487,233	36,778,031	13.2%
Risk Management Administration	8,533,775	7,233,181	7,425,745	192,564	2.7%
Unemployment Insurance	838,718	822,843	811,009	(11,834)	(1.4%)
Workers' Compensation	28,054,474	29,324,584	29,913,498	588,914	2.0%
Fixed Subtotal	350,663,705	359,926,887	397,774,224	37,847,337	10.5%
Variable					
Employee Offset Savings	\$ 6,516,088	\$ 5,960,045	\$ 5,527,711	\$ (432,334)	(7.3%)
Flexible Benefits	83,701,599	90,316,671	91,612,978	1,296,307	1.4%
Medicare	9,619,874	9,094,656	9,497,631	402,975	4.4%
Retiree Medical Trust	938,577	943,898	1,000,140	56,242	6.0%
Retirement 401 Plan	222,251	214,132	217,346	3,214	1.5%
Retirement DROP	1,581,173	1,606,914	1,812,902	205,988	12.8%
Supplemental Pension Savings Plan	23,275,808	23,809,360	25,932,677	2,123,317	8.9%
Variable Subtotal	125,855,370	131,945,676	135,601,385	3,655,709	2.8%
Fringe Benefits	\$ 476,519,075	\$ 491,872,563	\$ 533,375,609	\$ 41,503,046	8.4%

For a detailed discussion on fringe benefits, refer to the Citywide Budget Overview section of this Volume.

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Supplies

The Supplies category includes costs for office supplies, books, tools, uniforms, safety supplies, and building and electrical materials, among others. The Supplies category for the Fiscal Year 2022 Adopted Budget totals \$32.4 million, an increase of \$2.1 million or 6.9 percent from the Fiscal Year 2021 Adopted Budget. The increase is associated with the following:

- \$1.3 million in the Fire-Rescue Department for the replacement of structural personal protective equipment and supplies for three additional Fire Academies;
- \$750,000 in the Library Department primarily to support the one-time purchase of electronic materials such as e-books and e-audio books for the Library, due to the increased demand of electronic resources during the COVID-19 pandemic; and
- \$495,484 in the Environmental Services Department primarily associated with the one-time purchase of small kitchen pails for food waste related to the implementation and expansion of organics collection.

Contracts

The Contracts category includes the cost of legal fees, insurance, refuse disposal fees, fleet vehicle usage and assignment fees, rent expenses, consulting services and other contractual expenses. The Contracts category for the Fiscal Year 2022 Adopted Budget totals \$269.5 million, a decrease of \$11.9 million or 4.2 percent from the Fiscal Year 2021 Adopted Budget. This decrease is primarily due to the following adjustments:

- \$31.8 million decrease in the Homelessness Strategies Department primarily related to a one-time increase in Fiscal Year 2021 for the Operation Shelter to Home supported by CARES Act funds; and
- \$8.7 million decrease in the Economic Development Department primarily related to a one-time increase in Fiscal Year 2021 for the Small Business Relief Fund (SBRF) supported by CARES Act Funds.

This amount is offset by the following increases:

- \$10.0 million in the Homelessness Strategies Department associated to one-time support for Homelessness Services and Programs focused on crisis intervention and housing and shelter opportunities;
- \$6.3 million increase in various departments associated with fleet replacement costs due to the one-time use of fund balance for rate relief in Fiscal Year 2021; and
- \$3.9 million in the Stormwater Department primarily to continue the development of the stormwater funding strategy, bacteria assessment study, support the San Diego River Investigative Order, and channel maintenance.

Information Technology

The Information Technology category includes the costs related to hardware and software maintenance, help desk support, and other information technology (IT) services. The Information Technology category for the Fiscal Year 2022 Adopted Budget totals \$61.3 million, an increase of \$14.1 million or 29.9 percent from the Fiscal Year 2021 Adopted Budget. This increase is primarily due to the following additions:

- \$7.9 million in various departments associated with one-time costs required to transitions to new IT service providers;
- \$787,581 in the Police Department for lease cost of ruggedized tablets;
- \$550,000 in the Police Department for upgrade to the current Computer Aided Dispatch (CAD) system;
- \$425,000 in Citywide for software and software maintenance to comply with Governmental Accounting

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Standards Board (GASB) issued statement No. 87 to track, account for and disclose lessee and lessor agreements;

- \$360,000 in the Environmental Services Department associated with Route Optimization Software Solution; and
- \$320,767 in the Fire-Rescue Department primarily associated with a back-up dispatch center, circuit upgrades, and false alarm system replacement.

Energy and Utilities

The Energy and Utilities category includes the costs of electricity, fuel, gas, and other related expenditures. The Energy and Utilities category for the Fiscal Year 2022 Adopted Budget totals \$50.8 million, a decrease of \$669,335 or 1.3 percent from the Fiscal Year 2021 Adopted Budget. This net decrease is primarily due to revised energy expenditures and a decrease in wireless communication costs citywide.

Other

The Other category includes miscellaneous expenditures that do not fall under one of the other expenditure categories, such as transfers to Proprietary Funds, Governmental Funds and Other Funds. The Fiscal Year 2022 Adopted Budget for the Other category totals \$5.2 million, an increase of \$278,711 or 5.7 percent from the Fiscal Year 2021 Adopted Budget. This net increase is primarily due to the increase in Citywide expenditures associated to the Supplemental COLA benefit expense as determined by SDCERS

Transfers Out

The Transfers Out category includes transfers of funding between City funds, including the transfers of funding for annual debt service payments for outstanding bonds. The Transfers Out category for the Fiscal Year 2022 Adopted Budget totals \$91.4 million, an increase of \$48.9 million or 114.8 percent from the Fiscal Year 2021 Adopted Budget. This increase is primarily due to the following:

- \$10.2 million associated with operational support for the San Diego Convention Center Corporation;
- \$10.0 million associated with streets funding for communities of concern;
- \$7.0 million associated with contributions to the Climate Equity Fund;
- \$10.0 million in the Economic Development Department to provide small business grant and loans affected by the COVID-19 pandemic;
- \$6.7 million in the Citywide Program Expenditures Department associated with the reclassification of lease to own payments for the 101 Ash building into the transfer out category; and
- \$5.4 million in the Environmental Services Department for facility improvements associated with the implementation and expansion of organics collection.

Capital Expenditures

The Capital Expenditures category for the Fiscal Year 2022 Adopted Budget totals \$1.7 million an increase of \$228,409 or 15.4 percent from the Fiscal Year 2021 Adopted Budget. This net increase is primarily related to the addition of the pipe repair team in the Stormwater Department.

Debt

Debt category for the Fiscal Year 2022 Adopted Budget totals \$17.0 million, a decrease of \$4.8 million or 22.0 percent from the Fiscal Year 2021 Adopted Budget. This category includes long-term debt service on liabilities such as bonds, loans, and capital lease obligations.

This net decrease is primarily due to a \$6.7 million in the Citywide Program Expenditures Department associated with the reclassification of lease to own payments for the 101 Ash building as a set aside into

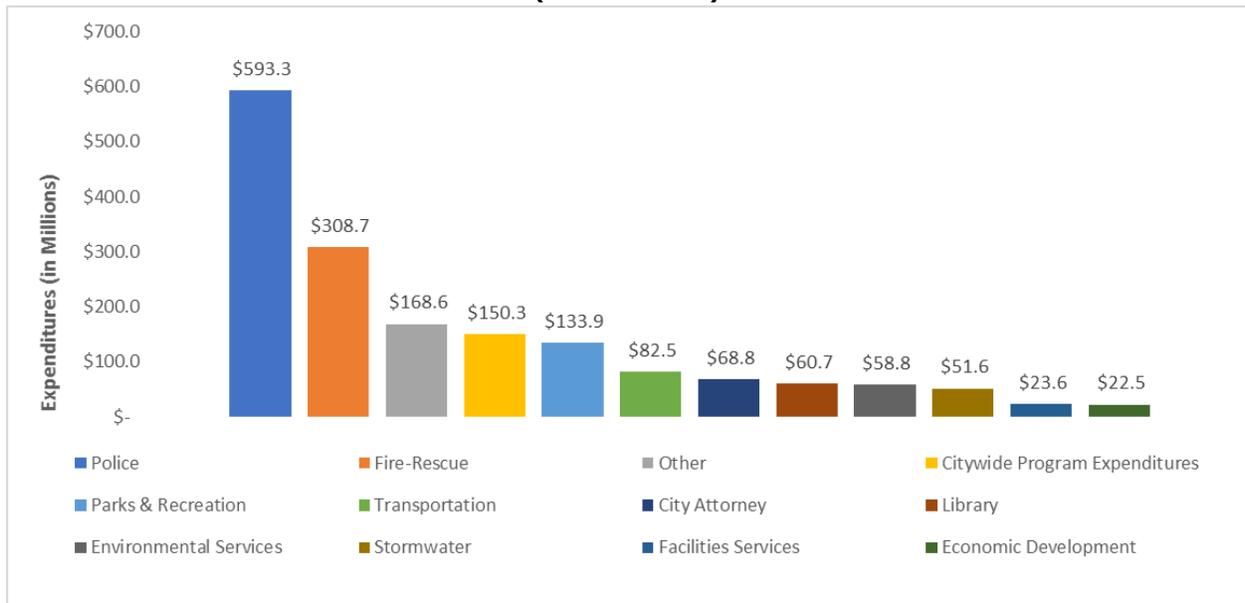
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the transfer out category. This decrease is offset with a \$2.3 million increase in capital lease obligations associated with the acquisition of public safety radios for the Police and Fire-Rescue Departments.

General Fund Departments

Figure 2 summarizes the Fiscal Year 2022 Adopted General Fund budgeted expenses by department. The ten largest General Fund expenditure budgets by department are displayed individually. All other General Fund departments are combined in the Other category. For a complete review of expenditures by department in the General Fund, refer to the Financial Summary and Schedules section of this Volume.

Figure 2: Fiscal Year 2022 Adopted General Fund Expenditures by Department (in millions)



Note: The Other category includes: City Auditor, City Clerk, City Council, City Treasurer, Communications, Compliance, Debt Management, Department of Finance, Department of Information Technology, Development Services, Ethics Commission, Government Affairs, Homelessness Strategies, Human Resources, Mobility, Office of Boards & Commissions, Office of Emergency Services, Office of Race & Equity, Office of the Chief Operating Officer, Office of the Commission on Police Practices, Office of the IBA, Office of the Mayor, Performance & Analytics, Personnel, Planning, Public Utilities, Purchasing & Contracting, Real Estate Assets, and Sustainability.

Significant Budget Adjustments

The following is a summary of critical expenditures and budget reduction proposals. After incorporating all these expenditure adjustments, the Fiscal Year 2022 Adopted Budget remains balanced.

Critical Expenditures

Back to Work SD

This adjustment includes the addition of \$14.2 million in one-time expenditures associated with the Mayor's Back to Work San Diego Initiative - Equipping San Diegans for a better tomorrow. The Back to Work SD plan includes providing small business loans for the hardest hit industries, providing technical assistance for street vendors, restoring and enhancing the Small Business Enhancement Program, and investing in

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summer youth programming, all focused within communities of concern. For a breakdown of programs and affected departments, please refer to the Citywide Budget Overview Section of this Volume.

Employee Compensation

This Fiscal Year 2022 Adopted Budget includes an increase of \$22.1 million in the General Fund for employee compensation. This funding will support agreements with the City's six Recognized Employee Organizations and for unrepresented employees. These increases reflect an ongoing effort to make progress in the alignment of the City's employee compensation with the current employment market. Additional information on increases in employee compensation are included in the Salaries and Wages section of Volume I Citywide Budget Overview.

General Fund CIP Contributions

This Fiscal Year 2022 Adopted Budget includes a one-time transfer of \$1.9 million from the General Fund to Capital Improvement Programs including \$500,00 in additional funding for installation of streetlights Citywide; \$400,000 to support a General Development Plan (GDP) for Keely Street Park ; \$300,000 to support the design phase of Oak Park Library; \$250,00 to support the design phase of the San Carlos Library; \$250,000 to support a study, as part of preliminary engineering and to identify the project scope of Unimproved Street – S. Bancroft at Greely; \$100,00 in support of Barrio Logan traffic calming truck route; and \$100,000 to support the General Development Plan (GDP) for Boston Avenue Linear Park.

City Attorney

Addition of City Attorney Positions

This adjustment includes the addition of 3.00 Deputy City Attorney's in the amount of \$504,303 to support the Office's Civil Litigation and Criminal Divisions, these positions are expected to reduce the need for outside counsel, and will help to retain key institutional knowledge and experience in the City Attorney's Office.

City Attorney's Outside Legal Counsel Support

This adjustment includes the addition of \$900,000 for outside legal services that previously resided in the Citywide Program Expenditures Department but was reduced in Fiscal Year 2021. This amount is based on historical spend for outside legal counsel expenses for support on various legal matters that arise throughout the fiscal year.

Family Justice Center Security Services

This adjustment includes the addition of \$56,600 for non-personnel expenditures for security services at the San Diego Family Justice Center necessary to ensure the safety of staff and visitors.

City Auditor

Restoration of City Auditor Funding

This adjustment includes the restoration of budgeted personnel expenditure savings applied to the City Auditor's Office in the amount of \$91,251.

City Treasurer

Delinquent Accounts and Centralized Payment Processing System

This adjustment includes the addition of \$280,000 in non-personnel expenditures to replace and maintain the new delinquent accounts system, as well as hosting and licensing costs for the City's centralized payment processing system

General Fund Expenditures

Citywide Program Expenditures

Citywide Elections

This adjustment includes the addition of \$505,984 in non-personnel expenditures for anticipated citywide primary elections for Council Districts 2, 4, 6, 8 and two city measures.

Climate Equity Fund

This adjustment includes the addition of \$7.0 million one-time transfer for the contribution to the Climate Equity Fund per City Council Resolution 313454. For the breakdown of which projects are funded with these funding sources, please refer to Citywide Budget Overview Section of this Volume.

Convention Center Corporation Operational Support

This adjustment includes the addition of \$10.2 million of one-time non-personnel expenditures for operational and capital support of the San Diego Convention Center Corporation.

Government Accounting Standards Board (GASB) 87 Compliance

This adjustment includes the addition of \$425,000 in non-personnel expenditures to implement new software related to Governmental Accounting Standard Board (GASB) Statement No. 87 to track, account for, and disclose lessee and lessor agreements. This a new accounting standard issued by the GASB that goes into effect in Fiscal Year 2022. The GASB is the private non-governmental organization that establishes accounting reporting standards, or Generally Accepted Accounting Principles (GAAP), for state and local governments in the United States.

Public Liability Fund

This adjustment includes the addition of \$6.8 million of non-personnel expenditures to support the Public Liability Operating Fund for anticipated claim payouts and insurance. Approximately \$2.0 million of this increase is associated with the one-time use of the excess public liability funds for rate relief in Fiscal Year 2021.

Redistricting Commission

This adjustment includes the addition of \$252,517 of one-time expenditures to support the second year of the City's Redistricting Commission approved by the City Council.

Sales Tax Consulting Contract

This adjustment includes the addition of \$223,032 in non-personnel expenditures to align with the current annual estimates for sales tax consulting services.

“Sexy” Streets Funding for Communities of Concern

This adjustment includes the addition of \$10.0 million one-time non-personnel expenditures for the transfer to the Infrastructure Fund for Complete Streets Funding for Communities of Concern. For additional details, please refer to the Citywide Budget Overview Section of this Volume.

Transfer to the Concourse Parking Garages Operating Fund

This adjustment includes the addition of \$293,898 to subsidize the Concourse Parking Garages Operating Fund due to a projected decrease in revenues at the City Concourse resulting from the continued impact of the COVID-19 pandemic.

General Fund Expenditures

Transfer to the Development Services Fund

This adjustment includes the addition of \$222,467 for a one-time transfer to the Development Services Fund to reimburse two positions that provide support to small businesses requiring development services. These two positions will provide concierge and ombudsman like services

Transfer to Support Arts, Culture, Community Festivals Funding

This adjustment includes the addition of \$2.0 million to support arts, culture and community festivals funding resulting in a total budget of \$9.1 million in Fiscal Year 2022.

Communications

Addition of Supplemental Positions

This adjustment includes the addition of 4.00 FTE positions and total expenditures of \$495,245 associated with the budgeting of supplemental positions currently filled in the Department. These positions enable the department to produce communications and to increase the department's capacity to communicate sensitive, complex and policy-related City issues to the public, employees, and the media.

City Council Districts

Constituent Relations Management Contract

This adjustment includes the addition of \$135,000 in one-time non-personnel expenditures for the development and licensing of a constituent relations management platform. This platform is needed to ensure proper constituent tracking and services and to provide critical services to the needs of the community.

Community Projects, Program and Services

This adjustment includes the addition of \$900,000 in one-time non-personnel expenditures for Community Projects, Programs, and Services (CPPS). CPPS funds are used in accordance with Council Policy No. 100-06.

Compliance

Surveillance Ordinance Implementation

This adjustment includes the addition of 1.00 Program Manager and total expenditures of \$165,921 to support the implementation of the Surveillance Ordinance, This position will coordinate the citywide efforts to comply with the Surveillance Ordinance including coordination with various City departments and serve as the point of contact within City operations for the Council and the public on matters pertaining to surveillance ordinance compliance.

Department of Finance

Addition of Supplemental Positions

This adjustment includes the addition of 1.00 Principal Accountant to support the External Reporting section and 1.00 Program Coordinator to support negotiations with recognized employee organizations for a total expenditures of \$292,857. This addition will budget these supplemental positions currently filled in the Department.

Invoice Processing Support

This adjustment includes the addition of 2.00 Administrative Aide 2s to conduct a pilot program to centralize invoice processing. The goal of the pilot program is to transfer all invoice processing responsibilities from departments to the Department of Finance and will focus on two vendors that have a large volume of invoices.

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Department of Information Technology

General Fund PC Replacement Program

This adjustment includes the addition of \$43,970 in non-personnel expenditures to support the General Fund PC Replacement Program to update General Fund department's computers and support mobile and telework capabilities. These funds are for multi-year lease payments associated with the procurement of General Fund computers.

IT Service Provider Transition Costs

This adjustment includes the addition of \$3.8 in one-time expenditures associated with anticipated information technology service provider transition costs initially projected to take place in Fiscal Year 2021.

Development Services

Addition of Code Enforcement Officers

This adjustment includes the addition of 4.00 Code Enforcement Officers for a total of \$249,060 to support, enforce and investigate code violations citywide.

Economic Development

Fiscal Operations Manager

This adjustment includes the addition of 1.00 Program manager, \$146,195 in expenditures, and associated revenue to support the community Development Block Grant, Successor Agency, and Revolving Loan Fund programs. This position is anticipated to be fully reimbursable and will support Federal/State Mandates to oversee funds and required procedures related to COVID-19 CARES Act funds, this position is critical to compliance with state and federal reporting requirements.

Small Business Ombudsman Program

This adjustment includes the addition of 2.00 Community Development Coordinators and total expenditures of \$251,152 to provide concierge like assistance and ombudsman services for small businesses.

Environmental Services

Addition of Supplemental Positions

This adjustment includes the addition of 8.00 Code Compliance Officers and total expenditures of \$506,768 associated with Clean SD operations. This addition will budget these supplemental positions currently filled in the Department.

State Bill 1383 - Organics Collection

This adjustment includes the addition of 53.00 FTE positions and total expenditures of \$7.4 million for the implementation, expansion, and education of organics collection to ensure compliance with State Bill 1383. For additional information on this item please refer to the Citywide Budget Overview Section of this Volume.

Second Scheduled Residential Refuse Collection

This adjustment includes the addition of \$70,000 of non-personnel expenditures to conduct a second weekly scheduled residential refuse collection in Mission Bay during the summer months.

Weekly Residential Refuse Collection Program Overtime

This adjustment includes the addition of \$350,000 of personnel expenditures to align with historical and projected overtime expenditures for the weekly residential refuse collection program.

General Fund Expenditures

Fire-Rescue

Advanced Lifeguard Academy

This adjustment includes the addition of 3.00 Lifeguard 1-Hourly and total expenditures of \$255,545 for an advanced bi-annual Lifeguard Academy. The ten-week academy provides advanced training in disciplines that include law enforcement, cliff rescue, and water rescue, and includes 15 participants and instructors on an overtime basis.

Assistance to Firefighters Grant Award (AFG)

This adjustment includes the addition of \$170,241 in one-time non-personnel expenditures to fund the City's cost share of the Assistance to Firefighters Grant (AFG) award for Wildland PPE, Wellness athletic equipment, and 47 washing machine/extractors. The AFG grant award is \$1.1 million.

Cellular Data Expenditures

This adjustment includes the addition of \$384,700 in non-personnel expenditures for cellular phone and data expenditures, which has increased due to additional mobile devices and equipment deployed in recent years.

Chollas Backup Dispatch Center

This adjustment includes the addition of \$111,033 in non-personnel expenditures for the completion of the Chollas Back-up Dispatch Center.

Circuit Upgrades

This adjustment includes the addition of \$103,234 in non-personnel expenditures for circuit upgrades at various Fire-Rescue sites.

Exhaust Extraction System Replacement

This adjustment includes the addition of \$180,000 in non-personnel expenditures to replace aging exhaust extraction systems at five priority fire stations necessary to ensure the safety of Fire-Rescue personnel.

False Alarm Systems Replacement

This adjustment includes the addition of \$82,500 non-personnel expenditures and associated revenue for the replacement of the false alarm tracking and billing system.

Fire Academies

This adjustment includes the addition of non-personnel expenditures of \$862,558 related to personal protective equipment, uniforms, and training supplies for the two additional Fire Academies. This will bring the total number of Fire Academies to three in Fiscal Year 2022 and are needed to maintain constant staffing levels, as well as fill vacant relief pool positions.

Fire-Rescue Upstaffing Related to COVID-19

This adjustment includes the addition of \$1.4 million of one-time personnel and non-personnel expenditures to support an increase emergency medical services and upstaffing to respond to the continued COVID-19 public health emergency. Funding will also support expenditures related to COVID-19 testing, telemedicine visits, safety supplies and equipment, cleaning/janitorial supplies, and station decontamination services.

General Fund Expenditures

Helicopter Maintenance

This adjustment includes the restoration of non-personnel expenditure reduction associated with the decrease in the number of hours of operation in Fiscal Year 2021 in the amount of \$350,000 associated with the continued maintenance of Helicopter 1.

Structural PPE Replacement

This adjustment includes the addition of \$291,136 in non-personnel expenditures for the replacement of structural personal protective equipment (PPE). Replacement is needed to address the ongoing need to comply with the National Fire Protection Association (NFPA) standard to replace the PPE every 10 years.

Wellness Contract Increase

This adjustment includes the addition of \$306,849 in non-personnel expenditures related to the contractual increase with San Diego Sports Medicine for firefighter wellness physical exams.

Homelessness Strategies

Fiscal and Program Support

This adjustment includes the addition of 1.00 Deputy Director and 2.00 Program Managers of \$480,971 to support the Homelessness Strategies Department. These positions are designed to expand capacity in key strategic areas, to increase the City's in-house expertise on homelessness policies, strategies, and solutions, and to implement stronger internal and external partnerships and coordination. Additionally, these positions are in line with the findings and recommendations from the City's homelessness consultant.

Homelessness Programs and Services

This adjustment includes the addition of \$10.0 million of one-time non-personnel expenditures associated with various homelessness programs and services focused on crisis intervention and housing and shelter investments. For additional information on this adjustment, please refer to the Citywide Budget Overview Section of this Volume.

Human Resources

Addition of Supplemental Positions

This adjustment includes the addition of 2.00 Program Coordinators and total expenditures of \$242,230 to support COVID-19 related operations and comply with annual workforce report audit recommendations. This addition will budget these supplemental positions currently filled in the Department.

Citywide LinkedIn Training

This adjustment includes the addition of \$150,000 non-personnel expenditure for the Citywide LinkedIn Learning Platform. This platform, initially purchased with CARES Act funding, supports City Employees by providing on-line professional development training. The training greatly enhances the current training offerings offered by the department and offers training opportunities that support a remote workforce.

Employee Assistance Program Services

This adjustment includes the addition of \$50,000 in non-personnel expenditures to support the new agreement for Employee Assistance Program services.

Human Resources Support

This adjustment includes the addition of 1.00 Program Manager, total expenditure of \$153,570, and associated revenue to provide reimbursable service to the Environmental Service Department. This

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position is estimated to be fully reimbursed through a service level agreement. The Environmental Services Department has requested a dedicated Program Manager to provide human resource services.

Labor Negotiation and Support Services

This adjustment includes the addition of \$385,000 in non-personnel expenditures for as needed consultant services related to all reopeners referenced in the current memoranda of understanding between the City and its six recognized employee organizations.

Library

Addition of Deputy Director

This adjustment includes the addition of 1.00 Deputy Director and total expenditures of \$158,158 to support departmental oversight and implementation of initiatives. This position will support better division of duties and increase capacity for management staff.

Addition of Supplemental Position

This adjustment includes the addition of 1.00 Program Manager and total expenditures of \$140,173 to overseeing the fiscal and administrative support of Library Department. This addition will budget this supplemental position currently filled in the Department.

Electronic Materials

This adjustment includes the addition of \$750,000 in non-personnel expenditure to support the purchase of electronic materials such as e-books and e-audio books.

Library Materials Radio Frequency Identification (RFID) Equipment

This adjustment includes the addition of \$225,000 in non-personnel expenditures to support ongoing maintenance of Radio Frequency Identification (RFID) equipment which supports the core function of library circulation services at 36 branch locations.

Sanitation Services Related to COVID-19

This adjustment includes the addition of \$409,020 in non-personnel expenditures for enhanced and rapid sanitation at thirty-five library branch locations in accordance with the City's COVID-19 sanitation regulations. This sanitation will include maintaining the common areas normally covered under enhanced sanitation and personal areas including telephones, computers, desks, keyboards, chairs and other office equipment.

System-Wide Programming

This adjustment includes the addition of \$200,000 in non-personnel expenditures for equitable system-wide programming. Virtual programming will be created for Sundays and Mondays to mitigate the reduction of hours. This will increase the number of "Do Your Homework @ the Library" virtual hours and provide the flexibility to invest in new technology and branch services.

Training

This adjustment includes the addition of \$37,000 in non-personnel expenditure for professional development opportunities for library staff to provide enhanced programming.

Mobility

Addition of NPE for SMD Public ROW Enforcement

This adjustment includes the addition of \$361,972 in on-going non-personnel expenditures to support contract services for Shared Mobility Device Public Right-Of-Way enforcement. This contract provides

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services of necessary removal and impounding of devices found in the public right-of-way in support of Ordinance Number 21070, Article 3 adding new Division 3, titled Shared Mobility Devices.

Mobility Action Plan

This adjustment includes the addition of \$120,000 in non-personnel expenditures associated with the Mobility Action Plan.

Office of the Chief Operating Officer

Immigrations Affairs Manager

This adjustment includes the addition of 1.00 Program Manager in the amount of \$115,544 to support immigrant relations and affairs.

Office of Child and Youth Success

Support for the Office of Child and Youth Success

This adjustment includes the addition of 1.00 Executive Director position and total expenditures of \$350,000 to support the coordination of existing youth and family services that are currently spread across various departments, developing programs to increase childcare access and availability, and other collaborative efforts with school districts, community based organizations, and other regional partners.

Office of the Commission on Police Practices

Support for the Office of the Commission on Police Practices

This adjustment includes the addition of 5.33 FTE positions and total expenditures of \$1.1 million to support the creation of the Office of the Commission on Police Practices in accordance with the approval of Measure B.

Office of Emergency Services

Addition of Executive Director

This adjustment includes the addition of 1.00 Executive Director in the amount of \$152,038 to provide additional oversight and support for the operations of the Office of Emergency Services, formerly the Office of Homeland Security.

Parks and Recreation

Addition of Chief Park Ranger and 2.00 Park Rangers

This adjustment includes the addition of 1.00 Program Manager and 2.00 Park Rangers and total expenditures of \$340,000 to provide adequate oversight and protection of open spaces and regional parks.

New Facilities

This adjustment includes the addition of 12.90 FTE Positions and total expenditures of \$2.4 million in the Parks and Recreation Department to support new park and pool facilities citywide:

- 1.00 Aquatic Technician 2, 1.00 Equipment Technician 2, 3.00 Grounds Maintenance Worker 2, 2.00 Light Equipment Operator and total expenditures of \$1.2 million to support the expansion, maintenance, and operations of Play All Day Sites and parks.
- 1.92 Ground Maintenance Utility Worker 2s, and total expenditures of \$594,707 to support the expansion, maintenance, and operations of the following new joint use parks: Marie Curie Elementary, Sequoia Elementary, Children' Park, Fairbrook Neighborhood park, La Paz mini park, Johnson Elementary, King Chavez Elementary Charter, and Rolando Park Elementary.
- 0.58 Swimming Pool Manager 2, 0.88 Swimming Pool Manager 1-Hourly, 2.52 Pool Guard 2-Hourly and

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total expenditures of \$239,469 to support the operations of the Standley Middle School Joint Use Pool.

- Addition of one-time non-personnel expenditures in the amount of \$250,000 to support the University Heights Joint Use Park with the San Diego Unified School District (SDUSD).

Performance and Analytics

Pay Equity Study

This adjustment includes the addition of \$250,000 in non-personnel expenditures related to phase 2 of the Pay Equity Study. The Performance and Analytics Department will collaborate with the Office of Race & Equity, Human Resources Department, and Personnel Department to issue a Request for Proposal (RFP) and conduct a study that identifies and understands earning gaps among City Employee groups, and investigates and recommends responses to the root causes of said gaps.

Personnel

Addition of Supplemental Position

This adjustment includes the addition of 1.00 Program Coordinator in the amount of \$149,228 to oversee the City's medical and background pre-employment process, added to increase efficiencies with the hiring process components that are within the control of the Personnel Department. This addition will budget this supplemental position currently filled in the Department.

Information Technology Program Coordinator

This adjustment includes the addition of 1.00 Program Coordinator in the amount of \$149,228 to oversee the department's Information Technology Section and lead strategic human capital management efforts through data analytics.

Police

Computer Aided Dispatch (CAD)

This adjustment includes the addition of \$550,000 in non-personnel expenditures associated with enhancements of the Computer Aided Dispatch (CAD) system and to ensure compliance with the renewed contract agreement.

Neighborhood Policing Overtime

This adjustment includes the addition of \$4.4 million in overtime expenses in the General Fund to support Neighborhood Policing Division activities. This adjustment reflects the reallocation of overtime budgeted from the Seized Assets Fund in Fiscal Year 2021 into the General Fund; this adjustment does not increase current service levels. The Neighborhood Policing Division uses overtime work to address community complaints of quality of life issues that negatively impact San Diego's neighborhoods and business districts.

Ruggedized Laptops

This adjustment includes the addition of \$787,581 in non-personnel expenditures associated with the ongoing lease of ruggedized laptops and related equipment repairs not covered under warranty.

Purchasing and Contracting

Animal Services Contract

This adjustment includes the addition of \$1.4 million to support the animal services contract with the San Diego Humane Society. This increase will support the restoration of the Fiscal Year 2021 2.6 percent contracts reduction of \$571,637 in the Purchasing and Contracting Department that was applied to the animal services contract, the annual compensation adjustment tied to the consumer price index, and deferred maintenance at the City's animal shelter facility.

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Real Estate Assets

Consulting Services

This adjustment includes the addition of \$112,475 in one-time non-personnel expenditures for consulting services relating to Sports Arena development and lease negotiations.

Program Coordinator

This adjustment includes the addition of 1.00 Program Coordinator in the amount of \$110,875 to provide property management services for City facilities currently used to provide services to individuals experiencing homelessness.

Support for Agricultural Leases

This adjustment includes the addition of 1.00 Program Coordinator in the amount of \$137,902 to provide specified expertise and support agricultural leases.

Support for Facilities

This adjustment includes the addition of \$492,000 in non-personnel expenditures to support facilities that provide homelessness services. Support for these facilities include building repair and maintenance, utilities, and other as needed services.

Stormwater

Alternative Compliance Program

This adjustment includes the addition of \$300,000 in one-time non-personnel expenditures to support the City's Offsite Stormwater Alternative Compliance Program. This addition will support specific tasks related to the City's Offsite Stormwater Alternative Compliance Program.

Bacteria Assessment Study

This adjustment includes the addition of \$500,000 of non-personnel expenditures to support various bacteria-related projects in compliance with the Stormwater Permit and the San Diego River Investigative Order, R9-2019-0014.

Bacteria Sources Identification and Abatement

This adjustment includes the addition of 6.00 FTE and total expenditures of \$455,330 to expand the Human Bacteria Source Investigation team to three full-time teams with a focus on areas of San Diego watersheds for Bacteria Total Maximum Daily Load (TMDL) compliance.

Dig Alert Requirements

This adjustment includes the addition of 1.00 Public Works Supervisor, 4.00 Utility Worker 2s, and non-personnel expenditures in the amount of \$329,703 to support State-Mandated Dig Alert activities. This additional support is needed to manage and maintain dig alert tickets per State-mandate effective January 1, 2021.

Discharge Investigation and Patrols

This adjustment includes the addition of 1.00 Code Compliance Officer in the amount of \$63,346 and revenue of \$20,000 to support the Water Quality Improvement Plan to address human waste-related bacteria source identification field investigations.

General Fund Expenditures

Enforcement of Street Sweeping Routes

This adjustment includes the addition of 2.00 Parking Enforcement Officer I's, non-personnel expenditures of \$333,790, and associated revenue of \$400,000 to support enforcement and posting of up to four existing routes of street sweeping routes.

Integrated Planning Framework

This adjustment includes the addition of \$250,000 in one-time non-personnel expenditures to support the Integrated Planning Framework associated with technical updates to the City's six Water Quality Improvement Plans (WQIP) and Jurisdictional Runoff Management Plan (JRMP) to meet the requirements of the next Storm Water Permit that will be reissued in Fiscal Year 2022.

San Diego River Investigative Order

This adjustment includes the addition of \$415,000 of non-personnel expenditures to support the San Diego River Investigative Order R9-2019-0014. This order directs the City of San Diego and other agencies to submit Technical Pathways of Human Fecal Material to the Lower San Diego River Watershed. These costs reflect the City's portion of the estimated costs for implementation of the Work Plan.

Stormwater Funding Strategy

This adjustment includes the addition of \$2.5 million of one-time non-personnel expenditures for a consultant to conduct public surveys and continue the development and execution of the stormwater funding strategy. This funding supports addressing audit recommendations.

Stormwater Pipe Repair Team

This adjustment includes the addition of 25.00 FTE positions, expenditures of \$2.4 million, and associated revenue of \$1.7 million to support a second storm drainpipe repair team. This request is needed to ensure the storm drain repair team can perform 25 storm drain repairs per year and assist in meeting audit recommendations.

Word Processing Operator

This adjustment includes the addition of 0.50 Word Processing Operator in the amount of \$34,963 to support the Stormwater Enforcement team by mailing out notices of violation and citations.

Sustainability

Public Power Feasibility Study

This adjustment includes the addition of one-time non-personnel expenditures in the amount of \$1.0 million associated to a feasibility study to pursue public power.

Transportation

Code Compliance Supervisor

This adjustment includes the addition of 0.25 Code Compliance Supervisor in the amount of \$30,092 for ongoing support vegetation and graffiti code compliance activities within the City's right-of-way. The code compliance team is in the field responding to over 7,500 vegetation and graffiti requests for abatement each year.

Dig Alert Requirements

This adjustment includes the addition of 2.00 Electricians and 2.00 Traffic Signal Technicians for a total amount of \$306,259 to support State-mandated Dig Alert activities. This additional support is needed to manage and maintain dig alert tickets per State-mandate effective January 1, 2021.

General Fund Expenditures

Residential Graffiti Abatement

This adjustment includes the addition of \$150,000 in non-personnel expenditures to support residential graffiti abatement.

Safe & Sustainable Transportation All Ages & Abilities Team (STAT)

This adjustment includes the addition of 12.00 FTE positions in the amount of \$828,616 and associated reimbursable revenue for a new team to install safe and sustainable transportation improvements. This team will be responsible for the design and installation of approximately nine miles of new or upgraded bicycle facilities throughout the City per year. Planned work includes quick-build projects, detectors and other signal enhancements, and layout and installation of bicycle and pedestrian facilities which could include additional striping, bollards, legends, and signage. Expenditures associated with this program will be supported with TransNet funding.

Street Condition Assessment

This adjustment includes the addition of \$700,000 in one-time non-personnel expenditures to support a new Street Condition Assessment.

Street Damage Fee Transfer

This adjustment includes the addition of \$200,000 for the transfer to the Trench Cut Fees/Excavation Fees fund to support street repairs. The transfer is based on SDGE's annual Street Damage Fees (SDFs) associated with the trenching they performed in Fiscal Year 2021 deposited in the General Fund.

Tree Trimming

This adjustment includes the addition of \$900,000 in non-personnel expenditures to support tree trimming and tree removals.

Weed Abatement/Brush Management

This adjustment includes the addition of \$328,000 in non-personnel expenditures to restore the weed abatement budget as a result of the Fiscal Year 2021 2.6 percent contracts reduction.

Budget Reduction Proposals

In order to balance the General Fund and mitigate the impact from the COVID-19 pandemic, a total of \$8.9 million in operating expenditure reductions were included in the Fiscal Year 2022 Adopted Budget.

Citywide Reductions

Equipment Rate Reduction

This adjustment includes the reduction of \$680,000 in non-personnel expenditures associated with a reduction for equipment rentals that are operated by the Fleet Operations Department.

Development Services

Civil Penalty Funds

This adjustment includes the addition of \$619,083 in revenue from the Civil Penalty Fund in lieu of expenditure reductions to support the positions within the Code Enforcement Division.

Reduction of Transfer to Proprietary Funds

This adjustment includes the reduction of \$200,000 of non-personnel expenditures associated with the conclusion of the Accela Project Tracking system financing program.

General Fund Expenditures

Economic Development

Small Business Enhancement Program Funding

This adjustment includes the addition of \$200,000 in revenue from the Small Business Enhancement Fund in lieu of expenditures reduction to support special projects related to small businesses and support ongoing operations.

Environmental Services

Reduction of Contracts Services

This adjustment includes the reduction of \$877,754 of non-personnel expenditures associated with anticipated efficiencies in the required labor crews to sanitize sidewalks, conduct waste abatement and remove illegal dumping and litter throughout the City.

Mobility

Revised Revenue Adjustment

This adjustment includes the increase of \$325,000 in revenue in lieu of expenditure reductions associated with the SANDAG Co-operative Agreement to reimburse staff costs and revenues related to Small Mobility Devise related impound and storage fees.

Office of the Chief Operating Officer

Reduction in Executive Management Positions

This adjustment includes the reduction of 1.00 Assistant Chief Operating Officer and 1.00 Deputy Chief Operating Officer and \$805,917 in expenditures in executive management associated with a restructure of operations and changes in organizational management.

Planning

Revised Revenue Adjustment

This adjustment includes the addition of \$606,540 in revenues in lieu of expenditure reductions, associated with the General Plan Maintenance Fund and Facilities Financing Fund that will support work program initiatives including the Development Impact Fees (DIF) rebuild.

Police

Reduction of Clean SD Overtime

This adjustment includes the reduction of \$1.0 million in overtime expenditures associated with Clean SD. The reduction will equate to approximately 12 fewer police officers per day working to abate abandoned property and conduct litter removal, as well as maintain areas that have been cleaned throughout our City. Police officers are a critical component of the Clean SD program because they provide the security needed for cleaning crews to abate abandoned property and remove litter in unsafe areas.

Reduction in Neighborhood Policing Overtime

This adjustment includes the reduction \$1.0 million in overtime expenditures associated to police officers that prioritize and address community complaints of quality of life issues that impact San Diego's neighborhoods and business districts; provide presence at city provided homeless shelters and storage facilities as dictated by the original agreement with surrounding communities; and provide extra outreach services via the Homeless Outreach Team.

General Fund Expenditures

Reduction in Extension of Shift Overtime

This adjustment includes the reduction of \$2.0 million in overtime expenditures associated to extension of shift. This reduction will be realized through enhanced oversight that will ensure extension of shift overtime is only approved when necessary. However, in the case of major events that may negatively affect the City's strategic objective of safe and livable neighborhoods, the department will respond in a manner expected from the public which may require extension of shift overtime.

One-Time Resources and Uses

Fiscal Year 2022 Adopted Budget includes \$169.7 million in one-time resources as displayed in **Table 5**.

Table 5: Fiscal Year 2022 One-Time Resources¹

One-Time Resources	Amount
American Rescue Plan	149,345,466
Monsanto Class Action Settlement	9,000,000
Use of Pension Payment Stabilization Reserve	7,946,900
Refund from County Registrar of Voters	3,000,000
Additional Climate Equity Fund Resources	2,000,000
Transfer from Emergency Medical Services Fund	1,669,618
Transfer from Stadium Fund	1,137,218
FEMA Funding - Emergency Protective Measures	1,093,258
Transfer from the Redevelopment Property Tax Trust Fund (RPTTF)	775,000
Transfer from the Civil Penalty Fund to Support Code Enforcement	619,083
Environmental Growth Fund Reimbursements	614,318
Transfer from Public Safety Services and Debt Service Fund	608,640
New Emergency Medical Service Provider	443,718
Administration of HHAP Funding	339,071
Transfer from the Small Business Enhancement Program Fund	200,000
False Alarms Systems Replacement	82,500
Licensing/Inspections Reconciliation Software	24,000
Revised Revenue - Passport Fees	(50,000)
COVID-19 Revised Revenue - Police Regulated Business Permit	(287,461)
Revised Revenue - Collection Referral Fee	(500,000)
COVID-19 Revised Revenues - Inspection Services	(1,553,591)
COVID-19 Revised Revenues - Special Events, Parking Citations and SD Municipal Court	(6,795,765)
Total	\$ 169,711,973

¹Negative amounts displayed on this table are associated with one time decreases in revenue.

This compares to approximately \$73.0 million in one-time uses as displayed in **Table 6**. The information shown in the table below reflects that there are \$96.7 million less in one-time uses than one-time resources being utilized. In keeping with best practices in governmental budgeting, the City has a policy of supporting ongoing expenditures with ongoing revenues. However, given the sharp decline in on-going revenues associated with the COVID-19 pandemic, the City used a significant amount of one-time resources and American Rescue Plan Act funds to balance the Adopted Budget to maintain core services. These one-time revenues include \$149.3 million in American Rescue Plan relief funds which are eligible to be used as

General Fund Expenditures

revenue replacement to provide general government services in accordance with the guidelines put forth by the United States Department of Treasury.

The City believes that, as the pandemic subsides and the economy recovers, on-going revenue will return to more normal levels, narrowing this gap. The City will continue to monitor revenues during Fiscal Year 2022 and will continue to address any structural shortfalls during next year's budget process.

Table 6: Fiscal Year 2022 One-Time Uses

One-Time Uses	Amount
Support for San Diego Convention Center Corporation Operations	10,196,440
Homelessness Programs Funding	10,000,000
Back to Work - Small Business Relief Funds	10,000,000
"Sexy" Streets Funding for Communities of Concern	10,000,000
Transfer to the Climate Equity Fund	6,965,178
State Bill 1383 - Facility Upgrades	5,936,498
IT Service Provider Transition Costs	3,755,196
Back to Work SD - Youth Programming	3,359,925
Stormwater Funding Strategy	2,500,000
New Joint Use Facilities	1,133,500
COVID-19 Public Safety Expenditures	1,012,276
Public Power Feasibility Study	1,000,000
Community Projects, Programs and Services	900,000
Back to Work SD - Connect2Careers	750,000
Streets Condition Assessment	700,000
Computer Aided Dispatch (CAD) Upgrade	500,000
New Streetlights	500,000
Storm Drain Pipe Repair	500,000
Keelly Street Park GDP	400,000
Government Accounting Standards Board (GASB) 87 Compliance	395,000
Oak Park Library Design	300,000
Stormwater Alternative Compliance Program	300,000
Transfer to the Concourse Parking Garages Operating Fund	293,898
Redistricting Commission	252,517
Design phase of the San Carlos Library	250,000
Stormwater Integrated Planning Framework	250,000
Pay Equity Study Phase 2	250,000
Unimproved Street - S. Bancroft Greely	250,000
Transfer to DSD for Small Business Support	222,467
Enforcement of Street Sweeping Routes	200,000
Replacement of the Exhaust Extraction System	180,000
Assistance to Firefighters Grant (AFG) City Cost Share	170,241
Animal Services Facility Deferred Maintenance	150,000
Constituent Relations Management Contract	135,000
New Office of the Commission on Police Practices	130,304

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One-Time Uses (continued)	Amount
Advanced Lifeguard Academy	118,637
Consulting Services for the Sports Arena Development	112,475
Delinquent Accounts and Cashiering System	105,396
Barrio Logan Traffic Calming	100,000
Boston Avenue Linear Park GDP	100,000
Acquisition of Vehicles for the Ranger Program	83,000
False Alarms Systems Upgrade	82,500
Non-Personnel Expenditures for the Chollas Backup Dispatch Center	65,033
SDAccess4All Non-Personnel Expenditures	60,000
Building Repair and Maintenance for Facilities that provide Homeless Services	50,000
South University City Library Expansion	40,000
Licensing/Inspections Reconciliation Software	24,000
State Mandated Dig Alert	14,720
Debt Service Adjustment	(1,787,000)
Total	\$73,007,201

General Fund Expenditures



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