

Capital Improvements Program

Project Prioritization

Priority Scores are given to projects to compare them to other similar projects of the same project type within the Capital Improvements Program (CIP). Since the implementation of the Prioritization Policy, it has been the goal of the CIP to refine and expand the method in which projects are scored and ranked.

Prioritization Policy

Council Policy 800-14, Prioritizing CIP Projects, outlines the scoring and prioritizing process for projects. The policy is one of many factors used to guide the City Council, Mayor, and the Mayor's Capital Improvements Program Review and Advisory Committee (CIPRAC) in CIP deliberations and discussions. The Council Policy addresses consideration for emergency projects, risk to environment, and sustainability of resources in prioritizing CIP projects. It also provides guidelines and procedures to maintain consistency in application across all asset managing departments by requiring asset-specific scoring methodology using unique operational needs and a more objective scoring tool. It is anticipated that the policy will be updated during Fiscal Year 2022 to reflect revised scoring weights and evaluation criteria.

Briefly, the policy states that:

- Projects within restricted funding categories will compete only with projects within the same funding category.
- Projects will compete only with projects within the same asset categories, which include: Enterprise-Funded Assets and Mandated Programs, Mobility Assets, Public Safety Assets, and Neighborhood Assets.
- Prior to inclusion in the CIP Budget, a simple high-level project score will be developed to aide in determining whether the project will be included in the next fiscal year CIP Budget.
- Once included in the CIP Budget, projects will compete only with projects within the same level of completion or project development phase (planning, design, and construction).
- Project Priority Scores will be updated as the condition of the project changes or other information becomes available.
- Low scoring projects may proceed due to unique funding source restrictions.

In addition, projects that were in construction or had completed construction as of Fiscal Year 2012 have not been scored. These projects are noted as not applicable (N/A). Annual allocation project types, funded yearly for ongoing repair and replacement of smaller projects, are not scored and are noted as Annual.

Priority Scoring

Table 1 lists, in order of importance, the scoring weights taken into consideration when projects are scored. Projects receive points for each category from a minimum of zero to a maximum equivalent to the weight of the category.

Table 1: Scoring Weights

Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Risk to Health, Safety and Environment and Regulatory or Mandated Requirements	25	20	15	10
Asset Condition, Annual Recurring Costs and Asset Longevity	20	20	20	15

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Factors	Enterprise Funded Assets and Mandated Programs	Mobility Assets	Public Safety Assets	Neighborhood Assets
Community Investment and Economic Prosperity	20	20	10	25
Level and Quality of Service	10	20	30	20
Sustainability and Conservation	10	5	5	10
Funding Availability	5	5	10	5
Project Readiness	5	5	5	5
Multiple Category Benefit and Bundling Opportunities	5	5	5	10
Total	100	100	100	100

Priority Categories

Priority Scores for CIP projects, within each major asset category, have been grouped into the following Priority Categories.

- High: Priority Scores in the upper one-third, or the highest 33-percent, of priority scores by major asset type category.
- Medium: Priority Scores in the middle one-third, or the middle 33-percent, of all priority scores by major asset type category.
- Low: Priority Scores in the lower one-third, or the lowest 33-percent, of all priority scores by major asset type category.

Table 2 groups all active projects by major asset category. The projects are then listed by priority score.

Table 2: Capital Improvement Projects by Project Type and Priority Scores

Project	Page No	Project Status	Priority Score	Priority Category
Airport Assets				
Brown Field / AAA00002	91	Continuing	Annual	Annual
Montgomery-Gibbs Executive Airport / AAA00001	92	Continuing	Annual	Annual
Building				
Rancho Bernardo Industrial Pump Stn Replacement / S21004	306	New	97	High
69th & Mohawk Pump Station / S12011	268	Continuing	96	High
Tierrasanta (Via Dominique) Pump Station / S12040	315	Continuing	96	High
Miramar Clearwell Improvements / S11024	292	Continuing	95	High
University Heights Reservoir Rehabilitation / S20002	317	Continuing	94	Medium
Cielo & Woodman Pump Station / S12012	274	Continuing	90	Medium
PS2 Power Reliability & Surge Protection / S00312	303	Continuing	90	Medium

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Torrey Pines Fire Station / S19003	145	Continuing	87	High
Fire Station No. 48 - Black Mountain Ranch / S15015	138	Continuing	86	High
Palm Avenue Transitional Housing / S18003	326	Warranty	86	High
Police Range Refurbishment Phase II / S18005	255	Continuing	86	High
Alvarado Laboratory Improvements / S22000	271	New	85	Low
Enviro Monitoring Tech Svcs Div Lab Remodel at NTC / S21003	278	New	85	Low
MBC Equipment Upgrades / S17013	288	Continuing	85	Low
NCWRP Improvements to 30 mgd / S17012	295	Continuing	85	Low
Fleet Operations Facilities / L14002	105	Continuing	84	High
Fairmount Avenue Fire Station / S14018	135	Continuing	83	Medium
Fire Station No. 51 - Skyline Hills / S14017	141	Continuing	83	Medium
MBC Dewatering Centrifuges Replacement / S00339	287	Warranty	83	Low
North Pacific Beach Lifeguard Station / S10119	144	Underfunded	83	Medium
EMTS Boat Dock Esplanade / S00319	277	Continuing	81	Low
Fire Station No. 08 - Mission Hills / S10029	136	Warranty	81	Medium
Fire Station No. 49 - Otay Mesa / S00784	139	Underfunded	81	Medium
Fire Station No. 54 - Paradise Hills / S00785	142	Underfunded	81	Medium
101 Ash Improvements / S17009	99	Continuing	80	Medium
Chollas Building / S11025	273	Continuing	77	Medium
Fire-Rescue Air Ops Facility - PH II / S18007	143	New	77	Low
SBWR Plant Demineralization / S00310	308	Warranty	77	Low
Fire Station No. 50 - North University City / S13021	140	Warranty	74	Low
Balboa Park Botanical Bldg Improvments / S20005	171	Continuing	70	High
EB Scripps Pk Comfort Station Replacement / S15035	194	Continuing	70	High
Oak Park Library / P20004	153	Continuing	66	High
Balboa Pk Bud Kearns Aquatic Complex Imp / S17000	174	Continuing	65	High
Balboa Park West Mesa Comfort Station Replacement / S15036	173	Continuing	63	High
Ocean Beach Branch Library / S20015	156	Continuing	62	Medium
Pacific Highlands Ranch Branch Library / S14023	157	Continuing	60	Low
Scripps Miramar Ranch Library / S00811	159	Continuing	60	Low

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Advanced Metering Infrastructure / S17008	269	Continuing	59	Low
NTC Aquatic Center / S10000	213	Continuing	56	Low
Kearny Mesa Facility Improvements / S20009	107	Continuing	54	Medium
Mira Mesa Community Pk Improvements / L16002	208	Continuing	54	Low
Fire Station No. 15 - Ocean Beach Expansion / S13011	137	Warranty	44	Low
Park de la Cruz Community Ctr & Gym Bldg / S16059	218	Warranty	40	Low
CIP Emergency Reserve / ABT00006	102	Continuing	Annual	Annual
City Facilities Improvements / ABT00001	326	Continuing	Annual	Annual
Citywide Energy Improvements / ABT00003	347	Continuing	Annual	Annual
Groundwater Asset Development Program / ABM00001	280	Continuing	Annual	Annual
Metropolitan System Pump Stations / ABP00002	290	Continuing	Annual	Annual
Metro Treatment Plants / ABO00001	289	Continuing	Annual	Annual
Pump Station Restorations / ABP00001	304	Continuing	Annual	Annual
Sewer CIP Emergency Reserve / ABT00007	309	Continuing	Annual	Annual
Standpipe and Reservoir Rehabilitations / ABL00001	312	Continuing	Annual	Annual
Water CIP Emergency Reserve / ABT00008	321	Continuing	Annual	Annual
Water Pump Station Restoration / ABJ00001	323	Continuing	Annual	Annual
Water Treatment Plants / ABI00001	325	Continuing	Annual	Annual
Convention Center Phase III Expansion / S12022	103	Underfunded	N/A	N/A
L-1 Village Green / RD21000	155	New	N/A	N/A
San Carlos Branch Library / S00800	158	Underfunded	N/A	N/A
Drainage				
Alta La Jolla Drive Drainage Repair PhII / S10001	333	Warranty	91	High
Maple Canyon Storm Drain Upgrade / S20003	338	Continuing	86	High
SD River Dredging Qualcomm Way to SR163 / S00606	228	Continuing	69	Medium
Hayes Ave Storm Drain / S11002	337	Warranty	41	Low
Flood Resilience Infrastructure / ACA00001	335	Continuing	Annual	Annual
Stormwater Green Infrastructure / ACC00001	339	Continuing	Annual	Annual
Famosa Slough Salt Marsh Creation / S00605	198	Warranty	N/A	N/A
Golf Courses				

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MB GC Clbhouse Demo/Prtbl Building Instl / S01090	206	Continuing	60	Medium
MBGC Irrigation & Electrical Upgrades / S11010	207	Continuing	54	Low
TP South Golf Course Imp Renovation / S18002	239	Continuing	26	Low
Balboa Park Golf Course / AEA00002	172	Continuing	Annual	Annual
Mission Bay Golf Course / AEA00003	209	Continuing	Annual	Annual
Torrey Pines Golf Course / AEA00001	238	Continuing	Annual	Annual
Intangible Assets - Information Tech				
Enterprise Funded IT Projects / ATT00002	104	Continuing	Annual	Annual
Governmental Funded IT Projects / ATT00001	106	Continuing	Annual	Annual
Accela Implementation Phase 2 / T19003	100	Continuing	N/A	N/A
Centralized Payment Processing Solution / T19002	101	Warranty	N/A	N/A
Landfills				
Covered Aerated Static Pile System / S16053	115	Warranty	93	High
Miramar Landfill Storm Water Improvements / L18002	118	Continuing	88	Medium
Miramar Landfill Facility Improvements / L17000	117	Continuing	77	Low
Landfill Improvements / AFA00001	116	Continuing	Annual	Annual
Parks				
Chollas Creek Oak Park Trail / S20012	189	Continuing	85	High
Rancho Mission Canyon Park Upgrades / S15004	221	Warranty	83	High
Riviera Del Sol Neighborhood Park / S00999	224	Continuing	73	High
Sunset Cliffs Natural Pk Hillside Imp Preserv Phas / L16001	232	Warranty	72	High
Montezuma Park General Dev Plan Amendment / P21002	170	New	69	High
Sunset Cliffs Park Drainage Improvements / L14005	233	Continuing	69	High
Kelly Street Park GDP / P22004	170	New	68	High
Skyline Hills Community Park ADA Improve / S15038	229	Warranty	68	High
East Village Green Phase 1 / S16012	193	Continuing	67	High
Berardini Field GDP / P22006	169	New	66	High
Boston Ave Linear Park GDP / P22005	169	New	66	High
Chollas Lake Improvements / L18001	190	Continuing	65	High
Hidden Trails Neighborhood Park / S00995	201	Continuing	65	High

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Olive Grove Community Park ADA Improve / S15028	216	Continuing	65	High
Chollas Triangle Park / P20005	169	Continuing	64	High
La Paz Mini Park / S11103	205	Continuing	64	High
Rolando Joint Use Facility Development / S15029	225	Continuing	64	High
Children's Park Improvements / S16013	187	Continuing	63	High
Jerabek Park Improvements / S20007	203	Continuing	62	High
Mohnike Adobe and Barn Restoration / S13008	211	Continuing	62	High
Taft Joint Use Facility Development / S15026	234	Continuing	62	High
Rancho Bernardo CP Improvements / L20000	220	Continuing	61	High
Egger/South Bay Community Park ADA Improvements / S15031	195	Continuing	60	Medium
Hickman Fields Athletic Area / S00751	200	Continuing	60	Medium
Junipero Serra Museum ADA Improvements / S15034	204	Continuing	60	Medium
Carmel Valley CP-Turf Upgrades / S16029	185	Continuing	59	Medium
Wangenheim Joint Use Facility / S15007	242	Continuing	59	Medium
Canon Street Pocket Park / S16047	178	Continuing	58	Medium
Carmel Creek NP Improvements / S16037	180	Warranty	58	Medium
Carmel Del Mar NP Comfort Station-Development / S16034	181	Continuing	58	Medium
Carmel Grove NP Comfort Station and Park / S16038	182	Continuing	58	Medium
Carmel Knolls NP Comfort Station-Development / S16033	183	Continuing	58	Medium
Carmel Mission NP Comfort Station Development / S16039	184	Continuing	58	Medium
Fairbrook Neighborhood Park Development / S01083	197	Continuing	58	Medium
Ocean Air Comfort Station and Park Improvements / S16031	214	Continuing	58	Medium
Sage Canyon NP Concession Bldg-Develop / S16035	226	Continuing	58	Medium
Solana Highlands NP-Comfort Station Development / S16032	230	Continuing	58	Medium
Torrey Highlands NP Upgrades / S16036	236	Continuing	58	Medium
Bay Terrace Senior Center / S16060	175	Warranty	57	Medium
Emerald Hills Park GDP / P20003	169	Continuing	57	Medium
Olive St Park Acquisition and Development / S10051	217	Continuing	57	Medium
Southeastern Mini Park Improvements / L16000	231	Continuing	57	Medium
Villa Monserate Neighborhood Park Upgrades / S16048	241	Warranty	57	Medium

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El Cuervo Adobe Improvements / S14006	196	Continuing	53	Low
North Park Mini Park / S10050	212	Continuing	53	Low
Beyer Park Development / S00752	176	Continuing	51	Low
Southwest Neighborhood Park / P18010	170	Continuing	51	Low
Charles Lewis III Memorial Park / S00673	186	Warranty	49	Low
Chollas Community Park Comfort Station / S16058	188	Warranty	49	Low
Wightman Street Neighborhood Park / S00767	243	Warranty	49	Low
Denney Ranch Neighborhood Park / S00636	192	Continuing	47	Low
John Baca Park-General Development Plan / P19003	170	Continuing	47	Low
Ocean Beach Pier Improvements / S20011	215	Continuing	47	Low
Tubman Charter School JU Improvements / S13000	240	Warranty	31	Low
Canyonside Community Park Improvements / S12004	179	Continuing	22	Low
Hiking & Equestrian Trail NP #10 / S00722	202	Continuing	19	Low
Salk Neighborhood Park & Joint Use Devel / S14007	227	Continuing	19	Low
Coastal Erosion and Access / AGF00006	191	Continuing	Annual	Annual
Mission Bay Improvements / AGF00004	210	Continuing	Annual	Annual
Park Improvements / AGF00007	219	Continuing	Annual	Annual
Regional Park Improvements / AGF00005	222	Continuing	Annual	Annual
Resource-Based Open Space Parks / AGE00001	223	Continuing	Annual	Annual
Black Mountain Ranch Park Ph2 / RD21001	177	New	N/A	N/A
Torrey Highlands Trail System / RD21003	237	New	N/A	N/A
Potable Reuse				
Pure Water Pooled Contingency / P19002	265	Continuing	85	Low
PURE Water Program / ALA00001	305	Continuing	Annual	Annual
Reclaimed Water System				
Recycled Water Systems Upgrades / AHC00004	307	Continuing	Annual	Annual
Transportation				
Market Street-47th to Euclid-Complete Street / S16061	386	Continuing	95	High
City Heights Pedestrian Improvements / S15044	370	Warranty	91	High
City Heights Sidewalks and Streetlights / S19005	371	Continuing	91	High

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Carroll Canyon Road Planning Study / P21000	357	New	87	High
University Avenue Complete Street Phase1 / S18001	414	Continuing	86	High
El Camino Real to ViaDeLaValle (1/2 mile) / S00856	374	Continuing	82	High
University Avenue Mobility / S00915	415	Continuing	82	High
La Media Road Improvements / S15018	383	Continuing	77	High
Genesee Avenue Widen I-5 Crossing / S00839	376	Warranty	76	High
Torrey Pines Road Improvement Phase 2 / S15023	409	Warranty	75	High
Sea World Dr/I5 Interchange Improvement / S00888	399	Underfunded	74	High
Carroll Cyn Rd/Sorrento Valley Rd Dist 1 / S00841	369	Warranty	73	High
Complete Streets for All of US / P22001	358	New	72	High
Miramar Road-I-805 Easterly Ramps / S00880	388	Warranty	71	High
SR 163/Clairemont Mesa Blvd Interchange / S00905	401	Warranty	71	High
W Mission Bay Dr Bridge Over SD River / S00871	420	Continuing	70	Medium
Georgia Street Bridge Improvements / S00863	377	Warranty	69	Medium
Village Center Loop Rd-N Carmel Valley Rd / S19002	418	Underfunded	68	Medium
Streamview Drive Improvements Phase 2 / S18000	405	Continuing	67	Medium
Interstate 5 Underpass-Bikeway/Ped Conn / S00982	381	Continuing	66	Medium
Old Otay Mesa Road-Westerly / S00870	391	Warranty	66	Medium
Otay Mesa Truck Route Phase 4 / S11060	392	Continuing	66	Medium
Airway Road Improvements / P19007	357	Continuing	65	Medium
Siempre Viva Road Improvements / P19006	359	Continuing	65	Medium
Alvarado Road Realignment / P18007	357	Continuing	63	Medium
Del Sol Boulevard-Central / S00858	373	Warranty	62	Medium
SR 163/Friars Road / S00851	402	Warranty	61	Medium
Fenton Pkwy Ext to Camino Del Rio N / P21004	358	New	59	Medium
Linda Vista/Genesee Intersection Improve / S00907	384	Warranty	59	Medium
Barrio Logan Traffic Calming Truck Route / P22003	357	New	57	Low
Palm Avenue Roadway Improvements / S00913	394	Warranty	57	Low
SR94/Euclid Av Interchange Phase 2 / S14009	403	Warranty	57	Low
N Torrey Pines Rd Bridge/ Los Penasquitos / S00935	389	Continuing	56	Low

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5th Avenue Promenade / P21001	357	Continuing	54	Low
Cypress Dr Cultural Corridor / P22002	358	New	54	Low
Palm Avenue Interstate 805 Interchange / S00869	393	Continuing	53	Low
Park Boulevard At-Grade Crossing / S15045	395	Continuing	53	Low
Talmadge Traffic Calming Infrastructure / S17001	235	Continuing	53	Low
Golf Course Drive Improvements / S15040	199	Continuing	52	Low
Market St-Euclid to Pitta-Improvements / S16022	385	Continuing	50	Low
Switzer Canyon Bridge Enhancement / P21006	170	New	47	Low
Torrey Meadows Drive Overcrossing / S10015	408	Continuing	46	Low
S. Bancroft & Greely Unimproved Street / P22007	358	New	43	Low
Torrey Pines Road Slope Restoration / S00877	410	Warranty	42	Low
Carmel Country Road Low Flow Channel / S00969	334	Continuing	41	Low
Euclid Avenue & Home Improvements / S00886	375	Warranty	40	Low
Balboa Avenue Corridor Improvements / S00831	361	Warranty	12	Low
Citrus & Conifer Reconstruction / P20002	358	Continuing	19	Low
Coastal Rail Trail / S00951	372	Continuing	82	High
Bicycle Facilities / AIA00001	362	Continuing	Annual	Annual
Bridge Rehabilitation / AIE00001	363	Continuing	Annual	Annual
Bus Stop Improvements / AID00007	364	Continuing	Annual	Annual
Guard Rails / AIE00002	378	Continuing	Annual	Annual
Installation of City Owned Street Lights / AIH00001	380	Continuing	Annual	Annual
Install T/S Interconnect Systems / AIL00002	379	Continuing	Annual	Annual
Median Installation / AIG00001	387	Continuing	Annual	Annual
New Walkways / AIK00001	390	Continuing	Annual	Annual
Sidewalk Repair and Reconstruction / AIK00003	400	Continuing	Annual	Annual
Street Light Circuit Upgrades / AIH00002	406	Continuing	Annual	Annual
Street Resurfacing and Reconstruction / AID00005	407	Continuing	Annual	Annual
Traffic Calming / AIL00001	411	Continuing	Annual	Annual
Traffic Signals - Citywide / AIL00004	412	Continuing	Annual	Annual
Traffic Signals Modification / AIL00005	413	Continuing	Annual	Annual

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Utilities Undergrounding Program / AID00001	416	Continuing	Annual	Annual
Camino del Sur Widening (CV Rd S. to SR-56) / RD19002	367	Continuing	N/A	N/A
Camino Del Sur Widening - North / RD21005	365	New	N/A	N/A
Camino Del Sur Widening - South / RD21004	366	New	N/A	N/A
Carmel Mountain Road Widening / RD21006	368	New	N/A	N/A
La Jolla Village Drive-I-805 Ramps / S00857	382	Warranty	N/A	N/A
Paseo Del Sur(Camino D Sur E to HS Entr) / RD20001	396	Warranty	N/A	N/A
Playa del Sol Parkway / RD20000	397	Warranty	N/A	N/A
Rancho Bernardo Rd Widening I-15 / Bernardo Ctr Dr / RD19006	398	Warranty	N/A	N/A
State Route 56 Freeway Expansion / RD14000	404	Continuing	N/A	N/A
Via de la Valle Widening / RD11001	417	Continuing	N/A	N/A
W Bernardo Dr at Bernardo Ctr Dr Inter / RD20007	419	Warranty	N/A	N/A
Wastewater				
Harbor Drive Trunk Sewer / S18006	281	Continuing	89	Medium
Alvarado Trunk Sewer Phase IV / S15019	272	Continuing	84	Low
Tecolote Canyon Trunk Sewer Improvement / S15020	313	Continuing	84	Low
South Mission Valley Trunk Sewer Ph II / S21002	311	Continuing	83	Low
Kearny Mesa Trunk Sewer / S20000	283	Continuing	77	Low
Metropolitan Waste Water Department Trunk Sewers / AJB00001	291	Continuing	Annual	Annual
Pipeline Rehabilitation / AJA00002	301	Continuing	Annual	Annual
Sewer Main Replacements / AJA00001	310	Continuing	Annual	Annual
Unscheduled Projects / AJA00003	318	Continuing	Annual	Annual
Water				
Water SCADA Upgrade Phase I / S21001	324	Continuing	99	High
Montezuma/Mid-City Pipeline Phase II / S11026	293	Continuing	98	High
Otay Second Pipeline Relocation-PA / S15016	299	Continuing	98	High
Otay 2nd Pipeline Phase 4 / S20001	297	Continuing	97	High
Alvarado 2nd Extension Pipeline / S12013	270	Continuing	95	High
Otay 2nd Pipeline Steel Replacement Ph 5 / S21000	298	Continuing	95	High
30th Street Pipeline Replacement / S12010	267	Continuing	93	Medium

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University Ave Pipeline Replacement / S11021	316	Continuing	93	Medium
Upas St Pipeline Replacement / S11022	319	Continuing	93	Medium
Morena Pipeline / S16027	294	Continuing	92	Medium
Pacific Beach Pipeline South (W) / S12015	300	Continuing	92	Medium
Otay 1st/2nd PPL West of Highland Avenue / S12016	296	Continuing	91	Medium
Water & Sewer Group Job 816 (W) / S13015	320	Continuing	90	Medium
El Monte Pipeline No 2 / S10008	276	Continuing	86	Medium
La Jolla Scenic Drive 16inch Main / S12009	284	Warranty	82	Low
La Jolla View Reservoir / S15027	285	Continuing	80	Low
Corrosion Control / AKA00001	275	Continuing	Annual	Annual
Freeway Relocation / AKB00002	279	Continuing	Annual	Annual
Instrumentation and Control / AKB00007	282	Continuing	Annual	Annual
Large Diameter Water Transmission PPL / AKA00003	286	Continuing	Annual	Annual
Pressure Reduction Facility Upgrades / AKA00002	302	Continuing	Annual	Annual
Water Main Replacements / AKB00003	322	Continuing	Annual	Annual
TH 16" Water Mains / RD21007	314	New	N/A	N/A